UNITED STATES BANKRUPTCY COURT

	DISTRIC	TOF Delaware
In Re. Anzen Soluciones S.A. de C.V.	§ § 8	Case No. 23-11687 Lead Case No. 23-11294
Debtor(s)		
Maratha Orana tiran Danas		☑ Jointly Administered
Monthly Operating Report		Chapter 11
Reporting Period Ended: 02/28/2025		Petition Date: 10/06/2023
Months Pending: 17		Industry Classification: 5 4 1 5
Reporting Method: Accr	rual Basis 💿	Cash Basis O
Debtor's Full-Time Employees (current):		4
Debtor's Full-Time Employees (as of date of ord	er for relief):	546
Supporting Documentation (check all that a (For jointly administered debtors, any required sched) Statement of cash receipts and disbursent Balance sheet containing the summary a Statement of operations (profit or loss statement of operations (profit or loss statement of capital aging Postpetition liabilities aging Statement of capital assets Schedule of payments to professionals Schedule of payments to insiders All bank statements and bank reconciliated Description of the assets sold or transfer	ules must be provided nents nd detail of the asse atement)	ts, liabilities and equity (net worth) or deficit
/s/ Gregory J. Flasser Signature of Responsible Party 05/28/2025 Date	 	Gregory J. Flasser Printed Name of Responsible Party Potter Anderson & Corroon LLP 1313 North Market Street, 6th Floor P.O. Box 951 Address

STATEMENT: This Periodic Report is associated with an open bankruptcy case; therefore, Paperwork Reduction Act exemption 5 C.F.R. § 1320.4(a)(2) applies.

Debtor's Name Anzen Soluciones S.A. de C.V

-	Samuel the standard and a standard and the standard and a standard	Current Month	Cumulative
Par	t 1: Cash Receipts and Disbursements	Current Month	Cumulative
a.	Cash balance beginning of month	\$182,847	
b.	Total receipts (net of transfers between accounts)	\$0	\$11,185,870
c.	Total disbursements (net of transfers between accounts)	\$170,913	\$11,658,922
đ.	Cash balance end of month (a+b-c)	\$11,934	
e.	Disbursements made by third party for the benefit of the estate	\$-123,879	\$-4,536,131
f.	Total disbursements for quarterly fee calculation (c+e)	\$47,034	\$7,122,791
Par	t 2: Asset and Liability Status of generally applicable to Individual Debtors, See Instructions.)	Current Month	
a.	Accounts receivable (total net of allowance)	\$37,757,000	
b.	Accounts receivable over 90 days outstanding (net of allowance)	\$37,757,140	
c.	Inventory (Book O Market O Other (attach explanation))	\$0	
d	Total current assets	\$38,112,170	
е.	Total assets	\$38,523,390	
f.	Postpetition payables (excluding taxes)	\$1,177,600	
	Postpetition payables past due (excluding taxes)	\$138,224	
g. h	Postpetition taxes payable	\$281,670	
h.	Postpetition taxes payable Postpetition taxes past due	\$0	
i.		\$1,459,270	
j.	Total postpetition debt (f+h)	\$0	
k.	Prepetition secured debt		
l.	Prepetition priority debt	\$0	
m.	Prepetition unsecured debt	\$36,855,738	
n.	Total liabilities (debt) (j+k+l+m)	\$38,315,008	
0.	Ending equity/net worth (e-n)	\$208,382	
Pa	rt 3: Assets Sold or Transferred	Current Month	Cumulative
a.	Total cash sales price for assets sold/transferred outside the ordinary course of business	\$0	\$0
ъ.	Total payments to third parties incident to assets being sold/transferred	Ψ0	
٠.	outside the ordinary course of business	\$0	\$0
c.	Net cash proceeds from assets sold/transferred outside the ordinary course of business (a-b)	\$Q	\$0
	rt 4: Income Statement (Statement of Operations)	Current Month	Cumulative
(No	ot generally applicable to Individual Debtors. See Instructions.)	•	
a.	Gross income/sales (net of returns and allowances)	\$0	
b.	Cost of goods sold (inclusive of depreciation, if applicable)	Entermode annibita vininge annibit	
c.	Gross profit (a-b)	\$0	
d.	Selling expenses	\$0	
e.	General and administrative expenses	\$0	
f.	Other expenses	\$0	
g.	Depreciation and/or amortization (not included in 4b)	\$0	
h.	Interest Toyon (level state and fodgraf)	\$0 \$0	
i.	Taxes (local, state, and federal)	\$0	
J.	Reorganization items	\$0	
k.	Profit (loss)	20	\$-1,378,653

Debtor's Name Anzen Soluciones S.A. de C.V

Part 5:	Profe	ssional Fees and Expenses					
				Approved Current Month	Approved Cumulative	Paid Current Month	Paid Cumulative
a.	Debtor	s professional fees & expenses (bank	ruptcy) Aggregate Total	The Landin Hands			
	Itemize	d Breakdown by Firm					and Carlogano National States
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			Current Month	Cumulative	Month	Cumulati
		es (nonbankruptcy) Aggregate Total				
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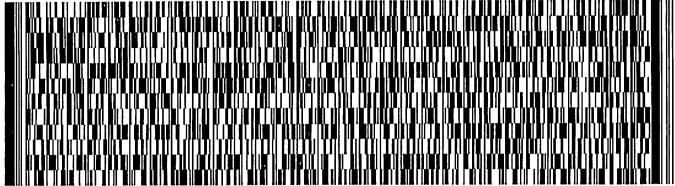
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Debtor's	s Name Anzen Solucio	nes S.A. de C.V.		C	ase No. 23-1168	
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c.	All professional fees	and expenses (debtor & con	nmittees)			

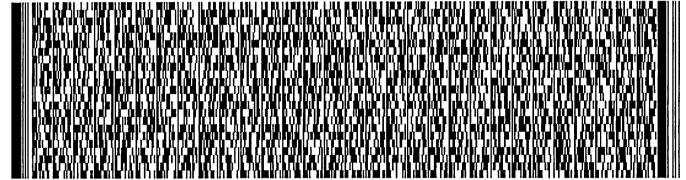
Pa	rt 6: Postpetition	Taxes	Cur	rent Month	Cumulative
a.	Postpetition incor	ne taxes accrued (local, state, and federal)		\$0	\$330,120
э.	Postpetition incom	ne taxes paid (local, state, and federal)		\$0	\$0
c.	Postpetition empl	oyer payroll taxes accrued		\$17,400	\$90,350
1.	Postpetition empl	oyer payroll taxes paid		\$215,570	\$966,570
; .	Postpetition prope	erty taxes paid		\$0	\$0
•	Postpetition other	taxes accrued (local, state, and federal)		\$122,880	\$570,110
ζ.	Postpetition other	taxes paid (local, state, and federal)	· · · · · · · · · · · · · · · · · · ·	\$72,520	\$585,480
Pa	rt 7: Questionnair	e - During this reporting period:			
•	Were any paymen	ats made on prepetition debt? (if yes, see Instructions)	Yes 🔿	No 💿	
٠.		ats made outside the ordinary course of business roval? (if yes, see Instructions)	Yes 🔿	No 💿	
	Were any paymen	ats made to or on behalf of insiders?	Yes 💿	No O	
l .	Are you current of	n postpetition tax return filings?	Yes 💿	No 🔿	
	Are you current of	n postpetition estimated tax payments?	Yes 💽	No 🔿	
•	Were all trust fund	d taxes remitted on a current basis?	Yes 🔿	No 💿	
•	Was there any pos (if yes, see Instruc	stpetition borrowing, other than trade credit?	Yes 🔿	No 💿	
۱.	Were all payment the court?	s made to or on behalf of professionals approved by	Yes 🔿	No O N/A 💿	
	Do you have:	Worker's compensation insurance?	Yes 💿	No 🔿	
		If yes, are your premiums current?	Yes 💿	No O N/A O ((if no, see Instructions)
		Casualty/property insurance?	Yes 💿	No O	
		If yes, are your premiums current?	Yes 💿	No O N/A O ((if no, see Instructions)
		General liability insurance?	Yes 💿	No O	
		If yes, are your premiums current?	Yes 💿	No O N/A O (if no, see Instructions)
	Has a plan of reor	ganization been filed with the court?	Yes 🔿	No 💿	
	Has a disclosure s	tatement been filed with the court?	Yes (No 💽	
	Are you current w set forth under 28	rith quarterly U.S. Trustee fees as 8 U.S.C. § 1930?	Yes 💿	No O	

Deb	tor's Name Anzen Soluciones S.A. de C.V.	Case No. 23-11687
Pa	t 8: Individual Chapter 11 Debtors (Only)	
a.	Gross income (receipts) from salary and wages	\$0
b.	Gross income (receipts) from self-employment	\$0
c.	Gross income from all other sources	\$0
d.	Total income in the reporting period (a+b+c)	\$ 0
e.	Payroll deductions	\$0
f.	Self-employment related expenses	\$0
g.	Living expenses	\$0
h.	All other expenses	\$0
i.	Total expenses in the reporting period (e+f+g+h)	\$0
j.	Difference between total income and total expenses (d-i)	\$0
k.	List the total amount of all postpetition debts that are past due	<u>\$0</u>
1.	Are you required to pay any Domestic Support Obligations as defined by 11 U.S.C § 101(14A)?	Yes O No 💿
m.	If yes, have you made all Domestic Support Obligation payments?	Yes O No O N/A 💿
thribe is a law ma Exx Rec wy co	S.C. § 1930(a)(6). The United States Trustee will also use this information the bankruptcy system, including the likelihood of a plan of reorging prosecuted in good faith. This information may be disclosed to a breeded to perform the trustee's or examiner's duties or to the appropriate venforcement agency when the information indicates a violation or posted for routine purposes. For a discussion of the types of routine disclose ecutive Office for United States Trustee's systems of records notice, U cords." See 71 Fed. Reg. 59,818 et seq. (Oct. 11, 2006). A copy of the vw.justice.gov/ust/eo/rules_regulations/index.htm. Failure to provide the enversion of your bankruptcy case or other action by the United States The lecture under penalty of perjury that the foregoing Monthly cumentation are true and correct and that I have been authorized.	ganization being confirmed and whether the case is ankruptcy trustee or examiner when the information be federal, state, local, regulatory, tribal, or foreign tential violation of law. Other disclosures may be sures that may be made, you may consult the ST-001, "Bankruptcy Case Files and Associated enotice may be obtained at the following link: http://chis information could result in the dismissal or trustee. 11 U.S.C. § 1112(b)(4)(F).
Sig	nature of Responsible Party Pri	mes P Carroll nted Name of Responsible Party /28/2025

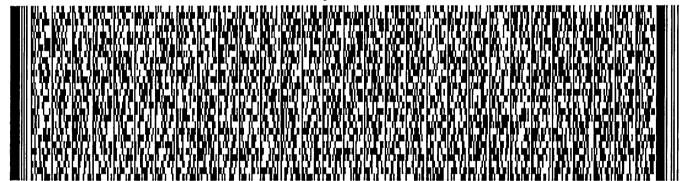
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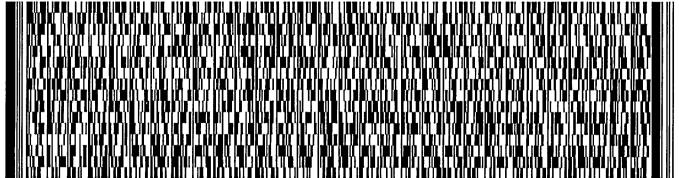
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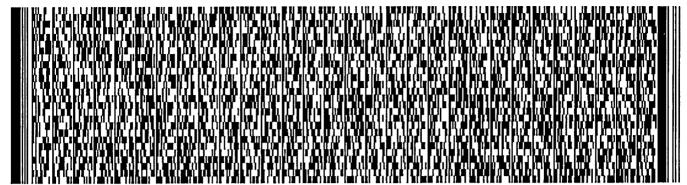
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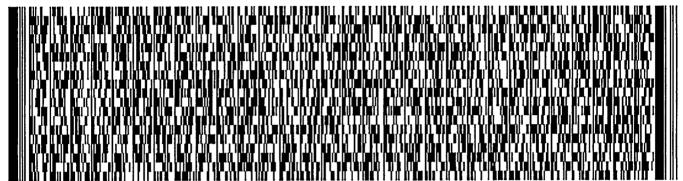
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Debtor's Name Anzen Soluciones S.A. de C.V.



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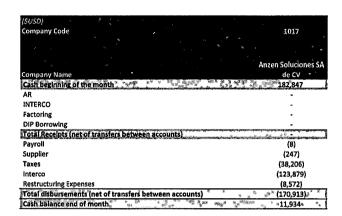
Anzen Soluciones SA de CV - Case No.23-11687 (JKS) (Judge J. Kate Stickles)

Balance Sheet by Entity

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(\$000 USD)	
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Company Name	Anzen Soluciones SA de CV
CURRENT ASSETS	Alizen Soluciones SA de CV
Cash	12
Restricted Cash	•
Accounts Receivable	131
Unbilled A/R	50
Other Debtors	-
New Co Old Co. AR	122
Related Parties and Subsidiaries AR	37,345
Advanced payments	59
Other Assets	-
Recoverable TAX	121
Recoverable VAT	272
Total Current Assets	38,112
	,
NON CURRENT ASSETS	
Net fixed assets	106
	100
Other Debtors LT	-
Security deposit	36
Software & licenses	-
Brand	-
Commercial Relations	-
Goodwill	-
Deferred Taxes A	268
Investment in Shares	-
Right of Use Assets	•
Total Non Current Assets	410
TOTAL ASSETS	38,523
CURRENT LIABILITIES	
CURRENT LIABILITIES Bank loans	<u>:</u>
Bank loans	- #M/A
Bank loans Finance Lease	#N/A
Bank loans Finance Lease Liabilities	#N/A 161
Bank loans Finance Lease Liabilities Liabilities Pre	#N/A 161 444
Bank loans Finance Lease Liabilities Liabilities Pre Accruals	#N/A 161 444 642
Bank loans Finance Lease Liabilities Liabilities Pre Accruals Other Current Liabilities	#N/A 161 444
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Bank loans Finance Lease Liabilities Liabilities Pre Accruals Other Current Liabilities Bonuses provision New Co Old Co. AP Related Parties and Subsidiaries AP Cash Earnouts ST Other payable taxes Payable VAT Income taxes Lease liability ST Unearned Revenue Unearned Cost Total Current Liabilities LONG TERM LIABILITIES Bank loans LT Fianance Lease LT Cash Earnout LT Accrued liabilities LT Deferred Taxes B Lease liability Total Long Term Liabilities STOCKHOLDERS EQUITY Stockholders Equity Retained Earnings	#N/A 161 444 642 - 1,439 34,517 - (58) 48 1,121 #N/A #N/A #N/A #N/A 2,681 (2,595)
Bank loans Finance Lease Liabilities Liabilities Pre Accruals Other Current Liabilities Bonuses provision New Co Old Co. AP Related Parties and Subsidiaries AP Cash Earnouts ST Other payable taxes Payable VAT Income taxes Lease liability ST Unearned Revenue Unearned Cost Total Current Liabilities LONG TERM LIABILITIES Bank loans LT Flanance Lease LT Cash Earnout LT Accrued liabilities LT Deferred Taxes B Lease liability Total Long Term Liabilities TOTAL LIABILITIES STOCKHOLDERS EQUITY Stockholders Equity Retained Earnings Net Income	#N/A 161 444 642 1,439 34,517 - (58) 48 1,121 #N/A #N/A #N/A #N/A #N/A 2,681 (2,595) (3)
Bank loans Finance Lease Liabilities Liabilities Pre Accruals Other Current Liabilities Bonuses provision New Co Old Co. AP Related Parties and Subsidiaries AP Cash Earnouts ST Other payable taxes Payable VAT Income taxes Lease liability ST Unearned Revenue Unearned Revenue Unearned Cost Total Current Liabilities LONG TERM LIABILITIES Bank loans LT Flanance Lease LT Cash Earnout LT Accrued liabilities LT Deferred Taxes B Lease liability Total Long Term Liabilities TOTAL LIABILITIES STOCKHOLDERS EQUITY Stockholders Equity Retained Earnings Net Income OCI	#N/A 161 444 642 - 1,439 34,517 - (58) 48 1,121 #N/A #N/A #N/A #N/A #N/A #N/A 2,681 (2,595) (3) 125
Bank loans Finance Lease Liabilities Liabilities Pre Accruals Other Current Liabilities Bonuses provision New Co Old Co. AP Related Parties and Subsidiaries AP Cash Earnouts ST Other payable taxes Payable VAT Income taxes Lease liability ST Unearned Revenue Unearned Cost Total Current Liabilities LONG TERM LIABILITIES Bank loans LT Flanance Lease LT Cash Earnout LT Accrued liabilities LT Deferred Taxes B Lease liability Total Long Term Llabilities TOTAL LIABILITIES STOCKHOLDERS EQUITY Stockholders Equity Retained Earnings Net Income OCI Accumulated other comprehensive loss	#N/A 161 444 642 1,439 34,517 - (58) 48 1,121 #N/A #N/A #N/A #N/A #N/A 2,681 (2,595) (3) 125 0
Bank loans Finance Lease Liabilities Liabilities Pre Accruals Other Current Liabilities Bonuses provision New Co Old Co. AP Related Parties and Subsidiaries AP Cash Earnouts ST Other payable taxes Payable VAT Income taxes Lease liability ST Unearned Revenue Unearned Cost Total Current Liabilities LONG TERM LIABILITIES Bank loans LT Fianance Lease LT Cash Earnout LT Accrued liabilities LT Deferred Taxes B Lease liability Total Long Term Liabilities STOCKHOLDERS EQUITY Stockholders Equity Retained Earnings Net Income OCI Accumulated other comprehensive loss TOTAL STOCKHOLDERS EQUITY	#N/A 161 444 642 1,439 34,517 - (58) 48 1,121 #N/A #N/A #N/A #N/A 2,681 (2,595) (3) 125 0 208
Bank loans Finance Lease Liabilities Liabilities Pre Accruals Other Current Liabilities Bonuses provision New Co Old Co. AP Related Parties and Subsidiaries AP Cash Earnouts ST Other payable taxes Payable VAT Income taxes Lease liability ST Unearned Revenue Unearned Cost Total Current Liabilities LONG TERM LIABILITIES Bank loans LT Flanance Lease LT Cash Earnout LT Accrued liabilities LT Deferred Taxes B Lease liability Total Long Term Llabilities TOTAL LIABILITIES STOCKHOLDERS EQUITY Stockholders Equity Retained Earnings Net Income OCI Accumulated other comprehensive loss	#N/A 161 444 642 1,439 34,517 - (58) 48 1,121 #N/A #N/A #N/A #N/A #N/A 2,681 (2,595) (3) 125 0

Anzen Soluciones SA de CV - Case No.23-11687 (JKS) (Judge J. Kate Stickles)

Cash Flow by Entity



Anzen Soluciones SA de CV - Case No.23-11687 (JKS) (Judge J. Kate Stickles)

Profit and Loss by Entity Without Intercompany Eliminations (Accrual Basis)

(\$000 USD)	
Company Code	1017
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A Commence of the Commence of	Anzen Soluciones
Company Name	SA de CV
Revenue	875
Intercompany revenue	8
Cost	708
Intercompany Cost	•
Gross Margin	90
Sales Staff	0
Sales Staff Bonus	•
Delivery Staff	0
Delivery Staff Bonus	•
Personnel Back Office Cost	130
Personnel Back Office Cost Bonus	-
Travel & Entertainment	•
Professional Services	1
Marketing	-
Rent & Maintenance	-
Computing & Equipment	0
IT Infrastructure	-
Training & Recruitment	•
Telephone & Communications	0
Severance Provisions	(19)
Bank Commissions	0
Other General Expenses	0
Reserve for Doubtful Collection Accounts	-
Intercompany Expenses	-
Expense new co & old co	
Total General Expenses	113
OH - 5	•
Other Expenses	0
Change in fair value impairment	•
Other Revenue	-
Restructuring Expenses Reorganization Items	- 450
D&A	450
Operating Profit	(477)
Operating Front	(44/7)
Paid Interests	
Fines & Penatties	0
Intercompany Interest	
Interest new co & old co	•
FX Loss	1
Gained Interests	(0)
FX Gain	(24)
Total Financial Expenses	(23)
	(25)
Earnings Before Taxes	(455)
	, v==x,k
Taxes	-
Deferred Taxes	-
Net Income	(455)