UNITED STATES BANKRUPTCY COURT

<u></u>	DISTRIC	OF Delaware
In Re. 4th Source, LLC	§ §	Case No. 23-11339
Debtor(s)		Lead Case No. 23-11294
		☑ Jointly Administered
Monthly Operating Report		Chapter 11
Reporting Period Ended: 03/31/2025		Petition Date: 08/27/2023
Months Pending: 19		Industry Classification: 5 4 1 5
Reporting Method: Acc	crual Basis 💿	Cash Basis O
Debtor's Full-Time Employees (current):		0
Debtor's Full-Time Employees (as of date of ord	der for relief):	0
Supporting Documentation (check all that at (For jointly administered debtors, any required scheol Statement of cash receipts and disburser Balance sheet containing the summary at Statement of operations (profit or loss statement of operations (profit or loss statement of capital aging Postpetition liabilities aging Statement of capital assets Schedule of payments to professionals Schedule of payments to insiders All bank statements and bank reconcilia Description of the assets sold or transfer	dules must be provided ments and detail of the asset tatement)	s, liabilities and equity (net worth) or deficit
/s/ Gregory J. Flasser Signature of Responsible Party 05/28/2025 Date		Gregory J. Flasser Printed Name of Responsible Party Potter Anderson & Corroon LLP 1313 North Market Street, 6th Floor P.O. Box 951 Address

STATEMENT: This Periodic Report is associated with an open bankruptcy case; therefore, Paperwork Reduction Act exemption 5 C.F.R. § 1320.4(a)(2) applies.

Pa	rt 1: Cash Receipts and Disbursements	Current Month	Cumulative
a.	Cash balance beginning of month	\$3,015,442	
b.	Total receipts (net of transfers between accounts)	\$1	\$107,379,742
c.	Total disbursements (net of transfers between accounts)	\$0	\$13,188,494
d.	Cash balance end of month (a+b-c)	\$3,015,443	
e.	Disbursements made by third party for the benefit of the estate	\$0	\$-1,600,000
f.	Total disbursements for quarterly fee calculation (c+e)	\$0	\$11,588,494
	rt 2: Asset and Liability Status of generally applicable to Individual Debtors. See Instructions.)	Current Month	
a.	Accounts receivable (total net of allowance)	\$137,964,020	
ъ. b.	Accounts receivable over 90 days outstanding (net of allowance)	\$137,964,420	
c.	Inventory (Book () Market () Other (attach explanation))	\$137,304,420	
¢. d	Total current assets	\$137,271,780	
	Total assets		
e.		\$178,983,320	
f.	Postpetition payables (excluding taxes)	\$8,899,135	
g.	Postpetition payables past due (excluding taxes)	\$94,380	
h.	Postpetition taxes payable	\$263,700	
i.	Postpetition taxes past due	\$0	
j.	Total postpetition debt (f+h)	\$9,162,835	
k.	Prepetition secured debt	\$0	
l.	Prepetition priority debt	\$0	
m.	Prepetition unsecured debt	\$159,684,068	
n.	Total liabilities (debt) (j+k+l+m)	\$168,846,903	
0.	Ending equity/net worth (e-n)	\$10,136,417	
Pa	rt 3: Assets Sold or Fransferred	Current Month	Cumulative
a.	Total cash sales price for assets sold/transferred outside the ordinary course of business	\$0	\$0
b.	Total payments to third parties incident to assets being sold/transferred		
c.	outside the ordinary course of business Net cash proceeds from assets sold/transferred outside the ordinary		
C.	course of business (a-b)	* * \$0	\$0
	et 4: Income Statement (Statement of Operations)	Current Month	Cumulative
	of generally applicable to Individual Debiors. See Instructions 5 Gross income/sales (net of returns and allowances)	6 0	
a. b.	Cost of goods sold (inclusive of depreciation, if applicable)	\$0	
	Gross profit (a-b)	\$0	
c. d.	Selling expenses	\$0 \$0	
	General and administrative expenses		
e. f.	Other expenses	\$0 \$0	
g.	Depreciation and/or amortization (not included in 4b)	\$0	
_	Interest		
h. i.	Taxes (local, state, and federal)	\$0 \$0	
j.	Reorganization items	\$0	
j. k.	Profit (loss)	<u> </u>	¢ 1 002 007
м.	110111 (1000)	<u> </u>	\$-1,903,997

	essional Lees and Expenses		Approved	Approved	Paid Current	Paid
			Current Month	Cumulative	Month	Cumulativ
Debto	r's professional fees & expenses (ba	nkruptcy) Aggregate Total				
Itemiz	ed Breakdown by Firm					
	Firm Name	Role				
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				Approved Current Month	Approved Cumulative	Paid Current Month	Paid Cumulative
b.	Debte	or's professional fees & expe	enses (nonbankruptcy) Aggregate Total				
	Itemi	zed Breakdown by Firm					
		Firm Name	Role				346
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c. All professional fees and expenses (debtor & committees)						

Pa	rt 6: Postpetition Faxes		Cur	rent Month	Cumulative
a.	Postpetition income taxes a	accrued (local, state, and federal)		\$0	\$0
b.	Postpetition income taxes p	paid (local, state, and federal)	***************************************	\$0	\$0
c.	Postpetition employer payr	oll taxes accrued		\$0	\$0
d.	Postpetition employer payr	oll taxes paid		\$0	\$0
e.	Postpetition property taxes	paid		\$0	\$0
f.	Postpetition other taxes acc	crued (local, state, and federal)		\$0	\$0
g.	Postpetition other taxes pai	d (local, state, and federal)	***************************************	\$0	\$0
Pa	rt 7: Questionnaire - Durin	g this reporting period:			
a.	Were any payments made of	on prepetition debt? (if yes, see Instructions)	Yes 🔿	No 💿	
b.	Were any payments made of without court approval? (if	outside the ordinary course of business Tyes, see Instructions)	Yes 🔿	No 💽	
c.	Were any payments made t	o or on behalf of insiders?	Yes 💽	No 🔿	
d.	Are you current on postpeti	tion tax return filings?	Yes 💽	No C	
e.	Are you current on postpeti	tion estimated tax payments?	Yes 💿	No O	
f.	Were all trust fund taxes re	mitted on a current basis?	Yes 🔿	No 💿	
g.	Was there any postpetition (if yes, see Instructions)	borrowing, other than trade credit?	Yes 🔿	No 💿	
h.	Were all payments made to the court?	or on behalf of professionals approved by	Yes 🔿	No O N/A 💿	
i.	Do you have: Wor	ker's compensation insurance?	Yes 💽	No O	
		If yes, are your premiums current?	Yes 💿	No O N/A O	(if no, see Instructions)
	Cası	nalty/property insurance?	Yes 💽	No 🔿	
		If yes, are your premiums current?	Yes 💽	No O N/A O	(if no, see Instructions)
	Gene	eral liability insurance?	Yes 💽	No O	
		If yes, are your premiums current?	Yes 💿	No O N/A O	(if no, see Instructions)
j.	Has a plan of reorganization been filed with the court?			No 💿	
k.	-			No 💽	
i.	Are you current with quarte set forth under 28 U.S.C.		Yes ○ Yes ⊙	No O	

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Debtor's Name 4th Source, LLC Case No. 23-11339

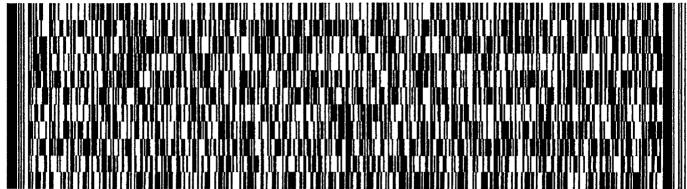
Pa	rt 8: Individual Chapter 14 Debtors (Only)	
a.	Gross income (receipts) from salary and wages	\$0
b.	Gross income (receipts) from self-employment	\$0
c.	Gross income from all other sources	\$0
d.	Total income in the reporting period (a+b+c)	\$0
e.	Payroll deductions	\$0
f.	Self-employment related expenses	<u> </u>
g.	Living expenses	\$0
h.	All other expenses	\$0
i.	Total expenses in the reporting period (e+f+g+h)	\$0
j.	Difference between total income and total expenses (d-i)	\$0
k.	List the total amount of all postpetition debts that are past due	\$0
1.	Are you required to pay any Domestic Support Obligations as defined by 11 U.S.C § 101(14A)?	Yes O No O
m.	If yes, have you made all Domestic Support Obligation payments?	Yes O No O N/A •

Privacy Act Statement

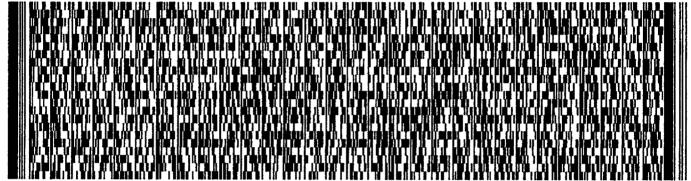
28 U.S.C. § 589b authorizes the collection of this information, and provision of this information is mandatory under 11 U.S.C. §§ 704, 1106, and 1107. The United States Trustee will use this information to calculate statutory fee assessments under 28 U.S.C. § 1930(a)(6). The United States Trustee will also use this information to evaluate a chapter 11 debtor's progress through the bankruptcy system, including the likelihood of a plan of reorganization being confirmed and whether the case is being prosecuted in good faith. This information may be disclosed to a bankruptcy trustee or examiner when the information is needed to perform the trustee's or examiner's duties or to the appropriate federal, state, local, regulatory, tribal, or foreign law enforcement agency when the information indicates a violation or potential violation of law. Other disclosures may be made for routine purposes. For a discussion of the types of routine disclosures that may be made, you may consult the Executive Office for United States Trustee's systems of records notice, UST-001, "Bankruptcy Case Files and Associated Records." See 71 Fed. Reg. 59,818 et seq. (Oct. 11, 2006). A copy of the notice may be obtained at the following link: http://www.justice.gov/ust/eo/rules_regulations/index.htm. Failure to provide this information could result in the dismissal or conversion of your bankruptcy case or other action by the United States Trustee. 11 U.S.C. § 1112(b)(4)(F).

I declare under penalty of perjury that the foregoing Monthly Operating Report and its supporting documentation are true and correct and that I have been authorized to sign this report on behalf of the estate.

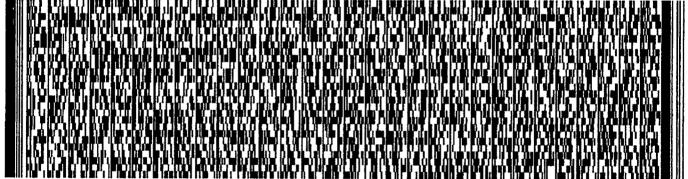
/s/ James P. Carroll	James P Carroll		
Signature of Responsible Party	Printed Name of Responsible Party		
Wind Down Manager	05/28/2025		
Title	Date		



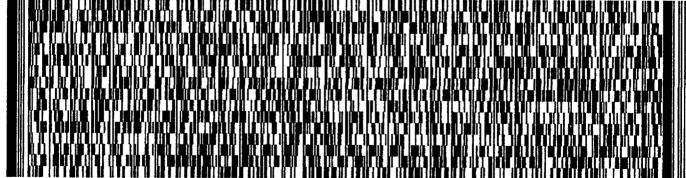
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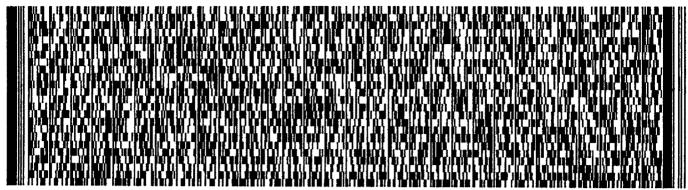
Debtor's Name 4th Source, LLC Case No. 23-11339

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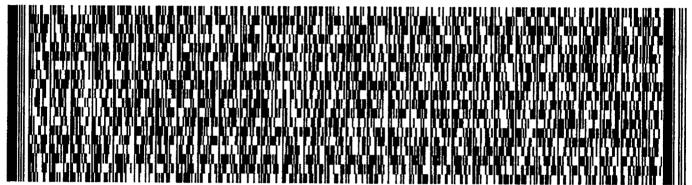
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PageThree



PageFour

4th Source, LLC - Case No.23-11339 (JKS) (Judge J. Kate Stickles)

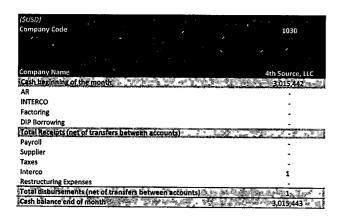
Balance Sheet by Entity

(\$000 USD)* - **	1030
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CURRENT ASSETS	4th Source, LLC
Cash	_
Restricted Cash	-
Accounts Receivable	•
Unbilled A/R Other Debtors	34
New Co Old Co. AR	4,163
Related Parties and Subsidiaries AR	133,074
Advanced payments	•
Other Assets	•
Recoverable TAX Recoverable VAT	(0)
Total Current Assets	137,271
NON CURRENT ASSETS	
Net fixed assets	_
Other Debtors LT	- #N/A
Security deposit	-
Software & licenses	#N/A
Brand	5,900
Commercial Relations Goodwill	16,750
Deferred Taxes A	17,477 (1,499)
Investment in Shares	-
Right of Use Assets	
Total Non Current Assets TOTAL ASSETS	#N/A - #N/A
Bank loans Finance Lease	- #N/A
Liabilities	•
Liabilities Pre Accruals	94 176
Other Current Liabilities	1,816
Bonuses provision	•
New Co Old Co. AP	7,062
Related Parties and Subsidiaries AP	155,917
Cash Earnouts ST Other payable taxes	- 264
Payable VAT	-
ncome taxes	433
ease liability ST	-
Jnearned Revenue Jnearned Cost	
Total Current Liabilities	#N/A #N/A

ONG TERM LIABILITIES Bank loans LT	
ianance Lease LT	- #N/A
Cash Earnout LT	#N/A #N/A
accrued liabilities LT	•
Deferred Taxes B	•
ease liability Otal Long Term Liabilities	#N/A
TOTAL LIABILITIES	#N/A #N/A
TOCKHOLDERS EQUITY	
tockholders Equity	1,768
etained Earnings	1,768 8,768
let Income	(399)
CI	•
ccumulated other comprehensive loss	-
FOTAL STOCKHOLDERS EQUITY FOTAL LIABILITIES AND EQUITY	10,136 #N/A -

4th Source, LLC - Case No.23-11339 (JKS) (Judge J. Kate Stickles)

Cash Flow by Entity



4th Source, LLC - Case No.23-11339 (JKS) (Judge J. Kate Stickles) Profit and Loss by Entity Without Intercompany Eliminations (Accrual Basis)

(\$000 U\$D)	
Company Code	1030
· · · · · · · · · · · · · · · · · · ·	
Company Name	4th Source, LLC
Revenue	-
Intercompany revenue	•
Cost	-
Intercompany Cost	-
Gross Margin	•
Sales Staff	•
Sales Staff Bonus	•
Delivery Staff	-
Delivery Staff Bonus	•
Personnel Back Office Cost Personnel Back Office Cost Bonus	-
Travel & Entertainment	•
Professional Services	•
Marketing	•
Rent & Maintenance	-
Computing & Equipment	-
IT Infrastructure	•
Training & Recruitment	•
Telephone & Communications	•
Severance Provisions	-
Bank Commissions	-
Other General Expenses	-
Reserve for Doubtful Collection Accounts	
Intercompany Expenses	-
Expense new co & old co	
Total General Expenses	
Other Expenses	-
Change in fair value impairment	-
Other Revenue	-
Restructuring Expenses	-
Reorganization Items	-
D&A	131
Operating Profit	(131)
	-
Paid Interests	•
Fines & Penalties	-
Intercompany Interest	-
Interest new co & old co	-
	66
Gained Interests FX Gain	•
Total Financial Expenses	<u>2</u>
· ····································	68
Earnings Before Taxes	(100)
Se Belore Taxes	(199)
Taxes	
Deferred Taxes	•
Net Income -	(199)
	(133)