Case 23-11294-JKS Doc 1487 Filed 12/22/25 Page 1 of 15

Page 1 of 15 Docket #1487 Date Filed: 12/22/2025

UNITED STATES B	ANKRUPTCY	COURT
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	DISTRICT	OF Delaware
In Re. AgileThought, Inc.	\$ \$	Case No. 23-11305
Debtor(s)		Lead Case No. <u>23-11294</u>
	•	
Monthly Operating Report	<u> </u>	Chapter 11
Reporting Period Ended: 10/31/2025		Petition Date: 08/27/2023
Months Pending: 27		Industry Classification: 5 4 1 5
Reporting Method:	Accrual Basis	Cash Basis
Debtor's Full-Time Employees (current):	:	0
Debtor's Full-Time Employees (as of date	e of order for relief):	0
Statement of cash receipts and di	red schedules must be provided isbursements nmary and detail of the assets or loss statement)	4 -
/s/ Gregory J. Flasser Signature of Responsible Party 12/22/2025 Date		Gregory J. Flasser Printed Name of Responsible Party Potter Anderson Corroon LLP 1313 North Market Street, 6th Floor P.O. Box 951 Address

STATEMENT: This Periodic Report is associated with an open bankruptcy case; therefore, Paperwork Reduction Act exemption 5 C.F.R. § 1320.4(a)(2) applies.

Debtor's Name AğıleThought, Inc.

Par	t 1: Cash Receipts and Disbursements	Current Month	Cumulative
a.	Cash balance beginning of month	\$219,372	
b.	Total receipts (net of transfers between accounts)	\$0	\$4,420,063
c.	Total disbursements (net of transfers between accounts)	\$2,448	\$3,509,672
d.	Cash balance end of month (a+b-c)	\$216,924	
e.	Disbursements made by third party for the benefit of the estate	\$0	\$-110,666
f.	Total disbursements for quarterly fee calculation (c+e)	\$2,448	\$3,399,006
	et 2: Asset and Liability Status of generally applicable to Individual Debtors, See Instructions.)	Current Month	
a.	Accounts receivable (total net of allowance)	\$11,907,000	
b.	Accounts receivable over 90 days outstanding (net of allowance)	\$11,907,000	
c.	Inventory (Book Market Other (attach explanation))	\$0	
d	Total current assets	\$11,907,000	
e.	Total assets	\$13,000,870	
f.	Postpetition payables (excluding taxes)	\$6,394,517	
g.	Postpetition payables past due (excluding taxes)	\$1,571,220	
h.	Postpetition taxes payable	\$1,720	
i.	Postpetition taxes past due	\$0	
j.	Total postpetition debt (f+h)	\$6,396,237	
,. k.	Prepetition secured debt	\$3,683,940	
l.	Prepetition priority debt	\$823,040	
	Prepetition unsecured debt	\$2,210,653	
m.	Total liabilities (debt) (j+k+l+m)	\$13,113,870	
n.			
0.	Ending equity/net worth (e-n)	\$-113,000	
Pa	rt 3: Assets Sold or Transferred	Current Month	Cumulative
a.	Total cash sales price for assets sold/transferred outside the ordinary course of business	\$0	
b.	Total payments to third parties incident to assets being sold/transferred		Ψ0
	outside the ordinary course of business	<u></u> \$0	\$0
c.	outside the ordinary course of business Net cash proceeds from assets sold/transferred outside the ordinary course of business (a-b)	\$0	and other to the order of the contract of the
	Net cash proceeds from assets sold/transferred outside the ordinary course of business (a-b)	SO SO	And security state enclosive a discontinuous analysis of \$0
Pa	Net cash proceeds from assets sold/transferred outside the ordinary		MARKET AND PROGRAMMEN AND PROGRAMMEN AND AND AND AND AND AND AND AND AND AN
Pa	Net cash proceeds from assets sold/transferred outside the ordinary course of business (a-b) rt 4: Income Statement (Statement of Operations)	SO SO	And security state engineers to the sample state of \$0
Pa (N	Net cash proceeds from assets sold/transferred outside the ordinary course of business (a-b) rt 4: Income Statement (Statement of Operations) ot generally applicable to Individual Debtors. See Instructions.)	Current Month	And security state engineers to the sample state of \$0
Pa (N	Net cash proceeds from assets sold/transferred outside the ordinary course of business (a-b) rt 4: Income Statement (Statement of Operations) ot generally applicable to Individual Debtors. See Instructions.) Gross income/sales (net of returns and allowances)	Current Month	And security state enclosive a discontinuous analysis of \$0
Pa (N a. b.	Net cash proceeds from assets sold/transferred outside the ordinary course of business (a-b) rt 4: Income Statement (Statement of Operations) ot generally applicable to Individual Debtors. See Instructions.) Gross income/sales (net of returns and allowances) Cost of goods sold (inclusive of depreciation, if applicable)	Current Month	And security state engineers to the sample state of \$0
Pa (N a. b.	Net cash proceeds from assets sold/transferred outside the ordinary course of business (a-b) rt 4: Income Statement (Statement of Operations) of generally applicable to Individual Debtors. See Instructions.) Gross income/sales (net of returns and allowances) Cost of goods sold (inclusive of depreciation, if applicable) Gross profit (a-b) Selling expenses General and administrative expenses	Current Month \$0	And security state engineers to the sample state of \$0
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Pa (N a. b. c. d. e.	Net cash proceeds from assets sold/transferred outside the ordinary course of business (a-b) rt 4: Income Statement (Statement of Operations) of generally applicable to Individual Debtors. See Instructions.) Gross income/sales (net of returns and allowances) Cost of goods sold (inclusive of depreciation, if applicable) Gross profit (a-b) Selling expenses General and administrative expenses	## Current Month ### ### ### ########################	And security state engineers to the sample state of \$0
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Pa (N a. b. c. d. e. f. g. h.	Net cash proceeds from assets sold/transferred outside the ordinary course of business (a-b) rt 4: Income Statement (Statement of Operations) of generally applicable to Individual Debtors. See Instructions.) Gross income/sales (net of returns and allowances) Cost of goods sold (inclusive of depreciation, if applicable) Gross profit (a-b) Selling expenses General and administrative expenses Other expenses Depreciation and/or amortization (not included in 4b) Interest	\$0 \$0 \$0 \$0 \$0 \$0 \$0 \$0	And security state enclosive a discontinuous analysis of \$0

Debtor's Name AgileThought, Inc.

Part 5: Professional Fees and Expense

			Approved Current Month	Approved Cumulative	Paid Current Month	Paid Cumulativ	
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	Firm Name	Role					
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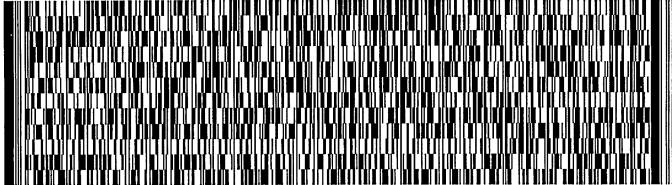
Case 23-11294-JKS Doc 1487 Filed 12/22/25 Page 8 of 15

Debtor'	s Name AgileThought, Ii	nc	A STATE OF THE STA	Case No.	3-11305
	xcix				
	С				
c.	All professional fees and	d expenses (debtor & committees	5)		

Pa	rt 6: Postpetition	Taxes	Cu	rrent Month	Cumulative
a.	Postpetition inco	ome taxes accrued (local, state, and federal)		\$0	\$40,725
b.	Postpetition inco	ome taxes paid (local, state, and federal)		\$0	\$91,952
c.	Postpetition emp	loyer payroll taxes accrued	· · · · · · · · · · · · · · · · · · ·	\$0	\$(
d.	Postpetition emp	oloyer payroll taxes paid		\$0	\$(
e.	Postpetition prop	perty taxes paid		\$0	\$(
f.	Postpetition other	er taxes accrued (local, state, and federal)		\$0	\$27,000
g.	Postpetition other	er taxes paid (local, state, and federal)		\$0	\$27,000
Pa	rt 7: Questionnair	e - During this reporting period:			
a.	Were any paymen	nts made on prepetition debt? (if yes, see Instructions)	Yes 🔘	No 💿	
b.	Were any paymer without court app	nts made outside the ordinary course of business proval? (if yes, see Instructions)	Yes 🔿	No 💿	
c.	Were any paymer	nts made to or on behalf of insiders?	Yes 💿	No O	
d.	Are you current o	n postpetition tax return filings?	Yes 💿	No O	
e.	Are you current o	n postpetition estimated tax payments?	Yes 💽	No O	
f.	Were all trust fun	d taxes remitted on a current basis?	Yes (No 💿	
g.	Was there any po- (if yes, see Instruc	stpetition borrowing, other than trade credit? :tions)	Yes O	No 💿	
h.	Were all payment the court?	s made to or on behalf of professionals approved by	Yes 🔿	No O N/A 💿	
i.	Do you have:	Worker's compensation insurance?	Yes 💿	No O	
		If yes, are your premiums current?	Yes (•	f no, see Instructions)
		Casualty/property insurance?	Yes 💿	No O	, ,,,,,,,,,,,,,,,
		If yes, are your premiums current?	Yes 💽	•	f no, see Instructions)
		General liability insurance?	Yes 💽	No O	- 110, 000 1110ti uctio110)
		If yes, are your premiums current?	Yes 💿		f no, see Instructions)
	Has a plan of reor	ganization been filed with the court?	Yes O	No 💽	. no, occ monucuons)
		tatement been filed with the court?	Yes O	No 💽	
		ith quarterly U.S. Trustee fees as	Yes ①	No O	

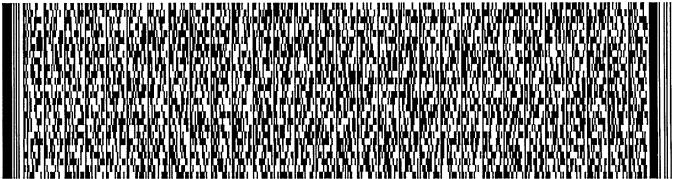
Deb	otor's Name AgileThought, Inc.	Case No. 23-11305
Pa	rt 8: Individual Chapter 11 Debtors (Only)	
a.	Gross income (receipts) from salary and wages	\$0
ъ.	Gross income (receipts) from self-employment	\$0
c.	Gross income from all other sources	\$0
d.	Total income in the reporting period (a+b+c)	\$60
e.	Payroll deductions	\$0
f.	Self-employment related expenses	\$0
g.	Living expenses	\$0
h.	All other expenses	\$0
i.	Total expenses in the reporting period (e+f+g+h)	The state of the s
j .	Difference between total income and total expenses (d-i)	FOR THE PROPERTY OF THE PROPER
k.	List the total amount of all postpetition debts that are past due	\$0
l.	Are you required to pay any Domestic Support Obligations as defined by I U.S.C § 101(14A)?	
m.	If yes, have you made all Domestic Support Obligation payments?	Yes O No O N/A 💿
the pro- need enf for Off Fed eo/ bar	S.C. § 1930(a)(6). The United States Trustee will also use this information behavior by the secured in good faith. This information may be disclosed to a bankrich behavior by the trustee's or examiner's duties or to the appropriate forcement agency when the information indicates a violation or poter routine purposes. For a discussion of the types of routine disclosures fice for United States Trustee's systems of records notice, UST-001, "Ed. Reg. 59,818 et seq. (Oct. 11, 2006). A copy of the notice may be obtained sequence or other action by the United States Trustee. 11 U.S.C. eclare under penalty of perjury that the foregoing Monthly Commentation are true and correct and that I have been authors.	ion being confirmed and whether the case is being suptcy trustee or examiner when the information is the federal, state, local, regulatory, tribal, or foreign law stial violation of law. Other disclosures may be made that may be made, you may consult the Executive transport Case Files and Associated Records." See 71 ained at the following link: http://www.justice.gov/ust/lld result in the dismissal or conversion of your \$ 1112(b)(4)(F).
Signa	ature of Responsible Party Pr	ames P Carroll rinted Name of Responsible Party
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Debtor's Name Agile Thought, Inc.



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Debtor's Name AgileThought, Inco

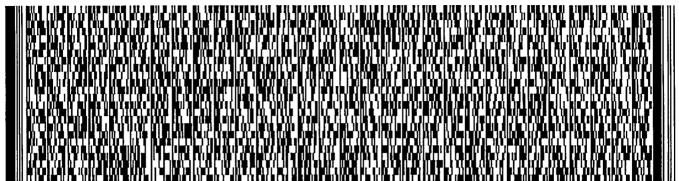
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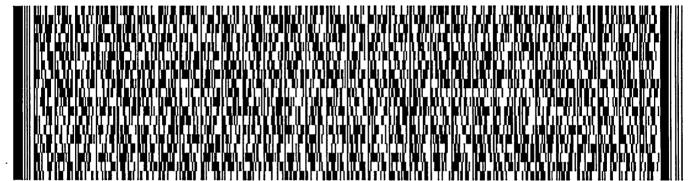
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Debtor's Name AgileThought, Inc.



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PageFour

AgileThought, Inc. - Case No.23-11305 (JKS) (Judge J. Kate Stickles)

Cash Flow by Entity

(\$USD) *	
Company Code	1000
Company Name	AgileThought, Inc.
Cash beginning of the month	219,372
AR	•
INTERCO	•
Factoring	•
DIP Borrowing	•
Total Receipts (net of transfers between accounts) Payroll	THE STATE OF THE S
· ·	-
Supplier	(2,448)
Taxes	•
Interco	-
Restructuring Expenses	•
Total disbursements (net of transfers between accounts)	(2,448)
Cash balance end of month	216,924

AgileThought, Inc. - Case No.23-11305 (JKS) (Judge J. Kate Stickles)

Balance Sheet by Entity

(\$000 USD)	and the same of the same of the same
	1000
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Company Name	AgileThought, Inc.
CURRENT ASSETS Cash	
Restricted Cash	216
Accounts Receivable	•
Unbilled A/R	40
Other Debtors	515
New Co Old Co. AR	•
Related Parties and Subsidiaries AR	10,599
Advanced payments	2
Other Assets	•
Recoverable TAX	•
Recoverable VAT	495
Total Current Assets	11,868
NON CURRENT ASSETS	
Net fixed assets	
Other Debtors LT	•
Security deposit	•
Software & licenses	
Brand	•
Commercial Relations	1,132
Goodwill	-
Deferred Taxes A	•
Investment in Shares	•
Right of Use Assets Total Non Current Assets	•
TOTAL ASSETS	1,132
TOTALAGGETS	13,000
CURRENT LIABILITIES	
Bank loans	
Finance Lease	•
Liabilities	
Liabilities Pre	20
Accruals	•
Other Current Liabilities	•
Bonuses provision	•
New Co Old Co. AP Related Parties and Subsidiaries AP	4
Cash Earnouts ST	12,643
Other payable taxes	:
Payable VAT	309
Income taxes	(307)
Lease liability ST	(307)
Unearned Revenue	<u>.</u>
Unearned Cost	•
Total Current Liabilities	12,668
LONG TERM LIABILITIES	
Bank loans LT Fianance Lease LT	•
Cash Earnout LT	•
Accrued liabilities LT	•
Deferred Taxes B	- 218
Lease liability	218
Total Long Term Liabilities	218
TOTAL LIABILITIES	12,886
STOCKHOLDERS EQUITY	
Stockholders Equity	3
Retained Earnings	38
Net Income	71
OCI	•
Accumulated other comprehensive loss	1
TOTAL STOCKHOLDERS EQUITY	113
TOTAL LIABILITIES AND EQUITY	13,000

AgileThought, Inc. - Case No.23-11305 (JKS) (Judge J. Kate Stickles)

Profit and Loss by Entity Without Intercompany Eliminations (Accrual Basis)

Company Code	(\$000 USD)	
Company Name Revenue Inforcongery revenue Cost Inforcongery revenue Cost Inforcongery revenue Cost Inforcongery Cost Inf		
Revenue		
Intercompany revenue Coct Coct Intercompany Cost Gross Margin Sales Staff Sales Staff Sales Sanf Sales Salef Sales		- AgileThought, Inc.
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Rent & Maintenance		•
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Telephone & Communications		•
Severance Provisions		•
Bank Commissions 0 Other General Expenses		•
Other General Expenses Reserve for Doubtful Collection Accounts Intercompany Expenses Expense new co & old co Total General Expenses Other Revenue Restructuring Expenses Reorganization items DBA Operating Profit Other Expenses Fines & Penatiles Intercompany Interest Interest new co & old co EX Loss Gained Interests EX Gain Total Financial Expenses Exercises Exercises Exercises Exercises Exercises Exercises Exercises Other Expenses Other		•
Reserve for Doubthul Collection Accounts Intercompany Expenses Expense new co & old co Total General Expenses Other Expenses Change in fair value impairment Other Revenue Restructuring Expenses Reorganization items D&A Operating Profit Outersts Fines & Penalties Intercompany Interest Interest new co & old co FX Loss Gained Interests FX Gain Total Financial Expenses Saminings Before Taxes Outers Accounts Intercompany Interest FX Sain Total Financial Expenses		0
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