IN THE UNITED STATES BANKRUPTCY COURT FOR THE DISTRICT OF DELAWARE

) Re: Docket No. 22
Debtors.) (Jointly Administered)
MARELLI AUTOMOTIVE LIGHTING USA LLC, et al., ¹) Case No. 25-11034 (CTG)
In re:) Chapter 11

STATEMENT AND RESERVATION OF RIGHTS OF OFFICIAL COMMITTEE OF UNSECURED CREDITORS REGARDING THE FINAL DIP ORDER AND OTHER "SECOND DAY" RELIEF

The Official Committee of Unsecured Creditors (the "Committee") of Marelli Automotive Lighting USA LLC and its debtor affiliates as debtors and debtors in possession (collectively, the "Debtors") in the above-captioned cases (the "Chapter 11 Cases"), by and through its undersigned proposed counsel, hereby submits this statement and reservation of rights (this "Statement") regarding final approval of the Motion of Debtors for Entry of Interim and Final Orders (I) Authorizing the Debtors to (A) Obtain Postpetition Financing, and (B) Use Cash Collateral, (II) Granting Liens and Providing Superpriority Administrative Expense Claims, (III) Granting Adequate Protection to Certain Prepetition Secured Parties, (IV) Modifying the Automatic Stay, (V) Scheduling a Final Hearing, and (VI) Granting Related Relief [Docket No. 22] (the "DIP Motion")² and the other motions filed by the Debtors that will be heard at the "second day" hearings on July 24, 2025. In support of this Statement, the Committee respectfully states as follows:

Capitalized terms used and not defined herein shall have the meanings ascribed to them in the DIP Motion.



A complete list of each of the Debtors in these chapter 11 cases may be obtained on the website of the Debtors' claims and noticing agent at https://www.veritaglobal.net/Marelli. The location of Marelli Automotive Lighting USA LLC's principal place of business and the Debtors' service address in these chapter 11 cases is 26555 Northwestern Highway, Southfield, Michigan 48033.

STATEMENT

- 1. The Committee is comprised of a diverse mix of the Debtors' foreign and domestic suppliers and original equipment manufacturers. The Committee has worked quickly to get over a large learning curve presented by many months of negotiations between the Debtors and the Ad Hoc Group of Senior Lenders. In doing so, the Committee has worked tirelessly to review and comment on all of the Debtors' requests for "second day" relief, which will be heard at Thursday's hearing. Importantly, the Committee has also engaged in diligence on the Debtors' budget and cash flows and all of the legal and other operational issues presented by the DIP Facility's terms.
- 2. After extensive negotiations with the Debtors and the Ad Hoc Group of Senior Lenders, the Committee is pleased to report that the parties have reached agreement on terms of the modified proposed Final Order that will preserve the Committee's and general unsecured creditors' rights as these cases progress and allow the Debtors to obtain final approval of their much-needed DIP Facility package. In working to this point, the Committee has been guided by the central goal of its commitment to a reorganization process that helps Marelli become a stronger global go-forward contract counterparty to its vendors and customers and a financially stable employer for its thousands of employees. The Debtors and the Ad Hoc Group of Senior Lenders are committed to the same result. To that end, these Chapter 11 Cases were commenced with the optimistic goal of a "balance sheet restructuring," where the Debtors' substantial institutional debt would be reduced and all general unsecured creditors, including the Debtors' vendors and customers, would be paid in full. The Restructuring Support Agreement ("RSA"), entered into on the eve of the filing, and the plan contemplated therein (the "Plan") reflect the unimpairment of general unsecured claims, and the Committee is hopeful that, through critical vendor treatment and

the terms of the Plan that is ultimately confirmed and consummated in the case, this treatment will result.

- 3. Nonetheless, the Committee is tasked with, among other things, ensuring that all unsecured creditors are treated equally in these Chapter 11 Cases. In order to best fulfill that duty, the Committee ensured that the Final Order approving the DIP Facility preserves the Committee's rights for the benefit of unsecured creditors as the case progresses, particularly in light of the RSA's express statement that the unimpairment of general unsecured claims is subject to further diligence and the seemingly unilateral right of the Ad Hoc Group of Senior Lenders to dictate that outcome.
- 4. A key component to the agreement reached among the Debtors and the Ad Hoc Group of Senior Lenders is the Roll-Up of 47.5% (an amount equal to approximately \$1.1 billion) of the Prepetition Senior Loan Obligations held by the Ad Hoc Group of Senior Lenders upon approval of the proposed DIP Facility on a final basis. Upon formation, the Committee was focused on ensuring that the Roll-Up and optionality the Ad Hoc Group of Senior Lenders negotiated for under the RSA would not prejudice the rights of the Committee to challenge the purported liens securing the Senior Loan Facility if it became necessary. This right is always critical in any chapter 11 case where a debtor needs to yield to the demands of pre-petition secured creditors, but it was incredibly important in this case where, by the Debtors' own estimates and admissions, a significant portion of the Debtors' assets are unencumbered (whether as a result of the lack of collateral grants under the Senior Loan Facility or failure to perfect liens in various foreign jurisdictions). In short, approval of the Roll-Up, without the modifications obtained by the Committee, would effectively grant fully perfected security interests in \$1.1 billion of Prepetition Senior Loan Obligations to the Tranche B Lenders while the same lenders (in their capacity as

members of the Ad Hoc Group of Senior Lenders) retain the option to impair general unsecured claims under the Plan. This is an outcome that the Committee could not allow to happen, but a situation that the Committee and the Ad Hoc Group of Senior Lenders did not need to litigate today.

- 5. Following negotiations over the terms of the Roll-Up and the proposed DIP Facility, the parties agreed to modifications to the proposed Final Order that will, among other things, (a) explicitly subject the Roll-Up to the Challenge Period without any limitations on the Committee's remedies, and (b) extend the time in which the Committee will need to bring a challenge through entry of an order approving a disclosure statement for the Plan. This dual protection will allow the cases to proceed without immediate costly and distracting litigation and allow the Committee to both do its work and use its litigation option as powerful leverage to continue to drive a plan that tracks the RSA and provides for the payment in full of all unsecured claims.
- 6. In addition to the Roll-Up, a central feature of the RSA is the contemplated repayment of the Emergency Loan at the final approval of the DIP Facility. Like the Prepetition Senior Loan Obligations, the Committee believes the Emergency Loan also may be undersecured. Accordingly, any payment of the Emergency Loan also needs to be subject to the Committee's unfettered challenge rights, and the Committee expects that the Emergency Loan Lenders will consent to this outcome but at the time of submission of this pleading the parties were still in discussions with respect to the repayment of the Emergency Loan and the Committee's rights with respect thereto. As a result, while the Committee is supportive of entry of the Final Order on the terms that it negotiated, the Committee must reserve all of its rights relating to the potential payoff of the Emergency Loan, including the right to amend or supplement this Statement in that respect,

the right to submit additional pleadings in connection with the approval of the Final Order, the right to participate in any discovery that may take place and the right to be heard at the hearing in the event that the Final Order does not provide the Committee's rights to challenge any repayment of the Emergency Loan through the Challenge Period.

7. Similar to its negotiations with respect to the Final Order, the Committee took a constructive approach with respect to the other motions filed by the Debtors in connection with the early stages of these cases, and it is happy to inform the Court that it has reached consensus with the Debtors across all "second day" relief sought by the Debtors. The Committee has much work to do moving forward in these cases to ensure a fair and transparent process that leads to a stronger Marelli at exit, and it looks forward to working constructively with the Debtors, the Ad Hoc Group of Senior Lenders and the other parties in interest in these cases.

Dated: July 22, 2025

Wilmington, Delaware

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/s/ Eric J. Monzo

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Case 25-11034-CTG Doc 316-1 Filed 07/22/25 Page 1 of 6

IN THE UNITED STATES BANKRUPTCY COURT FOR THE DISTRICT OF DELAWARE

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USA LLC., et al., 1

MARELLI AUTOMOTIVE LIGHTING

Debtors.

Chapter 11

Case No. 25-11034 (CTG)

(Jointly Administered)

CERTIFICATE OF SERVICE

I hereby certify that on the 22nd day of July, 2025, I caused to be filed with the Court electronically, and I caused to be served a true and correct copy of the *Statement and Reservation* of Rights of Official Committee of Unsecured Creditors Regarding the Final DIP Order and Other "Second Day" Relief upon the parties that are registered to receive notice via the Court's CM/ECF notification system and an additional service was competed via electronic mail upon the parties on the attached service list.

Dated: July 22, 2025 /s/ Eric J. Monzo

Eric J. Monzo (DE Bar No. 5214)

¹ A complete list of each of the Debtors in these chapter 11 cases may be obtained on the website of the Debtors' claims and noticing agent at https://www.veritaglobal.net/Marelli. The location of Marelli Automotive Lighting USA LLC's principal place of business and the Debtors' service address in these chapter 11 cases is 26555 Northwestern Highway, Southfield, Michigan 48033.

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-	,	Akinobu Miyoshi, Co-Chief Executive				Ŭ .				<u> </u>
Top 30 Creditor	Macnica	Officer	1-6-3 Shin-Yokohama			Yokohama		222-8561	Japan	akinobumiyoshi@gmail.com
		Attn Bankruptcy Department	6 State House Station				ME	04333		attorney.general@maine.gov

Description	CreditorName	CreditorNoticeName	Address1	Address2	Address3	City	State	Zip	Country	Email
Counsel to Atlantic Specialty Insurance Company	Manier & Herod, P.C.	Scott C. Williams and S. Marc Buchman	1201 Demonbreun Street, Suite 900			Nashville	TN	37203		swilliams@manierherod.com; mbuchman@manierherod.com
Debtors and Debtors in Possession	Marelli Automotive Lighting USA LLC		26555 Northwestern Highway			Southfield	MI	48033		
Maryland Attorney General	Maryland Attorney General	Attn Bankruptcy Department	200 St. Paul Place			Baltimore	MD	21202-2202		oag@oag.state.md.us
Massachusetts Attorney General	Massachusetts Attorney General	Attn Bankruptcy Department	One Ashburton Place	20th Floor		Boston	MA NY	02108-1518		incom alder@manyorkrayın acın
Counsel to the DIP Agent Top 30 Creditor and Committee of Unsecured	Mayer Brown Mazda North American	Jason Elder	1221 Avenue of the Americas200 Spectrum Center Drive, Suite	<u> </u>		New York	INY	10020-1001		jason.elder@mayerbrown.com
Creditors	Operations	Attn: Christopher Wilson	100	3		Irvine	CA	92618		cwilso70@mazdausa.com
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Minnesota Attorney General	Minnesota Attorney General	Attn Bankruptcy Department	445 Minnesota St Suite 1400			St Paul	MN	55101-2131		ag.replies@ag.state.mn.us
Mississippi Attorney General	Mississippi Attorney General	Attn Bankruptcy Department	Walter Sillers Building	550 High St Ste 1200		Jackson	MS	39201		
Missouri Attorney General	Missouri Attorney General	Attn Bankruptcy Department	Supreme Court Bldg	207 W. High St.	P.O. Box 899	Jefferson City	MO	65101		attorney.general@ago.mo.gov
Top 30 Creditor	Mitsuba Corporation	Hiroaki Tanji, Board Member	1-2681 Hirosawa-Cho	J		Kiryu	Gunma	376-8555	Japan	h-tanji@mitsuba.co.jp
Top 30 Creditor	Mitsubishi	Yuzo Nouchi, Corporate Functional Officer	3-1, Marunouchi 2-Chome			Tokyo		100-8086	Japan	yuzo.nouchi@mitsubishicorp.com
Montana Attorney General	Montana Attorney General	Attn Bankruptcy Department	Justice Bldg	215 N. Sanders 3rd Fl	PO Box 201401	Helena	MT	59620-1401	- Capan	contactocp@mt.gov
Proposed Counsel to the Official Committee of	mornana / morney Constan	Eric J. Monzo, Jason S. Levin, and	ouslies Blug	210 IN Canadio dia II	1 0 B3K201101	- Troiona		00020 1101		emonzo@morrisjames.com; jlevin@morrisjames.com;
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Accounts Managed by Kohlberg Kravis Roberts &	Morris, Nichols, Arsht &	Robert J. Dehney, Sr., Brenna A.								bdolphin@morrisnichols.com;
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Top 30 Creditor	Nissin Kogyo Co., Ltd.	Yuichiro Asano, Chief Executive Officer	172 Kamisoyagi			Yamato-City	Kanagawa	242-0029	Japan	
	North Carolina Attorney									
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Oregon Attorney General	Oregon Attorney General	Attn Bankruptcy Department	1162 Court St. NE			Salem	OR	97301-4096		AttorneyGeneral@doj.state.or.us; Lisa.Udland@doj.state.or.us
Proposed Counsel to the Debtors and Debtors in	Pachulski Stang Ziehl &	Laura Davis Jones, Timothy P. Cairns,	919 North Market Street, 17th							ljones@pszjlaw.com; tcairns@pszjlaw.com;
Possession	Jones LLP	and Edward A. Corma	Floor	P.O. Box 8705		Wilmington	DE	19801		ecorma@pszjlaw.com
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Unsecured Creditors	Paul Hastings LLP	Marcella Leonard	200 Park Avenue			New York	NY	10166		marcellaleonard@paulhastings.com
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	Pension Benefit Guaranty	Desiree M. Amador and Colin B.								efile@pbgc.gov;

Description	CreditorName	CreditorNoticeName Michelle Ostermann, Chief Executive	Address1	Address2	Address3	City	State	Zip	Country United	Email
Top 30 Creditor	Pension Protection Fund	Officer	Renaissance			Croydon		CR0 2NA	Kingdom	michelle.ostermann@ppf.co.uk
	Puerto Rico Attorney									
Puerto Rico Attorney General	General		PO Box 9020192			San Juan	PR	00902-0192		omar.andino@justicia.pr.gov
Top 30 Creditor	Qualcomm Technologies	Robinson & Cole LLP	Evan Lazerowitz	666 Third Avenue	20th Floor	New York	NY	10017		elazerowitz@rc.com
Counsel to Unifrax Holding LLC	Reid and Riege, P.C.	Jon P. Newton	One Financial Plaza			Hartford	СТ	06103		jnewton@rrlawpc.com
Top 30 Creditor	Renesas Electronics Rhode Island Attorney	Hidetoshi Shibata, Chief Executive Officer	Toyosu Foresia			Tokyo		135-0061	Japan	hidetoshi.shibata@renesas.com
Rhode Island Attorney General	General Attorney	Attn Bankruptcy Department	150 S. Main St.			Providence	RI	02903		ag@riag.ri.gov
Counsel for Mizuho Bank, Ltd., in All Capacities	Richards, Layton & Finger,	Mark D. Collins, Michael J. Merchant	On a Badray Course	000 North King Otrock		NA/illes in set a se	DE	40004		collins@rlf.com; merchant@rlf.com;
Other than as Prepetition Agent Top 30 Creditor and Committee of Unsecured	P.A.	and Brendan J. Schlauch	One Rodney Square	920 North King Street		Wilmington	DE	19801		schlauch@rlf.com
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Counsel to STMicroelectronics, Inc.	Rochelle Mccullough, LLP	J.Mark Chevallier	901 Main Street, Suite 3200			Dallas	TX	75202		mchevallier@romclaw.com
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Coursel to Johnson Motthey Die and its offiliates	Coul Fusing LLD	Lucian B. Murley	1201 North Market Street, Suite	P.O. Box 1266		M/iles in orton	DE	40000		
Counsel to Johnson Matthey Plc and its affiliates	Saul Ewing LLP	Lucian B. Muriey	2300			Wilmington	DE	19899		luke.murley@saul.com
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SEC Regional Office	Securities & Exchange	PA Regional Office	Regional Director	One Penn Center	520	Philadelphia	PA	19103		philadelphia@sec.gov SECBankruptcy-OGC-ADO@SEC.GOV;
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	South Dakota Attorney									
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Top 30 Creditor	Suzuki Motor Corporation	Masaki Kuwabara, Manager of Legal Compliance	300 Takatsuka-Machi			Hamamatsu		432-8611	Japan	masakikuwabara@hhq.suzuki.co.jp
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	Tennessee Attorney								italy	
Tennessee Attorney General Top 30 Creditor and Committee of Unsecured	General	Attn Bankruptcy Department Vaibhav Taneja, Chief Financial Officer	P.O. Box 20207			Nashville	TN	37202-0207		agattorneys@ag.tn.gov vtaneja@tesla.com;
Creditors	Tesla, Inc	and Keith Porapaiboon	Giga Texas	1 Tesla Road		Austin	TX	78725		contractnotices@tesla.com
										bankruptcytax@oag.texas.gov;
Texas Attorney General	Texas Attorney General	Attn Bankruptcy Department	300 W. 15th St			Austin	TX	78701		communications@oag.texas.gov
Top 30 Creditor	Tiberina Group	Alberto Farci, General Manager	Via Tiberina, 123			Collazzone	PG	06050	Italy	alberto.farci@tiberina.cz
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	Trees and general	Yukihiko Morita, Senior Executive Vice								game
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Utah Attorney General	Utah Attorney General	Attn Bankruptcy Department	Utah State Capitol Complex	350 North State Street, Suite 230		Salt Lake City	UT	84114-2320		bankruptcy@agutah.gov
Top 30 Creditor	Valeo	Shannon Deeby, Deputy General Counsel, North America	150 Stephenson Highway			Troy	MI	48083		shannon.deeby@valeo.com
Counsel to Alps Alpine North America, Inc.	Vectis Law	Patrick M. Costello	303 Twin Dolphin Dr., 6th Floor			Redwood City	CA	94065		pcostello@vectislawgroup.com
Vermont Attorney General	Vermont Attorney General Virgin Islands Attorney	Attn Bankruptcy Department	109 State St.			Montpelier	VT	05609-1001		ago.info@vermont.gov
Virgin Islands Attorney General	General	Attn Bankruptcy Department	34-38 Kronprindsens Gade	GERS Bldg 2nd Fl		St. Thomas	VI	00802		info@usvidoj.com
Virginia Attorney General	Virginia Attorney General	Attn Bankruptcy Department	202 North Ninth St			Richmond	VA	23219		mailoag@oag.state.va.us
		Brett Pynnonen, Senior Vice President				Van Buren				
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West Virginia Attorney General	General	Atti bankruptcy Department	1 0							· ·
West Virginia Attorney General Counsel to Deutsche Bank AG, London Branch	General Willkie Farr & Gallagher LLF		600 Travis Street			Houston	TX	77002		jhardy2@willkie.com
,	Willkie Farr & Gallagher LLF		, ,			Houston New York	TX NY	77002 10019-6099		jhardy2@willkie.com jminias@willkie.com; cthain@willkie.com

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	Wolfson Bolton Kochis	, , ,	·	,						
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Counsel to FCA US LLC, Sumitomo Electric U.S.A. Holdings, Inc., Murata Electronics North America,										
Inc., Plásticos Técnicos Mexicanos, S.A. DE C.V,	Womble Bond Dickinson	Matthew P. Ward and Lisa Bittle	1313 North Market Street, Suite							matthew.ward@wbd-us.com;
and Atlantic Specialty Insurance Company	(US) LLP	Tancredi	1200			Wilmington	DE	19801		lisa.tancredi@wbd-us.com
Counsel to Plásticos Técnicos Mexicanos, S.A. DE	Womble Bond Dickinson									
C.V	(US) LLP	Wojciech Jung	950 Third Avenue, Suite 2400			New York	NY	10022		Wojciech.Jung@wbd-us.com
	Wuhu Foresight Technology	· · · · · · · · · · · · · · · · · · ·								, ,
Top 30 Creditor	Co. Ltd	Lu Wenbo, General Manager	No. 2, Lingyuan Road			Wuhu City		241000	China	fs@foresight-int.com
Wyoming Attorney General	Wyoming Attorney General	Attn Bankruptcy Department	109 State Capitol			Cheyenne	WY	82002		ag.webmaster@wyo.gov
Counsel to Mizuho Bank, Ltd., in its capacity as		Robert S. Brady and Andrew L.	·			-				rbrady@ycst.com;
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