UNITED STATES BANKRUPTCY COURT

	- DISTRICT	OF Delaware
In Re. AgileThought, LLC	\$	Case No. 23-11308
Debtor(s)	§ §	Lead Case No. 23-11294
· · · · · · · · · · · · · · · · · · ·	·	
Monthly Operating Report		Chapter 11
Reporting Period Ended: 10/31/2025		Petition Date: 08/27/2023
Months Pending: 27		Industry Classification: 5 4 1 5
Reporting Method: Accrual Ba	asis 💿	Cash Basis O
Debtor's Full-Time Employees (current):		0
Debtor's Full-Time Employees (as of date of order for	relief):	108
Supporting Documentation (check all that are attack) (For jointly administered debtors, any required schedules models are statement of cash receipts and disbursements and balance sheet containing the summary and de statement of operations (profit or loss statement of Accounts receivable aging postpetition liabilities aging statement of capital assets schedule of payments to professionals schedule of payments to insiders All bank statements and bank reconciliations and Description of the assets sold or transferred are	nust be provided stail of the asset ent)	s, liabilities and equity (net worth) or deficit g period
/s/ Gregory J. Flasser Signature of Responsible Party 12/22/2025 Date	-	Gregory J. Flasser Printed Name of Responsible Party Potter Anderson & Corroon LLP 1313 North Market Street, 6th Floor P.O. Box 951 Address

STATEMENT: This Periodic Report is associated with an open bankruptcy case; therefore, Paperwork Reduction Act exemption 5 C.F.R. § 1320.4(a)(2) applies.

Debtor's Name Agile Thought, LLC

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Par	rt 1: Cash Receipts and Disbursements	Current Month	Cumulative
a.	Cash balance beginning of month	\$0	
b.	Total receipts (net of transfers between accounts)	\$0	\$7,160,514
c.	Total disbursements (net of transfers between accounts)	\$0	\$7,593,053
d.	Cash balance end of month (a+b-c)	bette student was appropriately a second second	Ψ7,393,033
e.	Disbursements made by third party for the benefit of the estate	\$0	\$-1,030,000
f.	Total disbursements for quarterly fee calculation (c+e)	La + + 2 x T decomposate descendance and the forest framework and the f	
	t 2: Asset and Liability Status	4.1	\$6,563;053
	ot generally applicable to Individual Debtors. See Instructions.)	Current Month	
a.	Accounts receivable (total net of allowance)	\$56,275,930	
b.	Accounts receivable over 90 days outstanding (net of allowance)	\$56,275,360	
c.	Inventory (Book • Market O Other (attach explanation))	\$0	
d	Total current assets	\$55,935,090	
e.	Total assets	\$94,456,100	
f.	Postpetition payables (excluding taxes)	\$5,566,255	
	Postpetition payables past due (excluding taxes)	*****	
g. h.	Postpetition taxes payable	\$2,848,490	
i.	- · ·	\$0	
	Postpetition taxes past due	\$0	
j.	Total postpetition debt (f+h)	\$5,566,255	
k.	Prepetition secured debt	\$0	
l.	Prepetition priority debt	\$171,910	
m.	Prepetition unsecured debt	\$27,893,317	
n.	Total liabilities (debt) (j+k+l+m)	\$33,631,482	
0.	Ending equity/net worth (e-n)	\$60,824,618	
Par	t 3: Assets Sold or Transferred	Current Month	Cumulative
a.	Total cash sales price for assets sold/transferred outside the ordinary course of business	¢o.	40
b.	Total payments to third parties incident to assets being sold/transferred	\$0	\$0
	outside the ordinary course of business	\$0	\$0
c.	Net cash proceeds from assets sold/transferred outside the ordinary course of business (a-b)	Managara de la companya del companya de la companya del companya de la companya d	Franksinnelsen innelsends variationers, takstraligenrangen ehibriositeite
	course of business (a-b)	<u> </u>	\$0
	t 4: Income Statement (Statement of Operations) t generally applicable to Individual Debtors. See Instructions.)	Current Month	Cumulative
a.	Gross income/sales (net of returns and allowances)	\$0	
b.	Cost of goods sold (inclusive of depreciation, if applicable)	\$0	
c.	Gross profit (a-b)	\$0	
d.	Selling expenses	\$0	
e.	General and administrative expenses	\$0	
f.	Other expenses	\$0	
g.	Depreciation and/or amortization (not included in 4b)	\$0	
h.	Interest	\$0	
i.	Taxes (local, state, and federal)	\$0	
j.	Reorganization items	\$0	
k.	Profit (loss)	\$0	\$-23,723
		Ψ0	Ψ-23,723

Debtor's Name AgileThought, LLC

Case No. 23-11308	See S
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Part 5:	Profes	ssional Fees and Expenses					
				Approved Current Month	Approved Cumulative	Paid Current Month	Paid Cumulative
a.	Debtor	r's professional fees & expenses (bankr	uptcy) Aggregate Total				***
	Itemiz	ed Breakdown by Firm					
		Firm Name	Role				
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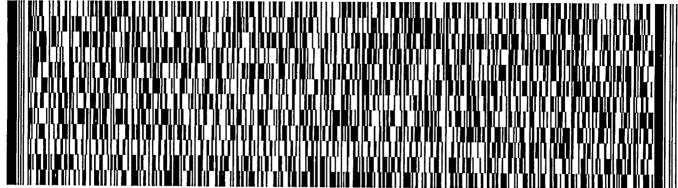
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Debto	r's Name AgileThought,		Case No. 23-11308 Case No. 23-11308
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c.	All professional fees a	nd expenses (debtor & committees)	

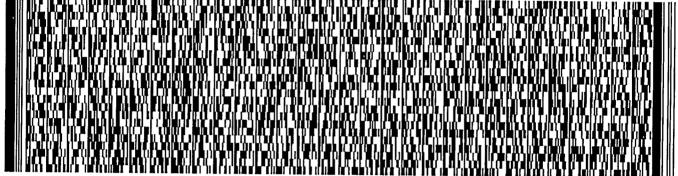
Pa	rt 6: Postpetition T	axes	Cur	rent Month	Cumulative
a.	Postpetition incor	ne taxes accrued (local, state, and federal)		\$0	\$0
b.	Postpetition incor	ne taxes paid (local, state, and federal)		\$0	\$0
c.	Postpetition empl	oyer payroll taxes accrued		\$0	\$0
d.	Postpetition empl	oyer payroll taxes paid		\$0	\$0
e.	Postpetition prope	erty taxes paid		\$0	\$0
f.	Postpetition other	taxes accrued (local, state, and federal)	•	\$0	\$0
g.	Postpetition other	taxes paid (local, state, and federal)		\$0	\$0
Pa	rt 7: Questionnaire	- During this reporting period:			
a.	Were any paymen	ts made on prepetition debt? (if yes, see Instructions)	Yes 🔘	No 💿	
b.		ts made outside the ordinary course of business roval? (if yes, see Instructions)	Yes 🔿	No 💿	
c.	Were any payment	ts made to or on behalf of insiders?	Yes 💿	No O	
d.	Are you current or	postpetition tax return filings?	Yes 💿	No O	
e,	Are you current or	postpetition estimated tax payments?	Yes 💿	No O	
f.	Were all trust fund	taxes remitted on a current basis?	Yes O	No 🕟	
g.	Was there any pos (if yes, see Instruct	tpetition borrowing, other than trade credit? ions)	Yes O	No 💿	
h.	Were all payments the court?	made to or on behalf of professionals approved by	Yes 🔿	No O N/A 💿	
i.	Do you have:	Worker's compensation insurance?	Yes 💿	No O	
		If yes, are your premiums current?	Yes 💿	No O N/A O	(if no, see Instructions)
		Casualty/property insurance?	Yes 💿	No O	•
		If yes, are your premiums current?	Yes 💿		(if no, see Instructions)
		General liability insurance?	Yes 🔘	No O	,
		If yes, are your premiums current?	Yes 💽		(if no, see Instructions)
j.	Has a plan of reorg	anization been filed with the court?	Yes 🔿	No 💿	
k.		atement been filed with the court?	Yes O	No 💿	•
1.	Are you current wi set forth under 28	th quarterly U.S. Trustee fees as U.S.C. § 1930?	Yes 💿	No O	

Deb	otor's Name AgileThought, LLC	Case No. 23-11308 thing the principle of the control of the contro
Par	rt 8: Individual Chapter 11 Debtors (Only)	
a.	Gross income (receipts) from salary and wages	40
b.	Gross income (receipts) from self-employment	<u> </u>
с.	Gross income from all other sources	
d.	Total income in the reporting period (a+b+c)	Reference construction and a construction of the construction of t
e.	Payroll deductions	A CO
f.	Self-employment related expenses	<u> </u>
	Living expenses	<u> </u>
g. h.	All other expenses	<u> </u>
i.	Total expenses in the reporting period (e+f+g+h)	\$0
j.	Difference between total income and total expenses (d-i)	Eminature Companyanianian and a samanananananananananananananananananana
ر k.	List the total amount of all postpetition debts that are past due	\$0
1.	Are you required to pay any Domestic Support Obligations as defined by 11 U.S.C § 101(14A)?	¥0 Yes ○ No ⊙
m.	If yes, have you made all Domestic Support Obligation payments?	Yes O No O N/A 💿
the promete enf for Off Federal barr	704, 1106, and 1107. The United States Trustee will use this information of the Co.C. § 1930(a)(6). The United States Trustee will also use this information bankruptcy system, including the likelihood of a plan of reorganization secuted in good faith. This information may be disclosed to a bankrup of the trustee's or examiner's duties or to the appropriate forcement agency when the information indicates a violation or potential routine purposes. For a discussion of the types of routine disclosures the five for United States Trustee's systems of records notice, UST-001, "Bank. Reg. 59,818 et seq. (Oct. 11, 2006). A copy of the notice may be obtain rules_regulations/index.htm. Failure to provide this information could alkruptcy case or other action by the United States Trustee. 11 U.S.C. § the color of the type of the notice may be could be under the penalty of perjury that the foregoing Monthly Optamentation are true and correct and that I have been authorized.	on to evaluate a chapter 11 debtor's progress through a being confirmed and whether the case is being of the progress through the progress of
		nes P Carroll
	.In .ii	ted Name of Responsible Party
Title		22/2025
11116	Date	

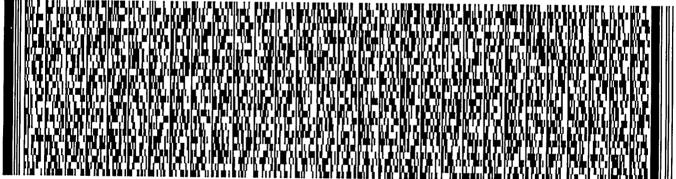
Debtor's Name AgileThought, ELC



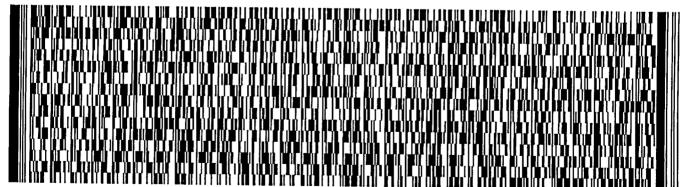
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Debtor's Name AgileThought, LLC

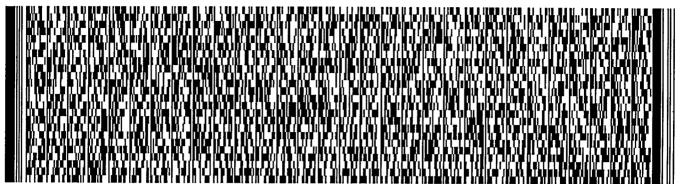
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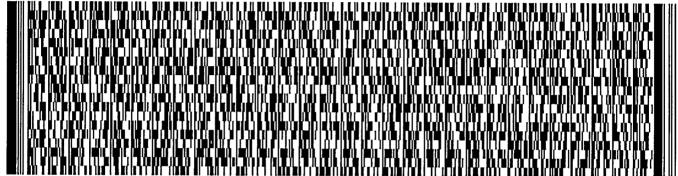
NonBankruptcy1to50

NonBankruptcy51to100

Debtor's Name AgileThought, LLC



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AgileThought, LLC - Case No.23-11308 (JKS) (Judge J. Kate Stickles)

Cash Flow by Entity

(\$USD) Company Code	1037
Company Name	AgileThought, LLC
Cash beginning of the month	•
AR	•
INTERCO	
Factoring	
DIP Borrowing	-
Total Receipts (net of transfers between accounts)	_
Payroll	
Supplier	
Taxes	•
Interco	• •
Restructuring Expenses	
Total disbursements (net of transfers between accounts)	
Cash balance end of month	-

AgileThought LLC - Case No.23-11308 (JKS) (Judge J. Kate Stickles)

Ва	lanc	e SI	neet	by	Entity

balance Sneet by Entity	
(\$000 USD)	The state of the s
	1037
Company Name CURRENT ASSETS	AgileThought LLC
Cash	
Restricted Cash	
Accounts Receivable	0
Unbilled A/R	1
Other Debtors	
New Co Old Co. AR	2,416
Related Parties and Subsidiaries AR Advanced payments	53,518
Other Assets	•
Recoverable TAX	0
Recoverable VAT	•
Total Current Assets	55,935
NON CURRENT ASSETS	
Net fixed assets	•
Other Debtors LT	•
Security deposit	•
Software & licenses	•
Brand Commercial Relations	8,300
Goodwill	17,520 13,217
Deferred Taxes A	(516)
Investment in Shares	-
Right of Use Assets	-
Total Non Current Assets	38,521
TOTAL ASSETS	\$ \$4,456 \$ \$
CURRENT LIABILITIES	
Bank loans	172
Finance Lease	•
Liabilities	•
Liabilities Pre	2,855
Accruals	591
Other Current Liabilities Bonuses provision	•
New Co Old Co. AP	
Related Parties and Subsidiaries AP	5,359 24.451
Cash Earnouts ST	24,451
Other payable taxes	•
Payable VAT	•
Income taxes	1
Lease liability ST	•
Unearned Revenue Unearned Cost	203
Total Current Liabilities	22 621
	33,632
LONG TERM LIABILITIES	
Bank loans LT	•
Fianance Lease LT Cash Earnout LT	•
Accrued liabilities LT	•
Deferred Taxes B	•
Lease liability	· •
Total Long Term Liabilities	
TOTAL LIABILITIES	33,632
STOCKHOLDERS EQUITY	
Stockholders Equity	54,547
Retained Earnings	6,743
Net Income	(466)
OCI	-
Accumulated other comprehensive loss TOTAL STOCKHOLDERS EQUITY	•
TOTAL STOCKHOLDERS EQUITY TOTAL LIABILITIES AND EQUITY	60,824
The state of the s	94,456

AgileThought LLC - Case No.23-11308 (JKS) (Judge J. Kate Stickles)

Profit and Loss by Entity Without Intercompany Eliminations (Accrual Basis)

State Stat		
Company Name	(\$000 USD)	
Ravenue	Company Code	1037
Ravenue		
Ravenue		
Infortompany revenue	Company Name	AgileThought LLC
Cost Intercompany Intercost Intercost Intercompany Intercost Intercompany Intercost Intercompany Intercost Intercompany	Revenue	•
Interconpary Cote	Intercompany revenue	•
Sales Starf	Cost	•
Sales Staff Bonus - Delivery Staff - Delivery Staff Bonus - Personnel Back Office Cost - Personnel Back Office Cost Bonus - Travel & Entiretinement - Professional Services - Markelling - Rent & Maintenance - Computing & Equipment - Inflinational - Tilenfant, & Recultment - Telephone & Communications - Severance Provisions - Bank Commissions - Severance Provisions - Bank Commissions - Obert General Expenses - Reserve for Doubiblid Coffection Accounts - Infactompany Expenses - Change in fair value impairment - Other Expenses - Change in fair value impairment - Oberfalls - Pack Interests - Fines & Penallies - Interest nevo & 6 of or	Intercompany Cost	-
Sales Staff Bonus - Celvory Staff Eonus - Personnel Back Office Cost - Personnel Back Office Cost Bonus - Taval & Einstruitment - Professional Services - Marieding - Ren. & Malitenance - Compouling & Equipment - Training & Recruitment - Training & Recruitment - Training & Recruitment - Training & Recruitment - Telephone & Communications - Severance Provisions - Bank Commissions - Reserve for Doubitul Collection Accounts - Intercompany Expenses - Reserve for Doubitul Collection Accounts - Intercompany Expenses - Cherry Expenses - Charge in fair value Impalment - Cherry Expenses - Cherry Expenses - Cherry Expenses - Paid Interests - Intere	Gross Margin	•
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IT Infrastructure		-
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Severance Provisions Bank Commissions Other General Expenses Reserve for Doubful Collection Accounts Intercompany Expenses Expense new co & old co Total General Expenses Other Expenses Change in fair value Impairment Other Expenses Change in fair value Impairment Other Revenue Restructuring Expenses Change in fair value Impairment Other Revenue Restructuring Expenses Reorganization items D&A Operating Profit		•
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