UNITED STATES BANKRUPTCY COURT

	DISTRICT	OF Delaware
In Re. Marelli Business Service Corp.	§ §	Case No. <u>25-11069</u> Lead Case No. <u>25-11034</u>
Debtor(s)	§ §	Lead Case No. 25-11034
Monthly Operating Report		Chapter 11
Reporting Period Ended: <u>06/30/2025</u>		Petition Date: <u>06/11/2025</u>
Months Pending: 1		Industry Classification: 3 3 6 3
Reporting Method: Accrual Ba	sis •	Cash Basis
Debtor's Full-Time Employees (current):		99
Debtor's Full-Time Employees (as of date of order for 1	relief):	99
 ✓ Statement of cash receipts and disbursements ✓ Balance sheet containing the summary and det ✓ Statement of operations (profit or loss statement of aging ✓ Postpetition liabilities aging ✓ Statement of capital assets ✓ Schedule of payments to professionals ✓ Schedule of payments to insiders ✓ All bank statements and bank reconciliations for Description of the assets sold or transferred an 	ail of the assetsnt)	s, liabilities and equity (net worth) or deficit g period
/s/ Timothy P. Cairns Signature of Responsible Party 07/30/2025 Date		Timothy P. Cairns Printed Name of Responsible Party 919 North Market Street, 17th Floor P.O. Box 8705, Wilmington, DE 19801

STATEMENT: This Periodic Report is associated with an open bankruptcy case; therefor 1320.4(a)(2) applies.



1

Pa	rt 1: Cash Receipts and Disbursements	Current Month	Cumulative
a.	Cash balance beginning of month	\$109,740	
b.	Total receipts (net of transfers between accounts)	\$2,279,599	\$2,279,599
c.	Total disbursements (net of transfers between accounts)	\$1,588,039	\$1,588,039
d.	Cash balance end of month (a+b-c)	\$801,300	
e.	Disbursements made by third party for the benefit of the estate	\$0	\$0
f.	Total disbursements for quarterly fee calculation (c+e)	\$1,588,039	\$1,588,039
	rt 2: Asset and Liability Status ot generally applicable to Individual Debtors. See Instructions.)	Current Month	
a.	Accounts receivable (total net of allowance)	\$0	
b.	Accounts receivable over 90 days outstanding (net of allowance)	\$0	
c.	Inventory (Book • Market O Other (attach explanation))	\$0	
d	Total current assets	\$0	
e.	Total assets	\$0	
f.	Postpetition payables (excluding taxes)	\$0	
g.	Postpetition payables past due (excluding taxes)	\$0	
h.	Postpetition taxes payable	\$0	
i.	Postpetition taxes past due	\$0	
j.	Total postpetition debt (f+h)	\$0	
у. k.	Prepetition secured debt	\$0	
l.	Prepetition priority debt		
	Prepetition unsecured debt	\$0	
m.	•	\$0	
n.	Total liabilities (debt) (j+k+l+m) Ending equity/net worth (e-n)	\$0 \$0	
0.	Ending equity/net worth (e-n)	- 50	
Pa	rt 3: Assets Sold or Transferred	Current Month	Cumulative
a.	Total cash sales price for assets sold/transferred outside the ordinary	\$0	\$0
b.	course of business Total payments to third parties incident to assets being sold/transferred		, , , , , , , , , , , , , , , , , , ,
٠.	outside the ordinary course of business	\$0	\$0
c.	Net cash proceeds from assets sold/transferred outside the ordinary course of business (a-b)	\$0	\$0
	rt 4: Income Statement (Statement of Operations)	Current Month	Cumulative
(N	ot generally applicable to Individual Debtors. See Instructions.)		
a.	Gross income/sales (net of returns and allowances)	\$0	
b.	Cost of goods sold (inclusive of depreciation, if applicable)	\$0	
c.	Gross profit (a-b)	\$0	
d.	Selling expenses		
e.	General and administrative expenses		
f.	Other expenses Depreciation and/or emortization (not included in 4b)	80	
g. L	Depreciation and/or amortization (not included in 4b)	\$0	
h.	Interest Tayor (local state and federal)	\$0 \$0	
i.	Taxes (local, state, and federal)		
J. L	Reorganization items Profit (loss)		Ó.O.
k.	Profit (IOSS)		\$0

		ssional Fees and Expenses		Approved	Annroyad	Paid Current	Paid
				Approved Current Month	Approved Cumulative	Month	Cumulative
l .	Debto	r's professional fees & expenses (bank	ruptcy) Aggregate Total				
	Itemiz	ed Breakdown by Firm					
		Firm Name	Role				
	i						
	ii						
	iii						
	iv						
	v						
	vi						
	vii						
	viii						
	ix						
	X						
	xi						
	xii						
	xiii						
	xiv						
	xv						
	xvi						
	xvii						
	xviii						
	xix						
	xx						
	xxi						
	xxii						
	xxiii						
	xxiv						
	xxv						
	xxvi						
	xxvii						
	xxviii						
	xxix						
	xxx						
	xxxi						
	xxxii						
	xxxiii						
	xxxiv						
	xxxv						
	xxxvi						

XXX	vii			
xxx	vii			
xxx	ix			
xl				
xli				
xlii				
xliii	i			
xliv	7			
xlv				
xlvi	i			
xlvi	ii			
xlvi	iii			
xlix				
l				
li				
lii				
liii				
liv				
lv				
lvi				
lvii				
lviii	i			
lix				
lx				
lxi				
lxii				
lxiii	i			
lxiv	7			
lxv				
lxvi				
lxvi	ii			
lxvi	iii			
lxix	1			
lxx				
lxxi	i			
lxxi				
lxxi	iii			
lxxi	iv			
lxxv	V			
lxxv	vi			
lxxv	vii			
lxxv	viii			

Case 25-11034-CTG Doc 407 Filed 07/30/25 Page 5 of 12

Debtor's Name Marelli Business Service Corp. Case No. 25-11069 lxxix lxxx lxxxi lxxxii lxxxiii lxxxiv lxxxv lxxxvi lxxxvi lxxxvi lxxxix хc xci xcii xciii xciv xcv xcvi xcvii xcviii xcix c ci Approved Paid Current Paid Approved **Current Month** Cumulative Month Cumulative b. Debtor's professional fees & expenses (nonbankruptcy) Aggregate Total Itemized Breakdown by Firm Firm Name Role ii iii iv vi vii viii ix X хi

xii xiii xiv

Debtor's Name Marelli Business Service Corp.

Case No. 25-11069

XV			
xvi			
xvii			
xviii			
xix			
xx			
xxi			
xxii			
xxiii			
xxiv			
XXV			
xxvi			
xxvii			
xxviii			
xxix			
XXX			
xxxi			
xxxii			
xxxiii			
xxxiv			
XXXV			
xxxvi			
xxxvii			
xxxvii			
xxxix			
xl			
xli			
xlii			
xliii			
xliv			
xlv			
xlvi			
xlvii			
xlviii			
xlix			
1			
li			
lii			
liii			
liv			
lv			
lvi			

Case 25-11034-CTG Doc 407 Filed 07/30/25 Page 7 of 12

Debtor's Name Marelli Business Service Corp.

Case No. 25-11069

Niti					
IX	1	vii			
Ix	Ī	viii			
Data]	lix			
Detit	1	x			
Defit Deftt Defit Defit Defit Defit Defit Defit Defit Deftt Defit Deftt Defit Deftt Defit Deftt Deft	1	xi			
Daily	1	xii			
Evvi	ī	xiii			
Evvii Evviii Evviiii Evviiiii Evviiiii Evviiiii Evviiii Evviiii Evvi	1	xiv			
Exvii	1	xv			
Excit	1	xvi			
Ixix	1	xvii			
Dax Dax	ī	xviii			
Excil	1	xix			
Excil	1	xx			
Excit Exci	Ī	xxi			
Exciv]	xxii			
]	xxiii			
	1	xxiv			
]	xxv			
	1	xxvi			
lxxix	1	xxvii			
	1	xxviii			
lxxxii	ī	xxix			
lxxxii	ī	xxx			
lxxxiv	1	xxxi			
Ixxxv	1	xxxii			
Ixxxvi	Ī	xxxiii			
Ixxxvi	1	xxxiv			
lxxxvi	1	xxxv			
lxxxix	1	xxxvi			
lxxxix xc xci xcii xciii xciii xciv xcvi	1	xxxvi			
xc xci xcii xciii xciii xciv xcv xcv xcvi xcvii	Ī	xxxvi			
xci xcii xciii xciii xciv xcv xcv xcvi xcvii xcvii	1	xxxix			
xcii xciii xciv xciv xcv xcv xcvi	2	кc			
xciii xciv xcv xcv xcvii	2	xci			
xciv xcv xcvi xcvii	2	xcii			
xcv xcvi xcvii	2	xciii			
xcvi xcvii	2	xciv			
xcvii	2	xcv			
	2	xcvi			
xcviii	2	xcvii			
		xcviii			

Case 25-11034-CTG Doc 407 Filed 07/30/25 Page 8 of 12

Debtor's	btor's Name Marelli Business Service Corp.			Case No. 25-11069				
	xcix							
	c							
c.	All professional fees and expenses (debtor & committees)				\$0	\$0	\$0	

Pa	rt 6: Postpetition Taxes	Current M	lonth	Cumulative
	·			
a.	Postpetition income taxes accrued (local, state, and federal)		\$0	\$0
b.	Postpetition income taxes paid (local, state, and federal)		<u>\$0</u> _	\$0
c.	Postpetition employer payroll taxes accrued		<u>\$0</u>	\$0
d.	Postpetition employer payroll taxes paid		<u>\$0</u>	\$0
e.	Postpetition property taxes paid		<u>\$0</u> _	\$0
f.	Postpetition other taxes accrued (local, state, and federal)		<u>\$0</u>	\$0
g.	Postpetition other taxes paid (local, state, and federal)		<u>\$0</u>	\$0
Pa	rt 7: Questionnaire - During this reporting period:			
a.	Were any payments made on prepetition debt? (if yes, see Instructions)	Yes No (
b.	Were any payments made outside the ordinary course of business without court approval? (if yes, see Instructions)	Yes No (•	
c.	Were any payments made to or on behalf of insiders?	Yes O No (•	
d.	Are you current on postpetition tax return filings?	Yes No (\circ	
e.	Are you current on postpetition estimated tax payments?	Yes No (\circ	
f.	Were all trust fund taxes remitted on a current basis?	Yes No (
g.	Was there any postpetition borrowing, other than trade credit? (if yes, see Instructions)	Yes O No (•	
h.	Were all payments made to or on behalf of professionals approved by the court?	Yes O No (N/A •	
i.	Do you have: Worker's compensation insurance?	Yes O No (•	
	If yes, are your premiums current?	Yes O No (○ N/A ⑥ ((if no, see Instructions)
	Casualty/property insurance?	Yes No (
	If yes, are your premiums current?	Yes No (○ N/A ○ ((if no, see Instructions)
	General liability insurance?	Yes No (\circ	
	If yes, are your premiums current?	Yes No (○ N/A ○ (if no, see Instructions)
j.	Has a plan of reorganization been filed with the court?	Yes No (•	
k.	Has a disclosure statement been filed with the court?	Yes No (•	
l.	Are you current with quarterly U.S. Trustee fees as set forth under 28 U.S.C. § 1930?	Yes No (

Case 25-11034-CTG Doc 407 Filed 07/30/25 Page 9 of 12

Debtor's Name Marelli Business Service Corp. Case No. 25-11069 Part 8: Individual Chapter 11 Debtors (Only) Gross income (receipts) from salary and wages \$0 a. \$0 Gross income (receipts) from self-employment b. Gross income from all other sources \$0 \$0 d. Total income in the reporting period (a+b+c) Payroll deductions \$0 e. \$0 Self-employment related expenses f. \$0 Living expenses g. h. All other expenses \$0 \$0 Total expenses in the reporting period (e+f+g+h) Difference between total income and total expenses (d-i) \$0 j. List the total amount of all postpetition debts that are past due \$0 k. l. Are you required to pay any Domestic Support Obligations as defined by 11 Yes (No (U.S.C § 101(14A)? If yes, have you made all Domestic Support Obligation payments? Yes \(\cap \text{No} \(\cap \text{N/A} \(\cdot \) **Privacy Act Statement** 28 U.S.C. § 589b authorizes the collection of this information, and provision of this information is mandatory under 11 U.S.C. §§ 704, 1106, and 1107. The United States Trustee will use this information to calculate statutory fee assessments under 28 U.S.C. § 1930(a)(6). The United States Trustee will also use this information to evaluate a chapter 11 debtor's progress through the bankruptcy system, including the likelihood of a plan of reorganization being confirmed and whether the case is being prosecuted in good faith. This information may be disclosed to a bankruptcy trustee or examiner when the information is needed to perform the trustee's or examiner's duties or to the appropriate federal, state, local, regulatory, tribal, or foreign law enforcement agency when the information indicates a violation or potential violation of law. Other disclosures may be made for routine purposes. For a discussion of the types of routine disclosures that may be made, you may consult the Executive Office for United States Trustee's systems of records notice, UST-001, "Bankruptcy Case Files and Associated Records." See 71 Fed. Reg. 59,818 et seq. (Oct. 11, 2006). A copy of the notice may be obtained at the following link: http://www.justice.gov/ust/ eo/rules regulations/index.htm. Failure to provide this information could result in the dismissal or conversion of your bankruptcy case or other action by the United States Trustee. 11 U.S.C. § 1112(b)(4)(F). I declare under penalty of perjury that the foregoing Monthly Operating Report and its supporting documentation are true and correct and that I have been authorized to sign this report on behalf of the estate.

Executive Vice President & Chief Financial Officer

Printed Name of Responsible Party

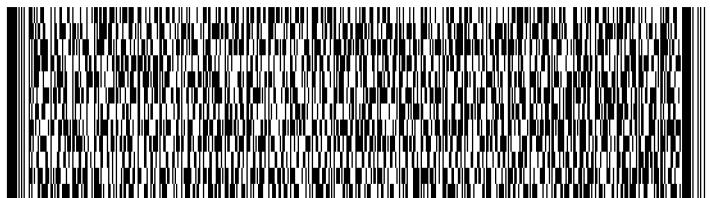
07/30/2025

Date

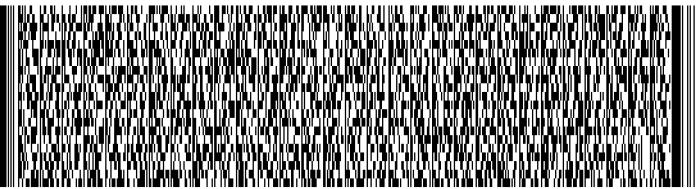
/s/ Alanna Abrahamson
Signature of Responsible Party

Alanna Abrahamson

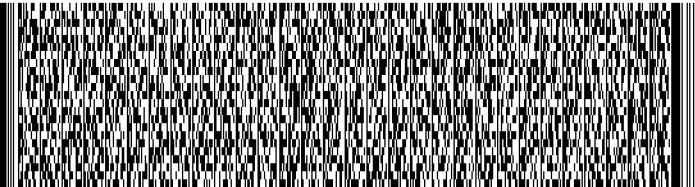
Title



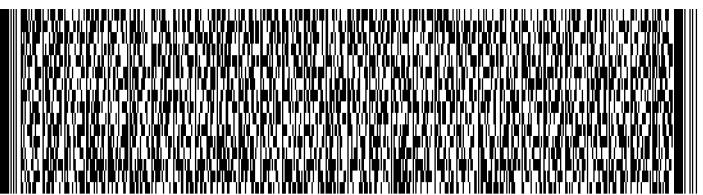
PageOnePartOn



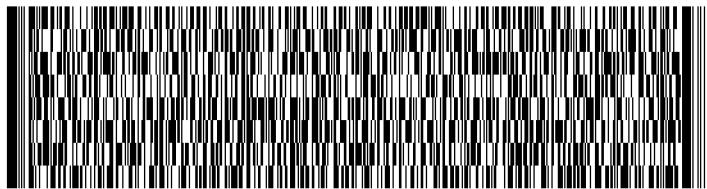
PageOnePartTwo



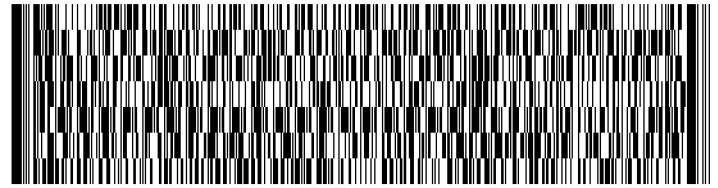
PageTwoPartOne



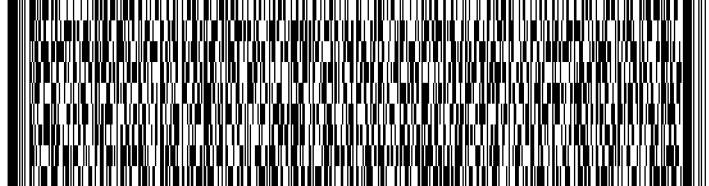
PageTwoPartTwo



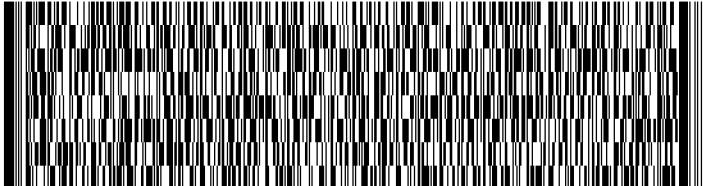
Bankruptcy1to50



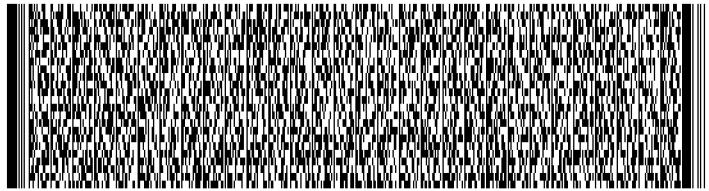
Bankruptcy51to100



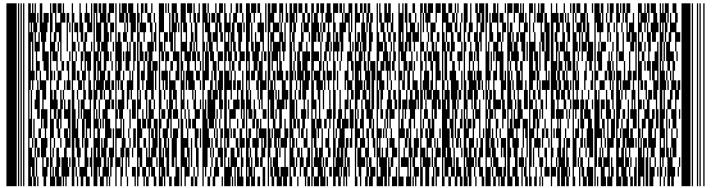
NonBankruptcy1to50



NonBankruptcy51to100



PageThree



PageFou