UNITED STATES BANKRUPTCY COURT

DISTRICT OF Delaware

In Re. AgileThought Digital Solutions, S.A.P.I. de C.V. §
§
§
Debtor(s) §

Case No. 23-11333

Lead Case No. 23-11294

☒ Jointly Administered

Monthly Operating Report

Chapter 11

Reporting Period Ended: 08/31/2025

Petition Date: 08/27/2023

Months Pending: 25

Industry Classification: 5 4 1 5

Reporting Method: Accrual Basis ◉ Cash Basis ○

Debtor's Full-Time Employees (current): 0

Debtor's Full-Time Employees (as of date of order for relief): 1,055

Supporting Documentation (check all that are attached):

(For jointly administered debtors, any required schedules must be provided on a non-consolidated basis for each debtor)

- ☒ Statement of cash receipts and disbursements
- ☒ Balance sheet containing the summary and detail of the assets, liabilities and equity (net worth) or deficit
- ☒ Statement of operations (profit or loss statement)
- ☐ Accounts receivable aging
- ☐ Postpetition liabilities aging
- ☐ Statement of capital assets
- ☐ Schedule of payments to professionals
- ☐ Schedule of payments to insiders
- ☐ All bank statements and bank reconciliations for the reporting period
- ☐ Description of the assets sold or transferred and the terms of the sale or transfer

/s/ Gregory J. Flasser
Signature of Responsible Party

12/17/2025
Date

Gregory J. Flasser
Printed Name of Responsible Party

Potter Anderson & Corroon LLP
1313 North Market Street, 6th Floor
P.O. Box 951
Address

STATEMENT: This Periodic Report is associated with an open bankruptcy case; therefore, Paperwork Reduction Act exemption 5 C.F.R. § 1320.4(a)(2) applies.

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Debtor's Name AgileThought Digital Solutions, S.A.P.I. de C.V. Case No. 23-11333

Part 1: Cash Receipts and Disbursements		Current Month	Cumulative
a.	Cash balance beginning of month	$106,274	
b.	Total receipts (net of transfers between accounts)	$79,562	$21,665,890
c.	Total disbursements (net of transfers between accounts)	$119,378	$21,630,850
d.	Cash balance end of month (a+b-c)	$66,458	
e.	Disbursements made by third party for the benefit of the estate	$-39,610	$-1,925,831
f.	Total disbursements for quarterly fee calculation (c+e)	$79,768	$19,705,019

Part 2: Asset and Liability Status (Not generally applicable to Individual Debtors. See Instructions.)		Current Month
a.	Accounts receivable (total net of allowance)	$67,447,898
b.	Accounts receivable over 90 days outstanding (net of allowance)	$67,447,040
c.	Inventory (Book ◉ Market ◯ Other ◯ (attach explanation))	$0
d	Total current assets	$70,129,980
e.	Total assets	$76,929,760
f.	Postpetition payables (excluding taxes)	$656,077
g.	Postpetition payables past due (excluding taxes)	$4,252,509
h.	Postpetition taxes payable	$706,980
i.	Postpetition taxes past due	$0
j.	Total postpetition debt (f+h)	$1,363,057
k.	Prepetition secured debt	$0
l.	Prepetition priority debt	$1,580,000
m.	Prepetition unsecured debt	$74,353,703
n.	Total liabilities (debt) (j+k+l+m)	$77,296,760
o.	Ending equity/net worth (e-n)	$-367,000

Part 3: Assets Sold or Transferred		Current Month	Cumulative
a.	Total cash sales price for assets sold/transferred outside the ordinary course of business	$0	$0
b.	Total payments to third parties incident to assets being sold/transferred outside the ordinary course of business	$0	$0
c.	Net cash proceeds from assets sold/transferred outside the ordinary course of business (a-b)	$0	$0

Part 4: Income Statement (Statement of Operations) (Not generally applicable to Individual Debtors. See Instructions.)		Current Month	Cumulative
a.	Gross income/sales (net of returns and allowances)	$0	
b.	Cost of goods sold (inclusive of depreciation, if applicable)	$0	
c.	Gross profit (a-b)	$0	
d.	Selling expenses	$0	
e.	General and administrative expenses	$0	
f.	Other expenses	$0	
g.	Depreciation and/or amortization (not included in 4b)	$0	
h.	Interest	$0	
i.	Taxes (local, state, and federal)	$0	
j.	Reorganization items	$0	
k.	Profit (loss)	$0	$6,904,698

Debtor's Name AgileThought Digital Solutions, S.A.P.I. de C.V. Case No. 23-11333

Part 5: Professional Fees and Expenses

				Approved Current Month	Approved Cumulative	Paid Current Month	Paid Cumulative
a.	Debtor's professional fees & expenses (bankruptcy) *Aggregate Total*						
	Itemized Breakdown by Firm						
		Firm Name	Role				
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Debtor's Name AgileThought Digital Solutions, S.A.P.I. de C.V. Case No. 23-11333

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Debtor's Name AgileThought Digital Solutions, S.A.P.I. de C.V. Case No. 23-11333

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				Approved Current Month	Approved Cumulative	Paid Current Month	Paid Cumulative
b.	Debtor's professional fees & expenses (nonbankruptcy) *Aggregate Total*						
	Itemized Breakdown by Firm						
		Firm Name	Role				
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Debtor's Name AgileThought Digital Solutions, S.A.P.I. de C.V. Case No. 23-11333

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Debtor's Name AgileThought Digital Solutions, S.A.P.I. de C.V. Case No. 23-11333

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c.	All professional fees and expenses (debtor & committees)						

Part 6: Postpetition Taxes		Current Month	Cumulative
a.	Postpetition income taxes accrued (local, state, and federal)	$0	$0
b.	Postpetition income taxes paid (local, state, and federal)	$0	$0
c.	Postpetition employer payroll taxes accrued	$0	$56,800
d.	Postpetition employer payroll taxes paid	$0	$3,492,460
e.	Postpetition property taxes paid	$0	$0
f.	Postpetition other taxes accrued (local, state, and federal)	$1,476,969	$2,732,939
g.	Postpetition other taxes paid (local, state, and federal)	$1,476,969	$2,746,669

Part 7: Questionnaire - During this reporting period:

a.	Were any payments made on prepetition debt? (if yes, see Instructions)	Yes ○ No ◉	
b.	Were any payments made outside the ordinary course of business without court approval? (if yes, see Instructions)	Yes ○ No ◉	
c.	Were any payments made to or on behalf of insiders?	Yes ◉ No ○	
d.	Are you current on postpetition tax return filings?	Yes ◉ No ○	
e.	Are you current on postpetition estimated tax payments?	Yes ◉ No ○	
f.	Were all trust fund taxes remitted on a current basis?	Yes ○ No ◉	
g.	Was there any postpetition borrowing, other than trade credit? (if yes, see Instructions)	Yes ○ No ◉	
h.	Were all payments made to or on behalf of professionals approved by the court?	Yes ○ No ○ N/A ◉	
i.	Do you have: Worker's compensation insurance?	Yes ◉ No ○	
	If yes, are your premiums current?	Yes ◉ No ○ N/A ○	(if no, see Instructions)
	Casualty/property insurance?	Yes ◉ No ○	
	If yes, are your premiums current?	Yes ◉ No ○ N/A ○	(if no, see Instructions)
	General liability insurance?	Yes ◉ No ○	
	If yes, are your premiums current?	Yes ◉ No ○ N/A ○	(if no, see Instructions)
j.	Has a plan of reorganization been filed with the court?	Yes ○ No ◉	
k.	Has a disclosure statement been filed with the court?	Yes ○ No ◉	
l.	Are you current with quarterly U.S. Trustee fees as set forth under 28 U.S.C. § 1930?	Yes ◉ No ○	

Debtor's Name AgileThought Digital Solutions, S.A.P.I. de C.V. Case No. 23-11333

Part 8: Individual Chapter 11 Debtors (Only)

a.	Gross income (receipts) from salary and wages	$0
b.	Gross income (receipts) from self-employment	$0
c.	Gross income from all other sources	$0
d.	Total income in the reporting period (a+b+c)	$0
e.	Payroll deductions	$0
f.	Self-employment related expenses	$0
g.	Living expenses	$0
h.	All other expenses	$0
i.	Total expenses in the reporting period (e+f+g+h)	$0
j.	Difference between total income and total expenses (d-i)	$0
k.	List the total amount of all postpetition debts that are past due	$0
l.	Are you required to pay any Domestic Support Obligations as defined by 11 U.S.C § 101(14A)?	Yes ○ No ◉
m.	If yes, have you made all Domestic Support Obligation payments?	Yes ○ No ○ N/A ◉

Privacy Act Statement

28 U.S.C. § 589b authorizes the collection of this information, and provision of this information is mandatory under 11 U.S.C. §§ 704, 1106, and 1107. The United States Trustee will use this information to calculate statutory fee assessments under 28 U.S.C. § 1930(a)(6). The United States Trustee will also use this information to evaluate a chapter 11 debtor's progress through the bankruptcy system, including the likelihood of a plan of reorganization being confirmed and whether the case is being prosecuted in good faith. This information may be disclosed to a bankruptcy trustee or examiner when the information is needed to perform the trustee's or examiner's duties or to the appropriate federal, state, local, regulatory, tribal, or foreign law enforcement agency when the information indicates a violation or potential violation of law. Other disclosures may be made for routine purposes. For a discussion of the types of routine disclosures that may be made, you may consult the Executive Office for United States Trustee's systems of records notice, UST-001, "Bankruptcy Case Files and Associated Records." *See* 71 Fed. Reg. 59,818 et seq. (Oct. 11, 2006). A copy of the notice may be obtained at the following link: http://www.justice.gov/ust/eo/rules_regulations/index.htm. Failure to provide this information could result in the dismissal or conversion of your bankruptcy case or other action by the United States Trustee. 11 U.S.C. § 1112(b)(4)(F).

I declare under penalty of perjury that the foregoing Monthly Operating Report and its supporting documentation are true and correct and that I have been authorized to sign this report on behalf of the estate.

/s/ James P. Carroll	James P Carroll
Signature of Responsible Party	Printed Name of Responsible Party
Wind Down Manager	12/17/2025
Title	Date

Debtor's Name AgileThought Digital Solutions, S.A.P.I. de C.V.

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Debtor's Name AgileThought Digital Solutions, S.A.P.I. de C.V.

Case No. 23-11333

Bankruptcy1to50

Bankruptcy51to100

NonBankruptcy1to50

NonBankruptcy51to100

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AgileThought Digital Solutions, S.A.P.I. de C.V. - Case No.23-11333 (JKS) (Judge J. Kate Stickles)

Cash Flow by Entity

($USD)	
Company Code	1019
Company Name	AgileThought Digital Solutions, S.A.P.I de C.V.
Cash beginning of the month	106,274
AR	79,562
INTERCO	
Factoring	-
DIP Borrowing	-
Total Receipts (net of transfers between accounts)	79,562
Payroll	-
Supplier	(79,768)
Taxes	-
Interco	(39,610)
Restructuring Expenses	-
Total disbursements (net of transfers between accounts)	(119,378)
Cash balance end of month	66,459

AgileThought Digital Solutions, S.A.P.I. de C.V. - Case No.23-11333 (JKS) (Judge J. Kate Stickles)

Balance Sheet by Entity

($000 USD)	1019
Company Name	AgileThought Digital Solutions, S.A.P.I. de C.V.
CURRENT ASSETS	
Cash	66
Restricted Cash	-
Accounts Receivable	31
Unbilled A/R	536
Other Debtors	-
New Co. - Old Co. AR	1,852
Related Parties and Subsidiaries AR	68,367
Advanced payments	1
Other Assets	-
Recoverable TAX	-
Recoverable VAT	1,498
Total Current Assets	72,351
NON CURRENT ASSETS	
Net fixed assets	511
Other Debtors LT	-
Security deposit	120
Software & licenses	-
Brand	2,350
Commercial Relations	-
Goodwill	-
Deferred Taxes A	660
Investment in Shares	3,030
Right of Use Assets	925
Total Non Current Assets	7,596
TOTAL ASSETS	79,947
CURRENT LIABILITIES	
Bank loans	1,580
Finance Lease	-
Liabilities	105
Liabilities Pre	4,201
Accruals	2,344
Other Current Liabilities	-
Bonuses provision	-
New Co. - Old Co. AP	88
Related Parties and Subsidiaries AP	70,977
Cash Earnouts ST	-
Other payable taxes	(240)
Payable VAT	2,282
Income taxes	(1,276)
Lease liability ST	-
Unearned Revenue	256
Unearned Cost	-
Total Current Liabilities	80,314
LONG TERM LIABILITIES	
Bank loans LT	-
Fianance Lease LT	-
Cash Earnout LT	-
Accrued liabilities LT	-
Deferred Taxes B	-
Lease liability	-
Total Long Term Liabilities	-
TOTAL LIABILITIES	80,314
STOCKHOLDERS EQUITY	
Stockholders Equity	47,513
Retained Earnings	(48,933)
Net Income	1,512
OCI	(530)
Accumulated other comprehensive loss	70
TOTAL STOCKHOLDERS EQUITY	(367)
TOTAL LIABILITIES AND EQUITY	79,947

AgileThought Digital Solutions, S.A.P.I. de C.V. - Case No.23-11333 (JKS) (Judge J. Kate Stickles)

Profit and Loss by Entity Without Intercompany Eliminations (Accrual Basis)

($000 USD) Company Code	1019
Company Name	AgileThought Digital Solutions, S.A.P.I. de C.V.
Revenue	-
Intercompany revenue	-
Cost	-
Intercompany Cost	-
Gross Margin	-
Sales Staff	-
Sales Staff Bonus	-
Delivery Staff	-
Delivery Staff Bonus	-
Personnel Back Office Cost	-
Personnel Back Office Cost Bonus	-
Travel & Entertainment	-
Professional Services	-
Marketing	-
Rent & Maintenance	-
Computing & Equipment	-
IT Infrastructure	-
Training & Recruitment	-
Telephone & Communications	-
Severance Provisions	-
Bank Commissions	-
Other General Expenses	-
Reserve for Doubtful Collection Accounts	-
Intercompany Expenses	-
Expense new co & old co	-
Total General Expenses	-
Other Expenses	-
Change in fair value Impairment	-
Other Revenue	-
Restructuring Expenses	-
Reorganization items	-
D&A	-
Operating Profit	-
Paid Interests	-
Fines & Penalties	-
Intercompany Interest	-
Interest new co & old co	-
FX Loss	-
Gained Interests	(0)
FX Gain	-
Total Financial Expenses	**(0)**
Earnings Before Taxes	(0)
Taxes	-
Deferred Taxes	-
Net Income	(0)