## UNITED STATES BANKRUPTCY COURT

DIS		_ DISTRICT	OF Delaware	
In Re.	Anzen Soluciones S.A. de C.V.	§ §	Case No. 23-11687  Lead Case No. 23-11294	
	Debtor(s)	§ §	Lead Case No. 25-11294	
	**			
Mon	1thly Operating Report			Chapter 11
Report	ting Period Ended: <u>03/31/2025</u>		Petition Date: 10/06/2023	
Month	s Pending: 18		Industry Classification: 5	4 1 5
Report	ting Method: Accrual B	asis 💿	Cash Basis O	
Debtoi	r's Full-Time Employees (current):		4	
Debtor	r's Full-Time Employees (as of date of order for	relief):	546	
(For joi	Statement of cash receipts and disbursements Balance sheet containing the summary and de Statement of operations (profit or loss statement Accounts receivable aging Postpetition liabilities aging Statement of capital assets Schedule of payments to professionals Schedule of payments to insiders All bank statements and bank reconciliations Description of the assets sold or transferred as	etail of the asset ent)	s, liabilities and equity (net worth) or defici	it
	egory J. Flasser ure of Responsible Party 2025	-	Gregory J. Flasser Printed Name of Responsible Party Potter Anderson & Corroon LLP 1313 North Market Street, 6th Floor P.O. Box 951 Address	

STATEMENT: This Periodic Report is associated with an open bankruptcy case; therefore, Paperwork Reduction Act exemption 5 C.F.R. § 1320.4(a)(2) applies.

Debtor's Name Anzeh Soluciones S.A. de C.V.

Case No.	23-11687

Pa	rt 1: Cash-Receipts and Disbursements	Current Month	Cumulative
a.	Cash balance beginning of month	\$2,250	
b.	Total receipts (net of transfers between accounts)	\$0	
c.	Total disbursements (net of transfers between accounts)	\$83	\$11,659,005
đ.	Cash balance end of month (a+b-c)	\$2,167	
e.	Disbursements made by third party for the benefit of the estate	\$0	\$-4,536,131
f.	Total disbursements for quarterly fee calculation (c+e)	\$83	\$7,122,874
	rt 2: Asset and Liability Status	Current Month	
(No	ot generally applicable to Individual Debtors. See Instructions.)		
a.	Accounts receivable (total net of allowance)	\$37,757,000	
b.	Accounts receivable over 90 days outstanding (net of allowance)	\$37,757,140	
c.	Inventory (Book C Market C Other (attach explanation))	\$0	
d	Total current assets	\$38,363,170	
e.	Total assets	\$38,523,390	
f.	Postpetition payables (excluding taxes)	\$1,177,600	
g.	Postpetition payables past due (excluding taxes)	\$138,224	
h.	Postpetition taxes payable	\$281,670	
i.	Postpetition taxes past due	\$0	
j.	Total postpetition debt (f+h)	\$1,459,270	
k.	Prepetition secured debt	\$0	
1.	Prepetition priority debt	\$0	
m.	Prepetition unsecured debt	\$39,199,738	
n.	Total liabilities (debt) (j+k+l+m)	\$40,659,008	
0.	Ending equity/net worth (e-n)	\$-2,135,618	
Pai	rt 3: Assets Sold or Transferred	Current Month	Cumulative
a.	Total cash sales price for assets sold/transferred outside the ordinary		_
	course of business		\$0
b.	Total payments to third parties incident to assets being sold/transferred outside the ordinary course of business	\$0	\$0
c.	Net cash proceeds from assets sold/transferred outside the ordinary		
	course of business (a-b)	\$0	\$0
	t 4: Income Statement (Statement of Operations) of generally applicable to Individual Debtors. See Instructions.)	Current Month	Cumulative
a.	Gross income/sales (net of returns and allowances)	\$0	
b.	Cost of goods sold (inclusive of depreciation, if applicable)	\$0	
c.	Gross profit (a-b)	\$0	
d.	Selling expenses	\$0	
e.	General and administrative expenses	\$0	
f.	Other expenses	\$0	
g.	Depreciation and/or amortization (not included in 4b)	\$0	
h.	Interest	\$0	
i.	Taxes (local, state, and federal)	\$0	
j.	Reorganization items	\$0	
k.	Profit (loss)	\$0	\$-1,378,653

Debtor's Name Anzen Soluciones S.A. de C.V.

Case No. 23-11687

			Approved Current Month	Approved Cumulative	Paid Current Month	Paid Cumulativ
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			Current Month	Cumulative	Month	Cumulative
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	Firm Name	Role				- (4) (km) (1)  -
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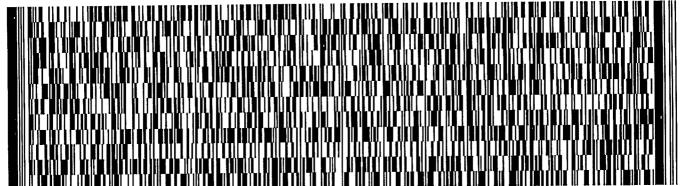
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c.	All professio	nal fees and expe	enses (debtor &	committees)					

Pai	rt 6: Postpetition	Taxes	Cur	rent-Month	Cumulative
a.	Postpetition incor	ne taxes accrued (local, state, and federal)		\$0	\$330,120
b.		ne taxes paid (local, state, and federal)		\$0	\$0
c.	Postpetition empl	oyer payroll taxes accrued	•	\$17,400	\$90,350
d.	Postpetition empl	oyer payroll taxes paid	-	\$215,570	\$966,570
e.	Postpetition prope	erty taxes paid		\$0	\$0
f.	Postpetition other	taxes accrued (local, state, and federal)		\$122,880	\$570,110
g.	-	taxes paid (local, state, and federal)		\$72,520	\$585,480
Pa	rt 7: Questionnair	e - During this reporting period:			
a.	Were any paymen	ats made on prepetition debt? (if yes, see Instructions)	Yes 🔿	No 💿	
b.	Were any paymen without court app	tts made outside the ordinary course of business roval? (if yes, see Instructions)	Yes 🔿	No 💿	
c.	Were any paymen	ats made to or on behalf of insiders?	Yes 💿	No 🔿	
d.	Are you current o	n postpetition tax return filings?	Yes 💿	No O	
Э.	Are you current o	n postpetition estimated tax payments?	Yes 💽	No 🔿	
f.	-	d taxes remitted on a current basis?	Yes 🔿	No 💿	
3.	Was there any pos	stpetition borrowing, other than trade credit?	Yes 🔿	No 💽	
ı.	Were all payment the court?	s made to or on behalf of professionals approved by	Yes 🔿	No O N/A 💿	
i.	Do you have:	Worker's compensation insurance?	Yes 💽	No O	
		If yes, are your premiums current?	Yes 💽	No O N/A O	(if no, see Instructions)
		Casualty/property insurance?	Yes 💿	No 🔿	
		If yes, are your premiums current?	Yes 💽	No O N/A O	(if no, see Instructions)
		General liability insurance?	Yes 💽	No O	
		If yes, are your premiums current?	Yes 💽	No O N/A O	(if no, see Instructions)
	Has a plan of reor	ganization been filed with the court?	Yes 🔿	No 💿	
· :.	-	statement been filed with the court?	Yes O	No 💿	
	Are you current w	vith quarterly U.S. Trustee fees as 8 U.S.C. § 1930?	Yes 💿	No O	

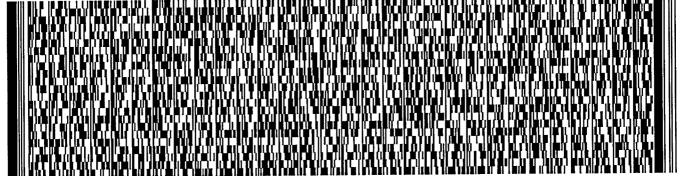
tor's Name Anzen Soluciones S.A. de C.V.	Case No. 23-11687
t 8: Individual Chapter 11 Debtors (Only)	
Gross income (receipts) from salary and wages	\$0
Gross income (receipts) from self-employment	\$0
Gross income from all other sources	\$0
Total income in the reporting period (a+b+c)	Part of the state
Payroll deductions	\$0
Self-employment related expenses	\$0
Living expenses	<b>\$0</b>
All other expenses	\$0
Total expenses in the reporting period (e+f+g+h)	The state of the s
Difference between total income and total expenses (d-i)	a destrict refrancisco de constitución de cons
List the total amount of all postpetition debts that are past due	<u>\$0</u>
Are you required to pay any Domestic Support Obligations as defined by 1 U.S.C § 101(14A)?	
If yes, have you made all Domestic Support Obligation payments?	Yes O No O N/A 💿
ough the bankruptcy system, including the likelihood of a plan of reoring prosecuted in good faith. This information may be disclosed to a breeded to perform the trustee's or examiner's duties or to the appropriate endergoing when the information indicates a violation or posted for routine purposes. For a discussion of the types of routine disclosecutive Office for United States Trustee's systems of records notice, Ucords." See 71 Fed. Reg. 59,818 et seq. (Oct. 11, 2006). A copy of the tww.justice.gov/ust/eo/rules_regulations/index.htm. Failure to provide inversion of your bankruptcy case or other action by the United States in the lecture under penalty of perjury that the foregoing Monthly cumentation are true and correct and that I have been authorized.	ganization being confirmed and whether the case is bankruptcy trustee or examiner when the information te federal, state, local, regulatory, tribal, or foreign of tential violation of law. Other disclosures may be sures that may be made, you may consult the IST-001, "Bankruptcy Case Files and Associated e notice may be obtained at the following link: http://this information could result in the dismissal or Trustee. 11 U.S.C. § 1112(b)(4)(F).
nature of Responsible Party Pr	ames P Carroll inted Name of Responsible Party 5/28/2025
	Total income in the reporting period (a+b+c) Payroll deductions Self-employment related expenses Living expenses All other expenses Total expenses in the reporting period (e+f+g+h) Difference between total income and total expenses (d-i) List the total amount of all postpetition debts that are past due Are you required to pay any Domestic Support Obligations as defined by I U.S.C § 101(14A)? If yes, have you made all Domestic Support Obligation payments?  Privacy Act Stateme U.S.C. § 589b authorizes the collection of this information, and provice 704, 1106, and 1107. The United States Trustee will use this information of the bankruptcy system, including the likelihood of a plan of reor ingerosecuted in good faith. This information may be disclosed to a baseded to perform the trustee's or examiner's duties or to the appropriate of the routine purposes. For a discussion of the types of routine disclose ecutive Office for United States Trustee's systems of records notice, Ucords." See 71 Fed. Reg. 59,818 et seq. (Oct. 11, 2006). A copy of the various of your bankruptcy case or other action by the United States indeclare under penalty of perjury that the foregoing Monthly commentation are true and correct and that I have been authorized.  James P. Carroll  James P. Carroll

Debtor's Name Anzen Soluciones S.A. de C.Y.

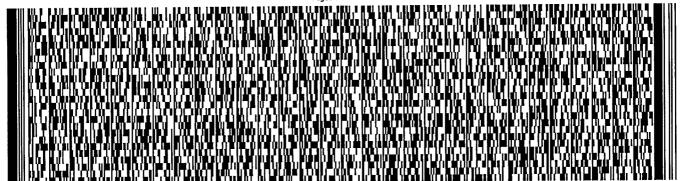
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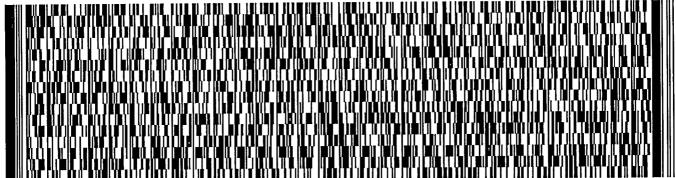
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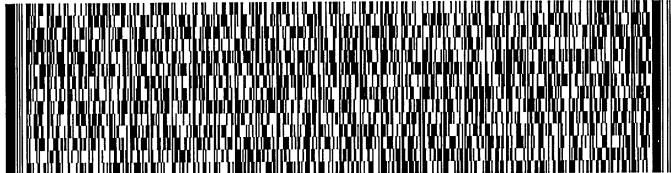
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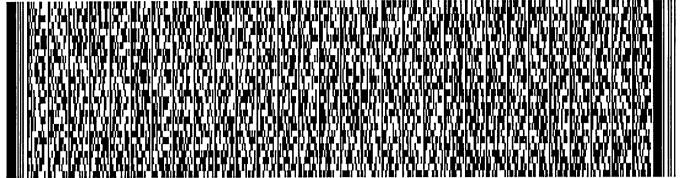
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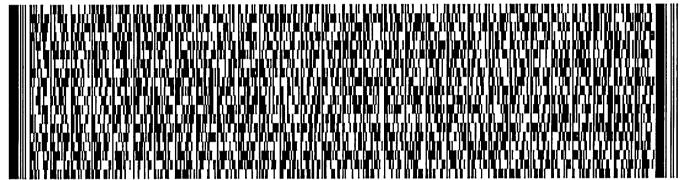
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Debtor's Name Anzen Soluciones S.A.-de C.V.

Case No. 23-11687



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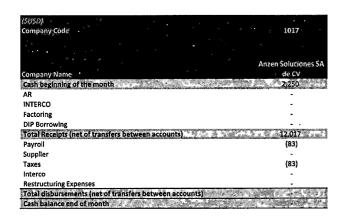
## Anzen Soluciones SA de CV - Case No.23-11687 (JKS) (Judge J. Kate Stickles)

Balance Sheet by Entity

(\$000 USD)	
	<b>.</b> 1017
Company Name	Anzen Soluciones SA de CV
CURRENT ASSETS	
Cash  Restricted Cash	12
Restricted Cash Accounts Receivable	131
Unbilled A/R	50
Other Debtors	-
New Co Old Co. AR	123
Related Parties and Subsidiaries AR	37,530
Advanced payments	53
Other Assets Recoverable TAX	
Recoverable VAT	122 342
Total Current Assets	38,363
	54,545
NON CURRENT ASSETS	
Net fixed assets	101
Other Debtors LT	#N/A
Security deposit Software & licenses	36
Brand	#N/A
Commercial Relations	
Goodwill	-
Deferred Taxes A	161
Investment in Shares	:
Right of Use Assets	
Total Non Current Assets TOTAL ASSETS	#N/A
TOTAL ASSETS	- #N/A
CURRENT LIABILITIES	
Bank loans	•
Finance Lease	#N/A
Liabilities	162
Liabilities Pre	446
Accruals Other Current Liabilities	286
Bonuses provision	
New Co Old Co. AP	1,736
Related Parties and Subsidiaries AP	38,148
Cash Earnouts ST	-
Other payable taxes	(59)
Payable VAT	48
Income taxes Lease liability ST	31
Unearned Revenue	•
Unearned Cost	<del>.</del> #N/A
Total Current Liabilities	#N/A
	·
LONG TERM LIABILITIES	
Bank loans LT	
Fianance Lease LT Cash Earnout LT	#N/A
Accrued liabilities LT	#N/A -
Deferred Taxes B	•
Lease liability	#N/A
Total Long Term Liabilities	#N/A
TOTAL LIABILITIES	#N/A
STOCKHOLDEDS FOLLEY	
STOCKHOLDERS EQUITY	2.00
Stockholders Equity Retained Earnings	2,696 (4,910)
Net Income	(4,910) (47)
oci	126
Accumulated other comprehensive loss	0
TOTAL STOCKHOLDERS EQUITY	(2,136)
TOTAL LIABILITIES AND EQUITY	#N/A ·

## Anzen Soluciones SA de CV - Case No.23-11687 (JKS) (Judge J. Kate Stickles)

Cash Flow by Entity



## Anzen Soluciones SA de CV - Case No.23-11687 (JKS) (Judge J. Kate Stickles) Profit and Loss by Entity Without Intercompany Eliminations (Accrual Basis)

(conn lich)	
(\$000 USD)	
Company Code	1017
A Company of the Comp	
	Anzen Soluciones
Company Name	SA de CV
Revenue	875
Intercompany revenue	8
Cost	708
Intercompany Cost	-
Gross Margin	90
Sales Staff	0
Sales Staff Bonus	-
Delivery Staff	0
Delivery Staff Bonus	-
Personnel Back Office Cost	130
Personnel Back Office Cost Bonus	•
Travel & Entertainment	-
Professional Services	1
Marketing	-
Rent & Maintenance	-
Computing & Equipment	0
IT Infrastructure Training & Recruitment	•
Telephone & Communications	0
Severance Provisions	-
Bank Commissions	(19) 0
Other General Expenses	0
Reserve for Doubtful Collection Accounts	U
Intercompany Expenses	-
Expense new co & old co	-
Total General Expenses	113
	113
Other Expenses	0
Change in fair value impairment	•
Other Revenue	-
Restructuring Expenses	-
Reorganization Items	450
D&A	4
Operating Profit	(477)
Paid Interests	-
Fines & Penalties	0
Intercompany Interest	-
Interest new co & old co	-
FX Loss	1
Gained Interests	(0)
FX Gain	(24)
Total Financial Expenses	(23)
	• •
Earnings Before Taxes	(455)
Taxes	•
Deferred Taxes	<u> </u>
Net Income	(455)