#### UNITED STATES BANKRUPTCY COURT

	DISTRICT OF	Delaware	
In Re. AgileThought Brasil Servicos de Software	Consultoria Em § §	Case No. 23-11353  Lead Case No. 23-11294	
Debtor(s)	<u> </u>	<del></del>	
<b>Monthly Operating Report</b>		Cha	pter 11
Reporting Period Ended: 09/30/2025		Petition Date: 08/29/2023	
Months Pending: 25		Industry Classification: 5 4	1 5
Reporting Method:	Accrual Basis 💿	Cash Basis	
Debtor's Full-Time Employees (current):		0	
Debtor's Full-Time Employees (as of date of	of order for relief):	0	
Statement of operations (profit or Accounts receivable aging Postpetition liabilities aging Statement of capital assets Schedule of payments to profession	I schedules must be provided on a oursements nary and detail of the assets, lial loss statement)	non-consolidated basis for each debtor) bilities and equity (net worth) or deficit	
<ul> <li>Schedule of payments to insiders</li> <li>All bank statements and bank reco</li> <li>Description of the assets sold or transaction</li> </ul>			
/s/ Gregory J. Flasser Signature of Responsible Party	Pri	egory J. Flasser inted Name of Responsible Party	<u> </u>
12/18/2025 Date	13: P.C	tter Anderson & Corroon LLP 13 North Market Street, 6th Floor 2. Box 951 Idress	

STATEMENT: This Periodic Report is associated with an open bankruptcy case; therefore, Paperwork Reduction Act exemption 5 C.F.R. § 1320.4(a)(2) applies.

Case No. 23-11353

	Comments and the second		
Par	t 1: Cash Receipts and Disbursements	Current Month	Cumulative
a.	Cash balance beginning of month	\$0	
b.	Total receipts (net of transfers between accounts)	\$0	\$0
c.	Total disbursements (net of transfers between accounts)	\$0	\$0
d.	Cash balance end of month (a+b-c)	\$0	
e.	Disbursements made by third party for the benefit of the estate	\$0	\$0
f.	Total disbursements for quarterly fee calculation (c+e)	D\$.	\$0
Par (No	t 2: Asset and Liability Status of generally applicable to Individual Debtors. See Instructions.)	Current Month	
a.	Accounts receivable (total net of allowance)	\$0	
b.	Accounts receivable over 90 days outstanding (net of allowance)	\$0	
c.	Inventory (Book Market Other (attach explanation))	\$0	
d	Total current assets	\$0	
	Total assets	\$0	
e. f.	Postpetition payables (excluding taxes)	\$42	
	Postpetition payables past due (excluding taxes)	\$0	
g. L		\$0	
h.	Postpetition taxes payable	\$0	
i.	Postpetition taxes past due		
j.	Total postpetition debt (f+h)	7, 7, 189	•
k.	Prepetition secured debt	\$0	
1.	Prepetition priority debt		
m.	Prepetition unsecured debt	\$0	
n.	Total liabilities (debt) (j+k+l+m)	\$42	
0.	Ending equity/net worth (e-n)	\$-42	
Par	t 3: Assets Sold or Transferred	Current Month	Cumulative
a.	Total cash sales price for assets sold/transferred outside the ordinary course of business	\$0	\$0
b.	Total payments to third parties incident to assets being sold/transferred outside the ordinary course of business	\$0	\$0
c.	Net cash proceeds from assets sold/transferred outside the ordinary course of business (a-b)	** ***	\$0
	rt 4: Income Statement (Statement of Operations) ot generally applicable to Individual Debtors. See Instructions.)	Current Month	Cumulative
a.	Gross income/sales (net of returns and allowances)	\$0	
ъ.	Cost of goods sold (inclusive of depreciation, if applicable)	\$0	
c.	Gross profit (a-b)	\$0	
d.	Selling expenses	\$0	
e.	General and administrative expenses	\$0	
f.	Other expenses	\$0	
g.	Depreciation and/or amortization (not included in 4b)	\$0	
h.	Interest	\$0	
i.	Taxes (local, state, and federal)	\$0	
j.	Reorganization items	\$0	
k.	Profit (loss)	\$0	\$-42

Case No.	23-11353
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			Approved Current Month	Approved Cumulative	Paid Current Month	Paid Cumulat
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	Itemized Breakdown by Firm		Lance of the same of	Age 1	1445   1477   1478   14	
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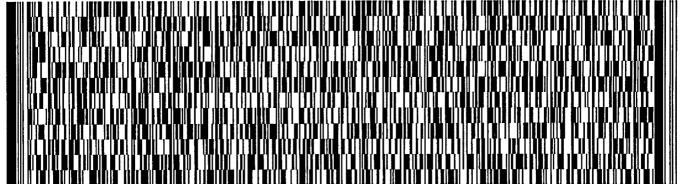
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Debtor's Name AgileThought Brasil Servicos de Consultoria Em Software.						Ca	ase No. 23-1135.	eticoloimati
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	С							
c.	All professional fees and expenses (debtor & committees)							

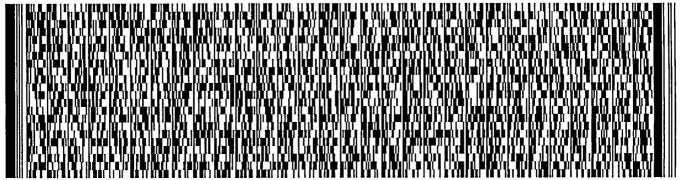
Pai	rt 6: Postpetition T	Taxes	Cur	rent Month	Cumulative
a.	Postpetition incom	me taxes accrued (local, state, and federal)		\$0	\$0
b.	Postpetition incom	me taxes paid (local, state, and federal)		\$0	\$(
c.	Postpetition empl	oyer payroll taxes accrued		\$0	\$(
d.	Postpetition empl	oyer payroll taxes paid		\$0	\$(
€.	Postpetition prop	erty taxes paid		\$0	\$(
f.	Postpetition other	r taxes accrued (local, state, and federal)		\$0	\$0
<b>3</b> .	Postpetition other	r taxes paid (local, state, and federal)		\$0	\$0
Pa	rt 7: Questionnaire	: - During this reporting period:			
ì.	Were any paymen	its made on prepetition debt? (if yes, see Instructions)	Yes 🔿	No 💿	
).		its made outside the ordinary course of business roval? (if yes, see Instructions)	Yes 🔿	No 💿	
:.	Were any paymen	its made to or on behalf of insiders?	Yes 💿	No 🔿	
l.	Are you current o	n postpetition tax return filings?	Yes 💿	No O	
<b>:</b> .	Are you current o	n postpetition estimated tax payments?	Yes 💽	No O	
	Were all trust fund	d taxes remitted on a current basis?	Yes 🔿	No 💿	
<b>5.</b>	Was there any pos (if yes, see Instruc	stpetition borrowing, other than trade credit? tions)	Yes 🔿	No 💿	
1.	Were all payment the court?	s made to or on behalf of professionals approved by	Yes 🔿	No O N/A 💽	)
	Do you have:	Worker's compensation insurance?	Yes 🔿	No 💿	
		If yes, are your premiums current?	Yes 🔿	No O N/A 💽	(if no, see Instructions)
		Casualty/property insurance?	Yes 🔿	No 💿	
		If yes, are your premiums current?	Yes 🔿	No O N/A @	(if no, see Instructions
		General liability insurance?	Yes 🔿	No 💿	
		If yes, are your premiums current?	Yes 🔿	No O N/A 💽	(if no, see Instructions)
	Has a plan of reor	ganization been filed with the court?	Yes 🔿	No 💿	
	<del>-</del>	tatement been filed with the court?	Yes 🔿	No 💽	
•		rith quarterly U.S. Trustee fees as 8 U.S.C. § 1930?	Yes 💽	No O	

Deb	tor's Name Agile Thought Brasil Servicos de Consultoria Em Software.	Case No. 23-11353
Pai	หลังการและ าน หรับการและสะสมัยเกิดสารแบบสารและสารแล	
a.	Gross income (receipts) from salary and wages	<u> </u>
b.	Gross income (receipts) from self-employment	<u> </u>
c.	Gross income from all other sources	\$0
d.	Total income in the reporting period (a+b+c)	Contraction of the million of the contraction of th
e.	Payroll deductions	\$0
f.	Self-employment related expenses	<u> </u>
g.	Living expenses	<u>*0</u>
h.	All other expenses	<u>*0</u>
i.	Total expenses in the reporting period (e+f+g+h)	<b>\$0</b>
j.	Difference between total income and total expenses (d-i)	\$0
k.	List the total amount of all postpetition debts that are past due	<u>*************************************</u>
1.	Are you required to pay any Domestic Support Obligations as defined by 1. U.S.C § 101(14A)?	Yes 🔿 No 💽
m.	If yes, have you made all Domestic Support Obligation payments?	Yes O No N/A 💿
the property of the property o	S.C. § 1930(a)(6). The United States Trustee will also use this informate bankruptcy system, including the likelihood of a plan of reorganization secuted in good faith. This information may be disclosed to a bankruptcy eded to perform the trustee's or examiner's duties or to the appropriate forcement agency when the information indicates a violation or potent routine purposes. For a discussion of the types of routine disclosures fice for United States Trustee's systems of records notice, UST-001, "Bd. Reg. 59,818 et seq. (Oct. 11, 2006). A copy of the notice may be obtained a control of the United States Trustee. In U.S.C. of the United States Trustee.	on being confirmed and whether the case is being uptcy trustee or examiner when the information is a federal, state, local, regulatory, tribal, or foreign law tial violation of law. Other disclosures may be made that may be made, you may consult the Executive ankruptcy Case Files and Associated Records." See 71 ained at the following link: http://www.justice.gov/ust/ld result in the dismissal or conversion of your \$1112(b)(4)(F).
	<u> </u>	imes P Carroll inted Name of Responsible Party
Wi	ind Down Manager	2/18/2025
Titl	e Da	ate

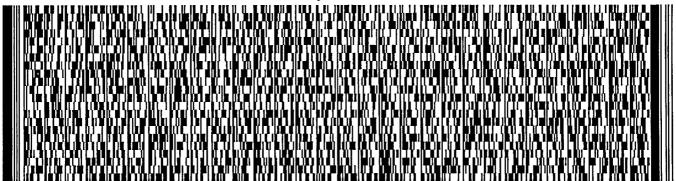
Case No. 23-11353



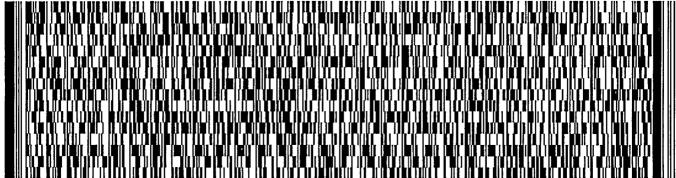
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Case No. 23-11353

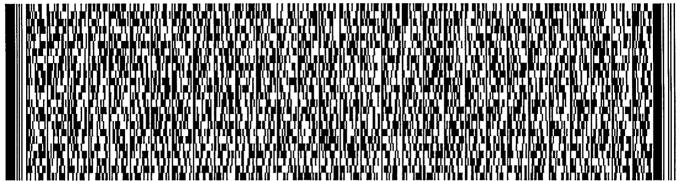
Bankruptcy1to50

Bankruptcy51to100

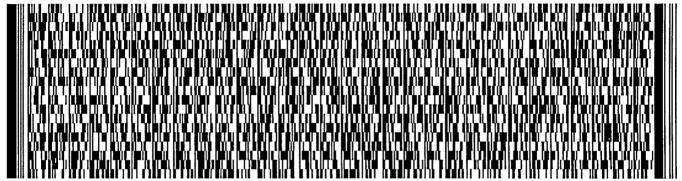
NonBankruptcy1to50

NonBankruptcy51to100

Case No. 23-11353



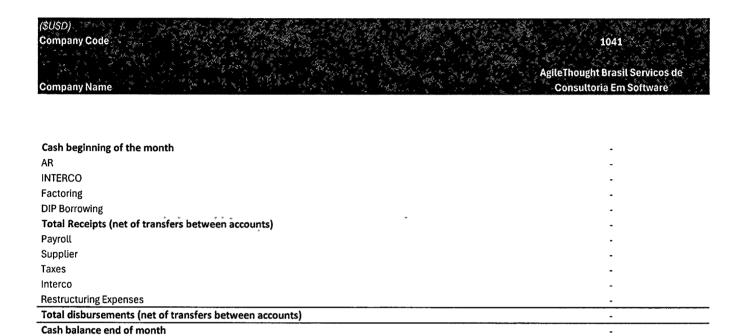
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# AgileThought Brasil Servicos de Consultoria Em Software - Case No.23-11339 (JKS) (Judge J. Kate Stickles)

#### Cash Flow by Entity



### AgileThought Brasil Servicos de Consultoria Em Software LTDA - Case No.23-11353 (JKS) (Judge J. Kate Stickles)

Balance Sheet by Entity

(\$000 USD)	Carlo Committee
(500) 6357	1041
	AgileThought Brasil Servicos de Consultoria Em
Company Name CURRENT ASSETS	Software LTDA
Cash	_
Restricted Cash	
Accounts Receivable	-
Unbilled A/R	•
Other Debtors	•
New Co Old Co. AR	•
Related Parties and Subsidiaries AR	5,014
Advanced payments	•
Other Assets Recoverable TAX	- 91
Recoverable VAT	-
Total Current Assets	5,105
NON CURRENT ASSETS	
Net fixed assets	•
Other Debtors LT Security deposit	•
Software & licenses	• •
Brand	•
Commercial Relations	•
Goodwill	-
Deferred Taxes A	(12)
Investment in Shares	•
Right of Use Assets	•
Total Non Current Assets	(12)
TOTAL ASSETS	5,093
CURRENT LIABILITIES	
Bank toans	
Finance Lease	
Liabilities	•
Liabilities Pre	0
Accruals	•
Other Current Liabilities	•
Bonuses provision New Co Old Co. AP	-
Related Parties and Subsidiaries AP	- 1,169
Cash Earnouts ST	1,169
Other payable taxes	· ·
Payable VAT	•
Income taxes	•
Lease liability ST	•
Unearned Revenue	•
Unearned Cost	
Total Current Liabilities	1,170
LONG TERM LIABILITIES	
Bank loans LT	
Fianance Lease LT	
Cash Earnout LT	
Accrued liabilities LT	•
Deferred Taxes B	•
Lease liability	
Total Long Term Liabilities	
TOTAL LIABILITIES	1,170
STOCKHOLDERS EQUITY	
Stockholders Equity	418
Retained Earnings	3,531
Net Income	(25)
oci ,	-
Accumulated other comprehensive loss	
TOTAL STOCKHOLDERS EQUITY	3,924
TOTAL LIABILITIES AND EQUITY	5,093

# AgileThought Brasil Servicos de Consultoria Em Software LTDA - Case No.23-11353 (JKS) (Judge J. Kate Stickles)

Profit and Loss by Entity Without Intercompany Eliminations (Accrual Basis)

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