#### UNITED STATES BANKRUPTCY COURT

	DISTRICT	OF Delaware
In Re. AgileThought, LLC	\$ \$ \$	Case No. 23-11308  Lead Case No. 23-11294
Debtor(s)	\$	☑ Jointly Administered
Monthly Operating Ro	eport	Chapter 11
Reporting Period Ended: 08/31/2	025	Petition Date: 08/27/2023
Months Pending: 25	÷ :	Industry Classification: 5 4 1 5
Reporting Method:	Accrual Basis (	Cash Basis
Debtor's Full-Time Employees (c	urrent):	0
Debtor's Full-Time Employees (as	of date of order for relief):	108
Statement of cash receipts Balance sheet containing Statement of operations ( Accounts receivable aging Postpetition liabilities agi Statement of capital assets Schedule of payments to i All bank statements and b	y required schedules must be provided s and disbursements the summary and detail of the asse profit or loss statement) s ng s professionals	
/s/ Gregory J. Flasser Signature of Responsible Party 12/17/2025 Date		Gregory J. Flasser Printed Name of Responsible Party Potter Anderson & Corroon LLP 1313 North Market Street, 6th Floor P.O. Box 951 Address

STATEMENT: This Periodic Report is associated with an open bankruptcy case; therefore, Paperwork Reduction Act exemption 5 C.F.R. § 1320.4(a)(2) applies.

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Debtor's Name Agile Fhought, LLC

Case No. 23-11308

	Compared to the survey of the		
Par	t 1: Cash Receipts and Disbursements	Current Month	Cumulative
a.	Cash balance beginning of month	\$0	
b.	Total receipts (net of transfers between accounts)	\$0	\$7,160,514
c.	Total disbursements (net of transfers between accounts)	\$0	\$7,593,053
đ.	Cash balance end of month (a+b-c)	\$0	
e.	Disbursements made by third party for the benefit of the estate	\$0	\$-1,030,000
f.	Total disbursements for quarterly fee calculation (c+e)	, \$0	\$6,563,053
	t 2: Asset and Liability Status of generally applicable to Individual Debtors. See Instructions.)	Current Month	
a.	Accounts receivable (total net of allowance)	\$56,275,930	<del>.</del>
b.	Accounts receivable over 90 days outstanding (net of allowance)	\$56,275,360	
	• •		
c.	Inventory (Book • Market O Other (attach explanation))	\$0	
d	Total current assets	\$55,935,090	
e.	Total assets	\$94,456,100	
f.	Postpetition payables (excluding taxes)	\$5,566,255	
g.	Postpetition payables past due (excluding taxes)	\$2,848,490	
h.	Postpetition taxes payable	\$0	
i.	Postpetition taxes past due	\$0	
j.	Total postpetition debt (f+h)	\$5,566,255	
k.	Prepetition secured debt .	\$0	
l.	Prepetition priority debt	\$171,910	
m.	Prepetition unsecured debt	\$27,893,317	
n.	Total liabilities (debt) (j+k+l+m)	\$33,631,482	
	Ending equity/net worth (e-n)	3	
о.	Ending equity/net worth (e-n)	\$60,824,618	
Par	t 3: Assets Sold or Transferred	Current Month	Cumulative
a.	Total cash sales price for assets sold/transferred outside the ordinary course of business	\$0	\$0
b.	Total payments to third parties incident to assets being sold/transferred		30
	outside the ordinary course of business	\$0	\$0
c.	Net cash proceeds from assets sold/transferred outside the ordinary course of business (a-b)	Secretarian and a secretarian	And grounds and new arthrophic the about an areadorffer the
	course of business (a-b)	( , · · ; · , · ; · , · ; · , · \$0	\$0,, \$0
	t 4: Income Statement (Statement of Operations) of generally applicable to Individual Debtors. See Instructions.)	Current Month	Cumulative
a.	Gross income/sales (net of returns and allowances)	\$0	
b.	Cost of goods sold (inclusive of depreciation, if applicable)	\$0	
c.	Gross profit (a-b)	\$0	
d.	Selling expenses	\$0	
e.	General and administrative expenses	\$0	
f.	Other expenses	\$0	
g.	Depreciation and/or amortization (not included in 4b)	\$0	
h.	Interest	\$0	
i.	Taxes (local, state, and federal)	\$0	
j.	Reorganization items	\$0	
k.	Profit (loss)	\$0	\$-23,723
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Debtor's Name AgileThought, ILC

Case No. 23-11308 and a surge of the surge o

	ssional Fees and Expenses					
			Approved Current Month	Approved Cumulative	Paid Current Month	Paid Cumulativ
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Debtor	's Name AgileThought, LEC		Case No. 23-11308 " Case No. 23-11308 Case No. 2
	xcix		
	С		
c.	All professional fees and	expenses (debtor & committees)	

Pa	rt 6: Postpetition	Taxes	Cur	rent Month	Cumulative
a.	Postpetition inco	me taxes accrued (local, state, and federal)		\$0	\$0
Ъ.	Postpetition inco	me taxes paid (local, state, and federal)		\$0	\$0
c.	Postpetition emp	loyer payroll taxes accrued		\$0	\$0
d.	Postpetition emp	loyer payroll taxes paid		\$0	\$0
e.	Postpetition prop	erty taxes paid		\$0	\$0
f.	Postpetition other	r taxes accrued (local, state, and federal)	_	\$0	\$0
g.	Postpetition othe	r taxes paid (local, state, and federal)		\$0	\$0
Pa	rt 7: Questionnaire	e - During this reporting period:			
ì.	Were any paymer	ats made on prepetition debt? (if yes, see Instructions)	Yes 🔿	No 💿	
<b>).</b>		nts made outside the ordinary course of business proval? (if yes, see Instructions)	Yes 🔿	No 💿	
<b>:</b> .	Were any paymer	ats made to or on behalf of insiders?	Yes 💿	No 🔿	
l.	Are you current o	n postpetition tax return filings?	Yes 💿	No 🔘	
€.	Are you current o	n postpetition estimated tax payments?	Yes 💿	No O	
	Were all trust fun-	d taxes remitted on a current basis?	Yes 🔿	No 💽	
ζ.	Was there any pos (if yes, see Instruc	stpetition borrowing, other than trade credit? tions)	Yes O	No 💿	
1.	Were all payment the court?	s made to or on behalf of professionals approved by	Yes 🔿	No O N/A 💿	
	Do you have:	Worker's compensation insurance?	Yes 💿	No 🔿	
		If yes, are your premiums current?	Yes 💿	No O N/A O (	if no, see Instructions)
		Casualty/property insurance?	Yes 💿	No O	
		If yes, are your premiums current?	Yes 💿	No O N/A O	if no, see Instructions)
		General liability insurance?	Yes 💿	No O	
		If yes, are your premiums current?	Yes 💿	No C N/A O (i	f no, see Instructions)
	Has a plan of reor	ganization been filed with the court?	Yes 🔿	No 🕝	·
	Has a disclosure st	tatement been filed with the court?	Yes O	No 💿	
,	Are you current w set forth under 28	ith quarterly U.S. Trustee fees as 3 U.S.C. § 1930?	Yes 💿	No O	

Debtor's Name AğıleThought, LLC

Case No.	23-11308	watere	1-090	F
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Par	t 8: Individual Chapter 11 Debtors (Only)		
a.	Gross income (receipts) from salary and wages	\$0	
b.	Gross income (receipts) from self-employment	\$0	
c.	Gross income from all other sources	<u>*************************************</u>	
d.	Total income in the reporting period (a+b+c)	\$0	
e.	Payroll deductions	\$0	
f.	Self-employment related expenses	\$0	
g.	Living expenses	\$0	
h.	All other expenses	\$0	
i.	Total expenses in the reporting period (e+f+g+h)	greences extrangres reserve annual research property and the property of the p	
j.	Difference between total income and total expenses (d-i)	\$Q	
k.	List the total amount of all postpetition debts that are past due	\$0	
1.	Are you required to pay any Domestic Support Obligations as defined by 11 U.S.C § 101(14A)?	Yes No 💽	
m.	If yes, have you made all Domestic Support Obligation payments?	Yes O No O N/A 💿	

#### **Privacy Act Statement**

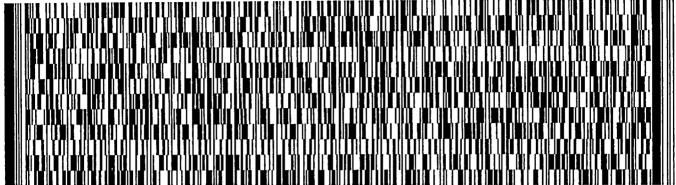
28 U.S.C. § 589b authorizes the collection of this information, and provision of this information is mandatory under 11 U.S.C. §§ 704, 1106, and 1107. The United States Trustee will use this information to calculate statutory fee assessments under 28 U.S.C. § 1930(a)(6). The United States Trustee will also use this information to evaluate a chapter 11 debtor's progress through the bankruptcy system, including the likelihood of a plan of reorganization being confirmed and whether the case is being prosecuted in good faith. This information may be disclosed to a bankruptcy trustee or examiner when the information is needed to perform the trustee's or examiner's duties or to the appropriate federal, state, local, regulatory, tribal, or foreign law enforcement agency when the information indicates a violation or potential violation of law. Other disclosures may be made for routine purposes. For a discussion of the types of routine disclosures that may be made, you may consult the Executive Office for United States Trustee's systems of records notice, UST-001, "Bankruptcy Case Files and Associated Records." See 71 Fed. Reg. 59,818 et seq. (Oct. 11, 2006). A copy of the notice may be obtained at the following link: http://www.justice.gov/ust/eo/rules\_regulations/index.htm. Failure to provide this information could result in the dismissal or conversion of your bankruptcy case or other action by the United States Trustee. 11 U.S.C. § 1112(b)(4)(F).

I declare under penalty of perjury that the foregoing Monthly Operating Report and its supporting documentation are true and correct and that I have been authorized to sign this report on behalf of the estate.

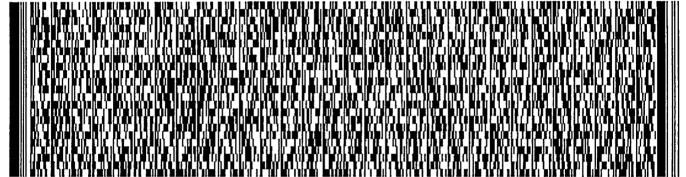
/s/ James P. Carroll	James P Carroll
Signature of Responsible Party	Printed Name of Responsible Party
Wind Down Manager	12/17/2025
Title	Date

Debtor's Name AgileThought, LLC

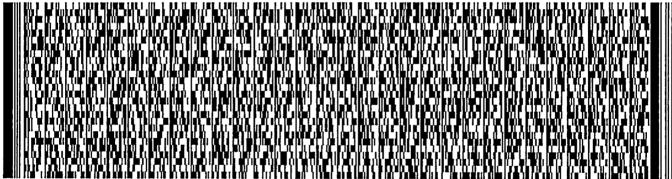
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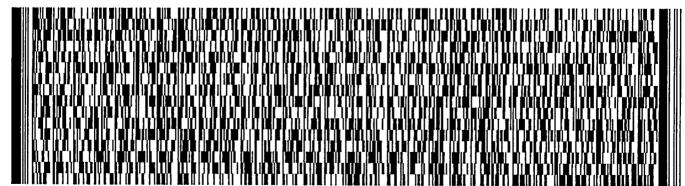
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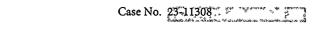


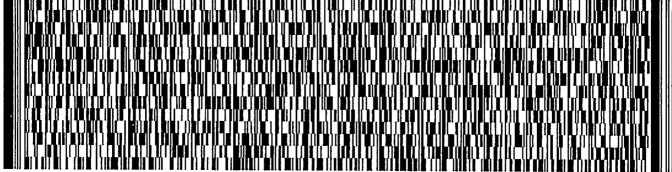
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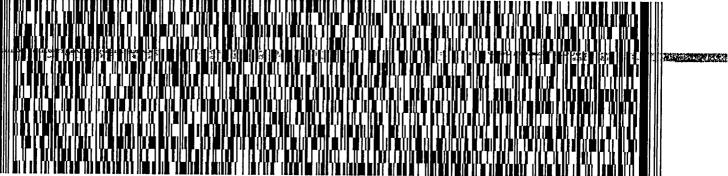
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Debtor's Name Agile Thought, LLC

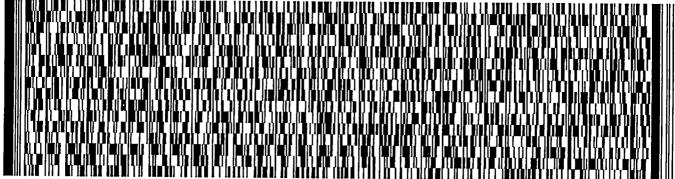




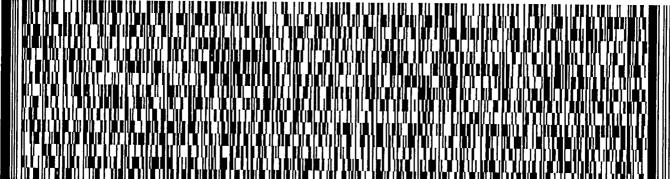
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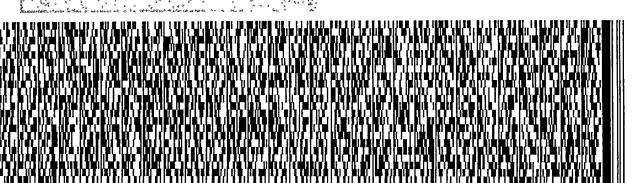


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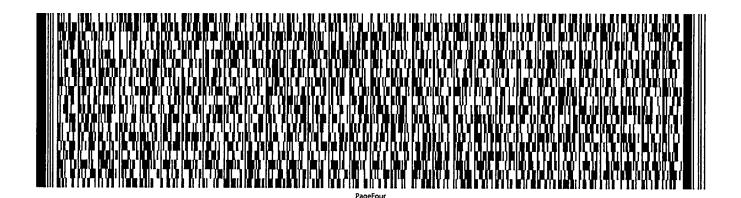


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Debtor's Name AgileThought, LLC



Case No. 23-11308



## AgileThought, LLC - Case No.23-11308 (JKS) (Judge J. Kate Stickles)

#### Cash Flow by Entity

(\$USD) Company Code Company Name	1037 AgileThought, LLC	
Cash beginning of the month	· -	
AR		
INTERCO	•	
Factoring		
DIP Borrowing		
Total Receipts (net of transfers between accounts)	_	
Payroll		
Supplier	<u>.</u>	
Taxes		
Interco		
Restructuring Expenses	• •	
Total disbursements (net of transfers between accounts)		
Cash balance end of month		

## AgileThought LLC - Case No.23-11308 (JKS) (Judge J. Kate Stickles)

Stickles)	
Balance Sheet by Entity	
(\$000 USD)	a market and the second of the
	1037
Company Name	
CURRENT ASSETS	AgileThought LLC
Cash	
Restricted Cash	•
Accounts Receivable Unbilled A/R	0
Other Debtors	1
New Co Old Co. AR	2,416
Related Parties and Subsidiaries AR	53,518
Advanced payments Other Assets	•
Recoverable TAX	- 0
Recoverable VAT	· ·
Total Current Assets	55,935
NON CURRENT ASSETS	
Net fixed assets	•
Other Debtors LT	
Security deposit Software & licenses	•
Brand	•
Commercial Relations	8,300 17,520
Goodwill	13,217
Deferred Taxes A	(516)
Investment in Shares	•
Right of Use Assets Total Non Current Assets	•
TOTAL ASSETS	38,521
CURRENT LIABILITIES	
Bank loans	170
Finance Lease	172 •
Liabilities	• • • • • • • • • • • • • • • • • • •
Liabilities Pre	2,855
Accruals Other Current Liabilities	591
Bonuses provision	•
New Co Old Co. AP	- 5,359
Related Parties and Subsidiaries AP	24,451
Cash Earnouts ST	•
Other payable taxes	•
Payable VAT Income taxes	•
Lease Liability ST	1
Unearned Revenue	- 203
Jnearned Cost	·
otal Current Liabilities	33,632
ONG TERM LIABILITIES	
Bank loans LT	
Flanance Lease LT	
Cash Earnout LT Accrued liabilities LT	•
Deferred Taxes B	•
ease liability	•
otal Long Term Liabilities	
TOTAL LIABILITIES	33,632
TOCKHOLDERS EQUITY	
tockholders Equity etained Earnings	54,547
etamen Earnings let Income	6,743
CI	(466)
ccumulated other comprehensive loss	• •
TOTAL STOCKHOLDERS EQUITY	60.824

# AgileThought LLC - Case No.23-11308 (JKS) (Judge J. Kate Stickles)

Profit and Loss by Entity Without Intercompany Eliminations (Accrual Basis)

(\$000 USD)	The sale of the sa
Company Code ( )	1037
	The state of the s
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Company Name	AgileThought LLC
Revenue	-
Intercompany revenue	•
Cost	-
Intercompany Cost	<u>-</u>
Gross Margin	•
Sales Staff	-
Sales Staff Bonus	•
Delivery Staff	•
Delivery Staff Bonus	-
Personnel Back Office Cost	-
Personnel Back Office Cost Bonus	_
Travel & Entertainment	-
Professional Services	•
Marketing	•
Rent & Maintenance	•
Computing & Equipment	•
IT Infrastructure	_
Training & Recruitment	
Telephone & Communications	
Severance Provisions	
Bank Commissions	
Other General Expenses	_
Reserve for Doubtful Collection Accounts	_
Intercompany Expenses	
Expense new co & old co	
Total General Expenses	•
Other Expenses	_
Change in fair value Impairment	_
Other Revenue	_
Restructuring Expenses	_
Reorganization items	_
D&A	_
Operating Profit	The state of the s
Paid Interests	_
Fines & Penalties	_
Intercompany Interest	
Interest new co & old co	
FX Loss	
Gained Interests	
FX Gain	_
Total Financial Expenses	•
Earnings Before Taxes	the second of th
Taxes	-
Deferred Taxes	
Net Income & San	
AMOUNT AND	