Docket #1497 Date Filed: 12/22/2025

	ES BANKRUPTCY COURT DISTRICT OF Delaware
	DISTRICT OF Delaware
In Re. AgileThought México, S.A. de C.V.	\$ Case No. 23-11337
Debtor(s)	\$ Lead Case No. <u>23-11294</u> \$
	⊠ Jointly Administered
Monthly Operating Report	Chapter 11
Reporting Period Ended: 10/31/2025	Petition Date: 08/27/2023
Months Pending: 27	Industry Classification: 5   4   1   5
Reporting Method: Accrual Basis	
Debtor's Full-Time Employees (current):	0
Debtor's Full-Time Employees (as of date of order for reli	ef): 31
Supporting Documentation (check all that are attached (For jointly administered debtors, any required schedules must  Statement of cash receipts and disbursements  Balance sheet containing the summary and detail statement of operations (profit or loss statement)  Accounts receivable aging  Postpetition liabilities aging  Statement of capital assets  Schedule of payments to professionals  Schedule of payments to insiders  All bank statements and bank reconciliations for to Description of the assets sold or transferred and the	be provided on a non-consolidated basis for each debtor)  of the assets, liabilities and equity (net worth) or deficit  he reporting period
Ss/ Gregory J. Flasser Gignature of Responsible Party 12/22/2025 Date	Gregory J. Flasser  Printed Name of Responsible Party  Potter Anderson & Corroon LLP  1313 North Market Street, 6th Floor  P.O. Box 951  Address

STATEMENT: This Periodic Report is associated with an open bankruptcy case; therefore, Paperwork Reduction Act exemption 5 C.F.R.  $\S$  1320.4(a)(2) applies.

UST Form 11-MOR (12/01/2021)



Debtor's Name AgileThought México, S.A. de C.V.

Case No.	23-11337
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Pa	rt 1: Cash Receipts and Disbursements	Current Month	Cumulative
a.	Cash balance beginning of month	<b>#272</b>	
а. b.	Total receipts (net of transfers between accounts)	\$272	****
с.	Total disbursements (net of transfers between accounts)	\$132	
d.	Cash balance end of month (a+b-c)	\$115	\$4,087,904
e.	Disbursements made by third party for the benefit of the estate	\$289	4 1 150 050
f.	Total disbursements for quarterly fee calculation (c+e)	Exercising discovery disco	\$-1,470,050
		\$115	\$2,617,854
	rt 2: Asset and Liability Status ot generally applicable to Individual Debtors. See Instructions.)	Current Month	
a.	Accounts receivable (total net of allowance)	\$26,196,280	
b.	Accounts receivable over 90 days outstanding (net of allowance)	\$26,196,280	
c.	Inventory (Book Market Other (attach explanation))	\$0	
d	Total current assets	\$26,960,990	
e.	Total assets	\$37,830,390	
f.	Postpetition payables (excluding taxes)	\$1,336,125	
g.	Postpetition payables past due (excluding taxes)	\$1,029,970	
h.	Postpetition taxes payable		
i.	Postpetition taxes past due	\$0	
<u>г</u> . ј.	Total postpetition debt (f+h)	\$0	
у. k.	Prepetition secured debt	\$1,336,125	
l.		\$0	
	Prepetition priority debt	\$9,696,510	
m.	Prepetition unsecured debt	\$16,586,574	
n.	Total liabilities (debt) (j+k+l+m)	\$27,619;209	
о.	Ending equity/net worth (e-n)	\$10,211,181	
Par	rt 3: Assets Sold or Transferred	Current Month	Cumulative
a.	Total cash sales price for assets sold/transferred outside the ordinary course of business	40	40
b.	Total payments to third parties incident to assets being sold/transferred	\$0	\$0
	outside the ordinary course of business	\$0	\$0
c.	Net cash proceeds from assets sold/transferred outside the ordinary course of business (a-b)		and and the second section of the section o
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Par (No	t 4: Income Statement (Statement of Operations) of generally applicable to Individual Debtors. See Instructions.)	<b>Current Month</b>	Cumulative
a.	Gross income/sales (net of returns and allowances)	\$0	
b.	Cost of goods sold (inclusive of depreciation, if applicable)	\$0	
c.	Gross profit (a-b)	\$0	
d.	Selling expenses	\$0	
e.	General and administrative expenses	\$0	
f.	Other expenses	\$0	
g.	Depreciation and/or amortization (not included in 4b)	\$0	
h.	Interest	\$0	
i.	Taxes (local, state, and federal)	\$0	
j.	Reorganization items	\$0	
k.	Profit (loss)	\$0	\$1,634,432

Debtor's Name AgileIhought Mexico, S.A. de C.V

Case No.	23-11337
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c.	All professional fees and expenses (debtor & committees)						

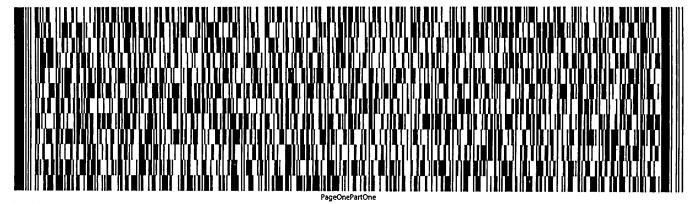
Pa	rt 6: Postpetition Taxes		Cur	rent Month	Cumulative
a.	Postpetition income taxes accr	ued (local, state, and federal)		\$0	\$0
b.	Postpetition income taxes paid	(local, state, and federal)	<del> </del>	\$0	\$0
c.	Postpetition employer payroll	taxes accrued		\$0	\$0
d.	Postpetition employer payroll	taxes paid		\$0	\$129,930
e.	Postpetition property taxes pai	d		\$0	\$0
f.	Postpetition other taxes accrue	ed (local, state, and federal)		\$185,191	\$354,731
g.	Postpetition other taxes paid (	ocal, state, and federal)	• 4	\$185,191	\$312,291
Pa	rt 7: Questionnaire - During th	is reporting period:			
a.	Were any payments made on p	repetition debt? (if yes, see Instructions)	Yes 🔘	No 💿	
b.	Were any payments made outs without court approval? (if yes	ide the ordinary course of business , see Instructions)	Yes 🔿	No 💿	
c.	Were any payments made to or	on behalf of insiders?	Yes 💽	No 🔘	
d.	Are you current on postpetition	n tax return filings?	Yes 💽	No O	
e.	Are you current on postpetition	n estimated tax payments?	Yes 💿	No 🔿	
f.	Were all trust fund taxes remit	ed on a current basis?	Yes 🔿	No 💿	
g.	Was there any postpetition bor (if yes, see Instructions)	rowing, other than trade credit?	Yes 🔿	No 💿	
h.	Were all payments made to or the court?	on behalf of professionals approved by	Yes 🔿	No O N/A 💿	
i.	Do you have: Worker	s compensation insurance?	Yes 💿	No O	
	Ify	es, are your premiums current?	Yes 💿	No O N/A O	(if no, see Instructions)
	Casualty	/property insurance?	Yes 💿	No O	
	If y	es, are your premiums current?	Yes 💿	No O N/A O	(if no, see Instructions)
	General	liability insurance?	Yes 💿	No O	
	If y	es, are your premiums current?	Yes 💿	No O N/A O	(if no, see Instructions)
j.	Has a plan of reorganization been filed with the court?		Yes 🔿	No 💿	
k.	Has a disclosure statement been	n filed with the court?	Yes 🔘	No 💿	
l.	Are you current with quarterly set forth under 28 U.S.C. § 19		Yes 💿	No O	

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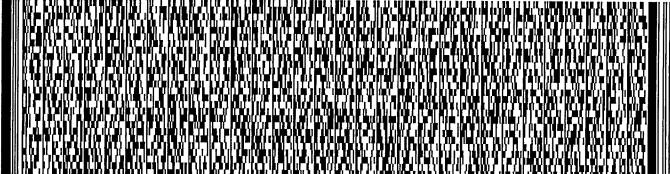
a. Gross income (receipts) from salary and wages b. Gross income (receipts) from salary and wages c. Gross income from all other sources d. Total income in the reporting period (s+b+c) Payroll deductions Self-employment related expenses Living expenses	Deb	tor's Name AgileThought México, S.A. de C.V.	Case No. 23-11337
b. Gross income (receipts) from self-employment  Gross income from all other sources  Total income in the reporting period (a+b+c)  Payroll deductions  Self-employment related expenses  Living	Par	t 8: Individual Chapter 11 Debtors (Only)	
b. Gross income (receipts) from self-employment  Gross income from all other sources  Total income in the reporting period (a+b+c)  Payroll deductions  Self-employment related expenses  Living	a.	Gross income (receipts) from salary and wages	\$0
C. Gross income from all other sources  d. Total income in the reporting period (a+b+c)  e. Payroll deductions  Self-employment related expenses  § Living expenses  \$ \$ \$0  All other expenses  \$ \$ \$0  All other expenses  \$ \$ \$0  All other expenses in the reporting period (e+f+g+h)  Difference between total income and total expenses (d-l)  List the total amount of all postpetition debts that are past due  1. Are you required to pay any Domestic Support Obligations as defined by 11  U.S.C \$ 101(14A)?  Write yes, have you made all Domestic Support Obligation payments?  Privacy Act Statement  28 U.S.C. \$ 589b authorizes the collection of this information, and provision of this information is mandatory under 11 U.S.C  \$ 5704, 1106, and 1107. The United States Trustee will use this information to calculate statutory fee assessments under 28  U.S.C. \$ 1930(a)(6). The United States Trustee will also use this information to evaluate a chapter 11 debtor's progress through be bankruptcy system, including the likelihood of a plan of reorganization being confirmed and whether the case is being prosecuted in good faith. This information may be disclosed to a bankruptcy trustee or examiner when the information is needed to perform the trustee's or examiner's duties or to the appropriate federal, state, local, regulatory, tribal, or foreign law enforcement agency when the information indicates a violation or potential violation of law. Other disclosures may be made for routine purposes. For a discussion of the types of routine disclosures that may be made, you made all provided the provided this information could result in the dismissal or conversion of your bankruptcy case or other action by the United States Trustee will use this information or law to the disclosures may be made for routine purposes. For a discussion of the types of routine disclosures that may be made, you made all provided the provided the information or law to the disclosures may be made for routine purposes. For a discussion of the types of routine disc		· · ·	
d. Total income in the reporting period (a+b+c)  e. Payroll deductions  f. Self-employment related expenses  g. Living expenses  h. All other expenses  i. Total expenses in the reporting period (e+f+g+h)  j. Difference between total income and total expenses (d-i)  k. List the total amount of all postpetition debts that are past due  l. Are you required to pay any Domestic Support Obligations as defined by 11  U.S.C. § 101(4A)?  m. If yes, have you made all Domestic Support Obligation payments?  Privacy Act Statement  28 U.S.C. § 589b authorizes the collection of this information, and provision of this information is mandatory under 11 U.S.C. § 5704, 1106, and 1107. The United States Trustee will use this information to calculate statutory fee assessments under 28  U.S.C. § 1930(a)(6). The United States Trustee will also use this information to to calculate and whether the case is being prosecuted in good faith. This information may be disclosed to a bankruptcy trustee or examiner when the information is needed to perform the trustee's or examiner's duties or to the appropriate federal, state, local, regulatory, tribal, or foreign law enforcement agency when the information indicates a violation or potential violation of law. Other disclosures may be made for routine purposes. For a discussion of the types of routine disclosures that may be made, you may consult the Executive Office for United States Trustee's systems of records notice, UST-001, "Bankruptcy Case Files and Associated Records." See 71 Fed. Reg. 59,818 et seq. (Oct. 11, 2006). A copy of the notice may be obtained at the following link http://www.justice.gov/uster.			
e. Payroll deductions \$50  f. Self-employment related expenses \$50  g. Living expenses \$50  h. All other expenses \$50  i. Total expenses in the reporting period (e+f+g+h)  j. Difference between total income and total expenses (d-i)  k. List the total amount of all postpetition debts that are past due \$50  l. Are you required to pay any Domestic Support Obligations as defined by 11  U.S.C § 101(14A)?  m. If yes, have you made all Domestic Support Obligation payments? Yes \( \) No \( \) N/A \( \)  Privacy Act Statement  28 U.S.C. § 589b authorizes the collection of this information, and provision of this information is mandatory under 11 U.S.C § 704, 1106, and 1107. The United States Trustee will law set his information to calculate statutory fee assessments under 28 U.S.C. § 589b authorizes the collection of this information to actuate a chapter 11 debtor's progress throug the bankruptcy system, including the likelihood of a plan of reorganization being confirmed and whether the case is being prosecuted in good faith. This information may be disclosed to a bankruptcy trustee or examiner when the information is needed to perform the trustee's or examiner's duties or to the appropriate federal, state, local, regulatory, tribal, or foreign law enforcement agency when the information indicates a violation or potential violation of law. Other disclosures may be made for routine purposes. For a discussion of the types of routine disclosures that may be made, you may consult the Executive Office for United States Trustee's systems of records notice, UST-011, "Bankruptcy Case Files and Associated Records." See 71 Fed. Reg. 59,818 et seq. (Oct. 11, 2005). A copy of the notice may be obtained at the following link: http://www.justice.gov/uster.gov	_		
f. Self-employment related expenses  Living expenses  All other expenses  Total expenses in the reporting period (e+f+g+h)  Difference between total income and total expenses (d-i)  List the total amount of all postpetition debts that are past due  Are you required to pay any Domestic Support Obligations as defined by 11  U.S.C \$ 101(14A)?  Total expenses in the reporting period (e+f+g+h)  U.S.C \$ 101(14A)?  The United States Trustee will use this information of this information is mandatory under 11 U.S.C  \$ 704, 1106, and 1107. The United States Trustee will use this information to calculate statutory fee assessments under 28  U.S.C. \$ 1930(a)(6). The United States Trustee will use this information to evaluate a chapter 11 debtor's progress through the bankruptcy system, including the likelihood of a plan of reorganization being confirmed and whether the case is being prosecuted in good faith. This information may be disclosed to a bankruptcy trustee or examiner when the information indicates a violation or potential violation of law. Other disclosures may be made for routine purposes. For a discussion of the types of routine disclosures that may be made, you may consult the Executive Office for United States Trustee's systems of records notice, UST-001, "Bankruptcy Case Files and Associated Records." See 71 Fed. Reg. 59,818 et seq. (Oct. 11, 2006). A copy of the notice may be obtained at the following link: http://www.justice.gov/usteo/rules_regulations/index.htm. Failure to provide this information could result in the dismissal or conversion of your bankruptcy case or other action by the United States Trustee. 11 U.S.C. § 1112(b)(4)(F).  I declare under penalty of perjury that the foregoing Monthly Operating Report and its supporting documentation are true and correct and that I have been authorized to sign this report on behalf of the estate.  I James P. Carroll  Printed Name of Responsible Party  Wind Down Manager			hand the same of t
g. Living expenses h. All other expenses i. Total expenses in the reporting period (e+f+g+h) j. Difference between total income and total expenses (d-i) k. List the total amount of all postpetition debts that are past due l. Are you required to pay any Domestic Support Obligations as defined by 11 Ves No visual U.S.C \$ 101(14A)? m. If yes, have you made all Domestic Support Obligation payments?  Privacy Act Statement 28 U.S.C. \$ 589b authorizes the collection of this information, and provision of this information is mandatory under 11 U.S.C \$ 589b authorizes the collection of this information to calculate statutory fee assessments under 28 U.S.C. \$ 1930(a)(6). The United States Trustee will also use this information to calculate statutory fee assessments under 28 U.S.C. \$ 1930(a)(6). The United States Trustee will also use this information to evaluate a chapter 11 debtor's progress throug the bankruptcy system, including the likelihood of a plan of reorganization being confirmed and whether the case is being prosecuted in good faith. This information may be disclosed to a bankruptcy trustee or examiner when the information is needed to perform the trustee's or examiner's duties or to the appropriate federal, state, local, regulatory, tribal, or foreign law enforcement agency when the information indicates a violation or potential violation of law. Other disclosures may be made for routine purposes. For a discussion of the types of routine disclosures that may be made, you may consult the Executive Office for United States Trustee's systems of records notice, UST-001, "Bankruptcy Case Files and Associated Records." See 71 Fed. Reg. 59,818 et seq. (Oct. 11, 2006). A copy of the notice may be obtained at the following link: http://www.justice.gov/usteo/rules_regulations/index.htm. Failure to provide this information could result in the dismissal or conversion of your bankruptcy case or other action by the United States Trustee. 11 U.S.C. § 1112(b)(4)(F).  I declare under penalty of perjury that the foregoing Month		•	
h. All other expenses  i. Total expenses in the reporting period (e+f+g+h)  j. Difference between total income and total expenses (d-i)  k. List the total amount of all postpetition debts that are past due  l. Are you required to pay any Domestic Support Obligations as defined by 11  U.S.C § 101(14A)?  m. If yes, have you made all Domestic Support Obligation payments?  Privacy Act Statement  28 U.S.C. § 589b authorizes the collection of this information, and provision of this information is mandatory under 11 U.S.C § \$5704, 1106, and 1107. The United States Trustee will use this information to calculate statutory fee assessments under 28  U.S.C. § 103(a)(6). The United States Trustee will use this information to evaluate a chapter 11 debtor's progress through the bankruptcy system, including the likelihood of a plan of reorganization being confirmed and whether the case is being prosecuted in good faith. This information may be disclosed to a bankruptcy trustee or examiner when the information is eneeded to perform the trustee's or examiner's duties or to the appropriate federal, state, local, regulatory, tribal, or foreign law enforcement agency when the information indicates a violation or potential violation of law. Other disclosures may be made for routine purposes. For a discussion of the types of routine disclosures that may be made, you may consult the Executive Office for United States Trustee's oryexaminer's duties or to the appropriate federal, state, local, regulatory, tribal, or foreign law enforcement agency when the information indicates a violation or potential violation of law. Other disclosures may be made for routine purposes. For a discussion of the types of routine disclosures that may be made, you may consult the Executive Office for United States Trustee's systems of records notice, UST-001, "Bankruptcy Case Files and Associated Records." See 77 Fed. Reg. 59,818 et seq. (Oct. 11, 2006). A copy of the notice may be obtained at the following link: http://www.justice.gov/usteo/rules_regulati			
1. Total expenses in the reporting period (e+f+g+h)  j. Difference between total income and total expenses (d·i)  k. List the total amount of all postpetition debts that are past due  1. Are you required to pay any Domestic Support Obligations as defined by 11 Yes No ♥  U.S.C § 101(14A)?  W.S.C § 101(14A)?  Trivacy Act Statement  28 U.S.C. § 589b authorizes the collection of this information, and provision of this information is mandatory under 11 U.S.C §§ 704, 1106, and 1107. The United States Trustee will use this information to calculate statutory fee assessments under 28 U.S.C. § 1930(a)(6). The United States Trustee will also use this information to evaluate a chapter 11 debtor's progress through the bankruptcy system, including the likelihood of a plan of reorganization being confirmed and whether the case is being prosecuted in good faith. This information may be disclosed to a bankruptcy trustee or examiner when the information is needed to perform the trustee's or examiner's duties or to the appropriate federal, state, local, regulatory, tribal, or foreign law enforcement agency when the information indicates a violation or potential violation of law. Other disclosures may be made for routine purposes. For a discussion of the types of routine disclosures that may be made, you may consult the Executive Office for United States Trustee's systems of records notice, UST-001, "Bankruptcy Case Files and Associated Records." See 71 Fed. Reg. 59,818 et seq. (Oct. 11, 2006). A copy of the notice may be obtained at the following link: http://www.justice.gov/uste-or/usles_regulations/index.htm. Failure to provide this information could result in the dismissal or conversion of your bankruptcy case or other action by the United States Trustee. 11 U.S.C. § 1112(b)(4)(F).  I declare under penalty of perjury that the foregoing Monthly Operating Report and its supporting documentation are true and correct and that I have been authorized to sign this report on behalf of the estate.    Signature of Responsible Party	_		
j. Difference between total income and total expenses (d-i)  k. List the total amount of all postpetition debts that are past due  30  1. Are you required to pay any Domestic Support Obligations as defined by 11 Yes No 10  U.S.C \$ 101(14A)?  m. If yes, have you made all Domestic Support Obligation payments?  Privacy Act Statement  28 U.S.C. \$ 589b authorizes the collection of this information, and provision of this information is mandatory under 11 U.S.C \$\$ 704, 1106, and 1107. The United States Trustee will use this information to calculate statutory fee assessments under 28 U.S.C. \$ 1930(a)(6). The United States Trustee will also use this information to evaluate a chapter 11 debtor's progress through the bankruptcy system, including the likelihood of a plan of reorganization being confirmed and whether the case is being prosecuted in good faith. This information may be disclosed to a bankruptcy trustee or examiner when the information is needed to perform the trustee's or examiner's duties or to the appropriate federal, state, local, regulatory, tribal, or foreign law enforcement agency when the information indicates a violation or potential violation of law. Other disclosures may be made for routine purposes. For a discussion of the types of routine disclosures that may be made, you may consult the Executive Office for United States Trustee's systems of records notice, UST-001, "Bankruptcy Case Files and Associated Records." See 71 Fed. Reg. 59,818 et seq. (Oct. 11, 2006). A copy of the notice may be obtained at the following link: http://www.justice.gov/uste-or/ules_regulations/index.htm. Failure to provide this information could result in the dismissal or conversion of your bankruptcy case or other action by the United States Trustee. 11 U.S.C. \$ 1112(b)(4)(F).  I declare under penalty of perjury that the foregoing Monthly Operating Report and its supporting documentation are true and correct and that I have been authorized to sign this report on behalf of the estate.    Signature of Responsible Party   Pr		<del>-</del>	Successive number of the successive successi
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L. Are you required to pay any Domestic Support Obligations as defined by 11  Ves. No. No. N/A ●  Privacy Act Statement  28 U.S.C. § 101(14A)?  The United States Trustee will use this information, and provision of this information is mandatory under 11 U.S.C. § 589b authorizes the collection of this information, and provision to calculate statutory fee assessments under 28  U.S.C. § 1930(a)(6). The United States Trustee will use this information to calculate a chapter 11 debtor's progress throug the bankruptcy system, including the likelihood of a plan of reorganization being confirmed and whether the case is being prosecuted in good faith. This information may be disclosed to a bankruptcy trustee or examiner when the information is needed to perform the trustee's or examiner's duties or to the appropriate federal, state, local, regulatory, tribal, or foreign law enforcement agency when the information indicates a violation or potential violation of law. Other disclosures may be made for routine purposes. For a discussion of the types of routine disclosures that may be made, you may consult the Executive Office for United States Trustee's systems of records notice, UST-Oll, "Bankruptcy Case Files and Associated Records." See 71 Feel. Reg. 59,818 et seq. (Oct. 11, 2006). A copy of the notice may be obtained at the following link: http://www.justice.gov/usteo/rules_regulations/index.htm. Failure to provide this information could result in the dismissal or conversion of your bankruptcy case or other action by the United States Trustee. 11 U.S.C. § 1112(b)(4)(F).  I declare under penalty of perjury that the foregoing Monthly Operating Report and its supporting documentation are true and correct and that I have been authorized to sign this report on behalf of the estate.    Signature of Responsible Party   Printed Name of Responsible Party   U.S.C. § 1711		- · · · · · · · · · · · · · · · · · · ·	\$0
Privacy Act Statement  28 U.S.C. § 589b authorizes the collection of this information, and provision of this information is mandatory under 11 U.S.C. § 704, 1106, and 1107. The United States Trustee will use this information to calculate statutory fee assessments under 28 U.S.C. § 1930(a)(6). The United States Trustee will also use this information to evaluate a chapter 11 debtor's progress throug the bankruptcy system, including the likelihood of a plan of reorganization being confirmed and whether the case is being prosecuted in good faith. This information may be disclosed to a bankruptcy trustee or examiner when the information is needed to perform the trustee's or examiner's duties or to the appropriate federal, state, local, regulatory, tribal, or foreign law enforcement agency when the information indicates a violation or potential violation of law. Other disclosures may be made for routine purposes. For a discussion of the types of routine disclosures that may be made, you may consult the Executive Office for United States Trustee's systems of records notice, UST-001, "Bankruptcy Case Files and Associated Records." See 71 Fed. Reg. 59,818 et seq. (Oct. 11, 2006). A copy of the notice may be obtained at the following link: http://www.justice.gov/usteo/rules_regulations/index.htm. Failure to provide this information could result in the dismissal or conversion of your bankruptcy case or other action by the United States Trustee. 11 U.S.C. § 1112(b)(4)(F).  I declare under penalty of perjury that the foregoing Monthly Operating Report and its supporting documentation are true and correct and that I have been authorized to sign this report on behalf of the estate.    James P. Carroll   Signature of Responsible Party   Printed Name of Responsible Party   Printed	l.	Are you required to pay any Domestic Support Obligations as defined by I	
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I declare under penalty of perjury that the foregoing Monthly Operating Report and its supporting documentation are true and correct and that I have been authorized to sign this report on behalf of the estate.   /s/ James P. Carroll Signature of Responsible Party Wind Down Manager  Title  I declare under penalty of perjury that the foregoing Monthly Operating Report and its supporting deposition of the estate.  James P Carroll Printed Name of Responsible Party  12/22/2025	nee enf for Off Fed eo/:	bankruptcy system, including the likelihood of a plan of reorganizati secuted in good faith. This information may be disclosed to a bankruded to perform the trustee's or examiner's duties or to the appropriatorcement agency when the information indicates a violation or potent routine purposes. For a discussion of the types of routine disclosures ice for United States Trustee's systems of records notice, UST-001, "B. Reg. 59,818 et seq. (Oct. 11, 2006). A copy of the notice may be obtuiles_regulations/index.htm. Failure to provide this information cou	on being confirmed and whether the case is being aptcy trustee or examiner when the information is a federal, state, local, regulatory, tribal, or foreign law tial violation of law. Other disclosures may be made that may be made, you may consult the Executive ankruptcy Case Files and Associated Records." See 71 ained at the following link: http://www.justice.gov/ust/ld result in the dismissal or conversion of your
Signature of Responsible Party  Wind Down Manager  Title	I do	eclare under penalty of perjury that the foregoing Monthly Coumentation are true and correct and that I have been author	perating Report and its supporting ized to sign this report on behalf of the estate.
Wind Down Manager 12/22/2025	/s/ J	ames P. Carroll	mes P Carroll
Wind Down Manager 12/22/2025	Signa	ture of Responsible Party	inted Name of Responsible Party
Title Date	Wir	15	
	Title	Da	te

Debtor's Name AgileThought México, S.A. de C.V

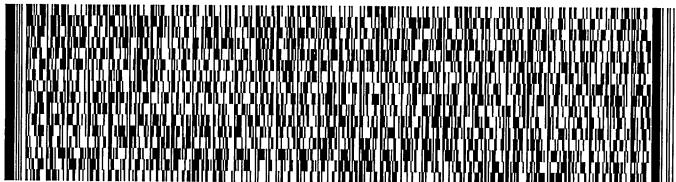
Case No. 23-11337



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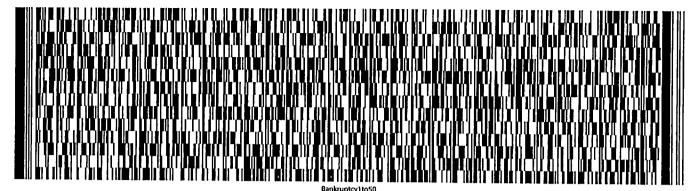
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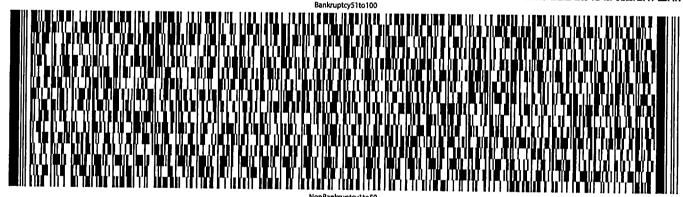


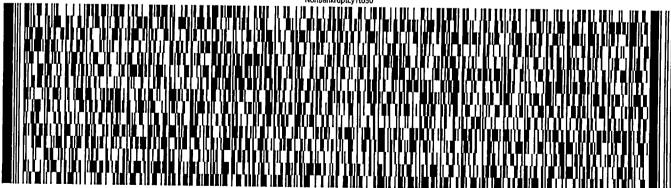
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Debtor's Name AgileThought Mexico, S.A. de.C.V.

Case No. 23-11337



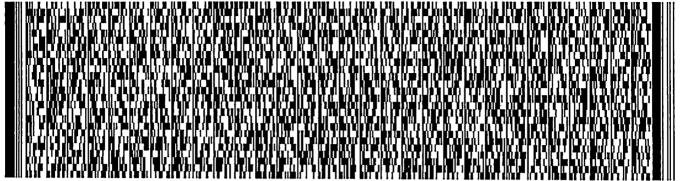




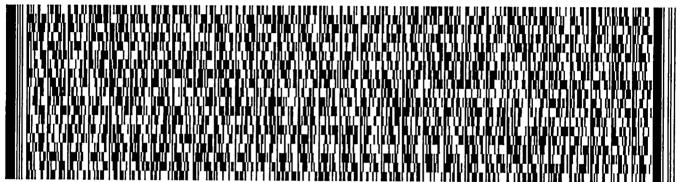
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Debtor's Name AgileThought México, S.A. de C.V.

Case No. 23-11337



PageThree



PageFour

## AgileThought México, S.A. de C.V. - Case No.23-11337 (JKS) (Judge J. Kate Stickles)

#### Cash Flow by Entity

(\$USD) Company Code	1013
Company Name	AgileThought México, S.A. de C.V.
Cash beginning of the month	272
AR	
INTERCO	132
Factoring	
DIP Borrowing	•
Total Receipts (net of transfers between accounts)	132
Payroll	
Supplier	(115)
Taxes	(113)
Interco	·
Restructuring Expenses	•
Total disbursements (net of transfers between accounts)	(115)
Cash balance end of month	289

### AgileThought Mexico SA CV - Case No.23-11337 (JKS) (Judge J. Kate Stickles)

Balance Sheet by Entity

(\$000 U\$D)	1013
	1013
Company Name	AgileThought Mexico SA CV
CURRENT ASSETS	Agite Hought Mexico SA CV
Cash	-
Restricted Cash	•
Accounts Receivable	•
Unbilled A/R	95
Other Debtors New Co Old Co. AR	0
Related Parties and Subsidiarles AR	28
Advanced payments	26,299
Other Assets	2
Recoverable TAX	•
Recoverable VAT	1,151
Total Current Assets	27,576
NON CURRENT ASSETS	
Net fixed assets	·
Other Debtors LT	•
Security deposit	108
Software & licenses	•
Brand	•
Commercial Relations Goodwill	4,516
Deferred Taxes A	2,965
Investment in Shares	•
Right of Use Assets	<b>2,665</b>
Total Non Current Assets TOTAL ASSETS	10,254
TOTAL ASSETS	37,830
CURRENT LIABILITIES	
Bank loans	12,278
Finance Lease Liabilities	•
Liabilities Pre	•
Accruals	1,029
Other Current Liabilities	46
Bonuses provision	•
New Co Old Co. AP	- 14
Related Parties and Subsidiaries AP	12,093
Cash Earnouts ST	•
Other payable taxes	478
Payable VAT	297
ncome taxes	-
ease llability ST Inearned Revenue	•
Inearned Cost	156
otal Current Liabilities	26,391
ONG TERM LIABILITIES	
ank loans LT	
lanance Lease LT	•
ash Earnout LT	•
ccrued llabitities LT	•
eferred Taxes B	4.000
ease llability	1,228
otal Long Term Liabilities OTAL LIABILITIES	1,228
	27,619
TOCKHOLDERS EQUITY	
ockholders Equity	13,987
etained Earnings	(2,388)
et Income Cl	(1,293)
cumulated other comprehensive loss	(31)
OTAL STOCKHOLDERS EQUITY	(64)
	10,211

# AgileThought Mexico SA CV - Case No.23-11337 (JKS) (Judge J. Kate Stickles)

Profit and Loss by Entity Without Intercompany Eliminations (Accrual Basis)

	•
(\$000 USD)	the second of th
Company Code	1013 .
	1010
Company Name	AgileThought Mexico SA CV
Revenue	-
Intercompany revenue	
Cost	•
Intercompany Cost	-
Gross Margin	•
Sales Staff	
Sales Staff Bonus	•
Delivery Staff	•
Delivery Staff Bonus	<del>-</del>
Personnel Back Office Cost	-
Personnel Back Office Cost Bonus	-
Travel & Entertainment	•
Professional Services	·
Marketing	• •
Rent & Maintenance	0
Computing & Equipment	•
IT Infrastructure	
Training & Recruitment	
Telephone & Communications	<u>.</u>
Severance Provisions	
Bank Commissions	_
Other General Expenses	
Reserve for Doubtful Collection Accounts	- -
Intercompany Expenses	- -
Expense new co & old co	<u>.</u>
Total General Expenses	0
Other Expenses	
Change in fair value Impairment	•
Other Revenue	•
Restructuring Expenses	
Reorganization items	_
D&A	
Operating Profit	0
Political	
Paid Interests	•
Fines & Penalties	-
Intercompany Interest	-
Interest new co & old co FX Loss	-
Gained Interests	•
FX Gain	•
	<u> </u>
Total Financial Expenses	-
Earnings Before Taxes	
	0
Taxes	
Deferred Taxes	•
Net Income	
375	0