UNITED STATES BANKRUPTCY COURT

	DISTRICT OF	Delaware
In Re. AgileThought México, S.A. de C	C.V. § § §	Case No. 23-11337 Lead Case No. 23-11294
Debtor(s)	§ §	
		☑ Jointly Administered
Monthly Operating Report		Chapter 11
Reporting Period Ended: 03/31/2025		Petition Date: 08/27/2023
Months Pending: 19		Industry Classification: 5 4 1 5
Reporting Method:	Accrual Basis	Cash Basis O
Debtor's Full-Time Employees (current):		0
Debtor's Full-Time Employees (as of date of	of order for relief):	31
Supporting Documentation (check all (For jointly administered debtors, any required Statement of cash receipts and dish Balance sheet containing the summ Statement of operations (profit or least part of the summ of the su	schedules must be provided on a roursements nary and detail of the assets, lial oss statement) nals nailiations for the reporting per	bilities and equity (net worth) or deficit
/s/ Gregory J. Flasser Signature of Responsible Party 05/28/2025 Date	Pri Por 13	egory J. Flasser nted Name of Responsible Party tter Anderson & Corroon LLP 13 North Market Street, 6th Floor 13 Box 951

STATEMENT: This Periodic Report is associated with an open bankruptcy case; therefore, Paperwork Reduction Act exemption 5 C.F.R. § 1320.4(a)(2) applies.

Debtor's Name AgileThought México, S.A. de C.V.

Par	t 1: Cash Receipts and Disbursements	Current Month	Cumulative
a.	Cash balance beginning of month	\$28,681	
b.	Total receipts (net of transfers between accounts)	\$0	\$34,504,441
c.	Total disbursements (net of transfers between accounts)	\$199	\$3,237,801
d.	Cash balance end of month (a+b-c)	\$28,482	
e.	Disbursements made by third party for the benefit of the estate	\$0	\$-1,464,876
f.	Total disbursements for quarterly fee calculation (c+e)	\$199	\$1,772,925
Par	t 2: Asset and Liability Status	Current Month	
	of generally applicable to Individual Debtors. See Instructions.)		
a.	Accounts receivable (total net of allowance)	\$26,196,280	
b.	Accounts receivable over 90 days outstanding (net of allowance)	\$26,196,280	
c.	Inventory (Book O Market O Other (attach explanation))	\$0	
d	Total current assets	\$26,429,990	
e.	Total assets	\$36,131,390	
f.	Postpetition payables (excluding taxes)	\$1,126,125	
g.	Postpetition payables past due (excluding taxes)	\$1,029,970	
h.	Postpetition taxes payable	\$0	
i.	Postpetition taxes past due	\$0	
j.	Total postpetition debt (f+h)	\$1,126,125	
k.	Prepetition secured debt	\$0	
1.	Prepetition priority debt	\$9,696,510	
	Prepetition unsecured debt	\$14,814,574	
m.	Total liabilities (debt) (j+k+l+m)	\$25,637,209	
n.		\$10,494;181	
0.	Ending equity/net worth (e-n)	EC . ***********************************	
Pa	rt 3: Assets Sold or Transferred	Current Month	Cumulative
a.	Total cash sales price for assets sold/transferred outside the ordinary course of business	\$0	\$0
b.	Total payments to third parties incident to assets being sold/transferred		
	outside the ordinary course of business	\$0	\$0
c.	Net cash proceeds from assets sold/transferred outside the ordinary course of business (a-b)	\$0	\$0
Pa	rt 4: Income Statement (Statement of Operations) ot generally applicable to Individual Debtors. See Instructions.)	Current Month	Cumulative
a.	Gross income/sales (net of returns and allowances)	\$0	
b.	Cost of goods sold (inclusive of depreciation, if applicable)	\$0	
c.	Gross profit (a-b)	\$0	
d.	Selling expenses	\$0	
е.	General and administrative expenses	\$0	•
f.	Other expenses	\$0	•
g.	Depreciation and/or amortization (not included in 4b)	\$0	•
h.	Interest	\$0	
i.	Taxes (local, state, and federal)	\$0	
j.	Reorganization items	\$0	-
k.	Profit (loss)	\$0	\$2,738,432

Debtor's Name AgileThought México, S.A. de.C.V.

		Approved Current Month	Approved Cumulative	Paid Current Month	Paid Cumulativ	
Debto	or's professional fees & expenses (bankruptcy)	Aggregate Total	The state of the s		and the second s	
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			Current Month	Cumulative	Month	Cumulativ
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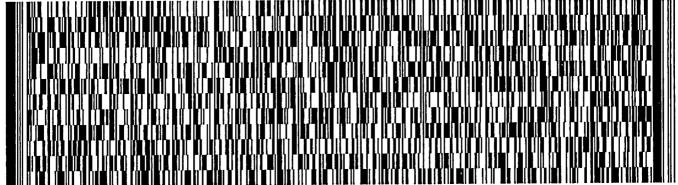
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Debtor's	s Name	e AgileThought México, S.A. de C.V.						3-11337:	ganganang panggang p Kantantan tanggang panggang		
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c.	All professional fees and expenses (debtor & committees)										

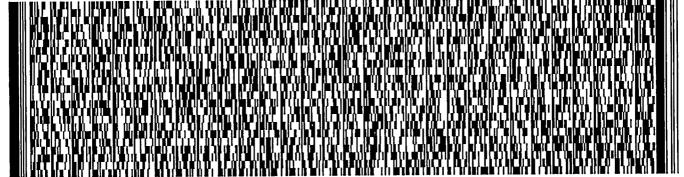
Pai	rt 6: Postpetition T	axes	Curi	rent Month	Cumulative
a.	Postpetition incom	e taxes accrued (local, state, and federal)		\$0	\$0
b.	Postpetition incom	e taxes paid (local, state, and federal)		\$0	\$0
c.	Postpetition emplo	yer payroll taxes accrued		\$0	\$0
d.	Postpetition emplo	yer payroll taxes paid		\$26,650	\$129,930
e.	Postpetition prope	rty taxes paid		\$0	\$0
f.	Postpetition other	taxes accrued (local, state, and federal)		\$54,710	\$169,540
g.	Postpetition other	taxes paid (local, state, and federal)		\$38,350	\$127,100
Pa	rt 7: Questionnaire	- During this reporting period:			
a.	Were any payment	ts made on prepetition debt? (if yes, see Instructions)	Yes 🔿	No 💿	
b.	Were any payment	is made outside the ordinary course of business oval? (if yes, see Instructions)	Yes 🔿	No 💿	
c.	Were any paymen	ts made to or on behalf of insiders?	Yes 💽	No 🔿	
d.	Are you current or	postpetition tax return filings?	Yes 💽	No 🔿	
e.	=	n postpetition estimated tax payments?	Yes 💿	No 🔿	
f.		I taxes remitted on a current basis?	Yes 🔿	No 💿	
g.		tpetition borrowing, other than trade credit?	Yes 🔿	No 💿	
h.	Were all payments the court?	s made to or on behalf of professionals approved by	Yes 🔿	No O N/A 💿	
i.	Do you have:	Worker's compensation insurance?	Yes 💿	No 🔿	
	•	If yes, are your premiums current?	Yes 💿	No O N/A O	(if no, see Instructions)
		Casualty/property insurance?	Yes 💿	No O	
		If yes, are your premiums current?	Yes 🗿	No O N/A O	(if no, see Instructions)
		General liability insurance?	Yes 💿	No 🔿	
		If yes, are your premiums current?	Yes 💿	No O N/A O	(if no, see Instructions)
j.	Has a plan of reor	ganization been filed with the court?	Yes 🔿	No 💿	
k.	=	tatement been filed with the court?	Yes 🔿	No 💿	
1.	Are you current w	rith quarterly U.S. Trustee fees as 8 U.S.C. § 1930?	Yes 💽	No 🔿	

Deb	tor's Name AgileThought Mexico, S.A. de C.V	Case No. 23-11337
Par	t 8: Individual Chapter 11 Debtors (Only)	
a.	Gross income (receipts) from salary and wages	\$0
a. b.	Gross income (receipts) from self-employment	\$0
о. с.	Gross income from all other sources	\$0
d.	Total income in the reporting period (a+b+c)	FF 75 - 35 - 25 - 25 - 25 - 25 - 25 - 25 - 2
е.	Payroll deductions	\$0
f.	Self-employment related expenses	\$0
g.	Living expenses	\$0
h.	All other expenses	\$0
i.	Total expenses in the reporting period (e+f+g+h)	\$0
j.	Difference between total income and total expenses (d-i)	\$0
k.	List the total amount of all postpetition debts that are past due	\$0
1.	Are you required to pay any Domestic Support Obligations as defined by 11 U.S.C § 101(14A)?	
m.	If yes, have you made all Domestic Support Obligation payments?	Yes O No O N/A 💿
thi be is lav ma Ex Re	S.C. § 1930(a)(6). The United States Trustee will also use this information the bankruptcy system, including the likelihood of a plan of reorging prosecuted in good faith. This information may be disclosed to a braceded to perform the trustee's or examiner's duties or to the appropriate wenforcement agency when the information indicates a violation or postate for routine purposes. For a discussion of the types of routine disclose executive Office for United States Trustee's systems of records notice, U ecords." See 71 Fed. Reg. 59,818 et seq. (Oct. 11, 2006). A copy of the ww.justice.gov/ust/eo/rules_regulations/index.htm. Failure to provide the provision of your bankruptcy case or other action by the United States Trustee's systems.	anization being confirmed and whether the case is ankruptcy trustee or examiner when the information is federal, state, local, regulatory, tribal, or foreign tential violation of law. Other disclosures may be sures that may be made, you may consult the ST-001, "Bankruptcy Case Files and Associated is notice may be obtained at the following link: http://
<u>d</u>	declare under penalty of perjury that the foregoing Monthly ocumentation are true and correct and that I have been authostate.	Operating Report and its supporting prized to sign this report on behalf of the
In	/ James P. Carroll Ja	mes P Carroll
	James F. Carlon	inted Name of Responsible Party
		5/28/2025
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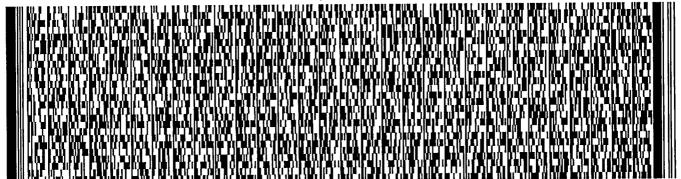
Debtor's Name AgileThought Mexico, S.A. de C.V.



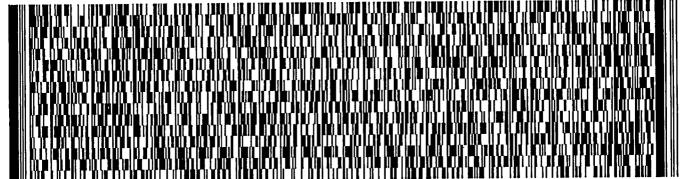
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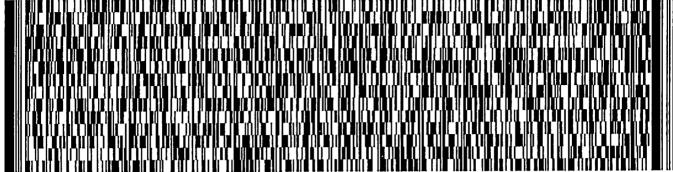


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Debtor's Name Agile l'hought México, S.A. de C.V.



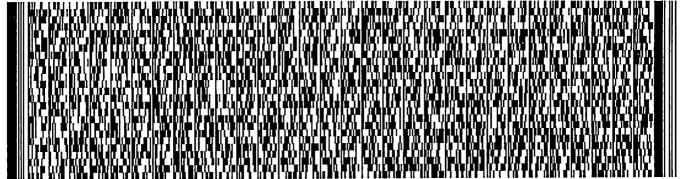
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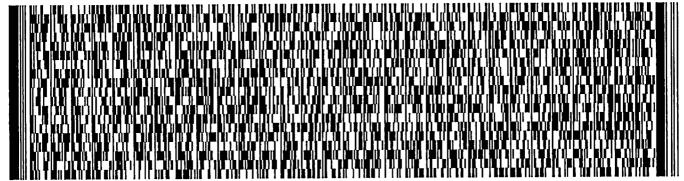
NonBankruptcy1to50

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Debtor's Name Agile Thought Mexico, S.A. de C.V.



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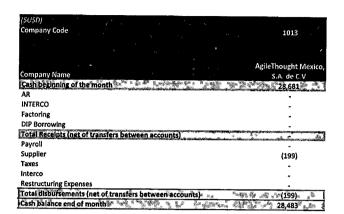
AgileThought Mexico SA CV - Case No.23-11337 (JKS) (Judge J. Kate Stickles)

Balance Sheet by Entity

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	1013
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Company Name	AgileThought Mexico SA CV
CURRENT ASSETS	
Cash	28
Restricted Cash	-
Accounts Receivable	29
Unbilled A/R Other Debtors	88
New Co Old Co. AR	-
Related Parties and Subsidiaries AR	26
Advanced payments	25,195
Other Assets	•
Recoverable TAX	-
Recoverable VAT	1,063
Total Current Assets	26,429
NON CURRENT ASSETS	
Net fixed assets	•
Other Debtors LT	#N/A
Security deposit Software & licenses	100
Brand	#N/A
Commercial Relations	- 4,459
Goodwill	2,738
Deferred Taxes A	2,730
Investment in Shares	2,461
Right of Use Assets	-
Total Non Current Assets	#N/A
TOTAL ASSETS	**************************************
CURRENT LIABILITIES	
Bank loans Finance Lease	11,617
Liabilities	#N/A
Liabilities Pre	
Accruals	1,029 42
Other Current Liabilities	42 -
Bonuses provision	-
New Co Old Co. AP	14
Related Parties and Subsidiaries AP	11,045
Cash Earnouts ST	•
Other payable taxes	412
Payable VAT	278
Income taxes	-
Lease liability ST	•
Unearned Revenue Unearned Cost	144
Total Current Liabilities	#N/A
1000) Cartell Elabilities	#N/A
LONG TERM LIABILITIES	
Bank loans LT	_
Fianance Lease LT	#N/A
Cash Earnout LT	#N/A
Accrued liabilities LT	<u>.</u>
Deferred Taxes 8	1,111
Lease liability	#N/A
Total Long Term Liabilities	#N/A
TOTAL LIABILITIES	. #N/A
STOCKHOLDERS FOLLOW	
STOCKHOLDERS EQUITY Stockholders Equity	
Stockholders Equity Retained Earnings	12,917
Net Income	(2,205)
OCI	(189) (28)
Accumulated other comprehensive loss	(28)
TOTAL STOCKHOLDERS EQUITY	10,494
TOTAL LIABILITIES AND EQUITY	#N/A

AgileThought México, S.A. de C.V. - Case No.23-11337 (JKS) (Judge J. Kate Stickles)

Cash Flow by Entity



AgileThought Mexico SA CV - Case No.23-11337 (JKS) (Judge J. Kate Stickles)

Profit and Loss by Entity Without Intercompany Eliminations (Accrual Basis)

(\$000 USD)	A 18 28
Company Code	1013
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	. 6 *
	AgileThought
Company Name	Mexico SA CV
Revenue	422
Intercompany revenue	28
Cost	119
Intercompany Cost	187
Gross Margin	114
Cipos margin	224
Sales Staff	
Sales Staff Bonus	-
Delivery Staff	_
Delivery Staff Bonus	-
Personnel Back Office Cost	-
Personnel Back Office Cost Bonus	-
Travel & Entertainment	
Professional Services	_
Marketing	_
Rent & Maintenance	0
Computing & Equipment	
IT Infrastructure	1
Training & Recruitment	-
Telephone & Communications	_
Severance Provisions	(2)
Bank Commissions	~
Other General Expenses	-
Reserve for Doubtful Collection Accounts	_
Intercompany Expenses	-
Expense new co & old co	_
Total General Expenses	(0)
i des contra Coponece	(0)
Other Expenses	0
Change in fair value impairment	-
Other Revenue	-
Restructuring Expenses	_
Reorganization items	-
D&A	87
Operating Profit	- 28 °
	<u> </u>
Paid interests	-
Fines & Penalties	-
Intercompany Interest	-
Interest new co & old co	-
FX Loss	(16)
Gained Interests	-
FX Gain	(213)
Total Financial Expenses	(229)
-	• •
Earnings Before Jaxes	257
Taxes	-
Deferred Taxes	-
Net Income 👾 8 💮 💮 💮 💮 💮 💮	257