UNITED STATES BANKRUPTCY COURT

	DISTRICT	OF Delaware
In Re. AgileThought Brasil Servicos de Consul Software Debtor(s)	toria Em	Case No. 23-11353 Lead Case No. 23-11294
Monthly Operating Report		Chapter 11
Reporting Period Ended: 03/31/2025		Petition Date: 08/29/2023
Months Pending: 19		Industry Classification: 5 4 1 5
Reporting Method: Accrua	Basis 💿	Cash Basis O
Debtor's Full-Time Employees (current):		0
Debtor's Full-Time Employees (as of date of order	for relief):	0
Statement of operations (profit or loss state Accounts receivable aging Postpetition liabilities aging Statement of capital assets Schedule of payments to professionals Schedule of payments to insiders	s must be provided ats detail of the asset ment)	s, liabilities and equity (net worth) or deficit
☐ All bank statements and bank reconciliation ☐ Description of the assets sold or transferred	-	-
/s/ Gregory J. Flasser Signature of Responsible Party		Gregory J. Flasser Printed Name of Responsible Party
05/28/2025 Date		Potter Anderson & Corroon LLP 1313 North Market Street, 6th Floor P.O. Box 951 Address

STATEMENT: This Periodic Report is associated with an open bankruptcy case; therefore, Paperwork Reduction Act exemption 5 C.F.R. § 1320.4(a)(2) applies.

Debtor's Name AgileThought Brasil-Servicos de Consultoria Em Software

Case No. 23-11353	
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Par	t 1: Cash Receipts and Disbursements	Current Month	Cumulative
a.	Cash balance beginning of month	\$0	
b.	Total receipts (net of transfers between accounts)	\$0	\$0
c.	Total disbursements (net of transfers between accounts)	\$0	\$0
d.	Cash balance end of month (a+b-c)	\$0	
e.	Disbursements made by third party for the benefit of the estate	\$0	\$0
f.	Total disbursements for quarterly fee calculation (c+e)	\$0	\$0
Par	t 2: Asset and Liability Status	Current Month	
	ot generally applicable to Individual Debtors. See Instructions.)		
a.	Accounts receivable (total net of allowance)	\$0	
b.	Accounts receivable over 90 days outstanding (net of allowance)	\$0	
c.	Inventory (Book C Market C Other © (attach explanation))	\$0	
d	Total current assets	\$0	
e.	Total assets	\$0	
f.	Postpetition payables (excluding taxes)	\$42	
g.	Postpetition payables past due (excluding taxes)	\$0	
h.	Postpetition taxes payable	\$0	
i.	Postpetition taxes past due	\$0	
j.	Total postpetition debt (f+h)	\$42	
k.	Prepetition secured debt	\$0	
1.	Prepetition priority debt	\$0	
	Prepetition unsecured debt	\$0	
m.	Total liabilities (debt) (j+k+l+m)	\$42	
n.	Ending equity/net worth (e-n)	C/12	
0.	Estating equity/fiet worth (C-II)	Ψ.14	
Par	rt 3: Assets Sold or Transferred	Current Month	Cumulative
a.	Total cash sales price for assets sold/transferred outside the ordinary	\$0	\$0
b.	course of business Total payments to third parties incident to assets being sold/transferred	<u> </u>	20
υ.	outside the ordinary course of business	\$0	\$0
c.	Net cash proceeds from assets sold/transferred outside the ordinary	02:	\$0
	course of business (a-b)	K HI WAS WAY WAS TO	Y
	rt 4: Income Statement (Statement of Operations) of generally applicable to Individual Debtors. See Instructions.)	Current Month	Cumulative
a.	Gross income/sales (net of returns and allowances)	\$0	
b.	Cost of goods sold (inclusive of depreciation, if applicable)	\$0	
c.	Gross profit (a-b)	\$0	
d.	Selling expenses	\$0	
e.	General and administrative expenses	\$0	
f.	Other expenses	\$0	
g.	Depreciation and/or amortization (not included in 4b)	\$0	
h.	Interest	\$0	
i.	Taxes (local, state, and federal)	\$0	
j.	Reorganization items	\$0	
k.	Profit (loss)	\$0	\$-42

Debtor's Name AgileThought Brasil Servicos de Consultoria Em Software

rart 5:	5: Professional Fees and Expenses						
				Approved Current Month	Approved Cumulative	Paid Current Month	Paid Cumulative
a.	Debtor'	's professional fees & expenses (bank	ruptcy) Aggregate Total			rackszi i	
	Itemized Breakdown by Firm						
		Firm Name	Role				SEC AMPLICATION OF THE PROPERTY OF THE PROPERT
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Debtor's	Name	Agile Thought Brasil Servicos de Consultoria Em Software	Case No. 23-11353
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	С		
c.	All pro	fessional fees and expenses (debtor & committees)	

Pa	rt 6: Postpetition	Taxes	Cur	rent Month	Cumulative
a.	Postpetition incor	me taxes accrued (local, state, and federal)		\$0	\$0
b.	-	me taxes paid (local, state, and federal)	***************************************	\$0	\$0
c.	•	loyer payroll taxes accrued	 	\$0	\$0
d.		loyer payroll taxes paid		\$0	\$0
e.	Postpetition prop	erty taxes paid	· · · · · · · · · · · · · · · · · · ·	\$0	\$0
f.	Postpetition other	r taxes accrued (local, state, and federal)		\$0	\$0
g.	Postpetition other	r taxes paid (local, state, and federal)	<u> </u>	\$0	\$0
Pa	rt 7: Questionnair	e - During this reporting period:			
a.	Were any paymer	nts made on prepetition debt? (if yes, see Instructions)	Yes 🔿	No 💿	
b.		nts made outside the ordinary course of business roval? (if yes, see Instructions)	Yes 🔿	No 💿	
c.	Were any paymen	nts made to or on behalf of insiders?	Yes 💿	No O	
đ.	Are you current o	n postpetition tax return filings?	Yes 💿	No O	
e.	Are you current o	n postpetition estimated tax payments?	Yes 💿	No 🔿	
f.	Were all trust fund	d taxes remitted on a current basis?	Yes 🔿	No 💿	
g.	Was there any pos (if yes, see Instruc	stpetition borrowing, other than trade credit?	Yes 🔿	No 💿	
h.	Were all payment the court?	s made to or on behalf of professionals approved by	Yes 🔿	No O N/A 💿	
i.	Do you have:	Worker's compensation insurance?	Yes 🔿	No 💿	
		If yes, are your premiums current?	Yes 🔿	No () N/A () ((if no, see Instructions)
		Casualty/property insurance?	Yes 🔿	No 💿	
		If yes, are your premiums current?	Yes 🔿	No O N/A 💿 ((if no, see Instructions)
		General liability insurance?	Yes 🔿	No 💿	,
		If yes, are your premiums current?	Yes 🔿	No O N/A () (if no, see Instructions)
j.	Has a plan of reor	ganization been filed with the court?	Yes 🔿	No 💿	•
k.	Has a disclosure s	tatement been filed with the court?	Yes 🔿	No 💿	
1.	Are you current w set forth under 28	rith quarterly U.S. Trustee fees as B U.S.C. § 1930?	Yes 💿	No O	

Case No. 23-11353

Debtor's Name Agile Thought Brasil Servicos de Consultoria Em Software

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Pa	rt 8: Individual Chapter 11 Debtors (Only)		
a.	Gross income (receipts) from salary and wages	\$0	
b.	Gross income (receipts) from self-employment	\$0	
c.	Gross income from all other sources	\$0	
d.	Total income in the reporting period (a+b+c)	\$0	
e.	Payroll deductions	\$0	
f.	Self-employment related expenses	\$0	
g.	Living expenses	\$0	
h.	All other expenses	\$0	
i.	Total expenses in the reporting period (e+f+g+h)	\$0	
j.	Difference between total income and total expenses (d-i)	\$0	
k.	List the total amount of all postpetition debts that are past due	\$0	
I.	Are you required to pay any Domestic Support Obligations as defined by 11 U.S.C § 101(14A)?	Yes 🔿 No 💿	
m.	If yes, have you made all Domestic Support Obligation payments?	Yes O No O N/A 💿	

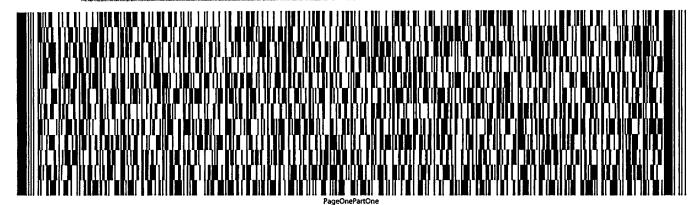
Privacy Act Statement

28 U.S.C. § 589b authorizes the collection of this information, and provision of this information is mandatory under 11 U.S.C. §§ 704, 1106, and 1107. The United States Trustee will use this information to calculate statutory fee assessments under 28 U.S.C. § 1930(a)(6). The United States Trustee will also use this information to evaluate a chapter 11 debtor's progress through the bankruptcy system, including the likelihood of a plan of reorganization being confirmed and whether the case is being prosecuted in good faith. This information may be disclosed to a bankruptcy trustee or examiner when the information is needed to perform the trustee's or examiner's duties or to the appropriate federal, state, local, regulatory, tribal, or foreign law enforcement agency when the information indicates a violation or potential violation of law. Other disclosures may be made for routine purposes. For a discussion of the types of routine disclosures that may be made, you may consult the Executive Office for United States Trustee's systems of records notice, UST-001, "Bankruptcy Case Files and Associated Records." See 71 Fed. Reg. 59,818 et seq. (Oct. 11, 2006). A copy of the notice may be obtained at the following link: http://www.justice.gov/ust/eo/rules_regulations/index.htm. Failure to provide this information could result in the dismissal or conversion of your bankruptcy case or other action by the United States Trustee. 11 U.S.C. § 1112(b)(4)(F).

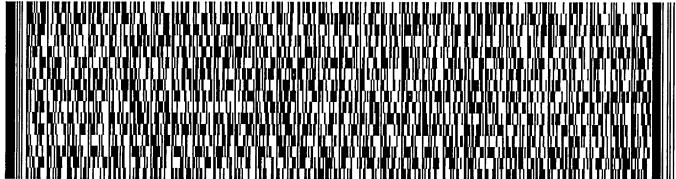
I declare under penalty of perjury that the foregoing Monthly Operating Report and its supporting documentation are true and correct and that I have been authorized to sign this report on behalf of the estate.

/s/ James P. Carroll	James P Carroll		
Signature of Responsible Party	Printed Name of Responsible Party		
Wind Down Manager	05/28/2025		
Title	Date		

Debtor's Name AgileThought Brasil Servicos de Consultoria Em Software.



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Debtor's Name AgileThought Brasil Servicos de Consultoria Em. Software

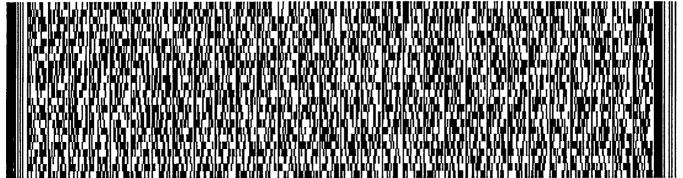
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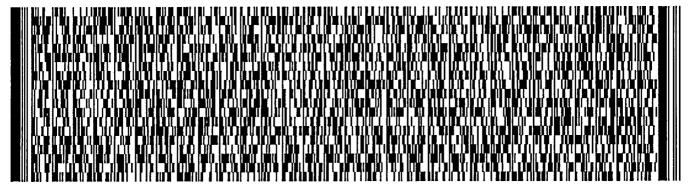
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Debtor's Name Agile l'hought Brasil Servicos de Consultoria Em Software



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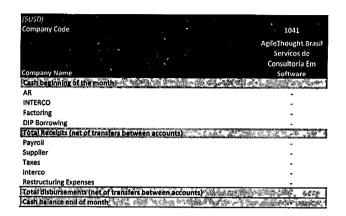
AgileThought Brasil Servicos de Consultoria Em Software LTDA - Case No.23-11353 (JKS) (Judge J. Kate Stickles)

Balance Sheet by Entity

(445)	
(\$000 USD)	1041
	1041
	- AgileThought Brasil Servicos
	de Consultoria Em Software
Company Name	LTDA `
CURRENT ASSETS	
Cash Restricted Cash	-
Accounts Receivable	-
Unbilled A/R	-
Other Debtors	-
New Co Old Co. AR	-
Related Parties and Subsidiaries AR	•
Advanced payments Other Assets	-
Recoverable TAX	-
Recoverable VAT	-
Total Current Assets	-
NON CURRENT ASSETS	
Net fixed assets	•
Other Debtors LT	#N/A
Security deposit	-
Software & licenses Brand	#N/A
Brand Commercial Relations	,
Goodwill	•
Deferred Taxes A	-
Investment in Shares	•
Right of Use Assets	
Total Non Current Assets TOTAL ASSETS	#N/A
101M2M3E13	#N/A
CURRENT LIABILITIES	
Bank loans	.
Finance Lease Liabilities	#N/A
Liabilities Pre	0
Accruals	- -
Other Current Liabilities	-
Bonuses provision	-
New Co Old Co. AP	-
Related Parties and Subsidiaries AP Cash Earnouts ST	•
Other payable taxes	:
Payable VAT	•
Income taxes	-
Lease liability ST	-
Unearned Revenue	-
Unearned Cost Total Current Liabilities	#N/A #N/A
warrens mawiiitigs	#IV/A
LONG TERM LIABILITIES	
Bank loans LT	•
Fianance Lease LT	#N/A
Cash Earnout LT Accrued liabilities LT	#N/A
Deferred Taxes B	•
Lease liability	#N/A
Total Long Term Liabilities	#N/A
TOTAL LIABILITIES	#N/A
STOCKHOLDERS EQUITY	
Stockholders Equity	0
Retained Earnings	(0)
Net Income	
oci	:
Accumulated other comprehensive loss TOTAL STOCKHOLDERS EQUITY	- (0)
TOTAL LIABILITIES AND EQUITY	(0) #N/A
	#10/A -

AgileThought Brasil Servicos de Consultoria Em Software - Case No.23-11353 (JKS) (Judge J. Kate Stickles)

Cash Flow by Entity



AgileThought Brasil Servicos de Consultoria Em Software LTDA - Case No.23-11353 (JKS) (Judge J. Kate Stickles)

Profit and Loss by Entity Without Intercompany Eliminations (Accrual Basis)

(\$000 USD) -	_
Company Code	- 1041
· /	AgilaThought Procil
$\label{eq:continuous} \mathcal{F}_{ij} = \mathcal{F}_{ij} = \left(\begin{array}{c} \mathbf{F}_{ij} \\ \mathbf{F}_{ij} \end{array} \right)$	AgileThought Brasil Servicos de
	Consultoria Em
Company Name	Software LTDA
Company Name Revenue	30)(Ware LIDA
Intercompany revenue	
Cost	•
Intercompany Cost	_
Gross Margin	
Sales Staff	
Sales Staff Bonus	_
Delivery Staff	_
Delivery Staff Bonus	•
Personnel Back Office Cost	-
Personnel Back Office Cost Bonus	•
Travel & Entertainment	-
Professional Services	-
Marketing	•
Rent & Maintenance	0
Computing & Equipment	-
IT Infrastructure	•
Training & Recruitment	-
Telephone & Communications	-
Severance Provisions	•
Bank Commissions	-
Other General Expenses	-
Reserve for Doubtful Collection Accounts	-
Intercompany Expenses	-
Expense new co & old co	-
Total General Expenses	0
Other Expenses	-
Change in fair value impairment	-
Other Revenue	-
Restructuring Expenses	-
Reorganization Items	-
D&A	-
Operating Profit	(0)
Pold Interests	
Paid Interests Fines & Penalties	•
	•
Intercompany Interest	•
Interest new co & old co FX Loss	•
Gained Interests	•
FX Gain	•
Total Financial Expenses	-
том синински схранава	•
Earning's Before Taxes	. (0)
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Taxes	
Deferred Taxes	•
Net Income	(0)
Recinconie	(0)