UNITED STATES BANKRUPTCY COURT DISTRICT OF Delaware Case No. 23-11333 In Re. AgileThought Digital Solutions, S.A.P.I. de C.V. § Lead Case No. 23-11294 Debtor(s) Chapter 11 **Monthly Operating Report** Petition Date: 08/27/2023 Reporting Period Ended: 03/31/2025 Industry Classification: 5 Months Pending: 19 Cash Basis (Accrual Basis Reporting Method: 33 Debtor's Full-Time Employees (current): Debtor's Full-Time Employees (as of date of order for relief): 1,055 Supporting Documentation (check all that are attached): (For jointly administered debtors, any required schedules must be provided on a non-consolidated basis for each debtor) Statement of cash receipts and disbursements Balance sheet containing the summary and detail of the assets, liabilities and equity (net worth) or deficit Statement of operations (profit or loss statement) Accounts receivable aging Postpetition liabilities aging Statement of capital assets Schedule of payments to professionals Schedule of payments to insiders All bank statements and bank reconciliations for the reporting period Description of the assets sold or transferred and the terms of the sale or transfer

Gregory J. Flasser /s/ Gregory J. Flasser Printed Name of Responsible Party Signature of Responsible Party Potter Anderson & Corroon LLP 05/28/2025 1313 North Market Street, 6th Floor Date P.O. Box 951 Address

STATEMENT: This Periodic Report is associated with an open bankruptcy case; therefore, Paperwork Reduction Act exemption 5 C.F.R.

Par	t 1: Cash Receipts and Disbursements	Current Month	Cumulative
a.	Cash balance beginning of month	\$52,732	*** *** ***
b.	Total receipts (net of transfers between accounts)	\$44,295	\$20,063,383
c.	Total disbursements (net of transfers between accounts)	\$44,661	\$20,042,932
d.	Cash balance end of month (a+b-c)	\$52,366	4 1 00 / 001
e.	Disbursements made by third party for the benefit of the estate	\$0	\$-1,886,221
f.	Total disbursements for quarterly fee calculation (c+e)	\$44,661	\$18,156,711
	t 2: Asset and Liability Status of generally applicable to Individual Debtors, See Instructions)	Current Month	
a.	Accounts receivable (total net of allowance)	\$67,447,898	
b.	Accounts receivable over 90 days outstanding (net of allowance)	\$67,447,040	
c.	Inventory (Book • Market O Other (attach explanation))	\$0	
d	Total current assets	\$68,220,980	
e.	Total assets	\$75,050,760	
f.	Postpetition payables (excluding taxes)	\$167,077	
g.	Postpetition payables past due (excluding taxes)	\$4,597,509	
h.	Postpetition taxes payable	\$706,980	
i.	Postpetition taxes past due	\$0	
j.	Total postpetition debt (f+h)	\$874,057	
j. k.	Prepetition secured debt	\$0	
1.	Prepetition priority debt	\$1,580,000	
	Prepetition unsecured debt	\$74,353,703	
m.		\$76,807,760	
n.	Total liabilities (debt) (j+k+l+m)	<u> </u>	
0.	Ending equity/net worth (e-n)	\$-1,757,000	
Pau	rt 3: Assets Sold or Transferred	Current Month	Cumulative
a.	Total cash sales price for assets sold/transferred outside the ordinary	00	40
h	course of business Total payments to third parties incident to assets being sold/transferred		\$0
ь.	outside the ordinary course of business	\$0	\$0
c.	Net cash proceeds from assets sold/transferred outside the ordinary course of business (a-b)	white each the same of the contract of the con	**** * **** * * **** * **************
		<u> </u>	
	rt 4: Income Statement (Statement of Operations) of generally applicable to Individual Debtors, See Instructions.)	Current Month	Cumulative
a.	Gross income/sales (net of returns and allowances)	\$0	
b.	Cost of goods sold (inclusive of depreciation, if applicable)	\$0	
c.	Gross profit (a-b)	\$0	
d.	Selling expenses	\$0	
e.	General and administrative expenses	\$0	
f.	Other expenses	\$0	
g.	Depreciation and/or amortization (not included in 4b)	\$0	
h,	Interest	\$0	
i.	Taxes (local, state, and federal)	\$0	~
j.	Reorganization items	\$0	
k.	Profit (loss)	<u>\$0</u>	\$5,437,698

Debtor's Name AgileThought Digital Solutions, S.A.P.I. de C.V.

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Debtor's	Name	AgileThought Digital Solutions	SAPIdeCV	and the second s	C	ase No. 23-113	Secretary of the second of the
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c.	All pr	ofessional fees and expenses (de	btor & committees)			<u></u>	

Pa	rt 6: Postpetition	Taxes	Curi	rent Month	Cumulative
a.	Postpetition incon	ne taxes accrued (local, state, and federal)		\$0	\$0
b.	-	ne taxes paid (local, state, and federal)		\$0	\$0
c.	Postpetition emple	oyer payroll taxes accrued		\$570	\$56,800
d.	Postpetition emple	oyer payroll taxes paid		\$558,440	\$3,492,460
e.	Postpetition prope	erty taxes paid		\$0	\$0
f.	Postpetition other	taxes accrued (local, state, and federal)		\$294,840	\$1,255,970
g.	Postpetition other	taxes paid (local, state, and federal)		\$201,740	\$1,269,700
Pa	rt 7: Questionnair	e - During this reporting period:	445		
a.	Were any paymen	ts made on prepetition debt? (if yes, see Instructions)	Yes 🔿	No 💿	·
b.		ts made outside the ordinary course of business roval? (if yes, see Instructions)	Yes 🔿	No 💿	
c.	Were any paymen	ts made to or on behalf of insiders?	Yes 💿	No 🔿	
d.	Are you current or	n postpetition tax return filings?	Yes 💿	No 🔿	
e.	Are you current or	n postpetition estimated tax payments?	Yes 💿	No O	
f.	Were all trust fund	d taxes remitted on a current basis?	Yes 🔿	No 💿	
g.	Was there any pos (if yes, see Instruc	stpetition borrowing, other than trade credit?	Yes 🔿	No 💿	
h.	Were all payment the court?	s made to or on behalf of professionals approved by	Yes 🔿	No O N/A 💿	
i.	Do you have:	Worker's compensation insurance?	Yes 💿	No 🔿	
		If yes, are your premiums current?	Yes 💿	No O N/A O	(if no, see Instructions)
		Casualty/property insurance?	Yes 💿	No 🔿	
		If yes, are your premiums current?	Yes 💽	No O N/A O	(if no, see Instructions)
		General liability insurance?	Yes 💽	No 🔿	
		If yes, are your premiums current?	Yes 💽	No O N/A O	(if no, see Instructions)
j.	Has a plan of reor	ganization been filed with the court?	Yes 🔿	No 💿	
k.		tatement been filed with the court?	Yes 🔿	No 💿	
1.		vith quarterly U.S. Trustee fees as 8 U.S.C. § 1930?	Yes 💿	No O	

Debtor's Name AgileThought:Digital Solutions S.A.P.L.de C.V

Case No.	23-11333
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Pai	t 8: Individual Chapter 11 Debtors (Only)		
a.	Gross income (receipts) from salary and wages	\$0	
b.	Gross income (receipts) from self-employment	\$0	
c.	Gross income from all other sources	\$0	
d.	Total income in the reporting period (a+b+c)	\$0	
e.	Payroll deductions	\$0	
f.	Self-employment related expenses		
g.	Living expenses	\$0	
h.	All other expenses	\$0	
i.	Total expenses in the reporting period (e+f+g+h)	\$ 0	
j.	Difference between total income and total expenses (d-i)	\$0	
k.	List the total amount of all postpetition debts that are past due	\$0	
1.	Are you required to pay any Domestic Support Obligations as defined by 11 U.S.C § 101(14A)?	Yes O No 💿	
m.	If yes, have you made all Domestic Support Obligation payments?	Yes O No O N/A 💿	

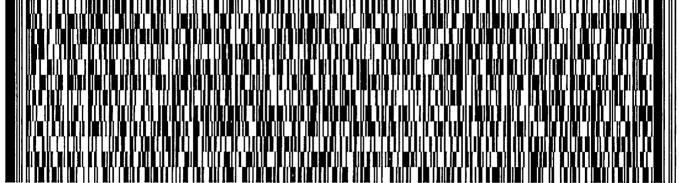
Privacy Act Statement

28 U.S.C. § 589b authorizes the collection of this information, and provision of this information is mandatory under 11 U.S.C. §§ 704, 1106, and 1107. The United States Trustee will use this information to calculate statutory fee assessments under 28 U.S.C. § 1930(a)(6). The United States Trustee will also use this information to evaluate a chapter 11 debtor's progress through the bankruptcy system, including the likelihood of a plan of reorganization being confirmed and whether the case is being prosecuted in good faith. This information may be disclosed to a bankruptcy trustee or examiner when the information is needed to perform the trustee's or examiner's duties or to the appropriate federal, state, local, regulatory, tribal, or foreign law enforcement agency when the information indicates a violation or potential violation of law. Other disclosures may be made for routine purposes. For a discussion of the types of routine disclosures that may be made, you may consult the Executive Office for United States Trustee's systems of records notice, UST-001, "Bankruptcy Case Files and Associated Records." See 71 Fed. Reg. 59,818 et seq. (Oct. 11, 2006). A copy of the notice may be obtained at the following link: http://www.justice.gov/ust/eo/rules_regulations/index.htm. Failure to provide this information could result in the dismissal or conversion of your bankruptcy case or other action by the United States Trustee. 11 U.S.C. § 1112(b)(4)(F).

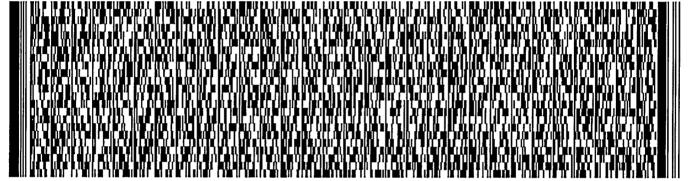
I declare under penalty of perjury that the foregoing Monthly Operating Report and its supporting documentation are true and correct and that I have been authorized to sign this report on behalf of the estate.

/s/ James P. Carroll	James P Carroll		
Signature of Responsible Party	Printed Name of Responsible Party		
Wind Down Manager	05/28/2025		
Title	Date		

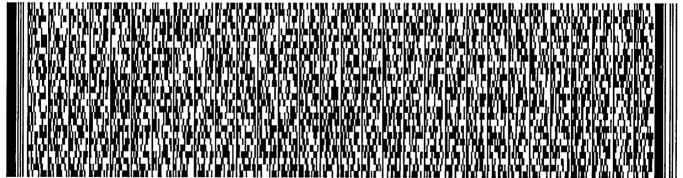
Debtor's Name AgileThought Digital Solutions, S.A.P.T. de C.



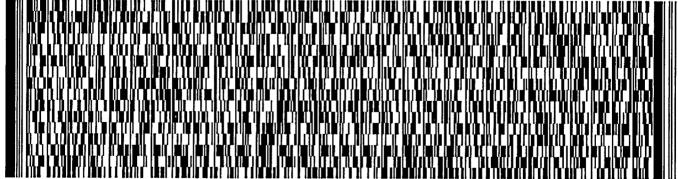
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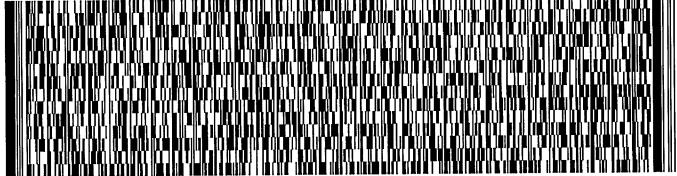
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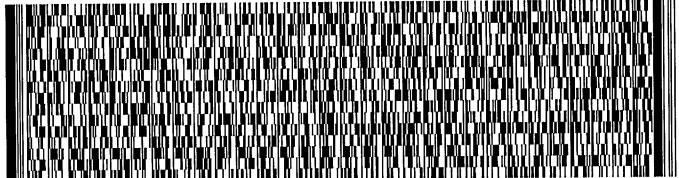
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Debtor's Name AgileThought Digital Solutions, S.A.P.I. de C.V.

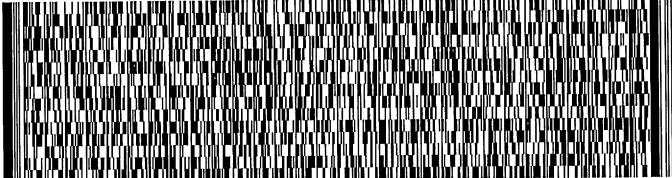
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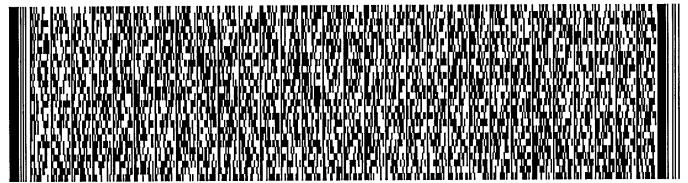


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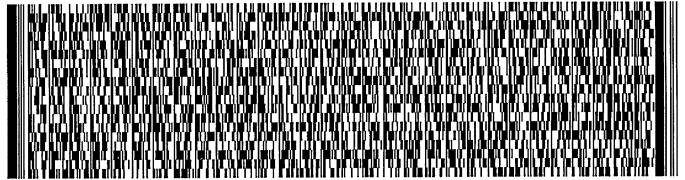


NonBankruptcy51to100

Debtor's Name AgileThought Digital Solutions, S.A.P.T. de C.V



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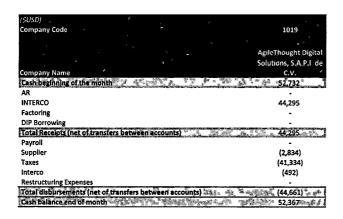
AgileThought Digital Solutions, S.A.P.I. de C.V. - Case No.23-11333 (JKS) (Judge J. Kate Stickles)

Balance Sheet by Entity

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(\$000 USD)	1019
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	AgileThought Digital
Company Name	Solutions, S.A.P.I. de C.V.
CURRENT ASSETS	
Cash Restricted Cash	53
Accounts Receivable	- 56
Unbilled A/R	495
Other Debtors	<u>-</u>
New Co Old Co. AR Related Parties and Subsidiaries AR	1,728
Advanced payments	64,490 3
Other Assets	-
Recoverable TAX	-
Recoverable VAT	1,394
Total Current Assets	68,220
NON CURRENT ASSETS	
Net fixed assets	596
Other Debtors LT	#N/A
Security deposit Software & licenses	110
Brand	#N/A 2,170
Commercial Relations	2,170
Goodwill	-
Deferred Taxes A	719
Investment in Shares Right of Use Assets	2,798 855
Total Non Current Assets	#N/A
TOTAL ASSETS	#N/A
CURRENT LIABILITIES Bank loans	4.500
Finance Lease	1,580 #N/A
Liabilities	185
Liabilities Pre	3,926
Accruals	2,231
Other Current Liabilities	-
Bonuses provision New Co. ~ Old Co. AP	-
Related Parties and Subsidiaries AP	128 68,270
Cash Earnouts ST	-
Other payable taxes	(263)
Payable VAT	2,111
Income taxes	(1,179)
Lease liability ST Unearned Revenue	236
Unearned Cost	#N/A
Total Current Liabilities	#N/A
LONG TERM LIABILITIES	
Bank loans LT Fianance Lease LT	-
Cash Earnout LT	#N/A #N/A
Accrued liabilities LT	****
Deferred Taxes B	•
Lease liability	#N/A
Total Long Term Liabilities	#N/A
TOTAL LIABILITIES	#N/A
STOCKHOLDERS EQUITY	
Stockholders Equity	43,879
Retained Earnings	(45,191)
Net Income	45
OCI	(489)
Accumulated other comprehensive loss TOTAL STOCKHOLDERS EQUITY	(2) (1,757)
TOTAL STOCKHOLDERS EQUITY TOTAL LIABILITIES AND EQUITY	(1,757) #N/A

AgileThought Digital Solutions, S.A.P.I. de C.V. - Case No.23-11333 (JKS) (Judge J. Kate Stickles)

Cash Flow by Entity



AgileThought Digital Solutions, S.A.P.I. de C.V. - Case No.23-11333 (JKS) (Judge J. Kate Stickles)

Profit and Loss by Entity Without Intercompany Eliminations (Accrual Basis)

(\$000 USD)	
Company Code	1019
	*
	AgileThought
**	Digital Solutions,
Company Name	S.A.P.I. de C.V.
Revenue	1,650
Intercompany revenue	179
Cost	1,746
Intercompany Cost	30
Gross Margin	1,013
Sales Staff	-
Sales Staff Bonus	-
Delivery Staff	(1)
Delivery Staff Bonus	-
Personnel Back Office Cost	2
Personnel Back Office Cost Bonus	•
Travel & Entertainment	-
Professional Services	•
Marketing	-
Rent & Maintenance	5
Computing & Equipment	1
IT Infrastructure	30
Training & Recruitment	-
Telephone & Communications Severance Provisions	5
Bank Commissions	7 2
Other General Expenses	
Reserve for Doubtful Collection Accounts	6
Intercompany Expenses	(6)
Expense new co & old co	-
Total General Expenses	51
	J1
Other Expenses	(0)
Change in fair value impairment	(0)
Other Revenue	_
Restructuring Expenses	_
Reorganization items	858
D&A	57
Operating Profit	46
Paid Interests	3
Fines & Penalties	ō
Intercompany Interest	-
Interest new co & old co	-
FX Loss	350
Gained Interests	(0)
FX Gain	334
Total Financial Expenses	687
Earnings Before Taxes	(640)
Taxes	-
Deferred Taxes	-
Net Income .	(640)