

## UNITED STATES BANKRUPTCY COURT

DISTRICT OF Delaware

In Re. AgileThought Brasil Servicos de Consultoria Em §  
 Software §  
 §  
 Debtor(s) §

Case No. 23-11353

Lead Case No. 23-11294

☒ Jointly Administered**Monthly Operating Report**

Chapter 11

Reporting Period Ended: 09/30/2025

Petition Date: 08/29/2023

Months Pending: 25

Industry Classification: 5 4 1 5

Reporting Method: Accrual Basis ☒Cash Basis ☐

Debtor's Full-Time Employees (current):

0

Debtor's Full-Time Employees (as of date of order for relief):

0

**Supporting Documentation** (check all that are attached):

(For jointly administered debtors, any required schedules must be provided on a non-consolidated basis for each debtor)

- ☒ Statement of cash receipts and disbursements  
☒ Balance sheet containing the summary and detail of the assets, liabilities and equity (net worth) or deficit  
☒ Statement of operations (profit or loss statement)  
☐ Accounts receivable aging  
☐ Postpetition liabilities aging  
☐ Statement of capital assets  
☐ Schedule of payments to professionals  
☐ Schedule of payments to insiders  
☐ All bank statements and bank reconciliations for the reporting period  
☐ Description of the assets sold or transferred and the terms of the sale or transfer

/s/ Gregory J. Flasser

Signature of Responsible Party

12/18/2025

Date

Gregory J. Flasser

Printed Name of Responsible Party

Potter Anderson &amp; Corroon LLP

1313 North Market Street, 6th Floor

P.O. Box 951

Address

STATEMENT: This Periodic Report is associated with an open bankruptcy case; therefore, Paperwork Reduction Act exemption 5 C.F.R. § 1320.4(a)(2) applies.



Debtor's Name **AgileThought Brasil Serviços de Consultoria Em Software**Case No. **23-11353****Part 1: Cash Receipts and Disbursements****Current Month****Cumulative**

a. Cash balance beginning of month	\$0	
b. Total receipts (net of transfers between accounts)	\$0	\$0
c. Total disbursements (net of transfers between accounts)	\$0	\$0
d. Cash balance end of month (a+b-c)	\$0	
e. Disbursements made by third party for the benefit of the estate	\$0	\$0
f. Total disbursements for quarterly fee calculation (c+e)	\$0	\$0

**Part 2: Asset and Liability Status****Current Month**

(Not generally applicable to Individual Debtors. See Instructions.)

a. Accounts receivable (total net of allowance)	\$0
b. Accounts receivable over 90 days outstanding (net of allowance)	\$0
c. Inventory (Book <input type="radio"/> Market <input type="radio"/> Other <input checked="" type="radio"/> (attach explanation))	\$0
d. Total current assets	\$0
e. Total assets	\$0
f. Postpetition payables (excluding taxes)	\$42
g. Postpetition payables past due (excluding taxes)	\$0
h. Postpetition taxes payable	\$0
i. Postpetition taxes past due	\$0
j. Total postpetition debt (f+h)	\$42
k. Prepetition secured debt	\$0
l. Prepetition priority debt	\$0
m. Prepetition unsecured debt	\$0
n. Total liabilities (debt) (j+k+l+m)	\$42
o. Ending equity/net worth (e-n)	\$-42

**Part 3: Assets Sold or Transferred****Current Month****Cumulative**

a. Total cash sales price for assets sold/transferred outside the ordinary course of business	\$0	\$0
b. Total payments to third parties incident to assets being sold/transferred outside the ordinary course of business	\$0	\$0
c. Net cash proceeds from assets sold/transferred outside the ordinary course of business (a-b)	\$0	\$0

**Part 4: Income Statement (Statement of Operations)****Current Month****Cumulative**

(Not generally applicable to Individual Debtors. See Instructions.)

a. Gross income/sales (net of returns and allowances)	\$0	
b. Cost of goods sold (inclusive of depreciation, if applicable)	\$0	
c. Gross profit (a-b)	\$0	
d. Selling expenses	\$0	
e. General and administrative expenses	\$0	
f. Other expenses	\$0	
g. Depreciation and/or amortization (not included in 4b)	\$0	
h. Interest	\$0	
i. Taxes (local, state, and federal)	\$0	
j. Reorganization items	\$0	
k. Profit (loss)	\$0	\$-42

Debtor's Name **AgileThought Brasil Servicos de Consultoria Em Software**Case No. **23-11353****Part 5: Professional Fees and Expenses**

			Approved Current Month	Approved Cumulative	Paid Current Month	Paid Cumulative	
a.	Debtor's professional fees & expenses (bankruptcy) <i>Aggregate Total</i>						
	<i>Itemized Breakdown by Firm</i>						
		Firm Name	Role				
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	ii						
	iii						
	iv						
	v						
	vi						
	vii						
	viii						
	ix						
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			Approved Current Month	Approved Cumulative	Paid Current Month	Paid Cumulative
b.	Debtor's professional fees & expenses (nonbankruptcy) <i>Aggregate Total</i>					
	<i>Itemized Breakdown by Firm</i>					
		Firm Name	Role			
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Debtor's Name **AgileThought Brasil Servicos de Consultoria Em Software**Case No. **23-11353**

	xcix						
	c						
c.	All professional fees and expenses (debtor & committees)						

**Part 6: Postpetition Taxes****Current Month****Cumulative**

a.	Postpetition income taxes accrued (local, state, and federal)	\$0	\$0
b.	Postpetition income taxes paid (local, state, and federal)	\$0	\$0
c.	Postpetition employer payroll taxes accrued	\$0	\$0
d.	Postpetition employer payroll taxes paid	\$0	\$0
e.	Postpetition property taxes paid	\$0	\$0
f.	Postpetition other taxes accrued (local, state, and federal)	\$0	\$0
g.	Postpetition other taxes paid (local, state, and federal)	\$0	\$0

**Part 7: Questionnaire - During this reporting period:**

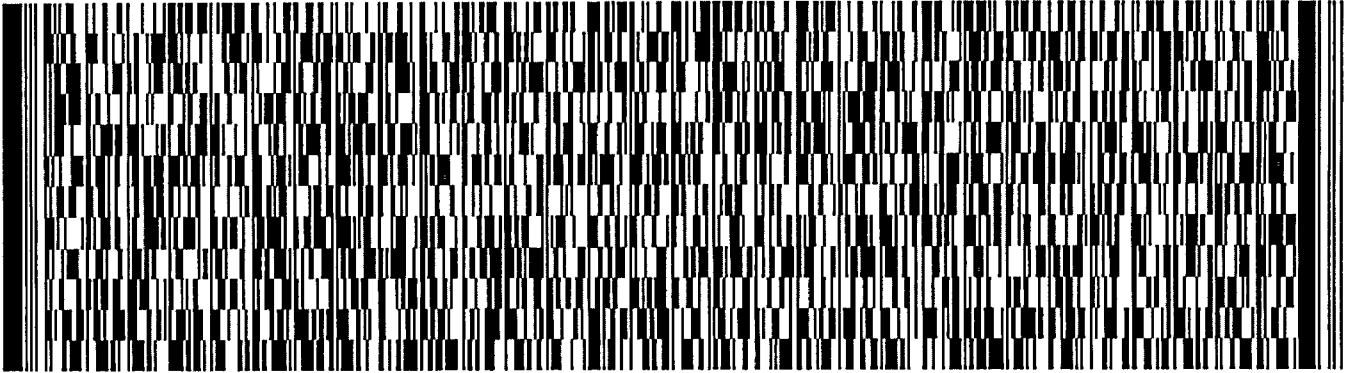
- a. Were any payments made on prepetition debt? (if yes, see Instructions) Yes ☐ No ☒
- b. Were any payments made outside the ordinary course of business without court approval? (if yes, see Instructions) Yes ☐ No ☒
- c. Were any payments made to or on behalf of insiders? Yes ☒ No ☐
- d. Are you current on postpetition tax return filings? Yes ☒ No ☐
- e. Are you current on postpetition estimated tax payments? Yes ☒ No ☐
- f. Were all trust fund taxes remitted on a current basis? Yes ☐ No ☒
- g. Was there any postpetition borrowing, other than trade credit? (if yes, see Instructions) Yes ☐ No ☒
- h. Were all payments made to or on behalf of professionals approved by the court? Yes ☐ No ☐ N/A ☒
- i. Do you have:
- Worker's compensation insurance? Yes ☐ No ☒
- If yes, are your premiums current? Yes ☐ No ☐ N/A ☒ (if no, see Instructions)
- Casualty/property insurance? Yes ☐ No ☒
- If yes, are your premiums current? Yes ☐ No ☐ N/A ☒ (if no, see Instructions)
- General liability insurance? Yes ☐ No ☒
- If yes, are your premiums current? Yes ☐ No ☐ N/A ☒ (if no, see Instructions)
- j. Has a plan of reorganization been filed with the court? Yes ☐ No ☒
- k. Has a disclosure statement been filed with the court? Yes ☐ No ☒
- l. Are you current with quarterly U.S. Trustee fees as set forth under 28 U.S.C. § 1930? Yes ☒ No ☐



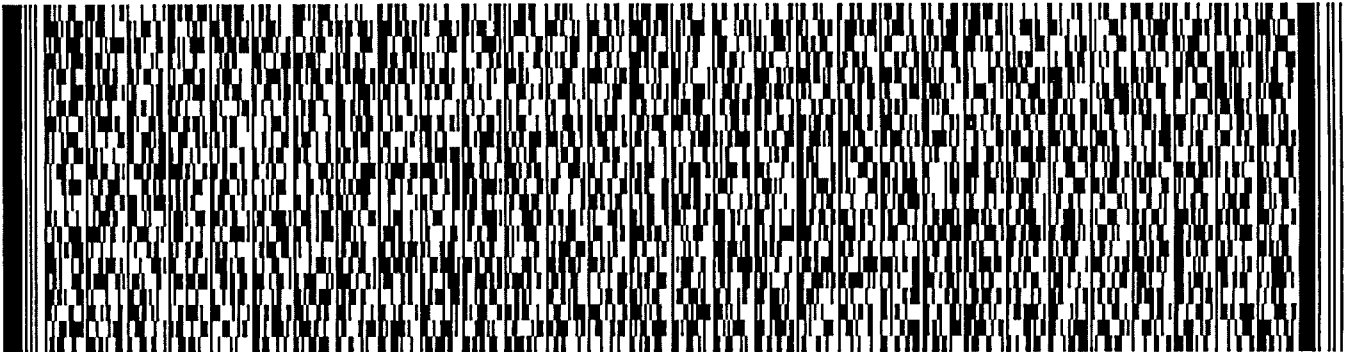


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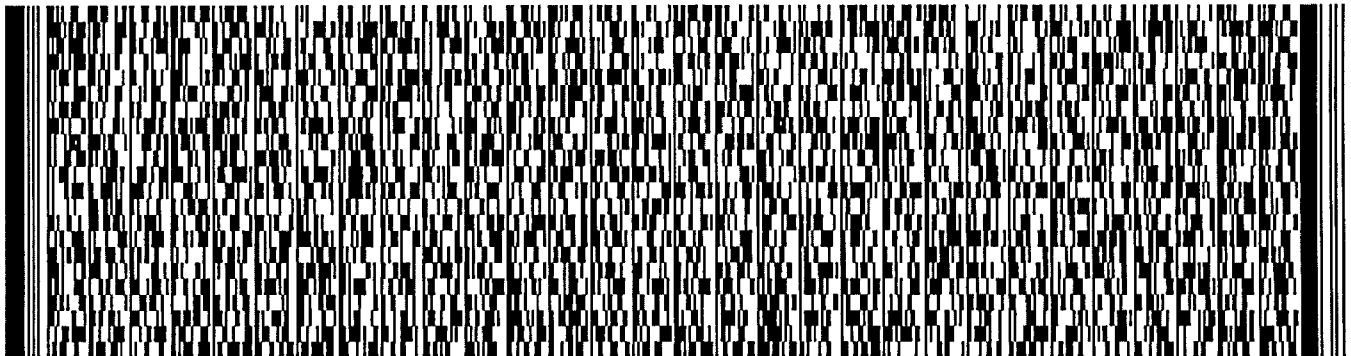
Case No. 23-11353



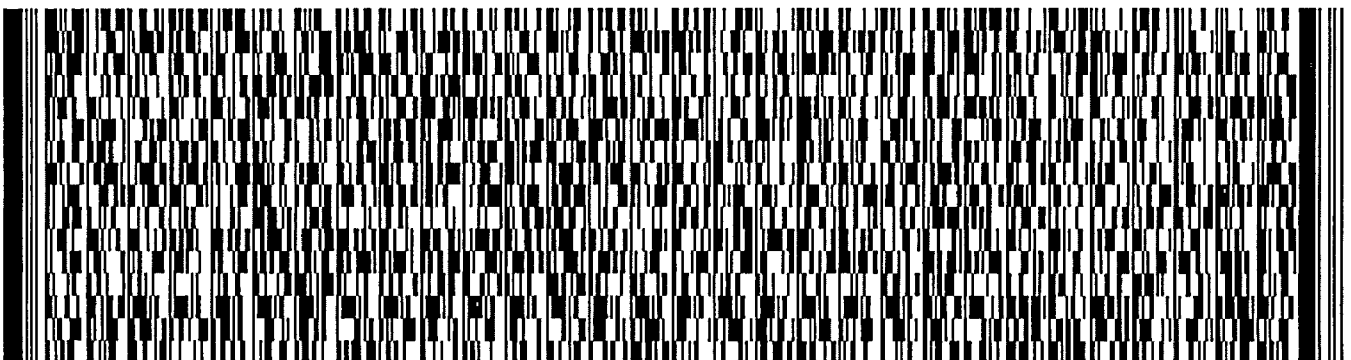
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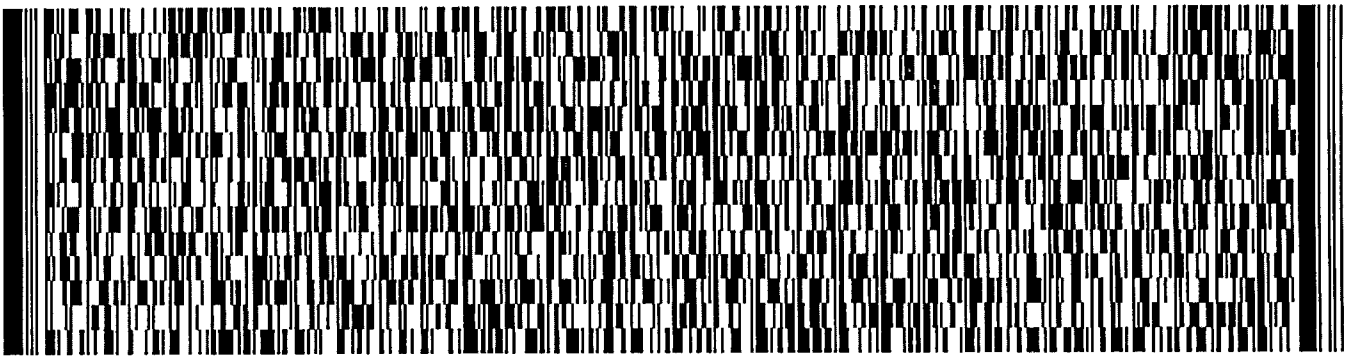
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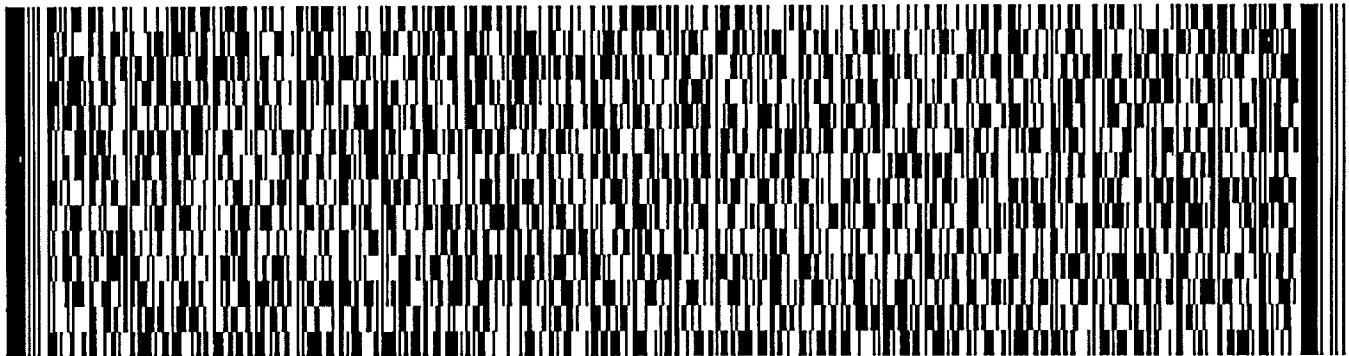
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Debtor's Name AgileThought Brasil Servicos de Consultoria Em Software

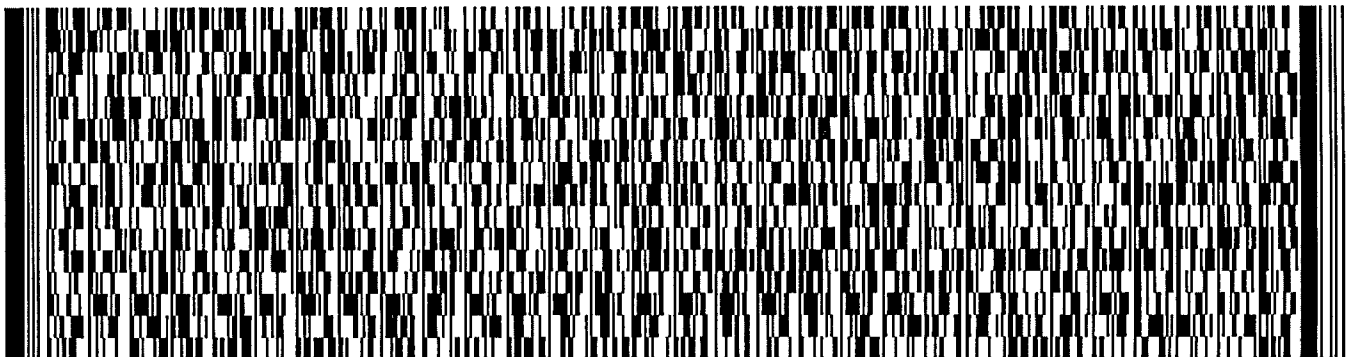
Case No. 23-11353



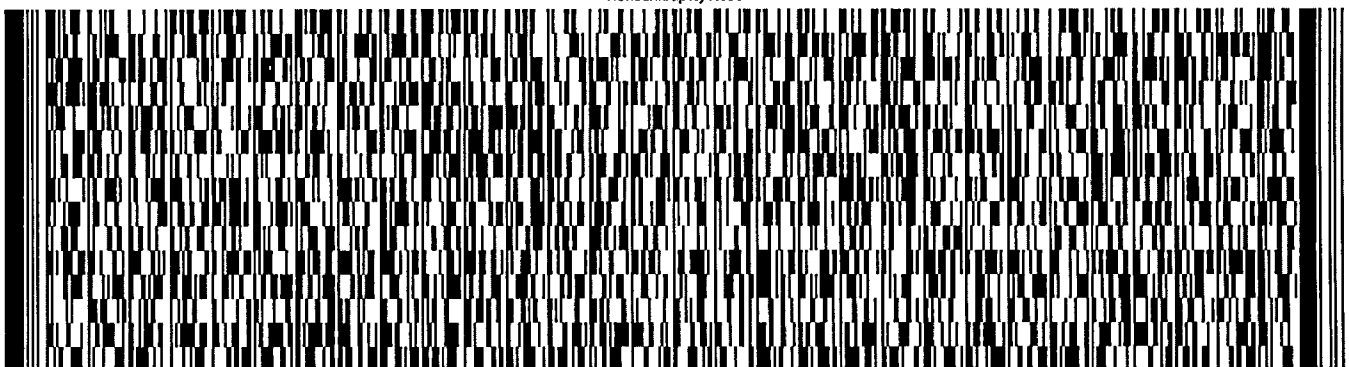
Bankruptcy1to50



Bankruptcy51to100



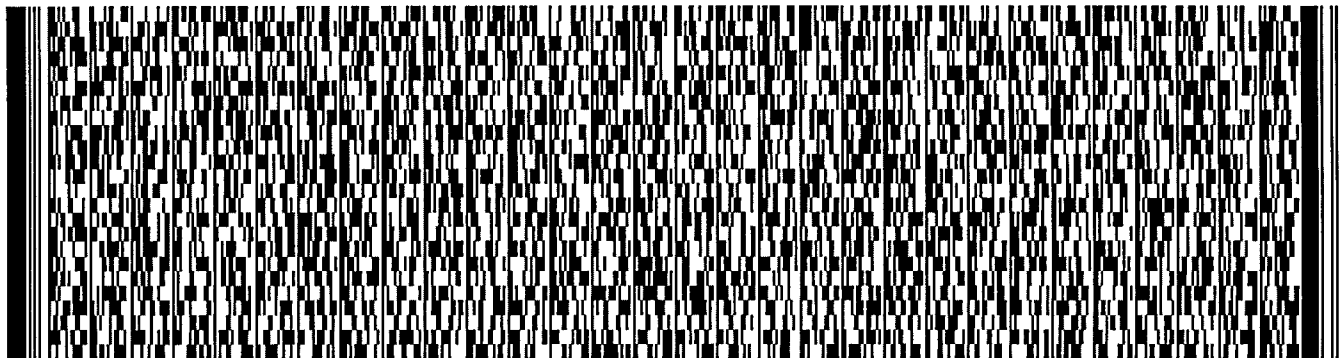
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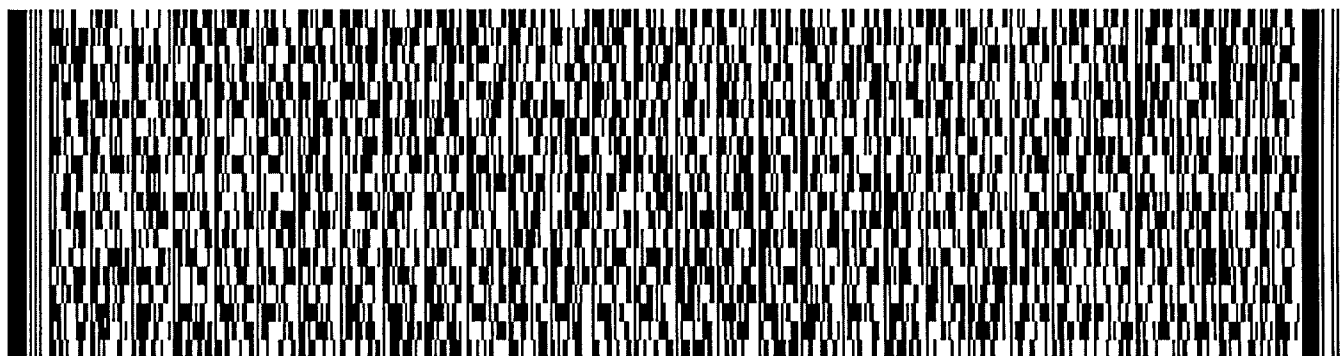
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Debtor's Name Agile Thought Brasil Servicos de Consultoria Em Software.

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## AgileThought Brasil Servicos de Consultoria Em Software - Case No.23-11339 (JKS) (Judge J. Kate Stickles)

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### Cash Flow by Entity

(\$USD)	
Company Code	1041
Company Name	AgileThought Brasil Servicos de Consultoria Em Software

Cash beginning of the month	-
AR	-
INTERCO	-
Factoring	-
DIP Borrowing	-
<b>Total Receipts (net of transfers between accounts)</b>	-
Payroll	-
Supplier	-
Taxes	-
Interco	-
Restructuring Expenses	-
<b>Total disbursements (net of transfers between accounts)</b>	-
<b>Cash balance end of month</b>	-

# AgileThought Brasil Servicos de Consultoria Em Software

## LTDA - Case No.23-11353 (JKS) (Judge J. Kate Stickles)

### Balance Sheet by Entity

(\$000 USD)	
	1041
Company Name	AgileThought Brasil Servicos de Consultoria Em Software LTDA
<b>CURRENT ASSETS</b>	
Cash	-
Restricted Cash	-
Accounts Receivable	-
Unbilled A/R	-
Other Debtors	-
New Co. - Old Co. AR	-
Related Parties and Subsidiaries AR	5,014
Advanced payments	-
Other Assets	-
Recoverable TAX	91
Recoverable VAT	-
<b>Total Current Assets</b>	<b>5,105</b>
<b>NON CURRENT ASSETS</b>	
Net fixed assets	-
Other Debtors LT	-
Security deposit	-
Software & licenses	-
Brand	-
Commercial Relations	-
Goodwill	-
Deferred Taxes A	(12)
Investment in Shares	-
Right of Use Assets	-
<b>Total Non Current Assets</b>	<b>(12)</b>
<b>TOTAL ASSETS</b>	<b>5,093</b>
<b>CURRENT LIABILITIES</b>	
Bank loans	-
Finance Lease	-
Liabilities	-
Liabilities Pre	0
Accruals	-
Other Current Liabilities	-
Bonuses provision	-
New Co. - Old Co. AP	-
Related Parties and Subsidiaries AP	1,169
Cash Earnouts ST	-
Other payable taxes	-
Payable VAT	-
Income taxes	-
Lease liability ST	-
Unearned Revenue	-
Unearned Cost	-
<b>Total Current Liabilities</b>	<b>1,170</b>
<b>LONG TERM LIABILITIES</b>	
Bank loans LT	-
Finance Lease LT	-
Cash Earnout LT	-
Accrued liabilities LT	-
Deferred Taxes B	-
Lease liability	-
<b>Total Long Term Liabilities</b>	<b>-</b>
<b>TOTAL LIABILITIES</b>	<b>1,170</b>
<b>STOCKHOLDERS EQUITY</b>	
Stockholders Equity	418
Retained Earnings	3,531
Net Income	(25)
OCI	-
Accumulated other comprehensive loss	-
<b>TOTAL STOCKHOLDERS EQUITY</b>	<b>3,924</b>
<b>TOTAL LIABILITIES AND EQUITY</b>	<b>5,093</b>

# AgileThought Brasil Servicos de Consultoria Em Software LTDA - Case No.23-11353 (JKS) (Judge J. Kate Stickles)

## Profit and Loss by Entity Without Intercompany Eliminations (Accrual Basis)

(\$000 USD)	
Company Code	1041
Company Name	AgileThought Brasil Servicos de Consultoria Em Software LTDA
Revenue	-
Intercompany revenue	-
Cost	-
Intercompany Cost	-
<b>Gross Margin</b>	-
Sales Staff	-
Sales Staff Bonus	-
Delivery Staff	-
Delivery Staff Bonus	-
Personnel Back Office Cost	-
Personnel Back Office Cost Bonus	-
Travel & Entertainment	-
Professional Services	-
Marketing	-
Rent & Maintenance	-
Computing & Equipment	-
IT Infrastructure	-
Training & Recruitment	-
Telephone & Communications	-
Severance Provisions	-
Bank Commissions	-
Other General Expenses	-
Reserve for Doubtful Collection Accounts	-
Intercompany Expenses	-
Expense new co & old co	-
<b>Total General Expenses</b>	-
Other Expenses	-
Change in fair value Impairment	-
Other Revenue	-
Restructuring Expenses	-
Reorganization items	-
D&A	-
<b>Operating Profit</b>	-
Paid Interests	-
Fines & Penalties	-
Intercompany Interest	-
Interest new co & old co	-
FX Loss	-
Gained Interests	-
FX Gain	-
<b>Total Financial Expenses</b>	-
<b>Earnings Before Taxes</b>	-
Taxes	-
Deferred Taxes	-
<b>Net Income</b>	-