UNITED STATES BANKRUPTCY COURT

	DISTRICT	OF DELAWARE
In Re. F21 OpCo, LLC	& &	Case No. 25-10469
Debtor(s)	§ §	Lead Case No. <u>25-10469</u>
Monthly Operating Report		Chapter 11
Reporting Period Ended: 05/31/2025		Petition Date: <u>03/16/2025</u>
Months Pending: 3		Industry Classification: 4 4 8 1
Reporting Method:	Accrual Basis	Cash Basis •
Debtor's Full-Time Employees (current):		0
Debtor's Full-Time Employees (as of date of	of order for relief):	0
 ✓ Statement of cash receipts and disk ✓ Balance sheet containing the summ ✓ Statement of operations (profit or language) ✓ Accounts receivable aging ✓ Postpetition liabilities aging ✓ Statement of capital assets ✓ Schedule of payments to profession ✓ Schedule of payments to insiders ✓ All bank statements and bank recommendation ✓ Description of the assets sold or training 	oursements nary and detail of the assets oss statement) nals nciliations for the reporting	s, liabilities and equity (net worth) or deficit g period
/s/ S. Alexander Faris Signature of Responsible Party 06/25/2025		S. Alexander Faris, Esq Printed Name of Responsible Party Young Conaway Stargatt & Taylor, LLP

STATEMENT: This Periodic Report is associated with an open bankruptcy case; therefo § 1320.4(a)(2) applies.



Pa	rt 1: Cash Receipts and Disbursements	Current Month	Cumulative
a.	Cash balance beginning of month	\$66,173,394	
b.	Total receipts (net of transfers between accounts)	\$2,119,067	\$199,666,874
c.	Total disbursements (net of transfers between accounts)	\$38,160,295	\$173,045,564
d.	Cash balance end of month (a+b-c)	\$30,132,166	
e.	Disbursements made by third party for the benefit of the estate	\$0	\$0
f.	Total disbursements for quarterly fee calculation (c+e)	\$38,160,295	\$173,045,564
Pa	rt 2: Asset and Liability Status	Current Month	
	ot generally applicable to Individual Debtors. See Instructions.)		
a.	Accounts receivable (total net of allowance)	\$1,234,923	
b.	Accounts receivable over 90 days outstanding (net of allowance)	\$0	
c.	Inventory (Book O Market O Other • (attach explanation))	\$0	
d	Total current assets	\$33,026,414	
e.	Total assets	\$34,373,301	
f.	Postpetition payables (excluding taxes)	\$1,450,090	
g.	Postpetition payables past due (excluding taxes)	\$348,351	
h.	Postpetition taxes payable	\$0	
i.	Postpetition taxes past due	\$0	
j.	Total postpetition debt (f+h)	\$1,450,090	
k.	Prepetition secured debt	\$0	
1.	Prepetition priority debt	\$0	
m.	Prepetition unsecured debt	\$476,110,638	
n.	Total liabilities (debt) (j+k+l+m)	\$477,560,728	
0.	Ending equity/net worth (e-n)	\$-443,187,427	
0.	Ending equity/net worth (e-n)	Ψ-443,107,427	
Pa	rt 3: Assets Sold or Transferred	Current Month	Cumulative
a.	Total cash sales price for assets sold/transferred outside the ordinary course of business	\$0	\$0
b.	Total payments to third parties incident to assets being sold/transferred		Ψ0
	outside the ordinary course of business	\$0	\$0
c.	Net cash proceeds from assets sold/transferred outside the ordinary course of business (a-b)	\$0	\$0
Pa	rt 4: Income Statement (Statement of Operations)	Current Month	Cumulative
	ot generally applicable to Individual Debtors. See Instructions.)		
a.	Gross income/sales (net of returns and allowances)	\$558,580	
b.	Cost of goods sold (inclusive of depreciation, if applicable)	\$22,864,738	
c.	Gross profit (a-b)	\$-22,306,158	
d.	Selling expenses		
e.	General and administrative expenses	\$12,801,919	
f.	Other expenses	\$-590,853	
g.	Depreciation and/or amortization (not included in 4b)	\$0	
h.	Interest	\$1,891,028	
i.	Taxes (local, state, and federal)	\$0	
j.	Reorganization items	\$0	φ oo = -0
k.	Profit (loss)	\$-36,408,253	\$-98,568,625

Debtor's Name F21 OpCo, LLC

Case No. 25-10469

3. F1010	essional Fees and Expenses					
			Approved Current Month	Approved Cumulative	Paid Current Month	Paid Cumulative
Debto	or's professional fees & expenses (bankı	ruptcy) Aggregate Total	\$85,292	\$100,750	\$78,383	\$128,383
Itemiz	ed Breakdown by Firm					
	Firm Name	Role				
i						
ii	Young Conaway Stargatt & Tag	Lead Counsel	\$0	\$0	\$0	\$0
iii	Paul, Weiss, Rifkind, Wharton	Special Counsel	\$0	\$0	\$0	\$0
iv	SSG Capital Advisors, LLC	Financial Professional	\$50,750	\$100,750	\$50,750	\$100,750
v	Kurtzman Carson Consultants,	Other	\$34,542	\$0	\$27,633	\$27,63
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Debtor's Name F21 OpCo, LLC Case No. 25-10469

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				Approved Current Month	Approved Cumulative	Paid Current Month	Paid Cumulative
b.	Debto	or's professional fees & expense	s (nonbankruptcy) Aggregate Total	\$3,540	\$0	\$3,540	\$3,540
	Itemiz	Itemized Breakdown by Firm					
		Firm Name	Role				
	i	Blank Rome LLP	Special Counsel	\$3,540	\$0	\$3,540	\$3,540
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Debtor's Name F21 OpCo, LLC

Case No. 25-10469

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Debtor's Name F21 OpCo, LLC

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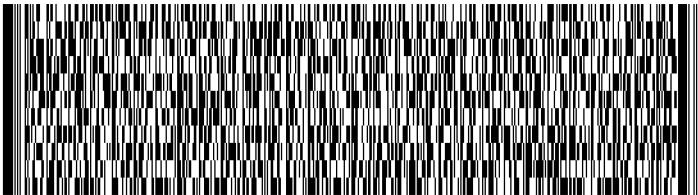
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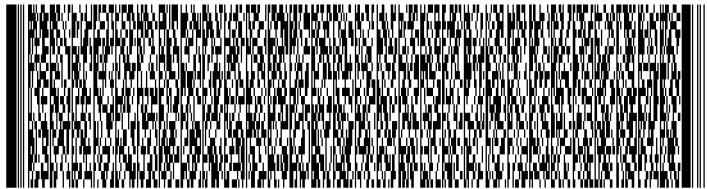
Debtor's	Name	F21 OpCo, LLC			Ca	ase No. 25-1046	9
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	c						
c.	All pro	ofessional fees and expenses (de	btor & committees)	\$0	\$0	\$0	\$0

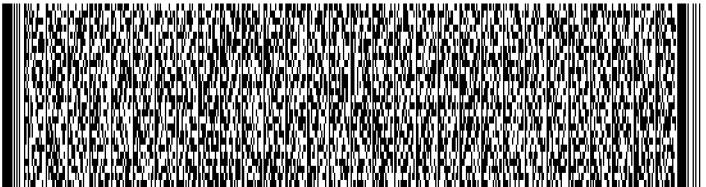
Pa	art 6: Postpetition Taxes		Cur	rent Month	Cumulative
a.	Postpetition income taxes accrued (local, stat	e, and federal)		\$0	\$0
b.	Postpetition income taxes paid (local, state, a	nd federal)		\$0	\$0
c.	Postpetition employer payroll taxes accrued			\$1,089,225	\$1,089,225
d.	Postpetition employer payroll taxes paid			\$1,431,107	\$1,431,107
e.	Postpetition property taxes paid			\$163	\$163
f.	Postpetition other taxes accrued (local, state,	and federal)		\$6,886,299	\$6,886,299
g.	Postpetition other taxes paid (local, state, and	federal)		\$37,095	\$37,095
Pa	ort 7: Questionnaire - During this reporting p	period:			
a.	Were any payments made on prepetition debt	? (if yes, see Instructions)	Yes •	No 🔿	
b.	Were any payments made outside the ordinar without court approval? (if yes, see Instruction		Yes 🔿	No 💿	
c.	Were any payments made to or on behalf of it	nsiders?	Yes •	No 🔿	
d.	Are you current on postpetition tax return fili	ngs?	Yes •	No 🔿	
e.	Are you current on postpetition estimated tax	payments?	Yes •	No 🔘	
f.	Were all trust fund taxes remitted on a curren	t basis?	Yes •	No 🔘	
g.	Was there any postpetition borrowing, other t (if yes, see Instructions)	han trade credit?	Yes 🔿	No 💿	
h.	Were all payments made to or on behalf of pr the court?	ofessionals approved by	Yes 🔿	No N/A	
i.	Do you have: Worker's compensation	n insurance?	Yes •	No 🔿	
	If yes, are your pr	emiums current?	Yes 💿	No O N/A O	(if no, see Instructions)
	Casualty/property insu	rance?	Yes 💿	No 🔘	
	If yes, are your pr	emiums current?	Yes •	No O N/A O	(if no, see Instructions)
	General liability insura	ance?	Yes •	No 🔿	
	If yes, are your pr	emiums current?	Yes •	No () N/A () (if no, see Instructions)
j.	Has a plan of reorganization been filed with t	he court?	Yes 💿	No 🔘	
k.	Has a disclosure statement been filed with the	e court?	Yes •	No 🔘	
1.	Are you current with quarterly U.S. Trustee for set forth under 28 U.S.C. § 1930?	ees as	Yes •	No C	

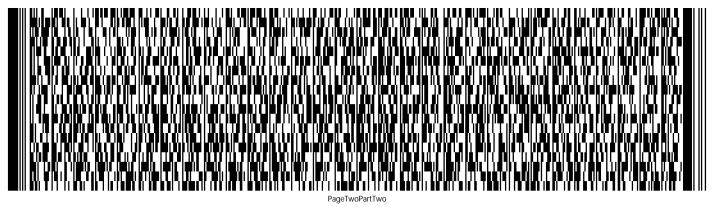
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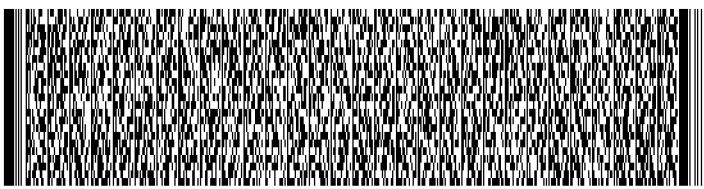
Deb	otor's Name F21 OpCo, LLC	Case No. 25-10469					
Pai	rt 8: Individual Chapter 11 Debtors (Only)						
a.	Gross income (receipts) from salary and wages	\$0					
b.	Gross income (receipts) from salary and wages Gross income (receipts) from self-employment	\$0					
c.	Gross income from all other sources	\$0					
d.	Total income in the reporting period (a+b+c)	\$0					
e.	Payroll deductions	\$0					
f.	Self-employment related expenses	\$0					
	Living expenses	\$0					
g. h.	All other expenses	\$0					
i.	Total expenses in the reporting period (e+f+g+h)	\$0					
	Difference between total income and total expenses (d-i)	\$0					
j. k.	List the total amount of all postpetition debts that are past due	\$0 \$0					
1.	Are you required to pay any Domestic Support Obligations as defin						
m.	U.S.C § 101(14A)? If yes, have you made all Domestic Support Obligation payments?	Yes No N/A •					
thr bei is r law ma Ex Re ww	U.S.C. § 1930(a)(6). The United States Trustee will also use this information to evaluate a chapter 11 debtor's progress through the bankruptcy system, including the likelihood of a plan of reorganization being confirmed and whether the case is being prosecuted in good faith. This information may be disclosed to a bankruptcy trustee or examiner when the information is needed to perform the trustee's or examiner's duties or to the appropriate federal, state, local, regulatory, tribal, or foreign law enforcement agency when the information indicates a violation or potential violation of law. Other disclosures may be made for routine purposes. For a discussion of the types of routine disclosures that may be made, you may consult the Executive Office for United States Trustee's systems of records notice, UST-001, "Bankruptcy Case Files and Associated Records." <i>See</i> 71 Fed. Reg. 59,818 et seq. (Oct. 11, 2006). A copy of the notice may be obtained at the following link: http://www.justice.gov/ust/eo/rules_regulations/index.htm. Failure to provide this information could result in the dismissal or conversion of your bankruptcy case or other action by the United States Trustee. 11 U.S.C. § 1112(b)(4)(F).						
I declare under penalty of perjury that the foregoing Monthly Operating Report and its supporting documentation are true and correct and that I have been authorized to sign this report on behalf of the estate.							
<u>/s/</u>	Michael Brown	Michael Brown					
Sign	nature of Responsible Party	Printed Name of Responsible Party					
Ch	ief Restructuring Officer	05/21/2025					
Title	e	Date					



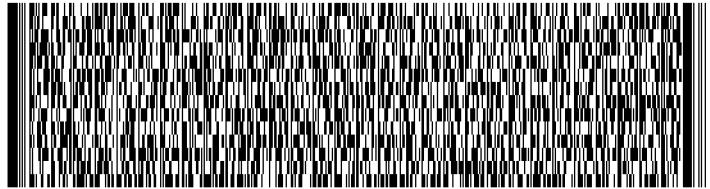




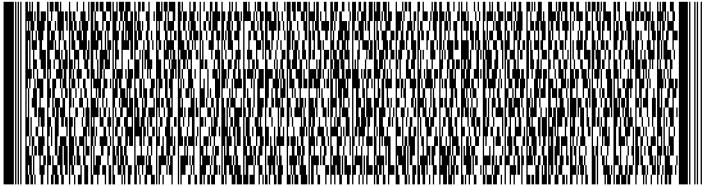




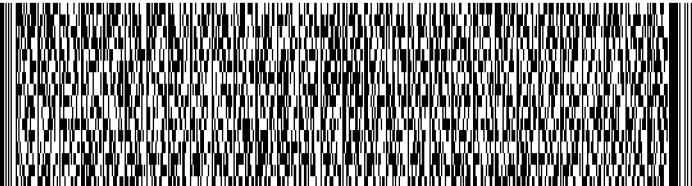
Bankruptcy1to50



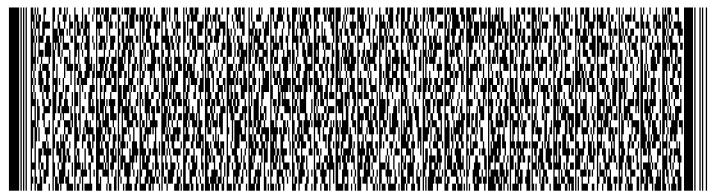
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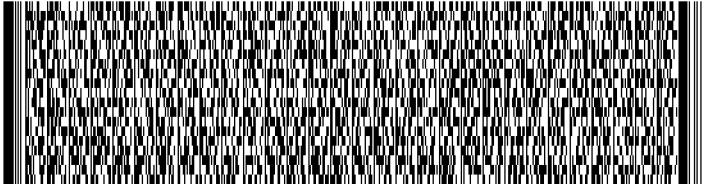
NonBankruptcy1to50



NonBankruptcy51to100



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IN THE UNITED STATES BANKRUPTCY COURT FOR THE DISTRICT OF DELAWARE

In re:	Chapter 11
F21 OPCO, LLC, et al., 1	Case No. 25-10469 (MFW)
Debtors.	(Jointly Administered)

GLOBAL NOTES AND STATEMENTS OF LIMITATIONS AND DISCLAIMERS REGARDING THE DEBTORS' MONTHLY OPERATING REPORTS

On March 16, 2025, (the "<u>Petition Date</u>"), F21 OpCo, LLC ("<u>F21</u>" or the "<u>Company</u>") and its affiliated debtors and debtors in possession in the above-captioned cases (collectively, the "<u>Debtors</u>"), filed voluntary petitions for relief under chapter 11 of title 11 of the United States Code (the "<u>Bankruptcy Code</u>") in the United States Bankruptcy Court for the District of Delaware (the "<u>Bankruptcy Court</u>").

The following notes, statements and limitations should be referred to, and referenced in connection with, any review of the Debtors' monthly operating reports (collectively, the "MORs").

Basis of Presentation. The Debtors are filing their MOR solely for purposes of complying with the monthly operating requirements applicable in the Debtors' chapter 11 cases. The MOR is in a format acceptable to the U.S. Trustee for the District of Delaware (the "U.S. Trustee"). The MOR should not be relied upon by any persons for information relating to current or future financial conditions, events, or performance of any of the Debtors or their affiliates.

In preparing the MOR, the Debtors relied on financial data derived from their books and records that were available at the time of preparation. Subsequent information or discovery may result in material changes to the MOR and errors or omissions may exist. Notwithstanding any such discovery, new information, or errors or omissions, the Debtors do not undertake any obligation or commitment to update the MOR.

This MOR has not been prepared in accordance with accounting principles generally accepted in the United States of America ("<u>U.S. GAAP</u>") and does not include all of the information and footnotes required by U.S. GAAP. Therefore, there can be no assurance that the financial information presented herein is complete, and readers are strongly cautioned not to place undue reliance on the MOR.

The Debtors in these cases, along with the last four digits of each Debtor's federal tax identification number, are: F21 OpCo, LLC (8773); F21 Puerto Rico, LLC (5906); and F21 GiftCo Management, LLC (6412). The Debtors' address for purposes of service in these Chapter 11 Cases is 110 East 9th Street, Suite A500, Los Angeles, CA 90079.

Case Name: F21 OpCo, LLC, et al.

Petition Date: March 16, 2025

Reporting Period: May 1 – May 31, 2025

The information furnished in this report includes primarily normal recurring adjustments but does not include all the adjustments that would typically be made for the quarterly and annual consolidated financial statements to be in accordance with U.S. GAAP. Certain adjusting entries are only prepared on a quarterly basis, and therefore any such adjustments included herein are based on information as of December 31, 2024, the Debtors' fourth quarter-end. However, there are certain quarter end adjustments that will be made in the ordinary course of business and are based on information not yet available as of the date of this report. As such, those adjustments are not reflected in this MOR.

The Debtors are required to make certain estimates and assumptions that impact the reported amounts of revenue associated with Contract Assets. These estimates are based on available information and management's judgment; however, the amounts presented in the financial statements are not final and may be subject to adjustments as new information becomes available or circumstances change.

The other expenses on the income statement are net of miscellaneous income, miscellaneous expense and foreign currency adjustment.

Furthermore, the monthly financial information contained herein has not been subjected to the same level of accounting review and testing that the Debtors apply in the preparation of their annual consolidated financial information in accordance with U.S. GAAP. Accordingly, upon the application of such procedures, the Debtors believe that the financial information may be subject to change, and these changes could be material.

In future periods, any changes to prior period balances will be reflected in the current month's MOR.

The results of operations contained herein are not necessarily indicative of results that may be expected from any other period or for the full year and may not necessarily reflect the consolidated results of operations and financial position of the Debtors in the future.

- 2. **Reporting Period.** The Debtors follow a fiscal calendar and thus the MOR reflects the Debtors' books and records at the close of the fiscal period rather than at the close of the calendar month.
- 3. Consolidated Entity Accounts Payable and Disbursements Systems. Cash is received and disbursed by the Debtors as described in the Debtors' Motion for Entry of Interim and Final Orders (I) Authorizing Continued Use of Cash Management System; (II) Authorizing Use of Prepetition Bank Accounts and Certain Payment Methods; (III) Authorizing Continued Performance of Intercompany Transactions in the Ordinary Course of Business; and (IV) Granting Related Relief [D.I. 6] (the "Cash Management Motion") to the extent approved in the order granting the relief requested in the Cash Management Motion on an interim basis [D.I. 74] and a final basis [D.I. 207].
- 4. **Accuracy.** The financial information disclosed herein was not prepared in accordance with federal or state securities laws or other applicable non-bankruptcy law or in lieu of complying with any periodic reporting requirements thereunder. Persons and entities

Case Name: F21 OpCo, LLC, et al.

Petition Date: March 16, 2025

Reporting Period: May 1 – May 31, 2025

trading in or otherwise purchasing, selling, or transferring the claims against or equity interests in the Debtors should evaluate this financial information in light of the purposes for which it was prepared. The Debtors are not liable for and undertake no responsibility to indicate variations from securities laws or for any evaluations of the Debtors based on this financial information or any other information.

- 5. Payment of Pre-Petition Claims Pursuant to First Day Orders. The Bankruptcy Court has entered orders authorizing, but not directing, the Debtors to pay, among other things, certain pre-petition (a) employee wages, salaries and other compensation and benefits [D.I. 78 (interim relief) and D.I. 197 (final relief)]; (b) obligations related to the use of the Debtors' cash management system [D.I. 74 (interim relief) and D.I. 207 (final relief)]; (c) taxes and related obligations [D.I. 81 (interim relief) and D.I. 195 (final relief)]; (d) insurance obligations [D.I. 77 (interim relief) and D.I. 222 (final relief)]; and (e) customer programs [D.I. 75 (interim relief) and D.I. 186 (final relief)] ((a)-(e) collectively, the "First Day Orders"). To the extent any payments were made on account of such claims or obligations following the commencement of these chapter 11 cases pursuant to the authority granted to the Debtors by the Bankruptcy Court under the First Day Orders, such payments have been included in the MOR unless otherwise noted.
- 6. **Insiders.** For purposes of this MOR, the Debtors defined "insiders" as provided in 11 U.S.C. section 101(31) of the Bankruptcy Code during the relevant time period. The Debtors do not concede or take any position with respect to (a) such person's influence over the control of the Debtors; (b) the management responsibilities or functions of such individual; (c) the decision-making or corporate authority of such individual; or (d) whether such individual could successfully argue that he or she is not an "insider" under applicable law, including, without limitation, the federal securities laws or with respect to any theories of liability or any other purpose. Further, the inclusion of a party as an "insider" solely for purposes of this MOR is not an acknowledgement, admission, or concession that such party is an "insider" under applicable bankruptcy law.

The Debtors also included intercompany transfers to non-debtor entities and payments made on behalf of non-debtor entities during the Reporting Period in the definition of "insiders" for purposes of this MOR.

7. **Reservation of Rights.** The Debtors reserve all rights to amend or supplement the MOR in all respects, as may be necessary or appropriate. Nothing contained in this MOR shall constitute a waiver of any of the Debtors' rights or an admission with respect to these chapter 11 cases.

F21 OpCo, LLC, et al. (Forever 21)
Debtors and Debtors in Possession
Consolidating Statement of Cash Flows (Unaudited)

For the Period of May 4, 2025 to May 31, 2025

		F21 OpCo, LLC	F21 Puerto Rico, LLC	F21 GiftCo Management, LLC	Consolidated		
1)	Cash Beginning of Period	\$ 66,173,394	\$ 34,765	\$ -	\$ 66,208,159		
	Receipts:						
2)	Cash Collections	658,294	20,395	-	678,689		
3)	Other Receipts	1,460,773			1,460,773		
4)	Total Receipts	2,119,067	20,395	-	2,139,462		
	Disbursements:						
5)	Merchandise Payments	-	-	-	-		
6)	Royalty	-	-	-	-		
7)	Payroll & Benefits	-	-	-	-		
8)	Sales Tax Remittance	(194,418)	-	-	(194,418)		
9)	Occupancy	(7,277,992)	-	-	(7,277,992)		
10)	Freight	(1,034,464)	-	-	(1,034,464)		
11)	Other OpEx	(4,428,268)	-	-	(4,428,268)		
12)	Foreign Operations Funding	-	-	-	-		
13)	Reimbursement to Parent	(21,299,974)	(24,424)	-	(21,324,398)		
14)	Non-Operating	(3,925,180)	(30,736)	<u> </u>	(3,955,915)		
15)	Total Disbursements	(38,160,295)	(55,160)	-	(38,215,455)		
	Other Cash Activity:						
16)	Paydown to Secured Lenders	-	-	-	-		
17)	Change in Check Float			_			
18)	Total Other Cash Activity	-	-	-	-		
19)	Net Cash Flow	(36,041,229)	(34,765)	-	(36,075,993)		
20)	Cash End of Period	\$ 30,132,165	\$ 0	\$ -	\$ 30,132,165		

F21 OpCo, LLC, et al. (Forever 21)
Debtors and Debtors in Possession
Consolidating Balance Sheet (Unaudited)

As of May 31, 2025

		F21 OpCo, LLC	F21 Puerto Rico, LLC	F21 GiftCo Management, LLC	<u>Consolidated</u>
	Assets				
1)	Cash and Cash Equivalents	\$ 30,134,566	\$ (0)	\$ -	\$ 30,134,566
2)	Credit Card Receivables	(0)	-	28,874,361	28,874,361
3)	Trade receivables, net	1,234,923	-	-	1,234,923
4)	Merchandise inventories, net	0	-	-	0
5)	Prepaid Expenses and Other Current Assets	1,656,926			1,656,926
6)	Total Current Assets	33,026,414	(0)	28,874,361	61,900,775
7)	Property and equipment, net	0	0	-	0
8)	Right of Use Lease Assets	(0)	-	-	(0)
9)	Other Non-Current Assets	1,346,887			1,346,887
10)	Total Non-Current Assets	1,346,887	0	-	1,346,887
11)	Total Assets	34,373,301	(0)	28,874,361	63,247,662
	Liabilities and Stockholders Equity				
12)	Accounts Payable	254,604,260	6,074,259	(45)	260,678,475
13)	Accrued Expenses	25,408,822	180,785	-	25,589,608
14)	Operating Lease Liability (ST)	-	-	-	-
15)	Gift Card Liability	0	(0)		0
16)	Total Current Liabilities	280,013,083	6,255,044	(45)	286,268,082
17)	Term Debt	197,547,645	-	-	197,547,645
18)	Operating Lease Liability (LT)	-	-	-	-
19)	Deferred Rent and Other Liabilities	0			0
20)	Total Non-Current Liabilities	197,547,645	-	-	197,547,645
21)	Total Liabilities	477,560,728	6,255,044	(45)	483,815,728
22)	Additional Paid in Capital	44,433,088	(1,897,074)	-	42,536,014
23)	Retained Earnings	(487,620,514)	(4,357,970)	28,874,405	(463,104,079)
24)	Accumulated Other Comprehensive (Loss) / Income				
25)	Total Stockholders' Equity	(443,187,427)	(6,255,044)	28,874,405	(420,568,065)
26)	Total Liabilities and Stockholders' Equity	\$ 34,373,301	\$ (0)	\$ 28,874,361	\$ 63,247,662

F21 OpCo, LLC, et al. (Forever 21)
Debtors and Debtors in Possession
Consolidating Statement of Income (Unaudited)

For the Period of May 4, 2025 to May 31, 2025

		F21 OpCo, LLC		F21 Puerto Rico, LLC		F21 GiftCo Management, LLC		Consolidated	
1) 2) 3)	Net Sales Cost of Sales Gross Profit	\$	558,580 22,864,738 (22,306,159)	\$	6,434 (6,434)	\$	45 	\$	558,624 22,871,173 (22,312,549)
4) 5)	Selling, General, and Administrative Expenses Income from Operations		12,801,919 (35,108,078.1)		572,000 (578,434.8)		44.6		13,373,920 (35,686,468)
6) 7) 8)	Interest Expense Other (Expense) Income, Net Income Before Provision for Income Taxes		(1,891,028) 590,853 (36,408,253)		(578,435)		- - 45		(1,891,028) 590,853 (36,986,644)
9)	Provision for Income Taxes		-		45		-		45
10)	Net Income (Loss)	\$	(36,408,253)	\$	(578,479)	\$	45	\$	(36,986,688)

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F21 OpCo, LLC, et al. (Forever 21)
Debtors and Debtors in Possession
Consolidated Post-Petition Payments to Insiders (Unaudited)

For the Period of May 4, 2025 to May 31, 2025

	<u>Name</u>	<u>Title</u>	<u> </u>	21 OpCo, LLC	F21 Puerto Rico, LLC	F21 GiftCo Management, LLC	Consolidated
1) 2)	Scott Vogel Paul Aronzon	Independent Director Independent Director	\$	35,000 35,000	\$ - -	\$ - -	\$ 35,000 35,000
3)	Total Payments to Insi	ders	\$	70,000	\$ -	\$ 	\$ 70,000