## UNITED STATES BANKRUPTCY COURT

	_ DISTRICT C	Delaware	
In Re. AgileThought México, S.A. de C.V.	§ § 	Case No. 23-11337  Lead Case No. 23-11294	
Debtor(s)	§	Lead Case No. 23-11294	
	-	☑ Jointly Administered	
Monthly Operating Report		Cha	pter 11
Reporting Period Ended: 02/28/2025		Petition Date: 08/27/2023	
Months Pending: 18		Industry Classification: 5 4	1 5
Reporting Method: Accrual B	asis 💿	Cash Basis 🔿	
Debtor's Full-Time Employees (current):		0	
Debtor's Full-Time Employees (as of date of order for	relief):	31	
Supporting Documentation (check all that are attached):  (For jointly administered debtors, any required schedules must be proved the second schedules of cash receipts and disbursements.    Statement of cash receipts and disbursements.   Balance sheet containing the summary and detail of the statement of operations (profit or loss statement).   Accounts receivable aging.   Postpetition liabilities aging.   Statement of capital assets.   Schedule of payments to professionals.   Schedule of payments to insiders.   All bank statements and bank reconciliations for the reposition of the assets sold or transferred and the term.		liabilities and equity (net worth) or deficit	
/s/ Gregory J. Flasser Signature of Responsible Party 05/28/2025 Date	-	Gregory J. Flasser Printed Name of Responsible Party Potter Anderson & Corroon LLP 1313 North Market Street, 6th Floor P.O. Box 951 Address	

STATEMENT: This Periodic Report is associated with an open bankruptcy case; therefore, Paperwork Reduction Act exemption 5 C.F.R. § 1320.4(a)(2) applies.

Debtor's Name Agile Thought México, S.A. de C.V.

	And the second s		
Pai	t 1: Cash Receipts and Disbursements	Current Month	Cumulative
a.	Cash balance beginning of month	\$19,142	
b.	Total receipts (net of transfers between accounts)	\$9,340	\$34,504,441
c.	Total disbursements (net of transfers between accounts)	\$0	\$3,237,602
d.	Cash balance end of month (a+b-c)	\$28,482	
e.	Disbursements made by third party for the benefit of the estate	\$0	\$-1,464,876
f.	Total disbursements for quarterly fee calculation (c+e)		\$1,772,726
	t 2: Asset and Liability Status of generally applicable to Individual Debtors. See Instructions.)	Current Month	
a.	Accounts receivable (total net of allowance)	\$26,196,280	
b.	Accounts receivable over 90 days outstanding (net of allowance)	\$26,196,280	
c.	Inventory (Book Market Other (attach explanation))	\$0	
d	Total current assets	\$26,354,990	
е.	Total assets	\$36,131,390	
f.	Postpetition payables (excluding taxes)	\$1,059,125	
	Postpetition payables past due (excluding taxes)	\$1,029,970	
g.		\$0	
h.	Postpetition taxes payable	\$0	
i.	Postpetition taxes past due		
j.	Total postpetition debt (f+h)		
k.	Prepetition secured debt	\$0	
1.	Prepetition priority debt	\$9,696,510	
m.	Prepetition unsecured debt	\$14,814,574	
n.	Total liabilities (debt) (j+k+l+m)	\$25,570,209	
0.	Ending equity/net worth (e-n)	\$10,561,181	
Pa	rt 3: Assets Sold or Transferred	Current Month	Cumulative
a.	Total cash sales price for assets sold/transferred outside the ordinary course of business	\$0	\$0
b.	Total payments to third parties incident to assets being sold/transferred		
	outside the ordinary course of business Net cash proceeds from assets sold/transferred outside the ordinary	\$0	
c.	course of business (a-b)	\$60	\$0
	rt 4: Income Statement (Statement of Operations)	Current Month	Cumulative
	ot generally applicable to Individual Debtors. See Instructions.)  Gross income/sales (net of returns and allowances)	\$0	
a. L	Cost of goods sold (inclusive of depreciation, if applicable)	\$0	
b.	Gross profit (a-b)	\$0	
c. d.	Selling expenses	\$0	
		\$0	
e. f.	General and administrative expenses Other expenses	\$0	
	Depreciation and/or amortization (not included in 4b)	\$0	
g. h.	Interest	\$0	
n. i.	Taxes (local, state, and federal)	\$0	
j.	Reorganization items	\$0	
J. k.	Profit (loss)	\$0	•
к.	110111 (1000)		ΨΔ,150,15Σ

Debtor's Name AgileThought México, S.A. de C.V.

: Pro	fessional Fees and Expenses					
	-		Approved Current Month	Approved Cumulative	Paid Current Month	Paid Cumulative
Debt	or's professional fees & expenses (bar	nkruptcy) Aggregate Total	Signatura esperante de la companya especial de la companya del companya de la companya de la companya del companya de la companya del companya de la companya de la companya de la companya del companya de la companya			
Itemi	ized Breakdown by Firm		Plant Communication (Communication)			
	Firm Name	Role	100 mg 100 m 100 mg 100 mg			
i						
ii						
iii						
iv						
v						
vi						
vii					_	
viii						
ix						
x						
xi						
xii					=	
xiii						
xiv						
xv						
xvi						
xvii		<u> </u>				
xvii	i			- Augus		
xix						
xx						
xxi						
xxii						
xxii	i	·			•	
xxiv	,					
xxv						
xxv	i					
xxvi	ii					
xxv	iii					
xxix						
xxx						
xxxi						
xxxi	ii					
xxx	iii					
xxxi	iv					
XXX	v					
XXX	vi					

	xxxvii	ico, S.A. de C.V.			
No.					
xi         xi<					
xiii         land         land <th< td=""><td><del></del></td><td></td><td></td><td></td><td></td></th<>	<del></del>				
xliii   <td></td> <td></td> <td></td> <td></td> <td></td>					
xliii			<u>-</u>		
xiv         Image: control or cont					
xivi         1					
xlvii					
xiviii   <td></td> <td></td> <td></td> <td></td> <td></td>					
XI   X   X   X   X   X   X   X   X   X					
No.			 		
Iliti					
Iv					
Ivi					
Ivi				· · · · · · · · · · · · · · · · · · ·	
Viii					
					=
			 <u> </u>		
Ixviii					
Ixix         Ixx           Ixxi         Ixxi           Ixxii         Ixxiii           Ixxiii         Ixxiii           Ixxiv         Ixxiii           Ixxv         Ixxiii					
lxxi					
Ixxi         Ixxii           Ixxiii         Ixxiii           Ixxiv         Ixxi           Ixxv         Ixxi					
1xxii                     1xxiii                     1xxiv                     1xxv                     1xxvi					
lxxiii lxxiv lxxv lxxv lxxv lxxvi lxxvi lxxvi lxxvi lxxvi lxxv lxxv		+			
lxxv lxxvi lxxvi					$\vdash$
lxxvi					-
lxxvi					<del> </del>
			 		<del>                                     </del>
INTERPOLATION IN THE PROPERTY OF THE PROPERTY					<b></b>

	me Agile Phought México, S.A		Notable of the State of the Sta			
lxx	xix					
lxx	xx					
lxx	xxi					
lxx	xxii					
lxx	xxii					
lxx	exiv					
lxx	αχν					
lxx	œvi					
lxx	xxvi					
lxx	xxvi					
lxx	xxix					
хc						
xci						
xci	ii					
xci	ii					
xci	iv					
xcv	v					
xcv	vi					
xcv	vii					
xcv	viii			***		
xci	x					
С						
ci						
			Approved	Approved	Paid Current	Paid
Deb	otor's professional fees & expenses (no	anhanizmatari) Accessorate Tearl	Current Month	Cumulative	Month	Cumulative
	nized Breakdown by Firm	onoankrupicy) Aggregate Total	5 ( 30 )			
11011	Firm Name	Role	- 15 L			
- 1	1 11111 1 141110					
i		Koiç				
i		ROIÇ				
ii		KOIÇ				
ii iii		KOIÇ				
ii iii iv		KOIÇ				
ii iii iv v		KOIÇ				
ii iii iv v vi		KOIÇ				
ii iii iv v vi vii		KOIÇ				
ii iii iv v vi vii viii		KOIÇ				
ii iii iv v vi vii viii ix		KOIÇ				
ii iii iv v vi vii viii ix x		KOIÇ				
ii iii iv v vi vii viii ix		KOIÇ				

xv	éxico, S.A. de C.V		
xvi		 	
xvii			
xviii			
xix			
xx			
xxi			
xxii			
xxiii			
xxiv			
xxv		 	
xxvi			
xxvii			
xxviii			
xxix			
xxx			
xxxi			
xxxii			
xxxiii			
xxxiv			
xxxv			
xxxvi			-
xxxvii			
xxxvii			
xxxix			
xl			
xli			
xlii			
xliii			
xliv			
xlv			
xlvi			
xlvii			
xlviii			
xlix			
1 .			
li li			
lii			
liii			
liv	-		
lv			

lvii				
lviii		 		
lix				
lx				
lxi				
lxii				
lxiii				
lxiv				
lxv				
xvi				
xvii				
xviii	,	 	"	
lxix				
xx				
xxi				
xxii	<u> </u>			
xxiii				
xxiv				
xxv				
xxvi		 		
xxvii		 		<u> </u>
xxvii				
xxix				
xxx				
xxxi				
xxxii				
xxxii		 		
xxxiv				
xxxv				
xxxvi	***			
xxxvi				
xxxvi				
xxxix		 		
кс				
KCİ				
rcii				<del> </del>
kciii				
KCiV				
XCV				
xcvi	•			
xcvii		 		<b></b>

Debtor's	Name	AgileThought Mexico, S.A. de, C.V	Case No. 23-11337
	xcix		
	С		
c.	All pro	ofessional fees and expenses (debtor & committees)	

Po	rt 6: Postpetition	Taxes	Cur	rent Month	Cumulative
1 41	reo. Postpetition	Taxes			
a.	Postpetition incon	ne taxes accrued (local, state, and federal)	\$0		\$0
b.	Postpetition incom	ne taxes paid (local, state, and federal)		\$0	\$0
c.	Postpetition empl	oyer payroll taxes accrued		\$0	\$0
đ.	Postpetition empl	oyer payroll taxes paid		\$26,650	\$129,930
e.	Postpetition prope	erty taxes paid		\$0	\$0
f.	Postpetition other	taxes accrued (local, state, and federal)		\$54,710	\$169,540
g.	Postpetition other	taxes paid (local, state, and federal)		\$38,350	\$127,100
Pa	rt 7: Questionnair	e - During this reporting period:			
a.	Were any paymen	ts made on prepetition debt? (if yes, see Instructions)	Yes 🔿	No 💿	
b.		ts made outside the ordinary course of business roval? (if yes, see Instructions)	Yes 🔿	No 💽	
c.	Were any paymen	ts made to or on behalf of insiders?	Yes 💿	No 🔿	
d.	Are you current or	n postpetition tax return filings?	Yes 💿	No 🔿	
e.	Are you current or	n postpetition estimated tax payments?	Yes 💿	No O	
f.	Were all trust fund	d taxes remitted on a current basis?	Yes 🔿	No 💿	
g.	Was there any pos (if yes, see Instruc	stpetition borrowing, other than trade credit?	Yes 🔿	No 💿	
h.	Were all payment the court?	s made to or on behalf of professionals approved by	Yes 🔿	No O N/A 💿	
i.	Do you have:	Worker's compensation insurance?	Yes 💿	No O	
	·	If yes, are your premiums current?	Yes 💿	No O N/A O	(if no, see Instructions)
		Casualty/property insurance?	Yes 💽	No C	
		If yes, are your premiums current?	Yes 💽	No O N/A O	(if no, see Instructions)
		General liability insurance?	Yes 🛈	No O	
		If yes, are your premiums current?	Yes 💿	No O N/A O	(if no, see Instructions)
j.	Has a plan of reor	ganization been filed with the court?	Yes 🔿	No 💿	
k.	-	tatement been filed with the court?	Yes O	No 💽	
1.	Are you current w	vith quarterly U.S. Trustee fees as 8 U.S.C. § 1930?	Yes 💿	No O	

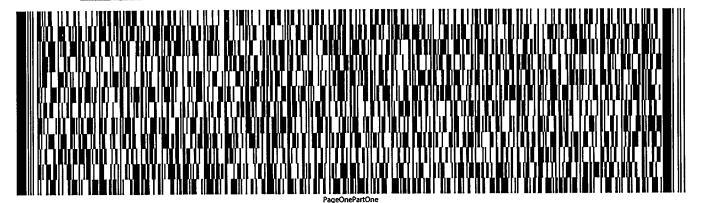
Del	otor's Name AgileThought México, S.A. de C.V.	Case No. 23-11337			
Pa	rt 8: Individual Chapter 11 Debtors (Only)				
a.	Gross income (receipts) from salary and wages	\$0			
b.	Gross income (receipts) from self-employment	\$0			
c.	Gross income from all other sources	\$0			
đ.	Total income in the reporting period (a+b+c)	\$0			
e.	Payroll deductions	\$0			
f.	Self-employment related expenses	\$0			
g.	Living expenses	\$0			
h.	All other expenses	\$0			
i.	Total expenses in the reporting period (e+f+g+h)	\$0			
j.	Difference between total income and total expenses (d-i)	\$0			
k.	List the total amount of all postpetition debts that are past due	\$0			
1.	Are you required to pay any Domestic Support Obligations as defined by 11 U.S.C § 101(14A)?	Yes O No 💿			
m.	If yes, have you made all Domestic Support Obligation payments?	Yes O No N/A •			
	Privacy Act Statemen U.S.C. § 589b authorizes the collection of this information, and provision	on of this information is mandatory under 11 U.S.C.			
thr bei is r law ma Ex Re	704, 1106, and 1107. The United States Trustee will use this information of S.C. § 1930(a)(6). The United States Trustee will also use this information ough the bankruptcy system, including the likelihood of a plan of reorgang prosecuted in good faith. This information may be disclosed to a bankeeded to perform the trustee's or examiner's duties or to the appropriate of enforcement agency when the information indicates a violation or potede for routine purposes. For a discussion of the types of routine disclosus ecutive Office for United States Trustee's systems of records notice, US' cords." See 71 Fed. Reg. 59,818 et seq. (Oct. 11, 2006). A copy of the row, justice.gov/ust/eo/rules_regulations/index.htm. Failure to provide the oversion of your bankruptcy case or other action by the United States Trustee's regulation of your bankruptcy case or other action by the United States Trustee's regulations of your bankruptcy case or other action by the United States Trustee's regulations of your bankruptcy case or other action by the United States Trustee's regulations of your bankruptcy case or other action by the United States Trustee's years.	on to evaluate a chapter 11 debtor's progress inization being confirmed and whether the case is alkruptcy trustee or examiner when the information federal, state, local, regulatory, tribal, or foreign initial violation of law. Other disclosures may be trees that may be made, you may consult the IT-001, "Bankruptcy Case Files and Associated notice may be obtained at the following link: http://is information could result in the dismissal or			
I declare under penalty of perjury that the foregoing Monthly Operating Report and its supporting documentation are true and correct and that I have been authorized to sign this report on behalf of the estate.					
/s/ .	James P. Carroll Jam	es P Carroll			
Sign		d Name of Responsible Party			
		8/2025			

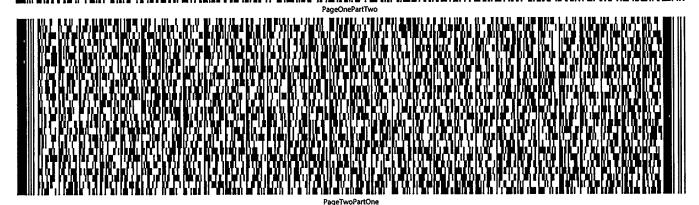
Title

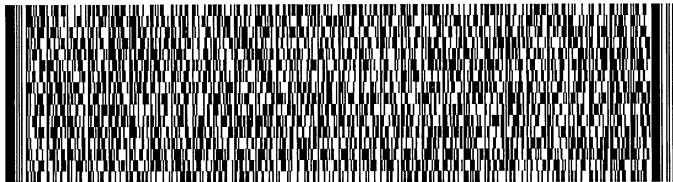
Date

Debtor's Name AgileThought México, S.A. de C.V

Case No. 23-11337







PageTwoPartTwo

Debtor's Name AgileThought México, S.A. de C.V.

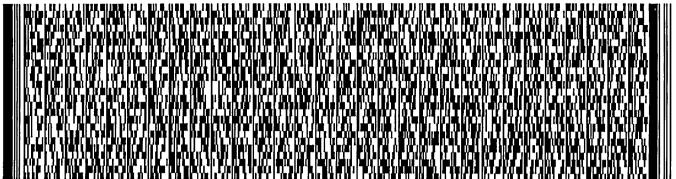
Bankruptcy1to50

Bankruptcy51to100

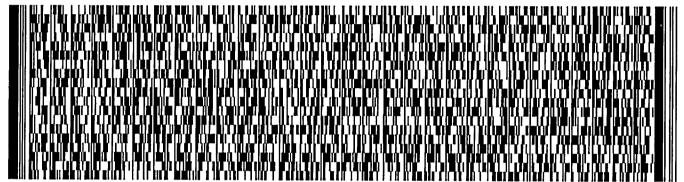
NonBankruptcy1to50

NonBankruptcy51to100

Debtor's Name AgileThought México, S.A. de C.V



PageThree



PageFour

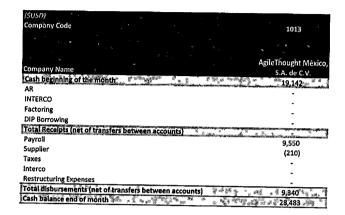
## AgileThought Mexico SA CV - Case No.23-11337 (JKS) (Judge J. Kate Stickles)

Balance Sheet by Entity

Manager 1	
(\$000 USD)	
	1013
Company Name	AgileThought Mexico SA CV
CURRENT ASSETS	
Cash	28
Restricted Cash	-
Accounts Receivable Unbilled A/R	29
Other Debtors	88
New Co Old Co. AR	26
Related Parties and Subsidiaries AR	25,126
Advanced payments	•
Other Assets	-
Recoverable TAX Recoverable VAT	-
Total Current Assets	1,057 26,354
	26,354
NON CURRENT ASSETS	
Net fixed assets	-
Other Debtors LT	-
Security deposit	99
Software & licenses Brand	-
Commercial Relations	4,506
Goodwill	2,723
Deferred Taxes A	-
Investment in Shares	2,448
Right of Use Assets	<u> </u>
Total Non Current Assets TOTAL ASSETS	9,777
TOTAL ASSETS	36,131
CURRENT LIABILITIES	
Bank loans	11,574
Finance Lease	#N/A
Liabilities	(0)
Liabilities Pre	1,029
Accruals Other Current Liabilities	42
Bonuses provision	•
New Co Old Co. AP	- 14
Related Parties and Subsidiaries AP	10,977
Cash Earnouts ST	
Other payable taxes	409
Payable VAT	277
Income taxes Lease liability ST	•
Unearned Revenue	-
Unearned Cost	143
Total Current Liabilities	#N/A
LONG TERM LIABILITIES	
Bank loans LT	-
Fianance Lease LT Cash Earnout LT	#N/A
Accrued liabilities LT	-
Deferred Taxes B	1 105
Lease liability	1,105 #N/A
Total Long Term Liabilities	#N/A
TOTAL LIABILITIES	#N/A
STOCKINO DEPO SOUTH	
STOCKHOLDERS EQUITY Stockholders Equity	
Stockholders Equity Retained Earnings	12,848
Net Income	(2,193)
OCI	(66) (28)
Accumulated other comprehensive loss	0
TOTAL STOCKHOLDERS EQUITY	10,561
TOTAL LIABILITIES AND EQUITY	#N/A

## AgileThought México, S.A. de C.V. - Case No.23-11337 (JKS) (Judge J. Kate Stickles)

Cash Flow by Entity



## AgileThought Mexico SA CV - Case No.23-11337 (JKS) (Judge J. Kate Stickles) Profit and Loss by Entity Without Intercompany Eliminations (Accrual Basis)

(\$000 / \$55)	
(\$000 USD)	1013
Company Code	1013
4.5	
	AgileThought
Company Name -	<ul> <li>Mexico SA CV</li> </ul>
Revenue	422
Intercompany revenue	28
Cost	119
Intercompany Cost	187
Gross Margin	114
Sales Staff	
Sales Staff Bonus	•
Delivery Staff	•
Delivery Staff Bonus	-
Personnel Back Office Cost	•
Personnel Back Office Cost Bonus	•
Travel & Entertainment	•
Professional Services	•
Marketing	-
Rent & Maintenance	0
Computing & Equipment	
IT Infrastructure	1
Training & Recruitment	-
Telephone & Communications	-
Severance Provisions	(2)
Bank Commissions	-
Other General Expenses	
Reserve for Doubtful Collection Accounts	
Intercompany Expenses	-
Expense new co & old co	-
Total General Expenses	(0)
	• •
Other Expenses	0
Change in fair value impairment	-
Other Revenue	
Restructuring Expenses	-
Reorganization items	
D&A	87
Operating Profit	28
Paid Interests	•
Fines & Penaltles	•
Intercompany Interest	-
Interest new co & old co	-
FX Loss	(16)
Gained Interests	•
FX Gain	(213)
Total Financial Expenses	(229)
Earnings Before Taxes	257
Taxes	
Deferred Taxes	-
To the second se	en t <del>d</del>
Net Income / /	257