UNITED STATES BANKRUPTCY COURT

	_ DISTRICT OF	New Jersey	
In Re. Crown Capital Holdings LLC	§ §	Case No. <u>25-15351</u> Lead Case No. <u>25-15343</u>	
Debtor(s)	§ §	Leau Case No. 23-13545	
		⊠ Jointly Administered	
Monthly Operating Report		Chapter 1	1
Reporting Period Ended: 11/30/2025		Petition Date: <u>05/19/2025</u>	
Months Pending: 7		Industry Classification: 5 3 1 3	3
Reporting Method: Accrual I	Basis •	Cash Basis	
Debtor's Full-Time Employees (current):		0	
Debtor's Full-Time Employees (as of date of order fo	r relief):	0	
Supporting Documentation (check all that are attempted (For jointly administered debtors, any required schedules Statement of cash receipts and disbursement Balance sheet containing the summary and d Statement of operations (profit or loss statem Accounts receivable aging Postpetition liabilities aging Statement of capital assets Schedule of payments to professionals Schedule of payments to insiders All bank statements and bank reconciliations Description of the assets sold or transferred a	must be provided on a rest of the assets, liable the assets, liable the assets are the continuous for the reporting per	vilities and equity (net worth) or deficit	
/s/ Andrew Zatz Signature of Responsible Party 12/21/2025 Date	— <u>Pri</u> — 122 Nev	drew Zatz nted Name of Responsible Party 1 Avenue of the Americas w York, NY 10020-1095 dress	_

STATEMENT: This Periodic Report is associated with an open bankruptcy case; therefor 1320.4(a)(2) applies.



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Debtor's Name Crown Capital Holdings LLC

	rt 1: Cash Receipts and Disbursements	Current Month	Cumulative
a.	Cash balance beginning of month	\$3,626,616	
b.	Total receipts (net of transfers between accounts)	\$40,454	\$6,751,515
c.	Total disbursements (net of transfers between accounts)	\$613,805	\$5,017,792
d.	Cash balance end of month (a+b-c)	\$3,053,266	_
e.	Disbursements made by third party for the benefit of the estate	\$0	\$0
f.	Total disbursements for quarterly fee calculation (c+e)	\$613,805	\$5,017,792
Par (No	rt 2: Asset and Liability Status ot generally applicable to Individual Debtors. See Instructions.)	Current Month	
a.	Accounts receivable (total net of allowance)	\$0	
b.	Accounts receivable over 90 days outstanding (net of allowance)	\$0	
c.	Inventory (Book (Market (Other ((attach explanation))	\$0	
d	Total current assets	<u> </u>	
e.	Total assets	<u> </u>	
f.	Postpetition payables (excluding taxes)	\$27,127,890	
g.	Postpetition payables past due (excluding taxes)	\$0	
b.	Postpetition taxes payable		
i.	Postpetition taxes pay able		
	Total postpetition debt (f+h)	\$27,127,890	
J. I.			
k.	Prepetition secured debt	\$0	
l.	Prepetition priority debt	\$0	
m.	Prepetition unsecured debt	\$201,500,000	
n.	Total liabilities (debt) (j+k+l+m)	\$228,627,890	
0.	Ending equity/net worth (e-n)	\$-228,627,890	
Par	rt 3: Assets Sold or Transferred	Current Month	Cumulative
a.	Total cash sales price for assets sold/transferred outside the ordinary		
α.		SO	\$0
a. b.	course of business Total payments to third parties incident to assets being sold/transferred	\$0	\$0
	course of business Total payments to third parties incident to assets being sold/transferred outside the ordinary course of business	\$0 \$0	\$0 \$0
	course of business Total payments to third parties incident to assets being sold/transferred		
b. c.	course of business Total payments to third parties incident to assets being sold/transferred outside the ordinary course of business Net cash proceeds from assets sold/transferred outside the ordinary course of business (a-b)	\$0 \$0	\$0 \$0
b. c.	course of business Total payments to third parties incident to assets being sold/transferred outside the ordinary course of business Net cash proceeds from assets sold/transferred outside the ordinary course of business (a-b) rt 4: Income Statement (Statement of Operations) of generally applicable to Individual Debtors. See Instructions.)	\$0	\$0
b. c.	course of business Total payments to third parties incident to assets being sold/transferred outside the ordinary course of business Net cash proceeds from assets sold/transferred outside the ordinary course of business (a-b) rt 4: Income Statement (Statement of Operations)	\$0 \$0	\$0 \$0
b. c. Par (No	course of business Total payments to third parties incident to assets being sold/transferred outside the ordinary course of business Net cash proceeds from assets sold/transferred outside the ordinary course of business (a-b) rt 4: Income Statement (Statement of Operations) of generally applicable to Individual Debtors. See Instructions.)	\$0 \$0 Current Month	\$0 \$0
b. c. Par (No	course of business Total payments to third parties incident to assets being sold/transferred outside the ordinary course of business Net cash proceeds from assets sold/transferred outside the ordinary course of business (a-b) rt 4: Income Statement (Statement of Operations) ot generally applicable to Individual Debtors. See Instructions.) Gross income/sales (net of returns and allowances)	\$0 \$0 Current Month	\$0 \$0
b. c. Par (No	course of business Total payments to third parties incident to assets being sold/transferred outside the ordinary course of business Net cash proceeds from assets sold/transferred outside the ordinary course of business (a-b) rt 4: Income Statement (Statement of Operations) of generally applicable to Individual Debtors. See Instructions.) Gross income/sales (net of returns and allowances) Cost of goods sold (inclusive of depreciation, if applicable)	\$0 \$0 Current Month \$0 \$0	\$0 \$0
b. c. Par (No	course of business Total payments to third parties incident to assets being sold/transferred outside the ordinary course of business Net cash proceeds from assets sold/transferred outside the ordinary course of business (a-b) **T4: Income Statement (Statement of Operations)* ot generally applicable to Individual Debtors. See Instructions.) Gross income/sales (net of returns and allowances) Cost of goods sold (inclusive of depreciation, if applicable) Gross profit (a-b)	\$0 \$0 Current Month \$0 \$0 \$0	\$0 \$0
b. c. Part (No. a. b. c. d.	course of business Total payments to third parties incident to assets being sold/transferred outside the ordinary course of business Net cash proceeds from assets sold/transferred outside the ordinary course of business (a-b) **T 4: Income Statement (Statement of Operations)* ot generally applicable to Individual Debtors. See Instructions.) Gross income/sales (net of returns and allowances) Cost of goods sold (inclusive of depreciation, if applicable) Gross profit (a-b) Selling expenses	\$0 \$0 Current Month \$0 \$0 \$0 \$0 \$0	\$0 \$0
b. c. Par (No. a. b. c. d.	course of business Total payments to third parties incident to assets being sold/transferred outside the ordinary course of business Net cash proceeds from assets sold/transferred outside the ordinary course of business (a-b) **T4: Income Statement (Statement of Operations) ot generally applicable to Individual Debtors. See Instructions.) Gross income/sales (net of returns and allowances) Cost of goods sold (inclusive of depreciation, if applicable) Gross profit (a-b) Selling expenses General and administrative expenses	\$0 \$0 Current Month \$0 \$0 \$0 \$0	\$0 \$0
b. c. Par (No. a. b. c. d. e. f.	course of business Total payments to third parties incident to assets being sold/transferred outside the ordinary course of business Net cash proceeds from assets sold/transferred outside the ordinary course of business (a-b) **T 4: Income Statement (Statement of Operations) of generally applicable to Individual Debtors. See Instructions.) Gross income/sales (net of returns and allowances) Cost of goods sold (inclusive of depreciation, if applicable) Gross profit (a-b) Selling expenses General and administrative expenses Other expenses	\$0 \$0 Current Month \$0 \$0 \$0 \$0 \$0	\$0 \$0
b. c. Par (No. a. b. c. d. e. f.	course of business Total payments to third parties incident to assets being sold/transferred outside the ordinary course of business Net cash proceeds from assets sold/transferred outside the ordinary course of business (a-b) **T 4: Income Statement (Statement of Operations) **Ot generally applicable to Individual Debtors. See Instructions.) Gross income/sales (net of returns and allowances) Cost of goods sold (inclusive of depreciation, if applicable) Gross profit (a-b) Selling expenses General and administrative expenses Other expenses Depreciation and/or amortization (not included in 4b)	\$0 \$0 \$0 Current Month \$0 \$0 \$0 \$0 \$0	\$0 \$0
b. c. Pan (N. a. b. c. d. e. f. g. h.	course of business Total payments to third parties incident to assets being sold/transferred outside the ordinary course of business Net cash proceeds from assets sold/transferred outside the ordinary course of business (a-b) **T 4: Income Statement (Statement of Operations) of generally applicable to Individual Debtors. See Instructions.) Gross income/sales (net of returns and allowances) Cost of goods sold (inclusive of depreciation, if applicable) Gross profit (a-b) Selling expenses General and administrative expenses Other expenses Depreciation and/or amortization (not included in 4b) Interest	\$0 \$0 Current Month \$0 \$0 \$0 \$0 \$0 \$0 \$0 \$0 \$0 \$0 \$0 \$0 \$0	\$0 \$0

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Debtor's Name Crown Capital Holdings LLC

Part 5:	Profe	ssional Fees and Expenses					
				Approved Current Month	Approved Cumulative	Paid Current Month	Paid Cumulative
a.	Debto	r's professional fees & expenses (bankr	uptcy) Aggregate Total	\$51,754	\$3,693,730		\$2,628,015
	Itemiz	Itemized Breakdown by Firm					
		Firm Name	Role	-			
	i	White and Case LLP	Co-Counsel	\$0	\$3,641,975	\$0	\$2,576,260
	ii	Dundon Advisers LLC	Financial Professional	\$0	\$0	\$0	\$0
	iii	Ken Rosen Advisors PC	Co-Counsel	\$51,754	\$51,754	\$51,754	\$51,754
	iv	Kurtzman Carson Consultants,	Other	\$0	\$0	\$0	\$0
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Debtor's Name Crown Capital Holdings LLC

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				Approved Current Month	Approved Cumulative	Paid Current Month	Paid Cumulative
b.	Debto	or's professional fees & exper	nses (nonbankruptcy) Aggregate Total	\$0	\$0	\$0	\$0
	Itemiz	zed Breakdown by Firm					
		Firm Name	Role				
	i			\$0	\$0	\$0	\$0
	ii						
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Debtor's Name Crown Capital Holdings LLC

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	c						
c.	All professional fees and expenses (debtor & committees)		\$0	\$0	\$0	\$0	

Par	rt 6: Postpetition Taxes		Current Month	Cumulative
a.	Postpetition income taxes accrued (local, state, and	federal)	\$0	\$0
b.	Postpetition income taxes paid (local, state, and fed	eral)	\$0	\$0
c.	Postpetition employer payroll taxes accrued		\$0	\$0
d.	Postpetition employer payroll taxes paid		\$0	\$0
e.	Postpetition property taxes paid		\$0	\$0
f.	Postpetition other taxes accrued (local, state, and fe	deral)	\$0	\$0
g.	Postpetition other taxes paid (local, state, and feder	al)	\$0	\$0
Pa	rt 7: Questionnaire - During this reporting period:			
a.	Were any payments made on prepetition debt? (if y	res, see Instructions) Yes (No 💿	
b.	Were any payments made outside the ordinary cour without court approval? (if yes, see Instructions)	rse of business Yes (No	
c.	Were any payments made to or on behalf of insiders	s? Yes (○ No ⑤	
d.	Are you current on postpetition tax return filings?	Yes (No	
e.	Are you current on postpetition estimated tax paym	ents? Yes (No	
f.	Were all trust fund taxes remitted on a current basis	? Yes (No	
g.	Was there any postpetition borrowing, other than to (if yes, see Instructions)	rade credit? Yes (No 💿	
h.	Were all payments made to or on behalf of profession the court?	onals approved by Yes (No No N/A	
i.	Do you have: Worker's compensation insu	rance? Yes (○ No ⊙	
	If yes, are your premium	ns current? Yes (No No N/A	(if no, see Instructions)
	Casualty/property insurance	? Yes (No	
	If yes, are your premium	ns current? Yes (● No ○ N/A ○	(if no, see Instructions)
	General liability insurance?	Yes (No	
	If yes, are your premium	ns current? Yes (No No N/A	(if no, see Instructions)
j.	Has a plan of reorganization been filed with the cou	rt? Yes (No	
k.	Has a disclosure statement been filed with the court	? Yes (No	
l.	Are you current with quarterly U.S. Trustee fees as set forth under 28 U.S.C. § 1930?	Yes (No	

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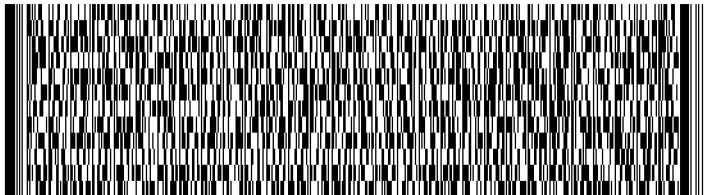
Pai	t 8: Individual Chapter 11 Debtors (Only)	
a.	Gross income (receipts) from salary and wages	\$0
b.	Gross income (receipts) from self-employment	\$0
c.	Gross income from all other sources	\$0
d.	Total income in the reporting period (a+b+c)	\$0
e.	Payroll deductions	\$0
f.	Self-employment related expenses	\$0
g.	Living expenses	\$0
h.	All other expenses	\$0
i.	Total expenses in the reporting period (e+f+g+h)	\$0
j.	Difference between total income and total expenses (d-i)	\$0
k.	List the total amount of all postpetition debts that are past due	\$0
l.	Are you required to pay any Domestic Support Obligations as defined by 11 U.S.C § 101(14A)?	Yes O No •
m.	If yes, have you made all Domestic Support Obligation payments?	Yes ○ No ○ N/A •
U.S the property of the proper	704, 1106, and 1107. The United States Trustee will use this information S.C. § 1930(a) (6). The United States Trustee will also use this information bankruptcy system, including the likelihood of a plan of reorganization be secuted in good faith. This information may be disclosed to a bankruptcy eded to perform the trustee's or examiner's duties or to the appropriate fee forcement agency when the information indicates a violation or potential routine purposes. For a discussion of the types of routine disclosures that fice for United States Trustee's systems of records notice, UST-001, "Bank d. Reg. 59,818 et seq. (Oct. 11, 2006). A copy of the notice may be obtained rules_regulations/index.htm. Failure to provide this information could realize the content of the types of the notice may be obtained by the United States Trustee. 11 U.S.C. § 11 eclare under penalty of perjury that the foregoing Monthly Oper cumentation are true and correct and that I have been authorized.	to evaluate a chapter 11 debtor's progress through being confirmed and whether the case is being being confirmed and whether the case is being y trustee or examiner when the information is deral, state, local, regulatory, tribal, or foreign law violation of law. Other disclosures may be made through may be made, you may consult the Executive ruptcy Case Files and Associated Records." See 71 d at the following link: http://www.justice.gov/ust/esult in the dismissal or conversion of your 12(b)(4)(F).
		beth LaPuma
Sign	ature of Responsible Party Printed	Name of Responsible Party

12/21/2025

Date

Independent Fiduciary

Title

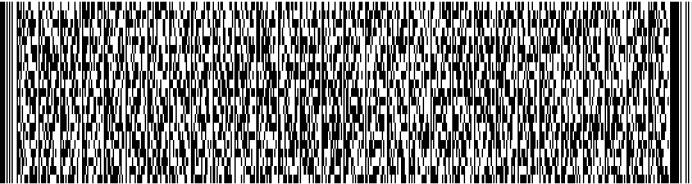


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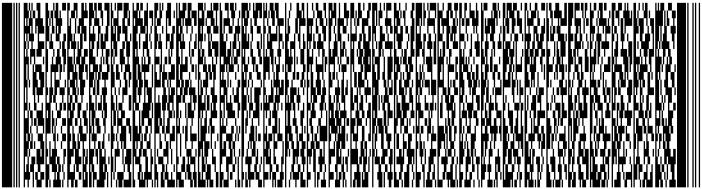
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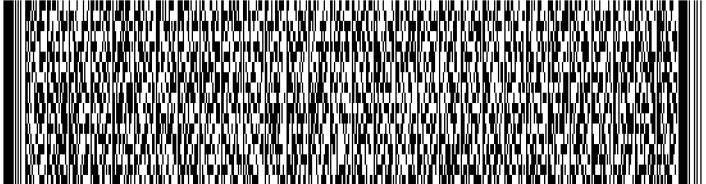
NonBankruptcy1to50

NonBankruptcv51to100

Debtor's Name Crown Capital Holdings LLC



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PO Box 26237 • Las Vegas, NV 89126-0237

Return Service Requested

CROWN CAPITAL HOLDINGS LLC CH.11 DIP CASE# 25-15345 HOLDCO BORROWER 100 FRANKLIN SQUARE DR SUITE 401 SOMERSET NJ 08873-4174 Last statement: October 31, 2025 This statement: November 30, 2025 Total days in statement period: 30

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Direct inquiries to: 877-476-2265

Western Alliance Bank 450 B Street Ste 150 San Diego CA 92101

NEVER VISIT A WEBSITE OR CLICK A LINK PROVIDED BY AN UNSOLICITED CALLER CLAIMING TO BE FROM WESTERN ALLIANCE BANK. FRAUDSTERS MAY IMPERSONATE BANK REPRESENTATIVES TO TRICK YOU INTO REVEALING SENSITIVE INFORMATION. WESTERN ALLIANCE BANK WILL NEVER INITIATE CONTACT WITH YOU TO ASK FOR YOUR ONLINE BANKING CREDENTIALS, ASK YOU TO LOG INTO YOUR ACCOUNT, OR SEND A LINK TO HELP RESOLVE A PROBLEM. REPORT FRAUD TO (888) 995-2265.

Hybrid Business Checking

Account number	XXXXXX1295	Beginning balance	\$490,564.67
Low balance	\$184,364.92	Total additions	40,454.23
Average balance	\$355,364.42	Total subtractions	344,418.93
Avg collected balance	\$355,364	Ending balance	\$186,599.97

DEBITS

Date	Description	Subtractions
11-04	' Wire Dr O/L Usd	38,219.18
	WIRE OUT;BNF-CLEVELAND INTERNATIONAL FUND;OBI-CBRM Inc	
	, NOLA October Interest, Invoice 202	
11-05	' Wire Dr O/L Usd	38,219.18
	WIRE OUT;BNF-CLEVELAND INTERNATIONAL FUND;OBI-Not Prov	
	ided	
11-19	' Wire Dr O/L Usd	136,873.20
	WIRE OUT;BNF-DH1 HOLDINGS LLC;OBI-October 2025 Invoice	
	- DIP Interest Payment	
11-20	' ACH Debit	131,107.37
	AFCO DIRECT PAYMENTS 251120	
	27803966	

CROWN CAPITAL HOLDINGS LLC November 30, 2025

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CREDITS

Date	Description	Additions
11-04	'Outgoing Wire Return	38,219.18
	WIRE RTN-IN;BNF-CLEVELAND INTERNATIONAL FUND;RSN-Not A	
	vailable	
11-21	' Interest	2,235.05
	INTEREST ON EXCESS EARNINGS CREDIT FROM 10/31/25	

DAILY BALANCES

Date	Amount	Date	Amount	Date	Amount
10-31	490,564.67	11-05	452,345.49	11-20	184,364.92
11-04	490,564,67	11-19	315.472.29	11-21	186,599.97

OVERDRAFT/RETURN ITEM FEES

	Total for this period	Total year-to-date
Total Overdraft Fees	\$0.00	\$0.00
Total Returned Item Fees	\$0.00	\$0.00

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To Reconcile Your Checking Account:

- 1. Subtract from your checkbook balance any service charge, fees, preauthorized automatic payments or transfers, withdrawals (including ATM) which have been deducted on this statement.
- 2. Compare and check off paid checks against your checkbook record. Note: An * on your statement indicates a break in check sequence.
- 3. List checks not accounted for in the section marked "Checks Outstanding" and complete the statement of reconciliation.

CHECKS OUTSTANDING				ĵ	STATEMENT OF RECONCILIATION		
Number	Amount	Number	Amount	Number	Amount	Ending balance from this statement \$	
						ADD deposits made but not shown on this statement	
						SUB TOTAL	
						SUBTRACT TOTAL CHECKS OUTSTANDING	
TOTAL CHECKS OUTSTANDING \$				\$	TOTAL Should agree with your checkbook balance	\$	

If the total does not agree with your checkbook balance, the difference may be located by (1) checking the addition and subtraction in your checkbook record, (2) making sure each check and deposit was entered correctly in your record, (3) reviewing each step in the balancing procedure.

IMPORTANT INFORMATION ABOUT REVIEWING YOUR STATEMENT

You are responsible for promptly examining your statement each statement period and reporting any irregularities to us. The periodic statement will be considered correct for all purposes and we will not be liable for any payment made and charged to your Account unless you notify us in writing within certain time limits after the statement and checks are made available to you. We will not be liable for any check that is altered or any signature that is forged unless you notify us within thirty (30) calendar days after the statement is made available. Also, we will not be liable for any subsequent items paid, in good faith, containing an unauthorized signature or alteration by the same wrongdoer unless you notify us within thirty (30) calendar days after the statement is made available. If you have requested us to hold your Account statements, we have the right to mail your statements if you have not claimed them within thirty (30) calendar days. If we truncate your checks or provide you with an image of your checks, you understand that your original checks will not be returned to you with your statement. You agree that our retention of checks does not alter or waive your responsibility to examine your statements or change the time limits for notifying us of any errors.

IN CASE OF ERRORS OR QUESTIONS ABOUT YOUR ELECTRONIC TRANSFERS (APPLIES TO CONSUMER ACCOUNTS ONLY)

Write us at One E Washington Street, Suite 1400, Phoenix, AZ 85004, telephone us at (888) 995-2265 or E-mail us at clientcare@westernalliancebank.com as soon as you think your statement or receipt is wrong or if you need more information about a transfer on this statement. We must hear from you no later than 60 days after we sent you the FIRST statement on which the error or problem appeared. In your letter:

- Tell us your name and account number.
- Describe the error or the transfer you are unsure about, and explain as clearly as you can why you believe it is an error or why you need more information.
- Tell us the dollar amount of the suspected error.

We will investigate your complaint and will correct any error promptly. If we take more than 10 business days to do this (or 20 business days for a new account), we will credit your account for the amount you think is in error, so that you will have the use of the money during the time it takes us to complete our investigation.

METHOD USED TO DETERMINE THE BALANCE ON WHICH THE INTEREST CHARGE WILL BE COMPUTED

Revolving Lines of Credit- We figure the interest charge on your account by applying the periodic rate to the "daily balance" of your account for each day in the billing cycle. To get the "daily balance" we take the beginning balance of your account each day, add any new advances and fees and subtract any unpaid interest charges and any payments or credits. This gives us the daily balance.

The Annual Percentage Rate and Daily Periodic Rate may vary.

IN CASE OF ERRORS OR QUESTIONS ABOUT YOUR STATEMENT

If you think there is an error on your statement, write to us at: Western Alliance Bank, 2701 E. Camelback Rd. Suite 110, Phoenix, AZ 85016 In your letter, give us the following information:

- · Account information: Your name and account number.
- Dollar amount: The dollar amount of the suspected error.
- Description of Problem: If you think there is an error on your bill, describe what you believe is wrong and why you believe it is a mistake.

You must contact us within 60 days after the error appeared on your statement. You must notify us of any potential errors *in writing*. You may call us, but if you do we are not required to investigate any potential errors and you may have to pay the amount in question. While we investigate whether or not there has been an error, the following are true:

- We cannot try to collect the amount in question, or report you as delinquent on that amount.
- The charge in question may remain on your statement, and we may continue to charge you interest on that amount. But, if we determine that we made a mistake, you will not have to pay the amount in question or any interest or other fees related to that amount.
- While you do not have to pay the amount in question, you are responsible for the remainder of your balance.
- We can apply any unpaid amount against your credit limit.

NOTICE OF FURNISHING NEGATIVE INFORMATION-We may report information about your account to credit bureaus. Late payments, missed payments, or other defaults on your account may be reflected in your credit report.

DIRECT DEPOSITS-If you have arranged to have direct deposits made to your account at least once every 60 days from the same person or company, you can call us at (888) 995-2265 to find out if the deposit has been made.

DP-002 (Rev. 07/16) ABA Member FDIC

