

**IN THE UNITED STATES BANKRUPTCY COURT
FOR THE DISTRICT OF DELAWARE**

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In re:

Chapter 11

MARELLI AUTOMOTIVE LIGHTING USA, LLC
et al.,¹

Case No. 25-11034 (CTG)

Debtors.

Jointly Administered

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**THIRD MONTHLY FEE APPLICATION OF
ALVAREZ & MARSAL NORTH AMERICA, LLC
FOR PAYMENT OF COMPENSATION AND REIMBURSEMENT
OF EXPENSES AS FINANCIAL ADVISORS TO THE DEBTORS
FOR THE PERIOD FROM SEPTEMBER 1, 2025 THROUGH SEPTEMBER 30, 2025**

Name of Applicant: Alvarez & Marsal North America, LLC

Authorized to Provide Professional
Services to: The above-captioned Debtors

Period for which compensation and
reimbursement is sought: September 1, 2025 through September 30, 2025

Amount of Compensation sought as actual,
reasonable and necessary: \$5,974,405.60 (80% of \$7,468,007.00)

Amount of Expense Reimbursement sought
as actual, reasonable and necessary: \$106,618.04

Date of order approving retention: August 5, 2025 *nunc pro tunc* to June 10, 2025

This is a(n): ☒ Monthly ☐ Interim ☐ Final application

This is the Third monthly fee application filed in this case

¹ A complete list of each of the Debtors in these chapter 11 cases may be obtained on the website of the Debtors' claims and noticing agent at <https://www.veritaglobal.net/Marelli>. The location of Marelli Automotive Lighting USA LLC's principal place of business and the Debtors' service address in these chapter 11 cases is 26555 Northwestern Highway, Southfield, Michigan 48033.



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Requested Payment Amount:

Fees at 80% \$ 5,974,405.60

Expenses at 100% \$ 106,618.04

Total: \$ 6,081,023.64

Prior Applications –

Date Invoice Filed	Docket Number	Invoice Period	Fees Requested	Expenses Requested	Total Payment Requested	*Payment Received	Date Payment Received
8/15/2025	#0685	June 11, 2025 - July 31, 2025	\$ 14,042,730.00	\$ 196,258.19	\$ 14,238,988.19	\$ 11,420,188.34	9/25/2025
9/22/2025	#0947	August 1, 2025 - August 31, 2025	\$ 6,781,529.50	\$ 156,760.26	\$ 6,938,289.76		

**Payments reflect 80% of fees and 100% of expenses*

***agreed to \$10,253.85 in concessions for June 11-July 31 expenses*

COMPENSATION BY PROFESSIONAL

Professional	Position	Geography	Billing Rate	Total hours	Total Fees
Cumberland, Brian	Managing Director	USA	\$1,550.00	3.6	\$5,580.00
Grossi, Nick	Managing Director	USA	\$1,350.00	237.7	\$320,895.00
Simion, Tony	Managing Director	USA	\$1,300.00	182.0	\$236,600.00
Turner, Cari	Managing Director	USA	\$1,300.00	219.7	\$285,610.00
Gordon, Robert	Managing Director	USA	\$1,200.00	7.5	\$9,000.00
Cui, Maggie	Managing Director	China	\$1,200.00	36.4	\$43,680.00
Shibata, Gerardo Yukio	Senior Director	Mexico	\$1,100.00	97.7	\$107,470.00
Shiffman, David	Senior Director	USA	\$1,075.00	265.9	\$285,842.50
Donoghue, Doug	Senior Director	USA	\$1,050.00	50.6	\$53,130.00
Shahbain, Abraham	Senior Director	USA	\$1,050.00	294.2	\$308,910.00
Weiland, Brad	Senior Director	USA	\$1,025.00	119.6	\$122,590.00
Broskay, Cole	Senior Director	USA	\$1,000.00	39.0	\$39,000.00
Webber, Dan	Senior Director	USA	\$1,000.00	238.3	\$238,300.00
Callerio, Lorenzo	Senior Director	USA	\$1,000.00	296.5	\$296,500.00
Loop, Stuart	Senior Director	USA	\$975.00	295.4	\$288,015.00
Hernandez, Dylan	Director	USA	\$950.00	27.5	\$26,125.00
Warren, Joseph	Director	USA	\$950.00	294.7	\$279,965.00
Schirle, Mattie	Director	USA	\$900.00	313.5	\$282,150.00
Dvorak, Michael	Director	USA	\$875.00	134.8	\$117,950.00
Caruso, Nicholas	Director	USA	\$850.00	281.4	\$239,190.00
Hirschbuehler, Ryan	Senior Associate	USA	\$825.00	38.9	\$32,092.50
Pacheco, Santiago	Manager	Mexico	\$825.00	200.2	\$165,165.00
Postolos, Lucas	Senior Associate	USA	\$825.00	262.0	\$216,150.00
O'Toole, Colin	Manager	USA	\$800.00	186.3	\$149,040.00
Zeiss, Mark	Senior Associate	USA	\$775.00	5.8	\$4,495.00
Farina, Joao	Associate Director	Brazil	\$750.00	3.8	\$2,850.00
Rybarczyk, Jodi	Senior Associate	USA	\$750.00	193.2	\$144,900.00
Waismann, Heitor	Senior Associate	USA	\$750.00	251.2	\$188,400.00
Kordupel, Lewis	Senior Associate	USA	\$750.00	311.4	\$233,550.00
Zehetmair, Stefan	Associate Director	Germany	\$730.00	221.6	\$161,768.00
Erlach, Nicole	Senior Associate	USA	\$725.00	176.1	\$127,672.50
Cook, Jacob	Senior Associate	USA	\$725.00	267.5	\$193,937.50

Professional	Position	Geography	Billing Rate	Total hours	Total Fees
Mier, Nicolas	Associate	Mexico	\$675.00	21.0	\$14,175.00
Bombara, Jonathan	Associate	USA	\$675.00	70.1	\$47,317.50
Hill, Michael	Associate	USA	\$675.00	201.7	\$136,147.50
Zhu, Judith	Senior Manager	China	\$675.00	224.0	\$151,200.00
Borgonovo, Erik	Senior Associate	Italy	\$655.00	238.0	\$155,890.00
Pogorzelski, Jon	Associate	USA	\$650.00	6.5	\$4,225.00
Chester, Monte	Associate	USA	\$650.00	173.4	\$112,710.00
Fuetter, Isaac	Associate	USA	\$650.00	194.8	\$126,620.00
Kim, Junoh	Associate	USA	\$550.00	79.3	\$43,615.00
Liv-Feyman, Alec	Analyst	USA	\$550.00	243.7	\$134,035.00
Pack, Laura	Associate	Germany	\$530.00	227.5	\$120,575.00
Nguyen, Vi Hoa	Associate	Germany	\$530.00	228.8	\$121,264.00
Simoneaux, Natalie	Analyst	USA	\$525.00	27.4	\$14,385.00
Liu, Daniel	Manager	China	\$525.00	202.9	\$106,522.50
Draude, Richard	Analyst	USA	\$525.00	220.9	\$115,972.50
Schmelter, Griffen	Analyst	USA	\$525.00	281.4	\$147,735.00
Campbell, Lyndsay	Analyst	USA	\$475.00	155.9	\$74,052.50
Hamilton, Makenna	Analyst	USA	\$475.00	309.2	\$146,870.00
Hamerski, Grace	Analyst	USA	\$475.00	310.3	\$147,392.50
Korol, Sammy	Analyst	USA	\$450.00	205.7	\$92,565.00
Jain, Manasvi	Analyst	USA	\$450.00	260.5	\$117,225.00
Athreya, Abhi	Analyst	USA	\$450.00	279.5	\$125,775.00
Corbett, Natalie	Paraprofessional	USA	\$350.00	14.9	\$5,215.00
			TOTAL	9,731.40	\$7,468,007.00

COMPENSATION BY PROJECT CATEGORY

Task Code	Description	Total Hours	Total Fees Requested
ACCOUNTING/CUT-OFF	Assist the Debtors with accounting- and accounts-payable-related items. The Debtors employ approx. 20 enterprise resource planning ("ERP") systems in regions around the world, each comprising a separate accounting and finance system and separate operations, including purchasing, accounts payable, vendor-facing procurement-to-payment, customer-facing order-to-cash, and treasury operations, among others. The Debtors manage these ERPs with a combination of Debtor and outsourced personnel in plants and offices around the world. A&M's assistance under this Task Code focused on remote and on-site coordination with these local and regional plants and offices (in English and non-English languages) in Brazil, China, Germany, India, Italy, Japan, Mexico, Slovakia, and the United States, including developing and implementing systems infrastructure and more than 30 personnel training sessions for the cutoff of the Debtors' accounts-payable process, Petition-Date accounting close, the coding of approx. 500,000 pre- and postpetition liabilities, reporting requirements, internal controls for accounting, finance, and treasury departments, bank-related items, and other accounting-related items.	382.90	292,906.50
BANKRUPTCY SUPPORT	Advise and assist the Debtors on matters concerning operating in chapter 11. The Debtors' extensive footprint necessitates A&M's close coordination with business contacts and counsel at the local, regional, and global levels regarding operating guidelines for chapter 11, including detailed process management to properly address chapter 11 case management, Bankruptcy Code concepts like the automatic stay, and required reporting activities and administrative functions.	471.60	446,177.50
BUSINESS PLAN	Advise and assist the company with the planning, development, evaluation and implementation of the company's strategic, business and operating plans including the coordination and preparation of the related financial projections.	1,216.30	971,845.00
COMMUNICATION	Assist the Debtor with the communication process to	12.30	7,949.00

Task Code	Description	Total Hours	Total Fees Requested
	stakeholders, communication documents and call center.		
CONTRACTS / EXECUTORY CONTRACTS	Review of executory contracts and leases and performance of cost/benefit evaluations with respect to the affirmation of rejection of each. Assist the Debtor with contract renegotiation process.	14.40	13,265.00
COORDINATION & COMMUNICATION WITH UCC	Coordination & Communication with UCC and other Creditor constituents	42.20	40,825.00
COST EFFICIENCY	Assist the Debtor with various cost reduction and control initiatives to improve overall cost efficiency with a particular focus on supply chain, transportation and logistics, inventory procurement and management, as well as the implementation of spend control initiatives related to head count, indirect spend, and capex.	20.70	17,542.50
DIP FINANCING & CASH FLOW	Advise and assist management in treasury matters including the development of weekly cash forecasts, reporting on cash activity, covenant compliance, and other reporting requirements pursuant to cash collateral motion. Advise Debtor and assist other advisors with procurement of DIP financing, including diligence with prospective lenders and reporting to the eventual DIP lender	3,562.50	2,375,927.00
DUE DILIGENCE & INFORMATION REQUESTS	Address information requests from, and attend meetings and calls with, various constituencies including lenders, unsecured creditors committee, and advisors. Deal with Creditors and third party inquiries.	362.20	309,215.00
EMPLOYEE COMPENSATION	Assist the Debtor with compensation matters; including market based compensation for the bankruptcy process.	71.80	66,000.00
FEE APP	Prepare the month and interim fee applications in accordance with Court guidelines.	109.80	54,880.00
MONTHLY OPERATING REPORT	Assist the Debtors with the preparation of the Initial Debtor Interview requirements, Initial Operating Report, Monthly Operating Report, Form 26 and other related matters for the US Trustee.	302.40	215,560.00
MOTIONS/ORDERS	Assist the Debtors on various motions filed, and on entry of Orders to implement required reporting and other activities contemplated by the various filed motions. Complete analyses and assist the Debtors on various motions filed, and on entry of Orders to implement required reporting and other activities contemplated by the various filed motions.	15.80	13,260.00

Task Code	Description	Total Hours	Total Fees Requested
PLAN / DISCLOSURE STATEMENT	Assist the Debtor and advisors with various analyses and assessment of the components included in and relating to the POR, Disclosure Statement, Schedules and related documents. Complete analyses and assist the Debtor with the Plan or Reorganization and Disclosure Statement.	14.00	13,522.50
RETENTION	Prepare documents in compliance with Court retention requirements.	14.90	10,960.00
TRAVEL TIME	Billable travel time (reflects 50% of time incurred).	110.00	106,965.00
UST REPORTING REQUIREMENTS	Assist the Debtors with the preparation of Initial Debtor Interview requirements, Monthly Operating Reports and any related matters for the US Trustee.	10.00	9,830.00
VENDOR MANAGEMENT	Advise and assist the Debtors with postpetition vendor management including analyzing the financial impact of supplier agreements, tracking prepetition payment activity, and meeting and negotiating with suppliers. The Debtors extensive footprint and decentralized operations necessitates A&M's close coordination with business contacts and counsel at the local, regional, and global levels, including a Debtor vendor management team comprised of finance, purchasing, and other personnel from multiple countries. A&M also assists the Debtors with around-the-world reconciliation of asserted vendor claims and coordination of vendor strategies across regions including North America; Latin America; Europe, the Middle East, and Africa; China; and the greater Asia-Pacific. A&M's assistance under this Task Code brought to bear both remote and on-site coordination with local and regional plants and offices (in English and non-English languages), as reasonably requested by the Debtors.	2,997.60	2,501,377.00
		9,731.40	\$ 7,468,007.00

COMPENSATION BY GEOGRAPHY

Geography	Total hours	Total Fees
USA	8,029.5	\$6,317,447.50
Mexico	318.9	\$286,810.00
Brazil	3.8	\$2,850.00
Germany	677.9	\$403,607.00
Italy	238.0	\$155,890.00
China	463.3	\$301,402.50
Total	9,731.4	\$7,468,007.00

EXPENSE SUMMARY

SUMMARY OF EXPENSES BY CATEGORY FOR ALVAREZ & MARSAL NORTH AMERICA, LLC September 1, 2025 through September 30, 2025	
Expense Category	Amount
Airfare	62,572.21
Lodging	28,304.10
Meals	4,690.81
Miscellaneous	1,667.50
Transportation	9,383.42
Total	\$ 106,618.04

Annexed hereto are the following schedules for compensation and reimbursement of expenses sought by Applicant for the Compensation Period:

Exhibit A – Summary of Time Detail by Task

Exhibit B – Summary of Time Detail by Professional

Exhibit C – Summary of Time Detail by Task by Professional

Exhibit D – Time Detail by Task Code which includes a daily time log detailing the activities and services performed by the Applicant on behalf of the Debtors

Exhibit E – Summary of Expense by Category

Exhibit F – Expense Detail by Professional which includes a breakdown of the Applicant's expenses incurred

**IN THE UNITED STATES BANKRUPTCY COURT
FOR THE DISTRICT OF DELAWARE**

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In re: Chapter 11

MARELLI AUTOMOTIVE LIGHTING USA, LLC Case No. 25-11034 (CTG)

et al.,¹ Jointly Administered

Debtors.

----- X

**THIRD MONTHLY FEE APPLICATION OF
ALVAREZ & MARSAL NORTH AMERICA, LLC
FOR PAYMENT OF COMPENSATION AND REIMBURSEMENT
OF EXPENSES AS FINANCIAL ADVISORS TO THE DEBTORS
FOR THE PERIOD FROM SEPTEMBER 1, 2025 THROUGH SEPTEMBER 30, 2025**

Alvarez & Marsal North America, LLC (“A&M” or the “Applicant”), financial advisor to the above-captioned debtors and debtors in possession (collectively, the “Debtors”), hereby submits its second monthly application (the “Application”) for entry of an order pursuant to section 331 of title 11 of the United States Code, 11 U.S.C. §§101 et seq., as amended (the “Bankruptcy Code”) granting it monthly compensation and reimbursement of expenses for the period from September 1, 2025 through September 30, 2025. In support hereof, A&M respectfully represents as follows:

**I. JURISDICTION, VENUE AND STATUTORY
PREDICATES FOR RELIEF SOUGHT**

1. This Court has jurisdiction over this Application pursuant to 28 U.S.C. §1334. This is a core proceeding pursuant to 28 U.S.C. §157(b)(2)(A) and (B). Venue of this

¹ A complete list of each of the Debtors in these chapter 11 cases may be obtained on the website of the Debtors’ claims and noticing agent at <https://www.veritaglobal.net/Marelli>. The location of Marelli Automotive Lighting USA LLC’s principal place of business and the Debtors’ service address in these chapter 11 cases is 26555 Northwestern Highway, Southfield, Michigan 48033.

proceeding and this Application is proper in this District pursuant to 28 U.S.C. §§1408 and 1409. The statutory predicate for the relief sought herein is section 331 of the Bankruptcy Code.

II. BACKGROUND

2. On June 11, 2025 (the “Petition Date”), the Debtors each filed a voluntary petition for relief under chapter 11 of the Bankruptcy Code. The Debtors have continued in the management of its businesses and operation of its properties pursuant to sections 1107(a) and 1108 of the Bankruptcy Code.

3. On June 12, 2025, this Court entered an Order [Docket No. 478] approving the retention of A&M as financial advisors to the Debtors *nunc pro tunc* to the Petition Date.

4. On August 5, 2025, the Court entered the *Order (I) Establishing Procedures for Interim Compensation and Reimbursement of Expenses for Retained Professionals and (II) Granting Related Relief* [Docket No. 477] (the “Interim Compensation Order”).

III. SUMMARY OF SERVICES RENDERED

5. A&M has rendered services on behalf of the Debtors for the period from September 1, 2025 through September 30, 2025 (the “Compensation Period”), totaling 9,731.4 hours of professional time.

6. Attached hereto as Exhibits “A-F” is a full and detailed statement describing the professional services rendered and expenses incurred by each A&M professional during the Compensation Period.

7. To assist the Court in its review of the fees sought by Applicant, Applicant has separated its time entries in Exhibit D into the following categories:

Task Code	Description	Total Hours	Total Fees Requested
ACCOUNTING/CUT-OFF	Assist the Debtors with accounting- and accounts-payable-related items. The Debtors employ approx. 20 enterprise resource planning ("ERP") systems in regions around the world, each comprising a separate accounting and finance system and separate operations, including purchasing, accounts payable, vendor-facing procurement-to-payment, customer-facing order-to-cash, and treasury operations, among others. The Debtors manage these ERPs with a combination of Debtor and outsourced personnel in plants and offices around the world. A&M's assistance under this Task Code focused on remote and on-site coordination with these local and regional plants and offices (in English and non-English languages) in Brazil, China, Germany, India, Italy, Japan, Mexico, Slovakia, and the United States, including developing and implementing systems infrastructure and more than 30 personnel training sessions for the cutoff of the Debtors' accounts-payable process, Petition-Date accounting close, the coding of approx. 500,000 pre- and postpetition liabilities, reporting requirements, internal controls for accounting, finance, and treasury departments, bank-related items, and other accounting-related items.	382.90	292,906.50
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CONTRACTS / EXECUTORY CONTRACTS	Review of executory contracts and leases and performance of	14.40	13,265.00

Task Code	Description	Total Hours	Total Fees Requested
	cost/benefit evaluations with respect to the affirmation of rejection of each. Assist the Debtor with contract renegotiation process.		
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EMPLOYEE COMPENSATION	Assist the Debtor with compensation matters; including market based compensation for the bankruptcy process.	71.80	66,000.00
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Task Code	Description	Total Hours	Total Fees Requested
	Schedules and related documents. Complete analyses and assist the Debtor with the Plan or Reorganization and Disclosure Statement.		
RETENTION	Prepare documents in compliance with Court retention requirements.	14.90	10,960.00
TRAVEL TIME	Billable travel time (reflects 50% of time incurred).	110.00	106,965.00
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		9,731.40	\$ 7,468,007.00

8. The total sum due to A&M for professional services rendered on behalf of the Debtors for the Compensation Period is \$5,974,405.60 (80% of \$7,468,007.00). A&M submits that the professional services it rendered on behalf of the Debtors during this time were reasonable and necessary.

9. A&M also expended costs on behalf of the Debtors in the sum of \$106,618.04 during the Compensation Period. Attached hereto as Exhibit "F" is an itemized list

of expenses incurred during the Compensation Period.

10. A&M accordingly seeks payment of the sum of \$7,468,007.00 in fees and \$106,618.04 in expenses, for a total of \$7,574,625.04.

11. The undersigned hereby attests that he has reviewed the requirements of Rule 2016-2 and this Application conforms to such requirements.

WHEREFORE, A&M hereby requests: (i) monthly allowance of compensation for necessary and valuable professional services rendered to the Debtors in the sum of \$6,081,023.64 (representing 80% of \$7,468,007.00) and reimbursement of actual and necessary expenses incurred in the sum of \$106,618.04 for the period from September 1, 2025 through September 30, 2025, (ii) payment in the amount of \$5,974,405.60 representing 80% of the total fees billed and 100% of the expenses incurred during the Application Period, as provided under the Interim Compensation Order; and (iii) such other relief as this Court deems just and proper.

Dated: October 6, 2025
Troy, MI

Respectfully submitted,

**ALVAREZ & MARSAL NORTH
AMERICA, LLC**

/s/ Tony Simion
Tony Simion
Managing Director
Alvarez & Marsal North America, LLC
755 W. Big Beaver Ave., Suite 650
Troy, MI 48084
Telephone: 248.936.0836
tsimion@alvarezandmarsal.com

*Financial Advisor to the Debtors and
Debtors in Possession*

**IN THE UNITED STATES BANKRUPTCY COURT
FOR THE DISTRICT OF DELAWARE**

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In re: Chapter 11

MARELLI AUTOMOTIVE LIGHTING USA, LLC Case No. 25-11034 (CTG)

et al.,² Jointly Administered

Debtors.

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NOTICE OF FILING OF FEE APPLICATION

PLEASE TAKE NOTICE that Alvarez & Marsal North America, LLC (“A&M”) financial advisors to the debtors and debtors in possession (collectively, the “Debtors”), filed and served the *Third Monthly Fee Application of Alvarez & Marsal North America, LLC for Payment of Compensation and Reimbursement of Expenses as Financial Advisors to the Debtors for the Period from September 1, 2025 through September 30, 2025* (the “Application”) seeking compensation for the reasonable and necessary services rendered to the Debtors in the amount of \$7,468,007.00, and reimbursement for actual and necessary expenses in the amount of \$106,618.04.

PLEASE TAKE FURTHER NOTICE that any objection or response to the Application must be made in writing, and filed with the United States Bankruptcy Court for the District of Delaware (the “Bankruptcy Court”), 824 North Market Street, 3rd Floor, Wilmington, Delaware 19801, on or before **October 27, 2025 at 4:00 p.m. prevailing Eastern time.**

² A complete list of each of the Debtors in these chapter 11 cases may be obtained on the website of the Debtors’ claims and noticing agent at <https://www.veritaglobal.net/Marelli>. The location of Marelli Automotive Lighting USA LLC’s principal place of business and the Debtors’ service address in these chapter 11 cases is 26555 Northwestern Highway, Southfield, Michigan 48033.

The Application is submitted pursuant to the *Order (I) Establishing Procedures for Interim Compensation and Reimbursement of Expenses for Retained Professionals and (II) Granting Related Relief* [Docket No. 477] (the “Interim Compensation Order”).

PLEASE TAKE FURTHER NOTICE that at the same time, you must also serve a copy of the response or objection upon to: (a) the U.S. Trustee; (b) the holders of the 30 largest unsecured claims against the Debtors (on a consolidated basis); (c) Paul Hastings LLP and Morris James LLP, as co-counsel to the Committee; (d) the office of the attorney general for each of the states in which the Debtors operate; (e) United States Attorney’s Office for the District of Delaware; (f) the Internal Revenue Service; (g) the United States Securities and Exchange Commission; (h) the United States Department of Justice; (i) Mayer Brown LLP, as counsel to the DIP Agent; (j) Davis Polk & Wardwell LLP, as counsel to Mizuho Bank, Ltd., in all capacities other than as Prepetition Agent; (k) Young Conaway Stargatt & Taylor, LLP, as counsel to Mizuho Bank, Ltd., in its capacity as Prepetition Agent; (l) Akin Gump Strauss Hauer & Feld LLP and Cole Schotz P.C., as counsel to the Ad Hoc Group; of Senior Lenders; (m) Paul, Weiss, Rifkind, Wharton & Garrison LLP, as counsel to the Sponsors; and (n) any party that has requested notice pursuant to Bankruptcy Rule 2002 (the “Notice Parties”).

IF NO OBJECTIONS ARE FILED AND SERVED IN ACCORDANCE WITH THE ABOVE PROCEDURES, THEN 80% OF FEES AND 100% OF THE EXPENSES REQUESTED IN THE APPLICATION MAY BE PAID PURSUANT TO THE INTERIM COMPENSATION ORDER WITHOUT FURTHER HEARING OR ORDER OF THE COURT. ON AUGUST 5, 2025, THE COURT ENTERED THE ORDER (I) ESTABLISHING PROCEDURES FOR INTERIM COMPENSATION AND REIMBURSEMENT OF EXPENSES FOR RETAINED PROFESSIONALS AND (II) GRANTING RELATED RELIEF [DOCKET NO. 477] (THE "INTERIM COMPENSATION ORDER").

IF A TIMELY OBJECTION IS FILED AND SERVED, THEN PAYMENT WILL BE MADE ACCORDING TO THE PROCEDURES SET FORTH IN THE INTERIM COMPENSATION ORDER.

A HEARING ON THE APPLICATION WILL BE HELD ONLY IF OBJECTIONS ARE TIMELY FILED.

Dated: October 6, 2025
Wilmington, Delaware

/s/ Laura Davis Jones

Laura Davis Jones (DE Bar No. 2436)
Timothy P. Cairns (DE Bar No. 4228)
Edward A. Corma (DE Bar No. 6718)
PACHULSKI STANG ZIEHL & JONES LLP
919 North Market Street, 17th Floor
P.O. Box 8705
Wilmington, Delaware 19899-8705 (Courier 19801)
Telephone: (302) 652-4100
Facsimile: (302) 652-4400
Email: ljones@pszjlaw.com
tcairns@pszjlaw.com
ecorma@pszjlaw.com

- and -

Joshua A. Sussberg, P.C. (admitted *pro hac vice*)
Nicholas M. Adzima (admitted *pro hac vice*)
Evan Swager (admitted *pro hac vice*)
KIRKLAND & ELLIS LLP
KIRKLAND & ELLIS INTERNATIONAL LLP
601 Lexington Avenue
New York, New York 10022
Telephone: (212) 446-4800
Facsimile: (212) 446-4900
Email: joshua.sussberg@kirkland.com
nicholas.adzima@kirkland.com
evan.swager@kirkland.com

-and-

Ross M. Kwasteniet, P.C. (admitted *pro hac vice*)
Spencer A. Winters, P.C. (admitted *pro hac vice*)
333 West Wolf Point Plaza
Chicago, Illinois 60654
Telephone: (312) 862-2000
Facsimile: (312) 862-2200
Email: ross.kwasteniet@kirkland.com
spencer.winters@kirkland.com
Co-Counsel to the Debtors and Debtors in Possession

EXHIBIT A
Summary of Time Detail by Task

Exhibit A

Marelli Automotive Lighting USA, LLC
Summary of Time Detail by Task
September 1, 2025 through September 30, 2025

<i>Task Description</i>	<i>Sum of Hours</i>	<i>Sum of Fees</i>
ACCOUNTING/CUT-OFF	382.9	\$292,906.50
BANKRUPTCY SUPPORT	471.6	\$446,177.50
BUSINESS PLAN	1,216.3	\$971,845.00
COMMUNICATION	12.3	\$7,949.00
CONTRACTS / EXECUTORY CONTRACTS	14.4	\$13,265.00
COORDINATION & COMMUNICATION WITH UCC	42.2	\$40,825.00
COST EFFICIENCY	20.7	\$17,542.50
DIP FINANCING & CASH FLOW	3,562.5	\$2,375,927.00
DUE DILIGENCE & INFORMATION REQUESTS	362.2	\$309,215.00
EMPLOYEE COMPENSATION	71.8	\$66,000.00
FEE APP	109.8	\$54,880.00
MONTHLY OPERATING REPORT	302.4	\$215,560.00
MOTIONS/ORDERS	15.8	\$13,260.00
PLAN / DISCLOSURE STATEMENT	14.0	\$13,522.50
RETENTION	14.9	\$10,960.00
TRAVEL TIME	110.0	\$106,965.00
UST REPORTING REQUIREMENTS	10.0	\$9,830.00
VENDOR MANAGEMENT	2,997.6	\$2,501,377.00
	<i>Total</i>	
	9,731.4	\$7,468,007.00

EXHIBIT B
Summary of Time Detail by Professional

Marelli Automotive Lighting USA, LLC
Summary of Time Detail by Professional
September 1, 2025 through September 30, 2025

<i>Professional</i>	<i>Position</i>	<i>Billing Rate</i>	<i>Sum of Hours</i>	<i>Sum of Fees</i>
Cumberland, Brian	Managing Director	\$1,550.00	3.6	\$5,580.00
Grossi, Nick	Managing Director	\$1,350.00	237.7	\$320,895.00
Simion, Tony	Managing Director	\$1,300.00	182.0	\$236,600.00
Turner, Cari	Managing Director	\$1,300.00	219.7	\$285,610.00
Cui, Maggie	Managing Director	\$1,200.00	36.4	\$43,680.00
Gordon, Robert	Managing Director	\$1,200.00	7.5	\$9,000.00
Shibata, Gerardo Yukio	Senior Director	\$1,100.00	97.7	\$107,470.00
Shiffman, David	Senior Director	\$1,075.00	265.9	\$285,842.50
Donoghue, Doug	Senior Director	\$1,050.00	50.6	\$53,130.00
Shahbain, Abraham	Senior Director	\$1,050.00	294.2	\$308,910.00
Weiland, Brad	Senior Director	\$1,025.00	119.6	\$122,590.00
Broskay, Cole	Senior Director	\$1,000.00	39.0	\$39,000.00
Callerio, Lorenzo	Senior Director	\$1,000.00	296.5	\$296,500.00
Webber, Dan	Senior Director	\$1,000.00	238.3	\$238,300.00
Loop, Stuart	Senior Director	\$975.00	295.4	\$288,015.00
Hernandez, Dylan	Director	\$950.00	27.5	\$26,125.00
Warren, Joseph	Director	\$950.00	294.7	\$279,965.00
Schirle, Mattie	Director	\$900.00	313.5	\$282,150.00
Dvorak, Michael	Director	\$875.00	134.8	\$117,950.00
Caruso, Nicholas	Director	\$850.00	281.4	\$239,190.00
Hirschbuehler, Ryan	Senior Associate	\$825.00	38.9	\$32,092.50
Pacheco, Santiago	Manager	\$825.00	200.2	\$165,165.00
Postolos, Lucas	Senior Associate	\$825.00	262.0	\$216,150.00
O'Toole, Colin	Manager	\$800.00	186.3	\$149,040.00
Zeiss, Mark	Senior Associate	\$775.00	5.8	\$4,495.00
Farina, Joao	Associate Director	\$750.00	3.8	\$2,850.00
Kordupel, Lewis	Senior Associate	\$750.00	311.4	\$233,550.00
Rybarczyk, Jodi	Senior Associate	\$750.00	193.2	\$144,900.00
Waismann, Heitor	Senior Associate	\$750.00	251.2	\$188,400.00
Zehetmair, Stefan	Associate Director	\$730.00	221.6	\$161,768.00
Cook, Jacob	Senior Associate	\$725.00	267.5	\$193,937.50
Erlach, Nicole	Senior Associate	\$725.00	176.1	\$127,672.50

<i>Professional</i>	<i>Position</i>	<i>Billing Rate</i>	<i>Sum of Hours</i>	<i>Sum of Fees</i>
Bombara, Jonathan	Senior Associate	\$675.00	70.1	\$47,317.50
Hill, Michael	Associate	\$675.00	201.7	\$136,147.50
Mier, Nicolas	Associate	\$675.00	21.0	\$14,175.00
Zhu, Judith	Senior Manager	\$675.00	224.0	\$151,200.00
Borgonovo, Erik	Senior Associate	\$655.00	238.0	\$155,890.00
Chester, Monte	Associate	\$650.00	173.4	\$112,710.00
Fuetter, Isaac	Associate	\$650.00	194.8	\$126,620.00
Pogorzelski, Jon	Associate	\$650.00	6.5	\$4,225.00
Kim, Junoh	Associate	\$550.00	79.3	\$43,615.00
Liv-Feyman, Alec	Analyst	\$550.00	243.7	\$134,035.00
Nguyen, Vi Hoa	Associate	\$530.00	228.8	\$121,264.00
Pack, Laura	Associate	\$530.00	227.5	\$120,575.00
Draude, Richard	Analyst	\$525.00	220.9	\$115,972.50
Liu, Daniel	Manager	\$525.00	202.9	\$106,522.50
Schmelter, Griffen	Analyst	\$525.00	281.4	\$147,735.00
Simoneaux, Natalie	Analyst	\$525.00	27.4	\$14,385.00
Campbell, Lyndsay	Analyst	\$475.00	155.9	\$74,052.50
Hamerski, Grace	Analyst	\$475.00	310.3	\$147,392.50
Hamilton, Makenna	Analyst	\$475.00	309.2	\$146,870.00
Athreya, Abhi	Analyst	\$450.00	279.5	\$125,775.00
Jain, Manasvi	Analyst	\$450.00	260.5	\$117,225.00
Korol, Sammy	Analyst	\$450.00	205.7	\$92,565.00
Corbett, Natalie	Para Professional	\$350.00	14.9	\$5,215.00
		<i>Total</i>	9,731.4	\$7,468,007.00

EXHIBIT C
Summary of Time Detail by Task by Professional

Exhibit C

***Marelli Automotive Lighting USA, LLC
Summary of Time Detail by Task by Professional
September 1, 2025 through September 30, 2025***

ACCOUNTING/CUT-OFF

<i>Professional</i>	<i>Position</i>	<i>Billing Rate</i>	<i>Sum of Hours</i>	<i>Sum of Fees</i>
Grossi, Nick	Managing Director	\$1,350	8.5	\$11,475.00
Shibata, Gerardo Yukio	Senior Director	\$1,100	79.5	\$87,450.00
Shahbain, Abraham	Senior Director	\$1,050	1.5	\$1,575.00
Weiland, Brad	Senior Director	\$1,025	15.2	\$15,580.00
Broskay, Cole	Senior Director	\$1,000	11.4	\$11,400.00
Callerio, Lorenzo	Senior Director	\$1,000	1.2	\$1,200.00
Warren, Joseph	Director	\$950	1.2	\$1,140.00
Schirle, Mattie	Director	\$900	1.2	\$1,080.00
Dvorak, Michael	Director	\$875	5.1	\$4,462.50
Pacheco, Santiago	Manager	\$825	24.9	\$20,542.50
Farina, Joao	Associate Director	\$750	3.8	\$2,850.00
Rybarczyk, Jodi	Senior Associate	\$750	36.9	\$27,675.00
Mier, Nicolas	Associate	\$675	4.8	\$3,240.00
Borgonovo, Erik	Senior Associate	\$655	13.5	\$8,842.50
Chester, Monte	Associate	\$650	4.5	\$2,925.00
Kim, Junoh	Associate	\$550	76.4	\$42,020.00
Pack, Laura	Associate	\$530	93.3	\$49,449.00

Exhibit C

***Marelli Automotive Lighting USA, LLC
Summary of Time Detail by Task by Professional
September 1, 2025 through September 30, 2025***

382.9

\$292,906.50

Exhibit C

***Marelli Automotive Lighting USA, LLC
Summary of Time Detail by Task by Professional
September 1, 2025 through September 30, 2025***

BANKRUPTCY SUPPORT

<i>Professional</i>	<i>Position</i>	<i>Billing Rate</i>	<i>Sum of Hours</i>	<i>Sum of Fees</i>
Grossi, Nick	Managing Director	\$1,350	60.2	\$81,270.00
Simion, Tony	Managing Director	\$1,300	42.4	\$55,120.00
Turner, Cari	Managing Director	\$1,300	6.1	\$7,930.00
Cui, Maggie	Managing Director	\$1,200	5.3	\$6,360.00
Shiffman, David	Senior Director	\$1,075	39.3	\$42,247.50
Shahbain, Abraham	Senior Director	\$1,050	26.0	\$27,300.00
Weiland, Brad	Senior Director	\$1,025	32.1	\$32,902.50
Callerio, Lorenzo	Senior Director	\$1,000	21.7	\$21,700.00
Webber, Dan	Senior Director	\$1,000	13.3	\$13,300.00
Loop, Stuart	Senior Director	\$975	6.1	\$5,947.50
Dvorak, Michael	Director	\$875	63.4	\$55,475.00
Caruso, Nicholas	Director	\$850	0.4	\$340.00
Postolos, Lucas	Senior Associate	\$825	0.5	\$412.50
Rybarczyk, Jodi	Senior Associate	\$750	20.7	\$15,525.00
Cook, Jacob	Senior Associate	\$725	4.9	\$3,552.50
Zhu, Judith	Senior Manager	\$675	22.6	\$15,255.00
Chester, Monte	Associate	\$650	6.6	\$4,290.00
Fuetter, Isaac	Associate	\$650	39.4	\$25,610.00

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***Marelli Automotive Lighting USA, LLC
Summary of Time Detail by Task by Professional
September 1, 2025 through September 30, 2025***

Pogorzelski, Jon	Associate	\$650	5.2	\$3,380.00
Draude, Richard	Analyst	\$525	10.9	\$5,722.50
Liu, Daniel	Manager	\$525	1.3	\$682.50
Schmelter, Griffen	Analyst	\$525	0.2	\$105.00
Simoneaux, Natalie	Analyst	\$525	26.5	\$13,912.50
Campbell, Lyndsay	Analyst	\$475	16.5	\$7,837.50
			471.6	\$446,177.50

Exhibit C

***Marelli Automotive Lighting USA, LLC
Summary of Time Detail by Task by Professional
September 1, 2025 through September 30, 2025***

BUSINESS PLAN

<i>Professional</i>	<i>Position</i>	<i>Billing Rate</i>	<i>Sum of Hours</i>	<i>Sum of Fees</i>
Grossi, Nick	Managing Director	\$1,350	54.9	\$74,115.00
Simion, Tony	Managing Director	\$1,300	62.2	\$80,860.00
Turner, Cari	Managing Director	\$1,300	0.5	\$650.00
Shiffman, David	Senior Director	\$1,075	6.5	\$6,987.50
Shahbain, Abraham	Senior Director	\$1,050	0.5	\$525.00
Webber, Dan	Senior Director	\$1,000	145.6	\$145,600.00
Loop, Stuart	Senior Director	\$975	261.8	\$255,255.00
Postolos, Lucas	Senior Associate	\$825	108.7	\$89,677.50
O'Toole, Colin	Manager	\$800	0.5	\$400.00
Kordupel, Lewis	Senior Associate	\$750	161.4	\$121,050.00
Waismann, Heitor	Senior Associate	\$750	2.1	\$1,575.00
Schmelter, Griffen	Analyst	\$525	12.2	\$6,405.00
Hamerski, Grace	Analyst	\$475	303.3	\$144,067.50
Hamilton, Makenna	Analyst	\$475	57.3	\$27,217.50
Jain, Manasvi	Analyst	\$450	38.8	\$17,460.00
			1216.3	\$971,845.00

Exhibit C

***Marelli Automotive Lighting USA, LLC
Summary of Time Detail by Task by Professional
September 1, 2025 through September 30, 2025***

COMMUNICATION

<i>Professional</i>	<i>Position</i>	<i>Billing Rate</i>	<i>Sum of Hours</i>	<i>Sum of Fees</i>
Simion, Tony	Managing Director	\$1,300	1.6	\$2,080.00
Weiland, Brad	Senior Director	\$1,025	0.4	\$410.00
Pack, Laura	Associate	\$530	10.3	\$5,459.00
			<u>12.3</u>	<u>\$7,949.00</u>

Exhibit C

***Marelli Automotive Lighting USA, LLC
Summary of Time Detail by Task by Professional
September 1, 2025 through September 30, 2025***

CONTRACTS / EXECUTORY CONTRACTS

<i>Professional</i>	<i>Position</i>	<i>Billing Rate</i>	<i>Sum of Hours</i>	<i>Sum of Fees</i>
Weiland, Brad	Senior Director	\$1,025	8.3	\$8,507.50
Dvorak, Michael	Director	\$875	0.3	\$262.50
Zeiss, Mark	Senior Associate	\$775	5.8	\$4,495.00
			<u>14.4</u>	<u>\$13,265.00</u>

Exhibit C

***Marelli Automotive Lighting USA, LLC
Summary of Time Detail by Task by Professional
September 1, 2025 through September 30, 2025***

COORDINATION & COMMUNICATION WITH UCC

<i>Professional</i>	<i>Position</i>	<i>Billing Rate</i>	<i>Sum of Hours</i>	<i>Sum of Fees</i>
Grossi, Nick	Managing Director	\$1,350	6.4	\$8,640.00
Simion, Tony	Managing Director	\$1,300	1.9	\$2,470.00
Shiffman, David	Senior Director	\$1,075	2.6	\$2,795.00
Weiland, Brad	Senior Director	\$1,025	5.0	\$5,125.00
Dvorak, Michael	Director	\$875	20.8	\$18,200.00
Rybarczyk, Jodi	Senior Associate	\$750	0.8	\$600.00
Waismann, Heitor	Senior Associate	\$750	2.6	\$1,950.00
Chester, Monte	Associate	\$650	0.5	\$325.00
Korol, Sammy	Analyst	\$450	1.6	\$720.00
			42.2	\$40,825.00

Exhibit C

***Marelli Automotive Lighting USA, LLC
Summary of Time Detail by Task by Professional
September 1, 2025 through September 30, 2025***

COST EFFICIENCY

<i>Professional</i>	<i>Position</i>	<i>Billing Rate</i>	<i>Sum of Hours</i>	<i>Sum of Fees</i>
Shibata, Gerardo Yukio	Senior Director	\$1,100	8.4	\$9,240.00
Mier, Nicolas	Associate	\$675	12.3	\$8,302.50
			<u>20.7</u>	<u>\$17,542.50</u>

Exhibit C

***Marelli Automotive Lighting USA, LLC
Summary of Time Detail by Task by Professional
September 1, 2025 through September 30, 2025***

DIP FINANCING & CASH FLOW

<i>Professional</i>	<i>Position</i>	<i>Billing Rate</i>	<i>Sum of Hours</i>	<i>Sum of Fees</i>
Grossi, Nick	Managing Director	\$1,350	71.6	\$96,660.00
Simion, Tony	Managing Director	\$1,300	13.0	\$16,900.00
Turner, Cari	Managing Director	\$1,300	24.6	\$31,980.00
Cui, Maggie	Managing Director	\$1,200	31.1	\$37,320.00
Gordon, Robert	Managing Director	\$1,200	0.2	\$240.00
Shiffman, David	Senior Director	\$1,075	176.6	\$189,845.00
Shahbain, Abraham	Senior Director	\$1,050	40.2	\$42,210.00
Weiland, Brad	Senior Director	\$1,025	1.8	\$1,845.00
Broskay, Cole	Senior Director	\$1,000	4.1	\$4,100.00
Callerio, Lorenzo	Senior Director	\$1,000	10.4	\$10,400.00
Webber, Dan	Senior Director	\$1,000	21.5	\$21,500.00
Loop, Stuart	Senior Director	\$975	2.8	\$2,730.00
Warren, Joseph	Director	\$950	14.9	\$14,155.00
Schirle, Mattie	Director	\$900	1.0	\$900.00
Dvorak, Michael	Director	\$875	0.2	\$175.00
Caruso, Nicholas	Director	\$850	3.9	\$3,315.00
Pacheco, Santiago	Manager	\$825	172.0	\$141,900.00
Postolos, Lucas	Senior Associate	\$825	123.0	\$101,475.00

Exhibit C

Marelli Automotive Lighting USA, LLC
Summary of Time Detail by Task by Professional
September 1, 2025 through September 30, 2025

Kordupel, Lewis	Senior Associate	\$750	10.2	\$7,650.00
Rybarczyk, Jodi	Senior Associate	\$750	0.2	\$150.00
Waismann, Heitor	Senior Associate	\$750	229.8	\$172,350.00
Zehetmair, Stefan	Associate Director	\$730	168.1	\$122,713.00
Cook, Jacob	Senior Associate	\$725	160.6	\$116,435.00
Bombara, Jonathan	Senior Associate	\$675	4.0	\$2,700.00
Hill, Michael	Associate	\$675	120.0	\$81,000.00
Zhu, Judith	Senior Manager	\$675	201.4	\$135,945.00
Borgonovo, Erik	Senior Associate	\$655	224.5	\$147,047.50
Fuetter, Isaac	Associate	\$650	0.6	\$390.00
Liv-Feyman, Alec	Analyst	\$550	243.7	\$134,035.00
Nguyen, Vi Hoa	Associate	\$530	228.8	\$121,264.00
Pack, Laura	Associate	\$530	123.5	\$65,455.00
Liu, Daniel	Manager	\$525	201.6	\$105,840.00
Schmelter, Griffen	Analyst	\$525	267.5	\$140,437.50
Campbell, Lyndsay	Analyst	\$475	3.4	\$1,615.00
Hamerski, Grace	Analyst	\$475	0.5	\$237.50
Hamilton, Makenna	Analyst	\$475	218.9	\$103,977.50
Athreya, Abhi	Analyst	\$450	33.8	\$15,210.00
Jain, Manasvi	Analyst	\$450	209.0	\$94,050.00
Korol, Sammy	Analyst	\$450	199.5	\$89,775.00
			3562.5	\$2,375,927.01

Exhibit C

***Marelli Automotive Lighting USA, LLC
Summary of Time Detail by Task by Professional
September 1, 2025 through September 30, 2025***

DUE DILIGENCE & INFORMATION REQUESTS

<i>Professional</i>	<i>Position</i>	<i>Billing Rate</i>	<i>Sum of Hours</i>	<i>Sum of Fees</i>
Grossi, Nick	Managing Director	\$1,350	11.0	\$14,850.00
Simion, Tony	Managing Director	\$1,300	37.2	\$48,360.00
Shiffman, David	Senior Director	\$1,075	24.6	\$26,445.00
Shahbain, Abraham	Senior Director	\$1,050	19.9	\$20,895.00
Weiland, Brad	Senior Director	\$1,025	11.1	\$11,377.50
Callerio, Lorenzo	Senior Director	\$1,000	0.9	\$900.00
Webber, Dan	Senior Director	\$1,000	38.9	\$38,900.00
Loop, Stuart	Senior Director	\$975	5.8	\$5,655.00
Dvorak, Michael	Director	\$875	20.6	\$18,025.00
Postolos, Lucas	Senior Associate	\$825	5.3	\$4,372.50
O'Toole, Colin	Manager	\$800	69.9	\$55,920.00
Rybarczyk, Jodi	Senior Associate	\$750	24.0	\$18,000.00
Waismann, Heitor	Senior Associate	\$750	2.6	\$1,950.00
Cook, Jacob	Senior Associate	\$725	1.3	\$942.50
Chester, Monte	Associate	\$650	1.7	\$1,105.00
Pogorzelski, Jon	Associate	\$650	0.6	\$390.00
Simoneaux, Natalie	Analyst	\$525	0.6	\$315.00
Campbell, Lyndsay	Analyst	\$475	48.7	\$23,132.50

Exhibit C

Marelli Automotive Lighting USA, LLC
Summary of Time Detail by Task by Professional
September 1, 2025 through September 30, 2025

Hamerski, Grace	Analyst	\$475	4.0	\$1,900.00
Hamilton, Makenna	Analyst	\$475	28.2	\$13,395.00
Jain, Manasvi	Analyst	\$450	3.2	\$1,440.00
Korol, Sammy	Analyst	\$450	2.1	\$945.00
			362.2	\$309,215.00
			362.2	\$309,215.00

Exhibit C

***Marelli Automotive Lighting USA, LLC
Summary of Time Detail by Task by Professional
September 1, 2025 through September 30, 2025***

EMPLOYEE COMPENSATION

<i>Professional</i>	<i>Position</i>	<i>Billing Rate</i>	<i>Sum of Hours</i>	<i>Sum of Fees</i>
Cumberland, Brian	Managing Director	\$1,550	3.6	\$5,580.00
Simion, Tony	Managing Director	\$1,300	1.3	\$1,690.00
Weiland, Brad	Senior Director	\$1,025	0.5	\$512.50
Hernandez, Dylan	Director	\$950	27.5	\$26,125.00
Hirschbuehler, Ryan	Senior Associate	\$825	38.9	\$32,092.50
			71.8	\$66,000.00

Exhibit C

***Marelli Automotive Lighting USA, LLC
Summary of Time Detail by Task by Professional
September 1, 2025 through September 30, 2025***

FEE APP

<i>Professional</i>	<i>Position</i>	<i>Billing Rate</i>	<i>Sum of Hours</i>	<i>Sum of Fees</i>
Simion, Tony	Managing Director	\$1,300	1.3	\$1,690.00
Shahbain, Abraham	Senior Director	\$1,050	2.0	\$2,100.00
Weiland, Brad	Senior Director	\$1,025	4.3	\$4,407.50
Campbell, Lyndsay	Analyst	\$475	87.3	\$41,467.50
Corbett, Natalie	Para Professional	\$350	14.9	\$5,215.00
			109.8	\$54,880.00
			109.8	\$54,880.00

Exhibit C

***Marelli Automotive Lighting USA, LLC
Summary of Time Detail by Task by Professional
September 1, 2025 through September 30, 2025***

MONTHLY OPERATING REPORT

<i>Professional</i>	<i>Position</i>	<i>Billing Rate</i>	<i>Sum of Hours</i>	<i>Sum of Fees</i>
Weiland, Brad	Senior Director	\$1,025	11.9	\$12,197.50
Broskay, Cole	Senior Director	\$1,000	2.4	\$2,400.00
Dvorak, Michael	Director	\$875	9.0	\$7,875.00
Postolos, Lucas	Senior Associate	\$825	10.9	\$8,992.50
Rybarczyk, Jodi	Senior Associate	\$750	110.3	\$82,725.00
Chester, Monte	Associate	\$650	148.3	\$96,395.00
Pogorzelski, Jon	Associate	\$650	0.7	\$455.00
Kim, Junoh	Associate	\$550	2.9	\$1,595.00
Schmelter, Griffen	Analyst	\$525	1.5	\$787.50
Hamilton, Makenna	Analyst	\$475	4.5	\$2,137.50
			302.4	\$215,560.00

Exhibit C

***Marelli Automotive Lighting USA, LLC
Summary of Time Detail by Task by Professional
September 1, 2025 through September 30, 2025***

MOTIONS/ORDERS

<i>Professional</i>	<i>Position</i>	<i>Billing Rate</i>	<i>Sum of Hours</i>	<i>Sum of Fees</i>
Weiland, Brad	Senior Director	\$1,025	3.1	\$3,177.50
Webber, Dan	Senior Director	\$1,000	0.1	\$100.00
Dvorak, Michael	Director	\$875	0.6	\$525.00
Postolos, Lucas	Senior Associate	\$825	8.4	\$6,930.00
Cook, Jacob	Senior Associate	\$725	3.0	\$2,175.00
Chester, Monte	Associate	\$650	0.3	\$195.00
Simoneaux, Natalie	Analyst	\$525	0.3	\$157.50
			15.8	\$13,260.00

Exhibit C

***Marelli Automotive Lighting USA, LLC
Summary of Time Detail by Task by Professional
September 1, 2025 through September 30, 2025***

PLAN / DISCLOSURE STATEMENT

<i>Professional</i>	<i>Position</i>	<i>Billing Rate</i>	<i>Sum of Hours</i>	<i>Sum of Fees</i>
Weiland, Brad	Senior Director	\$1,025	2.0	\$2,050.00
Callerio, Lorenzo	Senior Director	\$1,000	0.9	\$900.00
Loop, Stuart	Senior Director	\$975	10.6	\$10,335.00
Hamerski, Grace	Analyst	\$475	0.5	\$237.50
			14.0	\$13,522.50

Exhibit C

***Marelli Automotive Lighting USA, LLC
Summary of Time Detail by Task by Professional
September 1, 2025 through September 30, 2025***

RETENTION

<i>Professional</i>	<i>Position</i>	<i>Billing Rate</i>	<i>Sum of Hours</i>	<i>Sum of Fees</i>
Weiland, Brad	Senior Director	\$1,025	3.4	\$3,485.00
Chester, Monte	Associate	\$650	11.5	\$7,475.00
			14.9	\$10,960.00

Exhibit C

***Marelli Automotive Lighting USA, LLC
Summary of Time Detail by Task by Professional
September 1, 2025 through September 30, 2025***

TRAVEL TIME

<i>Professional</i>	<i>Position</i>	<i>Billing Rate</i>	<i>Sum of Hours</i>	<i>Sum of Fees</i>
Grossi, Nick	Managing Director	\$1,350	12.0	\$16,200.00
Simion, Tony	Managing Director	\$1,300	14.5	\$18,850.00
Turner, Cari	Managing Director	\$1,300	0.5	\$650.00
Shibata, Gerardo Yukio	Senior Director	\$1,100	2.4	\$2,640.00
Shiffman, David	Senior Director	\$1,075	3.0	\$3,225.00
Weiland, Brad	Senior Director	\$1,025	9.5	\$9,737.50
Webber, Dan	Senior Director	\$1,000	18.0	\$18,000.00
Loop, Stuart	Senior Director	\$975	8.3	\$8,092.50
Dvorak, Michael	Director	\$875	12.0	\$10,500.00
Postolos, Lucas	Senior Associate	\$825	4.0	\$3,300.00
Kordupel, Lewis	Senior Associate	\$750	2.4	\$1,800.00
Waismann, Heitor	Senior Associate	\$750	9.5	\$7,125.00
Mier, Nicolas	Associate	\$675	2.4	\$1,620.00
Hamerski, Grace	Analyst	\$475	2.0	\$950.00
Jain, Manasvi	Analyst	\$450	9.5	\$4,275.00
			110.0	\$106,965.00

Exhibit C

***Marelli Automotive Lighting USA, LLC
Summary of Time Detail by Task by Professional
September 1, 2025 through September 30, 2025***

UST REPORTING REQUIREMENTS

<i>Professional</i>	<i>Position</i>	<i>Billing Rate</i>	<i>Sum of Hours</i>	<i>Sum of Fees</i>
Weiland, Brad	Senior Director	\$1,025	7.2	\$7,380.00
Dvorak, Michael	Director	\$875	2.8	\$2,450.00
			10.0	\$9,830.00

Exhibit C

***Marelli Automotive Lighting USA, LLC
Summary of Time Detail by Task by Professional
September 1, 2025 through September 30, 2025***

VENDOR MANAGEMENT

<i>Professional</i>	<i>Position</i>	<i>Billing Rate</i>	<i>Sum of Hours</i>	<i>Sum of Fees</i>
Grossi, Nick	Managing Director	\$1,350	13.1	\$17,685.00
Simion, Tony	Managing Director	\$1,300	6.6	\$8,580.00
Turner, Cari	Managing Director	\$1,300	188.0	\$244,400.00
Gordon, Robert	Managing Director	\$1,200	7.3	\$8,760.00
Shibata, Gerardo Yukio	Senior Director	\$1,100	7.4	\$8,140.00
Shiffman, David	Senior Director	\$1,075	13.3	\$14,297.50
Donoghue, Doug	Senior Director	\$1,050	50.6	\$53,130.00
Shahbain, Abraham	Senior Director	\$1,050	204.1	\$214,305.00
Weiland, Brad	Senior Director	\$1,025	3.8	\$3,895.00
Broskay, Cole	Senior Director	\$1,000	21.1	\$21,100.00
Callerio, Lorenzo	Senior Director	\$1,000	261.4	\$261,400.00
Webber, Dan	Senior Director	\$1,000	0.9	\$900.00
Warren, Joseph	Director	\$950	278.6	\$264,670.00
Schirle, Mattie	Director	\$900	311.3	\$280,170.00
Caruso, Nicholas	Director	\$850	277.1	\$235,535.00
Pacheco, Santiago	Manager	\$825	3.3	\$2,722.50
Postolos, Lucas	Senior Associate	\$825	1.2	\$990.00
O'Toole, Colin	Manager	\$800	115.9	\$92,720.00

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Marelli Automotive Lighting USA, LLC
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Kordupel, Lewis	Senior Associate	\$750	137.4	\$103,050.00
Rybarczyk, Jodi	Senior Associate	\$750	0.3	\$225.00
Waismann, Heitor	Senior Associate	\$750	4.6	\$3,450.00
Zehetmair, Stefan	Associate Director	\$730	53.5	\$39,055.00
Cook, Jacob	Senior Associate	\$725	97.7	\$70,832.50
Erlach, Nicole	Senior Associate	\$725	176.1	\$127,672.50
Bombara, Jonathan	Senior Associate	\$675	66.1	\$44,617.50
Hill, Michael	Associate	\$675	81.7	\$55,147.50
Mier, Nicolas	Associate	\$675	1.5	\$1,012.50
Fuetter, Isaac	Associate	\$650	154.8	\$100,620.00
Pack, Laura	Associate	\$530	0.4	\$212.00
Draude, Richard	Analyst	\$525	210.0	\$110,250.00
Hamilton, Makenna	Analyst	\$475	0.3	\$142.50
Athreya, Abhi	Analyst	\$450	245.7	\$110,565.00
Korol, Sammy	Analyst	\$450	2.5	\$1,125.00
			2997.6	\$2,501,377.01

EXHIBIT D
Time Detail by Task Code

Exhibit D

Marelli Automotive Lighting USA, LLC
Time Detail by Activity
September 1, 2025 through September 30, 2025

ACCOUNTING/CUT-OFF

Professional	Date	Hours	Activity
Farina, Joao	9/1/2025	0.7	Review document detailing payments made by the Brazilian and Argentinian entities from August 25 - August 29. Adjust format to standard template, and submit to VMT
Grossi, Nick	9/1/2025	0.8	Coordinate foreign subsidiary potential dividend payment
Pack, Laura	9/1/2025	2.9	Review and approve invoices with advance payments needed for urgent processing and execution of payments (EMEA requests)
Pack, Laura	9/1/2025	2.7	Respond to Purchasing and Logistics by providing any required information or clarifications to support smooth and timely payment execution for all submitted CIA requests
Pack, Laura	9/1/2025	2.6	Examine all submitted documents to ensure they comply with pro-forma invoices and contain all necessary information and approve for further processing and payment (LATAM)
Pack, Laura	9/1/2025	2.2	Track invoices received in the CIA inbox for EMEA and NAFTA
Farina, Joao	9/2/2025	0.2	Daily call with R. Salviano, J. Farina (A&M) and the Company to discuss daily payments
Grossi, Nick	9/2/2025	1.9	Audit cash activity and vendor approval requests
Pacheco, Santiago	9/2/2025	0.4	Prepare daily conference call with Company, S. Pacheco (A&M), G. Shibata (A&M)
Pacheco, Santiago	9/2/2025	0.9	Daily conference call with Company, S. Pacheco (A&M) and G. Shibata (A&M) to review open items and define action plan
Pack, Laura	9/2/2025	2.9	Provide Purchasing and Logistics with necessary information or clarifications to ensure efficient and timely processing of payments for CIA requests
Pack, Laura	9/2/2025	2.8	Approve and review of invoices requiring upfront payments for expedited processing and payment execution (EMEA region)
Pack, Laura	9/2/2025	1.7	Monitor and track invoices arriving in the CIA inbox related to EMEA and NAFTA
Pack, Laura	9/2/2025	2.6	Examine all submitted documents to ensure compliance with pro-forma invoices, verify completeness of information, and approve them for further processing and payment (LATAM)
Rybarczyk, Jodi	9/2/2025	0.6	Correspond with A&M and Company accounting team re: liability splits process transition
Shibata, Gerardo Yukio	9/2/2025	0.4	Prepare daily conference call with Company, S. Pacheco (A&M), G. Shibata (A&M)
Shibata, Gerardo Yukio	9/2/2025	0.7	Conference call with Company and G. Shibata (A&M) to evaluate situation of trailers with raw materials for manufacturing
Shibata, Gerardo Yukio	9/2/2025	0.8	Conference call with Company, vendor and G. Shibata (A&M) to review missing invoices and payments
Shibata, Gerardo Yukio	9/2/2025	0.9	Daily conference call with Company, S. Pacheco (A&M) and G. Shibata (A&M) to review open items and define action plan
Weiland, Brad	9/2/2025	0.2	Correspond with J. Rybarczyk (A&M) re accounting items
Broskay, Cole	9/3/2025	0.2	Respond to internal questions regarding data sources for select liability accounts

Exhibit D

Marelli Automotive Lighting USA, LLC
Time Detail by Activity
September 1, 2025 through September 30, 2025

ACCOUNTING/CUT-OFF

Professional	Date	Hours	Activity
Broskay, Cole	9/3/2025	0.4	Communicate update on status of liabilities split hand-off process to internal team
Pacheco, Santiago	9/3/2025	0.8	Daily conference call with Company, S. Pacheco (A&M) and G. Shibata (A&M) to review open items and define action plan
Pacheco, Santiago	9/3/2025	0.4	Prepare daily conference call with Company. S. Pacheco (A&M), G. Shibata (A&M)
Pack, Laura	9/3/2025	2.4	Log all invoices received in the CIA inbox for EMEA and NAFTA regions in the tracker
Pack, Laura	9/3/2025	2.9	Review submitted documents to confirm alignment with pro-forma invoices, check that all required details are included, and approve for processing and payment (LATAM)
Pack, Laura	9/3/2025	2.8	Review and approval of invoices involving advance payment requests for fast-track processing and payment execution (EMEA)
Pack, Laura	9/3/2025	2.6	Address inquiries from Purchasing and Logistics by supplying relevant details or clarifications to help facilitate prompt payment execution for CIA submissions
Shibata, Gerardo Yukio	9/3/2025	0.6	Conference call with Company and G. Shibata (A&M) to review status of carrier and their request
Shibata, Gerardo Yukio	9/3/2025	0.3	Address questions about classification G. Shibata (A&M)
Shibata, Gerardo Yukio	9/3/2025	0.4	Prepare daily conference call with Company. S. Pacheco (A&M), G. Shibata (A&M)
Shibata, Gerardo Yukio	9/3/2025	0.7	Conference call with Company and G. Shibata (A&M) to discuss the status of the logistics vendors, issues, urgent topics, etc
Shibata, Gerardo Yukio	9/3/2025	0.8	Daily conference call with Company, S. Pacheco (A&M) and G. Shibata (A&M) to review open items and define action plan
Shibata, Gerardo Yukio	9/3/2025	0.9	Conference call with Company to understand workshop outcomes and next steps for the team
Shibata, Gerardo Yukio	9/3/2025	0.4	Conference call with Company to evaluate the situation of supplier missing payment and request to have CIA
Weiland, Brad	9/3/2025	0.3	Correspond with G. Shibata (A&M), S. Pacheco (A&M) re payment items re Mexico vendors
Weiland, Brad	9/3/2025	0.2	Correspond with the company J. Rybarczyk (A&M) re payment items
Pacheco, Santiago	9/4/2025	0.7	Daily conference call with Company, S. Pacheco (A&M) and G. Shibata (A&M) to review open items and define action plan
Pacheco, Santiago	9/4/2025	0.4	Prepare daily conference call with Company. S. Pacheco (A&M), G. Shibata (A&M)
Pacheco, Santiago	9/4/2025	0.4	Review current status, urgent matters, global challenges, etc, and communicate with team
Pack, Laura	9/4/2025	2.7	Support Purchasing and Logistics by delivering any needed information or explanations to secure smooth and timely handling of CIA payment requests
Pack, Laura	9/4/2025	0.2	Prepare for and participate in daily cash in advance invoice and payment coordination call with J. Warren, N. Caruso, L. Pack, S. Zehetmair, E. Borgonovo, M. Hill, S. Pacheco, V. Nguyen, and A. Liv-Feyman (A&M) regarding issues as of 9/4

Exhibit D

Marelli Automotive Lighting USA, LLC
Time Detail by Activity
September 1, 2025 through September 30, 2025

ACCOUNTING/CUT-OFF

Professional	Date	Hours	Activity
Pack, Laura	9/4/2025	2.3	Maintain a tracker for invoices in the CIA inbox covering EMEA and NAFTA
Pack, Laura	9/4/2025	2.6	Review and approve invoices that require advance payments for immediate processing and payment execution (EMEA requests)
Pack, Laura	9/4/2025	2.6	Assess all submitted documents for compliance with pro-forma invoices, confirm they contain the necessary information, and approve for further payment processing (LATAM)
Rybarczyk, Jodi	9/4/2025	1.4	Review July liability splits file and related approach memo
Rybarczyk, Jodi	9/4/2025	1.1	Review July intercompany liability splits file to understand mechanics
Rybarczyk, Jodi	9/4/2025	0.7	Prepare discussion points regarding July liability splits methodology
Shibata, Gerardo Yukio	9/4/2025	0.8	Conference call with Company and G. Shibata (A&M) to discuss the status of the logistics vendors, issues, urgent topics, etc
Shibata, Gerardo Yukio	9/4/2025	0.7	Daily conference call with Company, S. Pacheco (A&M) and G. Shibata (A&M) to review open items and define action plan
Shibata, Gerardo Yukio	9/4/2025	0.6	Conference call with Company and G. Shibata (A&M) to evaluate situation of professional services situation
Shibata, Gerardo Yukio	9/4/2025	0.7	Conference call with Company and G. Shibata (A&M) to evaluate situation of professional services and the implications of no payment
Shibata, Gerardo Yukio	9/4/2025	0.4	Prepare daily conference call with Company. S. Pacheco (A&M), G. Shibata (A&M)
Shibata, Gerardo Yukio	9/4/2025	0.4	Conference call with Company, vendor and G. Shibata (A&M) to review missing invoices and payments for certain vendors
Shibata, Gerardo Yukio	9/4/2025	0.3	Conference call with Company and G. Shibata (A&M) to discuss trailers situation
Broskay, Cole	9/5/2025	0.3	Provide update to internal team regarding status of hand-off of monthly accounting tasks
Broskay, Cole	9/5/2025	0.8	Review updated plan for transition workshops for select accounting tasks and provide feedback
Broskay, Cole	9/5/2025	0.5	Conference call with B. Weiland, C. Broskay, M. Dvorak, J. Rybarczyk (A&M) and the Company accounting team re: planning for transition of accounting processes
Dvorak, Michael	9/5/2025	0.5	Conference call with B. Weiland, C. Broskay, M. Dvorak, J. Rybarczyk (A&M) and the Company accounting team re: planning for transition of accounting processes
Pacheco, Santiago	9/5/2025	0.4	Prepare daily conference call with Company. S. Pacheco (A&M), G. Shibata (A&M)
Pacheco, Santiago	9/5/2025	0.4	Conference call with B. Weiland (A&M), S. Pacheco (A&M), G. Shibata (A&M) to discuss current status, urgent matters, global challenges, etc
Pacheco, Santiago	9/5/2025	0.7	Daily conference call with Company, S. Pacheco (A&M) and G. Shibata (A&M) to review open items and define action plan
Pack, Laura	9/5/2025	2.9	Review invoices and approval for cases requiring advance payments to ensure urgent processing and execution (EMEA)

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Marelli Automotive Lighting USA, LLC
Time Detail by Activity
September 1, 2025 through September 30, 2025

ACCOUNTING/CUT-OFF

Professional	Date	Hours	Activity
Pack, Laura	9/5/2025	2.6	Respond to Purchasing and Logistics with the required details or clarifications to enable accurate and timely execution of CIA-related payments
Pack, Laura	9/5/2025	2.7	Verify submitted documents against pro-forma invoices, ensure completeness of details, and approve for subsequent processing and payment (LATAM)
Pack, Laura	9/5/2025	1.8	Track CIA-inbox invoices pertaining to EMEA and NAFTA
Rybarczyk, Jodi	9/5/2025	0.9	Draft liability splits process description for Company review
Rybarczyk, Jodi	9/5/2025	0.3	Correspond with Company accounting team re: liability splits requirements
Rybarczyk, Jodi	9/5/2025	0.5	Conference call with B. Weiland, C. Broskay, M. Dvorak, J. Rybarczyk (A&M) and the Company accounting team re: planning for transition of accounting processes
Shibata, Gerardo Yukio	9/5/2025	0.4	Conference call with B. Weiland (A&M), S. Pacheco (A&M), G. Shibata (A&M) to discuss current status, urgent matters, global challenges, etc
Shibata, Gerardo Yukio	9/5/2025	0.6	Conference call with Company and G. Shibata (A&M) to discuss the status of the logistics vendors, issues, urgent topics, etc
Shibata, Gerardo Yukio	9/5/2025	0.4	Conference call with Company and G. Shibata (A&M) to discuss opportunity areas of Company team
Shibata, Gerardo Yukio	9/5/2025	0.4	Conference call with Company and G. Shibata (A&M) to validate type of invoices per system
Shibata, Gerardo Yukio	9/5/2025	0.4	Follow up on open items discussed in leadership workshop G. Shibata (A&M)
Shibata, Gerardo Yukio	9/5/2025	0.4	Prepare daily conference call with Company. S. Pacheco (A&M), G. Shibata (A&M)
Shibata, Gerardo Yukio	9/5/2025	0.6	Conference call with Company and G. Shibata (A&M) to discuss situation of vendor and the services/products it supplies
Shibata, Gerardo Yukio	9/5/2025	0.3	Follow up on misclassified invoices G. Shibata (A&M)
Shibata, Gerardo Yukio	9/5/2025	0.7	Daily conference call with Company, S. Pacheco (A&M) and G. Shibata (A&M) to review open items and define action plan
Weiland, Brad	9/5/2025	0.2	Correspond with A. Shahbain (A&M), J. Cook (A&M) re A/P data
Weiland, Brad	9/5/2025	0.2	Correspond with J. Rybarczyk (A&M) re accounting processes
Weiland, Brad	9/5/2025	0.3	Prepare materials re accounting processes for reporting requirements
Weiland, Brad	9/5/2025	0.3	Correspond with G. Shibata (A&M), S. Pacheco (A&M), E. Borgonovo (A&M), L. Pack (A&M) re A/P coding items
Weiland, Brad	9/5/2025	0.4	Conference call with B. Weiland (A&M), S. Pacheco (A&M), G. Shibata (A&M) to discuss current status, urgent matters, global challenges, etc

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Marelli Automotive Lighting USA, LLC
Time Detail by Activity
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ACCOUNTING/CUT-OFF

Professional	Date	Hours	Activity
Weiland, Brad	9/5/2025	0.5	Conference call with B. Weiland, C. Broskay, M. Dvorak, J. Rybarczyk (A&M) and the Company accounting team re: planning for transition of accounting processes
Broskay, Cole	9/8/2025	0.3	Provide update on status of accounting workstream to internal team
Farina, Joao	9/8/2025	0.7	Review document detailing payments made by the Brazilian and Argentinian entities from September 01 - September 5. Adjust format to standard template, and submit to VMT
Grossi, Nick	9/8/2025	1.5	Review post-petition invoice and reconcile to DPO assumptions
Pacheco, Santiago	9/8/2025	0.4	Prepare daily conference call with Company. S. Pacheco (A&M), G. Shibata (A&M)
Pacheco, Santiago	9/8/2025	0.6	Daily conference call with Company, S. Pacheco (A&M) and G. Shibata (A&M) to review open items and define action plan
Pack, Laura	9/8/2025	0.2	Prepare for and participate in daily cash in advance invoice and payment coordination call with J. Warren, N. Caruso, S. Zehetmair, E. Borgonovo, M. Hill, L. Pack, S. Pacheco, V. Nguyen, and A. Liv-Feyman (A&M) regarding issues as of 9/8
Pack, Laura	9/8/2025	2.7	Review and examine all submitted documents to ensure they meet pro-forma invoice requirements, include all necessary information, and are approved for payment (LATAM)
Pack, Laura	9/8/2025	2.7	Provide all necessary information or clarifications to Purchasing and Logistics to ensure seamless and timely processing of CIA payment requests
Pack, Laura	9/8/2025	2.8	Review and approval of invoices demanding upfront payment for rapid processing and payment execution (EMEA)
Pack, Laura	9/8/2025	2.3	Monitor and record invoices received via the CIA inbox for EMEA and NAFTA
Rybarczyk, Jodi	9/8/2025	1.2	Prepare consolidated July AP aging file for use by A&M vendor management team
Rybarczyk, Jodi	9/8/2025	1.4	Prepare July MOR income statement summary file to support statutory audit requests
Rybarczyk, Jodi	9/8/2025	0.8	Prepare instructions regarding August AP aging file consolidation
Shibata, Gerardo Yukio	9/8/2025	0.7	Conference call with Company and G. Shibata (A&M) to discuss the status of the logistics vendors, issues, urgent topics, etc
Shibata, Gerardo Yukio	9/8/2025	0.7	Conference call with Company, vendor and G. Shibata (A&M) to review missing invoices and payments
Shibata, Gerardo Yukio	9/8/2025	0.6	Review weekly payments report G. Shibata
Shibata, Gerardo Yukio	9/8/2025	0.6	Daily conference call with Company, S. Pacheco (A&M) and G. Shibata (A&M) to review open items and define action plan
Shibata, Gerardo Yukio	9/8/2025	0.6	Conference call with Company and G. Shibata (A&M) to understand status of invoices of certain suppliers and the historic payments
Shibata, Gerardo Yukio	9/8/2025	0.4	Prepare daily conference call with Company. S. Pacheco (A&M), G. Shibata (A&M)

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Marelli Automotive Lighting USA, LLC
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ACCOUNTING/CUT-OFF

Professional	Date	Hours	Activity
Shibata, Gerardo Yukio	9/8/2025	0.4	Conference call with Company, vendor and G. Shibata (A&M) to follow up on missing invoices, pending payments, consolidated invoices, etc
Shibata, Gerardo Yukio	9/8/2025	0.3	Conference call with Company and G. Shibata (A&M) to understand request received via email
Weiland, Brad	9/8/2025	0.2	Correspond with S. Pacheco (A&M) re A/P items
Weiland, Brad	9/8/2025	0.3	Follow up regarding all A/P coding items thoroughly
Weiland, Brad	9/8/2025	0.2	Correspond with E. Borgonovo (A&M), client personnel re A/P coding items
Farina, Joao	9/9/2025	0.2	Daily call with R. Salviano, J. Farina (A&M) and the Company to discuss daily payments
Grossi, Nick	9/9/2025	1.3	Coordinate vendor payment reconciliation
Pacheco, Santiago	9/9/2025	0.9	Daily conference call with Company, S. Pacheco (A&M) and G. Shibata (A&M) to review open items and define action plan
Pacheco, Santiago	9/9/2025	0.4	Prepare daily conference call with Company. S. Pacheco (A&M), G. Shibata (A&M)
Rybarczyk, Jodi	9/9/2025	0.2	Correspond with A&M cash team re: August intercompany settlements
Rybarczyk, Jodi	9/9/2025	0.7	Prepare for upcoming discussion with Company accounting team re: July MOR income statement
Rybarczyk, Jodi	9/9/2025	1.1	Compile July liabilities splits files to be provided to Company accounting team
Rybarczyk, Jodi	9/9/2025	2.8	Prepare balance sheet comparative analysis - liabilities by category and account
Rybarczyk, Jodi	9/9/2025	2.4	Prepare balance sheet comparative analysis - prepetition and post-petition liabilities
Rybarczyk, Jodi	9/9/2025	1.3	Analyze monthly changes in liabilities balances and draft discussion points
Shibata, Gerardo Yukio	9/9/2025	0.6	Conference call with Company and G. Shibata (A&M) to discuss the status of the logistics vendors, issues, urgent topics, etc
Shibata, Gerardo Yukio	9/9/2025	0.3	Review invoices/payments classification G. Shibata (A&M)
Shibata, Gerardo Yukio	9/9/2025	0.7	Conference call with Company and G. Shibata (A&M) to discuss situation of vendor, missing invoices, missing payment, missing TA
Shibata, Gerardo Yukio	9/9/2025	0.4	Prepare daily conference call with Company. S. Pacheco (A&M), G. Shibata (A&M)
Shibata, Gerardo Yukio	9/9/2025	0.4	Evaluate situation of invoices with a potential misclassification G. Shibata (A&M)
Shibata, Gerardo Yukio	9/9/2025	0.4	Assess situation of vendor with invoices and potential misclassification (PRE vs PST) G. Shibata (A&M)
Shibata, Gerardo Yukio	9/9/2025	0.9	Daily conference call with Company, S. Pacheco (A&M) and G. Shibata (A&M) to review open items and define action plan

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Marelli Automotive Lighting USA, LLC
Time Detail by Activity
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ACCOUNTING/CUT-OFF

Professional	Date	Hours	Activity
Weiland, Brad	9/9/2025	0.2	Correspond with J. Cook (A&M), A. Shahbain (A&M) re A/P coding and payment matters
Weiland, Brad	9/9/2025	0.2	Correspond with S. Pacheco (A&M) re vendor payment items
Weiland, Brad	9/9/2025	0.3	Review and analyze Mexico vendor payment data
Broskay, Cole	9/10/2025	0.2	Internal correspondence regarding dataset available for intercompany reporting
Broskay, Cole	9/10/2025	0.3	Call with C. Broskay, J. Rybarczyk, M. Dvorak, S. Hao, and J. Kim (A&M) regarding intercompany liabilities
Broskay, Cole	9/10/2025	0.4	Discuss with Company accounting team and C. Broskay, M. Dvorak, J. Rybarczyk, and M. Chester (A&M) to plan for upcoming accounting activities
Chester, Monte	9/10/2025	0.4	Call with J. Rybarczyk and M. Chester (A&M) to discuss consolidation of AP aging files
Chester, Monte	9/10/2025	0.4	Discuss with Company accounting team and C. Broskay, M. Dvorak, J. Rybarczyk, and M. Chester (A&M) to plan for upcoming accounting activities
Dvorak, Michael	9/10/2025	0.4	Discuss with Company accounting team and C. Broskay, M. Dvorak, J. Rybarczyk, and M. Chester (A&M) to plan for upcoming accounting activities
Dvorak, Michael	9/10/2025	0.3	Call with C. Broskay, J. Rybarczyk, M. Dvorak, S. Hao, and J. Kim (A&M) regarding intercompany liabilities
Grossi, Nick	9/10/2025	0.1	Coordinate accounting matters with the Company
Kim, Junoh	9/10/2025	0.3	Call with C. Broskay, J. Rybarczyk, M. Dvorak, S. Hao, and J. Kim (A&M) regarding intercompany liabilities
Pacheco, Santiago	9/10/2025	0.4	Prepare daily conference call with Company. S. Pacheco (A&M), G. Shibata (A&M)
Pacheco, Santiago	9/10/2025	0.8	Conference call with Company, S. Pacheco (A&M), G. Shibata (A&M) to provide feedback and action items to improve service levels
Pacheco, Santiago	9/10/2025	1.1	Daily conference call with Company, S. Pacheco (A&M) and G. Shibata (A&M) to review open items and define action plan
Pack, Laura	9/10/2025	2.7	Deliver any requested information or clarifications to Purchasing and Logistics to help guarantee the smooth and timely completion of CIA payment requests
Pack, Laura	9/10/2025	2.6	Validate submitted documentation to ensure compliance with pro-forma invoices, confirm completeness, and provide approval for further payment steps (LATAM)
Pack, Laura	9/10/2025	2.3	Track all invoices submitted to the CIA inbox across EMEA and NAFTA
Pack, Laura	9/10/2025	2.9	Review and approval of invoices tied to advance payments, enabling urgent processing and execution of payments (EMEA)
Pack, Laura	9/10/2025	0.3	Prepare for and participate in daily cash in advance invoice and payment coordination call with J. Warren, N. Caruso, S. Zehetmair, E. Borgonovo, M. Hill, L. Pack, S. Pacheco, V. Nguyen, and A. Liv-Feyman (A&M) regarding issues as of 9/10

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Marelli Automotive Lighting USA, LLC
Time Detail by Activity
September 1, 2025 through September 30, 2025

ACCOUNTING/CUT-OFF

Professional	Date	Hours	Activity
Rybarczyk, Jodi	9/10/2025	0.4	Call with J. Rybarczyk and M. Chester (A&M) to discuss consolidation of AP aging files
Rybarczyk, Jodi	9/10/2025	0.4	Discuss with Company accounting team and C. Broskay, M. Dvorak, J. Rybarczyk, and M. Chester (A&M) to plan for upcoming accounting activities
Rybarczyk, Jodi	9/10/2025	0.3	Call with C. Broskay, J. Rybarczyk, M. Dvorak, S. Hao, and J. Kim (A&M) regarding intercompany liabilities
Shibata, Gerardo Yukio	9/10/2025	0.4	Assess situation of vendor with TA and missing PRE invoices G. Shibata (A&M)
Shibata, Gerardo Yukio	9/10/2025	1.1	Daily conference call with Company, S. Pacheco (A&M) and G. Shibata (A&M) to review open items and define action plan
Shibata, Gerardo Yukio	9/10/2025	0.8	Conference call with Company, S. Pacheco (A&M), G. Shibata (A&M) to provide feedback and action items to improve service levels
Shibata, Gerardo Yukio	9/10/2025	0.4	Follow up on vendor with invoices with PRE and PST information G. Shibata (A&M) to classify invoices correctly
Shibata, Gerardo Yukio	9/10/2025	0.3	Communicate messages and key information about a situation in Mexico G. Shibata (A&M)
Shibata, Gerardo Yukio	9/10/2025	0.2	Conference call with Company and G. Shibata (A&M) to evaluate situation with vendors, pending payments and TA
Shibata, Gerardo Yukio	9/10/2025	0.2	Clarify the rules of invoices classification (PRE vs PST) of a batch of invoices
Shibata, Gerardo Yukio	9/10/2025	0.4	Prepare daily conference call with Company. S. Pacheco (A&M), G. Shibata (A&M)
Weiland, Brad	9/10/2025	0.3	Correspond with E. Borgonovo (A&M) and the Company re A/P coding and processing
Weiland, Brad	9/10/2025	0.2	Correspond with J. Cook (A&M) re A/P coding items and status re same
Weiland, Brad	9/10/2025	0.2	Correspond with the Company, A. Shahbain (A&M), N. Caruso (A&M) re vendor payment proposals
Broskay, Cole	9/11/2025	0.3	Discuss with Company accounting team and B. Weiland, C. Broskay, M. Dvorak, J. Rybarczyk, and M. Chester (A&M) regarding financial close and upcoming reporting
Chester, Monte	9/11/2025	0.3	Discuss with Company accounting team and B. Weiland, C. Broskay, M. Dvorak, J. Rybarczyk, and M. Chester (A&M) regarding financial close and upcoming reporting
Dvorak, Michael	9/11/2025	0.3	Discuss with Company accounting team and B. Weiland, C. Broskay, M. Dvorak, J. Rybarczyk, and M. Chester (A&M) regarding financial close and upcoming reporting
Grossi, Nick	9/11/2025	0.6	Review corporate allocation methodology w/r/t bankruptcy related costs. Provide comments re: same
Kim, Junoh	9/11/2025	0.8	Update Liability Split Matrix workbook with August BS data
Kim, Junoh	9/11/2025	1.1	Analyze August 2025 financial data for reasonableness while noting any follow up requests
Kim, Junoh	9/11/2025	2.7	Perform a data conversion and clean up on Company August 2025 consolidated balance sheets for more visibility on each entity's liability

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Professional	Date	Hours	Activity
Pacheco, Santiago	9/11/2025	0.4	Prepare daily conference call with Company. S. Pacheco (A&M), G. Shibata (A&M)
Pacheco, Santiago	9/11/2025	0.3	Daily conference call with Company, S. Pacheco (A&M) and G. Shibata (A&M) to review open items and define action plan
Pack, Laura	9/11/2025	2.8	Review and approval of invoices with required prepayments to support expedited processing and payment execution (EMEA)
Pack, Laura	9/11/2025	2.1	Maintain record of CIA-inbox invoices for the EMEA and NAFTA regions
Pack, Laura	9/11/2025	2.6	Examine all documents to ensure they correspond with pro-forma invoices, contain full details, and approve them for onward processing and payment (LATAM)
Pack, Laura	9/11/2025	2.6	Answer Purchasing and Logistics inquiries by providing essential details or clarifications to support the timely processing of all CIA requests
Rybarczyk, Jodi	9/11/2025	0.3	Correspond with Company AP team re: August AP aging's and follow up items
Rybarczyk, Jodi	9/11/2025	0.7	Develop August AP aging follow up questions for Company local teams
Rybarczyk, Jodi	9/11/2025	0.3	Discuss with Company accounting team and B. Weiland, C. Broskay, M. Dvorak, J. Rybarczyk, and M. Chester (A&M) regarding financial close and upcoming reporting
Rybarczyk, Jodi	9/11/2025	2.4	Prepare August AP aging's tracker and reconcile to debtor listing
Shibata, Gerardo Yukio	9/11/2025	0.1	Correspond with M. Schirle (A&M) to discuss invoice classification of certain vendors
Shibata, Gerardo Yukio	9/11/2025	0.6	Conference call with Company and G. Shibata (A&M) to discuss situation of vendor, missing invoices, missing payment, missing TA
Shibata, Gerardo Yukio	9/11/2025	0.4	Conference call with Company and G. Shibata (A&M) to review invoice classification
Shibata, Gerardo Yukio	9/11/2025	0.3	Follow up to invoices classification and payment approval G. Shibata (A&M)
Shibata, Gerardo Yukio	9/11/2025	0.3	Daily conference call with Company, S. Pacheco (A&M) and G. Shibata (A&M) to review open items and define action plan
Shibata, Gerardo Yukio	9/11/2025	0.3	Conference call with Company and G. Shibata (A&M) to evaluate the situation of supplier missing payment and request to have CIA
Shibata, Gerardo Yukio	9/11/2025	0.2	Conference call with Company and G. Shibata (A&M) to explain the situation of professional services firms
Shibata, Gerardo Yukio	9/11/2025	0.7	Conference call with Company and G. Shibata (A&M) to follow up on open items, pending request, answers, etc
Shibata, Gerardo Yukio	9/11/2025	0.4	Prepare daily conference call with Company. S. Pacheco (A&M), G. Shibata (A&M)
Shibata, Gerardo Yukio	9/11/2025	0.2	Conference call with Company, vendor and G. Shibata (A&M) to communicate status on payments, bundle invoices, missing invoices and payments
Shibata, Gerardo Yukio	9/11/2025	0.4	Conference call with Company and G. Shibata (A&M) to discuss the status of the logistics vendors, issues, urgent topics, etc

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September 1, 2025 through September 30, 2025

ACCOUNTING/CUT-OFF

Professional	Date	Hours	Activity
Weiland, Brad	9/11/2025	0.3	Discuss with Company accounting team and B. Weiland, C. Broskay, M. Dvorak, J. Rybarczyk, and M. Chester (A&M) regarding financial close and upcoming reporting
Broskay, Cole	9/12/2025	0.2	Discuss with C. Broskay, J. Kim, M. Dvorak, J. Rybarczyk (A&M) and the Company accounting team regarding financial close and planning for upcoming reporting
Dvorak, Michael	9/12/2025	0.2	Discuss with C. Broskay, J. Kim, M. Dvorak, J. Rybarczyk (A&M) and the Company accounting team regarding financial close and planning for upcoming reporting
Grossi, Nick	9/12/2025	0.2	Coordinate quarterly financial deliverables
Kim, Junoh	9/12/2025	2.8	Analyze liability accounts with a significant balance to determine accounts requiring further analysis from Company accounting team
Kim, Junoh	9/12/2025	2.6	Analyze liability data for each key liability account on a legal entity level to come up with a liability split approach for August
Kim, Junoh	9/12/2025	1.9	Update Liability Split Matrix workbook and create a monthly template to automate data conversion of Company monthly financials for liability split purpose
Kim, Junoh	9/12/2025	0.2	Discuss with C. Broskay, J. Kim, M. Dvorak, J. Rybarczyk (A&M) and the Company accounting team regarding financial close and planning for upcoming reporting
Pacheco, Santiago	9/12/2025	1.2	Daily conference call with Company, S. Pacheco (A&M) and G. Shibata (A&M) to review open items and define action plan
Pacheco, Santiago	9/12/2025	0.4	Conference call with B. Weiland (A&M), S. Pacheco (A&M), G. Shibata (A&M) to discuss current status, urgent matters, global challenges, etc
Pacheco, Santiago	9/12/2025	0.4	Prepare daily conference call with Company. S. Pacheco (A&M), G. Shibata (A&M)
Pack, Laura	9/12/2025	2.6	Review submitted documents to confirm adherence to pro-forma invoices, verify accuracy and completeness, and approve for further processing (LATAM)
Pack, Laura	9/12/2025	2.6	Monitor receipt and track of invoices in the CIA inbox linked to EMEA and NAFTA
Pack, Laura	9/12/2025	2.6	Review invoices and approval involving required advance payments for swift processing and payment execution (EMEA requests)
Pack, Laura	9/12/2025	2.4	Work with Purchasing and Logistics by supplying necessary information or clarifications to promote smooth and punctual execution of payments for CIA submissions
Rybarczyk, Jodi	9/12/2025	0.2	Discuss with C. Broskay, J. Kim, M. Dvorak, J. Rybarczyk (A&M) and the Company accounting team regarding financial close and planning for upcoming reporting
Rybarczyk, Jodi	9/12/2025	0.3	Draft write-up of intercompany liability allocation methodology for internal discussion
Shibata, Gerardo Yukio	9/12/2025	0.3	Conference call with Company and G. Shibata (A&M) to discuss high level the request to understand and improve logistics operation prior the conference call with leadership
Shibata, Gerardo Yukio	9/12/2025	0.4	Prepare daily conference call with Company. S. Pacheco (A&M), G. Shibata (A&M)

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September 1, 2025 through September 30, 2025

ACCOUNTING/CUT-OFF

Professional	Date	Hours	Activity
Shibata, Gerardo Yukio	9/12/2025	0.4	Review situation of vendor with shipments on hold due to lack of payments G. Shibata (A&M)
Shibata, Gerardo Yukio	9/12/2025	0.4	Conference call with B. Weiland (A&M), S. Pacheco (A&M), G. Shibata (A&M) to discuss current status, urgent matters, global challenges, etc
Shibata, Gerardo Yukio	9/12/2025	0.3	Conference call with Company, vendor and G. Shibata (A&M) to go through statement of account
Shibata, Gerardo Yukio	9/12/2025	0.6	Conference call with Company and G. Shibata (A&M) to understand situation of lack of payments due to problems with the banks
Shibata, Gerardo Yukio	9/12/2025	0.4	Conference call with Company and G. Shibata (A&M) to discuss the status of the logistics vendors, issues, urgent topics, etc
Shibata, Gerardo Yukio	9/12/2025	1.2	Daily conference call with Company, S. Pacheco (A&M) and G. Shibata (A&M) to review open items and define action plan
Shibata, Gerardo Yukio	9/12/2025	0.2	Conference call with Company and G. Shibata (A&M) to evaluate the non payment situation
Weiland, Brad	9/12/2025	0.4	Conference call with B. Weiland (A&M), S. Pacheco (A&M), G. Shibata (A&M) to discuss current status, urgent matters, global challenges, etc
Borgonovo, Erik	9/13/2025	2.1	Assist the Company accounting team in rectifying and adjusting the PRE/PST coding of specific invoices in accordance with Chapter 11 requirements
Borgonovo, Erik	9/13/2025	1.6	Support the Company accounting team in analyzing a significant sample of invoices potentially miscoded, by identifying the correct coding to be applied
Grossi, Nick	9/13/2025	0.4	Review JV materials and provide comments re: same
Kim, Junoh	9/13/2025	0.7	Compile a list of liability accounts to follow up and review negative balances
Borgonovo, Erik	9/15/2025	1.6	Assist Company's accounting team in reviewing a large set of invoices flagged as potentially miscoded, ensuring the proper coding is identified and applied
Broskay, Cole	9/15/2025	0.3	Discuss with C. Broskay, B. Weiland, M. Dvorak, J. Rybarczyk, J. Kim, M. Chester (A&M) and the Company accounting team re: August reporting and open items
Broskay, Cole	9/15/2025	0.3	Correspond with J. Kim (A&M) regarding August liability split follow up request
Chester, Monte	9/15/2025	0.3	Discuss with C. Broskay, B. Weiland, M. Dvorak, J. Rybarczyk, J. Kim, M. Chester (A&M) and the Company accounting team re: August reporting and open items
Dvorak, Michael	9/15/2025	0.3	Discuss with C. Broskay, B. Weiland, M. Dvorak, J. Rybarczyk, J. Kim, M. Chester (A&M) and the Company accounting team re: August reporting and open items
Farina, Joao	9/15/2025	0.7	Review document detailing payments made by the Brazilian and Argentinian entities from September 8 - September 12. Adjust format to standard template, and submit to VMT
Kim, Junoh	9/15/2025	2.4	Review AP aging as of August 31, 2025 for completeness

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Time Detail by Activity
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ACCOUNTING/CUT-OFF

Professional	Date	Hours	Activity
Kim, Junoh	9/15/2025	2.2	Reconcile AP aging balances as of August 31, 2025 to August financial data
Kim, Junoh	9/15/2025	1.9	Compile consolidated AP report incorporating every AP report received from the company for AP liability analysis
Kim, Junoh	9/15/2025	0.2	Discuss with C. Broskay, B. Weiland, M. Dvorak, J. Rybarczyk, J. Kim, M. Chester (A&M) and the Company accounting team re: August reporting and open items
Pacheco, Santiago	9/15/2025	0.4	Prepare daily conference call with Company. S. Pacheco (A&M), G. Shibata (A&M)
Pacheco, Santiago	9/15/2025	0.7	Daily conference call with Company, S. Pacheco (A&M) and G. Shibata (A&M) to review open items and define action plan
Rybarczyk, Jodi	9/15/2025	0.3	Discuss with C. Broskay, B. Weiland, M. Dvorak, J. Rybarczyk, J. Kim, M. Chester (A&M) and the Company accounting team re: August reporting and open items
Rybarczyk, Jodi	9/15/2025	0.2	Prepare agenda for upcoming discussion with Company accounting team re: August reporting
Shibata, Gerardo Yukio	9/15/2025	0.3	Conference call with the Company and G. Shibata (A&M) to discuss the status of the logistics vendors, issues, urgent topics, etc
Shibata, Gerardo Yukio	9/15/2025	0.7	Daily conference call with Company, S. Pacheco (A&M) and G. Shibata (A&M) to review open items and define action plan
Shibata, Gerardo Yukio	9/15/2025	0.7	Conference call with the Company and G. Shibata (A&M) to understand request to support the company in identifying gaps and addressing them
Shibata, Gerardo Yukio	9/15/2025	0.4	Prepare daily conference call with Company. S. Pacheco (A&M), G. Shibata (A&M)
Shibata, Gerardo Yukio	9/15/2025	0.4	Address request on improvement in logistics with global leadership to clarify and align scope
Shibata, Gerardo Yukio	9/15/2025	0.3	Conference call with the Company, vendor and G. Shibata (A&M) to review missing payments, pending invoicing
Shibata, Gerardo Yukio	9/15/2025	0.6	Review weekly payments report G. Shibata
Shibata, Gerardo Yukio	9/15/2025	0.3	Conference call with the Company and G. Shibata (A&M) to discuss situation with vendor asking for payments to continue operation
Shibata, Gerardo Yukio	9/15/2025	0.2	Conference with the Company, vendor and G. Shibata (A&M) to discuss pending invoices, pending payments, late payments, etc
Weiland, Brad	9/15/2025	0.4	Review accounting close and A/P cutoff materials
Weiland, Brad	9/15/2025	0.3	Correspond with A. Shahbain (A&M), J. Zhu (A&M) re vendor payment items and A/P status re same
Weiland, Brad	9/15/2025	0.3	Discuss with C. Broskay, B. Weiland, M. Dvorak, J. Rybarczyk, J. Kim, M. Chester (A&M) and the Company accounting team re: August reporting and open items
Borgonovo, Erik	9/16/2025	2.4	Collaborate with Company's accounting team to correct and realign PRE/PST coding on selected invoices to ensure compliance with Chapter 11 rules

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ACCOUNTING/CUT-OFF

Professional	Date	Hours	Activity
Broskay, Cole	9/16/2025	0.3	Discuss with C. Broskay, B. Weiland, M. Dvorak, J. Rybarczyk, M. Chester (A&M) and the Company accounting team re: August reporting and open items
Chester, Monte	9/16/2025	0.3	Discuss with C. Broskay, B. Weiland, M. Dvorak, J. Rybarczyk, M. Chester (A&M) and the Company accounting team re: August reporting and open items
Dvorak, Michael	9/16/2025	0.3	Discuss with C. Broskay, B. Weiland, M. Dvorak, J. Rybarczyk, M. Chester (A&M) and the Company accounting team re: August reporting and open items
Farina, Joao	9/16/2025	0.2	Daily call with R.Salviano, J.Farina (A&M) and Company to discuss daily payments
Kim, Junoh	9/16/2025	1.8	Perform liability split for AP for Europe entities as of August 31, 2025
Kim, Junoh	9/16/2025	2.1	Review updated monthly financials for August 2025
Kim, Junoh	9/16/2025	1.3	Update liability split workpaper with the updated monthly financials
Kim, Junoh	9/16/2025	2.6	Update liability split workpaper with split data from AP analysis
Kim, Junoh	9/16/2025	2.6	Update consolidated AP analysis and Liability Split Matrix file with Japan entity AP reports
Rybarczyk, Jodi	9/16/2025	0.6	Review draft August liability splits and accounts identified for follow up
Rybarczyk, Jodi	9/16/2025	0.3	Discuss with C. Broskay, B. Weiland, M. Dvorak, J. Rybarczyk, M. Chester (A&M) and the Company accounting team re: August reporting and open items
Weiland, Brad	9/16/2025	0.3	Correspond with T. Simion (A&M), G. Shibata (A&M) re Mexico payment and processing items
Weiland, Brad	9/16/2025	0.2	Correspond with the Company and J. Rybarczyk (A&M) re accounting close and month-end financials
Weiland, Brad	9/16/2025	0.3	Discuss with C. Broskay, B. Weiland, M. Dvorak, J. Rybarczyk, M. Chester (A&M) and the Company accounting team re: August reporting and open items
Borgonovo, Erik	9/17/2025	2.2	Work with the Company accounting function to analyze invoices suspected of miscoding and determine the appropriate classification
Kim, Junoh	9/17/2025	1.6	Review updated liability split matrix file and update with AP split
Kim, Junoh	9/17/2025	2.7	Analyze post-petition AP liabilities to determine overdue population for each legal entity
Kim, Junoh	9/17/2025	2.9	Review historical intercompany liability split as well as the supporting transaction details
Pacheco, Santiago	9/17/2025	0.6	Daily conference call with the Company, S. Pacheco (A&M) and G. Shibata (A&M) to review open items and define action plan
Pacheco, Santiago	9/17/2025	0.4	Prepare daily conference call with the Company. S. Pacheco (A&M), G. Shibata (A&M)
Shibata, Gerardo Yukio	9/17/2025	0.6	Daily conference call with the Company, S. Pacheco (A&M) and G. Shibata (A&M) to review open items and define action plan

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Time Detail by Activity
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ACCOUNTING/CUT-OFF

Professional	Date	Hours	Activity
Shibata, Gerardo Yukio	9/17/2025	0.3	Review information from the Company about certain processes in SCM
Shibata, Gerardo Yukio	9/17/2025	0.3	Conference call with the Company, vendor and G. Shibata (A&M) to review the status of payments, pending invoices posting, pending payments
Shibata, Gerardo Yukio	9/17/2025	0.4	Conference call with the Company and G. Shibata (A&M) to discuss the status of the logistics vendors, issues, urgent topics, etc
Shibata, Gerardo Yukio	9/17/2025	0.4	Follow up on the status of negotiation and TA from supplier G. Shibata (A&M)
Shibata, Gerardo Yukio	9/17/2025	0.4	Prepare daily conference call with the Company. S. Pacheco (A&M), G. Shibata (A&M)
Shibata, Gerardo Yukio	9/17/2025	0.6	Conference call with the Company and G. Shibata (A&M) to assign priorities to vendor and pending posting of invoices
Shibata, Gerardo Yukio	9/17/2025	0.3	Conference call with the Company and G. Shibata (A&M) to understand situation with vendor and its TA
Shibata, Gerardo Yukio	9/17/2025	0.3	Follow up on open items and request of additional communication to the Company G. Shibata (A&M)
Shibata, Gerardo Yukio	9/17/2025	0.7	Conference call with the Company and G. Shibata (A&M) to review missing information in the ERP
Weiland, Brad	9/17/2025	0.6	Review and analyze August financial materials in depth
Borgonovo, Erik	9/18/2025	1.7	Provide support to Company's accounting team by assessing a representative sample of invoices for potential miscoding and defining the correct codes
Broskay, Cole	9/18/2025	0.4	Call with J. Rybarczyk and J. Kim (A&M) to discuss liabilities splits status and open items
Broskay, Cole	9/18/2025	0.4	Call with C. Broskay, M. Dvorak, J. Rybarczyk, J. Kim, M. Chester (A&M) and the Company accounting team re: intercompany processes and reporting
Chester, Monte	9/18/2025	0.4	Call with C. Broskay, M. Dvorak, J. Rybarczyk, J. Kim, M. Chester (A&M) and the Company accounting team re: intercompany processes and reporting
Dvorak, Michael	9/18/2025	0.4	Call with C. Broskay, M. Dvorak, J. Rybarczyk, J. Kim, M. Chester (A&M) and the Company accounting team re: intercompany processes and reporting
Kim, Junoh	9/18/2025	0.4	Call with C. Broskay, M. Dvorak, J. Rybarczyk, J. Kim, M. Chester (A&M) and the Company accounting team re: intercompany processes and reporting
Kim, Junoh	9/18/2025	1.1	Call with the Company accounting team re: intercompany processes and reporting
Kim, Junoh	9/18/2025	0.4	Discuss with J. Kim and S. Hao (A&M) regarding prior intercompany liability split methodology
Kim, Junoh	9/18/2025	2.2	Address internal comments on August liability split and AP split files
Kim, Junoh	9/18/2025	1.9	Review prior intercompany liability split methodology and communicate with team

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Time Detail by Activity
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ACCOUNTING/CUT-OFF

Professional	Date	Hours	Activity
Kim, Junoh	9/18/2025	1.9	Analyze various approaches for intercompany liability prepetition and post-petition split
Pacheco, Santiago	9/18/2025	0.6	Daily conference call with the Company, S. Pacheco (A&M) and G. Shibata (A&M) to review open items and define action plan
Pacheco, Santiago	9/18/2025	0.4	Prepare daily conference call with the Company. S. Pacheco (A&M), G. Shibata (A&M)
Rybarczyk, Jodi	9/18/2025	0.4	Call with J. Rybarczyk and J. Kim (A&M) to discuss liabilities splits status and open items
Rybarczyk, Jodi	9/18/2025	0.4	Call with C. Broskay, M. Dvorak, J. Rybarczyk, J. Kim, M. Chester (A&M) and the Company accounting team re: intercompany processes and reporting
Rybarczyk, Jodi	9/18/2025	0.3	Prepare for upcoming discussion with Company accounting team re: intercompany processes
Shahbain, Abraham	9/18/2025	0.3	Conference call with Company, A. Shahbain (A&M), G. Shibata (A&M) to discuss level of detail of TA, pre-petition amounts, etc. to calculate savings variable compensation for buyers
Shibata, Gerardo Yukio	9/18/2025	0.6	Conference call with the Company and G. Shibata (A&M) to evaluate situation with supplier with TA and pre-petition amounts not included in the TA
Shibata, Gerardo Yukio	9/18/2025	0.2	Conference call with the Company, vendor and G. Shibata (A&M) to discuss next steps about pending invoices to register and pending payments
Shibata, Gerardo Yukio	9/18/2025	0.6	Daily conference call with the Company, S. Pacheco (A&M) and G. Shibata (A&M) to review open items and define action plan
Shibata, Gerardo Yukio	9/18/2025	0.4	Prepare daily conference call with the Company. S. Pacheco (A&M), G. Shibata (A&M)
Shibata, Gerardo Yukio	9/18/2025	0.4	Conference call with the Company and G. Shibata (A&M) to understand the situation of vendors asking to buy equipment
Shibata, Gerardo Yukio	9/18/2025	0.4	Conference call with the Company and G. Shibata (A&M) to discuss the status of the logistics vendors, issues, urgent topics, etc
Shibata, Gerardo Yukio	9/18/2025	0.3	Conference call with the Company and G. Shibata (A&M) to follow up on items about urgent services to comply with local regulation
Shibata, Gerardo Yukio	9/18/2025	0.7	Conference call with the Company to understand the transition plan of certain activities to the divisions and plants
Shibata, Gerardo Yukio	9/18/2025	0.4	Conference call with the Company and G. Shibata (A&M) to understand people's concerns about pending/late payments
Shibata, Gerardo Yukio	9/18/2025	0.3	Conference call with Company, A. Shahbain (A&M), G. Shibata (A&M) to discuss level of detail of TA, pre-petition amounts, etc. to calculate savings variable compensation for buyers
Borgonovo, Erik	9/19/2025	1.9	Help Company's accountants resolve PRE/PST coding discrepancies on certain invoices, making adjustments consistent with Chapter 11 guidelines
Broskay, Cole	9/19/2025	0.3	Provide update to internal team regarding status of open work efforts related to the accounting workstream
Broskay, Cole	9/19/2025	0.2	Call with C. Broskay, M. Dvorak, J. Rybarczyk, J. Kim, M. Chester (A&M) and Company accounting team re: August liability splits analysis

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Marelli Automotive Lighting USA, LLC
Time Detail by Activity
September 1, 2025 through September 30, 2025

ACCOUNTING/CUT-OFF

Professional	Date	Hours	Activity
Broskay, Cole	9/19/2025	0.4	Call with J. Rybarczyk and J. Kim (A&M) re: approach for intercompany liabilities splits
Callerio, Lorenzo	9/19/2025	1.2	Participate in daily vendor escalation call with Company and A. Shahbain, L. Callerio, J. Warren, and M. Schirle (A&M) to discuss highest vendor priorities
Chester, Monte	9/19/2025	0.2	Call with C. Broskay, M. Dvorak, J. Rybarczyk, J. Kim, M. Chester (A&M) and Company accounting team re: August liability splits analysis
Dvorak, Michael	9/19/2025	0.2	Call with C. Broskay, M. Dvorak, J. Rybarczyk, J. Kim, M. Chester (A&M) and Company accounting team re: August liability splits analysis
Kim, Junoh	9/19/2025	0.2	Review 2024 Transfer Pricing deck for intercompany transactions
Kim, Junoh	9/19/2025	2.8	Analyze approach for intercompany liabilities splits
Kim, Junoh	9/19/2025	0.4	Prepare preliminary liability split on liability accounts with company-prepared split pending
Kim, Junoh	9/19/2025	0.2	Call with C. Broskay, M. Dvorak, J. Rybarczyk, J. Kim, M. Chester (A&M) and Company accounting team re: August liability splits analysis
Kim, Junoh	9/19/2025	0.7	Request additional support for August 2025 liability split for specific liability accounts
Kim, Junoh	9/19/2025	0.3	Review docket 738 for cash management order related to intercompany transactions
Pacheco, Santiago	9/19/2025	0.9	Daily conference call with the Company, S. Pacheco (A&M) and G. Shibata (A&M) to review open items and define action plan
Pacheco, Santiago	9/19/2025	0.4	Prepare daily conference call with the Company, S. Pacheco (A&M), G. Shibata (A&M)
Rybarczyk, Jodi	9/19/2025	0.4	Call with J. Rybarczyk and J. Kim (A&M) re: approach for intercompany liabilities splits
Rybarczyk, Jodi	9/19/2025	0.2	Call with C. Broskay, M. Dvorak, J. Rybarczyk, J. Kim, M. Chester (A&M) and Company accounting team re: August liability splits analysis
Schirle, Mattie	9/19/2025	1.2	Participate in daily vendor escalation call with Company and A. Shahbain, L. Callerio, J. Warren, and M. Schirle (A&M) to discuss highest vendor priorities
Shahbain, Abraham	9/19/2025	1.2	Participate in daily vendor escalation call with Company and A. Shahbain, L. Callerio, J. Warren, and M. Schirle (A&M) to discuss highest vendor priorities
Shibata, Gerardo Yukio	9/19/2025	0.6	Conference call with the Company, vendor and G. Shibata (A&M) to review open invoices without POD, GR, budget, etc
Shibata, Gerardo Yukio	9/19/2025	0.4	Prepare daily conference call with the Company, S. Pacheco (A&M), G. Shibata (A&M)
Shibata, Gerardo Yukio	9/19/2025	0.9	Daily conference call with the Company, S. Pacheco (A&M) and G. Shibata (A&M) to review open items and define action plan
Shibata, Gerardo Yukio	9/19/2025	0.7	Conference call with the Company and G. Shibata (A&M) to discuss the status of the logistics vendors, issues, urgent topics, etc

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Marelli Automotive Lighting USA, LLC
Time Detail by Activity
September 1, 2025 through September 30, 2025

ACCOUNTING/CUT-OFF

Professional	Date	Hours	Activity
Shibata, Gerardo Yukio	9/19/2025	0.8	Conference call with the Company and G. Shibata (A&M) to discuss pending budget allocation for post-petition invoices
Shibata, Gerardo Yukio	9/19/2025	0.3	Conference call with the Company and G. Shibata (A&M) to evaluate situation with supplier's payment with a signed trade agreement
Shibata, Gerardo Yukio	9/19/2025	0.4	Conference call with the Company and G. Shibata (A&M) to understand vendors proposal/request for factoring
Shibata, Gerardo Yukio	9/19/2025	0.4	Conference call with the Company and G. Shibata (A&M) to discuss outcome of meeting with internal stakeholders
Shibata, Gerardo Yukio	9/19/2025	0.2	Follow up on open items about the status of payments, mainly lack of payments G. Shibata (A&M)
Warren, Joseph	9/19/2025	1.2	Participate in daily vendor escalation call with Company and A. Shahbain, L. Callerio, J. Warren, and M. Schirle (A&M) to discuss highest vendor priorities
Weiland, Brad	9/21/2025	0.3	Review A/P coding and payment items
Broskay, Cole	9/22/2025	0.3	Meeting with the Company team regarding status of bankruptcy reporting deliverables
Farina, Joao	9/22/2025	0.7	Review document detailing payments made by the Brazilian and Argentinian entities from September 15 - September 19. Adjust format to standard template, and submit to VMT
Kim, Junoh	9/22/2025	0.7	Review client-provided liability split for the liability follow up request for reasonableness
Kim, Junoh	9/22/2025	1.2	Prepare preliminary liability split on liability accounts with company-prepared split still pending, using reasonableness approach
Kim, Junoh	9/22/2025	1.4	Update liability split template to reflect procedures performed for August liability split
Kim, Junoh	9/22/2025	2.1	Update August liability split file with client-provided liability split on the additional request list
Pacheco, Santiago	9/22/2025	0.7	Daily conference call with the Company, S. Pacheco (A&M) and G. Shibata (A&M) to review open items and define action plan
Pacheco, Santiago	9/22/2025	0.4	Prepare daily conference call with the Company. S. Pacheco (A&M), G. Shibata (A&M)
Pacheco, Santiago	9/22/2025	0.4	Conference call with B. Weiland (A&M), S. Pacheco (A&M), G. Shibata (A&M) to discuss current status, urgent matters, global challenges, etc. as of September 22
Shibata, Gerardo Yukio	9/22/2025	0.6	Conference call with the Company, vendor and G. Shibata (A&M) to go through invoices and pending payments
Shibata, Gerardo Yukio	9/22/2025	0.7	Daily conference call with the Company, S. Pacheco (A&M) and G. Shibata (A&M) to review open items and define action plan
Shibata, Gerardo Yukio	9/22/2025	0.3	Conference call with the Company and G. Shibata (A&M) to understand the situation of pending payments for certain vendors
Shibata, Gerardo Yukio	9/22/2025	0.4	Conference call with the Company and G. Shibata (A&M) to review pending payments information
Shibata, Gerardo Yukio	9/22/2025	0.1	Conference call with the Company and G. Shibata (A&M) to understand situation of logistics

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Marelli Automotive Lighting USA, LLC
Time Detail by Activity
September 1, 2025 through September 30, 2025

ACCOUNTING/CUT-OFF

Professional	Date	Hours	Activity
Shibata, Gerardo Yukio	9/22/2025	0.4	Conference call with the Company, N. Erlach (A&M), G. Shibata (A&M) to discuss available information of TAs to quantify impact for internal KPIs
Shibata, Gerardo Yukio	9/22/2025	0.4	Prepare daily conference call with the Company. S. Pacheco (A&M), G. Shibata (A&M)
Shibata, Gerardo Yukio	9/22/2025	0.6	Conference call with the Company and G. Shibata (A&M) to discuss the status of the logistics vendors, issues, urgent topics, etc
Shibata, Gerardo Yukio	9/22/2025	0.4	Conference call with B. Weiland (A&M), S. Pacheco (A&M), G. Shibata (A&M) to discuss current status, urgent matters, global challenges, etc. as of September 22
Weiland, Brad	9/22/2025	0.4	Conference call with B. Weiland (A&M), S. Pacheco (A&M), G. Shibata (A&M) to discuss current status, urgent matters, global challenges, etc. as of September 22
Broskay, Cole	9/23/2025	0.8	Meeting with C. Broskay, B. Weiland, M. Dvorak, J. Rybarczyk, J. Kim, M. Chester (A&M) and the Company accounting team re: August liability splits
Broskay, Cole	9/23/2025	0.6	Internal correspondence regarding timing and format of liability split hand-off
Chester, Monte	9/23/2025	0.8	Meeting with C. Broskay, B. Weiland, M. Dvorak, J. Rybarczyk, J. Kim, M. Chester (A&M) and the Company accounting team re: August liability splits
Dvorak, Michael	9/23/2025	0.8	Meeting with C. Broskay, B. Weiland, M. Dvorak, J. Rybarczyk, J. Kim, M. Chester (A&M) and the Company accounting team re: August liability splits
Farina, Joao	9/23/2025	0.2	Daily call with R.Salviano, J.Farina (A&M) and Company to discuss daily payments
Kim, Junoh	9/23/2025	0.8	Meeting with C. Broskay, B. Weiland, M. Dvorak, J. Rybarczyk, J. Kim, M. Chester (A&M) and the Company accounting team re: August liability splits
Kim, Junoh	9/23/2025	0.3	Update August liability split file with split updates provided by the company as of September 23
Kim, Junoh	9/23/2025	2.1	Review liability split data for July MOR to understand negative post-petition liability presented for July MOR
Pacheco, Santiago	9/23/2025	0.4	Conference call with the Company, G. Shibata (A&M) and S. Pacheco (A&M) to review vendor status to define a path to move it out from CIA
Pacheco, Santiago	9/23/2025	0.4	Prepare daily conference call with the Company. S. Pacheco (A&M), G. Shibata (A&M)
Rybarczyk, Jodi	9/23/2025	0.8	Meeting with C. Broskay, B. Weiland, M. Dvorak, J. Rybarczyk, J. Kim, M. Chester (A&M) and the Company accounting team re: August liability splits
Shibata, Gerardo Yukio	9/23/2025	0.4	Prepare daily conference call with the Company. S. Pacheco (A&M), G. Shibata (A&M)
Shibata, Gerardo Yukio	9/23/2025	0.7	Prepare presentation regarding logistics support G. Shibata (A&M)
Shibata, Gerardo Yukio	9/23/2025	0.4	Conference call with the Company and G. Shibata (A&M) to discuss appropriate process to pst and process payments

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Marelli Automotive Lighting USA, LLC
Time Detail by Activity
September 1, 2025 through September 30, 2025

ACCOUNTING/CUT-OFF

Professional	Date	Hours	Activity
Shibata, Gerardo Yukio	9/23/2025	0.4	Conference call with the Company, G. Shibata (A&M) and S. Pacheco (A&M) to review vendor status to define a path to move it out from CIA
Shibata, Gerardo Yukio	9/23/2025	0.3	Conference call with the Company and G. Shibata (A&M) to review lack of proof of payments for critical vendor
Shibata, Gerardo Yukio	9/23/2025	0.6	Conference call with the Company and G. Shibata (A&M) to discuss the status of the logistics vendors, issues, urgent topics, etc
Shibata, Gerardo Yukio	9/23/2025	0.4	Conference call with the Company, vendor and G. Shibata (A&M) to review open items about invoices and cancellation of invoices in the SAT website
Shibata, Gerardo Yukio	9/23/2025	0.4	Review weekly payments report G. Shibata (A&M)
Shibata, Gerardo Yukio	9/23/2025	0.6	Daily conference call with the Company and G. Shibata (A&M) to review open items and define action plan
Weiland, Brad	9/23/2025	0.8	Meeting with C. Broskay, B. Weiland, M. Dvorak, J. Rybarczyk, J. Kim, M. Chester (A&M) and the Company accounting team re: August liability splits
Weiland, Brad	9/23/2025	0.2	Correspond with L. Zorkova (A&M), M. Dvorak (A&M) re payment data
Weiland, Brad	9/23/2025	0.3	Correspond with G. Shibata (A&M), T. Simion (A&M) re logistics processing items
Weiland, Brad	9/23/2025	0.2	Review and analyze all logistics-related items
Weiland, Brad	9/23/2025	0.2	Correspond with the Company, G. Shibata (A&M) re A/P aging items and follow-up re same
Chester, Monte	9/24/2025	1.4	Telephone conference among the Company, J. Rybarczyk (A&M), B. Weiland (A&M), M. Dvorak (A&M), M. Chester (A&M) re accounting items
Dvorak, Michael	9/24/2025	1.4	Telephone conference among the Company, J. Rybarczyk (A&M), B. Weiland (A&M), M. Dvorak (A&M), M. Chester (A&M) re accounting items
Kim, Junoh	9/24/2025	2.3	Prepare an ad-hoc analysis to explain and articulate Japan entities' negative post-petition AP balances and how balances per AP aging get reconciled to the liability split numbers
Kim, Junoh	9/24/2025	2.9	Update 8/31 Pst Overdue AP file and check its reasonableness by comparing with 7/31 PST overdue details
Kim, Junoh	9/24/2025	0.8	Share intercompany liability split workpaper for June MOR with A&M team member and review for reasonableness
Kim, Junoh	9/24/2025	0.9	Review certain liability accounts with negative post-petition balances for August MOR
Pacheco, Santiago	9/24/2025	0.4	Conference call with the Company, G. Shibata (A&M) and S. Pacheco (A&M) to review vendor status to define a path to move it out from CIA
Pacheco, Santiago	9/24/2025	0.6	Prepare daily conference call with the Company. S. Pacheco (A&M), G. Shibata (A&M)
Rybarczyk, Jodi	9/24/2025	1.4	Telephone conference among the Company, J. Rybarczyk (A&M), B. Weiland (A&M), M. Dvorak (A&M), M. Chester (A&M) re accounting items

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Marelli Automotive Lighting USA, LLC
Time Detail by Activity
September 1, 2025 through September 30, 2025

ACCOUNTING/CUT-OFF

Professional	Date	Hours	Activity
Rybarczyk, Jodi	9/24/2025	2.7	Prepare August intercompany liabilities analysis - monthly comparatives by account
Rybarczyk, Jodi	9/24/2025	1.3	Document assumptions used for August intercompany liabilities splits
Rybarczyk, Jodi	9/24/2025	0.3	Identify August liabilities allocations for discussion with the Company
Rybarczyk, Jodi	9/24/2025	2.4	Prepare August intercompany liability splits analysis
Rybarczyk, Jodi	9/24/2025	0.8	Compile intercompany cash transactions data for case to date
Shibata, Gerardo Yukio	9/24/2025	0.9	Prepare for meetings, requests, interviews, etc. to gather understanding about the process to assess it
Shibata, Gerardo Yukio	9/24/2025	0.9	Conference call with the Company and G. Shibata (A&M) to discuss the status of the logistics vendors, issues, urgent topics, etc
Shibata, Gerardo Yukio	9/24/2025	0.6	Prepare daily conference call with the Company. S. Pacheco (A&M), G. Shibata (A&M)
Shibata, Gerardo Yukio	9/24/2025	0.6	Conference call with the Company, vendor, and G. Shibata (A&M) to review missing payments, problems with the posting, missing invoices
Shibata, Gerardo Yukio	9/24/2025	0.4	Review information from the Company about the agenda for next weeks visit G. Shibata (A&M)
Shibata, Gerardo Yukio	9/24/2025	0.4	Conference call with the Company, G. Shibata (A&M) and S. Pacheco (A&M) to review vendor status to define a path to move it out from CIA
Shibata, Gerardo Yukio	9/24/2025	0.3	Conference call with the Company and G. Shibata (A&M) to review information of pending payments and postings
Weiland, Brad	9/24/2025	1.4	Telephone conference among the Company, J. Rybarczyk (A&M), B. Weiland (A&M), M. Dvorak (A&M), M. Chester (A&M) re accounting items
Broskay, Cole	9/25/2025	0.6	Telephone conference among the Company, J. Rybarczyk (A&M), B. Weiland (A&M), C. Broskay (A&M), J. Kim (A&M) re accounting items and status of reporting
Broskay, Cole	9/25/2025	0.6	Provide commentary for incorporation into hand-off documentation for recurring liability split analysis
Kim, Junoh	9/25/2025	0.6	Telephone conference among the Company, J. Rybarczyk (A&M), B. Weiland (A&M), C. Broskay (A&M), J. Kim (A&M) re accounting items and status of reporting
Kim, Junoh	9/25/2025	1.6	Update August liability split file with split updates provided by the company as of September 25
Pacheco, Santiago	9/25/2025	0.6	Prepare daily conference call with the Company. S. Pacheco (A&M), G. Shibata (A&M)
Pacheco, Santiago	9/25/2025	0.4	Conference call with the Company, G. Shibata (A&M) and S. Pacheco (A&M) to review vendor status to define a path to move it out from CIA
Rybarczyk, Jodi	9/25/2025	0.6	Prepare for discussion with Company accounting team regarding intercompany liabilities splits

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Time Detail by Activity
September 1, 2025 through September 30, 2025

ACCOUNTING/CUT-OFF

Professional	Date	Hours	Activity
Rybarczyk, Jodi	9/25/2025	0.6	Telephone conference among the Company, J. Rybarczyk (A&M), B. Weiland (A&M), C. Broskay (A&M), J. Kim (A&M) re accounting items and status of reporting
Shibata, Gerardo Yukio	9/25/2025	0.6	Conference call with the Company and G. Shibata (A&M) to discuss the status of the logistics vendors, issues, urgent topics, etc
Shibata, Gerardo Yukio	9/25/2025	0.7	Conference call with the Company and G. Shibata (A&M) to discuss the status of invoices pending posting
Shibata, Gerardo Yukio	9/25/2025	0.6	Prepare daily conference call with the Company. S. Pacheco (A&M), G. Shibata (A&M)
Shibata, Gerardo Yukio	9/25/2025	0.2	Follow up on questions of the Company about payment status, the delays, missing payments, among other topics
Shibata, Gerardo Yukio	9/25/2025	0.3	Conference call with the Company, vendor and G. Shibata (A&M) to review missing invoices and payments
Shibata, Gerardo Yukio	9/25/2025	0.4	Conference call with the Company, G. Shibata (A&M) and S. Pacheco (A&M) to review vendor status to define a path to move it out from CIA
Shibata, Gerardo Yukio	9/25/2025	0.6	Conference call with the Company and G. Shibata (A&M) to understand status of invoices of certain suppliers and the historic payments
Weiland, Brad	9/25/2025	0.2	Correspond with E. Borgonovo (A&M), the Company re A/P coding items
Weiland, Brad	9/25/2025	0.3	Review and analyze data re A/P coding and aging items
Weiland, Brad	9/25/2025	0.6	Telephone conference among the Company, J. Rybarczyk (A&M), B. Weiland (A&M), C. Broskay (A&M), J. Kim (A&M) re accounting items and status of reporting
Broskay, Cole	9/26/2025	0.2	Telephone conference among the Company, J. Rybarczyk (A&M), C. Broskay (A&M), J. Kim (A&M) re accounting items and status of reporting
Grossi, Nick	9/26/2025	1.3	Review and coordinate settlement of foreign intercompany activity
Kim, Junoh	9/26/2025	0.2	Locate existing consolidated AP aging's and reach out to A&M team member for additional consolidated AP analysis
Kim, Junoh	9/26/2025	0.2	Telephone conference among the Company, J. Rybarczyk (A&M), C. Broskay (A&M), J. Kim (A&M) re accounting items and status of reporting
Kim, Junoh	9/26/2025	0.1	Review two split changes made on liability accounts with negative post-petition split
Kim, Junoh	9/26/2025	0.6	Review liability split summary as of September 25, 2025
Kim, Junoh	9/26/2025	1.8	Prepare a liability split overview deck discussing methods to split the company's liabilities between prepetition and post-petition components
Kim, Junoh	9/26/2025	2.2	Consolidate AP aging's using Power Query while removing duplicate lines
Pacheco, Santiago	9/26/2025	0.4	Conference call with B. Weiland (A&M), S. Pacheco (A&M), G. Shibata (A&M) to discuss current status, urgent matters, global challenges, etc

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Time Detail by Activity
September 1, 2025 through September 30, 2025

ACCOUNTING/CUT-OFF

Professional	Date	Hours	Activity
Pacheco, Santiago	9/26/2025	0.6	Prepare daily conference call with the Company. S. Pacheco (A&M), G. Shibata (A&M)
Pacheco, Santiago	9/26/2025	0.4	Conference call with the Company, G. Shibata (A&M) and S. Pacheco (A&M) to review vendor status to define a path to move it out from CIA
Rybarczyk, Jodi	9/26/2025	0.2	Telephone conference among the Company, J. Rybarczyk (A&M), C. Broskay (A&M), J. Kim (A&M) re accounting items and status of reporting
Shibata, Gerardo Yukio	9/26/2025	0.7	Conference call with the Company and G. Shibata (A&M) to align on process documentation towards next week priorities
Shibata, Gerardo Yukio	9/26/2025	0.3	Conference call with the Company and G. Shibata (A&M) to address situation of vendor asking for contract termination
Shibata, Gerardo Yukio	9/26/2025	0.4	Conference call with B. Weiland (A&M), S. Pacheco (A&M), G. Shibata (A&M) to discuss current status, urgent matters, global challenges, etc
Shibata, Gerardo Yukio	9/26/2025	0.4	Conference call with the Company and G. Shibata (A&M) to discuss the status of the logistics vendors, issues, urgent topics, etc
Shibata, Gerardo Yukio	9/26/2025	0.4	Conference call with the Company, G. Shibata (A&M) and S. Pacheco (A&M) to review vendor status to define a path to move it out from CIA
Shibata, Gerardo Yukio	9/26/2025	0.6	Prepare daily conference call with the Company. S. Pacheco (A&M), G. Shibata (A&M)
Shibata, Gerardo Yukio	9/26/2025	0.4	Conference call with the Company, G. Shibata (A&M) and vendor to review pending payments, pending invoices
Shibata, Gerardo Yukio	9/26/2025	0.6	Prepare interview guides and topics to be discussed next week
Shibata, Gerardo Yukio	9/26/2025	0.4	Conference call with the Company and G. Shibata (A&M) to review file with the status of the invoices
Weiland, Brad	9/26/2025	0.4	Review and analyze liability split accounting data
Weiland, Brad	9/26/2025	0.4	Conference call with B. Weiland (A&M), S. Pacheco (A&M), G. Shibata (A&M) to discuss current status, urgent matters, global challenges, etc
Weiland, Brad	9/26/2025	0.2	Correspond with the Company, J. Rybarczyk (A&M) re accounting detail
Weiland, Brad	9/26/2025	0.4	Review and analyze entity prepetition A/P liabilities data
Kim, Junoh	9/27/2025	2.9	Consolidate AP invoice details for the month of June and July to create a data base that includes all the invoices, whether paid or not paid, that existed during the period for Vendor analysis
Kim, Junoh	9/27/2025	0.4	Call with C. Broskay, J. Bombara, J. Kim (A&M) to discuss CIA listing and AP Aging incorporation into July Vendor analysis model
Kim, Junoh	9/27/2025	0.4	Call with C. Broskay, J. Bombara, J. Kim (A&M) to discuss next steps incorporating the AP Aging into July Vendor analysis model
Broskay, Cole	9/29/2025	1.4	Review of liabilities split procedures manual for hand-off to the Company team

Exhibit D

Marelli Automotive Lighting USA, LLC
Time Detail by Activity
September 1, 2025 through September 30, 2025

ACCOUNTING/CUT-OFF

Professional	Date	Hours	Activity
Broskay, Cole	9/29/2025	0.4	Correspond with internal team regarding updates to hand-off materials
Grossi, Nick	9/29/2025	0.4	Review and provide comments re: JV accounting matters
Pacheco, Santiago	9/29/2025	0.6	Prepare daily conference call with the Company. S. Pacheco (A&M), G. Shibata (A&M)
Pacheco, Santiago	9/29/2025	0.4	Conference call with the Company, G. Shibata (A&M) and S. Pacheco (A&M) to review vendor status to define a path to move it out from CIA
Shibata, Gerardo Yukio	9/29/2025	0.4	Review weekly payments report G. Shibata (A&M)
Shibata, Gerardo Yukio	9/29/2025	0.4	Conference call with the Company and G. Shibata (A&M) to review vendor status of pending payments and invoices
Shibata, Gerardo Yukio	9/29/2025	0.4	Conference call with the Company, G. Shibata (A&M) and S. Pacheco (A&M) to review vendor status to define a path to move it out from CIA
Shibata, Gerardo Yukio	9/29/2025	0.6	Prepare daily conference call with the Company. S. Pacheco (A&M), G. Shibata (A&M)
Weiland, Brad	9/29/2025	0.2	Correspond with D. Donoghue (A&M), J. Warren (A&M), M. Dvorak (A&M) re A/P coding items
Weiland, Brad	9/29/2025	0.2	Correspond with the Company and M. Dvorak (A&M) re payment data
Farina, Joao	9/30/2025	0.2	Daily call with R.Salviano, J.Farina and M. Doi (A&M) and Company to discuss daily payments
Mier, Nicolas	9/30/2025	1.7	Office conference with the Company, N. Mier (A&M) and G. Shibata (A&M) to discuss post-petition invoices and path forward
Mier, Nicolas	9/30/2025	1.2	Office conference with the Company, N. Mier (A&M) and G. Shibata (A&M) to discuss accruals process
Mier, Nicolas	9/30/2025	1.9	Office conference with the Company, N. Mier (A&M) and G. Shibata (A&M) to discuss pre-petition invoices and path forward
Pacheco, Santiago	9/30/2025	0.4	Conference call with the Company and S. Pacheco and G. Shibata (A&M) to review vendor status of pending payments and invoices
Pacheco, Santiago	9/30/2025	0.6	Prepare daily conference call with the Company. S. Pacheco (A&M), G. Shibata (A&M)
Shibata, Gerardo Yukio	9/30/2025	1.7	Office conference with the Company, N. Mier (A&M) and G. Shibata (A&M) to discuss post-petition invoices and path forward
Shibata, Gerardo Yukio	9/30/2025	0.6	Prepare daily conference call with the Company. S. Pacheco (A&M), G. Shibata (A&M)
Shibata, Gerardo Yukio	9/30/2025	1.2	Office conference with the Company, N. Mier (A&M) and G. Shibata (A&M) to discuss accruals process
Shibata, Gerardo Yukio	9/30/2025	1.9	Office conference with the Company, N. Mier (A&M) and G. Shibata (A&M) to discuss pre-petition invoices and path forward
Shibata, Gerardo Yukio	9/30/2025	0.4	Conference call with the Company and S. Pacheco and G. Shibata (A&M) to review vendor status of pending payments and invoices
Weiland, Brad	9/30/2025	0.3	Review A/P coding status and open items re same

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ACCOUNTING/CUT-OFF

Professional	Date	Hours	Activity
Weiland, Brad	9/30/2025	0.4	Review intercompany accounting items
Subtotal		382.9	

BANKRUPTCY SUPPORT

Professional	Date	Hours	Activity
Chester, Monte	9/1/2025	0.8	Telephone conference with B. Weiland, M. Dvorak, J. Rybarczyk, M. Chester, N. Simoneaux (A&M), K&E team, and company team regarding 341 meeting preparation
Cook, Jacob	9/1/2025	2.1	Review of Company purchasing ad hoc payment verification requests related to certain vendor post-petition payments
Cui, Maggie	9/1/2025	0.3	Communicate with Company, J. Zhu (A&M) and B. Weiland (A&M) regarding last week's work arrangements in Shanghai and Dalian
Dvorak, Michael	9/1/2025	1.3	Prepare file 341 continued prep meeting
Dvorak, Michael	9/1/2025	0.8	Telephone conference with B. Weiland, M. Dvorak, J. Rybarczyk, M. Chester, N. Simoneaux (A&M), K&E team, and company team regarding 341 meeting preparation
Grossi, Nick	9/1/2025	0.4	Review materials re: 341 preparation meeting. Provide comments re: same
Grossi, Nick	9/1/2025	1.0	Prepare materials to support bank meeting presentation
Grossi, Nick	9/1/2025	0.3	Review and provide comments re: milestones
Rybarczyk, Jodi	9/1/2025	0.8	Telephone conference with B. Weiland, M. Dvorak, J. Rybarczyk, M. Chester, N. Simoneaux (A&M), K&E team, and company team regarding 341 meeting preparation
Shiffman, David	9/1/2025	1.1	Review and prepare summary of vendor payment analysis for distribution to broader A&M team for next steps
Shiffman, David	9/1/2025	0.9	Correspond with Company regarding bank account closures
Simion, Tony	9/1/2025	0.4	Review draft of global notes to Schedules and Statements in preparation for internal Management preparation meeting
Simion, Tony	9/1/2025	0.3	Discuss with Management regarding support on procure to pay procedures with the Company's Mexico locations
Simion, Tony	9/1/2025	0.6	Begin outline of key workstreams report to support actions developed with Management
Simoneaux, Natalie	9/1/2025	1.3	Update 341 question sample file for meeting preparation purposes
Simoneaux, Natalie	9/1/2025	0.8	Telephone conference with B. Weiland, M. Dvorak, J. Rybarczyk, M. Chester, N. Simoneaux (A&M), K&E team, and company team regarding 341 meeting preparation
Weiland, Brad	9/1/2025	0.9	Review and revise client presentation materials

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BANKRUPTCY SUPPORT

Professional	Date	Hours	Activity
Weiland, Brad	9/1/2025	0.8	Telephone conference with B. Weiland, M. Dvorak, J. Rybarczyk, M. Chester, N. Simoneaux (A&M), K&E team, and company team regarding 341 meeting preparation
Zhu, Judith	9/1/2025	0.1	Report daily work progress to the A&M core team via email and send the latest tracker and payment list
Zhu, Judith	9/1/2025	0.2	Compile the relevant information and provide a response to N. Caruso (A&M) regarding the vendor
Zhu, Judith	9/1/2025	0.3	Communicate with Company, M. Cui (A&M) and B. Weiland (A&M) regarding last week's work arrangements in Shanghai and Dalian
Callerio, Lorenzo	9/2/2025	0.7	Meeting with D. Webber, A. Shahbain, and L. Callerio (A&M) to discuss the updated vendor payment analysis
Callerio, Lorenzo	9/2/2025	0.4	Conference call with I. Fuetter, R. Draude, and L. Callerio (A&M) to review the revised disbursement analysis requested by management
Callerio, Lorenzo	9/2/2025	0.2	Correspond with D. Shiffman (A&M) regarding due diligence questions received on the cash management order
Callerio, Lorenzo	9/2/2025	0.6	Review and provide comments to the updated disbursement analysis received from I. Fuetter (A&M)
Callerio, Lorenzo	9/2/2025	0.9	Participate in a call with A. Shahbain (A&M) and L. Callerio (A&M) to draft certain updated disbursement forecast scenarios as discussed
Campbell, Lyndsay	9/2/2025	2.1	Onboard new team members and provide bankruptcy guidance for workflow
Campbell, Lyndsay	9/2/2025	0.9	Review prior bankruptcy materials and prepare reference notes
Chester, Monte	9/2/2025	0.4	Call with B. Weiland, M. Dvorak, J. Pogorzelski, M. Chester, J. Rybarczyk, N. Simoneaux (A&M) to discuss general team status updates
Cui, Maggie	9/2/2025	0.3	Conference with Company, M. Cui (A&M), J. Zhu (A&M), and D. Liu (A&M) to discuss today's work plan for China and Japan, released quotas, and issues to be addressed with the Procurement team
Cui, Maggie	9/2/2025	0.6	Communicate with J. Zhu (A&M) and review the draft email prepared on the critical vendors issue
Dvorak, Michael	9/2/2025	1.4	Review insider compensation schedule for 341 meeting preparation
Dvorak, Michael	9/2/2025	1.6	Prepare materials for 341 meeting with the US Trustee
Dvorak, Michael	9/2/2025	0.4	Call with B. Weiland, M. Dvorak, J. Pogorzelski, M. Chester, J. Rybarczyk, N. Simoneaux (A&M) to discuss general team status updates
Fuetter, Isaac	9/2/2025	2.3	Produce estimated AP disbursement analysis
Fuetter, Isaac	9/2/2025	0.4	Conference call with I. Fuetter, R. Draude, and L. Callerio (A&M) to review the revised disbursement analysis requested by management
Grossi, Nick	9/2/2025	0.5	Prepare and participate in Debtor advisor status call (R Kwasteniet & S Winters (K&E) and J Singh (PJT))
Grossi, Nick	9/2/2025	1.0	Prepare special committee materials

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BANKRUPTCY SUPPORT

Professional	Date	Hours	Activity
Liu, Daniel	9/2/2025	0.3	Conference with Company, M. Cui (A&M), J. Zhu (A&M), and D. Liu (A&M) to discuss today's work plan for China and Japan, released quotas, and issues to be addressed with the Procurement team
Pogorzelski, Jon	9/2/2025	0.4	Call with B. Weiland, M. Dvorak, J. Pogorzelski, M. Chester, J. Rybarczyk, N. Simoneaux (A&M) to discuss general team status updates
Rybarczyk, Jodi	9/2/2025	0.4	Call with B. Weiland, M. Dvorak, J. Pogorzelski, M. Chester, J. Rybarczyk, N. Simoneaux (A&M) to discuss general team status updates
Rybarczyk, Jodi	9/2/2025	2.1	Prepare schedule A/B supporting materials in preparation for upcoming 341 discussion
Shahbain, Abraham	9/2/2025	0.9	Participate in a call with A. Shahbain (A&M) and L. Callerio (A&M) to draft certain updated disbursement forecast scenarios as discussed
Shahbain, Abraham	9/2/2025	0.7	Meeting with D. Webber, A. Shahbain, and L. Callerio (A&M) to discuss the updated vendor payment analysis
Shahbain, Abraham	9/2/2025	0.4	Conference call with I. Fuetter, R. Draude, and L. Callerio (A&M) to review the revised disbursement analysis requested by management
Shiffman, David	9/2/2025	0.3	Call with K&E to review process to close bank accounts
Shiffman, David	9/2/2025	1.1	Review professional fee process presentation and prepare for distribution to Company Management
Shiffman, David	9/2/2025	0.8	Call with A&M team to review initial findings of historical vendor payment analysis
Simion, Tony	9/2/2025	2.3	Organize action plans discussed with Management in Atlanta to track go forward accountability within organization
Simion, Tony	9/2/2025	0.8	Attend meeting with Management regarding near term deliverables in preparation for customer meetings
Simion, Tony	9/2/2025	0.6	Attend bi-weekly Lender advisor call to discuss chapter 11 timeline, milestones, and latest issues list
Simion, Tony	9/2/2025	0.3	Attend company advisor call to discuss upcoming week activities and discussions with management
Simoneaux, Natalie	9/2/2025	1.9	Examine creditor records across AP systems to identify vendors that have already received notice
Simoneaux, Natalie	9/2/2025	2.2	Prepare tracker file of 341 creditor meeting questions and notes
Simoneaux, Natalie	9/2/2025	0.4	Call with B. Weiland, M. Dvorak, J. Pogorzelski, M. Chester, J. Rybarczyk, N. Simoneaux (A&M) to discuss general team status updates
Simoneaux, Natalie	9/2/2025	0.9	Analyze payment detail to extract various vendors from accounts payable system for noticing purposes
Webber, Dan	9/2/2025	0.7	Meeting with D. Webber, A. Shahbain, and L. Callerio (A&M) to discuss the updated vendor payment analysis
Webber, Dan	9/2/2025	0.4	Correspond with N. Grossi, T. Simion (A&M), J. Isaacson, et al. (K&E), Company management regarding potential asset sale
Weiland, Brad	9/2/2025	0.3	Correspond with M. Dvorak (A&M) re workstream status and other bankruptcy items

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BANKRUPTCY SUPPORT

Professional	Date	Hours	Activity
Weiland, Brad	9/2/2025	0.2	Correspond with L. Jones (Pachulski), T. Cairns (Pachulski) re open bankruptcy items
Weiland, Brad	9/2/2025	0.4	Call with B. Weiland, M. Dvorak, J. Pogorzelski, M. Chester, J. Rybarczyk, N. Simoneaux (A&M) to discuss general team status updates
Weiland, Brad	9/2/2025	0.6	Review and analyze bankruptcy timing considerations
Zhu, Judith	9/2/2025	0.3	Conference with Company, M. Cui (A&M), J. Zhu (A&M), and D. Liu (A&M) to discuss today's work plan for China and Japan, released quotas, and issues to be addressed with the Procurement team
Zhu, Judith	9/2/2025	0.1	Report daily work progress to the A&M core team via email and send the latest tracker and payment list
Zhu, Judith	9/2/2025	1.7	Compile the relevant information and provide a response to N. Caruso (A&M) regarding the critical CIA vendors
Campbell, Lyndsay	9/3/2025	0.8	Document onboarding procedures for new members to bankruptcy team
Campbell, Lyndsay	9/3/2025	2.3	Assist with bankruptcy support and onboarding tasks for new staff
Cook, Jacob	9/3/2025	0.5	Call with Company sales, J. Cook (A&M), and A. Shahbain (A&M) to discuss discussions with select customer on payments owed
Cui, Maggie	9/3/2025	0.2	Conference with Company, M. Cui (A&M), J. Zhu (A&M), and D. Liu (A&M) to align on China and Japan work plans for the day and address the quota issue
Cui, Maggie	9/3/2025	0.4	Review the draft email prepared by J. Zhu (A&M) regarding the formal payment demand and TA payment
Fuetter, Isaac	9/3/2025	1.1	Refine estimated AP disbursement analysis
Grossi, Nick	9/3/2025	0.4	Review and provide comments re: stipulation agreement
Grossi, Nick	9/3/2025	0.1	Prepare detailed responses to the UST request package
Grossi, Nick	9/3/2025	0.6	Coordinate retention and incentive payments
Grossi, Nick	9/3/2025	0.5	Review and provide comments re: customer communications
Liu, Daniel	9/3/2025	0.2	Conference with Company, M. Cui (A&M), J. Zhu (A&M), and D. Liu (A&M) to align on China and Japan work plans for the day and address the quota issue
Rybarczyk, Jodi	9/3/2025	0.2	Correspond with K&E team re: June and July OCP payments details
Rybarczyk, Jodi	9/3/2025	0.6	Correspond with Company AP team re: details requested for certain invoices
Rybarczyk, Jodi	9/3/2025	1.4	Prepare updates to June and July OCP payments file based on Company provided feedback
Rybarczyk, Jodi	9/3/2025	0.7	Correspond with A&M team re: tracking of payments to professionals and related disclosures

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BANKRUPTCY SUPPORT

Professional	Date	Hours	Activity
Shahbain, Abraham	9/3/2025	0.5	Call with Company sales, J. Cook (A&M), and A. Shahbain (A&M) to discuss discussions with select customer on payments owed
Shahbain, Abraham	9/3/2025	0.6	Catch-up with A. Shahbain and C. Turner (A&M) to discuss workstreams actions and open items
Shiffman, David	9/3/2025	0.4	Correspond with PJT regarding principal and interest debt balances
Shiffman, David	9/3/2025	1.8	Prepare draft liquidity materials for Special Committee meeting and review with A&M team
Simion, Tony	9/3/2025	0.6	Attend meeting with Management and Ad Hoc advisors regarding OEM discussions and diligence requests
Simion, Tony	9/3/2025	1.2	Attend meeting with Ad Hoc Lender Advisors regarding agenda and topics for discussion regarding Managements visit to German Technology Auto Show and materials needed
Simion, Tony	9/3/2025	1.3	Review materials provided by management regarding potential warehouse locations being underutilized
Simion, Tony	9/3/2025	1.4	Prepare materials for Management presentation regarding key workstreams and milestone changes
Simoneaux, Natalie	9/3/2025	0.8	Analyze material litigation files for business plan analysis purposes
Simoneaux, Natalie	9/3/2025	0.6	Research various vendor address information for proper noticing
Simoneaux, Natalie	9/3/2025	1.2	Prepare transfer file for various vendors in order to receive notice of commencement
Simoneaux, Natalie	9/3/2025	1.4	Extract docket to identify declarations of disinterestedness for OCP payment tracking purposes
Simoneaux, Natalie	9/3/2025	2.1	Evaluate various accounts payable ERP systems to match vendors from payment data for notice purposes
Turner, Cari	9/3/2025	0.6	Catch-up with A. Shahbain and C. Turner (A&M) to discuss workstreams actions and open items
Webber, Dan	9/3/2025	0.1	Review correspondence from J. Cook (A&M) to Company management on comparing certain disbursements between vendor data and bank data
Weiland, Brad	9/3/2025	1.4	Review and analyze open items and follow up re same
Weiland, Brad	9/3/2025	0.3	Correspond with T. Simion (A&M) re 341 meeting, open items, and bankruptcy timing considerations
Weiland, Brad	9/3/2025	0.2	Telephone conference among B. Weiland (A&M), L. Jones (Pachulski) re bankruptcy items
Weiland, Brad	9/3/2025	0.2	Correspond with the Company re potential employee-related items
Weiland, Brad	9/3/2025	0.2	Correspond re open items with N. Adzima (K&E)
Weiland, Brad	9/3/2025	0.2	Correspond with T. Simion (A&M) and N. Grossi (A&M) re open items, follow-up, and next steps
Weiland, Brad	9/3/2025	0.7	Review bankruptcy timeline and scheduling considerations

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BANKRUPTCY SUPPORT

Professional	Date	Hours	Activity
Zhu, Judith	9/3/2025	0.2	Conference with Company, M. Cui (A&M), J. Zhu (A&M), and D. Liu (A&M) to align on China and Japan work plans for the day and address the quota issue
Zhu, Judith	9/3/2025	0.1	Report daily work progress to the A&M core team via email and send the latest tracker and payment list
Zhu, Judith	9/3/2025	0.4	Review Company's email regarding the TA-Pre payment and respond accordingly
Zhu, Judith	9/3/2025	0.7	Liaise with N. Caruso (A&M) on the TA payment and perform the necessary TA review
Zhu, Judith	9/3/2025	0.7	Review and translate the formal payment demand, then respond to N. Caruso (A&M)
Campbell, Lyndsay	9/4/2025	1.4	Coordinate with team on bankruptcy tasks and provide support
Campbell, Lyndsay	9/4/2025	1.7	Onboard additional team members and support training activities
Cui, Maggie	9/4/2025	0.2	Conference with Company, M. Cui (A&M), J. Zhu (A&M), and D. Liu (A&M) regarding today's work plan for China and Japan
Draude, Richard	9/4/2025	2.3	Prepare discussion materials re: past auto deal recoveries for team leads
Draude, Richard	9/4/2025	1.8	Prepare administrative discussion materials re: operational action items for team leads
Grossi, Nick	9/4/2025	0.8	Review and provide comments regarding prepaid order proposal
Grossi, Nick	9/4/2025	1.0	Prepare and participate in PMO with the Company, R Kwasteniet (K&E) and J Singh (PJT)
Grossi, Nick	9/4/2025	0.8	Prepare Sources & uses and coordinate exit financing
Grossi, Nick	9/4/2025	1.0	Provide comments re: UCC presentation
Grossi, Nick	9/4/2025	0.7	Prepare special committee materials
Grossi, Nick	9/4/2025	1.1	Review and provide comments re: customer presentational material
Liu, Daniel	9/4/2025	0.2	Conference with Company, M. Cui (A&M), J. Zhu (A&M), and D. Liu (A&M) regarding today's work plan for China and Japan
Shahbain, Abraham	9/4/2025	0.8	Review analysis summarizing past auto supplier companies filing
Shiffman, David	9/4/2025	0.8	Finalize Special Committee liquidity materials and provide to Management for review
Simion, Tony	9/4/2025	0.8	Attend meeting with Management and Ad Hoc Lender Advisors regarding timing of new OEM award and communication materials
Simion, Tony	9/4/2025	0.6	Attend bi-weekly Lender advisor call to discuss chapter 11 timeline, milestones, and latest issues list
Simion, Tony	9/4/2025	0.8	Attend Management project meeting review to discuss timeline change and status of key workstreams related to the Chapter 11

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BANKRUPTCY SUPPORT

Professional	Date	Hours	Activity
Webber, Dan	9/4/2025	0.3	Correspond with N. Howard (K&E) regarding potential contract rejection
Webber, Dan	9/4/2025	0.4	Correspond with B. Weiland, M. Zeiss (A&M) regarding review of contract collection for certain vendor
Weiland, Brad	9/4/2025	0.6	Review and analyze bankruptcy transaction structure and timing items
Weiland, Brad	9/4/2025	0.2	Correspond with M. Dvorak (A&M), J. Rybarczyk (A&M), M. Chester (A&M), N. Simoneaux (A&M) re open items and workstream status
Zhu, Judith	9/4/2025	0.2	Conference with Company, M. Cui (A&M), J. Zhu (A&M), and D. Liu (A&M) regarding today's work plan for China and Japan
Zhu, Judith	9/4/2025	0.1	Report daily work progress to the A&M core team via email and send the latest tracker and payment list
Zhu, Judith	9/4/2025	0.3	Review N. Caruso (A&M)'s email regarding the TA payment and provide a response
Zhu, Judith	9/4/2025	0.4	Follow up with Procurement (Company) with a further response concerning the TA payment
Chester, Monte	9/5/2025	0.6	Conference call with B. Weiland, M. Dvorak, J. Rybarczyk, J. Pogorzelski, and M. Chester (A&M) regarding upcoming reporting activities
Cui, Maggie	9/5/2025	0.4	Review the draft email prepared by J. Zhu (A&M) regarding TA payment
Draude, Richard	9/5/2025	1.1	Revise discussion materials re: past auto deal recoveries for comments from team leads
Dvorak, Michael	9/5/2025	0.6	Conference call with B. Weiland, M. Dvorak, J. Rybarczyk, J. Pogorzelski, and M. Chester (A&M) regarding upcoming reporting activities
Dvorak, Michael	9/5/2025	1.3	Review parties in interest list to transfer to external parties
Fuetter, Isaac	9/5/2025	2.2	Update weekly VMT reporting for week-ending 9/6/2025
Grossi, Nick	9/5/2025	0.6	Review and provide comments re: communication plan
Grossi, Nick	9/5/2025	0.9	Prepare and participate in workstream alignment discussion with AHG advisors and A Abrahamson
Grossi, Nick	9/5/2025	1.0	Prepare and participate in special committee meeting
Pogorzelski, Jon	9/5/2025	0.6	Conference call with B. Weiland, M. Dvorak, J. Rybarczyk, J. Pogorzelski, and M. Chester (A&M) regarding upcoming reporting activities
Rybarczyk, Jodi	9/5/2025	0.6	Conference call with B. Weiland, M. Dvorak, J. Rybarczyk, J. Pogorzelski, and M. Chester (A&M) regarding upcoming reporting activities
Shahbain, Abraham	9/5/2025	0.6	Review of first day motion spend reporting
Shahbain, Abraham	9/5/2025	0.9	Review and provide comments on analysis summarizing past tier 1 auto filings

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BANKRUPTCY SUPPORT

Professional	Date	Hours	Activity
Shahbain, Abraham	9/5/2025	0.6	Review executed trade agreements required per vendor motion order
Shahbain, Abraham	9/5/2025	0.4	Review of trade agreement tracker reporting
Simion, Tony	9/5/2025	0.8	Review draft presentation of materials collected regarding background on OEM
Simion, Tony	9/5/2025	0.6	Attend meeting with Management and Ad Hoc Lender Advisors regarding new information received from OEM and process to respond
Simion, Tony	9/5/2025	0.9	Attend and present materials to the Special Committee of the Board along with Management
Weiland, Brad	9/5/2025	0.6	Conference call with B. Weiland, M. Dvorak, J. Rybarczyk, J. Pogorzelski, and M. Chester (A&M) regarding upcoming reporting activities
Weiland, Brad	9/5/2025	0.7	Review bankruptcy items and timing considerations re same
Zhu, Judith	9/5/2025	0.2	Report daily work progress to the A&M core team via email and send the latest tracker and payment list
Zhu, Judith	9/5/2025	1.3	Follow up with Procurement (Company) and N. Caruso (A&M) regarding the TA payment, and provide a response
Campbell, Lyndsay	9/6/2025	1.3	Support bankruptcy-related data gathering and onboarding tasks
Grossi, Nick	9/6/2025	0.7	Review commercial request deck and provide comments re: same
Shahbain, Abraham	9/6/2025	0.2	Respond to requests related to analyses to develop for summarizing workstreams
Fuetter, Isaac	9/7/2025	2.3	Produce critical vendor payment analysis
Fuetter, Isaac	9/7/2025	0.8	Update estimated AP disbursement analysis
Grossi, Nick	9/7/2025	0.2	Prepare and participate in discussion with D De Gosztanyi (PJT) related to exit financing
Callerio, Lorenzo	9/8/2025	0.8	Call with C. Turner (A&M) and L. Callerio (A&M) re: updated disbursement analysis
Callerio, Lorenzo	9/8/2025	0.9	Participate in a call with S. Loop (A&M), L. Callerio (A&M), R. Agostinelli (GT) and the Company to discuss the business plan for the Italian legal entities
Callerio, Lorenzo	9/8/2025	1.4	Prepare a revised disbursement review analysis as discussed with C. Turner (A&M)
Callerio, Lorenzo	9/8/2025	1.6	Review and provide comments to the updated monthly disbursement analysis prepared by I. Fuetter (A&M)
Cui, Maggie	9/8/2025	0.2	Conference with Company, M. Cui (A&M), J. Zhu (A&M), and D. Liu (A&M) to align on China and Japan work plans for the day and address the quota issue
Dvorak, Michael	9/8/2025	0.4	Discuss with B. Weiland, M. Dvorak, J. Pogorzelski, J. Rybarczyk, and N. Simoneaux (A&M) to outline workstream status updates

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Marelli Automotive Lighting USA, LLC
Time Detail by Activity
September 1, 2025 through September 30, 2025

BANKRUPTCY SUPPORT

Professional	Date	Hours	Activity
Dvorak, Michael	9/8/2025	2.2	Prepare intercompany reporting next steps regarding prepetition balances
Dvorak, Michael	9/8/2025	1.9	Prepare task list for A&M team as of September 8
Grossi, Nick	9/8/2025	0.5	Prepare and participate in discussion with Alix, Akin, K&E and PJT to review matter updates
Grossi, Nick	9/8/2025	1.1	Prepare factor reconciliation and review contract w/r/t business terms
Grossi, Nick	9/8/2025	0.9	Review and provide comments re: liquidity projections to support commercial discussions
Grossi, Nick	9/8/2025	0.5	Prepare and participate in advisor call with R Kwasteniet (K&E) and J Singh (PJT)
Liu, Daniel	9/8/2025	0.2	Conference with Company, M. Cui (A&M), J. Zhu (A&M), and D. Liu (A&M) to align on China and Japan work plans for the day and address the quota issue
Loop, Stuart	9/8/2025	2.2	Bridge monthly DIP budget forecast to 3-statement model mechanics for draft September DIP budget update
Loop, Stuart	9/8/2025	0.9	Participate in a call with S. Loop (A&M), L. Callerio (A&M), R. Agostinelli (GT) and the Company to discuss the business plan for the Italian legal entities
Pogorzelski, Jon	9/8/2025	0.4	Discuss with B. Weiland, M. Dvorak, J. Pogorzelski, J. Rybarczyk, and N. Simoneaux (A&M) to outline workstream status updates
Rybarczyk, Jodi	9/8/2025	0.4	Discuss with B. Weiland, M. Dvorak, J. Pogorzelski, J. Rybarczyk, and N. Simoneaux (A&M) to outline workstream status updates
Schmelter, Griffen	9/8/2025	0.2	Correspond with Brazilian treasury team on new bank accounts and whether they should be regarded as available cash
Shahbain, Abraham	9/8/2025	0.6	Call with Company HR to discuss pension obligations
Shiffman, David	9/8/2025	0.8	Prepare proposed Board agenda regarding liquidity related materials and provide to Company Management for feedback
Simion, Tony	9/8/2025	0.7	Attend meeting with Ad Hoc Advisors regarding key workstreams and timing of certain analysis related to the chapter 11
Simion, Tony	9/8/2025	0.7	Review materials provided by management related to leased warehouse space in preparation for meeting
Simion, Tony	9/8/2025	0.9	Review and provide comments to Management regarding presentation materials for OEM visits
Simion, Tony	9/8/2025	0.8	Prepare outline for new project management presentation based on new workstreams and timelines
Simion, Tony	9/8/2025	0.3	Attend company advisor call to discuss upcoming week activities and discussions with management
Simion, Tony	9/8/2025	0.6	Attend bi-weekly Lender advisor call to discuss chapter 11 timeline, milestones, and latest issues list
Simoneaux, Natalie	9/8/2025	1.1	Prepare file of litigation filed in statements and schedules for business plan analysis purposes
Simoneaux, Natalie	9/8/2025	0.4	Discuss with B. Weiland, M. Dvorak, J. Pogorzelski, J. Rybarczyk, and N. Simoneaux (A&M) to outline workstream status updates

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BANKRUPTCY SUPPORT

Professional	Date	Hours	Activity
Simoneaux, Natalie	9/8/2025	1.2	Compare vendor disbursement files to schedule F to identify new parties for notice purposes
Turner, Cari	9/8/2025	0.8	Call with C. Turner (A&M) and L. Callerio (A&M) re: updated disbursement analysis
Webber, Dan	9/8/2025	0.4	Review liquidation analysis model related to value recovery at certain foreign jurisdictions
Webber, Dan	9/8/2025	0.3	Correspond with M. Dvorak, M. Chester (A&M) regarding revised intercompany matrix as of July 2025
Webber, Dan	9/8/2025	0.2	Correspond with Company management and N. Howard (K&E) regarding rejection of certain vendor contracts
Webber, Dan	9/8/2025	0.1	Correspond with E. Cheng (FTI), M. Dvorak (A&M) regarding intercompany balances as of July 2025
Webber, Dan	9/8/2025	0.4	Review July 2025 intercompany balance sheet balances provided by management
Weiland, Brad	9/8/2025	0.3	Review vendor service payments data
Weiland, Brad	9/8/2025	0.2	Correspond with N. Simoneaux (A&M), M. Dvorak (A&M) re notice and service matters
Weiland, Brad	9/8/2025	0.3	Research and revise materials re pleading filings
Weiland, Brad	9/8/2025	0.2	Correspond with T. Simion (A&M) re bankruptcy court filings
Weiland, Brad	9/8/2025	0.4	Discuss with B. Weiland, M. Dvorak, J. Pogorzelski, J. Rybarczyk, and N. Simoneaux (A&M) to outline workstream status updates
Weiland, Brad	9/8/2025	0.2	Correspond with S. Pacheco (A&M), G. Shibata (A&M) re vendor service payments
Weiland, Brad	9/8/2025	0.4	Review data re potential notice and service plan
Weiland, Brad	9/8/2025	0.6	Review and analyze intercompany items
Weiland, Brad	9/8/2025	0.3	Correspond with J. Fletcher (K&E) re bankruptcy court filing items
Zhu, Judith	9/8/2025	0.1	Report daily work progress to the A&M core team via email and send the latest tracker and payment list
Zhu, Judith	9/8/2025	0.6	Review and translate the email forwarded by N. Caruso (A&M) regarding the TA payment, and provide a response
Zhu, Judith	9/8/2025	0.2	Conference with Company, M. Cui (A&M), J. Zhu (A&M), and D. Liu (A&M) to align on China and Japan work plans for the day and address the quota issue
Zhu, Judith	9/8/2025	0.4	Follow up with Procurement (Company) and N. Caruso (A&M) regarding the TA payments and provide responses
Callerio, Lorenzo	9/9/2025	1.1	Prepare a revised version of the disbursement forecast as discussed with C. Turner (A&M)
Callerio, Lorenzo	9/9/2025	0.4	Correspond with management re: certain questions on the updated disbursement analysis

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BANKRUPTCY SUPPORT

Professional	Date	Hours	Activity
Callerio, Lorenzo	9/9/2025	0.3	Call with C. Turner (A&M), and L. Callerio (A&M) to discuss the updated disbursement forecast analysis
Chester, Monte	9/9/2025	0.5	Conference call with B. Weiland, M. Dvorak, J. Rybarczyk, J. Pogorzelski, M. Chester, and N. Simoneaux (A&M) in regards to upcoming reporting activities
Cui, Maggie	9/9/2025	0.2	Conference with Company, M. Cui (A&M), J. Zhu (A&M), and D. Liu (A&M) to discuss today's work plan for China and Japan, including the released quota
Cui, Maggie	9/9/2025	0.8	Review and translate the email forwarded by N. Caruso (A&M) regarding the TA payment, and provide a response
Draude, Richard	9/9/2025	1.1	Call with Company to discuss updates to discussion materials re: a specific division
Dvorak, Michael	9/9/2025	1.2	Review final parties in interest supplement as of September 9
Dvorak, Michael	9/9/2025	2.9	Prepare vendor notice list for claims agent regarding the final vendor order
Dvorak, Michael	9/9/2025	0.3	Call with M. Dvorak, J. Rybarczyk (A&M) and the Company accounting team regarding financial statements for statutory reporting
Dvorak, Michael	9/9/2025	0.5	Conference call with B. Weiland, M. Dvorak, J. Rybarczyk, J. Pogorzelski, M. Chester, and N. Simoneaux (A&M) in regards to upcoming reporting activities
Fuetter, Isaac	9/9/2025	2.4	Produce comprehensive imposed vendor analysis report
Fuetter, Isaac	9/9/2025	1.1	Refine critical vendor payment analysis
Grossi, Nick	9/9/2025	0.5	Prepare and participate in discussion with the Company re: board materials
Grossi, Nick	9/9/2025	0.7	Review and provide comments re: commercial correspondence
Grossi, Nick	9/9/2025	1.0	Review and provide comments re: board materials
Grossi, Nick	9/9/2025	1.2	Review and provide comments re: professional fee forecast
Liu, Daniel	9/9/2025	0.2	Conference with Company, M. Cui (A&M), J. Zhu (A&M), and D. Liu (A&M) to discuss today's work plan for China and Japan, including the released quota
Loop, Stuart	9/9/2025	0.8	Email correspondence with Company finance staff regarding July 2025 reforecast income statements by division
Pogorzelski, Jon	9/9/2025	0.5	Conference call with B. Weiland, M. Dvorak, J. Rybarczyk, J. Pogorzelski, M. Chester, and N. Simoneaux (A&M) in regards to upcoming reporting activities
Rybarczyk, Jodi	9/9/2025	0.3	Call with M. Dvorak, J. Rybarczyk (A&M) and the Company accounting team regarding financial statements for statutory reporting
Rybarczyk, Jodi	9/9/2025	0.5	Conference call with B. Weiland, M. Dvorak, J. Rybarczyk, J. Pogorzelski, M. Chester, and N. Simoneaux (A&M) in regards to upcoming reporting activities

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BANKRUPTCY SUPPORT

Professional	Date	Hours	Activity
Shiffman, David	9/9/2025	0.9	Correspond with A&M and the Company Treasury to discuss process of bank account closures
Shiffman, David	9/9/2025	1.1	Review professional fee process presentation and prepare for distribution to Company Management
Simion, Tony	9/9/2025	0.6	Review and provide comments to materials Management aggregated regarding to historical professional fee payments
Simion, Tony	9/9/2025	0.4	Review and provide final comments to Management presentation prior to meeting with OEM representatives
Simoneaux, Natalie	9/9/2025	1.6	Extract refreshed docket to flag filed declaration of disinterestedness for ordinary course professionals
Simoneaux, Natalie	9/9/2025	0.5	Conference call with B. Weiland, M. Dvorak, J. Rybarczyk, J. Pogorzelski, M. Chester, and N. Simoneaux (A&M) in regards to upcoming reporting activities
Turner, Cari	9/9/2025	0.3	Call with C. Turner (A&M), and L. Callerio (A&M) to discuss the updated disbursement forecast analysis
Weiland, Brad	9/9/2025	0.2	Correspond with J. Rybarczyk (A&M), M. Dvorak (A&M) re intercompany items
Weiland, Brad	9/9/2025	0.2	Correspond with J. Morrow (Verita), M. Dvorak (A&M), S. Lieberman (K&E) re notice and service items
Weiland, Brad	9/9/2025	0.3	Review materials re notice and service of bankruptcy documents
Weiland, Brad	9/9/2025	0.3	Review and analyze litigation items
Weiland, Brad	9/9/2025	0.5	Conference call with B. Weiland, M. Dvorak, J. Rybarczyk, J. Pogorzelski, M. Chester, and N. Simoneaux (A&M) in regards to upcoming reporting activities
Weiland, Brad	9/9/2025	0.4	Review and analyze intercompany liability matters
Zhu, Judith	9/9/2025	0.6	Communicate with Company regarding whether the goods should be marked as PRE or PST
Zhu, Judith	9/9/2025	0.3	Communicate with Company regarding special payment
Zhu, Judith	9/9/2025	0.1	Report daily work progress to the A&M core team via email and send the latest tracker and payment list
Zhu, Judith	9/9/2025	0.2	Conference with Company, M. Cui (A&M), J. Zhu (A&M), and D. Liu (A&M) to discuss today's work plan for China and Japan, including the released quota
Chester, Monte	9/10/2025	0.5	Discuss with B. Weiland, M. Dvorak, J. Rybarczyk, J. Pogorzelski, M. Chester, and N. Simoneaux (A&M) regarding status updates next steps for various workstreams
Cook, Jacob	9/10/2025	0.6	Call with J. Cook (A&M) and A. Shahbain (A&M) to discuss open analyses and next steps
Dvorak, Michael	9/10/2025	0.5	Discuss with B. Weiland, M. Dvorak, J. Rybarczyk, J. Pogorzelski, M. Chester, and N. Simoneaux (A&M) regarding status updates next steps for various workstreams
Fuetter, Isaac	9/10/2025	1.9	Refine and enhance the imposed vendor analysis work

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Professional	Date	Hours	Activity
Grossi, Nick	9/10/2025	1.2	Coordinate closely on all exit financing matters
Grossi, Nick	9/10/2025	0.3	Prepare and participate in discussion with S Winters and E Swager (K&E) related to factoring and customer receipts
Grossi, Nick	9/10/2025	0.6	Review plant and warehouse concentration. Provide comments re: same
Grossi, Nick	9/10/2025	0.9	Draft comprehensive presentation slides for the Board
Pogorzelski, Jon	9/10/2025	0.5	Discuss with B. Weiland, M. Dvorak, J. Rybarczyk, J. Pogorzelski, M. Chester, and N. Simoneaux (A&M) regarding status updates next steps for various workstreams
Rybarczyk, Jodi	9/10/2025	0.5	Discuss with B. Weiland, M. Dvorak, J. Rybarczyk, J. Pogorzelski, M. Chester, and N. Simoneaux (A&M) regarding status updates next steps for various workstreams
Rybarczyk, Jodi	9/10/2025	1.4	Research list of potential legal vendors from payments data for discussion with counsel
Rybarczyk, Jodi	9/10/2025	0.3	Correspond with A&M and K&E re: updates to ordinary course professionals list
Shahbain, Abraham	9/10/2025	0.6	Call with Company purchasing, C. Turner (A&M), and A. Shahbain (A&M) to discuss vendor management process
Shahbain, Abraham	9/10/2025	0.4	Call with C. Turner (A&M) and A. Shahbain (A&M) to discuss open workstreams and next steps
Shahbain, Abraham	9/10/2025	0.6	Call with J. Cook (A&M) and A. Shahbain (A&M) to discuss open analyses and next steps
Shahbain, Abraham	9/10/2025	0.8	Review and update project management slide for vendor management
Shiffman, David	9/10/2025	0.8	Finalize professional fee forecast and invoicing process materials for review
Simion, Tony	9/10/2025	0.4	Attend kickoff meeting with D. Hernandez (A&M) regarding possible KEIP plan
Simion, Tony	9/10/2025	0.4	Review and provide comments on response letter to customer regarding letter received
Simion, Tony	9/10/2025	0.3	Review materials provided by management from customer regarding update on chapter 11 milestones and timeline
Simoneaux, Natalie	9/10/2025	0.3	Identify individuals within disbursement data for redaction purposes
Simoneaux, Natalie	9/10/2025	0.5	Discuss with B. Weiland, M. Dvorak, J. Rybarczyk, J. Pogorzelski, M. Chester, and N. Simoneaux (A&M) regarding status updates next steps for various workstreams
Simoneaux, Natalie	9/10/2025	0.4	Telephone conference among Verita team, S. Lieberman (K&E), B. Weiland (A&M), N. Simoneaux (A&M) re notice and service items
Turner, Cari	9/10/2025	0.4	Call with C. Turner (A&M) and A. Shahbain (A&M) to discuss open workstreams and next steps
Turner, Cari	9/10/2025	0.6	Call with Company purchasing, C. Turner (A&M), and A. Shahbain (A&M) to discuss vendor management process

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Professional	Date	Hours	Activity
Webber, Dan	9/10/2025	0.6	Prepare PMO slides for business plan analysis for WE 9/12
Weiland, Brad	9/10/2025	0.6	Review and analyze bankruptcy professionals and vendors information and follow up re same
Weiland, Brad	9/10/2025	0.2	Correspond with D. Webber (A&M), M. Dvorak (A&M) re litigation items
Weiland, Brad	9/10/2025	0.5	Discuss with B. Weiland, M. Dvorak, J. Rybarczyk, J. Pogorzelski, M. Chester, and N. Simoneaux (A&M) regarding status updates next steps for various workstreams
Weiland, Brad	9/10/2025	0.4	Telephone conference among Verita team, S. Lieberman (K&E), B. Weiland (A&M), N. Simoneaux (A&M) re notice and service items
Weiland, Brad	9/10/2025	0.2	Correspond with D. Heriford (K&E), L. Diss (K&E), A. Shahbain (A&M), N. Caruso (A&M), J. Rybarczyk (A&M) re bankruptcy professional items
Zhu, Judith	9/10/2025	0.1	Report daily work progress to the A&M core team via email and send the latest tracker and payment list
Zhu, Judith	9/10/2025	0.6	Review Company's email regarding the TA-Pre payment and respond accordingly
Chester, Monte	9/11/2025	0.2	Call with M. Dvorak, M. Chester, D. Webber (A&M) to discuss intercompany balances as of 7/31/2025
Cui, Maggie	9/11/2025	0.2	Conference with Company, M. Cui (A&M), J. Zhu (A&M), and D. Liu (A&M) to align on China and Japan work plans for the day and address the quota issue
Dvorak, Michael	9/11/2025	0.2	Call with M. Dvorak, M. Chester, D. Webber (A&M) to discuss intercompany balances as of 7/31/2025
Fuetter, Isaac	9/11/2025	2.2	Update and finalize the imposed vendor analysis report
Grossi, Nick	9/11/2025	1.0	Prepare and participate in discussion with factoring institution and the Company
Grossi, Nick	9/11/2025	0.3	Review edits to constituent communications
Grossi, Nick	9/11/2025	0.3	Review non-manufacturing leases and provide comments re: same
Grossi, Nick	9/11/2025	1.0	Edit and refine all materials for Board presentation
Liu, Daniel	9/11/2025	0.2	Conference with Company, M. Cui (A&M), J. Zhu (A&M), and D. Liu (A&M) to align on China and Japan work plans for the day and address the quota issue
Rybarczyk, Jodi	9/11/2025	0.3	Telephone conference with J. Rybarczyk (A&M) and D. Heriford (K&E) re: ordinary course professionals listing amendment
Shahbain, Abraham	9/11/2025	0.4	Call with C. Turner (A&M) and A. Shahbain (A&M) to discuss workstreams and open items
Shahbain, Abraham	9/11/2025	0.8	Review and update project management slides based on feedback received
Shiffman, David	9/11/2025	0.7	Correspond with bank regarding potential closure of accounts

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BANKRUPTCY SUPPORT

Professional	Date	Hours	Activity
Shiffman, David	9/11/2025	0.7	Review Company's net debt forecast and provide feedback
Simion, Tony	9/11/2025	0.4	Attend company advisor call to discuss upcoming week activities and discussions with management
Simion, Tony	9/11/2025	0.8	Review and discuss with Management customer presentation in preparation for meeting
Simion, Tony	9/11/2025	0.7	Attend bi-weekly Lender advisor call to discuss chapter 11 timeline, milestones, and latest issues list
Simoneaux, Natalie	9/11/2025	1.7	Analyze claims register to identify newly filed claims and amounts
Turner, Cari	9/11/2025	0.4	Call with C. Turner (A&M) and A. Shahbain (A&M) to discuss workstreams and open items
Webber, Dan	9/11/2025	0.1	Revise PMO materials for week ended 9/12/2025
Webber, Dan	9/11/2025	0.2	Call with M. Dvorak, M. Chester, D. Webber (A&M) to discuss intercompany balances as of 7/31/2025
Webber, Dan	9/11/2025	0.3	Prepare real estate rejection damages cap analysis for a certain leased property
Webber, Dan	9/11/2025	0.3	Review of litigation support analysis used for SOFA and Statements and Schedules
Weiland, Brad	9/11/2025	0.4	Review litigation items and next steps re same
Weiland, Brad	9/11/2025	0.2	Correspond with S. Lieberman (K&E), J. Morrow (Verita) re service items
Weiland, Brad	9/11/2025	0.2	Correspond with E. Swager (K&E) re notice and service items
Weiland, Brad	9/11/2025	0.2	Correspond with D. Webber (A&M) re litigation items
Weiland, Brad	9/11/2025	0.2	Correspond with N. Howard (K&E), E. Swager (K&E), M. Dvorak (A&M) re litigation items
Weiland, Brad	9/11/2025	0.2	Correspond with D. Heriford (K&E), J. Rybarczyk (A&M) re ordinary course professionals
Weiland, Brad	9/11/2025	0.4	Review and analyze all pending litigation data items
Weiland, Brad	9/11/2025	0.2	Correspond re intercompany items with M. Dvorak (A&M), L. Postolos (A&M), D. Webber (A&M)
Zhu, Judith	9/11/2025	0.1	Report daily work progress to the A&M core team via email and send the latest tracker and payment list
Zhu, Judith	9/11/2025	0.2	Conference with Company, M. Cui (A&M), J. Zhu (A&M), and D. Liu (A&M) to align on China and Japan work plans for the day and address the quota issue
Chester, Monte	9/12/2025	0.5	Discuss among B. Weiland, D. Shiffman, D. Webber, M. Dvorak, L. Postolos, J. Rybarczyk, M. Chester (A&M) regarding intercompany reporting pursuant to cash management order
Dvorak, Michael	9/12/2025	0.3	Telephone conference among N. Howard (K&E), D. Webber (A&M), M. Dvorak (A&M), B. Weiland (A&M) re litigation items

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Professional	Date	Hours	Activity
Dvorak, Michael	9/12/2025	2.2	Prepare full list of legal matters from statements and schedules for counsel review
Dvorak, Michael	9/12/2025	0.5	Discuss among B. Weiland, D. Shiffman, D. Webber, M. Dvorak, L. Postolos, J. Rybarczyk, M. Chester (A&M) regarding intercompany reporting pursuant to cash management order
Fuetter, Isaac	9/12/2025	1.8	Produce specific vendor payment scheduling analysis
Fuetter, Isaac	9/12/2025	2.9	Update weekly VMT reporting for week-ending 9/13/2025
Grossi, Nick	9/12/2025	0.5	Coordinate timely processing of invoiced disbursements
Grossi, Nick	9/12/2025	0.3	Prepare and participate in discussion with S Winters (K&E) related to commercial matters
Grossi, Nick	9/12/2025	0.2	Review distributable materials re: to AHG liquidity request. Provide comments re: same
Grossi, Nick	9/12/2025	0.6	Review DIP Tranche B draw mechanics and provide comments
Postolos, Lucas	9/12/2025	0.5	Discuss among B. Weiland, D. Shiffman, D. Webber, M. Dvorak, L. Postolos, J. Rybarczyk, M. Chester (A&M) regarding intercompany reporting pursuant to cash management order
Rybarczyk, Jodi	9/12/2025	0.4	Telephone conference among B. Weiland (A&M), J. Rybarczyk (A&M) re committee diligence items
Rybarczyk, Jodi	9/12/2025	0.5	Discuss among B. Weiland, D. Shiffman, D. Webber, M. Dvorak, L. Postolos, J. Rybarczyk, M. Chester (A&M) regarding intercompany reporting pursuant to cash management order
Rybarczyk, Jodi	9/12/2025	0.4	Conference call with B. Weiland, J. Rybarczyk and N. Simoneaux (A&M) to discuss case status updates
Shahbain, Abraham	9/12/2025	0.4	Review and update PMO slides based on feedback from team
Shiffman, David	9/12/2025	0.9	Prepare proposal for customer payment towards prepetition obligations
Shiffman, David	9/12/2025	0.6	Review net debt calculation and provide feedback on related diligence
Shiffman, David	9/12/2025	0.5	Discuss among B. Weiland, D. Shiffman, D. Webber, M. Dvorak, L. Postolos, J. Rybarczyk, M. Chester (A&M) regarding intercompany reporting pursuant to cash management order
Shiffman, David	9/12/2025	0.5	Call with A&M team to review intercompany reporting and latest tracking efforts
Shiffman, David	9/12/2025	0.8	Prepare weekly PMO liquidity update slide for Management
Simoneaux, Natalie	9/12/2025	0.4	Conference call with B. Weiland, J. Rybarczyk and N. Simoneaux (A&M) to discuss case status updates
Simoneaux, Natalie	9/12/2025	1.2	Prepare summary analysis of top claimants for review purposes
Webber, Dan	9/12/2025	0.5	Discuss among B. Weiland, D. Shiffman, D. Webber, M. Dvorak, L. Postolos, J. Rybarczyk, M. Chester (A&M) regarding intercompany reporting pursuant to cash management order

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Professional	Date	Hours	Activity
Webber, Dan	9/12/2025	0.5	Prepare July intercompany matrix at the request of Alix, FTI
Webber, Dan	9/12/2025	0.3	Telephone conference among N. Howard (K&E), D. Webber (A&M), M. Dvorak (A&M), B. Weiland (A&M) re litigation items
Webber, Dan	9/12/2025	0.3	Review trial balance summary file for July 2025
Webber, Dan	9/12/2025	0.1	Correspond with M. Zeiss (A&M), M. Young, et al. (K&E) regarding analysis of certain vendor contracts
Weiland, Brad	9/12/2025	0.4	Telephone conference among B. Weiland (A&M), J. Rybarczyk (A&M) re committee diligence items
Weiland, Brad	9/12/2025	0.4	Review and analyze open items re client global business services operations
Weiland, Brad	9/12/2025	0.5	Telephone conference among B. Weiland (A&M), D. Shiffman (A&M), D. Webber (A&M), M. Dvorak (A&M), L. Postolos (A&M), J. Rybarczyk (A&M), M. Chester (A&M) re intercompany items
Weiland, Brad	9/12/2025	0.4	Conference call with B. Weiland, J. Rybarczyk and N. Simoneaux (A&M) to discuss case status updates
Weiland, Brad	9/12/2025	0.3	Review ordinary course professionals materials
Weiland, Brad	9/12/2025	0.2	Correspond with T. Simion (A&M) re client operations items
Weiland, Brad	9/12/2025	0.2	Correspond with D. Webber (A&M), N. Howard (K&E), M. Dvorak (A&M) re litigation items
Weiland, Brad	9/12/2025	0.2	Correspond with J. Morrow (Verita), M. Dvorak (A&M), and S. Lieberman (K&E) re service process
Weiland, Brad	9/12/2025	0.3	Telephone conference among N. Howard (K&E), D. Webber (A&M), M. Dvorak (A&M), B. Weiland (A&M) re litigation items
Zhu, Judith	9/12/2025	0.2	Report daily work progress to the A&M core team via email and send the latest tracker and payment list
Grossi, Nick	9/13/2025	0.3	Review stipulation agreement and provide comments re: same
Grossi, Nick	9/13/2025	1.5	Prepare proposal re: reverse factoring
Grossi, Nick	9/13/2025	0.6	Prepare complete set of Board meeting materials
Shahbain, Abraham	9/13/2025	0.3	Respond to emails related to payment processing issues
Shiffman, David	9/13/2025	1.4	Review and revise proposal for customer payment towards prepetition obligations based on feedback received
Grossi, Nick	9/14/2025	1.6	Edit and finalize the draft of commercial proposal
Shahbain, Abraham	9/14/2025	0.8	Review and respond to emails open questions and reporting requirements
Shahbain, Abraham	9/14/2025	0.3	Review of vendor segmentation analysis created

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Professional	Date	Hours	Activity
Shahbain, Abraham	9/14/2025	0.4	Review of vendor management update slides and provide feedback
Shiffman, David	9/14/2025	0.7	Correspond with A&M and Management regarding draft materials for Board meeting
Shiffman, David	9/14/2025	0.4	Correspond with Treasury regarding German compliance with cash flow projections
Simion, Tony	9/14/2025	0.6	Review business unit monthly ops presentation prior to meeting
Callerio, Lorenzo	9/15/2025	0.3	Call with A. Shahbain and L. Callerio (A&M) re: vendor management update
Callerio, Lorenzo	9/15/2025	1.6	Prepare 2 business cases to be share with Alix Partners before discussing the terms of the trade agreements
Callerio, Lorenzo	9/15/2025	0.9	Participate in a call with Company purchasing and a vendor to review the terms of a trade agreement
Callerio, Lorenzo	9/15/2025	1.0	Join a call with Company purchasing and a vendor re: certain post-petition payments
Campbell, Lyndsay	9/15/2025	1.6	Onboard new team members and provide guidance on bankruptcy tasks
Chester, Monte	9/15/2025	0.3	Telephone conference among B. Weiland (A&M), M. Dvorak (A&M), M. Chester (A&M), J. Rybarczyk (A&M), J. Pogorzelski (A&M) re workstream open items
Draude, Richard	9/15/2025	2.1	Prepare discussion materials re: past deal fee structures for team leads
Dvorak, Michael	9/15/2025	2.4	Prepare list of specific vendor agreements for counsel
Dvorak, Michael	9/15/2025	0.3	Telephone conference among B. Weiland (A&M), M. Dvorak (A&M), M. Chester (A&M), J. Rybarczyk (A&M), J. Pogorzelski (A&M) re workstream open items
Dvorak, Michael	9/15/2025	1.9	Prepare responses for company related to prepetition tax payments
Dvorak, Michael	9/15/2025	1.2	Prepare task list for A&M team as of September 16
Fuetter, Isaac	9/15/2025	1.7	Update projected vendor payment analysis
Grossi, Nick	9/15/2025	0.7	Review and provide comments re: stipulation agreement
Grossi, Nick	9/15/2025	0.5	Prepare and participate in small group call with the Company, R Kwasteniet, S Winters (K&E) and S Zelin (PJT) to discuss matter update
Grossi, Nick	9/15/2025	0.6	Prepare supporting materials for the GEC meeting
Grossi, Nick	9/15/2025	0.4	Prepare organized and updated PMO reporting materials
Grossi, Nick	9/15/2025	1.0	Prepare full presentation materials for Board meeting

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Professional	Date	Hours	Activity
Loop, Stuart	9/15/2025	2.2	Outline dashboard of key changes for EBITDA by division in advance of divisional finance meetings with the company on 9.17.25
Pogorzelski, Jon	9/15/2025	0.3	Telephone conference among B. Weiland (A&M), M. Dvorak (A&M), M. Chester (A&M), J. Rybarczyk (A&M), J. Pogorzelski (A&M) re workstream open items
Rybarczyk, Jodi	9/15/2025	0.3	Telephone conference among B. Weiland (A&M), M. Dvorak (A&M), M. Chester (A&M), J. Rybarczyk (A&M), J. Pogorzelski (A&M) re workstream open items
Rybarczyk, Jodi	9/15/2025	0.3	Correspond with A&M team re: amended ordinary course professionals listing and analysis
Shahbain, Abraham	9/15/2025	0.3	Call with A. Shahbain and L. Callerio (A&M) re: vendor management update
Shahbain, Abraham	9/15/2025	1.2	Review and update analysis summarizing comps requested by counsel
Shiffman, David	9/15/2025	1.1	Correspond with A&M and K&E regarding professional fee forecast and process overview
Shiffman, David	9/15/2025	1.2	Review latest updates to payment audit and feedback provided by Company
Shiffman, David	9/15/2025	0.3	Review latest A&M professional fee forecast
Simion, Tony	9/15/2025	0.8	Attend and present materials to Management regarding key workstreams and timing of deliverables
Simion, Tony	9/15/2025	0.9	Attend Managements monthly operations review of Interiors Division
Simion, Tony	9/15/2025	1.1	Attend Managements monthly operations review of Lighting Division
Webber, Dan	9/15/2025	0.3	Review correspondences with J. Rybarczyk, L. Postolos (A&M) regarding OCP payment processes
Weiland, Brad	9/15/2025	0.4	Review materials re tax payments and related items
Weiland, Brad	9/15/2025	0.3	Correspond with L. Postolos (A&M), J. Rybarczyk (A&M), A. Shahbain (A&M) re ordinary course professionals
Weiland, Brad	9/15/2025	0.3	Correspond with D. Heriford (K&E), L. Postolos (A&M), J. Rybarczyk (A&M) re ordinary course professional items
Weiland, Brad	9/15/2025	0.2	Correspond with M. Dvorak (A&M) and the Company re tax items
Weiland, Brad	9/15/2025	0.3	Telephone conference among B. Weiland (A&M), M. Dvorak (A&M), M. Chester (A&M), J. Rybarczyk (A&M), J. Pogorzelski (A&M) re workstream open items
Weiland, Brad	9/15/2025	0.3	Review data re professional payment tiers
Zhu, Judith	9/15/2025	0.1	Report daily work progress to the A&M core team via email and send the latest tracker and payment list
Zhu, Judith	9/15/2025	0.8	Review the email and provide a response to the Company concerning the CIA reconciliation matter

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Professional	Date	Hours	Activity
Zhu, Judith	9/15/2025	0.6	Discuss the quota issue with A. Shahbain (A&M) and respond to the Company
Zhu, Judith	9/15/2025	0.3	Conference with Company and J. Zhu (A&M) to discuss this week's matters and plans for the National Day holiday
Callerio, Lorenzo	9/16/2025	0.6	Call with a Company buyer to discuss the terms of a vendor settlement agreement
Chester, Monte	9/16/2025	0.4	Telephone conference among B. Weiland (A&M), M. Dvorak (A&M), M. Chester (A&M), J. Rybarczyk (A&M), J. Pogorzelski (A&M) re status of workstreams and next steps re same
Cui, Maggie	9/16/2025	0.2	Discuss post-National Day global arrangements with M. Cui (A&M) and J. Zhu (A&M)
Dvorak, Michael	9/16/2025	1.9	Prepare data points regarding 365(d)(4) notice for counsel
Dvorak, Michael	9/16/2025	1.4	Prepare diligence items for exclusivity motion
Dvorak, Michael	9/16/2025	2.2	Prepare de minimis asset sale August monthly reporting
Dvorak, Michael	9/16/2025	0.4	Telephone conference among B. Weiland (A&M), M. Dvorak (A&M), M. Chester (A&M), J. Rybarczyk (A&M), J. Pogorzelski (A&M) re status of workstreams and next steps re same
Fuetter, Isaac	9/16/2025	1.1	Refine projected vendor payment analysis
Pogorzelski, Jon	9/16/2025	0.4	Telephone conference among B. Weiland (A&M), M. Dvorak (A&M), M. Chester (A&M), J. Rybarczyk (A&M), J. Pogorzelski (A&M) re status of workstreams and next steps re same
Rybarczyk, Jodi	9/16/2025	0.4	Telephone conference among B. Weiland (A&M), M. Dvorak (A&M), M. Chester (A&M), J. Rybarczyk (A&M), J. Pogorzelski (A&M) re status of workstreams and next steps re same
Rybarczyk, Jodi	9/16/2025	0.6	Review ordinary course professional fees analysis and provide comments
Shahbain, Abraham	9/16/2025	0.5	Call with FTI, Paul Hastings, K&E, and A. Shahbain (A&M) to provide weekly case update
Shiffman, David	9/16/2025	1.2	Prepare revisions to liquidity materials for upcoming Board meeting
Webber, Dan	9/16/2025	0.2	Review summary of trial balances as of July 2025
Weiland, Brad	9/16/2025	0.4	Telephone conference among B. Weiland (A&M), M. Dvorak (A&M), M. Chester (A&M), J. Rybarczyk (A&M), J. Pogorzelski (A&M) re status of workstreams and next steps re same
Weiland, Brad	9/16/2025	0.2	Correspond with E. Swager (K&E) re factoring items
Weiland, Brad	9/16/2025	0.8	Research and analyze reverse factoring materials
Zhu, Judith	9/16/2025	0.2	Discuss post-National Day global arrangements with M. Cui (A&M) and J. Zhu (A&M)
Zhu, Judith	9/16/2025	0.7	Communicate with Company and N. Caruso (A&M) regarding the Trade Agreements

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Professional	Date	Hours	Activity
Zhu, Judith	9/16/2025	1.3	Prepare and review documentation, and engage with the Company regarding the CIA, PRE, and 503 payment matters
Zhu, Judith	9/16/2025	0.6	Follow up with Company with a further response concerning the Trade Agreements
Zhu, Judith	9/16/2025	0.3	Follow up with the Company on the quota issue
Zhu, Judith	9/16/2025	0.2	Engage with the Company regarding supplier-related matters
Zhu, Judith	9/16/2025	0.1	Provide a response to M. Hill (A&M) concerning the vendor matter
Zhu, Judith	9/16/2025	0.1	Report daily work progress to the A&M core team via email and send the latest tracker and payment list
Zhu, Judith	9/16/2025	0.6	Discuss the CIA, PRE, and 503 payment issues with the Company
Callerio, Lorenzo	9/17/2025	0.9	Participate in a call with Company purchasing, S. Lieberman (K&E), D. Wachenfeld (K&E), Alix Partners and a vendor to discuss the terms of an ongoing trade agreement
Chester, Monte	9/17/2025	0.2	Telephone conference among B. Weiland (A&M), M. Dvorak (A&M), M. Chester (A&M), J. Rybarczyk (A&M), J. Pogorzelski (A&M) re open items
Chester, Monte	9/17/2025	0.6	Conference call with B. Weiland, M. Dvorak, M. Chester, J. Rybarczyk, J. Pogorzelski, and N. Simoneaux (A&M) to highlight case and workstream updates
Cui, Maggie	9/17/2025	0.2	Review the draft email regarding the PRE/503 payment issues
Dvorak, Michael	9/17/2025	2.2	Prepare work plan for claims register review
Dvorak, Michael	9/17/2025	1.3	Review claims register as of September 17
Dvorak, Michael	9/17/2025	0.2	Telephone conference among B. Weiland (A&M), M. Dvorak (A&M), M. Chester (A&M), J. Rybarczyk (A&M), J. Pogorzelski (A&M) re open items
Dvorak, Michael	9/17/2025	0.6	Conference call with B. Weiland, M. Dvorak, M. Chester, J. Rybarczyk, J. Pogorzelski, and N. Simoneaux (A&M) to highlight case and workstream updates
Fuetter, Isaac	9/17/2025	2.8	Refine forecasted vendor payment analysis
Grossi, Nick	9/17/2025	2.0	Prepare and participate in GEC meeting with the Company's Divisional leadership to review performance and matter update
Grossi, Nick	9/17/2025	1.7	Prepare comprehensive GEC presentation materials package
Grossi, Nick	9/17/2025	1.0	Prepare and participate in 5-year plan update with Company leadership
Grossi, Nick	9/17/2025	0.6	Coordinate stipulation agreement and cash flow impact

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Pogorzelski, Jon	9/17/2025	0.6	Conference call with B. Weiland, M. Dvorak, M. Chester, J. Rybarczyk, J. Pogorzelski, and N. Simoneaux (A&M) to highlight case and workstream updates
Pogorzelski, Jon	9/17/2025	0.2	Telephone conference among B. Weiland (A&M), M. Dvorak (A&M), M. Chester (A&M), J. Rybarczyk (A&M), J. Pogorzelski (A&M) re open items
Rybarczyk, Jodi	9/17/2025	0.2	Telephone conference among B. Weiland (A&M), M. Dvorak (A&M), M. Chester (A&M), J. Rybarczyk (A&M), J. Pogorzelski (A&M) re open items
Rybarczyk, Jodi	9/17/2025	0.6	Conference call with B. Weiland, M. Dvorak, M. Chester, J. Rybarczyk, J. Pogorzelski, and N. Simoneaux (A&M) to highlight case and workstream updates
Shiffman, David	9/17/2025	0.7	Review professional fee variance analysis and share with K&E
Shiffman, David	9/17/2025	0.8	Correspond with banking partner and Treasury regarding account closures
Shiffman, David	9/17/2025	0.6	Correspond with A&M and APAC Treasury regarding enoteless financing claims
Simion, Tony	9/17/2025	0.8	Attend Managements monthly operations review of Electronics Division
Simion, Tony	9/17/2025	2.6	Attend and present during Managements executive session regarding liquidity, business plan, and exit from chapter 11 timing
Simoneaux, Natalie	9/17/2025	0.7	Evaluate AP invoices for various claimants for reconciliation purposes
Simoneaux, Natalie	9/17/2025	0.6	Conference call with B. Weiland, M. Dvorak, M. Chester, J. Rybarczyk, J. Pogorzelski, and N. Simoneaux (A&M) to highlight case and workstream updates
Webber, Dan	9/17/2025	1.9	Prepare summary slides as to status of chapter 11 opportunity analysis for management discussion purposes
Weiland, Brad	9/17/2025	0.2	Telephone conference among B. Weiland (A&M), M. Dvorak (A&M), M. Chester (A&M), J. Rybarczyk (A&M), J. Pogorzelski (A&M) re open items
Weiland, Brad	9/17/2025	0.3	Correspond with M. Dvorak (A&M), D. Shiffman (A&M), and the Company re reverse factoring items
Weiland, Brad	9/17/2025	0.6	Conference call with B. Weiland, M. Dvorak, M. Chester, J. Rybarczyk, J. Pogorzelski, and N. Simoneaux (A&M) to highlight case and workstream updates
Weiland, Brad	9/17/2025	0.7	Review data re reverse factoring arrangements
Zhu, Judith	9/17/2025	0.1	Report daily work progress to the A&M core team via email and send the latest tracker and payment list
Zhu, Judith	9/17/2025	0.2	Respond to Company regarding questions on the CIA application
Zhu, Judith	9/17/2025	0.3	Follow up the CIA, PRE, and 503 payment issues with the Company
Zhu, Judith	9/17/2025	0.3	Discuss the TA payment response from the vendor with M. Hill (A&M) and the Company

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Zhu, Judith	9/17/2025	0.7	Compile materials and draft an email to A. Shahbain (A&M) and N. Caruso (A&M) regarding the PRE/503 payment issues
Zhu, Judith	9/17/2025	0.2	Correspond regarding the TA vendor name issue with M. Hill (A&M)
Callerio, Lorenzo	9/18/2025	0.6	Participate in an internal call with Company purchasing, C. Turner (A&M), L. Callerio (A&M) S. Lieberman (K&E) and R. Olivett (K&E) to discuss the status of a vendor negotiation
Chester, Monte	9/18/2025	0.4	Discuss with B. Weiland, M. Dvorak, J. Rybarczyk, M. Chester, J. Pogorzelski, and N. Simoneaux (A&M) re workstream progress updates
Dvorak, Michael	9/18/2025	0.4	Discuss with B. Weiland, M. Dvorak, J. Rybarczyk, M. Chester, J. Pogorzelski, and N. Simoneaux (A&M) re workstream progress updates
Dvorak, Michael	9/18/2025	1.9	Prepare task list for A&M team as of September 18
Dvorak, Michael	9/18/2025	2.2	Prepare schedule of reverse factoring claims as of June 9
Grossi, Nick	9/18/2025	1.5	Prepare and participate in BOD discussion
Grossi, Nick	9/18/2025	0.5	Prepare and participate in advisor call with S Winters, R Kwasteniet (K&E) and J Singh (PJT)
Grossi, Nick	9/18/2025	0.7	Review S&Us and exit financing estimates. Provide comments re: same
Grossi, Nick	9/18/2025	0.5	Prepare and participate in discussion with Alix, Akin, K&E and PJT to review matter updates
Pogorzelski, Jon	9/18/2025	0.4	Discuss with B. Weiland, M. Dvorak, J. Rybarczyk, M. Chester, J. Pogorzelski, and N. Simoneaux (A&M) re workstream progress updates
Rybarczyk, Jodi	9/18/2025	0.4	Meeting with B. Weiland, M. Dvorak, J. Rybarczyk, M. Chester, J. Pogorzelski, and N. Simoneaux (A&M) re workstream progress updates
Shiffman, David	9/18/2025	0.6	Prepare updated professional fee forecast and provide to Company's accounting team
Simion, Tony	9/18/2025	1.1	Attend Managements monthly operations review of Green Technologies Division
Simion, Tony	9/18/2025	0.4	Attend bi-weekly Lender advisor call to discuss chapter 11 timeline, milestones, and latest issues list
Simion, Tony	9/18/2025	0.5	Attend Managements monthly operations review of Ride Dynamics Division
Simion, Tony	9/18/2025	1.8	Attend and present at quarterly Board of Directors meeting
Simion, Tony	9/18/2025	0.4	Attend company advisor call to discuss upcoming week activates and discussions with management
Simoneaux, Natalie	9/18/2025	0.4	Discuss with B. Weiland, M. Dvorak, J. Rybarczyk, M. Chester, J. Pogorzelski, and N. Simoneaux (A&M) re workstream progress updates

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Simoneaux, Natalie	9/18/2025	0.3	Prepare updated address information for various AP vendors for noticing purposes
Weiland, Brad	9/18/2025	0.4	Meeting with B. Weiland, M. Dvorak, J. Rybarczyk, M. Chester, J. Pogorzelski, and N. Simoneaux (A&M) re workstream progress updates
Weiland, Brad	9/18/2025	0.4	Prepare materials re reverse factoring items
Zhu, Judith	9/18/2025	0.1	Report daily work progress to the A&M core team via email and send the latest tracker and payment list
Callerio, Lorenzo	9/19/2025	0.7	Participate in a meeting with Company purchasing and a vendor to discuss their settlement counterproposal
Callerio, Lorenzo	9/19/2025	0.3	Call with A. Shahbain (A&M) and L. Callerio (A&M) to discuss vendor management workstream updates
Callerio, Lorenzo	9/19/2025	0.3	Call with C. Turner (A&M) and L. Callerio (A&M) to discuss a revised disbursement forecast scenario
Callerio, Lorenzo	9/19/2025	2.3	Manage and respond to multiple inbound inquiries and communications from vendors and their legal counsel regarding ongoing settlement agreements
Callerio, Lorenzo	9/19/2025	0.8	Join a call with Company purchasing, S. Lieberman (K&E) and a vendor to discuss a trade agreement
Callerio, Lorenzo	9/19/2025	1.3	Review and edit multiple trade agreement based on what discussed with management
Callerio, Lorenzo	9/19/2025	0.8	Meeting with a Company buyer to go through all the settlement agreement currently under negotiation
Chester, Monte	9/19/2025	0.5	Call with B. Weiland, M. Dvorak, J. Rybarczyk, M. Chester, J. Pogorzelski, and N. Simoneaux (A&M) re: MOR status and open diligence item progress
Dvorak, Michael	9/19/2025	1.9	Prepare august de minimis asset sale notice for counsel
Dvorak, Michael	9/19/2025	0.5	Call with B. Weiland, M. Dvorak, J. Rybarczyk, M. Chester, J. Pogorzelski, and N. Simoneaux (A&M) re: MOR status and open diligence item progress
Fuetter, Isaac	9/19/2025	2.8	Update weekly VMT reporting for week-ending 9/20/2025
Grossi, Nick	9/19/2025	1.0	Prepare and participate in propulsion performance review
Grossi, Nick	9/19/2025	0.7	Prepare and participate in aftermarket performance review
Pogorzelski, Jon	9/19/2025	0.5	Call with B. Weiland, M. Dvorak, J. Rybarczyk, M. Chester, J. Pogorzelski, and N. Simoneaux (A&M) re: MOR status and open diligence item progress
Rybarczyk, Jodi	9/19/2025	0.5	Call with B. Weiland, M. Dvorak, J. Rybarczyk, M. Chester, J. Pogorzelski, and N. Simoneaux (A&M) re: MOR status and open diligence item progress
Shahbain, Abraham	9/19/2025	0.6	Review of motion spend reporting requirements and submit

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Professional	Date	Hours	Activity
Shahbain, Abraham	9/19/2025	0.5	Review of trade agreement reporting requirements and submit
Shiffman, David	9/19/2025	0.6	Correspond with Treasury regarding diligence on bank accounts
Shiffman, David	9/19/2025	0.7	Review updates to A&M fee forecast and review communications regarding updates
Shiffman, David	9/19/2025	0.8	Review monthly factoring report and prepare for submission
Shiffman, David	9/19/2025	0.6	Correspond with A&M vendor team regarding payment data and corresponding due date availability
Simion, Tony	9/19/2025	0.3	Attend Managements monthly operations review of Aftermarket Division
Simion, Tony	9/19/2025	0.8	Attend Managements monthly operations review of Propulsion Division
Simoneaux, Natalie	9/19/2025	0.7	Review AP data to identify amounts owed to various creditors for reconciliation
Simoneaux, Natalie	9/19/2025	0.5	Call with B. Weiland, M. Dvorak, J. Rybarczyk, M. Chester, J. Pogorzelski, and N. Simoneaux (A&M) re: MOR status and open diligence item progress
Weiland, Brad	9/19/2025	0.5	Call with B. Weiland, M. Dvorak, J. Rybarczyk, M. Chester, J. Pogorzelski, and N. Simoneaux (A&M) re: MOR status and open diligence item progress
Weiland, Brad	9/19/2025	0.6	Review and analyze detail re reverse factoring program and claims items
Weiland, Brad	9/19/2025	0.4	Review potential sales of real property assets
Weiland, Brad	9/19/2025	0.2	Correspond with D. Heriford (K&E), M. Dvorak (A&M) re asset sales
Weiland, Brad	9/19/2025	0.2	Correspond with C. Turner (A&M), T. Simion (A&M), A. Shahbain (A&M) re timing and process considerations
Weiland, Brad	9/19/2025	0.2	Correspond with M. Dvorak (A&M) re factoring items
Zhu, Judith	9/19/2025	0.2	Report daily work progress to the A&M core team via email and send the latest tracker and payment list
Campbell, Lyndsay	9/20/2025	1.4	Assist with bankruptcy onboarding tasks and prepare references
Dvorak, Michael	9/22/2025	2.4	Prepare draft communication regarding de minimis asset sales
Dvorak, Michael	9/22/2025	0.5	Telephone conference among Company, M. Dvorak (A&M), B. Weiland (A&M), L. Diss (K&E), D. Heriford (K&E) re potential asset sales
Dvorak, Michael	9/22/2025	2.7	Prepare list of Moroccan creditors for counsel
Grossi, Nick	9/22/2025	1.4	Prepare factor party diligence materials and coordinate financing

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Marelli Automotive Lighting USA, LLC
Time Detail by Activity
September 1, 2025 through September 30, 2025

BANKRUPTCY SUPPORT

Professional	Date	Hours	Activity
Grossi, Nick	9/22/2025	0.2	Coordinate emergency loan repayment correspondence
Grossi, Nick	9/22/2025	0.6	Review bank guarantees and provide comments re: same
Rybarczyk, Jodi	9/22/2025	1.6	Prepare listing of August payments to ordinary course professionals in U.S. dollars for counsel
Rybarczyk, Jodi	9/22/2025	2.1	Prepare listing of August payments to ordinary course professionals in local currency for Company
Rybarczyk, Jodi	9/22/2025	0.4	Correspond with K&E team re: August payments to ordinary course professionals
Shahbain, Abraham	9/22/2025	0.6	Call with C. Turner (A&M) and A. Shahbain (A&M) to discuss workstream open items and next steps
Shahbain, Abraham	9/22/2025	0.5	Call with Company purchasing, C. Turner (A&M) and A. Shahbain (A&M) to discuss workstream open items and next steps
Shiffman, David	9/22/2025	0.7	Coordinate Emergency Loan election notice with Management and K&E
Shiffman, David	9/22/2025	2.1	Review regional revenue analysis prepared by A&M liquidity team and provide feedback
Simion, Tony	9/22/2025	0.4	Attend bi-weekly Lender advisor call to discuss chapter 11 timeline, milestones, and latest issues list
Turner, Cari	9/22/2025	0.6	Call with C. Turner (A&M) and A. Shahbain (A&M) to discuss workstream open items and next steps
Turner, Cari	9/22/2025	0.5	Call with Company purchasing, C. Turner (A&M) and A. Shahbain (A&M) to discuss workstream open items and next steps
Webber, Dan	9/22/2025	0.1	Correspond with Company management and N. Howard (K&E) regarding summary of JV strategy
Weiland, Brad	9/22/2025	0.2	Correspond with D. Heriford (K&E), the Company re potential asset sale
Weiland, Brad	9/22/2025	0.4	Prepare communications materials re potential asset sale
Weiland, Brad	9/22/2025	0.5	Telephone conference among the Company, M. Dvorak (A&M), B. Weiland (A&M), L. Diss (K&E), D. Heriford (K&E) re potential asset sales
Weiland, Brad	9/22/2025	0.6	Review reverse factoring materials and claims data re same
Weiland, Brad	9/22/2025	0.3	Correspond with M. Dvorak (A&M) re purchaser communications re potential asset sale
Zhu, Judith	9/22/2025	0.1	Report daily work progress to the A&M core team via email and send the latest tracker and payment list
Cui, Maggie	9/23/2025	0.3	Discuss National Day arrangements with Company, M. Cui (A&M), and J. Zhu (A&M)
Draude, Richard	9/23/2025	1.3	Update FDM and DIP reporting requirement schedule for comments from team leads, roll forward to next month
Dvorak, Michael	9/23/2025	2.9	Prepare lease notice parties regarding 365(d)(4) notice for counsel

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Marelli Automotive Lighting USA, LLC
Time Detail by Activity
September 1, 2025 through September 30, 2025

BANKRUPTCY SUPPORT

Professional	Date	Hours	Activity
Grossi, Nick	9/23/2025	1.7	Prepare and participate in discussion with Company regarding strategic alternatives
Grossi, Nick	9/23/2025	0.5	Prepare comprehensive professional fee estimates for upcoming services and engagements
Rybarczyk, Jodi	9/23/2025	0.4	Review listing of ordinary course professional updates provided by counsel
Shahbain, Abraham	9/23/2025	0.7	Review of reporting requirements analysis updated for recent events
Shiffman, David	9/23/2025	0.8	Review draft letter to customer and provide feedback
Simion, Tony	9/23/2025	0.9	Review and provide comments to outline provided by A&M team regarding supporting Mexico Logistics departments
Weiland, Brad	9/23/2025	0.2	Correspond with D. Heriford (K&E) re potential asset sales
Weiland, Brad	9/23/2025	0.2	Correspond with the Company re potential asset sale and buyer communications re same
Zhu, Judith	9/23/2025	0.3	Discuss National Day arrangements with Company, M. Cui (A&M), and J. Zhu (A&M)
Zhu, Judith	9/23/2025	0.1	Report daily work progress to the A&M core team via email and send the latest tracker and payment list
Chester, Monte	9/24/2025	0.4	Conference with B. Weiland, M. Dvorak, J. Rybarczyk, M. Chester, J. Pogorzelski, and N. Simoneaux (A&M) re status updates regarding various reporting workstreams
Dvorak, Michael	9/24/2025	0.4	Conference with B. Weiland, M. Dvorak, J. Rybarczyk, M. Chester, J. Pogorzelski, and N. Simoneaux (A&M) re status updates regarding various reporting workstreams
Dvorak, Michael	9/24/2025	2.1	Prepare list of lease agreements for counsel
Grossi, Nick	9/24/2025	0.6	Review customer request letter and provide comments re: same
Grossi, Nick	9/24/2025	1.5	Prepare materials related to claim estimates
Grossi, Nick	9/24/2025	1.0	Review status of transaction audit and provide comments re: same
Pogorzelski, Jon	9/24/2025	0.4	Conference with B. Weiland, M. Dvorak, J. Rybarczyk, M. Chester, J. Pogorzelski, and N. Simoneaux (A&M) re status updates regarding various reporting workstreams
Rybarczyk, Jodi	9/24/2025	0.4	Conference with B. Weiland, M. Dvorak, J. Rybarczyk, M. Chester, J. Pogorzelski, and N. Simoneaux (A&M) re status updates regarding various reporting workstreams
Simoneaux, Natalie	9/24/2025	0.4	Conference with B. Weiland, M. Dvorak, J. Rybarczyk, M. Chester, J. Pogorzelski, and N. Simoneaux (A&M) re status updates regarding various reporting workstreams
Webber, Dan	9/24/2025	0.3	Correspond with Company management regarding structure of proposed Case status materials to be shared with certain constituents

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Marelli Automotive Lighting USA, LLC
Time Detail by Activity
September 1, 2025 through September 30, 2025

BANKRUPTCY SUPPORT

Professional	Date	Hours	Activity
Weiland, Brad	9/24/2025	0.4	Conference with B. Weiland, M. Dvorak, J. Rybarczyk, M. Chester, J. Pogorzelski, and N. Simoneaux (A&M) re status updates regarding various reporting workstreams
Zhu, Judith	9/24/2025	0.6	Communicate with Company regarding whether the goods should be marked as PRE or PST
Zhu, Judith	9/24/2025	0.1	Report daily work progress to the A&M core team via email and send the latest tracker and payment list
Chester, Monte	9/25/2025	0.3	Conference with J. Rybarczyk, M. Chester (A&M) re status updates regarding reporting workstreams
Draude, Richard	9/25/2025	0.5	Prepare ad hoc accounts payable summary for a certain region for team leads
Dvorak, Michael	9/25/2025	1.9	Review 365(d)(4) notice for counsel and transfer to claims agent
Grossi, Nick	9/25/2025	0.6	Develop near term business unit EBIT forecast
Grossi, Nick	9/25/2025	0.5	Investigate intercompany settlements
Grossi, Nick	9/25/2025	0.3	Prepare and participate in discussion with Alix, Akin, K&E and PJT to review matter updates
Shahbain, Abraham	9/25/2025	0.5	Call with Company purchasing, A. Shahbain (A&M), and C. Turner (A&M) to discuss workstream open items and next steps
Shahbain, Abraham	9/25/2025	1.0	Review and create project management overview slides
Simion, Tony	9/25/2025	0.4	Attend bi-weekly Lender advisor call to discuss chapter 11 timeline, milestones, and latest issues list
Simion, Tony	9/25/2025	0.4	Attend bi-monthly call with Management and OEM regarding chapter 11 timeline and supply chain issues update
Simion, Tony	9/25/2025	0.4	Attend company advisor call to discuss upcoming week activates and discussions with management
Turner, Cari	9/25/2025	0.5	Call with Company purchasing, A. Shahbain (A&M), and C. Turner (A&M) to discuss workstream open items and next steps
Webber, Dan	9/25/2025	0.8	Revise presentation on status of profit improvement initiatives for management review
Webber, Dan	9/25/2025	0.3	Correspond with Company management regarding case status materials
Webber, Dan	9/25/2025	0.5	Correspond with S. Loop, L. Postolos, L. Kordupel (A&M) regarding updates to case status materials
Zhu, Judith	9/25/2025	0.3	Communicate with Company regarding the coding issue
Zhu, Judith	9/25/2025	0.1	Report daily work progress to the A&M core team via email and send the latest tracker and payment list
Cook, Jacob	9/26/2025	0.4	Update weekly PMO materials for WE 10/3
Cook, Jacob	9/26/2025	0.6	Calls with J. Cook (A&M) and A. Shahbain (A&M) to discuss reporting

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Marelli Automotive Lighting USA, LLC
Time Detail by Activity
September 1, 2025 through September 30, 2025

BANKRUPTCY SUPPORT

Professional	Date	Hours	Activity
Cui, Maggie	9/26/2025	0.4	Coordinate with N. Caruso (A&M) regarding Company's China visit following the National Day holiday
Grossi, Nick	9/26/2025	0.5	Conduct a careful review of the D&O materials
Grossi, Nick	9/26/2025	0.6	Prepare a detailed forecast of the DIP carve-out
Rybarczyk, Jodi	9/26/2025	0.4	Review amended ordinary course professionals listing as filed
Rybarczyk, Jodi	9/26/2025	0.3	Call with B. Weiland, L. Postolos, J. Cook, J. Rybarczyk, and M. Hamilton (A&M) re. go-forward OCP payment process
Shahbain, Abraham	9/26/2025	0.4	Review and provide comments on divisional reporting
Shahbain, Abraham	9/26/2025	0.6	Review and provide comments on the first day motion reporting
Shahbain, Abraham	9/26/2025	0.6	Create summary overview slides of trade agreement process
Shahbain, Abraham	9/26/2025	0.5	Call with Company purchasing, treasury, C. Turner (A&M), and A. Shahbain to discuss workstream open items and next steps
Shahbain, Abraham	9/26/2025	0.6	Calls with J. Cook (A&M) and A. Shahbain (A&M) to discuss reporting
Shahbain, Abraham	9/26/2025	0.7	Review and provide comments on trade agreement reporting
Shiffman, David	9/26/2025	0.6	Meeting with the Company Treasury and K&E regarding Germany solvency compliance and related follow up
Simion, Tony	9/26/2025	0.7	Review and provide questions on analysis of pre and post-petition payment analysis and estimated accounts payable payment contraction
Turner, Cari	9/26/2025	0.5	Call with Company purchasing, treasury, C. Turner (A&M), and A. Shahbain to discuss workstream open items and next steps
Webber, Dan	9/26/2025	0.2	Correspond with Company management regarding certain employee related claims
Webber, Dan	9/26/2025	0.2	Revise final presentation on Company status update for distribution to certain constituents
Webber, Dan	9/26/2025	0.4	Revise presentation on status of profit improvement initiatives for management review
Weiland, Brad	9/26/2025	0.3	Call with B. Weiland, L. Postolos, J. Cook, J. Rybarczyk, and M. Hamilton (A&M) re. go-forward OCP payment process
Zhu, Judith	9/26/2025	0.4	Respond to the Company regarding the coding issue (specific type)
Zhu, Judith	9/26/2025	0.4	Coordinate with N. Caruso (A&M) regarding Company's China visit following the National Day holiday
Zhu, Judith	9/26/2025	0.1	Report daily work progress to the A&M core team via email and send the latest tracker and payment list
Fuetter, Isaac	9/27/2025	2.9	Update weekly VMT reporting for week-ending 9/27/2025

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Marelli Automotive Lighting USA, LLC
Time Detail by Activity
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BANKRUPTCY SUPPORT

Professional	Date	Hours	Activity
Grossi, Nick	9/27/2025	1.3	Review and provide comments re: plant profitability
Grossi, Nick	9/27/2025	0.6	Prepare exit cash estimates and sources and uses at close
Shiffman, David	9/27/2025	0.7	Correspond with A&M liquidity team regarding process for professional fee payments
Campbell, Lyndsay	9/28/2025	2.2	Assist with bankruptcy support requests and related activities
Campbell, Lyndsay	9/28/2025	0.8	Prepare onboarding reference notes for bankruptcy team support
Cook, Jacob	9/28/2025	0.7	Call with A. Shahbain and J. Cook (A&M) to discuss workstream next steps and open items
Shahbain, Abraham	9/28/2025	0.7	Call with A. Shahbain and J. Cook (A&M) to discuss workstream next steps and open items
Shahbain, Abraham	9/28/2025	0.3	Review and respond to diligence questions around payment terms
Shiffman, David	9/28/2025	0.8	Correspond with APAC Treasury and K&E regarding China intercompany receivables
Shiffman, David	9/28/2025	0.6	Correspond regarding joint venture prepetition liabilities
Webber, Dan	9/28/2025	0.5	Revise management materials summarizing work plan for profit improvement initiatives
Caruso, Nicholas	9/29/2025	0.4	Participate in a coordination call with N. Caruso (A&M), M. Cui (A&M), and J. Zhu (A&M) to discuss the Company's China visit following the National Day holiday
Cui, Maggie	9/29/2025	0.4	Participate in a coordination call with N. Caruso (A&M), M. Cui (A&M), and J. Zhu (A&M) to discuss the Company's China visit following the National Day holiday
Draude, Richard	9/29/2025	0.7	Prepare DIP reporting requirements summary for workstream leads
Dvorak, Michael	9/29/2025	1.6	Prepare list of scheduled invoices for scheduled claimant request for counsel
Dvorak, Michael	9/29/2025	1.9	Review surety bond disputed to determine next steps in response to counsel
Dvorak, Michael	9/29/2025	2.2	Review updates to parties in interest list based on inquiries from professionals
Dvorak, Michael	9/29/2025	1.4	Prepare updated ordinary course professional payment schedule requested by counsel
Fuetter, Isaac	9/29/2025	2.9	Update trade agreement payment schedule
Grossi, Nick	9/29/2025	1.0	Review and provide comments re: customer communication materials
Grossi, Nick	9/29/2025	0.3	Review and provide comments re: bank meeting materials
Grossi, Nick	9/29/2025	0.5	Prepare and participate in discussion with PJT related to exit financing

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Time Detail by Activity
September 1, 2025 through September 30, 2025

BANKRUPTCY SUPPORT

Professional	Date	Hours	Activity
Grossi, Nick	9/29/2025	0.3	Review and provide comments re: incentive programs
Grossi, Nick	9/29/2025	0.2	Prepare comprehensive materials for the PMO, aligned with current priorities and deadlines
Grossi, Nick	9/29/2025	0.5	Prepare and participate in discussion with Company related to frictional bankruptcy related costs
Shahbain, Abraham	9/29/2025	0.5	Call with Company purchasing, C. Turner (A&M), and A. Shahbain (A&M) to discuss workstream open items and next steps
Shahbain, Abraham	9/29/2025	0.5	Call with K&E, Company, and A. Shahbain (A&M) to discuss benefit programs
Shahbain, Abraham	9/29/2025	0.8	Review and update project management deck based on comments received
Shiffman, David	9/29/2025	0.8	Meeting with Management to revise presentation materials for customer Meetings and related follow up
Shiffman, David	9/29/2025	0.8	Prepare liquidity updates for weekly PMO materials
Shiffman, David	9/29/2025	1.4	Prepare updates to professional fee forecast based on feedback from Management
Shiffman, David	9/29/2025	0.5	Call with Management and A&M regarding professional fee forecasts
Simion, Tony	9/29/2025	0.1	Correspond with D. Webber (A&M) to discuss work plan regarding OEM discussions
Simion, Tony	9/29/2025	0.3	Attend company advisor call to discuss upcoming week activities and discussions with management
Simion, Tony	9/29/2025	1.4	Review and edit preliminary management presentation of key updates to workstreams and timelines
Simion, Tony	9/29/2025	0.4	Attend meeting with K&E, and counsel to OEM #2 regarding vendor issues
Simion, Tony	9/29/2025	0.4	Attend bi-weekly Lender advisor call to discuss chapter 11 timeline, milestones, and latest issues list
Turner, Cari	9/29/2025	0.5	Call with Company purchasing, C. Turner (A&M), and A. Shahbain (A&M) to discuss workstream open items and next steps
Webber, Dan	9/29/2025	0.1	Correspond with E. Swager (K&E) regarding trial balances for certain Italy legal entities
Webber, Dan	9/29/2025	0.1	Correspond with T. Simion (A&M) discussing work plan regarding OEM discussions
Webber, Dan	9/29/2025	0.1	Review of agenda with AHG for October 8 and 9
Webber, Dan	9/29/2025	0.1	Correspond with D. Wachenfeld (K&E) regarding legal edits to Company management JV materials
Weiland, Brad	9/29/2025	0.2	Correspond with A. Shahbain (A&M) and L. Postolos (A&M) re authorized payments process
Zhu, Judith	9/29/2025	0.1	Report daily work progress to the A&M core team via email and send the latest tracker and payment list

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Time Detail by Activity
September 1, 2025 through September 30, 2025

BANKRUPTCY SUPPORT

Professional	Date	Hours	Activity
Zhu, Judith	9/29/2025	0.4	Participate in a coordination call with N. Caruso (A&M), M. Cui (A&M), and J. Zhu (A&M) to discuss the Company's China visit following the National Day holiday
Zhu, Judith	9/29/2025	0.4	Respond to the Company regarding the coding issue (specific type)
Fuetter, Isaac	9/30/2025	1.4	Produce in progress trade agreement analysis
Fuetter, Isaac	9/30/2025	2.4	Refine trade agreement payment schedule
Grossi, Nick	9/30/2025	0.5	Prepare and participate in PMO discussion with Company
Grossi, Nick	9/30/2025	0.4	Prepare special committee materials
Shahbain, Abraham	9/30/2025	0.4	Call with C. Turner (A&M) and A. Shahbain (A&M) to discuss workstream open items and next steps
Shiffman, David	9/30/2025	1.6	Prepare revisions to customer facing liquidity materials for Management's review
Shiffman, David	9/30/2025	0.7	Review and prepare revisions to A&M professional fee forecast materials
Simion, Tony	9/30/2025	0.5	Call with T. Simion (A&M) and Company management regarding recent discussions with lender advisors and future diligence
Simion, Tony	9/30/2025	0.6	Call with T. Simion (A&M) and Company management regarding next steps to prepare for OEM discussions
Simion, Tony	9/30/2025	0.3	Attend meeting with OEM counsel regarding possible supply chain issues in North America
Simion, Tony	9/30/2025	0.8	Attend and present to Management key chapter 11 workstream update materials and updates to 2025 goals
Turner, Cari	9/30/2025	0.4	Call with C. Turner (A&M) and A. Shahbain (A&M) to discuss workstream open items and next steps
Webber, Dan	9/30/2025	0.7	Call with D. Webber (A&M), Company management regarding next steps to prepare for OEM discussions
Weiland, Brad	9/30/2025	0.2	Correspond with S. Melanson (K&E), E. Swager (K&E), M. Dvorak (A&M) re surety bond items
Weiland, Brad	9/30/2025	0.4	Review and analyze surety and customs items
Weiland, Brad	9/30/2025	0.2	Correspond with the Company, M. Dvorak (A&M) re customs items and operations
Zhu, Judith	9/30/2025	0.2	Report daily work progress to the A&M core team via email and send the latest tracker and payment list
Subtotal		471.6	

BUSINESS PLAN

Professional	Date	Hours	Activity
Hamerski, Grace	9/1/2025	2.9	Prepare materials related to actualization processes for P&L consolidator and balance sheet consolidator mini models

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Time Detail by Activity
September 1, 2025 through September 30, 2025

BUSINESS PLAN

Professional	Date	Hours	Activity
Loop, Stuart	9/1/2025	1.4	Outline risks and opportunities notes for propulsion division following call with the Company including plant level and joint venture considerations
Loop, Stuart	9/1/2025	2.4	Compile July 2025 divisional income statement actuals following input from Company finance team
Loop, Stuart	9/1/2025	0.9	Revise business plan timeline and milestone materials based on management meetings from the week of 8.25.25
Hamerski, Grace	9/2/2025	0.4	Call with S. Loop and G. Hamerski (A&M) to discuss adjustments to opening balance sheet assumptions and divisional working capital workbook
Hamerski, Grace	9/2/2025	2.4	Develop draft risks and opportunities template for input of financial data for company business units
Hamerski, Grace	9/2/2025	2.3	Analyze adjustments to key working capital accounts in balance sheet consolidator file and make revisions per company feedback
Hamerski, Grace	9/2/2025	1.9	Make adjustments to days turnover ratio calculations in working capital calendarization workbook for divisional leaders
Hamerski, Grace	9/2/2025	0.7	Call with S. Loop and G. Hamerski (A&M) to discuss chapter 11 opportunities template and workplan next steps
Hamerski, Grace	9/2/2025	0.7	Call with S. Loop and G. Hamerski (A&M) to discuss case timeline updates and workstream next steps
Hamerski, Grace	9/2/2025	0.4	Correspond with Company regarding adjustments made to June opening balance sheet used in disclosure statement financial projections
Hamerski, Grace	9/2/2025	2.8	Revise working capital calendarization workbook for company divisional leaders and analyze comparison to business plan model
Hamerski, Grace	9/2/2025	0.7	Call with D. Webber, S. Loop, and G. Hamerski (A&M) to discuss business plan analysis and alignment with business plan workstream
Loop, Stuart	9/2/2025	1.4	Develop presentation materials for tracking risks and opportunities initiatives by division
Loop, Stuart	9/2/2025	0.8	Email correspondence with the Company finance team regarding working capital trends by division
Loop, Stuart	9/2/2025	0.4	Update request list tracker following diligence call with the FTI team on 9.2.25
Loop, Stuart	9/2/2025	2.2	Build out presentation for information on legal structure and claims considerations for propulsion division opportunities scenarios
Loop, Stuart	9/2/2025	0.7	Call with S. Loop and G. Hamerski (A&M) to discuss chapter 11 opportunities template and workplan next steps
Loop, Stuart	9/2/2025	0.7	Call with S. Loop and G. Hamerski (A&M) to discuss case timeline updates and workstream next steps
Loop, Stuart	9/2/2025	0.7	Call with D. Webber, S. Loop, and G. Hamerski (A&M) to discuss business plan analysis and alignment with business plan workstream
Loop, Stuart	9/2/2025	1.4	Develop mechanics for propulsion risks and opportunities considerations in the business plan
Loop, Stuart	9/2/2025	0.2	Weekly status update call with Debtor and UCC advisors Paul Hastings, FTI, PJT, K&E, Morris James, A&M teams

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BUSINESS PLAN

Professional	Date	Hours	Activity
Loop, Stuart	9/2/2025	0.4	Call with S. Loop and G. Hamerski (A&M) to discuss adjustments to opening balance sheet assumptions and divisional working capital workbook
Loop, Stuart	9/2/2025	0.5	Participate in company side advisor call with PJT, K&E and A&M teams
Loop, Stuart	9/2/2025	2.1	Compare historical accounts receivable turnover ratios by division from company provided materials to the 3-statement model mechanics
Simion, Tony	9/2/2025	0.4	Call with T. Simion, D. Webber (A&M) regarding business plan workstream and upcoming management meetings
Simion, Tony	9/2/2025	0.5	Attend meeting with Management to discuss customer portfolio profitability
Webber, Dan	9/2/2025	0.4	Call with T. Simion, D. Webber (A&M) regarding business plan workstream and upcoming management meetings
Webber, Dan	9/2/2025	0.7	Call with D. Webber, S. Loop, and G. Hamerski (A&M) to discuss business plan analysis and alignment with business plan workstream
Webber, Dan	9/2/2025	1.2	Prepare summary of real estate opportunities based on input received from Company management
Webber, Dan	9/2/2025	0.1	Correspond with N. Grossi, T. Simion, S. Loop (A&M) regarding scheduling business plan meetings with management
Grossi, Nick	9/3/2025	0.6	Review 2025 strategic initiatives and provide comments re: same
Hamerski, Grace	9/3/2025	1.8	Prepare working capital calendarization workbook for distribution to company divisional finance leaders and build chart outputs
Hamerski, Grace	9/3/2025	0.9	Call with S. Loop and G. Hamerski to discuss workplan regarding divisional working capital workbook and different turnover calculation methods
Hamerski, Grace	9/3/2025	2.1	Revise presentation outputs from working capital calendarization workbook for divisional finance teams per company feedback
Hamerski, Grace	9/3/2025	1.3	Analyze variances between consolidated view in working capital calendarization workbook and business plan model
Hamerski, Grace	9/3/2025	2.7	Analyze DSO and DPO calculation methodologies in business plan model and align to company methodology
Hamerski, Grace	9/3/2025	1.1	Create table outputs for capital expenditures in divisional dashboards of working capital calendarization workbook
Hamerski, Grace	9/3/2025	0.5	Call with S. Loop and G. Hamerski (A&M) to discuss latest draft of divisional working capital seasonality workbook
Hamerski, Grace	9/3/2025	0.4	Call with S. Loop and G. Hamerski (A&M) to discuss distribution of working capital workbook to company management and working capital mechanics in business plan model
Hamerski, Grace	9/3/2025	0.9	Call with S. Loop and G. Hamerski (A&M) to discuss further updates to working capital seasonality workbook and distribution to management
Hamerski, Grace	9/3/2025	0.4	Correspond with Company regarding open items pertaining to working capital calendarization and opening balance sheet adjustments

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Loop, Stuart	9/3/2025	0.5	Call with S. Loop and G. Hamerski (A&M) to discuss latest draft of divisional working capital seasonality workbook
Loop, Stuart	9/3/2025	0.4	Call with Company, T. Simion, D. Webber, S. Loop (A&M) regarding joint venture information
Loop, Stuart	9/3/2025	0.4	Call with S. Loop and G. Hamerski (A&M) to discuss distribution of working capital workbook to company management and working capital mechanics in business plan model
Loop, Stuart	9/3/2025	0.7	Email correspondence with the Company finance team to discuss historical income statement trends
Loop, Stuart	9/3/2025	0.8	Compile July actuals results request list for Company finance and accounting staff
Loop, Stuart	9/3/2025	0.9	Call with S. Loop and G. Hamerski (A&M) to discuss further updates to working capital seasonality workbook and distribution to management
Loop, Stuart	9/3/2025	1.3	Continue to bridge 2023 statutory income statement to 2023 audit based on input from Company accounting staff
Loop, Stuart	9/3/2025	1.4	Review and prepare materials in advance of diligence call with FTI on 9.5.25
Loop, Stuart	9/3/2025	1.5	Compile diligence questions for Company with respect to green technologies division risks and opportunities in the 5-year forecast
Loop, Stuart	9/3/2025	2.1	Compile diligence questions for Company with respect to lighting division risks and opportunities in the 5-year business plan
Loop, Stuart	9/3/2025	0.2	Call with D. Webber, S. Loop (A&M) regarding business plan timeline and divisional diligence
Loop, Stuart	9/3/2025	0.9	Call with S. Loop and G. Hamerski to discuss workplan regarding divisional working capital workbook and different turnover calculation methods
Simion, Tony	9/3/2025	0.4	Call with Company, T. Simion, D. Webber, S. Loop (A&M) regarding joint venture information
Webber, Dan	9/3/2025	0.6	Review Business Unit presentations (Ride Dynamics, Interiors) prepared by management
Webber, Dan	9/3/2025	0.1	Correspond with Company management regarding historical joint venture financials
Webber, Dan	9/3/2025	0.9	Reconcile latest real estate opportunity files from Company management with Business Unit presentations
Webber, Dan	9/3/2025	0.4	Call with Company, T. Simion, D. Webber, S. Loop (A&M) regarding joint venture information
Webber, Dan	9/3/2025	0.2	Review correspondences between T. Simion, S. Loop (A&M) regarding action plan to prepare for upcoming management meetings in Milan and London
Webber, Dan	9/3/2025	0.2	Call with D. Webber, S. Loop (A&M) regarding business plan timeline and divisional diligence
Grossi, Nick	9/4/2025	1.0	Prepare agenda for business plan review working sessions
Grossi, Nick	9/4/2025	0.2	Call with N. Grossi and S. Loop (A&M) regarding preparation for upcoming UCC call on 9.5.25

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Grossi, Nick	9/4/2025	0.5	Call with T. Simion, N. Grossi, D. Webber, S. Loop (A&M) regarding agenda for upcoming meetings with Company during the week of 9.22.25
Grossi, Nick	9/4/2025	0.5	Review and provide comments re: strategic alternative materials
Hamerski, Grace	9/4/2025	0.5	Call with S. Loop, L. Kordupel, and G. Hamerski (A&M) to discuss workstream and case updates
Hamerski, Grace	9/4/2025	2.7	Revise working capital assumptions in divisional models to align with DIP budget mechanics and analyze variances
Hamerski, Grace	9/4/2025	2.7	Update AR and AP mechanics in and outside of DIP period in business plan model to align with DIP / company methods
Hamerski, Grace	9/4/2025	1.6	Update capital expenditures projections for latest thinking forecast provided by company
Hamerski, Grace	9/4/2025	1.3	Call with Company, S. Loop, and G. Hamerski (A&M) to discuss proposed working capital divisional workbook and adjustments for distribution
Hamerski, Grace	9/4/2025	1.2	Add seasonality drivers functionality for additional non-operating divisions to working capital calendarization workbook, per company feedback
Hamerski, Grace	9/4/2025	0.8	Call with Company, S. Loop, and G. Hamerski (A&M) to discuss latest version of June opening balance sheet and next steps
Hamerski, Grace	9/4/2025	0.3	Call with S. Loop and G. Hamerski (A&M) to discuss working capital mechanic changes in business plan model
Hamerski, Grace	9/4/2025	0.9	Call with S. Loop and G. Hamerski (A&M) to discuss working capital mechanic changes in business plan model and seasonality workbook following call with Company
Kordupel, Lewis	9/4/2025	0.5	Call with S. Loop, L. Kordupel, and G. Hamerski (A&M) to discuss workstream and case updates
Loop, Stuart	9/4/2025	0.9	Prepare draft meeting agenda for Company meetings during the week of 9.22.25
Loop, Stuart	9/4/2025	0.2	Call with D. Webber, S. Loop (A&M) regarding key questions and agenda for upcoming meetings with the company during the week of 9.22.25
Loop, Stuart	9/4/2025	0.2	Call with N. Grossi and S. Loop (A&M) regarding preparation for upcoming UCC call on 9.5.25
Loop, Stuart	9/4/2025	0.3	Call with S. Loop and G. Hamerski (A&M) to discuss working capital mechanic changes in business plan model
Loop, Stuart	9/4/2025	0.4	Email correspondence with PJT team regarding exit financing and assets by country
Loop, Stuart	9/4/2025	0.5	Call with S. Loop, L. Kordupel, and G. Hamerski (A&M) to discuss workstream and case updates
Loop, Stuart	9/4/2025	0.5	Call with T. Simion, N. Grossi, D. Webber, S. Loop (A&M) regarding agenda for upcoming meetings with Company during the week of 9.22.25
Loop, Stuart	9/4/2025	0.6	Email correspondence with Company management in advance of UCC advisor call on 9.5.25

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Loop, Stuart	9/4/2025	0.7	Call with Company accounting staff to discuss July actuals results
Loop, Stuart	9/4/2025	0.7	Call with Company regarding divisional monthly seasonality tool
Loop, Stuart	9/4/2025	1.4	Compile business plan diligence questions for upcoming meetings with Company finance team during the week of 9.22.25
Loop, Stuart	9/4/2025	0.8	Call with Company, S. Loop, and G. Hamerski (A&M) to discuss latest version of June opening balance sheet and next steps
Loop, Stuart	9/4/2025	0.9	Call with S. Loop and G. Hamerski (A&M) to discuss working capital mechanic changes in business plan model and seasonality workbook following call with Company
Loop, Stuart	9/4/2025	1.3	Call with Company, S. Loop, and G. Hamerski (A&M) to discuss proposed working capital divisional workbook and adjustments for distribution
Loop, Stuart	9/4/2025	1.9	Review and revise model mechanics for changes in turnover assumptions to align more closely with DIP budget period and prepetition accounts payable run off
Loop, Stuart	9/4/2025	0.8	Call with Company regarding June 2025 pro forma adjustments to balance sheet
Simion, Tony	9/4/2025	0.9	Review materials provided by management regarding saturation levels at plants in preparation for business plan discussions
Simion, Tony	9/4/2025	0.5	Call with T. Simion, N. Grossi, D. Webber, S. Loop (A&M) regarding agenda for upcoming meetings with Company during the week of 9.22.25
Simion, Tony	9/4/2025	0.2	Call with T. Simion, D. Webber (A&M) to discuss workplan for upcoming management meetings in Milan and London
Webber, Dan	9/4/2025	0.2	Call with D. Webber, S. Loop (A&M) regarding key questions and agenda for upcoming meetings with the company during the week of 9.22.25
Webber, Dan	9/4/2025	0.8	Review Business Unit presentations (Aftermarket, Lighting, Propulsion) prepared by management
Webber, Dan	9/4/2025	0.2	Call with T. Simion, D. Webber (A&M) to discuss workplan for upcoming management meetings in Milan and London
Webber, Dan	9/4/2025	0.5	Call with T. Simion, N. Grossi, D. Webber, S. Loop (A&M) regarding agenda for upcoming meetings with Company during the week of 9.22.25
Hamerski, Grace	9/5/2025	1.3	Reconcile variances between managerial, statutory, and consolidated balance sheet data for July at group and divisional level
Hamerski, Grace	9/5/2025	1.0	Working session with S. Loop and G. Hamerski (A&M) to discuss July actualization process and case updates
Hamerski, Grace	9/5/2025	0.1	Call with L. Kordupel and G. Hamerski (A&M) on open items related to business plan
Hamerski, Grace	9/5/2025	1.6	Analyze assumptions for capital expenditures within the chapter 11 period and compare differences to ordinary course activity
Hamerski, Grace	9/5/2025	2.6	Develop mechanic to transfer working capital input from divisional leaders to business plan model assumptions

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Hamerski, Grace	9/5/2025	2.9	Actualize balance sheet consolidator model with July actuals balance sheet data for group and divisions
Hamerski, Grace	9/5/2025	2.8	Actualize P&L consolidator mini model with July actuals income statement data for group and divisions
Hamilton, Makenna	9/5/2025	0.5	Call with H. Waismann and M. Hamilton (A&M) re. payroll subcategorization per Alix request
Kordupel, Lewis	9/5/2025	0.1	Call with L. Kordupel and G. Hamerski (A&M) on open items related to business plan
Loop, Stuart	9/5/2025	0.4	Email correspondence with Company finance staff regarding working capital trends by division
Loop, Stuart	9/5/2025	0.6	Email correspondence with Company accounting staff regarding July income statement actuals and remaining 2025 monthly forecast
Loop, Stuart	9/5/2025	1.0	Working session with S. Loop and G. Hamerski (A&M) to discuss July actualization process and case updates
Loop, Stuart	9/5/2025	1.3	Bridge monthly DIP budget forecast to 3-statement model mechanics for October and November
Loop, Stuart	9/5/2025	0.5	Correspond with N. Grossi (A&M) regarding business plan process and assets by country
Loop, Stuart	9/5/2025	1.9	Compile divisional business plan diligence questions in preparation for upcoming meetings in London week of 9.22.25
Simion, Tony	9/5/2025	0.2	Call with T. Simion, D. Webber (A&M) to discuss revisions to workplan for upcoming management meetings in Milan and London
Waismann, Heitor	9/5/2025	0.5	Call with H. Waismann and M. Hamilton (A&M) re. payroll subcategorization per Alix request
Webber, Dan	9/5/2025	1.4	Prepare revised agenda for Company management meetings to review business plan forecasts while in Milan
Webber, Dan	9/5/2025	0.4	Correspond with T. Simion, S. Loop (A&M) regarding slides for agenda for Company management meetings to review business plan forecasts while in Milan
Webber, Dan	9/5/2025	0.2	Call with T. Simion, D. Webber (A&M) to discuss revisions to workplan for upcoming management meetings in Milan and London
Hamerski, Grace	9/6/2025	1.7	Build budget vs. actuals comparison for business plan financial projections following July actualization
Shiffman, David	9/6/2025	0.7	Correspond with A&M business plan team regarding DIP projections and treatment of certain claims
Hamerski, Grace	9/7/2025	2.8	Build summary output for consolidated and divisional free cash flows based on inputs in the working capital calendarization workbook
Loop, Stuart	9/7/2025	1.8	Review and provide comments to A&M staff regarding July divisional balance sheet reconciliations from managerial to statutory
Grossi, Nick	9/8/2025	0.3	Call with Company, T. Simion, N. Grossi, D. Webber, S. Loop (A&M) regarding agenda for divisional finance meetings during the week of 9.15.25
Grossi, Nick	9/8/2025	1.0	Prepare detailed long-range business plan projections
Hamerski, Grace	9/8/2025	0.7	Call with S. Loop and G. Hamerski (A&M) to discuss update to business plan model for latest thinking emergence assumptions

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Hamerski, Grace	9/8/2025	0.8	Call with S. Loop and G. Hamerski (A&M) to discuss July actualization of balance sheet consolidator model and disclosure statement opening balance sheet
Hamerski, Grace	9/8/2025	2.8	Analyze July 2025 managerial, statutory, and consolidated balance sheets provided by company and reconcile adjustments
Hamerski, Grace	9/8/2025	2.4	Prepare materials related to July opening balance sheet adjustments for company management
Hamerski, Grace	9/8/2025	1.7	Prepare presentation materials related to balance sheet reconciliation for July 2025 and business plan financial projections assumptions
Hamerski, Grace	9/8/2025	1.6	Refine and adjust allocation drivers in balance sheet consolidator model for July 2025 actual data
Hamerski, Grace	9/8/2025	1.3	Call with S. Loop and G. Hamerski (A&M) to discuss July adjustments to opening balance sheet and related presentation materials
Hamerski, Grace	9/8/2025	0.9	Analyze 2023 financial information provided by company and compare to reported financials
Loop, Stuart	9/8/2025	0.7	Call with S. Loop and G. Hamerski (A&M) to discuss update to business plan model for latest thinking emergence assumptions
Loop, Stuart	9/8/2025	1.7	Revise balance sheet reconciliation materials for July actuals and discussion with company accounting staff on 9.10.25
Loop, Stuart	9/8/2025	1.3	Call with S. Loop and G. Hamerski (A&M) to discuss July adjustments to opening balance sheet and related presentation materials
Loop, Stuart	9/8/2025	0.9	Revise free cash flow seasonality tool for divisional teams following input from Company finance staff
Loop, Stuart	9/8/2025	0.8	Call with S. Loop and G. Hamerski (A&M) to discuss July actualization of balance sheet consolidator model and disclosure statement opening balance sheet
Loop, Stuart	9/8/2025	0.8	Email correspondence with Company accounting staff regarding balance sheet reconciliation for July 2025 from managerial to legal consolidation
Loop, Stuart	9/8/2025	0.7	Email correspondence with Company regarding business plan revised income statements and process in advance of upcoming 9.15.25 and 9.22.25 meetings
Loop, Stuart	9/8/2025	0.3	Call with Company, T. Simion, N. Grossi, D. Webber, S. Loop (A&M) regarding agenda for divisional finance meetings during the week of 9.15.25
Loop, Stuart	9/8/2025	0.5	Participate in company side advisor call with PJT, K&E and A&M teams
Loop, Stuart	9/8/2025	0.5	Call with D. Shiffman, S. Loop (A&M) regarding alignment of monthly DIP budget and 3-statement model
Shiffman, David	9/8/2025	0.5	Call with D. Shiffman, S. Loop (A&M) regarding alignment of monthly DIP budget and 3-statement model
Simion, Tony	9/8/2025	0.3	Call with Company, T. Simion, N. Grossi, D. Webber, S. Loop (A&M) regarding agenda for divisional finance meetings during the week of 9.15.25
Webber, Dan	9/8/2025	0.5	Review diligence materials provided by SVP related to Company real estate footprint

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Webber, Dan	9/8/2025	0.2	Correspond with T. Simion, N. Grossi (A&M) regarding agenda for upcoming management meetings in Milan and London
Webber, Dan	9/8/2025	0.2	Correspond with T. Simion and N. Grossi (A&M) to discuss remaining action items following call management to discuss divisional finance meetings
Webber, Dan	9/8/2025	0.3	Prepare for call with Company management to discuss next steps for business plan analysis
Webber, Dan	9/8/2025	0.3	Review analysis listing plant by legal entity
Webber, Dan	9/8/2025	0.3	Call with Company, T. Simion, N. Grossi, D. Webber, S. Loop (A&M) regarding agenda for divisional finance meetings during the week of 9.15.25
Grossi, Nick	9/9/2025	1.3	Review and provide comments re: business plan related divisional requests
Grossi, Nick	9/9/2025	1.2	Call with company, T. Simion, N. Grossi, D. Webber, S. Loop (A&M) regarding meeting preparation for meetings weeks of 9.15.25 and 9.22.25
Hamerski, Grace	9/9/2025	1.8	Refine key chapter 11 operational assumptions to align business plan model with DIP budget forecast
Hamerski, Grace	9/9/2025	1.0	Working session with S. Loop and G. Hamerski (A&M) to discuss case updates and scenario capabilities of P&L seasonality model
Hamerski, Grace	9/9/2025	2.1	Update emergence date assumptions in business plan model and adjust mechanics in group and divisional three statement models for latest thinking
Hamerski, Grace	9/9/2025	0.4	Correspond with company management related to open items regarding July income statement and balance sheet reconciliations
Hamerski, Grace	9/9/2025	1.0	Working session with S. Loop and G. Hamerski (A&M) to discuss and refine scenario capabilities of P&L seasonality model
Hamerski, Grace	9/9/2025	0.3	Call with S. Loop and G. Hamerski (A&M) to discuss updates to workplan following call with Company
Hamerski, Grace	9/9/2025	1.0	Call with Company, S. Loop, and G. Hamerski (A&M) to walk through working capital and P&L seasonality model and functionality
Hamerski, Grace	9/9/2025	2.3	Develop and refine mechanics for preliminary risks and opportunities overlays in P&L consolidator mini model
Hamerski, Grace	9/9/2025	2.7	Prepare materials related to July 2025 opening balance sheets for meeting with company management
Kordupel, Lewis	9/9/2025	0.4	Call with S. Loop and L. Kordupel (A&M) to discuss business plan timeline and process
Loop, Stuart	9/9/2025	1.0	Working session with S. Loop and G. Hamerski (A&M) to discuss case updates and scenario capabilities of P&L seasonality model
Loop, Stuart	9/9/2025	1.9	Bridge monthly receipts for DIP budget accounts receivable roll forward to acceleration roll forward in 3-statement model
Loop, Stuart	9/9/2025	0.3	Call with S. Loop and G. Hamerski (A&M) to discuss updates to workplan following call with Company
Loop, Stuart	9/9/2025	1.0	Call with Company, S. Loop, and G. Hamerski (A&M) to walk through working capital and P&L seasonality model and functionality

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Loop, Stuart	9/9/2025	1.2	Call with company, T. Simion, N. Grossi, D. Webber, S. Loop (A&M) regarding meeting preparation for meetings weeks of 9.15.25 and 9.22.25
Loop, Stuart	9/9/2025	1.0	Working session with S. Loop and G. Hamerski (A&M) to discuss and refine scenario capabilities of P&L seasonality model
Loop, Stuart	9/9/2025	0.3	Weekly status update call with Debtor and UCC advisors Paul Hastings, FTI, PJT, K&E, Morris James, A&M teams
Loop, Stuart	9/9/2025	0.4	Email correspondence with D. de Gosztonyi (PJT) regarding exit financing materials
Loop, Stuart	9/9/2025	0.6	Email correspondence with Company divisional finance teams regarding calendarization of income statement and working capital accounts
Loop, Stuart	9/9/2025	0.4	Call with S. Loop and L. Kordupel (A&M) to discuss business plan timeline and process
Loop, Stuart	9/9/2025	1.3	Build our model mechanics for risks and opportunities analysis for divisional business plan scenarios
O'Toole, Colin	9/9/2025	0.5	Call with D. Webber (A&M), C. Turner (A&M), T. Simion (A&M), C. O'Toole (A&M), and A. Shahbain (A&M) to discuss analysis summarizing company opportunities
Shahbain, Abraham	9/9/2025	0.5	Call with D. Webber (A&M), C. Turner (A&M), T. Simion (A&M), C. O'Toole (A&M), and A. Shahbain (A&M) to discuss analysis summarizing company opportunities
Simion, Tony	9/9/2025	1.7	Review management's prior presentations of each business unit in preparation for meeting with Management in Milan on latest version of business plan
Simion, Tony	9/9/2025	0.5	Call with D. Webber (A&M), C. Turner (A&M), T. Simion (A&M), C. O'Toole (A&M), and A. Shahbain (A&M) to discuss analysis summarizing company opportunities
Simion, Tony	9/9/2025	0.9	Prepare agenda for next weeks meetings with Management regarding business plan discussions
Simion, Tony	9/9/2025	1.2	Call with company, T. Simion, N. Grossi, D. Webber, S. Loop (A&M) regarding meeting preparation for meetings weeks of 9.15.25 and 9.22.25
Turner, Cari	9/9/2025	0.5	Call with D. Webber (A&M), C. Turner (A&M), T. Simion (A&M), C. O'Toole (A&M), and A. Shahbain (A&M) to discuss analysis summarizing company opportunities
Webber, Dan	9/9/2025	0.1	Correspond with Company management regarding meeting agenda for upcoming management meetings in Milan
Webber, Dan	9/9/2025	0.5	Call with D. Webber (A&M), C. Turner (A&M), T. Simion (A&M), C. O'Toole (A&M), and A. Shahbain (A&M) to discuss analysis summarizing company opportunities
Webber, Dan	9/9/2025	0.4	Prepare business case template for business plan initiatives
Webber, Dan	9/9/2025	0.2	Correspond with Company management regarding presentation summarizing company's joint ventures
Webber, Dan	9/9/2025	1.2	Call with company, T. Simion, N. Grossi, D. Webber, S. Loop (A&M) regarding meeting preparation for meetings weeks of 9.15.25 and 9.22.25

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Webber, Dan	9/9/2025	0.3	Prepare for call to discuss agenda for upcoming meetings weeks of 9.15.25 and 9.22.25
Hamerski, Grace	9/10/2025	1.5	Working session with S. Loop and G. Hamerski (A&M) to discuss adjustments to July opening balance sheet and functionality of balance sheet consolidator model
Hamerski, Grace	9/10/2025	2.7	Prepare presentation materials related to preliminary adjusted divisional balance sheets for business plan model
Hamerski, Grace	9/10/2025	1.9	Refine assumptions in balance sheet consolidator model regarding hyperinflation adjustments and central functions
Hamerski, Grace	9/10/2025	1.4	Adjust allocation methodologies for various balance sheet tax accounts and goodwill in balance sheet consolidator model per company feedback
Hamerski, Grace	9/10/2025	1.3	Implement intercompany receivable and payable functionality in presentation outputs for balance sheet consolidator model
Hamerski, Grace	9/10/2025	1.0	Call with Company, S. Loop, and G. Hamerski (A&M) to discuss adjustments to disclosure statement opening balance sheet for July 2025
Hamerski, Grace	9/10/2025	0.5	Call with S. Loop, H. Waismann, and G. Hamerski (A&M) to discuss alignment of DIP budget and business plan assumptions
Hamerski, Grace	9/10/2025	0.4	Call with S. Loop and G. Hamerski (A&M) to discuss workplan next steps following call with Company on July opening balance sheet
Hamerski, Grace	9/10/2025	0.2	Call with S. Loop and G. Hamerski (A&M) to discuss tax account adjustments to July opening balance sheet
Hamerski, Grace	9/10/2025	2.1	Analyze and adjust assumptions in balance sheet consolidator model for pension liabilities and certain tax accounts
Loop, Stuart	9/10/2025	0.4	Email correspondence with D. Hernandez (A&M) regarding trailing 12-month revenue by division
Loop, Stuart	9/10/2025	0.2	Call with S. Loop and G. Hamerski (A&M) to discuss tax account adjustments to July opening balance sheet
Loop, Stuart	9/10/2025	0.3	Call with D. Shiffman and S. Loop (A&M) regarding alignment of monthly DIP model and 3-statement forecast
Loop, Stuart	9/10/2025	1.0	Call with Company, S. Loop, and G. Hamerski (A&M) to discuss adjustments to disclosure statement opening balance sheet for July 2025
Loop, Stuart	9/10/2025	0.4	Call with S. Loop and G. Hamerski (A&M) to discuss workplan next steps following call with Company on July opening balance sheet
Loop, Stuart	9/10/2025	0.5	Call with S. Loop, H. Waismann, and G. Hamerski (A&M) to discuss alignment of DIP budget and business plan assumptions
Loop, Stuart	9/10/2025	0.6	Email correspondence with company accounting staff regarding pro forma adjustments to the July balance sheet by division
Loop, Stuart	9/10/2025	0.6	Email correspondence with company regarding UCC advisor diligence materials for committee members
Loop, Stuart	9/10/2025	0.6	Email correspondence with company to discuss presentation materials for the July opening balance sheet in the disclosure statement

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Loop, Stuart	9/10/2025	1.5	Working session with S. Loop and G. Hamerski (A&M) to discuss adjustments to July opening balance sheet and functionality of balance sheet consolidator model
Loop, Stuart	9/10/2025	1.8	Build our model mechanics for risks and opportunities analysis capital requirements for divisional scenarios
Loop, Stuart	9/10/2025	2.2	Bridge monthly DIP budget emergence scenarios to 3-statement model scenarios
Loop, Stuart	9/10/2025	0.3	Update PMO materials for 9.15.25 PMO meeting regarding business plan workstream
Loop, Stuart	9/10/2025	1.7	Build out mechanics for dashboard of risks and opportunities for business plan sensitivities
Shiffman, David	9/10/2025	0.3	Call with D. Shiffman and S. Loop (A&M) regarding alignment of monthly DIP model and 3-statement forecast
Simion, Tony	9/10/2025	1.2	Review materials provided by management regarding plant level profitability and saturation
Simion, Tony	9/10/2025	0.8	Review materials provided by management regarding potential non-production location lease optimization
Waismann, Heitor	9/10/2025	0.5	Call with S. Loop, H. Waismann, and G. Hamerski (A&M) to discuss alignment of DIP budget and business plan assumptions
Webber, Dan	9/10/2025	1.9	Reconcile non-manufacturing footprint supporting analysis from management versus prior presentations and supporting files received
Webber, Dan	9/10/2025	0.1	Correspond with N. Grossi (A&M) regarding status of business plan analyses
Webber, Dan	9/10/2025	0.6	Call with Company management to discuss warehouse footprint strategy
Webber, Dan	9/10/2025	1.1	Reconcile warehouse footprint supporting analysis from management versus prior presentations and supporting files received
Webber, Dan	9/10/2025	0.3	Prepare workplan to draft presentation for real estate footprint initiatives
Webber, Dan	9/10/2025	0.1	Correspond with T. Simion, S. Loop (A&M) regarding certain planned adjustments to business plan forecast
Grossi, Nick	9/11/2025	1.5	Review division produced business plan presentations
Grossi, Nick	9/11/2025	0.7	Working session with N. Grossi, D. Webber to discuss business plan analysis and alignment with business plan workstream
Grossi, Nick	9/11/2025	0.7	Review and provide comments re: strategic alternative economics
Hamerski, Grace	9/11/2025	2.8	Develop case scenarios for various emergence assumptions to facilitate reconciliation to DIP budget model
Hamerski, Grace	9/11/2025	1.9	Analyze company methodology for trade payables and turnover ratio calculations and refine working capital calendarization model to align
Hamerski, Grace	9/11/2025	1.4	Analyze company methodology for inventory and turnover ratio calculations and refine working capital calendarization model to align
Hamerski, Grace	9/11/2025	0.4	Call with D. Webber, S. Loop, and G. Hamerski (A&M) to discuss data received related to business plan analysis and alignment with business plan workstream

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Hamerski, Grace	9/11/2025	2.6	Analyze variances between consolidated business plan model and latest thinking DIP Budget for reconciliation purposes
Hamerski, Grace	9/11/2025	0.4	Call with S. Loop and G. Hamerski (A&M) to discuss DIP reconciliation to business plan and risks and opportunities framework
Hamerski, Grace	9/11/2025	0.4	Call with S. Loop and G. Hamerski (A&M) to discuss revisions to working capital calendarization workbook provided to divisional leaders
Hamerski, Grace	9/11/2025	0.5	Call with Company, S. Loop, and G. Hamerski (A&M) to discuss feedback on working capital calendarization workbook provided to divisional leaders
Hamerski, Grace	9/11/2025	0.6	Call with S. Loop and G. Hamerski (A&M) to discuss reconciliation of financial projections to DIP budget assumptions and case updates
Hamerski, Grace	9/11/2025	0.6	Correspond with company regarding updates to working capital calendarization workbook and balance sheet calculations
Hamerski, Grace	9/11/2025	0.9	Analyze company methodology for trade receivables and turnover ratio calculations and refine working capital calendarization model to align
Hamerski, Grace	9/11/2025	1.1	Call with Company, S. Loop, and G. Hamerski (A&M) to discuss July opening balance sheet for financial projections and next steps related to divisional indirect cash flow statements
Hamerski, Grace	9/11/2025	0.3	Call with PJT, S. Loop, D. Shiffman and G. Hamerski (A&M) to discuss cash pooling analysis and exit financing updates
Loop, Stuart	9/11/2025	0.1	Participate in company side advisor call with PJT, K&E and A&M teams
Loop, Stuart	9/11/2025	0.3	Call with PJT, S. Loop, D. Shiffman and G. Hamerski (A&M) to discuss cash pooling analysis and exit financing updates
Loop, Stuart	9/11/2025	0.4	Call with D. Webber, S. Loop, and G. Hamerski (A&M) to discuss data received related to business plan analysis and alignment with business plan workstream
Loop, Stuart	9/11/2025	0.4	Call with S. Loop and G. Hamerski (A&M) to discuss DIP reconciliation to business plan and risks and opportunities framework
Loop, Stuart	9/11/2025	0.6	Call with company finance team regarding risks and opportunities divisional summary tool
Loop, Stuart	9/11/2025	0.6	Call with S. Loop and G. Hamerski (A&M) to discuss reconciliation of financial projections to DIP budget assumptions and case updates
Loop, Stuart	9/11/2025	0.7	Email correspondence with company accounting team on divisional statements of cash flows following call on 9.11.25
Loop, Stuart	9/11/2025	0.7	Email correspondence with company finance staff regarding follow up diligence questions on historical operating performance from FTI call on 9.5.25
Loop, Stuart	9/11/2025	1.1	Call with Company, S. Loop, and G. Hamerski (A&M) to discuss July opening balance sheet for financial projections and next steps related to divisional indirect cash flow statements
Loop, Stuart	9/11/2025	0.9	Email correspondence with company regarding working capital seasonality tool following input from the accounting team at Company
Loop, Stuart	9/11/2025	0.5	Call with Company, S. Loop, and G. Hamerski (A&M) to discuss feedback on working capital calendarization workbook provided to divisional leaders

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Loop, Stuart	9/11/2025	0.8	Email correspondence with company accounting team regarding indirect cash flow method and historical data
Loop, Stuart	9/11/2025	0.4	Call with S. Loop and G. Hamerski (A&M) to discuss revisions to working capital calendarization workbook provided to divisional leaders
Shiffman, David	9/11/2025	0.3	Call with PJT, S. Loop, D. Shiffman and G. Hamerski (A&M) to discuss cash pooling analysis and exit financing updates
Simion, Tony	9/11/2025	1.8	Review program and plant data in preparation for Ad Hoc Lender Advisor meetings
Webber, Dan	9/11/2025	2.8	Prepare draft presentation materials summarizing initiatives related to optimizing warehouse property footprint
Webber, Dan	9/11/2025	2.7	Prepare draft presentation materials summarizing initiatives related to optimizing non-manufacturing real estate footprint
Webber, Dan	9/11/2025	0.4	Call with D. Webber, S. Loop, and G. Hamerski (A&M) to discuss data received related to business plan analysis and alignment with business plan workstream
Webber, Dan	9/11/2025	0.1	Correspond with Company management regarding supporting analyses for upcoming business plan meetings
Webber, Dan	9/11/2025	0.7	Working session with N. Grossi, D. Webber to discuss business plan analysis and alignment with business plan workstream
Grossi, Nick	9/12/2025	0.4	Call with N. Grossi and S. Loop (A&M) regarding meeting preparation for week of 9.15.25 with company management team
Grossi, Nick	9/12/2025	1.0	Review and assess all division business plans submitted
Hamerski, Grace	9/12/2025	1.6	Refine presentation outputs in divisional P&L calendarization workbook for revenues and gross profit
Hamerski, Grace	9/12/2025	2.9	Analyze and refine input and overlay mechanics in P&L consolidator model for potential business risks and opportunities
Hamerski, Grace	9/12/2025	2.7	Develop and refine mechanics for variance dashboard in P&L consolidator model to analyze divisional changes
Hamerski, Grace	9/12/2025	1.7	Update capital expenditures projections for latest thinking forecast provided by company in working capital calendarization workbook
Hamerski, Grace	9/12/2025	1.1	Call with S. Loop and G. Hamerski (A&M) to discuss case updates and development of variance dashboard for P&L scenarios
Hamerski, Grace	9/12/2025	0.5	Call with S. Loop and G. Hamerski (A&M) to discuss progress on P&L consolidator dashboards and workplan next steps
Hamerski, Grace	9/12/2025	2.4	Make adjustments to presentation outputs for each business unit in working capital calendarization model per company feedback
Loop, Stuart	9/12/2025	0.5	Call with S. Loop and G. Hamerski (A&M) to discuss progress on P&L consolidator dashboards and workplan next steps
Loop, Stuart	9/12/2025	2.4	Outline and consolidate variances for divisional dashboard to bridge 8.8.25 income statements to anticipated 9.18.25 income statements from company finance team
Loop, Stuart	9/12/2025	0.4	Call with N. Grossi and S. Loop (A&M) regarding meeting preparation for week of 9.15.25 with company management team

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Professional	Date	Hours	Activity
Loop, Stuart	9/12/2025	0.6	Email correspondence with company finance team on lighting division seasonality trends and balance sheet
Loop, Stuart	9/12/2025	1.4	Build out divisional charts for EBITDA performance by division for projection period
Loop, Stuart	9/12/2025	0.4	Review and provide comments to company management regarding joint venture consolidation strategy
Loop, Stuart	9/12/2025	1.1	Call with H. Waismann, D. Shiffman, S. Loop (A&M) regarding alignment of monthly balance sheet roll forwards for DIP and 3-statement models
Loop, Stuart	9/12/2025	0.9	Outline update process timeline and steps for new income statements expected from the divisions on 9.18.25
Loop, Stuart	9/12/2025	1.1	Call with S. Loop and G. Hamerski (A&M) to discuss case updates and development of variance dashboard for P&L scenarios
Postolos, Lucas	9/12/2025	2.2	Adjust trial balance summary file to incorporate revised line items in Company trial balance data by legal entity
Postolos, Lucas	9/12/2025	2.7	Prepare summary of July trial balance to consolidate line items into one page structure by legal entity
Shiffman, David	9/12/2025	1.1	Call with H. Waismann, D. Shiffman, S. Loop (A&M) regarding alignment of monthly balance sheet roll forwards for DIP and 3-statement models
Simion, Tony	9/12/2025	0.3	Call with T. Simion (A&M) and D. Webber (A&M) to discuss status of real estate diligence and preparation for meetings scheduled between 9/15/25 - 9/19/25
Simion, Tony	9/12/2025	1.1	Review materials provided by management regarding potential non-production location footprint optimization
Waismann, Heitor	9/12/2025	1.1	Call with H. Waismann, D. Shiffman, S. Loop (A&M) regarding alignment of monthly balance sheet roll forwards for DIP and 3-statement models
Webber, Dan	9/12/2025	0.3	Call with Company management to discuss plant real estate footprint strategy
Webber, Dan	9/12/2025	1.2	Revise presentation materials summarizing initiatives related to optimizing warehouse property footprint
Webber, Dan	9/12/2025	0.5	Call with Company management to discuss warehouse footprint strategy
Webber, Dan	9/12/2025	0.3	Call with T. Simion (A&M) and D. Webber (A&M) to discuss status of real estate diligence and preparation for meetings scheduled between 9/15/25 - 9/19/25
Webber, Dan	9/12/2025	0.2	Review revisions by Company management to warehouse footprint strategy
Webber, Dan	9/12/2025	0.1	Correspond with Company management regarding JV financials
Webber, Dan	9/12/2025	0.1	Correspond with Company management about meeting agenda for upcoming management meetings week of 9/15/25 - 9/19/25
Webber, Dan	9/12/2025	0.1	Correspond with T. Simion (A&M) about meeting agenda for upcoming management meetings week of 9/15/25 - 9/19/25
Webber, Dan	9/12/2025	0.4	Review plant real estate footprint strategy provided by Company management

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Hamerski, Grace	9/13/2025	2.7	Prepare executive summary of presentation materials related to company joint ventures projections in 2025 and 2026
Loop, Stuart	9/13/2025	0.9	Outline business plan analysis business plan requirements from the divisional units for upcoming meetings with the company during the week of 9.15.25
Webber, Dan	9/13/2025	0.4	Review latest data provided for manufacturing real estate footprint strategy
Webber, Dan	9/13/2025	0.3	Review latest data provided for JV strategy
Hamerski, Grace	9/14/2025	0.6	Update summary outputs and presentation materials for business plan model following July actualization
Hamerski, Grace	9/14/2025	0.8	Update group and divisional balance sheet inputs in business plan model for July 2025 actuals
Hamerski, Grace	9/14/2025	2.4	Update assumptions for consolidation and statutory adjustments in balance sheet consolidator for latest thinking July data
Hamerski, Grace	9/14/2025	1.6	Update group and divisional P&L inputs in business plan model for July 2025 actuals
Loop, Stuart	9/14/2025	1.4	Develop roadmap for business plan seasonality and divisional update for revised income statements coming on 9.19.25
Loop, Stuart	9/14/2025	1.9	Develop mechanics for divisional seasonality tool for free cash flow walk for 3-statement model
Webber, Dan	9/14/2025	0.3	Prepare for chapter 11 opportunity calls with GTS, Ride Dynamics, and Lighting
Grossi, Nick	9/15/2025	1.7	Review and provide comments re: strategic alternative actions
Grossi, Nick	9/15/2025	1.2	Prepare and participate in lighting business plan review
Grossi, Nick	9/15/2025	1.3	Coordinate business plan presentation
Hamerski, Grace	9/15/2025	1.4	Create responsibility matrix for company inputs required to actualize business plan model and supporting analyses
Hamerski, Grace	9/15/2025	0.5	Call with L. Kordupel and G. Hamerski (A&M) to discuss reconciliation items between financial projections and DIP budget assumptions
Hamerski, Grace	9/15/2025	1.2	Refine adjustments made to business plan model for July actualization and latest thinking chapter 11 impacts
Hamerski, Grace	9/15/2025	0.9	Call with S. Loop, L. Kordupel, and G. Hamerski (A&M) to discuss business plan outputs and case timeline update
Hamerski, Grace	9/15/2025	2.4	Analyze allocation assumptions regarding prepetition trade payables in business plan model and refine assumptions
Hamerski, Grace	9/15/2025	0.4	Correspond with company on open items related to July P&L actualization and latest thinking company projections
Hamerski, Grace	9/15/2025	0.7	Call with S. Loop, L. Kordupel, and G. Hamerski (A&M) to discuss case updates and workstream next steps
Hamerski, Grace	9/15/2025	0.3	Correspond with company on open items related to July disclosure statement opening balance sheet adjustments

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Hamerski, Grace	9/15/2025	0.7	Call with L. Kordupel and G. Hamerski (A&M) to discuss risks and opportunities analysis and DIP to 3SM reconciliation
Hamerski, Grace	9/15/2025	0.8	Update risks and opportunities overlay functionality in P&L consolidator model for latest thinking data inputs provided by company
Hamerski, Grace	9/15/2025	2.1	Prepare summary of GUC claims analysis in business plan model
Hamerski, Grace	9/15/2025	0.5	Call with L. Kordupel and G. Hamerski (A&M) to discuss business plan model inputs and workstream timeline
Kordupel, Lewis	9/15/2025	0.7	Call with S. Loop, L. Kordupel, and G. Hamerski (A&M) to discuss case updates and workstream next steps
Kordupel, Lewis	9/15/2025	2.6	Continue analysis of financial projections for purposes of updating the business plan model
Kordupel, Lewis	9/15/2025	2.3	Analyze vendor disbursements for purposes of identifying unreconciled variances
Kordupel, Lewis	9/15/2025	1.2	Working session regarding business plan model updates
Kordupel, Lewis	9/15/2025	0.9	Call with S. Loop, L. Kordupel, and G. Hamerski (A&M) to discuss business plan outputs and case timeline update
Kordupel, Lewis	9/15/2025	0.7	Call with L. Kordupel and G. Hamerski (A&M) to discuss risks and opportunities analysis and DIP to 3SM reconciliation
Kordupel, Lewis	9/15/2025	0.5	Call with L. Kordupel and G. Hamerski (A&M) to discuss reconciliation items between financial projections and DIP budget assumptions
Kordupel, Lewis	9/15/2025	2.8	Analyze financial projections for purposes of updating the business plan model
Kordupel, Lewis	9/15/2025	0.5	Call with L. Kordupel and G. Hamerski (A&M) to discuss business plan model inputs and workstream timeline
Loop, Stuart	9/15/2025	0.7	Call with lighting division company management, E. Swager (K&E), T. Simion, D. Webber and S. Loop (A&M) to discuss chapter 11 opportunities and scenarios
Loop, Stuart	9/15/2025	0.7	Call with S. Loop, L. Kordupel, and G. Hamerski (A&M) to discuss case updates and workstream next steps
Loop, Stuart	9/15/2025	0.8	Email correspondence with company finance staff regarding revised capital expenditures by division and related monthly calendarization
Loop, Stuart	9/15/2025	0.5	Call with green technologies division company management, E. Swager (K&E), T. Simion, D. Webber and S. Loop (A&M) to discuss chapter 11 opportunities and scenarios
Loop, Stuart	9/15/2025	1.6	Attend lighting business unit presentation on 5-year projections and strategy with company, A&M and K&E teams
Loop, Stuart	9/15/2025	0.3	Participate in company side advisor call with PJT, K&E and A&M teams
Loop, Stuart	9/15/2025	1.9	Outline presentation materials for upcoming meetings with company management team on 9.18.25 regarding divisional business plan materials

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Loop, Stuart	9/15/2025	0.5	Call with ride dynamics division company management, E. Swager (K&E), T. Simion, D. Webber and S. Loop (A&M) to discuss chapter 11 opportunities and scenarios
Loop, Stuart	9/15/2025	0.9	Call with S. Loop, L. Kordupel, and G. Hamerski (A&M) to discuss business plan outputs and case timeline update
Simion, Tony	9/15/2025	0.5	Call with ride dynamics division company management, E. Swager (K&E), T. Simion, D. Webber and S. Loop (A&M) to discuss chapter 11 opportunities and scenarios
Simion, Tony	9/15/2025	0.7	Summarize business plan actions and next steps for Lighting Division
Simion, Tony	9/15/2025	0.7	Call with lighting division company management, E. Swager (K&E), T. Simion, D. Webber and S. Loop (A&M) to discuss chapter 11 opportunities and scenarios
Simion, Tony	9/15/2025	2.1	Attend Managements presentation of preliminary business plan of Lighting Division
Simion, Tony	9/15/2025	0.8	Summarize business plan actions and next steps for Interiors Division
Simion, Tony	9/15/2025	0.5	Call with green technologies division company management, E. Swager (K&E), T. Simion, D. Webber and S. Loop (A&M) to discuss chapter 11 opportunities and scenarios
Simion, Tony	9/15/2025	1.4	Attend Managements presentation of preliminary business plan of Interiors Division
Webber, Dan	9/15/2025	0.2	Correspond with Company management regarding follow-up requests to chapter 11 opportunity meeting related to Lighting
Webber, Dan	9/15/2025	0.1	Correspond with Company management regarding preparation for upcoming business unit forecast review meetings
Webber, Dan	9/15/2025	0.3	Review revised prepetition AP balance for the purposes of chapter 11 opportunity analysis
Webber, Dan	9/15/2025	1.6	Call with Company management to discuss draft of 5-year forecast
Webber, Dan	9/15/2025	0.4	Review latest materials related to joint ventures provided by management for incorporation into chapter 11 opportunity analysis
Webber, Dan	9/15/2025	0.4	Prepare for chapter 11 opportunity calls with Interiors, Electronics, and Aftermarket
Webber, Dan	9/15/2025	0.5	Call with green technologies division company management, E. Swager (K&E), T. Simion, D. Webber and S. Loop (A&M) to discuss chapter 11 opportunities and scenarios
Webber, Dan	9/15/2025	0.5	Call with ride dynamics division company management, E. Swager (K&E), T. Simion, D. Webber and S. Loop (A&M) to discuss chapter 11 opportunities and scenarios
Webber, Dan	9/15/2025	0.7	Call with lighting division company management, E. Swager (K&E), T. Simion, D. Webber and S. Loop (A&M) to discuss chapter 11 opportunities and scenarios
Grossi, Nick	9/16/2025	0.4	Review business plan materials and provide comments re: same
Hamerski, Grace	9/16/2025	2.1	Make refinements to turnover ratio calculations per company feedback in working capital calendarization workbook and prepare for distribution

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Hamerski, Grace	9/16/2025	1.2	Update business plan model with latest thinking calendarized annual P&L projections provided by company
Hamerski, Grace	9/16/2025	0.9	Call with S. Loop, L. Kordupel, and G. Hamerski (A&M) to discuss revised case timeline and workplan next steps
Hamerski, Grace	9/16/2025	0.7	Prepare summary of ordinary course trade payables functionality in working capital calendarization workbook in response to company inquiry
Hamerski, Grace	9/16/2025	0.6	Call with S. Loop and G. Hamerski (A&M) to discuss updates to working capital calendarization workbook and P&L inputs for business plan model
Hamerski, Grace	9/16/2025	0.3	Call with A&M (L. Kordupel and G. Hamerski) re: business plan updates, including next steps
Hamerski, Grace	9/16/2025	2.3	Update emergence assumptions in business plan model for latest thinking and analyze chapter 11 impacts
Hamerski, Grace	9/16/2025	2.4	Update P&L consolidator for latest group and divisional P&L annual and monthly projections provided by company
Hamerski, Grace	9/16/2025	2.8	Update balance sheet reconciliation presentation materials for company accounting team with latest thinking July adjustments
Kordupel, Lewis	9/16/2025	0.3	Call with A&M (L. Kordupel and G. Hamerski) re: business plan updates, including next steps
Kordupel, Lewis	9/16/2025	2.4	Continue analysis of financial projections for purposes of preparing a business plan summary by business unit
Kordupel, Lewis	9/16/2025	2.8	Analyze financial projections for purposes of preparing a business plan summary by business unit
Kordupel, Lewis	9/16/2025	0.9	Call with S. Loop, L. Kordupel, and G. Hamerski (A&M) to discuss revised case timeline and workplan next steps
Kordupel, Lewis	9/16/2025	0.4	Call with L. Kordupel and S. Loop (A&M) regarding business plan open items, including next steps
Loop, Stuart	9/16/2025	0.9	Bridge monthly DIP budget to latest thinking income statement forecast for consolidated business
Loop, Stuart	9/16/2025	1.8	Prepare meeting agenda for meetings 9.22.25 to 9.24.25 for divisional finance team reviews
Loop, Stuart	9/16/2025	1.8	Outline presentation materials for upcoming meetings with company management team on 9.25.25 regarding divisional working capital and 5-year projection reviews
Loop, Stuart	9/16/2025	0.9	Compile responses to lender diligence requests related to income statement trends for 2025 and 2026 DIP projections
Loop, Stuart	9/16/2025	0.9	Call with S. Loop, L. Kordupel, and G. Hamerski (A&M) to discuss revised case timeline and workplan next steps
Loop, Stuart	9/16/2025	0.6	Email correspondence with company finance staff regarding meeting agenda for working sessions on 9.22.25
Loop, Stuart	9/16/2025	0.6	Call with S. Loop and G. Hamerski (A&M) to discuss updates to working capital calendarization workbook and P&L inputs for business plan model
Loop, Stuart	9/16/2025	0.5	Call with electronics division company management, E. Swager (K&E), T. Simion, D. Webber and S. Loop (A&M) to discuss chapter 11 opportunities and scenarios

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Loop, Stuart	9/16/2025	0.5	Call with after market division company management, E. Swager (K&E), T. Simion, D. Webber and S. Loop (A&M) to discuss chapter 11 opportunities and scenarios
Loop, Stuart	9/16/2025	0.4	Email correspondence with Company finance team regarding meeting agenda topics for upcoming meetings on 9.22.25
Loop, Stuart	9/16/2025	0.4	Call with interiors division company management, E. Swager (K&E), T. Simion, D. Webber and S. Loop (A&M) to discuss chapter 11 opportunities and scenarios
Loop, Stuart	9/16/2025	0.3	Email correspondence with company accounting team regarding EY diligence request list items for balance sheets
Loop, Stuart	9/16/2025	1.1	Build out 3-statement model mechanics for various emergence dates and related case assumptions
Loop, Stuart	9/16/2025	0.2	Meeting with company accounting staff regarding historical cash flow statement reporting by division
Loop, Stuart	9/16/2025	0.4	Call with L. Kordupel and S. Loop (A&M) regarding business plan open items, including next steps
Loop, Stuart	9/16/2025	0.3	Call with T. Simion, S. Loop, D. Webber (A&M) and Company management to discuss agenda for Business Plan meetings 9/22 - 9/25
Postolos, Lucas	9/16/2025	0.4	Correspond with L. Campbell (A&M) regarding analysis of trial balances by legal entity
Postolos, Lucas	9/16/2025	0.7	Revise presentation summarizing Analyze trial balances by legal entity
Simion, Tony	9/16/2025	0.5	Call with after market division company management, E. Swager (K&E), T. Simion, D. Webber and S. Loop (A&M) to discuss chapter 11 opportunities and scenarios
Simion, Tony	9/16/2025	0.3	Call with T. Simion, S. Loop, D. Webber (A&M) and Company management to discuss agenda for Business Plan meetings 9/22 - 9/25
Simion, Tony	9/16/2025	0.4	Call with interiors division company management, E. Swager (K&E), T. Simion, D. Webber and S. Loop (A&M) to discuss chapter 11 opportunities and scenarios
Simion, Tony	9/16/2025	0.5	Call with electronics division company management, E. Swager (K&E), T. Simion, D. Webber and S. Loop (A&M) to discuss chapter 11 opportunities and scenarios
Webber, Dan	9/16/2025	0.1	Correspond with Company management regarding diligence items needed for the Business Plan related to Interiors
Webber, Dan	9/16/2025	0.1	Review business case template provided by Company management for real estate footprint reduction analyses
Webber, Dan	9/16/2025	0.1	Correspond with Company management regarding diligence items needed for the Business Plan related to real estate
Webber, Dan	9/16/2025	0.4	Call with interiors division company management, E. Swager (K&E), T. Simion, D. Webber and S. Loop (A&M) to discuss chapter 11 opportunities and scenarios
Webber, Dan	9/16/2025	0.1	Correspond with Company management regarding diligence items needed for the Business Plan related to Ride Dynamics
Webber, Dan	9/16/2025	0.1	Correspond with Company management regarding preparation for upcoming business unit forecast review meetings

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Professional	Date	Hours	Activity
Webber, Dan	9/16/2025	0.5	Call with after market division company management, E. Swager (K&E), T. Simion, D. Webber and S. Loop (A&M) to discuss chapter 11 opportunities and scenarios
Webber, Dan	9/16/2025	0.1	Correspond with Company management regarding business case templates for real estate footprint analyses
Webber, Dan	9/16/2025	0.1	Correspond with Company management regarding diligence items needed for the Business Plan related to Electronics
Webber, Dan	9/16/2025	0.3	Review of agenda presentation for Business Unit meetings 9/22/25 - 9/26/25
Webber, Dan	9/16/2025	0.3	Call with T. Simion, S. Loop, D. Webber (A&M) and Company management to discuss agenda for Business Plan meetings 9/22 - 9/25
Webber, Dan	9/16/2025	0.5	Call with electronics division company management, E. Swager (K&E), T. Simion, D. Webber and S. Loop (A&M) to discuss chapter 11 opportunities and scenarios
Webber, Dan	9/16/2025	0.4	Call with Company management to debrief on chapter 11 opportunity discussions with certain business units
Webber, Dan	9/16/2025	0.2	Correspond with Company management regarding diligence items needed for the Business Plan related to Lighting
Grossi, Nick	9/17/2025	1.0	Review and provide comments re: electronics division strategic alternatives
Grossi, Nick	9/17/2025	0.4	Prepare and participate in monthly performance review with Electronics division
Hamerski, Grace	9/17/2025	1.2	Make refinements to currency conversion mechanics and source data inputs in business plan model
Hamerski, Grace	9/17/2025	0.7	Call with S. Loop and G. Hamerski (A&M) to discuss case updates and distribution of revised working capital calendarization workbook
Hamerski, Grace	9/17/2025	1.0	Call with Company, S. Loop, and G. Hamerski (A&M) to discuss final adjustments to July 2025 opening balance sheet
Hamerski, Grace	9/17/2025	2.4	Adjust assumptions in balance sheet consolidator model related to key working capital accounts
Hamerski, Grace	9/17/2025	1.7	Analyze company inquiries regarding functionality of divisional working capital calendarization workbook and summarize responses
Hamerski, Grace	9/17/2025	0.7	Call with S. Loop, L. Kordupel and G. Hamerski (A&M) to discuss case updates and summary outputs for business plan model
Hamerski, Grace	9/17/2025	1.0	Call with S. Loop and G. Hamerski A&M) to discuss revisions and updates to working capital calendarization workbook per divisional feedback
Hamerski, Grace	9/17/2025	2.8	Update and refine mechanics per company feedback in working capital calendarization workbook following call
Hamerski, Grace	9/17/2025	0.5	Call with S. Loop and G. Hamerski (A&M) to discuss revisions to three statement model and balance sheet consolidator model
Hamerski, Grace	9/17/2025	0.5	Call with Company, S. Loop, and G. Hamerski (A&M) to address questions from divisional leaders regarding working capital calendarization tool
Kordupel, Lewis	9/17/2025	0.7	Call with S. Loop, L. Kordupel and G. Hamerski (A&M) to discuss case updates and summary outputs for business plan model

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Professional	Date	Hours	Activity
Kordupel, Lewis	9/17/2025	2.8	Analyze financial projections for purposes of preparing three statement model updates
Kordupel, Lewis	9/17/2025	0.4	Call with L. Kordupel, S. Loop (A&M) regarding business plan forecast timing and process
Kordupel, Lewis	9/17/2025	2.3	Continue analysis of financial projections for purposes of preparing three statement model updates
Loop, Stuart	9/17/2025	0.7	Call with S. Loop, L. Kordupel and G. Hamerski (A&M) to discuss case updates and summary outputs for business plan model
Loop, Stuart	9/17/2025	0.8	Email correspondence with company finance staff regarding agenda for 9.22.25 to 9.25.25
Loop, Stuart	9/17/2025	0.8	Email correspondence with company accounting team regarding Alix diligence questions on business plan revenue items
Loop, Stuart	9/17/2025	1.6	Attend electronics business unit presentation on 5-year projections and strategy with company, A&M and K&E teams
Loop, Stuart	9/17/2025	1.7	Review and provide A&M comments regarding divisional income statement and cash flow presentation materials in advance of meetings with company management on 9.22.25
Loop, Stuart	9/17/2025	1.0	Call with Company, S. Loop, and G. Hamerski (A&M) to discuss final adjustments to July 2025 opening balance sheet
Loop, Stuart	9/17/2025	1.4	Build out model mechanics related to summary divisional working capital and free cash flow charts
Loop, Stuart	9/17/2025	1.3	Build out model mechanics for divisional free cash flow walk for 3-statement model
Loop, Stuart	9/17/2025	1.0	Call with PJT, T. Simion, S. Loop (A&M) to discuss preparation for meetings with company management team upcoming on 9.22.25
Loop, Stuart	9/17/2025	0.4	Call with L. Kordupel, S. Loop (A&M) regarding business plan forecast timing and process
Loop, Stuart	9/17/2025	0.5	Call with Company, S. Loop, and G. Hamerski (A&M) to address questions from divisional leaders regarding working capital calendarization tool
Loop, Stuart	9/17/2025	1.0	Call with S. Loop and G. Hamerski A&M) to discuss revisions and updates to working capital calendarization workbook per divisional feedback
Loop, Stuart	9/17/2025	0.7	Call with S. Loop and G. Hamerski (A&M) to discuss case updates and distribution of revised working capital calendarization workbook
Postolos, Lucas	9/17/2025	2.7	Prepare presentation materials summarizing analysis of trial balances by legal entity
Postolos, Lucas	9/17/2025	1.2	Revise asset line item groupings summarizing analysis of trial balances by legal entity
Postolos, Lucas	9/17/2025	0.9	Revise asset liability line item groupings summarizing analysis of trial balances by legal entity
Postolos, Lucas	9/17/2025	0.8	Prepare presentation materials summarizing analysis of trial balances by region
Simion, Tony	9/17/2025	2.1	Attend Managements presentation of preliminary business plan of Electronics Division

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Professional	Date	Hours	Activity
Simion, Tony	9/17/2025	0.8	Attend meeting with D. de Gosztonyi (PJT) to discuss exit financing due diligence and preparation for management meetings
Simion, Tony	9/17/2025	1.3	Summarize key items from business plan presentations to determine messaging and actions yet to be finalized in preparation from meetings with Ad Hoc Lender Advisors
Simion, Tony	9/17/2025	1.0	Call with PJT, T. Simion, S. Loop (A&M) to discuss preparation for meetings with company management team upcoming on 9.22.25
Webber, Dan	9/17/2025	0.1	Correspond with Company management regarding expiration of certain warehouse leases
Webber, Dan	9/17/2025	0.3	Review 5-year forecast presentations for Lighting segment
Webber, Dan	9/17/2025	0.2	Correspond with Company management regarding incrementally identified chapter 11 opportunities related to plant manufacturing
Webber, Dan	9/17/2025	0.9	Working sessions with E. Swager, N. Howard, M. Young (K&E) regarding chapter 11 opportunity analysis
Webber, Dan	9/17/2025	0.2	Correspond with L. Postolos (A&M) regarding trial balance summaries to use for discussion purposes related to chapter 11 opportunity analysis
Webber, Dan	9/17/2025	0.2	Correspond with Company management regarding forecasted JV performance
Webber, Dan	9/17/2025	0.1	Call with Company management regarding chapter 11 opportunity business cases for Lighting segment
Webber, Dan	9/17/2025	1.2	Prepare summary of JV legal entities as related to chapter 11 opportunity analysis
Webber, Dan	9/17/2025	0.4	Review 5-year forecast presentations for Electronics segment
Webber, Dan	9/17/2025	1.5	Call with E. Swager, et al. (K&E) and Company management regarding 5-year forecast for Electronics segment
Webber, Dan	9/17/2025	0.4	Review 5-year forecast presentations for Interiors segment
Grossi, Nick	9/18/2025	0.4	Prepare and participate in discussion with Company related to India 5-year plan
Grossi, Nick	9/18/2025	1.6	Develop strategic alternatives to operating plan
Grossi, Nick	9/18/2025	1.0	Prepare and participate in discussion with Company related to Green Tech's 5-year plan
Grossi, Nick	9/18/2025	1.0	Prepare and participate in discussion with Company related to Ride Dynamics 5-year plan
Grossi, Nick	9/18/2025	1.0	Prepare and participate in discussion with Company related to Ride Dynamics monthly operations
Grossi, Nick	9/18/2025	1.2	Prepare and participate in discussion with Company related to Green Tech's monthly operations
Hamerski, Grace	9/18/2025	1.0	Call with Company, S. Loop, L. Kordupel, and G. Hamerski (A&M) to discuss P&L and working capital calendarization
Hamerski, Grace	9/18/2025	1.9	Working session with L. Kordupel and G. Hamerski (A&M) to analyze and refine key operating assumptions in business plan model

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Professional	Date	Hours	Activity
Hamerski, Grace	9/18/2025	0.8	Analyze impacts of variances in assumptions between latest DIP budget and business plan model working capital
Hamerski, Grace	9/18/2025	0.2	Call with L. Kordupel and G. Hamerski (A&M) to discuss preparation of business plan model for distribution
Hamerski, Grace	9/18/2025	0.2	Call with S. Loop and G. Hamerski (A&M) to discuss responses to questions from divisional teams regarding calendarization workbook
Hamerski, Grace	9/18/2025	0.6	Call with S. Loop, L. Kordupel, and G. Hamerski (A&M) to discuss adjustments to business plan model and next steps
Hamerski, Grace	9/18/2025	2.1	Working session with L. Kordupel and G. Hamerski (A&M) to analyze and reconcile variances in DIP budget and business plan assumptions
Hamerski, Grace	9/18/2025	0.5	Call with L. Kordupel and G. Hamerski (A&M) to revise mechanics in divisional tabs of business plan model
Hamerski, Grace	9/18/2025	1.6	Working session with L. Kordupel and G. Hamerski (A&M) to revise DIP financing assumptions and mechanics in business plan model
Hamerski, Grace	9/18/2025	1.3	Make updates to debt assumptions for latest thinking DIP and exit financing scenarios in business plan model
Hamerski, Grace	9/18/2025	0.5	Call with S. Loop, L. Kordupel, and G. Hamerski (A&M) to discuss workstream next steps
Hamerski, Grace	9/18/2025	0.5	Call with Company, S. Loop, and G. Hamerski (A&M) to discuss questions related to calendarization workbook and mechanics
Hamerski, Grace	9/18/2025	0.4	Call with S. Loop, L. Kordupel, and G. Hamerski (A&M) to discuss workstream updates and workplan next steps
Hamerski, Grace	9/18/2025	2.8	Working session with L. Kordupel and G. Hamerski (A&M) to discuss adjustments to consolidation mechanics in business plan model
Hamerski, Grace	9/18/2025	0.1	Call with L. Kordupel and G. Hamerski (A&M) to discuss revisions to business plan model to align with DIP budget
Hamerski, Grace	9/18/2025	1.4	Working session with L. Kordupel and G. Hamerski (A&M) to analyze and refine debt assumptions in business plan model
Kordupel, Lewis	9/18/2025	1.6	Working session with L. Kordupel and G. Hamerski (A&M) to revise DIP financing assumptions and mechanics in business plan model
Kordupel, Lewis	9/18/2025	0.4	Call with S. Loop, L. Kordupel, and G. Hamerski (A&M) to discuss workstream updates and workplan next steps
Kordupel, Lewis	9/18/2025	2.8	Working session with L. Kordupel and G. Hamerski (A&M) to discuss adjustments to consolidation mechanics in business plan model
Kordupel, Lewis	9/18/2025	2.1	Working session with L. Kordupel and G. Hamerski (A&M) to analyze and reconcile variances in DIP budget and business plan assumptions
Kordupel, Lewis	9/18/2025	1.4	Working session with L. Kordupel and G. Hamerski (A&M) to analyze and refine debt assumptions in business plan model
Kordupel, Lewis	9/18/2025	0.2	Call with L. Kordupel and G. Hamerski (A&M) to discuss preparation of business plan model for distribution
Kordupel, Lewis	9/18/2025	2.3	Analyze financial projections for purposes of the three statement model updates
Kordupel, Lewis	9/18/2025	0.5	Call with L. Kordupel and G. Hamerski (A&M) to revise mechanics in divisional tabs of business plan model

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Professional	Date	Hours	Activity
Kordupel, Lewis	9/18/2025	1.9	Working session with L. Kordupel and G. Hamerski (A&M) to analyze and refine key operating assumptions in business plan model
Kordupel, Lewis	9/18/2025	0.5	Call with S. Loop, L. Kordupel, and G. Hamerski (A&M) to discuss workstream next steps
Kordupel, Lewis	9/18/2025	0.6	Call with S. Loop, L. Kordupel, and G. Hamerski (A&M) to discuss adjustments to business plan model and next steps
Kordupel, Lewis	9/18/2025	1.0	Call with Company, S. Loop, L. Kordupel, and G. Hamerski (A&M) to discuss P&L and working capital calendarization
Kordupel, Lewis	9/18/2025	0.1	Call with L. Kordupel and G. Hamerski (A&M) to discuss revisions to business plan model to align with DIP budget
Loop, Stuart	9/18/2025	0.4	Call with S. Loop, L. Kordupel, and G. Hamerski (A&M) to discuss workstream updates and workplan next steps
Loop, Stuart	9/18/2025	0.9	Outline risks and opportunities notes for interiors division for financial impact on projection period
Loop, Stuart	9/18/2025	0.4	Meeting with company accounting staff regarding accounts payable aging and intercompany accounting
Loop, Stuart	9/18/2025	0.2	Call with S. Loop and G. Hamerski (A&M) to discuss responses to questions from divisional teams regarding calendarization workbook
Loop, Stuart	9/18/2025	0.3	Call with company, PJT, T. Simion and S. Loop (A&M) regarding agenda for upcoming meetings with company management on 9.22.25 and 9.23.25
Loop, Stuart	9/18/2025	1.0	Call with Company, S. Loop, L. Kordupel, and G. Hamerski (A&M) to discuss P&L and working capital calendarization
Loop, Stuart	9/18/2025	0.8	Bridge business unit presentation from week of 9.15.25 to income statement files provided on 9.17.25
Loop, Stuart	9/18/2025	0.7	Compile business plan risks and opportunities for the GTS division following input from the company finance team
Loop, Stuart	9/18/2025	0.7	Email correspondence with divisional finance staff regarding ride dynamics division risks and opportunities
Loop, Stuart	9/18/2025	0.6	Email correspondence with company team to discuss balance sheet adjustments to July 2025 divisional balances
Loop, Stuart	9/18/2025	0.6	Call with S. Loop, L. Kordupel, and G. Hamerski (A&M) to discuss adjustments to business plan model and next steps
Loop, Stuart	9/18/2025	0.5	Call with S. Loop, L. Kordupel, and G. Hamerski (A&M) to discuss workstream next steps
Loop, Stuart	9/18/2025	1.2	Attend green technologies business unit presentation on 5-year projections and strategy with company, A&M and K&E teams
Loop, Stuart	9/18/2025	1.3	Attend ride dynamics business unit presentation on 5-year projections and strategy with company, A&M and K&E teams
Loop, Stuart	9/18/2025	0.5	Call with Company, S. Loop, and G. Hamerski (A&M) to discuss questions related to calendarization workbook and mechanics
Loop, Stuart	9/18/2025	1.3	Outline risks and opportunities notes for the ride dynamics division for financial impact on projection period
Loop, Stuart	9/18/2025	2.2	Revise model mechanics for change in emergence date assumptions for June 2026

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Professional	Date	Hours	Activity
Loop, Stuart	9/18/2025	0.2	Participate in company side advisor call with PJT, K&E and A&M teams
Postolos, Lucas	9/18/2025	1.7	Organize trial balance summaries by country to evaluate net book value at each jurisdiction
Postolos, Lucas	9/18/2025	1.6	Prepare presentation materials summarizing analysis of trial balances by legal entity
Postolos, Lucas	9/18/2025	1.2	Incorporate information regarding business unit and legal entity relationships into trial balance summary materials
Postolos, Lucas	9/18/2025	1.1	Incorporate information regarding manufacturing plants at legal entities into trial balance summary materials
Postolos, Lucas	9/18/2025	0.9	Prepare presentation materials summarizing analysis of trial balances by country
Simion, Tony	9/18/2025	1.4	Attend Managements presentation of preliminary business plan of Ride Dynamics Division
Simion, Tony	9/18/2025	0.9	Summarize finding from day's business plan discussions and remaining actions discussed with Management
Simion, Tony	9/18/2025	0.3	Call with company, PJT, T. Simion and S. Loop (A&M) regarding agenda for upcoming meetings with company management on 9.22.25 and 9.23.25
Simion, Tony	9/18/2025	1.6	Attend Managements presentation of preliminary business plan of Green Technologies Division
Simion, Tony	9/18/2025	0.7	Attend Managements presentation of preliminary India Business Plan
Simion, Tony	9/18/2025	0.3	Discuss with Management to discuss next weeks agenda in preparation of business plan Discuss with Ad Hoc Lender Advisors
Webber, Dan	9/18/2025	0.1	Correspond with Company management regarding lease terms for specific manufacturing plant
Webber, Dan	9/18/2025	0.2	Review of peer benchmarking materials prepared by Company management
Webber, Dan	9/18/2025	0.2	Correspond with Company management regarding business cases for Ride Dynamics segment
Webber, Dan	9/18/2025	1.4	Call with E. Swager, et al. (K&E) and Company management regarding 5-year forecast for Ride Dynamics segment
Webber, Dan	9/18/2025	0.4	Prepare presentation framework to summarize chapter 11 opportunity business cases
Webber, Dan	9/18/2025	1.1	Call with E. Swager, et al. (K&E) and Company management regarding 5-year forecast for GTS segment
Webber, Dan	9/18/2025	1.1	Working sessions with E. Swager, N. Howard, M. Young (K&E) regarding chapter 11 opportunity analysis
Webber, Dan	9/18/2025	0.1	Correspond with Company management regarding peer benchmarking, both consolidated and by business unit
Grossi, Nick	9/19/2025	1.0	Prepare and participate in 5 year plan review with management team
Grossi, Nick	9/19/2025	1.0	Prepare and participate in aftermarket 5-year plan development meeting

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Professional	Date	Hours	Activity
Grossi, Nick	9/19/2025	1.0	Prepare and participate in propulsion 5-year plan development meeting
Grossi, Nick	9/19/2025	1.1	Call with D. Webber, N. Grossi, S. Loop (A&M), E. Swager, et al. (K&E) and Company management regarding 5-year forecast for Aftermarket segment
Grossi, Nick	9/19/2025	0.3	Meeting with N. Grossi and S. Loop (A&M) to discuss sources and uses materials in advance of meetings with the company on 9.22.25
Hamerski, Grace	9/19/2025	0.4	Call with S. Loop, L. Kordupel and G. Hamerski (A&M) to discuss distribution of business plan model and workplan next steps
Hamerski, Grace	9/19/2025	2.8	Prepare summary package of scenario analysis of business plan model for several emergence and chapter 11 cases
Hamerski, Grace	9/19/2025	1.8	Working session with L. Kordupel and G. Hamerski (A&M) on updates to the scenarios in the business plan model
Hamerski, Grace	9/19/2025	1.7	Working session with L. Kordupel and G. Hamerski (A&M) for purposes of preparing business plan deliverables
Hamerski, Grace	9/19/2025	1.6	Update and create additional 5-year business plan presentation materials for group and business units
Hamerski, Grace	9/19/2025	0.9	Analyze assumptions related to prepetition debt in business plan model and refine for latest thinking
Hamerski, Grace	9/19/2025	2.1	Update balance sheet source inputs in business plan model for latest opening adjusted July 2025 balance sheet incorporating company feedback
Hamerski, Grace	9/19/2025	2.5	Working session with S. Loop and G. Hamerski (A&M) to analyze various emergence and exit financing scenarios in business plan model
Hamerski, Grace	9/19/2025	2.2	Analyze exit financing and liquidity implications of various emergence and chapter 11 scenarios in business plan model
Kordupel, Lewis	9/19/2025	2.6	Analyze business unit financials for purposes of preparing business plan deliverables
Kordupel, Lewis	9/19/2025	1.8	Working session with L. Kordupel and G. Hamerski (A&M) on updates to the scenarios in the business plan model
Kordupel, Lewis	9/19/2025	1.8	Continue preparing updates to the business plan model for purposes of updating projections in the business plan model deliverables
Kordupel, Lewis	9/19/2025	1.8	Prepare summary of the status of the vendor payment analysis
Kordupel, Lewis	9/19/2025	1.8	Create analysis for purposes of preparing summary in business plan presentation
Kordupel, Lewis	9/19/2025	1.7	Working session with L. Kordupel and G. Hamerski (A&M) for purposes of preparing business plan deliverables
Kordupel, Lewis	9/19/2025	0.8	Prepare updates to weekly disbursement forecast for cash flow model
Kordupel, Lewis	9/19/2025	0.4	Call with S. Loop, L. Kordupel and G. Hamerski (A&M) to discuss distribution of business plan model and workplan next steps
Kordupel, Lewis	9/19/2025	2.4	Prepare updates to the business plan model for purposes of updating projections in the business plan model deliverables

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Professional	Date	Hours	Activity
Loop, Stuart	9/19/2025	1.1	Bridge working capital assumptions from the DIP budget to 3-statement model by month
Loop, Stuart	9/19/2025	1.1	Call with D. Webber, N. Grossi, S. Loop (A&M), E. Swager, et al. (K&E) and Company management regarding 5-year forecast for Aftermarket segment
Loop, Stuart	9/19/2025	0.3	Meeting with N. Grossi and S. Loop (A&M) to discuss sources and uses materials in advance of meetings with the company on 9.22.25
Loop, Stuart	9/19/2025	0.3	Call with company finance staff regarding working capital assumptions by division
Loop, Stuart	9/19/2025	1.0	Attend aftermarket business unit presentation on 5-year projections and strategy with company, A&M and K&E teams
Loop, Stuart	9/19/2025	2.5	Working session with S. Loop and G. Hamerski (A&M) to analyze various emergence and exit financing scenarios in business plan model
Loop, Stuart	9/19/2025	0.4	Call with S. Loop, L. Kordupel and G. Hamerski (A&M) to discuss distribution of business plan model and workplan next steps
Loop, Stuart	9/19/2025	0.8	Email correspondence with PJT regarding sources and uses at emergence for June 2026 scenario
Loop, Stuart	9/19/2025	2.2	Build out 3-statement model mechanics for various emergence and recovery assumptions following business plan reviews with company management team
Loop, Stuart	9/19/2025	1.3	Reconcile business plan presentation financial metrics to divisional income statements from divisional update materials
Loop, Stuart	9/19/2025	1.7	Review and provide A&M team comments regarding 5-year financial projection model in preparation of meetings week of 9.22.25
Loop, Stuart	9/19/2025	1.7	Attend propulsion business unit presentation on 5-year projections and strategy with company, A&M and K&E teams
Postolos, Lucas	9/19/2025	0.3	Correspond and discussion between D. Webber and L. Postolos (A&M) regarding business plan analysis workplan
Postolos, Lucas	9/19/2025	0.5	Discuss between D. Webber and L. Postolos (A&M) in preparation for management presentation regarding business plan and wish-list analysis
Postolos, Lucas	9/19/2025	1.9	Prepare documentation regarding manufacturing plants in particular regions for business plan analysis
Postolos, Lucas	9/19/2025	1.1	Prepare documentation for upcoming meetings with management regarding business plan analysis
Simion, Tony	9/19/2025	1.6	Attend Managements presentation of preliminary business plan of Aftermarket Division
Simion, Tony	9/19/2025	1.6	Attend Managements presentation of preliminary business plan of Propulsion Division
Webber, Dan	9/19/2025	0.4	Call with Company management regarding preliminary output of chapter 11 opportunity analysis, and related next steps
Webber, Dan	9/19/2025	0.3	Correspond with T. Simion, N. Grossi (A&M) regarding workplan related to chapter 11 opportunities and impact on Business Plan
Webber, Dan	9/19/2025	0.1	Correspond with S. Loop, G. Hamerski (A&M) regarding P&L forecasts received from Company management

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Professional	Date	Hours	Activity
Webber, Dan	9/19/2025	0.1	Correspond with Company management regarding peer benchmarking by business unit
Webber, Dan	9/19/2025	0.1	Correspond with Company management regarding revenue recognition as related to chapter 11 opportunity business cases
Webber, Dan	9/19/2025	0.1	Correspond with L. Postolos (A&M) regarding manufacturing plant supporting schedules
Webber, Dan	9/19/2025	0.2	Correspond with Company management regarding summary of chapter 11 opportunities presented by business units
Webber, Dan	9/19/2025	0.2	Correspond with Company management regarding projected financial performance for certain JVs
Webber, Dan	9/19/2025	0.2	Correspond with Company management regarding business cases related to share real estate
Webber, Dan	9/19/2025	0.5	Discuss between D. Webber and L. Postolos (A&M) in preparation for management presentation regarding business plan and wish-list analysis
Webber, Dan	9/19/2025	0.3	Correspond with T. Simion, S. Loop (A&M) regarding workplan related to chapter 11 opportunities and impact on Business Plan
Webber, Dan	9/19/2025	1.7	Call with E. Swager, et al. (K&E) and Company management regarding 5-year forecast for Propulsion segment
Webber, Dan	9/19/2025	0.3	Correspond with Company management regarding business cases related to Interiors segment
Webber, Dan	9/19/2025	0.3	Correspond with Company management regarding business cases related to Electronics segment
Webber, Dan	9/19/2025	0.5	Correspond and discuss between D. Webber and L. Postolos (A&M) regarding business plan analysis workplan
Webber, Dan	9/19/2025	0.9	Prepare summary of business cases for Electronics division using 5-year presentation materials as a source
Webber, Dan	9/19/2025	1.1	Prepare summary of business cases for Interiors division using 5-year presentation materials as a source
Webber, Dan	9/19/2025	1.1	Call with D. Webber, N. Grossi, S. Loop (A&M), E. Swager, et al. (K&E) and Company management regarding 5-year forecast for Aftermarket segment
Webber, Dan	9/19/2025	1.2	Prepare summary of business cases for Propulsion division using 5-year presentation materials as a source
Webber, Dan	9/19/2025	0.2	Correspond with Company management regarding business cases related to Propulsion segment
Grossi, Nick	9/20/2025	0.3	Participate in discussion with N. Grossi and D. Webber (A&M) related to strategic initiative and 5-year projections
Hamerski, Grace	9/20/2025	1.4	Working session with L. Kordupel and G. Hamerski (A&M) on updates to the business plan presentation materials, including business unit summaries
Hamerski, Grace	9/20/2025	2.3	Make revisions to divisional tear sheets related to various product line splits and backlog statistics
Hamerski, Grace	9/20/2025	1.8	Working session with L. Kordupel and G. Hamerski (A&M) on business plan model updates, including related updates to business plan deliverables

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Marelli Automotive Lighting USA, LLC
Time Detail by Activity
September 1, 2025 through September 30, 2025

BUSINESS PLAN

Professional	Date	Hours	Activity
Hamerski, Grace	9/20/2025	1.9	Make revisions to 5-year plan financial projections presentation materials
Kordupel, Lewis	9/20/2025	2.8	Analyze business unit financials for purposes of updating the three statement model
Kordupel, Lewis	9/20/2025	1.8	Working session with L. Kordupel and G. Hamerski (A&M) on business plan model updates, including related updates to business plan deliverables
Kordupel, Lewis	9/20/2025	2.3	Prepare updates to the presentation of the business unit financial projections in the business plan
Kordupel, Lewis	9/20/2025	1.4	Working session with L. Kordupel and G. Hamerski (A&M) on updates to the business plan presentation materials, including business unit summaries
Loop, Stuart	9/20/2025	2.7	Compile divisional business plan tear sheets and bridge charts for 2025 to 20230 projection period in preparation of upcoming meetings with company management on 9.25.25
Loop, Stuart	9/20/2025	1.8	Revise 3-statement model sources and uses scenarios following comments from N. Grossi (A&M)
Loop, Stuart	9/20/2025	1.4	Develop sources and uses case sensitivities for various case timeline considerations
Loop, Stuart	9/20/2025	2.2	Outline divisional finance presentation materials related to free cash flow and operating metrics for upcoming meetings on 9.26.25
Postolos, Lucas	9/20/2025	0.6	Revise documentation regarding manufacturing plants in particular regions for business plan analysis
Postolos, Lucas	9/20/2025	2.4	Revise documentation for upcoming meetings with management regarding business plan analysis
Simion, Tony	9/20/2025	1.2	Review and provide comments to preliminary summary of consolidated financial results of 5 year business plan
Simion, Tony	9/20/2025	0.6	Discuss with Management regarding summary of consolidated financials in preparation for review session next week
Simion, Tony	9/20/2025	0.4	Call with T. Simion (A&M) and D. Webber (A&M) to discuss status of real estate diligence and preparation for meetings next week
Webber, Dan	9/20/2025	0.1	Correspond with T. Simion, N. Grossi (A&M) regarding chapter 11 opportunities presentation
Webber, Dan	9/20/2025	0.4	Call with T. Simion (A&M) and D. Webber (A&M) to discuss status of real estate diligence and preparation for meetings next week
Webber, Dan	9/20/2025	0.2	Correspond with E. Swager, N. Howard, M. Young (K&E) regarding supporting analyses for management meetings scheduled 9/22/25 - 9/25/25
Webber, Dan	9/20/2025	0.2	Correspond with L. Postolos (A&M) regarding manufacturing plant supporting schedules
Webber, Dan	9/20/2025	0.2	Correspond with Company management regarding follow-up questions related chapter 11 opportunity business cases
Webber, Dan	9/20/2025	0.2	Call D. Webber (A&M), E. Swager (K&E) regarding next steps for chapter 11 opportunity analysis
Webber, Dan	9/20/2025	0.2	Correspond with N. Grossi (A&M) regarding internal feedback related to chapter 11 opportunities presentation

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Professional	Date	Hours	Activity
Webber, Dan	9/20/2025	0.3	Participate in discussion with N. Grossi and D. Webber (A&M) related to strategic initiative and 5-year projections
Webber, Dan	9/20/2025	1.3	Prepare chapter 11 opportunities presentation sections for consolidated business and peer benchmarking
Webber, Dan	9/20/2025	2.4	Revise chapter 11 opportunity supporting Excel file to incorporate additional business units and consolidated analytics
Webber, Dan	9/20/2025	2.8	Prepare chapter 11 opportunities presentation sections for each business unit and for shared real estate
Webber, Dan	9/20/2025	0.2	Correspond with T. Simion (A&M) regarding next steps for chapter 11 opportunity analysis
Grossi, Nick	9/21/2025	0.7	Review plant capacity and provide comments re: same
Grossi, Nick	9/21/2025	1.0	Call with N. Grossi and S. Loop (A&M) regarding meeting preparation for week of 9.22.25 with company management team
Grossi, Nick	9/21/2025	1.7	Review strategic alternative materials and provide comments re: same
Hamerski, Grace	9/21/2025	1.6	Working session with L. Kordupel and G. Hamerski (A&M) on business plan presentation materials, including the related analyses
Hamerski, Grace	9/21/2025	2.8	Working session with L. Kordupel and G. Hamerski (A&M) on updates to the financial projections in the business plan model
Hamerski, Grace	9/21/2025	2.6	Make revisions to divisional business plan presentation materials and supporting analyses per company feedback
Kordupel, Lewis	9/21/2025	1.4	Analyze business unit financials for purposes of preparing updates to the business plan presentation materials
Kordupel, Lewis	9/21/2025	1.6	Working session with L. Kordupel and G. Hamerski (A&M) on business plan presentation materials, including the related analyses
Kordupel, Lewis	9/21/2025	2.8	Working session with L. Kordupel and G. Hamerski (A&M) on updates to the financial projections in the business plan model
Kordupel, Lewis	9/21/2025	2.2	Prepare updates to the business plan model, including the related support analyses
Loop, Stuart	9/21/2025	0.2	Call with company regarding meeting materials for upcoming meeting on 9.26.25
Loop, Stuart	9/21/2025	2.3	Bridge 3-statement model to monthly DIP budget forecast for latest assumptions regard vendor payment terms and cash in advance suppliers
Loop, Stuart	9/21/2025	1.0	Call with N. Grossi and S. Loop (A&M) regarding meeting preparation for week of 9.22.25 with company management team
Loop, Stuart	9/21/2025	1.4	Compile meeting presentation materials related to sources and uses for upcoming meetings on 9.22.25
Loop, Stuart	9/21/2025	1.7	Build out mechanics for updated divisional dashboard following input from company finance staff regarding cash flow
Postolos, Lucas	9/21/2025	2.8	Prepare documentation for upcoming meetings with management regarding business plan analysis
Webber, Dan	9/21/2025	2.8	Revise chapter 11 opportunities presentation based on internal feedback

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Professional	Date	Hours	Activity
Webber, Dan	9/21/2025	0.2	Correspond with T. Simion, S. Loop (A&M) regarding revised P&L forecast assumptions
Webber, Dan	9/21/2025	0.3	Correspond with T. Simion, N. Grossi, S. Loop (A&M) regarding chapter 11 opportunities presentation
Webber, Dan	9/21/2025	1.8	Revise chapter 11 opportunities presentation based on feedback from K&E
Grossi, Nick	9/22/2025	1.8	Prepare business plan summary documents
Grossi, Nick	9/22/2025	2.4	Working session with Company management, K&E, PJT, T. Simion, N. Grossi, D. Webber, S. Loop, and L. Postolos (A&M) to walk through business plan materials
Hamerski, Grace	9/22/2025	2.2	Create additional supporting analyses related to 5-year plan business projection presentation materials
Hamerski, Grace	9/22/2025	1.0	Call with S. Loop, L. Kordupel and G. Hamerski (A&M) to discuss revisions to peer group statistics on divisional tear sheets and product line splits
Hamerski, Grace	9/22/2025	0.5	Call with L. Kordupel, G. Hamerski, and M. Hamilton (A&M) re. business plan sync 9/22
Hamerski, Grace	9/22/2025	0.6	Call with S. Loop, L. Kordupel and G. Hamerski (A&M) to discuss case updates and revisions to business plan summary materials
Hamerski, Grace	9/22/2025	1.8	Working session with A&M (L. Kordupel and G. Hamerski) on updates to the business plan deliverables, including the supporting analyses
Hamerski, Grace	9/22/2025	2.8	Prepare revised summary package of emergence and chapter 11 scenario analysis of business plan model for distribution
Hamerski, Grace	9/22/2025	2.6	Make revisions to consolidated and divisional tear sheet presentation outputs of financial projections
Hamerski, Grace	9/22/2025	2.7	Refine 5-year business plan and supporting analysis presentation materials per company feedback
Hamilton, Makenna	9/22/2025	0.3	Call with L. Postolos and M. Hamilton (A&M) re. business plan analysis presentation materials as of 9/22
Kordupel, Lewis	9/22/2025	1.0	Call with S. Loop, L. Kordupel and G. Hamerski (A&M) to discuss revisions to peer group statistics on divisional tear sheets and product line splits
Kordupel, Lewis	9/22/2025	0.6	Call with S. Loop, L. Kordupel and G. Hamerski (A&M) to discuss case updates and revisions to business plan summary materials
Kordupel, Lewis	9/22/2025	2.6	Prepare financial bridges to highlight the key changes by business unit for presentation purposes
Kordupel, Lewis	9/22/2025	2.7	Analyze business unit financials for purposes of preparing updates to the three statement model
Kordupel, Lewis	9/22/2025	2.8	Prepare updates to the business unit financial summaries, including the support analyses
Kordupel, Lewis	9/22/2025	1.8	Working session with A&M (L. Kordupel and G. Hamerski) on updates to the business plan deliverables, including the supporting analyses
Loop, Stuart	9/22/2025	0.8	Develop revenue bridges by division including backlog by year for 5-year projection period

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Professional	Date	Hours	Activity
Loop, Stuart	9/22/2025	1.0	Call with S. Loop, L. Kordupel and G. Hamerski (A&M) to discuss revisions to peer group statistics on divisional tear sheets and product line splits
Loop, Stuart	9/22/2025	0.6	Call with S. Loop, L. Kordupel and G. Hamerski (A&M) to discuss case updates and revisions to business plan summary materials
Loop, Stuart	9/22/2025	2.3	Working session with company management regarding divisional presentation materials for meeting on 9.26.25
Loop, Stuart	9/22/2025	1.6	Outline working capital assumptions by division for meetings with company management team regarding cash flow forecasting tool
Loop, Stuart	9/22/2025	2.4	Working session with Company management, K&E, PJT, T. Simion, N. Grossi, D. Webber, S. Loop, and L. Postolos (A&M) to walk through business plan materials
Loop, Stuart	9/22/2025	1.1	Working session with company finance team regarding working capital assumptions by division for forecast period
Loop, Stuart	9/22/2025	2.6	Working session with company management, K&E, PJT teams regarding divisional financial tear sheets financial KPIs
Loop, Stuart	9/22/2025	1.7	Revise meeting materials and in advance of meetings with management on 9.22.25
Postolos, Lucas	9/22/2025	2.4	Working session with Company management, K&E, PJT, T. Simion, N. Grossi, D. Webber, S. Loop, and L. Postolos (A&M) to walk through business plan materials
Postolos, Lucas	9/22/2025	2.7	Continue preparation of presentation for Company management regarding profit improvement opportunities
Postolos, Lucas	9/22/2025	0.8	Revise business plan materials in preparation of meetings with Company management team, K&E, and PJT teams
Postolos, Lucas	9/22/2025	0.4	Working session with K&E team, D. Webber, and L. Postolos (A&M) regarding diligence items as part of business plan development
Postolos, Lucas	9/22/2025	0.4	Working session with K&E, D. Webber, and L. Postolos (A&M) regarding diligence items as part of business plan development
Postolos, Lucas	9/22/2025	0.3	Call with L. Postolos and M. Hamilton (A&M) re. business plan analysis presentation materials as of 9/22
Postolos, Lucas	9/22/2025	2.9	Prepare presentation for Company management regarding profit improvement opportunities
Simion, Tony	9/22/2025	0.4	Working session with K&E, D. Webber, and L. Postolos (A&M) regarding diligence items as part of business plan development
Simion, Tony	9/22/2025	0.9	Review and prepare questions related to materials provided by management regarding JV relationships
Simion, Tony	9/22/2025	2.4	Working session with Company management, K&E, PJT, T. Simion, N. Grossi, D. Webber, S. Loop, and L. Postolos (A&M) to walk through business plan materials
Simion, Tony	9/22/2025	1.2	Review of preliminary materials prepared regarding capital structure summary and cash flow projection
Simion, Tony	9/22/2025	2.7	Review with Management, K&E, and PJT latest summary of division financial summaries based on prior comments
Webber, Dan	9/22/2025	0.3	Review revised tear sheets of forecasted performance by Business Unit

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Professional	Date	Hours	Activity
Webber, Dan	9/22/2025	2.2	Revise financial improvement benchmarking section of business plan materials based on feedback from management
Webber, Dan	9/22/2025	0.5	Working session with Company management to identify peer comparable companies for each Business Units
Webber, Dan	9/22/2025	2.4	Working session with Company management, K&E, PJT, T. Simion, N. Grossi, D. Webber, S. Loop, and L. Postolos (A&M) to walk through business plan materials
Webber, Dan	9/22/2025	1.9	Revise summary of Company management business cases for various profit improvement initiatives based on feedback from management
Webber, Dan	9/22/2025	0.8	Refresh profit improvement initiative benchmarking to incorporate latest financial projections from Company management
Webber, Dan	9/22/2025	0.8	Prepare summary to align profit improvement initiatives to certain legal entities, at the request of counsel
Webber, Dan	9/22/2025	0.7	Working session with Company management to revise profit improvement section of business plan materials
Webber, Dan	9/22/2025	0.6	Working session with Company management to discuss Customer Program claims by Business Unit
Webber, Dan	9/22/2025	0.4	Working session with K&E team, D. Webber, and L. Postolos (A&M) regarding diligence items as part of business plan development
Webber, Dan	9/22/2025	2.8	Prepare peer financial benchmarking analysis by business unit
Grossi, Nick	9/23/2025	0.5	Meeting with the company, K&E, PJT and A&M teams regarding draft divisional tear sheets for latest 5-year plan and risks and opportunities analysis
Grossi, Nick	9/23/2025	0.6	Meeting with the company, K&E, PJT and A&M teams regarding customer negotiation status and next steps
Grossi, Nick	9/23/2025	1.3	Meeting with the company, K&E, PJT and A&M teams regarding exit financing considerations
Hamerski, Grace	9/23/2025	2.8	Working session with L. Kordupel and G. Hamerski (A&M) regarding updates to the presentation of the business plan, including business unit-level financials
Hamerski, Grace	9/23/2025	2.6	Working session with L. Kordupel and G. Hamerski (A&M), on supplemental analyses for each business unit, including bridged financials
Hamerski, Grace	9/23/2025	2.2	Make revisions to business-unit and product-line level financials in business plan presentation materials and supporting analyses
Hamerski, Grace	9/23/2025	1.8	Update P&L source projections in business plan model, presentation materials and supporting analyses for latest thinking provided by company
Hamerski, Grace	9/23/2025	0.5	Call with S. Loop, L. Kordupel, and G. Hamerski (A&M) to discuss revisions to business unit financial dashboards per feedback from company management
Hamerski, Grace	9/23/2025	2.8	Working session with L. Kordupel and G. Hamerski (A&M) on updates to the business plan model projections
Hamerski, Grace	9/23/2025	0.8	Call with S. Loop, L. Kordupel, and G. Hamerski (A&M) to discuss case updates and workstream next steps

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Professional	Date	Hours	Activity
Kordupel, Lewis	9/23/2025	2.3	Analyze business unit financials for purposes of updating the business plan deliverables
Kordupel, Lewis	9/23/2025	2.8	Working session with L. Kordupel and G. Hamerski (A&M) regarding updates to the presentation of the business plan, including business unit-level financials
Kordupel, Lewis	9/23/2025	0.5	Call with S. Loop, L. Kordupel, and G. Hamerski (A&M) to discuss revisions to business unit financial dashboards per feedback from company management
Kordupel, Lewis	9/23/2025	0.8	Call with S. Loop, L. Kordupel, and G. Hamerski (A&M) to discuss case updates and workstream next steps
Kordupel, Lewis	9/23/2025	1.7	Prepare analysis of summary-level business unit financials for purposes for presenting the business plan
Kordupel, Lewis	9/23/2025	2.7	Prepare updates to the three statement model, including adjustments to the business unit financials
Kordupel, Lewis	9/23/2025	2.6	Working session with L. Kordupel and G. Hamerski (A&M), on supplemental analyses for each business unit, including bridged financials
Kordupel, Lewis	9/23/2025	2.8	Working session with L. Kordupel and G. Hamerski (A&M) on updates to the business plan model projections
Loop, Stuart	9/23/2025	1.9	Compile diligence questions for each business unit finance team regarding 5-year plan projections trends and costs
Loop, Stuart	9/23/2025	2.3	Outline questions for divisions following feedback from the company management team regarding materials for 9.26.25 meetings
Loop, Stuart	9/23/2025	0.6	Meeting with the company, K&E, PJT and A&M teams regarding customer negotiation status and next steps
Loop, Stuart	9/23/2025	1.7	Review and revise divisional tear sheets for 5-year plan projections
Loop, Stuart	9/23/2025	0.4	Call with management finance staff and interior division regarding capital expenditures
Loop, Stuart	9/23/2025	1.7	Working session with company management regarding trends in divisional income statements for 5-year projection period
Loop, Stuart	9/23/2025	0.5	Meeting with the company, K&E, PJT and A&M teams regarding draft divisional tear sheets for latest 5-year plan and risks and opportunities analysis
Loop, Stuart	9/23/2025	0.5	Call with S. Loop, L. Kordupel, and G. Hamerski (A&M) to discuss revisions to business unit financial dashboards per feedback from company management
Loop, Stuart	9/23/2025	0.8	Call with S. Loop, L. Kordupel, and G. Hamerski (A&M) to discuss case updates and workstream next steps
Loop, Stuart	9/23/2025	1.0	Meeting with the company, K&E, PJT and A&M teams regarding exit financing considerations
Loop, Stuart	9/23/2025	0.5	Meeting with the company and A&M teams regarding monthly operational report out for key stakeholders
Loop, Stuart	9/23/2025	1.5	Working session with company management regarding divisional financial tear sheets and presentation materials for the 5-year plan

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Professional	Date	Hours	Activity
Postolos, Lucas	9/23/2025	0.4	Working session with Company management, D. Webber (A&M), L. Postolos (A&M) regarding review of presentation materials regarding profit improvement efforts
Postolos, Lucas	9/23/2025	2.6	Working sessions between D. Webber and L. Postolos (A&M) to develop presentation materials for Company management regarding profit improvement efforts
Postolos, Lucas	9/23/2025	2.4	Update presentation for Company management regarding profit improvement opportunities based on management meetings
Postolos, Lucas	9/23/2025	2.4	Continue preparation of presentation for Company management regarding profit improvement opportunities
Postolos, Lucas	9/23/2025	2.3	Make revisions to presentation for Company management regarding profit improvement opportunities
Postolos, Lucas	9/23/2025	1.7	Revise presentation for Company management regarding profit improvement opportunities
Postolos, Lucas	9/23/2025	0.8	Working session with Company management, K&E, PJT, to walk through business plan materials
Postolos, Lucas	9/23/2025	0.4	Develop presentation materials regarding profit improvement efforts
Postolos, Lucas	9/23/2025	0.3	Correspond with M. Hamilton (A&M) regarding payments to ordinary course professionals
Postolos, Lucas	9/23/2025	0.7	Meeting with Company, K&E, regarding potential profit improvement opportunities
Simion, Tony	9/23/2025	0.5	Meeting with the company, K&E, PJT and A&M teams regarding draft divisional tear sheets for latest 5-year plan and risks and opportunities analysis
Simion, Tony	9/23/2025	0.8	Review and provide comments to preliminary summary of business unit profit improvement initiatives
Simion, Tony	9/23/2025	0.6	Meeting with the company, K&E, PJT and A&M teams regarding customer negotiation status and next steps
Simion, Tony	9/23/2025	1.0	Meeting with the company, K&E, PJT and A&M teams regarding exit financing considerations
Simion, Tony	9/23/2025	1.3	Review materials provided by Management on updates to environmental matters for business plan incorporation purposes
Webber, Dan	9/23/2025	2.3	Working sessions D. Webber (A&M) with S. Winters, E. Swager, et al. (K&E) regarding next steps on profit improvement initiatives
Webber, Dan	9/23/2025	0.1	Correspond with Company management on forecasted plant saturation
Webber, Dan	9/23/2025	0.2	Correspond with K. Podzorova (PJT) regarding peer financial comparability
Webber, Dan	9/23/2025	0.4	Working session with Company management, D. Webber (A&M), L. Postolos (A&M) regarding review of presentation materials regarding profit improvement efforts
Webber, Dan	9/23/2025	0.5	Meeting with the company, K&E, PJT and A&M teams regarding draft divisional tear sheets for latest 5-year plan and risks and opportunities analysis
Webber, Dan	9/23/2025	0.6	Meeting with the company, K&E, PJT and A&M teams regarding customer negotiation status and next steps

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Professional	Date	Hours	Activity
Webber, Dan	9/23/2025	2.6	Working session between D. Webber and L. Postolos (A&M) to develop presentation materials for Company management regarding profit improvement efforts
Webber, Dan	9/23/2025	2.7	Revise presentation materials for Company management regarding profit improvement efforts based on feedback from management
Webber, Dan	9/23/2025	1.0	Meeting with the company, K&E, PJT and A&M teams regarding exit financing considerations
Webber, Dan	9/23/2025	0.8	Working session with Company management to revise presentation materials regarding profit improvement strategies
Hamerski, Grace	9/24/2025	2.7	Working session with L. Kordupel and G. Hamerski (A&M) on the analysis of bridged financials by business unit
Hamerski, Grace	9/24/2025	2.4	Update P&L source inputs for business plan presentation materials and division-level tear sheets for latest thinking projections provided by company
Hamerski, Grace	9/24/2025	2.6	Working session with L. Kordupel and G. Hamerski (A&M) on updates to the financial projections in the business plan model, including supporting analyses
Hamerski, Grace	9/24/2025	0.3	Call with S. Loop, L. Kordupel and G. Hamerski (A&M) to discuss updated P&L data from company and revisions to business plan summary materials
Hamerski, Grace	9/24/2025	1.7	Working session with L. Kordupel and G. Hamerski (A&M) on the presentation of the business plan, business unit level supporting analyses
Hamerski, Grace	9/24/2025	2.6	Create supporting bridge analyses for key P&L line items and related margins related to business plan presentation materials
Hamilton, Makenna	9/24/2025	2.9	Contribute to deck for business case presentation (afternoon)
Hamilton, Makenna	9/24/2025	2.9	Contribute to deck for business case presentation (morning)
Hamilton, Makenna	9/24/2025	1.8	Contribute to deck for business case presentation (night)
Hamilton, Makenna	9/24/2025	1.2	Build charts for business case presentation
Hamilton, Makenna	9/24/2025	2.0	Incorporate comments for business case presentation in deck (night)
Hamilton, Makenna	9/24/2025	1.5	Summarize business cases in excel for business case presentation
Hamilton, Makenna	9/24/2025	1.6	Incorporate comments for business case presentation in deck (morning)
Hamilton, Makenna	9/24/2025	2.9	Contribute to deck for business case presentation (evening)
Jain, Manasvi	9/24/2025	0.7	Create summary for company's environmental litigation across regions
Jain, Manasvi	9/24/2025	1.6	Working session re. chapter 11 opportunities for M. Hamilton (A&M)
Jain, Manasvi	9/24/2025	1.8	Create summary for company's pension plans across regions

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Professional	Date	Hours	Activity
Jain, Manasvi	9/24/2025	1.9	Create summary for company's IP litigation across regions
Jain, Manasvi	9/24/2025	2.8	Create summary for company's material litigation across regions
Kordupel, Lewis	9/24/2025	2.4	Prepare updates to the business plan outputs model for purposes of updating the business plan presentation materials
Kordupel, Lewis	9/24/2025	0.3	Call with S. Loop, L. Kordupel and G. Hamerski (A&M) to discuss updated P&L data from company and revisions to business plan summary materials
Kordupel, Lewis	9/24/2025	1.8	Continue preparing updates to the business plan outputs model for purposes of updating the business plan presentation materials
Kordupel, Lewis	9/24/2025	2.6	Prepare business unit level bridges for purposes of updating the business plan presentation materials
Kordupel, Lewis	9/24/2025	2.6	Working session with L. Kordupel and G. Hamerski (A&M) on updates to the financial projections in the business plan model, including supporting analyses
Kordupel, Lewis	9/24/2025	2.7	Working session with L. Kordupel and G. Hamerski (A&M) on the analysis of bridged financials by business unit
Kordupel, Lewis	9/24/2025	1.7	Working session with L. Kordupel and G. Hamerski (A&M) on the presentation of the business plan, business unit level supporting analyses
Loop, Stuart	9/24/2025	1.8	Working session with company finance team on electronics financial tear sheets 5-year plan materials
Loop, Stuart	9/24/2025	0.2	Email correspondence with the company's propulsion division finance team regarding presentation materials for 9.24.25
Loop, Stuart	9/24/2025	0.3	Email correspondence with the company's lighting division finance team regarding presentation materials for 9.24.25
Loop, Stuart	9/24/2025	0.3	Email correspondence with the company's interiors division finance team regarding presentation materials for 9.24.25
Loop, Stuart	9/24/2025	0.3	Call with S. Loop, L. Kordupel and G. Hamerski (A&M) to discuss updated P&L data from company and revisions to business plan summary materials
Loop, Stuart	9/24/2025	2.3	Compile changes to meeting materials in advance of upcoming call with company on 5-year plan by division on 9.24.25
Loop, Stuart	9/24/2025	1.1	Meeting with company finance team regarding divisional key operating metric summaries for 5-year plan
Loop, Stuart	9/24/2025	0.9	Bridge revised income statement materials from company finance team from 9.19.25 and 9.24.25
Loop, Stuart	9/24/2025	0.7	Working session with company finance team on green technologies financial tear sheets 5-year plan materials
Loop, Stuart	9/24/2025	0.5	Call with company green technologies divisional finance team regarding trend and capital expenditure questions for the 5-year plan
Loop, Stuart	9/24/2025	0.5	Call with company interiors divisional finance team regarding trend and capital expenditure questions for the 5-year plan
Loop, Stuart	9/24/2025	0.6	Review and provide comments to L. Postolos (A&M) regarding draft meeting materials for meeting with company 9.26.25

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Professional	Date	Hours	Activity
Loop, Stuart	9/24/2025	0.7	Working session with company finance team on interiors financial tear sheets 5-year plan materials
Loop, Stuart	9/24/2025	0.8	Email correspondence with the company finance team for lighting division regarding meeting materials for company meeting on 9.24.25
Loop, Stuart	9/24/2025	0.4	Email correspondence with the company's green technologies division finance team regarding presentation materials for 9.24.25
Postolos, Lucas	9/24/2025	2.7	Continue revisions to presentation for Company management regarding profit improvement opportunities
Postolos, Lucas	9/24/2025	0.8	Working sessions between D. Webber and L. Postolos (A&M) to update presentation materials regarding profit improvement efforts
Postolos, Lucas	9/24/2025	1.2	Update financial statements by division based on revisions from Company finance department
Postolos, Lucas	9/24/2025	1.8	Prepare documentation related to summary of liabilities to incorporate into business plan materials
Postolos, Lucas	9/24/2025	2.3	Make revisions to presentation for Company management regarding profit improvement opportunities
Postolos, Lucas	9/24/2025	2.1	Incorporate inputs from S. Loop (A&M) and Company management into business plan materials
Shiffman, David	9/24/2025	0.9	Review materials regarding state of aftermarket business
Simion, Tony	9/24/2025	1.4	Review and prepare questions related to materials provided by management on updated business unit financial forecast
Webber, Dan	9/24/2025	0.2	Correspond with A. Shahbain, J. Cook (A&M) regarding FDM employee census information, and review of related analysis
Webber, Dan	9/24/2025	1.4	Review of revised business cases for certain profit improvement initiatives
Webber, Dan	9/24/2025	1.1	Revise presentation on status of profit improvement initiatives for management review
Webber, Dan	9/24/2025	0.8	Working sessions between D. Webber and L. Postolos (A&M) to update presentation materials regarding profit improvement efforts
Webber, Dan	9/24/2025	0.8	Review of certain Business Unit 5-year forecast presentations to review assumed customer claims
Webber, Dan	9/24/2025	0.4	Correspond with Company management regarding benchmarking of certain real estate costs
Webber, Dan	9/24/2025	0.4	Correspond with L. Postolos, M. Hamilton, M. Jain (A&M) regarding summary of certain liabilities by country
Webber, Dan	9/24/2025	0.2	Correspond with S. Loop (A&M) regarding peer comparability metrics for certain business units
Webber, Dan	9/24/2025	0.2	Correspond with S. Loop, L. Postolos (A&M) regarding correspondences requesting updated business cases from business units
Webber, Dan	9/24/2025	0.2	Correspond with T. Simion, N. Grossi (A&M) regarding workplan related to meeting to discuss profit improvement initiatives with K&E
Webber, Dan	9/24/2025	0.1	Correspond with Company management regarding historical financial performance of joint ventures

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Professional	Date	Hours	Activity
Webber, Dan	9/24/2025	0.1	Correspond with S. Loop (A&M) and Company management regarding process to distribute Case status materials for internal review
Webber, Dan	9/24/2025	0.3	Correspond with T. Simion, N. Grossi (A&M) regarding management prioritization of certain profit improvement initiatives
Grossi, Nick	9/25/2025	1.1	Review wish-list opportunities and provide comments re: same
Grossi, Nick	9/25/2025	2.0	Prepare and participate in discussion with Company related to BP presentation
Grossi, Nick	9/25/2025	1.3	Call with company, D. de Gosztanyi, J. Singh (PJT), N. Grossi, T. Simion, D. Webber and S. Loop (A&M) regarding changes to presentation materials for upcoming meeting on 9.25.25 with company management team
Grossi, Nick	9/25/2025	0.8	Develop an updated customer revenue forecast
Grossi, Nick	9/25/2025	1.6	Prepare business plan presentation materials
Hamerski, Grace	9/25/2025	1.7	Working session with L. Kordupel and G. Hamerski (A&M) regarding updates to the financials in the business plan presentation
Hamerski, Grace	9/25/2025	1.6	Update capital expenditures divisional split assumptions in business plan presentation materials per company feedback
Hamerski, Grace	9/25/2025	2.2	Update business plan model, presentation materials, group and divisional tear sheets for latest thinking P&L projections provided by company
Hamerski, Grace	9/25/2025	1.1	Call with S. Loop, L. Kordupel and G. Hamerski (A&M) to discuss revisions to business plan summary presentation materials for company
Hamerski, Grace	9/25/2025	2.2	Add additional P&L datapoints to business plan presentation materials per company feedback
Hamerski, Grace	9/25/2025	1.5	Call with S. Loop, L. Kordupel and G. Hamerski (A&M) to discuss revisions to business plan summary presentation materials per company feedback
Hamerski, Grace	9/25/2025	1.4	Analyze feedback from company divisional leaders related to business unit tear sheet materials and make related revisions
Jain, Manasvi	9/25/2025	1.8	Prepare liabilities by region summary for Argentina and Czech Republic
Jain, Manasvi	9/25/2025	1.9	List liabilities by region for Brazil and China as of 9/25
Jain, Manasvi	9/25/2025	1.6	Working session updating IP litigation summary
Kordupel, Lewis	9/25/2025	2.2	Analyze the updates to the business unit financials for purposes of updating the business plan presentation materials
Kordupel, Lewis	9/25/2025	1.1	Call with S. Loop, L. Kordupel and G. Hamerski (A&M) to discuss revisions to business plan summary presentation materials for company
Kordupel, Lewis	9/25/2025	1.7	Working session with L. Kordupel and G. Hamerski (A&M) regarding updates to the financials in the business plan presentation

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Professional	Date	Hours	Activity
Kordupel, Lewis	9/25/2025	2.4	Prepare updates to the business plan outputs model for purposes of updating the business plan presentation materials, including supporting analyses
Kordupel, Lewis	9/25/2025	2.6	Continue preparing updates to the business unit financial section in the business plan presentation materials
Kordupel, Lewis	9/25/2025	2.8	Prepare updates to the business unit financial section in the business plan presentation materials
Kordupel, Lewis	9/25/2025	1.5	Call with S. Loop, L. Kordupel and G. Hamerski (A&M) to discuss revisions to business plan summary presentation materials per company feedback
Loop, Stuart	9/25/2025	0.2	Participate in company side advisor call with PJT, K&E and A&M teams
Loop, Stuart	9/25/2025	1.2	Revise divisional tear sheet for green technologies division following input from the company finance team related to split by product lines
Loop, Stuart	9/25/2025	1.3	Revise divisional operating performance charts following input from company management team
Loop, Stuart	9/25/2025	1.3	Call with company, D. de Gosztanyi, J. Singh (PJT), N. Grossi, T. Simion, D. Webber and S. Loop (A&M) regarding changes to presentation materials for upcoming meeting on 9.25.25 with company management team
Loop, Stuart	9/25/2025	1.4	Revise divisional tear sheet for the ride dynamics division following input from the company finance team related to split by product lines
Loop, Stuart	9/25/2025	1.5	Call with S. Loop, L. Kordupel and G. Hamerski (A&M) to discuss revisions to business plan summary presentation materials per company feedback
Loop, Stuart	9/25/2025	1.8	Compile peer benchmark margin data for company operating divisions and create presentation materials
Loop, Stuart	9/25/2025	0.4	Call with company finance team regarding peer competitor grouping by division
Loop, Stuart	9/25/2025	1.1	Call with S. Loop, L. Kordupel and G. Hamerski (A&M) to discuss revisions to business plan summary presentation materials for company
Loop, Stuart	9/25/2025	0.2	Call with company regarding revenue bridge charts from FY25 to FY30
Loop, Stuart	9/25/2025	0.7	Call with company finance team, T. Simion, D. Webber and S. Loop (A&M) regarding changes to presentation materials for upcoming meeting on 9.25.25 with company management team
Postolos, Lucas	9/25/2025	1.9	Make revisions to presentation for Company management regarding profit improvement opportunities based on feedback from division leaders
Postolos, Lucas	9/25/2025	0.9	Working session between D. Webber and L. Postolos (A&M) to incorporate revisions to business case from Company division leaders
Postolos, Lucas	9/25/2025	2.8	Continue revisions to presentation for Company management regarding profit improvement opportunities
Postolos, Lucas	9/25/2025	2.8	Revise presentation for meeting with DIP lenders regarding profit improvement opportunities prior to circulating materials to management

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Professional	Date	Hours	Activity
Postolos, Lucas	9/25/2025	1.3	Update financial statements by division based on revisions from Company finance department
Postolos, Lucas	9/25/2025	2.3	Prepare documentation related to summary of liabilities to incorporate into business plan materials
Simion, Tony	9/25/2025	1.3	Call with company, D. de Gosztanyi, J. Singh (PJT), N. Grossi, T. Simion, D. Webber and S. Loop (A&M) regarding changes to presentation materials for upcoming meeting on 9.25.25 with company management team
Simion, Tony	9/25/2025	0.7	Call with company finance team, T. Simion, D. Webber and S. Loop (A&M) regarding changes to presentation materials for upcoming meeting on 9.25.25 with company management team
Webber, Dan	9/25/2025	0.4	Correspond with Company management regarding peer comparable analyses by business unit, and review of related analyses
Webber, Dan	9/25/2025	0.1	Correspond with E. Swager, et al. (K&E) regarding profit improvement initiatives
Webber, Dan	9/25/2025	2.2	Prepare materials to summarize customer claims for Lighting business unit
Webber, Dan	9/25/2025	1.3	Call with company, D. de Gosztanyi, J. Singh (PJT), N. Grossi, T. Simion, D. Webber and S. Loop (A&M) regarding changes to presentation materials for upcoming meeting on 9.25.25 with company management team
Webber, Dan	9/25/2025	0.7	Meeting with the Company management to discuss customer claims for Lighting segment
Webber, Dan	9/25/2025	0.3	Review of revised business cases for certain profit improvement initiatives
Webber, Dan	9/25/2025	0.3	Correspond with G. Schmelter (A&M) regarding summary of employees by country, and related analysis
Webber, Dan	9/25/2025	0.2	Correspond with T. Simion (A&M) regarding analysis for customer claims related to lighting segment
Webber, Dan	9/25/2025	0.2	Prepare for meeting to discuss customer claims for Lighting segment
Webber, Dan	9/25/2025	0.1	Correspond with J. Cook (A&M) regarding employee census
Webber, Dan	9/25/2025	0.7	Call with company finance team, T. Simion, D. Webber and S. Loop (A&M) regarding changes to presentation materials for upcoming meeting on 9.25.25 with company management team
Webber, Dan	9/25/2025	0.9	Working session between D. Webber and L. Postolos (A&M) to incorporate revisions to business case from Company division leaders
Grossi, Nick	9/26/2025	1.5	Prepare materials related to aftermarket business plan
Grossi, Nick	9/26/2025	2.0	Prepare and participate in discussion with Company re: 5-year business plan
Hamerski, Grace	9/26/2025	2.6	Make adjustments to various allocation assumptions on division-level balance sheets in balance sheet consolidator model per company feedback
Hamerski, Grace	9/26/2025	0.4	Call with A&M (L. Kordupel and G. Hamerski) regarding open items for the business plan, including next steps re: same

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Professional	Date	Hours	Activity
Hamerski, Grace	9/26/2025	0.6	Call with S. Loop and G. Hamerski (A&M) to discuss revisions to balance sheet consolidator model per company feedback
Hamerski, Grace	9/26/2025	1.4	Analyze balance sheet impacts of various group-level tax and liabilities balance sheet accounts
Hamerski, Grace	9/26/2025	1.6	Make revisions to division-level business plan presentation materials per company feedback
Hamerski, Grace	9/26/2025	2.1	Develop additional framework for division and product-line level business plan presentation materials in preparation for ad hoc group meetings
Hamerski, Grace	9/26/2025	1.9	Call with Company, S. Loop, and G. Hamerski (A&M) to discuss July 2025 opening balance sheet assumptions and adjustments
Hamerski, Grace	9/26/2025	2.3	Update P&L source data in business plan model and prepare latest thinking calendarized consolidated monthly P&L forecast for distribution
Hamerski, Grace	9/26/2025	0.3	Call with S. Loop and G. Hamerski (A&M) to discuss case updates and presentation materials related to July balance sheet reconciliations
Hamilton, Makenna	9/26/2025	0.2	Call with D. Webber, L. Postolos, M. Hamilton and M. Jain (A&M) to discuss Chapter 11 opportunities
Hamilton, Makenna	9/26/2025	1.7	Review business plan scenarios and outcomes for Brazil
Hamilton, Makenna	9/26/2025	1.4	Review business plan scenarios and outcomes for Argentina
Hamilton, Makenna	9/26/2025	1.3	Call with L. Postolos and M. Hamilton (A&M) re. company liability management on a by country basis as of 9/26
Hamilton, Makenna	9/26/2025	0.8	Call with M. Hamilton and M. Jain (A&M) re. changes to chapter 11 opportunities on a by country basis as of 9/26
Hamilton, Makenna	9/26/2025	1.2	Review business plan scenarios and outcomes for China
Jain, Manasvi	9/26/2025	2.4	Prepare liabilities by region summary for China as of 9/26
Jain, Manasvi	9/26/2025	0.2	Call with D. Webber, L. Postolos, M. Hamilton and M. Jain (A&M) to discuss Chapter 11 opportunities
Jain, Manasvi	9/26/2025	0.8	Call with M. Hamilton and M. Jain (A&M) re. changes to chapter 11 opportunities on a by country basis as of 9/26
Jain, Manasvi	9/26/2025	1.4	Prepare liabilities by region summary for France as of 9/26
Jain, Manasvi	9/26/2025	1.6	Prepare liabilities by region summary for France as of 9/26
Kordupel, Lewis	9/26/2025	2.8	Analyze the business plan model, including supplemental analyses for purposes of go-forward work plan
Kordupel, Lewis	9/26/2025	0.8	Prepare updates to the vendor payment analysis, including the summary of the status of the analysis
Kordupel, Lewis	9/26/2025	0.4	Call with A&M (L. Kordupel and G. Hamerski) regarding open items for the business plan, including next steps re: same

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Professional	Date	Hours	Activity
Loop, Stuart	9/26/2025	1.9	Call with Company, S. Loop, and G. Hamerski (A&M) to discuss July 2025 opening balance sheet assumptions and adjustments
Loop, Stuart	9/26/2025	1.7	Revise PowerPoint meeting materials following comments from company management team in advice of status update call on 9.26.25
Loop, Stuart	9/26/2025	0.8	Call with company management regarding edits to presentation materials for meetings on 9.26.25
Loop, Stuart	9/26/2025	0.6	Call with S. Loop and G. Hamerski (A&M) to discuss revisions to balance sheet consolidator model per company feedback
Loop, Stuart	9/26/2025	0.6	Update PMO materials for 9.30.25 PMO meeting regarding business plan workstream
Loop, Stuart	9/26/2025	0.3	Call with S. Loop and G. Hamerski (A&M) to discuss case updates and presentation materials related to July balance sheet reconciliations
Loop, Stuart	9/26/2025	2.5	Call with company management, PJT and T. Simion, D. Webber, S. Loop (A&M) regarding divisional 5-year plan materials
Postolos, Lucas	9/26/2025	2.1	Update materials summarizing liabilities at each country to provide to K&E team
Postolos, Lucas	9/26/2025	1.4	Revise presentation for meeting with DIP lenders regarding profit improvement opportunities based on feedback from management
Postolos, Lucas	9/26/2025	1.3	Call with L. Postolos and M. Hamilton (A&M) re. company liability management on a by country basis as of 9/26
Postolos, Lucas	9/26/2025	0.2	Call with D. Webber, L. Postolos, M. Hamilton and M. Jain (A&M) to discuss Chapter 11 opportunities
Schmelter, Griffen	9/26/2025	0.5	Create currency translation for local salary currencies to USD millions
Schmelter, Griffen	9/26/2025	0.6	Create mapping of categories of workers based on whether we consider them union or non union
Schmelter, Griffen	9/26/2025	2.0	Create individual slides for all countries within the company census file showing head count and annual compensation
Schmelter, Griffen	9/26/2025	1.7	Create stock format to show total full time, part time, union, and non union employees by country based on company census by country
Shiffman, David	9/26/2025	0.8	Begin preliminary analysis of customer impact on business plan
Simion, Tony	9/26/2025	0.6	Prepare outline of next steps based on feedback from Ad Hoc Lenders Advisors meeting on financial projections and profit improvement opportunities
Simion, Tony	9/26/2025	2.5	Call with company management, PJT and T. Simion, D. Webber, S. Loop (A&M) regarding divisional 5-year plan materials
Simion, Tony	9/26/2025	0.6	Review materials collected and respond with questions regarding headcount by legal entity for potential impairment analysis
Webber, Dan	9/26/2025	0.2	Call with D. Webber, L. Postolos, M. Hamilton and M. Jain (A&M) to discuss Chapter 11 opportunities
Webber, Dan	9/26/2025	1.9	Review of analysis illustrating certain liabilities by country

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Webber, Dan	9/26/2025	2.4	Call with company management, PJT and T. Simion, D. Webber, S. Loop (A&M) regarding divisional 5-year plan materials
Webber, Dan	9/26/2025	2.1	Revise consolidated business case analysis based on certain feedback from Company management
Webber, Dan	9/26/2025	0.3	Correspond with Company management regarding business case to combine plants, and related analyses
Webber, Dan	9/26/2025	0.1	Correspond with Company management regarding plant profitability
Webber, Dan	9/26/2025	0.4	Correspond with T. Simion (A&M) regarding workplan related to business plan profit improvement initiatives
Grossi, Nick	9/27/2025	1.0	Prepare business plan presentation deck
Hamilton, Makenna	9/27/2025	2.9	Review business plan scenarios and outcomes for Czech
Hamilton, Makenna	9/27/2025	2.9	Review business plan scenarios and outcomes for France
Hamilton, Makenna	9/27/2025	0.6	Call with L. Postolos, M. Hamilton, and M. Jain (A&M) re. company liability management on a by country basis as of 9/27
Hamilton, Makenna	9/27/2025	2.9	Review business plan scenarios and outcomes for Germany
Jain, Manasvi	9/27/2025	1.3	Prepare liabilities by region summary for Mexico as of 9/27
Jain, Manasvi	9/27/2025	2.1	Prepare liabilities by region summary for Italy as of 9/27
Jain, Manasvi	9/27/2025	1.8	Prepare liabilities by region summary for Japan as of 9/27
Jain, Manasvi	9/27/2025	0.9	Prepare liabilities by region summary for Poland as of 9/27
Jain, Manasvi	9/27/2025	1.6	Prepare liabilities by region summary for Germany as of 9/27
Jain, Manasvi	9/27/2025	0.3	Correspond with M. Hamilton (A&M) re. changes to chapter 11 opportunities for China
Jain, Manasvi	9/27/2025	0.6	Call with L. Postolos, M. Hamilton, and M. Jain (A&M) re. company liability management on a by country basis as of 9/27
Jain, Manasvi	9/27/2025	0.8	Prepare liabilities by region summary for Morocco as of 9/27
Loop, Stuart	9/27/2025	0.9	Create divisional tear sheet packages for materials discussed on 9.26.25 with company management
Loop, Stuart	9/27/2025	2.2	Summarize restructuring impact mechanics on the divisional income statements for 5-year plan forecast
Postolos, Lucas	9/27/2025	0.6	Call with L. Postolos, M. Hamilton, and M. Jain (A&M) re. company liability management on a by country basis as of 9/27
Postolos, Lucas	9/27/2025	1.8	Make revisions to documentation summarizing liabilities by jurisdiction to support K&E in business plan strategy

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Postolos, Lucas	9/27/2025	2.4	Update documentation summarizing liabilities by jurisdiction to support K&E in business plan strategy
Schmelter, Griffen	9/27/2025	0.7	Create Checks page within by legal entity head count analysis
Schmelter, Griffen	9/27/2025	1.3	Create Legal Entity mapping to map census legal entity to A&M legal entity naming's
Schmelter, Griffen	9/27/2025	1.7	Create stock format to show total full time, part time, union, and non union employees by country based on company census by Legal Entity
Shiffman, David	9/27/2025	0.6	Correspond with Company regarding detailed customer assumptions in the Business Plan
Webber, Dan	9/27/2025	0.2	Correspond with N. Grossi, T. Simion (A&M) regarding work plan for profit improvement initiatives
Webber, Dan	9/27/2025	0.2	Correspond with L. Postolos (A&M) regarding work plan for profit improvement initiatives
Webber, Dan	9/27/2025	0.4	Review of by-country summaries of certain liabilities, real estate footprint, and headcount
Grossi, Nick	9/28/2025	0.5	Review plant level economics and provide comments re: same
Hamerski, Grace	9/28/2025	2.9	Make updates to supporting analyses in business plan presentation materials and business unit tear sheets
Hamilton, Makenna	9/28/2025	2.9	Review business plan scenarios and outcomes for Italy
Hamilton, Makenna	9/28/2025	2.9	Review business plan scenarios and outcomes for Mexico
Hamilton, Makenna	9/28/2025	2.9	Review business plan scenarios and outcomes for Japan
Jain, Manasvi	9/28/2025	1.2	Prepare liabilities by region summary for Spain as of 9/28
Jain, Manasvi	9/28/2025	0.8	Prepare liabilities by region summary for Slovakia as of 9/28
Jain, Manasvi	9/28/2025	2.3	Consolidate liability summaries by region into a single file and standardized the format for consistency
Jain, Manasvi	9/28/2025	1.2	Edit currencies in the liability summary file to Oku
Jain, Manasvi	9/28/2025	0.6	Prepare liabilities by region summary for Romania as of 9/28
Jain, Manasvi	9/28/2025	0.8	Prepare liabilities by region summary for United Kingdom as of 9/28
Jain, Manasvi	9/28/2025	1.1	Prepare liabilities by region summary for Turkey as of 9/28
Jain, Manasvi	9/28/2025	0.9	Prepare liabilities by region summary for Thailand as of 9/28
Kordupel, Lewis	9/28/2025	2.8	Analyze the business plan model mechanics for purposes of identifying improvements to enhance working capital forecasting

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Loop, Stuart	9/28/2025	1.7	Outline working capital mechanics of restructuring overlay assumptions by division for accounts payable
Loop, Stuart	9/28/2025	0.4	Update aftermarket division income statement following input from company finance team
Postolos, Lucas	9/28/2025	0.9	Review of draft presentation with jurisdiction liability information to support K&E analysis
Postolos, Lucas	9/28/2025	0.8	Incorporate headcount information into presentation with jurisdiction liability information to support K&E analysis
Postolos, Lucas	9/28/2025	0.8	Meeting and correspondences with D. Webber and L. Postolos (A&M) regarding jurisdiction liability information to support K&E analysis
Postolos, Lucas	9/28/2025	0.7	Correspond among L. Postolos, M. Hamilton, and M. Jain (A&M) regarding jurisdiction liability information to support K&E analysis
Postolos, Lucas	9/28/2025	2.7	Prepare updates to presentation with jurisdiction liability information to support K&E analysis
Schmelter, Griffen	9/28/2025	2.8	Create individual slides for all Legal Entities within the company census file showing head count and annual compensation
Schmelter, Griffen	9/28/2025	0.9	Create Reference / table of contents page within head count analysis file
Webber, Dan	9/28/2025	2.9	Prepare case study for illustrative closure of certain plant
Webber, Dan	9/28/2025	1.1	Review of by-country summaries of certain liabilities, real estate footprint, and headcount
Webber, Dan	9/28/2025	0.1	Correspond with E. Swager, et al. (K&E) regarding by-country summary of certain liabilities, real estate footprint, and headcount
Webber, Dan	9/28/2025	0.3	Correspond with L. Postolos, M. Hamilton and M. Jain (A&M) to provide feedback on summary of certain liabilities, real estate footprint, and headcount
Webber, Dan	9/28/2025	0.4	Revise case study for illustrative closure of certain plant, by including related legal entity and jurisdictional trial balances
Webber, Dan	9/28/2025	0.9	Revise profit improvement initiatives support file to incorporate latest peer benchmarking and P&L forecasts
Webber, Dan	9/28/2025	0.8	Meeting and correspondences with D. Webber and L. Postolos (A&M) regarding jurisdiction liability information to support K&E analysis
Grossi, Nick	9/29/2025	1.0	Review and provide comments re: business plan presentation
Grossi, Nick	9/29/2025	0.4	Coordinate and finalize the AHG Business Plan agenda
Hamerski, Grace	9/29/2025	2.7	Prepare additional format of business plan summary presentation materials for consolidated financial projections
Hamerski, Grace	9/29/2025	1.8	Working session with A&M (L. Kordupel and G. Hamerski) regarding updates to the business plan modeling mechanics
Hamerski, Grace	9/29/2025	1.0	Revise framework for business plan model mechanics

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BUSINESS PLAN

Professional	Date	Hours	Activity
Hamerski, Grace	9/29/2025	0.2	Call with G. Hamerski, S. Loop (A&M) regarding changes to divisional presentation materials on 5-year plan
Hamerski, Grace	9/29/2025	2.9	Prepare divisional financial summary presentation materials for all operating business units
Hamilton, Makenna	9/29/2025	1.7	Review business plan scenarios and outcomes for Poland
Hamilton, Makenna	9/29/2025	1.9	Review business plan scenarios and outcomes for Romanis
Hamilton, Makenna	9/29/2025	1.9	Review business plan scenarios and outcomes for Morocco
Hamilton, Makenna	9/29/2025	1.7	Review business plan scenarios and outcomes for Thailand
Hamilton, Makenna	9/29/2025	2.9	Review business plan scenarios and outcomes for Spain
Hamilton, Makenna	9/29/2025	1.8	Review business plan scenarios and outcomes for Slovakia
Hamilton, Makenna	9/29/2025	2.1	Review business plan scenarios and outcomes for Turkey
Kordupel, Lewis	9/29/2025	0.4	Call with L. Kordupel, S. Loop (A&M) regarding business plan model mechanics
Kordupel, Lewis	9/29/2025	1.8	Working session with A&M (L. Kordupel and G. Hamerski) regarding updates to the business plan modeling mechanics
Kordupel, Lewis	9/29/2025	2.4	Continue analysis of income statement projections for purposes of business plan modeling
Kordupel, Lewis	9/29/2025	2.7	Analyze financial projections for purposes of updating business plan model
Kordupel, Lewis	9/29/2025	2.8	Analyze income statement projections for purposes of business plan modeling
Kordupel, Lewis	9/29/2025	2.8	Analyze working capital assumptions in the business plan for modeling purposes
Loop, Stuart	9/29/2025	1.4	Update presentation materials for total company 5-year plan financials in advance of meetings on 10.8.25
Loop, Stuart	9/29/2025	2.3	Build out model mechanics for case drivers and sensitivities for different divisional and product line combinations
Loop, Stuart	9/29/2025	1.2	Build out initial mechanics for net working capital tear sheet by division for 5-year plan projection period
Loop, Stuart	9/29/2025	1.1	Build out of model mechanics for 5-year plan by division
Loop, Stuart	9/29/2025	0.9	Build summary free cash flow walk by division for latest thinking 5-year plan
Loop, Stuart	9/29/2025	0.9	Email correspondence with company finance team regarding historical reconciling adjustments to the income statement and legal consolidation
Loop, Stuart	9/29/2025	0.8	Email correspondence with company finance team regarding peer group comparable

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Professional	Date	Hours	Activity
Loop, Stuart	9/29/2025	0.6	Review divisional balance sheet mechanics
Loop, Stuart	9/29/2025	0.6	Email correspondence with company finance team regarding aftermarket division 5-year projections
Loop, Stuart	9/29/2025	0.6	Compile responses to lender diligence requests related to income statement trends for 2025 remainder of the year forecast
Loop, Stuart	9/29/2025	0.5	Call with company finance team regarding lighting division 5-year plan forecast
Loop, Stuart	9/29/2025	0.4	Call with L. Kordupel, S. Loop (A&M) regarding business plan model mechanics
Loop, Stuart	9/29/2025	0.2	Call with G. Hamerski, S. Loop (A&M) regarding changes to divisional presentation materials on 5-year plan
Loop, Stuart	9/29/2025	0.1	Participate in company side advisor call with PJT, K&E and A&M teams
Postolos, Lucas	9/29/2025	1.7	Update manufacturing plant materials and analysis in preparation for business plan meetings with DIP lenders
Postolos, Lucas	9/29/2025	2.1	Prepare materials to assist management team with business plan discussions with creditor groups
Simion, Tony	9/29/2025	0.6	Call with T. Simion, D. Webber (A&M) and Company management to discuss requests from Business Unit leads related to 5-Year Plan
Simion, Tony	9/29/2025	0.6	Call with T. Simion, D. Webber (A&M), Company management, and J. Heyden (Alix) to discuss OEM strategy
Simion, Tony	9/29/2025	0.8	Review manufacturing footprint information and business case summaries provided by Management
Webber, Dan	9/29/2025	1.3	Prepare outline of forecast assumptions for warehouses and non-manufacturing real estate for each Business Unit to review
Webber, Dan	9/29/2025	1.6	Reconcile materials from Company real estate team with previously provided business cases
Webber, Dan	9/29/2025	0.3	Correspond with T. Simion, N. Grossi (A&M) regarding workplan for Business Plan in advance of meeting with AHG
Webber, Dan	9/29/2025	0.7	Prepare analysis to illustrate plant path to profitability to support Business Plan
Webber, Dan	9/29/2025	0.7	Revise profit improvement initiatives support file to incorporate latest assumptions related to real estate footprint initiatives
Webber, Dan	9/29/2025	0.6	Correspond with management regarding forecasted saturation and gross profit by plant, and review of related materials
Webber, Dan	9/29/2025	0.6	Call with Company management, J. Heyden (Alix) and C. Hackett (SVP) to discuss OEM strategy
Webber, Dan	9/29/2025	0.6	Call with Company management to discuss requests from Business Unit leads related to 5-Year Plan
Webber, Dan	9/29/2025	0.4	Correspond with Company management regarding Electronics customer programs, and review of related materials
Webber, Dan	9/29/2025	0.1	Correspond with T. Simion (A&M) regarding diligence strategy with Alix as related to Business Plan

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Professional	Date	Hours	Activity
Webber, Dan	9/29/2025	0.1	Correspond with T. Simion (A&M) regarding work plan for profit improvement initiatives
Webber, Dan	9/29/2025	0.3	Review of Ride Dynamics overview materials shared by management, for other businesses to use as template for meetings with AHG
Webber, Dan	9/29/2025	0.1	Correspond with Company management regarding forecasted plant capacity
Webber, Dan	9/29/2025	0.3	Correspond with L. Postolos (A&M) regarding updates to real estate footprint analysis related to profit improvement opportunities
Grossi, Nick	9/30/2025	0.7	Draft customer related communication materials
Grossi, Nick	9/30/2025	0.9	Prepare and participate in discussion with AHG related to plant performance
Grossi, Nick	9/30/2025	1.0	Call with Company, ad hoc group, T. Simion, N. Grossi, S. Loop, and G. Hamerski (A&M) to discuss preliminary business plan on consolidated and divisional basis
Grossi, Nick	9/30/2025	1.3	Meeting with K&E team, T. Simion, N. Grossi, and L. Postolos (A&M) regarding analysis of jurisdiction liabilities
Hamerski, Grace	9/30/2025	1.9	Working session with S. Loop and G. Hamerski (A&M) to update outputs model and presentation materials for new P&L data provided by company management
Hamerski, Grace	9/30/2025	2.6	Working session with S. Loop and G. Hamerski (A&M) to revise tear sheet presentation materials for ad hoc group
Hamerski, Grace	9/30/2025	2.1	Working session with S. Loop and G. Hamerski (A&M) to refine business unit tear sheet presentation materials and product line splits
Hamerski, Grace	9/30/2025	1.6	Refine financial summary presentation materials and make updates per company feedback and latest thinking source data
Hamerski, Grace	9/30/2025	1.2	Call with L. Kordupel, and G. Hamerski (A&M) to discuss case updates and refinements to business plan model framework
Hamerski, Grace	9/30/2025	1.0	Call with Company, ad hoc group, T. Simion, N. Grossi, S. Loop, and G. Hamerski (A&M) to discuss preliminary business plan on consolidated and divisional basis
Hamerski, Grace	9/30/2025	0.9	Prepare preliminary draft of business strategy and 5-year plan ad hoc group presentation materials for distribution and company feedback
Hamerski, Grace	9/30/2025	0.5	Call with Company, T. Simion, S. Loop, D. Webber, L. Postolos, and G. Hamerski (A&M) to discuss development of business plan materials for ad hoc group
Hamerski, Grace	9/30/2025	2.3	Working session with S. Loop and G. Hamerski (A&M) to develop revised framework for consolidated and divisional tear sheets
Hamilton, Makenna	9/30/2025	1.1	Review business plan scenarios and outcomes for the United Kingdom
Kordupel, Lewis	9/30/2025	2.7	Analyze balance sheet projections for purposes of business plan modeling
Kordupel, Lewis	9/30/2025	2.3	Prepare balance sheet roll forward analysis for purposes of business plan modeling purposes
Kordupel, Lewis	9/30/2025	1.2	Call with L. Kordupel, and G. Hamerski (A&M) to discuss case updates and refinements to business plan model framework

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Professional	Date	Hours	Activity
Kordupel, Lewis	9/30/2025	2.4	Analyze go-forward financial projections for purposes of business plan modeling purposes
Kordupel, Lewis	9/30/2025	1.2	Analyze restructuring impacts scenarios for purposes of business plan modeling
Kordupel, Lewis	9/30/2025	2.8	Analyze working capital drivers in the business plan for modeling purposes
Loop, Stuart	9/30/2025	2.6	Working session with S. Loop and G. Hamerski (A&M) to revise tear sheet presentation materials for ad hoc group
Loop, Stuart	9/30/2025	0.3	Call with company management regarding peer group data
Loop, Stuart	9/30/2025	0.4	Compile diligence responses for FTI diligence questions on 5-year projections
Loop, Stuart	9/30/2025	0.5	Call with Company, T. Simion, S. Loop, D. Webber, L. Postolos, and G. Hamerski (A&M) to discuss development of business plan materials for ad hoc group
Loop, Stuart	9/30/2025	0.5	Meeting with division leaders, S. Loop, and L. Postolos (A&M) regarding profit improvement opportunities
Loop, Stuart	9/30/2025	0.6	Outline presentation slides for consolidated business unit presentations on 10.8 and 10.9.25
Loop, Stuart	9/30/2025	1.0	Call with company finance team regarding 5-year financial projections in advance of meetings on 10.8.25
Loop, Stuart	9/30/2025	1.0	Call with Company, ad hoc group, T. Simion, N. Grossi, S. Loop, and G. Hamerski (A&M) to discuss preliminary business plan on consolidated and divisional basis
Loop, Stuart	9/30/2025	1.0	Review case updates and refinements to business plan model framework
Loop, Stuart	9/30/2025	1.9	Working session with S. Loop and G. Hamerski (A&M) to update outputs model and presentation materials for new P&L data provided by company management
Loop, Stuart	9/30/2025	2.3	Working session with S. Loop and G. Hamerski (A&M) to develop revised framework for consolidated and divisional tear sheets
Loop, Stuart	9/30/2025	2.1	Working session with S. Loop and G. Hamerski (A&M) to refine business unit tear sheet presentation materials and product line splits
Postolos, Lucas	9/30/2025	0.8	Update business plan materials related to profit improvement opportunities prior to circulating to management
Postolos, Lucas	9/30/2025	2.6	Working session between D. Webber and L. Postolos (A&M) to prepare business plan materials for ad hoc group
Postolos, Lucas	9/30/2025	1.3	Meeting with K&E team, T. Simion, N. Grossi, and L. Postolos (A&M) regarding analysis of jurisdiction liabilities
Postolos, Lucas	9/30/2025	1.9	Working session to revise business plan materials for ad hoc group
Postolos, Lucas	9/30/2025	2.3	Working session regarding updates to profit improvement presentation
Postolos, Lucas	9/30/2025	2.7	Working session between D. Webber and L. Postolos (A&M) to prepare business plan materials for ad hoc group

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Professional	Date	Hours	Activity
Postolos, Lucas	9/30/2025	0.5	Meeting with division leaders, S. Loop, and L. Postolos (A&M) regarding profit improvement opportunities
Postolos, Lucas	9/30/2025	0.5	Call with Company, T. Simion, S. Loop, D. Webber, L. Postolos, and G. Hamerski (A&M) to discuss development of business plan materials for ad hoc group
Postolos, Lucas	9/30/2025	2.1	Incorporate inputs from divisions into business plan materials related to profit improvement opportunities
Shiffman, David	9/30/2025	1.3	Correspond with A&M business plan team regarding latest P&L forecasts and related follow up analysis
Simion, Tony	9/30/2025	1.4	Review and prepare list of questions regarding follow-ups on Company's latest business plan materials
Simion, Tony	9/30/2025	1.3	Meeting with K&E team, T. Simion, N. Grossi, and L. Postolos (A&M) regarding analysis of jurisdiction liabilities
Simion, Tony	9/30/2025	1.0	Call with Company, ad hoc group, T. Simion, N. Grossi, S. Loop, and G. Hamerski (A&M) to discuss preliminary business plan on consolidated and divisional basis
Simion, Tony	9/30/2025	0.5	Call with Company, T. Simion, S. Loop, D. Webber, L. Postolos, and G. Hamerski (A&M) to discuss development of business plan materials for ad hoc group
Webber, Dan	9/30/2025	0.5	Call with Company, to discuss development of business plan materials for ad hoc group
Webber, Dan	9/30/2025	0.1	Correspond with Company management regarding assumptions in Business Plan for Ride Dynamics segment
Webber, Dan	9/30/2025	0.2	Correspond with Company management regarding assumptions in Business Plan related to Non-Manufacturing real estate footprint
Webber, Dan	9/30/2025	0.3	Revise analysis to illustrate plant path to profitability to support Business Plan based on additional information from management
Webber, Dan	9/30/2025	0.5	Call with Company, T. Simion, S. Loop, D. Webber, L. Postolos, and G. Hamerski (A&M) to discuss development of business plan materials for ad hoc group
Webber, Dan	9/30/2025	2.6	Working session to review inputs from division leaders for business plan
Webber, Dan	9/30/2025	2.3	Working session regarding updates to profit improvement presentation
Webber, Dan	9/30/2025	1.9	Working session to revise business plan materials for ad hoc group
Webber, Dan	9/30/2025	1.3	Discuss among K&E team regarding analysis of jurisdiction liabilities
Webber, Dan	9/30/2025	1.0	Call with Company, ad hoc group, to discuss preliminary business plan on consolidated and divisional basis
Webber, Dan	9/30/2025	2.7	Working session to prepare business plan materials for ad hoc group
Webber, Dan	9/30/2025	0.2	Correspond with Company management regarding assumptions in Business Plan related to Warehouse footprint
Webber, Dan	9/30/2025	0.5	Discuss among North American division leaders regarding profit improvement opportunities

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Professional	Date	Hours	Activity
Webber, Dan	9/30/2025	0.5	Discuss among European division leaders, regarding profit improvement opportunities
Webber, Dan	9/30/2025	0.2	Review draft Business Plan presentation materials for upcoming stakeholder meetings
Webber, Dan	9/30/2025	0.5	Call with D. Webber (A&M), Company management regarding recent discussions with lender advisors and future diligence
Webber, Dan	9/30/2025	0.2	Correspond with Company management regarding open requests to complete Business Plan presentation for upcoming stakeholder meetings
Subtotal		1,216.3	

COMMUNICATION

Professional	Date	Hours	Activity
Simion, Tony	9/2/2025	0.4	Attend meeting with Management and Collected Strategies to discuss upcoming communications rollout plan
Simion, Tony	9/5/2025	0.8	Attend meeting with Management and Communications firm to discuss materials related to milestone date changes
Pack, Laura	9/9/2025	2.7	Assist Purchasing and Logistics by supplying clarifications or information required for the efficient execution of payments for CIA submissions
Pack, Laura	9/9/2025	2.6	Check all submitted documents for conformity with pro-forma invoices, confirm required data is present, and approve for processing and payment (LATAM)
Pack, Laura	9/9/2025	2.1	Keep a register of invoices in the CIA inbox associated with EMEA and NAFTA
Pack, Laura	9/9/2025	2.9	Review invoices and approval where advance payments are required for accelerated processing and payment execution (EMEA requests)
Weiland, Brad	9/12/2025	0.2	Correspond with D. Heriford (A&M), M. Dvorak (A&M) re vendor inquiry
Simion, Tony	9/15/2025	0.4	Attend meeting with Management to discuss upcoming potential public relations items that materials potentially need to be prepared for
Weiland, Brad	9/19/2025	0.2	Correspond with A. Shahbain (A&M) re communications items
Subtotal		12.3	

CONTRACTS / EXECUTORY CONTRACTS

Professional	Date	Hours	Activity
Weiland, Brad	9/4/2025	0.3	Correspond with D. Webber (A&M), M. Zeiss (A&M), M. Dvorak (A&M) re contract items
Weiland, Brad	9/4/2025	0.4	Review and analyze counterparty contracts
Zeiss, Mark	9/4/2025	0.6	Prepare contracts report for contract counterparty negotiations per internal request

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CONTRACTS / EXECUTORY CONTRACTS

Professional	Date	Hours	Activity
Zeiss, Mark	9/4/2025	1.3	Revise contracts report for contract counterparty negotiations per internal request
Weiland, Brad	9/5/2025	0.4	Review and analyze contract materials
Weiland, Brad	9/9/2025	0.2	Follow-up correspondence with M. Zeiss (A&M), M. Dvorak (A&M) re contract items
Weiland, Brad	9/9/2025	0.2	Correspond with M. Dvorak (A&M), C. O'Toole (A&M) re contract items
Weiland, Brad	9/9/2025	0.9	Review and analyze executory contract materials
Zeiss, Mark	9/9/2025	1.2	Review customer contracts per internal and counsel request
Weiland, Brad	9/10/2025	0.6	Review and analyze customer executory contracts
Weiland, Brad	9/10/2025	0.3	Correspond with T. Simion (A&M) and the Company re contract open items
Weiland, Brad	9/10/2025	0.2	Correspond with E. Swager (K&E), M. Dvorak (A&M) re customer contract items
Weiland, Brad	9/10/2025	0.6	Research re customer contracts and status re same
Zeiss, Mark	9/10/2025	0.6	Review vendor contracts per internal and counsel request
Zeiss, Mark	9/10/2025	2.1	Review customer contracts per internal and counsel request
Dvorak, Michael	9/11/2025	0.3	Telephone conference between M. Dvorak (A&M) and B. Weiland (A&M) re executory contracts open items
Weiland, Brad	9/11/2025	0.8	Research and analyze supplier executory contracts
Weiland, Brad	9/11/2025	0.3	Telephone conference between M. Dvorak (A&M) and B. Weiland (A&M) re executory contracts open items
Weiland, Brad	9/11/2025	0.3	Review corporate contract materials
Weiland, Brad	9/11/2025	0.3	Correspond with M. Zeiss (A&M), M. Dvorak (A&M) re executory contracts
Weiland, Brad	9/15/2025	0.2	Correspond with M. Zeiss (A&M), D. Webber (A&M) re contract items
Weiland, Brad	9/17/2025	0.2	Correspond with E. Swager (K&E), T. Simion (A&M) re customer contract items
Weiland, Brad	9/17/2025	0.6	Review and analyze contract documents
Weiland, Brad	9/18/2025	0.3	Review and analyze contract data and process items re same
Weiland, Brad	9/22/2025	0.2	Correspond with C. O'Toole (A&M), M. Dvorak (A&M) re contract items

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CONTRACTS / EXECUTORY CONTRACTS

Professional	Date	Hours	Activity
Weiland, Brad	9/25/2025	0.4	Research and analyze treasury contract items
Weiland, Brad	9/25/2025	0.2	Correspond with K. Schneller (K&E), L. Postolos (A&M), M. Dvorak (A&M) re contract items
Weiland, Brad	9/29/2025	0.2	Correspond with C. O'Toole (A&M), M. Dvorak (A&M) re customer contract items
Weiland, Brad	9/30/2025	0.2	Correspond with K. Schneller (K&E), M. Dvorak (A&M) re treasury contracts
Subtotal		14.4	

COORDINATION & COMMUNICATION WITH UCC

Professional	Date	Hours	Activity
Grossi, Nick	9/1/2025	1.6	Draft materials to support UCC management meetings
Dvorak, Michael	9/2/2025	2.3	Review non-priority UCC diligence requests regarding statements and schedules
Simion, Tony	9/2/2025	1.1	Attend weekly call with UCC advisors to discuss timeline, diligence items, and management meetings schedule
Grossi, Nick	9/3/2025	1.3	Coordinate UCC committee management presentation discussion
Grossi, Nick	9/5/2025	0.8	Review and provide responses re: UCC business performance diligence
Grossi, Nick	9/9/2025	0.4	Prepare detailed responses to UCC diligence requests
Grossi, Nick	9/9/2025	0.3	Prepare and participate in standing UCC advisor call (FTI and Paul Hastings)
Weiland, Brad	9/9/2025	0.3	Review and analyze intercompany data and open diligence items
Chester, Monte	9/10/2025	0.5	Telephone conference among the Company, M. Dvorak (A&M), M. Chester (A&M) re employee-related diligence from creditors' committee advisors
Dvorak, Michael	9/10/2025	2.3	Prepare responses for discussion regarding UCC diligence questions
Grossi, Nick	9/10/2025	0.6	Review and provide comments re: UCC request for non-PEO distributions
Simion, Tony	9/10/2025	0.8	Review updated diligence request list from UCC advisors based on presentation given by Management
Weiland, Brad	9/10/2025	0.5	Telephone conference among the Company, M. Dvorak (A&M), M. Chester (A&M) re employee-related diligence from creditors' committee advisors
Weiland, Brad	9/10/2025	0.5	Review and analyze committee advisor diligence requests
Weiland, Brad	9/10/2025	0.3	Correspond with the Company re creditors' committee diligence items

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COORDINATION & COMMUNICATION WITH UCC

Professional	Date	Hours	Activity
Dvorak, Michael	9/11/2025	2.9	Review UCC diligence items regarding intercompany and schedule AB
Rybarczyk, Jodi	9/11/2025	0.5	Telephone conference among J. Rybarczyk (A&M), B. Weiland (A&M) re creditors' committee due diligence requests
Weiland, Brad	9/11/2025	0.2	Correspond with M. Dvorak (A&M) re diligence requests
Weiland, Brad	9/11/2025	0.5	Telephone conference among J. Rybarczyk (A&M), B. Weiland (A&M) re creditors' committee due diligence requests
Weiland, Brad	9/11/2025	0.3	Prepare materials for due diligence responses
Dvorak, Michael	9/12/2025	2.2	Finalize statements and schedules diligence responses for UCC
Rybarczyk, Jodi	9/12/2025	0.3	Correspond with A&M and committee advisors re: June and July MOR diligence items
Weiland, Brad	9/12/2025	0.6	Revise diligence response materials for committee advisors
Weiland, Brad	9/12/2025	0.4	Correspond and follow-up with J. Rybarczyk (A&M) re committee diligence items
Weiland, Brad	9/12/2025	0.4	Review materials re historical disbursements responsive to committee diligence
Weiland, Brad	9/12/2025	0.2	Correspond with D. Shiffman (A&M), L. Postolos (A&M), M. Dvorak (A&M) re committee diligence re historical disbursements
Shiffman, David	9/15/2025	1.0	Meeting with D. Shiffman, H. Waismann (A&M) and FTI to discuss variance report for week ended 9/5
Waismann, Heitor	9/15/2025	1.0	Meeting with D. Shiffman, H. Waismann (A&M) and FTI to discuss variance report for week ended 9/5
Korol, Sammy	9/22/2025	0.9	Call with D. Shiffman, H. Waismann, S. Korol (A&M) and the UCC to review key impacts and changes to the liquidity outlook
Shiffman, David	9/22/2025	0.9	Call with D. Shiffman, H. Waismann, S. Korol (A&M) and the UCC to review key impacts and changes to the liquidity outlook
Waismann, Heitor	9/22/2025	0.9	Call with D. Shiffman, H. Waismann, S. Korol (A&M) and the UCC to review key impacts and changes to the liquidity outlook
Weiland, Brad	9/22/2025	0.4	Review diligence requests from committee advisors
Weiland, Brad	9/22/2025	0.2	Correspond with T. Luangkhot (FTI) re committee diligence items
Grossi, Nick	9/23/2025	0.3	Review and provide comments re: UCC diligence
Weiland, Brad	9/23/2025	0.2	Correspond with M. Dvorak (A&M), D. Webber (A&M), J. Rybarczyk (A&M) re intercompany diligence requests from committee advisors
Dvorak, Michael	9/24/2025	2.2	Review initial ucc diligence items related to statements and schedules
Grossi, Nick	9/29/2025	0.6	Coordinate responses to UCC diligence

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COORDINATION & COMMUNICATION WITH UCC

Professional	Date	Hours	Activity
Korol, Sammy	9/29/2025	0.7	Call with D. Shiffman, H. Waismann, S. Korol (A&M) and the UCC to review cash updates and long-term liquidity outlook
Shiffman, David	9/29/2025	0.7	Call with D. Shiffman, H. Waismann, S. Korol (A&M) and the UCC to review cash updates and long-term liquidity outlook
Waismann, Heitor	9/29/2025	0.7	Call with D. Shiffman, H. Waismann, S. Korol (A&M) and the UCC to review cash updates and long-term liquidity outlook
Dvorak, Michael	9/30/2025	2.9	Prepare responses to intercompany prepetition questions from UCC advisors
Dvorak, Michael	9/30/2025	2.7	Prepare responses to intercompany post-petition questions from UCC advisors
Dvorak, Michael	9/30/2025	1.9	Review intercompany prepetition intercompany questions from UCC advisors
Dvorak, Michael	9/30/2025	1.4	Review intercompany post-petition intercompany questions from UCC advisors
Grossi, Nick	9/30/2025	0.5	Prepare and participate in discussion with UCC advisors
Subtotal		42.2	

COST EFFICIENCY

Professional	Date	Hours	Activity
Mier, Nicolas	9/29/2025	1.6	Office conference with the Company, N. Mier (A&M) and G. Shibata (A&M) to understand logistic process for BU 1
Mier, Nicolas	9/29/2025	1.6	Office conference with the Company, N. Mier (A&M) and G. Shibata (A&M) to understand logistic process for BU 2
Mier, Nicolas	9/29/2025	1.6	Office conference with the Company, N. Mier (A&M) and G. Shibata (A&M) to understand logistic process for BU 3
Mier, Nicolas	9/29/2025	1.4	Daily consolidation and summary of interview insights
Mier, Nicolas	9/29/2025	0.3	Office conference with the Company, N. Mier (A&M) and G. Shibata (A&M) to understand logistic budget process for a BU
Mier, Nicolas	9/29/2025	0.6	Office conference with N. Mier (A&M) and G. Shibata (A&M) to summarize interviews insights
Mier, Nicolas	9/29/2025	0.7	Office conference with N. Mier (A&M) and G. Shibata (A&M) to get alignment on understanding of the client and the purpose of the support
Mier, Nicolas	9/29/2025	1.4	Office conference with the Company, N. Mier (A&M) and G. Shibata (A&M) to understand logistic process for a BU
Shibata, Gerardo Yukio	9/29/2025	0.3	Office conference with the Company, N. Mier (A&M) and G. Shibata (A&M) to understand logistic budget process for a BU
Shibata, Gerardo Yukio	9/29/2025	0.6	Office conference with N. Mier (A&M) and G. Shibata (A&M) to summarize interviews insights
Shibata, Gerardo Yukio	9/29/2025	0.7	Office conference with N. Mier (A&M) and G. Shibata (A&M) to get alignment on understanding of the client and the purpose of the support

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COST EFFICIENCY

Professional	Date	Hours	Activity
Shibata, Gerardo Yukio	9/29/2025	1.4	Office conference with the Company, N. Mier (A&M) and G. Shibata (A&M) to understand logistic process for a BU
Shibata, Gerardo Yukio	9/29/2025	1.6	Office conference with the Company, N. Mier (A&M) and G. Shibata (A&M) to understand logistic process for BU 1
Shibata, Gerardo Yukio	9/29/2025	1.6	Office conference with the Company, N. Mier (A&M) and G. Shibata (A&M) to understand logistic process for BU 2
Shibata, Gerardo Yukio	9/29/2025	1.6	Office conference with the Company, N. Mier (A&M) and G. Shibata (A&M) to understand logistic process for BU 3
Mier, Nicolas	9/30/2025	0.3	Office conference with N. Mier (A&M) and G. Shibata (A&M) to define next steps and actions items for the day and day meetings
Mier, Nicolas	9/30/2025	0.3	Office conference with the Company, N. Mier (A&M) and G. Shibata (A&M) to discuss preliminary findings
Mier, Nicolas	9/30/2025	0.4	Office conference N. Mier (A&M) and G. Shibata (A&M) to review documentation
Mier, Nicolas	9/30/2025	2.1	Map and summarize logistics service request process
Shibata, Gerardo Yukio	9/30/2025	0.3	Office conference with the Company, N. Mier (A&M) and G. Shibata (A&M) to discuss preliminary findings
Shibata, Gerardo Yukio	9/30/2025	0.3	Office conference with N. Mier (A&M) and G. Shibata (A&M) to define next steps and actions items for the day and day meetings
Subtotal		20.7	

DIP FINANCING & CASH FLOW

Professional	Date	Hours	Activity
Athreya, Abhi	9/1/2025	0.6	Compile Ordinary Course Professional (OCP) details through available court documents
Athreya, Abhi	9/1/2025	0.7	Create Excel summary regarding trade agreement proof of payment documentation
Athreya, Abhi	9/1/2025	1.3	Compile restructuring professional details through available court documents
Borgonovo, Erik	9/1/2025	1.4	Record in the tracker the dates when Company's processing team posts the invoice and when payment is made, to support the accounting team in prioritizing outstanding or urgent items
Borgonovo, Erik	9/1/2025	1.7	Maintain orderly records of all CIA request updates to guarantee traceability and facilitate reporting, forecasting, and escalation management
Borgonovo, Erik	9/1/2025	1.8	Work with EMEA purchasing teams to verify invoices and confirm that advance payment terms are correctly reflected
Borgonovo, Erik	9/1/2025	2.2	Review and authorize EMEA invoices requiring prepayment, coordinating with Company's internal functions to secure timely processing and execution of payments
Borgonovo, Erik	9/1/2025	2.4	Ensure LATAM invoices are evaluated for urgency and prioritized based on the criticality of goods or services to business continuity
Callerio, Lorenzo	9/1/2025	0.9	Review a vendor payment analysis received from D. Shiffman (A&M) in advance to a call to discuss it

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DIP FINANCING & CASH FLOW

Professional	Date	Hours	Activity
Cook, Jacob	9/1/2025	0.4	Prepare materials related to A&M payment processes
Cook, Jacob	9/1/2025	0.4	Call with Company purchasing, J. Cook (A&M), and A. Shahbain (A&M) to discuss weekly funding allocation and customer analysis
Cook, Jacob	9/1/2025	1.4	Refresh of trade agreement working file based on updated weekly accounts payable 'ready to pay' items
Cook, Jacob	9/1/2025	0.7	Review of ad hoc Company purchasing team requests for emergency payments
Cook, Jacob	9/1/2025	1.6	Review of Company purchasing ad hoc payment verification requests related to certain vendor trade agreement payments
Cook, Jacob	9/1/2025	1.7	Review of refreshed 'Ready to Pay' post-petition accounts payable for EMEA for WE 9/5
Cui, Maggie	9/1/2025	1.3	Support EMEA buyers and planners in identifying and correcting issues causing blocked or delayed invoices, offering precise corrective guidance
Cui, Maggie	9/1/2025	0.1	Conference with Company, M. Cui (A&M), J. Zhu (A&M), and D. Liu (A&M) to discuss today's payment proposal plan for China and Japan
Grossi, Nick	9/1/2025	0.9	Reconcile cash on hand and regional allocations
Grossi, Nick	9/1/2025	1.2	Review and provide comments re: revised TWCF
Grossi, Nick	9/1/2025	1.0	Prepare reverse factoring roll forward
Grossi, Nick	9/1/2025	0.4	Prepare and participate in discussion with A Abrahamson re: cash flow
Hamilton, Makenna	9/1/2025	2.4	Make updates to daily liquidity model
Hamilton, Makenna	9/1/2025	0.4	Pull vendor NAFTA activity for 9/1 cash flow summary
Hamilton, Makenna	9/1/2025	0.3	Summarize 9/1 cash balances for all regional accounts
Hamilton, Makenna	9/1/2025	0.6	Map all EMEA disbursements in WE 8/29 for particular bank
Hamilton, Makenna	9/1/2025	0.6	Map all EMEA disbursements in WE 8/29 for a particular bank
Hamilton, Makenna	9/1/2025	0.6	Map all EMEA disbursements in WE 8/29 - Turkey
Hamilton, Makenna	9/1/2025	0.7	Map all EMEA disbursements in WE 8/29 for another particular bank
Hamilton, Makenna	9/1/2025	0.8	Map all China disbursements in WE 8/29 - pay run
Hamilton, Makenna	9/1/2025	0.7	Map all EMEA disbursements in WE 8/29 for particular bank
Hill, Michael	9/1/2025	0.2	Prepare for and participate in discussion with M. Hill (A&M), V. Nguyen (A&M), S. Pacheco (A&M), and J. Warren (A&M) regarding priority cash in advance mailbox issues as of Monday, 9/1

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Professional	Date	Hours	Activity
Hill, Michael	9/1/2025	0.2	Send out morning cash in advance summary tracker
Hill, Michael	9/1/2025	0.2	Send out morning cash summary for global CIA payments for cash pooling purposes
Hill, Michael	9/1/2025	0.2	Send out evening cash in advance summary tracker
Hill, Michael	9/1/2025	0.2	Send out evening cash summary for global CIA payments for cash pooling purposes
Hill, Michael	9/1/2025	0.9	Investigate Trade Agreements for certain vendors to determine payment term status
Korol, Sammy	9/1/2025	0.5	Extract and incorporate success fees into current monthly summary of accrued professional fees
Korol, Sammy	9/1/2025	0.3	Prepare visualization of 13-week cash flow updates for each specific region
Korol, Sammy	9/1/2025	1.3	Create variance summary of budget versus budget for monthly accrued professional fees, at the individual firm level
Korol, Sammy	9/1/2025	1.1	Create monthly summary of carveouts in both USD and Yen Oku, at the firm-specific level
Korol, Sammy	9/1/2025	0.9	Update visualization of 13-week forecast of professional fee disbursements to highlight major firms and consolidate minor firms
Korol, Sammy	9/1/2025	0.9	Prepare 13-week summary of forecasted disbursements to professionals, grouped by representative (Debtor, UCC, etc.)
Korol, Sammy	9/1/2025	0.9	Create consolidated summary of professional fees, capturing monthly accruals across all firms
Korol, Sammy	9/1/2025	0.8	Create 13-week debt roll forward for Tranche A, incorporating detailed schedules for interest payments on each draw
Korol, Sammy	9/1/2025	0.8	Update carve-out summary to a 13-week view at a firm-specific level
Korol, Sammy	9/1/2025	0.8	Call with H. Waismann and S. Korol (A&M) to discuss improvements to 13-Week Cash Flow Update presentation and create plan for incorporating success fees into the Pro Fee monthly variance summary
Korol, Sammy	9/1/2025	0.7	Prepare 13-week summary of First Day Motion relief, incorporating all FDM relief actuals to-date
Korol, Sammy	9/1/2025	0.6	Create 13-week debt roll forward for Tranche B, incorporating paydown and interest activity across the forecast period
Korol, Sammy	9/1/2025	0.6	Prepare summary and visualization of consolidated 13-week forecast in USD
Korol, Sammy	9/1/2025	1.3	Prepare variance summary between current consolidated 13-week cash flow and new consolidated version of the prior forecast, including forecast, actual, and total variance
Korol, Sammy	9/1/2025	0.3	Match structure of 13-Week Professional Fee Disbursement forecast, monthly variance, and monthly accrual summaries to updated 13-Week Cash Flow forecast
Korol, Sammy	9/1/2025	0.2	Match structure of 13-Week Cash Flow bridge and 13-Week Payroll forecast to updated 13-Week Cash Flow forecast

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Professional	Date	Hours	Activity
Korol, Sammy	9/1/2025	0.6	Adjust variance report to prior budget for monthly accrued professional fees, accommodating success fees reflected in the current budget
Korol, Sammy	9/1/2025	0.4	Create consolidated version of the prior 13-week cash flow model
Liu, Daniel	9/1/2025	0.1	Conference with Company, M. Cui (A&M), J. Zhu (A&M), and D. Liu (A&M) to discuss today's payment proposal plan for China and Japan
Liu, Daniel	9/1/2025	0.6	Match the CIA invoices with actual payment confirmations on September 1 from AP team
Liu, Daniel	9/1/2025	2.7	Review the CIA application documents received on the afternoon of September 1 from China procurement team and log the tracker list
Liu, Daniel	9/1/2025	2.8	Review the CIA application documents received on the morning of September 1 from the Japan and China procurement team and log the tracker list
Liu, Daniel	9/1/2025	2.9	Review the CIA application documents received on the afternoon of September 1 from Japan procurement team and log the tracker list
Liv-Feyman, Alec	9/1/2025	0.8	Review vendor reconciliation netting analysis for vendor processing
Liv-Feyman, Alec	9/1/2025	0.9	Update vendor output for LATAM processing variance
Liv-Feyman, Alec	9/1/2025	1.2	Review vendor tracker processing breakdown for LATAM deliverable
Liv-Feyman, Alec	9/1/2025	1.2	Update paid breakdown analysis for MXN cash in advance vendors
Liv-Feyman, Alec	9/1/2025	1.3	Review vendor output with paid variance status
Nguyen, Vi Hoa	9/1/2025	1.2	Review the required documentation, approve cash in advance requests, and assign them to the appropriate team
Nguyen, Vi Hoa	9/1/2025	0.7	Verify supporting documentation, authorize cash in advance requests, and collaborate with other teams to complete payment and booking
Nguyen, Vi Hoa	9/1/2025	2.9	Check all supporting documentation, authorize cash in advance requests, and route them to the correct team
Nguyen, Vi Hoa	9/1/2025	0.3	Validate the necessary documents, grant approval for cash in advance submissions, and forward them to the designated team
Nguyen, Vi Hoa	9/1/2025	0.2	Prepare for and participate in discussion with M. Hill (A&M), V. Nguyen (A&M), S. Pacheco (A&M), and J. Warren (A&M) regarding priority cash in advance mailbox issues as of Monday, 9/1
Nguyen, Vi Hoa	9/1/2025	1.8	Oversee accurate documentation, completed cash in advance approvals, and the timely escalation of requests to the responsible parties
Nguyen, Vi Hoa	9/1/2025	1.1	Ensure all required documents are complete, cash in advance approvals are secured, and requests are submitted for efficient processing
Nguyen, Vi Hoa	9/1/2025	2.2	Check and validate the required documents, approve cash in advance requests, and work with the relevant teams on payment and booking activities

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Professional	Date	Hours	Activity
Pacheco, Santiago	9/1/2025	2.4	Review cash in advance requests from the CIA inbox
Pacheco, Santiago	9/1/2025	0.2	Prepare for and participate in discussion with M. Hill (A&M), V. Nguyen (A&M), S. Pacheco (A&M), and J. Warren (A&M) regarding priority cash in advance mailbox issues as of Monday, 9/1
Pacheco, Santiago	9/1/2025	1.7	Reject and request correction on incorrect CIA claims
Pacheco, Santiago	9/1/2025	1.8	Send cash in advance requests to AP team for payment
Pacheco, Santiago	9/1/2025	1.8	Review status for cash in advance requests with AP team
Pacheco, Santiago	9/1/2025	0.4	Office conference with Company and S. Pacheco (A&M) to review open items and define action plan
Pacheco, Santiago	9/1/2025	2.4	Elaborate and send a list on NAFTA August CIA open items to Company for further review
Postolos, Lucas	9/1/2025	0.6	Correspond with Company management and D. Shiffman (A&M) regarding professional fee payments coming due
Schmelter, Griffen	9/1/2025	0.5	Push Company Holdings bank data into Japan actuals model for week ending 8/15
Schmelter, Griffen	9/1/2025	0.4	Push 8/29 currency conversions into regional actuals models
Schmelter, Griffen	9/1/2025	1.4	Identify intercompany transactions within the other regions actuals model
Schmelter, Griffen	9/1/2025	0.5	Prepare and distribute the Flash Cash report for 9/1
Schmelter, Griffen	9/1/2025	0.1	Push Kyriba bank data for Japan into Japan actuals model for week ending 8/29
Schmelter, Griffen	9/1/2025	0.5	Consolidate 8/29 bank account balances received from local teams into master bank account listing
Schmelter, Griffen	9/1/2025	0.3	Pull Kyriba data for week ending 8/29 for Brazil
Schmelter, Griffen	9/1/2025	0.1	Push Kyriba bank data for Other regions countries in the other regions actuals model for week ending 8/29
Schmelter, Griffen	9/1/2025	0.2	Correspond with EMEA treasury team on requesting additional support treated to the supplier payments summary for week ending 8/8
Schmelter, Griffen	9/1/2025	0.2	Pull Kyriba data for week ending 8/29 for Japan
Schmelter, Griffen	9/1/2025	0.2	Pull Kyriba data for week ending 8/29 for Argentina, Thailand, Korea, Malaysia, and India
Schmelter, Griffen	9/1/2025	0.2	Pull Kyriba data for week ending 8/29 for China
Schmelter, Griffen	9/1/2025	0.1	Push bank account balances into regional actuals models for EMEA, NAFTA, Japan, and other for week ending 8/29
Schmelter, Griffen	9/1/2025	0.9	Pull Currency conversions from 8/29 for both yen Oku and US Dollars

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Professional	Date	Hours	Activity
Shahbain, Abraham	9/1/2025	0.4	Call with Company purchasing, J. Cook (A&M), and A. Shahbain (A&M) to discuss weekly funding allocation and customer analysis
Shahbain, Abraham	9/1/2025	0.5	Call with Company purchasing, C. Turner (A&M), and A. Shahbain (A&M) to discuss regional funding needs
Shiffman, David	9/1/2025	0.7	Correspond with Company and K&E regarding DIP reporting compliance
Shiffman, David	9/1/2025	0.8	Finalize initial draft of extended monthly projections to review with A&M team
Shiffman, David	9/1/2025	0.8	Correspond with Debtor advisors regarding potential customer advances and prospective treatment of invoices
Shiffman, David	9/1/2025	2.1	Review long term projections and related presentation materials and provide feedback to A&M team
Shiffman, David	9/1/2025	1.4	Correspond with Treasury regarding 13-week forecast updates and changes from prior budgets
Shiffman, David	9/1/2025	1.7	Review latest draft of 13-week cash flow projections and related presentation materials and provide feedback to A&M team
Turner, Cari	9/1/2025	0.5	Call with Company purchasing, C. Turner (A&M), and A. Shahbain (A&M) to discuss regional funding needs
Turner, Cari	9/1/2025	1.1	Review latest draft 13-week cash flow file
Waismann, Heitor	9/1/2025	1.8	Review professional fee tracker updates and adjust for estimated payments dates for actual invoices
Waismann, Heitor	9/1/2025	1.7	Update analysis on factoring activity since filing by factor, including roll forwards and capacities
Waismann, Heitor	9/1/2025	1.4	Prepare analysis on customer terms by type (acceleration, normal course and factoring)
Waismann, Heitor	9/1/2025	0.8	Call with H. Waismann and S. Korol (A&M) to discuss improvements to 13-Week Cash Flow Update presentation and create plan for incorporating success fees into the Pro Fee monthly variance summary
Waismann, Heitor	9/1/2025	0.6	Adjust extended cash flow forecast presentation with comments from A&M leader, re. cash in advance chart
Waismann, Heitor	9/1/2025	0.4	Adjust extended cash flow forecast presentation with comments from A&M leader, re. minor changes to names and comments throughout the presentation
Waismann, Heitor	9/1/2025	0.4	Adjust extended cash flow forecast presentation with comments from A&M leader, re. capex information
Waismann, Heitor	9/1/2025	2.4	Adjust extended cash flow forecast presentation with comments from A&M leader, re. bridge comparing forecast at filing to current draft
Warren, Joseph	9/1/2025	0.1	Analyze certain supplier situation involving cash in advance request with an executed trade agreement and provide feedback to A&M team related to the same
Warren, Joseph	9/1/2025	0.3	Analyze situation relating to supplier claiming they did not receive a trade agreement installment payment and coordinate with Company team on the same

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Professional	Date	Hours	Activity
Warren, Joseph	9/1/2025	0.2	Prepare for and participate in discussion with M. Hill (A&M), V. Nguyen (A&M), S. Pacheco (A&M), and J. Warren (A&M) regarding priority cash in advance mailbox issues as of Monday, 9/1
Webber, Dan	9/1/2025	0.3	Correspond with O. Taylor (K&E) regarding security of certain IP assets
Zehetmair, Stefan	9/1/2025	1.6	Support in checking, approving and distributing pro forma invoices to the relevant payment offices
Zehetmair, Stefan	9/1/2025	2.4	Support with management of Cash in Advance (CIA) mailbox
Zehetmair, Stefan	9/1/2025	2.6	Support with CIA tracking and CIA approval process
Zhu, Judith	9/1/2025	1.8	Review Japan and China CIAs received in the afternoon(1st batch) and respond to the procurement and processing team (Company)
Zhu, Judith	9/1/2025	2.2	Review Japan and China CIAs received in the afternoon (2nd batch) and respond to the procurement and processing team (Company)
Zhu, Judith	9/1/2025	0.6	Review Procurement's responses for the rejected CIA requests and reply accordingly
Zhu, Judith	9/1/2025	0.1	Conference with Company, M. Cui (A&M), J. Zhu (A&M), and D. Liu (A&M) to discuss today's payment proposal plan for China and Japan
Zhu, Judith	9/1/2025	0.1	Check and update the latest TA list
Zhu, Judith	9/1/2025	0.1	Review emails from Japan procurement regarding CIA payment reminders
Zhu, Judith	9/1/2025	0.2	Update the CIA dashboard template to include data for the week ending September 6 (W/E 9/6)
Zhu, Judith	9/1/2025	2.1	Review the Japan and China CIAs received in the morning and respond to the procurement and processing team (Company)
Zhu, Judith	9/1/2025	0.4	Review Japan CIA payment list provided by Company to check if it aligns with A&M's approval and today's actual payment
Zhu, Judith	9/1/2025	0.7	Review the Japan and China CIAs received in the evening and respond to the procurement and processing team (Company)
Zhu, Judith	9/1/2025	0.8	Review and update the track list and vendor payment list as of September 1, and compile a summary of the daily CIA payment status
Zhu, Judith	9/1/2025	0.2	Review China CIA payment list provided by Company to check if it aligns with A&M's approval, and follow up with Company on any discrepancies
Athreya, Abhi	9/2/2025	0.5	Review Ordinary Course Professionals (OCP) Motion in order to stand up OCP fees tracking process
Borgonovo, Erik	9/2/2025	2.7	Address blocked invoice cases, resolving root causes to unblock workflows and avoid delays in essential goods/services due to administrative issues
Borgonovo, Erik	9/2/2025	2.3	Supervise LATAM invoice tracking, preventing duplicates and ensuring information is consistently aligned across systems
Borgonovo, Erik	9/2/2025	2.1	Record all CIA request updates in an organized manner to provide traceability and assist in reporting, forecasting, and escalation processes

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Professional	Date	Hours	Activity
Borgonovo, Erik	9/2/2025	1.3	Check whether the vendor has signed any trade agreements with Company and what the terms of those agreements are, in order to decide whether to proceed with CIA or push back
Borgonovo, Erik	9/2/2025	1.1	Collect proofs of payment and reconcile it with vendor transactions that require confirmation prior to releasing goods
Borgonovo, Erik	9/2/2025	0.9	Support Company's EMEA buyers and planners by diagnosing and resolving issues causing blocked or delayed invoices, providing clear corrective actions
Callerio, Lorenzo	9/2/2025	0.7	Multiple calls with J. Cook (A&M) and L. Callerio (A&M) to discuss certain prepetition payments
Cook, Jacob	9/2/2025	0.6	Review of refreshed 'Ready to Pay' post-petition accounts payable for NAFTA for WE 9/5 based on afternoon updates
Cook, Jacob	9/2/2025	0.7	Multiple calls with J. Cook (A&M) and L. Callerio (A&M) to discuss certain prepetition payments
Cook, Jacob	9/2/2025	0.8	Review of historical payments made against trade agreements since execution for trade agreements to be paid WE 9/5
Cook, Jacob	9/2/2025	0.7	Review of vendors with adjusted post-petition payment terms in NAFTA and corresponding impact on payment run for WE 9/5
Cook, Jacob	9/2/2025	0.9	Review of outstanding accounts payable for vendors with trade agreements to be paid WE 9/5
Cook, Jacob	9/2/2025	0.9	Review of historical payments made against email trade agreements since execution for trade agreements to be paid WE 9/5
Cook, Jacob	9/2/2025	0.9	Review of executed email trade agreement payment schedules for trade agreements to be paid WE 9/5
Cook, Jacob	9/2/2025	0.6	Review of vendors with adjusted post-petition payment terms in NAFTA and corresponding impact on payment run for WE 9/5
Cook, Jacob	9/2/2025	0.8	Review of invoices to be paid in NAFTA post-petition payment run for WE 9/5 based on afternoon updates
Cui, Maggie	9/2/2025	1.2	Review the CIA Tracker and vendor payment lists and provide guidance on unclear items and issues encountered
Grossi, Nick	9/2/2025	0.8	Meeting with N. Grossi, D. Shiffman, H. Waismann, and S. Korol (A&M) to review factors creating variance in trade agreement forecasts and analyze outflows of FDM spend
Hamerski, Grace	9/2/2025	0.3	Call with Company, S. Loop, H. Waismann, G. Hamerski, and S. Korol (A&M) to discuss DIP budget operating assumptions regarding tooling materials and SG&A
Hamilton, Makenna	9/2/2025	0.7	Pull EMEA activity for 9/1 cash flow summary
Hamilton, Makenna	9/2/2025	0.8	Working Session with M. Hamilton, and M. Jain (A&M) regarding cash actuals updates to EMEA payment run timing
Hamilton, Makenna	9/2/2025	0.8	Pull NAFTA activity for 9/1 cash flow summary
Hamilton, Makenna	9/2/2025	0.9	Map all NAFTA disbursements in WE 8/29
Hamilton, Makenna	9/2/2025	0.6	Map all EMEA disbursements in WE 8/29 - pay run

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Professional	Date	Hours	Activity
Hamilton, Makenna	9/2/2025	0.6	Pull and incorporate into regional file: EMEA virtual accounts
Hamilton, Makenna	9/2/2025	0.8	Map all NAFTA disbursements in WE 8/29 - Manual
Hamilton, Makenna	9/2/2025	0.6	Pull vendor NAFTA activity for 9/1 cash flow summary
Hamilton, Makenna	9/2/2025	0.6	Pull vendor Japan activity for 9/1 cash flow summary
Hamilton, Makenna	9/2/2025	0.6	Pull Japan activity for 9/1 cash flow summary
Hamilton, Makenna	9/2/2025	0.6	Pull and incorporate into regional file: NAFTA activity
Hamilton, Makenna	9/2/2025	2.9	Produce daily liquidity report for all cash balances
Hamilton, Makenna	9/2/2025	0.5	Working session with G. Schmelter, M. Hamilton, M. Jain (A&M) re Cash Balances 8/29
Hamilton, Makenna	9/2/2025	0.4	Pull EMEA activity for 9/1 cash flow summary
Hamilton, Makenna	9/2/2025	0.4	Pull China activity for 9/1 cash flow summary
Hamilton, Makenna	9/2/2025	0.4	Pull and incorporate into regional file: NAFTA activity for particular bank
Hamilton, Makenna	9/2/2025	0.4	Pull and incorporate into regional file: EMEA payroll accounts
Hamilton, Makenna	9/2/2025	0.3	Pull Brazil activity for 9/1 cash flow summary
Hamilton, Makenna	9/2/2025	0.3	Pull and incorporate into regional file: NAFTA payment run
Hamilton, Makenna	9/2/2025	0.2	Call with M. Hamilton (A&M) and D. Heriford (K&E) re. updates to OCP list as of 9/2
Hamilton, Makenna	9/2/2025	0.2	Correspond with D. Webber (A&M) regarding standing up an Ordinary Course Professional fees tracking process
Hamilton, Makenna	9/2/2025	0.6	Pull and incorporate into regional file: NAFTA activity for particular bank
Hill, Michael	9/2/2025	0.2	Send out morning cash in advance summary tracker
Hill, Michael	9/2/2025	1.4	Investigate vendor for recent high spend in comparison to prepetition spend
Hill, Michael	9/2/2025	1.3	Track payment confirmations for North America
Hill, Michael	9/2/2025	1.1	Track payment confirmations for Europe
Hill, Michael	9/2/2025	0.7	Investigate vendor for denial of Trade Agreement for divisional treatment

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Marelli Automotive Lighting USA, LLC
Time Detail by Activity
September 1, 2025 through September 30, 2025

DIP FINANCING & CASH FLOW

Professional	Date	Hours	Activity
Hill, Michael	9/2/2025	0.2	Send out evening cash summary for global CIA payments for cash pooling purposes
Hill, Michael	9/2/2025	0.2	Send out evening cash in advance summary tracker
Hill, Michael	9/2/2025	0.2	Send out morning cash summary for global CIA payments for cash pooling purposes
Jain, Manasvi	9/2/2025	0.8	Map vendor type for across vendors in NAFTA cash file as of 9/2
Jain, Manasvi	9/2/2025	1.8	Reconcile OCP payments to bank data for specific OCPs from 8/1 - 8/31
Jain, Manasvi	9/2/2025	1.4	Reconcile OCP payments to bank data for specific OCPs from 7/1 - 7/31
Jain, Manasvi	9/2/2025	0.9	Map vendor type for across vendors in Other region cash file as of 9/2
Jain, Manasvi	9/2/2025	0.7	Map vendor type for all vendors in EMEA cash file as of 9/2
Jain, Manasvi	9/2/2025	0.8	Update Japan bank balances in Japan cash files
Jain, Manasvi	9/2/2025	0.8	Working Session with M. Hamilton, and M. Jain (A&M) regarding cash actuals updates to EMEA payment run timing
Jain, Manasvi	9/2/2025	0.5	Working session with G. Schmelter, M. Hamilton, M. Jain (A&M) re Cash Balances 8/29
Jain, Manasvi	9/2/2025	0.6	Compile list of OCP Vendors from 7/1-7/31
Jain, Manasvi	9/2/2025	0.6	Pull daily Japan Balances as of 9/1 from online banking portal
Jain, Manasvi	9/2/2025	0.6	Map vendor type for across vendors in Japan cash file as of 9/2
Korol, Sammy	9/2/2025	0.7	Create 13-week debt roll forward for Emergency Loan, incorporating contra-paydown details and projected repayment activity
Korol, Sammy	9/2/2025	0.8	Call with D. Shiffman, H. Waismann, and S. Korol (A&M) with FTI Consulting to analyze updates to the 13-Week Cash Flow, discussing key assumptions, regional variances, DIP draw timing, and factoring remittances and capacities
Korol, Sammy	9/2/2025	0.3	Factor in VAT and other holdbacks into customer receipt forecast
Korol, Sammy	9/2/2025	0.4	Consolidate firm list in prior forecast from monthly professional fee accruals to align with firm list on current forecast
Korol, Sammy	9/2/2025	0.4	Create 13-Week forecast for customer acceleration, net of fees summarized over all regions
Korol, Sammy	9/2/2025	0.6	Prepare monthly roll forward summary until projected emergence for Tranche B debt
Korol, Sammy	9/2/2025	0.6	Update carveout roll forward to account for discrepancies in success fees from current forecast

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DIP FINANCING & CASH FLOW

Professional	Date	Hours	Activity
Korol, Sammy	9/2/2025	0.7	Call with D. Shiffman, D. Webber, H. Waismann, and S. Korol (A&M) with Alix Partners to review variance report for W/E 8.22, analyzing SG&A timing variances, interest payments, and discrepancies in regional schedules
Korol, Sammy	9/2/2025	0.7	Meeting with D. Shiffman, H. Waismann, and S. Korol (A&M) to review DIP budget and outline plan to illustrate vendor spend variance with assistance from Vendor Management team
Korol, Sammy	9/2/2025	0.3	Call with Company, S. Loop, H. Waismann, G. Hamerski, and S. Korol (A&M) to discuss DIP budget operating assumptions regarding tooling materials and SG&A
Korol, Sammy	9/2/2025	0.7	Create customer receipts forecast on a weekly basis for a consolidated list of firms
Korol, Sammy	9/2/2025	0.2	Adjust carveout roll forward to reflect date range changes from prior budget
Korol, Sammy	9/2/2025	0.8	Meeting with N. Grossi, D. Shiffman, H. Waismann, and S. Korol (A&M) to review factors creating variance in trade agreement forecasts and analyze outflows of FDM spend
Korol, Sammy	9/2/2025	0.8	Prepare monthly roll forward summary until projected emergence for Emergency Loans, incorporating contra-paydowns and calculating projected emergence paydown amount
Korol, Sammy	9/2/2025	0.8	Create variance summary against actuals for July professional fee accruals from prior forecast
Korol, Sammy	9/2/2025	0.8	Create 13-Week forecast and update roll-forward for all factoring facilities, summarized over all regions
Korol, Sammy	9/2/2025	1.3	Create roll forwards on forecasted carveouts for each applicable firm, summarized on a weekly basis
Korol, Sammy	9/2/2025	0.9	Prepare monthly roll forward summary until projected emergence for Tranche A debt, incorporating accrued and actual disbursements on separate schedules for each DIP draw
Liu, Daniel	9/2/2025	0.4	Cross-check Manual Payment List on September 2 from AP team against CIA applications
Liu, Daniel	9/2/2025	2.9	Review the CIA application documents received on the afternoon of September 2 from Japan procurement team and log the tracker list
Liu, Daniel	9/2/2025	2.8	Review the CIA application documents received on the afternoon of September 2 from China procurement team and log the tracker list
Liu, Daniel	9/2/2025	2.8	Review the CIA application documents received on the morning of September 2 from the Japan and China procurement team and log the tracker list
Liv-Feyman, Alec	9/2/2025	0.9	Prepare CIA vendor paid classification updates
Liv-Feyman, Alec	9/2/2025	1.4	Develop payment confirmation breakdown for MXN vendor deliverable
Liv-Feyman, Alec	9/2/2025	1.4	Analyze vendor status classification updates for deliverable output
Liv-Feyman, Alec	9/2/2025	1.2	Review CIA mapping updates for paid invoices
Liv-Feyman, Alec	9/2/2025	0.7	Update paid detail updates for MXN cash in advance vendors

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DIP FINANCING & CASH FLOW

Professional	Date	Hours	Activity
Liv-Feyman, Alec	9/2/2025	0.8	Review paid vendor amounts analysis by region
Liv-Feyman, Alec	9/2/2025	0.9	Analyze processing confirmation details for JPY cash in advance
Liv-Feyman, Alec	9/2/2025	1.2	Examine flash report updates for ASIA region
Liv-Feyman, Alec	9/2/2025	0.9	Update vendor mapping detail for USD processing
Liv-Feyman, Alec	9/2/2025	1.1	Develop processing detail breakdown for USD vendor deliverable
Liv-Feyman, Alec	9/2/2025	1.1	Examine processing detail analysis for NAFTA vendor deliverable
Liv-Feyman, Alec	9/2/2025	0.8	Update CIA reconciliation LATAM with vendor payment status breakdown
Loop, Stuart	9/2/2025	0.3	Call with Company, S. Loop, H. Waismann, G. Hamerski, and S. Korol (A&M) to discuss DIP budget operating assumptions regarding tooling materials and SG&A
Nguyen, Vi Hoa	9/2/2025	1.1	Monitor and record the total values of requested and approved Cash in Advance submissions
Nguyen, Vi Hoa	9/2/2025	2.3	Verify that all necessary documents are provided, cash in advance approvals are obtained, and requests are filed for timely handling
Nguyen, Vi Hoa	9/2/2025	0.2	Manage documentation accuracy, completion of cash in advance approvals, and the escalation process for efficient request handling
Nguyen, Vi Hoa	9/2/2025	2.1	Confirm the presence of all required documents, secure cash in advance approvals, and forward requests for efficient processing
Nguyen, Vi Hoa	9/2/2025	0.4	Examine the required paperwork, approve cash in advance forms, and ensure they are directed to the appropriate team
Nguyen, Vi Hoa	9/2/2025	1.6	Verify the documentation, authorize cash in advance applications, and channel them to the responsible team
Nguyen, Vi Hoa	9/2/2025	1.2	Verify that documentation is correct, cash in advance approvals are secured, and requests are escalated to the right persons without delay
Nguyen, Vi Hoa	9/2/2025	1.4	Confirm all supporting paperwork, grant approval for cash in advance submissions, and coordinate with other departments to process payment and booking
Pacheco, Santiago	9/2/2025	1.6	Reject and request correction on incorrect CIA requests
Pacheco, Santiago	9/2/2025	1.9	Send cash in advance requests to team for payment
Pacheco, Santiago	9/2/2025	2.3	Review and analyze CIA requests from the inbox queue
Pacheco, Santiago	9/2/2025	1.8	Review status for CIA requests with AP team
Postolos, Lucas	9/2/2025	0.1	Discuss among L. Postolos, G. Schmelter, M. Hamilton, and M. Jain (A&M) regarding overall cash actuals tasks

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Professional	Date	Hours	Activity
Postolos, Lucas	9/2/2025	0.7	Prepare documentation related to workplan to produce DIP Budget variance analysis for week ending August 29
Postolos, Lucas	9/2/2025	0.9	Correspond with Company management and M. Hamilton (A&M) regarding professional fee payments coming due
Postolos, Lucas	9/2/2025	2.8	Prepare presentation for Company management regarding restructuring and ordinary course professional payment processes
Postolos, Lucas	9/2/2025	1.9	Review of data inputs from Company treasury department in preparation of DIP Budget variance analysis for week ending August 29
Postolos, Lucas	9/2/2025	1.1	Prepare documentation related to professional fee payments coming due, including Correspond with M. Hamilton (A&M)
Schmelter, Griffen	9/2/2025	1.6	Reconcile bank balances with bank activity for week ending 8/29 for EMEA actuals model
Schmelter, Griffen	9/2/2025	1.6	Reconcile bank balances with bank activity for week ending 8/29 for Japan actuals model
Schmelter, Griffen	9/2/2025	1.8	Reconcile bank balances with bank activity for week ending 8/29 for Other Regions actuals model
Schmelter, Griffen	9/2/2025	1.5	Map intercompany counterparties within Other Regions actuals model for week ending 8/29
Schmelter, Griffen	9/2/2025	1.3	Identify intercompany transactions within Japan actuals model for week ending 8/29
Schmelter, Griffen	9/2/2025	1.4	Map intercompany counterparties within NAFTA actuals model for week ending 8/29
Schmelter, Griffen	9/2/2025	1.2	Alter EMEA actuals model to include incremental bank data that is not included in the EMEA payment run
Schmelter, Griffen	9/2/2025	0.8	Map intercompany counterparties within Japan actuals model for week ending 8/29
Schmelter, Griffen	9/2/2025	0.7	Identify intercompany transactions within NAFTA actuals model for week ending 8/29
Schmelter, Griffen	9/2/2025	0.5	Push Company Corporation bank data into Japan actuals model for week ending 8/29
Schmelter, Griffen	9/2/2025	0.5	Working session with G. Schmelter, M. Hamilton, M. Jain (A&M) re Cash Balances 8/29
Schmelter, Griffen	9/2/2025	0.4	Prepare and distribute the Flash Cash report for 9/2
Schmelter, Griffen	9/2/2025	0.4	Push Japan payment run into Japan actuals model for week ending 8/29
Schmelter, Griffen	9/2/2025	0.3	Pull Japan bank account balances as of 9/2 from portal
Schmelter, Griffen	9/2/2025	0.4	Push Brazil payment run data into Other Regions actuals model for week ending 8/29
Shahbain, Abraham	9/2/2025	0.8	Review and update slides for cash disbursement scenarios
Shahbain, Abraham	9/2/2025	1.1	Develop analysis summarizing regional post-petition payments compared to forecast

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Professional	Date	Hours	Activity
Shiffman, David	9/2/2025	0.5	Call with A&M and Company finance team to review 2026 operating assumptions for extended monthly projections
Shiffman, David	9/2/2025	0.6	Correspond with AHG advisors regarding status of Brazil earnings repatriation
Shiffman, David	9/2/2025	0.7	Call with D. Shiffman, D. Webber, H. Waismann, and S. Korol (A&M) with Alix Partners to review variance report for W/E 8.22, analyzing SG&A timing variances, interest payments, and discrepancies in regional schedules
Shiffman, David	9/2/2025	0.7	Meeting with D. Shiffman, H. Waismann, and S. Korol (A&M) to review DIP budget and outline plan to illustrate vendor spend variance with assistance from Vendor Management team
Shiffman, David	9/2/2025	0.8	Call with D. Shiffman, H. Waismann, and S. Korol (A&M) with FTI Consulting to analyze updates to the 13-Week Cash Flow, discussing key assumptions, regional variances, DIP draw timing, and factoring remittances and capacities
Shiffman, David	9/2/2025	0.8	Meeting with N. Grossi, D. Shiffman, H. Waismann, and S. Korol (A&M) to review factors creating variance in trade agreement forecasts and analyze outflows of FDM spend
Shiffman, David	9/2/2025	1.3	Prepare updated thirteen week cash forecast and distribute to Management for review
Waismann, Heitor	9/2/2025	0.8	Call with D. Shiffman, H. Waismann, and S. Korol (A&M) with FTI Consulting to analyze updates to the 13-Week Cash Flow, discussing key assumptions, regional variances, DIP draw timing, and factoring remittances and capacities
Waismann, Heitor	9/2/2025	0.7	Call with D. Shiffman, D. Webber, H. Waismann, and S. Korol (A&M) with Alix Partners to review variance report for W/E 8.22, analyzing SG&A timing variances, interest payments, and discrepancies in regional schedules
Waismann, Heitor	9/2/2025	1.4	Prepare comparison between current long term cash flow forecast to July version submitted to external parties
Waismann, Heitor	9/2/2025	1.4	Review liquidity presentation with current 13-week cash flow summaries
Waismann, Heitor	9/2/2025	1.6	Review carve out summary file from A&M member and send to external parties
Waismann, Heitor	9/2/2025	1.8	Adjust professional fee forecast and supporting summaries with total accruals and disbursements for the case
Waismann, Heitor	9/2/2025	0.7	Meeting with D. Shiffman, H. Waismann, and S. Korol (A&M) to review DIP budget and outline plan to illustrate vendor spend variance with assistance from Vendor Management team
Waismann, Heitor	9/2/2025	0.6	Prepare accounts payables roll forwards with latest outputs from long term model for non-filer payments and CIA
Waismann, Heitor	9/2/2025	0.6	Prepare accounts payables roll forwards with latest outputs from long term model for other production costs
Waismann, Heitor	9/2/2025	0.9	Prepare accounts payables roll forwards with latest outputs from long term model for SG&A
Waismann, Heitor	9/2/2025	0.3	Call with Company, S. Loop, H. Waismann, G. Hamerski, and S. Korol (A&M) to discuss DIP budget operating assumptions regarding tooling materials and SG&A

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Professional	Date	Hours	Activity
Waismann, Heitor	9/2/2025	0.8	Meeting with N. Grossi, D. Shiffman, H. Waismann, and S. Korol (A&M) to review factors creating variance in trade agreement forecasts and analyze outflows of FDM spend
Waismann, Heitor	9/2/2025	0.7	Prepare accounts payables roll forwards with latest outputs from long term model for material disbursements
Waismann, Heitor	9/2/2025	0.5	Prepare accounts payables roll forwards with latest outputs from long term model for capex
Webber, Dan	9/2/2025	0.1	Correspond with M. Hamilton (A&M) regarding coordination of OCP payments
Webber, Dan	9/2/2025	0.1	Correspond with L. Postolos (A&M) regarding process to identify Payroll disbursements as wages, bonus, and severance
Webber, Dan	9/2/2025	0.1	Correspond with J. Isaacson (K&E) regarding repayment covenants under the DIP
Webber, Dan	9/2/2025	0.7	Call with D. Shiffman, D. Webber, H. Waismann, and S. Korol (A&M) with Alix Partners to review variance report for W/E 8.22, analyzing SG&A timing variances, interest payments, and discrepancies in regional schedules
Zehetmair, Stefan	9/2/2025	2.8	Support in checking, approving and distributing pro forma invoices to the relevant payment offices
Zehetmair, Stefan	9/2/2025	2.9	Support with CIA tracking and CIA approval process
Zehetmair, Stefan	9/2/2025	2.1	Support with management of Cash in Advance (CIA) mailbox
Zhu, Judith	9/2/2025	0.1	Review Teams conversation history (CIA and TA related) and email correspondence
Zhu, Judith	9/2/2025	2.1	Review Japan and China CIAs received in the afternoon(1st batch) and respond to the procurement and processing team (Company)
Zhu, Judith	9/2/2025	1.9	Review Japan and China CIAs received in the afternoon (2nd batch) and respond to the procurement and processing team (Company)
Zhu, Judith	9/2/2025	1.2	Review the Japan and China CIAs received in the morning and respond to the procurement and processing team (Company)
Zhu, Judith	9/2/2025	0.6	Review and update the track list and vendor payment list as of September 2, and compile a summary of the daily CIA payment status
Zhu, Judith	9/2/2025	0.4	Review the Japan and China CIAs received in the evening and respond to the procurement and processing team (Company)
Zhu, Judith	9/2/2025	0.3	Communicate with Company regarding VT payment (CIA related)
Zhu, Judith	9/2/2025	0.3	Review Japan CIA payment list provided by Company to check if it aligns with A&M's approval and today's actual payment
Zhu, Judith	9/2/2025	0.3	Review Procurement's responses for the rejected CIA requests and reply accordingly
Zhu, Judith	9/2/2025	0.2	Communicate with Company regarding yesterday's CIA payment issue in Japan
Zhu, Judith	9/2/2025	0.1	Check and update the latest TA list

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Professional	Date	Hours	Activity
Zhu, Judith	9/2/2025	0.2	Review China CIA payment list provided by Company to check if it aligns with A&M's approval
Athreya, Abhi	9/3/2025	0.5	Analyze results of Ordinary Course Professionals (OCP) spend reconciliation
Athreya, Abhi	9/3/2025	0.2	Correspond with M. Hamilton (A&M) to discuss standing up an Ordinary Course Professionals fees tracking process
Athreya, Abhi	9/3/2025	0.9	Stand up skeleton Ordinary Course Professionals (OCP) fees tracking document
Athreya, Abhi	9/3/2025	1.2	Analyze select Ordinary Course Professionals (OCP) fee data in skeleton OCP tracker
Athreya, Abhi	9/3/2025	1.2	Reconcile Ordinary Course Professionals (OCP) payment data from bank data and vendor payment records
Athreya, Abhi	9/3/2025	0.3	Redesign Ordinary Course Professionals (OCP) fees tracking process given results of earlier reconciliation
Athreya, Abhi	9/3/2025	1.7	Reconcile bank data and vendor payment data on Ordinary Course Professionals (OCP)
Borgonovo, Erik	9/3/2025	0.4	Prepare for and participate in daily cash in advance invoice and payment coordination call with J. Warren, N. Caruso, S. Zehetmair, E. Borgonovo, M. Hill, V. Nguyen, and A. Liv-Feyman (A&M) regarding issues as of Wednesday, September 3
Borgonovo, Erik	9/3/2025	2.9	Serve as the primary reviewer of CIA-related invoice flows, balancing control requirements with operational responsiveness
Borgonovo, Erik	9/3/2025	2.6	Approve advance-payment EMEA invoices, ensuring timely handling of all requests received through the CIA mailbox
Borgonovo, Erik	9/3/2025	2.1	Coordinate across Company functions to make sure CIA requests are reviewed promptly, approved efficiently, and submitted for payment without unnecessary delays
Borgonovo, Erik	9/3/2025	1.3	Evaluate LATAM invoices requiring advance payment and provide swift approval for urgent CIA mailbox submissions
Borgonovo, Erik	9/3/2025	1.4	Assist proactively Company's LATAM buyers/planners in understanding delays or rejections, offering practical corrective guidance
Callerio, Lorenzo	9/3/2025	0.3	Prepare an updated version of the disbursement analysis as discussed with C. Turner (A&M)
Callerio, Lorenzo	9/3/2025	0.5	Join a call with C. Turner (A&M), L. Callerio (A&M), and the Company purchasing and finance teams to review the updated draft of the cash flow projections
Callerio, Lorenzo	9/3/2025	1.3	Draft a disbursement forecast analysis deck as requested by management
Cook, Jacob	9/3/2025	1.3	Consolidate weekly payments made from NAFTA filing entities for WE 8/29
Cook, Jacob	9/3/2025	1.9	Review of FDM coding for actuals reported for WE 8/29
Cook, Jacob	9/3/2025	0.6	Review of trade agreement terms related to newly signed trade agreements for execution during WE 9/5
Cook, Jacob	9/3/2025	1.1	Review of vendor-related disbursements for WE 8/29 against budgeted allowance

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Professional	Date	Hours	Activity
Cook, Jacob	9/3/2025	0.9	Consolidate weekly payments made from China filing entities for WE 8/29
Cook, Jacob	9/3/2025	0.6	Consolidate weekly payments made from Japan filing entities for WE 8/29
Cook, Jacob	9/3/2025	0.7	Consolidate weekly payments made from LATAM filing entities for WE 8/29
Cook, Jacob	9/3/2025	0.7	Consolidate weekly payments made from EMEA filing entities for WE 8/29
Cook, Jacob	9/3/2025	0.7	Call with A. Shahbain and J. Cook (A&M) on the creation of slides related to payment processing
Cook, Jacob	9/3/2025	0.4	Email correspondence with Company purchasing related to execution of trade agreement payments for WE 9/5
Cook, Jacob	9/3/2025	0.9	Review of ad hoc Company purchasing team requests related to verification of payments made against trade agreements for week ending 8/29
Cook, Jacob	9/3/2025	0.3	Consolidate weekly payments made from Romanian filing entities for WE 8/29
Cui, Maggie	9/3/2025	1.3	Review the CIA Tracker and vendor payment lists and provide guidance on unclear items and issues encountered
Grossi, Nick	9/3/2025	1.6	Review sample NAFTA cash reconciliation and provide comments re: same
Grossi, Nick	9/3/2025	0.6	Call with N. Grossi, D. Shiffman, H. Waismann, and S. Korol (A&M) with Company treasury team to review preliminary 13-Week Cash Flow summary
Grossi, Nick	9/3/2025	1.7	Prepare cash projections and revised Budget
Grossi, Nick	9/3/2025	0.7	Coordinate forecasted prepetition obligations
Hamilton, Makenna	9/3/2025	0.6	Map all Brazil disbursements in WE 8/29 for particular bank
Hamilton, Makenna	9/3/2025	0.7	Map all Japan disbursements in WE 8/29 - bank data
Hamilton, Makenna	9/3/2025	2.9	Produce daily liquidity report for all cash balances
Hamilton, Makenna	9/3/2025	2.7	Produce summary of all payroll transactions in WE 8/22
Hamilton, Makenna	9/3/2025	0.8	Map all Japan disbursements in WE 8/29 - pay run
Hamilton, Makenna	9/3/2025	0.8	Map all Thailand disbursements in WE 8/29 for particular bank
Hamilton, Makenna	9/3/2025	0.8	Pull and incorporate into regional file: EMEA activity
Hamilton, Makenna	9/3/2025	0.4	Read court docs and verify filing details of retained professionals
Hamilton, Makenna	9/3/2025	0.7	Pull and incorporate into regional file: EMEA Turkey transaction file

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Professional	Date	Hours	Activity
Hamilton, Makenna	9/3/2025	0.4	Pull and incorporate into regional file: EMEA particular bank activity
Hamilton, Makenna	9/3/2025	0.7	Map all Brazil disbursements in WE 8/29 - pay run
Hamilton, Makenna	9/3/2025	0.6	Pull and incorporate into regional file: EMEA payment run
Hamilton, Makenna	9/3/2025	0.6	Map all Argentina disbursements in WE 8/29 for particular bank
Hamilton, Makenna	9/3/2025	0.7	Working session with M. Hamilton, M. Jain (A&M) to discuss payment run 9/2
Hamilton, Makenna	9/3/2025	0.7	Map all China disbursements in WE 8/29 for particular bank
Hill, Michael	9/3/2025	0.2	Send out morning cash summary for global CIA payments for cash pooling purposes
Hill, Michael	9/3/2025	1.1	Investigate vendor for denial of Trade Agreement for divisional treatment
Hill, Michael	9/3/2025	0.2	Send out evening cash in advance summary tracker
Hill, Michael	9/3/2025	0.2	Send out evening cash summary for global CIA payments for cash pooling purposes
Hill, Michael	9/3/2025	0.3	Correspond detailing changes in the vendor reconciliation from details received
Hill, Michael	9/3/2025	0.4	Prepare for and participate in daily cash in advance invoice and payment coordination call with J. Warren, N. Caruso, S. Zehetmair, E. Borgonovo, M. Hill, V. Nguyen, and A. Liv-Feyman (A&M) regarding issues as of Wednesday, September 3
Hill, Michael	9/3/2025	0.5	Working session with M. Hill (A&M) and J. Warren (A&M) regarding cash in advance inquiries as of Wednesday, 9/3 and approach to resolving issues going forward
Hill, Michael	9/3/2025	0.2	Send out morning cash in advance summary tracker
Hill, Michael	9/3/2025	1.4	Review monthly vendor spend for CIA payments during the case versus before filing spend
Hill, Michael	9/3/2025	1.4	Review Trade Agreements for terms to determine vendor payment for duration of case
Hill, Michael	9/3/2025	1.7	Analyze Trade Agreements for vendors to determine payment terms
Hill, Michael	9/3/2025	1.3	Investigate tooling cost and how to proceed for payment
Jain, Manasvi	9/3/2025	0.8	Pull daily Japan bank balances 9/2 from online banking portal
Jain, Manasvi	9/3/2025	2.3	Reconcile OCP Payments with vendor data (7/1-7/15)
Jain, Manasvi	9/3/2025	2.7	Reconcile OCP Payments for Japan vendors to daily bank data 7/1 - 8/29

Exhibit D

Marelli Automotive Lighting USA, LLC
Time Detail by Activity
September 1, 2025 through September 30, 2025

DIP FINANCING & CASH FLOW

Professional	Date	Hours	Activity
Jain, Manasvi	9/3/2025	0.7	Working session with M. Hamilton, M. Jain (A&M) to discuss payment run 9/2
Korol, Sammy	9/3/2025	0.6	Call with N. Grossi, D. Shiffman, H. Waismann, and S. Korol (A&M) with Company treasury team to review preliminary 13-Week Cash Flow summary
Korol, Sammy	9/3/2025	1.4	Build 13-Week variance report on professional fees, comparing current budget to prior budget, tied into the updated 13-Week Cash Flow model and grouping variances by Debtor, UCC, and UST
Korol, Sammy	9/3/2025	0.4	Update 13-Week cash flow models for each region (EMEA, NAFTA, Japan, and Other regions) with live data from current model
Korol, Sammy	9/3/2025	0.5	Meeting with D. Shiffman, H. Waismann, and S. Korol (A&M) to review 13-Week Cash Flow Update presentation and update visualizations with live data
Korol, Sammy	9/3/2025	0.4	Incorporate region-specific conservatism into salary calculations in the 13-Week payroll model
Korol, Sammy	9/3/2025	0.5	Consolidate list of firms represented in the 13-Week carveout forecast to reflect major amounts and combine local counsels
Korol, Sammy	9/3/2025	0.4	Incorporate OID and commitment fees into the DIP monthly and weekly roll forwards
Korol, Sammy	9/3/2025	0.6	Update 13-Week carveout forecast to properly reflect ending balances at each week
Korol, Sammy	9/3/2025	0.6	Tie all 13-Week Cash flow summaries from the 13-Week Cash Flow update presentation to live data from updated model
Korol, Sammy	9/3/2025	0.7	Update 13-Week Cash Flow summary and professional monthly accrual summary with live data from updated model
Korol, Sammy	9/3/2025	0.8	Meeting with D. Shiffman, H. Waismann, and S. Korol (A&M) to revise current summary of payment approval process and build preliminary analysis of NAFTA disbursements
Korol, Sammy	9/3/2025	0.8	Incorporate success fees into variance forecast on accrued monthly pro fees, accounting for range adjustment in new budget
Korol, Sammy	9/3/2025	1.3	Create 13-Week summary of forecast variance for professional fee disbursements, grouped by representative group
Korol, Sammy	9/3/2025	0.5	Update weekly and monthly emergency loan roll forward summaries to account for principal deferral payments and continuous deferral penalty amounts
Liu, Daniel	9/3/2025	2.7	Review the CIA application documents received on the afternoon of September 3 from China procurement team and log the tracker list
Liu, Daniel	9/3/2025	2.6	Review the CIA application documents received on the afternoon of September 3 from Japan procurement team and log the tracker list
Liu, Daniel	9/3/2025	2.7	Review the CIA application documents received on the morning of September 3 from the Japan and China procurement team and log the tracker list
Liu, Daniel	9/3/2025	1.1	Match the CIA invoices with actual payment confirmations on September 3 from AP team
Liv-Feyman, Alec	9/3/2025	0.3	Prepare vendor updates for APAC customers

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Professional	Date	Hours	Activity
Liv-Feyman, Alec	9/3/2025	1.3	Update weekly TA POP reconciliation
Liv-Feyman, Alec	9/3/2025	1.3	Update flash report summary for APAC region
Liv-Feyman, Alec	9/3/2025	0.8	Examine vendor report updates with paid confirmation details
Liv-Feyman, Alec	9/3/2025	0.8	Update CIA deliverable ASIA vendor mapping detail
Liv-Feyman, Alec	9/3/2025	0.6	Review vendor tracker with paid payment status for rest of world regions
Liv-Feyman, Alec	9/3/2025	0.4	Prepare for and participate in daily cash in advance invoice and payment coordination call with J. Warren, N. Caruso, S. Zehetmair, E. Borgonovo, M. Hill, V. Nguyen, and A. Liv-Feyman (A&M) regarding issues as of Wednesday, September 3
Liv-Feyman, Alec	9/3/2025	0.2	Review vendor deliverable processing status across all regions
Liv-Feyman, Alec	9/3/2025	0.8	Review vendor payment reconciliation breakdown for ASIA region
Liv-Feyman, Alec	9/3/2025	0.9	Analyze and confirm all EMEA payment confirmations
Liv-Feyman, Alec	9/3/2025	0.8	Update invoice detail for ASIA vendor paid variance
Liv-Feyman, Alec	9/3/2025	0.9	Develop CIA deliverable ASIA vendor mapping detail
Liv-Feyman, Alec	9/3/2025	1.1	Update monthly CIA spend vs vendor master spend analysis
Liv-Feyman, Alec	9/3/2025	1.2	Examine processed invoices for JPY cash in advance vendors
Liv-Feyman, Alec	9/3/2025	0.6	Analyze processing detail updates for MXN vendor deliverable
Nguyen, Vi Hoa	9/3/2025	2.3	Check that documentation is complete, approvals for cash in advance are in place, and requests are submitted for prompt processing
Nguyen, Vi Hoa	9/3/2025	0.4	Prepare for and participate in daily cash in advance invoice and payment coordination call with J. Warren, N. Caruso, S. Zehetmair, E. Borgonovo, M. Hill, V. Nguyen, and A. Liv-Feyman (A&M) regarding issues as of Wednesday, September 3
Nguyen, Vi Hoa	9/3/2025	0.4	Guarantee that all supporting documents are available, cash in advance approvals are granted, and requests are submitted for smooth processing
Nguyen, Vi Hoa	9/3/2025	1.2	Examine the necessary documentation, authorize cash in advance requests, and liaise with other teams to ensure proper payment and booking
Nguyen, Vi Hoa	9/3/2025	1.6	Assess supporting documents, approve cash in advance applications, and align with cross-functional teams for booking and payment processing

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Professional	Date	Hours	Activity
Nguyen, Vi Hoa	9/3/2025	2.7	Confirm the completeness of required documentation, approve cash in advance requests, and allocate them to the relevant team
Nguyen, Vi Hoa	9/3/2025	1.3	Assess the necessary files, approve cash in advance submissions, and transfer them to the proper team
Pacheco, Santiago	9/3/2025	0.4	Prepare for and participate in daily cash in advance invoice and payment coordination call with J. Warren, N. Caruso, S. Zehetmair, E. Borgonovo, M. Hill, V. Nguyen, and A. Liv-Feyman (A&M) regarding issues as of Wednesday, September 3
Pacheco, Santiago	9/3/2025	1.8	Check cash in advance requests open items with AP team
Pacheco, Santiago	9/3/2025	1.9	Pass over cash in advance requests to AP team for payment
Pacheco, Santiago	9/3/2025	1.9	Reject and ask for correction on CIA claims
Pacheco, Santiago	9/3/2025	2.2	Assess on cash in advance requests from the CIA inbox
Postolos, Lucas	9/3/2025	2.8	Revise regional cash actuals files for DIP Budget variance analysis for week ending August 29
Postolos, Lucas	9/3/2025	2.3	Reconcile intercompany transaction counterparties in response to inquiries from Alix team
Postolos, Lucas	9/3/2025	1.2	Correspond with Company management and M. Hamilton (A&M) regarding professional fee payments coming due
Postolos, Lucas	9/3/2025	1.2	Correspond with G. Schmelter and M. Hamilton (A&M) regarding cash actuals models for DIP Budget variance analysis for week ending August 29
Postolos, Lucas	9/3/2025	0.7	Review of ordinary course professional payment tracker from A. Athreya (A&M), including providing revisions
Postolos, Lucas	9/3/2025	0.4	Call with L. Postolos and G. Schmelter (A&M) to discuss disbursement variance between bank data and regional payment runs
Schmelter, Griffen	9/3/2025	1.7	Determine what intercompany transactions do not have balancing transactions or are currency exchanges between the same entity for week ending 8/29
Schmelter, Griffen	9/3/2025	0.7	Prepare examples of city bank data that is not captured in the payment run for week ending 8/29
Schmelter, Griffen	9/3/2025	1.5	Determine whether unbalanced intercompany transactions are indeed intercompany and update regional actuals models to reflect determination for week ending 8/29
Schmelter, Griffen	9/3/2025	0.4	Reconcile Japan actuals model with Company treasury team Daily Cash Flow for week ending 8/29
Schmelter, Griffen	9/3/2025	1.6	Reconcile EMEA actuals model with Company treasury team Daily Cash Flow for week ending 8/29
Schmelter, Griffen	9/3/2025	0.3	Correspond with EMEA treasury team on the exclusion of Morocco and Romania activity from the payment run for 8/29
Schmelter, Griffen	9/3/2025	0.3	Pull intercompany transactions from the Japan actuals model for week ending 8/29 into consolidated sheet
Schmelter, Griffen	9/3/2025	0.2	Correspond with the Company EMEA treasury team on currency conversions for week ending 8/29

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Professional	Date	Hours	Activity
Schmelter, Griffen	9/3/2025	0.4	Call with L. Postolos and G. Schmelter (A&M) to discuss disbursement variance between bank data and regional payment runs
Schmelter, Griffen	9/3/2025	0.3	Correspond with the Company EMEA treasury team on payments within the EMEA bank data that do not appear in the payment run for week ending 8/29
Schmelter, Griffen	9/3/2025	0.9	Identify intercompany transactions within EMEA actuals model for week ending 8/29
Schmelter, Griffen	9/3/2025	0.3	Pull intercompany transactions from the Other Regions actuals model for week ending 8/29 into consolidated sheet
Schmelter, Griffen	9/3/2025	0.4	Prepare and distribute the Flash Cash report for 9/3
Schmelter, Griffen	9/3/2025	1.3	Map intercompany counterparties within EMEA actuals model for week ending 8/29
Schmelter, Griffen	9/3/2025	0.5	Pull intercompany transactions from the EMEA actuals model for week ending 8/29 into consolidated sheet
Schmelter, Griffen	9/3/2025	1.3	Reconcile NAFTA actuals model with Company treasury team Daily Cash Flow for week ending 8/29
Schmelter, Griffen	9/3/2025	0.5	Prepare listing of bulk payments from Morocco and Romania for week ending 8/29 to distribute to EMEA treasury team
Schmelter, Griffen	9/3/2025	1.4	Reconcile bank balances with bank activity for week ending 8/29 for NAFTA actuals model
Schmelter, Griffen	9/3/2025	0.4	Pull intercompany transactions from the NAFTA actuals model for week ending 8/29 into consolidated sheet
Shahbain, Abraham	9/3/2025	0.7	Call with A. Shahbain and J. Cook (A&M) on the creation of slides related to payment processing
Shahbain, Abraham	9/3/2025	0.9	Review and update slides for disbursements scenario
Shiffman, David	9/3/2025	0.8	Meeting with D. Shiffman, H. Waismann, and S. Korol (A&M) to revise current summary of payment approval process and build preliminary analysis of NAFTA disbursements
Shiffman, David	9/3/2025	0.7	Correspond with A&M liquidity team regarding payment for custom related bond support
Shiffman, David	9/3/2025	0.6	Call with N. Grossi, D. Shiffman, H. Waismann, and S. Korol (A&M) with Company treasury team to review preliminary 13-Week Cash Flow summary
Shiffman, David	9/3/2025	0.5	Meeting with D. Shiffman, H. Waismann, and S. Korol (A&M) to review 13-Week Cash Flow Update presentation and update visualizations with live data
Shiffman, David	9/3/2025	0.9	Correspond with A&M and K&E regarding customer payment behavior relative to forecast
Shiffman, David	9/3/2025	0.8	Prepare distribution of DIP budget update materials to Management
Shiffman, David	9/3/2025	1.3	Review DIP budget update presentation materials and provide feedback to A&M team
Turner, Cari	9/3/2025	0.5	Join a call with C. Turner (A&M), L. Callerio (A&M), and the Company purchasing and finance teams to review the updated draft of the cash flow projections

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Professional	Date	Hours	Activity
Waismann, Heitor	9/3/2025	2.6	Update 13-week cash flow forecast to include latest vendor spend forecast from A&M vendor team and apply regular adjustments
Waismann, Heitor	9/3/2025	0.6	Call with N. Grossi, D. Shiffman, H. Waismann, and S. Korol (A&M) with Company treasury team to review preliminary 13-Week Cash Flow summary
Waismann, Heitor	9/3/2025	0.5	Meeting with D. Shiffman, H. Waismann, and S. Korol (A&M) to review 13-Week Cash Flow Update presentation and update visualizations with live data
Waismann, Heitor	9/3/2025	0.8	Meeting with D. Shiffman, H. Waismann, and S. Korol (A&M) to revise current summary of payment approval process and build preliminary analysis of NAFTA disbursements
Waismann, Heitor	9/3/2025	1.2	Revise and update slide for payment process overview after comments from A&M leader
Waismann, Heitor	9/3/2025	2.8	Prepare slide for payment process overview to be included in vendor management presentation
Warren, Joseph	9/3/2025	0.5	Working session with M. Hill (A&M) and J. Warren (A&M) regarding cash in advance inquiries as of Wednesday, 9/3 and approach to resolving issues going forward
Warren, Joseph	9/3/2025	0.5	Prepare for and participate in daily cash in advance invoice and payment coordination call with J. Warren, N. Caruso, S. Zehetmair, E. Borgonovo, M. Hill, V. Nguyen, and A. Liv-Feyman (A&M) regarding issues as of Wednesday, September 3
Webber, Dan	9/3/2025	0.1	Correspond with D. Shiffman, H. Waismann, J. Cook (A&M) regarding timing of FDM relief categorization for WE 8/29
Webber, Dan	9/3/2025	0.6	Review latest draft of DIP variance materials for WE 8/29
Webber, Dan	9/3/2025	0.6	Review latest NAFTA cash actuals model for WE 8/29 to reconcile payments across certain data sources
Webber, Dan	9/3/2025	0.3	Review latest EMEA cash actuals model for WE 8/29 to reconcile payments across certain data sources
Webber, Dan	9/3/2025	0.2	Review correspondences with G. Schmelter (A&M), and Company management regarding reconciliation of certain vendor disbursements across management reports
Zehetmair, Stefan	9/3/2025	2.7	Support in checking, approving and distributing pro forma invoices to the relevant payment offices
Zehetmair, Stefan	9/3/2025	2.8	Support with CIA tracking and CIA approval process
Zehetmair, Stefan	9/3/2025	0.4	Prepare for and participate in daily cash in advance invoice and payment coordination call with J. Warren, N. Caruso, S. Zehetmair, E. Borgonovo, M. Hill, V. Nguyen, and A. Liv-Feyman (A&M) regarding issues as of Wednesday, September 3
Zehetmair, Stefan	9/3/2025	2.2	Support with management of Cash in Advance (CIA) mailbox
Zhu, Judith	9/3/2025	0.1	Check and update the latest TA list
Zhu, Judith	9/3/2025	0.3	Review the Japan and China CIAs received in the evening and respond to the procurement and processing team (Company)

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Professional	Date	Hours	Activity
Zhu, Judith	9/3/2025	0.3	Review the daily CIA payments for China and follow up with Company to address any discrepancies
Zhu, Judith	9/3/2025	0.4	Follow up with Procurement (Company) regarding VT payment (CIA related)
Zhu, Judith	9/3/2025	0.2	Review the China CIA payment list submitted for approval by Company China's Head of Procurement and verify that it aligns with A&M's approvals
Zhu, Judith	9/3/2025	0.1	Review Japan CIA payment list provided by Company to check if it aligns with A&M's approval and today's actual payment
Zhu, Judith	9/3/2025	1.8	Review Japan and China CIAs received in the afternoon(1st batch) and respond to the procurement and processing team (Company)
Zhu, Judith	9/3/2025	0.6	Communicate and align with M. Hill (A&M) on CIAs outside the standard CIA request process
Zhu, Judith	9/3/2025	1.6	Review Japan and China CIAs received in the afternoon (2nd batch) and respond to the procurement and processing team (Company)
Zhu, Judith	9/3/2025	0.6	Review and update the track list and vendor payment list as of September 3, and compile a summary of the daily CIA payment status
Zhu, Judith	9/3/2025	1.4	Review the Japan and China CIAs received in the morning and respond to the procurement and processing team (Company)
Zhu, Judith	9/3/2025	0.8	Analyze monthly vendor CIA application trends, and discuss any unusual changes with the Procurement team (Company)
Borgonovo, Erik	9/4/2025	0.2	Prepare for and participate in daily cash in advance invoice and payment coordination call with J. Warren, N. Caruso, L. Pack, S. Zehetmair, E. Borgonovo, M. Hill, S. Pacheco, V. Nguyen, and A. Liv-Feyman (A&M) regarding issues as of 9/4
Borgonovo, Erik	9/4/2025	2.2	Review and approve EMEA invoices requiring advance payments, ensuring urgent handling of all CIA mailbox requests
Borgonovo, Erik	9/4/2025	1.9	Update the Excel tracker with each new invoice received, keeping information accurate and complete
Borgonovo, Erik	9/4/2025	1.7	Keep a structured Excel tracker up to date with all relevant details (status, payment date, invoice number, vendor)
Borgonovo, Erik	9/4/2025	1.6	Examine and sign off on EMEA invoices requiring prepayment, with priority given to urgent CIA mailbox cases
Borgonovo, Erik	9/4/2025	1.2	Approve urgent LATAM invoices requiring prepayment and respond promptly to CIA mailbox inquiries
Borgonovo, Erik	9/4/2025	0.9	Provide clarifications to Company's EMEA/LATAM purchasing and logistics teams to enable timely CIA payment execution
Borgonovo, Erik	9/4/2025	1.8	Analyze LATAM advance-payment invoices, authorizing and submitting them for fast-track processing
Caruso, Nicholas	9/4/2025	0.6	Prepare for and participate in call with Company and vendor regarding trade agreement negotiations and current supply
Cook, Jacob	9/4/2025	1.4	Prepare weekly FDM reporting for vendor relief categories
Cook, Jacob	9/4/2025	0.9	Review of ad hoc payment requests received from Company purchasing related to non-trade agreement vendors

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Professional	Date	Hours	Activity
Cook, Jacob	9/4/2025	0.7	Update weekly PMO materials for WE 9/5
Cook, Jacob	9/4/2025	0.2	Discuss with J. Cook (A&M) and J. Warren (A&M) regarding status of proof of payment process and related supplier requests
Cook, Jacob	9/4/2025	1.9	Review of actual payments made during prior week against 'requested to pay' files distributed to company for adherence to payment proposals for WE 8/29 for NAFTA at invoice level
Cui, Maggie	9/4/2025	1.2	Review the CIA Tracker and vendor payment lists and provide guidance on unclear items and issues encountered
Grossi, Nick	9/4/2025	0.2	Prepare and participate in discussion with the Company related to cash allocation
Grossi, Nick	9/4/2025	0.4	Review weekly payment request and provide comments re: same
Grossi, Nick	9/4/2025	0.8	Coordinate factor program requests and roll forward exposure
Grossi, Nick	9/4/2025	0.7	Prepare and participate in PMO with the Company's management team re: liquidity
Grossi, Nick	9/4/2025	0.6	Coordinate foreign jurisdiction disbursements
Hamilton, Makenna	9/4/2025	0.7	Map all NAFTA disbursements in WE 8/29 - for particular bank
Hamilton, Makenna	9/4/2025	1.4	Map all professional fees disbursed in WE 8/29
Hamilton, Makenna	9/4/2025	0.6	Working Session with M. Hamilton, and M. Jain (A&M) re. bankruptcy professional invoicing process
Hamilton, Makenna	9/4/2025	2.8	Produce summary of all SG&A transactions in WE 8/22
Hamilton, Makenna	9/4/2025	0.1	Call with D. Webber, L. Postolos, G. Schmelter, M. Hamilton (A&M) to discuss payments by legal entity for certain professional fees
Hamilton, Makenna	9/4/2025	1.1	Pull additional data for WE 8/29 variance analysis
Hamilton, Makenna	9/4/2025	0.9	Map all NAFTA disbursements in WE 8/29 - pay run
Hamilton, Makenna	9/4/2025	0.8	Create professional fee summary slide for WE 8/29
Hamilton, Makenna	9/4/2025	0.8	Pull additional data for WE 8/29 variance analysis
Hamilton, Makenna	9/4/2025	0.8	Working session with M. Hamilton, M. Jain (A&M) re. Flash Cash 9/4
Hamilton, Makenna	9/4/2025	0.8	Review action items related to certain improvements to weekly cash actuals processes
Hamilton, Makenna	9/4/2025	0.7	Pull additional NAFTA pay run data for WE 8/29 variance analysis
Hamilton, Makenna	9/4/2025	0.6	Call with D. Shiffman, D. Webber, L. Postolos, G. Schmelter, M. Hamilton, M. Jain (A&M), and Company re. DIP Budget Variance Analysis (8/29)

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Professional	Date	Hours	Activity
Hamilton, Makenna	9/4/2025	2.8	Summarize daily company cash position as of 9/4
Hill, Michael	9/4/2025	0.2	Send out morning cash in advance summary tracker
Hill, Michael	9/4/2025	0.2	Send out morning cash summary for global CIA payments for cash pooling purposes
Hill, Michael	9/4/2025	0.2	Send out evening cash in advance summary tracker
Hill, Michael	9/4/2025	0.2	Send out evening cash summary for global CIA payments for cash pooling purposes
Hill, Michael	9/4/2025	0.2	Prepare for and participate in daily cash in advance invoice and payment coordination call with J. Warren, N. Caruso, L. Pack, S. Zehetmair, E. Borgonovo, M. Hill, S. Pacheco, V. Nguyen, and A. Liv-Feyman (A&M) regarding issues as of 9/4
Hill, Michael	9/4/2025	0.9	Track payment confirmations for North America
Hill, Michael	9/4/2025	1.1	Track payment confirmations for Europe
Jain, Manasvi	9/4/2025	0.3	Pull Japan bank balances from online portal into flash cash
Jain, Manasvi	9/4/2025	0.8	Working session with M. Hamilton, M. Jain (A&M) re. Flash Cash 9/4
Jain, Manasvi	9/4/2025	1.8	Pull OCP payments from EMEA cash file for 8/1 - 8/15
Jain, Manasvi	9/4/2025	1.2	Pull OCP payments from EMEA cash file for 7/1 - 7/15
Jain, Manasvi	9/4/2025	0.6	Pull EMEA bank balances from online portal into flash cash
Jain, Manasvi	9/4/2025	0.6	Working Session with M. Hamilton, and M. Jain (A&M) re. bankruptcy professional invoicing process
Jain, Manasvi	9/4/2025	0.6	Call with D. Shiffman, D. Webber, L. Postolos, G. Schmelter, M. Hamilton, M. Jain (A&M), and Company re. DIP Budget Variance Analysis (8/29)
Jain, Manasvi	9/4/2025	0.4	Pull NAFTA bank balances from online portal into flash cash
Jain, Manasvi	9/4/2025	0.3	Pull daily Japan bank balances 9/3 from online banking portal
Jain, Manasvi	9/4/2025	0.3	Working session re. weekly bank balances for G. Schmelter (A&M)
Jain, Manasvi	9/4/2025	0.4	Pull Brazil and China balances from online portal into flash cash
Jain, Manasvi	9/4/2025	1.6	Pull OCP payments from EMEA cash file for 7/15 - 7/31
Kordupel, Lewis	9/4/2025	0.9	Meeting with D. Webber, H. Waismann, L. Kordupel, and S. Korol (A&M) with Company to review cumulative variance report, analyzing discrepancies by region and total standing obligations

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Professional	Date	Hours	Activity
Korol, Sammy	9/4/2025	0.9	Meeting with D. Webber, H. Waismann, L. Kordupel, and S. Korol (A&M) with Company to review cumulative variance report, analyzing discrepancies by region and total standing obligations
Korol, Sammy	9/4/2025	0.6	Update 13-Week Cash flow in USD utilizing live actuals, recording and incorporating actual ending balances for each specific region
Korol, Sammy	9/4/2025	0.6	Incorporate current split of normal course and CIA material spend into detailed 13-Week Cash flow and update current visualization
Korol, Sammy	9/4/2025	0.7	Build waterfall chart to visualize bridge from prior budget, incorporating receipts, disbursements, FDM spends, and Professional Fees
Korol, Sammy	9/4/2025	0.8	Update and distribute current version of 13-Week Cash Flow update, accompanied by isolated clean data files of presentation materials
Korol, Sammy	9/4/2025	0.9	Build SIOP monthly summary from current model segmented by specific customer group
Korol, Sammy	9/4/2025	0.9	Build multi-layered liquidity chart to outline executable forecasts as well as scenarios with adjusted FDM and CIA
Korol, Sammy	9/4/2025	0.9	Adjust 13-Week Carve-Out report and summary of monthly accrued professional fees by incorporating pre-petition and success fees for relevant firms
Korol, Sammy	9/4/2025	1.1	Create separate visualizations for 13-Week forecasts of weekly customer receipts in NAFTA, EMEA, Japan, and other regions
Korol, Sammy	9/4/2025	0.3	Update 13-Week Cash Flow presentation with live data from model
Korol, Sammy	9/4/2025	0.9	Update SIOP variance report to accurately account for changes in customer groups and timeline from prior budget to current
Korol, Sammy	9/4/2025	1.3	Create SIOP variance summary to illustrate change to prior budget, identifying key customer groups and creating a consolidated tiered list
Korol, Sammy	9/4/2025	1.0	Build clean version of detailed and unadjusted 13-Week Cash Flow model, along with clean variance report to illustrate change to prior budget
Korol, Sammy	9/4/2025	0.5	Update variance model to prior 13-Week cash flow to account for 8/29 actuals, illustrating actual to forecast variance and budget to budget variance
Liu, Daniel	9/4/2025	2.7	Review the CIA application documents received on the afternoon of September 4 from Japan procurement team and log the tracker list
Liu, Daniel	9/4/2025	2.7	Review the CIA application documents received on the morning of September 4 from the Japan and China procurement team and log the tracker list
Liu, Daniel	9/4/2025	2.8	Review the CIA application documents received on the afternoon of September 4 from China procurement team and log the tracker list
Liu, Daniel	9/4/2025	0.9	Match the CIA invoices with actual payment confirmations on September 4 from AP team
Liv-Feyman, Alec	9/4/2025	1.1	Develop weekly vendor paid breakdown for all regions
Liv-Feyman, Alec	9/4/2025	0.9	Input POP details into consolidation output

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Marelli Automotive Lighting USA, LLC
Time Detail by Activity
September 1, 2025 through September 30, 2025

DIP FINANCING & CASH FLOW

Professional	Date	Hours	Activity
Liv-Feyman, Alec	9/4/2025	1.4	Update and reconcile TA population variance analysis
Liv-Feyman, Alec	9/4/2025	1.2	Review trade agreement details for supplier
Liv-Feyman, Alec	9/4/2025	1.2	Prepare CIA deliverable processing status for ASIA tracker
Liv-Feyman, Alec	9/4/2025	1.1	Analyze TA POP variance for invoice reconciliation
Liv-Feyman, Alec	9/4/2025	1.1	Review CIA deliverable processing metrics for vendor analysis
Liv-Feyman, Alec	9/4/2025	0.8	Develop vendor status tracking updates for NAFTA deliverable
Liv-Feyman, Alec	9/4/2025	0.7	Update APAC TA Payments deliverable
Liv-Feyman, Alec	9/4/2025	0.6	Prepare global payment summary updates
Liv-Feyman, Alec	9/4/2025	1.2	Update vendor master mapping to CIA vendors
Liv-Feyman, Alec	9/4/2025	0.6	Prepare vendor master mapping for cash in advance vendors
Liv-Feyman, Alec	9/4/2025	0.9	Analyze CIA deliverable vendor processing breakdown by classification
Liv-Feyman, Alec	9/4/2025	0.2	Prepare for and participate in daily cash in advance invoice and payment coordination call with J. Warren, N. Caruso, L. Pack, S. Zehetmair, E. Borgonovo, M. Hill, S. Pacheco, V. Nguyen, and A. Liv-Feyman (A&M) regarding issues as of 9/4
Nguyen, Vi Hoa	9/4/2025	2.1	Confirm the accuracy of documents, the finalization of cash in advance approvals, and the escalation of requests to the appropriate personnel
Nguyen, Vi Hoa	9/4/2025	0.2	Prepare for and participate in daily cash in advance invoice and payment coordination call with J. Warren, N. Caruso, L. Pack, S. Zehetmair, E. Borgonovo, M. Hill, S. Pacheco, V. Nguyen, and A. Liv-Feyman (A&M) regarding issues as of 9/4
Nguyen, Vi Hoa	9/4/2025	0.8	Check that documentation is accurate, approvals for cash in advance are complete, and requests are escalated promptly to responsible staff
Nguyen, Vi Hoa	9/4/2025	0.9	Log all cash in advance request values, including both the amounts requested and those authorized
Nguyen, Vi Hoa	9/4/2025	1.1	Review the required paperwork, authorize cash in advance requests, and cooperate with the designated teams to finalize payment and booking
Nguyen, Vi Hoa	9/4/2025	1.7	Validate the documentation, grant approval for cash in advance requests, and coordinate across teams for accurate payment and booking execution
Nguyen, Vi Hoa	9/4/2025	2.8	Validate that the necessary paperwork is complete, cash in advance approvals are obtained, and requests are delivered for timely execution

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DIP FINANCING & CASH FLOW

Professional	Date	Hours	Activity
Nguyen, Vi Hoa	9/4/2025	1.4	Evaluate the supporting documents, authorize cash in advance requests, and ensure delivery to the designated team
Pacheco, Santiago	9/4/2025	1.8	Send CIA requests to AP team for payment processing and execution
Pacheco, Santiago	9/4/2025	1.7	Request correction on incorrect CIA claims
Pacheco, Santiago	9/4/2025	0.2	Prepare for and participate in daily cash in advance invoice and payment coordination call with J. Warren, N. Caruso, L. Pack, S. Zehetmair, E. Borgonovo, M. Hill, S. Pacheco, V. Nguyen, and A. Liv-Feyman (A&M) regarding issues as of 9/4
Pacheco, Santiago	9/4/2025	1.8	Review status for cash in advance requests with PTP team
Pacheco, Santiago	9/4/2025	2.4	Review incoming requests from the CIA inbox carefully
Postolos, Lucas	9/4/2025	0.4	Prepare documentation related to variance explanations for H. Waismann (A&M), including research
Postolos, Lucas	9/4/2025	0.8	Research into vendor disbursement mapping to enhance categorizations in DIP Budget variance reporting
Postolos, Lucas	9/4/2025	0.9	Correspond with Company management and M. Hamilton (A&M) regarding professional fee payments coming due
Postolos, Lucas	9/4/2025	1.1	Reconcile payments included in payment reports from Treasury to bank data for DIP Budget variance reporting
Postolos, Lucas	9/4/2025	1.3	Prepare documentation related to workplan to produce DIP Budget variance analysis and related deliverables for week ending August 29
Postolos, Lucas	9/4/2025	1.6	Review of DIP Budget variance analysis materials for week ending August 29, including revisions
Postolos, Lucas	9/4/2025	0.6	Call with D. Shiffman, D. Webber, L. Postolos, G. Schmelter, M. Hamilton, M. Jain (A&M), and Company re. DIP Budget Variance Analysis (8/29)
Postolos, Lucas	9/4/2025	1.9	Revise regional cash actuals files for DIP Budget variance analysis for week ending August 29
Postolos, Lucas	9/4/2025	0.1	Call with D. Webber, L. Postolos, G. Schmelter, M. Hamilton (A&M) to discuss payments by legal entity for certain professional fees
Postolos, Lucas	9/4/2025	0.7	Correspond with G. Schmelter and M. Hamilton (A&M) regarding cash actuals models for DIP Budget variance analysis for week ending August 29
Postolos, Lucas	9/4/2025	1.8	Reconcile intercompany transaction counterparties in response to inquiries from Alix team
Schmelter, Griffen	9/4/2025	0.3	Correspond with EMEA treasury team on what other legal entities could be missing in payment run for week ending 8/29
Schmelter, Griffen	9/4/2025	1.1	Update consolidated actuals model to reflect inputs from regional actuals models for week ending 8/29
Schmelter, Griffen	9/4/2025	0.4	Prepare and distribute the Flash Cash report for 9/4
Schmelter, Griffen	9/4/2025	0.3	Pull Receipts bank data from Japan actuals model for week ending 8/29 into Receipts by customer model

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Marelli Automotive Lighting USA, LLC
Time Detail by Activity
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DIP FINANCING & CASH FLOW

Professional	Date	Hours	Activity
Schmelter, Griffen	9/4/2025	0.6	Call with D. Shiffman, D. Webber, L. Postolos, G. Schmelter, M. Hamilton, M. Jain (A&M), and Company re. DIP Budget Variance Analysis (8/29)
Schmelter, Griffen	9/4/2025	0.4	Pull Receipts bank data from NAFTA actuals model for week ending 8/29 into Receipts by customer model
Schmelter, Griffen	9/4/2025	0.4	Pull Receipts bank data from Other Regions actuals model for week ending 8/29 into Receipts by customer model
Schmelter, Griffen	9/4/2025	0.1	Call with D. Webber, L. Postolos, G. Schmelter, M. Hamilton (A&M) to discuss payments by legal entity for certain professional fees
Schmelter, Griffen	9/4/2025	0.2	Correspond with Company treasury team on variance between week ending 8/8 support and the supplier payments dashboard
Schmelter, Griffen	9/4/2025	0.7	Pull Receipts bank data from EMEA actuals model for week ending 8/29 into Receipts by customer model
Schmelter, Griffen	9/4/2025	0.2	Correspond with EMEA treasury team on the exclusion of Morocco and Romania activity from the payment run and the gap between reported transactions and actuals transactions for week ending 8/29
Schmelter, Griffen	9/4/2025	0.6	Categorize all receipts data by customer for week ending 8/29 within actuals model
Schmelter, Griffen	9/4/2025	0.2	Correspond with NAFTA treasury team on payments within the NAFTA bank data that we cannot locate within the payment run for week ending 8/29
Schmelter, Griffen	9/4/2025	1.2	Pull Receipts data received from China treasury team into receipts by customer model for week ending 8/29
Schmelter, Griffen	9/4/2025	0.6	Prepare liquidity certificate based on bank account balances received from local teams for week ending 8/29
Schmelter, Griffen	9/4/2025	0.7	Reconcile Other Regions actuals model with Company treasury team Daily Cash Flow for week ending 8/29
Schmelter, Griffen	9/4/2025	0.4	Pull Receipts data received from Brazil treasury team into receipts by customer model for week ending 8/29
Schmelter, Griffen	9/4/2025	1.0	Update China intercompany to better reflect transfers from EMEA into China for week ending 8/29
Schmelter, Griffen	9/4/2025	0.9	Push all receipts data into internal receipts by customer sheet for week ending 8/29
Schmelter, Griffen	9/4/2025	0.8	Update Brazil intercompany to better reflect transfers from EMEA into China for week ending 8/29
Schmelter, Griffen	9/4/2025	0.3	Correspond with A&M colleague on remain tasks related to 8/29 actuals
Schmelter, Griffen	9/4/2025	0.9	Prepare sheet showing NAFTA bank activity that is not capture in the NAFTA payment run for week ending 8/29
Schmelter, Griffen	9/4/2025	0.8	Create variance analysis between supplier payments dashboard provide by Company treasury team and support tank activity for week ending 8/8
Shahbain, Abraham	9/4/2025	0.9	Review and update analysis summarizing vendor payments by region
Shiffman, David	9/4/2025	0.7	Correspond with A&M and Treasury regarding allocated disbursements in Japan

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Professional	Date	Hours	Activity
Shiffman, David	9/4/2025	0.9	Call with A&M and Management to review latest draft DIP budget update
Shiffman, David	9/4/2025	1.0	Call with A&M, Management and Finance to review latest liquidity initiatives
Shiffman, David	9/4/2025	1.1	Correspond with Discuss with A&M vendor team regarding latest forecasted vendor spend in updated DIP budget
Shiffman, David	9/4/2025	1.2	Prepare revisions to liquidity Special Committee materials for review with A&M team
Shiffman, David	9/4/2025	1.2	Prepare revisions and provide updated DIP budget supporting materials to Management for review
Shiffman, David	9/4/2025	0.6	Call with D. Shiffman, D. Webber, L. Postolos, G. Schmelter, M. Hamilton, M. Jain (A&M), and Company re. DIP Budget Variance Analysis (8/29)
Shiffman, David	9/4/2025	0.7	Correspond with A&M vendor team regarding cash flow bridge presentation to Management
Shiffman, David	9/4/2025	0.6	Correspond with APAC Treasury regarding customer prepayments
Waismann, Heitor	9/4/2025	2.7	Prepare support file with specific customer's acceleration and normal course receipts impacts
Waismann, Heitor	9/4/2025	1.9	Update 13-week cash flow with comments from A&M leader
Waismann, Heitor	9/4/2025	2.9	Prepare comments to variance report for week ended 8/29
Waismann, Heitor	9/4/2025	0.8	Prepare analysis on payroll variance for the week ended 8/29
Waismann, Heitor	9/4/2025	0.9	Update 13-week cash flow presentation to reflect latest outputs
Waismann, Heitor	9/4/2025	0.9	Meeting with D. Webber, H. Waismann, L. Kordupel, and S. Korol (A&M) with Company to review cumulative variance report, analyzing discrepancies by region and total standing obligations
Warren, Joseph	9/4/2025	0.2	Discuss with J. Cook (A&M) and J. Warren (A&M) regarding status of proof of payment process and related supplier requests
Warren, Joseph	9/4/2025	0.2	Prepare for and participate in daily cash in advance invoice and payment coordination call with J. Warren, N. Caruso, L. Pack, S. Zehetmair, E. Borgonovo, M. Hill, S. Pacheco, V. Nguyen, and A. Liv-Feyman (A&M) regarding issues as of 9/4
Warren, Joseph	9/4/2025	0.2	Analyze A&M team summary on proof of payment process and results and provide feedback on the same
Warren, Joseph	9/4/2025	0.3	Coordinate with Company team and certain supplier regarding status of payment of their invoices
Warren, Joseph	9/4/2025	0.4	Further analyze A&M team overview relating to ongoing proof of payment process issues and provide feedback on the same
Warren, Joseph	9/4/2025	0.2	Prepare update for Company team retrieving proof of payments relating to trade agreement payments
Webber, Dan	9/4/2025	0.2	Correspond with L. Postolos, G. Schmelter, M. Hamilton (A&M) regarding onboarding of team member to assist with cash actuals process

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Professional	Date	Hours	Activity
Webber, Dan	9/4/2025	0.1	Call with D. Webber, L. Postolos, G. Schmelter, M. Hamilton (A&M) to discuss payments by legal entity for certain professional fees
Webber, Dan	9/4/2025	0.9	Review Excel support files for DIP variance reporting for WE 8/29 including customer receipts and payroll detail
Webber, Dan	9/4/2025	0.3	Correspond with L. Postolos, G. Schmelter, M. Hamilton, M. Jain (A&M) to discuss email notification to professionals regarding invoice submission process
Webber, Dan	9/4/2025	0.9	Meeting with D. Webber, H. Waismann, L. Kordupel, and S. Korol (A&M) with Company to review cumulative variance report, analyzing discrepancies by region and total standing obligations
Webber, Dan	9/4/2025	0.3	Review latest draft of DIP variance materials for WE 8/29, including feedback provided by management
Webber, Dan	9/4/2025	0.6	Call with D. Shiffman, D. Webber, L. Postolos, G. Schmelter, M. Hamilton, M. Jain (A&M), and Company re. DIP Budget Variance Analysis (8/29)
Webber, Dan	9/4/2025	0.3	Correspond with L. Postolos, G. Schmelter, M. Hamilton, M. Jain (A&M) regarding cash actuals workplan for remainder of week
Webber, Dan	9/4/2025	0.3	Correspond with Company management regarding liquidity certificate for week ended August 29
Zehetmair, Stefan	9/4/2025	0.2	Prepare for and participate in daily cash in advance invoice and payment coordination call with J. Warren, N. Caruso, L. Pack, S. Zehetmair, E. Borgonovo, M. Hill, S. Pacheco, V. Nguyen, and A. Liv-Feyman (A&M) regarding issues as of 9/4
Zehetmair, Stefan	9/4/2025	2.3	Support with management of Cash in Advance (CIA) mailbox
Zehetmair, Stefan	9/4/2025	2.7	Support in checking, approving and distributing pro forma invoices to the relevant payment offices
Zehetmair, Stefan	9/4/2025	2.7	Support with CIA tracking and CIA approval process
Zhu, Judith	9/4/2025	1.4	Review Japan and China CIAs received in the afternoon(1st batch) and respond to the procurement and processing team (Company)
Zhu, Judith	9/4/2025	1.3	Review Japan and China CIAs received in the afternoon (2nd batch) and respond to the procurement and processing team (Company)
Zhu, Judith	9/4/2025	0.9	Discuss VT costs (Japan CIA request) with Procurement (Company) and M. Hill (A&M)
Zhu, Judith	9/4/2025	0.7	Review and update the track list and vendor payment list as of September 4, and compile a summary of the daily CIA payment status
Zhu, Judith	9/4/2025	0.4	Provide a further response to Procurement (Company) concerning the VT costs under the Japan CIA request
Zhu, Judith	9/4/2025	0.3	Follow up on VT costs (Japan CIA request) with Procurement (Company)
Zhu, Judith	9/4/2025	0.3	Review J. Warren (A&M)'s email regarding the Japan CIA request and provide a response
Zhu, Judith	9/4/2025	0.3	Respond to M. Hill (A&M) regarding the Japan CIA Request
Zhu, Judith	9/4/2025	0.2	Reiterate CIA application requirements with Procurement (Company)

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Professional	Date	Hours	Activity
Zhu, Judith	9/4/2025	0.2	Review Japan CIA payment list provided by Company to check if it aligns with A&M's approval and today's actual payment
Zhu, Judith	9/4/2025	0.2	Review the China CIA payment list submitted for approval by Company China's Head of Procurement and verify that it aligns with A&M's approvals
Zhu, Judith	9/4/2025	0.1	Check and update the latest TA list
Zhu, Judith	9/4/2025	0.1	Review Teams conversation history (CIA and TA related) and email correspondence
Zhu, Judith	9/4/2025	0.1	Follow up with J. Warren (A&M) and M. Hill (A&M) regarding Procurement (Company) 's pushback on VT costs (CIA related)
Zhu, Judith	9/4/2025	1.8	Review the Japan and China CIAs received in the morning and respond to the procurement and processing team (Company)
Borgonovo, Erik	9/5/2025	1.4	Provide rapid review and approval of urgent EMEA invoices, responding without delay to CIA requests
Borgonovo, Erik	9/5/2025	2.3	Follow up on LATAM invoice processing with Company's internal payment and processing teams
Borgonovo, Erik	9/5/2025	1.9	Assess and approve EMEA invoices needing prepayment, making sure all CIA mailbox requests are addressed promptly
Borgonovo, Erik	9/5/2025	1.1	Obtain payment confirmations and reconcile them against vendor accounts for suppliers requiring evidence before shipment release
Borgonovo, Erik	9/5/2025	0.9	Strengthen CIA workflows by guiding Company's accounting staff and advising purchasing teams on compliant documentation
Borgonovo, Erik	9/5/2025	0.7	Keep the tracker updated with invoice posting and payment dates from Company's processing team, so the accounting team can better prioritize unprocessed or time-sensitive requests
Borgonovo, Erik	9/5/2025	2.3	Process incoming EMEA CIA emails promptly, ensuring critical payments are executed without disruption
Cui, Maggie	9/5/2025	1.4	Review the CIA Tracker and vendor payment lists and provide guidance on unclear items and issues encountered
Grossi, Nick	9/5/2025	0.4	Review weekly variance report and provide comments re: same
Grossi, Nick	9/5/2025	0.6	Coordinate business plan interviews for management discussion
Grossi, Nick	9/5/2025	1.5	Review revised TWCF and prepare for distribution
Hill, Michael	9/5/2025	1.7	Update trade agreement tracker analysis for updated information on the proofs of payment
Hill, Michael	9/5/2025	1.4	Track payment confirmations for North America
Hill, Michael	9/5/2025	0.9	Investigate vendor for certain invoice requests and status of proofs of payment
Hill, Michael	9/5/2025	1.7	Track payment confirmations for Europe
Hill, Michael	9/5/2025	1.7	Update vendor details to show which Trade Agreements do not cover entire company

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Professional	Date	Hours	Activity
Jain, Manasvi	9/5/2025	1.2	Save and organize all incoming files into the data room to ensure proper documentation and accessibility for the team
Jain, Manasvi	9/5/2025	2.6	Reconcile OCP payments (7/1-8/29) to EMEA cash files (7/1 - 8/29)
Jain, Manasvi	9/5/2025	2.7	Pull OCP payments from EMEA cash file for 8/15 - 8/31
Jain, Manasvi	9/5/2025	0.4	Pull NAFTA daily bank balances for 9/5
Jain, Manasvi	9/5/2025	1.6	Pull OCP Payments from Other region cash files (8/15 -8/29)
Jain, Manasvi	9/5/2025	1.8	Pull OCP Payments from Other region cash files (8/1 -8/15)
Jain, Manasvi	9/5/2025	0.1	Call with G. Schmelter, M. Jain (A&M) to discuss weekly China bank balance pull
Jain, Manasvi	9/5/2025	0.3	Pull daily Japan bank balances 9/4 from online banking portal
Korol, Sammy	9/5/2025	0.4	Build checks for SIOP monthly forecast, SIOP variance report, FDM 13-week summary, and 13-week payroll forecast
Korol, Sammy	9/5/2025	0.7	Create clean summaries of monthly accrued professional fees, 13-week professional fee disbursements, and 13-week carveout roll forward
Korol, Sammy	9/5/2025	0.7	Create clean versions of SIOP monthly variance to prior budget, prior SIOP monthly forecast, and current SIOP monthly forecast
Korol, Sammy	9/5/2025	0.7	Create checks for monthly forecast of accrued professional fees, 13-week professional fee disbursement forecast, and 13-week carveout report, updating data accordingly
Korol, Sammy	9/5/2025	0.6	Work session to incorporate updated bonus data into 13-Week cash flow models and weekly payroll cash flow forecast
Korol, Sammy	9/5/2025	0.6	Build clean versions of 13-week forecasts for FIDIS, FDM, and payroll
Korol, Sammy	9/5/2025	0.6	Update all summaries in DIP budget update presentation with live data from current models
Korol, Sammy	9/5/2025	0.4	Work session to incorporate fees and trustee amounts into 13-week carveout roll forward
Korol, Sammy	9/5/2025	0.4	Update DIP Budget Update presentation with same data and format as the budget support workbook
Korol, Sammy	9/5/2025	0.8	Work session to build clean 13-week cash flow models for all regions in Yen Oku and USD
Korol, Sammy	9/5/2025	0.4	Update 13-week cash flow model (USD) and incorporate recent actuals
Korol, Sammy	9/5/2025	0.3	Distribute DIP Budget update presentation and budget support workbook, accompanied by information on recent additions and update
Korol, Sammy	9/5/2025	0.3	Create checks for both monthly and weekly DIP and emergency loan forecasts, updating data accordingly

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Professional	Date	Hours	Activity
Korol, Sammy	9/5/2025	0.3	Create checks for 13-week cash flow model (USD) and variance summary from prior budget
Korol, Sammy	9/5/2025	0.4	Meeting with C. Turner, A. Shahbain, D. Shiffman, and S. Korol (A&M) to discuss touch points in the updated bridge from the prior budget, outlining next steps to confirm receipts and payment run distributions
Korol, Sammy	9/5/2025	1.1	Combine clean summaries into a comprehensive budget support workbook, updated with current data from model and proper format
Korol, Sammy	9/5/2025	0.8	Work session to create 13-week professional fee roll forward for all individual firms
Korol, Sammy	9/5/2025	0.4	Work session to update EL monthly and weekly forecasts
Liu, Daniel	9/5/2025	0.4	Assist vendor mapping in AP records and approved CIA list
Liu, Daniel	9/5/2025	0.4	Match the CIA invoices with actual payment confirmations on September 5 from AP team
Liu, Daniel	9/5/2025	2.6	Review the CIA application documents received on the afternoon of September 5 from China procurement team and log the tracker list
Liu, Daniel	9/5/2025	2.6	Review the CIA application documents received on the morning of September 5 from the Japan and China procurement team and log the tracker list
Liu, Daniel	9/5/2025	2.7	Review the CIA application documents received on the afternoon of September 5 from Japan procurement team and log the tracker list
Liv-Feyman, Alec	9/5/2025	1.2	Prepare supplier reconciliation regarding invoices paid
Liv-Feyman, Alec	9/5/2025	1.1	Review TA agreement for cash in advance vendor updates
Liv-Feyman, Alec	9/5/2025	0.9	Update flash report for paid vendor summary
Liv-Feyman, Alec	9/5/2025	1.3	Review customer pre/post commercial proposal documents
Liv-Feyman, Alec	9/5/2025	0.8	Update historical spend by vendor detail
Liv-Feyman, Alec	9/5/2025	0.7	Examine CIA deliverable ASIA processing breakdown by currency
Liv-Feyman, Alec	9/5/2025	0.6	Develop processing detail summary for MXN vendor deliverable analysis
Liv-Feyman, Alec	9/5/2025	0.4	Prepare AP reconciliation for select vendors
Liv-Feyman, Alec	9/5/2025	1.1	Update customer approval status details
Nguyen, Vi Hoa	9/5/2025	2.9	Track and capture the consolidated amounts of Cash in Advance requests submitted and approved
Nguyen, Vi Hoa	9/5/2025	2.3	Maintain a log of cumulative figures for both requested and approved Cash in Advance requests

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Professional	Date	Hours	Activity
Nguyen, Vi Hoa	9/5/2025	2.2	Contribute to efficient payment processing through close collaboration with other teams and by delivering the required guidance and information
Nguyen, Vi Hoa	9/5/2025	1.4	Oversee the correctness of paperwork, the closure of cash in advance approvals, and the escalation of pending requests for fast resolution
Nguyen, Vi Hoa	9/5/2025	1.1	Check all documentation, approve cash in advance requests, and collaborate with other departments to arrange booking and payment
Nguyen, Vi Hoa	9/5/2025	0.6	Ensure timely processing of payments by working with other teams and supplying the necessary guidance and data
Pacheco, Santiago	9/5/2025	1.8	Reject and document any incorrect CIA claim requests
Pacheco, Santiago	9/5/2025	1.7	Send CIA claims to AP team for payment processing
Pacheco, Santiago	9/5/2025	1.9	Review status for cash in advance requests with the PTP team leaders
Pacheco, Santiago	9/5/2025	2.6	Review upon cash in advance claims from the CIA inbox
Postolos, Lucas	9/5/2025	0.9	Prepare cash flows as excel support for Company Treasury, Alix, and FTI teams
Postolos, Lucas	9/5/2025	1.7	Reconcile bank accounts to provide to K&E team for updating security agreements with DIP lenders, including correspondences
Postolos, Lucas	9/5/2025	2.7	Reconcile intercompany transaction counterparties in response to inquiries from Alix team
Postolos, Lucas	9/5/2025	1.9	Research into question from Company Treasury department regarding non-operating cash flow line item in DIP Budget variance report
Postolos, Lucas	9/5/2025	1.2	Revise DIP Budget variance analysis materials and finalize for week ending August 29 prior to distribution
Postolos, Lucas	9/5/2025	1.2	Continue preparation of support files for FTI and Alix regarding DIP Budget variance analysis for week ending August 29
Postolos, Lucas	9/5/2025	0.8	Call with D. Webber, G. Schmelter, M. Hamilton (A&M) to action items related to certain improvements to weekly cash actuals processes
Postolos, Lucas	9/5/2025	0.7	Correspond with Company management and M. Hamilton (A&M) regarding professional fee payments coming due
Postolos, Lucas	9/5/2025	0.6	Prepare documentation for Company management related to questions on DIP Budget variance report for August 29
Postolos, Lucas	9/5/2025	0.3	Prepare documentation for D. Webber, G. Schmelter, M. Hamilton, and M. Jain (A&M) regarding outstanding tasks on cash actuals workstream
Schmelter, Griffen	9/5/2025	1.4	Determine why currency translation has a large effect on our Non-Operating line items fowl week ending 8/29
Schmelter, Griffen	9/5/2025	0.5	Update First day motion payments schedule to reflect updated payments report from A&M team members
Schmelter, Griffen	9/5/2025	0.4	Correspond with A&M team members on currency translations effects on the variance report for week ending 8/29

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DIP FINANCING & CASH FLOW

Professional	Date	Hours	Activity
Schmelter, Griffen	9/5/2025	1.4	Push Brazil receipts data received from Company treasury team into receipts by customer model for week ending 7/25 and 8/1
Schmelter, Griffen	9/5/2025	0.3	Update variance report PowerPoint to reflect changes related to first day motion relief for week ending 8/29
Schmelter, Griffen	9/5/2025	1.8	Categorize Chinese receipts data by customer for week ending 7/25 & 8/1
Schmelter, Griffen	9/5/2025	0.9	Push receipts by customer data into external version to be shared with various parties for week ending 8/29
Schmelter, Griffen	9/5/2025	0.8	Call with D. Webber, G. Schmelter, M. Hamilton (A&M) to action items related to certain improvements to weekly cash actuals processes
Schmelter, Griffen	9/5/2025	0.8	Prepare consolidated actuals model flat file detailing 8/29 variance report for outside parties
Schmelter, Griffen	9/5/2025	0.6	Pull Chinese receipts data into external version of receipts by customer for week ending 7/25 and 8/1
Schmelter, Griffen	9/5/2025	0.6	Pull Bank data relating to customer receipts in China for week ending 7/25 and 8/1
Schmelter, Griffen	9/5/2025	0.5	Determine whether customer receipts file aggress with previous variance reports total receipts data for week ending 7/25 and 8/1
Schmelter, Griffen	9/5/2025	0.1	Call with G. Schmelter, M. Jain (A&M) to discuss weekly China bank balance pull
Schmelter, Griffen	9/5/2025	0.4	Pull Brazil receipts by customer data into external by customer version for week ending 7/25 and 8/1
Schmelter, Griffen	9/5/2025	0.4	Prepare flash cash report for 9/5 and distribute to internal parties
Shahbain, Abraham	9/5/2025	0.4	Meeting with C. Turner, A. Shahbain, D. Shiffman, and S. Korol (A&M) to discuss touch points in the updated bridge from the prior budget, outlining next steps to confirm receipts and payment run distributions
Shahbain, Abraham	9/5/2025	0.4	Develop analysis summarizing urgent payment requests
Shahbain, Abraham	9/5/2025	0.8	Review and provide feedback on trade agreement payment proposal
Shahbain, Abraham	9/5/2025	0.8	Develop and review analysis summarizing funding needs by region
Shiffman, David	9/5/2025	0.5	Discuss with A&M vendor team and Company Purchasing team regarding cash flow bridge from prior budget
Shiffman, David	9/5/2025	0.4	Correspond with AHG advisors regarding latest CIA payment activity
Shiffman, David	9/5/2025	0.8	Correspond with Treasury regarding current week's forecast and expected cash balances
Shiffman, David	9/5/2025	1.4	Review variance commentary for weekly DIP reporting and provide feedback
Shiffman, David	9/5/2025	1.7	Prepare liquidity outlook slide for Management discussions with customers and distribute to Company

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Professional	Date	Hours	Activity
Shiffman, David	9/5/2025	1.4	Finalize DIP budget and supporting materials for submission
Shiffman, David	9/5/2025	0.4	Meeting with C. Turner, A. Shahbain, D. Shiffman, and S. Korol (A&M) to discuss touch points in the updated bridge from the prior budget, outlining next steps to confirm receipts and payment run distributions
Turner, Cari	9/5/2025	0.4	Meeting with C. Turner, A. Shahbain, D. Shiffman, and S. Korol (A&M) to discuss touch points in the updated bridge from the prior budget, outlining next steps to confirm receipts and payment run distributions
Waismann, Heitor	9/5/2025	1.8	Review and adjust clean support excel files for working capital summaries
Waismann, Heitor	9/5/2025	2.8	Prepare clean excel support file for receipts by customer that drives the 13-week cash flow
Waismann, Heitor	9/5/2025	2.1	Review and adjust clean support excel files for debt and professional fee schedules
Waismann, Heitor	9/5/2025	1.2	Review and adjust clean support excel files for debt and professional fee schedules
Waismann, Heitor	9/5/2025	0.7	Review and adjust clean support excel files for 13-week cash flow output
Waismann, Heitor	9/5/2025	0.6	Review liquidity presentation with current 13-week cash flow summaries after last changes before submission
Warren, Joseph	9/5/2025	0.4	Further analyze payments made to certain supplier and compare to the supplier's executed trade agreement payment schedule
Warren, Joseph	9/5/2025	0.1	Analyze questions regarding supplier payments from the cash in advance mailbox team and respond on the same
Warren, Joseph	9/5/2025	0.3	Prepare and provide guidance to proof of payment team relating to most recent week's trade agreement payments
Warren, Joseph	9/5/2025	0.3	Analyze payment made to certain supplier and compare to their executed trade agreement
Warren, Joseph	9/5/2025	0.3	Analyze issue with certain supplier not receiving payment due to payment method and coordinate with the supplier regarding the same
Webber, Dan	9/5/2025	0.1	Review correspondence from N. Adzima (K&E) regarding process for paying certain professionals by legal entity
Webber, Dan	9/5/2025	0.2	Review intercompany transaction file for WE 8/29
Webber, Dan	9/5/2025	0.2	Correspond with M. Hamilton (A&M) regarding workplan for new team member to perform cash actuals analysis
Webber, Dan	9/5/2025	0.8	Review foreign exchange calculations in cash actuals model vs. liquidity certificate
Webber, Dan	9/5/2025	0.8	Call with D. Webber, G. Schmelter, M. Hamilton (A&M) to action items related to certain improvements to weekly cash actuals processes
Webber, Dan	9/5/2025	0.2	Correspond with J. Ahn (K&E) regarding schedule of bank accounts to be collateralized under the DIP
Webber, Dan	9/5/2025	0.3	Review supporting data provided by J. Ahn (K&E) for purposes of collateralizing bank accounts under the DIP

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Professional	Date	Hours	Activity
Webber, Dan	9/5/2025	0.2	Correspond with S. Trompler (K&E) regarding sharing of certain German asset detail with lender counsel
Webber, Dan	9/5/2025	0.1	Correspond with A. Marsula (GLAS), regarding liquidity certificate as of August 29, 2025
Zehetmair, Stefan	9/5/2025	2.9	Support with management of Cash in Advance (CIA) mailbox
Zehetmair, Stefan	9/5/2025	2.9	Support with CIA tracking and CIA approval process
Zehetmair, Stefan	9/5/2025	2.9	Support in checking, approving and distributing pro forma invoices to the relevant payment offices
Zhu, Judith	9/5/2025	0.3	Review the China payment approved by the head of Procurement, including details on partial payments being on hold and the reasons
Zhu, Judith	9/5/2025	1.7	Review Japan and China CIAs received in the afternoon(1st batch) and respond to the procurement and processing team (Company)
Zhu, Judith	9/5/2025	0.6	Review and update the track list and vendor payment list as of September 5, and compile a summary of the daily CIA payment status
Zhu, Judith	9/5/2025	0.4	Review the China CIA payment list submitted for approval by Company China's Head of Procurement, verify alignment with A&M's approvals, and follow up with Company to resolve any discrepancies
Zhu, Judith	9/5/2025	1.9	Review Japan and China CIAs received in the afternoon (2nd batch) and respond to the procurement and processing team (Company)
Zhu, Judith	9/5/2025	0.2	Verify the vendor names in newly signed TAs against the CIA approved vendor list and AP Master list as of September 5
Zhu, Judith	9/5/2025	0.2	Review emails from Japan Procurement (Company) regarding CIA payment reminders and communicate with Processing team
Zhu, Judith	9/5/2025	0.2	Check and update the latest TA list
Zhu, Judith	9/5/2025	0.2	Update the CIA dashboard and Flash Report as of W/E Sep 6, complete a comparison against the prior week's data to identify key changes and trends, and report to M. Hill (A&M)
Zhu, Judith	9/5/2025	0.1	Review Teams conversation history (CIA and TA related) and email correspondence
Zhu, Judith	9/5/2025	0.1	Correspond with M. Hill (A&M) whether CIAs can be paid to specific vendors with signed TAs
Zhu, Judith	9/5/2025	0.2	Review Japan CIA payment list provided by Company to check if it aligns with A&M's approval and today's actual payment
Zhu, Judith	9/5/2025	1.2	Review the Japan and China CIAs received in the morning and respond to the procurement and processing team (Company)
Jain, Manasvi	9/6/2025	1.8	Pull OCP payments from Japan cash files for 8/1 - 8/15
Jain, Manasvi	9/6/2025	0.6	Pull China balances for WE 9/5 from online banking portal
Jain, Manasvi	9/6/2025	1.9	Pull OCP payments from NAFTA cash files for 8/15 - 8/31
Jain, Manasvi	9/6/2025	2.2	Pull OCP payments from NAFTA cash files for 8/1 - 8/15

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Professional	Date	Hours	Activity
Jain, Manasvi	9/6/2025	2.3	Consolidate bank balances into sheet for regional treasury teams to add balances as of 9/5
Jain, Manasvi	9/6/2025	2.3	Pull OCP payments from Japan cash files for 8/15 - 8/31
Liv-Feyman, Alec	9/6/2025	0.8	Examine TA POP process for vendor invoice processing
Schmelter, Griffen	9/6/2025	0.3	Correspond on necessary updates to bank balances as of 9/5 file
Schmelter, Griffen	9/6/2025	0.6	Determine if the proposed 9/5 bank balances file ties to information pulled from various banking platforms
Athreya, Abhi	9/7/2025	1.1	Pull payment actuals data related to Ordinary Course Professionals (OCP)
Athreya, Abhi	9/7/2025	0.9	Pull additional payment actuals data related to Ordinary Course Professionals
Athreya, Abhi	9/7/2025	0.3	Organize payment actuals data related to Ordinary Course Professionals (OCP)
Hamilton, Makenna	9/7/2025	1.2	Read court docs and summarize EL LE representation
Hamilton, Makenna	9/7/2025	1.3	Review OCP caps and analyze current OCP spend
Hamilton, Makenna	9/7/2025	1.8	Track OCP vendors and payments in Japan
Hamilton, Makenna	9/7/2025	1.9	Track OCP vendors and payments in Brazil
Hamilton, Makenna	9/7/2025	1.1	Finalize list of all declarations of disinterest re. OCP list
Jain, Manasvi	9/7/2025	1.7	Review vendor OCP data analysis and reconcile payments with bank data
Jain, Manasvi	9/7/2025	2.8	Consolidate OCP Payments from all regions to compare variance with vendor data
Liv-Feyman, Alec	9/7/2025	0.2	Update top 10 APAC CIA supplier analysis
Liv-Feyman, Alec	9/7/2025	1.2	Review partial payment for blocked CIA vendor
Liv-Feyman, Alec	9/7/2025	0.9	Update last 3 weeks top spend APAC CIA details
Liv-Feyman, Alec	9/7/2025	0.8	Analyze vendor data for reconciliation report
Liv-Feyman, Alec	9/7/2025	0.6	Update TA population summary output for accuracy
Liv-Feyman, Alec	9/7/2025	0.3	Prepare vendor master mapping for new CIA deliverable entries
Postolos, Lucas	9/7/2025	0.4	Review of documentation related to professional fee payments, including correspondences with Company treasury team

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Professional	Date	Hours	Activity
Schmelter, Griffen	9/7/2025	0.4	Determine current status of various payment reconciliations for all regions since petaton date
Shiffman, David	9/7/2025	0.4	Correspond with A&M team regarding updates to payment audit analysis
Shiffman, David	9/7/2025	1.1	Correspond with A&M vendor team regarding status of long term monthly projections
Waismann, Heitor	9/7/2025	0.8	Prepare supporting folder with all variance reports excel files submitted
Warren, Joseph	9/7/2025	0.2	Analyze status of proof of payment collection process and provide feedback to A&M team regarding the same
Athreya, Abhi	9/8/2025	1.7	Reconcile bank data and vendor data sources for Ordinary Course Professionals (OCP)
Athreya, Abhi	9/8/2025	2.0	Prepare reconciliation summary of Ordinary Course Professionals (OCP) payments from vendor data and bank data
Athreya, Abhi	9/8/2025	1.2	Consolidate Ordinary Course Professionals (OCP) payments from payment sources
Borgonovo, Erik	9/8/2025	0.8	Check the status of vendor trade agreements with Company to determine whether CIA transactions can still move forward
Borgonovo, Erik	9/8/2025	2.3	Review incoming documents, approve CIA requests, and forward them to Company's processing teams for timely booking and payment
Borgonovo, Erik	9/8/2025	2.3	Compile proof of payment and reconcile against supplier accounts requiring confirmation before shipment release
Borgonovo, Erik	9/8/2025	1.9	Review and approve EMEA/LATAM invoices requiring prepayment, prioritizing them for immediate processing and payment
Borgonovo, Erik	9/8/2025	1.8	Support Company teams in processing targeted invoice sets, verifying corrections and ensuring individual issues are addressed
Borgonovo, Erik	9/8/2025	0.2	Prepare for and participate in daily cash in advance invoice and payment coordination call with J. Warren, N. Caruso, S. Zehetmair, E. Borgonovo, M. Hill, L. Pack, S. Pacheco, V. Nguyen, and A. Liv-Feyman (A&M) regarding issues as of 9/8
Borgonovo, Erik	9/8/2025	1.9	Help Company's EMEA purchasing/logistics teams resolve uncertainties connected with CIA requests
Cook, Jacob	9/8/2025	0.8	Email correspondence with certain suppliers related to invoice-level remittance details for trade agreement payments
Cook, Jacob	9/8/2025	1.9	Review of Company purchasing ad hoc payment verification requests related to certain vendor trade agreement payments
Cook, Jacob	9/8/2025	1.7	Refresh of trade agreement working file based on updated weekly accounts payable 'ready to pay' items
Cook, Jacob	9/8/2025	1.7	Review of Company purchasing ad hoc payment verification requests related to certain vendor post-petition payments
Cook, Jacob	9/8/2025	1.2	Review of ad hoc Company purchasing team requests for emergency payments
Cook, Jacob	9/8/2025	1.6	Review of refreshed 'Ready to Pay' post-petition accounts payable for EMEA for WE 9/12
Cook, Jacob	9/8/2025	1.1	Review of invoices to be paid in EMEA post-petition payment run for WE 9/12

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Professional	Date	Hours	Activity
Cook, Jacob	9/8/2025	0.3	Call with J. Cook, M. Hill, A. Liv-Feyman (A&M), regarding NAFTA/EMEA PST overlap with CIA discussion
Cook, Jacob	9/8/2025	0.7	Email correspondence with regional Company accounting teams to check balances related to and approve payments for certain global trade agreement suppliers
Cook, Jacob	9/8/2025	1.1	Review of vendors with adjusted post-petition payment terms in EMEA and corresponding impact on payment run for WE 9/12
Cui, Maggie	9/8/2025	1.2	Review the CIA Tracker and vendor payment lists and provide guidance on unclear items and issues encountered
Grossi, Nick	9/8/2025	0.2	Review and provide comments re: liquidity talking points for current week
Grossi, Nick	9/8/2025	0.4	Call with Company treasury, C. Turner (A&M), N. Grossi (A&M), and A. Shahbain (A&M) to discuss weekly allocation
Grossi, Nick	9/8/2025	0.8	Coordinate liquidity workshop issues
Grossi, Nick	9/8/2025	1.0	Call with N. Grossi, D. Shiffman, D. Webber, H. Waismann, and S. Korol (A&M) with UCC to review cash updates, discussing DIP funding, long-term liquidity, and receipts variance
Grossi, Nick	9/8/2025	1.4	Review monthly DIP budget and provide comments re: same
Hamilton, Makenna	9/8/2025	1.9	Integrate Japan bank balances into regional BVA files
Hamilton, Makenna	9/8/2025	1.4	Call with M. Hamilton and M. Jain (A&M) re. Flash Cash 9/12
Hamilton, Makenna	9/8/2025	0.5	Call with D. Webber, L. Postolos, M. Hamilton, M. Jain (A&M) and Company to discuss payment run for 8/29
Hamilton, Makenna	9/8/2025	0.5	Call with G. Schmelter, L. Postolos, H. Waismann, M. Hamilton, M. Jain (A&M) and Company to discuss payroll disbursement process
Hamilton, Makenna	9/8/2025	0.5	Call with Company to discuss payment run for 8/29
Hamilton, Makenna	9/8/2025	1.9	Integrate EMEA bank balances into regional BVA files
Hamilton, Makenna	9/8/2025	1.9	Integrate "Other Regions" bank balances into regional BVA files
Hamilton, Makenna	9/8/2025	1.4	Call with M. Hamilton and M. Jain (A&M) re. Flash Cash 9/8
Hamilton, Makenna	9/8/2025	2.9	Summarize all SG&A payments made in WE 8/29
Hamilton, Makenna	9/8/2025	0.3	Call with D. Webber, L. Postolos, G. Schmelter, M. Hamilton, M. Jain (A&M) regarding cash actuals updates
Hamilton, Makenna	9/8/2025	0.6	Correspond with G. Schmelter (A&M) re. Japan intercompany mapping WE 9/5
Hamilton, Makenna	9/8/2025	1.9	Integrate NAFTA bank balances into regional BVA files
Hill, Michael	9/8/2025	0.2	Send out evening cash in advance summary tracker

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Professional	Date	Hours	Activity
Hill, Michael	9/8/2025	1.2	Track payment confirmations for Europe
Hill, Michael	9/8/2025	0.2	Send out morning cash summary for global CIA payments for cash pooling purposes
Hill, Michael	9/8/2025	0.3	Call with J. Cook, M. Hill, A. Liv-Feyman (A&M), regarding NAFTA/EMEA PST overlap with CIA discussion
Hill, Michael	9/8/2025	0.2	Send out evening cash summary for global CIA payments for cash pooling purposes
Hill, Michael	9/8/2025	0.2	Send out morning cash in advance summary tracker
Hill, Michael	9/8/2025	0.2	Prepare for and participate in daily cash in advance invoice and payment coordination call with J. Warren, N. Caruso, S. Zehetmair, E. Borgonovo, M. Hill, L. Pack, S. Pacheco, V. Nguyen, and A. Liv-Feyman (A&M) regarding issues as of 9/8
Hill, Michael	9/8/2025	1.1	Track payment confirmations for North America
Hill, Michael	9/8/2025	0.2	Call with J. Warren (A&M), M. Hill (A&M), and the Company discussing past due invoice
Jain, Manasvi	9/8/2025	0.4	Pull daily Brazil balances from online portal 9/8
Jain, Manasvi	9/8/2025	0.6	Update bank balances from regional heads in Flash Cash 9/8
Jain, Manasvi	9/8/2025	1.4	Call with M. Hamilton and M. Jain (A&M) re. Flash Cash 9/12
Jain, Manasvi	9/8/2025	0.9	Incorporate new currency translations into regional files
Jain, Manasvi	9/8/2025	0.8	Pull daily EMEA balances from online portal 9/8
Jain, Manasvi	9/8/2025	2.2	Prepare daily Flash Cash report 9/8
Jain, Manasvi	9/8/2025	0.6	Pull official FX exchange rate data as of 9/5
Jain, Manasvi	9/8/2025	0.5	Call with D. Webber, L. Postolos, M. Hamilton, M. Jain (A&M) and Company to discuss payment run for 8/29
Jain, Manasvi	9/8/2025	1.4	Call with M. Hamilton and M. Jain (A&M) re. Flash Cash 9/8
Jain, Manasvi	9/8/2025	0.3	Call with D. Webber, L. Postolos, G. Schmelter, M. Hamilton, M. Jain (A&M) regarding cash actuals updates
Jain, Manasvi	9/8/2025	1.4	Update bank balances from regional heads into regional files
Jain, Manasvi	9/8/2025	0.3	Pull daily Japan balances 9/8 from online banking portal
Jain, Manasvi	9/8/2025	0.2	Pull daily China balances from online portal 9/8
Jain, Manasvi	9/8/2025	1.2	Incorporate daily new balances into Flash Cash

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Professional	Date	Hours	Activity
Jain, Manasvi	9/8/2025	0.3	Pull daily NAFTA balances from online portal 9/8
Jain, Manasvi	9/8/2025	0.5	Call with G. Schmelter, L. Postolos, H. Waismann, M. Hamilton, M. Jain (A&M) and Company to discuss payroll disbursement process
Korol, Sammy	9/8/2025	0.3	Update professional fee forecast with current data and incorporate actuals from recent fee applications
Korol, Sammy	9/8/2025	0.6	Call with D. Shiffman, H. Waismann, and S. Korol (A&M) to discuss upcoming board presentation, establishing an outline to fully illustrate the bridge from initial liquidity sizing to current DIP budget
Korol, Sammy	9/8/2025	0.7	Collect variance reports for all weeks through 8.29, comparing against distributed reports and compiling into one folder
Korol, Sammy	9/8/2025	0.7	Prepare workbook containing visualizations from DIP Budget update, reconnecting links to current model
Korol, Sammy	9/8/2025	0.9	Update cash flow model, extracting and relinking visualizations for the DIP Budget Update into separate workbook
Korol, Sammy	9/8/2025	0.9	Call with D. Shiffman, H. Waismann, and S. Korol (A&M) with Alix Partners to review latest DIP Budget Update, discussing forecast variance of professional fees, DIP draws, and vendor spend
Korol, Sammy	9/8/2025	1.0	Call with N. Grossi, D. Shiffman, D. Webber, H. Waismann, and S. Korol (A&M) with UCC to review cash updates, discussing DIP funding, long-term liquidity, and receipts variance
Korol, Sammy	9/8/2025	1.1	Build weekly and monthly forecast for professional fee disbursements, including actuals-to-date
Korol, Sammy	9/8/2025	1.2	Create presentation for upcoming Board meeting, designing shell summaries to present initial DIP, cash flows since filing, extended forecast, and additional considerations
Korol, Sammy	9/8/2025	0.6	Call with D. Shiffman, D. Webber, L. Postolos, H. Waismann, and S. Korol (A&M) with Alix Partners to review variance report for W/E 8.29, analyzing receipt and material variances
Liu, Daniel	9/8/2025	0.2	Assist vendor mapping in AP records and approved CIA list
Liu, Daniel	9/8/2025	0.7	Match the CIA invoices with actual payment confirmations on September 8 from AP team
Liu, Daniel	9/8/2025	1.3	Review the CIA application documents received from Thailand
Liu, Daniel	9/8/2025	2.2	Review the CIA application documents received on the morning of September 8 from the Japan and China procurement team and log the tracker list
Liu, Daniel	9/8/2025	2.4	Review the CIA application documents received on the afternoon of September 8 from China procurement team and log the tracker list
Liu, Daniel	9/8/2025	2.2	Review the CIA application documents received on the afternoon of September 8 from Japan procurement team and log the tracker list
Liv-Feyman, Alec	9/8/2025	1.4	Develop flash report updates for all regional deliverables
Liv-Feyman, Alec	9/8/2025	0.2	Prepare for and participate in daily cash in advance invoice and payment coordination call with J. Warren, N. Caruso, S. Zehetmair, E. Borgonovo, M. Hill, L. Pack, S. Pacheco, V. Nguyen, and A. Liv-Feyman (A&M) regarding issues as of 9/8

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Liv-Feyman, Alec	9/8/2025	0.3	Call with J. Cook, M. Hill, A. Liv-Feyman (A&M), regarding NAFTA/EMEA PST overlap with CIA discussion
Liv-Feyman, Alec	9/8/2025	0.6	Update deliverable for payments not made variance output
Liv-Feyman, Alec	9/8/2025	0.7	Review top 50 vendor spend analysis for EMEA region
Liv-Feyman, Alec	9/8/2025	0.8	Update status tracker of catch up payments
Liv-Feyman, Alec	9/8/2025	0.9	Prepare invoice summary for NAFTA vendor processing
Liv-Feyman, Alec	9/8/2025	1.3	Review vendor payment reconciliation for CIA vendors
Liv-Feyman, Alec	9/8/2025	0.9	Review payments not made to reconcile against invoices
Liv-Feyman, Alec	9/8/2025	1.2	Reconcile invoice detail against payments not made
Liv-Feyman, Alec	9/8/2025	1.1	Prepare deliverable on blocked CIA vendors by spend
Liv-Feyman, Alec	9/8/2025	1.1	Prepare status tracker for payments not made
Liv-Feyman, Alec	9/8/2025	1.2	Review Pop reconciliation for two vendors in EMEA
Nguyen, Vi Hoa	9/8/2025	0.2	Prepare for and participate in daily cash in advance invoice and payment coordination call with J. Warren, N. Caruso, S. Zehetmair, E. Borgonovo, M. Hill, L. Pack, S. Pacheco, and A. Liv-Feyman (A&M) regarding issues as of Monday, September 8
Nguyen, Vi Hoa	9/8/2025	1.2	Ensure proper documentation is attached, cash in advance approvals are in place, and requests are submitted for processing
Nguyen, Vi Hoa	9/8/2025	2.9	Document the overall totals of requested and approved Cash in Advance items
Nguyen, Vi Hoa	9/8/2025	0.4	Ensure supporting documents are in order, authorize cash in advance submissions, and work jointly with other teams for booking and payment completion
Nguyen, Vi Hoa	9/8/2025	1.8	Keep a record of the aggregated data for Cash in Advance requests made and approved
Nguyen, Vi Hoa	9/8/2025	2.3	Confirm that documents are complete, approvals for cash in advance are received, and requests are submitted for effective handling
Nguyen, Vi Hoa	9/8/2025	1.4	Track and document the combined values of all requested and approved Cash in Advance transactions
Pacheco, Santiago	9/8/2025	1.7	Send cash in advance requests to processing and payment to AP team
Pacheco, Santiago	9/8/2025	1.9	Reject and request correction on specific CIA claims
Pacheco, Santiago	9/8/2025	1.9	Review status on open items with AP team

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Professional	Date	Hours	Activity
Pacheco, Santiago	9/8/2025	2.2	Review cash in advance requests from the CIA email
Pacheco, Santiago	9/8/2025	0.2	Prepare for and participate in daily cash in advance invoice and payment coordination call with J. Warren, N. Caruso, S. Zehetmair, E. Borgonovo, M. Hill, L. Pack, S. Pacheco, V. Nguyen, and A. Liv-Feyman (A&M) regarding issues as of 9/8
Postolos, Lucas	9/8/2025	0.7	Review of professional fee invoices to provide direction to Treasury department on timing of disbursements
Postolos, Lucas	9/8/2025	0.6	Call with D. Shiffman, D. Webber, L. Postolos, H. Waismann, and S. Korol (A&M) with Alix Partners to review variance report for W/E 8.29, analyzing receipt and material variances
Postolos, Lucas	9/8/2025	0.6	Correspond with Company management and M. Hamilton (A&M) regarding professional fee payments coming due
Postolos, Lucas	9/8/2025	1.1	Correspond with Company management, K&E team, D. Webber, and M. Hamilton (A&M) regarding professional fee payments coming due
Postolos, Lucas	9/8/2025	0.3	Call with D. Webber, L. Postolos, G. Schmelter, M. Hamilton, M. Jain (A&M) regarding cash actuals updates
Postolos, Lucas	9/8/2025	0.5	Call with G. Schmelter, L. Postolos, H. Waismann, M. Hamilton, M. Jain (A&M) and Company to discuss payroll disbursement process
Postolos, Lucas	9/8/2025	1.7	Prepare documentation for L. Kordupel (A&M) regarding reconciliation of payments approved and paid to vendors
Postolos, Lucas	9/8/2025	1.3	Review of data inputs from Company treasury department in preparation of DIP Budget variance analysis for week ending September 5
Postolos, Lucas	9/8/2025	1.9	Research into questions from L. Kordupel (A&M) regarding reconciliation of payments approved and paid to vendors
Postolos, Lucas	9/8/2025	0.5	Call with D. Webber, L. Postolos, M. Hamilton, M. Jain (A&M) and Company to discuss payment run for 8/29
Schmelter, Griffen	9/8/2025	0.4	Map intercompany counterparties with the Japan actuals model for week ending 9/5
Schmelter, Griffen	9/8/2025	0.3	Call with D. Webber, L. Postolos, G. Schmelter, M. Hamilton, M. Jain (A&M) regarding cash actuals updates
Schmelter, Griffen	9/8/2025	0.5	Push Brazil Payment run for week ending 9/5 in Other regions actuals model
Schmelter, Griffen	9/8/2025	0.2	Push Kyriba bank data for China, Braze, Thailand, and Malaysia for week ending 9/5 into Other regions actuals model
Schmelter, Griffen	9/8/2025	1.5	Determine intercompany transactions within the Japan actuals model for week ending 9/5
Schmelter, Griffen	9/8/2025	0.5	Prepare listing of bank accounts discovered after petition date for K&E
Schmelter, Griffen	9/8/2025	1.5	Determine intercompany transactions within the NAFTA actuals model for week ending 9/5
Schmelter, Griffen	9/8/2025	0.4	Prepare and distribute flash cash report as of 9/8 to debtor side personnel
Schmelter, Griffen	9/8/2025	1.1	Reconcile Japan actuals model bank activity to ending bank balances for week ending 9/5

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Professional	Date	Hours	Activity
Schmelter, Griffen	9/8/2025	1.3	Determine intercompany transactions within the Other Regions actuals model for week ending 9/5
Schmelter, Griffen	9/8/2025	1.2	Map Brazilian Kyriba data into specific 13 week disbursements categories for week ending 9/5
Schmelter, Griffen	9/8/2025	0.4	Pull Kyriba bank data for China, Brazil, Thailand, and Malayasia for week ending 9/5
Schmelter, Griffen	9/8/2025	0.6	Map intercompany counterparties with the Other Regions actuals model for week ending 9/5
Schmelter, Griffen	9/8/2025	0.8	Reconcile Other Regions actuals model bank activity to ending bank balances for week ending 9/5
Schmelter, Griffen	9/8/2025	0.2	Determine whether proposed 9/5 currency conversions are accurate based on information provide by currency tracking websites
Schmelter, Griffen	9/8/2025	0.2	Pull Kyriba bank data for Japan for week ending 9/5
Schmelter, Griffen	9/8/2025	0.2	Push Kyriba bank data for Japan for week ending 9/5 in Japan actuals model
Schmelter, Griffen	9/8/2025	0.5	Call with G. Schmelter, L. Postolos, H. Waismann, M. Hamilton, M. Jain (A&M) and Company to discuss payroll disbursement process
Schmelter, Griffen	9/8/2025	0.4	Push payment run into Japan payment run for week ending 9/5
Schmelter, Griffen	9/8/2025	1.6	Push Bank data incremental to Kyriba into Japan actuals model for week ending 9/5
Schmelter, Griffen	9/8/2025	0.3	Determine whether proposed 9/5 bank balances are accurate based on information provided by regional treasury teams
Shahbain, Abraham	9/8/2025	0.4	Call with Company treasury, C. Turner (A&M), N. Grossi (A&M), and A. Shahbain (A&M) to discuss weekly allocation
Shahbain, Abraham	9/8/2025	0.4	Correspond with J. Cook (A&M) to discuss trade agreement payments and post-petition payment run
Shahbain, Abraham	9/8/2025	0.7	Review of proposed post-petition payment proposal
Shiffman, David	9/8/2025	0.7	Assist Company in preparation of weekly liquidity update commentary
Shiffman, David	9/8/2025	0.6	Call with D. Shiffman, D. Webber, L. Postolos, H. Waismann, and S. Korol (A&M) with Alix Partners to review variance report for W/E 8.29, analyzing receipt and material variances
Shiffman, David	9/8/2025	0.6	Call with D. Shiffman, H. Waismann, and S. Korol (A&M) to discuss upcoming board presentation, establishing an outline to fully illustrate the bridge from initial liquidity sizing to current DIP budget
Shiffman, David	9/8/2025	1.0	Call with N. Grossi, D. Shiffman, D. Webber, H. Waismann, and S. Korol (A&M) with UCC to review cash updates, discussing DIP funding, long-term liquidity, and receipts variance
Shiffman, David	9/8/2025	0.7	Call with A&M vendor and liquidity teams to review latest vendor payment analysis and discuss next steps
Shiffman, David	9/8/2025	0.7	Correspond with Company Treasury regarding joint venture liabilities and payment schedules

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Professional	Date	Hours	Activity
Shiffman, David	9/8/2025	1.2	Review latest draft of Board materials and provide feedback
Shiffman, David	9/8/2025	0.9	Call with D. Shiffman, H. Waismann, and S. Korol (A&M) with Alix Partners to review latest DIP Budget Update, discussing forecast variance of professional fees, DIP draws, and vendor spend
Turner, Cari	9/8/2025	0.4	Call with Company treasury, C. Turner (A&M), N. Grossi (A&M), and A. Shahbain (A&M) to discuss weekly allocation
Waismann, Heitor	9/8/2025	0.4	Review presentation for upcoming board meeting, updating summary of cash flows, customer impacts, and strategy changes from initial DIP budget
Waismann, Heitor	9/8/2025	0.4	Prepare DIP draws summary since filing
Waismann, Heitor	9/8/2025	0.5	Call with G. Schmelter, L. Postolos, H. Waismann, M. Hamilton, M. Jain (A&M) and Company to discuss payroll disbursement process
Waismann, Heitor	9/8/2025	0.5	Update folder with all variance reports excel files to removed professional fee views
Waismann, Heitor	9/8/2025	0.6	Call with D. Shiffman, H. Waismann, and S. Korol (A&M) to discuss upcoming board presentation, establishing an outline to fully illustrate the bridge from initial liquidity sizing to current DIP budget
Waismann, Heitor	9/8/2025	0.9	Call with D. Shiffman, H. Waismann, and S. Korol (A&M) with Alix Partners to review latest DIP Budget Update, discussing forecast variance of professional fees, DIP draws, and vendor spend
Waismann, Heitor	9/8/2025	0.9	Review professional fee disbursements summary for the next 13-week and adjust to conform formatting to the version previously sent to the Company
Waismann, Heitor	9/8/2025	0.9	Clean up long term cash flow forecast to share with business plan team
Waismann, Heitor	9/8/2025	1.0	Call with N. Grossi, D. Shiffman, D. Webber, H. Waismann, and S. Korol (A&M) with UCC to review cash updates, discussing DIP funding, long-term liquidity, and receipts variance
Waismann, Heitor	9/8/2025	1.0	Prepare slide for first day motion relief, re: board meeting presentation
Waismann, Heitor	9/8/2025	1.2	Prepare slide for DIP sizing, re: board meeting presentation
Waismann, Heitor	9/8/2025	0.6	Call with D. Shiffman, D. Webber, L. Postolos, H. Waismann, and S. Korol (A&M) with Alix Partners to review variance report for W/E 8.29, analyzing receipt and material variances
Warren, Joseph	9/8/2025	0.1	Prepare update to A&M team regarding certain cash in advance payment request and next steps related to the same
Warren, Joseph	9/8/2025	0.2	Analyze status of proof of payment process and provide next steps to A&M team
Warren, Joseph	9/8/2025	0.2	Prepare for and participate in daily cash in advance invoice and payment coordination call with J. Warren, N. Caruso, S. Zehetmair, E. Borgonovo, M. Hill, L. Pack, S. Pacheco, V. Nguyen, and A. Liv-Feyman (A&M) regarding issues as of 9/8
Warren, Joseph	9/8/2025	0.2	Call with J. Warren (A&M), M. Hill (A&M), and the Company discussing past due invoice

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Professional	Date	Hours	Activity
Warren, Joseph	9/8/2025	0.3	Coordinate with Company team regarding ad hoc cash in advance payment to certain supplier and next steps related to the same
Warren, Joseph	9/8/2025	0.3	Coordinate with certain supplier regarding their standard payment method and how to update that payment method through Company treasury
Webber, Dan	9/8/2025	0.3	Review correspondence from L. Kordupel (A&M) regarding reconciliation of certain vendor payments in management supporting data vs. bank data
Webber, Dan	9/8/2025	0.2	Review correspondences from Company management and G. Schmelter (A&M) regarding certain bank accounts in Brazil
Webber, Dan	9/8/2025	0.3	Call with D. Webber, L. Postolos, G. Schmelter, M. Hamilton, M. Jain (A&M) regarding cash actuals updates
Webber, Dan	9/8/2025	0.3	Review correspondences from L. Postolos, L. Kordupel (A&M) regarding reconciliation of certain disbursements between management data and bank transactions
Webber, Dan	9/8/2025	0.5	Call with D. Webber, L. Postolos, M. Hamilton, M. Jain (A&M) and Company to discuss payment run for 8/29
Webber, Dan	9/8/2025	1.0	Call with N. Grossi, D. Shiffman, D. Webber, H. Waismann, and S. Korol (A&M) with UCC to review cash updates, discussing DIP funding, long-term liquidity, and receipts variance
Webber, Dan	9/8/2025	0.6	Call with D. Shiffman, D. Webber, L. Postolos, H. Waismann, and S. Korol (A&M) with Alix Partners to review variance report for W/E 8.29, analyzing receipt and material variances
Webber, Dan	9/8/2025	0.2	Correspond with N. Argentieri (K&E) regarding notification of constituents regarding additional bank accounts
Zehetmair, Stefan	9/8/2025	2.7	Support with management of Cash in Advance (CIA) mailbox
Zehetmair, Stefan	9/8/2025	2.8	Support in checking, approving and distributing pro forma invoices to the relevant payment offices
Zehetmair, Stefan	9/8/2025	2.6	Support with CIA tracking and CIA approval process
Zehetmair, Stefan	9/8/2025	0.2	Prepare for and participate in daily cash in advance invoice and payment coordination call with J. Warren, N. Caruso, S. Zehetmair, E. Borgonovo, M. Hill, L. Pack, S. Pacheco, V. Nguyen, and A. Liv-Feyman (A&M) regarding issues as of 9/8
Zhu, Judith	9/8/2025	1.6	Review the Japan and China CIAs received in the morning and respond to the procurement and processing team (Company)
Zhu, Judith	9/8/2025	0.6	Follow up with Procurement (Company) regarding VT payment (CIA related)
Zhu, Judith	9/8/2025	0.4	Review the Thailand CIAs received in the afternoon and reply to E. Borgonovo (A&M)
Zhu, Judith	9/8/2025	1.6	Review Japan and China CIAs received in the afternoon(1st batch) and respond to the procurement and processing team (Company)
Zhu, Judith	9/8/2025	0.3	Review M. Hill (A&M)'s email regarding the Japan CIA request and follow up with the Procurement team (Company)
Zhu, Judith	9/8/2025	0.3	Review Japan CIA payment list provided by Company to check if it aligns with A&M's approval and today's actual payment

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Professional	Date	Hours	Activity
Zhu, Judith	9/8/2025	0.3	Analyze monthly vendor CIA application trends, and discuss any unusual changes with the Procurement team (Company)
Zhu, Judith	9/8/2025	0.4	Review and update the track list and vendor payment list as of September 8, and compile a summary of the daily CIA payment status
Zhu, Judith	9/8/2025	0.3	Update the CIA dashboard template to include data for the week ending September 13 (W/E 9/13)
Zhu, Judith	9/8/2025	0.2	Review China CIA payment list provided by Company to check if it aligns with A&M's approval, and follow up with Company on any discrepancies
Zhu, Judith	9/8/2025	0.2	Review Teams conversation history (CIA and TA related) and email correspondence
Zhu, Judith	9/8/2025	0.7	Review the Japan and China CIAs received in the evening and respond to the procurement and processing team (Company)
Zhu, Judith	9/8/2025	1.3	Review Japan and China CIAs received in the afternoon (2nd batch) and respond to the procurement and processing team (Company)
Zhu, Judith	9/8/2025	0.1	Check and update the latest TA list
Zhu, Judith	9/8/2025	0.3	Review Procurement's responses for the rejected CIA requests and reply accordingly
Borgonovo, Erik	9/9/2025	1.4	Support actively LATAM buyers/planners in analyzing delays or rejections of invoices, giving actionable advice for correction
Borgonovo, Erik	9/9/2025	0.8	Offer guidance and clarifications to Company's internal teams to support efficient handling of CIA payment requests
Borgonovo, Erik	9/9/2025	1.4	Gather and match proof of payment with vendor transactions, ensuring compliance with supplier confirmation requirements
Borgonovo, Erik	9/9/2025	2.1	Log in the tracker when invoices are registered and paid by Company's processing team, assisting the accounting department in managing pending and urgent requests
Borgonovo, Erik	9/9/2025	2.3	Assess EMEA invoices requiring prepayment, approving and submitting them for urgent processing to ensure swift payment execution
Borgonovo, Erik	9/9/2025	2.4	Authorize EMEA invoices that need advance payments and coordinate with Company's internal departments to ensure payments are processed and executed without delay
Caruso, Nicholas	9/9/2025	0.6	Call with C. Turner, A. Shahbain, N. Caruso, J. Cook, and I. Fuetter (A&M) to discuss latest vendor negotiation updates and discussion materials
Cook, Jacob	9/9/2025	1.9	Select invoices to be paid and application of FDM coding for trade agreement payments WE 9/12
Cook, Jacob	9/9/2025	0.7	Review of outstanding accounts payable for vendors with email trade agreements to be paid WE 9/12
Cook, Jacob	9/9/2025	0.4	Review of refreshed 'Ready to Pay' post-petition accounts payable for NAFTA for WE 9/12
Cook, Jacob	9/9/2025	0.8	Review of executed email trade agreement payment schedules for trade agreements to be paid WE 9/12
Cook, Jacob	9/9/2025	1.8	Select invoices to be paid and application of FDM coding for email trade agreement payments WE 9/12

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Professional	Date	Hours	Activity
Cook, Jacob	9/9/2025	1.4	Review of historical payments made against email trade agreements since execution for trade agreements to be paid WE 9/12
Cook, Jacob	9/9/2025	1.2	Review of historical payments made against trade agreements since execution for trade agreements to be paid WE 9/12
Cook, Jacob	9/9/2025	1.1	Review of executed trade agreement payment schedules for trade agreements to be paid WE 9/12
Cook, Jacob	9/9/2025	0.9	Review of vendors with adjusted post-petition payment terms in NAFTA and corresponding impact on payment run for WE 9/12
Cook, Jacob	9/9/2025	0.8	Review of outstanding accounts payable for vendors with trade agreements to be paid WE 9/12
Cook, Jacob	9/9/2025	0.7	Review of vendors with adjusted post-petition payment terms in NAFTA and corresponding impact on payment run for WE 9/12
Cook, Jacob	9/9/2025	0.7	Review of invoices to be paid in NAFTA post-petition payment run for WE 9/12 based on afternoon updates
Cook, Jacob	9/9/2025	0.6	Call with A. Shahbain and J. Cook (A&M) to discuss payment proposals and timing of deliverables
Cook, Jacob	9/9/2025	0.6	Call with C. Turner, A. Shahbain, N. Caruso, J. Cook, and I. Fuetter (A&M) to discuss latest vendor negotiation updates and discussion materials
Cui, Maggie	9/9/2025	1.3	Review the CIA Tracker and vendor payment lists and provide guidance on unclear items and issues encountered
Fuetter, Isaac	9/9/2025	0.6	Call with C. Turner, A. Shahbain, N. Caruso, J. Cook, and I. Fuetter (A&M) to discuss latest vendor negotiation updates and discussion materials
Grossi, Nick	9/9/2025	1.0	Prepare and participate in discussion with the Company's management team re: liquidity forecast
Hamilton, Makenna	9/9/2025	1.5	Map all Thailand payments disbursed in WE 9/5
Hamilton, Makenna	9/9/2025	0.6	Call with Company re. NAFTA payment run discrepancies
Hamilton, Makenna	9/9/2025	1.2	Map all professional fees disbursed in WE 9/5
Hamilton, Makenna	9/9/2025	1.2	Map all Japan payments disbursed in WE 9/5
Hamilton, Makenna	9/9/2025	1.3	Map all EMEA payments disbursed in WE 9/5
Hamilton, Makenna	9/9/2025	2.9	Produce daily liquidity report for all cash balances as of 9/9
Hamilton, Makenna	9/9/2025	1.8	Map all Turkey payments disbursed in WE 9/5
Hamilton, Makenna	9/9/2025	1.8	Map all EMEA payments disbursed in WE 9/5
Hill, Michael	9/9/2025	1.2	Work with team to receive proof of payments to show compliance with Trade Agreement
Hill, Michael	9/9/2025	0.2	Send out morning cash in advance summary tracker

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Professional	Date	Hours	Activity
Hill, Michael	9/9/2025	0.2	Send out morning cash summary for global CIA payments for cash pooling purposes
Hill, Michael	9/9/2025	0.2	Send out evening cash in advance summary tracker
Hill, Michael	9/9/2025	0.2	Send out evening cash summary for global CIA payments for cash pooling purposes
Hill, Michael	9/9/2025	0.3	Correspond re: vendor who requests post-petition payment to confirm not duplicative of paid amount
Hill, Michael	9/9/2025	0.8	Review cash in advance model for currencies used in analysis
Hill, Michael	9/9/2025	0.3	Correspond re: administrative burden from multiple invoices per request for vendor
Hill, Michael	9/9/2025	1.3	Track payment confirmations for North America
Hill, Michael	9/9/2025	1.4	Track payment confirmations for Europe
Hill, Michael	9/9/2025	1.8	Update cash in advance analysis for Trade Agreement treatment
Hill, Michael	9/9/2025	0.3	Call with A. Shahbain (A&M), M. Hill (A&M), and J. Warren (A&M) regarding cash in advance payment support process and A&M support regarding the same
Jain, Manasvi	9/9/2025	0.2	Pull daily China balances from online portal 9/9
Jain, Manasvi	9/9/2025	2.8	Reconcile OCP vendor data with bank data for week ended 8/29
Jain, Manasvi	9/9/2025	0.3	Pull daily Japan balances 9/9 from online banking portal
Jain, Manasvi	9/9/2025	0.4	Pull daily Brazil balances from online portal 9/9
Jain, Manasvi	9/9/2025	0.8	Pull daily EMEA balances from online portal 9/9
Jain, Manasvi	9/9/2025	1.2	Incorporate daily new balances into Flash Cash
Jain, Manasvi	9/9/2025	2.7	Pull China payment run transactions 7/4 - 8/15
Jain, Manasvi	9/9/2025	0.3	Pull daily NAFTA balances from online portal 9/9
Jain, Manasvi	9/9/2025	1.4	Prepare daily Flash Cash report 9/9
Korol, Sammy	9/9/2025	0.5	Update preliminary extended DIP projections and 9-month projections on DIP Budget Update presentation
Korol, Sammy	9/9/2025	1.3	Construct live summary of all bankruptcy costs on a monthly basis, incorporating DIP interest, other loans, and professional fee disbursements
Korol, Sammy	9/9/2025	1.3	Build monthly summary of all financing costs extended to June, incorporating DIP interest, DIP fees, and deferral fees

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Korol, Sammy	9/9/2025	0.9	Build liquidity chart to display current forecast against initial forecast, incorporating customer impacts on long-term liquidity
Korol, Sammy	9/9/2025	0.8	Adjust monthly summaries of accrued professional fees and variance to incorporate current data from professional fee forecasts
Korol, Sammy	9/9/2025	0.8	Update monthly summary of all professional fee disbursements, consolidating firm list and incorporating adjustments in date ranges
Korol, Sammy	9/9/2025	0.7	Refine upcoming board presentation, updating charts and summaries to reflect live data and ensuring consistent summary structure
Korol, Sammy	9/9/2025	0.6	Update summaries for FDM relief, customer impacts, and operating assumptions with current data
Korol, Sammy	9/9/2025	0.4	Call with H. Waismann, and S. Korol (A&M) to review presentation for upcoming board meeting, updating summary of cash flows, customer impacts, and strategy changes from initial DIP budget
Korol, Sammy	9/9/2025	0.6	Create separate workbook with all presentation materials, reestablishing links to current model
Korol, Sammy	9/9/2025	0.5	Create live visualizations in DIP budget update presentation for all current summaries
Korol, Sammy	9/9/2025	0.4	Update liquidity chart reflecting shifts in trade agreements and first day motion relief
Liu, Daniel	9/9/2025	0.9	Match the CIA invoices with actual payment confirmations on September 9 from AP team
Liu, Daniel	9/9/2025	2.8	Review the CIA application documents received on the afternoon of September 9 from China procurement team and log the tracker list
Liu, Daniel	9/9/2025	2.9	Review the CIA application documents received on the morning of September 9 from the Japan and China procurement team and log the tracker list
Liu, Daniel	9/9/2025	2.9	Review the CIA application documents received on the afternoon of September 9 from Japan procurement team and log the tracker list
Liv-Feyman, Alec	9/9/2025	1.2	Review vendor status tracking updates for NAFTA deliverable
Liv-Feyman, Alec	9/9/2025	1.4	Examine customer are/ap netting analysis for vendor processing
Liv-Feyman, Alec	9/9/2025	1.3	Prepare NAFTA POP reconciliation analysis
Liv-Feyman, Alec	9/9/2025	1.1	Prepare mapping for requestor level detail on invoice payment runs
Liv-Feyman, Alec	9/9/2025	1.1	Update CIA deliverable EMEA with vendor status classification
Liv-Feyman, Alec	9/9/2025	1.1	Prepare processing detail analysis for GBP vendor deliverable
Liv-Feyman, Alec	9/9/2025	0.9	Update requestor analysis for invoices missing
Liv-Feyman, Alec	9/9/2025	0.9	Develop CIA paid by region analysis for vendor tracking
Liv-Feyman, Alec	9/9/2025	0.8	Update output for invoice detail on payment run

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Professional	Date	Hours	Activity
Liv-Feyman, Alec	9/9/2025	0.8	Update NAFTA POP variance deliverable for additional invoices
Liv-Feyman, Alec	9/9/2025	0.6	Review suppliers missing payment by invoice
Liv-Feyman, Alec	9/9/2025	1.3	Update invoices missing analysis by region
Nguyen, Vi Hoa	9/9/2025	1.3	Maintain records of total cash in advance request amounts, including both requested and approved items
Nguyen, Vi Hoa	9/9/2025	2.7	Cooperate with colleagues by providing vital support and information to guarantee all payments are processed promptly
Nguyen, Vi Hoa	9/9/2025	2.6	Record the cumulative values of submitted and approved Cash in Advance applications
Nguyen, Vi Hoa	9/9/2025	1.1	Log and monitor the total amounts associated with requested and approved Cash in Advance requests
Nguyen, Vi Hoa	9/9/2025	2.2	Engage with different teams, sharing necessary knowledge and information to achieve timely payment processing
Nguyen, Vi Hoa	9/9/2025	0.4	Keep documentation of the overall value of cash in advance requests, covering items submitted and items authorized
Pacheco, Santiago	9/9/2025	2.6	Review and respond to requests from the CIA inbox again
Pacheco, Santiago	9/9/2025	1.9	Send CIA requests to AP team for payment
Pacheco, Santiago	9/9/2025	1.7	Review status for CIA requests with AP team
Pacheco, Santiago	9/9/2025	1.4	Reject and request correction on incorrect CIA
Postolos, Lucas	9/9/2025	0.3	Prepare additional documentation for L. Kordupel (A&M) regarding reconciliation of payments approved and paid to vendors
Postolos, Lucas	9/9/2025	0.4	Prepare documentation for Treasury to execute professional fee payments
Postolos, Lucas	9/9/2025	0.4	Correspond with K&E team regarding security package diligence for bank accounts
Postolos, Lucas	9/9/2025	0.6	Call with D. Webber, L. Postolos (A&M), and Company re. NAFTA payment run discrepancies
Postolos, Lucas	9/9/2025	0.9	Correspond with Company management, D. Shiffman, and D. Webber (A&M) regarding professional fee information requested by management
Postolos, Lucas	9/9/2025	1.1	Review of cash actuals models in preparation of DIP Budget variance analysis for week ending September 5
Postolos, Lucas	9/9/2025	0.3	Prepare for Treasury team regarding reconciliation of professional fee payments made to date
Postolos, Lucas	9/9/2025	1.2	Correspond with Company management, D. Webber, and M. Hamilton (A&M) regarding professional fee payments coming due
Postolos, Lucas	9/9/2025	1.4	Prepare documentation for K&E team regarding bank account reconciliation

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Professional	Date	Hours	Activity
Postolos, Lucas	9/9/2025	1.7	Reconcile bank accounts between various listings to support K&E in security package diligence
Postolos, Lucas	9/9/2025	1.9	Prepare diligence requests for treasury listings to support K&E in security package diligence
Postolos, Lucas	9/9/2025	2.6	Reconcile professional fee payments made to date in response to request from Company management
Postolos, Lucas	9/9/2025	0.7	Incorporate data from CMS team regarding bank noticing into file requested by K&E related to bank accounts
Schmelter, Griffen	9/9/2025	1.1	Reconcile EMEA actuals report for week ending 9/5 to the Company cash flow report
Schmelter, Griffen	9/9/2025	0.4	Prepare and distribute flash cash report for 9/9 to various internal parties
Schmelter, Griffen	9/9/2025	1.4	Map intercompany counterparties within NAFTA actuals model for week ending 9/5
Schmelter, Griffen	9/9/2025	1.8	Map intercompany counterparties within EMEA actuals model for week ending 9/5
Schmelter, Griffen	9/9/2025	1.4	Determine which intercompany transactions did not have matching transactions for week ending 9/5
Schmelter, Griffen	9/9/2025	1.3	Identify intercompany transactions within the EMEA actuals model for week ending 9/5
Schmelter, Griffen	9/9/2025	1.1	Determine whether unmatched intercompany transactions for week ending 9/5 are in fact intercompany withing actuals models
Schmelter, Griffen	9/9/2025	0.9	Reconcile Brazil actuals report for week ending 9/5 to the Company cash flow report
Schmelter, Griffen	9/9/2025	0.6	Reconcile NAFTA actuals report for week ending 9/5 to the Company cash flow report
Schmelter, Griffen	9/9/2025	0.6	Pull intercompany transactions for week ending 9/5 from the EMEA actuals model into consolidated sheet
Schmelter, Griffen	9/9/2025	0.6	Prepare listing of all identifiable prefixes and suffices that would determine whether a payment was included in the payment run data from NAFTA bank activity
Schmelter, Griffen	9/9/2025	0.5	Pull intercompany transactions for week ending 9/5 from the NAFTA actuals model into consolidated sheet
Schmelter, Griffen	9/9/2025	0.4	Pull intercompany transactions for week ending 9/5 from the Japan actuals model into consolidated sheet
Schmelter, Griffen	9/9/2025	0.4	Correspond with K&E on incremental bank accounts discovered after petition date and thoughts on reporting these new accounts
Schmelter, Griffen	9/9/2025	0.3	Pull intercompany transactions for week ending 9/5 from the Other Regions actuals model into consolidated sheet
Schmelter, Griffen	9/9/2025	0.5	Reconcile Japan actuals report for week ending 9/5 to the Company cash flow report
Shahbain, Abraham	9/9/2025	1.1	Develop analysis for weekly cash allocation by region and functional needs
Shahbain, Abraham	9/9/2025	0.6	Call with C. Turner, A. Shahbain, N. Caruso, J. Cook, and I. Fuetter (A&M) to discuss latest vendor negotiation updates and discussion materials

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Professional	Date	Hours	Activity
Shahbain, Abraham	9/9/2025	0.9	Review post-petition payment proposal for payments to be made
Shahbain, Abraham	9/9/2025	0.3	Call with A. Shahbain (A&M), M. Hill (A&M), and J. Warren (A&M) regarding cash in advance payment support process and A&M support regarding the same
Shahbain, Abraham	9/9/2025	0.6	Call with A. Shahbain and J. Cook (A&M) to discuss payment proposals and timing of deliverables
Shiffman, David	9/9/2025	1.0	Meeting with A&M vendor team to review latest progress on payment analysis
Shiffman, David	9/9/2025	1.1	Review latest progress on payment analysis and other cash management priorities
Shiffman, David	9/9/2025	1.8	Working session with A&M liquidity team to develop Board meeting materials
Shiffman, David	9/9/2025	1.9	Prepare liquidity outlook slide for Management discussions with customers
Shiffman, David	9/9/2025	0.8	Discuss with Company management and treasury to review Board agenda, extended monthly projections and other initiatives
Shiffman, David	9/9/2025	0.8	Review latest draft of Board materials and provide feedback
Turner, Cari	9/9/2025	0.6	Call with C. Turner, A. Shahbain, N. Caruso, J. Cook, and I. Fuetter (A&M) to discuss latest vendor negotiation updates and discussion materials
Waismann, Heitor	9/9/2025	0.9	Prepare line chart comparing initial long term cash flow budget until February 2026 to latest long term cash flow forecast until February 2026
Waismann, Heitor	9/9/2025	0.4	Call with H. Waismann, and S. Korol (A&M) to review presentation for upcoming board meeting, updating summary of cash flows, customer impacts, and strategy changes from initial DIP budget
Waismann, Heitor	9/9/2025	0.4	Update liquidity chart for special committee meeting with submitted September budget
Waismann, Heitor	9/9/2025	0.5	Call with D. Webber, H. Waismann (A&M), PJT and Alix Partners to discuss liquidity updates
Waismann, Heitor	9/9/2025	0.5	Update extended long term forecast slide with model output, re: board meeting presentation
Waismann, Heitor	9/9/2025	0.5	Update professional fee slides in the professional fee process overview presentation with latest accruals and disbursements by firm for the entire case
Waismann, Heitor	9/9/2025	0.7	Update first day motion disbursement comparison slide, re: board meeting presentation
Waismann, Heitor	9/9/2025	0.8	Prepare comments to business plan questions on updated 13-week cash flow forecast
Waismann, Heitor	9/9/2025	0.9	Prepare summary of specific customer's acceleration exposure to send to external advisors
Waismann, Heitor	9/9/2025	1.3	Prepare slide on extended long term cash flow forecast, re: board meeting presentation
Waismann, Heitor	9/9/2025	1.4	Prepare slide on bridge between DIP financing ask and granted DIP financing, re: board meeting presentation

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Professional	Date	Hours	Activity
Waismann, Heitor	9/9/2025	0.8	Update liquidity chart for special committee to add actuals since beginning of the case
Warren, Joseph	9/9/2025	0.3	Call with A. Shahbain (A&M), M. Hill (A&M), and J. Warren (A&M) regarding cash in advance payment support process and A&M support regarding the same
Webber, Dan	9/9/2025	0.5	Call with D. Webber, H. Waismann (A&M), PJT and Alix Partners to discuss liquidity updates
Webber, Dan	9/9/2025	0.6	Call with D. Webber, L. Postolos (A&M), and Company re. NAFTA payment run discrepancies
Zehetmair, Stefan	9/9/2025	2.7	Support in checking, approving and distributing pro forma invoices to the relevant payment offices
Zehetmair, Stefan	9/9/2025	2.4	Support with management of Cash in Advance (CIA) mailbox
Zehetmair, Stefan	9/9/2025	2.9	Support with CIA tracking and CIA approval process
Zhu, Judith	9/9/2025	0.3	Update the track list and vendor payments according to the canceled Japan CIA
Zhu, Judith	9/9/2025	0.2	Review Japan CIA payment list provided by Company to check if it aligns with A&M's approval and today's actual payment
Zhu, Judith	9/9/2025	0.3	Follow up with M. Hill (A&M) regarding Procurement (Company) 's pushback on VT costs (CIA related)
Zhu, Judith	9/9/2025	0.3	Discuss with M. Hill (A&M) whether CIAs can be paid to specific vendors with signed TAs
Zhu, Judith	9/9/2025	0.4	Review Procurement's responses for the rejected CIA requests and reply accordingly
Zhu, Judith	9/9/2025	0.4	Check whether the CIA requests are duplicates, and follow up with Procurement
Zhu, Judith	9/9/2025	0.4	Review and update the track list and vendor payment list as of September 9, and compile a summary of the daily CIA payment status
Zhu, Judith	9/9/2025	0.7	Follow up with Procurement (Company) regarding VT payment (CIA related)
Zhu, Judith	9/9/2025	1.1	Review the Japan and China CIAs received in the evening and respond to the procurement and processing team (Company)
Zhu, Judith	9/9/2025	0.2	Review China CIA payment list provided by Company to check if it aligns with A&M's approval, and follow up with Company on any discrepancies
Zhu, Judith	9/9/2025	1.4	Review the Japan and China CIAs received in the morning and respond to the procurement and processing team (Company)
Zhu, Judith	9/9/2025	1.4	Review Japan and China CIAs received in the afternoon(1st batch) and respond to the procurement and processing team (Company)
Zhu, Judith	9/9/2025	1.3	Review Japan and China CIAs received in the afternoon (2nd batch) and respond to the procurement and processing team (Company)
Zhu, Judith	9/9/2025	0.1	Check and update the latest TA list
Zhu, Judith	9/9/2025	0.2	Review Teams conversation history (CIA and TA related) and email correspondence

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DIP FINANCING & CASH FLOW

Professional	Date	Hours	Activity
Zhu, Judith	9/9/2025	0.2	Communicate with Company regarding yesterday's CIA payment issue in Japan
Borgonovo, Erik	9/10/2025	0.8	Provide explanations and clarifications to Company's internal teams to support efficient handling of CIA requests
Borgonovo, Erik	9/10/2025	0.3	Prepare for and participate in daily cash in advance invoice and payment coordination call with J. Warren, N. Caruso, S. Zehetmair, E. Borgonovo, M. Hill, L. Pack, S. Pacheco, V. Nguyen, and A. Liv-Feyman (A&M) regarding issues as of 9/10
Borgonovo, Erik	9/10/2025	1.4	Offer instructions and training to Company's purchasing team on correct preparation and submission of required documents (e.g., PO references, vendor details, full invoices) to limit errors and rejections
Borgonovo, Erik	9/10/2025	1.6	Gather and confirm proof of payment against vendor transactions, meeting requirements for supplier shipment releases
Borgonovo, Erik	9/10/2025	1.7	Approve EMEA/LATAM invoices needing advance payment, prioritizing them for immediate processing and settlement
Borgonovo, Erik	9/10/2025	1.2	Review incoming documents, approve CIA requests, and forward them to the appropriate Company processing unit for timely action
Borgonovo, Erik	9/10/2025	2.8	Evaluate EMEA prepayment invoice, approving and submitting them for urgent handling to guarantee fast execution
Cook, Jacob	9/10/2025	0.6	Review of trade agreement terms related to newly signed trade agreements for execution during WE 9/19
Cook, Jacob	9/10/2025	0.6	Consolidate weekly payments made from LATAM filing entities for WE 9/5
Cook, Jacob	9/10/2025	2.2	Review of FDM coding for actuals reported for WE 9/5
Cook, Jacob	9/10/2025	1.4	Review of ad hoc Company purchasing team requests for emergency payments
Cui, Maggie	9/10/2025	0.2	Conference with Company, M. Cui (A&M), J. Zhu (A&M), and D. Liu (A&M) to align on China and Japan work plans for the day and address TA payment process
Cui, Maggie	9/10/2025	1.4	Review the CIA Tracker and vendor payment lists and provide guidance on unclear items and issues encountered
Grossi, Nick	9/10/2025	0.9	Prepare materials for weekly cash call with external constituents
Grossi, Nick	9/10/2025	1.6	Review reported payment file and reconcile to outstanding transactional bank data
Grossi, Nick	9/10/2025	0.4	Review and provide comments re: weekly allocations
Grossi, Nick	9/10/2025	0.8	Call with N. Grossi, D. Shiffman, H. Waismann, and S. Korol (A&M) to review liquidity update presentation, unpacking shifts in FDM relief, bankruptcy costs, and customer impacts
Hamilton, Makenna	9/10/2025	1.8	Map all Argentina payments disbursed in WE 9/5
Hamilton, Makenna	9/10/2025	2.9	Produce daily liquidity report for all cash balances as of 9/10
Hamilton, Makenna	9/10/2025	1.9	Produce daily liquidity report for all cash balances as of 9/10

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Professional	Date	Hours	Activity
Hamilton, Makenna	9/10/2025	2.9	Summarize all SG&A payments made in WE 9/5
Hamilton, Makenna	9/10/2025	1.1	Map all China payments disbursed in WE 9/5
Hamilton, Makenna	9/10/2025	1.1	Map all Brazil payments disbursed in WE 9/5
Hamilton, Makenna	9/10/2025	1.9	Produce daily liquidity report for all cash balances as of 9/11
Hill, Michael	9/10/2025	1.8	Track payment confirmations for Europe
Hill, Michael	9/10/2025	0.3	Correspond re: vendor requesting cash in advance when payments already made
Hill, Michael	9/10/2025	0.2	Send out morning cash in advance summary tracker
Hill, Michael	9/10/2025	0.4	Call with M. Hill, A. Liv-Feyman (A&M) regarding cash in advance vendor summary updates
Hill, Michael	9/10/2025	1.6	Track payment confirmations for North America
Hill, Michael	9/10/2025	1.7	Track invoices for North America vendor accounts
Hill, Michael	9/10/2025	0.2	Send out evening cash in advance summary tracker
Hill, Michael	9/10/2025	0.2	Send out evening cash summary for global CIA payments for cash pooling purposes
Hill, Michael	9/10/2025	0.3	Prepare for and participate in daily cash in advance invoice and payment coordination call with J. Warren, N. Caruso, S. Zehetmair, E. Borgonovo, M. Hill, L. Pack, S. Pacheco, V. Nguyen, and A. Liv-Feyman (A&M) regarding issues as of 9/10
Hill, Michael	9/10/2025	0.3	Correspond re: reporting on cash in advance tracker for Asia vendors
Hill, Michael	9/10/2025	0.2	Send out morning cash summary for global CIA payments for cash pooling purposes
Hill, Michael	9/10/2025	0.3	Call with L. Kordupel, M. Hill, A. Liv-Feyman (A&M) regarding APAC cash in advance vendor data by invoice walkthrough
Hill, Michael	9/10/2025	0.3	Correspond re: reporting vendor in North America invoice processing
Jain, Manasvi	9/10/2025	0.8	Pull daily EMEA balances from online portal
Jain, Manasvi	9/10/2025	2.8	Pull EMEA receipts for week ending 9/5
Jain, Manasvi	9/10/2025	2.3	Pull NAFTA receipts for week ending 9/5
Jain, Manasvi	9/10/2025	1.6	Prepare a list of retained professionals and their associated legal entity
Jain, Manasvi	9/10/2025	1.2	Incorporate daily new balances into Flash Cash

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Professional	Date	Hours	Activity
Jain, Manasvi	9/10/2025	0.4	Pull daily Brazil balances from online portal
Jain, Manasvi	9/10/2025	0.3	Pull daily NAFTA balances from online portal
Jain, Manasvi	9/10/2025	0.2	Pull daily China balances from online portal
Jain, Manasvi	9/10/2025	0.3	Pull daily Japan balances 9/10 from online banking portal
Jain, Manasvi	9/10/2025	1.4	Prepare daily Flash Cash report 9/10
Kordupel, Lewis	9/10/2025	0.3	Call with L. Kordupel, M. Hill, A. Liv-Feyman (A&M) regarding APAC cash in advance vendor data by invoice walkthrough
Kordupel, Lewis	9/10/2025	0.2	Correspond with D. Shiffman (A&M) regarding reconciliation of cash payments
Korol, Sammy	9/10/2025	0.8	Call with N. Grossi, D. Shiffman, H. Waismann, and S. Korol (A&M) to review liquidity update presentation, unpacking shifts in FDM relief, bankruptcy costs, and customer impacts
Korol, Sammy	9/10/2025	0.6	Update 13-Week forecast of carveouts for professionals with live numbers and connect visualization to current model
Korol, Sammy	9/10/2025	0.4	Create clean 13-Week carve-out forecast updated with current data and distribute
Korol, Sammy	9/10/2025	1.3	Structure summary of liquidity considerations, upcoming initiatives, and key takeaways for liquidity update presentation
Korol, Sammy	9/10/2025	0.3	Call with D. Shiffman, H. Waismann, and S. Korol (A&M) to review case-to-date liquidity adjustments and discuss additional considerations and initiatives
Korol, Sammy	9/10/2025	0.9	Compile and clean August factoring data received in the last month to inform August factoring report
Korol, Sammy	9/10/2025	0.7	Update board presentation on liquidity changes since filing and adjust summary on considerations and initiatives
Liu, Daniel	9/10/2025	2.7	Review the CIA application documents received on the afternoon of September 10 from Japan procurement team and log the tracker list
Liu, Daniel	9/10/2025	0.2	Conference with Company, M. Cui (A&M), J. Zhu (A&M), and D. Liu (A&M) to align on China and Japan work plans for the day and address TA payment process
Liu, Daniel	9/10/2025	0.7	Match the CIA invoices with actual payment confirmations on September 10 from AP team
Liu, Daniel	9/10/2025	2.8	Review the CIA application documents received on the afternoon of September 10 from China procurement team and log the tracker list
Liu, Daniel	9/10/2025	2.9	Review the CIA application documents received on the morning of September 10 from the Japan and China procurement team and log the tracker list
Liv-Feyman, Alec	9/10/2025	1.2	Review and reconcile missing vendors in account mapping
Liv-Feyman, Alec	9/10/2025	1.4	Develop vendor mapping analysis for deliverable updates

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Professional	Date	Hours	Activity
Liv-Feyman, Alec	9/10/2025	1.3	Review vendor payment status breakdown for ASIA deliverable updates
Liv-Feyman, Alec	9/10/2025	1.2	Update subject detail within CIA tracker for missing payments
Liv-Feyman, Alec	9/10/2025	1.1	Update processing detail analysis for MXN cash in advance vendors
Liv-Feyman, Alec	9/10/2025	0.4	Update processing detail by region in CIA tracker
Liv-Feyman, Alec	9/10/2025	1.3	Prepare CIA deliverable vendor payment confirmation breakdown
Liv-Feyman, Alec	9/10/2025	0.3	Prepare for and participate in daily cash in advance invoice and payment coordination call with J. Warren, N. Caruso, S. Zehetmair, E. Borgonovo, M. Hill, L. Pack, S. Pacheco, V. Nguyen, and A. Liv-Feyman (A&M) regarding issues as of 9/10
Liv-Feyman, Alec	9/10/2025	0.9	Develop vendor payment confirmation status for ASIA vendor processing
Liv-Feyman, Alec	9/10/2025	0.6	Prepare vendor status summary for processing deliverable analysis
Liv-Feyman, Alec	9/10/2025	0.4	Call with M. Hill, A. Liv-Feyman (A&M) regarding cash in advance vendor summary updates
Liv-Feyman, Alec	9/10/2025	0.3	Call with L. Kordupel, M. Hill, A. Liv-Feyman (A&M) regarding APAC cash in advance vendor data by invoice walkthrough
Liv-Feyman, Alec	9/10/2025	0.7	Analyze vendor mapping for additional vendors
Liv-Feyman, Alec	9/10/2025	0.8	Review CIA deliverable processing metrics by vendor type
Liv-Feyman, Alec	9/10/2025	0.8	Determine spend on missing vendors in vendor master mapping
Liv-Feyman, Alec	9/10/2025	0.9	Prepare reconciliation on wrong payment code by invoice
Nguyen, Vi Hoa	9/10/2025	0.3	Prepare for and participate in daily cash in advance invoice and payment coordination call with J. Warren, N. Caruso, S. Zehetmair, E. Borgonovo, M. Hill, L. Pack, S. Pacheco, and A. Liv-Feyman (A&M) regarding issues as of 9/10
Nguyen, Vi Hoa	9/10/2025	2.3	Coordinate with cross-functional teams, supplying necessary details and support to ensure all payments are processed on time
Nguyen, Vi Hoa	9/10/2025	2.7	Document the full value of cash in advance requests, capturing both the requested and authorized amounts
Nguyen, Vi Hoa	9/10/2025	1.4	Supervise the accuracy of documentation, the completion of cash in advance approvals, and the escalation of requests to responsible personnel for timely handling
Nguyen, Vi Hoa	9/10/2025	2.3	Assist other teams with appropriate guidance and resources to facilitate the on-time processing of payments
Nguyen, Vi Hoa	9/10/2025	0.6	Collaborate with other teams by offering the required guidance and information to guarantee timely processing of all payments
Pacheco, Santiago	9/10/2025	2.1	Send cash in advance requests to AP team for payment execution

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Professional	Date	Hours	Activity
Pacheco, Santiago	9/10/2025	1.8	Reject and request correction on incorrect cash in advance claims
Pacheco, Santiago	9/10/2025	1.4	Review status for cash in advance open items with PTP team
Pacheco, Santiago	9/10/2025	0.3	Prepare for and participate in daily cash in advance invoice and payment coordination call with J. Warren, N. Caruso, S. Zehetmair, E. Borgonovo, M. Hill, L. Pack, S. Pacheco, V. Nguyen, and A. Liv-Feyman (A&M) regarding issues as of 9/10
Pacheco, Santiago	9/10/2025	2.5	Review prepayment requests from the CIA inbox
Postolos, Lucas	9/10/2025	0.7	Correspond with Treasury department regarding requested bank balance information for security package diligence
Postolos, Lucas	9/10/2025	2.4	Revise draft DIP Budget variance analysis for week ending September 5 prior to circulating internally
Postolos, Lucas	9/10/2025	0.9	Correspond with Company management, D. Webber, and M. Hamilton (A&M) regarding professional fee payments coming due
Postolos, Lucas	9/10/2025	2.1	Prepare documentation for K&E team regarding bank account reconciliation
Postolos, Lucas	9/10/2025	0.8	Research into professional fee invoices to provide direction to Treasury regarding payment execution
Postolos, Lucas	9/10/2025	0.7	Working session between L. Postolos and G. Schmelter (A&M) regarding payment run timing reconciliation
Postolos, Lucas	9/10/2025	0.6	Reconcile professional fee payments made to date in response to request from Company management
Postolos, Lucas	9/10/2025	0.6	Further revisions to draft DIP Budget variance analysis for week ending September 5 related to professional fee carve-out
Postolos, Lucas	9/10/2025	0.4	Review of Japan cash actuals model in preparation of DIP Budget variance analysis for week ending September 5
Postolos, Lucas	9/10/2025	0.3	Prepare documentation for Company management regarding professional fee payment process
Postolos, Lucas	9/10/2025	1.2	Update timing assumptions with respect to operating disbursements in Europe and North American regions
Postolos, Lucas	9/10/2025	0.6	Prepare documentation for D. Webber and M. Hamilton (A&M) regarding professional fee payment process
Schmelter, Griffen	9/10/2025	1.4	Categorize Chinese receipts data by customer for week ending 9/5 received from the Company Treasury team
Schmelter, Griffen	9/10/2025	0.5	Pull receipts data from Japan actuals model for week ending 9/5
Schmelter, Griffen	9/10/2025	0.4	Prepare and distribute flash cash report for 9/10 to internal parties
Schmelter, Griffen	9/10/2025	0.3	Correspond on payments from the back data that cannot be identified within the NAFTA payment run
Schmelter, Griffen	9/10/2025	0.6	Pull receipts data from EMEA actuals model for week ending 9/5
Schmelter, Griffen	9/10/2025	0.7	Categorize Brazilian receipts data by customer for week ending 9/5 received from the Company Treasury team

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Professional	Date	Hours	Activity
Schmelter, Griffen	9/10/2025	1.2	Push receipts by customer data into Internal version to be shared with various parties for week ending 8/29
Schmelter, Griffen	9/10/2025	0.5	Pull receipts data from NAFTA actuals model for week ending 9/5
Schmelter, Griffen	9/10/2025	1.4	Reconcile China actuals report for week ending 9/5 to the Company cash flow report
Schmelter, Griffen	9/10/2025	0.4	Pull receipts data from Other Regions actuals model for week ending 9/5
Schmelter, Griffen	9/10/2025	1.4	Prepare draft variance report to be shared internally and revied for comments by A&M team members for week ending 9/5
Schmelter, Griffen	9/10/2025	1.7	Add new forecast by customer data to internal and external receipts by customer reporting files for week ending 9/5
Schmelter, Griffen	9/10/2025	0.7	Push receipts data into internal receipts by customer report for week ending 9/5
Schmelter, Griffen	9/10/2025	0.7	Working session between L. Postolos and G. Schmelter (A&M) regarding payment run timing reconciliation
Schmelter, Griffen	9/10/2025	0.8	Categorize receipts data by customer for week ending 9/5 for EMEA, Japan, and NAFTA
Schmelter, Griffen	9/10/2025	0.9	Prepare exceptional payments that we are unable to reconcile between the NAFTA bank data and the NAFTA payment run
Shahbain, Abraham	9/10/2025	1.9	Review and provide feedback on analysis forecasting cash scenarios for CIA
Shiffman, David	9/10/2025	0.3	Call with D. Shiffman, H. Waismann, and S. Korol (A&M) to review case-to-date liquidity adjustments and discuss additional considerations and initiatives
Shiffman, David	9/10/2025	0.5	Call with A&M liquidity and vendor teams to review progress on payment analysis
Shiffman, David	9/10/2025	0.6	Correspond with Company Treasury regarding joint venture liabilities and payment schedules
Shiffman, David	9/10/2025	0.6	Call with Company Treasury to review post-petition disbursement adjustments to forecast
Shiffman, David	9/10/2025	0.8	Call with N. Grossi, D. Shiffman, H. Waismann, and S. Korol (A&M) to review liquidity update presentation, unpacking shifts in FDM relief, bankruptcy costs, and customer impacts
Shiffman, David	9/10/2025	1.3	Prepare updates to upcoming liquidity related Board materials
Shiffman, David	9/10/2025	1.2	Review of recent SG&A disbursements and related correspondence with Treasury team
Waismann, Heitor	9/10/2025	0.8	Call with N. Grossi, D. Shiffman, H. Waismann, and S. Korol (A&M) to review liquidity update presentation, unpacking shifts in FDM relief, bankruptcy costs, and customer impacts
Waismann, Heitor	9/10/2025	0.6	Prepare summary of sales-to-receipts conversion analysis that ties to latest 13-week cash flow forecast
Waismann, Heitor	9/10/2025	0.8	Update professional fee accrual support to include two new firms that will advise Ad Hoc Group

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Marelli Automotive Lighting USA, LLC
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DIP FINANCING & CASH FLOW

Professional	Date	Hours	Activity
Waismann, Heitor	9/10/2025	1.0	Adjust case-to-date liquidity adjustments slide after comments from A&M leader
Waismann, Heitor	9/10/2025	0.3	Call with D. Shiffman, H. Waismann, and S. Korol (A&M) to review case-to-date liquidity adjustments and discuss additional considerations and initiatives
Waismann, Heitor	9/10/2025	1.1	Adjust liquidity chart for board meeting presentation after comments from A&M leader
Waismann, Heitor	9/10/2025	2.9	Prepare analysis of sales-to-receipts conversion on a customer and regional basis for acceleration, factoring and normal course
Waismann, Heitor	9/10/2025	1.7	Prepare answers to FTI questions on disbursements variance of last two submitted 13-week cash flows
Waismann, Heitor	9/10/2025	1.5	Prepare answers to FTI questions on receipts variance of last two submitted 13-week cash flows
Warren, Joseph	9/10/2025	0.2	Further analyze staffing requirements for the cash in advance mailbox team and update A&M team on the same
Warren, Joseph	9/10/2025	0.3	Prepare for and participate in daily cash in advance invoice and payment coordination call with J. Warren, N. Caruso, S. Zehetmair, E. Borgonovo, M. Hill, L. Pack, S. Pacheco, V. Nguyen, and A. Liv-Feyman (A&M) regarding issues as of 9/10
Warren, Joseph	9/10/2025	0.2	Analyze staffing for cash in advance mailbox team
Webber, Dan	9/10/2025	0.3	Correspond with Company management regarding processes to pay certain professional fees
Webber, Dan	9/10/2025	0.4	Prepare workplan for certain cash actuals analyses to be prepared in response to internal and external requests
Webber, Dan	9/10/2025	0.2	Correspond with L. Postolos, M. Hamilton (A&M) regarding management of professional fee invoices and coordination with management
Zehetmair, Stefan	9/10/2025	0.3	Prepare for and participate in daily cash in advance invoice and payment coordination call with J. Warren, N. Caruso, S. Zehetmair, E. Borgonovo, M. Hill, L. Pack, S. Pacheco, V. Nguyen, and A. Liv-Feyman (A&M) regarding issues as of 9/10
Zehetmair, Stefan	9/10/2025	2.6	Support in checking, approving and distributing pro forma invoices to the relevant payment offices
Zehetmair, Stefan	9/10/2025	2.8	Support with CIA tracking and CIA approval process
Zehetmair, Stefan	9/10/2025	2.9	Support with management of Cash in Advance (CIA) mailbox
Zhu, Judith	9/10/2025	0.2	Review Teams conversation history (CIA and TA related) and email correspondence
Zhu, Judith	9/10/2025	0.2	Review Japan CIA payment list provided by Company to check if it aligns with A&M's approval and today's actual payment
Zhu, Judith	9/10/2025	0.3	Update the track list and vendor payments according to the canceled China CIA
Zhu, Judith	9/10/2025	0.3	Review China CIA payment list provided by Company to check if it aligns with A&M's approval, and follow up with Company on any discrepancies

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Professional	Date	Hours	Activity
Zhu, Judith	9/10/2025	0.4	Correspond with M. Hill (A&M) whether CIAs can be paid to specific vendors with signed TAs
Zhu, Judith	9/10/2025	0.1	Check and update the latest TA list
Zhu, Judith	9/10/2025	1.7	Review Japan and China CIAs received in the afternoon (2nd batch) and respond to the procurement and processing team (Company)
Zhu, Judith	9/10/2025	0.6	Review the Japan and China CIAs received in the evening and respond to the procurement and processing team (Company)
Zhu, Judith	9/10/2025	1.8	Review Japan and China CIAs received in the afternoon(1st batch) and respond to the procurement and processing team (Company)
Zhu, Judith	9/10/2025	1.9	Review the Japan and China CIAs received in the morning and respond to the procurement and processing team (Company)
Zhu, Judith	9/10/2025	0.2	Conference with Company, M. Cui (A&M), J. Zhu (A&M), and D. Liu (A&M) to align on China and Japan work plans for the day and address TA payment process
Zhu, Judith	9/10/2025	0.7	Review and update the track list and vendor payment list as of September 10, and compile a summary of the daily CIA payment status
Borgonovo, Erik	9/11/2025	1.7	Collect payment evidence and match it against vendor accounts where confirmation is needed to release shipments
Borgonovo, Erik	9/11/2025	0.9	Strengthen CIA process flows by advising Company's accounting staff and guiding purchasing teams on compliant documentation
Borgonovo, Erik	9/11/2025	2.3	Deliver prompt review and approval of urgent EMEA invoices, responding quickly to CIA queries
Borgonovo, Erik	9/11/2025	0.7	Check the status of vendor trade agreements with Company, highlighting pending or high-risk cases, in order to understand if the vendor can proceed with CIA or not
Borgonovo, Erik	9/11/2025	1.9	Obtain proof of payment and reconcile against vendor accounts when confirmation is required prior to shipment
Borgonovo, Erik	9/11/2025	1.3	Follow up with Company's LATAM processing and payment teams on invoice status
Borgonovo, Erik	9/11/2025	1.3	Help EMEA purchasing/logistics teams resolve uncertainties linked to CIA requests
Caruso, Nicholas	9/11/2025	0.4	Prepare for and participate in daily cash in advance invoice and payment coordination call with J. Warren, N. Caruso, L. Pack, S. Zehetmair, M. Hill, S. Pacheco, V. Nguyen, and A. Liv-Feyman (A&M) regarding issues as of Thursday, September 11
Cook, Jacob	9/11/2025	2.6	Review of actual payments made during prior week against 'requested to pay' files distributed to company for adherence to payment proposals for WE 9/5 for NAFTA at invoice level
Cook, Jacob	9/11/2025	0.7	Email correspondence with Company accounting related to outstanding invoices not-yet-booked for certain suppliers
Cui, Maggie	9/11/2025	1.1	Review the CIA Tracker and vendor payment lists and provide guidance on unclear items and issues encountered
Grossi, Nick	9/11/2025	0.6	Call with N. Grossi, D. Shiffman, H. Waismann, and S. Korol (A&M) to review liquidity update presentation, breaking down CIA, DPO, and other liquidity adjustments

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Time Detail by Activity
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DIP FINANCING & CASH FLOW

Professional	Date	Hours	Activity
Grossi, Nick	9/11/2025	0.3	Review regional cash flow requests. Provide comments re: same
Grossi, Nick	9/11/2025	0.7	Call with N. Grossi, D. Shiffman, D. Webber, H. Waismann, L. Postolos, G. Schmelter, M. Hamilton, M. Jain, S. Korol (A&M) and Company re. DIP budget variance analysis (9/5)
Grossi, Nick	9/11/2025	0.2	Working session with N. Grossi, D. Webber (A&M) to discuss professional fee invoicing process
Grossi, Nick	9/11/2025	0.2	Call with N. Grossi, D. Shiffman, H. Waismann, S. Korol, M. Jain (A&M) and Company to discuss SG&A variances and regional tax impacts
Grossi, Nick	9/11/2025	0.2	Review and provide comments re: professional fee estimates
Hamilton, Makenna	9/11/2025	0.7	Map intercompany transactions in Japan
Hamilton, Makenna	9/11/2025	2.6	Review OCP payments for WE 6/13 in bank data
Hamilton, Makenna	9/11/2025	1.6	Compile list of case related professional emails
Hamilton, Makenna	9/11/2025	0.7	Call with N. Grossi, D. Shiffman, D. Webber, H. Waismann, L. Postolos, G. Schmelter, M. Hamilton, M. Jain, S. Korol (A&M) and Company re. DIP budget variance analysis (9/5)
Hamilton, Makenna	9/11/2025	2.4	Review OCP payments for WE 6/6 in bank data
Hill, Michael	9/11/2025	1.7	Track payment confirmations for Europe
Hill, Michael	9/11/2025	0.3	Correspond re: current view of in process cash in advance payments
Hill, Michael	9/11/2025	1.4	Analyze weekly spend for past five weeks for payment confirmations from prior weeks received late
Hill, Michael	9/11/2025	1.4	Track payment confirmations for North America
Hill, Michael	9/11/2025	1.2	Track invoices for North America vendor obligations
Hill, Michael	9/11/2025	0.9	Create analysis for vendors with unconfirmed payment confirmations from analysis
Hill, Michael	9/11/2025	0.6	Review divisional Trade Agreement issue for vendor for payment term treatment
Hill, Michael	9/11/2025	0.4	Prepare for and participate in daily cash in advance invoice and payment coordination call with J. Warren, N. Caruso, L. Pack, S. Zehetmair, M. Hill, S. Pacheco, V. Nguyen, and A. Liv-Feyman (A&M) regarding issues as of Thursday, September 11
Hill, Michael	9/11/2025	0.3	Correspond re: vendor pushing back on Trade Agreement
Hill, Michael	9/11/2025	0.2	Send out evening cash summary for global CIA payments for cash pooling purposes
Hill, Michael	9/11/2025	0.2	Send out morning cash summary for global CIA payments for cash pooling purposes

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Time Detail by Activity
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DIP FINANCING & CASH FLOW

Professional	Date	Hours	Activity
Hill, Michael	9/11/2025	0.2	Send out evening cash in advance summary tracker
Hill, Michael	9/11/2025	0.3	Update cash in advance analysis for correct currencies in analysis
Hill, Michael	9/11/2025	0.2	Send out morning cash in advance summary tracker
Jain, Manasvi	9/11/2025	0.4	Pull daily Brazil balances from online portal
Jain, Manasvi	9/11/2025	1.2	Incorporate daily new balances into Flash Cash
Jain, Manasvi	9/11/2025	0.7	Call with N. Grossi, D. Shiffman, D. Webber, H. Waismann, L. Postolos, G. Schmelter, M. Hamilton, M. Jain, S. Korol (A&M) and Company re. DIP budget variance analysis (9/5)
Jain, Manasvi	9/11/2025	0.2	Pull daily China balances from online portal
Jain, Manasvi	9/11/2025	0.4	Pull daily EMEA balances from online portal
Jain, Manasvi	9/11/2025	1.8	Map vendors into correct categories in regional files
Jain, Manasvi	9/11/2025	0.3	Pull daily NAFTA balances from online portal
Jain, Manasvi	9/11/2025	0.3	Pull daily Japan balances 9/11 from online banking portal
Jain, Manasvi	9/11/2025	0.2	Call with N. Grossi, D. Shiffman, H. Waismann, S. Korol, M. Jain (A&M) and Company to discuss SG&A variances and regional tax impacts
Jain, Manasvi	9/11/2025	0.7	Prepare daily Flash Cash report 9/11
Korol, Sammy	9/11/2025	1.3	Build factoring summary for calendar month of August from raw bank data, including all Brazil and EMEA/NAFTA factors
Korol, Sammy	9/11/2025	0.7	Consolidate total payroll actuals and forecast for W/E 9/5 by specific entity for all regions
Korol, Sammy	9/11/2025	0.8	Create shell for waterfall chart, displaying accrued professional and success fees from initial DIP to current model
Korol, Sammy	9/11/2025	0.8	Create payroll variance report for W/E 9/5, comparing actuals and forecast by region with consolidated view
Korol, Sammy	9/11/2025	0.8	Extract actualized professional fee invoices to create separate monthly summary for each individual firm
Korol, Sammy	9/11/2025	0.8	Create variance report on the consolidated group level (debtor, creditor, UST) for current estimates of accrued professional fees against original forecasts on filing version
Korol, Sammy	9/11/2025	0.8	Construct summary illustrating actualized professional fee invoices against filing version by consolidated group
Korol, Sammy	9/11/2025	0.9	Create August acceleration summary for all accelerated customers based on the current data from MAR

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Professional	Date	Hours	Activity
Korol, Sammy	9/11/2025	1.1	Construct monthly summary of forecasted accrued fees and actualized fees for all new firms excluded from filing version
Korol, Sammy	9/11/2025	0.2	Call with H. Waismann and S. Korol (A&M) to discuss professional fee variance breakdown between actualization and forecast adjustments
Korol, Sammy	9/11/2025	0.7	Build variance report from filing for all additional professionals that have been added to the case by consolidated group
Korol, Sammy	9/11/2025	0.2	Call with H. Waismann, and S. Korol (A&M) to discuss outline of liquidity update and restructure waterfall showing working capital impact
Korol, Sammy	9/11/2025	0.2	Call with N. Grossi, D. Shiffman, H. Waismann, S. Korol, M. Jain (A&M) and Company to discuss SG&A variances and regional tax impacts
Korol, Sammy	9/11/2025	0.3	Call with H. Waismann and S. Korol (A&M) to review payroll forecast variance against actuals for W/E 9/5
Korol, Sammy	9/11/2025	0.4	Adjust liquidity update to include additional liquidity ask, updating key considerations and presentation materials
Korol, Sammy	9/11/2025	0.4	Create summary of all professional fee actuals, forecasts, and new firm additions, grouped by debtor, creditor, and UST estimates
Korol, Sammy	9/11/2025	0.6	Call with N. Grossi, D. Shiffman, H. Waismann, and S. Korol (A&M) to review liquidity update presentation, breaking down CIA, DPO, and other liquidity adjustments
Korol, Sammy	9/11/2025	0.4	Call with H. Waismann and S. Korol (A&M) to discuss current factoring and acceleration data, creating plan to consolidate into summary for the calendar month of August
Korol, Sammy	9/11/2025	0.7	Call with N. Grossi, D. Shiffman, D. Webber, H. Waismann, L. Postolos, G. Schmelter, M. Hamilton, M. Jain, S. Korol (A&M) and Company re. DIP budget variance analysis (9/5)
Korol, Sammy	9/11/2025	0.7	Create monthly summary of all remaining forecasted professional fee accruals for each individual firm
Korol, Sammy	9/11/2025	0.6	Identify missing data in factoring and acceleration supports, distribute preliminary summaries of both, and request outstanding information needed to complete full-month reporting
Liu, Daniel	9/11/2025	2.4	Review the CIA application documents received on the afternoon of September 11 from China procurement team and log the tracker list
Liu, Daniel	9/11/2025	0.8	Match the CIA invoices with actual payment confirmations on September 11 from AP team
Liu, Daniel	9/11/2025	2.6	Review the CIA application documents received on the morning of September 11 from the Japan and China procurement team and log the tracker list
Liu, Daniel	9/11/2025	2.6	Review the CIA application documents received on the afternoon of September 11 from Japan procurement team and log the tracker list
Liv-Feyman, Alec	9/11/2025	0.7	Update status by requestor for additional missing invoices in tracker
Liv-Feyman, Alec	9/11/2025	0.8	Prepare vendor mapping updates for CIA deliverable processing metrics
Liv-Feyman, Alec	9/11/2025	0.7	Prepare breakdown of all other vendors in paid cash in advance vendor detail

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Professional	Date	Hours	Activity
Liv-Feyman, Alec	9/11/2025	1.2	Prepare top 20 vendor level detail by spend
Liv-Feyman, Alec	9/11/2025	0.6	Review CIA paid by region analysis for vendor tracking
Liv-Feyman, Alec	9/11/2025	0.9	Analyze vendor payment confirmation analysis for EMEA tracker
Liv-Feyman, Alec	9/11/2025	0.9	Develop vendor mapping detail for ASIA deliverable
Liv-Feyman, Alec	9/11/2025	0.9	Analyze paid summary PowerPoint for CIA vendor tracking
Liv-Feyman, Alec	9/11/2025	0.4	Prepare for and participate in daily cash in advance invoice and payment coordination call with J. Warren, N. Caruso, L. Pack, S. Zehetmair, M. Hill, S. Pacheco, V. Nguyen, and A. Liv-Feyman (A&M) regarding issues as of Thursday, September 11
Liv-Feyman, Alec	9/11/2025	0.8	Prepare EMEA POP reconciliation for vendor
Liv-Feyman, Alec	9/11/2025	1.1	Update payment confirmation to incorporate into top 20 vendor spend
Liv-Feyman, Alec	9/11/2025	1.2	Prepare reconciliation of vendor detail by spend
Liv-Feyman, Alec	9/11/2025	1.2	Prepare TA POP invoice entries for reconciliation
Liv-Feyman, Alec	9/11/2025	1.1	Update CIA vendor deck summary for regional analysis
Loop, Stuart	9/11/2025	0.7	Email correspondence with G. Leiter (Alix) regarding diligence responses to financial statement questions
Loop, Stuart	9/11/2025	1.8	Build mechanics for historical statement of cash flows for total Company financials on a managerial basis
Nguyen, Vi Hoa	9/11/2025	0.4	Prepare for and participate in daily cash in advance invoice and payment coordination call with J. Warren, N. Caruso, L. Pack, S. Zehetmair, M. Hill, S. Pacheco, V. Nguyen, and A. Liv-Feyman (A&M) regarding issues as of Thursday, September 11
Nguyen, Vi Hoa	9/11/2025	1.1	Ensure documentation is accurate, cash in advance approvals are completed, and requests are escalated to the appropriate persons for prompt action
Nguyen, Vi Hoa	9/11/2025	1.8	Support other teams with essential guidance and information to secure the timely completion of all payments
Nguyen, Vi Hoa	9/11/2025	2.7	Monitor the correctness of documentation, finalize cash in advance approvals, and escalate requests to designated staff for swift processing
Nguyen, Vi Hoa	9/11/2025	2.6	Record total cash in advance request values, reflecting both what was requested and what was approved
Nguyen, Vi Hoa	9/11/2025	2.1	Maintain oversight of the aggregated figures for Cash in Advance requests and approvals
Pacheco, Santiago	9/11/2025	2.2	Assess on payment status for cash in advance requests with AP team

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Professional	Date	Hours	Activity
Pacheco, Santiago	9/11/2025	1.9	Send cash in advance requests to payment to AP team
Pacheco, Santiago	9/11/2025	2.4	Review cash in advance payment requests from the CIA email
Pacheco, Santiago	9/11/2025	1.8	Reject and request correction on incorrect CIA payments
Pacheco, Santiago	9/11/2025	0.4	Prepare for and participate in daily cash in advance invoice and payment coordination call with J. Warren, N. Caruso, L. Pack, S. Zehetmair, M. Hill, S. Pacheco, V. Nguyen, and A. Liv-Feyman (A&M) regarding issues as of Thursday, September 11
Postolos, Lucas	9/11/2025	0.2	Correspond with L. Kordupel (A&M) regarding legal entities paying disbursement on behalf of others
Postolos, Lucas	9/11/2025	0.7	Call with N. Grossi, D. Shiffman, D. Webber, H. Waismann, L. Postolos, G. Schmelter, M. Hamilton, M. Jain, S. Korol (A&M) and Company re. DIP budget variance analysis (9/5)
Postolos, Lucas	9/11/2025	0.7	Analyze timing assumptions with respect to operating disbursements in Europe and North American regions
Postolos, Lucas	9/11/2025	0.9	Further revisions to draft DIP Budget variance analysis for week ending September 5 prior to circulating to management
Postolos, Lucas	9/11/2025	0.9	Review of proposed excel support to share with Alix and FTI teams related to DIP Budget variance report for week ending September 5
Postolos, Lucas	9/11/2025	1.4	Revise mapping of disbursements in DIP Budget variance analysis report for week ending September 5
Postolos, Lucas	9/11/2025	1.8	Prepare documentation for K&E team regarding bank account reconciliation, including correspondences
Postolos, Lucas	9/11/2025	0.2	Correspond with D. Webber (A&M) regarding processing of professional fee payments
Postolos, Lucas	9/11/2025	0.3	Correspond with Treasury department regarding nature of restricted cash in Latin America
Schmelter, Griffen	9/11/2025	0.4	Prepare and distribute flash cash report for 9/11 to internal parties
Schmelter, Griffen	9/11/2025	1.1	Categorize all Chinese receipts data from week ending 6/20 until 7/19 by customer
Schmelter, Griffen	9/11/2025	0.8	Push receipts data into external receipts by customer report for all receipts from petition date until week ending 7/19 for EMEA, NAFTA, and Japan
Schmelter, Griffen	9/11/2025	0.7	Call with N. Grossi, D. Shiffman, D. Webber, H. Waismann, L. Postolos, G. Schmelter, M. Hamilton, M. Jain, S. Korol (A&M) and Company re. DIP budget variance analysis (9/5)
Schmelter, Griffen	9/11/2025	0.7	Determine whether bank balances within liquidity certificate, actuals models, and master bank account listing all tie
Schmelter, Griffen	9/11/2025	0.7	Compile all receipts data for Brazil from weekending 6/20 until 7/19 into consolidated sheet
Schmelter, Griffen	9/11/2025	0.7	Push receipts data into internal receipts by customer report for all receipts from petition date until week ending 7/19 for EMEA, NAFTA, and Japan

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Professional	Date	Hours	Activity
Schmelter, Griffen	9/11/2025	0.6	Determine which bank accounts are not included in the MOR support but are included in the bank accounts masters listing
Schmelter, Griffen	9/11/2025	0.6	Push receipts data into internal receipts by customer report for all receipts from petition date until week ending 7/19 for China and Brazil
Schmelter, Griffen	9/11/2025	1.2	Prepare external version of consolidated actuals model for week ending 9/5
Schmelter, Griffen	9/11/2025	0.4	Push receipts data into external receipts by customer report for all receipts from petition date until week ending 7/19 for China and Brazil
Schmelter, Griffen	9/11/2025	0.4	Categorize all Brazilian receipts data from week ending 6/20 until 7/19 by customer
Schmelter, Griffen	9/11/2025	0.4	Correspond with specific region Company treasury team on exceptional transactions for week ending 9/5
Schmelter, Griffen	9/11/2025	0.4	Correspond with A&M colleague bank balances for 9/5 that did not tie between multiple files
Schmelter, Griffen	9/11/2025	1.4	Compile all receipts data for China from weekending 6/20 until 7/19 into consolidated sheet
Schmelter, Griffen	9/11/2025	1.9	Reconcile receipts data from petition date to week ending 7/19 within receipts model to receipts numbers produced in Variance reports
Schmelter, Griffen	9/11/2025	0.4	Correspond with A&M colleague on findings from reviewing NAFTA payment run payment date calculations
Schmelter, Griffen	9/11/2025	1.3	Prepare analysis on whether the payment date within NAFTA payment run payments is being properly determined based on information received from the company
Shahbain, Abraham	9/11/2025	0.8	Review and provide comments on cash scenario analysis
Shiffman, David	9/11/2025	0.5	Call with D. Shiffman, H. Waismann (A&M), PJT and Alix partners to discuss liquidity updates
Shiffman, David	9/11/2025	1.8	Working session with A&M liquidity team to review working capital roll forwards in extended monthly projections
Shiffman, David	9/11/2025	1.8	Revise Board presentation materials per feedback from A&M team
Shiffman, David	9/11/2025	1.6	Working session with A&M liquidity team to further revise Board meeting materials
Shiffman, David	9/11/2025	1.4	Revise professional fee forecast materials per feedback from A&M team
Shiffman, David	9/11/2025	1.3	Review and revise commentary regarding variances in weekly DIP reporting
Shiffman, David	9/11/2025	1.0	Call with Company Treasury and third party factoring provider to discuss status of case and go forward relationship
Shiffman, David	9/11/2025	0.7	Call with N. Grossi, D. Shiffman, D. Webber, H. Waismann, L. Postolos, G. Schmelter, M. Hamilton, M. Jain, S. Korol (A&M) and Company re. DIP budget variance analysis (9/5)
Shiffman, David	9/11/2025	0.6	Review and revise professional fee forecast by firm

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DIP FINANCING & CASH FLOW

Professional	Date	Hours	Activity
Shiffman, David	9/11/2025	0.2	Call with N. Grossi, D. Shiffman, H. Waismann, S. Korol, M. Jain (A&M) and Company to discuss SG&A variances and regional tax impacts
Shiffman, David	9/11/2025	0.6	Call with N. Grossi, D. Shiffman, H. Waismann, and S. Korol (A&M) to review liquidity update presentation, breaking down CIA, DPO, and other liquidity adjustments
Simion, Tony	9/11/2025	0.7	Review and provide comments to summary of professional fee forecast
Waismann, Heitor	9/11/2025	0.4	Call with H. Waismann and S. Korol (A&M) to discuss current factoring and acceleration data, creating plan to consolidate into summary for the calendar month of August
Waismann, Heitor	9/11/2025	1.2	Review receipts by customer support file produced by A&M
Waismann, Heitor	9/11/2025	2.7	Prepare comments to variance report for week ended 9/5
Waismann, Heitor	9/11/2025	1.2	Prepare professional fee detailed waterfall bridge between filing version and current version
Waismann, Heitor	9/11/2025	2.8	Prepare detailed analysis on working capital support for operating disbursements, including support for DPO calculations
Waismann, Heitor	9/11/2025	1.1	Prepare final version of variance report for week ended 9/5
Waismann, Heitor	9/11/2025	0.7	Call with N. Grossi, D. Shiffman, D. Webber, H. Waismann, L. Postolos, G. Schmelter, M. Hamilton, M. Jain, S. Korol (A&M) and Company re. DIP budget variance analysis (9/5)
Waismann, Heitor	9/11/2025	0.6	Call with N. Grossi, D. Shiffman, H. Waismann, and S. Korol (A&M) to review liquidity update presentation, breaking down CIA, DPO, and other liquidity adjustments
Waismann, Heitor	9/11/2025	0.4	Review payroll support file prepared by A&M
Waismann, Heitor	9/11/2025	0.3	Call with H. Waismann and S. Korol (A&M) to review payroll forecast variance against actuals for W/E 9/5
Waismann, Heitor	9/11/2025	0.2	Call with N. Grossi, D. Shiffman, H. Waismann, S. Korol, M. Jain (A&M) and Company to discuss SG&A variances and regional tax impacts
Waismann, Heitor	9/11/2025	0.2	Call with H. Waismann and S. Korol (A&M) to discuss professional fee variance breakdown between actualization and forecast adjustments
Waismann, Heitor	9/11/2025	0.2	Call with H. Waismann, and S. Korol (A&M) to discuss outline of liquidity update and restructure waterfall showing working capital impact
Waismann, Heitor	9/11/2025	0.5	Call with D. Shiffman, H. Waismann (A&M), PJT and Alix partners to discuss liquidity updates
Warren, Joseph	9/11/2025	0.4	Prepare for and participate in daily cash in advance invoice and payment coordination call with J. Warren, N. Caruso, L. Pack, S. Zehetmair, M. Hill, S. Pacheco, V. Nguyen, and A. Liv-Feyman (A&M) regarding issues as of Thursday, September 11
Webber, Dan	9/11/2025	0.1	Correspond with L. Postolos (A&M) regarding July 2025 trial balances

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Marelli Automotive Lighting USA, LLC
Time Detail by Activity
September 1, 2025 through September 30, 2025

DIP FINANCING & CASH FLOW

Professional	Date	Hours	Activity
Webber, Dan	9/11/2025	0.2	Correspond with L. Postolos (A&M) and Company management regarding certain Brazil and Argentina bank accounts
Webber, Dan	9/11/2025	0.7	Call with N. Grossi, D. Shiffman, D. Webber, H. Waismann, L. Postolos, G. Schmelter, M. Hamilton, M. Jain, S. Korol (A&M) and Company re. DIP budget variance analysis (9/5)
Webber, Dan	9/11/2025	0.2	Working session with N. Grossi, D. Webber (A&M) to discuss professional fee invoicing process
Zehetmair, Stefan	9/11/2025	2.6	Support with management of Cash in Advance (CIA) mailbox
Zehetmair, Stefan	9/11/2025	2.9	Support in checking, approving and distributing pro forma invoices to the relevant payment offices
Zehetmair, Stefan	9/11/2025	2.8	Support with CIA tracking and CIA approval process
Zehetmair, Stefan	9/11/2025	0.4	Prepare for and participate in daily cash in advance invoice and payment coordination call with J. Warren, N. Caruso, L. Pack, S. Zehetmair, M. Hill, S. Pacheco, V. Nguyen, and A. Liv-Feyman (A&M) regarding issues as of Thursday, September 11
Zhu, Judith	9/11/2025	0.3	Review the China payment approved by the head of Procurement, including details on partial payments being on hold and the reasons
Zhu, Judith	9/11/2025	0.4	Review the China CIA payment list submitted for approval by Company China's Head of Procurement, verify alignment with A&M's approvals, and follow up with Company to resolve any discrepancies
Zhu, Judith	9/11/2025	0.6	Review Procurement's responses for the rejected CIA requests and reply accordingly
Zhu, Judith	9/11/2025	0.2	Check and update the latest TA list
Zhu, Judith	9/11/2025	0.4	Review Company's email regarding the TA payment and respond accordingly
Zhu, Judith	9/11/2025	0.3	Review Japan CIA payment list provided by Company to check if it aligns with A&M's approval and today's actual payment
Zhu, Judith	9/11/2025	1.9	Review the Japan and China CIAs received in the morning and respond to the procurement and processing team (Company)
Zhu, Judith	9/11/2025	1.7	Review Japan and China CIAs received in the afternoon (2nd batch) and respond to the procurement and processing team (Company)
Zhu, Judith	9/11/2025	0.6	Review and update the track list and vendor payment list as of September 11, and compile a summary of the daily CIA payment status
Zhu, Judith	9/11/2025	0.2	Review Teams conversation history (CIA and TA related) and email correspondence
Zhu, Judith	9/11/2025	1.8	Review Japan and China CIAs received in the afternoon(1st batch) and respond to the procurement and processing team (Company)
Athreya, Abhi	9/12/2025	1.1	Build skeleton Excel summary regarding Ordinary Course Professional (OCP) fee caps
Bombara, Jonathan	9/12/2025	2.3	Review specific data for vendor spend analysis
Bombara, Jonathan	9/12/2025	0.3	Call with L. Kordupel and J. Bombara regarding vendor spend analysis

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Professional	Date	Hours	Activity
Bombara, Jonathan	9/12/2025	0.2	Correspond with C. Broskay (A&M) regarding update on vendor spend analysis
Bombara, Jonathan	9/12/2025	0.4	Aggregate data for vendor spend analysis (EMEA and NAFTA)
Borgonovo, Erik	9/12/2025	1.9	Approve urgent LATAM prepayment invoices and answer CIA mailbox requests without delay
Borgonovo, Erik	9/12/2025	2.4	Approve urgent LATAM prepayment invoices and answer CIA mailbox requests without delay
Borgonovo, Erik	9/12/2025	2.6	Process EMEA CIA mailbox requests swiftly, securing timely payment of urgent invoices
Borgonovo, Erik	9/12/2025	1.1	Keep the Excel tracker continuously updated with new invoices, ensuring accuracy and completeness
Borgonovo, Erik	9/12/2025	0.4	Update the tracker to note when Company's processing team has booked the invoice and when it has been paid, helping the accounting team prioritize pending or urgent requests
Borgonovo, Erik	9/12/2025	1.4	Support EMEA buyers and planners in identifying and correcting issues causing blocked or delayed invoices, offering precise corrective guidance
Callerio, Lorenzo	9/12/2025	0.5	Call with Company purchasing, L. Callerio (A&M), N. Caruso (A&M), and A. Shahbain (A&M) to discuss trade agreement negotiations
Caruso, Nicholas	9/12/2025	0.5	Call with Company purchasing, L. Callerio (A&M), N. Caruso (A&M), and A. Shahbain (A&M) to discuss trade agreement negotiations
Cui, Maggie	9/12/2025	1.3	Review the CIA Tracker and vendor payment lists and provide guidance on unclear items and issues encountered
Cui, Maggie	9/12/2025	0.6	Conference with Company, M. Cui (A&M), J. Zhu (A&M), and D. Liu (A&M) to align on China and Japan work plans for the day and address CIA reconciliation inconsistencies and process adjustment blockers
Grossi, Nick	9/12/2025	0.4	Prepare and participate in discussion with A Vaccari re: cash variance report
Grossi, Nick	9/12/2025	0.5	Call with N. Grossi (A&M), L. Kordupel (A&M), A. Shahbain (A&M) to discuss reconciliation of cash payments
Grossi, Nick	9/12/2025	0.7	Review and provide comments re: cash variance report. Provide comments re: same
Grossi, Nick	9/12/2025	1.2	Review and provide comments re: customer collection roll forward
Grossi, Nick	9/12/2025	1.6	Prepare detailed sources and uses of funds at close
Hamilton, Makenna	9/12/2025	0.2	Call with H. Waismann, M. Hamilton, and S. Korol (A&M) to discuss payment date timing for actual professional fee applications
Hamilton, Makenna	9/12/2025	0.3	Call with M. Hamilton and M. Jain (A&M) re. Flash Cash 9/11
Hamilton, Makenna	9/12/2025	1.9	Review OCP payments for WE 6/20 in bank data
Hamilton, Makenna	9/12/2025	2.2	Review OCP payments for WE 7/11 in bank data

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Professional	Date	Hours	Activity
Hamilton, Makenna	9/12/2025	2.5	Review OCP payments for WE 6/27 in bank data
Hamilton, Makenna	9/12/2025	2.9	Review OCP payments for WE 7/4 in bank data
Hill, Michael	9/12/2025	0.2	Send out evening cash summary for global CIA payments for cash pooling purposes
Hill, Michael	9/12/2025	0.2	Send out morning cash in advance summary tracker
Hill, Michael	9/12/2025	0.2	Send out evening cash in advance summary tracker
Hill, Michael	9/12/2025	0.2	Correspond re: follow up for process to avoid payment issues
Hill, Michael	9/12/2025	0.3	Correspond re: follow up for Trade Agreement vendor payments
Hill, Michael	9/12/2025	0.3	Correspond re: analysis of vendor invoices for potential issues
Hill, Michael	9/12/2025	1.1	Track invoices for North America transactions again
Hill, Michael	9/12/2025	1.6	Track payment confirmations for Europe
Hill, Michael	9/12/2025	1.9	Track payment confirmations for North America
Hill, Michael	9/12/2025	0.2	Send out morning cash summary for global CIA payments for cash pooling purposes
Jain, Manasvi	9/12/2025	1.2	Incorporate daily new balances into Flash Cash
Jain, Manasvi	9/12/2025	0.2	Pull daily China balances from online portal
Jain, Manasvi	9/12/2025	0.3	Pull daily Japan balances 9/12 from online banking portal
Jain, Manasvi	9/12/2025	0.3	Pull daily NAFTA balances from online portal
Jain, Manasvi	9/12/2025	0.3	Call with M. Hamilton and M. Jain (A&M) re. Flash Cash 9/11
Jain, Manasvi	9/12/2025	0.4	Pull daily Brazil balances from online portal
Jain, Manasvi	9/12/2025	0.7	Prepare daily Flash Cash report 9/12
Jain, Manasvi	9/12/2025	1.6	Reconcile Flash Cash balances with regional heads reported balances
Jain, Manasvi	9/12/2025	0.4	Pull daily EMEA balances from online portal
Kordupel, Lewis	9/12/2025	1.3	Analyze unreconciled variances for purposes of identifying follow up questions for the company

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Professional	Date	Hours	Activity
Kordupel, Lewis	9/12/2025	1.8	Prepare updates to the vendor payment analysis, including commentary on the status of open items
Kordupel, Lewis	9/12/2025	0.5	Call with N. Grossi (A&M), L. Kordupel (A&M), A. Shahbain (A&M) to discuss reconciliation of cash payments
Kordupel, Lewis	9/12/2025	0.3	Call with L. Kordupel and J. Bombara regarding vendor spend analysis
Korol, Sammy	9/12/2025	1.2	Create variance summary to filing version for its actualized professional fees and changes in current estimates for each individual firm
Korol, Sammy	9/12/2025	1.6	Create new professional fee tracker, including all forecast adjustments and actualization adjustments to-date
Korol, Sammy	9/12/2025	1.7	Create waterfall summaries, rolling up from the individual firm level, to break down total accrued professional fee variance into three buckets
Korol, Sammy	9/12/2025	1.1	Refine professional fee tracker by adjusting assumptions, updating formulas for objection periods, payments dates, holdback calculations, and retainer impact
Korol, Sammy	9/12/2025	0.6	Incorporate success fees into the actualization and forecast segments on total variance waterfall for professional fee accruals
Korol, Sammy	9/12/2025	0.2	Call with H. Waismann, M. Hamilton, and S. Korol (A&M) to discuss payment date timing for actual professional fee applications
Liu, Daniel	9/12/2025	2.6	Review the CIA application documents received on the afternoon of September 12 from Japan procurement team and log the tracker list
Liu, Daniel	9/12/2025	2.8	Review the CIA application documents received on the afternoon of September 12 from China procurement team and log the tracker list
Liu, Daniel	9/12/2025	0.6	Match the CIA invoices with actual payment confirmations on September 12 from AP team
Liu, Daniel	9/12/2025	0.6	Conference with Company, M. Cui (A&M), J. Zhu (A&M), and D. Liu (A&M) to align on China and Japan work plans for the day and address CIA reconciliation inconsistencies and process adjustment blockers
Liu, Daniel	9/12/2025	2.4	Review the CIA application documents received on the morning of September 12 from the Japan and China procurement team and log the tracker list
Liv-Feyman, Alec	9/12/2025	0.9	Update processing breakdown summary for EMEA vendor deliverable
Liv-Feyman, Alec	9/12/2025	0.8	Develop processing detail analysis for EUR vendor deliverable
Liv-Feyman, Alec	9/12/2025	0.3	Prepare AP vs CIA spend mapping analysis
Liv-Feyman, Alec	9/12/2025	0.7	Review CIA deliverable EMEA with vendor processing breakdown
Liv-Feyman, Alec	9/12/2025	0.9	Prepare POP invoice detail for TA POP process
Liv-Feyman, Alec	9/12/2025	1.1	Prepare Thailand POP reconciliation for vendor

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Professional	Date	Hours	Activity
Liv-Feyman, Alec	9/12/2025	1.3	Review POPs sent over by requestor team
Liv-Feyman, Alec	9/12/2025	1.4	Prepare CIA deliverable vendor mapping updates for NAFTA region
Liv-Feyman, Alec	9/12/2025	0.8	Examine CIA deliverable processing breakdown by currency classification
Nguyen, Vi Hoa	9/12/2025	1.4	Maintain a record of the complete value of cash in advance requests, encompassing requested and authorized entries
Nguyen, Vi Hoa	9/12/2025	2.4	Track the total values of cash in advance requests, covering both the submitted and approved items
Nguyen, Vi Hoa	9/12/2025	2.7	Work in collaboration with other departments, delivering required information and direction to ensure payments are handled without delay
Nguyen, Vi Hoa	9/12/2025	1.9	Ensure proper documentation of all cash in advance request amounts, including requested and authorized items
Nguyen, Vi Hoa	9/12/2025	1.3	Partner with relevant teams by providing the needed instructions and data to enable prompt processing of payments
Pacheco, Santiago	9/12/2025	2.2	Pass over cash in advance requests to AP team for payment
Pacheco, Santiago	9/12/2025	1.3	Review status for cash in advance requests with AP team
Pacheco, Santiago	9/12/2025	2.6	Revise cash in advance requests from the CIA inbox
Pacheco, Santiago	9/12/2025	1.4	Analyze, reject and request correction on incorrect CIA claims
Postolos, Lucas	9/12/2025	2.1	Prepare support excel files to provide Alix regarding DIP Budget variance analysis report for week ending September 5
Postolos, Lucas	9/12/2025	0.9	Prepare cash reporting documents to distribute to creditor advisors and U.S. Trustee for week ending September 5
Postolos, Lucas	9/12/2025	0.4	Revise documentation prepared for restructuring professionals related to invoice process
Postolos, Lucas	9/12/2025	0.3	Review of diligence file requested by Alix related to non-debtor cash balances
Schmelter, Griffen	9/12/2025	1.3	Confirm that new bank account listen agrees with the debtor listing previously produced for outside parties
Schmelter, Griffen	9/12/2025	0.9	Update receipts by customer file for week ending 9/5 for additional detail provided by the local treasury teams
Schmelter, Griffen	9/12/2025	0.4	Prepare and distribute flash cash report for 9/12 to internal parties
Schmelter, Griffen	9/12/2025	0.6	Add additional bank accounts received from Turkish treasury team to master bank account listing and to the reporting packages
Schmelter, Griffen	9/12/2025	0.7	Add currency conversions to week ending 8/8 supplier payment reconciliation
Schmelter, Griffen	9/12/2025	1.4	Prepare external reporting package for week ending 9/5

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Professional	Date	Hours	Activity
Schmelter, Griffen	9/12/2025	1.6	Create external Banka account listing showing all debtor and non-debtor accounts
Schmelter, Griffen	9/12/2025	1.9	Prepare listing of all payments included within the EMEA supplier payment report for week ending 8/8
Schmelter, Griffen	9/12/2025	0.8	Create summary tables related to what payments we are currently not able to identify that were included in the Company supplier payment report week ending 8/8
Shahbain, Abraham	9/12/2025	0.6	Review and provide feedback on changes in vendor spend in liquidity forecasts
Shahbain, Abraham	9/12/2025	0.5	Call with Company purchasing, L. Callerio (A&M), N. Caruso (A&M), and A. Shahbain (A&M) to discuss trade agreement negotiations
Shahbain, Abraham	9/12/2025	0.5	Call with N. Grossi (A&M), L. Kordupel (A&M), A. Shahbain (A&M) to discuss reconciliation of cash payments
Shiffman, David	9/12/2025	0.5	Call with Company Treasury and A&M to review forecasted net cash flow covenant compliance
Shiffman, David	9/12/2025	0.9	Correspond with A&M treasury team regarding impact of CIA and related adjustments to the cash forecast
Shiffman, David	9/12/2025	1.2	Working session with D. Shiffman and H. Waismann (A&M) to review long term cash projections and working capital assumptions
Shiffman, David	9/12/2025	1.7	Review updated presentation materials related to long term cash flow projections and provide feedback to A&M team
Shiffman, David	9/12/2025	0.7	Discuss with Company Treasury to update status of various near term liquidity priorities
Shiffman, David	9/12/2025	0.6	Review payment analysis and related presentation materials
Shiffman, David	9/12/2025	0.6	Discuss and related Correspond with K&E regarding covenant compliance
Shiffman, David	9/12/2025	0.5	Call with D. Shiffman and H. Waismann (A&M) to review working capital supporting calculations
Shiffman, David	9/12/2025	0.5	Call with A&M liquidity and vendor teams to review progress on payment analysis
Shiffman, David	9/12/2025	1.2	Prepare revisions to DIP variance reporting and finalize for distribution
Waismann, Heitor	9/12/2025	2.2	Review professional fee tracker update with latest invoices and adjust proposed payments dates
Waismann, Heitor	9/12/2025	1.5	Prepare comparison between professional fee forecast from first DIP budget forecast to current forecast
Waismann, Heitor	9/12/2025	1.2	Working session with D. Shiffman and H. Waismann (A&M) to review long term cash projections and working capital assumptions
Waismann, Heitor	9/12/2025	1.0	Adjust variance report comments with feedback from Company
Waismann, Heitor	9/12/2025	0.5	Call with D. Shiffman and H. Waismann (A&M) to review working capital supporting calculations
Waismann, Heitor	9/12/2025	0.2	Call with H. Waismann, M. Hamilton, and S. Korol (A&M) to discuss payment date timing for actual professional fee applications

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Professional	Date	Hours	Activity
Waismann, Heitor	9/12/2025	2.8	Update long term cash flow projections to adjust days sales outstanding assumptions to unwind reduction of 2 weeks starting November 2026
Webber, Dan	9/12/2025	0.4	Review DIP variance materials for week ended 9/5/2025
Webber, Dan	9/12/2025	0.3	Prepare weekly liquidity certificate for WE 9/5
Webber, Dan	9/12/2025	0.2	Correspond with L. Postolos, M. Hamilton (A&M) regarding notification of professionals for invoice submission process
Zehetmair, Stefan	9/12/2025	2.4	Support with management of Cash in Advance (CIA) mailbox
Zehetmair, Stefan	9/12/2025	2.8	Support in checking, approving and distributing pro forma invoices to the relevant payment offices
Zehetmair, Stefan	9/12/2025	2.8	Support with CIA tracking and CIA approval process
Zhu, Judith	9/12/2025	0.2	Review Teams conversation history (CIA and TA related) and email correspondence
Zhu, Judith	9/12/2025	0.2	Check and update the latest TA list
Zhu, Judith	9/12/2025	0.4	Correspond with M. Hill (A&M) whether CIAs can be paid to specific vendors with signed TAs
Zhu, Judith	9/12/2025	0.3	Review the China payment approved by the head of Procurement, including details on partial payments being on hold and the reasons
Zhu, Judith	9/12/2025	0.7	Review the Japan and China CIAs received in the evening and respond to the procurement and processing team (Company)
Zhu, Judith	9/12/2025	1.8	Review Japan and China CIAs received in the afternoon (2nd batch) and respond to the procurement and processing team (Company)
Zhu, Judith	9/12/2025	1.6	Review Japan and China CIAs received in the afternoon(1st batch) and respond to the procurement and processing team (Company)
Zhu, Judith	9/12/2025	0.6	Review and update the track list and vendor payment list as of September 12, and compile a summary of the daily CIA payment status
Zhu, Judith	9/12/2025	0.7	Review Procurement's responses for the rejected CIA requests and reply accordingly
Zhu, Judith	9/12/2025	0.2	Review Japan CIA payment list provided by Company to check if it aligns with A&M's approval and today's actual payment
Zhu, Judith	9/12/2025	0.6	Conference with Company, M. Cui (A&M), J. Zhu (A&M), and D. Liu (A&M) to align on China and Japan work plans for the day and address CIA reconciliation inconsistencies and process adjustment blockers
Zhu, Judith	9/12/2025	0.2	Review the China CIA payment list submitted for approval by Company China's Head of Procurement, verify alignment with A&M's approvals, and follow up with Company to resolve any discrepancies
Zhu, Judith	9/12/2025	1.7	Review the Japan and China CIAs received in the morning and respond to the procurement and processing team (Company)

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Professional	Date	Hours	Activity
Zhu, Judith	9/12/2025	0.2	Update the CIA dashboard and Flash Report as of W/E Sep 13, complete a comparison against the prior week's data to identify key changes and trends, and report to M. Hill (A&M)
Athreya, Abhi	9/13/2025	1.5	Refine Excel summary regarding Ordinary Course Professional (OCP) fee cap tracking
Athreya, Abhi	9/13/2025	0.2	Pull data on Ordinary Course Professional (OCP) fee caps
Cook, Jacob	9/13/2025	1.2	Review of previous payments made against trade agreements to be paid during WE 9/19 to determine remittances for week ahead
Cook, Jacob	9/13/2025	0.9	Continue updating mapping of non-vendor post-petition spend for improved reporting accuracy
Grossi, Nick	9/13/2025	1.2	Prepare and participate in discussion with D Shiffman and N Grossi (A&M) related to long-term cash flow projection
Jain, Manasvi	9/13/2025	2.4	Consolidate bank balances into sheet to be sent to regional treasury teams so additional bank balances as of 9/12 can be added
Jain, Manasvi	9/13/2025	0.3	Pull China weekly balances as of 9/12 from online portal
Liv-Feyman, Alec	9/13/2025	0.9	Analyze CIA deliverable EMEA with vendor confirmation status updates
Liv-Feyman, Alec	9/13/2025	1.1	Update vendor tracker processing summary for USD deliverable
Liv-Feyman, Alec	9/13/2025	1.0	Analyze top 100 AP vendors by spend for mapping updates
Postolos, Lucas	9/13/2025	0.4	Review of documentation from G. Schmelter (A&M) regarding reconciliation of vendor payments across data sources
Schmelter, Griffen	9/13/2025	0.9	Determine whether bank balances for week ending 9/12 were correctly pulled in summary sheet to be shared with Company treasury team
Schmelter, Griffen	9/13/2025	0.3	Pull NAFTA bank balances for week ending 9/12
Schmelter, Griffen	9/13/2025	0.2	Pull EMEA bank balances for week ending 9/12
Shahbain, Abraham	9/13/2025	0.4	Respond to diligence regarding imposed vendor spend
Shiffman, David	9/13/2025	1.2	Prepare and participate in discussion with D Shiffman and N Grossi (A&M) related to long-term cash flow projection
Waismann, Heitor	9/13/2025	0.5	Update special committee's liquidity chart to reflect latest submitted 13-week cash flow projections
Waismann, Heitor	9/13/2025	0.7	Update board presentation to fix axis labels and to add minimum operating liquidity line chart
Waismann, Heitor	9/13/2025	1.4	Update current long term projections presentation to include comparisons against July projections, including bridge between projections
Waismann, Heitor	9/13/2025	1.2	Prepare pro forma 9-month liquidity projections based on current 12-month, modifying professional fees, interest payments and cash-in-advance assumptions

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Professional	Date	Hours	Activity
Warren, Joseph	9/13/2025	0.2	Prepare questions and guidance for Company team relating to historical and future A&M payment requests
Webber, Dan	9/13/2025	0.2	Correspond with L. Postolos, G. Schmelter (A&M) regarding bridging cash actuals disbursements vs. Treasury disbursements provided to procurement
Athreya, Abhi	9/14/2025	0.6	Update Ordinary Course Professional (OCP) fee cap tracking Excel summary for discussed refinements
Athreya, Abhi	9/14/2025	0.9	Pull Ordinary Course Professional (OCP) fee cap data from OCP motion and ensure data integrity
Athreya, Abhi	9/14/2025	2.6	Refine Ordinary Course Professional (OCP) fee cap tracking summary to include cap versus spend calculations
Jain, Manasvi	9/14/2025	1.2	Update regional bank balances and send it to regional treasury teams for confirmation
Korol, Sammy	9/14/2025	0.6	Update professional fee tracker with current invoices, adjust payment date terms, and remove expired estimates
Korol, Sammy	9/14/2025	0.6	Implement checks in professional fee tracker to flag duplicate entries and identify expired forecasted payment dates
Liv-Feyman, Alec	9/14/2025	0.6	Analyze top 100 CIA vendors by spend for mapping updates
Postolos, Lucas	9/14/2025	0.1	Correspond with G. Schmelter (A&M) regarding reconciliation of vendor payments across data sources
Schmelter, Griffen	9/14/2025	0.4	Pull payment run used within the 8/8 EMEA actuals report to compare to supplier payment report
Schmelter, Griffen	9/14/2025	0.5	Correspond with A&M colleague on the current status of week ending 8/8 EMEA payment run reconciliation
Schmelter, Griffen	9/14/2025	0.7	Determine what transactions are within the EMEA payment run but not included within the EMEA supplier payment report for week ending 8/8
Schmelter, Griffen	9/14/2025	1.4	Prepare summary table to show what payments were related to Romania and Morocco for week ending 8/8
Schmelter, Griffen	9/14/2025	1.6	Determine what transactions are within the supplier payment report, but not included within the payment run for week ending 8/8
Athreya, Abhi	9/15/2025	1.9	Summarize variances between Ordinary Course Professional (OCP) fee caps and captured bank data spend
Athreya, Abhi	9/15/2025	0.9	Project September allowable spend for Ordinary Course Professionals (OCP) based on existing spend and cap requirements
Athreya, Abhi	9/15/2025	1.1	Summarize Ordinary Course Professionals (OCP) requiring cap increases in revised OCP filing
Athreya, Abhi	9/15/2025	1.7	Summarize bank data spend by Ordinary Course Professional (OCP)
Athreya, Abhi	9/15/2025	2.3	Pull and organize bank payment run data related to Ordinary Course Professionals (OCP) with no spend in the prior two months
Athreya, Abhi	9/15/2025	1.6	Pull and organize bank payment run data related to Ordinary Course Professionals (OCP) with spend in the prior two months

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Marelli Automotive Lighting USA, LLC
Time Detail by Activity
September 1, 2025 through September 30, 2025

DIP FINANCING & CASH FLOW

Professional	Date	Hours	Activity
Borgonovo, Erik	9/15/2025	0.3	Prepare for and participate in daily cash in advance invoice and payment coordination call with J. Warren, M. Hill, L. Pack, E. Borgonovo, S. Pacheco, V. Nguyen, and A. Liv-Feyman (A&M) regarding issues as of Monday, September 15
Borgonovo, Erik	9/15/2025	1.9	Maintain structured records of all CIA requests to guarantee traceability and support reporting, forecasting, and escalation management
Borgonovo, Erik	9/15/2025	1.3	Collaborate with EMEA purchasing teams to validate invoices and confirm that advance payment terms are correctly stated
Borgonovo, Erik	9/15/2025	1.4	Record in the tracker both the invoice posting date and the payment date from the Company's processing team to help accounting prioritize urgent or outstanding items
Borgonovo, Erik	9/15/2025	1.8	Assess LATAM invoices for urgency, prioritizing based on the criticality of goods or services to business continuity
Borgonovo, Erik	9/15/2025	2.3	Review and approve EMEA invoices requiring prepayment, coordinating with the Company's internal team to ensure timely processing and payment execution
Broskay, Cole	9/15/2025	0.9	Conduct calculation review of historical payment terms analysis work book
Campbell, Lyndsay	9/15/2025	2.2	Analyze time by business unit and prepare supporting detail
Cook, Jacob	9/15/2025	1.1	Review of invoices to be paid in EMEA post-petition payment run for WE 9/19
Cook, Jacob	9/15/2025	0.3	Call with Company LATAM accounting team re: payment 'audit' results
Cook, Jacob	9/15/2025	0.4	Email correspondence with internal A&M re: payment 'audit' results
Cook, Jacob	9/15/2025	1.6	Review of refreshed 'Ready to Pay' post-petition accounts payable for EMEA for WE 9/19
Cook, Jacob	9/15/2025	0.4	Review of reporting received for prior week ending 9/12 for actual vendor spend
Cook, Jacob	9/15/2025	1.1	Review of vendors with adjusted post-petition payment terms in EMEA and corresponding impact on payment run for WE 9/19
Cui, Maggie	9/15/2025	1.3	Review the CIA Tracker and vendor payment lists and provide guidance on unclear items and issues encountered
Grossi, Nick	9/15/2025	1.5	Revise and update the corporate liquidity forecast
Grossi, Nick	9/15/2025	1.1	Prepare comprehensive updated extended forecast model
Hamilton, Makenna	9/15/2025	1.1	Summarize daily cash balances in PowerPoint format
Hamilton, Makenna	9/15/2025	0.5	Call with G. Schmelter and M. Hamilton (A&M) re. EMEA payment run disbursement detail
Hamilton, Makenna	9/15/2025	0.2	Call with M. Hamilton and M. Jain (A&M) to discuss reconciliation of OCP payments to vendor data
Hamilton, Makenna	9/15/2025	0.5	Call with M. Hamilton and M. Jain (A&M) re. NAFTA flash cash reconciliation

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Time Detail by Activity
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DIP FINANCING & CASH FLOW

Professional	Date	Hours	Activity
Hamilton, Makenna	9/15/2025	0.3	Respond to OCP related email thread
Hamilton, Makenna	9/15/2025	1.9	Integrate Japan bank balances into regional BVA files
Hamilton, Makenna	9/15/2025	1.4	Read court docs and verify filing details of retained professionals
Hamilton, Makenna	9/15/2025	1.9	Integrate EMEA bank balances into regional BVA files
Hamilton, Makenna	9/15/2025	1.9	Integrate NAFTA bank balances into regional BVA files
Hamilton, Makenna	9/15/2025	1.9	Integrate "Other Regions" bank balances into regional BVA files
Hamilton, Makenna	9/15/2025	1.9	Produce daily liquidity report for all cash balances
Jain, Manasvi	9/15/2025	0.2	Call with M. Hamilton and M. Jain (A&M) to discuss reconciliation of OCP payments to vendor data
Jain, Manasvi	9/15/2025	1.4	Prepare daily Flash Cash report 9/12
Jain, Manasvi	9/15/2025	1.4	Update bank balances from regional heads into regional files
Jain, Manasvi	9/15/2025	1.2	Reconcile NAFTA flash cash balances to regional treasury reported balances
Jain, Manasvi	9/15/2025	1.2	Incorporate daily new balances into Flash Cash
Jain, Manasvi	9/15/2025	0.9	Incorporate new currency translations into regional files
Jain, Manasvi	9/15/2025	0.8	Pull daily EMEA balances from online portal
Jain, Manasvi	9/15/2025	0.6	Update bank balances from regional heads in Flash Cash 9/12
Jain, Manasvi	9/15/2025	0.6	Pull the foreign exchange rate as of 9/12 and document it for financial reference
Jain, Manasvi	9/15/2025	0.5	Call with M. Hamilton and M. Jain (A&M) re. NAFTA flash cash reconciliation
Jain, Manasvi	9/15/2025	0.4	Pull daily Brazil balances from online portal
Jain, Manasvi	9/15/2025	0.3	Pull daily NAFTA balances from online portal
Jain, Manasvi	9/15/2025	0.2	Pull daily China balances from online portal
Jain, Manasvi	9/15/2025	2.3	Prepare Liquidity certificate for week ending 9/12
Jain, Manasvi	9/15/2025	0.3	Pull daily Japan balances 9/15 from online banking portal

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Time Detail by Activity
September 1, 2025 through September 30, 2025

DIP FINANCING & CASH FLOW

Professional	Date	Hours	Activity
Korol, Sammy	9/15/2025	0.4	Build clean monthly visualization of emergency loan debt, incorporating principal deferrals and deferral fees
Korol, Sammy	9/15/2025	1.1	Create clean summaries of monthly accrued and disbursed professional fees, both in Oku and USD
Korol, Sammy	9/15/2025	1.1	Extend the date range of the professional fee variance summary from the filing period, adding prepetition invoices, new firms, and success fees
Korol, Sammy	9/15/2025	0.9	Build clean monthly visualizations of accrued debt interest and interest payments for DIP tranches, factoring in OID and commitment fees
Korol, Sammy	9/15/2025	0.9	Create waterfall chart highlighting the individual firms with the largest contributions to accrued professional fee variance from the filing version
Korol, Sammy	9/15/2025	1.3	Create waterfall visualization of professional fee variance from filing to current forecast, segmented into debtors, creditors, and UST
Korol, Sammy	9/15/2025	0.8	Build monthly debt roll forwards for DIP tranches and emergency loan, incorporating separate schedules for each draw
Korol, Sammy	9/15/2025	0.4	Update professional fee tracker to detect errors in accrual dates and payment tags for estimates
Korol, Sammy	9/15/2025	0.5	Call with H. Waismann, L. Postolos, S. Korol (A&M) and Alix Partners to review weekly variance report for W/E 9.5
Korol, Sammy	9/15/2025	0.7	Segment variance report of accrued professional fees to attribute changes to actualizations, forecast adjustments, and new firm additions
Liu, Daniel	9/15/2025	2.8	Review the CIA application documents received on the afternoon of September 15 from Japan procurement team and log the tracker list
Liu, Daniel	9/15/2025	2.7	Review the CIA application documents received on the afternoon of September 15 from China procurement team and log the tracker list
Liu, Daniel	9/15/2025	1.1	Check China Manual Payment List and Japan CIA payment list from Company
Liu, Daniel	9/15/2025	2.7	Review the CIA application documents received on the morning of September 15 from the Japan and China procurement team and log the tracker list
Liv-Feyman, Alec	9/15/2025	0.7	Review POP uploads for TA POP analysis
Liv-Feyman, Alec	9/15/2025	0.3	Prepare all other analysis for vendors by spend for mapping analysis
Liv-Feyman, Alec	9/15/2025	0.3	Prepare last 3 weeks spend of large vendors for analysis
Liv-Feyman, Alec	9/15/2025	0.3	Prepare invoice coverage tracker for deliverable variance report
Liv-Feyman, Alec	9/15/2025	0.3	Prepare for and participate in daily cash in advance invoice and payment coordination call with J. Warren, M. Hill, L. Pack, E. Borgonovo, S. Pacheco, V. Nguyen, and A. Liv-Feyman (A&M) regarding issues as of Monday, September 15
Liv-Feyman, Alec	9/15/2025	0.6	Review CIA deliverable vendor processing status across regions

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Time Detail by Activity
September 1, 2025 through September 30, 2025

DIP FINANCING & CASH FLOW

Professional	Date	Hours	Activity
Liv-Feyman, Alec	9/15/2025	0.8	Prepare mapping of all CIA vendors for AP vendor names
Liv-Feyman, Alec	9/15/2025	0.8	Review CIA tracker for large spend figures to determine accuracy
Liv-Feyman, Alec	9/15/2025	0.8	Prepare email template for deliverable invoice report
Liv-Feyman, Alec	9/15/2025	0.9	Update processing detail breakdown for NAFTA vendor deliverable
Liv-Feyman, Alec	9/15/2025	0.9	Analyze vendor tracker processing summary for deliverable output
Liv-Feyman, Alec	9/15/2025	0.9	Update last 3 weeks of top vendor spend for mapping reconciliation
Liv-Feyman, Alec	9/15/2025	1.1	Analyze CIA deliverable LATAM vendor payment status updates
Liv-Feyman, Alec	9/15/2025	1.1	Prepare invoice coverage analysis updates
Liv-Feyman, Alec	9/15/2025	1.2	Examine CIA deliverable LATAM vendor status classification updates
Liv-Feyman, Alec	9/15/2025	1.2	Develop CIA deliverable processing metrics by vendor classification
Liv-Feyman, Alec	9/15/2025	0.3	Correspond with M. Hill (A&M) regarding cash in advance vendor mapping updates
Nguyen, Vi Hoa	9/15/2025	0.8	Ensure documentation is complete, approve prepayment requests, and direct them to the responsible team
Nguyen, Vi Hoa	9/15/2025	0.3	Prepare for and participate in daily cash in advance invoice and payment coordination call
Nguyen, Vi Hoa	9/15/2025	2.6	Check the necessary documents, authorize cash-in-advance requests, and delegate them to the right team
Nguyen, Vi Hoa	9/15/2025	2.1	Review all mandatory documentation, sanction cash in advance, and forward cases to the designated team
Nguyen, Vi Hoa	9/15/2025	1.9	Examine the submitted documents, approve upfront cash requests, and assign tasks to the correct team
Nguyen, Vi Hoa	9/15/2025	1.3	Verify required paperwork, approve advance cash requests, and route them to the appropriate team
Nguyen, Vi Hoa	9/15/2025	1.6	Audit the required files, authorize advance payments, and transfer them to the proper team
Pacheco, Santiago	9/15/2025	1.6	Reject and request correction on incorrect CIA claims
Pacheco, Santiago	9/15/2025	2.1	Review cash in advance requests from the CIA inbox
Pacheco, Santiago	9/15/2025	0.3	Prepare for and participate in daily cash in advance invoice and payment coordination call with J. Warren, M. Hill, L. Pack, E. Borgonovo, S. Pacheco, V. Nguyen, and A. Liv-Feyman (A&M) regarding issues as of Monday, September 15
Pacheco, Santiago	9/15/2025	1.6	Send cash in advance requests to AP team for payment

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Time Detail by Activity
September 1, 2025 through September 30, 2025

DIP FINANCING & CASH FLOW

Professional	Date	Hours	Activity
Pacheco, Santiago	9/15/2025	1.7	Review status for cash in advance requests with AP team
Pack, Laura	9/15/2025	0.3	Prepare for and participate in daily cash in advance invoice and payment coordination call with J. Warren, M. Hill, L. Pack, E. Borgonovo, S. Pacheco, V. Nguyen, and A. Liv-Feyman (A&M) regarding issues as of Monday, September 15
Pack, Laura	9/15/2025	2.1	Monitor and log invoices received in the CIA inbox for EMEA and NAFTA
Pack, Laura	9/15/2025	2.6	Examine submitted documents to ensure compliance with pro-forma invoices, check for accuracy and completeness, and authorize further processing (LATAM)
Pack, Laura	9/15/2025	2.7	Collaborate with Purchasing and Logistics by providing required details or clarifications to ensure timely and seamless payment execution for CIA submissions
Pack, Laura	9/15/2025	2.8	Review and authorization of invoices requiring advance payments to ensure fast processing and timely payment execution (EMEA requests)
Postolos, Lucas	9/15/2025	0.9	Review of inputs from regional teams to incorporate into DIP Budget variance analysis for week ending September 12
Postolos, Lucas	9/15/2025	0.4	Prepare documentation for Alix team regarding requested bank data and payment runs
Postolos, Lucas	9/15/2025	0.7	Revise structure of non-debtor cash balances prior to sharing with Alix team as requested
Postolos, Lucas	9/15/2025	1.1	Correspond with Company management and M. Hamilton (A&M) regarding professional fee payments coming due, including research into invoices
Postolos, Lucas	9/15/2025	1.2	Review of reconciliation provided by G. Schmelter (A&M) regarding vendor payments across data sources, including providing comments
Postolos, Lucas	9/15/2025	0.5	Call with H. Waismann, L. Postolos, S. Korol (A&M) and Alix Partners to review weekly variance report for W/E 9.5
Schmelter, Griffen	9/15/2025	0.6	Determine intercompany transactions within the Japan actuals model for week ending 9/12
Schmelter, Griffen	9/15/2025	0.6	Push Japan bank data in Japan actuals model for week ending 9/12
Schmelter, Griffen	9/15/2025	0.2	Push old payment run into new payment run for week ending 9/12
Schmelter, Griffen	9/15/2025	0.2	Pull Kyriba bank data for Japan for week ending 9/12
Schmelter, Griffen	9/15/2025	0.3	Prepare and distribute flash cash report for 9/16
Schmelter, Griffen	9/15/2025	0.4	Push Kyriba bank data for China, Braze, Thailand, and Malaysia for week ending 9/12 into Other regions actuals model
Schmelter, Griffen	9/15/2025	0.2	Pull Kyriba bank data for China, Brazil, Thailand, and Malayasia for week ending 9/12
Schmelter, Griffen	9/15/2025	0.4	Push Kyriba bank data for Japan for week ending 9/12 in Japan actuals model

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Time Detail by Activity
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DIP FINANCING & CASH FLOW

Professional	Date	Hours	Activity
Schmelter, Griffen	9/15/2025	0.4	Push Bank data incremental to Kyriba into Japan actuals model for week ending 9/12
Schmelter, Griffen	9/15/2025	0.4	Correspond with Brazil treasury team on exceptional intercompany transactions for which there are no matching transactions for week ending 9/12
Schmelter, Griffen	9/15/2025	0.5	Call with G. Schmelter and M. Hamilton (A&M) re. EMEA payment run disbursement detail
Schmelter, Griffen	9/15/2025	0.5	Determine whether proposed 9/12 bank balances are accurate based on information provided by regional treasury teams
Schmelter, Griffen	9/15/2025	0.6	Map intercompany counterparties with the Other Regions actuals model for week ending 9/12
Schmelter, Griffen	9/15/2025	1.4	Reconcile Japan actuals model bank activity to ending bank balances for week ending 9/12
Schmelter, Griffen	9/15/2025	0.6	Prepare receipts by customer summary for China for week ending 6/13 and consolidate into shared version to be distributed
Schmelter, Griffen	9/15/2025	1.3	Map intercompany counterparties with the Japan actuals model for week ending 9/12
Schmelter, Griffen	9/15/2025	1.5	Reconcile Other Regions actuals model bank activity to ending bank balances for week ending 9/12
Schmelter, Griffen	9/15/2025	1.9	Determine intercompany transactions within the Other Regions actuals model for week ending 9/12
Schmelter, Griffen	9/15/2025	0.7	Prepare external version of receipts by customer by region report that includes forecast for weeks from petition date until 8/1
Schmelter, Griffen	9/15/2025	1.3	Map Brazilian Kyriba data into specific 13 week disbursements categories for week ending 9/12
Schmelter, Griffen	9/15/2025	0.7	Push Brazil Payment run for week ending 9/12 in Other regions actuals model
Shahbain, Abraham	9/15/2025	0.7	Review and update cash allocation funding needs based on feedback received
Shahbain, Abraham	9/15/2025	1.3	Review and provide feedback on analysis summarizing disbursements by type
Shahbain, Abraham	9/15/2025	0.2	Call with Company Treasury, C. Turner (A&M), and A. Shahbain (A&M) to discuss weekly cash funding
Shiffman, David	9/15/2025	0.7	Correspond with Treasury regarding covenant compliance calculations
Shiffman, David	9/15/2025	0.6	Correspond with A&M vendor team regarding JV prepetition payments
Shiffman, David	9/15/2025	0.4	Correspond with A&M team regarding draft monthly projections
Shiffman, David	9/15/2025	0.5	Call with A&M and Alix to review DIP variance reporting
Shiffman, David	9/15/2025	0.8	Correspond with K&E and Treasury regarding upcoming DIP draw
Shiffman, David	9/15/2025	2.7	Prepare and review materials in advance of liquidity workshop with Company

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Time Detail by Activity
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DIP FINANCING & CASH FLOW

Professional	Date	Hours	Activity
Turner, Cari	9/15/2025	1.4	Review and provide comments on latest draft monthly DIP forecast
Turner, Cari	9/15/2025	0.6	Review and provide comments on latest DIP bridge slides
Turner, Cari	9/15/2025	0.4	Discuss DIP slides with the Company purchasing team
Turner, Cari	9/15/2025	0.2	Call with Company Treasury, C. Turner (A&M), and A. Shahbain (A&M) to discuss weekly cash funding
Waismann, Heitor	9/15/2025	0.5	Call with H. Waismann, L. Postolos, S. Korol (A&M) and Alix Partners to review weekly variance report for W/E 9.5
Waismann, Heitor	9/15/2025	1.5	Prepare support material for liquidity workshop including latest cash flow forecast, first-day-motion forecast, and other summaries
Waismann, Heitor	9/15/2025	1.9	Update support material for liquidity workshop with comments from A&M leader
Waismann, Heitor	9/15/2025	0.4	Update professional fee estimates for two firms that provide services to the Company
Warren, Joseph	9/15/2025	0.2	Prepare for and participate in daily cash in advance invoice and payment coordination call with J. Warren, M. Hill, L. Pack, E. Borgonovo, S. Pacheco, V. Nguyen, and A. Liv-Feyman (A&M) regarding issues as of Monday, September 15
Webber, Dan	9/15/2025	0.5	Call with R. Kwastieniet, et al. (K&E), D. de Gosztanyi, et al. (PJT) to discuss certain draft stipulation and company cash position
Webber, Dan	9/15/2025	0.2	Review correspondence with Company management and D. Shiffman (A&M) regarding DIP covenant testing
Weiland, Brad	9/15/2025	0.2	Correspond with L. Postolos (A&M), M. Dvorak (A&M) re projected cash flow items
Zehetmair, Stefan	9/15/2025	2.1	Support with management of Cash in Advance (CIA) mailbox
Zhu, Judith	9/15/2025	0.2	Update the CIA dashboard template to include data for the week ending September 20 (W/E 9/20)
Zhu, Judith	9/15/2025	0.2	Review China CIA payment list provided by Company to check if it aligns with A&M's approval, and follow up with Company on any discrepancies
Zhu, Judith	9/15/2025	1.6	Review Japan and China CIAs received in the afternoon (2nd batch) and respond to the procurement and processing team (Company)
Zhu, Judith	9/15/2025	0.3	Review Procurement's responses for the rejected CIA requests and reply accordingly
Zhu, Judith	9/15/2025	0.4	Review and update the track list and vendor payment list as of September 15, and compile a summary of the daily CIA payment status
Zhu, Judith	9/15/2025	1.9	Review the Japan and China CIAs received in the morning and respond to the procurement and processing team (Company)
Zhu, Judith	9/15/2025	0.3	Check whether the CIA requests are duplicates, and follow up with Procurement (Company)
Zhu, Judith	9/15/2025	0.4	Analyze monthly vendor CIA application trends, and discuss any unusual changes with the Company

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DIP FINANCING & CASH FLOW

Professional	Date	Hours	Activity
Zhu, Judith	9/15/2025	0.8	Review the Japan and China CIAs received in the evening and respond to the procurement and processing team (Company)
Zhu, Judith	9/15/2025	0.4	Discuss with Company to address the irregularity in the one-year CIA payment arrangement
Zhu, Judith	9/15/2025	0.4	Communicate with J. Warren and M. Hill (A&M) regarding the CIA Approval for the specific vendor
Zhu, Judith	9/15/2025	1.7	Review Japan and China CIAs received in the afternoon (1st batch) and respond to the procurement and processing team (Company)
Zhu, Judith	9/15/2025	0.1	Check and update the latest TA list
Zhu, Judith	9/15/2025	0.1	Review Teams conversation history (CIA and TA related) and email correspondence
Athreya, Abhi	9/16/2025	0.3	Review information related to which Ordinary Course Professionals (OCP) require cap increases ahead of discussion
Athreya, Abhi	9/16/2025	0.2	Call with B. Weiland, M. Dvorak, J. Rybarczyk, M. Hamilton, and A. Athreya (A&M) re: Ordinary Course Professional (OCP) fee cap adjustments
Bombara, Jonathan	9/16/2025	0.2	Call with C. Broskay and J. Bombara (A&M) regarding updates to terms analysis work book
Bombara, Jonathan	9/16/2025	0.4	Call with C. Broskay and J. Bombara (A&M) regarding update on historical payment terms analysis
Borgonovo, Erik	9/16/2025	0.8	Collect payment confirmations and reconcile them with vendor accounts requiring proof before releasing goods
Borgonovo, Erik	9/16/2025	1.1	Support Company's EMEA buyers and planners in diagnosing issues behind blocked or delayed invoices and provide actionable corrective guidance
Borgonovo, Erik	9/16/2025	2.2	Oversee LATAM invoice tracking, avoiding duplicates and ensuring data consistency across systems
Borgonovo, Erik	9/16/2025	1.6	Resolve blocked invoice cases by identifying root causes and implementing solutions to prevent delays in critical goods and services
Borgonovo, Erik	9/16/2025	2.6	Keep CIA request updates well-organized to ensure full traceability and facilitate reporting, forecasting, and escalation handling
Borgonovo, Erik	9/16/2025	0.9	Verify whether vendors have signed trade agreements with Company and review their terms to determine whether CIA is applicable or should be challenged
Broskay, Cole	9/16/2025	0.4	Call with C. Broskay and J. Bombara (A&M) regarding update on historical payment terms analysis
Broskay, Cole	9/16/2025	0.8	Provide feedback on DPO output tables for historical payment term analysis
Broskay, Cole	9/16/2025	0.2	Call with C. Broskay and J. Bombara (A&M) regarding updates to terms analysis work book
Campbell, Lyndsay	9/16/2025	0.9	Call with L. Kordupel and L. Campbell (A&M) regarding disbursement forecast for purposes of cash forecasting
Cook, Jacob	9/16/2025	0.6	Review of invoices to be paid in NAFTA post-petition payment run for WE 9/19

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DIP FINANCING & CASH FLOW

Professional	Date	Hours	Activity
Cook, Jacob	9/16/2025	0.3	Review of outstanding accounts payable for vendors with trade agreements to be paid WE 9/19
Cook, Jacob	9/16/2025	0.3	Call with J. Cook (A&M) and A. Shahbain (A&M) to discuss payment proposals
Cook, Jacob	9/16/2025	0.4	Review of outstanding accounts payable for vendors with email trade agreements to be paid WE 9/19
Cook, Jacob	9/16/2025	0.4	Review of refreshed 'Ready to Pay' post-petition accounts payable for NAFTA for WE 9/19
Cook, Jacob	9/16/2025	0.6	Review of vendors with adjusted post-petition payment terms in NAFTA and corresponding impact on payment run for WE 9/19
Cook, Jacob	9/16/2025	0.7	Review of invoices to be paid in NAFTA post-petition payment run for WE 9/19
Cook, Jacob	9/16/2025	0.6	Review of executed trade agreement payment schedules for trade agreements to be paid WE 9/19
Cook, Jacob	9/16/2025	0.7	Review of vendors with adjusted post-petition payment terms in NAFTA and corresponding impact on payment run for WE 9/19
Cook, Jacob	9/16/2025	0.7	Select invoices to be paid and application of FDM coding for email trade agreement payments WE 9/19
Cook, Jacob	9/16/2025	0.8	Review of historical payments made against trade agreements since execution for trade agreements to be paid WE 9/19
Cook, Jacob	9/16/2025	0.8	Review of executed email trade agreement payment schedules for trade agreements to be paid WE 9/19
Cook, Jacob	9/16/2025	0.9	Review of historical payments made against email trade agreements since execution for trade agreements to be paid WE 9/19
Cook, Jacob	9/16/2025	0.9	Review of AP due related to certain imposed supplier for WE 9/19
Cook, Jacob	9/16/2025	1.1	Select invoices to be paid and application of FDM coding for trade agreement payments WE 9/19
Cui, Maggie	9/16/2025	1.4	Review the CIA Tracker and vendor payment lists and provide guidance on unclear items and issues encountered
Cui, Maggie	9/16/2025	0.4	Discuss the Company's CIA, PRE and 503 payment issues with M. Cui (A&M) and J. Zhu (A&M)
Dvorak, Michael	9/16/2025	0.2	Call with B. Weiland, M. Dvorak, J. Rybarczyk, M. Hamilton, and A. Athreya (A&M) re: Ordinary Course Professional (OCP) fee cap adjustments
Grossi, Nick	9/16/2025	1.6	Participate in liquidity workshop with T. Simion, N. Grossi, C. Turner, D. Shiffman, H. Waismann (A&M) and Company to review board meeting presentation
Grossi, Nick	9/16/2025	2.6	Participate in liquidity workshop with T. Simion, N. Grossi, C. Turner, D. Shiffman, H. Waismann (A&M) and Company to discuss updated draft of long term cash flow forecast and associated sensitivities
Grossi, Nick	9/16/2025	2.5	Participate in liquidity workshop with T. Simion, N. Grossi, C. Turner, D. Shiffman, H. Waismann (A&M) and Company to review initial DIP budget assumptions and discuss action plans to investigate variances for June and July actuals
Grossi, Nick	9/16/2025	0.5	Prepare and participate in discussion with D Orlofsky and B Hunter (Alix) related to liquidity

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Professional	Date	Hours	Activity
Grossi, Nick	9/16/2025	1.0	Meeting with N. Grossi, T. Simion, C. Turner, D. Shiffman (A&M), SVP, Alix Partners and Company to discuss vendor management updates and latest 13-week cash flow
Hamilton, Makenna	9/16/2025	1.2	Review declarations of disinterest to ensure internal OCP tracking accuracy
Hamilton, Makenna	9/16/2025	0.2	Call with B. Weiland, M. Dvorak, J. Rybarczyk, M. Hamilton, and A. Athreya (A&M) re: Ordinary Course Professional (OCP) fee cap adjustments
Hamilton, Makenna	9/16/2025	0.2	Call with M. Hamilton and M. Jain (A&M) re. professional fee tracker updates
Hamilton, Makenna	9/16/2025	0.3	Call with M. Hamilton and M. Jain (A&M) re. Flash Cash 9/16 updates
Hamilton, Makenna	9/16/2025	0.9	Conduct a review of the litigation tracker
Hamilton, Makenna	9/16/2025	1.1	Summarize daily cash balances in PowerPoint format
Hamilton, Makenna	9/16/2025	1.9	Produce daily liquidity report for all cash balances
Hamilton, Makenna	9/16/2025	1.1	Find all professional fee payments made in EMEA
Hamilton, Makenna	9/16/2025	1.1	Find all professional fee payments made in Japan
Jain, Manasvi	9/16/2025	1.2	Pull Other receipts for week ending 9/12
Jain, Manasvi	9/16/2025	0.3	Pull daily NAFTA balances from online portal
Jain, Manasvi	9/16/2025	0.3	Pull daily Japan balances 9/16 from online banking portal
Jain, Manasvi	9/16/2025	0.3	Call with M. Hamilton and M. Jain (A&M) re. Flash Cash 9/16 updates
Jain, Manasvi	9/16/2025	0.2	Pull daily China balances from online portal
Jain, Manasvi	9/16/2025	0.8	Update Flash Cash with Mexico balances from NAFTA treasury team
Jain, Manasvi	9/16/2025	0.9	Update master bank account list to reflect 9/12 balances
Jain, Manasvi	9/16/2025	1.2	Update professional fees tracker with invoices paid
Jain, Manasvi	9/16/2025	2.3	Pull NAFTA receipts for week ending 9/12
Jain, Manasvi	9/16/2025	2.6	Prepare daily Flash Cash report 9/15
Jain, Manasvi	9/16/2025	2.8	Update regional treasury reported bank balances in all regional files
Jain, Manasvi	9/16/2025	0.6	Pull daily EMEA balances from online portal

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Professional	Date	Hours	Activity
Jain, Manasvi	9/16/2025	0.4	Pull daily Brazil balances from online portal
Jain, Manasvi	9/16/2025	0.2	Call with M. Hamilton and M. Jain (A&M) re. professional fee tracker updates
Kordupel, Lewis	9/16/2025	0.2	Call with H. Waismann and L. Kordupel (A&M) re: weekly cash flow forecast inputs
Kordupel, Lewis	9/16/2025	0.9	Call with L. Kordupel and L. Campbell (A&M) regarding disbursement forecast for purposes of cash forecasting
Korol, Sammy	9/16/2025	0.4	Create checks for the professional fee creditor-vs-debtor variance report by comparing against the live disbursement forecast and historical disbursement actuals
Korol, Sammy	9/16/2025	0.9	Summarize all pre-petition disbursements to debtor professionals by firm and by month, and incorporate results into extended debtor professional disbursement summary
Korol, Sammy	9/16/2025	1.3	Build weekly and monthly acceleration reports by individual customer for the calendar month of August
Korol, Sammy	9/16/2025	1.3	Summarize all pre-petition disbursements to creditor professionals by firm and by month, and incorporate results into extended debtor professional disbursement summary
Korol, Sammy	9/16/2025	0.6	Create consolidated visualization of the monthly liquidity forecast based on live data
Korol, Sammy	9/16/2025	1.1	Create acceleration summary by individual customer for the first half on August based on provided data from MAR
Korol, Sammy	9/16/2025	0.5	Create presentation shell to outline overall liquidity and adjustments to liquidity from customer impacts
Korol, Sammy	9/16/2025	0.8	Build summary of acceleration by individual customer for the last two weeks of August
Korol, Sammy	9/16/2025	0.8	Create summary of all actual and forecasted disbursements for creditor professionals until projected emergence
Korol, Sammy	9/16/2025	0.5	Build monthly report showing variance between debtor professional fee disbursements and creditor professional fee disbursements
Korol, Sammy	9/16/2025	0.7	Clean disbursement data from Company to identify all pre-petition professional fee disbursements
Korol, Sammy	9/16/2025	0.6	Compare and verify professional fee disbursements in the professional fee tracker against the provided Company data
Korol, Sammy	9/16/2025	0.6	Create summary of all actual and forecasted disbursements for debtor professionals until projected emergence
Korol, Sammy	9/16/2025	0.7	Incorporate pre-petition professional fee disbursements into the extended monthly variance report comparing debtor and creditor professional fees
Liu, Daniel	9/16/2025	2.8	Review the CIA application documents received on the afternoon of September 16 from China procurement team and log the tracker list
Liu, Daniel	9/16/2025	2.7	Review the CIA application documents received on the morning of September 16 from the Japan and China procurement team and log the tracker list
Liu, Daniel	9/16/2025	2.4	Review the CIA application documents received on the afternoon of September 16 from Japan procurement team and log the tracker list

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Professional	Date	Hours	Activity
Liu, Daniel	9/16/2025	0.8	Check China Manual Payment List and Japan CIA payment list from Company
Liv-Feyman, Alec	9/16/2025	0.6	Review vendor subject status tracker for EMEA region
Liv-Feyman, Alec	9/16/2025	1.1	Develop paid detail updates for EMEA vendor tracker
Liv-Feyman, Alec	9/16/2025	0.9	Examine vendor payment confirmation updates for EMEA deliverable
Liv-Feyman, Alec	9/16/2025	0.9	Update cash in advance supporting output with paid status changes
Liv-Feyman, Alec	9/16/2025	0.9	Update CIA tracker for additional invoices
Liv-Feyman, Alec	9/16/2025	0.8	Analyze payment paid breakdown for EUR currency vendors
Liv-Feyman, Alec	9/16/2025	0.4	Update daily processing figure variances
Liv-Feyman, Alec	9/16/2025	0.8	Update status summary of NAFTA regional division spend
Liv-Feyman, Alec	9/16/2025	0.2	Review daily processing figure variances
Liv-Feyman, Alec	9/16/2025	1.1	Prepare paid vendor analysis by division for last 4 weeks
Liv-Feyman, Alec	9/16/2025	1.2	Review CIA dashboard paid detail by currency
Liv-Feyman, Alec	9/16/2025	0.8	Update vendor mapping for new cash in advance vendors
Liv-Feyman, Alec	9/16/2025	1.3	Examine payment status classification for APAC vendor output
Liv-Feyman, Alec	9/16/2025	0.7	Prepare paid detail analysis for USD vendor payments
Liv-Feyman, Alec	9/16/2025	1.3	Review region mapping updates for new cash in advance agreements
Nguyen, Vi Hoa	9/16/2025	2.9	Keep a record of processed CIAs in Excel to aid reconciliation and prevent payment errors
Nguyen, Vi Hoa	9/16/2025	1.1	Assess required paperwork, authorize advance funds requests, and delegate them to the appropriate team
Nguyen, Vi Hoa	9/16/2025	0.6	Examine documentation, approve CIAs, and forward them to the respective contacts for booking and payment
Nguyen, Vi Hoa	9/16/2025	0.6	Register processed CIAs in Excel to improve reconciliation and eliminate duplicate payments
Nguyen, Vi Hoa	9/16/2025	2.7	Review supporting documents, approve early payment requests, and channel them to the relevant team
Nguyen, Vi Hoa	9/16/2025	1.6	Check for proper documentation, greenlight advance cash requests, and pass them to the assigned team

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Professional	Date	Hours	Activity
Nguyen, Vi Hoa	9/16/2025	1.4	Validate all necessary documentation, approve cash advances, and allocate them to the right team
Pacheco, Santiago	9/16/2025	1.5	Review CIA requests from the CIA inbox
Pacheco, Santiago	9/16/2025	0.9	Send cash in advance requests for payment
Pacheco, Santiago	9/16/2025	0.7	Review status for CIA requests with AP team
Pacheco, Santiago	9/16/2025	0.9	Reject and document any incorrect CIA claim requests
Pack, Laura	9/16/2025	2.2	Track incoming invoices in the CIA mailbox associated with EMEA and NAFTA
Pack, Laura	9/16/2025	2.6	Support Purchasing and Logistics with relevant information and clarifications to facilitate accurate and punctual processing of CIA payments
Pack, Laura	9/16/2025	2.8	Assess and approve invoices that mandate upfront payments for efficient handling and settlement (EMEA requests)
Pack, Laura	9/16/2025	2.7	Review all submitted files to confirm alignment with pro-forma invoices, validate correctness and completeness and grant approval for processing and payment (LATAM)
Postolos, Lucas	9/16/2025	0.4	Review of documentation related to professional fee tracker, including providing feedback to M. Hamilton (A&M)
Rybarczyk, Jodi	9/16/2025	0.2	Call with B. Weiland, M. Dvorak, J. Rybarczyk, M. Hamilton, and A. Athreya (A&M) re: Ordinary Course Professional (OCP) fee cap adjustments
Schmelter, Griffen	9/16/2025	1.4	Reconcile NAFTA bank activity to ending cash balances for week ending 9/12
Schmelter, Griffen	9/16/2025	0.4	Correspond with the Company Europe team on non cash payments that are included in the payment run for week ending 9/12
Schmelter, Griffen	9/16/2025	2.2	Map intercompany transactions within the EMEA actuals model for week ending 9/12
Schmelter, Griffen	9/16/2025	1.7	Map intercompany transactions within the NAFTA actuals model for week ending 9/12
Schmelter, Griffen	9/16/2025	1.0	Compile all intercompany transactions between the NAFTA, EMEA, Japan, and Other regions actuals model for week ending 9/12
Schmelter, Griffen	9/16/2025	0.8	Reconcile EMEA bank activity to ending cash balances for week ending 9/12
Schmelter, Griffen	9/16/2025	0.7	Identify other non-operating transactions within the identified intercompany transactions for week ending 9/12
Schmelter, Griffen	9/16/2025	0.7	Add manual NAFTA transactions to NAFTA actuals model for week ending 9/12
Schmelter, Griffen	9/16/2025	0.7	Identify intercompany transactions within the EMEA actuals model for week ending 9/12
Schmelter, Griffen	9/16/2025	0.6	Prepare and distribute list of intercompany transactions within EMEA for week ending 9/12 to determine whether these were actual cash transactions to EMEA treasury team

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Professional	Date	Hours	Activity
Schmelter, Griffen	9/16/2025	0.6	Identify intercompany transactions within the NAFTA actuals model for week ending 9/12
Schmelter, Griffen	9/16/2025	0.4	Reconcile Japan actuals model to company cash estimates for week ending 9/16
Schmelter, Griffen	9/16/2025	0.2	Correspond with A&M colleague on the treatment of non cash transactions within the EMEA payment run for week ending 9/12
Schmelter, Griffen	9/16/2025	0.4	Prepare and distribute flash cash report for 9/16
Schmelter, Griffen	9/16/2025	0.3	Identify intercompany transactions for which there is not matching intercompany transaction for EMEA and Japan actuals models for week ending 9/12
Schmelter, Griffen	9/16/2025	0.3	Correspond with A&M colleague on Interco transaction passing between NAFTA, EMEA and Japan for week ending 9/12
Schmelter, Griffen	9/16/2025	1.7	Identify intercompany transactions for which there is not matching intercompany transaction for EMEA and Japan actuals models for week ending 9/12
Shahbain, Abraham	9/16/2025	0.3	Call with A. Shahbain (A&M) and J. Warren (A&M) regarding analysis of cash in advance payments to understand typical coverage for a given pro forma invoice
Shahbain, Abraham	9/16/2025	0.3	Perform analysis of cash in advance payments to understand typical coverage for a given pro forma invoice
Shahbain, Abraham	9/16/2025	0.3	Call with J. Cook (A&M) and A. Shahbain (A&M) to discuss payment proposals
Shiffman, David	9/16/2025	1.6	Participate in liquidity workshop with T. Simion, N. Grossi, C. Turner, D. Shiffman, H. Waismann (A&M) and Company to review board meeting presentation
Shiffman, David	9/16/2025	0.7	Correspond with Company and K&E regarding upcoming DIP draw and steps to execute borrowing notices
Shiffman, David	9/16/2025	2.5	Participate in liquidity workshop with T. Simion, N. Grossi, C. Turner, D. Shiffman, H. Waismann (A&M) and Company to review initial DIP budget assumptions and discuss action plans to investigate variances for June and July actuals
Shiffman, David	9/16/2025	1.0	Meeting with N. Grossi, T. Simion, C. Turner, D. Shiffman (A&M), SVP, Alix Partners and the Company to discuss vendor management updates and latest 13-week cash flow
Shiffman, David	9/16/2025	2.6	Participate in liquidity workshop with T. Simion, N. Grossi, C. Turner, D. Shiffman, H. Waismann (A&M) and Company to discuss updated draft of long term cash flow forecast and associated sensitivities
Simion, Tony	9/16/2025	1.0	Meeting with N. Grossi, T. Simion, C. Turner, D. Shiffman (A&M), SVP, Alix Partners and Company to discuss vendor management updates and latest 13-week cash flow
Simion, Tony	9/16/2025	2.5	Participate in liquidity workshop with T. Simion, N. Grossi, C. Turner, D. Shiffman, H. Waismann (A&M) and Company to review initial DIP budget assumptions and discuss action plans to investigate variances for June and July actuals
Simion, Tony	9/16/2025	2.6	Participate in liquidity workshop with T. Simion, N. Grossi, C. Turner, D. Shiffman, H. Waismann (A&M) and Company to discuss updated draft of long term cash flow forecast and associated sensitivities

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Professional	Date	Hours	Activity
Simion, Tony	9/16/2025	1.6	Participate in liquidity workshop with T. Simion, N. Grossi, C. Turner, D. Shiffman, H. Waismann (A&M) and Company to review board meeting presentation
Turner, Cari	9/16/2025	1.0	Meeting with N. Grossi, T. Simion, C. Turner, D. Shiffman (A&M), SVP, Alix Partners and Company to discuss vendor management updates and latest 13-week cash flow
Turner, Cari	9/16/2025	2.6	Participate in liquidity workshop with T. Simion, N. Grossi, C. Turner, D. Shiffman, H. Waismann (A&M) and Company to discuss updated draft of long term cash flow forecast and associated sensitivities
Turner, Cari	9/16/2025	2.5	Participate in liquidity workshop with T. Simion, N. Grossi, C. Turner, D. Shiffman, H. Waismann (A&M) and Company to review initial DIP budget assumptions and discuss action plans to investigate variances for June and July actuals
Turner, Cari	9/16/2025	1.6	Participate in liquidity workshop with T. Simion, N. Grossi, C. Turner, D. Shiffman, H. Waismann (A&M) and Company to review board meeting presentation
Waismann, Heitor	9/16/2025	2.5	Participate in liquidity workshop with T. Simion, N. Grossi, C. Turner, D. Shiffman, H. Waismann (A&M) and Company to review initial DIP budget assumptions and discuss action plans to investigate variances for June and July actuals
Waismann, Heitor	9/16/2025	2.6	Participate in liquidity workshop with T. Simion, N. Grossi, C. Turner, D. Shiffman, H. Waismann (A&M) and Company to discuss updated draft of long term cash flow forecast and associated sensitivities
Waismann, Heitor	9/16/2025	2.4	Prepare additional scenarios for long term cash flow forecast model to sensitize cash-in-advance and first day motion relief assumptions
Waismann, Heitor	9/16/2025	1.8	Adjust board meeting presentation after comments from the Company team
Waismann, Heitor	9/16/2025	1.6	Participate in liquidity workshop with T. Simion, N. Grossi, C. Turner, D. Shiffman, H. Waismann (A&M) and Company to review board meeting presentation
Waismann, Heitor	9/16/2025	0.4	Review receipts from NAFTA for week ended 9/19 and 9/12 as per request from the Company
Waismann, Heitor	9/16/2025	0.4	Prepare carve out support by firm from latest professional fee forecast
Waismann, Heitor	9/16/2025	0.2	Call with H. Waismann and L. Kordupel (A&M) re: weekly cash flow forecast inputs
Warren, Joseph	9/16/2025	0.3	Call with A. Shahbain (A&M) and J. Warren (A&M) regarding analysis of cash in advance payments to understand typical coverage for a given pro forma invoice
Warren, Joseph	9/16/2025	0.3	Analyze A&M team current status on a cash in advance payment reporting request and provide feedback on the same
Warren, Joseph	9/16/2025	0.4	Analyze status of proof of payment process as of Tuesday, 9/16 and provide feedback to A&M team relating to the same
Warren, Joseph	9/16/2025	0.2	Prepare for and participate in daily cash in advance invoice and payment coordination call with J. Warren (A&M), M. Hill (A&M), L. Pack (A&M), E. Borgonovo (A&M), S. Pacheco (A&M), and V. Nguyen (A&M) Tuesday, September 16
Webber, Dan	9/16/2025	0.2	Review correspondences related to collateral diligence requests for DIP financing

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Professional	Date	Hours	Activity
Webber, Dan	9/16/2025	0.2	Working session with Company management to address collateral diligence requests related to DIP financing
Weiland, Brad	9/16/2025	0.2	Call with B. Weiland, M. Dvorak, J. Rybarczyk, M. Hamilton, and A. Athreya (A&M) re: Ordinary Course Professional (OCP) fee cap adjustments
Zehetmair, Stefan	9/16/2025	1.3	Support with management of Cash in Advance (CIA) mailbox
Zhu, Judith	9/16/2025	1.2	Review Japan and China CIAs received in the afternoon (1st batch) and respond to the procurement and processing team (Company)
Zhu, Judith	9/16/2025	0.4	Discuss the Company's CIA, PRE and 503 payment issues with M. Cui (A&M) and J. Zhu (A&M)
Zhu, Judith	9/16/2025	1.1	Review the Japan and China CIAs received in the morning and respond to the procurement and processing team (Company)
Zhu, Judith	9/16/2025	0.4	Hold a conference with the Company and J. Zhu (A&M) to discuss matters related to CIA, PRE, and 503 payments
Zhu, Judith	9/16/2025	0.4	Follow up with J. Warren (A&M) and M. Hill (A&M) regarding the CIA Approval for the specific vendor and respond to the Company
Zhu, Judith	9/16/2025	0.6	Review and update the track list and vendor payment list as of September 16, and compile a summary of the daily CIA payment status
Zhu, Judith	9/16/2025	0.2	Review Japan CIA payment list provided by Company to check if it aligns with A&M's approval and today's actual payment
Zhu, Judith	9/16/2025	1.7	Review Japan and China CIAs received in the afternoon (2nd batch) and respond to the procurement and processing team (Company)
Zhu, Judith	9/16/2025	0.4	Review China CIA payment list provided by Company to check if it aligns with A&M's approval, and follow up with Company on any discrepancies
Bombara, Jonathan	9/17/2025	0.2	Call with C. Broskay, R. Gordon and J. Bombara (A&M) regarding next steps in payment terms analysis
Borgonovo, Erik	9/17/2025	1.4	Coordinate across Company functions to ensure CIA requests are reviewed, approved, and submitted for payment without unnecessary delay
Borgonovo, Erik	9/17/2025	1.8	Assist proactively LATAM buyers and planners in addressing delays or rejections, offering practical solutions
Borgonovo, Erik	9/17/2025	1.8	Review advance-payment invoices and promptly approve urgent cases submitted through the CIA mailbox
Borgonovo, Erik	9/17/2025	0.2	Prepare for and participate in daily cash in advance invoice and payment coordination call with J. Warren, M. Hill, L. Pack, E. Borgonovo, S. Pacheco, S. Zehetmair, V. Nguyen, and A. Liv-Feyman (A&M) regarding issues as of 9/17
Borgonovo, Erik	9/17/2025	2.3	Review LATAM invoices requiring prepayment and grant fast-track approval for urgent CIA mailbox submissions
Borgonovo, Erik	9/17/2025	0.9	Serve as the primary reviewer of CIA-related invoice flows, balancing control requirements with operational responsiveness
Broskay, Cole	9/17/2025	0.4	Call with C. Broskay and J. Bombara (A&M) regarding update to payment terms model mechanics

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Professional	Date	Hours	Activity
Broskay, Cole	9/17/2025	0.2	Call with C. Broskay, R. Gordon and J. Bombara (A&M) regarding next steps in payment terms analysis
Broskay, Cole	9/17/2025	0.1	Correspond with internal team regarding updates to historical payment terms analysis
Campbell, Lyndsay	9/17/2025	0.3	Call with L. Kordupel and L. Campbell (A&M) regarding cash disbursement forecast
Caruso, Nicholas	9/17/2025	0.5	Meeting with Company team regarding regional budgeting and supplier negotiations
Cook, Jacob	9/17/2025	1.2	Review of FDM coding for reported actual payments for WE 9/12
Cook, Jacob	9/17/2025	1.2	Continue selection of invoices to be paid and application of FDM coding for trade agreement payments WE 9/19
Cook, Jacob	9/17/2025	1.1	Consolidate weekly payments made from NAFTA filing entities for WE 9/12
Cook, Jacob	9/17/2025	0.9	Continue selection of invoices to be paid and application of FDM coding for email trade agreement payments WE 9/19
Cook, Jacob	9/17/2025	0.6	Call with A&M (L. Kordupel and J. Cook) regarding vendor payment analysis, including next steps
Cook, Jacob	9/17/2025	0.6	Consolidate weekly payments made from China filing entities for WE 9/12
Cook, Jacob	9/17/2025	0.4	Email correspondence with various regional Company accounting teams re: payment of certain global trade agreements
Cook, Jacob	9/17/2025	0.4	Continue review of executed trade agreement payment schedules for trade agreements to be paid WE 9/19
Cook, Jacob	9/17/2025	1.4	Reconcile actuals reported vs. payments requested for WE 9/12
Cui, Maggie	9/17/2025	0.2	Discuss the draft communication concerning PRE and 503 payment matters with M. Cui (A&M) and J. Zhu (A&M)
Cui, Maggie	9/17/2025	0.6	Hold a conference with the Company, M. Cui (A&M), J. Zhu (A&M), and D. Liu (A&M) to discuss matters related to CIA, PRE, and 503 payments
Cui, Maggie	9/17/2025	1.3	Review the CIA Tracker and vendor payment lists and provide guidance on unclear items and issues encountered
Gordon, Robert	9/17/2025	0.2	Call with C. Broskay, R. Gordon and J. Bombara (A&M) regarding next steps in payment terms analysis
Grossi, Nick	9/17/2025	0.6	Review and provide comments re: weekly cash allocations
Grossi, Nick	9/17/2025	1.9	Prepare revised draft of the DIP budget for approval
Grossi, Nick	9/17/2025	0.9	Review cash variance report. Provide comments re: same
Hamilton, Makenna	9/17/2025	2.3	Review OCP payments for WE 8/8 in bank data
Hamilton, Makenna	9/17/2025	0.6	Call with M. Hamilton and S. Korol (A&M) to outline process for creating detailed summary of all SG&A transactions from filing

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Professional	Date	Hours	Activity
Hamilton, Makenna	9/17/2025	2.4	Review OCP payments for WE 8/1 in bank data
Hamilton, Makenna	9/17/2025	2.4	Review OCP payments for WE 8/15 in bank data
Hamilton, Makenna	9/17/2025	2.7	Review OCP payments for WE 7/18 in bank data
Hamilton, Makenna	9/17/2025	2.5	Review OCP payments for WE 7/25 in bank data
Jain, Manasvi	9/17/2025	0.8	Call with G. Schmelter and M. Jain (A&M) re. liquidity certificate 9/12
Jain, Manasvi	9/17/2025	0.6	Compile SG&A for EMEA for week ending 8/8
Jain, Manasvi	9/17/2025	0.6	Compile SG&A for Japan for week ending 8/8
Jain, Manasvi	9/17/2025	0.6	Compile SG&A for Japan for week ending 8/1
Jain, Manasvi	9/17/2025	0.7	Update bank account balances for all regions
Jain, Manasvi	9/17/2025	0.2	Pull daily China balances from online portal
Jain, Manasvi	9/17/2025	0.6	Compile SG&A for EMEA for week ending 8/1
Jain, Manasvi	9/17/2025	0.6	Compile SG&A for Japan for week ending 7/25
Jain, Manasvi	9/17/2025	0.3	Call with M. Jain and S. Korol (A&M) to discuss process of creating detailed SG&A summary from filing
Jain, Manasvi	9/17/2025	0.6	Compile SG&A for EMEA for week ending 7/18
Jain, Manasvi	9/17/2025	0.6	Compile SG&A for Japan for week ending 7/18
Jain, Manasvi	9/17/2025	0.4	Pull daily Brazil balances from online portal
Jain, Manasvi	9/17/2025	0.4	Compile SG&A for NAFTA for week ending 7/18
Jain, Manasvi	9/17/2025	0.4	Compile SG&A for NAFTA for week ending 7/25
Jain, Manasvi	9/17/2025	0.7	Compile SG&A for Other for week ending 7/18
Jain, Manasvi	9/17/2025	0.4	Compile SG&A for NAFTA for week ending 8/8
Jain, Manasvi	9/17/2025	0.7	Compile SG&A for another bank for week ending 8/8
Jain, Manasvi	9/17/2025	0.6	Compile SG&A for EMEA for week ending 7/25

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DIP FINANCING & CASH FLOW

Professional	Date	Hours	Activity
Jain, Manasvi	9/17/2025	0.3	Pull daily NAFTA balances from online portal
Jain, Manasvi	9/17/2025	0.8	Pull daily EMEA balances from online portal
Jain, Manasvi	9/17/2025	1.4	Update foreign exchange analysis for week ending 9/12
Jain, Manasvi	9/17/2025	0.7	Compile SG&A for Other for week ending 7/25
Jain, Manasvi	9/17/2025	0.3	Pull daily Japan balances 9/17 from online banking portal
Jain, Manasvi	9/17/2025	0.7	Compile SG&A for one bank for week ending 8/8
Jain, Manasvi	9/17/2025	0.4	Compile SG&A for NAFTA for week ending 8/1
Kordupel, Lewis	9/17/2025	2.2	Prepare disbursement analysis for weekly cash flow forecasting
Kordupel, Lewis	9/17/2025	0.3	Call with L. Kordupel and L. Campbell (A&M) regarding cash disbursement forecast
Korol, Sammy	9/17/2025	0.6	Build detailed summary of all Tax & Insurance and SG&A transactions for NAFTA in W/E 7.11, collecting Oku amounts and all relevant details from each payment processor
Korol, Sammy	9/17/2025	0.5	Build detailed summary of all Tax & Insurance and SG&A transactions for Japan in W/E 6.27, collecting Oku amounts and all relevant details from each payment processor
Korol, Sammy	9/17/2025	0.5	Reconcile total Oku amounts for individual SG&A and Tax & Insurance transactions with the published totals in the W/E 7.4 variance report, updating to include any previously excluded transactions
Korol, Sammy	9/17/2025	0.5	Build detailed summary of all Tax & Insurance and SG&A transactions for China, Brazil, and other regions in W/E 7.11, collecting Oku amounts and all relevant details from each payment processor
Korol, Sammy	9/17/2025	0.4	Build detailed summary of all Tax & Insurance and SG&A transactions for NAFTA in W/E 6.20, collecting Oku amounts and all relevant details from each payment processor
Korol, Sammy	9/17/2025	0.4	Update checks for payment date errors in professional fee tracker
Korol, Sammy	9/17/2025	0.5	Build detailed summary of all Tax & Insurance and SG&A transactions for Japan in W/E 7.4, collecting Oku amounts and all relevant details from each payment processor
Korol, Sammy	9/17/2025	0.6	Reconcile total Oku amounts for individual SG&A and Tax & Insurance transactions with the published totals in the W/E 6.27 variance report, updating to include any previously excluded transactions
Korol, Sammy	9/17/2025	0.2	Call with H. Waismann and S. Korol (A&M) to analyze remittance timing of pre-petition assignments
Korol, Sammy	9/17/2025	0.3	Call with M. Jain and S. Korol (A&M) to discuss process of creating detailed SG&A summary from filing

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Professional	Date	Hours	Activity
Korol, Sammy	9/17/2025	0.4	Incorporate current EMEA data into factoring and acceleration reports for the calendar month of August
Korol, Sammy	9/17/2025	0.8	Build detailed summary of all Tax & Insurance and SG&A transactions for EMEA in W/E 7.11, collecting Oku amounts and all relevant details from each payment processor
Korol, Sammy	9/17/2025	0.8	Update source data for August acceleration and factoring reports, adjusting acceleration summaries for each week of August
Korol, Sammy	9/17/2025	0.7	Build detailed summary of all Tax & Insurance and SG&A transactions for EMEA in W/E 6.20, collecting Oku amounts and all relevant details from each payment processor
Korol, Sammy	9/17/2025	0.6	Build detailed summary of all Tax & Insurance and SG&A transactions for NAFTA in W/E 7.4, collecting Oku amounts and all relevant details from each payment processor
Korol, Sammy	9/17/2025	0.6	Call with M. Hamilton and S. Korol (A&M) to outline process for creating detailed summary of all SG&A transactions from filing
Korol, Sammy	9/17/2025	0.6	Reconcile total Oku amounts for individual SG&A and Tax & Insurance transactions with the published totals in the W/E 7.11 variance report, updating to include any previously excluded transactions
Korol, Sammy	9/17/2025	0.6	Build detailed summary of all Tax & Insurance and SG&A transactions for China, Brazil, and other regions in W/E 6.27, collecting Oku amounts and all relevant details from each payment processor
Korol, Sammy	9/17/2025	0.6	Build detailed summary of all Tax & Insurance and SG&A transactions for NAFTA in W/E 6.27, collecting Oku amounts and all relevant details from each payment processor
Korol, Sammy	9/17/2025	0.6	Build detailed summary of all Tax & Insurance and SG&A transactions for China, Brazil, and other regions in W/E 7.4, collecting Oku amounts and all relevant details from each payment processor
Korol, Sammy	9/17/2025	0.8	Build detailed summary of all Tax & Insurance and SG&A transactions for EMEA in W/E 7.4, collecting Oku amounts and all relevant details from each payment processor
Korol, Sammy	9/17/2025	0.8	Build detailed summary of all Tax & Insurance and SG&A transactions for EMEA in W/E 6.27, collecting Oku amounts and all relevant details from each payment processor
Korol, Sammy	9/17/2025	1.1	Create summary of variance from filing for accrued professional fees in USD and Oku
Korol, Sammy	9/17/2025	1.1	Build summary of all pre-petition assignments with forecasted outstanding remittances as of W/E 8.29
Korol, Sammy	9/17/2025	0.7	Build detailed summary of all Tax & Insurance and SG&A transactions for Japan in W/E 7.11, collecting Oku amounts and all relevant details from each payment processor
Liu, Daniel	9/17/2025	0.4	Assist vendor mapping in AP records and approved CIA list
Liu, Daniel	9/17/2025	2.4	Review the CIA application documents received on the morning of September 17 from the Japan and China procurement team and log the tracker list
Liu, Daniel	9/17/2025	2.4	Review the CIA application documents received on the afternoon of September 17 from China procurement team and log the tracker list

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Professional	Date	Hours	Activity
Liu, Daniel	9/17/2025	0.6	Hold a conference with the Company, M. Cui (A&M), J. Zhu (A&M), and D. Liu (A&M) to discuss matters related to CIA, PRE, and 503 payments
Liu, Daniel	9/17/2025	2.8	Review the CIA application documents received on the afternoon of September 17 from Japan procurement team and log the tracker list
Liu, Daniel	9/17/2025	0.3	Check China Manual Payment List and Japan CIA payment list from Company
Liv-Feyman, Alec	9/17/2025	0.4	Call with J. Warren, A. Liv-Feyman (A&M) regarding cash in advance vendor invoice coverage walkthrough
Liv-Feyman, Alec	9/17/2025	0.6	Review vendor master mapping for new cash in advance updates
Liv-Feyman, Alec	9/17/2025	0.8	Update paid vendor requests by requestor for last 4 weeks
Liv-Feyman, Alec	9/17/2025	0.8	Analyze cash in advance supporting output metrics for vendor payment paid
Liv-Feyman, Alec	9/17/2025	0.4	Prepare summary analysis of vendor status by requestor
Liv-Feyman, Alec	9/17/2025	0.9	Prepare payment confirmations analysis for last 4 weeks spend
Liv-Feyman, Alec	9/17/2025	0.4	Prepare vendor payment status analysis for LATAM deliverable
Liv-Feyman, Alec	9/17/2025	0.9	Update payment detail for invoices missing in tracker
Liv-Feyman, Alec	9/17/2025	1.1	Develop paid breakdown summary for GBP vendors
Liv-Feyman, Alec	9/17/2025	1.1	Develop region mapping updates for cash in advance tracking
Liv-Feyman, Alec	9/17/2025	1.2	Review cash in advance region mapping for paid improvements
Liv-Feyman, Alec	9/17/2025	1.2	Review paid status updates for MXN currency vendors
Liv-Feyman, Alec	9/17/2025	1.4	Examine new region mapping requirements for CIA paid
Liv-Feyman, Alec	9/17/2025	0.9	Update APAC cash in advance supporting output with vendor paid details
Liv-Feyman, Alec	9/17/2025	0.3	Update cash in advance supporting output APAC with vendor paid breakdown
Liv-Feyman, Alec	9/17/2025	0.2	Prepare for and participate in daily cash in advance invoice and payment coordination call with J. Warren, M. Hill, L. Pack, E. Borgonovo, S. Pacheco, S. Zehetmair, V. Nguyen, and A. Liv-Feyman (A&M) regarding issues as of 9/17
Nguyen, Vi Hoa	9/17/2025	0.6	Validate documents, approve CIAs, and forward them to the appropriate parties for booking and payment execution
Nguyen, Vi Hoa	9/17/2025	2.8	Review required paperwork, authorize CIAs, and send them to the designated contacts for booking and processing payments

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Professional	Date	Hours	Activity
Nguyen, Vi Hoa	9/17/2025	2.6	Note processed CIAs in Excel to help reconciliation and ensure no double payments occur
Nguyen, Vi Hoa	9/17/2025	1.4	Track processed CIAs in Excel to simplify reconciliation and avoid paying twice
Nguyen, Vi Hoa	9/17/2025	1.3	Record completed CIAs in Excel to support reconciliation and prevent duplicate payments
Nguyen, Vi Hoa	9/17/2025	0.9	Check documentation, grant approval for CIAs, and route them to the correct contacts for booking and payment handling
Nguyen, Vi Hoa	9/17/2025	0.2	Prepare for and participate in daily cash in advance invoice and payment coordination call
Pacheco, Santiago	9/17/2025	2.8	Review cash in advance requests from the CIA inbox
Pacheco, Santiago	9/17/2025	0.2	Prepare for and participate in daily cash in advance invoice and payment coordination call with J. Warren, M. Hill, L. Pack, E. Borgonovo, S. Pacheco, S. Zehetmair, V. Nguyen, and A. Liv-Feyman (A&M) regarding issues as of 9/17
Pacheco, Santiago	9/17/2025	1.6	Reject and request correction on incorrect CIA claims
Pacheco, Santiago	9/17/2025	1.4	Review status for CIA urgent requests
Pacheco, Santiago	9/17/2025	0.6	Call with the Company and S. Pacheco (A&M) to review urgent NAFTA CIA open items
Pacheco, Santiago	9/17/2025	1.9	Send cash in advance requests to AP team for payment
Pack, Laura	9/17/2025	2.6	Assess submitted CIA requests to verify conformity with pro-forma invoices, confirm accuracy and completeness, and approve processing and payment (LATAM)
Pack, Laura	9/17/2025	2.8	Examine and approve invoices involving necessary prepayments to enable prompt processing and execution of payments (EMEA requests)
Pack, Laura	9/17/2025	2.4	Track invoices in the CIA inbox covering EMEA and NAFTA
Pack, Laura	9/17/2025	2.4	Assist Purchasing and Logistics by delivering necessary inputs or clarifications to enable smooth and on-time execution of CIA-related payments
Pack, Laura	9/17/2025	0.2	Prepare for and participate in daily cash in advance invoice and payment coordination call with J. Warren, M. Hill, L. Pack, E. Borgonovo, S. Pacheco, S. Zehetmair, V. Nguyen, and A. Liv-Feyman (A&M) regarding issues as of 9/17
Postolos, Lucas	9/17/2025	1.8	Revise DIP Budget variance analysis materials for week ending September 12
Postolos, Lucas	9/17/2025	0.9	Research into geography of disbursements in DIP Budget forecast relative to cash actuals
Postolos, Lucas	9/17/2025	0.6	Prepare documentation for D. Shiffman and H. Waismann (A&M) regarding disbursements paid by European account on behalf of North American entities

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Professional	Date	Hours	Activity
Postolos, Lucas	9/17/2025	0.9	Correspond with T. Simion, M. Hamilton (A&M) and Treasury department regarding processing of professional fees
Schmelter, Griffen	9/17/2025	0.6	Update covenants summary for week ending 9/12 actuals information from various regional files
Schmelter, Griffen	9/17/2025	0.4	Prepare and distribute flash cash for 9/17 to various internal parties
Schmelter, Griffen	9/17/2025	1.1	Update receipts by customer file for week ending 9/12 for additional detail provided by the local treasury teams for all regions
Schmelter, Griffen	9/17/2025	0.8	Update consolidated actuals files for week ending 9/12 for pull from the various regional files
Schmelter, Griffen	9/17/2025	0.8	Push Brazilian receipts coding into receipts file for week ending 9/12
Schmelter, Griffen	9/17/2025	0.8	Call with G. Schmelter and M. Jain (A&M) re. liquidity certificate 9/12
Schmelter, Griffen	9/17/2025	0.5	Update bank balances summary within consolidated model for week ending 9/12
Schmelter, Griffen	9/17/2025	0.2	Identify intercompany transactions for which there is not matching intercompany transaction for NAFTA and Other Regions actuals models for week ending 9/12
Schmelter, Griffen	9/17/2025	0.7	Reconcile NAFTA actuals model to company cash estimates for week ending 9/16
Schmelter, Griffen	9/17/2025	0.6	Add first day motion support to consolidated actuals model for week ending 9/12
Schmelter, Griffen	9/17/2025	0.4	Update variance report PowerPoint for week ending 9/12 information
Schmelter, Griffen	9/17/2025	1.3	Push receipts by customer date into internal summary sheet that shows receipts by customer by region for week ending 9/12
Schmelter, Griffen	9/17/2025	1.5	Determine whether proposed intercompany sheet for week ending 9/12 is reconciled based on region to region movement of cash
Schmelter, Griffen	9/17/2025	1.4	Reconcile Other Regions actuals model to company cash estimates for week ending 9/16
Schmelter, Griffen	9/17/2025	0.6	Reconcile EMEA actuals model to company cash estimates for week ending 9/16
Schmelter, Griffen	9/17/2025	1.2	Update EMEA actuals model for transactions that are featured in both the payment run and bank activity for week ending 9/12
Shahbain, Abraham	9/17/2025	0.6	Review of trade agreement payment proposals
Shahbain, Abraham	9/17/2025	0.9	Review of post-petition payment proposals
Shahbain, Abraham	9/17/2025	0.7	Calls with Company treasury related to cash movements and vendor payments
Shahbain, Abraham	9/17/2025	0.4	Calls with Company Accounting related to vendor payment reconciliation
Shiffman, David	9/17/2025	0.8	Review weekly CIA spend and compare to forecast

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Professional	Date	Hours	Activity
Shiffman, David	9/17/2025	0.9	Prepare and review analysis of professional fee forecast for Management
Shiffman, David	9/17/2025	0.6	Working session with D. Webber, D. Shiffman (A&M), E. Swager, N. Howard, M. Young (K&E) regarding pending DIP draws
Shiffman, David	9/17/2025	0.6	Correspond with GLAS regarding sharing of DIP budget information with lenders
Shiffman, David	9/17/2025	1.4	Review recent SG&A bank detail and prepare analysis of potential mapping discrepancies
Shiffman, David	9/17/2025	1.1	Follow up coordination with Company and K&E regarding process for upcoming DIP draw
Simion, Tony	9/17/2025	0.8	Discuss with Management regarding actions to be taken with customers regarding vendor demands not supporting the chapter 11 process and negotiations
Waismann, Heitor	9/17/2025	0.7	Update cash flow model to incorporate latest changes to first day motion relief assumptions
Waismann, Heitor	9/17/2025	0.4	Adjust board meeting presentation after additional comments from the Company team
Waismann, Heitor	9/17/2025	1.0	Prepare payroll template for company key responsible to fill out with monthly amounts until June 2026
Waismann, Heitor	9/17/2025	0.6	Review analysis of outstanding factoring prepetition invoices prepared by A&M member
Waismann, Heitor	9/17/2025	0.8	Review professional fee side-by-side analysis comparing debtor's related firms and creditor's related firms disbursements for 2025 and 2026
Waismann, Heitor	9/17/2025	0.9	Review SG&A summary and prepare follow up questions to the Company related to mapping of VAT taxes and payroll
Waismann, Heitor	9/17/2025	1.3	Adjust professional fee side-by-side analysis comparing debtor's related firms and creditor's related firms disbursements for 2025 and 2026 to include summary of total breakdown by debtor and creditor
Waismann, Heitor	9/17/2025	2.1	Prepare analysis on payroll since filing to understand biggest discrepancies of historical forecast and actual amounts
Waismann, Heitor	9/17/2025	0.4	Update cash flow model to incorporate latest changes to liquidity levers and opportunities
Waismann, Heitor	9/17/2025	0.2	Call with H. Waismann and S. Korol (A&M) to analyze remittance timing of pre-petition assignments
Warren, Joseph	9/17/2025	0.2	Prepare for and participate in daily cash in advance invoice and payment coordination call with J. Warren, M. Hill, L. Pack, E. Borgonovo, S. Pacheco, S. Zehetmair, V. Nguyen, and A. Liv-Feyman (A&M) regarding issues as of 9/17
Warren, Joseph	9/17/2025	0.3	Call with J. Warren, A. Liv-Feyman (A&M) regarding cash in advance vendor invoice coverage walkthrough
Webber, Dan	9/17/2025	0.6	Working session with D. Webber, D. Shiffman (A&M), E. Swager, N. Howard, M. Young (K&E) regarding pending DIP draws
Zehetmair, Stefan	9/17/2025	2.9	Support with CIA tracking and CIA approval process
Zehetmair, Stefan	9/17/2025	2.9	Support with management of Cash in Advance (CIA) mailbox

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Professional	Date	Hours	Activity
Zehetmair, Stefan	9/17/2025	0.2	Prepare for and participate in daily cash in advance invoice and payment coordination call with J. Warren, M. Hill, L. Pack, E. Borgonovo, S. Pacheco, S. Zehetmair, V. Nguyen, and A. Liv-Feyman (A&M) regarding issues as of 9/17
Zehetmair, Stefan	9/17/2025	2.8	Support in checking, approving and distributing pro forma invoices to the relevant payment offices
Zhu, Judith	9/17/2025	0.2	Review China CIA payment list provided by Company to check if it aligns with A&M's approval, and follow up with Company on any discrepancies
Zhu, Judith	9/17/2025	0.2	Review Japan CIA payment list provided by Company to check if it aligns with A&M's approval and today's actual payment
Zhu, Judith	9/17/2025	0.6	Review Procurement's responses for the rejected CIA requests and reply accordingly
Zhu, Judith	9/17/2025	0.1	Review Teams conversation history (CIA and TA related) and email correspondence
Zhu, Judith	9/17/2025	0.3	Check and update the latest TA list
Zhu, Judith	9/17/2025	0.4	Review the Japan and China CIAs received in the evening and respond to the procurement and processing team (Company)
Zhu, Judith	9/17/2025	1.6	Review the Japan and China CIAs received in the morning and respond to the procurement and processing team (Company)
Zhu, Judith	9/17/2025	0.2	Respond to Company's email regarding CIA payment follow-up
Zhu, Judith	9/17/2025	1.6	Review Japan and China CIAs received in the afternoon (1st batch) and respond to the procurement and processing team (Company)
Zhu, Judith	9/17/2025	1.7	Review Japan and China CIAs received in the afternoon (2nd batch) and respond to the procurement and processing team (Company)
Zhu, Judith	9/17/2025	1.3	Verify the vendor names in newly signed TAs against the CIA approved vendor list and AP Master list as of August 4
Zhu, Judith	9/17/2025	0.8	Review and update the track list and vendor payment list as of September 17, and compile a summary of the daily CIA payment status
Zhu, Judith	9/17/2025	0.2	Discuss the draft communication concerning PRE and 503 payment matters with M. Cui (A&M) and J. Zhu (A&M)
Zhu, Judith	9/17/2025	0.6	Hold a conference with the Company, M. Cui (A&M), J. Zhu (A&M), and D. Liu (A&M) to discuss matters related to CIA, PRE, and 503 payments
Zhu, Judith	9/17/2025	0.4	Analyze monthly vendor CIA application trends, and discuss any unusual changes with the Company
Borgonovo, Erik	9/18/2025	1.6	Sign off on EMEA invoices requiring prepayment, prioritizing urgent CIA mailbox cases
Borgonovo, Erik	9/18/2025	0.7	Provide clear guidance to EMEA and LATAM purchasing and logistics teams to ensure timely CIA payment execution
Borgonovo, Erik	9/18/2025	1.8	Keep the Excel tracker updated with all key details (status, payment date, invoice number, vendor)
Borgonovo, Erik	9/18/2025	2.1	Analyze and authorize LATAM advance-payment invoices, submitting them for expedited processing

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Borgonovo, Erik	9/18/2025	2.7	Review and approve EMEA invoices requiring advance payments, ensuring urgent handling of all CIA mailbox requests
Borgonovo, Erik	9/18/2025	1.4	Update the Excel tracker with each new invoice received, ensuring accuracy and completeness
Broskay, Cole	9/18/2025	0.4	Call with R. Gordon, C. Broskay and J. Bombara (A&M) regarding July AP analysis
Broskay, Cole	9/18/2025	0.7	Review AP terms analysis work book to validate commentary incorporated into output tables
Caruso, Nicholas	9/18/2025	1.1	Meeting with Company team to discuss regional budgeting and trade agreement negotiations
Cook, Jacob	9/18/2025	2.1	Review of actual payments made during prior week against 'requested to pay' files distributed to company for adherence to payment proposals for WE 9/12 for EMEA at invoice level
Cook, Jacob	9/18/2025	1.3	Review of ad hoc payment requests received from Company purchasing related to non-trade agreement vendors
Cook, Jacob	9/18/2025	0.6	Consolidate weekly payments made from Turkey filing entities for WE 9/12
Cook, Jacob	9/18/2025	2.6	Review of actual payments made during prior week against 'requested to pay' files distributed to company for adherence to payment proposals for WE 9/12 for NAFTA at invoice level
Cui, Maggie	9/18/2025	1.3	Review the CIA Tracker and vendor payment lists and provide guidance on unclear items and issues encountered
Grossi, Nick	9/18/2025	1.9	Prepare liquidity initiative forecast risk and opportunities
Hamerski, Grace	9/18/2025	0.2	Call with L. Postolos and G. Hamerski (A&M) to discuss mapping of legal entities to business divisions
Hamilton, Makenna	9/18/2025	0.5	Call with L. Postolos, G. Schmelter, M. Hamilton, M. Jain (A&M) and Company to discuss NAFTA payment run variance
Hamilton, Makenna	9/18/2025	2.7	Review OCP payments for WE 9/5 in bank data
Hamilton, Makenna	9/18/2025	2.7	Review OCP payments for WE 8/29 in bank data
Hamilton, Makenna	9/18/2025	2.6	Review OCP payments for WE 8/22 in bank data
Jain, Manasvi	9/18/2025	0.7	Compile SG&A for Other for week ending 8/29
Jain, Manasvi	9/18/2025	0.6	Compile SG&A for EMEA for week ending 8/22
Jain, Manasvi	9/18/2025	0.2	Pull daily China balances from online portal
Jain, Manasvi	9/18/2025	0.3	Pull daily Japan balances 9/18 from online banking portal
Jain, Manasvi	9/18/2025	0.3	Pull daily NAFTA balances from online portal
Jain, Manasvi	9/18/2025	0.4	Compile SG&A for NAFTA for week ending 8/15

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Professional	Date	Hours	Activity
Jain, Manasvi	9/18/2025	0.4	Compile SG&A for NAFTA for week ending 8/22
Jain, Manasvi	9/18/2025	0.4	Compile SG&A for NAFTA for week ending 8/29
Jain, Manasvi	9/18/2025	0.4	Pull daily Brazil balances from online portal
Jain, Manasvi	9/18/2025	0.5	Call with L. Postolos, G. Schmelter, M. Hamilton, M. Jain (A&M) and Company to discuss NAFTA payment run variance
Jain, Manasvi	9/18/2025	0.8	Prepare Flash Cash forecast for 9/17
Jain, Manasvi	9/18/2025	0.6	Compile SG&A for Japan for week ending 8/15
Jain, Manasvi	9/18/2025	0.6	Compile SG&A for Japan for week ending 8/22
Jain, Manasvi	9/18/2025	0.6	Compile SG&A for EMEA for week ending 8/29
Jain, Manasvi	9/18/2025	0.6	Compile SG&A for Japan for week ending 8/29
Jain, Manasvi	9/18/2025	0.6	Pull daily EMEA balances from online portal
Jain, Manasvi	9/18/2025	0.7	Compile SG&A for Other for week ending 8/15
Jain, Manasvi	9/18/2025	0.7	Compile SG&A for Other for week ending 8/22
Jain, Manasvi	9/18/2025	0.7	Pull payments for 6/20-8/15 from online portal
Jain, Manasvi	9/18/2025	1.8	Reconcile Morocco and Romania payments with EMEA payment run
Jain, Manasvi	9/18/2025	0.6	Compile SG&A for EMEA for week ending 8/15
Korol, Sammy	9/18/2025	0.3	Build detailed summary of all Tax & Insurance and SG&A transactions for China, Brazil, and other regions in W/E 6.13, collecting Oku amounts and all relevant details from each payment processor
Korol, Sammy	9/18/2025	0.6	Build detailed summary of all Tax & Insurance and SG&A transactions for EMEA in W/E 6.13, collecting Oku amounts and all relevant details from each payment processor
Korol, Sammy	9/18/2025	0.2	Collect and file Company acceleration data from the first two weeks of September to prepare for acceleration report for the calendar month of September
Korol, Sammy	9/18/2025	0.6	Reconcile total Oku amounts for individual SG&A and Tax & Insurance transactions with the published totals in the W/E 6.13 variance report, updating to include any previously excluded transactions
Korol, Sammy	9/18/2025	0.6	Create cumulative summary of all SG&A and Tax & Insurance transactions from filing through August, consolidating all weeks

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Professional	Date	Hours	Activity
Korol, Sammy	9/18/2025	0.8	Reconcile total Oku amounts for individual SG&A and Tax & Insurance transactions with the published totals in the W/E 6.20 variance report, updating to include any previously excluded transactions
Korol, Sammy	9/18/2025	0.2	Build detailed summary of all Tax & Insurance and SG&A transactions for NAFTA in W/E 6.13, collecting Oku amounts and all relevant details from each payment processor
Korol, Sammy	9/18/2025	0.5	Build detailed summary of all Tax & Insurance and SG&A transactions for China, Brazil, and other regions in W/E 6.20, collecting Oku amounts and all relevant details from each payment processor
Korol, Sammy	9/18/2025	0.4	Build detailed summary of all Tax & Insurance and SG&A transactions for Japan in W/E 6.13, collecting Oku amounts and all relevant details from each payment processor
Korol, Sammy	9/18/2025	0.4	Construct summary of top SG&A recipients for W/E 9.12
Korol, Sammy	9/18/2025	0.3	Build detailed summary of all Tax & Insurance and SG&A transactions for Japan in W/E 6.20, collecting Oku amounts and all relevant details from each payment processor
Korol, Sammy	9/18/2025	0.9	Create monthly summaries for June, July, and August of all SG&A and Tax & Insurance transactions, consolidating all regions
Korol, Sammy	9/18/2025	0.2	Construct summary of top entities contributing to SG&A in W/E 9.12
Korol, Sammy	9/18/2025	0.4	Construct summary of total accrued professional and success fees, combining actual invoices and forecasts
Korol, Sammy	9/18/2025	0.3	Collect and file Company factoring data from the first two weeks of September to prepare for factoring report for the calendar month of September
Liu, Daniel	9/18/2025	1.2	Check China Manual Payment List and Japan CIA payment list from Company
Liu, Daniel	9/18/2025	2.6	Review the CIA application documents received on the morning of September 18 from the Japan and China procurement team and log the tracker list
Liu, Daniel	9/18/2025	2.7	Review the CIA application documents received on the afternoon of September 18 from Japan procurement team and log the tracker list
Liu, Daniel	9/18/2025	2.8	Review the CIA application documents received on the afternoon of September 18 from China procurement team and log the tracker list
Liv-Feyman, Alec	9/18/2025	0.9	Analyze historical AP spend by requestor for variance tracking
Liv-Feyman, Alec	9/18/2025	1.4	Create vendor master mapping for new cash in advance processing
Liv-Feyman, Alec	9/18/2025	1.3	Examine processing breakdown by currency for vendor analysis
Liv-Feyman, Alec	9/18/2025	1.2	Analyze historical AP spend vs CIA spend by month
Liv-Feyman, Alec	9/18/2025	1.2	Prepare processing detail updates for MXN currency vendors

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Professional	Date	Hours	Activity
Liv-Feyman, Alec	9/18/2025	1.2	Prepare CIA dashboard updates with vendor mapping details
Liv-Feyman, Alec	9/18/2025	1.1	Examine weekly vendor processing breakdown summary
Liv-Feyman, Alec	9/18/2025	0.9	Create mapping of CIA vendors to AP historical spend data
Liv-Feyman, Alec	9/18/2025	0.8	Develop invoice coverage tracker for LATAM vendor payments
Liv-Feyman, Alec	9/18/2025	1.6	Examine vendor payment processing breakdown for ASIA region
Liv-Feyman, Alec	9/18/2025	0.9	Develop vendor payment confirmation analysis for ASIA tracker
Liv-Feyman, Alec	9/18/2025	1.1	Review CIA dashboard metrics for LATAM vendor processing
Nguyen, Vi Hoa	9/18/2025	1.4	Verify documentation, authorize CIAs, and pass them along to the proper contacts for booking and payment processing
Nguyen, Vi Hoa	9/18/2025	2.2	Ensure documentation is accurate, approve CIAs, and direct them to the relevant contacts for booking and settlement
Nguyen, Vi Hoa	9/18/2025	2.9	Assess submitted documentation, approve CIAs, and deliver them to the responsible contacts for booking and payment
Nguyen, Vi Hoa	9/18/2025	2.9	Review supporting documentation, approve CIAs, and send them to the assigned contacts for booking and payments
Nguyen, Vi Hoa	9/18/2025	0.7	Log finalized CIAs in Excel to facilitate reconciliation and reduce duplicate payment risks
Pacheco, Santiago	9/18/2025	1.8	Reject and ask for correction on incorrect CIA claims
Pacheco, Santiago	9/18/2025	1.4	Review status for cash in advance requests
Pacheco, Santiago	9/18/2025	0.2	Prepare for and participate in daily cash in advance invoice and payment coordination call with J. Warren, M. Hill, L. Pack, E. Borgonovo, S. Pacheco, S. Zehetmair, V. Nguyen, and A. Liv-Feyman (A&M) regarding issues as of 9/18
Pacheco, Santiago	9/18/2025	2.2	Review CIA requests from the cash in advance email inbox
Pacheco, Santiago	9/18/2025	1.9	Send cash in advance requests to NAFTA PTP team for processing and payment
Pack, Laura	9/18/2025	2.4	Provide Purchasing and Logistics with needed information or clarifications to help guarantee efficient and timely handling of CIA submissions
Pack, Laura	9/18/2025	2.8	Check and approval of invoices with required advance payments to facilitate smooth processing and payment release (EMEA requests)
Pack, Laura	9/18/2025	2.4	Record and monitor all invoices arriving in the CIA inbox for the EMEA and NAFTA regions
Pack, Laura	9/18/2025	2.6	Check submitted documents for compliance with pro-forma invoices, ensure accuracy and completeness, and provide approval for processing and payment (LATAM)

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DIP FINANCING & CASH FLOW

Professional	Date	Hours	Activity
Postolos, Lucas	9/18/2025	0.5	Call with L. Postolos, G. Schmelter, M. Hamilton, M. Jain (A&M) and Company to discuss NAFTA payment run variance
Postolos, Lucas	9/18/2025	0.4	Correspond with T. Simion, M. Hamilton (A&M) and Treasury department regarding processing of professional fees
Postolos, Lucas	9/18/2025	0.7	Prepare analysis for D. Shiffman and H. Waismann (A&M) regarding disbursements paid by European account on behalf of North American entities
Postolos, Lucas	9/18/2025	2.1	Revise DIP Budget variance analysis materials for week ending September 12
Postolos, Lucas	9/18/2025	0.2	Call with L. Postolos and G. Hamerski (A&M) to discuss mapping of legal entities to business divisions
Schmelter, Griffen	9/18/2025	0.5	Call with L. Postolos, G. Schmelter, M. Hamilton, M. Jain (A&M) and Company to discuss NAFTA payment run variance
Schmelter, Griffen	9/18/2025	0.5	Determine payments that were listed as generated in the week ending 8/8 EMEA payment run that were shown as paid in the company supplier payment report
Schmelter, Griffen	9/18/2025	0.4	Prepare and distribute flash cash report for 9/18
Schmelter, Griffen	9/18/2025	0.4	Determine whether bank balances are ready to be sent to regional team for 9/12 for their confirmation
Schmelter, Griffen	9/18/2025	1.4	Categorize Chinese receipts data by customer for week ending 9/12 received from the Company Treasury team
Schmelter, Griffen	9/18/2025	0.4	Update FX summary for week ending 9/12 and input into consolidate actuals model
Schmelter, Griffen	9/18/2025	0.6	Update liquidity certificate to reflect updated version of bank account balances as of 9/12
Schmelter, Griffen	9/18/2025	0.7	Prepare listing of payments we were not able to reconcile within the NAFTA payment report for previous weeks
Schmelter, Griffen	9/18/2025	0.7	Push receipts categorization model data for week ending 9/12 to prepare internal receipts by customer by region summary
Schmelter, Griffen	9/18/2025	2.3	Push receipts detail from the variance actuals model for week ending 9/12 into actuals categorization model
Schmelter, Griffen	9/18/2025	0.8	Add Brazil receipts detail received from the company Brazil treasury team for week ending 9/12
Schmelter, Griffen	9/18/2025	0.9	Update internal receipts by customer by region summary for new by customer forecast received from A&M forecast team
Schmelter, Griffen	9/18/2025	1.5	Determine variance between Company cash balance calculation and A&M team calculation as of 9/12
Shiffman, David	9/18/2025	0.6	Call with D. Shiffman, H. Waismann (A&M), Alix Partners, Deutsche Bank and Company to discuss latest 13-week cash flow forecast and changes between prior and current
Shiffman, David	9/18/2025	0.5	Call with A&M team to review preliminary DPO analysis and provide feedback
Shiffman, David	9/18/2025	0.7	Call with D. Shiffman, H. Waismann (A&M) and Alix Partners to discuss preliminary long term cash flow projections

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Professional	Date	Hours	Activity
Shiffman, David	9/18/2025	2.2	Prepare for call with Alix to review preliminary long term projections
Shiffman, David	9/18/2025	1.7	Review DIP variance report and provide feedback on commentary
Shiffman, David	9/18/2025	1.2	Prepare and review liquidity by region per Management request
Shiffman, David	9/18/2025	1.1	Continue review of recent SG&A transactions for variance reporting
Shiffman, David	9/18/2025	0.9	Correspond with Company regarding quantification of certain customer prepayment opportunities and review of related analysis
Shiffman, David	9/18/2025	0.6	Meeting with D. Shiffman, H. Waismann (A&M) and Company to review long term cash flow projections and supporting documents
Turner, Cari	9/18/2025	1.9	Adjust vendor disbursement forecast based on discussions with Company purchasing team
Turner, Cari	9/18/2025	0.7	Discuss updated vendor disbursement assumptions with Company purchasing team
Turner, Cari	9/18/2025	1.4	Formulate updated vendor disbursement scenario for planning purposes
Waismann, Heitor	9/18/2025	2.0	Update long term cash flow forecast to include adjustments to payroll forecast for December 2025 to June 2026
Waismann, Heitor	9/18/2025	0.7	Call with D. Shiffman, H. Waismann (A&M) and Alix Partners to discuss preliminary long term cash flow projections
Waismann, Heitor	9/18/2025	0.6	Meeting with D. Shiffman, H. Waismann (A&M) and the Company to review long term cash flow projections and supporting documents
Waismann, Heitor	9/18/2025	0.6	Call with D. Shiffman, H. Waismann (A&M), Alix Partners, Deutsche Bank and the Company to discuss latest 13-week cash flow forecast and changes between prior and current
Waismann, Heitor	9/18/2025	0.6	Prepare summary of ending cash balances by region and country for week ended 9/12
Waismann, Heitor	9/18/2025	0.8	Prepare payroll summary analysis comparing actuals to forecast for week ended 9/12
Waismann, Heitor	9/18/2025	0.5	Prepare slide in board meeting presentation for ending cash balances for week ended in 9/12
Waismann, Heitor	9/18/2025	0.4	Prepare summary of ending cash balances by region and country for 6/10
Waismann, Heitor	9/18/2025	0.5	Update minimum cash balance calculation for covenant purposes with actuals for week ended 8/12
Waismann, Heitor	9/18/2025	2.9	Prepare comments to variance report for week ended 9/12
Warren, Joseph	9/18/2025	0.2	Analyze open issues relating to cash in advance mailbox team and prepare responses on the same
Warren, Joseph	9/18/2025	0.2	Analyze A&M team questions relating to reconciliation of a certain supplier's prepetition payments and provide feedback on the same
Warren, Joseph	9/18/2025	0.3	Analyze status of certain cash in advance payments and proofs of payment and coordinate with A&M team on the same

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Professional	Date	Hours	Activity
Warren, Joseph	9/18/2025	0.4	Analyze draft of cash in advance team work relating to average coverage of cash in advance invoices and provide feedback on the same
Webber, Dan	9/18/2025	0.2	Correspond with O. Asimopoulos, J. Isaacson (K&E) regarding IP schedules for financing documents
Webber, Dan	9/18/2025	0.2	Prepare weekly liquidity certificate for WE 9/12
Zehetmair, Stefan	9/18/2025	2.9	Support in checking, approving and distributing pro forma invoices to the relevant payment offices
Zehetmair, Stefan	9/18/2025	2.9	Support with management of Cash in Advance (CIA) mailbox
Zehetmair, Stefan	9/18/2025	2.9	Support with CIA tracking and CIA approval process
Zhu, Judith	9/18/2025	0.6	Discuss the vendor TA agreement with the Company and request a hold on CIA payments
Zhu, Judith	9/18/2025	0.6	Review and respond to the email from A. Liv-Feyman (A&M) and J. Warren (A&M) regarding the APAC Invoice Coverage Request, and create the corresponding template
Zhu, Judith	9/18/2025	0.1	Review Teams conversation history (CIA and TA related) and email correspondence
Zhu, Judith	9/18/2025	0.4	Review and update the track list and vendor payment list as of September 18, and compile a summary of the daily CIA payment status
Zhu, Judith	9/18/2025	0.2	Review China CIA payment list provided by Company to check if it aligns with A&M's approval, and follow up with Company on any discrepancies
Zhu, Judith	9/18/2025	0.4	Discuss the Japan CIA write-off issue with the Company
Zhu, Judith	9/18/2025	2.2	Send emails to APAC CIA requestors regarding the coverage period of CIA invoices and record the information in the tracker (2nd batch)
Zhu, Judith	9/18/2025	1.2	Review Japan and China CIAs received in the afternoon (2nd batch) and respond to the procurement and processing team (Company)
Zhu, Judith	9/18/2025	1.7	Review the Japan and China CIAs received in the morning and respond to the procurement and processing team (Company)
Zhu, Judith	9/18/2025	2.1	Send emails to APAC CIA requestors regarding the coverage period of CIA invoices and record the information in the tracker (1st batch)
Zhu, Judith	9/18/2025	0.3	Correspond with M. Hill (A&M) regarding the TA issue and address the APAC invoice request
Zhu, Judith	9/18/2025	0.8	Check M. Hill (A&M)'s email regarding CIA payments to specific vendors, compile relevant materials, and respond accordingly
Zhu, Judith	9/18/2025	0.3	Check and update the latest TA list
Zhu, Judith	9/18/2025	0.2	Review Japan CIA payment list provided by Company to check if it aligns with A&M's approval and today's actual payment
Zhu, Judith	9/18/2025	1.8	Review Japan and China CIAs received in the afternoon (1st batch) and respond to the procurement and processing team (Company)

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Professional	Date	Hours	Activity
Borgonovo, Erik	9/19/2025	1.2	Obtain and reconcile proofs of payment against vendor transactions where confirmation is required before shipment
Borgonovo, Erik	9/19/2025	0.4	Strengthen CIA workflows by advising purchasing teams and supporting accounting staff with compliant documentation
Borgonovo, Erik	9/19/2025	1.2	Track invoice posting and payment dates from Company's processing team to help accounting prioritize pending or time-sensitive items
Borgonovo, Erik	9/19/2025	1.9	Assess and approve EMEA invoices needing prepayment, making sure all CIA mailbox requests are addressed promptly
Borgonovo, Erik	9/19/2025	0.2	Prepare for and participate in daily cash in advance invoice and payment coordination call with J. Warren, M. Hill, L. Pack, E. Borgonovo, S. Pacheco, S. Zehetmair, V. Nguyen, and A. Liv-Feyman (A&M) regarding issues as of 9/19
Borgonovo, Erik	9/19/2025	2.1	Process incoming CIA mailbox requests for EMEA promptly, ensuring critical payments are not disrupted
Borgonovo, Erik	9/19/2025	2.4	Monitor and follow up on LATAM invoice processing with Company's payment and processing teams
Cook, Jacob	9/19/2025	0.7	Update mapping of non-vendor post-petition spend for improved accuracy of reporting of post-petition spend against allocation
Cook, Jacob	9/19/2025	0.4	Email correspondence with Company payment execution team re: approvals process
Cook, Jacob	9/19/2025	0.4	Email correspondence regarding release of certain post-petition payments for WE 9/19
Cook, Jacob	9/19/2025	0.8	Prepare schedule of consolidated post-petition payment requests for review of post-petition terms
Cui, Maggie	9/19/2025	1.4	Review the CIA Tracker and vendor payment lists and provide guidance on unclear items and issues encountered
Grossi, Nick	9/19/2025	0.6	Review prepay estimates and provide comments re: same
Grossi, Nick	9/19/2025	0.9	Prepare weekly cash forecast for end-of-week balances
Grossi, Nick	9/19/2025	1.5	Prepare materials for management liquidity discussion
Hamilton, Makenna	9/19/2025	1.5	Map and categorize all SG&A for the Japan region for the week ending 9/12
Hamilton, Makenna	9/19/2025	1.7	Map and categorize all SG&A for the NAFTA region for the week ending 9/12
Hamilton, Makenna	9/19/2025	2.9	Review OCP payments for WE 9/11 in bank data
Hamilton, Makenna	9/19/2025	2.9	Review OCP payments for WE 9/18 in bank data
Hamilton, Makenna	9/19/2025	0.2	Call with M. Hamilton and M. Jain (A&M) re. revised OCP list
Hamilton, Makenna	9/19/2025	1.4	Map and categorize all SG&A for the EMEA region for the week ending 9/12

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Professional	Date	Hours	Activity
Jain, Manasvi	9/19/2025	0.8	Pull daily EMEA balances from online portal
Jain, Manasvi	9/19/2025	0.4	Pull daily Brazil balances from online portal
Jain, Manasvi	9/19/2025	1.2	Prepare Flash Cash forecast for 9/18
Jain, Manasvi	9/19/2025	0.3	Pull daily NAFTA balances from online portal
Jain, Manasvi	9/19/2025	0.2	Call with M. Hamilton and M. Jain (A&M) re. revised OCP list
Jain, Manasvi	9/19/2025	0.2	Pull daily China balances from online portal
Jain, Manasvi	9/19/2025	0.3	Pull daily Japan balances 9/19 from online banking portal
Jain, Manasvi	9/19/2025	2.4	Reconcile EMEA payment run to online portal payments for 7/25
Korol, Sammy	9/19/2025	0.9	Prepare extended monthly debt summary for all DIP tranches and emergency loan draws, linked to live figures
Korol, Sammy	9/19/2025	0.7	Prepare 13-Week summary of customer impacts on collections, linking figures to current forecast
Korol, Sammy	9/19/2025	0.8	Prepare monthly summary of accrued professional fees and success fees, linking figures to live tracker
Korol, Sammy	9/19/2025	0.9	Prepare 13-Week forecast of professional fee disbursements, linked to live model and incorporating new firms since prior forecast
Korol, Sammy	9/19/2025	0.8	Prepare 13-Week variance summary from prior budget, showing actual variance, forecast variance, and total variance, linking data to current projections
Korol, Sammy	9/19/2025	0.3	Prepare waterfall bridge showing change in debtor cash from prior budget, linked to current projections
Korol, Sammy	9/19/2025	0.4	Prepare 13-Week forecast of carve out balances, linking to live professional fee tracker
Korol, Sammy	9/19/2025	0.6	Prepare 13-Week cash flow forecast starting W/E 10.3 for upcoming DIP Budget Update in Oku, linking data to current projections
Korol, Sammy	9/19/2025	0.6	Build consolidated extended monthly forecast for Japan cash flows, incorporating intercompany transfers and Chapter 11 items
Korol, Sammy	9/19/2025	0.5	Prepare 13-Week forecast of payroll, including salary, benefits, taxes, and bonuses, linking figures to live model
Korol, Sammy	9/19/2025	0.5	Build consolidated extended monthly forecast for China cash flows, incorporating intercompany transfers and Chapter 11 items
Korol, Sammy	9/19/2025	0.3	Construct waterfall bridge to show change to prior long-term forecast
Korol, Sammy	9/19/2025	0.7	Build liquidity update presentation shell to outline receipts, disbursements, and incremental liquidity need
Korol, Sammy	9/19/2025	0.4	Prepare 13-Week summary of FDM spend, segmented into committed, prioritized, and contingency, linking visualization to current data

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Professional	Date	Hours	Activity
Korol, Sammy	9/19/2025	0.4	Prepare 13-Week cash flow forecast starting W/E 10.3 for upcoming DIP Budget Update in USD, linking data to current projections
Korol, Sammy	9/19/2025	0.4	Construct extended monthly forecast of FDM relief, breaking down executed, prioritized, and contingency FDM
Korol, Sammy	9/19/2025	0.4	Create extended monthly forecast of all operating and bankruptcy-related disbursements
Liu, Daniel	9/19/2025	0.9	Check China Manual Payment List and Japan CIA payment list from Company, and match the CIA invoices with actual payment confirmations on September 19 from AP team
Liu, Daniel	9/19/2025	0.4	Review the CIA application documents received on the evening of September 19 from Japan procurement team and log the tracker list
Liu, Daniel	9/19/2025	2.8	Review the CIA application documents received on the morning of September 19 from the Japan and China procurement team and log the tracker list
Liu, Daniel	9/19/2025	1.9	Review the CIA application documents received on the afternoon of September 19 from Japan procurement team and log the tracker list
Liu, Daniel	9/19/2025	2.1	Review the CIA application documents received on the afternoon of September 19 from China procurement team and log the tracker list
Liv-Feyman, Alec	9/19/2025	1.3	Develop payment processing breakdown for EUR currency vendors
Liv-Feyman, Alec	9/19/2025	0.7	Review CIA spend by day for processing status analysis
Liv-Feyman, Alec	9/19/2025	1.4	Create vendor master mapping for cash in advance processing
Liv-Feyman, Alec	9/19/2025	1.2	Develop vendor tracker status updates for NAFTA region
Liv-Feyman, Alec	9/19/2025	1.1	Prepare CIA dashboard ASIA with vendor processing breakdown
Liv-Feyman, Alec	9/19/2025	0.9	Examine vendor payment status breakdown for NAFTA region
Liv-Feyman, Alec	9/19/2025	0.9	Create processing breakdown by currency for CIA vendors
Liv-Feyman, Alec	9/19/2025	0.8	Analyze invoice coverage summary for NAFTA dashboard updates
Nguyen, Vi Hoa	9/19/2025	0.2	Prepare for and participate in daily cash in advance invoice and payment coordination call
Nguyen, Vi Hoa	9/19/2025	1.7	Update Excel with processed CIAs to support reconciliation and guard against duplicate payments
Nguyen, Vi Hoa	9/19/2025	2.1	Maintain an Excel record of processed CIAs to aid reconciliation and stop double payments
Nguyen, Vi Hoa	9/19/2025	2.3	Document completed CIAs in Excel to streamline reconciliation and avoid payment duplication
Nguyen, Vi Hoa	9/19/2025	2.3	Enter processed CIAs into Excel to assist reconciliation and prevent overpayments
Nguyen, Vi Hoa	9/19/2025	2.7	Check required documentation, authorize CIAs, and forward them to the appropriate contacts for booking and disbursement

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Professional	Date	Hours	Activity
Pacheco, Santiago	9/19/2025	0.2	Prepare for and participate in daily cash in advance invoice and payment coordination call with J. Warren, M. Hill, L. Pack, E. Boronovo, S. Pacheco, S. Zehetmair, V. Nguyen, and A. Liv-Feyman (A&M) regarding issues as of 9/19
Pacheco, Santiago	9/19/2025	0.6	Call with the Company and S. Pacheco (A&M) to review urgent NAFTA CIA open items
Pacheco, Santiago	9/19/2025	1.3	Reject and confirm incorrect CIA requests as necessary
Pacheco, Santiago	9/19/2025	1.3	Review status for CIA requests with the PTP team
Pacheco, Santiago	9/19/2025	1.5	Send cash in advance payments to AP team for processing and execution
Pacheco, Santiago	9/19/2025	2.6	Review and assess on cash in advance requests from the CIA inbox
Pack, Laura	9/19/2025	0.2	Prepare for and participate in daily cash in advance invoice and payment coordination call with J. Warren, M. Hill, L. Pack, E. Boronovo, S. Pacheco, S. Zehetmair, V. Nguyen, and A. Liv-Feyman (A&M) regarding issues as of 9/19
Pack, Laura	9/19/2025	2.7	Validate submitted documents against pro-forma invoices, confirm their accuracy and completeness, and authorize further handling and payment (LATAM)
Pack, Laura	9/19/2025	2.7	Evaluate and approve invoices linked to prepayments for quick processing and execution of payments (EMEA requests)
Pack, Laura	9/19/2025	2.4	Work alongside Purchasing and Logistics, supplying essential details or clarifications to promote effective and prompt CIA payment execution
Pack, Laura	9/19/2025	2.1	Maintain tracking of invoices intake and tracking in the CIA inbox for EMEA and NAFTA
Postolos, Lucas	9/19/2025	1.4	Revise DIP Budget variance analysis materials for week ending September 12 prior to distribution
Postolos, Lucas	9/19/2025	1.7	Prepare support files requested by Alix team related to DIP Budget variance analysis for week ending September 12
Postolos, Lucas	9/19/2025	0.9	Prepare documentation for G. Schmelter and M. Hamilton (A&M) regarding cash actuals process and revisions
Postolos, Lucas	9/19/2025	0.6	Prepare documents to be distributed to noticing parties for DIP Budget variance analysis for week ending September 12 and intercompany report
Schmelter, Griffen	9/19/2025	1.7	Prepare 8/1 EMEA payment report reconciliation comparing the Kyriba payment report to the EMEA supplier payment report prepared by the Company treasury team
Schmelter, Griffen	9/19/2025	1.4	Create summary schedule to display unreconciled differences between EMEA supplier payment report and Kyriba payment dashboard for week ending 7/25 and 8/1
Schmelter, Griffen	9/19/2025	1.3	Create external version of the consolidated actuals model to be shared with outside parties for week ending 9/12
Schmelter, Griffen	9/19/2025	1.1	Update 7/25 EMEA payment report reconciliation to better show payments we are unable to reconcile

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Marelli Automotive Lighting USA, LLC
Time Detail by Activity
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DIP FINANCING & CASH FLOW

Professional	Date	Hours	Activity
Schmelter, Griffen	9/19/2025	1.1	Create external version of company receipts by customer by region for week ending 9/12
Schmelter, Griffen	9/19/2025	0.8	Determine what invoices were included within the Company supplier report that were not added to the Kyriba payment report
Schmelter, Griffen	9/19/2025	0.7	Create updated listing of known bank accounts to be sent to Kirkland to update cash management motion
Schmelter, Griffen	9/19/2025	0.4	Correspond with A&M team on current status of various reconciliations
Schmelter, Griffen	9/19/2025	0.4	Prepare and distribute flash cash report as of 9/19 to debtor side personnel
Schmelter, Griffen	9/19/2025	0.4	Correspond with the NAFTA treasury team on payment timing assumption within the NAFTA actuals model
Schmelter, Griffen	9/19/2025	0.3	Prepare sheet showing updated NAFTA timing adjustments to share with NAFTA treasury team
Schmelter, Griffen	9/19/2025	0.2	Correspond with the EMEA treasury team on payments that were shown as paid in week ending 8/8
Shahbain, Abraham	9/19/2025	0.6	Call with Company and A. Shahbain (A&M) to discuss future week allocations
Shahbain, Abraham	9/19/2025	0.8	Call with Company purchasing and Accounts Payable to discuss vendor payments
Shahbain, Abraham	9/19/2025	0.6	Call with Company purchasing and treasury to discuss weekly funding and payment needs
Shiffman, David	9/19/2025	0.8	Prepare materials for weekly liquidity meeting with Management
Shiffman, David	9/19/2025	1.1	Correspond with Company regarding progress on analysis related to historical payments and quantification of certain customer oriented opportunities
Shiffman, David	9/19/2025	0.8	Prepare initial framework for presentation to AHG regarding updated monthly projections
Shiffman, David	9/19/2025	1.2	Correspond re: review of payment analysis summary materials to demonstrate progress of workstream
Shiffman, David	9/19/2025	1.3	Review China and Japan illustrative forecasts and provide feedback to liquidity team
Shiffman, David	9/19/2025	1.6	Finalize DIP budget variance commentary for submission
Shiffman, David	9/19/2025	0.7	Review latest professional fee forecast and variances from prior budgets
Shiffman, David	9/19/2025	0.6	Finalize China and Japan illustrative forecasts and provide to Treasury for review
Turner, Cari	9/19/2025	1.3	Review and provide comments on updated vendor disbursement scenario for planning purposes
Waismann, Heitor	9/19/2025	1.9	Revise variance report comments to correct payroll and receipts comments for all regions based on recent feedback from the Company
Waismann, Heitor	9/19/2025	0.7	Prepare summary of disbursements to occur on 9/19 to be included in a presentation for cash flow meeting

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DIP FINANCING & CASH FLOW

Professional	Date	Hours	Activity
Waismann, Heitor	9/19/2025	2.7	Prepare monthly cash flow forecast for Japan and China, based on current long term forecast
Warren, Joseph	9/19/2025	0.2	Analyze request from cash in advance team relating to approval to pay cash in advance to certain supplier and respond on the same
Warren, Joseph	9/19/2025	0.2	Prepare for and participate in daily cash in advance invoice and payment coordination call with J. Warren, M. Hill, L. Pack, E. Boronovo, S. Pacheco, S. Zehetmair, V. Nguyen, and A. Liv-Feyman (A&M) regarding issues as of 9/19
Webber, Dan	9/19/2025	0.1	Correspond with G. Schmelter (A&M) regarding management file reconciliations for cash disbursements
Webber, Dan	9/19/2025	0.1	Correspond with S. Trompler (K&E) regarding covenant related to new collateral on foreign assets
Webber, Dan	9/19/2025	0.2	Correspond with J. Isaacson (K&E), G. Schmelter, and Company management regarding liquidity certificate as of 9/12/25
Webber, Dan	9/19/2025	0.1	Correspond with A. Marsula (GLAS) regarding weekly liquidity certificate as of week ended 9/12
Weiland, Brad	9/19/2025	0.2	Correspond with L. Kordupel (A&M), D. Shiffman (A&M) re projections items
Weiland, Brad	9/19/2025	0.4	Review cash flow projection items for completeness
Zehetmair, Stefan	9/19/2025	2.9	Support with management of Cash in Advance (CIA) mailbox
Zehetmair, Stefan	9/19/2025	2.9	Support in checking, approving and distributing pro forma invoices to the relevant payment offices
Zehetmair, Stefan	9/19/2025	2.9	Support with CIA tracking and CIA approval process
Zehetmair, Stefan	9/19/2025	0.2	Prepare for and participate in daily cash in advance invoice and payment coordination call with J. Warren, M. Hill, L. Pack, E. Boronovo, S. Pacheco, S. Zehetmair, V. Nguyen, and A. Liv-Feyman (A&M) regarding issues as of 9/19
Zhu, Judith	9/19/2025	1.1	Compile a summary regarding the coverage periods of CIA invoices and send it to A. Liv-Feyman (A&M)
Zhu, Judith	9/19/2025	0.8	Review and update the track list and vendor payment list as of September 19, and compile a summary of the daily CIA payment status
Zhu, Judith	9/19/2025	0.4	Review today's actual China CIA payments and discuss discrepancies with the Company
Zhu, Judith	9/19/2025	0.7	Review China CIA payment list provided by Company to check if it aligns with A&M's approval, and follow up with Company on any discrepancies
Zhu, Judith	9/19/2025	1.6	Review Japan and China CIAs received in the afternoon and respond to the procurement and processing team (Company)
Zhu, Judith	9/19/2025	1.9	Review responses from APAC CIA requestors on the coverage period of CIA invoices and update the tracker
Zhu, Judith	9/19/2025	0.4	Review Procurement's responses for the rejected CIA requests and reply accordingly

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Professional	Date	Hours	Activity
Zhu, Judith	9/19/2025	2.2	Send emails to APAC CIA requestors regarding the coverage period of CIA invoices and record the information in the tracker (1st batch)
Zhu, Judith	9/19/2025	2.3	Send emails to APAC CIA requestors regarding the coverage period of CIA invoices and record the information in the tracker (2nd batch)
Zhu, Judith	9/19/2025	1.8	Review the Japan and China CIAs received in the morning and respond to the procurement and processing team (Company)
Zhu, Judith	9/19/2025	0.3	Review the email from A. Liv-Feyman (A&M) regarding the APAC Invoice Coverage Request, and update the corresponding template
Zhu, Judith	9/19/2025	0.2	Review the Japan and China CIAs received in the evening and respond to the procurement and processing team (Company)
Zhu, Judith	9/19/2025	0.1	Check and update the latest TA list
Zhu, Judith	9/19/2025	0.3	Review Japan CIA payment list provided by Company to check if it aligns with A&M's approval and today's actual payment
Zhu, Judith	9/19/2025	0.4	Update the CIA dashboard and Flash Report as of W/E 9/20, complete a comparison against the prior week's data to identify key changes and trends, and report to M. Hill (A&M)
Grossi, Nick	9/20/2025	0.5	Participate in discussion with N Grossi and D Shiffman related to liquidity opportunities
Grossi, Nick	9/20/2025	1.0	Prepare cash liquidity four quadrant review
Jain, Manasvi	9/20/2025	0.6	Pull balances for 9/19 from online banking portal
Jain, Manasvi	9/20/2025	1.8	Consolidate bank balances into sheet to be sent to regional treasury teams so additional bank balances as of 9/9 can be added
Liv-Feyman, Alec	9/20/2025	1.3	Prepare vendor mapping updates for new cash in advance detail
Liv-Feyman, Alec	9/20/2025	0.9	Analyze historical AP spend by consolidated vendor classification
Liv-Feyman, Alec	9/20/2025	1.1	Review processing breakdown for GBP vendor status tracking
Liv-Feyman, Alec	9/20/2025	1.1	Examine vendor payment confirmation status for ASIA tracker
Schmelter, Griffen	9/20/2025	0.7	Determine whether bank balances tie between what is on the bank portals and what is shown A&M's preliminary view of bank balances
Shiffman, David	9/20/2025	0.5	Participate in discussion with N Grossi and D Shiffman related to liquidity opportunities
Waismann, Heitor	9/20/2025	0.6	Prepare responses to Company related to China and Japan long term cash flow forecast questions on September receipts
Cook, Jacob	9/21/2025	0.2	Email correspondence with global the Company accounting teams related to updated process for reporting actual payments for prior week
Cook, Jacob	9/21/2025	0.6	Update trade agreement working file for recently executed trade agreements to be paid during WE 9/26
Hamilton, Makenna	9/21/2025	0.8	Map all SG&A for WE 9/12 - "Other Regions"

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DIP FINANCING & CASH FLOW

Professional	Date	Hours	Activity
Hamilton, Makenna	9/21/2025	0.6	Email correspondence with company re. professional fee on-time payment
Hamilton, Makenna	9/21/2025	1.9	Produce daily liquidity report for all cash balances
Hamilton, Makenna	9/21/2025	0.8	Summarize all SG&A payments made during the week ending 9/12
Hill, Michael	9/21/2025	0.2	Correspond re: instruct vendor going back to customary terms
Hill, Michael	9/21/2025	0.3	Correspond re: imposed supplier and how to pay invoices going forward
Postolos, Lucas	9/21/2025	0.4	Correspond with A&M team and Treasury department regarding processing of professional fees
Shiffman, David	9/21/2025	1.2	Review diligence questions from AHG advisors related to monthly projections and prepare preliminary responses
Shiffman, David	9/21/2025	0.4	Correspond with A&M and Company regarding monthly DIP reporting requirements
Shiffman, David	9/21/2025	0.7	Correspond with Treasury regarding current state of past due A/R by customer
Waismann, Heitor	9/21/2025	0.9	Prepare alternative scenario of long term cash flow projections including low first day motion relief disbursements and increased cash-in-advance disbursements
Waismann, Heitor	9/21/2025	1.3	Prepare responses to Alix Partners questions related to long term cash flow forecast supporting materials
Waismann, Heitor	9/21/2025	1.5	Prepare summary of cash flow impact of turning off specific factoring program after January 2026
Borgonovo, Erik	9/22/2025	0.9	Help LATAM buyers/planners review delayed/rejected invoices, providing clear corrective recommendations
Borgonovo, Erik	9/22/2025	0.8	Provide accounting teams with instructions and clarifications to facilitate smooth CIA request processing
Borgonovo, Erik	9/22/2025	0.2	Prepare for and participate in daily cash in advance invoice and payment coordination call with J. Warren, M. Hill, L. Pack, E. Borgonovo, S. Pacheco, S. Zehetmair, V. Nguyen, and A. Liv-Feyman (A&M) regarding issues as of 9/22
Borgonovo, Erik	9/22/2025	1.3	Approve EMEA and LATAM invoices requiring prepayment, ensuring CIA mailbox requests are handled with urgency
Borgonovo, Erik	9/22/2025	2.6	Evaluate incoming documentation, validate CIA requests, and send them to the Company's Processing team for prompt posting and payment
Borgonovo, Erik	9/22/2025	2.1	Approve EMEA prepayment invoices and collaborate with the Company to guarantee timely payment execution
Borgonovo, Erik	9/22/2025	1.4	Review prepayment invoices and approve urgent CIA mailbox submissions without delay
Borgonovo, Erik	9/22/2025	1.2	Obtain payment evidence and provide it with buyers to urgently release the goods from the suppliers
Callerio, Lorenzo	9/22/2025	1.8	Review of the updated disbursement forecast analysis prior to circulating it to management

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DIP FINANCING & CASH FLOW

Professional	Date	Hours	Activity
Cook, Jacob	9/22/2025	0.3	Email correspondence with international the Company accounting teams for execution of trade agreement payments
Cook, Jacob	9/22/2025	1.8	Review of invoices to be paid in EMEA post-petition payment run for WE 9/12
Cook, Jacob	9/22/2025	1.1	Review of vendors with adjusted post-petition payment terms in EMEA and corresponding impact on payment run for WE 9/19
Cook, Jacob	9/22/2025	0.4	Review of reporting received for prior week ending 9/19 for actual vendor spend
Cook, Jacob	9/22/2025	0.7	Prepare schedule of trade agreement payments to be made out of China and Brazil for week ending 9/26
Cook, Jacob	9/22/2025	1.7	Review of refreshed 'Ready to Pay' post-petition accounts payable for EMEA for WE 9/12
Cook, Jacob	9/22/2025	0.8	Email correspondence with certain suppliers related to reconciliation of outstanding payments against previously executed trade agreements
Cui, Maggie	9/22/2025	1.4	Review the CIA Tracker and vendor payment lists and provide guidance on unclear items and issues encountered
Grossi, Nick	9/22/2025	1.6	Prepare materials re: liquidity management workshop
Grossi, Nick	9/22/2025	1.6	Prepare liquidity pro forma projections
Hamilton, Makenna	9/22/2025	1.5	Map all outstanding disbursements for WE 9/12 - "NAFTA"
Hamilton, Makenna	9/22/2025	1.7	Map all Materials for WE 9/12 - "EMEA"
Hamilton, Makenna	9/22/2025	2.9	Map all outstanding disbursements for WE 9/12 - "EMEA"
Hamilton, Makenna	9/22/2025	2.9	Map all outstanding disbursements for WE 9/12 - "Other Regions"
Hamilton, Makenna	9/22/2025	1.8	Map all Materials for WE 9/12 - "Japan"
Hamilton, Makenna	9/22/2025	1.6	Map all Materials for WE 9/12 - "NAFTA"
Hamilton, Makenna	9/22/2025	1.3	Map all outstanding disbursements for WE 9/12 - "Japan"
Hamilton, Makenna	9/22/2025	1.1	Update professional fee tracker as of 9/22
Hamilton, Makenna	9/22/2025	1.1	Map all Materials for WE 9/12 - "Other Regions"
Hamilton, Makenna	9/22/2025	0.6	Call with M. Hamilton and M. Jain (A&M) re. Japan 9/19 balances
Hamilton, Makenna	9/22/2025	0.5	Call with L. Kordupel, G. Hamerski, and M. Hamilton (A&M) re. business plan sync 9/22
Hill, Michael	9/22/2025	1.6	Track payment confirmations for Europe

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DIP FINANCING & CASH FLOW

Professional	Date	Hours	Activity
Hill, Michael	9/22/2025	1.4	Incorporate payment confirmations for the case for Latin America
Hill, Michael	9/22/2025	0.3	Correspond re: request for most critical vendors currently outstanding for a certain division
Hill, Michael	9/22/2025	1.1	Track payment confirmations for North America
Hill, Michael	9/22/2025	0.2	Correspond re: vendor question for team with regards to credit application to invoices
Hill, Michael	9/22/2025	0.2	Send out evening cash summary for global CIA payments for cash pooling purposes
Hill, Michael	9/22/2025	0.2	Correspond re: request access to application for vendor payments
Hill, Michael	9/22/2025	0.2	Send out evening cash in advance summary tracker
Hill, Michael	9/22/2025	1.9	Analyze Trade Agreements for trade agreement terms to get back on customary terms
Hill, Michael	9/22/2025	0.3	Correspond re: vendor pushing back on Trade Agreement to return to customary terms
Hill, Michael	9/22/2025	0.2	Send out morning cash in advance summary tracker
Hill, Michael	9/22/2025	0.2	Prepare for and participate in daily cash in advance invoice and payment coordination call with J. Warren, M. Hill, L. Pack, E. Borgonovo, S. Pacheco, S. Zehetmair, V. Nguyen, and A. Liv-Feyman (A&M) regarding issues as of 9/22
Hill, Michael	9/22/2025	0.2	Send out morning cash summary for global CIA payments for cash pooling purposes
Hill, Michael	9/22/2025	0.3	Correspond re: update of daily tasks completed
Jain, Manasvi	9/22/2025	0.6	Pull the foreign exchange rate as of 9/5 and document it for financial reference
Jain, Manasvi	9/22/2025	2.4	Prepare Flash Cash forecast for 9/19
Jain, Manasvi	9/22/2025	0.2	Pull daily China balances from online portal
Jain, Manasvi	9/22/2025	0.3	Pull daily Japan balances 9/22 from online banking portal
Jain, Manasvi	9/22/2025	0.3	Pull daily NAFTA balances from online portal
Jain, Manasvi	9/22/2025	0.4	Pull daily Brazil balances from online portal
Jain, Manasvi	9/22/2025	1.4	Update bank balances from regional heads into regional files
Jain, Manasvi	9/22/2025	0.6	Call with M. Hamilton and M. Jain (A&M) re. Japan 9/19 balances
Jain, Manasvi	9/22/2025	0.6	Update bank balances from regional heads in Flash Cash 9/19

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Time Detail by Activity
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DIP FINANCING & CASH FLOW

Professional	Date	Hours	Activity
Jain, Manasvi	9/22/2025	0.8	Pull daily EMEA balances from online portal
Jain, Manasvi	9/22/2025	0.9	Incorporate new currency translations into regional files
Kordupel, Lewis	9/22/2025	0.5	Call with L. Kordupel, G. Hamerski, and M. Hamilton (A&M) re. business plan sync 9/22
Korol, Sammy	9/22/2025	1.3	Build summary of monthly forecasted revenue, incorporating normal course and factoring/acceleration impacts
Korol, Sammy	9/22/2025	0.8	Create monthly summary of all factoring sales by facility and region
Korol, Sammy	9/22/2025	0.7	Prepare and distribute updated payroll template for completion in advance of the upcoming 13-Week Cash Flow update
Korol, Sammy	9/22/2025	0.5	Prepare 13-Week summary of Tranche A DIP, incorporating draws, availability, interest accruals, interest payments, and other fees
Korol, Sammy	9/22/2025	0.7	Prepare 13-Week emergency loan summary, incorporating paydowns, deferral fees, and interest roll forward
Korol, Sammy	9/22/2025	1.1	Construct summary of monthly average revenue for EMEA, NAFTA, Japan, China, Brazil, and other regions
Korol, Sammy	9/22/2025	0.8	Prepare 13-Week summary of Tranche B DIP, incorporating draws, availability, interest accruals, interest payments, and other fees
Korol, Sammy	9/22/2025	0.6	Update average monthly revenue and factoring sales summaries to incorporate pro forma adjustments reflecting facility-level operating performance
Liu, Daniel	9/22/2025	2.8	Review the CIA application documents received on the morning of September 22 from the Japan and China procurement team and log the tracker list
Liu, Daniel	9/22/2025	2.7	Review the CIA application documents received on the afternoon of September 22 from China procurement team and log the tracker list
Liu, Daniel	9/22/2025	2.4	Review the CIA application documents received on the afternoon of September 22 from Japan procurement team and log the tracker list
Liu, Daniel	9/22/2025	1.3	Check China Manual Payment List and Japan CIA payment list from Company, and match the CIA invoices with actual payment confirmations on September 22 from AP team
Liv-Feyman, Alec	9/22/2025	0.9	Prepare vendor tracker updates with booked payment details
Liv-Feyman, Alec	9/22/2025	0.9	Review invoice coverage summary by processing status
Liv-Feyman, Alec	9/22/2025	1.1	Review processing confirmation status for NAFTA vendor tracker
Liv-Feyman, Alec	9/22/2025	1.3	Develop vendor mapping variance reports for new CIA detail
Liv-Feyman, Alec	9/22/2025	1.3	Examine currency breakdown for ASIA vendor payment processing
Liv-Feyman, Alec	9/22/2025	1.4	Develop vendor payment confirmation tracker for NAFTA region

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Time Detail by Activity
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DIP FINANCING & CASH FLOW

Professional	Date	Hours	Activity
Liv-Feyman, Alec	9/22/2025	1.2	Prepare vendor master mapping updates for CIA processing variance reports
Liv-Feyman, Alec	9/22/2025	0.8	Create invoice coverage tracker updates for EMEA region
Liv-Feyman, Alec	9/22/2025	0.9	Analyze CIA spend by consolidated vendor name for dashboard updates
Liv-Feyman, Alec	9/22/2025	0.7	Examine processing status updates for GBP currency vendors
Nguyen, Vi Hoa	9/22/2025	2.1	Review documents for accuracy, authorize CIAs, and send them to the correct parties for booking and payment
Nguyen, Vi Hoa	9/22/2025	2.1	Confirm documentation is finalized, approve any prepayment requests, and route them to the designated team
Nguyen, Vi Hoa	9/22/2025	1.7	Ensure all forms are properly filled out, approve prepayments, and direct them to the appropriate personnel
Nguyen, Vi Hoa	9/22/2025	1.4	Verify that all documentation is complete, authorize prepayment requests, and forward them to the appropriate team
Nguyen, Vi Hoa	9/22/2025	0.2	Prepare for and participate in daily cash in advance invoice and payment coordination call with J. Warren, M. Hill, L. Pack, E. Borgonovo, S. Pacheco, S. Zehetmair, V. Nguyen, and A. Liv-Feyman (A&M) regarding issues as of 9/22
Nguyen, Vi Hoa	9/22/2025	2.9	Check documentation, approve CIAs, and forward to relevant teams for processing and payment
Pacheco, Santiago	9/22/2025	1.4	Pass forwards cash in advance requests to AP team for payment
Pacheco, Santiago	9/22/2025	1.7	Review status for CIA requests for NAFTA operations
Pacheco, Santiago	9/22/2025	1.3	Request correction on incorrect CIA claims
Pacheco, Santiago	9/22/2025	2.2	Review cash in advance requests from the CIA inbox
Pacheco, Santiago	9/22/2025	0.2	Prepare for and participate in daily cash in advance invoice and payment coordination call with J. Warren, M. Hill, L. Pack, E. Borgonovo, S. Pacheco, S. Zehetmair, V. Nguyen, and A. Liv-Feyman (A&M) regarding issues as of 9/22
Pack, Laura	9/22/2025	0.2	Prepare for and participate in daily cash in advance invoice and payment coordination call with J. Warren, M. Hill, L. Pack, E. Borgonovo, S. Pacheco, S. Zehetmair, V. Nguyen, and A. Liv-Feyman (A&M) regarding issues as of 9/22
Pack, Laura	9/22/2025	2.8	Review and approval of invoices related to prepayments to enable prompt payment processing (EMEA requests)
Pack, Laura	9/22/2025	2.6	Assist Purchasing and Logistics by sharing necessary clarifications or details to ensure prompt and efficient execution of CIA payments
Pack, Laura	9/22/2025	2.6	Review submitted documents for alignment with pro-forma invoices, verify their accuracy and completeness, and approve them for payment processing (LATAM)
Pack, Laura	9/22/2025	2.3	Monitor and track all invoices received in the CIA inbox for both EMEA and NAFTA regions

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Time Detail by Activity
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DIP FINANCING & CASH FLOW

Professional	Date	Hours	Activity
Postolos, Lucas	9/22/2025	0.9	Reconcile bank account information to provide to K&E team for DIP financing documentation
Postolos, Lucas	9/22/2025	0.8	Prepare documentation for Treasury department regarding professional fees estimated for month of September
Schmelter, Griffen	9/22/2025	0.4	Push Japan payment run into Japan actuals model for week ending 9/19
Schmelter, Griffen	9/22/2025	0.7	Create external version of week ending 7/25 EMEA supplier payment reconciliation for the Company team
Schmelter, Griffen	9/22/2025	0.7	Determine whether proposed bank balances as of 9/19 tie to what was provided by local teams
Schmelter, Griffen	9/22/2025	0.8	Push bank data for week ending 9/19 into Japan actuals model
Schmelter, Griffen	9/22/2025	0.5	Push Brazil Payment run for week ending 9/19 in Other regions actuals model
Schmelter, Griffen	9/22/2025	0.3	Correspond with A&M team on current status of various reconciliations for week ending 8/19 as of 9/22
Schmelter, Griffen	9/22/2025	0.3	Correspond with EMEA treasury team on takeaways from the 7/25 supplier payment reconciliation
Schmelter, Griffen	9/22/2025	0.2	Pull Kyriba bank data for Brazil for week ending 9/19
Schmelter, Griffen	9/22/2025	0.8	Determine which transactions are intercompany within the Japan actuals model for week ending 9/19
Schmelter, Griffen	9/22/2025	0.4	Prepare and distributed flash cash report to various parties as of 9/22
Schmelter, Griffen	9/22/2025	0.2	Pull Kyriba bank data for China for week ending 9/19
Schmelter, Griffen	9/22/2025	0.2	Pull Kyriba bank data for Japan for week ending 9/19
Schmelter, Griffen	9/22/2025	0.2	Pull Kyriba bank data for Argentina, Korea, Thailand, India, and Malaysia for week ending 9/19
Schmelter, Griffen	9/22/2025	1.6	Map intercompany parties within NAFTA actuals model for week ending 9/19
Schmelter, Griffen	9/22/2025	0.9	Map intercompany parties within Other Regions actuals model for week ending 9/19
Schmelter, Griffen	9/22/2025	0.9	Determine which transactions are intercompany within the Other Regions actuals model for week ending 9/19
Schmelter, Griffen	9/22/2025	1.1	Map intercompany parties within Japan actuals model for week ending 9/19
Schmelter, Griffen	9/22/2025	1.2	Categorize Brazilian payments based on whether they should be picked up in the Other Regions actuals model for week ending 9/19
Schmelter, Griffen	9/22/2025	1.5	Determine which transactions are intercompany within the NAFTA actuals model for week ending 9/19
Shahbain, Abraham	9/22/2025	0.5	Call with Company purchasing, C. Turner (A&M) and A. Shahbain (A&M) to discuss regional cash funding needs

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DIP FINANCING & CASH FLOW

Professional	Date	Hours	Activity
Shiffman, David	9/22/2025	0.7	Call with D. Shiffman and H. Waismann (A&M) to align on long term cash flow forecast presentation
Shiffman, David	9/22/2025	1.2	Prepare draft materials illustrating immediate funding needs for Management review
Shiffman, David	9/22/2025	1.0	Call with D. Shiffman, H. Waismann (A&M) and Alix Partners to review latest monthly DIP projections and related diligence questions
Shiffman, David	9/22/2025	1.1	Review analysis of potential customer prepayments and provide follow up questions to Company
Shiffman, David	9/22/2025	0.4	Call with D. Shiffman, H. Waismann (A&M) and Company to discuss inventory build and other initiatives on tooling
Shiffman, David	9/22/2025	0.7	Correspond with Company and A&M team regarding customer past due balances
Shiffman, David	9/22/2025	0.4	Correspond with PJT and Company regarding accounting treatment of Tranche C DIP
Shiffman, David	9/22/2025	1.4	Review illustrative cash flow forecast for potential presentation to customers and provide feedback to A&M team
Turner, Cari	9/22/2025	0.5	Call with Company purchasing, C. Turner (A&M) and A. Shahbain (A&M) to discuss regional cash funding needs
Waismann, Heitor	9/22/2025	0.4	Call with D. Shiffman, H. Waismann (A&M) and Company to discuss inventory build and other initiatives on tooling
Waismann, Heitor	9/22/2025	0.7	Adjust presentation to extend cash flow projections to December 2026 and revise comments
Waismann, Heitor	9/22/2025	1.0	Prepare initiatives slide re: presentation to DIP lenders
Waismann, Heitor	9/22/2025	1.3	Prepare cash flow forecast slide re: presentation to DIP lenders
Waismann, Heitor	9/22/2025	1.5	Prepare executive summary and next steps slides re: presentation to DIP lenders
Waismann, Heitor	9/22/2025	1.7	Prepare presentation on cash flow forecast for total company excluding chapter 11 associated costs
Waismann, Heitor	9/22/2025	0.4	Review analysis of revenue by region prepared by A&M member
Waismann, Heitor	9/22/2025	0.7	Call with D. Shiffman and H. Waismann (A&M) to align on long term cash flow forecast presentation
Waismann, Heitor	9/22/2025	1.0	Call with D. Shiffman, H. Waismann (A&M) and Alix Partners to review long term cash flow projections supporting materials
Warren, Joseph	9/22/2025	0.2	Prepare for and participate in daily cash in advance invoice and payment coordination call with J. Warren, M. Hill, L. Pack, E. Borgonovo, S. Pacheco, S. Zehetmair, V. Nguyen, and A. Liv-Feyman (A&M) regarding issues as of 9/22
Webber, Dan	9/22/2025	0.1	Correspond with O. Asimopoulos (K&E) regarding financial covenants related to collateralizing newly acquired assets
Weiland, Brad	9/22/2025	0.2	Correspond with M. Dvorak (A&M), L. Callerio (A&M) re intercompany cash flow items
Weiland, Brad	9/22/2025	0.2	Correspond with M. Dvorak (A&M) re DIP provisions re potential asset sales

Exhibit D

Marelli Automotive Lighting USA, LLC
Time Detail by Activity
September 1, 2025 through September 30, 2025

DIP FINANCING & CASH FLOW

Professional	Date	Hours	Activity
Zehetmair, Stefan	9/22/2025	2.8	Support with CIA tracking and CIA approval process
Zehetmair, Stefan	9/22/2025	2.8	Support in checking, approving and distributing pro forma invoices to the relevant payment offices
Zehetmair, Stefan	9/22/2025	0.2	Prepare for and participate in daily cash in advance invoice and payment coordination call with J. Warren, M. Hill, L. Pack, E. Borgonovo, S. Pacheco, S. Zehetmair, V. Nguyen, and A. Liv-Feyman (A&M) regarding issues as of 9/22
Zehetmair, Stefan	9/22/2025	2.6	Support with management of Cash in Advance (CIA) mailbox
Zhu, Judith	9/22/2025	1.6	Update the summary of CIA invoice coverage periods and send it to A. Liv-Feyman (A&M)
Zhu, Judith	9/22/2025	1.4	Review replies from the APAC CIA requestors regarding the coverage period of CIA invoices and record the information in the tracker
Zhu, Judith	9/22/2025	1.7	Review Japan and China CIAs received in the afternoon (1st batch) and respond to the procurement and processing team (Company)
Zhu, Judith	9/22/2025	1.4	Review Japan and China CIAs received in the afternoon (2nd batch) and respond to the procurement and processing team (Company)
Zhu, Judith	9/22/2025	0.3	Review Japan CIA payment list provided by Company to check if it aligns with A&M's approval and today's actual payment
Zhu, Judith	9/22/2025	0.3	Review Procurement's responses for the rejected CIA requests and reply accordingly
Zhu, Judith	9/22/2025	0.2	Review China CIA payment list provided by Company to check if it aligns with A&M's approval, and follow up with Company on any discrepancies
Zhu, Judith	9/22/2025	0.2	Update the CIA dashboard template to include data for the week ending September 27 (W/E 9/27)
Zhu, Judith	9/22/2025	0.2	Check and update the latest TA list
Zhu, Judith	9/22/2025	0.1	Review Teams conversation history (CIA and TA related) and email correspondence
Zhu, Judith	9/22/2025	1.8	Review the Japan and China CIAs received in the morning and respond to the procurement and processing team (Company)
Zhu, Judith	9/22/2025	0.7	Review and update the track list and vendor payment list as of September 22, and compile a summary of the daily CIA payment status
Borgonovo, Erik	9/23/2025	2.7	Authorize EMEA invoices needing advance payment, fast-tracking their processing and settlement
Borgonovo, Erik	9/23/2025	2.2	Deliver fast-track review and authorization of urgent EMEA invoices, immediately addressing CIA mailbox needs
Borgonovo, Erik	9/23/2025	1.6	Provide support to EMEA buyers/logistics teams in clarifying issues linked to CIA requests
Borgonovo, Erik	9/23/2025	1.4	Review vendor trade agreement status to decide if CIA payments can proceed or require escalation
Borgonovo, Erik	9/23/2025	1.3	Collect payment confirmations and align them with supplier accounts where shipment release depends on proof

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Marelli Automotive Lighting USA, LLC
Time Detail by Activity
September 1, 2025 through September 30, 2025

DIP FINANCING & CASH FLOW

Professional	Date	Hours	Activity
Borgonovo, Erik	9/23/2025	0.8	Supervise LATAM tracking, preventing duplication and ensuring data consistency across systems
Borgonovo, Erik	9/23/2025	1.2	Analyze and authorize LATAM advance-payment invoices, forwarding them for fast-track processing and payment
Caruso, Nicholas	9/23/2025	0.2	Prepare for and participate in daily cash in advance invoice and payment coordination call with J. Warren, M. Hill, N. Caruso, L. Pack, S. Pacheco, S. Zehetmair, V. Nguyen, and A. Liv-Feyman (A&M) regarding issues as of 9/23
Cook, Jacob	9/23/2025	0.9	Review of executed email trade agreement payment schedules for trade agreements to be paid WE 9/26
Cook, Jacob	9/23/2025	0.8	Review of vendors with adjusted post-petition payment terms in NAFTA and corresponding impact on payment run for WE 9/26
Cook, Jacob	9/23/2025	1.2	Review of invoices to be paid in NAFTA post-petition payment run for WE 9/26
Cook, Jacob	9/23/2025	0.8	Review of refreshed 'Ready to Pay' post-petition accounts payable for NAFTA for WE 9/26
Cook, Jacob	9/23/2025	0.8	Review of outstanding accounts payable for vendors with email trade agreements to be paid WE 9/26
Cook, Jacob	9/23/2025	0.8	Review of historical payments made against trade agreements since execution for trade agreements to be paid WE 9/26
Cook, Jacob	9/23/2025	0.7	Review of executed trade agreement payment schedules for trade agreements to be paid WE 9/26
Cook, Jacob	9/23/2025	0.7	Review of outstanding accounts payable for vendors with trade agreements to be paid WE 9/26
Cook, Jacob	9/23/2025	0.7	Review of vendors with adjusted post-petition payment terms in NAFTA and corresponding impact on payment run for WE 9/26
Cook, Jacob	9/23/2025	0.6	Update EMEA post-petition payment consolidated payment run for WE 9/26
Cook, Jacob	9/23/2025	0.9	Review of invoices to be paid in NAFTA post-petition payment run for WE 9/26
Cook, Jacob	9/23/2025	0.3	Email correspondence with the Company accounting related to execution of EMEA post-petition payment run for WE 9/26
Cook, Jacob	9/23/2025	0.4	Review of historical payments made against email trade agreements since execution for trade agreements to be paid WE 9/26
Cook, Jacob	9/23/2025	1.6	Select invoices to be paid and application of FDM coding for trade agreement payments WE 9/26
Cook, Jacob	9/23/2025	1.1	Select invoices to be paid and application of FDM coding for email trade agreement payments WE 9/26
Cui, Maggie	9/23/2025	1.3	Review the CIA Tracker and vendor payment lists and provide guidance on unclear items and issues encountered
Grossi, Nick	9/23/2025	1.8	Prepare customer liquidity forecast and coordinate risk and opportunities
Grossi, Nick	9/23/2025	1.7	Call with N. Grossi, T. Simion, D. Shiffman, H. Waismann (A&M) and Company to discuss initiatives related to liquidity and review adjusted long term cash flow forecast

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Marelli Automotive Lighting USA, LLC
Time Detail by Activity
September 1, 2025 through September 30, 2025

DIP FINANCING & CASH FLOW

Professional	Date	Hours	Activity
Grossi, Nick	9/23/2025	1.5	Prepare and participate in discussion with Company regarding long-term liquidity projections
Grossi, Nick	9/23/2025	0.4	Prepare and participate in discussion with Company regarding exit financing
Hamilton, Makenna	9/23/2025	0.4	Call with H. Waismann and M. Hamilton (A&M) re. pro fee updates as of 9/23
Hamilton, Makenna	9/23/2025	1.1	Pull and compile NAFTA bank data for the week ending 9/12
Hamilton, Makenna	9/23/2025	0.8	Pull additional EMEA Bank data for WE 9/19
Hamilton, Makenna	9/23/2025	1.8	Pull and compile EMEA bank data for the week ending 9/12
Hamilton, Makenna	9/23/2025	1.7	Pull and compile Japan bank data for the week ending 9/12
Hamilton, Makenna	9/23/2025	1.6	Pull additional NAFTA Bank data for WE 9/19
Hamilton, Makenna	9/23/2025	1.4	Pull "Other Regions" Bank data for WE 9/19
Hamilton, Makenna	9/23/2025	0.8	Pull additional Japan Bank data for WE 9/19
Hill, Michael	9/23/2025	1.6	Track payment confirmations for Europe
Hill, Michael	9/23/2025	0.2	Send out morning cash summary for global CIA payments for cash pooling purposes
Hill, Michael	9/23/2025	1.9	Analyze Trade Agreements for trade agreement terms to get back on customary terms
Hill, Michael	9/23/2025	1.1	Track payment confirmations for North America
Hill, Michael	9/23/2025	0.2	Correspond re: request proof of payment for certain vendor in North America
Hill, Michael	9/23/2025	0.2	Send out evening cash summary for global CIA payments for cash pooling purposes
Hill, Michael	9/23/2025	0.2	Send out evening cash in advance summary tracker
Hill, Michael	9/23/2025	0.2	Prepare for and participate in daily cash in advance invoice and payment coordination call with J. Warren, M. Hill, N. Caruso, L. Pack, S. Pacheco, S. Zehetmair, V. Nguyen, and A. Liv-Feyman (A&M) regarding issues as of 9/23
Hill, Michael	9/23/2025	0.2	Send out morning cash in advance summary tracker
Jain, Manasvi	9/23/2025	0.3	Pull daily NAFTA balances from online portal
Jain, Manasvi	9/23/2025	1.7	Prepare Flash Cash forecast for 9/22
Jain, Manasvi	9/23/2025	1.3	Prepare Liquidity certificate for week ending 9/19

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Marelli Automotive Lighting USA, LLC
Time Detail by Activity
September 1, 2025 through September 30, 2025

DIP FINANCING & CASH FLOW

Professional	Date	Hours	Activity
Jain, Manasvi	9/23/2025	0.8	Pull daily EMEA balances from online portal
Jain, Manasvi	9/23/2025	0.7	Reconcile Thailand bank account balances with regional heads bank account balances
Jain, Manasvi	9/23/2025	0.4	Pull daily Brazil balances from online portal
Jain, Manasvi	9/23/2025	0.3	Pull daily Japan balances 9/23 from online banking portal
Jain, Manasvi	9/23/2025	0.2	Pull daily China balances from online portal
Liu, Daniel	9/23/2025	1.1	Check China Manual Payment List and Japan CIA payment list from Company
Liu, Daniel	9/23/2025	2.6	Review the CIA application documents received on the afternoon of September 23 from Japan procurement team and log the tracker list
Liu, Daniel	9/23/2025	2.6	Review the CIA application documents received on the morning of September 23 from the Japan and China procurement team and log the tracker list
Liu, Daniel	9/23/2025	2.7	Review the CIA application documents received on the afternoon of September 23 from China procurement team and log the tracker list
Liv-Feyman, Alec	9/23/2025	1.2	Review vendor tracker processing breakdown for status updates
Liv-Feyman, Alec	9/23/2025	0.6	Create payment processing details for USD cash in advance vendors
Liv-Feyman, Alec	9/23/2025	0.8	Examine vendor payment status classification for NAFTA tracker
Liv-Feyman, Alec	9/23/2025	0.9	Analyze CIA spend variance by booked vs paid status
Liv-Feyman, Alec	9/23/2025	0.9	Review invoice coverage by region for quarterly analysis
Liv-Feyman, Alec	9/23/2025	0.9	Develop processing metrics analysis for vendor payment tracking
Liv-Feyman, Alec	9/23/2025	1.1	Examine payment status tracking across NAFTA vendor dashboard
Liv-Feyman, Alec	9/23/2025	1.2	Develop vendor status tracking updates for EMEA dashboard
Liv-Feyman, Alec	9/23/2025	1.3	Create vendor mapping analysis for CIA dashboard processing
Liv-Feyman, Alec	9/23/2025	1.4	Create processing confirmation details for LATAM vendor dashboard
Liv-Feyman, Alec	9/23/2025	1.1	Prepare vendor master mapping for cash in advance additions
Nguyen, Vi Hoa	9/23/2025	1.9	Check that all paperwork is finalized, approve prepayment requests, and route them accordingly
Nguyen, Vi Hoa	9/23/2025	2.4	Complete the documentation check, approve any prepayment request, and pass it on to the appropriate group

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Marelli Automotive Lighting USA, LLC
Time Detail by Activity
September 1, 2025 through September 30, 2025

DIP FINANCING & CASH FLOW

Professional	Date	Hours	Activity
Nguyen, Vi Hoa	9/23/2025	2.8	Authenticate documents, sign off on CIAs, and route them for booking and payment handling
Nguyen, Vi Hoa	9/23/2025	2.6	Confirm document validity, approve CIAs, and dispatch them for final processing and payment
Nguyen, Vi Hoa	9/23/2025	0.2	Prepare for and participate in daily cash in advance invoice and payment coordination call with J. Warren, M. Hill, N. Caruso, L. Pack, S. Pacheco, S. Zehetmair, V. Nguyen, and A. Liv-Feyman (A&M) regarding issues as of 9/23
Pacheco, Santiago	9/23/2025	0.2	Prepare for and participate in daily cash in advance invoice and payment coordination call with J. Warren, M. Hill, N. Caruso, L. Pack, S. Pacheco, S. Zehetmair, V. Nguyen, and A. Liv-Feyman (A&M) regarding issues as of 9/23
Pacheco, Santiago	9/23/2025	2.9	Review cash in advance requests from the CIA inbox
Pacheco, Santiago	9/23/2025	1.8	Review status for cash in advance requests with AP team
Pacheco, Santiago	9/23/2025	1.4	Reject and request correction on incorrect CIA claims
Pacheco, Santiago	9/23/2025	1.8	Send cash in advance requests to AP team for payment
Pack, Laura	9/23/2025	0.2	Prepare for and participate in daily cash in advance invoice and payment coordination call with J. Warren, M. Hill, N. Caruso, L. Pack, S. Pacheco, S. Zehetmair, V. Nguyen, and A. Liv-Feyman (A&M) regarding issues as of 9/23
Pack, Laura	9/23/2025	2.9	Evaluate prepayment-linked invoices for swift processing and execution of payments (EMEA region)
Pack, Laura	9/23/2025	2.8	Ensure submitted documents match the pro-forma invoices, check for accuracy and completeness, and authorize them for payment (LATAM region)
Pack, Laura	9/23/2025	2.4	Keep track of incoming invoices in the CIA inbox in Excel for the EMEA and NAFTA areas
Pack, Laura	9/23/2025	2.4	Collaborate with Purchasing and Logistics teams by providing necessary details or clarifications to support timely and efficient CIA payment execution
Schmelter, Griffen	9/23/2025	0.5	Correspond with EMEA treasury team on bank account support for flash cash as of 9/22
Schmelter, Griffen	9/23/2025	0.5	Consolidate intercompany transactions from all regional actuals model into workbook for week ending 9/19
Schmelter, Griffen	9/23/2025	0.6	Reconcile Other Regions actuals file bank balances to the bank activity for week ending 9/19
Schmelter, Griffen	9/23/2025	1.8	Determine what intercompany transactions do not have balancing transactions or are currency exchanges between the same entity for week ending 9/19
Schmelter, Griffen	9/23/2025	1.4	Update all actuals files for intercompany transactions that had to be revised based on consolidated intercompany analysis for week ending 9/22
Schmelter, Griffen	9/23/2025	0.4	Prepare and distributed flash cash report to various parties as of 9/23

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Marelli Automotive Lighting USA, LLC
Time Detail by Activity
September 1, 2025 through September 30, 2025

DIP FINANCING & CASH FLOW

Professional	Date	Hours	Activity
Schmelter, Griffen	9/23/2025	0.3	Correspond with A&M team on current status of various reconciliations for week ending 8/19 as of 9/23
Schmelter, Griffen	9/23/2025	0.5	Reconcile Japan actuals file bank balances to the bank activity for week ending 9/19
Schmelter, Griffen	9/23/2025	0.8	Reconcile NAFTA actuals file bank balances to the bank activity for week ending 9/19
Schmelter, Griffen	9/23/2025	1.4	Determine what intercompany transactions net at a region to region level for week ending 9/19
Schmelter, Griffen	9/23/2025	0.9	Reconcile EMEA actuals file bank balances to the bank activity for week ending 9/19
Schmelter, Griffen	9/23/2025	1.1	Identify intercompany transactions within the EMEA actuals model for week ending 9/19
Schmelter, Griffen	9/23/2025	1.4	Update builder tab within NAFTA actuals model to pull in bank data that is not picked up in the payment run for week ending 9/19
Schmelter, Griffen	9/23/2025	1.4	Map intercompany counter parties within the EMEA actuals model for week ending 9/19
Schmelter, Griffen	9/23/2025	0.4	Correspond with NAFTA treasury team on transactions that appear in both the bank activity and payment report for week ending 9/19
Shahbain, Abraham	9/23/2025	1.4	Review and update of regional cash funding analysis
Shahbain, Abraham	9/23/2025	0.5	Call with Company Purchasing, Treasury, C. Turner (A&M), and A. Shahbain (A&M) to discuss the weekly allocation funding
Shiffman, David	9/23/2025	1.7	Call with N. Grossi, T. Simion, D. Shiffman, H. Waismann (A&M) and Company to discuss initiatives related to liquidity and review adjusted long term cash flow forecast
Shiffman, David	9/23/2025	1.2	Prepare updated analysis of professional fees per request from Management and review with A&M team
Shiffman, David	9/23/2025	0.3	Call with D. Shiffman and H. Waismann (A&M) to align on changes to long term cash flow forecast
Shiffman, David	9/23/2025	1.4	Prepare revisions to monthly projections and prepare framework to illustrate potential incremental funding needs
Shiffman, David	9/23/2025	0.6	Call with D. Shiffman, H. Waismann (A&M) and Alix Partners to continue reviewing long term cash flow forecast supporting materials
Shiffman, David	9/23/2025	0.7	Prepare draft materials for weekly liquidity meeting for review with Treasury
Shiffman, David	9/23/2025	0.7	Review latest draft monthly projections and provide feedback to A&M team regarding bridge framework
Shiffman, David	9/23/2025	1.3	Prepare materials for liquidity initiatives meeting with A&M and Management
Simion, Tony	9/23/2025	1.7	Call with N. Grossi, T. Simion, D. Shiffman, H. Waismann (A&M) and Company to discuss initiatives related to liquidity and review adjusted long term cash flow forecast
Turner, Cari	9/23/2025	0.5	Call with Company Purchasing, Treasury, C. Turner (A&M), and A. Shahbain (A&M) to discuss the weekly allocation funding
Waismann, Heitor	9/23/2025	1.6	Update cash flow model to incorporate latest cash-in-advance and first day motion assumptions

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Marelli Automotive Lighting USA, LLC
Time Detail by Activity
September 1, 2025 through September 30, 2025

DIP FINANCING & CASH FLOW

Professional	Date	Hours	Activity
Waismann, Heitor	9/23/2025	1.7	Call with N. Grossi, T. Simion, D. Shiffman, H. Waismann (A&M) and Company to discuss initiatives related to liquidity and review adjusted long term cash flow forecast
Waismann, Heitor	9/23/2025	0.4	Call with H. Waismann and M. Hamilton (A&M) re. pro fee updates as of 9/23
Waismann, Heitor	9/23/2025	1.8	Update long term cash flow forecast to include new risks and opportunities and remove specific factoring activity for fiscal year 2026
Waismann, Heitor	9/23/2025	1.4	Update factoring model with latest invoices from EMEA, NAFTA and Brazil
Waismann, Heitor	9/23/2025	0.9	Prepare analysis on expiring collateral related to credit assurance, by month and type
Waismann, Heitor	9/23/2025	0.8	Update summary file with professional fee comparison between prepetition and post-petition fees
Waismann, Heitor	9/23/2025	0.6	Call with D. Shiffman, H. Waismann (A&M) and Alix Partners to continue reviewing long term cash flow forecast supporting materials
Waismann, Heitor	9/23/2025	0.6	Prepare summary of outstanding professional fee invoices to be paid in week ended 9/26
Waismann, Heitor	9/23/2025	0.4	Review professional fee tracker update with latest invoices
Waismann, Heitor	9/23/2025	0.3	Call with D. Shiffman and H. Waismann (A&M) to align on changes to long term cash flow forecast
Waismann, Heitor	9/23/2025	1.0	Update bridge comparing current long term forecast with filing cash flow forecast
Warren, Joseph	9/23/2025	0.2	Prepare for and participate in daily cash in advance invoice and payment coordination call with J. Warren, M. Hill, N. Caruso, L. Pack, S. Pacheco, S. Zehetmair, V. Nguyen, and A. Liv-Feyman (A&M) regarding issues as of 9/23
Weiland, Brad	9/23/2025	0.4	Prepare and analyze materials re cash flow projections
Zehetmair, Stefan	9/23/2025	2.9	Support with CIA tracking and CIA approval process
Zehetmair, Stefan	9/23/2025	2.9	Support with management of Cash in Advance (CIA) mailbox
Zehetmair, Stefan	9/23/2025	2.8	Support in checking, approving and distributing pro forma invoices to the relevant payment offices
Zehetmair, Stefan	9/23/2025	0.2	Prepare for and participate in daily cash in advance invoice and payment coordination call with J. Warren, M. Hill, N. Caruso, L. Pack, S. Pacheco, S. Zehetmair, V. Nguyen, and A. Liv-Feyman (A&M) regarding issues as of 9/23
Zhu, Judith	9/23/2025	0.2	Check and update the latest TA list
Zhu, Judith	9/23/2025	0.1	Review Teams conversation history (CIA and TA related) and email correspondence
Zhu, Judith	9/23/2025	0.2	Review Japan CIA payment list provided by Company to check if it aligns with A&M's approval and today's actual payment

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Marelli Automotive Lighting USA, LLC
Time Detail by Activity
September 1, 2025 through September 30, 2025

DIP FINANCING & CASH FLOW

Professional	Date	Hours	Activity
Zhu, Judith	9/23/2025	0.3	Analyze monthly vendor CIA application trends, and discuss any unusual changes with the Company
Zhu, Judith	9/23/2025	0.3	Update the summary of CIA invoice coverage periods and send it to A. Liv-Feyman (A&M)
Zhu, Judith	9/23/2025	0.4	Review Procurement's responses for the rejected CIA requests and reply accordingly
Zhu, Judith	9/23/2025	0.6	Review and update the track list and vendor payment list as of September 23, and compile a summary of the daily CIA payment status
Zhu, Judith	9/23/2025	0.9	Review replies from the APAC CIA requestors regarding the coverage period of CIA invoices and record the information in the tracker
Zhu, Judith	9/23/2025	1.4	Review Japan and China CIAs received in the afternoon (2nd batch) and respond to the procurement and processing team (Company)
Zhu, Judith	9/23/2025	1.7	Review Japan and China CIAs received in the afternoon (1st batch) and respond to the procurement and processing team (Company)
Zhu, Judith	9/23/2025	1.9	Review the Japan and China CIAs received in the morning and respond to the procurement and processing team (Company)
Zhu, Judith	9/23/2025	0.2	Review China CIA payment list provided by Company to check if it aligns with A&M's approval, and follow up with Company on any discrepancies
Athreya, Abhi	9/24/2025	0.2	Identify specific payment to Ordinary Course Professional (OCP) to confirm legal entity name convention
Borgonovo, Erik	9/24/2025	2.6	Review and authorize EMEA prepayment invoices, ensuring all CIA mailbox submissions are handled quickly
Borgonovo, Erik	9/24/2025	2.4	Handle incoming EMEA CIA emails without delay, safeguarding timely execution of key payments
Borgonovo, Erik	9/24/2025	2.1	Collect payment evidence and match it with vendor ledgers where confirmation is mandatory prior to shipment
Borgonovo, Erik	9/24/2025	1.9	Track LATAM invoice processing progress with Company's internal payment/processing departments
Borgonovo, Erik	9/24/2025	1.3	Update the Excel tracker with new data received, ensuring accuracy and completeness
Borgonovo, Erik	9/24/2025	0.7	Process CIA mailbox requests for LATAM, safeguarding the timely execution of critical payments
Borgonovo, Erik	9/24/2025	0.4	Help train accounting staff and coaching buyers on correct documentation practices to improve CIA processes
Borgonovo, Erik	9/24/2025	0.2	Prepare for and participate in daily cash in advance invoice and payment coordination call with J. Warren, M. Hill, N. Caruso, E. Borgonovo, S. Pacheco, and A. Liv-Feyman (A&M) regarding issues as of Wednesday, September 24
Cook, Jacob	9/24/2025	0.6	Update NAFTA post-petition consolidated payment run for WE 9/26
Cook, Jacob	9/24/2025	1.3	Reconcile actuals reported vs. payments requested for WE 9/19
Cook, Jacob	9/24/2025	1.6	Prepare summary schedule of payments to be made related to certain suppliers for potential factoring agreement

Exhibit D

Marelli Automotive Lighting USA, LLC
Time Detail by Activity
September 1, 2025 through September 30, 2025

DIP FINANCING & CASH FLOW

Professional	Date	Hours	Activity
Cui, Maggie	9/24/2025	1.1	Review the CIA Tracker and vendor payment lists and provide guidance on unclear items and issues encountered
Grossi, Nick	9/24/2025	1.6	Draft materials for standing liquidity discussion with Company
Grossi, Nick	9/24/2025	0.6	Review materials w/r/t compensation programs and provide comments re: same
Hamilton, Makenna	9/24/2025	0.3	Call with M. Hamilton and S. Korol (A&M) to discuss plan to summarize all actual disbursements to OCPs for the last week
Hill, Michael	9/24/2025	0.2	Send out evening cash summary for global CIA payments for cash pooling purposes
Hill, Michael	9/24/2025	0.3	Correspond re: certain vendor credits application to invoices
Hill, Michael	9/24/2025	1.1	Track payment confirmations for North America
Hill, Michael	9/24/2025	0.2	Send out morning cash summary for global CIA payments for cash pooling purposes
Hill, Michael	9/24/2025	0.2	Prepare for and participate in daily cash in advance invoice and payment coordination call with J. Warren, M. Hill, N. Caruso, E. Borgonovo, S. Pacheco, and A. Liv-Feyman (A&M) regarding issues as of Wednesday, September 24
Hill, Michael	9/24/2025	1.6	Track payment confirmations for Europe
Hill, Michael	9/24/2025	1.9	Analyze Trade Agreements for trade agreement terms to get back on customary terms
Hill, Michael	9/24/2025	0.2	Send out morning cash in advance summary tracker
Hill, Michael	9/24/2025	0.2	Send out evening cash in advance summary tracker
Jain, Manasvi	9/24/2025	0.8	Create OCP flags for all regional files for week ending 8/22
Jain, Manasvi	9/24/2025	1.2	Pull receipts from bank data into consolidated file for Japan
Jain, Manasvi	9/24/2025	0.9	Prepare Flash Cash forecast for 9/23
Jain, Manasvi	9/24/2025	0.8	Pull receipts from bank data into consolidated file for Other
Jain, Manasvi	9/24/2025	0.4	Pull daily EMEA balances from online portal
Jain, Manasvi	9/24/2025	0.4	Pull daily Brazil balances from online portal
Jain, Manasvi	9/24/2025	0.3	Pull daily NAFTA balances from online portal
Jain, Manasvi	9/24/2025	0.9	Create OCP flags for all regional files for week ending 8/8
Jain, Manasvi	9/24/2025	0.3	Pull daily Japan balances 9/24 from online banking portal

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Time Detail by Activity
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DIP FINANCING & CASH FLOW

Professional	Date	Hours	Activity
Jain, Manasvi	9/24/2025	0.2	Pull daily China balances from online portal
Kordupel, Lewis	9/24/2025	0.8	Analyze chapter 11 costs for purposes of forecasting weekly disbursements
Korol, Sammy	9/24/2025	0.3	Call with M. Hamilton and S. Korol (A&M) to discuss plan to summarize all actual disbursements to OCPs for the last week
Korol, Sammy	9/24/2025	0.2	Call with H. Waismann and S. Korol (A&M) to discuss updating forecast model for cash flow actuals and actual DIP interest payments
Korol, Sammy	9/24/2025	1.1	Update model with cash flow actuals for each individual region, summarizing variance to forecast
Korol, Sammy	9/24/2025	0.4	Reconcile published actuals with final actual amounts and create weekly summaries of both for EMEA, starting from the filing date
Korol, Sammy	9/24/2025	0.3	Reconcile published actuals with final actual amounts and create weekly summaries of both for all other regions, starting from the filing date
Korol, Sammy	9/24/2025	0.4	Reconcile published actuals with final actual amounts and create weekly summaries of both for NAFTA, starting from the filing date
Korol, Sammy	9/24/2025	0.3	Summarize factoring facility August ending balances for LATAM region
Korol, Sammy	9/24/2025	0.4	Reconcile published actuals with final actual amounts and create weekly summaries of both for Japan, starting from the filing date
Liu, Daniel	9/24/2025	2.8	Review the CIA application documents received on the morning of September 24 from the Japan and China procurement team and log the tracker list
Liu, Daniel	9/24/2025	2.7	Review the CIA application documents received on the afternoon of September 24 from China procurement team and log the tracker list
Liu, Daniel	9/24/2025	2.3	Check China Manual Payment List and Japan CIA payment list from Company, and match the CIA invoices with actual payment confirmations on September 24 from AP team
Liu, Daniel	9/24/2025	1.1	Review the CIA application documents received on the afternoon of September 24 from Japan procurement team and log the tracker list
Liv-Feyman, Alec	9/24/2025	0.9	Analyze CIA spend by entity for monthly reporting
Liv-Feyman, Alec	9/24/2025	0.9	Review weekly CIA vendor processing breakdown summary
Liv-Feyman, Alec	9/24/2025	0.7	Prepare processing detail analysis for USD vendor payments
Liv-Feyman, Alec	9/24/2025	0.8	Review processing confirmation details for EMEA vendor tracker
Liv-Feyman, Alec	9/24/2025	1.2	Create vendor payment status tracker for NAFTA dashboard
Liv-Feyman, Alec	9/24/2025	0.9	Examine processing breakdown for LATAM vendor tracker updates
Liv-Feyman, Alec	9/24/2025	0.9	Examine vendor mapping variance reports for CIA processing

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Time Detail by Activity
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DIP FINANCING & CASH FLOW

Professional	Date	Hours	Activity
Liv-Feyman, Alec	9/24/2025	1.4	Develop vendor master mapping updates for new CIA entries
Liv-Feyman, Alec	9/24/2025	1.1	Create payment status classification for cash in advance vendors
Liv-Feyman, Alec	9/24/2025	0.8	Develop vendor payment confirmation updates for EMEA dashboard
Nguyen, Vi Hoa	9/24/2025	0.9	Examine documentation, authorize CIAs, and channel them to the appropriate team for payments
Nguyen, Vi Hoa	9/24/2025	0.6	Confirm all required paperwork is in order, approve the prepayment, and notify the responsible team
Nguyen, Vi Hoa	9/24/2025	1.4	Review and validate all documentation, approve CIAs, and send to the responsible teams for payment
Nguyen, Vi Hoa	9/24/2025	1.7	Document all processed CIAs in Excel to enhance reconciliation efficiency and prevent duplicate entries
Nguyen, Vi Hoa	9/24/2025	1.8	Complete document checks, approve CIAs, and forward to the concerned parties for booking
Nguyen, Vi Hoa	9/24/2025	2.1	Check that documentation is accurate and complete, process prepayment approvals, and assign them to the right team
Nguyen, Vi Hoa	9/24/2025	2.3	Review and complete documentation, authorize prepayments, and delegate the request to the appropriate team
Pacheco, Santiago	9/24/2025	2.7	Review cash in advance requests from the CIA inbox
Pacheco, Santiago	9/24/2025	1.7	Send cash in advance requests to AP team for payment execution
Pacheco, Santiago	9/24/2025	0.6	Call with the Company and S. Pacheco (A&M) to review urgent NAFTA CIA open items
Pacheco, Santiago	9/24/2025	0.2	Prepare for and participate in daily cash in advance invoice and payment coordination call with J. Warren, M. Hill, N. Caruso, E. Borgonovo, S. Pacheco, and A. Liv-Feyman (A&M) regarding issues as of Wednesday, September 24
Pacheco, Santiago	9/24/2025	1.8	Reject and request correction on incorrect CIA invoices
Pacheco, Santiago	9/24/2025	1.7	Review status for cash in advance requests with AP team in NAFTA
Pack, Laura	9/24/2025	2.4	Work on the assessment and approval of invoices tied to prepayments to ensure timely payment processing (EMEA)
Pack, Laura	9/24/2025	2.4	Verify compliance of submitted documents with pro-forma invoices, confirm all details are accurate and complete, and approve for payment processing (LATAM)
Pack, Laura	9/24/2025	1.8	Oversee the tracking of all invoices arriving in the CIA inbox for EMEA and NAFTA
Pack, Laura	9/24/2025	2.2	Work in coordination with Purchasing and Logistics, offering key information or clarifications to ensure smooth and prompt processing of CIA payments
Postolos, Lucas	9/24/2025	1.1	Review of DIP Budget variance analysis materials for week ending September 19, including revisions

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Time Detail by Activity
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DIP FINANCING & CASH FLOW

Professional	Date	Hours	Activity
Postolos, Lucas	9/24/2025	1.3	Research into vendor payments to provide documentation for Japan treasury department regarding payment reports
Postolos, Lucas	9/24/2025	0.3	Prepare documentation for Company management and M. Hamilton (A&M) regarding professional fee payments due
Schmelter, Griffen	9/24/2025	1.1	Create flat file version of the consolidated receipts file for week ending 9/19
Schmelter, Griffen	9/24/2025	1.4	Create summary of bank balances by jurisdiction for Non-UDA bank accounts as of 9/19
Schmelter, Griffen	9/24/2025	1.8	Categorize all receipts other than China within the consolidate receipt categorization file for week ending 9/19
Schmelter, Griffen	9/24/2025	1.4	Edit transactions within the EMEA payment run that did not occur in week ending 9/19
Schmelter, Griffen	9/24/2025	1.7	Edit duplicate transactions in both the NAFTA payment run and NAFTA bank activity for week ending 9/19
Schmelter, Griffen	9/24/2025	0.8	Create external version of the receipts by customer by region summary
Schmelter, Griffen	9/24/2025	0.3	Pull receipts from Other Regions actuals model into consolidate actuals categorization sheet for week ending 9/22
Schmelter, Griffen	9/24/2025	1.3	Push all receipts from the categorization sheet to the internal receipts by customer by region summary
Schmelter, Griffen	9/24/2025	0.7	Push all incremental Brazilian receipts data from the Company team into receipts categorization file for week ending 9/19
Schmelter, Griffen	9/24/2025	0.5	Update PowerPoint version of the actuals report for week ending 9/19
Schmelter, Griffen	9/24/2025	0.5	Pull receipts from NAFTA actuals model into consolidate actuals categorization sheet for week ending 9/19
Schmelter, Griffen	9/24/2025	0.4	Prepare and distributed flash cash report to various parties as of 9/24
Schmelter, Griffen	9/24/2025	0.6	Pull receipts from EMEA actuals model into consolidate actuals categorization sheet for week ending 9/19
Schmelter, Griffen	9/24/2025	0.7	Create sheet to request petition data balances for bank accounts discovered after petition date
Schmelter, Griffen	9/24/2025	0.3	Correspond with the Company team on request for incremental petition date balances
Schmelter, Griffen	9/24/2025	0.6	Create listing of cash balances as of 6/27 by bank account for the Company team
Shahbain, Abraham	9/24/2025	0.4	Call with Company purchasing, treasury, C. Turner (A&M), and A. Shahbain (A&M) to discuss regional funding needs
Shahbain, Abraham	9/24/2025	0.5	Call with Company purchasing, C. Turner (A&M), and A. Shahbain (A&M) to discuss workstreams and open items
Shahbain, Abraham	9/24/2025	0.7	Call with Company purchasing related to regional funding needs
Shiffman, David	9/24/2025	0.5	Call with potential factoring provider for introduction to Company

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DIP FINANCING & CASH FLOW

Professional	Date	Hours	Activity
Shiffman, David	9/24/2025	0.6	Correspond with Company Finance team regarding latest SIOP and materials reports
Shiffman, David	9/24/2025	0.5	Call with Company Treasury regarding weekly liquidity meeting materials
Shiffman, David	9/24/2025	0.7	Prepare updates to professional fee forecast in preparation for call with Management
Shiffman, David	9/24/2025	0.5	Call with Company Management and H. Waismann (A&M) regarding professional fee forecasts
Shiffman, David	9/24/2025	0.8	Follow up with Company regarding potential changes to long term cash projections and customer prepayment opportunities
Shiffman, David	9/24/2025	1.2	Review latest materials inbounds report and impact on cash projections
Shiffman, David	9/24/2025	1.3	Prepare draft materials for weekly liquidity meeting based on feedback from Treasury team
Shiffman, David	9/24/2025	0.6	Correspond with A&M liquidity team with feedback for bridge to prior budgets
Shiffman, David	9/24/2025	0.5	Call with A&M team to review latest DPO contraction analysis and prepare next steps
Shiffman, David	9/24/2025	0.5	Call with D. Shiffman, H. Waismann (A&M) and Company to review professional fee forecast by firm
Turner, Cari	9/24/2025	0.5	Call with Company purchasing, C. Turner (A&M), and A. Shahbain (A&M) to discuss workstreams and open items
Turner, Cari	9/24/2025	0.4	Call with Company purchasing, treasury, C. Turner (A&M), and A. Shahbain (A&M) to discuss regional funding needs
Waismann, Heitor	9/24/2025	0.2	Call with H. Waismann and S. Korol (A&M) to discuss updating forecast model for cash flow actuals and actual DIP interest payments
Waismann, Heitor	9/24/2025	0.5	Call with D. Shiffman, H. Waismann (A&M) and Company to review professional fee forecast by firm
Waismann, Heitor	9/24/2025	0.7	Adjust professional fee side-by-side analysis comparing debtor's related firms and creditor's related firms disbursements with comments from Company
Waismann, Heitor	9/24/2025	0.8	Update long term cash flow forecast with latest professional fee assumptions and timing adjustments to tariffs
Waismann, Heitor	9/24/2025	0.9	Adjust long term cash flow supporting material to incorporate latest days sales outstanding terms assumption
Waismann, Heitor	9/24/2025	1.0	Review supporting file from company with specific customer's detailed acceleration and collections
Waismann, Heitor	9/24/2025	2.5	Update Inbounds support with latest file from Company
Waismann, Heitor	9/24/2025	2.7	Update SIOP support with latest file from Company
Warren, Joseph	9/24/2025	0.2	Prepare for and participate in daily cash in advance invoice and payment coordination call with J. Warren, M. Hill, N. Caruso, E. Borgonovo, S. Pacheco, and A. Liv-Feyman (A&M) regarding issues as of Wednesday, September 24

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DIP FINANCING & CASH FLOW

Professional	Date	Hours	Activity
Webber, Dan	9/24/2025	0.2	Correspond with L. Kordupel (A&M) potential duplicative payment in Japan for certain vendor
Webber, Dan	9/24/2025	0.2	Correspond with O. Asimopoulos, J. Isaacson (K&E) regarding certain financial covenants for documenting newly acquired collateral
Zehetmair, Stefan	9/24/2025	2.2	Support in checking, approving and distributing pro forma invoices to the relevant payment offices
Zehetmair, Stefan	9/24/2025	2.1	Support with CIA tracking and CIA approval process
Zehetmair, Stefan	9/24/2025	1.9	Support with management of Cash in Advance (CIA) mailbox
Zhu, Judith	9/24/2025	0.3	Review Japan CIA payment list provided by Company to check if it aligns with A&M's approval and today's actual payment
Zhu, Judith	9/24/2025	1.9	Review Japan and China CIAs received in the afternoon (1st batch) and respond to the procurement and processing team (Company)
Zhu, Judith	9/24/2025	1.8	Review Japan and China CIAs received in the afternoon (2nd batch) and respond to the procurement and processing team (Company)
Zhu, Judith	9/24/2025	1.8	Review the Japan and China CIAs received in the morning and respond to the procurement and processing team (Company)
Zhu, Judith	9/24/2025	0.9	Review China CIA payment list provided by Company to check if it aligns with A&M's approval, and follow up with Company on any discrepancies
Zhu, Judith	9/24/2025	0.7	Review Procurement's responses for the rejected CIA requests and reply accordingly
Zhu, Judith	9/24/2025	0.3	Communicate with M. Hill (A&M) regarding the CIA Approval for the specific vendor
Zhu, Judith	9/24/2025	0.2	Review Teams conversation history (CIA and TA related) and email correspondence
Zhu, Judith	9/24/2025	0.1	Check and update the latest TA list
Zhu, Judith	9/24/2025	0.4	Review and update the track list and vendor payment list as of September 24, and compile a summary of the daily CIA payment status
Borgonovo, Erik	9/25/2025	1.7	Assess LATAM invoices needing prepayment, approve them, and forward them for expedited handling
Borgonovo, Erik	9/25/2025	1.4	Review and validate EMEA prepayment invoices, prioritizing those flagged as urgent in the CIA mailbox
Borgonovo, Erik	9/25/2025	1.6	Evaluate and authorize EMEA prepayment invoices, prioritizing immediate attention to CIA mailbox cases
Borgonovo, Erik	9/25/2025	1.9	Maintain an accurate Excel tracker, regularly updating it with status, payment dates, invoice numbers, and vendor data
Borgonovo, Erik	9/25/2025	2.2	Enter each new data into the Excel tracker, maintaining accuracy and completeness of records
Borgonovo, Erik	9/25/2025	1.6	Review and validate EMEA invoices requiring advance payment, authorizing and forwarding them for priority handling to secure timely settlement

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Professional	Date	Hours	Activity
Callerio, Lorenzo	9/25/2025	1.1	Review the disbursement forecast analysis by vendor prepared by I. Fuetter (A&M) and provide comments
Cook, Jacob	9/25/2025	1.3	Update mapping of non-vendor post-petition spend for improved accuracy of reporting of post-petition spend against allocation related to WE 9/26
Cook, Jacob	9/25/2025	1.1	Prepare summary materials for required adjustments to reporting based on updated pre-petition spend data received
Cook, Jacob	9/25/2025	0.9	Review of post-petition terms and timing of payment against terms related to NAFTA and EMEA post-petition spend to date
Cook, Jacob	9/25/2025	0.8	Prepare summary schedules of missing or blocked payables related to the Company purchasing prepetition allocation payment requests
Cook, Jacob	9/25/2025	0.6	Review of post-petition payment term analysis prepared by internal A&M for NAFTA and EMEA
Cook, Jacob	9/25/2025	0.7	Prepare summary schedule of trade agreement payments to be made during WE 10/3
Cook, Jacob	9/25/2025	2.7	Prepare payment run details by invoice for prepetition allocation for non-trade agreement related vendors for WE 9/26
Cui, Maggie	9/25/2025	1.3	Review the CIA Tracker and vendor payment lists and provide guidance on unclear items and issues encountered
Grossi, Nick	9/25/2025	1.0	Review extended DIP budget and provide comments re: same
Grossi, Nick	9/25/2025	0.2	Call with N. Grossi, D. Shiffman, H. Waismann, G. Schmelter, M. Hamilton, M. Jain, S. Korol (A&M) and Company re. initial DIP budget variance analysis for W/E 9.19
Grossi, Nick	9/25/2025	0.4	Review weekly cash allocations. Provide comments re: same
Grossi, Nick	9/25/2025	0.7	Prepare regional near-term liquidity forecast
Hamilton, Makenna	9/25/2025	1.6	Map all payroll transactions for WE 9/19 - Japan
Hamilton, Makenna	9/25/2025	1.4	Map all payroll transactions for WE 9/19 - NAFTA
Hamilton, Makenna	9/25/2025	0.2	Call with N. Grossi, D. Shiffman, H. Waismann, G. Schmelter, M. Hamilton, M. Jain, S. Korol (A&M) and Company re. initial DIP budget variance analysis for W/E 9.19
Hamilton, Makenna	9/25/2025	1.7	Map all payroll transactions for WE 9/19 - "Other Regions"
Hamilton, Makenna	9/25/2025	1.8	Map all payroll transactions for WE 9/19 into subcategories
Hamilton, Makenna	9/25/2025	1.9	Map all payroll transactions for WE 9/19 - EMEA
Hill, Michael	9/25/2025	0.2	Send out evening cash in advance summary tracker
Hill, Michael	9/25/2025	0.2	Send out evening cash summary for global CIA payments for cash pooling purposes

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Professional	Date	Hours	Activity
Hill, Michael	9/25/2025	0.7	Analyze vendor spend for the case to date to analyze additional proof of payments received for past weeks
Hill, Michael	9/25/2025	0.2	Send out morning cash in advance summary tracker
Hill, Michael	9/25/2025	0.3	Correspond re: explanation of additional past payment confirmations for different regions
Hill, Michael	9/25/2025	1.6	Track payment confirmations for Europe
Hill, Michael	9/25/2025	1.9	Analyze Trade Agreements for ways to get back on customary terms
Hill, Michael	9/25/2025	0.2	Send out morning cash summary for global CIA payments for cash pooling purposes
Hill, Michael	9/25/2025	1.1	Track payment confirmations for North America
Jain, Manasvi	9/25/2025	0.3	Pull daily NAFTA balances from online portal
Jain, Manasvi	9/25/2025	0.2	Pull daily China balances from online portal
Jain, Manasvi	9/25/2025	0.3	Pull daily Japan balances 9/25 from online banking portal
Jain, Manasvi	9/25/2025	0.4	Pull daily Brazil balances from online portal
Jain, Manasvi	9/25/2025	0.4	Pull daily EMEA balances from online portal
Jain, Manasvi	9/25/2025	1.7	Prepare Flash Cash forecast for 9/24
Jain, Manasvi	9/25/2025	0.2	Call with N. Grossi, D. Shiffman, H. Waismann, G. Schmelter, M. Hamilton, M. Jain, S. Korol (A&M) and Company re. initial DIP budget variance analysis for W/E 9.19
Korol, Sammy	9/25/2025	0.2	Call with H. Waismann, S. Korol (A&M), and Company to discuss assumptions and projections for SIOP and Inbounds
Korol, Sammy	9/25/2025	0.6	Identify and summarize all OCP transactions from each payment processor in EMEA for W/E 9.19
Korol, Sammy	9/25/2025	0.6	Identify and summarize all OCP transactions from each payment processor in all other regions for W/E 9.19
Korol, Sammy	9/25/2025	0.6	Construct summary of top entities contributing to SG&A and top SG&A recipients in W/E 9.19
Korol, Sammy	9/25/2025	0.6	Consolidate total payroll actuals and forecast for W/E 9.19 by specific entity for all regions
Korol, Sammy	9/25/2025	0.5	Call with H. Waismann, S. Korol (A&M), and Company to discuss factoring go-forward run-rates and other customer impacts on receipts
Korol, Sammy	9/25/2025	0.5	Identify and summarize all OCP transactions from each payment processor in NAFTA for W/E 9.19
Korol, Sammy	9/25/2025	0.5	Work on weekly payroll cadence through December for other regions (salary, benefits, taxes, bonus) based on historical payments and provided monthly amounts

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Time Detail by Activity
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DIP FINANCING & CASH FLOW

Professional	Date	Hours	Activity
Korol, Sammy	9/25/2025	0.4	Identify and summarize all OCP transactions from each payment processor in Japan for W/E 9.19
Korol, Sammy	9/25/2025	0.4	Update monthly forecast of all debtor and non-debtor cash flows with actuals to date (June to August)
Korol, Sammy	9/25/2025	0.4	Work on weekly payroll cadence through December for NAFTA (salary, benefits, taxes, bonus) based on historical payments and provided monthly amounts
Korol, Sammy	9/25/2025	0.3	Work session with H. Waismann and S. Korol (A&M) to review visualization support for upcoming 13-week cash flow update
Korol, Sammy	9/25/2025	0.3	Call with H. Waismann, S. Korol (A&M), and Company to discuss historical AR aging for customer invoices, clarifying collections and assignments
Korol, Sammy	9/25/2025	0.3	Create weekly summary extended until projected emergence of professional fee carve out balances, detailed by firm and aggregated by constituency
Korol, Sammy	9/25/2025	0.7	Create 13-week summary of professional fee carve out balances, detailed by firm and aggregated by constituency
Korol, Sammy	9/25/2025	0.2	Incorporate success fees into 13-week summary of professional fee disbursements
Korol, Sammy	9/25/2025	0.9	Update and distribute SIOP summary and SIOP variance report showing change from prior forecast
Korol, Sammy	9/25/2025	0.8	Identify and summarize all OCP transactions from each payment processor in EMEA for W/E 9.12
Korol, Sammy	9/25/2025	0.8	Create 13-week summary of professional fee disbursements, detailed by firm and aggregated by constituency
Korol, Sammy	9/25/2025	0.2	Call with N. Grossi, D. Shiffman, H. Waismann, G. Schmelter, M. Hamilton, M. Jain, S. Korol (A&M) and Company re. initial DIP budget variance analysis for W/E 9.19
Korol, Sammy	9/25/2025	0.7	Work on weekly payroll cadence through December for EMEA (salary, benefits, taxes, bonus) based on historical payments and provided monthly amounts
Korol, Sammy	9/25/2025	0.3	Create weekly summary extended until projected emergence of professional fee disbursements, detailed by firm and aggregated by constituency
Korol, Sammy	9/25/2025	0.7	Work on December payroll cadence for Japan (salary, benefits, taxes, bonus) using Company-provided data on payroll disbursed by Japan entities
Korol, Sammy	9/25/2025	0.7	Create payroll variance report for W/E 9.19, comparing actuals and forecast by region with consolidated view
Liu, Daniel	9/25/2025	1.1	Check China Manual Payment List and Japan CIA payment list from Company, and match the CIA invoices with actual payment confirmations on September 25 from AP team
Liu, Daniel	9/25/2025	0.4	Assist vendor mapping in AP records and approved CIA list
Liu, Daniel	9/25/2025	2.8	Review the CIA application documents received on the afternoon of September 25 from China procurement team and log the tracker list

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Professional	Date	Hours	Activity
Liu, Daniel	9/25/2025	2.3	Review the CIA application documents received on the morning of September 25 from the Japan and China procurement team and log the tracker list
Liu, Daniel	9/25/2025	2.7	Review the CIA application documents received on the afternoon of September 25 from Japan procurement team and log the tracker list
Liv-Feyman, Alec	9/25/2025	0.9	Examine CIA dashboard processing breakdown by region
Liv-Feyman, Alec	9/25/2025	0.9	Prepare processing detail updates for GBP vendor payments
Liv-Feyman, Alec	9/25/2025	1.1	Develop vendor mapping updates for cash in advance tracking
Liv-Feyman, Alec	9/25/2025	1.1	Develop vendor tracker summary for processing status review
Liv-Feyman, Alec	9/25/2025	1.2	Prepare EMEA vendor dashboard with processing status changes
Liv-Feyman, Alec	9/25/2025	1.3	Create invoice coverage tracker updates for ASIA region
Liv-Feyman, Alec	9/25/2025	1.4	Analyze historical AP spend variance by entity breakdown
Liv-Feyman, Alec	9/25/2025	1.4	Review processing updates for USD cash in advance vendors
Liv-Feyman, Alec	9/25/2025	0.8	Review payment status tracking for EMEA CIA dashboard
Liv-Feyman, Alec	9/25/2025	0.9	Examine vendor payment confirmation status for LATAM tracker
Nguyen, Vi Hoa	9/25/2025	1.7	Confirm the completion of documentation, approve prepayment requests, and transfer them to the responsible team
Nguyen, Vi Hoa	9/25/2025	0.2	Check that all paperwork is finalized, approve prepayment requests, and route them accordingly
Nguyen, Vi Hoa	9/25/2025	1.1	Perform document verification, approve CIAs, and pass them to relevant parties for action
Nguyen, Vi Hoa	9/25/2025	2.3	Check that everything is documented properly, approve prepayments, and hand them off to the correct team
Nguyen, Vi Hoa	9/25/2025	2.7	Validate supporting documents, authorize CIAs, and direct to the teams responsible for disbursement
Nguyen, Vi Hoa	9/25/2025	2.8	Make sure all documentation is in place, approve prepayment submissions, and refer them to the relevant team
Pacheco, Santiago	9/25/2025	1.9	Request correction on incorrect CIA invoices
Pacheco, Santiago	9/25/2025	1.7	Send cash in advance requests to AP team for payment processing and execution
Pacheco, Santiago	9/25/2025	1.6	Review status for CIA requests with AP team in NAFTA
Pacheco, Santiago	9/25/2025	2.6	Review cash in advance requests from inbox

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Marelli Automotive Lighting USA, LLC
Time Detail by Activity
September 1, 2025 through September 30, 2025

DIP FINANCING & CASH FLOW

Professional	Date	Hours	Activity
Pack, Laura	9/25/2025	2.9	Process and approving invoices associated with prepayments for efficient and fast execution of payments (for EMEA requests)
Pack, Laura	9/25/2025	2.4	Ensure all invoices entering the CIA inbox for EMEA and NAFTA are properly tracked
Pack, Laura	9/25/2025	2.6	Partner with Purchasing and Logistics departments, supplying critical clarifications or data to facilitate effective and timely CIA payment handling
Pack, Laura	9/25/2025	2.7	Assess submitted documents to ensure they correspond to the pro-forma invoices, are accurate and complete, and approve them for further payment action (LATAM)
Postolos, Lucas	9/25/2025	0.6	Prepare documentation regarding invoicing from ordinary course professionals to arrange for payments
Postolos, Lucas	9/25/2025	0.4	Correspond with Company management and T. Simion (A&M) regarding professional fee payments
Postolos, Lucas	9/25/2025	1.2	Review of DIP Budget variance analysis materials for week ending September 19, including revisions
Schmelter, Griffen	9/25/2025	1.3	Create consolidated version of petition date balances for incremental bank accounts to be shared with company
Schmelter, Griffen	9/25/2025	0.8	Create FX effects summary on bank account balances as of 9/19
Schmelter, Griffen	9/25/2025	0.7	Update external receipts by customer by region to reelect updated forecast for week ending 9/19
Schmelter, Griffen	9/25/2025	1.1	Create listing of cash balances as of 9/19 for both debtor and non debtor entities
Schmelter, Griffen	9/25/2025	0.7	Determine whether liquidity certificate ties to flash cash report as of 9/19
Schmelter, Griffen	9/25/2025	2.4	Create view of employees by country as of April 2025 based on company census data
Schmelter, Griffen	9/25/2025	0.4	Correspond with A&M team member on disbursements within EMEA that are paid on behalf of NAFTA
Schmelter, Griffen	9/25/2025	0.2	Call with N. Grossi, D. Shiffman, H. Waismann, G. Schmelter, M. Hamilton, M. Jain, S. Korol (A&M) and Company re. initial DIP budget variance analysis for W/E 9.19
Schmelter, Griffen	9/25/2025	0.3	Correspond with A&M team member on bank account balances by country as of 9/19
Schmelter, Griffen	9/25/2025	0.3	Correspond with K&E on incremental bank accounts discovered after petition date and bank balances as of petition date
Schmelter, Griffen	9/25/2025	0.3	Prepare and distributed flash cash report to various parties as of 9/25
Shahbain, Abraham	9/25/2025	0.5	Call with Company treasury, purchasing, C. Turner (A&M), and A. Shahbain (A&M) to discuss regional cash allocation and open items
Shahbain, Abraham	9/25/2025	1.3	Review of liquidity analysis for trade agreement proposals
Shahbain, Abraham	9/25/2025	0.8	Conduct a detailed review of the company's proponent payment structure

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Marelli Automotive Lighting USA, LLC
Time Detail by Activity
September 1, 2025 through September 30, 2025

DIP FINANCING & CASH FLOW

Professional	Date	Hours	Activity
Shahbain, Abraham	9/25/2025	0.7	Call with Company purchasing to discuss regional cash funding needs
Shahbain, Abraham	9/25/2025	0.7	Review historical payments for payment compliance
Shiffman, David	9/25/2025	1.4	Prepare updates to extended monthly projections in order to determine long term funding need
Shiffman, David	9/25/2025	1.2	Review draft materials for 13-week DIP update and updated long term projections
Shiffman, David	9/25/2025	1.1	Prepare illustrative cash projections for German regulatory requirements
Shiffman, David	9/25/2025	1.2	Prepare liquidity materials for meeting with AHG
Shiffman, David	9/25/2025	0.7	Review projected covenant thresholds with Treasury team
Shiffman, David	9/25/2025	2.2	Review DIP variance report and provide feedback on commentary
Shiffman, David	9/25/2025	1.3	Revise projections for distribution to customer parties and AHG
Shiffman, David	9/25/2025	1.2	Prepare materials for weekly liquidity meeting with Management
Shiffman, David	9/25/2025	0.2	Call with N. Grossi, D. Shiffman, H. Waismann, G. Schmelter, M. Hamilton, M. Jain, S. Korol (A&M) and Company re. initial DIP budget variance analysis for W/E 9.19
Shiffman, David	9/25/2025	0.4	Call with A&M team to review projected professional fee carve out reserve amounts
Simion, Tony	9/25/2025	0.4	Review preliminary forecast of extended professional fees for cash flow update
Turner, Cari	9/25/2025	0.5	Call with Company treasury, purchasing, C. Turner (A&M), and A. Shahbain (A&M) to discuss regional cash allocation and open items
Waismann, Heitor	9/25/2025	0.2	Call with H. Waismann, S. Korol (A&M), and Company to discuss assumptions and projections for SIOP and Inbounds
Waismann, Heitor	9/25/2025	2.9	Prepare comments to variance report of week ending 9/19
Waismann, Heitor	9/25/2025	2.7	Prepare receipts template by region with breakdown between normal course collections, factoring activity and acceleration activity
Waismann, Heitor	9/25/2025	1.6	Update SIOP support file with adjusted file from the Company, fixing error from the previous version provided
Waismann, Heitor	9/25/2025	0.5	Call with H. Waismann, S. Korol (A&M), and Company to discuss factoring go-forward run-rates and other customer impacts on receipts
Waismann, Heitor	9/25/2025	2.4	Update extended long term cash flow support file with latest projections and supports
Waismann, Heitor	9/25/2025	1.7	Update vendors spend inputs in cash flow model with latest provided from A&M vendor team
Waismann, Heitor	9/25/2025	0.4	Correspond with team relating to carve out reserve forecast

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Marelli Automotive Lighting USA, LLC
Time Detail by Activity
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DIP FINANCING & CASH FLOW

Professional	Date	Hours	Activity
Waismann, Heitor	9/25/2025	0.3	Work session with H. Waismann and S. Korol (A&M) to review visualization support for upcoming 13-week cash flow update
Waismann, Heitor	9/25/2025	1.9	Update specific customer's accounts receivable roll forward with latest invoices provided by the Company
Waismann, Heitor	9/25/2025	0.2	Call with N. Grossi, D. Shiffman, H. Waismann, G. Schmelter, M. Hamilton, M. Jain, S. Korol (A&M) and Company re. initial DIP budget variance analysis for W/E 9.19
Waismann, Heitor	9/25/2025	0.3	Call with H. Waismann, S. Korol (A&M), and Company to discuss historical AR aging for customer invoices, clarifying collections and assignments
Zehetmair, Stefan	9/25/2025	2.9	Support in checking, approving and distributing pro forma invoices to the relevant payment offices
Zehetmair, Stefan	9/25/2025	2.9	Support with management of Cash in Advance (CIA) mailbox
Zehetmair, Stefan	9/25/2025	2.9	Support with CIA tracking and CIA approval process
Zhu, Judith	9/25/2025	0.2	Review Teams conversation history (CIA and TA related) and email correspondence
Zhu, Judith	9/25/2025	0.1	Check and update the latest TA list
Zhu, Judith	9/25/2025	0.3	Review Japan CIA payment list provided by Company to check if it aligns with A&M's approval and today's actual payment
Zhu, Judith	9/25/2025	0.4	Verify the vendor names in newly signed TAs against the CIA approved vendor list and AP Master list as of September 25
Zhu, Judith	9/25/2025	1.9	Review Japan and China CIAs received in the afternoon (2nd batch) and respond to the procurement and processing team (Company)
Zhu, Judith	9/25/2025	2.2	Review the Japan and China CIAs received in the morning and respond to the procurement and processing team (Company)
Zhu, Judith	9/25/2025	1.6	Review Japan and China CIAs received in the afternoon (1st batch) and respond to the procurement and processing team (Company)
Zhu, Judith	9/25/2025	0.9	Review Procurement's responses for the rejected CIA requests and reply accordingly
Zhu, Judith	9/25/2025	0.4	Review and update the track list and vendor payment list as of September 25, and compile a summary of the daily CIA payment status
Zhu, Judith	9/25/2025	0.4	Communicate with Company to hold the payment for vendors with signed TAs
Zhu, Judith	9/25/2025	0.4	Review China CIA payment list provided by Company to check if it aligns with A&M's approval, and follow up with Company on any discrepancies
Borgonovo, Erik	9/26/2025	1.2	Provide LATAM buyers/planners with proactive support in analyzing data delays or rejections, suggesting actionable remedies
Borgonovo, Erik	9/26/2025	2.1	Review LATAM prepayment invoices and grant rapid approval for urgent requests submitted via the CIA mailbox
Borgonovo, Erik	9/26/2025	1.9	Assist EMEA buyers and planners in identifying causes of blocked or delayed invoices and implementing corrective solutions

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DIP FINANCING & CASH FLOW

Professional	Date	Hours	Activity
Borgonovo, Erik	9/26/2025	1.6	Investigate and resolve blocked invoice situations, removing bottlenecks to prevent disruptions in critical goods or service flows
Borgonovo, Erik	9/26/2025	1.2	Work cross-functionally to ensure CIA requests are assessed quickly, approved smoothly, and processed for payment without delay
Borgonovo, Erik	9/26/2025	0.7	Authorize EMEA invoices requiring advance payment, guaranteeing prompt processing of CIA mailbox submissions
Borgonovo, Erik	9/26/2025	0.9	Register all CIA updates, enabling traceability and supporting reporting, forecasting, and escalation needs
Callerio, Lorenzo	9/26/2025	1.1	Review the final version of the disbursement forecast scenario before circulating it internally for approval
Callerio, Lorenzo	9/26/2025	1.3	Review the updated disbursement forecast scenario provided by I. Fuetter (A&M) and provide comments
Cook, Jacob	9/26/2025	1.1	Prepare trade agreement payment run for email trade agreements with due dates of 9/30/25
Cook, Jacob	9/26/2025	0.8	Calls with J. Cook (A&M) and A. Shahbain (A&M) to discuss payment open items
Cook, Jacob	9/26/2025	0.6	Email correspondence with global the Company accounting teams to execute payments related to certain trade agreements
Cook, Jacob	9/26/2025	2.7	Prepare trade agreement payment run for trade agreements with due dates of 9/30/25
Cui, Maggie	9/26/2025	0.3	Discuss the Japan payment matters with M. Cui (A&M) and J. Zhu (A&M)
Cui, Maggie	9/26/2025	1.2	Review the CIA Tracker and vendor payment lists and provide guidance on unclear items and issues encountered
Grossi, Nick	9/26/2025	1.0	Prepare schedule of prepaid tooling and R&D spend
Grossi, Nick	9/26/2025	0.7	Review weekly cash allocation reports
Grossi, Nick	9/26/2025	0.5	Prepare and participate in discussion with Company re: near-term liquidity needs
Hamilton, Makenna	9/26/2025	1.8	Summarize all SG&A payments made during the week ending 9/19
Hamilton, Makenna	9/26/2025	1.8	Summarize all professional fees paid WE 9/19
Hill, Michael	9/26/2025	0.2	Send out morning cash in advance summary tracker
Hill, Michael	9/26/2025	1.3	Track and monitor all invoices for the North America region
Hill, Michael	9/26/2025	1.7	Track payment confirmations for North America
Hill, Michael	9/26/2025	1.8	Track payment confirmations for Europe
Hill, Michael	9/26/2025	1.6	Analyze Trade Agreements for agreed upon trade terms

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Marelli Automotive Lighting USA, LLC
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DIP FINANCING & CASH FLOW

Professional	Date	Hours	Activity
Hill, Michael	9/26/2025	0.2	Send out evening cash in advance summary tracker
Hill, Michael	9/26/2025	0.2	Send out evening cash summary for global CIA payments for cash pooling purposes
Hill, Michael	9/26/2025	0.2	Correspond re: question into cash in advance payments for the week in certain regions
Hill, Michael	9/26/2025	0.2	Send out morning cash summary for global CIA payments for cash pooling purposes
Jain, Manasvi	9/26/2025	1.7	Prepare Flash Cash forecast for 9/24
Jain, Manasvi	9/26/2025	0.9	Pull daily Japan balances 9/26 from online banking portal
Jain, Manasvi	9/26/2025	0.4	Pull daily EMEA balances from online portal
Jain, Manasvi	9/26/2025	0.4	Pull daily Brazil balances from online portal
Jain, Manasvi	9/26/2025	0.3	Pull daily NAFTA balances from online portal
Jain, Manasvi	9/26/2025	0.2	Pull daily China balances from online portal
Korol, Sammy	9/26/2025	0.3	Call with D. Shiffman, H. Waismann, and S. Korol (A&M) to review variance between updated 13-Week forecast and prior forecast
Korol, Sammy	9/26/2025	0.3	Create adjusted detailed view of prior 13-week forecast
Korol, Sammy	9/26/2025	0.4	Update model with cash flow actuals for each individual region for W/E 9.19
Korol, Sammy	9/26/2025	0.6	Build updated monthly forecast of professional fee accruals linked to current model and adjusted for success fees
Korol, Sammy	9/26/2025	1.1	Create detailed-view variance report breaking down variance from prior forecast in three segments: overall variance, actual variance, and forecast variance
Korol, Sammy	9/26/2025	0.2	Update and distribute variance analysis W/E 9.19 to Company for verification
Korol, Sammy	9/26/2025	0.4	Work session with H. Waismann and S. Korol (A&M) to update 13-week forecast and make adjustments to payroll forecast
Korol, Sammy	9/26/2025	0.4	Create weekly summary of Company payroll adjustments from October - December
Korol, Sammy	9/26/2025	0.2	Update 13-week forecast of professional fee disbursements to include totals in dollar amounts
Korol, Sammy	9/26/2025	0.3	Update and distribute presentation and accompany excel support for upcoming 13-week refresh
Korol, Sammy	9/26/2025	0.2	Call with H. Waismann and S. Korol (A&M) to review forecast adjustments to contingency and DIP draws
Korol, Sammy	9/26/2025	0.8	Update payroll forecast for NAFTA, EMEA, and LATAM with data provided by Company and adjust assumptions for December weekly payroll cadence

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Marelli Automotive Lighting USA, LLC
Time Detail by Activity
September 1, 2025 through September 30, 2025

DIP FINANCING & CASH FLOW

Professional	Date	Hours	Activity
Korol, Sammy	9/26/2025	0.2	Update 13-week forecast of professional fee carve out balances to include totals in dollar amounts
Korol, Sammy	9/26/2025	1.4	Edit all Excel support for the upcoming DIP Budget update to live data and create polished visualizations of each summary for presentation
Korol, Sammy	9/26/2025	0.9	Prepare and incorporate the December weekly payroll forecast into the forecast model, detailing salary, benefits, taxes, and bonuses for each region
Korol, Sammy	9/26/2025	0.7	Update 13-week summaries of Tranche A, Tranche B, and emergency loans, relinking visualizations to current model
Korol, Sammy	9/26/2025	0.7	Update vendor spend summary to include prioritized spend, contingency, and trade agreement adjustments
Liu, Daniel	9/26/2025	2.6	Review the CIA application documents received on the morning of September 26 from the Japan and China procurement team and log the tracker list
Liu, Daniel	9/26/2025	2.3	Review the CIA application documents received on the afternoon of September 26 from China procurement team and log the tracker list
Liu, Daniel	9/26/2025	1.2	Check China Manual Payment List and Japan CIA payment list from Company, and match the CIA invoices with actual payment confirmations on September 26 from AP team
Liu, Daniel	9/26/2025	0.7	Assist vendor mapping in AP records and approved CIA list
Liu, Daniel	9/26/2025	2.4	Review the CIA application documents received on the afternoon of September 26 from Japan procurement team and log the tracker list
Liv-Feyman, Alec	9/26/2025	0.9	Analyze CIA spend by processing status for dashboard updates
Liv-Feyman, Alec	9/26/2025	1.2	Develop vendor payment status classification for LATAM dashboard
Liv-Feyman, Alec	9/26/2025	1.2	Examine processing updates for USD cash in advance vendors
Nguyen, Vi Hoa	9/26/2025	2.3	Ensure proper documentation, process prepayment requests, and deliver them to the correct team
Nguyen, Vi Hoa	9/26/2025	2.2	Finalize the documentation review, approve the prepayment request, and assign it to the responsible party
Nguyen, Vi Hoa	9/26/2025	0.2	Ensure documentation is correct, approve CIAs, and deliver to the appropriate units for final steps
Nguyen, Vi Hoa	9/26/2025	1.1	Record completed CIAs in Excel to enhance reconciliation and prevent duplicate payments
Nguyen, Vi Hoa	9/26/2025	1.4	Validate paperwork, process CIA approval, and transmit to payment and booking teams
Nguyen, Vi Hoa	9/26/2025	1.2	Cross-check documents, confirm CIA approval, and forward to the designated team for booking
Nguyen, Vi Hoa	9/26/2025	1.4	Check all documents are in order, approve CIAs, and route them for processing and payment
Nguyen, Vi Hoa	9/26/2025	0.9	Review documents thoroughly, approve CIAs, and hand them over for booking and execution

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Marelli Automotive Lighting USA, LLC
Time Detail by Activity
September 1, 2025 through September 30, 2025

DIP FINANCING & CASH FLOW

Professional	Date	Hours	Activity
Pacheco, Santiago	9/26/2025	2.3	Review cash in advance requests from the purchasing department
Pacheco, Santiago	9/26/2025	1.4	Send cash in advance requests for payment execution
Pacheco, Santiago	9/26/2025	1.6	Reject and request correction on needed CIA invoices
Pacheco, Santiago	9/26/2025	1.6	Review status for cash in advance requests open items with AP team in NAFTA
Pacheco, Santiago	9/26/2025	0.6	Call with the Company and S.Pacheco (A&M) to review urgent NAFTA CIA open items
Pacheco, Santiago	9/26/2025	0.2	Prepare for and participate in daily cash in advance invoice and payment coordination call with J. Warren, M. Hill, L. Pack, E. Borgonovo, S. Pacheco, S. Zehetmair, V. Nguyen, and A. Liv-Feyman (A&M) regarding issues as of 9/26
Pack, Laura	9/26/2025	2.4	Log and monitor all invoices submitted to the CIA inbox in Excel for the EMEA and NAFTA regions
Pack, Laura	9/26/2025	2.6	Provide essential input and clarifications to Purchasing and Logistics teams to aid in the efficient and timely execution of CIA payments
Pack, Laura	9/26/2025	2.6	Check that documents submitted align with pro-forma invoices, validate their accuracy and completeness, and provide payment approval (LATAM)
Pack, Laura	9/26/2025	2.8	Evaluate and approve invoices connected to prepayments to facilitate quick payment execution (EMEA-related requests)
Postolos, Lucas	9/26/2025	1.7	Prepare documentation for K&E team related to manufacturing plants in business plan
Postolos, Lucas	9/26/2025	0.8	Prepare documentation related to DIP Budget reporting for week ending September 19 prior to distribution
Postolos, Lucas	9/26/2025	0.9	Prepare documentation for ordinary course professionals to direct payment procedures
Postolos, Lucas	9/26/2025	1.1	Review of DIP Budget variance analysis materials for week ending September 19, including final revisions
Postolos, Lucas	9/26/2025	1.2	Revise support documentation prepared for Alix team related to DIP Budget variance analysis for week ending September 19
Shahbain, Abraham	9/26/2025	0.5	Call with Company purchasing related to cash funding needs
Shahbain, Abraham	9/26/2025	0.5	Call with Company treasury, purchasing, C. Turner (A&M), and A. Shahbain (A&M) to discuss regional cash allocation and open items
Shahbain, Abraham	9/26/2025	0.8	Calls with J. Cook (A&M) and A. Shahbain (A&M) to discuss payment open items
Shahbain, Abraham	9/26/2025	1.4	Review and provide comments on disbursement analysis
Shiffman, David	9/26/2025	0.8	Finalize current draft of monthly projections and distribute to AHG advisors for discussion
Shiffman, David	9/26/2025	0.3	Call with D. Shiffman, H. Waismann, and S. Korol (A&M) to review variance between updated 13-Week forecast and prior forecast

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Marelli Automotive Lighting USA, LLC
Time Detail by Activity
September 1, 2025 through September 30, 2025

DIP FINANCING & CASH FLOW

Professional	Date	Hours	Activity
Shiffman, David	9/26/2025	0.6	Call with the Company Treasury to review China intercompany considerations and DIP variance reporting
Shiffman, David	9/26/2025	0.8	Review monthly projection assumptions with A&M team
Shiffman, David	9/26/2025	2.1	Prepare monthly projection materials for preparation of discussions with customers and send to Management for review
Shiffman, David	9/26/2025	1.0	Call with the Company Management, Finance and A&M to review status of liquidity initiatives
Shiffman, David	9/26/2025	1.2	Call with D. Shiffman and H. Waismann (A&M) to review receipts bridge between 13-week cash flow forecast versions
Shiffman, David	9/26/2025	1.2	Finalize DIP variance commentary for weekly liquidity reporting
Shiffman, David	9/26/2025	2.3	Review 13-week DIP update materials and provide feedback to A&M liquidity team
Turner, Cari	9/26/2025	0.8	Review and provide comments on imposed supplier updates to the vendor disbursement forecast
Turner, Cari	9/26/2025	0.5	Call with Company treasury, purchasing, C. Turner (A&M), and A. Shahbain (A&M) to discuss regional cash allocation and open items
Turner, Cari	9/26/2025	0.7	Review latest draft vendor disbursement forecast for the longer term forecast
Turner, Cari	9/26/2025	0.3	Discuss latest vendor disbursement forecast with the company purchasing team
Waismann, Heitor	9/26/2025	2.1	Prepare consolidated outputs for cash flow forecast for thirteen week outputs
Waismann, Heitor	9/26/2025	2.8	Prepare receipts detailed waterfall comparison between prior cash flow model and current model
Waismann, Heitor	9/26/2025	1.6	Update cash flow forecast model with latest receipts and specific's customer acceleration impacts
Waismann, Heitor	9/26/2025	1.2	Call with D. Shiffman and H. Waismann (A&M) to review receipts bridge between 13-week cash flow forecast versions
Waismann, Heitor	9/26/2025	0.4	Work session with H. Waismann and S. Korol (A&M) to update 13-week forecast and make adjustments to payroll forecast
Waismann, Heitor	9/26/2025	0.4	Update cash flow forecast model with latest vendor spend inputs from A&M's vendor team
Waismann, Heitor	9/26/2025	0.3	Call with D. Shiffman, H. Waismann, and S. Korol (A&M) to review variance between updated 13-Week forecast and prior forecast
Waismann, Heitor	9/26/2025	0.3	Review payroll update to the cash flow model from A&M team member
Waismann, Heitor	9/26/2025	0.2	Call with H. Waismann and S. Korol (A&M) to review forecast adjustments to contingency and DIP draws
Warren, Joseph	9/26/2025	0.2	Analyze A&M team questions regarding certain cash in advance payments and provide feedback and next steps relating to the same
Warren, Joseph	9/26/2025	0.2	Prepare for and participate in daily cash in advance invoice and payment coordination call with J. Warren (A&M), M. Hill (A&M), E. Borgonovo (A&M), S. Pacheco (A&M), L. Park (A&M), and V. Nguyen (A&M) regarding issues as of Friday, September 26

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Marelli Automotive Lighting USA, LLC
Time Detail by Activity
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DIP FINANCING & CASH FLOW

Professional	Date	Hours	Activity
Warren, Joseph	9/26/2025	0.2	Coordinate with A&M team regarding release of minor invoices to complete the trade agreement payment
Webber, Dan	9/26/2025	0.3	Prepare weekly liquidity certificate for WE 9/19
Zehetmair, Stefan	9/26/2025	2.8	Support with management of Cash in Advance (CIA) mailbox
Zehetmair, Stefan	9/26/2025	2.6	Support in checking, approving and distributing pro forma invoices to the relevant payment offices
Zehetmair, Stefan	9/26/2025	2.9	Support with CIA tracking and CIA approval process
Zhu, Judith	9/26/2025	0.2	Verify the vendor names in newly signed TAs against the CIA approved vendor list and AP Master list as of September 26
Zhu, Judith	9/26/2025	0.1	Update the CIA dashboard and Flash Report as of W/E 9/20, complete a comparison against the prior week's data to identify key changes and trends, and report to M. Hill (A&M)
Zhu, Judith	9/26/2025	0.8	Review China CIA payment list provided by Company to check if it aligns with A&M's approval, and follow up with Company on any discrepancies
Zhu, Judith	9/26/2025	0.6	Discuss with the Company regarding the CIA application for vendors with a signed TA
Zhu, Judith	9/26/2025	0.6	Communicate with A. Shahbain (A&M) regarding the CIA guidance for the specific vendor
Zhu, Judith	9/26/2025	0.1	Check and update the latest TA list
Zhu, Judith	9/26/2025	0.3	Review Japan CIA payment list provided by Company to check if it aligns with A&M's approval and today's actual payment
Zhu, Judith	9/26/2025	0.3	Discuss the Japan payment matters with M. Cui (A&M) and J. Zhu (A&M)
Zhu, Judith	9/26/2025	1.8	Review Japan and China CIAs received in the afternoon (2nd batch) and respond to the procurement and processing team (Company)
Zhu, Judith	9/26/2025	1.7	Review Japan and China CIAs received in the afternoon (1st batch) and respond to the procurement and processing team (Company)
Zhu, Judith	9/26/2025	1.4	Review the Japan and China CIAs received in the morning and respond to the procurement and processing team (Company)
Zhu, Judith	9/26/2025	0.7	Review and update the track list and vendor payment list as of September 26, and compile a summary of the daily CIA payment status
Grossi, Nick	9/27/2025	1.4	Review long-term DIP budget and provide comments w/r/t risks and opportunities
Jain, Manasvi	9/27/2025	0.9	Pull balances for 9/19 from online banking portal
Jain, Manasvi	9/27/2025	2.3	Consolidate bank balances into sheet to be sent to regional treasury teams so additional bank balances as of 9/9 can be added
Liv-Feyman, Alec	9/27/2025	0.9	Review mapping of CIA vendors to historical AP spend detail

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Marelli Automotive Lighting USA, LLC
Time Detail by Activity
September 1, 2025 through September 30, 2025

DIP FINANCING & CASH FLOW

Professional	Date	Hours	Activity
Liv-Feyman, Alec	9/27/2025	1.1	Prepare vendor tracker with booked payment processing details
Liv-Feyman, Alec	9/27/2025	1.2	Create vendor mapping updates for cash in advance dashboard
Postolos, Lucas	9/27/2025	0.8	Prepare documentation for Company management, D. Shiffman, and M. Hamilton (A&M) regarding professional fee payments due
Shiffman, David	9/27/2025	1.6	Review updated DIP budget and variance to prior forecast and provide feedback and questions to A&M liquidity team
Waismann, Heitor	9/27/2025	2.7	Update detailed bridge between prior and current draft of 13-week cash flow forecast including receipts breakdown
Waismann, Heitor	9/27/2025	1.3	Update liquidity presentation with draft of 13-week cash flow forecast outputs
Cook, Jacob	9/28/2025	0.3	Review of outstanding accounts payable for vendors with email trade agreements to be paid 9/30
Cook, Jacob	9/28/2025	0.3	Review of executed trade agreement payment schedules for trade agreements to be paid 9/30
Cook, Jacob	9/28/2025	0.4	Review of outstanding accounts payable for vendors with trade agreements to be paid 9/30
Cook, Jacob	9/28/2025	1.8	Select invoices to be paid and application of FDM coding for email trade agreement payments 9/30
Cook, Jacob	9/28/2025	0.9	Review of historical payments made against email trade agreements since execution for trade agreements to be paid 9/30
Cook, Jacob	9/28/2025	0.6	Review of executed email trade agreement payment schedules for trade agreements to be paid 9/30
Cook, Jacob	9/28/2025	0.7	Review of historical payments made against trade agreements since execution for trade agreements to be paid 9/30
Cook, Jacob	9/28/2025	1.7	Select invoices to be paid and application of FDM coding for trade agreement payments 9/30
Cui, Maggie	9/28/2025	0.4	Review the CIA Tracker and vendor payment lists and provide guidance on unclear items and issues encountered
Hill, Michael	9/28/2025	1.4	Track and monitor all invoices for the North America region
Hill, Michael	9/28/2025	1.6	Track payment confirmations for North America
Liu, Daniel	9/28/2025	0.6	Check China Manual Payment List from Company
Liu, Daniel	9/28/2025	1.9	Review the CIA application documents received on the afternoon of September 28 from China procurement team and log the tracker list
Liu, Daniel	9/28/2025	1.9	Review the CIA application documents received on the morning of September 28 from China procurement team and log the tracker list
Liv-Feyman, Alec	9/28/2025	1.2	Analyze invoice coverage by region for EMEA dashboard
Liv-Feyman, Alec	9/28/2025	0.9	Examine vendor payment confirmation updates for LATAM dashboard

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DIP FINANCING & CASH FLOW

Professional	Date	Hours	Activity
Postolos, Lucas	9/28/2025	0.6	Prepare documentation for Company management, D. Shiffman, and M. Hamilton (A&M) regarding professional fee payments due
Shiffman, David	9/28/2025	1.3	Review draft DIP budget presentation materials and provide feedback to A&M team
Shiffman, David	9/28/2025	0.7	Correspond with Treasury team regarding minimum cash requirements
Shiffman, David	9/28/2025	0.5	Call with AlixPartners and A&M to coordinate upcoming week's meetings
Waismann, Heitor	9/28/2025	0.5	Call with H. Waismann (A&M) and Alix Partners to align on deliverables expected for the week
Waismann, Heitor	9/28/2025	1.4	Update receipts forecast for 13-week cash flow forecast to adjust percentage of acceleration over total sales
Zhu, Judith	9/28/2025	0.1	Check and update the latest TA list
Zhu, Judith	9/28/2025	1.2	Review China CIAs received in the morning and respond to the procurement and processing team (Company)
Zhu, Judith	9/28/2025	1.6	Review China CIAs received in the afternoon (1st batch) and respond to the procurement and processing team (Company)
Zhu, Judith	9/28/2025	0.7	Review China CIA payment list provided by Company to check if it aligns with A&M's approval, and follow up with Company on any discrepancies
Zhu, Judith	9/28/2025	0.2	Update the CIA dashboard template to include data for the week ending October 4 (W/E 10/4)
Zhu, Judith	9/28/2025	0.4	Review and update the track list and vendor payment list as of September 28, and compile a summary of the daily CIA payment status
Borgonovo, Erik	9/29/2025	1.1	Verify vendor trade agreements with the Company and review applicable terms to determine whether CIA should proceed or be challenged
Borgonovo, Erik	9/29/2025	0.8	Gather payment confirmations and match them against vendor accounts needing evidence before shipments are authorized
Borgonovo, Erik	9/29/2025	0.2	Prepare for and participate in daily cash in advance invoice and payment coordination call with J. Warren, M. Hill, L. Pack, E. Borgonovo, S. Pacheco, S. Zehetmair, V. Nguyen, and A. Liv-Feyman (A&M) regarding issues as of 9/29
Borgonovo, Erik	9/29/2025	1.8	Oversee LATAM data monitoring, avoiding duplication and guaranteeing consistency of records across platforms
Borgonovo, Erik	9/29/2025	1.1	Examine and approve EMEA prepayment invoices, liaising with Company's internal teams to ensure swift processing and settlement
Borgonovo, Erik	9/29/2025	2.3	Assess LATAM invoices for urgency and rank them according to the importance of the underlying goods or services to operations
Borgonovo, Erik	9/29/2025	1.1	Keep structured documentation of all CIA updates, ensuring full traceability and supporting reporting, forecasting, and escalation activities
Borgonovo, Erik	9/29/2025	1.9	Log in the tracker both invoice posting and payment dates from Company's processing team, helping accounting prioritize open or time-sensitive cases

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Professional	Date	Hours	Activity
Callerio, Lorenzo	9/29/2025	0.9	Review the most updated version of the cash projections provided by D. Shiffman (A&M)
Cook, Jacob	9/29/2025	0.7	Consolidate weekly payments made from EMEA filing entities for WE 9/26
Cook, Jacob	9/29/2025	1.7	Review of refreshed 'Ready to Pay' post-petition accounts payable for EMEA for WE 10/3
Cook, Jacob	9/29/2025	1.3	Review of invoices to be paid in EMEA post-petition payment run for WE 10/3
Cook, Jacob	9/29/2025	1.3	Consolidate weekly payments made from NAFTA filing entities for WE 9/26
Cook, Jacob	9/29/2025	1.2	Update WE 10/3 trade agreement payment schedule based on recently executed trade agreements
Cook, Jacob	9/29/2025	1.1	Review of vendors with adjusted post-petition payment terms in EMEA and corresponding impact on payment run for WE 10/3
Cook, Jacob	9/29/2025	0.9	Consolidate weekly payments made from China filing entities for WE 9/26
Cook, Jacob	9/29/2025	0.7	Consolidate weekly payments made from LATAM filing entities for WE 9/26
Cook, Jacob	9/29/2025	0.3	Consolidate weekly payments made from Romanian filing entities for WE 9/26
Cook, Jacob	9/29/2025	0.6	Consolidate weekly payments made from Japan filing entities for WE 9/26
Cui, Maggie	9/29/2025	1.2	Review the CIA Tracker and vendor payment lists and provide guidance on unclear items and issues encountered
Grossi, Nick	9/29/2025	0.2	Prepare and participate in discussion with Company related to liquidity
Grossi, Nick	9/29/2025	0.3	Review settlement of intercompany accounting matters
Hill, Michael	9/29/2025	1.6	Analyze Trade Agreements for agreed upon trade terms
Hill, Michael	9/29/2025	1.9	Track payment confirmations for North America
Hill, Michael	9/29/2025	1.6	Track and monitor all invoices for the North America region
Hill, Michael	9/29/2025	0.9	Analyze cash spend for correct way to track payments that have not been confirmed
Hill, Michael	9/29/2025	0.2	Prepare for and participate in daily cash in advance invoice and payment coordination call with J. Warren, M. Hill, L. Pack, E. Borgonovo, S. Pacheco, S. Zehetmair, V. Nguyen, and A. Liv-Feyman (A&M) regarding issues as of 9/29
Hill, Michael	9/29/2025	0.2	Correspond re: provide proof of payment for certain vendor
Hill, Michael	9/29/2025	0.2	Send out evening cash summary for global CIA payments for cash pooling purposes
Hill, Michael	9/29/2025	0.2	Send out evening cash in advance summary tracker

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Professional	Date	Hours	Activity
Hill, Michael	9/29/2025	0.2	Send out morning cash summary for global CIA payments for cash pooling purposes
Hill, Michael	9/29/2025	0.2	Send out morning cash in advance summary tracker
Hill, Michael	9/29/2025	1.7	Track payment confirmations for Europe
Jain, Manasvi	9/29/2025	0.4	Pull daily Brazil balances from online portal
Jain, Manasvi	9/29/2025	0.3	Pull daily Japan balances 9/29 from online banking portal
Jain, Manasvi	9/29/2025	1.6	Update bank balances from regional heads into regional files
Jain, Manasvi	9/29/2025	0.2	Pull daily China balances from online portal
Jain, Manasvi	9/29/2025	0.8	Pull daily EMEA balances from online portal
Jain, Manasvi	9/29/2025	0.3	Pull daily NAFTA balances from online portal
Jain, Manasvi	9/29/2025	0.6	Update bank balances from regional heads in Flash Cash 9/26
Jain, Manasvi	9/29/2025	2.1	Prepare Flash Cash forecast for 9/26
Jain, Manasvi	9/29/2025	0.6	Pull the foreign exchange rate as of 9/26 and document it for financial reference
Jain, Manasvi	9/29/2025	0.9	Pull the foreign exchange rate as of 9/26 and document it for financial reference
Korol, Sammy	9/29/2025	1.0	Call with H. Waismann and S. Korol (A&M) to create updated vendor spend summary with pre-petition data provided by Company and post-petition regional forecast assumptions
Korol, Sammy	9/29/2025	1.1	Create weekly vendor spend forecast with an extended view for all pre-petition and post-petition vendor disbursements
Korol, Sammy	9/29/2025	0.2	Update payment dates in professional fee tracker for upcoming disbursements to professionals
Korol, Sammy	9/29/2025	0.2	Update assumptions in accrual forecast for individual debtor firms
Korol, Sammy	9/29/2025	0.9	Build variance report showing change in professional fee disbursements from prior forecast, summarizing individual firms with the largest contributions to variance
Korol, Sammy	9/29/2025	0.3	Adjust weekly forecast of vendor spend to account for direct to supplier payments
Korol, Sammy	9/29/2025	0.3	Update pre-petition vendor spend forecast with current figures from Company
Korol, Sammy	9/29/2025	0.3	Update vendor spend adjustments to tie to forecast changes in material spend and CAPEX
Korol, Sammy	9/29/2025	0.3	Incorporate customer impact adjustments in weekly vendor spend summary

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Professional	Date	Hours	Activity
Korol, Sammy	9/29/2025	0.4	Update all summaries in 13-Week cash flow update presentation to tie to live data
Korol, Sammy	9/29/2025	0.4	Incorporate purchasing forecast adjustment into weekly vendor spend forecast, tying to updated version of the detailed 13-week cash flow forecast
Korol, Sammy	9/29/2025	0.2	Update timing of DIP draws in 13-Week cash flow forecast
Korol, Sammy	9/29/2025	0.4	Build variance report of actuals vs forecast for NAFTA receipts in July, showing impact of Brazil VAT
Korol, Sammy	9/29/2025	1.1	Create detailed variance report showing change in 13-Week forecast from prior forecast, building detailed views for receipts and vendor spend
Korol, Sammy	9/29/2025	0.5	Create summary of USD weekly balance for September for debtor and non-debtors
Korol, Sammy	9/29/2025	0.4	Call with D. Shiffman, H. Waismann, and S. Korol (A&M) to review DIP budget update presentation and variance to prior budget
Korol, Sammy	9/29/2025	0.4	Incorporate adjustment into vendor spend summary for uncaptured AP and contingency spend
Korol, Sammy	9/29/2025	0.4	Build variance report of actuals vs forecast for NAFTA receipts in August, showing impact of Brazil VAT
Korol, Sammy	9/29/2025	0.6	Create detailed 13-Week forecast summary of pre-petition and post-petition vendor spend, tying to updated 13-Week cash flow
Korol, Sammy	9/29/2025	0.6	Update bridge from prior DIP Budget and summarize reasons for variances in FDM spend and professional fee disbursements
Korol, Sammy	9/29/2025	0.8	Create and distribute clean workbook with 13-Week detailed cash flow, 13-Week detailed cash flow from prior budget update, variance between the two forecasts, and 13-week detailed vendor spend summary
Korol, Sammy	9/29/2025	0.4	Call with H. Waismann and S. Korol (A&M) to update vendor spend summary with direct to supplier payments
Liu, Daniel	9/29/2025	2.3	Review the CIA application documents received on the morning of September 29 from the Japan and China procurement team and log the tracker list
Liu, Daniel	9/29/2025	2.8	Review the CIA application documents received on the afternoon of September 29 from China procurement team and log the tracker list
Liu, Daniel	9/29/2025	2.7	Review the CIA application documents received on the afternoon of September 29 from Japan procurement team and log the tracker list
Liu, Daniel	9/29/2025	1.1	Check China Manual Payment List and Japan CIA payment list from Company, and match the CIA invoices with actual payment confirmations on September 29 from AP team
Liv-Feyman, Alec	9/29/2025	0.9	Create vendor payment confirmation status updates for ASIA
Liv-Feyman, Alec	9/29/2025	0.7	Analyze historical AP vs CIA vendor mapping differences
Liv-Feyman, Alec	9/29/2025	0.8	Prepare vendor tracker updates for AP reconciliation review

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Professional	Date	Hours	Activity
Liv-Feyman, Alec	9/29/2025	0.7	Examine weekly processing status for EUR currency vendors
Liv-Feyman, Alec	9/29/2025	0.6	Review invoice coverage variance for LATAM vendor tracker
Liv-Feyman, Alec	9/29/2025	0.9	Develop invoice coverage tracker adjustments for NAFTA region
Liv-Feyman, Alec	9/29/2025	0.9	Prepare mapping of CIA spend by consolidated vendor name
Liv-Feyman, Alec	9/29/2025	1.9	Develop CIA processing breakdown by entity for dashboard updates
Liv-Feyman, Alec	9/29/2025	0.7	Review booked vs paid vendor processing for EMEA dashboard
Nguyen, Vi Hoa	9/29/2025	1.7	Input processed CIAs into Excel for better reconciliation and to avoid repeating payments
Nguyen, Vi Hoa	9/29/2025	1.4	Verify documents are finalized, authorize prepayments, and direct them to the appropriate department
Nguyen, Vi Hoa	9/29/2025	0.2	Prepare for and participate in daily cash in advance invoice and payment coordination call with J. Warren, M. Hill, L. Pack, E. Borgonovo, S. Pacheco, S. Zehetmair, V. Nguyen, and A. Liv-Feyman (A&M) regarding issues as of 9/29
Nguyen, Vi Hoa	9/29/2025	0.9	Check documentation completeness, approve any prepayment requests, and escalate them to the appropriate team
Nguyen, Vi Hoa	9/29/2025	1.4	Confirm document integrity, approve CIAs, and relay to responsible parties for payment processing
Nguyen, Vi Hoa	9/29/2025	2.2	Audit supporting documents, authorize CIAs, and refer them for payment and booking coordination
Nguyen, Vi Hoa	9/29/2025	2.8	Log processed CIAs into Excel to support accurate reconciliation and avoid duplicate payments
Pacheco, Santiago	9/29/2025	1.6	Review status for cash in advance open items with AP team in NAFTA
Pacheco, Santiago	9/29/2025	1.8	Reject and request correction on CIA incorrect invoices
Pacheco, Santiago	9/29/2025	2.8	Conduct and review cash in advance requests
Pacheco, Santiago	9/29/2025	0.2	Prepare for and participate in daily cash in advance invoice and payment coordination call with J. Warren, M. Hill, L. Pack, E. Borgonovo, S. Pacheco, S. Zehetmair, V. Nguyen, and A. Liv-Feyman (A&M) regarding issues as of 9/29
Pacheco, Santiago	9/29/2025	1.7	Send cash in advance NAFTA claims for payment execution
Pack, Laura	9/29/2025	0.2	Prepare for and participate in daily cash in advance invoice and payment coordination call with J. Warren, M. Hill, L. Pack, E. Borgonovo, S. Pacheco, S. Zehetmair, V. Nguyen, and A. Liv-Feyman (A&M) regarding issues as of 9/29
Pack, Laura	9/29/2025	2.2	Maintain oversight and tracking of invoice submissions to the CIA inbox for both EMEA and NAFTA

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Professional	Date	Hours	Activity
Pack, Laura	9/29/2025	2.4	Support CIA payment execution by working closely with Purchasing and Logistics and delivering required information or clarifications as needed
Pack, Laura	9/29/2025	2.7	Examine submitted documents for consistency with pro-forma invoices, ensure all required information is present and accurate, and authorize payment processing (LATAM)
Pack, Laura	9/29/2025	2.9	Evaluate and approve invoices linked to prepayments to ensure fast processing and payment execution (EMEA requests)
Postolos, Lucas	9/29/2025	0.8	Correspond with M. Hamilton (A&M) and treasury department regarding professional fee payments
Postolos, Lucas	9/29/2025	1.8	Prepare documentation, including correspondences with J. Cook (A&M), for ordinary course professionals to direct payment procedures
Postolos, Lucas	9/29/2025	1.9	Research into questions from K&E regarding payments to professionals and reconciliations
Schmelter, Griffen	9/29/2025	1.2	Push bank data for week ending 9/26 into Japan actuals model
Schmelter, Griffen	9/29/2025	1.3	Categorize Brazilian payments based on whether they should be picked up in the Other Regions actuals model for week ending 9/26
Schmelter, Griffen	9/29/2025	1.3	Map intercompany parties within NAFTA actuals model for week ending 9/26
Schmelter, Griffen	9/29/2025	0.2	Pull Kyriba bank data for Brazil for week ending 9/26
Schmelter, Griffen	9/29/2025	0.9	Map intercompany parties within Japan actuals model for week ending 9/26
Schmelter, Griffen	9/29/2025	0.2	Pull Kyriba bank data for China for week ending 9/26
Schmelter, Griffen	9/29/2025	0.2	Pull Kyriba bank data for Japan for week ending 9/26
Schmelter, Griffen	9/29/2025	1.4	Map intercompany parties within EMEA actuals model for week ending 9/26
Schmelter, Griffen	9/29/2025	1.6	Reconcile NAFTA bank activity to ending cash balances for week ending 9/26
Schmelter, Griffen	9/29/2025	0.3	Pull Kyriba bank data for Argentina, Korea, Thailand, India, and Malaysia for week ending 9/26
Schmelter, Griffen	9/29/2025	1.0	Determine which transactions are intercompany within the NAFTA actuals model for week ending 9/26
Schmelter, Griffen	9/29/2025	0.4	Prepare and distributed flash cash report to various parties as of 9/29
Schmelter, Griffen	9/29/2025	0.8	Determine which transactions are intercompany within the EMEA actuals model for week ending 9/26
Schmelter, Griffen	9/29/2025	0.8	Determine which transactions are intercompany within the Other Regions actuals model for week ending 9/26
Schmelter, Griffen	9/29/2025	0.5	Map intercompany parties within Other Regions actuals model for week ending 9/26

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Professional	Date	Hours	Activity
Schmelter, Griffen	9/29/2025	0.5	Push Brazil Payment run for week ending 9/26 in Other regions actuals model
Schmelter, Griffen	9/29/2025	0.4	Determine whether proposed bank balances as of 9/26 tie to what was provided by local teams
Schmelter, Griffen	9/29/2025	0.4	Push Japan payment run into Japan actuals model for week ending 9/26
Schmelter, Griffen	9/29/2025	1.1	Determine which transactions are intercompany within the Japan actuals model for week ending 9/26
Shiffman, David	9/29/2025	0.4	Call with D. Shiffman, H. Waismann, and S. Korol (A&M) to review DIP budget update presentation and variance to prior budget
Shiffman, David	9/29/2025	0.4	Call with D. Shiffman, H. Waismann, S. Korol (A&M) and Alix Partners to review weekly variance report for W/E 9.19
Shiffman, David	9/29/2025	0.5	Call with D. Shiffman, H. Waismann (A&M) and Company to discuss specific customer's acceleration and normal course receipts projections
Shiffman, David	9/29/2025	1.8	Prepare updates to operating assumptions for long term cash forecast
Shiffman, David	9/29/2025	2.6	Review and finalize initial draft of thirteen week forecast for Company review
Waismann, Heitor	9/29/2025	0.2	Update 13 week cash flow forecast with updates for vendors spend
Waismann, Heitor	9/29/2025	0.5	Call with D. Shiffman, H. Waismann (A&M) and Company to discuss specific customer's acceleration and normal course receipts projections
Waismann, Heitor	9/29/2025	2.3	Summarize receipts templates by customer provided by Company
Waismann, Heitor	9/29/2025	1.1	Update 13 week cash flow forecast with updates for receipts templates
Waismann, Heitor	9/29/2025	1.1	Update liquidity slide in PMO presentation
Waismann, Heitor	9/29/2025	0.4	Call with D. Shiffman, H. Waismann, and S. Korol (A&M) to review DIP budget update presentation and variance to prior budget
Waismann, Heitor	9/29/2025	0.5	Review 13 week cash flow supporting presentation with changes performed by A&M member
Waismann, Heitor	9/29/2025	0.4	Call with H. Waismann and S. Korol (A&M) to update vendor spend summary with direct to supplier payments
Waismann, Heitor	9/29/2025	0.2	Send professional fee comparison between latest forecast and forecast at filing to A&M member
Waismann, Heitor	9/29/2025	1.0	Call with H. Waismann and S. Korol (A&M) to create updated vendor spend summary with pre-petition data provided by Company and post-petition regional forecast assumptions
Waismann, Heitor	9/29/2025	0.3	Update 13 week cash flow forecast with updates for professional fees
Waismann, Heitor	9/29/2025	0.4	Call with D. Shiffman, H. Waismann, S. Korol (A&M) and Alix Partners to review weekly variance report for W/E 9.19

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Professional	Date	Hours	Activity
Warren, Joseph	9/29/2025	0.3	Prepare ad hoc payment request for certain supplier in ongoing trade agreement negotiations for their first installment, should they accept the trade agreement
Warren, Joseph	9/29/2025	0.2	Analyze Company request for status on payments to a certain supplier in ongoing trade agreement negotiations and respond on the same
Warren, Joseph	9/29/2025	0.2	Prepare for and participate in daily cash in advance invoice and payment coordination call with J. Warren, M. Hill, L. Pack, E. Borgonovo, S. Pacheco, S. Zehetmair, V. Nguyen, and A. Liv-Feyman (A&M) regarding issues as of 9/29
Warren, Joseph	9/29/2025	0.1	Analyze status of first installment payment to certain supplier according to their trade agreement and coordinate with A&M team on the same
Webber, Dan	9/29/2025	0.3	Review correspondences with A. Shahbain, and L. Postolos (A&M) regarding payment of ordinary course professionals
Webber, Dan	9/29/2025	0.1	Review receipts by customer file for week ended 9/19/25
Zehetmair, Stefan	9/29/2025	2.8	Support in checking, approving and distributing pro forma invoices to the relevant payment offices
Zehetmair, Stefan	9/29/2025	2.8	Support with management of Cash in Advance (CIA) mailbox
Zehetmair, Stefan	9/29/2025	0.2	Prepare for and participate in daily cash in advance invoice and payment coordination call with J. Warren, M. Hill, L. Pack, E. Borgonovo, S. Pacheco, S. Zehetmair, V. Nguyen, and A. Liv-Feyman (A&M) regarding issues as of 9/29
Zehetmair, Stefan	9/29/2025	2.9	Support with CIA tracking and CIA approval process
Zhu, Judith	9/29/2025	2.3	Review the Japan and China CIAs received in the morning and respond to the procurement and processing team (Company)
Zhu, Judith	9/29/2025	2.1	Review Japan and China CIAs received in the afternoon (2nd batch) and respond to the procurement and processing team (Company)
Zhu, Judith	9/29/2025	0.4	Review China CIA payment list provided by Company to check if it aligns with A&M's approval, and follow up with Company on any discrepancies
Zhu, Judith	9/29/2025	0.3	Review Procurement's responses for the rejected CIA requests and reply accordingly
Zhu, Judith	9/29/2025	1.7	Review Japan and China CIAs received in the afternoon (1st batch) and respond to the procurement and processing team (Company)
Zhu, Judith	9/29/2025	0.3	Review Japan CIA payment list provided by Company to check if it aligns with A&M's approval and today's actual payment
Zhu, Judith	9/29/2025	0.7	Review and update the track list and vendor payment list as of September 29, and compile a summary of the daily CIA payment status
Zhu, Judith	9/29/2025	0.1	Check and update the latest TA list
Athreya, Abhi	9/30/2025	0.4	Determine whether certain Ordinary Course Professionals (OCP) are considered foreign vendors

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DIP FINANCING & CASH FLOW

Professional	Date	Hours	Activity
Borgonovo, Erik	9/30/2025	1.8	Record invoice posting and payment dates in the tracker to help accounting prioritize urgent or outstanding items
Borgonovo, Erik	9/30/2025	2.1	Verify proof of payments related to CIA requests and provide them to buyers
Borgonovo, Erik	9/30/2025	2.8	Authorize EMEA prepayment invoices and work closely with Company's departments to secure smooth and timely payment processing
Borgonovo, Erik	9/30/2025	1.4	Provide hands-on support to LATAM buyers/planners in reviewing delayed or rejected invoices, offering clear corrective measures
Borgonovo, Erik	9/30/2025	0.8	Continue to update the tracker with invoice posting/payment dates, supporting accounting in prioritizing outstanding or urgent items
Borgonovo, Erik	9/30/2025	1.7	Approve EMEA advance-payment invoices and collaborate with Company's internal teams to guarantee prompt processing and payment execution
Cook, Jacob	9/30/2025	0.7	Review of ad hoc trade post-petition payment requests for WE 10/3
Cook, Jacob	9/30/2025	1.4	Review of vendor-related disbursements for WE 9/26 against budgeted allowance
Cook, Jacob	9/30/2025	0.5	Call with M. Schirle, A. Shahbain, and J. Cook (A&M) to discuss certain vendor payment processes
Cook, Jacob	9/30/2025	0.6	Call with A. Shahbain and J. Cook (A&M) to discuss outstanding payments for WE 10/3
Cook, Jacob	9/30/2025	0.9	Review of approved vs. not approved payments in WE 9/26 reported actuals for NAFTA and EMEA
Cook, Jacob	9/30/2025	1.1	Create invoice level reconciliation of payments made during WE 9/26 compared to invoices requested for payment
Cook, Jacob	9/30/2025	1.3	Review of invoices to be paid in NAFTA post-petition payment run for WE 10/3
Cook, Jacob	9/30/2025	1.6	Review of FDM coding for actuals reported for WE 9/26
Cook, Jacob	9/30/2025	1.7	Map certain OEM-specific vendors to post-petition spending plan for WE 10/3
Cook, Jacob	9/30/2025	0.8	Review of ad hoc trade agreement payment requests for WE 10/3
Cook, Jacob	9/30/2025	1.2	Review of refreshed 'Ready to Pay' post-petition accounts payable for EMEA for WE 10/3
Cui, Maggie	9/30/2025	1.4	Review the CIA Tracker and vendor payment lists and provide guidance on unclear items and issues encountered
Grossi, Nick	9/30/2025	0.5	Prepare and participate in discussion with Company related to liquidity
Grossi, Nick	9/30/2025	2.4	Participate in a working session with N. Grossi, D. Shiffman, H. Waismann (A&M), PJT, Houlihan Lokey and Alix Partners to discuss cash flow variances and related comparisons to DIP budget submitted at filing
Grossi, Nick	9/30/2025	0.5	Call with N. Grossi, D. Shiffman, H. Waismann (A&M) and Company to review preliminary 13-week cash flow forecast

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Marelli Automotive Lighting USA, LLC
Time Detail by Activity
September 1, 2025 through September 30, 2025

DIP FINANCING & CASH FLOW

Professional	Date	Hours	Activity
Hamilton, Makenna	9/30/2025	2.0	Collect and import all data for NAFTA as of WE 9/26
Hamilton, Makenna	9/30/2025	1.1	Collect and import all data for EMEA as of WE 9/26
Hamilton, Makenna	9/30/2025	1.9	Collect and import all data for "Other Regions" as of WE 9/26
Hill, Michael	9/30/2025	1.7	Track and monitor all invoices for the North America region
Hill, Michael	9/30/2025	0.2	Send out morning cash in advance summary tracker
Hill, Michael	9/30/2025	0.2	Send out morning cash summary for global CIA payments for cash pooling purposes
Hill, Michael	9/30/2025	0.2	Send out evening cash in advance summary tracker
Hill, Michael	9/30/2025	0.2	Send out evening cash summary for global CIA payments for cash pooling purposes
Hill, Michael	9/30/2025	0.2	Correspond re: vendor payment terms used to date
Hill, Michael	9/30/2025	0.2	Call with M. Hill (A&M) and J. Warren (A&M) regarding cash in advance mailbox workstream reporting
Hill, Michael	9/30/2025	0.3	Correspond re: request access to payment tracker to be able to assist the team with future tracking
Hill, Michael	9/30/2025	0.3	Correspond re: confirmation of vendor payments for certain region
Hill, Michael	9/30/2025	0.4	Call with J. Warren (A&M), and M. Hill (A&M) regarding cash in advance payment workstream status, staffing, and presentation on the same
Hill, Michael	9/30/2025	0.4	Call with M. Hill (A&M) and L. Hollomon (A&M) regarding cash in advance mailbox workstream reporting going forward
Hill, Michael	9/30/2025	1.7	Track payment confirmations for North America
Hill, Michael	9/30/2025	1.7	Analyze cadence of invoice requests for amount of supply ordered on average
Hill, Michael	9/30/2025	1.8	Analyze Trade Agreements for agreed upon trade terms
Hill, Michael	9/30/2025	1.8	Track payment confirmations for Europe
Hill, Michael	9/30/2025	0.7	Check vendor for payment terms they have used to date
Jain, Manasvi	9/30/2025	0.3	Pull daily NAFTA balances from online portal
Jain, Manasvi	9/30/2025	1.7	Pull Japan receipts in consolidated receipts file for week ending 9/26
Jain, Manasvi	9/30/2025	1.2	Prepare currency translations for OCP payments for week ended 9/26

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DIP FINANCING & CASH FLOW

Professional	Date	Hours	Activity
Jain, Manasvi	9/30/2025	0.9	Prepare Flash Cash forecast for 9/29
Jain, Manasvi	9/30/2025	0.8	Pull daily EMEA balances from online portal
Jain, Manasvi	9/30/2025	1.8	Prepare consolidated OCP payments for 9/19-9/26
Jain, Manasvi	9/30/2025	0.3	Pull daily Japan balances 9/30 from online banking portal
Jain, Manasvi	9/30/2025	0.2	Pull daily China balances from online portal
Jain, Manasvi	9/30/2025	0.4	Pull daily Brazil balances from online portal
Korol, Sammy	9/30/2025	0.3	Incorporate conservatism into monthly payroll summary and tie totals to current forecast
Korol, Sammy	9/30/2025	0.6	Update all summaries and commentaries in 13-Week cash flow update presentation to tie to live data
Korol, Sammy	9/30/2025	0.7	Create variance report to show forecast changes in APAC and Japan relative to the prior forecast
Korol, Sammy	9/30/2025	0.3	Adjust material spend in the forecast to align with the actual beginning balance and update the variance report against the prior forecast to reflect the change
Korol, Sammy	9/30/2025	0.9	Create monthly payroll forecast by region, for salaries, benefits, payroll taxes, bonuses, and related expenses
Korol, Sammy	9/30/2025	1.6	Calculate exact exchange rate to Oku between invoiced amounts and actual bank disbursements for all professional fee payments and code into the professional fee model
Korol, Sammy	9/30/2025	0.4	Update extended monthly forecasts for DIP and emergency loans, tying to current model
Korol, Sammy	9/30/2025	0.6	Update 13-week customer receipts forecasts for EMEA, NAFTA, Japan, and other regions to incorporate customer impacts and Brazil VAT
Korol, Sammy	9/30/2025	0.4	Call with H. Waismann and S. Korol (A&M) to update beginning balances and adjust vendor spend forecast
Korol, Sammy	9/30/2025	0.6	Scrape all actual professional fee disbursements from bank data and compare to invoiced amounts for individual professionals
Korol, Sammy	9/30/2025	0.6	Adjust post-petition material spend in all 13-week forecasts and in the vendor spend weekly summary, tying to Company provided data
Korol, Sammy	9/30/2025	0.6	Update consolidated 13-week customer receipts forecast to incorporate customer impacts and Brazil VAT
Korol, Sammy	9/30/2025	0.4	Update and distribute clean workbook with 13-Week detailed cash flow, 13-Week detailed cash flow from prior budget update, variance between the two forecasts, and 13-week detailed vendor spend summary
Korol, Sammy	9/30/2025	0.2	Update payroll forecast for APAC region with Company provided data

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DIP FINANCING & CASH FLOW

Professional	Date	Hours	Activity
Liu, Daniel	9/30/2025	2.4	Review the CIA application documents received on the morning of September 30 from the Japan and China procurement team and log the tracker list
Liu, Daniel	9/30/2025	2.7	Review the CIA application documents received on the afternoon of September 30 from Japan procurement team and log the tracker list
Liu, Daniel	9/30/2025	1.1	Check China Manual Payment List and Japan CIA payment list from Company, and match the CIA invoices with actual payment confirmations on September 30 from AP team
Liu, Daniel	9/30/2025	2.1	Review the CIA application documents received on the afternoon of September 30 from China procurement team and log the tracker list
Liv-Feyman, Alec	9/30/2025	1.2	Create vendor payment breakdown updates for LATAM dashboard
Liv-Feyman, Alec	9/30/2025	1.1	Develop CIA tracker adjustments for consolidated vendor status
Nguyen, Vi Hoa	9/30/2025	2.4	Check the accuracy of documentation, authorize CIAs, and forward them for further processing and disbursement
Nguyen, Vi Hoa	9/30/2025	2.1	Validate required paperwork, approve CIA forms, and route them to the proper channels for execution
Nguyen, Vi Hoa	9/30/2025	1.8	Review and approve CIAs with verified documentation, then dispatch them for booking and payment
Nguyen, Vi Hoa	9/30/2025	1.3	Validate that all documentation is complete, approve the prepayment requests, and assign them to the correct team
Nguyen, Vi Hoa	9/30/2025	1.1	Maintain a record of processed CIAs in Excel to aid reconciliation and stop duplicate payments
Nguyen, Vi Hoa	9/30/2025	1.6	Track finalized CIAs using Excel to streamline reconciliation and reduce payment duplication
Pacheco, Santiago	9/30/2025	1.8	Review status for cash in advance requests open items with AP team in NAFTA
Pacheco, Santiago	9/30/2025	0.6	Call with the Company and S.Pacheco (A&M) to review urgent NAFTA CIA open items
Pacheco, Santiago	9/30/2025	1.6	Send cash in advance requests for payment execution
Pacheco, Santiago	9/30/2025	1.5	Reject and request correction on needed CIA invoices
Pacheco, Santiago	9/30/2025	2.3	Review cash in advance requests from the purchasing department
Pack, Laura	9/30/2025	2.6	Review and confirm that submitted documents comply with pro-forma invoices, are fully accurate and complete, and approve them for payment (LATAM requests)
Pack, Laura	9/30/2025	2.6	Coordinate with Purchasing and Logistics to provide essential support through timely details and clarifications for the effective execution of CIA payments
Pack, Laura	9/30/2025	2.6	Track and manage invoices received via the CIA inbox for the EMEA and NAFTA regions
Pack, Laura	9/30/2025	2.8	Conduct evaluation and approval of invoices for prepayments to support rapid processing of payments (EMEA-focused)

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DIP FINANCING & CASH FLOW

Professional	Date	Hours	Activity
Postolos, Lucas	9/30/2025	0.9	Prepare documentation, including correspondences with management and J. Cook (A&M), for ordinary course professionals to direct payment procedures
Schirle, Mattie	9/30/2025	0.5	Call with M. Schirle, A. Shahbain, and J. Cook (A&M) to discuss certain vendor payment processes
Schirle, Mattie	9/30/2025	0.5	Review prepetition payment detail related to supplier reconciliations
Schmelter, Griffen	9/30/2025	0.9	Reconcile NAFTA consolidated actuals model to DCFF for week ending 9/26
Schmelter, Griffen	9/30/2025	0.8	Reconcile Other Regions bank activity to ending cash balances for week ending 9/26
Schmelter, Griffen	9/30/2025	1.0	Reconcile EMEA consolidated actuals model to DCFF for week ending 9/26
Schmelter, Griffen	9/30/2025	1.1	Pull all intercompany transactions into consolidated sheet for week ending 9/26
Schmelter, Griffen	9/30/2025	0.6	Reconcile Japan bank activity to ending cash balances for week ending 9/26
Schmelter, Griffen	9/30/2025	0.6	Add final versions of all actuals models in final versions folder as of week ending 9/19
Schmelter, Griffen	9/30/2025	1.2	Reconcile EMEA bank activity to ending cash balances for week ending 9/26
Schmelter, Griffen	9/30/2025	0.6	Reconcile Other Regions consolidated actuals model to DCFF for week ending 9/26
Schmelter, Griffen	9/30/2025	1.3	Edit duplicate transactions in both the NAFTA payment run and NAFTA bank activity for week ending 9/26
Schmelter, Griffen	9/30/2025	0.5	Reconcile Japan consolidated actuals model to DCFF for week ending 9/26
Schmelter, Griffen	9/30/2025	1.4	Edit duplicate transactions in both the EMEA payment run and EMEA bank activity for week ending 9/26
Schmelter, Griffen	9/30/2025	0.4	Prepare and distributed flash cash report to various parties as of 9/30
Shahbain, Abraham	9/30/2025	0.9	Review of post-petition payment proposal and provide comments
Shahbain, Abraham	9/30/2025	0.5	Call with M. Schirle, A. Shahbain, and J. Cook (A&M) to discuss certain vendor payment processes
Shahbain, Abraham	9/30/2025	0.2	Call with A. Shahbain (A&M) and J. Warren (A&M) regarding cash in advance payment workstream reporting and transition of tasks related to the same
Shahbain, Abraham	9/30/2025	0.9	Respond to email related to vendor escalations and payment requests
Shahbain, Abraham	9/30/2025	0.5	Call with Company purchasing, C. Turner (A&M), D. Shiffman (A&M), and A. Shahbain (A&M) to discuss regional funding needs and other treasury topics
Shahbain, Abraham	9/30/2025	0.6	Call with A. Shahbain and J. Cook (A&M) to discuss outstanding payments for WE 10/3

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DIP FINANCING & CASH FLOW

Professional	Date	Hours	Activity
Shahbain, Abraham	9/30/2025	0.3	Call with A. Shahbain (A&M), L. Holloman (A&M), and J. Warren (A&M) regarding cash in advance payment workstream tasks and open items
Shiffman, David	9/30/2025	1.2	Prepare revisions to updated DIP budget based on feedback from Company
Shiffman, David	9/30/2025	1.7	Working session with D. Shiffman and H. Waismann (A&M) to prepare indirect cash flow bridge from current draft of extended cash flow projections to DIP budget submitted at filing
Shiffman, David	9/30/2025	0.8	Correspond with A&M vendor team regarding go forward CIA assumptions
Shiffman, David	9/30/2025	0.8	Correspond with potential factoring provider and introduction to Company
Shiffman, David	9/30/2025	0.5	Call with N. Grossi, D. Shiffman, H. Waismann (A&M) and Company to review preliminary 13-week cash flow forecast
Shiffman, David	9/30/2025	0.5	Call with A&M, Management and Treasury to review initial draft DIP Budget
Shiffman, David	9/30/2025	0.5	Call with Company purchasing, C. Turner (A&M), D. Shiffman (A&M), and A. Shahbain (A&M) to discuss regional funding needs and other treasury topics
Shiffman, David	9/30/2025	2.4	Participate in a working session with N. Grossi, D. Shiffman, H. Waismann (A&M), PJT, Houlihan Lokey and Alix Partners to discuss cash flow variances and related comparisons to DIP budget submitted at filing
Simion, Tony	9/30/2025	1.7	Prepare materials for Management regarding professional fee projections through June 2026
Turner, Cari	9/30/2025	0.3	Review and provide comments on select vendor disbursements
Turner, Cari	9/30/2025	0.5	Call with Company purchasing, C. Turner (A&M), D. Shiffman (A&M), and A. Shahbain (A&M) to discuss regional funding needs and other treasury topics
Waismann, Heitor	9/30/2025	1.1	Prepare liquidity slides for customer's presentation, including current liquidity outlook for the next 13 weeks
Waismann, Heitor	9/30/2025	2.6	Prepare presentation for indirect cash flow method bridge comparison between current long term cash flow forecast and forecast submitted at filing
Waismann, Heitor	9/30/2025	2.4	Participate in a working session with N. Grossi, D. Shiffman, H. Waismann (A&M), PJT, Houlihan Lokey and Alix Partners to discuss cash flow variances and related comparisons to DIP budget submitted at filing
Waismann, Heitor	9/30/2025	1.7	Working session with D. Shiffman and H. Waismann (A&M) to prepare indirect cash flow bridge from current draft of extended cash flow projections to DIP budget submitted at filing
Waismann, Heitor	9/30/2025	1.4	Update 13-week cash flow model with latest inputs for first day motion and cash in advance, including different scenarios
Waismann, Heitor	9/30/2025	0.9	Update monthly output support presentation to refresh bridges comparing to forecast at filing with latest monthly cash flow output and related support analysis

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DIP FINANCING & CASH FLOW

Professional	Date	Hours	Activity
Waismann, Heitor	9/30/2025	0.4	Call with H. Waismann and S. Korol (A&M) to update beginning balances and adjust vendor spend forecast
Waismann, Heitor	9/30/2025	1.5	Update monthly output support file with latest monthly cash flow output and related support analysis
Waismann, Heitor	9/30/2025	0.5	Call with N. Grossi, D. Shiffman, H. Waismann (A&M) and Company to review preliminary 13-week cash flow forecast
Warren, Joseph	9/30/2025	0.4	Call with J. Warren (A&M), and M. Hill (A&M) regarding cash in advance payment workstream status, staffing, and presentation on the same
Warren, Joseph	9/30/2025	0.2	Analyze Company request for cash in advance payment of certain invoices with a supplier with an executed trade agreement
Warren, Joseph	9/30/2025	0.2	Call with A. Shahbain (A&M) and J. Warren (A&M) regarding cash in advance payment workstream reporting and transition of tasks related to the same
Warren, Joseph	9/30/2025	0.3	Analyze status of certain trade agreement installment payment and update Company on the same
Warren, Joseph	9/30/2025	0.3	Analyze cash in advance payment workstream tasks and open items
Warren, Joseph	9/30/2025	0.3	Prepare instructions for A&M cash in advance payment team relating to workstream process change
Warren, Joseph	9/30/2025	0.2	Call with M. Hill (A&M) and J. Warren (A&M) regarding cash in advance mailbox workstream reporting
Webber, Dan	9/30/2025	0.1	Review Corresponds with A. Shahbain, and L. Postolos (A&M) regarding payment of ordinary course professionals
Zehetmair, Stefan	9/30/2025	2.8	Support in checking, approving and distributing pro forma invoices to the relevant payment offices
Zehetmair, Stefan	9/30/2025	2.8	Support with management of Cash in Advance (CIA) mailbox
Zehetmair, Stefan	9/30/2025	2.9	Support with CIA tracking and CIA approval process
Zhu, Judith	9/30/2025	1.9	Review the Japan and China CIAs received in the morning and respond to the procurement and processing team (Company)
Zhu, Judith	9/30/2025	1.4	Review Japan and China CIAs received in the afternoon (2nd batch) and respond to the procurement and processing team (Company)
Zhu, Judith	9/30/2025	2.2	Review Japan and China CIAs received in the afternoon (1st batch) and respond to the procurement and processing team (Company)
Zhu, Judith	9/30/2025	0.7	Review and update the track list and vendor payment list as of September 30, and compile a summary of the daily CIA payment status
Zhu, Judith	9/30/2025	0.6	Review China CIA payment list provided by Company to check if it aligns with A&M's approval, and follow up with Company on any discrepancies
Zhu, Judith	9/30/2025	0.4	Review Procurement's responses for the rejected CIA requests and reply accordingly
Zhu, Judith	9/30/2025	0.3	Check and update the latest TA list, and follow up with M. Hill (A&M) to understand the reason behind the discrepancies

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Professional	Date	Hours	Activity
Zhu, Judith	9/30/2025	0.3	Review Japan CIA payment list provided by Company to check if it aligns with A&M's approval and today's actual payment
Zhu, Judith	9/30/2025	0.3	Analyze monthly vendor CIA application trends, and discuss any unusual changes with the Company

Subtotal **3,562.5**

DUE DILIGENCE & INFORMATION REQUESTS

Professional	Date	Hours	Activity
Loop, Stuart	9/1/2025	1.0	Call with Company, D. Webber, S. Loop, T. Simion (A&M), N. Adzima, E. Swager, N. Howard, M. Young (K&E) regarding propulsion division risks and opportunities for the business plan
O'Toole, Colin	9/1/2025	0.6	Assess responses from the Company regarding Akin anti-trust requests, updated request list, communicated responses to Akin team
O'Toole, Colin	9/1/2025	0.8	Analyze responses received from the Company regarding Akin Subsidiary RFI requests, updated diligence tracker, posted file to Box and communicated update to Akin team
Simion, Tony	9/1/2025	1.0	Call with Company, D. Webber, S. Loop, T. Simion (A&M), N. Adzima, E. Swager, N. Howard, M. Young (K&E) regarding propulsion division risks and opportunities for the business plan
Webber, Dan	9/1/2025	1.0	Call with Company, D. Webber, S. Loop, T. Simion (A&M), N. Adzima, E. Swager, N. Howard, M. Young (K&E) regarding propulsion division risks and opportunities for the business plan
Webber, Dan	9/1/2025	0.4	Prepare to lead call with Company management to discuss Propulsion risks and opportunities by reviewing Propulsion and real estate presentations
Grossi, Nick	9/2/2025	0.8	Prepare and participate in call with AHG advisors (Akin HL and Alix)
Hamerski, Grace	9/2/2025	0.7	Call with FTI, A. Shahbain, S. Loop, and G. Hamerski (A&M) to discuss diligence questions related to business plan operating assumptions
Korol, Sammy	9/2/2025	0.5	Call with D. Shiffman, D. Webber, H. Waismann, and S. Korol (A&M) with PJT and Alix Partners re. liquidity touchpoint
Loop, Stuart	9/2/2025	0.7	Call with FTI, A. Shahbain, S. Loop, and G. Hamerski (A&M) to discuss diligence questions related to business plan operating assumptions
O'Toole, Colin	9/2/2025	0.6	Assess follow-up Subsidiary RFI request from Akin, update request tracker, communicate request to the Company team
O'Toole, Colin	9/2/2025	0.3	Analyze open diligence requests as of 9/2 am
Postolos, Lucas	9/2/2025	0.9	Research into inquiries from Alix team regarding DIP Budget variance analysis for week ending August 22
Shahbain, Abraham	9/2/2025	0.7	Call with FTI, A. Shahbain, S. Loop, and G. Hamerski (A&M) to discuss diligence questions related to business plan operating assumptions
Shiffman, David	9/2/2025	0.4	Correspond with Treasury regarding bank diligence questions related to intercompany loans

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DUE DILIGENCE & INFORMATION REQUESTS

Professional	Date	Hours	Activity
Shiffman, David	9/2/2025	1.7	Prepare responses to bank diligence questions in advance of weekly call and distribute to lenders
Shiffman, David	9/2/2025	0.7	Prepare responses to diligence questions from UK pension trustee advisors
Shiffman, David	9/2/2025	0.5	Call with D. Shiffman, D. Webber, H. Waismann, and S. Korol (A&M) with PJT and Alix Partners re. liquidity touchpoint
Shiffman, David	9/2/2025	0.4	Correspond with K&E regarding preparation for weekly liquidity call
Simion, Tony	9/2/2025	0.4	Attend meeting with Management and Ad Hoc advisors discussing customer sales data
Waismann, Heitor	9/2/2025	0.5	Call with D. Shiffman, D. Webber, H. Waismann, and S. Korol (A&M) with PJT and Alix Partners re. liquidity touchpoint
Webber, Dan	9/2/2025	0.2	Review of revised diligence request list from lenders
Webber, Dan	9/2/2025	0.1	Correspond with Company management regarding go-forward JV strategy
Webber, Dan	9/2/2025	0.4	Call with R. Kwasteniet, S. Winters, et al. (K&E) to discuss business plan analysis workstream
Webber, Dan	9/2/2025	0.3	Correspond with A. Shahbain, J. Cook (A&M) and N. Howard (K&E) regarding diligence information from management related to pensions
Webber, Dan	9/2/2025	0.1	Correspond with Company management regarding scheduling remaining business unit presentations to identify chapter 11 opportunities
Webber, Dan	9/2/2025	0.5	Call with D. Shiffman, D. Webber, H. Waismann, and S. Korol (A&M) with PJT and Alix Partners re. liquidity touchpoint
Webber, Dan	9/2/2025	1.1	Review real estate opportunity files for plants, non-manufacturing properties, and warehouses provided by Company management
Webber, Dan	9/2/2025	0.9	Review GTS and Lighting business unit presentations to prepare for meeting with Company management to discuss chapter 11 opportunities
Webber, Dan	9/2/2025	0.2	Correspond with N. Howard (K&E) regarding diligence information from management related to litigation
Weiland, Brad	9/2/2025	0.3	Review lender advisor diligence requests
Weiland, Brad	9/2/2025	0.3	Review and summarize outstanding due diligence items
Weiland, Brad	9/2/2025	0.2	Correspond with J. Rybarczyk (A&M), M. Dvorak (A&M) re diligence items
Grossi, Nick	9/3/2025	0.4	Review and provide comments on bank lender diligence
Grossi, Nick	9/3/2025	0.6	Call with Company, D. Webber, S. Loop, N. Grossi, T. Simion (A&M), S. Winters, E. Swager, N. Howard, M. Young (K&E) regarding green technologies and lighting division opportunities for the business plan
Jain, Manasvi	9/3/2025	2.4	Categorize all payments in consolidated cash files by category for 7/1–8/29

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DUE DILIGENCE & INFORMATION REQUESTS

Professional	Date	Hours	Activity
Jain, Manasvi	9/3/2025	0.8	Incorporate updated payment mapping in EMEA, NAFTA, Other and Japan cash files
Loop, Stuart	9/3/2025	0.6	Call with Company, D. Webber, S. Loop, N. Grossi, T. Simion (A&M), S. Winters, E. Swager, N. Howard, M. Young (K&E) regarding green technologies and lighting division opportunities for the business plan
O'Toole, Colin	9/3/2025	0.4	Assess open diligence requests as of 9/3 am
Postolos, Lucas	9/3/2025	0.6	Review of intercompany files sent by Alix team related to counterparty mapping
Postolos, Lucas	9/3/2025	0.4	Research into inquiries from Alix team regarding bank account listing and purposes of accounts
Rybarczyk, Jodi	9/3/2025	2.3	Prepare schedule A/B supporting schedules to address creditors' committee due diligence requests
Rybarczyk, Jodi	9/3/2025	0.6	Prepare July monthly operating report Excel files to support lender due diligence request
Shiffman, David	9/3/2025	1.0	Weekly diligence call with bank, Company and advisors
Simion, Tony	9/3/2025	0.4	Attend meeting with Management and Ad Hoc advisors regarding OEM diligence requests on OEM #1
Simion, Tony	9/3/2025	0.4	Attend meeting with Management and Ad Hoc advisors regarding OEM diligence requests on OEM #3
Simion, Tony	9/3/2025	0.6	Call with Company, D. Webber, S. Loop, N. Grossi, T. Simion (A&M), S. Winters, E. Swager, N. Howard, M. Young (K&E) regarding green technologies and lighting division opportunities for the business plan
Simion, Tony	9/3/2025	0.6	Attend meeting with Management and Ad Hoc advisors regarding OEM diligence requests on OEM #2
Webber, Dan	9/3/2025	0.6	Call with Company, D. Webber, S. Loop, N. Grossi, T. Simion (A&M), S. Winters, E. Swager, N. Howard, M. Young (K&E) regarding green technologies and lighting division opportunities for the business plan
Webber, Dan	9/3/2025	0.1	Correspond with J. Tutty (Alix) regarding categorization of certain bank accounts
Webber, Dan	9/3/2025	0.1	Correspond with G. Schmelter (A&M) regarding categorization of certain bank accounts, at the request of Alix
Webber, Dan	9/3/2025	0.1	Review revised diligence list from lenders
Webber, Dan	9/3/2025	0.2	Revise summary file for asset detail by German location for the purposes of K&E using information to perfect assets
Webber, Dan	9/3/2025	0.3	Correspond with J. Amico, J. Tutti (Alix) regarding perfection of certain German assets and related descriptions of those assets
Webber, Dan	9/3/2025	0.3	Review reconciliation provided by J. Vairo (Alix) regarding diligence questions on certain reported intercompany transactions
Webber, Dan	9/3/2025	0.2	Correspond with T. Simion (A&M) regarding review of summary materials for management related to business plan analysis
Webber, Dan	9/3/2025	0.3	Call with E. Swager, N. Adzima (K&E), Company management, S. Park, et al. (PWC) and various representatives of lenders to discuss weekly cash reporting

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DUE DILIGENCE & INFORMATION REQUESTS

Professional	Date	Hours	Activity
Webber, Dan	9/3/2025	0.3	Prepare for call with Company management to discuss chapter 11 opportunities at GTS and Lighting business units
Webber, Dan	9/3/2025	0.2	Correspond with Company management regarding certain contract rejections related to business plan analysis
Webber, Dan	9/3/2025	0.2	Correspond with N. Grossi (A&M), E. Swager (K&E) regarding proposed diligence responses to BDO regarding liquidation analysis
Grossi, Nick	9/4/2025	0.4	Prepare and participate in discussion with M Diaz (FTI) related to management presentation
O'Toole, Colin	9/4/2025	0.4	Assess open diligence requests as of 9/4 am
Postolos, Lucas	9/4/2025	1.3	Prepare schedule of all DIP Budget variance report source data at request of Alix team
Postolos, Lucas	9/4/2025	0.4	Prepare documentation for Company management related to requests for incremental payroll information requested by Alix team
Rybarczyk, Jodi	9/4/2025	1.3	Draft responses to creditors' committee diligence questions on schedule A/B balances
Rybarczyk, Jodi	9/4/2025	1.7	Prepare schedule A/B supporting details for creditors' committee due diligence requests
Shiffman, David	9/4/2025	0.7	Correspond with A&M and Finance team regarding DSO data provided to AHG advisors
Shiffman, David	9/4/2025	0.5	Call with D. Shiffman, H. Waismann (A&M) and Company to review current draft of 13-week cash flow update
Simion, Tony	9/4/2025	0.4	Follow-up meeting with Management and Ad Hoc advisors regarding OEM diligence requests on OEM #2
Simion, Tony	9/4/2025	1.2	Attend meeting with Ad Hoc Lender Advisors regarding update on OEM questions and responses before sign off from counsel
Simion, Tony	9/4/2025	0.8	Attend meeting with Ad Hoc Lender Advisors and PJT discussing the materials to be discussed next week with the OEMs
Simion, Tony	9/4/2025	0.8	Attend meeting to update Ad Hoc Lender Advisors regarding OEM diligence requests
Simion, Tony	9/4/2025	0.5	Follow-up meeting with Management and Ad Hoc advisors regarding OEM diligence requests on OEM #3
Waismann, Heitor	9/4/2025	0.5	Call with D. Shiffman, H. Waismann (A&M) and Company to review current draft of 13-week cash flow update
Webber, Dan	9/4/2025	1.8	Draft outline for diligence items remaining for business plan analysis
Callerio, Lorenzo	9/5/2025	0.9	Call with Company, FTI, N. Grossi, T. Simion, A. Shahbain, S. Loop, C. O'Toole, and G. Hamerski (A&M) to discuss July performance and address diligence questions
Dvorak, Michael	9/5/2025	1.1	Review diligence responses to share with ad hoc advisors
Grossi, Nick	9/5/2025	1.0	Call with Company, FTI, N. Grossi, T. Simion, A. Shahbain, S. Loop, C. O'Toole, and G. Hamerski (A&M) to discuss July performance and address diligence questions

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Professional	Date	Hours	Activity
Hamerski, Grace	9/5/2025	1.0	Call with Company, FTI, N. Grossi, T. Simion, A. Shahbain, S. Loop, C. O'Toole, and G. Hamerski (A&M) to discuss July performance and address diligence questions
Hamilton, Makenna	9/5/2025	1.6	Pull all Japan payroll transactions for WE 8/29
Hamilton, Makenna	9/5/2025	1.3	Pull all "Other Regions" payroll transactions for WE 8/29
Hamilton, Makenna	9/5/2025	1.3	Pull all EMEA payroll transactions for WE 8/29
Hamilton, Makenna	9/5/2025	1.2	Pull all NAFTA payroll transactions for WE 8/29
Hamilton, Makenna	9/5/2025	1.1	Produce summary of detailed payroll categorization for WE 8/29
Hamilton, Makenna	9/5/2025	0.9	Summarize all payroll activity for week ending 8/10
Hamilton, Makenna	9/5/2025	2.9	Map all payroll for WE 8/29 into subcategories per Alix request
Loop, Stuart	9/5/2025	0.2	Call with A. Shahbain and S. Loop (A&M) regarding FTI and Alix financial diligence
Loop, Stuart	9/5/2025	1.0	Call with Company, FTI, N. Grossi, T. Simion, A. Shahbain, S. Loop, C. O'Toole, and G. Hamerski (A&M) to discuss July performance and address diligence questions
O'Toole, Colin	9/5/2025	0.3	Call with C. O'Toole (A&M) and the Company to discuss updates to financial diligence streams during the preceding two weeks
O'Toole, Colin	9/5/2025	0.3	Analyze open diligence requests as of 9/5 am
O'Toole, Colin	9/5/2025	1.0	Call with the Company, FTI, to discuss July performance and address diligence questions
Rybarczyk, Jodi	9/5/2025	2.4	Prepare responses to creditors' committee diligence questions on schedule A/B balances
Rybarczyk, Jodi	9/5/2025	1.2	Analyze descriptions for certain schedule A/B balances from Company local teams
Shahbain, Abraham	9/5/2025	1.0	Call with Company, FTI, N. Grossi, T. Simion, A. Shahbain, S. Loop, C. O'Toole, and G. Hamerski (A&M) to discuss July performance and address diligence questions
Shahbain, Abraham	9/5/2025	0.2	Call with A. Shahbain and S. Loop (A&M) regarding FTI and Alix financial diligence
Shiffman, David	9/5/2025	0.7	Call with A&M, Management, AHG and AHG advisors regarding latest liquidity workstreams
Simion, Tony	9/5/2025	1.0	Call with Company, FTI, N. Grossi, T. Simion, A. Shahbain, S. Loop, C. O'Toole, and G. Hamerski (A&M) to discuss July performance and address diligence questions
Simion, Tony	9/5/2025	0.4	Attend meeting with Management finance and Ad Hoc Lender Advisors regarding financial information requested at OEM program level
Webber, Dan	9/5/2025	0.4	Review of cash actuals diligence materials prepared for Alix for WE 8/29/2025

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Professional	Date	Hours	Activity
Webber, Dan	9/5/2025	1.9	Prepare workplan for Company management to complete outstanding business plan analysis requests
Webber, Dan	9/5/2025	0.3	Analyze book value of IP across certain legal entities, per inquiry from Alix
Webber, Dan	9/5/2025	0.1	Correspond with Company management and N. Howard (K&E) regarding pension diligence data
Webber, Dan	9/5/2025	0.1	Correspond with J. Tutty (Alix) regarding certain bank accounts to be collateralized under the DIP
Webber, Dan	9/5/2025	0.1	Correspond with J. Tutty (Alix) regarding certain IP to be collateralized under the DIP
Webber, Dan	9/5/2025	0.1	Correspond with Company management regarding certain IP to be collateralized under the DIP
Weiland, Brad	9/5/2025	0.4	Review monthly operating report diligence materials
O'Toole, Colin	9/8/2025	0.7	Assess responses from the Company regarding Akin Subsidiary RFI requests (Mexico), updated request list, communicated responses to Akin team
O'Toole, Colin	9/8/2025	0.6	Analyze responses received from the Company regarding Akin Subsidiary RFI requests (India), updated diligence tracker, posted file to Box and communicated update to Akin team
O'Toole, Colin	9/8/2025	0.4	Analyze follow-up request from Akin regarding Mexico Subsidiary RFI, updated request list, communicated request to the Company team
O'Toole, Colin	9/8/2025	0.4	Assess open diligence requests as of 9/8 am
Postolos, Lucas	9/8/2025	0.9	Research into payroll transactions to prepare detail for Alix request for subcategories
Postolos, Lucas	9/8/2025	0.8	Research into questions from Alix team regarding DIP Budget variance analysis for August 29
Rybarczyk, Jodi	9/8/2025	1.4	Develop responses to creditors' committee diligence questions on schedule A/B balances
Shahbain, Abraham	9/8/2025	1.6	Review and update slides related to vendor segmentation analysis
Shahbain, Abraham	9/8/2025	0.8	Respond to diligence related to pensions
Shahbain, Abraham	9/8/2025	0.6	Review and provide comments on vendor management update slide
Shahbain, Abraham	9/8/2025	0.9	Review and update slides related to comparison between analyses
Shiffman, David	9/8/2025	0.9	Correspond with UK pension trustee advisors regarding latest DIP developments
Shiffman, David	9/8/2025	1.8	Prepare diligence responses to review with Company Treasury regarding upcoming weekly lender call
Simion, Tony	9/8/2025	0.5	Attend meeting with Management and Ad Hoc advisors regarding OEM diligence requests on OEM #1

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DUE DILIGENCE & INFORMATION REQUESTS

Professional	Date	Hours	Activity
Simion, Tony	9/8/2025	0.3	Call with T. Simion, D. Webber (A&M) to discuss agenda with Company management in upcoming call to discuss business plan requests
Simion, Tony	9/8/2025	0.4	Attend meeting with Management and Ad Hoc advisors regarding OEM diligence requests on OEM #3
Simion, Tony	9/8/2025	1.4	Review information received from Management regarding OEM sales and costs for purposes on completing diligence questions
Simion, Tony	9/8/2025	0.8	Attend follow-up meeting with Ad Hoc Advisors and Management to discuss final customer presentation to be shared with OEMs at show
Webber, Dan	9/8/2025	0.3	Call with T. Simion, D. Webber (A&M) to discuss agenda with Company management in upcoming call to discuss business plan requests
Webber, Dan	9/8/2025	0.1	Correspond with T. Simion C. Turner, A. Shahbain, C. O'Toole (A&M) regarding prepetition accounts payable inputs into the business plan analysis
Webber, Dan	9/8/2025	0.1	Correspond with T. Simion (A&M) regarding K&E template for case study example for business plan analysis
Webber, Dan	9/8/2025	0.3	Review of K&E case study template for business plan analysis
Webber, Dan	9/8/2025	0.2	Correspond with Company management regarding business plan analysis roadmap
Webber, Dan	9/8/2025	0.4	Review of K&E long form presentation of business plan analysis
Webber, Dan	9/8/2025	0.2	Correspond with T. Simion (A&M) regarding K&E template for case study example for business plan analysis
Campbell, Lyndsay	9/9/2025	0.8	Assist with diligence requests regarding bank accounts and balances
Dvorak, Michael	9/9/2025	2.2	Review July intercompany balances for diligence requests
Grossi, Nick	9/9/2025	0.5	Prepare and participate in discussion with B Hunter (Alix) re: liquidity forecasting
O'Toole, Colin	9/9/2025	0.4	Assess responses received from the Company counsel regarding Mexico Subsidiary RFI analysis, updated request list, communicated update to Akin team
O'Toole, Colin	9/9/2025	1.1	Call with T. Simion, A. Shahbain and C. O'Toole (A&M) with the Company and EY Financial diligence teams to discuss priority requests for phase 2 financial diligence
O'Toole, Colin	9/9/2025	0.3	Analyze open diligence requests as of 9/9 am
Shahbain, Abraham	9/9/2025	0.8	Review and respond to diligence requests from company on financial info
Shahbain, Abraham	9/9/2025	1.1	Call with T. Simion, A. Shahbain and C. O'Toole (A&M) with the Company and EY Financial diligence teams to discuss priority requests for phase 2 financial diligence
Shiffman, David	9/9/2025	1.3	Prepare responses to various lender diligence requests in preparation for weekly call

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Professional	Date	Hours	Activity
Shiffman, David	9/9/2025	1.0	Call with Company Treasury to review recent lender diligence requests and prepare for weekly call
Simion, Tony	9/9/2025	0.4	Meeting with Management and Ad Hoc Advisors regarding program profitability data for certain division
Simion, Tony	9/9/2025	0.8	Review diligence questions provided by Ad Hoc advisors regarding historical performance prior to meeting
Simion, Tony	9/9/2025	1.1	Call with T. Simion, A. Shahbain and C. O'Toole (A&M) with the Company and EY Financial diligence teams to discuss priority requests for phase 2 financial diligence
Simion, Tony	9/9/2025	0.6	Meeting with Management and Ad Hoc Advisors to review data from the company's sales data base
Webber, Dan	9/9/2025	0.2	Correspond with Company management regarding plant and warehouse footprint analysis
Webber, Dan	9/9/2025	0.2	Correspond with C. O'Toole (A&M) regarding proposed structure for prepetition payables section of Business Plan presentation
Webber, Dan	9/9/2025	0.1	Correspond with Company management regarding business plan analysis diligence requests
Webber, Dan	9/9/2025	0.4	Revise summary analysis for latest real estate files related to non-manufacturing based on revised data
Webber, Dan	9/9/2025	0.1	Correspond with Company management regarding non-manufacturing property footprint analysis
Webber, Dan	9/9/2025	2.8	Prepare summary analysis for latest real estate files related to non-manufacturing
Webber, Dan	9/9/2025	0.2	Correspond with M. Zeiss (A&M), N. Howard, M. Young (K&E) regarding repository of certain contracts
Webber, Dan	9/9/2025	0.2	Correspond with A. Shahbain, J. Cook (A&M) regarding diligence information from management related to pensions
Webber, Dan	9/9/2025	0.3	Correspond with E. Swager, et al. (K&E) regarding business plan analysis presentation template
Webber, Dan	9/9/2025	0.2	Correspond with T. Simion, N. Grossi (A&M), Company management regarding cash diligence questions from E&Y
Dvorak, Michael	9/10/2025	2.9	Review contracts database for request contracts
Dvorak, Michael	9/10/2025	0.9	Prepare responses for discussion regarding ad hoc advisor diligence questions
Grossi, Nick	9/10/2025	0.6	Review and provide comments re: AHG advisor liquidity projections
Grossi, Nick	9/10/2025	0.5	Prepare and participate in discussion with AHG and the Company related to indirect/direct cash flow
Hamilton, Makenna	9/10/2025	1.3	Produce payroll summary for Japan in WE 9/5
O'Toole, Colin	9/10/2025	0.9	Assess EY Financial Due Diligence Phase II request list, added into A&M master diligence tracker
O'Toole, Colin	9/10/2025	0.2	Analyze open diligence requests as of 9/10 am

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Professional	Date	Hours	Activity
O'Toole, Colin	9/10/2025	0.3	Assess follow-up request from Akin regarding Mexico financials, updated request list, communicated request to the Company team
O'Toole, Colin	9/10/2025	0.3	Analyze new request received from BDO regarding financial statements, updated request list, communicated ask to relevant party
O'Toole, Colin	9/10/2025	0.4	Assess requests from Alix team regarding follow-up requests on historical NWC trending, communicated requests to the Company team
O'Toole, Colin	9/10/2025	0.7	Analyze responses received from the Company regarding Alix financial trending questions, updated request list, communicated responses to Alix
O'Toole, Colin	9/10/2025	0.4	Call with T. Simion, A. Shahbain, and C. O'Toole (A&M) with Alix and EY teams to discuss centralizing diligence requests, reducing redundant requests to the Company
O'Toole, Colin	9/10/2025	2.2	Analyze new request list from Akin for legal requests, added into A&M master diligence tracker, cross referenced each request with legacy Akin request list and eliminated overlapping requests, assigned responsible parties at the Company
O'Toole, Colin	9/10/2025	0.4	Assess follow-up requests from Alix regarding financial trending, updated request list, communicated request to the Company team
O'Toole, Colin	9/10/2025	0.8	Create standalone request lists for new Akin legal requests, one for each relevant party at the Company, communicated requests to each party
Shahbain, Abraham	9/10/2025	0.7	Review and respond to diligence requests from Alix team
Shahbain, Abraham	9/10/2025	0.4	Call with T. Simion, A. Shahbain, and C. O'Toole (A&M) with Alix and EY teams to discuss centralizing diligence requests, reducing redundant requests to Company
Shahbain, Abraham	9/10/2025	1.2	Develop analysis summarizing cash allocation by region for following week
Shiffman, David	9/10/2025	1.1	Correspond with Company Treasury regarding diligence responses to bank
Shiffman, David	9/10/2025	0.4	Correspond with A&M regarding diligence responses to UK pension trustees
Shiffman, David	9/10/2025	1.0	Weekly diligence call with bank, Company and advisors
Shiffman, David	9/10/2025	1.4	Review and revise responses for distribution to FTI regarding DIP diligence questions
Shiffman, David	9/10/2025	0.6	Call with SVP, Alix, Management and A&M to discuss near term liquidity and business plan initiatives
Simion, Tony	9/10/2025	0.4	Call with T. Simion, A. Shahbain, and C. O'Toole (A&M) with Alix and EY teams to discuss centralizing diligence requests, reducing redundant requests to Company
Simion, Tony	9/10/2025	0.5	Attend meeting with Management and Ad Hoc advisors regarding OEM diligence requests on OEM #1
Simion, Tony	9/10/2025	0.8	Attend meeting with Management and Ad Hoc advisors regarding OEM diligence requests on OEM #3
Simion, Tony	9/10/2025	0.7	Attend meeting with Management and Ad Hoc advisors regarding OEM diligence requests on OEM #2

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Professional	Date	Hours	Activity
Simion, Tony	9/10/2025	0.9	Review updated diligence request list from Ad Hoc advisors based on discussion with Management on QofE
Webber, Dan	9/10/2025	0.3	Correspond with Company management regarding non-manufacturing real estate footprint
Webber, Dan	9/10/2025	0.4	Correspond with C. O'Toole (A&M) regarding prepetition accounts payable balances
Webber, Dan	9/10/2025	0.1	Correspond with R. Noone, et al. (EY), J. Vairo (Alix) regarding diligence requests related to quality of earnings
Webber, Dan	9/10/2025	0.1	Correspond with M. Dvorak (A&M) regarding certain litigation matters
Webber, Dan	9/10/2025	0.1	Correspond with C. O'Toole (A&M) regarding prepetition accounts payable balances
Webber, Dan	9/10/2025	1.1	Call with D. Webber (A&M), E. Swager, N. Adzima (K&E), Company management, S. Park, et al. (PWC) and various representatives of lenders to discuss weekly cash reporting
Webber, Dan	9/10/2025	0.3	Correspond with Company management to coordinate future diligence responses related to the business plan analysis
Webber, Dan	9/10/2025	0.3	Correspond with T. Simion, B. Weiland, M. Dvorak (A&M) regarding certain litigation matters
Weiland, Brad	9/10/2025	0.4	Review and analyze due diligence requests from lender advisors
Chester, Monte	9/11/2025	0.6	Conference call with B. Weiland, M. Dvorak, J. Rybarczyk, M. Chester, J. Pogorzelski, and N. Simoneaux (A&M) to outline diligence updates and open items
Dvorak, Michael	9/11/2025	2.3	Prepare responses to ad hoc group diligence items regarding company's entity structure
Dvorak, Michael	9/11/2025	1.2	Prepare diligence responses for special committee diligence requests
Dvorak, Michael	9/11/2025	1.4	Review July intercompany matrix in preparation for sharing the matrix with the ad hoc group
Dvorak, Michael	9/11/2025	0.6	Conference call with B. Weiland, M. Dvorak, J. Rybarczyk, M. Chester, J. Pogorzelski, and N. Simoneaux (A&M) to outline diligence updates and open items
Grossi, Nick	9/11/2025	0.7	Review and address diligence inquiries from non-participating Sr Lenders
Grossi, Nick	9/11/2025	0.4	Call with N. Grossi, T. Simion, D. Webber (A&M), E. Swager, N. Howard, M. Young (K&E) regarding preparation for upcoming management meetings
Hamilton, Makenna	9/11/2025	1.2	Produce payroll summary for NAFTA in WE 9/5
Hamilton, Makenna	9/11/2025	1.1	Produce payroll summary for "Other Regions" in WE 9/5
Hamilton, Makenna	9/11/2025	1.1	Produce payroll summary for EMEA in WE 9/5
Hamilton, Makenna	9/11/2025	2.2	Further categorize payroll into subcategories for WE 9.5

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O'Toole, Colin	9/11/2025	0.4	Review response from the Company regarding Akin legal requests, updated A&M diligence tracker, communicated update to Akin team
O'Toole, Colin	9/11/2025	0.9	Assess open Special Committee requests received from K&E team, updated A&M internal diligence tracker, communicated requests to relevant the Company team members
O'Toole, Colin	9/11/2025	0.6	Analyze files received for BDO financial request, shared files with BDO, updated request list
O'Toole, Colin	9/11/2025	0.6	Analyze contracts received from A&M CMS team regarding UCC and Akin requests, updated diligence tracker, posted files to Box, communicated update to UCC and Akin teams separately
O'Toole, Colin	9/11/2025	0.4	Analyze response received from the Company counsel regarding Akin IP request, updated A&M diligence tracker, posted file to Box, communicated update to Akin team
O'Toole, Colin	9/11/2025	0.3	Assess open diligence requests as of 9/11 am
O'Toole, Colin	9/11/2025	0.4	Assess response received to Special Committee request, updated A&M diligence tracker, communicated update to K&E team
Pogorzelski, Jon	9/11/2025	0.6	Conference call with B. Weiland, M. Dvorak, J. Rybarczyk, M. Chester, J. Pogorzelski, and N. Simoneaux (A&M) to outline diligence updates and open items
Rybarczyk, Jodi	9/11/2025	1.6	Prepare summary of July asset balances to address schedule A/B due diligence items
Rybarczyk, Jodi	9/11/2025	0.6	Conference call with B. Weiland, M. Dvorak, J. Rybarczyk, M. Chester, J. Pogorzelski, and N. Simoneaux (A&M) to outline diligence updates and open items
Rybarczyk, Jodi	9/11/2025	0.2	Correspond with Company accounting team re: schedule A/B due diligence responses
Rybarczyk, Jodi	9/11/2025	0.9	Research accounting practices in Company handbook to address due diligence items
Rybarczyk, Jodi	9/11/2025	2.4	Prepare remaining responses to schedule A/B due diligence questions
Rybarczyk, Jodi	9/11/2025	0.4	Telephone conference among J. Rybarczyk (A&M), B. Weiland (A&M) re lender due diligence requests
Simion, Tony	9/11/2025	1.2	Meeting with Management and Ad Hoc advisors regarding OEM discussions and next steps
Simion, Tony	9/11/2025	0.4	Call with N. Grossi, T. Simion, D. Webber (A&M), E. Swager, N. Howard, M. Young (K&E) regarding preparation for upcoming management meetings
Simion, Tony	9/11/2025	0.4	Review latest due diligence tracker for progress on Ad Hoc Lender questions
Simion, Tony	9/11/2025	0.4	Attend meeting with Management and Ad Hoc advisors regarding OEM diligence requests on OEM #3
Simion, Tony	9/11/2025	0.4	Attend meeting with Management and Ad Hoc advisors regarding OEM diligence requests on OEM #1
Simion, Tony	9/11/2025	0.6	Attend meeting with Management and Ad Hoc advisors regarding OEM diligence requests on OEM #2

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Professional	Date	Hours	Activity
Simoneaux, Natalie	9/11/2025	0.6	Conference call with B. Weiland, M. Dvorak, J. Rybarczyk, M. Chester, J. Pogorzelski, and N. Simoneaux (A&M) to outline diligence updates and open items
Webber, Dan	9/11/2025	0.2	Correspond with Company management regarding diligence questions for warehouse properties
Webber, Dan	9/11/2025	0.2	Correspond with Company management regarding diligence questions for real estate plants
Webber, Dan	9/11/2025	0.3	Correspond with Company management regarding diligence questions for non-manufacturing real estate
Webber, Dan	9/11/2025	0.2	Correspond with C. O'Toole (A&M) regarding proposed structure for prepetition payables section of Business Plan presentation
Webber, Dan	9/11/2025	0.4	Call with N. Grossi, T. Simion, D. Webber (A&M), E. Swager, N. Howard, M. Young (K&E) regarding preparation for upcoming management meetings
Webber, Dan	9/11/2025	0.1	Review correspondences from S. Park (PWC) regarding diligence questions from lenders
Webber, Dan	9/11/2025	0.1	Correspond with M. Dvorak, B. Weiland (A&M) regarding certain company litigation
Weiland, Brad	9/11/2025	0.2	Research and analyze materials for diligence responses
Weiland, Brad	9/11/2025	0.6	Conference call with B. Weiland, M. Dvorak, J. Rybarczyk, M. Chester, J. Pogorzelski, and N. Simoneaux (A&M) to outline diligence updates and open items
Weiland, Brad	9/11/2025	0.4	Telephone conference among J. Rybarczyk (A&M), B. Weiland (A&M) re lender due diligence requests
Weiland, Brad	9/11/2025	0.2	Correspond with C. O'Toole (A&M) re diligence items
Weiland, Brad	9/11/2025	0.2	Correspond with the Company and M. Dvorak (A&M) re legal diligence items
Dvorak, Michael	9/12/2025	1.9	Finalize statements and schedules diligence responses for ad hoc group
Loop, Stuart	9/12/2025	1.8	Build mechanics for risks and opportunities seasonality tool by division for costs to achieve and capital expenditures
O'Toole, Colin	9/12/2025	1.1	Analyze various responses regarding Special Committee Requests, updated request list, posted files to K&E Box share site, communicate update to K&E team
O'Toole, Colin	9/12/2025	0.3	Analyze open diligence requests as of 9/12 am
O'Toole, Colin	9/12/2025	0.4	Assess request from the Company regarding Alix financial trending questions, provided documents and clarification to facilitate responses
O'Toole, Colin	9/12/2025	0.8	Assess multiple responses/files received regarding Akin legal requests, updated A&M diligence tracker, communicated update to Akin team
O'Toole, Colin	9/12/2025	1.2	Update weekly diligence overview deck, prepared for external sharing
O'Toole, Colin	9/12/2025	0.7	Update A&M Akin legal diligence tracker, prepared for circulation to Akin team

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Marelli Automotive Lighting USA, LLC
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DUE DILIGENCE & INFORMATION REQUESTS

Professional	Date	Hours	Activity
Rybarczyk, Jodi	9/12/2025	0.7	Call with J. Rybarczyk (A&M) and the Company accounting team to discuss various due diligence requests
Rybarczyk, Jodi	9/12/2025	1.8	Draft responses to creditors' committee diligence items based on Company provided inputs
Rybarczyk, Jodi	9/12/2025	1.6	Prepare Excel support files to address June and July MOR diligence requests from committee
Simion, Tony	9/12/2025	0.4	Attend meeting with Management and Ad Hoc advisors regarding OEM diligence requests on OEM #2
Simion, Tony	9/12/2025	0.4	Attend meeting with Management and Ad Hoc advisors regarding OEM diligence requests on OEM #3
Simion, Tony	9/12/2025	0.8	Discuss with Ad Hoc Lender Advisors regarding next steps on customer overview presentations and follow-up diligence with management
Simion, Tony	9/12/2025	0.8	Review materials prior to being loaded to data room for Special Committee Advisors due diligence requests
Simion, Tony	9/12/2025	1.7	Review materials provided by Management to the Ad Hoc Advisors regarding customer level profitability and program level detail
Simion, Tony	9/12/2025	0.4	Attend meeting with Management and Ad Hoc advisors regarding OEM diligence requests on OEM #1
Simion, Tony	9/12/2025	0.3	Review and provide comments to responses for Special Committee counsel diligence questions
Webber, Dan	9/12/2025	0.1	Correspond with J. Vairo (Alix) regarding diligence questions related to cash balances
Webber, Dan	9/12/2025	0.1	Correspond with L. Postolos, G. Schmelter (A&M) regarding cash balance diligence question from Alix
Webber, Dan	9/12/2025	0.2	Correspond with N. Howard, et al. (K&E) regarding management files received that support for chapter 11 opportunities
Webber, Dan	9/12/2025	0.2	Correspond with C. O'Toole, T. Simion, N. Grossi, C. Turner (A&M) regarding presentation materials to summarize AP balances by type and by jurisdiction
Webber, Dan	9/12/2025	2.1	Prepare presentation materials to summarize prepetition AP balances by type and by jurisdiction
Weiland, Brad	9/12/2025	0.4	Review and analyze follow-up diligence requests from lender advisors
Weiland, Brad	9/12/2025	0.4	Review due diligence response materials
Weiland, Brad	9/12/2025	0.3	Correspond with A. Shahbain (A&M), N. Caruso (A&M), J. Rybarczyk (A&M) re due diligence items
Webber, Dan	9/13/2025	0.1	Correspond with C. O'Toole (A&M) regarding feedback to schedules of prepetition AP balances
Campbell, Lyndsay	9/15/2025	1.9	Prepare analysis schedules for diligence reporting and review
Campbell, Lyndsay	9/15/2025	1.3	Review interim diligence tracker for accuracy and completeness
Campbell, Lyndsay	9/15/2025	1.4	Create liabilities summary to support diligence review

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DUE DILIGENCE & INFORMATION REQUESTS

Professional	Date	Hours	Activity
Campbell, Lyndsay	9/15/2025	1.7	Compile diligence schedules and reconcile account-level details
Cook, Jacob	9/15/2025	0.3	Call with A. Shahbain, J. Cook and C. O'Toole (A&M) with Company to discuss EY financial diligence requests
Grossi, Nick	9/15/2025	0.4	Review and provide responses to AHG diligence
Hamerski, Grace	9/15/2025	2.3	Prepare summary of 2025 YTD income statement financials for lender diligence request
O'Toole, Colin	9/15/2025	0.3	Analyze open diligence requests as of 9/15 am
O'Toole, Colin	9/15/2025	0.3	Analyze new request from SVP related to a factoring arrangement, updated A&M diligence tracker
O'Toole, Colin	9/15/2025	0.4	Analyze response received from the Company counsel regarding Akin legal requests, updated A&M diligence tracker, posted files to Box, communicated update to Akin team
O'Toole, Colin	9/15/2025	0.4	Assess response received from the Company regarding Akin legal requests, updated A&M diligence tracker, communicated update to Akin team
O'Toole, Colin	9/15/2025	0.4	Prepare Akin diligence tracker for external circulation, shared with Akin team
O'Toole, Colin	9/15/2025	0.6	Assess responses received from the Company regarding Mexico entity-level financials, updated A&M diligence tracker, posted files to Box, communicated update to Akin team
O'Toole, Colin	9/15/2025	0.6	Assess request from Houlihan Lokey for Customer Support documentation, updated A&M diligence tracker, networked internally to locate relevant files, communicated response to HL team
O'Toole, Colin	9/15/2025	1.1	Assess request from EY Diligence team for Fixed asset listing, searched A&M archive for files to locate, posted to VDR, communicated update to EY team
O'Toole, Colin	9/15/2025	1.1	Call with A. Shahbain & C. O'Toole (A&M) with the Company, EY financial due diligence teams to discuss shared services costs
O'Toole, Colin	9/15/2025	0.3	Call with A. Shahbain, J. Cook and C. O'Toole (A&M) with Company to discuss EY financial diligence requests
Shahbain, Abraham	9/15/2025	1.1	Call with A. Shahbain & C. O'Toole (A&M) with Company, EY financial due diligence teams to discuss shared services costs
Shahbain, Abraham	9/15/2025	0.3	Call with A. Shahbain, J. Cook and C. O'Toole (A&M) with Company to discuss EY financial diligence requests
Shahbain, Abraham	9/15/2025	0.6	Respond to diligence requests from other advisors related to financial and legal diligence
Shiffman, David	9/15/2025	0.9	Prepare diligence responses for weekly call with vendor
Simion, Tony	9/15/2025	0.6	Discuss with Ad Hoc Lender Advisors regarding follow ups for this week regarding customer level information for data packs
Webber, Dan	9/15/2025	0.1	Correspond with C. O'Toole (A&M) regarding fixed asset registers
Webber, Dan	9/15/2025	0.1	Correspond with M. Zeiss (A&M) regarding collection of certain supplier contracts

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DUE DILIGENCE & INFORMATION REQUESTS

Professional	Date	Hours	Activity
Webber, Dan	9/15/2025	0.6	Working sessions with E. Swager, M. Young (K&E) regarding chapter 11 opportunities
Webber, Dan	9/15/2025	1.7	Revise chapter 11 opportunity materials related to real estate based on revised inputs from management
Weiland, Brad	9/15/2025	0.4	Review and analyze diligence requests and potential responses
Weiland, Brad	9/15/2025	0.3	Correspond with G. Leiter (Alix), M. Dvorak (A&M) re diligence items
Campbell, Lyndsay	9/16/2025	0.9	Tie out diligence schedules to source data for reconciliation
Campbell, Lyndsay	9/16/2025	1.7	Develop liabilities schedules for diligence review and reporting
Campbell, Lyndsay	9/16/2025	1.8	Revise consolidated diligence workpapers per reviewer feedback
Campbell, Lyndsay	9/16/2025	2.3	Consolidate balance sheet items for diligence schedules and slides
Dvorak, Michael	9/16/2025	0.4	Telephone conference among B. Weiland (A&M), M. Dvorak (A&M), and J. Rybarczyk (A&M) re schedules and statements diligence requests
Hamilton, Makenna	9/16/2025	1.3	Map all payroll transactions for WE 9/12 in EMEA
Hamilton, Makenna	9/16/2025	1.1	Map all payroll transactions for WE 9/12 in NAFTA
Hamilton, Makenna	9/16/2025	1.0	Map all payroll transactions for WE 9/12 in Japan
Loop, Stuart	9/16/2025	0.5	Working sessions with S. Loop, D. Webber (A&M), E. Swager, M. Young (K&E) regarding chapter 11 opportunities
O'Toole, Colin	9/16/2025	0.3	Assess open diligence requests as of 9/16 am
O'Toole, Colin	9/16/2025	0.4	Assess responses received from the Company regarding Akin Myanmar requests, updated A&M diligence tracker, posted files to Box, communicated update to Akin team
O'Toole, Colin	9/16/2025	0.4	Call with A. Shahbain & C. O'Toole (A&M) with Alix team to discuss outstanding priority diligence requests
O'Toole, Colin	9/16/2025	0.4	Call with C. O'Toole (A&M) with the Company and EY to kick-off IT/Technology due diligence workstream
O'Toole, Colin	9/16/2025	0.6	Analyze responses received from the Company regarding Akin Russia wind-down requests, updated A&M diligence tracker, posted files to Box, communicated update to Akin team
O'Toole, Colin	9/16/2025	0.6	Analyze responses received from the Company regarding Akin the Company Suspension requests, updated A&M diligence tracker, posted files to Box, communicated update to Akin team
O'Toole, Colin	9/16/2025	0.9	Call with C. O'Toole (A&M) with the Company and EY to discuss GTS financial due diligence topics
Rybarczyk, Jodi	9/16/2025	0.4	Telephone conference among B. Weiland (A&M), M. Dvorak (A&M), and J. Rybarczyk (A&M) re schedules and statements diligence requests

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DUE DILIGENCE & INFORMATION REQUESTS

Professional	Date	Hours	Activity
Shahbain, Abraham	9/16/2025	0.4	Call with A. Shahbain & C. O'Toole (A&M) with Alix team to discuss outstanding priority diligence requests
Webber, Dan	9/16/2025	0.3	Correspond with L. Postolos (A&M) regarding action items needed related to trial balance summary for the purposes of chapter 11 opportunity analysis
Webber, Dan	9/16/2025	0.5	Working sessions with S. Loop, D. Webber (A&M), E. Swager, M. Young (K&E) regarding chapter 11 opportunities
Webber, Dan	9/16/2025	0.8	Revise summary of prepetition AP balances for the purposes of chapter 11 opportunity analysis
Webber, Dan	9/16/2025	2.4	Prepare summary of manufacturing plant footprint strategy for purposes of chapter 11 opportunity analysis
Webber, Dan	9/16/2025	1.7	Revise summary of office space and warehouse footprint strategy based on latest information provided by management for the purposes of chapter 11 opportunity analysis
Weiland, Brad	9/16/2025	0.4	Telephone conference among B. Weiland (A&M), M. Dvorak (A&M), and J. Rybarczyk (A&M) re schedules and statements diligence requests
Campbell, Lyndsay	9/17/2025	2.2	Update diligence workpapers per reviewer comments and feedback
Campbell, Lyndsay	9/17/2025	1.1	Reconcile diligence totals to source data for confirmation
Campbell, Lyndsay	9/17/2025	0.7	Revise diligence schedules for accuracy and supporting notes
Campbell, Lyndsay	9/17/2025	1.8	Prepare supporting schedules for diligence requests
O'Toole, Colin	9/17/2025	0.3	Analyze new diligence requests related to the lost business from a certain VW model, updated A&M diligence tracker
O'Toole, Colin	9/17/2025	0.6	Analyze responses received from the Company regarding Akin environmental requests, updated A&M diligence tracker, posted files to Box, communicated update to Akin team
O'Toole, Colin	9/17/2025	0.5	Call with Company HR, C. O'Toole (A&M) and A. Shahbain (A&M) to discuss open diligence requests
O'Toole, Colin	9/17/2025	0.4	Assess open diligence requests as of 9/17 am
O'Toole, Colin	9/17/2025	0.3	Assess request from the Company regarding DSO calculations, located relevant calculation, shared with the Company team to facilitate response to Alix
O'Toole, Colin	9/17/2025	0.5	Call with A. Shahbain & C. O'Toole (A&M) with Company and EY financial due diligence teams to discuss employee census, availability of desired employee attributes
Shahbain, Abraham	9/17/2025	0.7	Respond to diligence requests related to company overview data
Shahbain, Abraham	9/17/2025	0.5	Call with A. Shahbain & C. O'Toole (A&M) with Company and EY financial due diligence teams to discuss employee census, availability of desired employee attributes
Shiffman, David	9/17/2025	1.0	Weekly diligence call with vendor, the Company and advisors

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Professional	Date	Hours	Activity
Shiffman, David	9/17/2025	0.8	Review responses and supporting materials for vendor diligence requests with Treasury ahead of weekly call
Shiffman, David	9/17/2025	0.6	Correspond with UK pension trustee advisors regarding latest DIP developments
Simion, Tony	9/17/2025	1.2	Attend meeting with Ad Hoc Lender Advisors regarding footprint rationalization, customer profitability summary, and near term discussions on customer support
Webber, Dan	9/17/2025	0.1	Correspond with J. Tutty (Alix) regarding certain diligence requests related to AP
Webber, Dan	9/17/2025	0.2	Correspond with J. Vairo, C. Pope (Alix) regarding certain diligence requests related to AP
Webber, Dan	9/17/2025	0.4	Revise warehouse summary presentation based on revised materials from management
Webber, Dan	9/17/2025	1.1	Call with E. Swager, N. Adzima (K&E), Company management, S. Park, et al. (PWC) and various representatives of lenders to discuss weekly cash reporting
Weiland, Brad	9/17/2025	0.2	Correspond with C. O'Toole (A&M), E. Swager (K&E) re due diligence re factoring arrangements
Campbell, Lyndsay	9/18/2025	1.7	Prepare September diligence schedules and reconcile source data
Campbell, Lyndsay	9/18/2025	1.6	Update diligence schedules per review and reconciliation process
Campbell, Lyndsay	9/18/2025	1.6	Compile exhibits for diligence package and supporting review
Campbell, Lyndsay	9/18/2025	1.7	Clean diligence workpapers for accuracy and formatting requests
Cook, Jacob	9/18/2025	0.4	Draft answers re: pension diligence materials from UCC
Cook, Jacob	9/18/2025	0.3	Prepare FDM reporting materials for distribution to UCC re: WE 9/12 vendor spend
Hamilton, Makenna	9/18/2025	1.4	Categorize payroll on sub-category level in EMEA
Hamilton, Makenna	9/18/2025	1.8	Categorize payroll on sub-category level in "Other Regions"
Hamilton, Makenna	9/18/2025	1.6	Categorize payroll on sub-category level in Japan
Hamilton, Makenna	9/18/2025	1.7	Categorize payroll on sub-category level in NAFTA
Hamilton, Makenna	9/18/2025	1.1	Map all payroll transactions for WE 9/12 in "Other Regions"
O'Toole, Colin	9/18/2025	1.9	Analyze ~105 new legal requests from Akin team, cross-referenced against prior/existing Akin requests to check for overlap, communicated assessment findings to K&E team
O'Toole, Colin	9/18/2025	0.2	Assess Alix follow-up request on DSO calculations, communicated request to the Company team

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Professional	Date	Hours	Activity
O'Toole, Colin	9/18/2025	0.4	Call with B. Weiland & C. O'Toole (A&M) with Alix to discuss factoring arrangements and associated accounting
O'Toole, Colin	9/18/2025	0.4	Assess the Company response to Alix DSO request, updated A&M diligence tracker, communicated response to Alix team
O'Toole, Colin	9/18/2025	0.4	Assess open diligence requests as of 9/18 am
O'Toole, Colin	9/18/2025	1.7	Update A&M diligence tracker for 106 new Akin legal requests, created appendix tables to be filled in by the Company, created annex as per Akin's file
O'Toole, Colin	9/18/2025	0.4	Analyze response received from A&M case services team regarding Alix factoring request, updated A&M diligence tracker, communicated update to Alix team
O'Toole, Colin	9/18/2025	0.2	Research July Management P&L's as requested by Alix & EY, communicated ask to the Company for files
Simion, Tony	9/18/2025	0.8	Attend meeting with Ad Hoc Lender Advisors and management regarding customer ask and program profitability discussion
Simion, Tony	9/18/2025	0.6	Attend meeting with Ad Hoc Lenders Advisors and management regarding vendor negotiations and payment strategy
Simion, Tony	9/18/2025	0.9	Discuss with Ad Hoc Lender Advisors regarding progress and open items regarding diligence questions on customer level information in preparation for negotiations
Webber, Dan	9/18/2025	0.1	Correspond with A. Shahbain, J. Cook (A&M) regarding pension diligence questions
Weiland, Brad	9/18/2025	0.2	Correspond with M. Dvorak (A&M) re reverse factoring diligence items
Weiland, Brad	9/18/2025	0.2	Correspond with E. Swager (K&E), C. O'Toole (A&M) re reverse factoring diligence response
Weiland, Brad	9/18/2025	0.3	Telephone conference with AlixPartners team members re diligence requests
Weiland, Brad	9/18/2025	0.4	Call with B. Weiland & C. O'Toole (A&M) with Alix to discuss factoring arrangements and associated accounting
Weiland, Brad	9/18/2025	0.5	Review and analyze reverse factoring data for diligence responses
Weiland, Brad	9/18/2025	0.3	Follow up re factoring claims diligence response
Campbell, Lyndsay	9/19/2025	0.9	Support reconciliation of diligence tracker and backup schedules
Campbell, Lyndsay	9/19/2025	1.6	Assist with formatting edits to diligence workpapers and exhibits
Campbell, Lyndsay	9/19/2025	1.3	Review diligence schedules for accuracy and reconciliation
Dvorak, Michael	9/19/2025	2.7	Prepare summary of reverse factoring balances for ad hoc advisors
Korol, Sammy	9/19/2025	0.8	Call with D. Shiffman, S. Korol (A&M), and Alix Partners to discuss updates to extended monthly DIP forecast and liquidity outlook

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Professional	Date	Hours	Activity
O'Toole, Colin	9/19/2025	0.4	Analyze open diligence requests as of 9/19 am
O'Toole, Colin	9/19/2025	0.3	Assess new Alix request for certain customer agreements, updated A&M diligence tracker, communicated request to K&E team
O'Toole, Colin	9/19/2025	0.8	Analyze follow-up legal requests from Akin, updated A&M diligence tracker
Shiffman, David	9/19/2025	0.8	Call with D. Shiffman, S. Korol (A&M), and Alix Partners to discuss updates to extended monthly DIP forecast and liquidity outlook
Webber, Dan	9/19/2025	0.2	Correspond with Company management and H. Bierbaum (EY) regarding summary of manufacturing plants
Webber, Dan	9/19/2025	0.2	Correspond with C. O'Toole (A&M) regarding prepetition accounts payable balances
Webber, Dan	9/19/2025	0.4	Prepare revised prepetition AP balance analysis at the request of lender advisors
Campbell, Lyndsay	9/20/2025	1.3	Compile draft diligence schedules for review and supporting analysis
Campbell, Lyndsay	9/20/2025	1.1	Proof draft diligence schedules for accuracy and completeness
Shahbain, Abraham	9/21/2025	0.5	Review diligence data received from company based on request from ad hoc lender groups
Shahbain, Abraham	9/21/2025	0.5	Review diligence data received from company based on request from ad hoc lender group
Weiland, Brad	9/21/2025	0.2	Correspond with C. O'Toole (A&M) re due diligence items
Campbell, Lyndsay	9/22/2025	1.6	Clean diligence workpapers for accuracy and detailed review
Campbell, Lyndsay	9/22/2025	1.8	Review diligence schedules for accuracy and completeness
Campbell, Lyndsay	9/22/2025	2.1	Assist with diligence requests for account data and disclosures
Campbell, Lyndsay	9/22/2025	2.2	Prepare September diligence schedules for review and reconciliation
Dvorak, Michael	9/22/2025	1.6	Revise reverse factoring summary for ad hoc advisors
Korol, Sammy	9/22/2025	0.4	Call with D. Shiffman, H. Waismann, S. Korol (A&M) and Alix Partners to review weekly variance report for W/E 9.12
O'Toole, Colin	9/22/2025	0.3	Assess responses from A&M and K&E teams regarding Alix contract request, redirected request to Company management
O'Toole, Colin	9/22/2025	0.4	Assess open diligence requests as of 9/22 am
O'Toole, Colin	9/22/2025	0.4	Analyze response received from the Company regarding UCC requests, updated A&M diligence tracker, communicated response to FTI team
O'Toole, Colin	9/22/2025	0.4	Assess weekly volume dashboard received from the Company, packaged for external distribution, shared with SVP & Alix team

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DUE DILIGENCE & INFORMATION REQUESTS

Professional	Date	Hours	Activity
O'Toole, Colin	9/22/2025	0.8	Call with A. Shahbain & C. O'Toole (A&M) with the Company to discuss new Akin legal requests
O'Toole, Colin	9/22/2025	0.4	Analyze daily plant operations dashboard received from the Company, packaged for external distribution, shared with SVP & Alix team
O'Toole, Colin	9/22/2025	0.3	Analyze file receive from A&M Case Management team, updated request list, communicated response to Alix team
Shahbain, Abraham	9/22/2025	0.8	Review and provide feedback on diligence requests from external advisors
Shahbain, Abraham	9/22/2025	0.7	Review and respond to financial statement related diligence
Shahbain, Abraham	9/22/2025	0.8	Call with A. Shahbain & C. O'Toole (A&M) with the Company to discuss new Akin legal requests
Shiffman, David	9/22/2025	0.4	Call with D. Shiffman, H. Waismann, S. Korol (A&M) and Alix Partners to review weekly variance report for W/E 9.12
Simion, Tony	9/22/2025	0.4	Attend meeting with Management and Ad Hoc advisors regarding OEM diligence requests on OEM #1
Simion, Tony	9/22/2025	0.8	Review materials collected for OEM #2 regarding program profitability from Management
Waismann, Heitor	9/22/2025	0.4	Call with D. Shiffman, H. Waismann, S. Korol (A&M) and Alix Partners to review weekly variance report for W/E 9.12
Webber, Dan	9/22/2025	0.1	Correspond with B. Weiland, M. Dvorak (A&M) regard summary of certain claims in Morocco
Weiland, Brad	9/22/2025	0.3	Correspond with C. O'Toole (A&M), E. Swager (K&E) re due diligence
Campbell, Lyndsay	9/23/2025	2.3	Revise September diligence schedules per comments from reviewers
Campbell, Lyndsay	9/23/2025	1.4	Proof formatting for diligence schedules to ensure compliance
Campbell, Lyndsay	9/23/2025	0.9	Respond to formatting requests on diligence workpapers and exhibits
Grossi, Nick	9/23/2025	0.5	Meeting with the company and A&M teams regarding monthly operational report out for key stakeholders
O'Toole, Colin	9/23/2025	1.4	Revise Akin request list received 9/19 to assign responsible parties, update A&M tracker to incorporate new request list
O'Toole, Colin	9/23/2025	1.1	Call with C. O'Toole (A&M), the Company, and EY's financial due diligence team to discuss priority open diligence requests
O'Toole, Colin	9/23/2025	0.6	Prepare draft email of consolidated flash reports for Volume, liquidity, and plant operations, shared internally with A&M team, incorporated feedback, shared with the Company
O'Toole, Colin	9/23/2025	0.4	Analyze response received from the Company regarding Alix contract requests, updated A&M diligence tracker, shared files with Alix team
O'Toole, Colin	9/23/2025	0.4	Call with C. O'Toole (A&M) and the Company to discuss weekly production dashboards and what can be shared externally with Alix & SVP teams

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Professional	Date	Hours	Activity
O'Toole, Colin	9/23/2025	0.3	Assess response received from the Company regarding Alix DSO questions, updated A&M diligence tracker, communicated response to Alix team
O'Toole, Colin	9/23/2025	0.3	Assess open diligence requests as of 9/23 AM
Shahbain, Abraham	9/23/2025	1.0	Review and respond to benefits related to diligence
Shiffman, David	9/23/2025	0.8	Prepare responses to UK pension trustee advisor diligence requests
Simion, Tony	9/23/2025	0.5	Meeting with the company and A&M teams regarding monthly operational report out for key stakeholders
Simion, Tony	9/23/2025	0.7	Review responses provided by Management regarding Ad Hoc Lender Advisors questions
Simion, Tony	9/23/2025	0.7	Review emails provided by management on customer contract documents for diligence questions
Simion, Tony	9/23/2025	1.2	Attend meeting with Ad Hoc Lender Advisors regarding status of OEM negotiations and footprint rationalization
Webber, Dan	9/23/2025	0.5	Meeting with the company and A&M teams regarding monthly operational report out for key stakeholders
Campbell, Lyndsay	9/24/2025	1.6	Revise diligence schedules for accuracy and reconciliation
Campbell, Lyndsay	9/24/2025	1.3	Assist with cross-checks for diligence schedules and reporting
Campbell, Lyndsay	9/24/2025	1.1	Review September diligence materials for completeness and support
Cook, Jacob	9/24/2025	0.3	Review of previously received employee census for information sharing with internal A&M team
Grossi, Nick	9/24/2025	0.5	Review lender diligence and provide comments re: same
Grossi, Nick	9/24/2025	1.0	Compile and prepare thorough responses to the AHG diligence questions and documentation
O'Toole, Colin	9/24/2025	0.4	Analyze files received from the Company regarding Alix financial request, updated A&M tracker, shared files with Alix team
O'Toole, Colin	9/24/2025	0.6	Assess file received from the Company regarding Akin anti-trust requests, updated A&M diligence tracker, posted file to Box, communicated update to Akin team
O'Toole, Colin	9/24/2025	0.4	Assess open diligence requests as of 9/24 am
O'Toole, Colin	9/24/2025	0.3	Analyze follow-up request from Alix for management P&L's, communicate ask to the Company
O'Toole, Colin	9/24/2025	1.2	Assess a multitude of responses received from the Company regarding Akin Merger Control/FDI requests, updated A&M diligence tracker, posted files to Box, communicated update to Akin team, sought clarification on numerous requests
Shiffman, David	9/24/2025	1.0	Weekly diligence call with vendor, the Company and advisors

Exhibit D

Marelli Automotive Lighting USA, LLC
Time Detail by Activity
September 1, 2025 through September 30, 2025

DUE DILIGENCE & INFORMATION REQUESTS

Professional	Date	Hours	Activity
Shiffman, David	9/24/2025	0.7	Correspond with Company Legal regarding diligence responses to UK pension trustee advisors
Simion, Tony	9/24/2025	0.8	Review timeline proposed by Ad Hoc Lender Advisors regarding data requests to advance customer negotiations
Webber, Dan	9/24/2025	0.1	Correspond with Company management and G. Schmelter (A&M) regarding diligence responses to EY requests
Webber, Dan	9/24/2025	0.1	Correspond with D. Shiffman (A&M) regarding diligence requests from BDO
Webber, Dan	9/24/2025	0.1	Correspond with S. Bebbington (BDO) regarding diligence requests related to UK pension
Webber, Dan	9/24/2025	0.4	Correspond with A. Shahbain (A&M), M Young (K&E) regarding certain pension diligence questions
Grossi, Nick	9/25/2025	0.5	Prepare and participate in discussion with B Hunter (Alix) related to matter update
O'Toole, Colin	9/25/2025	0.7	Review new Merger control/FDI requests from Akin, locate names and email addresses of non-legal personnel from the Company, communicate requests to said individuals
O'Toole, Colin	9/25/2025	1.6	Call with C. O'Toole (A&M), the Company, and EY's financial due diligence team to discuss Divisional financials
O'Toole, Colin	9/25/2025	0.4	Assess follow-up request from Akin regarding anti-trust responses, updated A&M diligence tracker, communicated request to the Company
O'Toole, Colin	9/25/2025	0.3	Analyze response received from Akin team regarding Merger Control & FDI requests, updated A&M diligence tracker, communicated response and clarification to the Company
O'Toole, Colin	9/25/2025	0.3	Analyze open diligence requests as of 9/25 am
Shahbain, Abraham	9/25/2025	0.9	Respond to diligence requests related to historical payments
Shiffman, David	9/25/2025	0.5	Call with AHG advisors to review latest DIP projections and related diligence
Simion, Tony	9/25/2025	0.5	Attend meeting with Ad Hoc Lenders advisors on OEM discussions and next steps
Webber, Dan	9/25/2025	0.3	Correspond with T. Luangkhot, et al. (Alix), M. Young, et al. (K&E) regarding diligence questions related to pensions
O'Toole, Colin	9/26/2025	0.8	Call with C. O'Toole (A&M), the Company and EY's financial due diligence team to discuss RD division
O'Toole, Colin	9/26/2025	1.5	Call with C. O'Toole (A&M), the Company and EY's financial due diligence team to discuss ELS division
O'Toole, Colin	9/26/2025	1.3	Assess additional diligence requests received from Akin team, updated A&M diligence tracker, routed requests to appropriate individuals at the Company
O'Toole, Colin	9/26/2025	0.9	Analyze correspondence from K&E team regarding Special Committee requests, determined appropriate parties at the Company to address, communicated requests
O'Toole, Colin	9/26/2025	0.4	Assess open diligence requests as of 9/26 am

Marelli Automotive Lighting USA, LLC
Time Detail by Activity
September 1, 2025 through September 30, 2025

DUE DILIGENCE & INFORMATION REQUESTS

Professional	Date	Hours	Activity
O'Toole, Colin	9/26/2025	0.8	Analyze contact information received from A&M team, prepared standalone diligence trackers for Commercial, Tax, IP, shared new Akin requests with each functional area of the Company
Shahbain, Abraham	9/26/2025	0.7	Review and respond to diligence requests related to diligence and human resources
Simion, Tony	9/26/2025	0.4	Call with Ad Hoc Lenders advisors regarding open items with top customer diligence questions
Webber, Dan	9/26/2025	0.2	Correspond with Company management and J. Tutty (Alix) regarding certain international IP diligence questions
Waismann, Heitor	9/28/2025	1.2	Prepare comments to Alix Partners question on extended cash flow forecast supporting materials
Chester, Monte	9/29/2025	0.6	Telephone conference among J. Rybarczyk (A&M), B. Weiland (A&M), M. Dvorak (A&M), M. Chester (A&M) re reporting requirements and diligence items
Dvorak, Michael	9/29/2025	0.6	Telephone conference among J. Rybarczyk (A&M), B. Weiland (A&M), M. Dvorak (A&M), M. Chester (A&M) re reporting requirements and diligence items
Grossi, Nick	9/29/2025	0.7	Prepare materials to support AHG advisor working session
Grossi, Nick	9/29/2025	0.5	Prepare and participate in discussion with Company and AHG principals re: to liquidity forecasting and extended budget
Grossi, Nick	9/29/2025	0.5	Prepare and participate in discussion with Company and AHG principals re: to cash management
Grossi, Nick	9/29/2025	0.5	Prepare and participate in weekly update call with PJT, K&E and AHG advisors
Korol, Sammy	9/29/2025	0.4	Call with D. Shiffman, H. Waismann, S. Korol (A&M) and Alix Partners to review weekly variance report for W/E 9.19
O'Toole, Colin	9/29/2025	0.4	Assess response from A&M Case services regarding Akin request, shared correspondence with K&E team to track down info needed to fulfill request
O'Toole, Colin	9/29/2025	0.6	Analyze data received from A&M team regarding Morocco-based suppliers, populated Akin templates as requested
O'Toole, Colin	9/29/2025	0.3	Analyze request from Akin for supplier data, drafted correspondence to A&M team to request data needed to fulfill these requests
O'Toole, Colin	9/29/2025	0.6	Analyze follow-up requests from Akin team regarding Merger Control & FDI requests, update A&M diligence tracker, communicates requests to the Company
O'Toole, Colin	9/29/2025	0.4	Assess open diligence requests as of 9/29 am
O'Toole, Colin	9/29/2025	0.9	Correspond with various members of the Company to gain files needed for sharing with AVP and Alix teams, compiled various reports, communicate weekly update to Alix and SVP teams, post files to Box for UCC
Rybarczyk, Jodi	9/29/2025	0.6	Telephone conference among J. Rybarczyk (A&M), B. Weiland (A&M), M. Dvorak (A&M), M. Chester (A&M) re reporting requirements and diligence items
Shiffman, David	9/29/2025	1.0	Calls with SVP, AHG advisors and Management to review liquidity and diligence initiatives

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Marelli Automotive Lighting USA, LLC
Time Detail by Activity
September 1, 2025 through September 30, 2025

DUE DILIGENCE & INFORMATION REQUESTS

Professional	Date	Hours	Activity
Weiland, Brad	9/29/2025	0.6	Telephone conference among J. Rybarczyk (A&M), B. Weiland (A&M), M. Dvorak (A&M), M. Chester (A&M) re reporting requirements and diligence items
Weiland, Brad	9/29/2025	0.3	Review diligence items re bank accounts and status re same
Chester, Monte	9/30/2025	0.5	Conference with J. Rybarczyk (A&M), B. Weiland (A&M), M. Dvorak (A&M), M. Chester (A&M) re diligence follow-ups and case updates
Dvorak, Michael	9/30/2025	0.5	Conference with J. Rybarczyk (A&M), B. Weiland (A&M), M. Dvorak (A&M), M. Chester (A&M) re diligence follow-ups and case updates
Dvorak, Michael	9/30/2025	0.3	Telephone conference between M. Dvorak (A&M) and B. Weiland (A&M) re diligence status and responses
O'Toole, Colin	9/30/2025	0.3	Assess Alix/EY request for FY24 fixed asset roll-forward, updated A&M diligence tracker, communicate request to A&M team member
O'Toole, Colin	9/30/2025	0.8	Analyze Special Committee follow-up requests received from K&E, updated A&M diligence tracker, communicated requests to various parties at the Company and the A&M team
O'Toole, Colin	9/30/2025	0.3	Analyze Alix follow-up request regarding reverse-factoring arrangements, updated A&M diligence tracker, communicated ask to A&M case services team
O'Toole, Colin	9/30/2025	0.9	Call with C. O'Toole (A&M), the Company and EY Financial Due diligence teams to discuss priority outstanding diligence requests
O'Toole, Colin	9/30/2025	0.6	Research A&M repository of legal entity listings to fulfill special committee request, exchanged correspondence with A&M team members, redirected request to the Company
O'Toole, Colin	9/30/2025	0.4	Assess additional follow-up requests from FTI (UCC) regarding weekly volume trends, updated A&M diligence tracker, communicated requests to the Company
O'Toole, Colin	9/30/2025	0.3	Assess open diligence requests as of 9/30 am
O'Toole, Colin	9/30/2025	0.4	Assess follow-up financial trending requests from Alix, update A&M diligence tracker, communicate requests to the Company
O'Toole, Colin	9/30/2025	0.4	Assess responses from the Company regarding UCC volume requests, updated A&M diligence tracker, communicated responses to UCC/advisors
O'Toole, Colin	9/30/2025	0.4	Analyze UCC requests on Weekly Volume performance, updated diligence request list, communicated requests to the Company
O'Toole, Colin	9/30/2025	0.4	Call with A. Shahbain & C. O'Toole (A&M) with Alix team to discuss priority outstanding diligence requests
Rybarczyk, Jodi	9/30/2025	1.4	Prepare August monthly operating report support file for committee diligence requests
Rybarczyk, Jodi	9/30/2025	0.5	Conference with J. Rybarczyk (A&M), B. Weiland (A&M), M. Dvorak (A&M), M. Chester (A&M) re diligence follow-ups and case updates
Shahbain, Abraham	9/30/2025	0.4	Call with A. Shahbain & C. O'Toole (A&M) with Alix team to discuss priority outstanding diligence requests
Simion, Tony	9/30/2025	0.8	Attend meeting with Ad Hoc Advisors to discuss customer negotiations timeline and meeting with BU leadership

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Marelli Automotive Lighting USA, LLC
Time Detail by Activity
September 1, 2025 through September 30, 2025

DUE DILIGENCE & INFORMATION REQUESTS

Professional	Date	Hours	Activity
Weiland, Brad	9/30/2025	0.5	Conference with J. Rybarczyk (A&M), B. Weiland (A&M), M. Dvorak (A&M), M. Chester (A&M) re diligence follow-ups and case updates
Weiland, Brad	9/30/2025	0.2	Correspond with the Company, M. Dvorak (A&M) re factoring diligence
Weiland, Brad	9/30/2025	0.3	Review factoring arrangements for diligence response
Weiland, Brad	9/30/2025	0.3	Telephone conference between M. Dvorak (A&M) and B. Weiland (A&M) re diligence status and responses
Weiland, Brad	9/30/2025	0.4	Correspond and follow up re diligence with the Company, C. O'Toole (A&M), M. Dvorak (A&M)
Weiland, Brad	9/30/2025	0.5	Research and analyze diligence requests and potential responses to same
Subtotal		362.2	

EMPLOYEE COMPENSATION

Professional	Date	Hours	Activity
Weiland, Brad	9/3/2025	0.3	Review and analyze employee compensation data
Weiland, Brad	9/3/2025	0.2	Correspond with M. Chester (A&M) re employee items
Hernandez, Dylan	9/5/2025	1.2	Review and discussion of previous programs and analysis of potential Key Employee Incentive Plan for prior retention participants
Hirschbuehler, Ryan	9/15/2025	2.6	Analyze and refine of distressed compensation peer group
Hirschbuehler, Ryan	9/15/2025	2.9	Form peer group for distressed compensation market test
Hernandez, Dylan	9/16/2025	1.6	Research and analyze CRO fixed monthly fee for Entertainment, Industrial, and Healthcare
Hernandez, Dylan	9/16/2025	1.6	Research and analyze CRO fixed monthly fee for Manufacturing, Technology, and Telecommunications
Hernandez, Dylan	9/16/2025	1.7	Research and analyze CRO fixed monthly fee for Airlines, Retail, and Energy
Hernandez, Dylan	9/16/2025	1.9	Research and analyze CRO fixed monthly fee for Real Estate, Consumer Products, and Oil & Gas
Hernandez, Dylan	9/16/2025	1.6	Research and analyze CRO fixed monthly fee for Chemicals, Transportation, and Automotive
Hirschbuehler, Ryan	9/16/2025	2.8	Research CRO compensation structures from previous comparable bankruptcies
Hirschbuehler, Ryan	9/16/2025	2.1	Create CRO compensation structures deliverable to only include fixed monthly fee structures
Hirschbuehler, Ryan	9/16/2025	2.7	Further analysis of CRO compensation structures
Cumberland, Brian	9/17/2025	0.8	Review compensation structure and benchmarking

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Marelli Automotive Lighting USA, LLC
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September 1, 2025 through September 30, 2025

EMPLOYEE COMPENSATION

Professional	Date	Hours	Activity
Hernandez, Dylan	9/17/2025	1.7	Research and analyze CRO fixed monthly fee for Pharmaceuticals, Engineering, and Fashion
Hernandez, Dylan	9/17/2025	1.6	Research and analyze CRO fixed monthly fee for Financial Services, Utilities, and Banking
Hernandez, Dylan	9/17/2025	1.7	Research and analyze CRO fixed monthly fee for Energy Services, Real Estate Trusts, and Manufacturing
Hernandez, Dylan	9/17/2025	1.6	Research and analyze CRO fixed monthly fee for Logistics, Media, and Apparel
Hernandez, Dylan	9/17/2025	1.6	Research and analyze CRO fixed monthly fee for Shipping, Industrials, and Consumer Goods
Hirschbuehler, Ryan	9/17/2025	1.4	Create summary stats and takeaways for the distressed compensation market test
Hirschbuehler, Ryan	9/17/2025	1.7	Verify distressed compensation market test comparator data for non-CEO and non-CFO positions
Hirschbuehler, Ryan	9/17/2025	2.9	Verify distressed compensation market test comparator data for CEO and CFO positions
Hernandez, Dylan	9/18/2025	0.9	Review and validate distressed compensation market test data across CEO, CFO, and non-CEO executive roles
Hirschbuehler, Ryan	9/18/2025	1.8	Verify market compensation test data
Hirschbuehler, Ryan	9/18/2025	1.9	Verify historical compensation test data
Hernandez, Dylan	9/19/2025	2.1	Oversee verification of both market and historical compensation test data to ensure accuracy and consistency
Hernandez, Dylan	9/19/2025	2.8	Direct and refine summary statistics and key takeaways for the distressed compensation market test
Hirschbuehler, Ryan	9/19/2025	2.8	Research KEIP Comparator Metrics for distressed comparator peers
Hirschbuehler, Ryan	9/22/2025	2.4	Create KEIP Comparator Metrics deliverable included in strawman KEIP report
Cumberland, Brian	9/23/2025	2.8	Review KEIP deck and provide feedback
Simion, Tony	9/23/2025	1.3	Review and provide comments to draft key employee incentive plan presentation in preparation for meeting with Management
Hernandez, Dylan	9/25/2025	2.1	Review and guide development of KEIP Comparator Metrics and associated deliverables for inclusion in the strawman KEIP report
Hernandez, Dylan	9/26/2025	1.8	Provide feedback and finalize strawman KEIP summaries, including base salaries, performance periods, opportunities, and annualized participant data
Hirschbuehler, Ryan	9/26/2025	2.9	Summarize strawman KEIP, describing the various elements to be considered in the program
Hirschbuehler, Ryan	9/26/2025	2.7	Create strawman KEIP summary, detailing base salaries, performance periods, KEIP opportunity, and annualized KEIP data for the KEIP participants
Hirschbuehler, Ryan	9/29/2025	2.4	Analyze and refine of distressed compensation peer group for Key Employee Retention Program ("KERP")

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Marelli Automotive Lighting USA, LLC
Time Detail by Activity
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EMPLOYEE COMPENSATION

Professional	Date	Hours	Activity
Hirschbuehler, Ryan	9/30/2025	2.9	Verify KERP distressed compensation market test comparator data for CEO and CFO positions

Subtotal		71.8	

FEE APP

Professional	Date	Hours	Activity
Campbell, Lyndsay	9/2/2025	1.7	Collect DTRs for August fee application and consolidation review
Campbell, Lyndsay	9/2/2025	1.4	Compile August DTR submissions into schedules and trackers
Weiland, Brad	9/2/2025	0.3	Correspond with T. Simion (A&M) re U.S. Trustee inquiries re fee application
Campbell, Lyndsay	9/3/2025	1.9	Collect and organize August fee app DTRs for consolidation
Campbell, Lyndsay	9/3/2025	2.6	Prepare consolidation schedules for August fee app submission
Corbett, Natalie	9/3/2025	3.1	Consolidate August time for fee application
Campbell, Lyndsay	9/4/2025	2.1	Clean August DTRs for accuracy and consistency in fee schedules
Campbell, Lyndsay	9/4/2025	1.3	Prepare cross-checks for August fee schedules to ensure accuracy
Campbell, Lyndsay	9/4/2025	2.2	Aggregate August DTRs for fee application schedule development
Corbett, Natalie	9/4/2025	1.2	Continue to consolidate August time for fee application
Weiland, Brad	9/4/2025	0.4	Review fee application data and follow up re same
Weiland, Brad	9/4/2025	0.3	Correspond with A. Shahbain (A&M), L. Campbell (A&M) re fee application preparation
Campbell, Lyndsay	9/5/2025	2.8	Compile August fee app schedules and supporting documentation
Campbell, Lyndsay	9/5/2025	1.1	Edit footnotes and annotations in August fee app schedules
Campbell, Lyndsay	9/5/2025	1.6	Review August fee schedules for accuracy and reconciliation
Campbell, Lyndsay	9/5/2025	1.7	Prepare supporting schedules for August fee app and exhibits
Weiland, Brad	9/5/2025	0.3	Review and revise materials for August 2025 fee application
Weiland, Brad	9/5/2025	0.2	Correspond with L. Campbell (A&M), T. Simion (A&M) re fee application
Campbell, Lyndsay	9/6/2025	1.1	Organize and maintain August DTR tracker for updates and review

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Marelli Automotive Lighting USA, LLC
Time Detail by Activity
September 1, 2025 through September 30, 2025

FEE APP

Professional	Date	Hours	Activity
Campbell, Lyndsay	9/6/2025	1.6	Finalize initial August DTR collection for fee app submission
Shahbain, Abraham	9/7/2025	0.6	Distribute email to team related to new expense guidelines
Campbell, Lyndsay	9/8/2025	1.9	Reconcile August schedules with source data for confirmation
Campbell, Lyndsay	9/8/2025	2.4	Clean August fee application schedules for accuracy and submission
Campbell, Lyndsay	9/8/2025	2.2	Update August schedules based on feedback from review process
Campbell, Lyndsay	9/8/2025	1.2	Prepare supporting exhibits for August fee app submission package
Corbett, Natalie	9/8/2025	3.3	Compile and review August expenses for fee application
Weiland, Brad	9/8/2025	0.2	Correspond with L. Campbell (A&M), R. Rodriguez (A&M) re materials for fee application
Campbell, Lyndsay	9/9/2025	2.1	Update August fee app schedules and incorporate comments
Campbell, Lyndsay	9/9/2025	2.3	Clean August fee schedules for submission consistency and accuracy
Campbell, Lyndsay	9/9/2025	1.6	Revise August schedules per comments from internal reviewers
Campbell, Lyndsay	9/9/2025	1.2	Review draft August fee app for completeness before finalization
Weiland, Brad	9/9/2025	0.3	Follow up re preparation of fee application materials
Campbell, Lyndsay	9/10/2025	1.1	Assist with edits to August exhibits and formatting requests
Campbell, Lyndsay	9/10/2025	2.4	Prepare revisions to August fee app and supporting schedules
Campbell, Lyndsay	9/10/2025	1.3	Review August schedules for completeness and required elements
Campbell, Lyndsay	9/10/2025	0.9	Reconcile August fee schedules for completeness and accuracy
Corbett, Natalie	9/10/2025	1.1	Incorporate edits to expenses for fee application
Weiland, Brad	9/10/2025	0.2	Correspond with L. Campbell (A&M), R. Rodriguez (A&M) re fee application items
Weiland, Brad	9/10/2025	0.2	Correspond with A. San Luis (A&M) re fee application items
Weiland, Brad	9/10/2025	0.4	Review materials re fee application
Campbell, Lyndsay	9/11/2025	2.6	Revise August fee schedules per comments from review team

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Marelli Automotive Lighting USA, LLC
Time Detail by Activity
September 1, 2025 through September 30, 2025

FEE APP

Professional	Date	Hours	Activity
Campbell, Lyndsay	9/11/2025	1.4	Update schedules for August fee app with revised data inputs
Campbell, Lyndsay	9/11/2025	1.1	Proof formatting for August fee submission to ensure compliance
Campbell, Lyndsay	9/11/2025	2.1	Clean August fee schedules for accuracy and reconciliation
Weiland, Brad	9/11/2025	0.2	Correspond with R. Rodriguez (A&M), L. Campbell (A&M) re preparation of fee application
Campbell, Lyndsay	9/12/2025	2.9	Finalize August fee application for submission and distribution
Campbell, Lyndsay	9/12/2025	1.3	Address last-minute August formatting requests and corrections
Campbell, Lyndsay	9/12/2025	1.7	Confirm completeness of August fee app before distribution
Campbell, Lyndsay	9/12/2025	1.8	Submit final August schedules for review and confirmation
Campbell, Lyndsay	9/13/2025	1.2	Review submission package for August fee app and supporting data
Campbell, Lyndsay	9/13/2025	2.3	Edit August fee application per K&E request for revisions
Shahbain, Abraham	9/13/2025	0.6	Review and provide feedback on August fee application
Shahbain, Abraham	9/14/2025	0.4	Review and provide comments on fee app
Weiland, Brad	9/15/2025	0.2	Correspond with A&M team re preparation of fee application
Corbett, Natalie	9/16/2025	0.6	Update fee application to incorporate edits from team
Corbett, Natalie	9/16/2025	1.9	Compile exhibits and generate final draft of fee application
Weiland, Brad	9/16/2025	0.3	Prepare materials for August fee application
Weiland, Brad	9/16/2025	0.2	Correspond with N. Corbett (A&M) re fee application draft
Corbett, Natalie	9/17/2025	0.8	Incorporate additional edits from the team to the fee application and finalize
Shahbain, Abraham	9/18/2025	0.4	Review and provide comments on fee app
Corbett, Natalie	9/19/2025	0.8	Incorporate edits from counsel to the fee application and finalize
Corbett, Natalie	9/22/2025	0.2	incorporate additional edits from counsel to the August fee app and finalize
Simion, Tony	9/22/2025	1.3	Review and provide edits to preliminary draft of August Fee Application

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Marelli Automotive Lighting USA, LLC
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FEE APP

Professional	Date	Hours	Activity
Weiland, Brad	9/23/2025	0.2	Correspond with L. Campbell (A&M) re status and open items re fee application preparation
Campbell, Lyndsay	9/25/2025	2.2	Collect September DTRs for fee application consolidation
Campbell, Lyndsay	9/25/2025	1.1	Update September fee app schedules and incorporate reviewer feedback
Campbell, Lyndsay	9/25/2025	1.7	Prepare September fee app schedules for submission and review
Campbell, Lyndsay	9/26/2025	1.2	Proof September fee app schedules for accuracy and consistency
Campbell, Lyndsay	9/26/2025	1.8	Prepare analysis schedules for September professional fees
Campbell, Lyndsay	9/26/2025	1.9	Revise September fee app schedules per reviewer feedback
Corbett, Natalie	9/26/2025	1.9	Prepare templates for first interim fee application
Campbell, Lyndsay	9/27/2025	2.1	Support formatting and cleanup of September fee app schedules
Campbell, Lyndsay	9/27/2025	0.7	Update September tracker with new DTR entries for consolidation
Campbell, Lyndsay	9/29/2025	0.9	Review September fee app schedules for accuracy and completeness
Campbell, Lyndsay	9/29/2025	1.9	Clean September fee schedules for accuracy and reconciliation
Campbell, Lyndsay	9/29/2025	2.4	Prepare final September fee app schedules for submission
Weiland, Brad	9/29/2025	0.2	Correspond with L. Campbell (A&M) re fee application preparation and open items re same
Campbell, Lyndsay	9/30/2025	1.4	Review September fee app schedules for completeness and support
Campbell, Lyndsay	9/30/2025	2.4	Finalize September fee app submission package for filing
Campbell, Lyndsay	9/30/2025	1.3	Proof submission package for September fee app before submission
Campbell, Lyndsay	9/30/2025	2.2	Clean September fee app schedules for accuracy and reconciliation
Weiland, Brad	9/30/2025	0.2	Correspond with L. Campbell (A&M) re open items for fee application

Subtotal		109.8	

MONTHLY OPERATING REPORT

Professional	Date	Hours	Activity
Chester, Monte	9/1/2025	2.9	Perform analysis on employee headcount by legal entity for inclusion in upcoming monthly operating report

Exhibit D

Marelli Automotive Lighting USA, LLC
Time Detail by Activity
September 1, 2025 through September 30, 2025

MONTHLY OPERATING REPORT

Professional	Date	Hours	Activity
Chester, Monte	9/1/2025	2.2	Prepare data request email outreach for August monthly operating report
Chester, Monte	9/2/2025	2.7	Consolidate accounts payable detail across each division for monthly operating report
Chester, Monte	9/2/2025	2.3	Prepare analysis of comprehensiveness as it relates to accounts payable aging reports
Chester, Monte	9/2/2025	0.9	Telephone conferences between M. Dvorak, J. Rybarczyk and M. Chester (A&M) to discuss planning for the August MOR
Dvorak, Michael	9/2/2025	0.9	Telephone conferences between M. Dvorak, J. Rybarczyk and M. Chester (A&M) to discuss planning for the August MOR
Rybarczyk, Jodi	9/2/2025	0.9	Prepare August monthly operating report base work file and global notes
Rybarczyk, Jodi	9/2/2025	0.4	Correspond to distribute August monthly operating report requests to Company and A&M owners
Rybarczyk, Jodi	9/2/2025	1.3	Prepare August monthly operating report request list and reporting calendar
Rybarczyk, Jodi	9/2/2025	0.9	Telephone conferences between M. Dvorak, J. Rybarczyk and M. Chester (A&M) to discuss planning for the August MOR
Chester, Monte	9/3/2025	2.6	Prepare analysis of payroll tax data to be disclosed in upcoming monthly operating report
Chester, Monte	9/3/2025	2.2	Prepare analysis of post-petition taxes disclosure in monthly operating report
Chester, Monte	9/3/2025	1.2	Prepare follow up emails related to headcount data gaps to refine monthly operating report disclosure
Chester, Monte	9/3/2025	2.1	Develop analysis for accounts receivable past due amounts for monthly disclosure
Postolos, Lucas	9/3/2025	0.3	Correspond with J. Rybarczyk and M. Hamilton (A&M) regarding professional payments for August MOR
Weiland, Brad	9/3/2025	0.5	Review training items for monthly reporting
Weiland, Brad	9/3/2025	0.6	Review materials re reporting data and process
Weiland, Brad	9/3/2025	0.2	Correspond with J. Rybarczyk (A&M), M. Dvorak (A&M), the Company re monthly operating report items
Chester, Monte	9/4/2025	1.9	Prepare questionnaire tear sheet for client to answer monthly operating report insurance disclosures
Chester, Monte	9/4/2025	2.3	Prepare analysis of balance sheet accounts payable balances to internal records to identify variances
Chester, Monte	9/4/2025	2.4	Prepare monthly operating report fees internal database load template
Chester, Monte	9/5/2025	2.0	Summarize professional fees incurred and categorized for disclosure in MOR
Chester, Monte	9/5/2025	2.6	Prepare mapping of legal entities from the balance sheet to the accounts payable aging reports for all legal entities

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Marelli Automotive Lighting USA, LLC
Time Detail by Activity
September 1, 2025 through September 30, 2025

MONTHLY OPERATING REPORT

Professional	Date	Hours	Activity
Chester, Monte	9/5/2025	2.1	Review Monthly Operating Report professional fees highlighting unusual expenses incurred during August
Weiland, Brad	9/5/2025	0.6	Review materials re August monthly operating report
Chester, Monte	9/8/2025	0.6	Call with M. Dvorak, J. Rybarczyk, and M. Chester (A&M) to discuss planning for the August monthly operating report
Chester, Monte	9/8/2025	2.8	Review and updated schedule of post-petition payables for disclosure
Chester, Monte	9/8/2025	2.7	Conduct variance analysis of August headcount compared to prior month
Chester, Monte	9/8/2025	2.2	Create variance analysis of August cash flows compared to prior month
Dvorak, Michael	9/8/2025	0.6	Call with M. Dvorak, J. Rybarczyk, and M. Chester (A&M) to discuss planning for the August monthly operating report
Rybarczyk, Jodi	9/8/2025	0.3	Update status tracker for August MOR data requests provided
Rybarczyk, Jodi	9/8/2025	2.3	Prepare updates to August monthly operating report work file - cover, overall structure
Rybarczyk, Jodi	9/8/2025	0.6	Call with M. Dvorak, J. Rybarczyk, and M. Chester (A&M) to discuss planning for the August monthly operating report
Rybarczyk, Jodi	9/8/2025	0.8	Draft global notes to the August monthly operating report
Chester, Monte	9/9/2025	2.1	Proofread and formatted full August MOR global notes to adjust for latest assumptions in latest disclosure
Chester, Monte	9/9/2025	1.8	Draft initial cash summary for August monthly operating report
Chester, Monte	9/9/2025	1.8	Prepare trial balance adjustments to align financials with MOR reporting format
Chester, Monte	9/9/2025	2.4	Verify proper segregation of pre- and post-petition transactions in August records
Weiland, Brad	9/9/2025	0.3	Correspond with the Company and J. Rybarczyk (A&M) re reporting items
Weiland, Brad	9/9/2025	0.4	Review and analyze monthly operating report data
Chester, Monte	9/10/2025	2.6	Prepare supporting documentation for cash disbursement schedules in August MOR
Chester, Monte	9/10/2025	2.3	Review August bank statements and reconciled account activity to general ledger in preparation of Monthly Operating Report
Chester, Monte	9/10/2025	0.1	Call with J. Rybarczyk and M. Chester (A&M) to discuss open monthly operating report requests
Chester, Monte	9/10/2025	2.3	Cross-check August cumulative reporting figures against July reporting figures to track variance and accuracy
Postolos, Lucas	9/10/2025	2.2	Prepare schedule of cash receipts, disbursements, and intercompany by legal entity for August MOR

Exhibit D

Marelli Automotive Lighting USA, LLC
Time Detail by Activity
September 1, 2025 through September 30, 2025

MONTHLY OPERATING REPORT

Professional	Date	Hours	Activity
Rybarczyk, Jodi	9/10/2025	0.1	Call with J. Rybarczyk and M. Chester (A&M) to discuss open monthly operating report requests
Rybarczyk, Jodi	9/10/2025	0.6	Correspond with Company re: follow ups for August monthly operating report requests
Rybarczyk, Jodi	9/10/2025	0.4	Update status tracker for August MOR data requests provided and identify follow up items
Rybarczyk, Jodi	9/10/2025	0.7	Analyze August financial statements provided by Company accounting team
Rybarczyk, Jodi	9/10/2025	2.8	Prepare August balance sheet in tabular format required for monthly operating report
Rybarczyk, Jodi	9/10/2025	2.3	Prepare August income statement in tabular format required for monthly operating report
Weiland, Brad	9/10/2025	0.2	Correspond with J. Rybarczyk (A&M) re monthly operating report open items
Weiland, Brad	9/10/2025	0.4	Review monthly operating report data and process items re same
Chester, Monte	9/11/2025	1.7	Prepare analysis of ordinary course professionals paid in the august reporting
Chester, Monte	9/11/2025	2.8	Perform review of monthly operating report cash receipts and disbursements leveraged for cash roll-forward
Chester, Monte	9/11/2025	1.9	Compile cash receipts and disbursements detail for inclusion in August monthly operating report schedules
Postolos, Lucas	9/11/2025	2.9	Prepare schedule of cash receipts, disbursements, and intercompany by legal entity for August MOR
Chester, Monte	9/12/2025	2.3	Analyze professional fee payments to be listed on monthly operating report
Chester, Monte	9/12/2025	0.7	Perform review of payments to ordinary course professionals to identify approved payments
Chester, Monte	9/12/2025	0.7	Discuss with J. Rybarczyk and M. Chester (A&M) regarding updates to the monthly operating report working file
Rybarczyk, Jodi	9/12/2025	2.2	Draft updates to August MOR work file - cover, questionnaire, attachments
Rybarczyk, Jodi	9/12/2025	0.7	Discuss with J. Rybarczyk and M. Chester (A&M) regarding updates to the monthly operating report working file
Rybarczyk, Jodi	9/12/2025	0.3	Correspond with A&M teams re: follow ups for August monthly operating report requests
Weiland, Brad	9/12/2025	0.3	Review and analyze monthly operating report items and status re same
Hamilton, Makenna	9/14/2025	2.1	Summarize OCP August payments for August MOR
Hamilton, Makenna	9/14/2025	1.8	Summarize bankruptcy professional August payments for August MOR
Rybarczyk, Jodi	9/14/2025	1.3	Prepare August balance sheet presentation for monthly operating report

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Marelli Automotive Lighting USA, LLC
Time Detail by Activity
September 1, 2025 through September 30, 2025

MONTHLY OPERATING REPORT

Professional	Date	Hours	Activity
Rybarczyk, Jodi	9/14/2025	1.1	Prepare JPY to USD balance sheet and income statements for presentation in the monthly operating report
Rybarczyk, Jodi	9/14/2025	0.9	Prepare August income statement presentation for monthly operating report
Broskay, Cole	9/15/2025	0.4	Provide update to internal team regarding status of liability split work effort for August MOR
Broskay, Cole	9/15/2025	0.3	Call with J. Rybarczyk and J. Kim (A&M) re: August AP aging files and related analysis for reporting
Broskay, Cole	9/15/2025	0.4	Internal correspondence with R. Gordon and C. Broskay regarding determination of prepetition and post-petition intercompany balances
Chester, Monte	9/15/2025	0.4	Call with M. Dvorak, J. Rybarczyk, and M. Chester (A&M) to discuss August MOR status and open items
Chester, Monte	9/15/2025	2.6	Verify payroll expenses against HR records for the August period
Chester, Monte	9/15/2025	2.7	Prepare schedule of professional fees incurred during the reporting month
Chester, Monte	9/15/2025	2.9	Reconcile intercompany transactions to prevent discrepancies in financial statements
Dvorak, Michael	9/15/2025	0.4	Call with M. Dvorak, J. Rybarczyk, and M. Chester (A&M) to discuss August MOR status and open items
Kim, Junoh	9/15/2025	2.6	Review August AP aging files and related analysis for reporting
Rybarczyk, Jodi	9/15/2025	1.8	Prepare August MOR working file - balance sheet
Rybarczyk, Jodi	9/15/2025	0.3	Call with J. Rybarczyk and J. Kim (A&M) re: August AP aging files and related analysis for reporting
Rybarczyk, Jodi	9/15/2025	0.4	Call with M. Dvorak, J. Rybarczyk, and M. Chester (A&M) to discuss August MOR status and open items
Rybarczyk, Jodi	9/15/2025	1.3	Prepare August MOR working file - tracker and open items
Rybarczyk, Jodi	9/15/2025	1.7	Prepare August MOR working file - income statement
Rybarczyk, Jodi	9/15/2025	2.7	Prepare August MOR working file - overview, cover, summary, and FX rates
Broskay, Cole	9/16/2025	0.4	Internal correspondence with R. Gordon and C. Broskay regarding outstanding items for the August liability split analysis
Chester, Monte	9/16/2025	2.3	Review intercompany balances applying pre-petition and post-petition split methodology
Chester, Monte	9/16/2025	1.9	Prepare tear sheet regarding insurance premiums paid and related coverages for monthly operating report disclosure
Chester, Monte	9/16/2025	0.4	Call with J. Rybarczyk and M. Chester (A&M) to discuss August MOR payments schedules
Chester, Monte	9/16/2025	1.8	Prepare exhibit on post-petition liabilities accrued in August

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Marelli Automotive Lighting USA, LLC
Time Detail by Activity
September 1, 2025 through September 30, 2025

MONTHLY OPERATING REPORT

Professional	Date	Hours	Activity
Chester, Monte	9/16/2025	2.1	Prepare analysis documenting adjustments to accounts payable for the reporting period
Postolos, Lucas	9/16/2025	2.9	Prepare schedule of cash receipts and disbursements by legal entity for August MOR
Postolos, Lucas	9/16/2025	2.6	Continue preparation of schedule of cash receipts and disbursements by legal entity for August MOR
Rybarczyk, Jodi	9/16/2025	1.1	Prepare August MOR working file - post-petition taxes
Rybarczyk, Jodi	9/16/2025	0.4	Call with J. Rybarczyk and M. Chester (A&M) to discuss August MOR payments schedules
Rybarczyk, Jodi	9/16/2025	0.4	Review revised August financial statements provided by Company
Rybarczyk, Jodi	9/16/2025	2.4	Prepare revised August balance sheet in tabular format for monthly operating report
Rybarczyk, Jodi	9/16/2025	1.3	Review August MOR support schedules and provide comments - headcount, taxes
Rybarczyk, Jodi	9/16/2025	2.3	Prepare revised August income statement in tabular format for monthly operating report
Weiland, Brad	9/16/2025	0.7	Review monthly operating report detail and status of open items
Weiland, Brad	9/16/2025	0.3	Correspond with J. Rybarczyk (A&M) re monthly operating report items
Chester, Monte	9/17/2025	0.3	Call with J. Rybarczyk and M. Chester (A&M) re: August MOR cash schedules
Chester, Monte	9/17/2025	1.7	Draft executive summary highlighting key August metrics
Chester, Monte	9/17/2025	2.4	Review cash flow projections based on August actuals for receipt and disbursement disclosures on upcoming monthly operating report submission
Chester, Monte	9/17/2025	2.7	Review docket for declarations of disinterestedness to validate payment approvals for monthly operating report disclosure
Rybarczyk, Jodi	9/17/2025	1.8	Prepare August MOR cash schedule in U.S. dollars
Rybarczyk, Jodi	9/17/2025	1.4	Prepare August MOR working file - cash schedule
Rybarczyk, Jodi	9/17/2025	1.3	Reconcile debtor bank accounts from July month-end to August month-end and identify discrepancies
Rybarczyk, Jodi	9/17/2025	1.2	Prepare August MOR working file - revised balance sheet
Rybarczyk, Jodi	9/17/2025	1.1	Prepare August MOR working file - revised income statement
Rybarczyk, Jodi	9/17/2025	0.3	Call with J. Rybarczyk and M. Chester (A&M) re: August MOR cash schedules
Rybarczyk, Jodi	9/17/2025	0.4	Correspond with A&M cash team re: bank accounts identified during current month

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Marelli Automotive Lighting USA, LLC
Time Detail by Activity
September 1, 2025 through September 30, 2025

MONTHLY OPERATING REPORT

Professional	Date	Hours	Activity
Rybarczyk, Jodi	9/17/2025	2.2	Prepare financial statements support file for August MOR
Rybarczyk, Jodi	9/17/2025	0.2	Correspond with K&E team re: August MOR presentation items
Schmelter, Griffen	9/17/2025	0.4	Correspond with Brazil treasury team on cash balances for various accounts which do not have beginning or ending August balances
Schmelter, Griffen	9/17/2025	0.5	Correspond with A&M colleague on needed MOR inputs for August
Weiland, Brad	9/17/2025	0.4	Review liabilities items for monthly operating report
Chester, Monte	9/18/2025	2.7	Prepare aging schedule for post-petition accounts receivable
Chester, Monte	9/18/2025	2.3	Perform secondary analysis of professional fee payments report to ensure accurate disclosure in the MOR
Chester, Monte	9/18/2025	2.0	Perform quality check on numerical data for consistency
Chester, Monte	9/18/2025	0.3	Call with M. Dvorak, J. Rybarczyk, and M. Chester (A&M) re: August MOR status and next steps
Dvorak, Michael	9/18/2025	0.3	Call with M. Dvorak, J. Rybarczyk, and M. Chester (A&M) re: August MOR status and next steps
Rybarczyk, Jodi	9/18/2025	0.3	Call with M. Dvorak, J. Rybarczyk, and M. Chester (A&M) re: August MOR status and next steps
Rybarczyk, Jodi	9/18/2025	0.2	Correspond with A&M cash team re: post-petition borrowing during August 2025
Rybarczyk, Jodi	9/18/2025	1.6	Conduct review of August professional fee payments and draft questions
Rybarczyk, Jodi	9/18/2025	2.8	Reconcile August professional fees payments to source transactions data - EMEA, LATAM
Rybarczyk, Jodi	9/18/2025	0.4	Review chapter 11 professional fees accrual provided by Company
Rybarczyk, Jodi	9/18/2025	1.7	Prepare August MOR working file - reorganization items, questionnaire
Rybarczyk, Jodi	9/18/2025	2.4	Reconcile August professional fees payments to source transactions data - NAFTA, APAC
Schmelter, Griffen	9/18/2025	0.6	Update MOR bank account support so that legal entity naming's can be pushed into summary page of the workbook
Weiland, Brad	9/18/2025	0.6	Review monthly operating report materials and open items re August report
Chester, Monte	9/19/2025	1.9	Analyze disbursement data for ordinary course professionals to determine pre/post-petition splits
Chester, Monte	9/19/2025	2.4	Prepare exhibit on post-petition liabilities accrued in August
Chester, Monte	9/19/2025	0.3	Call with M. Dvorak, J. Rybarczyk, and M. Chester (A&M) re: August MOR liabilities presentation

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Marelli Automotive Lighting USA, LLC
Time Detail by Activity
September 1, 2025 through September 30, 2025

MONTHLY OPERATING REPORT

Professional	Date	Hours	Activity
Chester, Monte	9/19/2025	0.2	Telephone conference with M. Dvorak (A&M), J. Rybarczyk (A&M), M. Chester (A&M), L. Diss (K&E), and D. Heriford (K&E) re: August monthly operating report disclosures
Chester, Monte	9/19/2025	2.8	Review August outputs against prior month MOR for comparative analysis
Dvorak, Michael	9/19/2025	0.2	Telephone conference with M. Dvorak (A&M), J. Rybarczyk (A&M), M. Chester (A&M), L. Diss (K&E), and D. Heriford (K&E) re: August monthly operating report disclosures
Dvorak, Michael	9/19/2025	0.3	Call with M. Dvorak, J. Rybarczyk, and M. Chester (A&M) re: August MOR liabilities presentation
Hamilton, Makenna	9/19/2025	0.2	Call with J. Rybarczyk and M. Hamilton (A&M) re: August OCP process and mapping
Rybarczyk, Jodi	9/19/2025	0.3	Call with M. Dvorak, J. Rybarczyk, and M. Chester (A&M) re: August MOR liabilities presentation
Rybarczyk, Jodi	9/19/2025	2.6	Reconcile revised August professional fee payments file to source transactions data
Rybarczyk, Jodi	9/19/2025	2.1	Prepare updates to August MOR working file - professional fees
Rybarczyk, Jodi	9/19/2025	1.2	Review revised August professional fee payments file and provide comments
Rybarczyk, Jodi	9/19/2025	0.2	Telephone conference with M. Dvorak (A&M), J. Rybarczyk (A&M), M. Chester (A&M), L. Diss (K&E), and D. Heriford (K&E) re: August monthly operating report disclosures
Rybarczyk, Jodi	9/19/2025	0.2	Call with J. Rybarczyk and M. Hamilton (A&M) re: August OCP process and mapping
Rybarczyk, Jodi	9/19/2025	1.9	Prepare updates to August MOR working file - cash schedule and related attachments
Weiland, Brad	9/19/2025	0.2	Correspond with the Company and M. Dvorak (A&M) re monthly operating report disclosures
Weiland, Brad	9/19/2025	0.6	Review monthly operating report data and status re same
Broskay, Cole	9/22/2025	0.3	Meeting with C. Broskay, B. Weiland, M. Dvorak, J. Rybarczyk, J. Kim, M. Chester (A&M) and the Company accounting team re: open items for August reporting
Chester, Monte	9/22/2025	2.4	Review debtor's cash receipts and disbursements schedules for the reporting period to ensure accuracy and completeness
Chester, Monte	9/22/2025	0.4	Telephone conference among B. Weiland, M. Dvorak, J. Rybarczyk, J. Pogorzelski, and M. Chester (A&M) re: MOR status and open items
Chester, Monte	9/22/2025	2.7	Examine accounts receivable aging reports to assess collectability and report on outstanding balances
Chester, Monte	9/22/2025	0.6	Coordinate with human resources to validate headcount information for missing parties
Chester, Monte	9/22/2025	0.3	Meeting with C. Broskay, B. Weiland, M. Dvorak, J. Rybarczyk, J. Kim, M. Chester (A&M) and the Company accounting team re: open items for August reporting
Chester, Monte	9/22/2025	2.9	Compile an analysis of profit and loss statements from general ledger entries for inclusion in the MOR

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Marelli Automotive Lighting USA, LLC
Time Detail by Activity
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MONTHLY OPERATING REPORT

Professional	Date	Hours	Activity
Dvorak, Michael	9/22/2025	0.3	Meeting with C. Broskay, B. Weiland, M. Dvorak, J. Rybarczyk, J. Kim, M. Chester (A&M) and the Company accounting team re: open items for August reporting
Dvorak, Michael	9/22/2025	2.9	Review ordinary course professional payments made in August
Dvorak, Michael	9/22/2025	0.4	Telephone conference among B. Weiland, M. Dvorak, J. Rybarczyk, J. Pogorzelski, and M. Chester (A&M) re: MOR status and open items
Hamilton, Makenna	9/22/2025	0.4	Call with J. Rybarczyk and M. Hamilton (A&M) re. August OCP process and mapping as of 9/22
Kim, Junoh	9/22/2025	0.3	Meeting with C. Broskay, B. Weiland, M. Dvorak, J. Rybarczyk, J. Kim, M. Chester (A&M) and the Company accounting team re: open items for August reporting
Pogorzelski, Jon	9/22/2025	0.4	Telephone conference among B. Weiland, M. Dvorak, J. Rybarczyk, J. Pogorzelski, and M. Chester (A&M) re: MOR status and open items
Rybarczyk, Jodi	9/22/2025	0.3	Meeting with C. Broskay, B. Weiland, M. Dvorak, J. Rybarczyk, J. Kim, M. Chester (A&M) and the Company accounting team re: open items for August reporting
Rybarczyk, Jodi	9/22/2025	0.4	Call with J. Rybarczyk and M. Hamilton (A&M) re. August OCP process and mapping as of 9/22
Rybarczyk, Jodi	9/22/2025	0.4	Correspond with A&M team re: August MOR global notes and related questions
Rybarczyk, Jodi	9/22/2025	1.8	Prepare August MOR working file - payments to professionals, questionnaire
Rybarczyk, Jodi	9/22/2025	1.7	Draft updates to August MOR global notes
Rybarczyk, Jodi	9/22/2025	0.4	Telephone conference among B. Weiland, M. Dvorak, J. Rybarczyk, J. Pogorzelski, and M. Chester (A&M) re: MOR status and open items
Rybarczyk, Jodi	9/22/2025	0.7	Research sample asset sales disclosures in prior cases and documentation requirements
Weiland, Brad	9/22/2025	0.2	Correspond with J. Rybarczyk (A&M) re monthly operating report materials
Weiland, Brad	9/22/2025	0.3	Review detail and status of open items re monthly operating report
Weiland, Brad	9/22/2025	0.6	Prepare and revise global notes for monthly operating report
Weiland, Brad	9/22/2025	0.4	Telephone conference among B. Weiland, M. Dvorak, J. Rybarczyk, J. Pogorzelski, and M. Chester (A&M) re: MOR status and open items
Chester, Monte	9/23/2025	0.3	Telephone conference among B. Weiland, M. Dvorak, J. Rybarczyk, J. Pogorzelski, and M. Chester (A&M) re: MOR updates and diligence open items
Chester, Monte	9/23/2025	2.3	Perform reconciliation analysis of cash receipts and disbursements for august reporting period
Chester, Monte	9/23/2025	2.5	Review prepetition and post-petition liability splits analysis and assumptions for accuracy
Dvorak, Michael	9/23/2025	2.2	Review ordinary course professional payments made in August for new vendors as of September 23

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MONTHLY OPERATING REPORT

Professional	Date	Hours	Activity
Dvorak, Michael	9/23/2025	0.3	Telephone conference among B. Weiland, M. Dvorak, J. Rybarczyk, J. Pogorzelski, and M. Chester (A&M) re: MOR updates and diligence open items
Pogorzelski, Jon	9/23/2025	0.3	Telephone conference among B. Weiland, M. Dvorak, J. Rybarczyk, J. Pogorzelski, and M. Chester (A&M) re: MOR updates and diligence open items
Rybarczyk, Jodi	9/23/2025	0.2	Correspond with counsel re: August MOR global notes draft
Rybarczyk, Jodi	9/23/2025	1.7	Prepare August AR aging summary and past dues calculation for reporting
Rybarczyk, Jodi	9/23/2025	2.7	Prepare August MOR working file - liability splits
Rybarczyk, Jodi	9/23/2025	0.2	Prepare updates to global notes disclosures based on internal feedback
Rybarczyk, Jodi	9/23/2025	0.2	Call with D. Heriford (K&E) and J. Rybarczyk (A&M) re: August monthly operating report disclosures
Rybarczyk, Jodi	9/23/2025	0.2	Prepare questions for discussion with counsel regarding monthly operating report disclosures
Rybarczyk, Jodi	9/23/2025	0.6	Perform search for any payments to new ordinary course professionals indicated by counsel
Rybarczyk, Jodi	9/23/2025	2.8	Prepare August MOR working file - asset sales, balance sheet summary
Rybarczyk, Jodi	9/23/2025	0.3	Telephone conference among B. Weiland, M. Dvorak, J. Rybarczyk, J. Pogorzelski, and M. Chester (A&M) re: MOR updates and diligence open items
Weiland, Brad	9/23/2025	0.4	Review data re monthly operating report
Weiland, Brad	9/23/2025	0.3	Follow up re open items for monthly operating report
Weiland, Brad	9/23/2025	0.2	Correspond with D. Heriford (K&E), L. Diss (K&E), J. Rybarczyk (A&M) re monthly operating report global notes
Weiland, Brad	9/23/2025	0.3	Telephone conference among B. Weiland, M. Dvorak, J. Rybarczyk, J. Pogorzelski, and M. Chester (A&M) re: MOR updates and diligence open items
Weiland, Brad	9/23/2025	0.4	Review and analyze A/P and payment data for reporting items
Chester, Monte	9/24/2025	2.7	Perform validation of monthly operating report deliverable external links to ensure information is being accurately reflected
Chester, Monte	9/24/2025	1.8	Document internal control procedures followed in data preparation
Chester, Monte	9/24/2025	2.1	Verify foreign currency transactions and exchange rate adjustments across all deliverables
Rybarczyk, Jodi	9/24/2025	0.8	Prepare updates to August MOR working file - liabilities splits
Rybarczyk, Jodi	9/24/2025	0.2	Office conference between J. Rybarczyk (A&M) and B. Weiland (A&M) re monthly operating report items

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Marelli Automotive Lighting USA, LLC
Time Detail by Activity
September 1, 2025 through September 30, 2025

MONTHLY OPERATING REPORT

Professional	Date	Hours	Activity
Weiland, Brad	9/24/2025	0.2	Office conference between J. Rybarczyk (A&M) and B. Weiland (A&M) re monthly operating report items
Chester, Monte	9/25/2025	2.1	Draft updated summary of professional fee applications and payments for the report
Chester, Monte	9/25/2025	2.2	Draft executive summary highlighting key financial metrics for the month tying to company financials
Chester, Monte	9/25/2025	2.3	Review intercompany liabilities to develop appropriate methodology for prepetition and post-petition splits
Chester, Monte	9/25/2025	0.7	Verify payroll expenses against supporting documentation for the monthly period
Rybarczyk, Jodi	9/25/2025	1.7	Prepare August monthly operating report package, including support files and attachments
Rybarczyk, Jodi	9/25/2025	1.1	Update August MOR working file - balance sheet summary
Rybarczyk, Jodi	9/25/2025	1.6	Perform quality checks for August MOR working file and financial statements support file
Rybarczyk, Jodi	9/25/2025	2.7	Identify August AP past dues based on various aging files
Rybarczyk, Jodi	9/25/2025	0.3	Review updates to August liability splits provided by Company
Rybarczyk, Jodi	9/25/2025	0.4	Correspond with various Company departmental teams to deliver monthly operating report drafts
Rybarczyk, Jodi	9/25/2025	1.3	Prepare August monthly operating report draft reports
Broskay, Cole	9/26/2025	0.4	Internal correspondence related to MOR liability split responsible parties for go-forward process
Chester, Monte	9/26/2025	2.5	Prepare variance analysis between budgeted and actual financial results for purpose of quality control review
Chester, Monte	9/26/2025	2.4	Perform quality control of cumulative operating report balances to ensure values are in line with prior reporting period
Chester, Monte	9/26/2025	2.2	Review updated ordinary course professional order against professional fees exhibit to ensure parties are captured in latest order
Chester, Monte	9/26/2025	0.3	Office conference between J. Rybarczyk (A&M) and M. Chester (A&M) re monthly operating report items
Rybarczyk, Jodi	9/26/2025	1.7	Reconcile the amended ordinary course professionals listing to August professional fees payments
Rybarczyk, Jodi	9/26/2025	1.8	Validate tie-out of prepetition and post-petition liability splits schedule to August balance sheet
Rybarczyk, Jodi	9/26/2025	0.3	Office conference between J. Rybarczyk (A&M) and M. Chester (A&M) re monthly operating report items
Rybarczyk, Jodi	9/26/2025	0.8	Correspond with Company accounting team to address monthly operating report questions
Rybarczyk, Jodi	9/26/2025	2.3	Prepare income statement bridge from MOR Part 4 to Company financial statements

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Time Detail by Activity
September 1, 2025 through September 30, 2025

MONTHLY OPERATING REPORT

Professional	Date	Hours	Activity
Rybarczyk, Jodi	9/26/2025	2.1	Perform final tie out for current period and cumulative payments to professionals for August reporting
Rybarczyk, Jodi	9/26/2025	0.3	Adjust global notes to the August MOR based on comments from counsel
Weiland, Brad	9/26/2025	0.2	Correspond with J. Rybarczyk (A&M) re monthly operating report
Weiland, Brad	9/26/2025	0.2	Correspond with the Company, J. Rybarczyk (A&M) re finalizing and filing monthly operating report
Weiland, Brad	9/26/2025	0.4	Review and analyze draft monthly operating report materials
Broskay, Cole	9/29/2025	0.2	Telephone conference with C. Broskay, J. Rybarczyk, M. Dvorak, M. Chester (A&M) and Company accounting team re: monthly operating report items
Chester, Monte	9/29/2025	2.6	Review and prepare final versions of august monthly operating reports
Chester, Monte	9/29/2025	2.7	Perform quality control review of final PDF august monthly operating reports
Chester, Monte	9/29/2025	0.2	Telephone conference with C. Broskay, J. Rybarczyk, M. Dvorak, M. Chester (A&M) and Company accounting team re: monthly operating report items
Dvorak, Michael	9/29/2025	0.2	Telephone conference with C. Broskay, J. Rybarczyk, M. Dvorak, M. Chester (A&M) and Company accounting team re: monthly operating report items
Rybarczyk, Jodi	9/29/2025	0.2	Telephone conference with C. Broskay, J. Rybarczyk, M. Dvorak, M. Chester (A&M) and Company accounting team re: monthly operating report items
Rybarczyk, Jodi	9/29/2025	2.4	Print the finalized of the August Monthly Operating Report
Rybarczyk, Jodi	9/29/2025	2.9	Perform tie out for sample monthly operating reports to source file
Rybarczyk, Jodi	9/29/2025	1.6	Prepare adjustments to August MOR working file based on review
Rybarczyk, Jodi	9/29/2025	1.3	Prepare August monthly operating reports for filing, including attachments
Rybarczyk, Jodi	9/29/2025	0.2	Correspond with Pachulski team to coordinate August MOR filings
Rybarczyk, Jodi	9/29/2025	0.2	Correspond with various Company team members regarding MOR drafts and review confirmation
Weiland, Brad	9/29/2025	0.4	Review filing drafts of monthly operating reports
Weiland, Brad	9/29/2025	0.3	Correspond and follow up with J. Rybarczyk (A&M) re cash reporting items and client questions re same
Weiland, Brad	9/29/2025	0.2	Correspond with the Company re monthly operating report
Chester, Monte	9/30/2025	1.8	Prepare updated monthly operating report requests punch list in preparation for September monthly operating report

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Time Detail by Activity
September 1, 2025 through September 30, 2025

MONTHLY OPERATING REPORT

Professional	Date	Hours	Activity
Rybarczyk, Jodi	9/30/2025	2.7	Conduct final review of August monthly operating reports
Weiland, Brad	9/30/2025	0.4	Review filed monthly operating reports
Weiland, Brad	9/30/2025	0.2	Correspond with Pachulski team, J. Rybarczyk (A&M) re filing monthly operating reports and follow up re same
Subtotal		302.4	

MOTIONS/ORDERS

Professional	Date	Hours	Activity
Postolos, Lucas	9/15/2025	1.1	Prepare documentation for A&M team regarding proposed revisions to tiers for ordinary course professionals
Postolos, Lucas	9/15/2025	1.2	Correspond with M. Hamilton and A. Athreya (A&M) regarding tracker of ordinary course professional payments
Postolos, Lucas	9/15/2025	2.1	Revise draft tracker with ordinary course professional payments to opine on potential changes to tiers for K&E team
Postolos, Lucas	9/16/2025	1.8	Review of draft tracker with ordinary course professional payments to opine on potential changes to tiers for K&E team
Postolos, Lucas	9/16/2025	1.3	Correspond with M. Hamilton and A. Athreya (A&M) regarding tracker of ordinary course professional payments
Postolos, Lucas	9/16/2025	0.9	Prepare documentation for K&E team regarding changes to ordinary course professionals motion
Cook, Jacob	9/18/2025	1.3	Prepare monthly vendor FDM reporting for August 2025
Cook, Jacob	9/19/2025	0.9	Prepare weekly FDM reporting for vendor relief categories for WE 9/12
Cook, Jacob	9/19/2025	0.8	Adjust schedule of consolidated post-petition payment requests for review of post-petition terms based on feedback
Weiland, Brad	9/22/2025	0.2	Correspond with D. Heriford (K&E), L. Diss (K&E), J. Rybarczyk (A&M), A. Shahbain (A&M), L. Postolos (A&M) re ordinary course professionals
Chester, Monte	9/23/2025	0.3	Office conference among B. Weiland (A&M), M. Dvorak (A&M), N. Simoneaux (A&M), M. Chester (A&M) re lease counterparty noticing items for 365(d)(4) extension motion
Dvorak, Michael	9/23/2025	0.3	Office conference among B. Weiland (A&M), M. Dvorak (A&M), N. Simoneaux (A&M), M. Chester (A&M) re lease counterparty noticing items for 365(d)(4) extension motion
Simoneaux, Natalie	9/23/2025	0.3	Office conference among B. Weiland (A&M), M. Dvorak (A&M), N. Simoneaux (A&M), M. Chester (A&M) re lease counterparty noticing items for 365(d)(4) extension motion
Webber, Dan	9/23/2025	0.1	Correspond with R. Olivett (K&E) cash management order
Weiland, Brad	9/23/2025	0.2	Correspond with D. Heriford (A&M), M. Dvorak (A&M) re 365(d)(4) extension motion

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Time Detail by Activity
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MOTIONS/ORDERS

Professional	Date	Hours	Activity
Weiland, Brad	9/23/2025	0.2	Review and analyze ordinary course professionals items
Weiland, Brad	9/23/2025	0.3	Review items re 365(d)(4) extension motion
Weiland, Brad	9/23/2025	0.3	Office conference among B. Weiland (A&M), M. Dvorak (A&M), N. Simoneaux (A&M), M. Chester (A&M) re lease counterparty noticing items for 365(d)(4) extension motion
Dvorak, Michael	9/24/2025	0.3	Telephone conference among D. Heriford (K&E), M. Dvorak (A&M), B. Weiland (A&M) re service items for 365(d)(4) extension
Weiland, Brad	9/24/2025	0.3	Telephone conference among D. Heriford (K&E), M. Dvorak (A&M), B. Weiland (A&M) re service items for 365(d)(4) extension
Weiland, Brad	9/24/2025	0.2	Correspond with M. Dvorak (A&M), J. Rybarczyk (A&M), D. Webber (A&M), L. Postolos (A&M) re ordinary course professional payments
Weiland, Brad	9/24/2025	0.2	Correspond with J. Morrow (Verita), M. Dvorak (A&M), D. Heriford (K&E) re 365(d)(4) extension motion
Weiland, Brad	9/24/2025	0.2	Correspond with L. Diss (K&E) re authorized payments
Weiland, Brad	9/25/2025	0.3	Correspond and follow up with D. Heriford (K&E), J. Morrow (Verita), M. Dvorak (A&M) re service of 365(d)(4) motion
Weiland, Brad	9/25/2025	0.3	Review materials re service matrix for motion filing
Weiland, Brad	9/26/2025	0.2	Correspond re 365(d)(4) extension motion filing with J. Morrow (Verita), D. Heriford (A&M)
Weiland, Brad	9/29/2025	0.2	Correspond with A. Shahbain (A&M), D. Heriford (A&M) re authorized payments
Subtotal		15.8	

PLAN / DISCLOSURE STATEMENT

Professional	Date	Hours	Activity
Weiland, Brad	9/3/2025	0.4	Analyze open items re plan process and timing considerations
Weiland, Brad	9/3/2025	0.4	Office conference with the Company re plan timing items
Loop, Stuart	9/5/2025	0.7	Email correspondence with Company accounting staff regarding preceding considerations and timeline
Loop, Stuart	9/5/2025	2.2	Compile meeting agenda outline for week of 9.22.25 meetings with company and advisors
Loop, Stuart	9/7/2025	0.4	Email correspondence with Company regarding business plan timeline in advance of upcoming meetings week of 9.15.25
Loop, Stuart	9/8/2025	0.8	Outline agenda regarding working capital seasonality in advance of call on 9.9.25 with the Company finance teams
Loop, Stuart	9/9/2025	1.6	Review monthly DIP budget supplemental schedules for debt related changes to 3-statement model mechanics
Hamerski, Grace	9/10/2025	0.5	Call with S. Loop and G. Hamerski (A&M) to discuss alignment of business plan to DIP budget

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PLAN / DISCLOSURE STATEMENT

Professional	Date	Hours	Activity
Loop, Stuart	9/10/2025	0.5	Call with S. Loop and G. Hamerski (A&M) to discuss alignment of business plan to DIP budget
Loop, Stuart	9/11/2025	1.4	Build out mechanics for line graphs for income statement trends associated with risks and opportunities scenarios from Company finance team
Weiland, Brad	9/15/2025	0.4	Research and analyze exclusivity items
Weiland, Brad	9/15/2025	0.2	Correspond with D. Heriford (K&E) re plan exclusivity motion
Weiland, Brad	9/15/2025	0.3	Correspond with M. Dvorak (A&M) re data needed to prepare exclusivity motion
Loop, Stuart	9/17/2025	0.5	Call with S. Loop and G. Hamerski (A&M) to discuss revisions to three statement model and balance sheet consolidator model
Loop, Stuart	9/17/2025	0.4	Review and provide comments on PPT materials for company management team meeting to D. Weber (A&M)
Callerio, Lorenzo	9/18/2025	0.9	Prepare for certain upcoming vendor negotiation calls reviewing the current proposals, payment terms and available contracts
Weiland, Brad	9/19/2025	0.3	Review and analyze restructuring support agreement materials
Loop, Stuart	9/26/2025	2.1	Build divisional tear sheets for review by each divisional finance team
Subtotal		14.0	

RETENTION

Professional	Date	Hours	Activity
Chester, Monte	9/1/2025	2.4	Perform research on inquiries from legal team related to parties included in conflicts
Chester, Monte	9/2/2025	0.5	Perform research on inquiries from legal team related to parties included in conflicts
Weiland, Brad	9/8/2025	0.4	Review and analyze items re supplemental declaration in support of retention
Weiland, Brad	9/9/2025	0.2	Correspond with M. Chester (A&M), D. Barnes (A&M conflicts) re supplemental parties in interest
Weiland, Brad	9/9/2025	0.2	Correspond with T. Simion (A&M), M. Dvorak (A&M) re supplemental declaration items
Weiland, Brad	9/10/2025	0.2	Correspond with T. Simion (A&M), S. Jensen (A&M legal) re supplemental retention materials
Weiland, Brad	9/10/2025	0.2	Correspond with S. Jensen (A&M legal), T. Simon (A&M) re retention items
Weiland, Brad	9/11/2025	0.2	Correspond with M. Chester (A&M) re retention materials
Weiland, Brad	9/11/2025	0.3	Correspond with T. Simion (A&M), S. Jensen (A&M legal) re supplemental retention declaration
Weiland, Brad	9/11/2025	1.1	Review and follow up re materials re supplemental retention declaration

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RETENTION

Professional	Date	Hours	Activity
Chester, Monte	9/12/2025	2.9	Perform research on inquiries from legal team related to parties included in conflicts
Chester, Monte	9/17/2025	1.7	Perform research of parties included in parties in interest supplement to validate legal names and address detail
Chester, Monte	9/18/2025	1.3	Conduct diligence parties in interest inquiries from legal counsel for parties provided in the latest conflicts supplement
Chester, Monte	9/23/2025	2.7	Evaluate compliance with U.S. Trustee guidelines for MOR formatting and content and ensure appropriate updates to Global note drafts
Weiland, Brad	9/25/2025	0.2	Correspond with E. Steinfeld (K&E) re supplemental retention filings
Weiland, Brad	9/25/2025	0.4	Review materials re supplemental retention declaration
Subtotal		14.9	

TRAVEL TIME

Professional	Date	Hours	Activity
Kordupel, Lewis	9/2/2025	1.2	50% of travel time from Portage, MI, to Chicago, IL
Weiland, Brad	9/2/2025	5.0	50% of travel time from Chicago to Milan
Dvorak, Michael	9/3/2025	6.0	50% of travel time from ORD to MXP
Dvorak, Michael	9/4/2025	6.0	50% of travel time from MXP to ORD
Jain, Manasvi	9/4/2025	1.5	50% of travel time from Detroit to Chicago
Kordupel, Lewis	9/4/2025	1.2	50% of travel time from Chicago, IL, to Portage, MI
Weiland, Brad	9/4/2025	4.5	50% of travel time from Milan to Chicago
Jain, Manasvi	9/8/2025	1.5	50% of travel time from Detroit to Chicago
Jain, Manasvi	9/11/2025	1.5	50% of travel time from Chicago to Detroit
Shiffman, David	9/14/2025	3.0	50% of travel time from Newark to Milan (50%)
Simion, Tony	9/14/2025	6.0	50% of travel time from DTW to LIN
Waismann, Heitor	9/14/2025	3.0	50% of travel time from Chicago to Milan, red eye
Webber, Dan	9/14/2025	3.0	50% of travel time from Chicago to Milan
Grossi, Nick	9/15/2025	2.0	50% of travel time from ORD to LHR

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TRAVEL TIME

Professional	Date	Hours	Activity
Loop, Stuart	9/15/2025	3.0	50% of travel time from MSP to MXP
Webber, Dan	9/18/2025	5.0	50% of travel time from Milan to Chicago
Grossi, Nick	9/19/2025	3.0	50% of travel time from LHR to ORD
Loop, Stuart	9/19/2025	0.9	50% of travel time from Milan to London
Simion, Tony	9/19/2025	3.0	50% of travel time from LIN to LHR
Waismann, Heitor	9/19/2025	4.5	50% of travel time from Milan to Chicago, day flight
Webber, Dan	9/21/2025	3.0	50% of travel time from Chicago to London
Grossi, Nick	9/22/2025	2.5	50% of travel time from ORD to MXP
Jain, Manasvi	9/22/2025	1.5	50% Travel time from Detroit to Chicago
Postolos, Lucas	9/22/2025	4.0	50% of travel time from Houston to London
Grossi, Nick	9/24/2025	3.5	50% of travel time from MXP to ORD
Loop, Stuart	9/24/2025	3.3	50% of travel time from LHR to MSP
Simion, Tony	9/24/2025	4.0	50% of travel time from LHR to DTW
Webber, Dan	9/24/2025	5.0	50% of travel time from London to Chicago
Jain, Manasvi	9/25/2025	2.0	50% of travel time from Chicago to Detroit (delays)
Mier, Nicolas	9/28/2025	2.4	50% of travel time from home in Mexico City to Aguascalientes
Shibata, Gerardo Yukio	9/28/2025	2.4	50% of travel from home in Mexico City to Aguascalientes
Hamerski, Grace	9/29/2025	2.0	50% of travel time from Chicago, IL to New York, NY to work with K&E, A&M, and PJT teams
Jain, Manasvi	9/29/2025	1.5	50% Travel time from Detroit to Chicago
Loop, Stuart	9/29/2025	1.1	50% of travel time from MSP to LGA
Simion, Tony	9/29/2025	1.5	50% of travel time from DTW to LGA
Waismann, Heitor	9/29/2025	2.0	50% of travel time from Chicago to New York, meetings in legal counsel's office

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TRAVEL TIME

Professional	Date	Hours	Activity
Webber, Dan	9/29/2025	2.0	50% of travel time from Chicago to New York
Grossi, Nick	9/30/2025	1.0	50% of travel time from ORD to LHR
Turner, Cari	9/30/2025	0.5	50% of travel time from Chicago to New York, meetings in legal counsel's office
Subtotal		110.0	

UST REPORTING REQUIREMENTS

Professional	Date	Hours	Activity
Dvorak, Michael	9/1/2025	0.4	Telephone conferences with B. Weiland and M. Dvorak (A&M) re 341 materials
Weiland, Brad	9/1/2025	0.3	Prepare for client presentation and discussion
Weiland, Brad	9/1/2025	0.4	Telephone conferences with B. Weiland and M. Dvorak (A&M) re 341 materials
Weiland, Brad	9/2/2025	0.6	Prepare materials for 341 meeting preparation
Weiland, Brad	9/2/2025	0.4	Prepare materials in response to U.S. Trustee questions re fee application
Weiland, Brad	9/2/2025	1.3	Research re open items for 341 meeting preparations
Dvorak, Michael	9/3/2025	0.6	Participate in 341 meeting hosted by U.S. Trustee
Dvorak, Michael	9/3/2025	1.8	Office conference among the Company, M. Dvorak (A&M), N. Adzima (K&E), B. Weiland (A&M) re 341 meeting preparations
Weiland, Brad	9/3/2025	0.6	Revise materials for 341 meeting and preparation re same
Weiland, Brad	9/3/2025	0.2	Correspond with M. Dvorak (A&M), N. Adzima (K&E) re 341 prep meeting
Weiland, Brad	9/3/2025	2.2	Office conference among the Company, M. Dvorak (A&M), N. Adzima (K&E), B. Weiland (A&M) re 341 meeting preparations
Weiland, Brad	9/3/2025	0.2	Telephone conference among the Company, L. Jones (Pachulski), B. Weiland (A&M) re 341 meeting follow up
Weiland, Brad	9/3/2025	0.2	Correspond with the Company and client team re 341 meeting items
Weiland, Brad	9/3/2025	0.6	Participate in 341 meeting hosted by U.S. Trustee
Weiland, Brad	9/23/2025	0.2	Review and understand all U.S. Trustee fee items
Subtotal		10.0	

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VENDOR MANAGEMENT

Professional	Date	Hours	Activity
Athreya, Abhi	9/1/2025	1.0	Pull 'to be paid' last week post-petition invoices for select vendors to request proof of payment documents
Athreya, Abhi	9/1/2025	0.7	Quantify prepetition payment amounts for select vendors against executed trade agreement terms
Athreya, Abhi	9/1/2025	1.8	Reconcile select vendor's payment claims against prepetition payment results and create excel summary
Athreya, Abhi	9/1/2025	0.6	Categorize incoming trade agreement proof of payment documentation
Athreya, Abhi	9/1/2025	1.4	Summarize Company weekly proof of payment documents and expected trade agreement payments
Athreya, Abhi	9/1/2025	1.2	Pull 'to be paid' prepetition invoices, payments results, and trade agreement details for select vendors
Athreya, Abhi	9/1/2025	1.1	Review and sort Company weekly proof of payment documents
Athreya, Abhi	9/1/2025	1.6	Reconcile weekly trade agreement payments against proof of payment documents
Callerio, Lorenzo	9/1/2025	0.4	Call with M. Wakefield (Alix) re: revised trade agreement terms
Callerio, Lorenzo	9/1/2025	0.8	Meeting with a Company buyer to discuss the current status of certain vendor negotiations
Callerio, Lorenzo	9/1/2025	2.3	Maintain continuous oversight of vendor communications by proactively monitoring incoming requests throughout the day. Prioritize timely coordination and resolution to ensure efficient and uninterrupted operations
Callerio, Lorenzo	9/1/2025	0.9	Participate on vendor escalation call with Company and A. Shahbain, L. Callerio, J. Warren, M. Schirle, and N. Caruso (A&M)
Callerio, Lorenzo	9/1/2025	0.9	Multiple calls with head of Company Purchasing to discuss certain open trade agreements and ongoing reconciliation processes
Callerio, Lorenzo	9/1/2025	0.7	Participate in meeting with Alix Partners and a vendor to discuss the revised terms of a trade agreement
Callerio, Lorenzo	9/1/2025	0.6	Attend a recurring call with a vendor to discuss the outstanding AP reconciliations
Callerio, Lorenzo	9/1/2025	0.7	Participate in a call with S. Lieberman (K&E), D. Migliarucci (GT) and M. Wakefield (Alix) to discuss certain comments received from Alix on a settlement agreement
Callerio, Lorenzo	9/1/2025	0.7	Call with R. Agostinelli (GT) to discuss the open settlement agreement currently being discussed
Callerio, Lorenzo	9/1/2025	0.3	Call with C. Turner (A&M) and L. Callerio (A&M) to discuss certain vendor negotiation updates
Callerio, Lorenzo	9/1/2025	0.7	Draft a one pager summarizing the current status of a vendor negotiation, as requested by management
Callerio, Lorenzo	9/1/2025	1.6	Draft and review multiple trade agreement after discussing them with K&E
Callerio, Lorenzo	9/1/2025	0.4	Call with A. Shahbain (A&M) and L. Callerio (A&M) to discuss certain inbound vendor requests received today

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VENDOR MANAGEMENT

Professional	Date	Hours	Activity
Caruso, Nicholas	9/1/2025	1.4	Call with N. Caruso (A&M) and A. Shahbain (A&M) regarding top vendor summary
Caruso, Nicholas	9/1/2025	1.7	Review vendor escalation and status emails from Company team and provide responses / next steps
Caruso, Nicholas	9/1/2025	1.3	Review vendor communications related to shipping and material procurement
Caruso, Nicholas	9/1/2025	0.7	Review vendor outstanding prepetition amounts compared to amounts asserted by vendors
Caruso, Nicholas	9/1/2025	0.7	Working session with A. Shahbain, N. Caruso and R. Draude (A&M) to update vendor discussion materials for comments received
Caruso, Nicholas	9/1/2025	0.6	Prepare materials related to top vendors for distribution to Company
Caruso, Nicholas	9/1/2025	0.6	Call with Company and C. Turner, A. Shahbain, and N. Caruso (A&M) regarding vendor negotiation strategy
Caruso, Nicholas	9/1/2025	0.7	Review vendor informational and current situation to propose trade agreement
Caruso, Nicholas	9/1/2025	0.9	Participate on vendor escalation call with Company and A. Shahbain, L. Callerio, J. Warren, M. Schirle, and N. Caruso (A&M)
Caruso, Nicholas	9/1/2025	1.8	Revise top vendor by region presentation based on commentary from A&M team
Caruso, Nicholas	9/1/2025	2.1	Summarize top vendors by region and prepare report reflecting the latest updates
Cook, Jacob	9/1/2025	0.4	Email correspondence with Company Japan accounting team re: payment of certain prepetition notes
Cook, Jacob	9/1/2025	1.3	Review of invoices to be paid in EMEA post-petition payment run for WE 9/5
Cook, Jacob	9/1/2025	1.4	Email correspondence with certain suppliers related to invoice-level remittance details for trade agreement payments
Cook, Jacob	9/1/2025	1.2	Review of vendors with adjusted post-petition payment terms in EMEA and corresponding impact on payment run for WE 9/5
Draude, Richard	9/1/2025	0.7	Working session with A. Shahbain, N. Caruso and R. Draude (A&M) to update vendor discussion materials for comments received
Draude, Richard	9/1/2025	2.2	Review and respond to vendor communication emails for 9/1, update trackers accordingly
Erlach, Nicole	9/1/2025	1.2	Correspond with Company regarding the status of high priority reconciliations and next steps required to advance progress
Erlach, Nicole	9/1/2025	0.3	Standing call with N. Erlach (A&M) Company to discuss the status of ongoing supplier AP reconciliations
Erlach, Nicole	9/1/2025	0.8	Prepare daily update for Company re: reconciliation tracker and open high priority requests
Erlach, Nicole	9/1/2025	0.4	Draft email to Company regarding open items and next steps required in supplier reconciliations to advance TA negotiations
Fuetter, Isaac	9/1/2025	1.9	Track incoming trade agreement communications, prepare draft trade agreements and maintain tracker with updated agreement status and documentation afternoon session on 9/1/2025 for week-ending 9/6/2025

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Professional	Date	Hours	Activity
Fuetter, Isaac	9/1/2025	2.2	Track incoming trade agreement communications, prepare draft trade agreements and maintain tracker with updated agreement status and documentation morning session on 9/1/2025 for week-ending 9/6/2025
Fuetter, Isaac	9/1/2025	2.4	Track incoming trade agreement communications, prepare draft trade agreements and maintain tracker with updated agreement status and documentation evening session on 9/1/2025 for week-ending 9/6/2025
Grossi, Nick	9/1/2025	1.4	Review status of payments to bank transactional data
Grossi, Nick	9/1/2025	0.6	Review and provide comments re: prepetition A/P invoice reconciliation to books and records
Hill, Michael	9/1/2025	1.4	Analyze historical spend versus cash in advance spend for July
Hill, Michael	9/1/2025	1.8	Analyze historical spend versus cash in advance spend for August
Kordupel, Lewis	9/1/2025	0.2	Call with A&M (D. Shiffman, L. Kordupel) regarding open items related to the vendor payment analysis
Kordupel, Lewis	9/1/2025	0.8	Call with A&M (D. Shiffman, L. Kordupel) regarding vendor payment analysis, including next steps
Kordupel, Lewis	9/1/2025	2.8	Prepare analysis of authorized payments by vendor for purposes of identifying unreconciled variances
Kordupel, Lewis	9/1/2025	1.8	Prepare unique list of vendor names for purposes of the vendor payment analysis
Kordupel, Lewis	9/1/2025	2.7	Analyze authorized versus paid vendor invoices for purposes of the vendor payment analysis
Kordupel, Lewis	9/1/2025	2.7	Continue preparing analysis of authorized payments by vendor for purposes of identifying unreconciled variances
Kordupel, Lewis	9/1/2025	1.2	Continue analysis of authorized versus paid vendor invoices for purposes of the vendor payment analysis
O'Toole, Colin	9/1/2025	0.6	Amend the Vendor Segmentation deck to revise the DPO/Trade Terms slide to incorporate feedback from the Company team
O'Toole, Colin	9/1/2025	0.4	Call with A. Shahbain and C. O'Toole (A&M) with Company to discuss Vendor segmentation analysis and next steps prior to sharing with Alix team
Schirle, Mattie	9/1/2025	0.6	Examine vendor contract details to confirm terms and obligations
Schirle, Mattie	9/1/2025	0.7	Participate in call with Company to discuss vendor escalation issues
Schirle, Mattie	9/1/2025	0.8	Coordinate with Company and vendors to align on current trade agreement terms
Schirle, Mattie	9/1/2025	0.9	Provide trade agreement updates and communicate changes with the Company team
Schirle, Mattie	9/1/2025	1.2	Review the vendor management inbox and respond to open requests from Company/vendor contacts
Schirle, Mattie	9/1/2025	1.3	Participate in call with vendor to discuss trade agreement

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Schirle, Mattie	9/1/2025	1.7	Correspond with Company on status of latest trade agreements
Schirle, Mattie	9/1/2025	0.3	Participate in call with Company to review trade agreement
Schirle, Mattie	9/1/2025	0.9	Participate on vendor escalation call with Company and A. Shahbain, L. Callerio, J. Warren, M. Schirle, and N. Caruso (A&M)
Shahbain, Abraham	9/1/2025	0.8	Review and provide comments related to updates needed for the vendor management segmentation analysis
Shahbain, Abraham	9/1/2025	0.7	Working session with A. Shahbain, N. Caruso and R. Draude (A&M) to update vendor discussion materials for comments received
Shahbain, Abraham	9/1/2025	0.4	Call with A. Shahbain (A&M) and L. Callerio (A&M) to discuss certain inbound vendor requests received today
Shahbain, Abraham	9/1/2025	0.4	Call with A. Shahbain and C. O'Toole (A&M) with Company to discuss Vendor segmentation analysis and next steps prior to sharing with Alix team
Shahbain, Abraham	9/1/2025	0.6	Call with Company and C. Turner, A. Shahbain, and N. Caruso (A&M) regarding vendor negotiation strategy
Shahbain, Abraham	9/1/2025	0.6	Review and consolidate slides related to a deep dive on top four vendor escalations
Shahbain, Abraham	9/1/2025	1.2	Review and respond to emails on trade agreement requests and proposals
Shahbain, Abraham	9/1/2025	0.8	Review and provide comments related to updates needed for the vendor summary overview
Shahbain, Abraham	9/1/2025	0.9	Participate on vendor escalation call with Company and A. Shahbain, L. Callerio, J. Warren, M. Schirle, and N. Caruso (A&M)
Shahbain, Abraham	9/1/2025	1.7	Respond to email related to escalations with vendors and payment requests
Shahbain, Abraham	9/1/2025	1.1	Review and update the days payable analysis summary by vendor category
Shahbain, Abraham	9/1/2025	1.4	Call with N. Caruso (A&M) and A. Shahbain (A&M) regarding top vendor summary
Shibata, Gerardo Yukio	9/1/2025	0.4	Conference call with Company and G. Shibata (A&M) to discuss the status of the logistics vendors, issues, urgent topics, etc
Shiffman, David	9/1/2025	0.2	Call with A&M (D. Shiffman, L. Kordupel) regarding open items related to the vendor payment analysis
Shiffman, David	9/1/2025	0.8	Call with A&M (D. Shiffman, L. Kordupel) regarding vendor payment analysis, including next steps
Turner, Cari	9/1/2025	1.7	Respond to various vendor negotiation questions from Company team
Turner, Cari	9/1/2025	0.8	Review and provide comments on updated vendor segmentation deck
Turner, Cari	9/1/2025	0.3	Call with C. Turner (A&M) and L. Callerio (A&M) to discuss certain vendor negotiation updates
Turner, Cari	9/1/2025	0.4	Review latest CIA (cash in advance) tracker and provide comments to tracking team

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Turner, Cari	9/1/2025	0.6	Prepare and respond to vendor management update for various advisors
Turner, Cari	9/1/2025	1.2	Review and provide recommendations on various supply trade agreement offers
Turner, Cari	9/1/2025	1.3	Review latest trade agreement tracker, follow-up with team on various vendors
Turner, Cari	9/1/2025	0.6	Call with Company and C. Turner, A. Shahbain, and N. Caruso (A&M) regarding vendor negotiation strategy
Warren, Joseph	9/1/2025	0.5	Review status of supplier negotiations that require lender consent for approval
Warren, Joseph	9/1/2025	0.4	Prepare for supplier calls scheduled for Tuesday, 9/2
Warren, Joseph	9/1/2025	0.4	Analyze two supplier situations relating to potential stop ship threats as of Monday, 9/1 and prepare next steps relating to the same
Warren, Joseph	9/1/2025	0.8	Participate on vendor escalation call with Company and A. Shahbain, L. Callerio, J. Warren, M. Schirle, and N. Caruso (A&M)
Warren, Joseph	9/1/2025	1.8	Analyze updates from Company purchasing team to ongoing vendor management issues as of Monday, 9/1 and provide feedback on the same
Zehetmair, Stefan	9/1/2025	1.8	Manage of central vendor escalation mailbox
Zehetmair, Stefan	9/1/2025	1.6	Support with AP reconciliation to prepare third Vendor payment according to trade agreement
Athreya, Abhi	9/2/2025	0.7	Update summary view of trade agreement terms and proposed payments for select vendors
Athreya, Abhi	9/2/2025	0.8	Quantify total prepetition payment amounts to select group of vendors
Athreya, Abhi	9/2/2025	1.1	Summarize proposed payments for select vendor against agreed trade agreement terms
Athreya, Abhi	9/2/2025	1.5	Summarize outstanding prepetition and post-petition accounts payable balance and expected weekly payments to determine go-forward accounts payable balances
Athreya, Abhi	9/2/2025	1.3	Reorganize summary view of payment table for select vendor to highlight invoice-level detail
Athreya, Abhi	9/2/2025	0.7	Reconcile payments to select vendor against agreed trade agreement terms and determine potential shortfall amounts
Athreya, Abhi	9/2/2025	0.7	Pull 'to be paid' prepetition invoices for select group of vendors to understand outstanding payment amounts
Athreya, Abhi	9/2/2025	0.5	Reorganize summary view of payment table for select vendor to highlight invoice-level detail and payment shortfall against trade agreement terms
Athreya, Abhi	9/2/2025	0.4	Review details of latest weekly trade agreement proof of payment reconciliation process
Athreya, Abhi	9/2/2025	0.4	Update summary view of proposed payments for select vendors to incorporate newest payment data

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Athreya, Abhi	9/2/2025	0.3	Review summary view of payment table for select vendor and make current with recent payments made through August
Athreya, Abhi	9/2/2025	0.2	Quantify prepetition payment amounts to select group of vendors to compare against Company expected payment amounts
Athreya, Abhi	9/2/2025	0.2	Update proposed payments breakout view for select group of vendors
Athreya, Abhi	9/2/2025	0.1	Review pay file for select vendor to understand total amount authorized
Athreya, Abhi	9/2/2025	0.1	Track and communicate prepetition spend for select vendor
Athreya, Abhi	9/2/2025	0.3	Update proposed payments for select vendors against agreed trade agreement terms to reflect latest information
Callerio, Lorenzo	9/2/2025	0.9	Draft a summary deck including the updated status of certain ongoing vendor negotiations
Callerio, Lorenzo	9/2/2025	2.5	Ensure consistent oversight of vendor correspondence by systematically reviewing incoming requests throughout the day. Emphasize prompt coordination and resolution
Callerio, Lorenzo	9/2/2025	0.7	Call with a Company buyer to develop a business case supporting the evaluation of a settlement proposal currently under discussion
Callerio, Lorenzo	9/2/2025	0.6	Participate in an internal call with S. Lieberman (K&E), R. Olivett (K&E) and the Company Purchasing to discuss certain negotiation strategies
Callerio, Lorenzo	9/2/2025	0.9	Review multiple reconciliation data and prepare a list of questions to be discussed with management
Callerio, Lorenzo	9/2/2025	0.9	Multiple calls with a Company buyer to prepare for a call with a vendor
Callerio, Lorenzo	9/2/2025	0.3	Call with C. Turner, A. Shahbain, L. Callerio, N. Caruso, M. Schirle, J. Warren (A&M), and K&E vendor management team regarding priority critical vendor issues as of Tuesday, 9/2
Callerio, Lorenzo	9/2/2025	1.0	Review and edit several trade agreements received from K&E before circulating them back to management for distribution
Callerio, Lorenzo	9/2/2025	0.9	Participate on vendor escalation call with Company and C. Turner, A. Shahbain, L. Callerio, J. Warren, M. Schirle and N. Caruso (A&M)
Callerio, Lorenzo	9/2/2025	0.6	Join the meeting with Alix Partners and the vendor to review and discuss the updated trade agreement terms
Callerio, Lorenzo	9/2/2025	0.6	Participate in a meeting with A. Shahbain (A&M), L. Callerio (A&M) and Alix Partners to discuss certain open trade agreements queued for lenders approval
Callerio, Lorenzo	9/2/2025	0.5	Attend a recurring vendor call to review and resolve outstanding accounts payable reconciliations
Callerio, Lorenzo	9/2/2025	0.3	Call with L. Callerio (A&M), M. Schirle (A&M), and N. Erlach (A&M) to review supplier reconciliation invoice detail and discuss next steps in the reconciliation process
Callerio, Lorenzo	9/2/2025	0.4	Call with the head of Company Purchasing to discuss certain open settlement negotiations
Callerio, Lorenzo	9/2/2025	0.5	Call with C. Turner and L. Callerio (A&M) to address certain key aspects of vendor negotiations

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Callerio, Lorenzo	9/2/2025	0.5	Call with C. Turner, A. Shahbain, L. Callerio, J. Warren, M. Schirle, N. Caruso, J. Cook, I. Fuetter and R. Draude (A&M) to discuss latest vendor negotiation updates and next steps
Callerio, Lorenzo	9/2/2025	0.6	Call with S. Lieberman (K&E) to discuss the legal approach to certain vendor negotiations
Caruso, Nicholas	9/2/2025	0.8	Review vendor contracts related to trade agreement negotiations
Caruso, Nicholas	9/2/2025	0.9	Prepare additional responses to vendor counterproposals of trade agreements
Caruso, Nicholas	9/2/2025	0.4	Discuss annual spend analysis with respect to vendors on CIA
Caruso, Nicholas	9/2/2025	1.1	Review certain vendors latest status on shipping and trade agreements
Caruso, Nicholas	9/2/2025	1.8	Review trade agreement requests from Company personnel and provide responses
Caruso, Nicholas	9/2/2025	0.9	Participate on vendor escalation call with Company and C. Turner, A. Shahbain, L. Callerio, J. Warren, M. Schirle and N. Caruso (A&M)
Caruso, Nicholas	9/2/2025	0.6	Review trade agreement proposal for certain vendors
Caruso, Nicholas	9/2/2025	0.5	Call with vendor and Company team to discuss trade agreement
Caruso, Nicholas	9/2/2025	2.1	Prepare summary of trade agreement negotiations and liquidity impacts for certain vendors
Caruso, Nicholas	9/2/2025	0.5	Call with C. Turner, A. Shahbain, L. Callerio, J. Warren, M. Schirle, N. Caruso, J. Cook, I. Fuetter and R. Draude (A&M) to discuss latest vendor negotiation updates and next steps
Caruso, Nicholas	9/2/2025	0.4	Respond to questions from Company personnel regarding final trade agreement for vendor
Caruso, Nicholas	9/2/2025	0.4	Review the most recent AP Aging Report thoroughly and ensure all entries are up to date
Caruso, Nicholas	9/2/2025	0.3	Call with C. Turner, A. Shahbain, L. Callerio, N. Caruso, M. Schirle, J. Warren (A&M), and K&E vendor management team regarding priority critical vendor issues as of Tuesday, 9/2
Caruso, Nicholas	9/2/2025	0.2	Call with K&E team regarding status of certain vendor trade agreement negotiations
Caruso, Nicholas	9/2/2025	0.5	Call with Company to discuss past due AP analysis
Caruso, Nicholas	9/2/2025	0.9	Review redline as proposed by vendor and coordinate response amongst Company, K&E and A&M teams
Cook, Jacob	9/2/2025	0.5	Call with J. Cook and L. Kordupel (A&M) regarding authorized vendor payments
Cook, Jacob	9/2/2025	0.8	Review of executed trade agreement payment schedules for trade agreements to be paid WE 9/5
Cook, Jacob	9/2/2025	1.4	Select invoices to be paid and application of FDM coding for email trade agreement payments WE 9/5

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Cook, Jacob	9/2/2025	1.1	Select invoices to be paid and application of FDM coding for trade agreement payments WE 9/5
Cook, Jacob	9/2/2025	0.5	Call with C. Turner, A. Shahbain, L. Callerio, J. Warren, M. Schirle, N. Caruso, J. Cook, I. Fuetter and R. Draude (A&M) to discuss latest vendor negotiation updates and next steps
Cook, Jacob	9/2/2025	0.7	Review of outstanding accounts payable for vendors with email trade agreements to be paid WE 9/5
Donoghue, Doug	9/2/2025	0.2	Research status of reconciliation for assigned vendors
Donoghue, Doug	9/2/2025	0.6	Coordinate with A&M team on vendor coverage
Donoghue, Doug	9/2/2025	0.4	Review and update contract status for vendor agreements
Draude, Richard	9/2/2025	2.7	Review and respond to vendor communication emails for 9/2 morning hours, update trackers accordingly (part I of II)
Draude, Richard	9/2/2025	1.7	Review and respond to vendor communication emails for 9/2 afternoon hours, update trackers accordingly (part I of II)
Draude, Richard	9/2/2025	2.2	Review and respond to vendor communication emails for 9/2 afternoon hours, update trackers accordingly (part II of II)
Draude, Richard	9/2/2025	1.9	Revise vendor management discussion materials for latest updates and comments from team leads
Draude, Richard	9/2/2025	0.5	Call with C. Turner, A. Shahbain, L. Callerio, J. Warren, M. Schirle, N. Caruso, J. Cook, I. Fuetter and R. Draude (A&M) to discuss latest vendor negotiation updates and next steps
Draude, Richard	9/2/2025	2.4	Review and respond to vendor communication emails for 9/2 morning hours, update trackers accordingly (part II of II)
Erlach, Nicole	9/2/2025	0.3	Correspond with A&M re: ETA requests from Company
Erlach, Nicole	9/2/2025	0.3	Call with L. Callerio (A&M), M. Schirle (A&M), and N. Erlach (A&M) to review supplier reconciliation invoice detail and discuss next steps in the reconciliation process
Erlach, Nicole	9/2/2025	0.5	Prepare daily update for Company re: reconciliation tracker and open high priority requests
Erlach, Nicole	9/2/2025	1.6	Correspond with Company purchasing managers re: supplier AP reconciliation requests
Erlach, Nicole	9/2/2025	1.7	Identify missing documentation across active reconciliation requests to coordinate receipt of missing data
Erlach, Nicole	9/2/2025	1.9	Verify supplier reconciliation tracker is consistent with the status of reconciliations and feedback from Company purchasing managers
Erlach, Nicole	9/2/2025	2.1	Review requests from Company purchasing managers to identify supplier reconciliation requests
Erlach, Nicole	9/2/2025	0.6	Call with M. Schirle (A&M), N. Erlach (A&M) and the Company to discuss the status of supplier AP reconciliations
Fuetter, Isaac	9/2/2025	1.9	Track incoming trade agreement communications, prepare draft trade agreements and maintain tracker with updated agreement status and documentation morning session on 9/2/2025 for week-ending 9/6/2025

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Fuetter, Isaac	9/2/2025	0.5	Call with C. Turner, A. Shahbain, L. Callerio, J. Warren, M. Schirle, N. Caruso, J. Cook, I. Fuetter and R. Draude (A&M) to discuss latest vendor negotiation updates and next steps
Fuetter, Isaac	9/2/2025	2.3	Track incoming trade agreement communications, prepare draft trade agreements and maintain tracker with updated agreement status and documentation afternoon session on 9/2/2025 for week-ending 9/6/2025
Fuetter, Isaac	9/2/2025	1.4	Track incoming trade agreement communications, prepare draft trade agreements and maintain tracker with updated agreement status and documentation evening session on 9/2/2025 for week-ending 9/6/2025
Grossi, Nick	9/2/2025	0.5	Discuss among N. Grossi, D. Webber, L. Postolos, L. Kordupel (A&M) regarding reconciliation of approved and executed vendor payments
Grossi, Nick	9/2/2025	1.4	Prepare business plan presentation materials
Grossi, Nick	9/2/2025	1.2	Call with Company Management, supply chain, purchasing, T. Simion (A&M), C. Turner (A&M), N. Grossi (A&M) and A. Shahbain (A&M) to discuss operational stability
Hill, Michael	9/2/2025	0.6	Update vendor tracker for updated reconciliation from the company
Hill, Michael	9/2/2025	1.7	Investigate weekly vendor spend for Europe to analyze potential duplicate payments
Hill, Michael	9/2/2025	1.6	Investigate weekly vendor spend for North America to analyze potential duplicate payments
Hill, Michael	9/2/2025	0.4	Investigate vendor for the vendor spend occurring during the bankruptcy
Hill, Michael	9/2/2025	1.2	Working with payment team to obtain proof of payments for certain vendors
Hill, Michael	9/2/2025	1.1	Track proof of payments arriving for Trade Agreement vendors
Kordupel, Lewis	9/2/2025	0.5	Call with J. Cook and L. Kordupel (A&M) regarding authorized vendor payments
Kordupel, Lewis	9/2/2025	2.7	Analyze NAFTA disbursements by vendor for purposes of the vendor payment analysis
Kordupel, Lewis	9/2/2025	2.4	Prepare updates to naming conventions in the NAFTA vendor database
Kordupel, Lewis	9/2/2025	1.3	Continue analysis of NAFTA disbursements by vendor for purposes of the vendor payment analysis
Kordupel, Lewis	9/2/2025	0.5	Discuss among N. Grossi, D. Webber, L. Postolos, L. Kordupel (A&M) regarding reconciliation of approved and executed vendor payments
Kordupel, Lewis	9/2/2025	2.8	Analyze authorized vendor payments in the NAFTA region for purposes of identifying unreconciled differences
Kordupel, Lewis	9/2/2025	2.3	Continue analysis of authorized vendor payments in the NAFTA region for purposes of identifying unreconciled differences

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O'Toole, Colin	9/2/2025	1.4	Revise vendor segmentation analysis to reflect new dataset received from the Company, reconcile existing master data to new master dataset, identified ~6,600 new vendors to be added to master dataset
O'Toole, Colin	9/2/2025	0.8	Call with C. Turner, A. Shahbain and C. O'Toole (A&M) with Company to review changes to vendor segmentation, critical vendor overview and lender consent required decks
O'Toole, Colin	9/2/2025	2.4	Perform update to Vendor segmentation master dataset to update and revise sub-mappings for new vendors and associated data fields
O'Toole, Colin	9/2/2025	1.1	Revise vendor segmentation criteria and associated formula to ensure all new vendors are mapped appropriately and consistently with previous shared analyses
Pacheco, Santiago	9/2/2025	0.4	Call with J. Warren (A&M), G. Shibata (A&M) and S. Pacheco (A&M) and the Company to clarify trade agreement process
Pacheco, Santiago	9/2/2025	0.4	Call with T. Simion (A&M), B. Weiland (A&M), A. Shahbain (A&M), M. Schirle (A&M), G. Shibata (A&M) and S. Pacheco (A&M) to discuss key topics on the operations in Mexico
Pacheco, Santiago	9/2/2025	0.4	Call with J. Warren (A&M), G. Shibata (A&M) and S. Pacheco (A&M) to discuss supplier management topics for the Mexico operations
Postolos, Lucas	9/2/2025	0.5	Discuss among N. Grossi, D. Webber, L. Postolos, L. Kordupel (A&M) regarding reconciliation of approved and executed vendor payments
Postolos, Lucas	9/2/2025	0.4	Research into manual payments in North American region to support reconciliation of approved and executed vendor payments
Schirle, Mattie	9/2/2025	0.9	Prepare trade agreement summary for lender review
Schirle, Mattie	9/2/2025	0.8	Follow-up call with Company to discuss trade agreement negotiation
Schirle, Mattie	9/2/2025	0.8	Revise trade agreement for latest round of negotiations
Schirle, Mattie	9/2/2025	0.6	Participate in call with Company to discuss logistics issues and vendor escalations
Schirle, Mattie	9/2/2025	0.3	Call with C. Turner, A. Shahbain, L. Callerio, N. Caruso, M. Schirle, J. Warren (A&M), and K&E vendor management team regarding priority critical vendor issues as of Tuesday, 9/2
Schirle, Mattie	9/2/2025	0.9	Participate on vendor escalation call with Company and C. Turner, A. Shahbain, L. Callerio, J. Warren, M. Schirle and N. Caruso (A&M)
Schirle, Mattie	9/2/2025	2.7	Review open AP and draft email trade agreements for set of vendors
Schirle, Mattie	9/2/2025	0.7	Participate in call with Company to strategize trade agreement discussion
Schirle, Mattie	9/2/2025	0.6	Participate in call with Company and vendor to negotiate trade agreement
Schirle, Mattie	9/2/2025	0.6	Call with M. Schirle (A&M), N. Erlach (A&M) and the Company to discuss the status of supplier AP reconciliations
Schirle, Mattie	9/2/2025	0.6	Review open AP and draft trade agreement for vendor

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Schirle, Mattie	9/2/2025	0.5	Participate in call with Company and vendor to discuss trade agreement
Schirle, Mattie	9/2/2025	0.5	Call with C. Turner, A. Shahbain, L. Callerio, J. Warren, M. Schirle, N. Caruso, J. Cook, I. Fuetter and R. Draude (A&M) to discuss latest vendor negotiation updates and next steps
Schirle, Mattie	9/2/2025	1.2	Review and revise vendor management tracker for notes from vendor discussions this week
Schirle, Mattie	9/2/2025	0.4	Participate in call with Vendor and Company to discuss trade agreement
Schirle, Mattie	9/2/2025	2.3	Review reconciliation tracker and status updates and provide comments
Schirle, Mattie	9/2/2025	0.3	Call with L. Callerio (A&M), M. Schirle (A&M), and N. Erlach (A&M) to review supplier reconciliation invoice detail and discuss next steps in the reconciliation process
Schirle, Mattie	9/2/2025	0.4	Call with T. Simion (A&M), B. Weiland (A&M), A. Shahbain (A&M), M. Schirle (A&M), G. Shibata (A&M) and S. Pacheco (A&M) to discuss key topics on the operations in Mexico
Shahbain, Abraham	9/2/2025	0.3	Call with C. Turner, A. Shahbain, L. Callerio, N. Caruso, M. Schirle, J. Warren (A&M), and K&E vendor management team regarding priority critical vendor issues as of Tuesday, 9/2
Shahbain, Abraham	9/2/2025	0.4	Call with A. Shahbain (A&M) and J. Warren (A&M) regarding priority vendor management presentations to prepare for the lender advisors
Shahbain, Abraham	9/2/2025	0.4	Call with T. Simion (A&M), B. Weiland (A&M), A. Shahbain (A&M), M. Schirle (A&M), G. Shibata (A&M) and S. Pacheco (A&M) to discuss key topics on the operations in Mexico
Shahbain, Abraham	9/2/2025	0.5	Call with C. Turner, A. Shahbain, L. Callerio, J. Warren, M. Schirle, N. Caruso, J. Cook, I. Fuetter and R. Draude (A&M) to discuss latest vendor negotiation updates and next steps
Shahbain, Abraham	9/2/2025	0.6	Call with A. Shahbain (A&M), J. Warren (A&M), and the Company regarding certain division pending trade agreements and next steps relating to the same
Shahbain, Abraham	9/2/2025	0.9	Participate on vendor escalation call with Company and C. Turner, A. Shahbain, L. Callerio, J. Warren, M. Schirle and N. Caruso (A&M)
Shahbain, Abraham	9/2/2025	1.9	Respond to email related to vendor escalations and payment requests
Shahbain, Abraham	9/2/2025	0.8	Call with C. Turner, A. Shahbain and C. O'Toole (A&M) with Company to review changes to vendor segmentation, critical vendor overview and lender consent required decks
Shahbain, Abraham	9/2/2025	0.6	Participate in a meeting with A. Shahbain (A&M), L. Callerio (A&M) and Alix Partners to discuss certain open trade agreements queued for lenders approval
Shahbain, Abraham	9/2/2025	1.2	Call with Company Management, supply chain, purchasing, T. Simion (A&M), C. Turner (A&M), N. Grossi (A&M) and A. Shahbain (A&M) to discuss operational stability
Shahbain, Abraham	9/2/2025	1.2	Review and respond to emails on trade agreement requests and proposals
Shahbain, Abraham	9/2/2025	0.6	Call with Company purchasing, C. Turner (A&M), T. Simion (A&M), and A. Shahbain (A&M) to discuss operational planning

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Professional	Date	Hours	Activity
Shibata, Gerardo Yukio	9/2/2025	0.4	Call with J. Warren (A&M), G. Shibata (A&M) and S. Pacheco (A&M) to discuss supplier management topics for the Mexico operations
Shibata, Gerardo Yukio	9/2/2025	0.7	Conference call with Company and G. Shibata (A&M) to discuss the status of the logistics vendors, issues, urgent topics, etc
Shibata, Gerardo Yukio	9/2/2025	0.4	Call with T. Simion (A&M), B. Weiland (A&M), A. Shahbain (A&M), M. Schirle (A&M), G. Shibata (A&M) and S. Pacheco (A&M) to discuss key topics on the operations in Mexico
Shibata, Gerardo Yukio	9/2/2025	0.4	Call with J. Warren (A&M), G. Shibata (A&M) and S. Pacheco (A&M) and the Company to clarify trade agreement process
Shiffman, David	9/2/2025	0.4	Review prior week's CIA payment data
Simion, Tony	9/2/2025	0.4	Call with T. Simion (A&M), B. Weiland (A&M), A. Shahbain (A&M), M. Schirle (A&M), G. Shibata (A&M) and S. Pacheco (A&M) to discuss key topics on the operations in Mexico
Simion, Tony	9/2/2025	1.2	Call with Company Management, supply chain, purchasing, T. Simion (A&M), C. Turner (A&M), N. Grossi (A&M) and A. Shahbain (A&M) to discuss operational stability
Simion, Tony	9/2/2025	0.6	Call with Company purchasing, C. Turner (A&M), T. Simion (A&M), and A. Shahbain (A&M) to discuss operational planning
Turner, Cari	9/2/2025	1.4	Review latest trade agreement tracker, follow-up with team on various vendors
Turner, Cari	9/2/2025	1.1	Review updated vendor management reporting package
Turner, Cari	9/2/2025	1.2	Prepare and respond to vendor management update for various advisors
Turner, Cari	9/2/2025	1.1	Respond to various vendor negotiation questions from Company team
Turner, Cari	9/2/2025	0.3	Call with C. Turner, A. Shahbain, L. Callerio, N. Caruso, M. Schirle, J. Warren (A&M), and K&E vendor management team regarding priority critical vendor issues as of Tuesday, 9/2
Turner, Cari	9/2/2025	0.5	Call with C. Turner and L. Callerio (A&M) to address certain key aspects of vendor negotiations
Turner, Cari	9/2/2025	0.5	Call with C. Turner, A. Shahbain, L. Callerio, J. Warren, M. Schirle, N. Caruso, J. Cook, I. Fuetter and R. Draude (A&M) to discuss latest vendor negotiation updates and next steps
Turner, Cari	9/2/2025	0.6	Call with Company purchasing, C. Turner (A&M), T. Simion (A&M), and A. Shahbain (A&M) to discuss operational planning
Turner, Cari	9/2/2025	0.6	Review latest CIA (cash in advance) tracker and provide comments to tracking team
Turner, Cari	9/2/2025	0.8	Call with C. Turner, A. Shahbain and C. O'Toole (A&M) with Company to review changes to vendor segmentation, critical vendor overview and lender consent required decks
Turner, Cari	9/2/2025	0.9	Participate on vendor escalation call with Company and C. Turner, A. Shahbain, L. Callerio, J. Warren, M. Schirle and N. Caruso (A&M)
Turner, Cari	9/2/2025	1.2	Call with Company Management, supply chain, purchasing, T. Simion (A&M), C. Turner (A&M), N. Grossi (A&M) and A. Shahbain (A&M) to discuss operational stability

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Professional	Date	Hours	Activity
Warren, Joseph	9/2/2025	0.9	Participate on vendor escalation call with Company and C. Turner, A. Shahbain, L. Callerio, J. Warren, M. Schirle and N. Caruso (A&M)
Warren, Joseph	9/2/2025	0.4	Analyze certain supplier reconciliation and prepare draft email trade agreement relating to the same
Warren, Joseph	9/2/2025	0.5	Call with C. Turner, A. Shahbain, L. Callerio, J. Warren, M. Schirle, N. Caruso, J. Cook, I. Fuetter and R. Draude (A&M) to discuss latest vendor negotiation updates and next steps
Warren, Joseph	9/2/2025	0.2	Analyze three ongoing trade agreement negotiations for revisions to prepetition amounts owed, coordinating with Company team regarding the same
Warren, Joseph	9/2/2025	0.5	Prepare list of next steps for certain division suppliers and coordinate with Company regarding the same
Warren, Joseph	9/2/2025	0.6	Call with A. Shahbain (A&M), J. Warren (A&M), and the Company regarding certain division pending trade agreements and next steps relating to the same
Warren, Joseph	9/2/2025	0.6	Analyze status of five priority vendor management items as of Tuesday, 9/2 and develop next step plans to resolve relating to the same
Warren, Joseph	9/2/2025	0.3	Call with C. Turner, A. Shahbain, L. Callerio, N. Caruso, M. Schirle, J. Warren (A&M), and K&E vendor management team regarding priority critical vendor issues as of Tuesday, 9/2
Warren, Joseph	9/2/2025	1.3	Analyze status of twelve priority vendor management items as of Tuesday, 9/2 and develop next step plans to resolve relating to the same
Warren, Joseph	9/2/2025	1.1	Analyze status of eight priority vendor management items as of Tuesday, 9/2 and develop next step plans to resolve relating to the same
Warren, Joseph	9/2/2025	1.1	Prepare supplier assessment presentation for certain vendor in ongoing negotiations
Warren, Joseph	9/2/2025	1.1	Analyze status of seven priority vendor management items as of Tuesday, 9/2 and develop next step plans to resolve relating to the same
Warren, Joseph	9/2/2025	0.9	Analyze status of six priority vendor management items as of Tuesday, 9/2 and develop next step plans to resolve relating to the same
Warren, Joseph	9/2/2025	0.6	Prepare for and participate in discussion with S. Lieberman (K&E) and the Company team regarding certain supplier trade agreement negotiation status
Warren, Joseph	9/2/2025	0.2	Prepare for supplier calls scheduled for Wednesday, 9/3
Warren, Joseph	9/2/2025	0.1	Coordinate with Company team regarding latest update on certain supplier threatening to not perform due to prepetition amounts owed
Warren, Joseph	9/2/2025	0.3	Prepare outline of presentation on certain division's suppliers requested by lenders and lender's advisors
Warren, Joseph	9/2/2025	0.4	Finalize email trade agreement offer for certain supplier and deliver to supplier
Warren, Joseph	9/2/2025	0.2	Analyze request from Company team relating to new supplier issue and provide feedback on the same

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Professional	Date	Hours	Activity
Warren, Joseph	9/2/2025	0.2	Analyze situation involving certain supplier with an executed trade agreement demanding cash in advance payment and coordinate with Company team regarding the same
Warren, Joseph	9/2/2025	0.2	Prepare preliminary supplier assessment for certain vendor in ongoing trade agreement negotiations
Warren, Joseph	9/2/2025	0.3	Analyze updates from Company purchasing team to ongoing vendor management issues as of Tuesday, 9/2 and provide feedback on the same
Warren, Joseph	9/2/2025	0.4	Call with A. Shahbain (A&M) and J. Warren (A&M) regarding priority vendor management presentations to prepare for the lender advisors
Warren, Joseph	9/2/2025	0.4	Call with J. Warren (A&M), G. Shibata (A&M) and S. Pacheco (A&M) and the Company to clarify trade agreement process
Warren, Joseph	9/2/2025	0.4	Call with J. Warren (A&M), G. Shibata (A&M) and S. Pacheco (A&M) to discuss supplier management topics for the Mexico operations
Webber, Dan	9/2/2025	0.5	Discuss among N. Grossi, D. Webber, L. Postolos, L. Kordupel (A&M) regarding reconciliation of approved and executed vendor payments
Weiland, Brad	9/2/2025	0.4	Call with T. Simion (A&M), B. Weiland (A&M), A. Shahbain (A&M), M. Schirle (A&M), G. Shibata (A&M) and S. Pacheco (A&M) to discuss key topics on the operations in Mexico
Zehetmair, Stefan	9/2/2025	1.6	Manage of central vendor escalation mailbox
Zehetmair, Stefan	9/2/2025	0.6	Support with AP reconciliation to prepare third Vendor payment according to trade agreement
Athreya, Abhi	9/3/2025	0.2	Review updates to weekly pay proposal
Athreya, Abhi	9/3/2025	1.6	Create summary view and analysis of combined payment actuals, payment proposals, and accounts payable balance data for select vendor
Athreya, Abhi	9/3/2025	1.1	Analyze Company payment actuals, payment proposals, and accounts payable balance data for select vendors
Athreya, Abhi	9/3/2025	0.9	Pull and organize Company payment actuals, payment proposals, and accounts payable balance data for select vendors
Athreya, Abhi	9/3/2025	0.1	Pull payment and accounts payable data related to select vendors
Athreya, Abhi	9/3/2025	0.2	Review of cash in advance spend and historical spend
Athreya, Abhi	9/3/2025	0.3	Summarize information related to expected trade agreement installments for select vendor
Athreya, Abhi	9/3/2025	0.6	Meeting with J. Warren and A. Athreya (A&M) to discuss to-do items related to trade agreement and payments actuals reconciliation for select vendors
Athreya, Abhi	9/3/2025	0.3	Review cash in advance payments and trailing twelve months spend reconciliation
Callerio, Lorenzo	9/3/2025	0.4	Lead a call with Company Purchasing, Alix and a vendor to negotiate a settlement agreement

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Callerio, Lorenzo	9/3/2025	0.6	Meeting with A. Shahbain and L. Callerio (A&M) to discuss the revised disbursements forecast analysis scenarios
Callerio, Lorenzo	9/3/2025	0.4	Participate in a call with N. Erlach (A&M) and L. Callerio (A&M) and the Company team re: status of certain prepetition AP reconciliations
Callerio, Lorenzo	9/3/2025	0.7	Call with a Company buyer to discuss the status of the ongoing negotiations
Callerio, Lorenzo	9/3/2025	0.7	Call with Company Purchasing to discuss the updated terms of a settlement agreement
Callerio, Lorenzo	9/3/2025	0.6	Participate in a call with N. Argentieri (K&E), S. Lieberman (K&E) and a vendor's legal counsel to discuss an open settlement agreement
Callerio, Lorenzo	9/3/2025	0.6	Participate on an internal meeting with Company Purchasing to review and discuss a business case
Callerio, Lorenzo	9/3/2025	0.5	Call with Company purchasing, C. Turner (A&M), N. Caruso (A&M), L. Callerio (A&M), and A. Shahbain (A&M) to discuss vendor negotiation strategy
Callerio, Lorenzo	9/3/2025	0.4	Call with C. Turner and L. Callerio (A&M) to discuss details on certain vendor negotiation status
Callerio, Lorenzo	9/3/2025	0.4	Participate on a call with E. Swager (K&E), S. Lieberman (K&E) and M. Wakefield (Alix) to discuss a trade agreement draft
Callerio, Lorenzo	9/3/2025	0.5	Call with C. Turner, A. Shahbain, L. Callerio, J. Warren, M. Schirle, N. Caruso, J. Cook, I. Fuetter and R. Draude (A&M) to discuss vendor negotiation updates and next steps
Callerio, Lorenzo	9/3/2025	0.9	Participate in a call with a vendor to discuss a potential settlement agreement
Callerio, Lorenzo	9/3/2025	1.6	Edit and update multiple trade agreements received from K&E before circulating them to management
Callerio, Lorenzo	9/3/2025	1.0	Participate on vendor escalation call with Company and C. Turner, L. Callerio, J. Warren, M. Schirle and N. Caruso (A&M)
Callerio, Lorenzo	9/3/2025	0.4	Call with S. Lieberman (A&M) to review the updated version of a trade agreement before circulating it to a vendor
Callerio, Lorenzo	9/3/2025	0.4	Participate in a recurring vendor call to review and resolve outstanding accounts payable reconciliation issues
Callerio, Lorenzo	9/3/2025	0.5	Participate in a meeting with Company Legal and Purchasing teams, E. Swager and S. Lieberman (K&E), C. Turner, T. Simion, and L. Callerio (A&M) to review a vendor trade agreement prior to its circulation
Callerio, Lorenzo	9/3/2025	0.5	Join a call with Company Purchasing and the Company team to discuss certain open reconciliations
Callerio, Lorenzo	9/3/2025	0.5	Prepare for and participate in call with Alix and A. Shahbain, L. Callerio, and N. Caruso (A&M) regarding certain supplier negotiations
Callerio, Lorenzo	9/3/2025	1.4	Review and edit the reconciliation data received from the team to respond to certain questions receive from vendors
Callerio, Lorenzo	9/3/2025	2.2	Monitor and manage vendor communications throughout the day to ensure timely responses and effective resolution of inquiries. Prioritize clear coordination to maintain consistency and avoid delays
Caruso, Nicholas	9/3/2025	0.9	Review and respond to questions from Company team regarding vendor counterproposals

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Caruso, Nicholas	9/3/2025	0.5	Prepare for and participate in call with Alix and A. Shahbain, L. Callerio, and N. Caruso (A&M) regarding certain supplier negotiations
Caruso, Nicholas	9/3/2025	0.5	Prepare for and participate in call with Company, K&E and vendor regarding trade agreement negotiation
Caruso, Nicholas	9/3/2025	1.1	Draft trade agreements and provide summary of negotiation for certain vendor
Caruso, Nicholas	9/3/2025	0.5	Prepare for and participate in call with Company and vendor regarding trade agreement negotiation
Caruso, Nicholas	9/3/2025	1.0	Participate on vendor escalation call with Company and C. Turner, L. Callerio, J. Warren, M. Schirle and N. Caruso (A&M)
Caruso, Nicholas	9/3/2025	0.5	Call with Company N. Caruso and A. Shahbain (A&M) team regarding vendor strategy and current status of trade agreements
Caruso, Nicholas	9/3/2025	0.6	Prepare for and participate call with Company, SVP, Alix, and T. Simion, C. Turner, A. Shahbain, and N. Caruso (A&M) regarding supplier negotiation strategy and current status
Caruso, Nicholas	9/3/2025	0.5	Prepare for and participate in call with Company, K&E teams regarding supplier negotiations
Caruso, Nicholas	9/3/2025	0.7	Review vendor trade agreement proposal and provide response
Caruso, Nicholas	9/3/2025	2.4	Assess liquidity impact of multiple trade agreement proposals
Caruso, Nicholas	9/3/2025	1.6	Review and respond to additional questions from Company team regarding vendor counterproposals
Caruso, Nicholas	9/3/2025	1.4	Prepare trade agreements for certain vendors and share with Company team
Caruso, Nicholas	9/3/2025	0.8	Prepare communications to various Company personnel related to certain vendors and trade agreements
Caruso, Nicholas	9/3/2025	0.5	Call with C. Turner, A. Shahbain, L. Callerio, J. Warren, M. Schirle, N. Caruso, J. Cook, I. Fuetter and R. Draude (A&M) to discuss vendor negotiation updates and next steps
Caruso, Nicholas	9/3/2025	1.7	Summarize status of near term critical vendors for Company team
Cook, Jacob	9/3/2025	0.5	Call with C. Turner, A. Shahbain, L. Callerio, J. Warren, M. Schirle, N. Caruso, J. Cook, I. Fuetter and R. Draude (A&M) to discuss vendor negotiation updates and next steps
Cook, Jacob	9/3/2025	1.2	Review of ad hoc Company purchasing team requests for emergency payments
Cook, Jacob	9/3/2025	0.8	Update FDM actuals reporting structure for WE 8/29 based on internal A&M feedback
Donoghue, Doug	9/3/2025	0.4	Review correspondence from vendor re: TA, coordinate with A&M team
Donoghue, Doug	9/3/2025	0.2	Analyze status of trade deals, correspondence re: same
Draude, Richard	9/3/2025	2.4	Review and respond to vendor communication emails for 9/3 afternoon hours, update trackers accordingly (part II of II)

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Draude, Richard	9/3/2025	0.5	Call with Company and a supplier to further discuss trade agreement negotiations
Draude, Richard	9/3/2025	0.5	Call with C. Turner, A. Shahbain, L. Callerio, J. Warren, M. Schirle, N. Caruso, J. Cook, I. Fuetter and R. Draude (A&M) to discuss vendor negotiation updates and next steps
Draude, Richard	9/3/2025	0.9	Review and respond to vendor communication emails for 9/3 morning hours, update trackers accordingly (part I of II)
Draude, Richard	9/3/2025	1.8	Review and respond to vendor communication emails for 9/3 afternoon hours, update trackers accordingly (part I of II)
Draude, Richard	9/3/2025	1.6	Review and respond to vendor communication emails for 9/3 morning hours, update trackers accordingly (part II of II)
Erlach, Nicole	9/3/2025	0.7	Review requests from Company purchasing managers to advance the reconciliation process
Erlach, Nicole	9/3/2025	0.4	Participate in a call with N. Erlach (A&M) and L. Callerio (A&M) and the Company team re: status of certain prepetition AP reconciliations
Erlach, Nicole	9/3/2025	0.6	Prepare daily update for Company re: reconciliation tracker and open high priority requests
Erlach, Nicole	9/3/2025	1.8	Review correspondences from Company purchasing managers to capture reconciliation requests and respond to various inquiries
Erlach, Nicole	9/3/2025	1.9	Correspond with Company purchasing managers re: supplier AP reconciliation requests
Erlach, Nicole	9/3/2025	1.4	Review completed reconciliations from Company to identify outstanding items and next steps in the reconciliation process
Erlach, Nicole	9/3/2025	1.6	Monitor reconciliation progress and follow up with Company on ongoing status
Erlach, Nicole	9/3/2025	1.1	Maintain reconciliation tracker accuracy to support coordination between A&M and the Company
Erlach, Nicole	9/3/2025	0.4	Call with Company team to discuss progress of supplier reconciliations and align on next steps to finalize the reconciliation
Fuetter, Isaac	9/3/2025	1.3	Track incoming trade agreement communications, prepare draft trade agreements and maintain tracker with updated agreement status and documentation morning session on 9/3/2025 for week-ending 9/6/2025
Fuetter, Isaac	9/3/2025	2.1	Track incoming trade agreement communications, prepare draft trade agreements and maintain tracker with updated agreement status and documentation evening session on 9/3/2025 for week-ending 9/6/2025
Fuetter, Isaac	9/3/2025	1.7	Track incoming trade agreement communications, prepare draft trade agreements and maintain tracker with updated agreement status and documentation afternoon session on 9/3/2025 for week-ending 9/6/2025
Fuetter, Isaac	9/3/2025	0.5	Call with C. Turner, A. Shahbain, L. Callerio, J. Warren, M. Schirle, N. Caruso, J. Cook, I. Fuetter and R. Draude (A&M) to discuss vendor negotiation updates and next steps
Grossi, Nick	9/3/2025	0.5	Coordinate vendor management materials

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Hill, Michael	9/3/2025	0.7	Investigate vendor for regional spend during the bankruptcy
Hill, Michael	9/3/2025	1.2	Track proof of payments arriving for Trade Agreement vendors
Hill, Michael	9/3/2025	1.6	Update vendor reconciliation tracker for updated material from the company
Kordupel, Lewis	9/3/2025	2.7	Analyze authorized vendor payments by week for the vendor payment analysis
Kordupel, Lewis	9/3/2025	0.8	Analyze unreconciled NAFTA payment variances and communicate with team
Kordupel, Lewis	9/3/2025	1.8	Continue analysis of authorized vendor payments by week for the vendor payment analysis
Kordupel, Lewis	9/3/2025	2.8	Continue analysis of weekly disbursements by vendor for purposes of the vendor payment analysis
Kordupel, Lewis	9/3/2025	2.8	Prepare analysis of weekly disbursements by vendor for purposes of the vendor payment analysis
Kordupel, Lewis	9/3/2025	2.8	Analyze vendor naming for purposes of mapping vendor payments to disbursements
Korol, Sammy	9/3/2025	0.8	Meeting with D. Shiffman, H. Waismann, and S. Korol (A&M) to build a summary of global vendor payment procedures, illustrating pre-petition obligations and trade agreements in the EMEA and NAFTA regions
Korol, Sammy	9/3/2025	0.7	Meeting with D. Shiffman, H. Waismann, and S. Korol (A&M) to develop a workflow summary of current tracking for pre and post-petition vendor payments in the LATAM and APAC regions
Korol, Sammy	9/3/2025	0.6	Meeting with D. Shiffman, H. Waismann, and S. Korol (A&M) to review global vendor payment procedures, breaking down the Company's allocation responsibility and A&M's review requirements
Korol, Sammy	9/3/2025	0.4	Meeting with D. Shiffman, H. Waismann, and S. Korol (A&M) to create an outline of the current vendor disbursement approval process in the EMEA and NAFTA regions
O'Toole, Colin	9/3/2025	2.6	Create deck comparing A&M and Alix partners vendor segments, strategy for percentage payable at emergence, settlement at emergence, strategy for months to pay prepetition amounts, and acceptable settlement for months to pay prepetition amounts
O'Toole, Colin	9/3/2025	2.8	Update vendor segmentation tables linked to master vendor dataset to include ~6,600 new vendors and associated spend/qualitative fields
Schirle, Mattie	9/3/2025	1.2	Review trade agreement draft and revise for latest updates
Schirle, Mattie	9/3/2025	1.0	Participate on vendor escalation call with Company and C. Turner, L. Callerio, J. Warren, M. Schirle and N. Caruso (A&M)
Schirle, Mattie	9/3/2025	0.9	Negotiate trade agreement with vendor and Company
Schirle, Mattie	9/3/2025	1.3	Review vendor's contract and correspond with Company on next steps
Schirle, Mattie	9/3/2025	0.6	Participate in pre-call with Company to prepare for trade agreement negotiation

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Schirle, Mattie	9/3/2025	0.6	Participate in call with Company to discuss trade agreement and latest reconciliation
Schirle, Mattie	9/3/2025	0.4	Update trade agreements based on negotiations from today
Schirle, Mattie	9/3/2025	0.6	Participate in call with Company to discuss trade agreement
Schirle, Mattie	9/3/2025	1.3	Correspond with Company on trade agreements
Schirle, Mattie	9/3/2025	1.1	Review rounds of negotiations and update trade agreements
Schirle, Mattie	9/3/2025	0.5	Call with C. Turner, A. Shahbain, L. Callerio, J. Warren, M. Schirle, N. Caruso, J. Cook, I. Fuetter and R. Draude (A&M) to discuss vendor negotiation updates and next steps
Schirle, Mattie	9/3/2025	0.5	Participate in call with Company to review vendor statuses and open trade agreements
Schirle, Mattie	9/3/2025	2.7	Review vendor management inbox and correspond to Company on requests
Schirle, Mattie	9/3/2025	2.4	Review and draft email agreements for set of vendors
Schirle, Mattie	9/3/2025	0.4	Participate in call with Company and vendor to discuss reconciliation
Shahbain, Abraham	9/3/2025	1.8	Review and update lender overview slides based on latest vendor negotiations
Shahbain, Abraham	9/3/2025	0.5	Call with Company N. Caruso and A. Shahbain (A&M) team regarding vendor strategy and current status of trade agreements
Shahbain, Abraham	9/3/2025	0.5	Call with Company purchasing, C. Turner (A&M), N. Caruso (A&M), L. Callerio (A&M), and A. Shahbain (A&M) to discuss vendor negotiation strategy
Shahbain, Abraham	9/3/2025	0.5	Call with Company purchasing, C. Turner (A&M), T. Simion (A&M), and A. Shahbain (A&M) to discuss operating stability actions
Shahbain, Abraham	9/3/2025	0.5	Prepare for and participate in call with Alix and A. Shahbain, L. Callerio, and N. Caruso (A&M) regarding certain supplier negotiations
Shahbain, Abraham	9/3/2025	0.6	Meeting with A. Shahbain and L. Callerio (A&M) to discuss the revised disbursements forecast analysis scenarios
Shahbain, Abraham	9/3/2025	0.6	Prepare for and participate call with Company, SVP, Alix, and T. Simion, C. Turner, A. Shahbain, and N. Caruso (A&M) regarding supplier negotiation strategy and current status
Shahbain, Abraham	9/3/2025	0.6	Review and distribute update presentation on trade agreement status and updates
Shahbain, Abraham	9/3/2025	0.6	Call with Company purchasing on open actions items related to operational stability
Shahbain, Abraham	9/3/2025	0.8	Review and update slides for payment processing
Shahbain, Abraham	9/3/2025	1.7	Respond to email related to vendor escalations and payment requests

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Shahbain, Abraham	9/3/2025	0.3	Call with A. Shahbain (A&M) and J. Warren (A&M) regarding two priority vendor management negotiations and next steps relating to the same
Shahbain, Abraham	9/3/2025	1.1	Review and respond to emails on trade agreement requests and proposals
Shahbain, Abraham	9/3/2025	0.5	Call with C. Turner, A. Shahbain, L. Callerio, J. Warren, M. Schirle, N. Caruso, J. Cook, I. Fuetter and R. Draude (A&M) to discuss vendor negotiation updates and next steps
Shiffman, David	9/3/2025	0.4	Meeting with D. Shiffman, H. Waismann, and S. Korol (A&M) to create an outline of the current vendor disbursement approval process in the EMEA and NAFTA regions
Shiffman, David	9/3/2025	0.6	Meeting with D. Shiffman, H. Waismann, and S. Korol (A&M) to review global vendor payment procedures, breaking down the Company's allocation responsibility and A&M's review requirements
Shiffman, David	9/3/2025	0.7	Meeting with D. Shiffman, H. Waismann, and S. Korol (A&M) to develop a workflow summary of current tracking for pre and post-petition vendor payments in the LATAM and APAC regions
Shiffman, David	9/3/2025	0.8	Meeting with D. Shiffman, H. Waismann, and S. Korol (A&M) to build a summary of global vendor payment procedures, illustrating pre-petition obligations and trade agreements in the EMEA and NAFTA regions
Shiffman, David	9/3/2025	0.8	Correspond with A&M vendor team regarding timing of post-petition payments in Japan and related analysis
Simion, Tony	9/3/2025	0.5	Call with Company purchasing, C. Turner (A&M), T. Simion (A&M), and A. Shahbain (A&M) to discuss operating stability actions
Simion, Tony	9/3/2025	0.6	Prepare for and participate call with Company, SVP, Alix, and T. Simion, C. Turner, A. Shahbain, and N. Caruso (A&M) regarding supplier negotiation strategy and current status
Simion, Tony	9/3/2025	0.5	Participate in a meeting with Company Legal and Purchasing teams, E. Swager and S. Lieberman (K&E), C. Turner, T. Simion, and L. Callerio (A&M) to review a vendor trade agreement prior to its circulation
Turner, Cari	9/3/2025	0.4	Call with C. Turner and L. Callerio (A&M) to discuss details on certain vendor negotiation status
Turner, Cari	9/3/2025	0.3	Review call log to ensure vendor related escalations are handled promptly
Turner, Cari	9/3/2025	0.5	Participate in a meeting with Company Legal and Purchasing teams, E. Swager and S. Lieberman (K&E), C. Turner, T. Simion, and L. Callerio (A&M) to review a vendor trade agreement prior to its circulation
Turner, Cari	9/3/2025	0.4	Review latest CIA (cash in advance) tracker and provide comments to tracking team
Turner, Cari	9/3/2025	0.5	Call with C. Turner, A. Shahbain, L. Callerio, J. Warren, M. Schirle, N. Caruso, J. Cook, I. Fuetter and R. Draude (A&M) to discuss vendor negotiation updates and next steps
Turner, Cari	9/3/2025	1.0	Participate on vendor escalation call with Company and C. Turner, L. Callerio, J. Warren, M. Schirle and N. Caruso (A&M)
Turner, Cari	9/3/2025	0.3	Call with C. Turner (A&M) and J. Warren (A&M) regarding trade agreement scenarios and solutions for certain supplier

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Turner, Cari	9/3/2025	0.5	Call with Company purchasing, C. Turner (A&M), N. Caruso (A&M), L. Callerio (A&M), and A. Shahbain (A&M) to discuss vendor negotiation strategy
Turner, Cari	9/3/2025	0.6	Prepare for and participate call with Company, SVP, Alix, and T. Simion, C. Turner, A. Shahbain, and N. Caruso (A&M) regarding supplier negotiation strategy and current status
Turner, Cari	9/3/2025	1.2	Prepare and respond to vendor management update for various advisors
Turner, Cari	9/3/2025	1.7	Respond to various vendor negotiation questions from Company team
Turner, Cari	9/3/2025	1.9	Review latest trade agreement tracker, follow-up with team on various vendors
Turner, Cari	9/3/2025	0.5	Call with Company purchasing, C. Turner (A&M), T. Simion (A&M), and A. Shahbain (A&M) to discuss operating stability actions
Waismann, Heitor	9/3/2025	0.7	Meeting with D. Shiffman, H. Waismann, and S. Korol (A&M) to develop a workflow summary of current tracking for pre and post-petition vendor payments in the LATAM and APAC regions
Waismann, Heitor	9/3/2025	0.8	Meeting with D. Shiffman, H. Waismann, and S. Korol (A&M) to build a summary of global vendor payment procedures, illustrating pre-petition obligations and trade agreements in the EMEA and NAFTA regions
Waismann, Heitor	9/3/2025	0.6	Meeting with D. Shiffman, H. Waismann, and S. Korol (A&M) to review global vendor payment procedures, breaking down the Company's allocation responsibility and A&M's review requirements
Waismann, Heitor	9/3/2025	0.4	Meeting with D. Shiffman, H. Waismann, and S. Korol (A&M) to create an outline of the current vendor disbursement approval process in the EMEA and NAFTA regions
Warren, Joseph	9/3/2025	1.3	Prepare three liquidity analyses and supplier assessments for analysis of latest trade agreement offer received from those suppliers in vendor negotiations
Warren, Joseph	9/3/2025	1.0	Participate on vendor escalation call with Company and C. Turner, L. Callerio, J. Warren, M. Schirle and N. Caruso (A&M)
Warren, Joseph	9/3/2025	0.8	Analyze status of six priority vendor management items as of Wednesday, 9/3 and develop next step plans to resolve relating to the same
Warren, Joseph	9/3/2025	0.7	Analyze status of four priority vendor management items as of Wednesday, 9/3 and develop next step plans to resolve relating to the same
Warren, Joseph	9/3/2025	1.0	Analyze updates from Company purchasing team to ongoing vendor management issues as of Wednesday, 9/3 and provide feedback on the same
Warren, Joseph	9/3/2025	0.7	Prepare liquidity analysis and supplier assessment for certain supplier in trade agreement negotiations
Warren, Joseph	9/3/2025	0.7	Analyze status of three priority vendor management items as of Wednesday, 9/3 and develop next step plans to resolve relating to the same
Warren, Joseph	9/3/2025	0.7	Prepare for and participate in discussion with Company team regarding outline for a presentation to be created on certain division's suppliers for lenders and lender's advisors

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Warren, Joseph	9/3/2025	0.5	Prepare for and participate in discussion with Company team and certain supplier regarding their post-petition terms, prepetition amounts owed, and negotiations on the same
Warren, Joseph	9/3/2025	0.5	Call with Company purchasing, C. Turner (A&M), N. Caruso (A&M), L. Callerio (A&M), and A. Shahbain (A&M) to discuss vendor negotiation strategy
Warren, Joseph	9/3/2025	0.5	Call with C. Turner, A. Shahbain, L. Callerio, J. Warren, M. Schirle, N. Caruso, J. Cook, I. Fuetter and R. Draude (A&M) to discuss vendor negotiation updates and next steps
Warren, Joseph	9/3/2025	0.6	Meeting with J. Warren and A. Athreya (A&M) to discuss to-do items related to trade agreement and payments actuals reconciliation for select vendors
Warren, Joseph	9/3/2025	0.4	Call with Company team and certain supplier regarding their assessment of provided options to resolve their prepetition claim and restore customary post-petition services going forward
Warren, Joseph	9/3/2025	0.4	Prepare alternative liquidity scenarios for certain supplier negotiations per A&M team request
Warren, Joseph	9/3/2025	0.4	Prepare for and participate in discussion with Company and supplier regarding prior trade agreement offer they received and latest trade agreement offer available to settle their prepetition amounts owed and restore post-petition services
Warren, Joseph	9/3/2025	0.4	Analyze certain supplier's stop ship situation and prepare next steps relating to the same
Warren, Joseph	9/3/2025	0.4	Prepare vendor management log update, recording new suppliers added since Sunday, 8/31
Warren, Joseph	9/3/2025	0.3	Call with C. Turner (A&M) and J. Warren (A&M) regarding trade agreement scenarios and solutions for certain supplier
Warren, Joseph	9/3/2025	0.4	Prepare for supplier calls scheduled for Thursday, 9/4
Warren, Joseph	9/3/2025	0.3	Prepare liquidity analysis for certain supplier that stopped shipping
Warren, Joseph	9/3/2025	0.3	Prepare for and participate in discussion with Company team and certain supplier regarding their post-petition amounts owed and next steps in their prepetition negotiation and trade agreement
Warren, Joseph	9/3/2025	0.1	Prepare list of options for certain supplier to address their prepetition amounts owed in order to restore customary post-petition services going forward
Warren, Joseph	9/3/2025	0.2	Analyze current draft of presentation on certain division's suppliers for lenders and lender's advisors
Warren, Joseph	9/3/2025	0.2	Discuss with Company team to debrief on next steps after certain supplier negotiation call
Warren, Joseph	9/3/2025	0.3	Call with A. Shahbain (A&M) and J. Warren (A&M) regarding two priority vendor management negotiations and next steps relating to the same
Webber, Dan	9/3/2025	0.3	Review correspondences from Company management regarding vendor payment reconciliation across certain management reports
Zehetmair, Stefan	9/3/2025	1.1	Manage of central vendor escalation mailbox

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Zehetmair, Stefan	9/3/2025	0.8	Support with AP reconciliation to prepare third Vendor payment according to trade agreement
Zehetmair, Stefan	9/3/2025	0.4	Call with vendor and S. Zehetmair (A&M) to align on AP reconciliation and payments
Athreya, Abhi	9/4/2025	0.6	Analyze Company payment run for select vendor
Athreya, Abhi	9/4/2025	0.7	Create high-level view of trade agreement proof of payments tracker
Athreya, Abhi	9/4/2025	1.1	Analyze Company payment actuals, payment proposals, and accounts payable balance data for select vendors
Athreya, Abhi	9/4/2025	0.6	Analyze accounts payable data for select vendors
Athreya, Abhi	9/4/2025	1.3	Analyze prepetition spend for vendors with outgoing trade agreement payments
Athreya, Abhi	9/4/2025	0.5	Pull and organize Company payment run for select vendor
Athreya, Abhi	9/4/2025	1.8	Pull and organize Company payment actuals and accounts payable for select vendor
Athreya, Abhi	9/4/2025	1.2	Analyze Company payment actuals and accounts payable balance data for select vendors
Athreya, Abhi	9/4/2025	0.5	Determine most accurate accounts payable data to use on a go-forward basis to capture total vendor payables
Athreya, Abhi	9/4/2025	0.3	Receive and organize trade agreement proof of payment documentation
Athreya, Abhi	9/4/2025	0.3	Pull prepetition spend on select vendor
Athreya, Abhi	9/4/2025	0.2	Reconcile trade agreement installments and prepetition spend for select vendor
Athreya, Abhi	9/4/2025	0.2	Summarize information related to prepetition spend for select vendor
Athreya, Abhi	9/4/2025	0.2	Call with vendor and J. Warren and A. Athreya (A&M) to discuss reconciliation of outstanding vendor invoices
Athreya, Abhi	9/4/2025	0.6	Pull and organize payment actuals, payment proposals, and accounts payable for select vendor
Callerio, Lorenzo	9/4/2025	1.4	Review certain urgent reconciliation items before finalizing multiple trade agreement drafts
Callerio, Lorenzo	9/4/2025	0.5	Call with a Company buyer to discuss the terms of a trade agreement to be discussed with a vendor
Callerio, Lorenzo	9/4/2025	0.6	Call with C. Turner, A. Shahbain, L. Callerio, M. Schirle, N. Caruso, J. Cook, I. Fuetter and R. Draude (A&M) to discuss latest vendor negotiation updates and discussion materials
Callerio, Lorenzo	9/4/2025	0.6	Call with Company Purchasing and the Company to discuss the status of the urgent reconciliations
Callerio, Lorenzo	9/4/2025	0.7	Participate in a call with Company Purchasing, a vendor and his legal counsel to discuss a trade agreement proposal

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Callerio, Lorenzo	9/4/2025	0.7	Participate in a call with a Company buyer and a vendor to negotiate the terms of a potential trade agreement
Callerio, Lorenzo	9/4/2025	1.6	Finalize several trade agreements and updated the revised payment plan in alignment with the latest discussions held with the lenders' advisors
Callerio, Lorenzo	9/4/2025	2.3	Oversee vendor communications throughout the day to ensure prompt responses and efficient handling of inquiries. Focus on maintaining clear coordination to support consistency and prevent delays
Callerio, Lorenzo	9/4/2025	0.8	Prepare for 2 early morning calls with certain vendors to discuss updated settlement proposals
Callerio, Lorenzo	9/4/2025	0.4	Correspond with K&E re: certain settlement agreement to be approved before circulation
Callerio, Lorenzo	9/4/2025	0.9	Participate on vendor escalation call with Company and C. Turner, A. Shahbain, L. Callerio, J. Warren, M. Schirle and N. Caruso (A&M)
Callerio, Lorenzo	9/4/2025	0.4	Call with S. Lieberman (K&E) re: updated trade agreements terms
Callerio, Lorenzo	9/4/2025	0.4	Call with N. Erlach (A&M), L. Callerio (A&M) and the Company team to discuss certain urgent reconciliations
Callerio, Lorenzo	9/4/2025	0.4	Call with Company Purchasing, C. Turner (A&M), A. Shahbain (A&M) and L. Callerio (A&M) to discuss a vendor negotiation process
Callerio, Lorenzo	9/4/2025	0.4	Call with A. Shahbain (A&M), L. Callerio (A&M), J. Warren (A&M), and AlixPartners regarding negotiation status of suppliers pending lender consent and overall vendor management strategy
Callerio, Lorenzo	9/4/2025	0.3	Call with a Company buyer to discuss an updated settlement proposal to be circulated to a vendor
Callerio, Lorenzo	9/4/2025	0.3	Call with N. Erlach (A&M), L. Callerio (A&M) and the Company team to discuss certain urgent reconciliations
Callerio, Lorenzo	9/4/2025	0.2	Call with N. Erlach (A&M) and L. Callerio (A&M) to discuss certain reconciliation items
Callerio, Lorenzo	9/4/2025	1.1	Prepare a business case for management review, outlining and comparing various negotiation scenarios
Caruso, Nicholas	9/4/2025	0.8	Call with Company team regarding certain vendor trade agreements and reconciliation status
Caruso, Nicholas	9/4/2025	0.5	Prepare for and participate in call with Company regarding two trade agreements outstanding and negotiation process
Caruso, Nicholas	9/4/2025	0.4	Call with Company regarding trade agreement negotiations with certain division
Caruso, Nicholas	9/4/2025	0.9	Participate on vendor escalation call with Company and C. Turner, A. Shahbain, L. Callerio, J. Warren, M. Schirle and N. Caruso (A&M)
Caruso, Nicholas	9/4/2025	0.9	Review and respond to vendor trade agreement requests for certain vendors
Caruso, Nicholas	9/4/2025	0.4	Prepare for and participate in call with Company and J. Warren, N. Caruso (A&M) regarding two trade agreements outstanding and negotiation process
Caruso, Nicholas	9/4/2025	1.8	Review additional vendor escalations and provide responses

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Caruso, Nicholas	9/4/2025	0.4	Prepare liquidity impact of different deals proposed to vendor
Caruso, Nicholas	9/4/2025	0.7	Prepare summary of executed trade agreements to date overlayed with cash in advance spend
Caruso, Nicholas	9/4/2025	2.3	Review additional vendor emails related to trade agreements, provide responses, and review AP amounts
Caruso, Nicholas	9/4/2025	1.6	Review status of negotiations for potential upcoming payments to certain vendors
Caruso, Nicholas	9/4/2025	1.1	Review CIA vs annual spend analysis and provide comments
Caruso, Nicholas	9/4/2025	0.6	Call with C. Turner, A. Shahbain, L. Callerio, M. Schirle, N. Caruso, J. Cook, I. Fuetter and R. Draude (A&M) to discuss latest vendor negotiation updates and discussion materials
Caruso, Nicholas	9/4/2025	2.4	Review and respond to vendor trade agreement requests for certain vendors
Cook, Jacob	9/4/2025	0.6	Call with C. Turner, A. Shahbain, L. Callerio, M. Schirle, N. Caruso, J. Cook, I. Fuetter and R. Draude (A&M) to discuss latest vendor negotiation updates and discussion materials
Cook, Jacob	9/4/2025	0.8	Review of urgent requests for proofs of payment related to trade agreement payments executed during WE 8/29
Cook, Jacob	9/4/2025	0.5	Call with Company purchasing, J. Cook (A&M), and A. Shahbain (A&M) to payment process
Cook, Jacob	9/4/2025	1.8	Review of actual payments made during prior week against 'requested to pay' files distributed to company for adherence to payment proposals for WE 8/29 for EMEA at invoice level
Donoghue, Doug	9/4/2025	0.4	Review negotiating history with counterparty, correspondence re: same
Draude, Richard	9/4/2025	2.5	Review and respond to vendor communication emails for 9/4 morning hours, update trackers accordingly (part I of II)
Draude, Richard	9/4/2025	2.1	Review and respond to vendor communication emails for 9/4 morning hours, update trackers accordingly (part II of II)
Draude, Richard	9/4/2025	1.7	Review and respond to vendor communication emails for 9/4 afternoon hours, update trackers accordingly (part I of II)
Draude, Richard	9/4/2025	0.6	Call with C. Turner, A. Shahbain, L. Callerio, M. Schirle, N. Caruso, J. Cook, I. Fuetter and R. Draude (A&M) to discuss latest vendor negotiation updates and discussion materials
Draude, Richard	9/4/2025	1.8	Review and respond to vendor communication emails for 9/4 afternoon hours, update trackers accordingly (part II of II)
Erlach, Nicole	9/4/2025	1.4	Provide status updates to various Company managers in response to inquiries re: ongoing supplier AR reconciliation status
Erlach, Nicole	9/4/2025	1.9	Review correspondences from Company purchasing managers to provide responses to inquiries related to ongoing reconciliations
Erlach, Nicole	9/4/2025	0.3	Call with N. Erlach (A&M), L. Callerio (A&M) and the Company team to discuss certain urgent reconciliations
Erlach, Nicole	9/4/2025	0.2	Call with N. Erlach (A&M) and J. Warren (A&M) regarding status of priority reconciliations for trade agreements

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Erlach, Nicole	9/4/2025	0.2	Call with N. Erlach (A&M) and L. Callerio (A&M) to discuss certain reconciliation items
Erlach, Nicole	9/4/2025	1.1	Update reconciliation tracker notes to reflect reconciliation progress and pending items
Erlach, Nicole	9/4/2025	0.3	Call with M. Schirle (A&M), N. Erlach (A&M) and the Company to discuss the status of ongoing supplier AP reconciliations
Erlach, Nicole	9/4/2025	0.4	Call with N. Erlach (A&M), L. Callerio (A&M) and the Company team to discuss certain urgent reconciliations
Erlach, Nicole	9/4/2025	0.4	Clarify reconciliation priorities with Company to align on order of reconciliation reviews
Erlach, Nicole	9/4/2025	2.6	Review correspondences from Company purchasing managers to capture reconciliation requests and respond to various inquiries
Erlach, Nicole	9/4/2025	0.7	Compile supporting materials for each supplier reconciliation request to streamline review by the Company team
Fuetter, Isaac	9/4/2025	2.4	Track incoming trade agreement communications, prepare draft trade agreements and maintain tracker with updated agreement status and documentation afternoon session on 9/4/2025 for week-ending 9/6/2025
Fuetter, Isaac	9/4/2025	0.6	Call with C. Turner, A. Shahbain, L. Callerio, M. Schirle, N. Caruso, J. Cook, I. Fuetter and R. Draude (A&M) to discuss latest vendor negotiation updates and discussion materials
Fuetter, Isaac	9/4/2025	1.8	Track incoming trade agreement communications, prepare draft trade agreements and maintain tracker with updated agreement status and documentation evening session on 9/4/2025 for week-ending 9/6/2025
Fuetter, Isaac	9/4/2025	1.6	Track incoming trade agreement communications, prepare draft trade agreements and maintain tracker with updated agreement status and documentation morning session on 9/4/2025 for week-ending 9/6/2025
Hill, Michael	9/4/2025	1.2	Review proof of payments received to see if a vendor is in compliance with Trade Agreement
Hill, Michael	9/4/2025	0.9	Track payment confirmations received for Trade Agreements
Hill, Michael	9/4/2025	1.3	Update summary for outstanding items requiring vendor management team input
Hill, Michael	9/4/2025	0.8	Call with M. Hill (A&M) and J. Warren (A&M) regarding vendor invoice reconciliations
Hill, Michael	9/4/2025	1.2	Update process for receiving proof of payments for Trade Agreements
Hill, Michael	9/4/2025	1.1	Update analysis for vendor based on invoice status in payments system
Hill, Michael	9/4/2025	0.3	Correspond with payments team at company for proof of payments for a vendor
Hill, Michael	9/4/2025	0.4	Update analysis for proof of payments received
Hill, Michael	9/4/2025	0.7	Summarize vendor tooling details for payment correspondence for how to pay

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Hill, Michael	9/4/2025	1.8	Start to incorporate historical vendor spend for divisional cash terms analysis
Kordupel, Lewis	9/4/2025	2.4	Prepare comparison of authorized vendor payments to disbursements by week for the vendor payment analysis
Kordupel, Lewis	9/4/2025	2.3	Continue preparing comparison of authorized vendor payments to disbursements by week for the vendor payment analysis
Kordupel, Lewis	9/4/2025	0.2	Correspond with J. Cook (A&M) regarding vendor payment analysis
Kordupel, Lewis	9/4/2025	2.7	Analyze authorized vendor payments by vendor and week for purposes of the vendor payment analysis
Kordupel, Lewis	9/4/2025	2.8	Analyze unreconciled variances for purposes of the vendor payment analysis
O'Toole, Colin	9/4/2025	1.3	Revise Vendor segmentation comparison deck (A&M vs. Alix) to incorporate written feedback from A. Shahbain (A&M), shared with A&M project leadership
Schirle, Mattie	9/4/2025	0.9	Participate on vendor escalation call with Company and C. Turner, A. Shahbain, L. Callerio, J. Warren, M. Schirle and N. Caruso (A&M)
Schirle, Mattie	9/4/2025	0.3	Call with M. Schirle (A&M), N. Erlach (A&M) and the Company to discuss the status of ongoing supplier AP reconciliations
Schirle, Mattie	9/4/2025	1.6	Draft summary of trade agreements for lender circulation
Schirle, Mattie	9/4/2025	0.4	Revise trade agreement summary for review
Schirle, Mattie	9/4/2025	0.5	Participate in call with vendor and Company to discuss trade agreement
Schirle, Mattie	9/4/2025	0.3	Review payment files with Company for specific vendor request
Schirle, Mattie	9/4/2025	1.2	Draft latest set of trade agreements while reviewing open AP and latest terms
Schirle, Mattie	9/4/2025	0.5	Participate in call with Company to discuss trade agreement
Schirle, Mattie	9/4/2025	0.4	Review trade agreement strategy with Company
Schirle, Mattie	9/4/2025	0.6	Call with C. Turner, A. Shahbain, L. Callerio, M. Schirle, N. Caruso, J. Cook, I. Fuetter and R. Draude (A&M) to discuss latest vendor negotiation updates and discussion materials
Schirle, Mattie	9/4/2025	0.6	Participate in call to review latest status of reconciliation with Company
Schirle, Mattie	9/4/2025	0.6	Revise trade agreements for latest round of negotiations
Schirle, Mattie	9/4/2025	0.7	Participate in call with Company and vendor to negotiate trade agreement
Schirle, Mattie	9/4/2025	0.9	Edit draft trade agreement with current information
Schirle, Mattie	9/4/2025	0.2	Call with M. Schirle (A&M) and the Company to discuss supplier trade agreement negotiations

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Schirle, Mattie	9/4/2025	2.7	Review vendor management inbox and correspond with Company on high priority items
Schirle, Mattie	9/4/2025	1.4	Handle vendor inbox queries and communicate with Company
Shahbain, Abraham	9/4/2025	0.4	Call with Company Purchasing, C. Turner (A&M), A. Shahbain (A&M) and L. Callerio (A&M) to discuss a vendor negotiation process
Shahbain, Abraham	9/4/2025	0.5	Call with C. Turner (A&M) and A. Shahbain (A&M) to discuss workstreams and open action items
Shahbain, Abraham	9/4/2025	0.3	Call with C. Turner (A&M), A. Shahbain (A&M), and J. Warren (A&M) regarding five ongoing trade agreement negotiations and next steps on the same
Shahbain, Abraham	9/4/2025	0.5	Call with Company purchasing, J. Cook (A&M), and A. Shahbain (A&M) to payment process
Shahbain, Abraham	9/4/2025	0.6	Call with C. Turner, A. Shahbain, L. Callerio, M. Schirle, N. Caruso, J. Cook, I. Fuetter and R. Draude (A&M) to discuss latest vendor negotiation updates and discussion materials
Shahbain, Abraham	9/4/2025	1.6	Respond to email related to vendor escalations and payment requests
Shahbain, Abraham	9/4/2025	0.6	Call with Company purchasing, C. Turner (A&M), and A. Shahbain (A&M) to discuss vendor negotiation strategy
Shahbain, Abraham	9/4/2025	0.4	Call with A. Shahbain (A&M), L. Callerio (A&M), J. Warren (A&M), and AlixPartners regarding negotiation status of suppliers pending lender consent and overall vendor management strategy
Shahbain, Abraham	9/4/2025	0.6	Review and distribute vendor workstream update to customers
Shahbain, Abraham	9/4/2025	0.5	Call with Company purchasing, C. Turner (A&M), and A. Shahbain (A&M) to discuss open workstreams and next steps
Shahbain, Abraham	9/4/2025	0.8	Review and update vendor segmentation analysis based on comments received
Shahbain, Abraham	9/4/2025	1.1	Review and provide comments on analysis summarizing vendor escalation analysis by division
Shahbain, Abraham	9/4/2025	0.9	Participate on vendor escalation call with Company and C. Turner, A. Shahbain, L. Callerio, J. Warren, M. Schirle and N. Caruso (A&M)
Shahbain, Abraham	9/4/2025	0.9	Review and provide comments on comparison of segmentation analyses
Shahbain, Abraham	9/4/2025	0.7	Respond to diligence requests from parties on vendor open items
Shahbain, Abraham	9/4/2025	0.9	Review and provide feedback on trade agreement payment proposal
Turner, Cari	9/4/2025	0.3	Call with C. Turner (A&M), A. Shahbain (A&M), and J. Warren (A&M) regarding five ongoing trade agreement negotiations and next steps on the same
Turner, Cari	9/4/2025	0.2	Review call log to ensure vendor related escalations are handled promptly
Turner, Cari	9/4/2025	0.4	Call with Company Purchasing, C. Turner (A&M), A. Shahbain (A&M) and L. Callerio (A&M) to discuss a vendor negotiation process

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Professional	Date	Hours	Activity
Turner, Cari	9/4/2025	0.5	Call with C. Turner (A&M) and A. Shahbain (A&M) to discuss workstreams and open action items
Turner, Cari	9/4/2025	0.5	Call with Company purchasing, C. Turner (A&M), and A. Shahbain (A&M) to discuss open workstreams and next steps
Turner, Cari	9/4/2025	0.6	Call with Company purchasing, C. Turner (A&M), and A. Shahbain (A&M) to discuss vendor negotiation strategy
Turner, Cari	9/4/2025	0.6	Review latest CIA (cash in advance) tracker and provide comments to tracking team
Turner, Cari	9/4/2025	0.8	Prepare and respond to vendor management update for various advisors
Turner, Cari	9/4/2025	0.9	Participate on vendor escalation call with Company and C. Turner, A. Shahbain, L. Callerio, J. Warren, M. Schirle and N. Caruso (A&M)
Turner, Cari	9/4/2025	1.2	Respond to various vendor negotiation questions from Company team
Turner, Cari	9/4/2025	1.6	Review latest trade agreement tracker, follow-up with team on various vendors
Turner, Cari	9/4/2025	0.6	Call with C. Turner, A. Shahbain, L. Callerio, M. Schirle, N. Caruso, J. Cook, I. Fuetter and R. Draude (A&M) to discuss latest vendor negotiation updates and discussion materials
Warren, Joseph	9/4/2025	0.2	Provide feedback to A&M team regarding analysis to support presentation for certain division's suppliers being prepared for the lenders and lender's advisors
Warren, Joseph	9/4/2025	0.5	Revise liquidity analysis for certain supplier in ongoing negotiations for latest supplier offer
Warren, Joseph	9/4/2025	0.3	Finalize drafting of two trade agreements per Company team request
Warren, Joseph	9/4/2025	0.3	Analyze certain supplier negotiation situation and correspond with Company team regarding the same
Warren, Joseph	9/4/2025	0.4	Call with A. Shahbain (A&M), L. Callerio (A&M), J. Warren (A&M), and AlixPartners regarding negotiation status of suppliers pending lender consent and overall vendor management strategy
Warren, Joseph	9/4/2025	0.4	Prepare for and participate in call with Company and J. Warren, N. Caruso (A&M) regarding two trade agreements outstanding and negotiation process 0.4 hours
Warren, Joseph	9/4/2025	0.4	Coordinate with Company team regarding replaceability of certain supplier in ongoing trade agreement negotiations
Warren, Joseph	9/4/2025	0.9	Call with Company team and certain supplier regarding their prepetition amounts owed and negotiations to restore post-petition services
Warren, Joseph	9/4/2025	0.4	Prepare tracking file for recent trade agreement offers provided to suppliers
Warren, Joseph	9/4/2025	0.2	Call with Company team after certain supplier call to debrief and discuss next steps towards resolution
Warren, Joseph	9/4/2025	0.5	Call with Company team regarding nine priority vendor management items as of Thursday, 9/4
Warren, Joseph	9/4/2025	0.5	Analyze three priority vendor management issues for a certain Company division and region and provide next steps on each

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Professional	Date	Hours	Activity
Warren, Joseph	9/4/2025	0.6	Analyze updates from Company purchasing team to ongoing vendor management issues as of Thursday, 9/4 and provide feedback on the same
Warren, Joseph	9/4/2025	0.6	Analyze Company team slides provided for certain division's presentation on their suppliers for the lenders and lender's advisors and provide feedback on the same
Warren, Joseph	9/4/2025	0.8	Call with M. Hill (A&M) and J. Warren (A&M) regarding vendor invoice reconciliations
Warren, Joseph	9/4/2025	0.9	Participate on vendor escalation call with Company and C. Turner, A. Shahbain, L. Callerio, J. Warren, M. Schirle and N. Caruso (A&M)
Warren, Joseph	9/4/2025	0.4	Prepare for supplier calls scheduled for Friday, 9/5
Warren, Joseph	9/4/2025	0.2	Coordinate with Company team regarding three ongoing trade agreement negotiations and next steps related to the same
Warren, Joseph	9/4/2025	0.1	Analyze summary file prepared by A&M team relating to certain supplier and provide feedback relating to the same
Warren, Joseph	9/4/2025	0.1	Coordinate with Company team regarding invoice received from certain supplier in ongoing trade negotiations relating to their prepetition claim
Warren, Joseph	9/4/2025	0.1	Prepare update to A&M team relating to status of priority trade agreement reconciliations
Warren, Joseph	9/4/2025	0.2	Correspond with N. Caruso (A&M) regarding latest developments in the vendor management workstream process to track negotiations
Warren, Joseph	9/4/2025	0.2	Call with N. Erlach (A&M) and J. Warren (A&M) regarding status of priority reconciliations for trade agreements
Warren, Joseph	9/4/2025	0.2	Call with vendor and J. Warren and A. Athreya (A&M) to discuss reconciliation of outstanding vendor invoices
Warren, Joseph	9/4/2025	0.3	Finalize supporting Excel file for a payment schedule per certain critical vendor request
Warren, Joseph	9/4/2025	0.2	Revise draft trade agreement forms for supplemental supplier payment concept
Warren, Joseph	9/4/2025	0.3	Coordinate with Company team regarding latest offer to provide to certain supplier and context around the development of trade negotiations and that offer
Warren, Joseph	9/4/2025	0.2	Coordinate with Company team regarding certain supplier situation and provide next steps relating to the same
Warren, Joseph	9/4/2025	0.2	Analyze status of two priority vendor management items as of Thursday, 9/4 and develop next step plans to resolve relating to the same
Warren, Joseph	9/4/2025	0.3	Call with C. Turner (A&M), A. Shahbain (A&M), and J. Warren (A&M) regarding five ongoing trade agreement negotiations and next steps on the same
Warren, Joseph	9/4/2025	0.3	Call with S. Lieberman (K&E), R. Olivett (K&E), and rest of K&E vendor management team, regarding priority vendor management issues as of Thursday, 9/4
Warren, Joseph	9/4/2025	0.3	Prepare email trade agreement draft after analysis of supplier prepetition amounts owed and situation, per Company request

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Warren, Joseph	9/4/2025	0.3	Prepare for and participate in discussion with S. Lieberman (K&E), Company, and supplier regarding prepetition amounts owed, potential executory status, trade agreement offers, and next steps to restore customary post-petition services
Warren, Joseph	9/4/2025	0.2	Coordinate with Company team regarding context behind certain supplier entering trade agreement negotiations
Warren, Joseph	9/4/2025	0.3	Prepare draft trade agreement for certain supplier following negotiations with that supplier
Zehetmair, Stefan	9/4/2025	1.2	Support with AP reconciliation to prepare third Vendor payment according to trade agreement
Zehetmair, Stefan	9/4/2025	1.1	Manage of central vendor escalation mailbox
Athreya, Abhi	9/5/2025	0.2	Identify whether select proof of payment documentation is available
Athreya, Abhi	9/5/2025	1.2	Identify potential data concerns relating to variances between trade agreement terms and prepetition spend
Athreya, Abhi	9/5/2025	1.5	Analyze fulfillment of trade agreement obligations for select vendor
Athreya, Abhi	9/5/2025	1.6	Create summary of variances between trade agreement terms and payment results for select vendor
Athreya, Abhi	9/5/2025	0.8	Create skeleton view of accounts payable balances across trade agreements
Athreya, Abhi	9/5/2025	0.8	Analyze trade agreement installments for select vendor
Athreya, Abhi	9/5/2025	0.6	Identify mismatched invoices between trade agreement installments and prepetition spend
Athreya, Abhi	9/5/2025	0.5	Create summary of variances between trade agreement terms and prepetition spend for select vendor
Athreya, Abhi	9/5/2025	1.0	Reconcile trade agreement installments and prepetition spend for select vendor
Athreya, Abhi	9/5/2025	0.3	Call with A. Athreya (A&M) and J. Warren (A&M) to discuss two supplier analysis files and next steps related to the same
Athreya, Abhi	9/5/2025	0.2	Pull information on prepetition spend for select vendor
Athreya, Abhi	9/5/2025	0.2	Call with M. Hill and A. Athreya (A&M) regarding proof of payment confirmations tracking process
Athreya, Abhi	9/5/2025	0.1	Pull information on prepetition spend for select vendor
Athreya, Abhi	9/5/2025	0.4	Analyze fulfillment of trade agreement obligations for select vendor
Callerio, Lorenzo	9/5/2025	0.7	Prepare a vendor business cases before submitting a trade agreement proposal for approval
Callerio, Lorenzo	9/5/2025	0.5	Call with C. Turner, A. Shahbain, L. Callerio, J. Warren, M. Schirle, N. Caruso, J. Cook, I. Fuetter and R. Draude (A&M) to discuss latest vendor negotiation status updates and next steps re: specific vendors

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Professional	Date	Hours	Activity
Callerio, Lorenzo	9/5/2025	0.2	Call with L. Callerio (A&M) and J. Warren (A&M) regarding priority vendor management issues as of Friday, 9/5
Callerio, Lorenzo	9/5/2025	0.4	Participate in a standing vendor call to finalize an open trade agreement
Callerio, Lorenzo	9/5/2025	0.4	Call with a Company buyer to discuss the status of the undergoing negotiations
Callerio, Lorenzo	9/5/2025	0.5	Join a standing call with Company, Alix Partner and a vendor to provide an update on the current negotiation process
Callerio, Lorenzo	9/5/2025	0.6	Participate in a call with a Company buyer and a vendor to review the terms of a settlement agreement
Callerio, Lorenzo	9/5/2025	0.6	Meeting in a call with a Company buyer and a vendor to review the new terms of a trade agreement
Callerio, Lorenzo	9/5/2025	0.6	Participate in a meeting with Company Purchasing, Alix Partners and vendor to discuss a revised trade agreement
Callerio, Lorenzo	9/5/2025	0.9	Review and edit several settlement agreements to reflect what discussed in the latest negotiations
Callerio, Lorenzo	9/5/2025	1.2	Call with Company Purchasing to review all open trade agreements currently under negotiation
Callerio, Lorenzo	9/5/2025	2.6	Manage vendor communications throughout the day to ensure timely responses and coordinated handling of inquiries, supporting consistency and avoiding delays
Caruso, Nicholas	9/5/2025	0.2	Call with K&E team regarding response to vendor trade agreement
Caruso, Nicholas	9/5/2025	2.1	Draft trade agreements and provide summary of negotiation for certain vendors
Caruso, Nicholas	9/5/2025	1.4	Review latest vendor trade agreement trackers
Caruso, Nicholas	9/5/2025	0.9	Review latest reconciliation status for certain vendors and provide updates to Company team regarding the same
Caruso, Nicholas	9/5/2025	0.7	Review threats from certain vendors and coordinate a response with Company team
Caruso, Nicholas	9/5/2025	0.6	Review prepetition AP for certain vendors for input into trade agreements
Caruso, Nicholas	9/5/2025	0.6	Call with Company team regarding certain vendor trade agreement, negotiation strategy and reconciliation
Caruso, Nicholas	9/5/2025	0.5	Call with Company team to discuss certain vendor trade agreement negotiations
Caruso, Nicholas	9/5/2025	0.2	Call with K&E team and A. Shahbain, N. Caruso (A&M) regarding ordinary course professionals
Caruso, Nicholas	9/5/2025	0.3	Call with vendor related to current negotiations of trade agreement
Caruso, Nicholas	9/5/2025	0.3	Review requests for payment from Company team
Caruso, Nicholas	9/5/2025	0.4	Correspond with Company team regarding a vendor whom additional information is needed

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Professional	Date	Hours	Activity
Caruso, Nicholas	9/5/2025	0.1	Call with Company team regarding certain vendor trade agreement
Caruso, Nicholas	9/5/2025	0.3	Review Company legal entities working with certain vendor
Caruso, Nicholas	9/5/2025	0.3	Respond to vendor inquires re: prepetition amounts outstanding
Caruso, Nicholas	9/5/2025	0.5	Call with C. Turner, A. Shahbain, L. Callerio, J. Warren, M. Schirle, N. Caruso, J. Cook, I. Fuetter and R. Draude (A&M) to discuss latest vendor negotiation status updates and next steps re: specific vendors
Caruso, Nicholas	9/5/2025	0.5	Call with Company, K&E and vendor team regarding trade agreement and next steps
Cook, Jacob	9/5/2025	1.4	Update weekly FDM reporting for WE 9/5 based on updated data provided by Company EMEA accounting team
Cook, Jacob	9/5/2025	0.9	Prepare trade agreement payment summary for WE 9/12 to review with Company treasury
Cook, Jacob	9/5/2025	1.1	Correspond with certain suppliers regarding invoice-level remittance details for trade agreement payments made during WE 9/5
Cook, Jacob	9/5/2025	0.5	Call with C. Turner, A. Shahbain, L. Callerio, J. Warren, M. Schirle, N. Caruso, J. Cook, I. Fuetter and R. Draude (A&M) to discuss latest vendor negotiation status updates and next steps re: specific vendors
Cook, Jacob	9/5/2025	0.9	Review of ad hoc Company purchasing team payment requests for WE 9/5
Donoghue, Doug	9/5/2025	0.2	Review markup from vendor, correspondence re: same
Donoghue, Doug	9/5/2025	0.3	Coordinate with A&M, K&E on response to trade agreement markup
Donoghue, Doug	9/5/2025	0.2	Analyze liquidity impact of proposed trade deal
Draude, Richard	9/5/2025	1.6	Review and respond to vendor communication emails for 9/5 afternoon hours, update trackers accordingly (part I of II)
Draude, Richard	9/5/2025	1.9	Review and respond to vendor communication emails for 9/5 morning hours, update trackers accordingly (part I of II)
Draude, Richard	9/5/2025	1.9	Review and respond to vendor communication emails for 9/5 afternoon hours, update trackers accordingly (part II of II)
Draude, Richard	9/5/2025	1.4	Review and respond to vendor communication emails for 9/5 morning hours, update trackers accordingly (part II of II)
Draude, Richard	9/5/2025	1.2	Revise materials for discussion with lender's advisors re: a certain division for comments from the company
Draude, Richard	9/5/2025	0.5	Call with C. Turner, A. Shahbain, L. Callerio, J. Warren, M. Schirle, N. Caruso, J. Cook, I. Fuetter and R. Draude (A&M) to discuss latest vendor negotiation status updates and next steps re: specific vendors
Draude, Richard	9/5/2025	1.0	Call with J. Warren, R. Draude (A&M), and the Company to discuss updates to discussion materials to be shared with lenders' advisors and latest negotiations with a certain division
Erlach, Nicole	9/5/2025	0.8	Update reconciliation tracker notes to reflect reconciliation progress and pending items

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Erlach, Nicole	9/5/2025	0.7	Coordinate supplier AP reconciliations with Company team
Erlach, Nicole	9/5/2025	1.4	Review Company supplier AP reconciliations against supplier statements of account to identify open items and determine next steps to finalize reconciliation
Erlach, Nicole	9/5/2025	1.9	Review correspondences from Company purchasing managers to capture reconciliation requests and respond to various inquiries
Erlach, Nicole	9/5/2025	1.8	Organize reconciliation requests in tracker to coordinate reconciliations with Company
Erlach, Nicole	9/5/2025	1.1	Review reconciliations sent by Company team to identify open items and determine if follow up from the supplier is necessary
Fuetter, Isaac	9/5/2025	1.4	Track incoming trade agreement communications, prepare draft trade agreements and maintain tracker with updated agreement status and documentation afternoon session on 9/5/2025 for week-ending 9/6/2025
Fuetter, Isaac	9/5/2025	0.5	Call with C. Turner, A. Shahbain, L. Callerio, J. Warren, M. Schirle, N. Caruso, J. Cook, I. Fuetter and R. Draude (A&M) to discuss latest vendor negotiation status updates and next steps re: specific vendors
Fuetter, Isaac	9/5/2025	1.3	Track incoming trade agreement communications, prepare draft trade agreements and maintain tracker with updated agreement status and documentation morning session on 9/5/2025 for week-ending 9/6/2025
Hill, Michael	9/5/2025	1.1	Update vendor reconciliation for new reconciliation information provided by the vendor
Hill, Michael	9/5/2025	0.8	Update vendor invoice tracker to reflect status of additional invoices
Hill, Michael	9/5/2025	0.2	Call with M. Hill and A. Athreya (A&M) regarding proof of payment confirmations tracking process
Hill, Michael	9/5/2025	0.8	Update proof of payments for trade agreement payments for Asia
Hill, Michael	9/5/2025	1.3	Update vendor to confirm in compliance with trade agreement
Kordupel, Lewis	9/5/2025	2.2	Continue analysis of the unreconciled variances by vendor for purposes of the vendor payment analysis
Kordupel, Lewis	9/5/2025	2.7	Prepare analysis of disbursements by vendor for purposes of the vendor payment analysis
Kordupel, Lewis	9/5/2025	0.1	Call with D. Webber and L. Kordupel (A&M) on vendor disbursements
Kordupel, Lewis	9/5/2025	2.8	Analyze authorized vendor payments by week for purposes of the vendor payment analysis
Kordupel, Lewis	9/5/2025	2.4	Analyze the unreconciled variances by vendor for purposes of the vendor payment analysis
O'Toole, Colin	9/5/2025	2.3	Revise vendor segmentation master dataset to incorporate changes to qualitative fields made by the Company team, update mappings, update master tables
O'Toole, Colin	9/5/2025	2.1	Revise segment detail data tabs to refresh dataset for Imposed & Lienholder segments

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O'Toole, Colin	9/5/2025	1.4	Revise Vendor Segmentation Deck to add Approach Summary slide and revise individual segment strategy slides to incorporate feedback from stakeholders
O'Toole, Colin	9/5/2025	1.1	Revise Vendor Segmentation & Approach Comparison deck between A&M and Alix to incorporate feedback from stakeholders
O'Toole, Colin	9/5/2025	0.9	Call with Alix, C. Turner (A&M), C. O'Toole (A&M), and A. Shahbain (A&M) to discuss vendor segmentation
O'Toole, Colin	9/5/2025	0.5	Call with Company purchasing, C. Turner (A&M), C. O'Toole (A&M), and A. Shahbain (A&M) to discuss segmentation update and trade agreement approval process
Schirle, Mattie	9/5/2025	0.5	Participate in call with Company to review trade agreement
Schirle, Mattie	9/5/2025	0.3	Check in with Company on the status of trade agreements
Schirle, Mattie	9/5/2025	2.9	Exchange updates with Company on trade agreements
Schirle, Mattie	9/5/2025	2.1	Update agreements for to open AP and latest conditions
Schirle, Mattie	9/5/2025	1.1	Review vendor's contract and correspond with Company on next steps
Schirle, Mattie	9/5/2025	0.9	Update trade agreement draft following most recent negotiations
Schirle, Mattie	9/5/2025	0.8	Coordinate with Company regarding current trade agreement status
Schirle, Mattie	9/5/2025	0.8	Participate in call with Company Lighting team to review status of trade agreements
Schirle, Mattie	9/5/2025	0.6	Review latest draft of trade agreement on call with Vendor and Company
Schirle, Mattie	9/5/2025	0.5	Participate in negotiation with Company and vendor on trade agreement
Schirle, Mattie	9/5/2025	0.5	Call with C. Turner, A. Shahbain, L. Callerio, J. Warren, M. Schirle, N. Caruso, J. Cook, I. Fuetter and R. Draude (A&M) to discuss latest vendor negotiation status updates and next steps re: specific vendors
Schirle, Mattie	9/5/2025	0.2	Participate in logistics touchpoint with Company
Schirle, Mattie	9/5/2025	0.4	Participate in call with Company / Company vendor to review latest trade agreement
Schirle, Mattie	9/5/2025	0.4	Incorporate negotiation updates into revised trade agreement
Schirle, Mattie	9/5/2025	0.6	Participate in call to review reconciliation with Company
Schirle, Mattie	9/5/2025	0.2	Review trade agreement draft and revise for latest updates
Shahbain, Abraham	9/5/2025	0.5	Call with Company purchasing, C. Turner (A&M), C. O'Toole (A&M), and A. Shahbain (A&M) to discuss segmentation update and trade agreement approval process

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Shahbain, Abraham	9/5/2025	0.9	Call with Alix, C. Turner (A&M), C. O'Toole (A&M), and A. Shahbain (A&M) to discuss vendor segmentation
Shahbain, Abraham	9/5/2025	0.9	Develop and review slide providing overview of operating action items
Shahbain, Abraham	9/5/2025	0.2	Call with K&E team and A. Shahbain, N. Caruso (A&M) regarding ordinary course professionals
Shahbain, Abraham	9/5/2025	0.5	Call with C. Turner, A. Shahbain, L. Callerio, J. Warren, M. Schirle, N. Caruso, J. Cook, I. Fuetter and R. Draude (A&M) to discuss latest vendor negotiation status updates and next steps re: specific vendors
Shahbain, Abraham	9/5/2025	0.3	Call with C. Turner (A&M) and A. Shahbain (A&M) to discuss workstreams and open action items
Shahbain, Abraham	9/5/2025	0.9	Respond to email related to vendor escalations and payment requests
Turner, Cari	9/5/2025	0.5	Call with C. Turner, A. Shahbain, L. Callerio, J. Warren, M. Schirle, N. Caruso, J. Cook, I. Fuetter and R. Draude (A&M) to discuss latest vendor negotiation status updates and next steps re: specific vendors
Turner, Cari	9/5/2025	1.3	Respond to various vendor negotiation questions from Company team
Turner, Cari	9/5/2025	1.6	Review latest trade agreement tracker, follow-up with team on various vendors
Turner, Cari	9/5/2025	1.1	Prepare and respond to vendor management update for various advisors
Turner, Cari	9/5/2025	1.1	Review and provide comments on latest draft vendor segmentation deck
Turner, Cari	9/5/2025	0.9	Call with Alix, C. Turner (A&M), C. O'Toole (A&M), and A. Shahbain (A&M) to discuss vendor segmentation
Turner, Cari	9/5/2025	0.5	Call with Company purchasing, C. Turner (A&M), C. O'Toole (A&M), and A. Shahbain (A&M) to discuss segmentation update and trade agreement approval process
Turner, Cari	9/5/2025	0.3	Review latest CIA (cash in advance) tracker and provide comments to tracking team
Turner, Cari	9/5/2025	0.3	Call with C. Turner (A&M) and A. Shahbain (A&M) to discuss workstreams and open action items
Turner, Cari	9/5/2025	0.4	Review call log to ensure vendor related escalations are handled promptly
Warren, Joseph	9/5/2025	0.5	Call with C. Turner, A. Shahbain, L. Callerio, J. Warren, M. Schirle, N. Caruso, J. Cook, I. Fuetter and R. Draude (A&M) to discuss latest vendor negotiation status updates and next steps re: specific vendors
Warren, Joseph	9/5/2025	0.2	Analyze certain supplier letter regarding their prepetition claim and respond on the same with next steps in the critical vendor negotiation process
Warren, Joseph	9/5/2025	0.2	Coordinate with Company team regarding details on specific vendor in ongoing trade negotiations
Warren, Joseph	9/5/2025	0.2	Call with S. Lieberman (K&E) regarding ordinary course transactions as it pertains to a certain ongoing trade agreement negotiation

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VENDOR MANAGEMENT

Professional	Date	Hours	Activity
Warren, Joseph	9/5/2025	0.3	Analyze updates from Company purchasing team to ongoing vendor management issues as of Friday, 9/5 and provide feedback on the same
Warren, Joseph	9/5/2025	0.3	Analyze latest developments relating to a certain supplier negotiation and coordinate with Company regarding next steps on the same
Warren, Joseph	9/5/2025	0.2	Correspond with R. Draude (A&M) regarding revisions to process to presentation on a certain division's suppliers being prepared for lenders and lender's advisors
Warren, Joseph	9/5/2025	0.4	Analyze certain supplier situation and prepare offers to provide to supplier to maintain post-petition services and details relating to post-petition payments
Warren, Joseph	9/5/2025	0.2	Call with Company team regarding two supplier situations and next steps relating to each
Warren, Joseph	9/5/2025	0.5	Prepare for and participate in discussion with Company team and certain supplier regarding the supplier's prepetition amounts owed, trade agreement offers previously made, and, maintaining post-petition services
Warren, Joseph	9/5/2025	0.6	Analyze and prepare next steps relating to certain division key suppliers for that division's leadership
Warren, Joseph	9/5/2025	1.0	Call with J. Warren, R. Draude (A&M), and the Company to discuss updates to discussion materials to be shared with lenders' advisors and latest negotiations with a certain division
Warren, Joseph	9/5/2025	1.0	Participate on vendor escalation call with Company to review current outstanding items
Warren, Joseph	9/5/2025	1.1	Analyze status of four priority vendor management items as of Friday, 9/5 and develop next step plans to resolve relating to the same
Warren, Joseph	9/5/2025	0.3	Coordinate with K&E vendor team regarding intricacies for certain ongoing supplier negotiation
Warren, Joseph	9/5/2025	0.1	Analyze Company team question regarding certain supplier request to revise payment terms and respond on the same
Warren, Joseph	9/5/2025	0.2	Call with L. Callerio (A&M) and J. Warren (A&M) regarding priority vendor management issues as of Friday, 9/5
Warren, Joseph	9/5/2025	0.3	Call with A. Athreya (A&M) and J. Warren (A&M) to discuss two supplier analysis files and next steps related to the same
Warren, Joseph	9/5/2025	0.2	Correspond with N. Caruso (A&M) regarding priority vendor management issues as of Friday, 9/5
Webber, Dan	9/5/2025	0.1	Call with D. Webber and L. Kordupel (A&M) on vendor disbursements
Zehetmair, Stefan	9/5/2025	0.4	Support with AP reconciliation to prepare third Vendor payment according to trade agreement
Zehetmair, Stefan	9/5/2025	0.9	Manage of central vendor escalation mailbox
Athreya, Abhi	9/6/2025	2.0	Analyze accounts payable balances across trade agreements
Athreya, Abhi	9/6/2025	0.4	Pull and organize payment actuals data related to specific trade agreement vendors

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Marelli Automotive Lighting USA, LLC
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VENDOR MANAGEMENT

Professional	Date	Hours	Activity
Athreya, Abhi	9/6/2025	0.7	Review trade agreement proof of payment for the current week and identify gaps
Athreya, Abhi	9/6/2025	0.7	Pull and organize accounts payable related to specific vendors
Athreya, Abhi	9/6/2025	0.8	Pull and organize payment actuals data related to specific trade agreements
Athreya, Abhi	9/6/2025	0.1	Pull and organize initiated payments data related to specific vendors
Callerio, Lorenzo	9/6/2025	0.7	Correspond with management re: certain requests received related to the reconciliation process
Draude, Richard	9/6/2025	0.3	Review and respond to vendor communication emails for 9/6, update trackers accordingly
Erlach, Nicole	9/6/2025	1.1	Review correspondences from Company purchasing managers to capture reconciliation requests and respond to various inquiries
Hill, Michael	9/6/2025	0.7	Review updated tracker for North America proof of payments for Trade Agreements
Hill, Michael	9/6/2025	1.2	Review updated tracker for European proof of payments for Trade Agreements
Warren, Joseph	9/6/2025	0.5	Analyze still unresolved vendor management issues relating to week ending Friday, 9/5 and develop next step plans to resolve relating to the same
Warren, Joseph	9/6/2025	0.2	Analyze situation involving ongoing negotiations with certain supplier and update A&M team regarding the same
Athreya, Abhi	9/7/2025	0.7	Pull and organize payment actuals data related to specific trade agreement vendors
Athreya, Abhi	9/7/2025	1.3	Analyze prepetition spend of trade agreement vendors
Athreya, Abhi	9/7/2025	0.8	Summarize payment data related to trade agreement vendor
Athreya, Abhi	9/7/2025	2.7	Map prepetition payment results vendor names to trade agreement vendors
Callerio, Lorenzo	9/7/2025	1.3	Draft a revised version of the vendor analysis including comments received from C. Turner (A&M)
Callerio, Lorenzo	9/7/2025	1.8	Review and edit the vendor analysis before circulating it back to management
Callerio, Lorenzo	9/7/2025	0.3	Call with C. Turner (A&M) and L. Callerio (A&M) to discuss vendor analysis request received from management
Callerio, Lorenzo	9/7/2025	0.6	Call with L. Callerio (A&M) and A. Shahbain (A&M) to discuss vendor analysis request
Caruso, Nicholas	9/7/2025	0.4	Further revise trade agreement management forecast for latest executed trade agreements based on commentary from A&M team
Caruso, Nicholas	9/7/2025	2.6	Revise vendor management dashboard slides for latest weekly updates
Caruso, Nicholas	9/7/2025	0.9	Review vendor analysis compared to first day motion relief requested

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Professional	Date	Hours	Activity
Caruso, Nicholas	9/7/2025	0.6	Review open trade agreement negotiations and summarize status for A&M team
Caruso, Nicholas	9/7/2025	0.4	Call with N. Caruso (A&M) and A. Shahbain (A&M) to discuss trade agreement analysis and vendor slides
Cook, Jacob	9/7/2025	0.8	Review of Company accounting comments related to payment 'audit' back testing for NAFTA payments
Cook, Jacob	9/7/2025	1.1	Prepare updated payment 'audit' back testing sample test set for Company NAFTA accounting team to investigate
Draude, Richard	9/7/2025	1.3	Further revise materials for Discuss with lender's advisors re: a certain division for comments and updated figures from the company
Draude, Richard	9/7/2025	1.6	Revise materials for discussion with lender's advisors re: a certain division for comments from team leads
Draude, Richard	9/7/2025	1.3	Update discussion materials re: past auto deal recoveries for comments from team leads
Erlach, Nicole	9/7/2025	0.6	Prepare daily update for Company re: reconciliation tracker and open high priority requests
Hill, Michael	9/7/2025	0.3	Correspond re: North America Trade Agreement proof of payments needed for the week
Schirle, Mattie	9/7/2025	0.7	Communicate with Company regarding trade agreement progress
Schirle, Mattie	9/7/2025	0.9	Review vendor contract and provide Company with guidance
Schirle, Mattie	9/7/2025	2.6	Go through vendor inbox for escalations and inform Company
Shahbain, Abraham	9/7/2025	0.4	Call with N. Caruso (A&M) and A. Shahbain (A&M) to discuss trade agreement analysis and vendor slides
Shahbain, Abraham	9/7/2025	0.6	Call with L. Callerio (A&M) and A. Shahbain (A&M) to discuss vendor analysis request
Shahbain, Abraham	9/7/2025	0.6	Review and update of vendor management overview update
Shahbain, Abraham	9/7/2025	0.5	Review and provide comments on vendor analysis requested by Company purchasing
Turner, Cari	9/7/2025	0.4	Review and provide recommendations on various supply trade agreement offers
Turner, Cari	9/7/2025	0.6	Review updated vendor analysis for Company purchasing team
Turner, Cari	9/7/2025	0.7	Review weekly vendor management reporting package
Turner, Cari	9/7/2025	0.3	Call with C. Turner (A&M) and L. Callerio (A&M) to discuss vendor analysis request received from management
Turner, Cari	9/7/2025	1.3	Review and provide comments on vendor analysis for Company purchasing team
Warren, Joseph	9/7/2025	0.2	Prepare update on trade agreement negotiation status and coordinate with Company team regarding the same

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Professional	Date	Hours	Activity
Warren, Joseph	9/7/2025	0.2	Prepare for supplier calls scheduled for Monday, 9/8
Warren, Joseph	9/7/2025	0.1	Coordinate with Company team regarding response to certain supplier in ongoing negotiations
Warren, Joseph	9/7/2025	0.2	Analyze status of progress made by A&M team on revisions to certain division's presentation on suppliers for lenders and lender's advisors
Warren, Joseph	9/7/2025	0.9	Analyze still unresolved vendor management issues relating to week ending Friday, 9/5 and develop next step plans to resolve relating to the same
Warren, Joseph	9/7/2025	0.5	Process revisions to presentation on suppliers for certain division being prepared for lenders and lender's advisors
Warren, Joseph	9/7/2025	0.4	Prepare summary update on status of negotiations with seven suppliers, per A&M team request
Warren, Joseph	9/7/2025	0.2	Prepare bi-weekly update to A&M vendor management log
Athreya, Abhi	9/8/2025	0.8	Stand up proof of payment request tracker to monitor ongoing vendor proof of payment-related items
Athreya, Abhi	9/8/2025	0.4	Pull prepetition initiated payments for select vendors
Athreya, Abhi	9/8/2025	0.7	Create summary of prepetition payments with confirmed proof of payment for select vendor
Athreya, Abhi	9/8/2025	0.6	Pull prepetition trade agreement payment data related to certain vendors
Athreya, Abhi	9/8/2025	0.5	Prepare summary of prepetition payments to select vendor
Athreya, Abhi	9/8/2025	0.8	Reconcile paid invoices against vendor claims
Athreya, Abhi	9/8/2025	0.9	Pull together from all payment sources a consolidated list of payments against trade agreements
Athreya, Abhi	9/8/2025	2.1	Map individual proof of payment documents to consolidated trade agreement vendor list
Athreya, Abhi	9/8/2025	1.8	Prepare summary file for select vendor spreading accounts payable
Athreya, Abhi	9/8/2025	1.4	Reconcile trade agreement initiated payments against proof of payments
Callerio, Lorenzo	9/8/2025	1.1	Draft certain revised trade agreements including certain updated terms discussed with management
Callerio, Lorenzo	9/8/2025	0.9	Prepare for and participate in daily vendor escalation call with Company team and C. Turner, A. Shahbain, L. Callerio, J. Warren and N. Caruso (A&M) to discuss vendor urgencies and next steps
Callerio, Lorenzo	9/8/2025	0.5	Call with Company Purchasing re: updates on certain vendor negotiations
Callerio, Lorenzo	9/8/2025	0.6	Participate in a call with E. Swager (K&E), S. Lieberman (K&E), R. Agostinelli (GT) and D. Migliarucci (GT) to discuss a vendor trade agreement

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Professional	Date	Hours	Activity
Callerio, Lorenzo	9/8/2025	0.6	Join a meeting with a Company buyer and a vendor to discuss the terms of a trade agreement
Callerio, Lorenzo	9/8/2025	0.6	Multiple calls with a Company buyer to finalize the negotiation strategy in advance of a call with a vendor
Callerio, Lorenzo	9/8/2025	2.3	Oversee vendor interactions throughout the day to ensure prompt follow-up, aligned messaging, and seamless coordination across inquiries
Callerio, Lorenzo	9/8/2025	0.7	Meeting with Company Purchasing and a vendor management and general counsel to discuss a settlement agreement
Callerio, Lorenzo	9/8/2025	0.2	Call with C. Turner, A. Shahbain, L. Callerio, M. Schirle, J. Cook, I. Fuetter and R. Draude (A&M) to discuss latest updates to vendor negotiations
Callerio, Lorenzo	9/8/2025	0.4	Participate in a recurring call with a vendor to finalize the last open trade agreement
Callerio, Lorenzo	9/8/2025	0.4	Standing meeting with Company Purchasing, Alix Partners and a vendor to discuss a settlement agreement
Callerio, Lorenzo	9/8/2025	0.5	Call with L. Callerio, R. Draude (A&M), Company, K&E, and a supplier to further discuss trade agreement negotiations
Callerio, Lorenzo	9/8/2025	0.5	Participate in an internal alignment call with Company Purchasing to discuss a vendor negotiation status
Callerio, Lorenzo	9/8/2025	0.4	Participate in a call with Company purchasing, S. Lieberman (K&E) and L. Diss (K&E) to discuss the revised terms of a settlement agreement
Callerio, Lorenzo	9/8/2025	0.7	Participate in a call with C. Turner (A&M), A. Shahbain (A&M), N. Caruso (A&M) and L. Callerio (A&M) and management to discuss the status of the vendors
Caruso, Nicholas	9/8/2025	0.6	Prepare trade agreement proposal for certain vendor following discussion and review latest AP balance in system
Caruso, Nicholas	9/8/2025	0.4	Prepare trade agreement proposal for certain vendor following discussion
Caruso, Nicholas	9/8/2025	0.5	Call with Company team N. Caruso and A. Shahbain (A&M) regarding trade agreement proposal
Caruso, Nicholas	9/8/2025	0.5	Call with Company team, C. Turner, A. Shahbain, N. Caruso (A&M) regarding vendor strategy presentation prepared by Company team for certain vendors and next steps
Caruso, Nicholas	9/8/2025	2.4	Review and revise trade agreements for certain vendors based on discussions with A&M team
Caruso, Nicholas	9/8/2025	1.3	Respond to questions from Company personnel regarding trade agreements and reconciliations for certain vendors
Caruso, Nicholas	9/8/2025	1.0	Call with Company team, K&E team, and Vendor team regarding trade agreement proposal
Caruso, Nicholas	9/8/2025	0.9	Prepare for and participate in daily vendor escalation call with Company team and C. Turner, A. Shahbain, L. Callerio, J. Warren and N. Caruso (A&M) to discuss vendor urgencies and next steps
Caruso, Nicholas	9/8/2025	0.7	Participate in a call with C. Turner (A&M), A. Shahbain (A&M), N. Caruso (A&M) and L. Callerio (A&M) and management to discuss the status of the vendors

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Professional	Date	Hours	Activity
Caruso, Nicholas	9/8/2025	0.5	Call with Company team to discuss certain vendor strategies
Caruso, Nicholas	9/8/2025	0.6	Call with A. Shahbain , N. Caruso (A&M) regarding certain vendor negotiations and next steps
Cook, Jacob	9/8/2025	0.4	Review of reporting received for prior week ending 9/5 for actual vendor spend
Cook, Jacob	9/8/2025	0.7	Review of certain vendor claims related to amounts remaining to be paid on trade agreements
Cook, Jacob	9/8/2025	0.2	Call with C. Turner, A. Shahbain, L. Callerio, M. Schirle, J. Cook, I. Fuetter and R. Draude (A&M) to discuss latest updates to vendor negotiations
Draude, Richard	9/8/2025	1.3	Review and respond to vendor communication emails for 9/8 morning hours, update trackers accordingly (part I of II)
Draude, Richard	9/8/2025	0.2	Call with C. Turner, A. Shahbain, L. Callerio, M. Schirle, J. Cook, I. Fuetter and R. Draude (A&M) to discuss latest updates to vendor negotiations
Draude, Richard	9/8/2025	0.6	Call with J. Warren, R. Draude (A&M) and the Company to discuss updates to discussion materials for a specific division and specific vendor negotiation updates
Draude, Richard	9/8/2025	1.6	Review and respond to vendor communication emails for 9/8 morning hours, update trackers accordingly (part II of II)
Draude, Richard	9/8/2025	1.7	Review and respond to vendor communication emails for 9/8 afternoon hours, update trackers accordingly (part I of II)
Draude, Richard	9/8/2025	0.5	Call with L. Callerio, R. Draude (A&M), Company, K&E, and a supplier to further discuss trade agreement negotiations
Draude, Richard	9/8/2025	2.2	Revise reporting requirements discussion materials for further comments from lawyers
Draude, Richard	9/8/2025	2.3	Review and respond to vendor communication emails for 9/8 afternoon hours, update trackers accordingly (part II of II)
Erlach, Nicole	9/8/2025	1.4	Organize reconciliation requests in tracker to coordinate reconciliations with Company
Erlach, Nicole	9/8/2025	1.9	Provide status updates to various Company managers in response to inquiries re: ongoing supplier AR reconciliation status
Erlach, Nicole	9/8/2025	0.2	Standing call with N. Erlach (A&M) and the Company to discuss the status of ongoing supplier AP reconciliations
Erlach, Nicole	9/8/2025	0.5	Call with N. Erlach (A&M) to discuss supplier AP reconciliation status updates
Erlach, Nicole	9/8/2025	0.6	Prepare daily update for Company re: reconciliation tracker and open high priority requests
Erlach, Nicole	9/8/2025	0.8	Analyze open AP to determine outstanding prepetition balances due under supplier trade agreements
Erlach, Nicole	9/8/2025	1.4	Review completed reconciliations from Company to identify outstanding items and next steps in the reconciliation process
Erlach, Nicole	9/8/2025	1.7	Coordinate critical status update requests between A&M and the Company to continue progression of trade agreement negotiations

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Professional	Date	Hours	Activity
Erlach, Nicole	9/8/2025	1.8	Review correspondences with Company purchasing managers to update the supplier log and track incoming reconciliation requests
Fuetter, Isaac	9/8/2025	0.2	Call with C. Turner, A. Shahbain, L. Callerio, M. Schirle, J. Cook, I. Fuetter and R. Draude (A&M) to discuss latest updates to vendor negotiations
Fuetter, Isaac	9/8/2025	2.1	Track incoming trade agreement communications, prepare draft trade agreements and maintain tracker with updated agreement status and documentation evening session on 9/8/2025 for week-ending 9/13/2025
Fuetter, Isaac	9/8/2025	1.9	Track incoming trade agreement communications, prepare draft trade agreements and maintain tracker with updated agreement status and documentation afternoon session on 9/8/2025 for week-ending 9/13/2025
Fuetter, Isaac	9/8/2025	2.3	Track incoming trade agreement communications, prepare draft trade agreements and maintain tracker with updated agreement status and documentation morning session on 9/8/2025 for week-ending 9/13/2025
Hill, Michael	9/8/2025	1.6	Update divisional analysis of vendors for decision categories for working capital
Hill, Michael	9/8/2025	1.2	Analyze Trade Agreement Proof of Payments for North America upload
Hill, Michael	9/8/2025	0.9	Work to figure out with proof of payments for Trade Agreements need to be tracked to follow up with team
Hill, Michael	9/8/2025	0.8	Review proof of payment for Trade Agreement analysis for updated analysis based on regional payments
Hill, Michael	9/8/2025	0.6	Update vendor analysis for paid invoice proof of payments received
Hill, Michael	9/8/2025	0.3	Correspond re: requesting payment confirmation for Trade Agreement proof of payment (4 of 4)
Hill, Michael	9/8/2025	0.3	Correspond re: requesting payment confirmation for Trade Agreement proof of payment (2 of 4)
Hill, Michael	9/8/2025	0.7	Provide summary of invoices received and still needed for tracking purposes to the team
Hill, Michael	9/8/2025	0.3	Correspond re: requesting payment confirmation for Trade Agreement proof of payment (1 of 4)
Hill, Michael	9/8/2025	0.2	Correspond re: new request for European Trade Agreement Proof of Payments due to out of office
Hill, Michael	9/8/2025	0.2	Update correspondence re: receive payment confirmation for Trade Agreement proof of payment
Hill, Michael	9/8/2025	0.3	Correspond re: requesting payment confirmation for Trade Agreement proof of payment (3 of 4)
Hill, Michael	9/8/2025	1.7	Begin updating divisional Analyze vendors for data updated through September 7
Hill, Michael	9/8/2025	0.3	Correspond re: draft email to council regarding vendor prepetition invoices
Kordupel, Lewis	9/8/2025	2.8	Analyze weekly vendor disbursements for purposes of the vendor payment analysis

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Kordupel, Lewis	9/8/2025	2.7	Prepare updates to the vendor payment database, including removing duplicate names for comparing authorized payments and disbursements
Kordupel, Lewis	9/8/2025	2.6	Continue analysis of weekly vendor disbursements for purposes of the vendor payment analysis
Kordupel, Lewis	9/8/2025	2.4	Prepare comparison of approved vendor payments versus vendor disbursements for purposes of the vendor payment analysis
Kordupel, Lewis	9/8/2025	2.3	Continue preparing comparison of approved vendor payments versus vendor disbursements for purposes of the vendor payment analysis
Kordupel, Lewis	9/8/2025	0.6	Review current vendor payment reconciliation analysis, and decide on next steps
Kordupel, Lewis	9/8/2025	0.4	Correspond with D. Shiffman (A&M) regarding the status of the vendor payment analysis
Kordupel, Lewis	9/8/2025	0.2	Correspond with J. Cook (A&M) regarding open items on the vendor payment analysis
O'Toole, Colin	9/8/2025	1.4	Revise segment detail data tabs to refresh dataset for Critical Foreign & Critical US segments
O'Toole, Colin	9/8/2025	2.8	Revise segment detail data tabs to refresh dataset for Captive, Indirect, and Commodity segments
O'Toole, Colin	9/8/2025	2.6	Revise vendor segmentation deck/presentation to incorporate changes to underlying excel analysis
Pacheco, Santiago	9/8/2025	0.4	Call with S. Pacheco (A&M) and J. Warren (A&M) regarding priority vendor management issues as of Monday, 9/8 and next steps relating to the same
Pacheco, Santiago	9/8/2025	0.5	Call with S. Pacheco (A&M), J. Warren (A&M), S. Lieberman (K&E), R. Pappu (A&M), and the Company team regarding trade agreement negotiations with certain supplier and next steps relating to the same
Schirle, Mattie	9/8/2025	0.2	Call with C. Turner, A. Shahbain, L. Callerio, M. Schirle, J. Cook, I. Fuetter and R. Draude (A&M) to discuss latest updates to vendor negotiations
Schirle, Mattie	9/8/2025	0.7	Participate in weekly ELS meeting to review trade agreements with Company
Schirle, Mattie	9/8/2025	0.4	Discuss trade agreement matters with Company
Schirle, Mattie	9/8/2025	2.2	Create email agreements for group of vendors
Schirle, Mattie	9/8/2025	2.1	Prepare an overview of trade agreements for lender review
Schirle, Mattie	9/8/2025	0.9	Adjust agreement draft to reflect new updates
Schirle, Mattie	9/8/2025	0.9	Call with Company purchasing, C. Turner (A&M), M. Schirle (A&M), and A. Shahbain (A&M) to discuss indirect vendors
Schirle, Mattie	9/8/2025	2.8	Draft vendor agreements to circulate via email
Schirle, Mattie	9/8/2025	0.8	Call with C. Turner, A. Shahbain, M. Schirle, J. Warren (A&M) and the Company team regarding priority vendor management issues pending lender consent for a certain division

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Schirle, Mattie	9/8/2025	0.6	Review open AP and draft trade agreement for vendor
Schirle, Mattie	9/8/2025	0.3	Participate in trade agreement negotiation with Company and vendor
Schirle, Mattie	9/8/2025	0.5	Adjust agreement draft based on latest round of talks
Schirle, Mattie	9/8/2025	0.6	Participate in daily logistics call with Company
Schirle, Mattie	9/8/2025	0.5	Participate in call with Company to discuss reconciliation status
Schirle, Mattie	9/8/2025	0.4	Review latest draft of trade agreement on call with Vendor and Company
Schirle, Mattie	9/8/2025	0.5	Negotiate trade agreement with vendor and Company
Shahbain, Abraham	9/8/2025	0.5	Respond to email related to vendor escalations and payment requests
Shahbain, Abraham	9/8/2025	0.2	Call with C. Turner, A. Shahbain, L. Callerio, M. Schirle, J. Cook, I. Fuetter and R. Draude (A&M) to discuss latest updates to vendor negotiations
Shahbain, Abraham	9/8/2025	0.5	Call with Company team N. Caruso and A. Shahbain (A&M) regarding trade agreement proposal
Shahbain, Abraham	9/8/2025	0.5	Call with Company team, C. Turner, A. Shahbain, N. Caruso (A&M) regarding vendor strategy presentation prepared by Company team for certain vendors and next steps
Shahbain, Abraham	9/8/2025	1.1	Review and provide comments on trade agreement tracker
Shahbain, Abraham	9/8/2025	0.9	Prepare for and participate in daily vendor escalation call with Company team and C. Turner, A. Shahbain, L. Callerio, J. Warren and N. Caruso (A&M) to discuss vendor urgencies and next steps
Shahbain, Abraham	9/8/2025	0.9	Call with Company purchasing, C. Turner (A&M), M. Schirle (A&M), and A. Shahbain (A&M) to discuss indirect vendors
Shahbain, Abraham	9/8/2025	0.8	Call with C. Turner, A. Shahbain, M. Schirle, J. Warren (A&M) and the Company team regarding priority vendor management issues pending lender consent for a certain division
Shahbain, Abraham	9/8/2025	0.7	Participate in a call with C. Turner (A&M), A. Shahbain (A&M), N. Caruso (A&M) and L. Callerio (A&M) and management to discuss the status of the vendors
Shahbain, Abraham	9/8/2025	0.6	Call with A. Shahbain, N. Caruso (A&M) regarding certain vendor negotiations and next steps
Shiffman, David	9/8/2025	0.6	Call with A&M vendor team and the Company Treasury to review weekly disbursement allocations
Turner, Cari	9/8/2025	1.0	Prepare for and participate in daily vendor escalation call with Company team a to discuss vendor urgencies and next steps
Turner, Cari	9/8/2025	1.1	Respond to various vendor negotiation questions from Company team

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Turner, Cari	9/8/2025	0.9	Prepare for and participate in daily vendor escalation call with Company team and C. Turner, A. Shahbain, L. Callerio, J. Warren and N. Caruso (A&M) to discuss vendor urgencies and next steps
Turner, Cari	9/8/2025	0.9	Call with Company purchasing, C. Turner (A&M), M. Schirle (A&M), and A. Shahbain (A&M) to discuss indirect vendors
Turner, Cari	9/8/2025	0.8	Prepare and respond to vendor management update for various advisors
Turner, Cari	9/8/2025	0.8	Call with C. Turner, A. Shahbain, M. Schirle, J. Warren (A&M) and the Company team regarding priority vendor management issues pending lender consent for a certain division
Turner, Cari	9/8/2025	0.7	Participate in a call with C. Turner (A&M), A. Shahbain (A&M), N. Caruso (A&M) and L. Callerio (A&M) and management to discuss the status of the vendors
Turner, Cari	9/8/2025	0.6	Review latest CIA (cash in advance) tracker and provide comments to tracking team
Turner, Cari	9/8/2025	0.5	Call with Company team, C. Turner, A. Shahbain, N. Caruso (A&M) regarding vendor strategy presentation prepared by Company team for certain vendors and next steps
Turner, Cari	9/8/2025	0.3	Review updated vendor communications
Turner, Cari	9/8/2025	0.2	Review call log to ensure vendor related escalations are handled promptly
Turner, Cari	9/8/2025	0.2	Call with C. Turner, A. Shahbain, L. Callerio, M. Schirle, J. Cook, I. Fuetter and R. Draude (A&M) to discuss latest updates to vendor negotiations
Turner, Cari	9/8/2025	2.1	Review latest trade agreement tracker, follow-up with team on various vendors
Turner, Cari	9/8/2025	1.2	Update disbursement summary for Company purchasing team
Warren, Joseph	9/8/2025	0.4	Analyze status of three priority vendor management items as of Monday, 9/8 and develop next step plans to resolve relating to the same
Warren, Joseph	9/8/2025	0.4	Analyze updates from Company purchasing team to ongoing vendor management issues as of Monday, 9/8 and provide feedback on the same
Warren, Joseph	9/8/2025	0.3	Prepare materials requested by K&E team relating to certain supplier negotiation and development of letter to that supplier
Warren, Joseph	9/8/2025	0.3	Correspond with certain supplier in ongoing vendor negotiation regarding supply issue in certain country and reconciliation request in another country
Warren, Joseph	9/8/2025	0.2	Analyze request from Company team relating to trade agreements for two suppliers and provide questions on and next steps relating to the same
Warren, Joseph	9/8/2025	0.2	Prepare for supplier calls scheduled for Tuesday, 9/9
Warren, Joseph	9/8/2025	0.2	Prepare request for Company management to execute trade agreement that has been signed by supplier

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Professional	Date	Hours	Activity
Warren, Joseph	9/8/2025	0.2	Prepare list of next steps relating to discussion materials for a specific division for lenders and lender's advisors
Warren, Joseph	9/8/2025	0.1	Coordinate with K&E vendor management team regarding questions to support ongoing review of executory contract status for certain supplier
Warren, Joseph	9/8/2025	0.4	Call with S. Pacheco (A&M) and J. Warren (A&M) regarding priority vendor management issues as of Monday, 9/8 and next steps relating to the same
Warren, Joseph	9/8/2025	0.4	Analyze response from two suppliers related to trade agreement negotiation offers and respond on the same
Warren, Joseph	9/8/2025	0.8	Call with C. Turner, A. Shahbain, M. Schirle, J. Warren (A&M) and the Company team regarding priority vendor management issues pending lender consent for a certain division
Warren, Joseph	9/8/2025	1.6	Analyze status of fifteen priority vendor management items as of Monday, 9/8 and develop next step plans to resolve relating to the same
Warren, Joseph	9/8/2025	1.1	Prepare for and participate in discussion with Company team and certain supplier regarding their prepetition amounts owed and negotiations to settle that amount and restore customary post-petition services going forward
Warren, Joseph	9/8/2025	0.3	Prepare summary list of issues with certain division's regional suppliers in critical vendor negotiations for discussion with A&M team
Warren, Joseph	9/8/2025	0.9	Prepare for and participate in daily vendor escalation call with Company team and C. Turner, A. Shahbain, L. Callerio, J. Warren and N. Caruso (A&M) to discuss vendor urgencies and next steps
Warren, Joseph	9/8/2025	0.5	Prepare for and participate in discussion with Company team regarding certain divisions' region's list of open supplier issues relating to prepetition amounts owed
Warren, Joseph	9/8/2025	0.7	Analyze status of seven priority vendor management items as of Monday, 9/8 and develop next step plans to resolve relating to the same
Warren, Joseph	9/8/2025	0.6	Analyze status of four priority vendor management items as of Monday, 9/8 and develop next step plans to resolve relating to the same
Warren, Joseph	9/8/2025	0.6	Call with J. Warren, R. Draude (A&M) and the Company to discuss updates to discussion materials for a specific division and specific vendor negotiation updates
Warren, Joseph	9/8/2025	0.5	Call with S. Pacheco (A&M), J. Warren (A&M), S. Lieberman (K&E), R. Pappu (A&M), and the Company team regarding trade agreement negotiations with certain supplier and next steps relating to the same
Warren, Joseph	9/8/2025	1.1	Analyze status of nine priority vendor management items as of Monday, 9/8 and develop next step plans to resolve relating to the same
Zehetmair, Stefan	9/8/2025	0.6	Support with AP reconciliation to prepare third Vendor payment according to trade agreement
Zehetmair, Stefan	9/8/2025	1.3	Manage of central vendor escalation mailbox
Athreya, Abhi	9/9/2025	1.3	Update charts regarding prepetition spend for pitch related to a specific entity of Company

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Professional	Date	Hours	Activity
Athreya, Abhi	9/9/2025	2.0	Reconcile differences in trade agreement payments and proof of payment documents received
Athreya, Abhi	9/9/2025	1.3	Assemble updated prepetition spend and accounts payable for select supplier
Athreya, Abhi	9/9/2025	1.6	Summarize trade agreement-related proof of payment documentation
Athreya, Abhi	9/9/2025	0.3	Assemble folder structure for trade agreement proof of payment weekly process
Athreya, Abhi	9/9/2025	1.6	Analyze accounts payable for select supplier and create Excel summary related to the same
Athreya, Abhi	9/9/2025	0.5	Pull prepetition payments for select vendor
Athreya, Abhi	9/9/2025	2.0	Review pitch related to a specific entity of Company
Athreya, Abhi	9/9/2025	0.5	Summarize accounts payable for select vendor
Athreya, Abhi	9/9/2025	1.8	Compare trade agreement expected payments against proof of payments
Athreya, Abhi	9/9/2025	0.4	Pull and summarize prepetition spend for select supplier
Callerio, Lorenzo	9/9/2025	0.2	Call with L. Callerio (A&M) and J. Warren (A&M) regarding suppliers using a certain receivables insurance company
Callerio, Lorenzo	9/9/2025	0.8	Join a meeting with a Company buyer and a vendor to discuss a settlement agreement
Callerio, Lorenzo	9/9/2025	1.2	Review certain invoice-level data received from a vendor to support and accelerate the reconciliation process
Callerio, Lorenzo	9/9/2025	2.2	Manage end-to-end vendor communications to ensure timely responses, consistent messaging, and efficient resolution of inquiries
Callerio, Lorenzo	9/9/2025	0.3	Call with S. Lieberman, R. Olivett, C. Aldime, N. Argentieri, L. Nance, L. Diss, E. Swager, K. Donahue, D. Wachenfeld, J. Fletcher, H. Kupsky (K&E), A. Shahbain, L. Callerio, M. Schirle, and J. Warren (A&M) regarding vendor issues as of 9/9
Callerio, Lorenzo	9/9/2025	1.4	Draft and review multiple trade agreements provided by K&E
Callerio, Lorenzo	9/9/2025	0.5	Call with Alix Partners, A. Shahbain (A&M), N. Caruso (A&M), and L. Callerio (A&M) to discuss certain trade agreements status
Callerio, Lorenzo	9/9/2025	0.5	Call with C. Turner, A. Shahbain, L. Callerio, J. Warren, M. Schirle, N. Caruso, J. Cook, I. Fuetter, and R. Draude (A&M) to discuss latest trade agreement negotiations and other vendor management updates
Callerio, Lorenzo	9/9/2025	0.7	Call with a Company buyer to discuss the terms of a trade agreement to be circulated to a vendor
Callerio, Lorenzo	9/9/2025	1.0	Prepare for and participate in daily vendor escalation call with Company team and C. Turner, A. Shahbain, L. Callerio, and J. Warren (A&M) to discuss vendor urgencies and next steps
Callerio, Lorenzo	9/9/2025	0.9	Review the data received in order to prepare a revised disbursement forecast scenarios

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Professional	Date	Hours	Activity
Callerio, Lorenzo	9/9/2025	0.9	Participate in a meeting with Company Purchasing and a vendor to discuss a prepetition agreement
Callerio, Lorenzo	9/9/2025	0.9	Participate in a call with A. Shahbain (A&M), I. Fuetter (A&M) and L. Callerio (A&M) to discuss certain disbursement forecast scenarios
Callerio, Lorenzo	9/9/2025	0.8	Call with Company purchasing, S. Lieberman (K&E), and L. Diss (K&E) to discuss the negotiation strategy with a vendor
Caruso, Nicholas	9/9/2025	0.7	Call with Company team regarding urgent trade agreement negotiations
Caruso, Nicholas	9/9/2025	0.7	Review latest trade agreement and email trade agreement tracker, revise, and share with Company team
Caruso, Nicholas	9/9/2025	0.6	Call with Company team, S. Lieberman and R. Olivett (K&E) and certain vendor regarding trade agreement
Caruso, Nicholas	9/9/2025	1.2	Review latest AP aging relating to certain categories of payables
Caruso, Nicholas	9/9/2025	0.6	Call with Company team, S. Lieberman and R. Olivett (K&E) and vendor regarding trade agreement
Caruso, Nicholas	9/9/2025	0.5	Call with Company team regarding divisional overview related to trade agreement negotiations and general strategy
Caruso, Nicholas	9/9/2025	1.4	Revise trade agreement and respond to inquires regarding the same for certain vendors
Caruso, Nicholas	9/9/2025	0.5	Call with Company purchasing, N. Caruso (A&M), C. Turner (A&M), and A. Shahbain (A&M) to discuss regional vendor situation
Caruso, Nicholas	9/9/2025	0.5	Call with C. Turner, A. Shahbain, L. Callerio, J. Warren, M. Schirle, N. Caruso, J. Cook, I. Fuetter, and R. Draude (A&M) to discuss latest trade agreement negotiations and other vendor management updates
Caruso, Nicholas	9/9/2025	0.5	Call with N. Caruso (A&M), J. Warren (A&M), and Company team regarding status update on several trade agreements and next steps relating to the same
Caruso, Nicholas	9/9/2025	2.1	Revise trade agreements based on commentary from Company team
Caruso, Nicholas	9/9/2025	1.6	Review trade agreement counterproposals from certain vendors and provide responses
Caruso, Nicholas	9/9/2025	2.2	Prepare trade agreements for certain vendors based on call with Company team
Caruso, Nicholas	9/9/2025	0.3	Call with Company team regarding vendor payments
Caruso, Nicholas	9/9/2025	0.4	Review trade agreement counterproposal and questions shared by vendor
Caruso, Nicholas	9/9/2025	0.4	Call with Company team, Vendor team regarding finalization of trade agreement
Caruso, Nicholas	9/9/2025	0.5	Call with Alix Partners, A. Shahbain (A&M), N. Caruso (A&M), and L. Callerio (A&M) to discuss certain trade agreements status
Cook, Jacob	9/9/2025	0.5	Call with C. Turner, A. Shahbain, L. Callerio, J. Warren, M. Schirle, N. Caruso, J. Cook, I. Fuetter, and R. Draude (A&M) to discuss latest trade agreement negotiations and other vendor management updates

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Professional	Date	Hours	Activity
Donoghue, Doug	9/9/2025	0.2	Review negotiating history, executory contract status
Draude, Richard	9/9/2025	2.1	Further revise materials for Discuss with lender's advisors re: a certain division for comments from team leads
Draude, Richard	9/9/2025	2.3	Review and respond to vendor communication emails for 9/9 morning hours, update trackers accordingly (part II of II)
Draude, Richard	9/9/2025	1.6	Review and respond to vendor communication emails for 9/9 afternoon hours, update trackers accordingly (part I of II)
Draude, Richard	9/9/2025	0.5	Call with C. Turner, A. Shahbain, L. Callerio, J. Warren, M. Schirle, N. Caruso, J. Cook, I. Fuetter, and R. Draude (A&M) to discuss latest trade agreement negotiations and other vendor management updates
Draude, Richard	9/9/2025	1.6	Review and respond to vendor communication emails for 9/9 afternoon hours, update trackers accordingly (part II of II)
Draude, Richard	9/9/2025	1.4	Review and respond to vendor communication emails for 9/9 morning hours, update trackers accordingly (part I of II)
Draude, Richard	9/9/2025	1.9	Update trade agreement tracker for a specific region to reflect comments from call with the company
Erlach, Nicole	9/9/2025	1.2	Review reconciliations prepared by Company to provide information to A&M vendor management team
Erlach, Nicole	9/9/2025	1.9	Review reconciliation status updates from Company to determine next steps required to advance the supplier AP reconciliation process
Erlach, Nicole	9/9/2025	2.1	Review correspondences with Company purchasing managers to update the supplier log and track incoming reconciliation requests
Erlach, Nicole	9/9/2025	1.8	Review correspondences from Company purchasing managers to capture reconciliation requests and respond to various inquiries
Erlach, Nicole	9/9/2025	0.7	Analyze open AP to determine outstanding prepetition balances due under supplier trade agreements
Erlach, Nicole	9/9/2025	1.3	Provide status updates to various Company managers in response to inquiries re: ongoing supplier AR reconciliation status
Erlach, Nicole	9/9/2025	0.5	Standing call with N. Erlach (A&M) and the Company to discuss the status of ongoing supplier AP reconciliations
Erlach, Nicole	9/9/2025	0.4	Prepare daily update for Company re: reconciliation tracker and open high priority requests
Fuetter, Isaac	9/9/2025	2.9	Track incoming trade agreement communications, prepare draft trade agreements and maintain tracker with updated agreement status and documentation evening session on 9/9/2025 for week-ending 9/13/2025
Fuetter, Isaac	9/9/2025	1.9	Track incoming trade agreement communications, prepare draft trade agreements and maintain tracker with updated agreement status and documentation morning session on 9/9/2025 for week-ending 9/13/2025
Fuetter, Isaac	9/9/2025	0.9	Participate in a call with A. Shahbain (A&M), I. Fuetter (A&M) and L. Callerio (A&M) to discuss certain disbursement forecast scenarios
Fuetter, Isaac	9/9/2025	0.5	Call with C. Turner, A. Shahbain, L. Callerio, J. Warren, M. Schirle, N. Caruso, J. Cook, I. Fuetter, and R. Draude (A&M) to discuss latest trade agreement negotiations and other vendor management updates

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Professional	Date	Hours	Activity
Fuetter, Isaac	9/9/2025	2.7	Track incoming trade agreement communications, prepare draft trade agreements and maintain tracker with updated agreement status and documentation afternoon session on 9/9/2025 for week-ending 9/13/2025
Hill, Michael	9/9/2025	1.1	Update analysis for amounts to be paid through September in sensitivity analysis
Hill, Michael	9/9/2025	0.7	Update vendor analysis for sensitivity to show amount paid
Hill, Michael	9/9/2025	0.5	Call with M. Hill (A&M) and J. Warren (A&M) regarding revisions to process to certain supplier payment analysis file
Hill, Michael	9/9/2025	0.2	Correspond re: follow up to request payment confirmation for Trade Agreement proof of payment (2 of 3)
Hill, Michael	9/9/2025	0.3	Correspond re: vendor to be paid this week in weekly disbursement
Hill, Michael	9/9/2025	0.2	Correspond re: follow up to request payment confirmation for Trade Agreement proof of payment (3 of 3)
Hill, Michael	9/9/2025	0.2	Correspond re: follow up to request payment confirmation for Trade Agreement proof of payment (1 of 3)
Hill, Michael	9/9/2025	1.1	Summarize proof of payment process to show where efforts should be done to increase efficiency
Kordupel, Lewis	9/9/2025	2.6	Analyze weekly vendor invoices for purposes of the vendor payment analysis
Kordupel, Lewis	9/9/2025	2.8	Analyze vendor payments versus disbursements to reconcile variances for the vendor payment analysis
Kordupel, Lewis	9/9/2025	2.8	Analyze unreconciled vendor payments to disbursements for the vendor payment analysis
Kordupel, Lewis	9/9/2025	2.6	Continue analysis of unreconciled vendor payments to disbursements for the vendor payment analysis
Kordupel, Lewis	9/9/2025	0.7	Review vendor payment analysis, including next steps and correspond with team
O'Toole, Colin	9/9/2025	0.3	Call with A. Shahbain and C. O'Toole (A&M) to discuss the latest iteration of the vendor segmentation deck, discuss revisions
O'Toole, Colin	9/9/2025	0.7	Adjust presentation of executive summary, consolidated data tables in the Vendor Segmentation deck to incorporate feedback from A. Shahbain (A&M)
O'Toole, Colin	9/9/2025	0.6	Revise Vendor Segmentation Deck to reflect refreshed A/P balances in underlying excel
O'Toole, Colin	9/9/2025	0.7	Revise Vendor segmentation master data and detail tabs for refreshed A/P balances
O'Toole, Colin	9/9/2025	1.6	Revise Vendor Segmentation Deck to reflect changes to underlying excel
O'Toole, Colin	9/9/2025	0.7	Create summary templates for Long Form business plan analysis, shared with A&M team
O'Toole, Colin	9/9/2025	2.3	Revise Vendor Segmentation master dataset to incorporate changes included in new dataset on 9/9

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Professional	Date	Hours	Activity
O'Toole, Colin	9/9/2025	2.4	Update vendor segmentation detail tabs to reflect changes to Master Data tab
Schirle, Mattie	9/9/2025	0.5	Call with C. Turner, A. Shahbain, L. Callerio, J. Warren, M. Schirle, N. Caruso, J. Cook, I. Fuetter, and R. Draude (A&M) to discuss latest trade agreement negotiations and other vendor management updates
Schirle, Mattie	9/9/2025	1.1	Develop trade agreement for vendor tied to open AP
Schirle, Mattie	9/9/2025	0.3	Call with S. Lieberman, R. Olivett, C. Aldime, N. Argentieri, L. Nance, L. Diss, E. Swager, K. Donahue, D. Wachenfeld, J. Fletcher, H. Kupsky (K&E), A. Shahbain, L. Callerio, M. Schirle, and J. Warren (A&M) regarding vendor issues as of 9/9
Schirle, Mattie	9/9/2025	0.3	Participate in pre-call with Company to prepare for trade agreement negotiation
Schirle, Mattie	9/9/2025	0.3	Incorporate updates from recent negotiation rounds
Schirle, Mattie	9/9/2025	0.4	Participate in trade agreement negotiation with Company and vendor
Schirle, Mattie	9/9/2025	1.3	Revise agreements following most recent discussions
Schirle, Mattie	9/9/2025	2.8	Refresh trade agreements to capture all round-by-round changes
Schirle, Mattie	9/9/2025	2.6	Check vendor management log and update with this week's vendor feedback
Schirle, Mattie	9/9/2025	1.7	Review vendor management inbox and correspond to Company on requests
Schirle, Mattie	9/9/2025	0.9	Amend trade agreement summary for updated review
Schirle, Mattie	9/9/2025	1.4	Create draft agreement aligned with vendor AP status
Schirle, Mattie	9/9/2025	0.5	Participate in logistics discussion with Company to discuss vendor escalation
Schirle, Mattie	9/9/2025	1.0	Review open accounts payable and prepare draft agreements
Schirle, Mattie	9/9/2025	0.8	Prepare trade agreement summary for lender review
Schirle, Mattie	9/9/2025	0.7	Participate in call with Company to negotiate trade agreement
Schirle, Mattie	9/9/2025	0.6	Participate in trade agreement review with Company / Vendor
Schirle, Mattie	9/9/2025	0.5	Participate in status update call with logistics team at Company
Shahbain, Abraham	9/9/2025	1.0	Prepare for and participate in daily vendor escalation call with Company team and C. Turner, A. Shahbain, L. Callerio, and J. Warren (A&M) to discuss vendor urgencies and next steps
Shahbain, Abraham	9/9/2025	1.3	Respond to email related to vendor escalations and payment requests

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Professional	Date	Hours	Activity
Shahbain, Abraham	9/9/2025	0.4	Call with A. Shahbain (A&M), and J. Warren (A&M) regarding status of negotiations for certain purchasing division and region
Shahbain, Abraham	9/9/2025	0.9	Participate in a call with A. Shahbain (A&M), I. Fuetter (A&M) and L. Callerio (A&M) to discuss certain disbursement forecast scenarios
Shahbain, Abraham	9/9/2025	0.5	Call with Company purchasing, N. Caruso (A&M), C. Turner (A&M), and A. Shahbain (A&M) to discuss regional vendor situation
Shahbain, Abraham	9/9/2025	1.2	Review and update the segmentation analysis based on updated information
Shahbain, Abraham	9/9/2025	0.3	Call with A. Shahbain and C. O'Toole (A&M) to discuss the latest iteration of the vendor segmentation deck, discuss revisions
Shahbain, Abraham	9/9/2025	0.4	Call with C. Turner (A&M) and A. Shahbain (A&M) to discuss scenario analysis around cash payments
Shahbain, Abraham	9/9/2025	0.1	Call with A. Shahbain (A&M) and J. Warren (A&M) regarding priority vendor management issues as of Tuesday, 9/9
Shahbain, Abraham	9/9/2025	0.5	Call with C. Turner, A. Shahbain, L. Callerio, J. Warren, M. Schirle, N. Caruso, J. Cook, I. Fuetter, and R. Draude (A&M) to discuss latest trade agreement negotiations and other vendor management updates
Shahbain, Abraham	9/9/2025	0.3	Call with S. Lieberman, R. Olivett, C. Aldime, N. Argentieri, L. Nance, L. Diss, E. Swager, K. Donahue, D. Wachenfeld, J. Fletcher, H. Kupsky (K&E), A. Shahbain, L. Callerio, M. Schirle, and J. Warren (A&M) regarding vendor issues as of 9/9
Shahbain, Abraham	9/9/2025	0.6	Participate in call with Company Purchasing, C. Turner (A&M), and A. Shahbain (A&M) to discuss workstreams and open items
Shahbain, Abraham	9/9/2025	0.6	Review and provide feedback on trade agreement payment proposal
Shahbain, Abraham	9/9/2025	0.5	Call with Alix Partners, A. Shahbain (A&M), N. Caruso (A&M), and L. Callerio (A&M) to discuss certain trade agreements status
Shibata, Gerardo Yukio	9/9/2025	0.3	Address situation of vendor in CIA and challenges to move it to 45 or 60 G. Shibata (A&M)
Shibata, Gerardo Yukio	9/9/2025	0.3	Conference call with Company and G. Shibata (A&M) to evaluate situation with vendors and their impact to clients
Turner, Cari	9/9/2025	0.4	Call with C. Turner (A&M) and A. Shahbain (A&M) to discuss scenario analysis around cash payments
Turner, Cari	9/9/2025	0.5	Call with Company purchasing, N. Caruso (A&M), C. Turner (A&M), and A. Shahbain (A&M) to discuss regional vendor situation
Turner, Cari	9/9/2025	0.6	Review latest CIA (cash in advance) tracker and provide comments to tracking team
Turner, Cari	9/9/2025	0.6	Participate in call with Company Purchasing, C. Turner (A&M), and A. Shahbain (A&M) to discuss workstreams and open items
Turner, Cari	9/9/2025	0.9	Review and provide comments on updated vendor segmentation deck
Turner, Cari	9/9/2025	2.4	Review latest trade agreement tracker, follow-up with team on various vendors
Turner, Cari	9/9/2025	1.6	Prepare and respond to vendor management update for various advisors

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Professional	Date	Hours	Activity
Turner, Cari	9/9/2025	1.1	Respond to various vendor negotiation questions from Company team
Turner, Cari	9/9/2025	1.0	Prepare for and participate in daily vendor escalation call with Company team and C. Turner, A. Shahbain, L. Callerio, and J. Warren (A&M) to discuss vendor urgencies and next steps
Turner, Cari	9/9/2025	0.4	Review call log to ensure vendor related escalations are handled promptly
Turner, Cari	9/9/2025	0.5	Call with C. Turner, A. Shahbain, L. Callerio, J. Warren, M. Schirle, N. Caruso, J. Cook, I. Fuetter, and R. Draude (A&M) to discuss latest trade agreement negotiations and other vendor management updates
Warren, Joseph	9/9/2025	0.1	Call with A. Shahbain (A&M) and J. Warren (A&M) regarding priority vendor management issues as of Tuesday, 9/9
Warren, Joseph	9/9/2025	0.1	Analyze revisions processed to presentation for a certain division's suppliers for the lenders and lender's advisors and prepare feedback from A&M team relating to the same
Warren, Joseph	9/9/2025	0.2	Call with L. Callerio (A&M) and J. Warren (A&M) regarding suppliers using a certain receivables insurance company
Warren, Joseph	9/9/2025	0.2	Call with certain supplier regarding latest trade agreement offer, their response, and next steps related to the same
Warren, Joseph	9/9/2025	0.2	Analyze A&M team prepared message to Company staff regarding proof of payment process and provide feedback related to the same
Warren, Joseph	9/9/2025	0.2	Analyze Company team request regarding certain supplier threatening to stop services and respond on the same
Warren, Joseph	9/9/2025	0.2	Prepare request for K&E vendor management team relating to terms adjustment for certain supplier that has been paid all prepetition amounts
Warren, Joseph	9/9/2025	0.3	Call with S. Lieberman, R. Olivett, C. Aldime, N. Argentieri, L. Nance, L. Diss, E. Swager, K. Donahue, D. Wachenfeld, J. Fletcher, H. Kupsky (K&E), A. Shahbain, L. Callerio, M. Schirle, and J. Warren (A&M) regarding vendor issues as of 9/9
Warren, Joseph	9/9/2025	0.2	Prepare list of options for a certain supplier relating to their prepetition claim and send to supplier
Warren, Joseph	9/9/2025	1.1	Process revisions to presentation for a certain division's suppliers for the lenders and lender's advisors
Warren, Joseph	9/9/2025	0.4	Call with Company team regarding certain supplier's demands for prepetition payment and their threats to disrupt operations
Warren, Joseph	9/9/2025	1.2	Analyze status of fifteen priority vendor management items as of Tuesday, 9/9 and develop next step plans to resolve relating to the same
Warren, Joseph	9/9/2025	1.2	Call with Company team and J. Warren (A&M) regarding further revisions to process to a presentation for the lenders and lender's advisors relating to a certain division's suppliers
Warren, Joseph	9/9/2025	1.1	Analyze status of eight priority vendor management items as of Tuesday, 9/9 and develop next step plans to resolve relating to the same
Warren, Joseph	9/9/2025	0.8	Analyze status of six priority vendor management items as of Tuesday, 9/9 and develop next step plans to resolve relating to the same

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Professional	Date	Hours	Activity
Warren, Joseph	9/9/2025	0.5	Call with N. Caruso (A&M), J. Warren (A&M), and Company team regarding status update on several trade agreements and next steps relating to the same
Warren, Joseph	9/9/2025	0.5	Call with M. Hill (A&M) and J. Warren (A&M) regarding revisions to process to certain supplier payment analysis file
Warren, Joseph	9/9/2025	0.5	Call with C. Turner, A. Shahbain, L. Callerio, J. Warren, M. Schirle, N. Caruso, J. Cook, I. Fuetter, and R. Draude (A&M) to discuss latest trade agreement negotiations and other vendor management updates
Warren, Joseph	9/9/2025	0.4	Prepare supplier assessment for certain vendor relating to a potential trade agreement to restore post-petition services
Warren, Joseph	9/9/2025	0.4	Prepare draft trade agreement for certain supplier relating to their prepetition claim and restoration of post-petition services
Warren, Joseph	9/9/2025	1.0	Prepare for and participate in daily vendor escalation call with Company team and C. Turner, A. Shahbain, L. Callerio, and J. Warren (A&M) to discuss vendor urgencies and next steps
Warren, Joseph	9/9/2025	0.4	Call with Company team and certain supplier regarding supplier's prepetition amounts owed and negotiations on the settlement of those amounts to maintain post-petition services
Warren, Joseph	9/9/2025	0.3	Call with Company team, certain supplier, and certain supplier's legal counsel regarding their prepetition amounts owed and next step in the vendor negotiation process to maintain post-petition services
Warren, Joseph	9/9/2025	0.4	Analyze status of five priority vendor management items as of Tuesday, 9/9 and develop next step plans to resolve relating to the same
Warren, Joseph	9/9/2025	0.4	Prepare email trade agreement for certain supplier per Company team request
Warren, Joseph	9/9/2025	0.4	Analyze updates from Company purchasing team to ongoing vendor management issues as of Tuesday, 9/9 and provide feedback on the same
Warren, Joseph	9/9/2025	0.4	Call with A. Shahbain (A&M), and J. Warren (A&M) regarding status of negotiations for certain purchasing division and region
Warren, Joseph	9/9/2025	0.3	Further coordinate with Company team regarding certain supplier threatening to stop services and prepare next steps related to the same
Warren, Joseph	9/9/2025	0.3	Prepare for supplier calls scheduled for Wednesday, 9/10
Warren, Joseph	9/9/2025	0.3	Analyze status of four priority vendor management items as of Tuesday, 9/9 and develop next step plans to resolve relating to the same
Warren, Joseph	9/9/2025	0.3	Analyze new supplier issue raised by Company team and prepare questions related to the same
Warren, Joseph	9/9/2025	0.3	Prepare summary status of certain division's region's supplier issues for A&M team
Warren, Joseph	9/9/2025	0.3	Call with Company team regarding three priority vendor management items and next steps relating to the same
Warren, Joseph	9/9/2025	0.4	Prepare draft email trade agreement for certain supplier relating to their prepetition claim and restoration of post-petition services

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Weiland, Brad	9/9/2025	0.2	Correspond with A. Shahbain (A&M), client personnel re vendor management items
Zehetmair, Stefan	9/9/2025	0.4	Call with Vendor and S. Zehetmair (A&M) to align on AP reconciliation and payments
Zehetmair, Stefan	9/9/2025	1.6	Manage of central vendor escalation mailbox
Athreya, Abhi	9/10/2025	1.5	Summarize issues related to trade agreements for specific Company division
Athreya, Abhi	9/10/2025	0.7	Create Excel summary related to trade agreement divisional issues
Athreya, Abhi	9/10/2025	0.3	Meeting with M. Hill and A. Athreya (A&M) regarding stand up of divisional trade agreement issue tracker
Athreya, Abhi	9/10/2025	0.4	Create folders for Company team to upload trade agreement proof of payment documents
Athreya, Abhi	9/10/2025	0.4	Review prepetition spend for four select vendors
Athreya, Abhi	9/10/2025	0.7	Meeting with J. Warren and A. Athreya (A&M) regarding results of trade agreement and payment actuals reconciliations for select vendors
Athreya, Abhi	9/10/2025	1.8	Pull and organize data related to trade agreement payments by region
Athreya, Abhi	9/10/2025	0.8	Analyze total trade agreement spend by region
Athreya, Abhi	9/10/2025	1.6	Reconcile prepetition spend with proof of payment documents for specific supplier
Athreya, Abhi	9/10/2025	1.1	Organize proof of payment documents by region
Athreya, Abhi	9/10/2025	1.0	Analyze prepetition spend and accounts payable for select vendor and create Excel summary related to the same
Athreya, Abhi	9/10/2025	1.0	Review further proof of payment requests and update proof of payment tracker accordingly
Athreya, Abhi	9/10/2025	0.9	Update further proof of payment requests tracker incorporating new requests
Athreya, Abhi	9/10/2025	0.9	Update proof of payment tracker to reflect latest proof of payment requests
Callerio, Lorenzo	9/10/2025	1.6	Prepare several business cases to be discussed with management and the lenders' advisor prior to finalizing certain trade agreements
Callerio, Lorenzo	9/10/2025	0.4	Call with M. Schirle (A&M) and L. Callerio (A&M) re: vendor management workstream updates
Callerio, Lorenzo	9/10/2025	0.3	Call with C. Turner (A&M) and L. Callerio (A&M) to discuss the updated disbursement analysis
Callerio, Lorenzo	9/10/2025	0.6	Meeting with a Company buyer to discuss the key outcome of a negotiation call with a vendor in order to plan the next steps

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Professional	Date	Hours	Activity
Callerio, Lorenzo	9/10/2025	0.9	Call with Company Purchasing, S. Lieberman (K&E), Vendor Management, and Legal Counsel Purpose: To address specific questions received regarding the trade agreement currently under negotiation
Callerio, Lorenzo	9/10/2025	0.6	Call with a Company buyer to align on negotiation strategy for upcoming vendor discussions
Callerio, Lorenzo	9/10/2025	0.9	Review pending prepetition AP reconciliations prior to updating the trade agreements currently under negotiation
Callerio, Lorenzo	9/10/2025	0.5	Call with a Matelli buyer to discuss the current status of certain vendor negotiations
Callerio, Lorenzo	9/10/2025	0.4	Call with C. Turner, A. Shahbain, L. Callerio, M. Schirle, N. Caruso, J. Cook, I. Fuetter and R. Draude (A&M) to discuss latest vendor negotiation updates
Callerio, Lorenzo	9/10/2025	0.5	Call with B. Malz and F. Schlott (Kirkland & Ellis), along with Company Purchasing, to discuss the legal strategy for addressing a vendor insolvency
Callerio, Lorenzo	9/10/2025	1.6	Review the revised disbursement analysis prepared by I. Fuetter (A&M) with a specific focus on the CIA payments
Callerio, Lorenzo	9/10/2025	0.3	Correspond with management and D. Shiffman (A&M) re: disbursement forecast alternative scenarios
Callerio, Lorenzo	9/10/2025	1.6	Draft multiple trade agreement in cooperation with K&E, reflecting the latest reconciled amounts and trade terms
Callerio, Lorenzo	9/10/2025	2.1	Respond to all the inbound vendor requests / communications received today
Callerio, Lorenzo	9/10/2025	1.1	Call with A. Shahbain, L. Callerio, and I. Fuetter (A&M) to discuss updates to payments estimate file
Callerio, Lorenzo	9/10/2025	1.2	Participate in daily vendor escalation call with Company team and A. Shahbain, L. Callerio, J. Warren, M. Schirle, N. Caruso (A&M) to discuss highest vendor priorities
Caruso, Nicholas	9/10/2025	1.1	Respond to questions related to trade agreement negotiations for certain vendors
Caruso, Nicholas	9/10/2025	0.2	Call with K&E team regarding certain vendor trade agreement status
Caruso, Nicholas	9/10/2025	0.3	Review revised trade agreement prepared by K&E team
Caruso, Nicholas	9/10/2025	0.4	Call with C. Turner, A. Shahbain, L. Callerio, M. Schirle, N. Caruso, J. Cook, I. Fuetter and R. Draude (A&M) to discuss latest vendor negotiation updates
Caruso, Nicholas	9/10/2025	0.4	Review executed trade agreement and coordinate payment planning with A&M team
Caruso, Nicholas	9/10/2025	0.5	Prepare for and participate in call with Alix team regarding vendor negotiations
Caruso, Nicholas	9/10/2025	1.7	Review reconciliation status for certain vendors
Caruso, Nicholas	9/10/2025	0.5	Call with Company team and vendor regarding trade agreement and reconciliation process

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Caruso, Nicholas	9/10/2025	1.4	Review reconciliation status of certain vendors
Caruso, Nicholas	9/10/2025	1.2	Participate in daily vendor escalation call with Company team and A. Shahbain, L. Callerio, J. Warren, M. Schirle, N. Caruso (A&M) to discuss highest vendor priorities
Caruso, Nicholas	9/10/2025	0.7	Call with Company team and A. Shahbain, R. Draude, N. Caruso (A&M) regarding certain vendors negotiation strategies and cash allocation
Caruso, Nicholas	9/10/2025	0.7	Review liquidity impact for top divisional vendors
Caruso, Nicholas	9/10/2025	0.9	Respond to questions related to certain divisions vendors asked by Alix team
Caruso, Nicholas	9/10/2025	1.0	Prepare for and participate in call with Company, SVP, Alix teams and C. Turner, A. Shahbain, N. Caruso (A&M) regarding certain division overview and vendor negotiations
Caruso, Nicholas	9/10/2025	1.3	Review liquidity impact for certain vendors based on current deals
Caruso, Nicholas	9/10/2025	1.6	Prepare trade agreements for multiple vendors based on latest negotiations
Cook, Jacob	9/10/2025	1.1	Consolidate weekly payments made from Japan filing entities for WE 9/5
Cook, Jacob	9/10/2025	1.2	Consolidate weekly payments made from EMEA filing entities for WE 9/5
Cook, Jacob	9/10/2025	1.4	Consolidate weekly payments made from NAFTA filing entities for WE 9/5
Cook, Jacob	9/10/2025	0.8	Email correspondence with certain suppliers related to invoice-level remittance details for trade agreement payments
Cook, Jacob	9/10/2025	0.8	Consolidate weekly payments made from China filing entities for WE 9/5
Cook, Jacob	9/10/2025	0.7	Review of ad hoc Company purchasing team post-petition payment requests related to vendors on accelerated terms
Cook, Jacob	9/10/2025	1.7	Review of vendor-related disbursements for WE 9/5 against budgeted allowance
Cook, Jacob	9/10/2025	0.4	Call with C. Turner, A. Shahbain, L. Callerio, M. Schirle, N. Caruso, J. Cook, I. Fuetter and R. Draude (A&M) to discuss latest vendor negotiation updates
Cook, Jacob	9/10/2025	0.2	Consolidate weekly payments made from Romanian filing entities for WE 9/5
Donoghue, Doug	9/10/2025	0.4	Propose trade agreement to vendor, Correspond re: same
Draude, Richard	9/10/2025	1.8	Review and respond to vendor communication emails for 9/10 afternoon hours, update trackers accordingly (part I of II)
Draude, Richard	9/10/2025	1.3	Call with J. Warren, R. Draude (A&M) and the Company to continue updating discussion materials for a specific division
Draude, Richard	9/10/2025	1.3	Review and respond to vendor communication emails for 9/10 morning hours, update trackers accordingly (part II of II)

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Draude, Richard	9/10/2025	1.7	Further revise materials for Discuss with lender's advisors re: a certain division for to incorporate new discussion materials based on conversations with the company
Draude, Richard	9/10/2025	0.4	Call with C. Turner, A. Shahbain, L. Callerio, M. Schirle, N. Caruso, J. Cook, I. Fuetter and R. Draude (A&M) to discuss latest vendor negotiation updates
Draude, Richard	9/10/2025	0.7	Call with Company team and A. Shahbain, R. Draude, N. Caruso (A&M) regarding certain vendors negotiation strategies and cash allocation
Draude, Richard	9/10/2025	1.9	Review and respond to vendor communication emails for 9/10 afternoon hours, update trackers accordingly (part II of II)
Draude, Richard	9/10/2025	1.1	Review and respond to vendor communication emails for 9/10 morning hours, update trackers accordingly (part I of II)
Erlach, Nicole	9/10/2025	0.9	Analyze open AP to determine outstanding prepetition balances due under supplier trade agreements
Erlach, Nicole	9/10/2025	2.1	Organize reconciliation requests in tracker to coordinate reconciliations with Company
Erlach, Nicole	9/10/2025	1.3	Analyze supplier reconciliations to confirm sufficiency for the continuation of trade agreement negotiations
Erlach, Nicole	9/10/2025	0.8	Gather documentation related to supplier requests to share with Company for further review
Erlach, Nicole	9/10/2025	0.5	Prepare daily update for Company re: reconciliation tracker and open high priority requests
Erlach, Nicole	9/10/2025	0.4	Standing call with N. Erlach (A&M) and the Company to discuss the status of ongoing supplier AP reconciliations
Erlach, Nicole	9/10/2025	1.6	Coordinate critical status update requests between A&M and the Company to continue progression of trade agreement negotiations
Erlach, Nicole	9/10/2025	1.7	Review reconciliation status updates from Company to determine next steps required to advance the supplier AP reconciliation process
Fuetter, Isaac	9/10/2025	1.9	Track incoming trade agreement communications, prepare draft trade agreements and maintain tracker with updated agreement status and documentation evening session on 9/10/2025 for week-ending 9/13/2025
Fuetter, Isaac	9/10/2025	1.4	Track incoming trade agreement communications, prepare draft trade agreements and maintain tracker with updated agreement status and documentation afternoon session on 9/10/2025 for week-ending 9/13/2025
Fuetter, Isaac	9/10/2025	1.1	Call with A. Shahbain, L. Callerio, and I. Fuetter (A&M) to discuss updates to payments estimate file
Fuetter, Isaac	9/10/2025	0.4	Call with C. Turner, A. Shahbain, L. Callerio, M. Schirle, N. Caruso, J. Cook, I. Fuetter and R. Draude (A&M) to discuss latest vendor negotiation updates
Fuetter, Isaac	9/10/2025	2.6	Track incoming trade agreement communications, prepare draft trade agreements and maintain tracker with updated agreement status and documentation morning session on 9/10/2025 for week-ending 9/13/2025
Hill, Michael	9/10/2025	0.3	Meeting with M. Hill and A. Athreya (A&M) regarding stand up of divisional trade agreement issue tracker

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Hill, Michael	9/10/2025	0.8	Review divisional Trade Agreement issues tracker
Hill, Michael	9/10/2025	1.3	Continue to update analysis for current view of invoice payments
Hill, Michael	9/10/2025	0.4	Working session with M. Hill (A&M) and J. Warren (A&M) regarding priority vendor management issues as of Wednesday, 9/10 and review of a certain division's list of suppliers
Kordupel, Lewis	9/10/2025	2.8	Analyze authorized weekly vendor payments for purposes of the vendor payment analysis
Kordupel, Lewis	9/10/2025	2.8	Analyze vendor payments versus disbursements for purposes of preparing a summary of the vendor payment analysis
Kordupel, Lewis	9/10/2025	1.4	Continue analysis of vendor payments versus disbursements for purposes of preparing a summary of the vendor payment analysis
Kordupel, Lewis	9/10/2025	2.2	Continue preparing comparison of vendor payments to disbursements for the vendor payment analysis
Kordupel, Lewis	9/10/2025	2.6	Prepare comparison of vendor payments to disbursements for the vendor payment analysis
O'Toole, Colin	9/10/2025	2.4	Create detailed templates for long form business plan analysis, shared with D. Webber, refined based on feedback. Created initial detail tables for Imposed & Lienholder segments
Schirle, Mattie	9/10/2025	1.9	Assess vendor contract and coordinate next actions with Company
Schirle, Mattie	9/10/2025	2.4	Update trade agreements to capture latest negotiation terms
Schirle, Mattie	9/10/2025	2.2	Handle urgent vendor inbox matters with Company follow-up
Schirle, Mattie	9/10/2025	1.7	Monitor inbox and correspond with Company on critical items
Schirle, Mattie	9/10/2025	1.2	Participate in daily vendor escalation call with Company team and A. Shahbain, L. Callerio, J. Warren, M. Schirle, N. Caruso (A&M) to discuss highest vendor priorities
Schirle, Mattie	9/10/2025	0.7	Revise trade agreements after reviewing negotiation history
Schirle, Mattie	9/10/2025	0.7	Participate in call with Company to review list of invoices
Schirle, Mattie	9/10/2025	0.6	Participate in call with Company to discuss trade agreement
Schirle, Mattie	9/10/2025	0.5	Participate in call with Company / vendor to discuss latest trade agreement
Schirle, Mattie	9/10/2025	0.5	Participate in trade agreement negotiations with Company, K&E, vendor and vendor's counsel
Schirle, Mattie	9/10/2025	0.4	Rework summary document covering agreements
Schirle, Mattie	9/10/2025	0.4	Negotiate trade agreement with vendor and Company

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Schirle, Mattie	9/10/2025	0.4	Call with C. Turner, A. Shahbain, L. Callerio, M. Schirle, N. Caruso, J. Cook, I. Fuetter and R. Draude (A&M) to discuss latest vendor negotiation updates
Schirle, Mattie	9/10/2025	0.4	Call with M. Schirle (A&M) and L. Callerio (A&M) re: vendor management workstream updates
Shahbain, Abraham	9/10/2025	0.5	Call with Alix and A. Shahbain (A&M) to discuss vendor management process
Shahbain, Abraham	9/10/2025	1.2	Participate in daily vendor escalation call with Company team and A. Shahbain, L. Callerio, J. Warren, M. Schirle, N. Caruso (A&M) to discuss highest vendor priorities
Shahbain, Abraham	9/10/2025	1.1	Call with A. Shahbain, L. Callerio, and I. Fuetter (A&M) to discuss updates to payments estimate file
Shahbain, Abraham	9/10/2025	1.0	Prepare for and participate in call with Company, SVP, Alix teams and C. Turner, A. Shahbain, N. Caruso (A&M) regarding certain division overview and vendor negotiations
Shahbain, Abraham	9/10/2025	0.9	Develop analysis summarizing updated delegation of authority related to vendor approval process
Shahbain, Abraham	9/10/2025	0.8	Review and provide comments on trade agreement tracker
Shahbain, Abraham	9/10/2025	0.5	Respond to email related to vendor escalations and payment requests
Shahbain, Abraham	9/10/2025	0.4	Call with C. Turner, A. Shahbain, L. Callerio, M. Schirle, N. Caruso, J. Cook, I. Fuetter and R. Draude (A&M) to discuss latest vendor negotiation updates
Shahbain, Abraham	9/10/2025	0.7	Call with Company team and A. Shahbain, R. Draude, N. Caruso (A&M) regarding certain vendors negotiation strategies and cash allocation
Shibata, Gerardo Yukio	9/10/2025	0.3	Conference call with Company, G. Shibata (A&M) and vendor to go through invoices, missing payments and next steps
Turner, Cari	9/10/2025	0.4	Call with C. Turner, A. Shahbain, L. Callerio, M. Schirle, N. Caruso, J. Cook, I. Fuetter and R. Draude (A&M) to discuss latest vendor negotiation updates
Turner, Cari	9/10/2025	0.3	Review call log to ensure vendor related escalations are handled promptly
Turner, Cari	9/10/2025	0.4	Review latest CIA (cash in advance) tracker and provide comments to tracking team
Turner, Cari	9/10/2025	1.0	Prepare for and participate in call with Company, SVP, Alix teams and C. Turner, A. Shahbain, N. Caruso (A&M) regarding certain division overview and vendor negotiations
Turner, Cari	9/10/2025	1.3	Prepare and respond to vendor management update for various advisors
Turner, Cari	9/10/2025	1.4	Respond to various vendor negotiation questions from Company team
Turner, Cari	9/10/2025	2.4	Review latest trade agreement tracker, follow-up with team on various vendors
Turner, Cari	9/10/2025	0.3	Call with C. Turner (A&M) and L. Callerio (A&M) to discuss the updated disbursement analysis

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Warren, Joseph	9/10/2025	1.1	Analyze updates from Company purchasing team to ongoing vendor management issues as of Wednesday, 9/10 and provide feedback on the same
Warren, Joseph	9/10/2025	2.0	Analyze and revise certain division presentation for lender and lender's advisors per feedback received from Company team
Warren, Joseph	9/10/2025	0.4	Analyze status of five priority vendor management items as of Wednesday, 9/10 and develop next step plans to resolve relating to the same
Warren, Joseph	9/10/2025	0.2	Analyze updates from Company purchasing team to ongoing vendor management issues as of Wednesday, 9/9 and provide feedback on the same
Warren, Joseph	9/10/2025	0.2	Analyze table for certain division suppliers liquidity unlocked by signing a trade agreement and provide feedback to A&M team relating to the same
Warren, Joseph	9/10/2025	0.2	Call with S. Lieberman (K&E) regarding certain supplier issue and next steps relating to the same
Warren, Joseph	9/10/2025	0.2	Analyze priority supplier situations for a certain division and prepare next steps related to the same
Warren, Joseph	9/10/2025	0.2	Prepare details on progress and negotiations with certain supplier ahead of call with Company management
Warren, Joseph	9/10/2025	0.3	Analyze draft presentation for lenders and lender's advisors for further revisions necessary
Warren, Joseph	9/10/2025	1.2	Analyze status of nine priority vendor management items as of Wednesday, 9/10 and develop next step plans to resolve relating to the same
Warren, Joseph	9/10/2025	0.4	Working session with M. Hill (A&M) and J. Warren (A&M) regarding priority vendor management issues as of Wednesday, 9/10 and review of a certain division's list of suppliers
Warren, Joseph	9/10/2025	1.3	Call with J. Warren, R. Draude (A&M) and the Company to continue updating discussion materials for a specific division
Warren, Joseph	9/10/2025	0.4	Analyze list of suppliers with outstanding prepetition amounts from Company team and prepare response on each
Warren, Joseph	9/10/2025	0.6	Analyze status of four priority vendor management items as of Wednesday, 9/10 and develop next step plans to resolve relating to the same
Warren, Joseph	9/10/2025	0.7	Meeting with J. Warren and A. Athreya (A&M) regarding results of trade agreement and payment actuals reconciliations for select vendors
Warren, Joseph	9/10/2025	0.8	Analyze status of three priority vendor management items as of Wednesday, 9/10 and develop next step plans to resolve relating to the same
Warren, Joseph	9/10/2025	0.8	Prepare three liquidity analyses for certain suppliers for data output inclusion in a presentation for the lender's advisors
Warren, Joseph	9/10/2025	1.2	Participate in daily vendor escalation call with Company team and A. Shahbain, L. Callerio, J. Warren, M. Schirle, N. Caruso (A&M) to discuss highest vendor priorities
Warren, Joseph	9/10/2025	0.3	Prepare for supplier calls scheduled for Thursday, 9/11

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Weiland, Brad	9/10/2025	0.2	Correspond with A. Shahbain (A&M), D. Wachenfeld (K&E), M. Dvorak (A&M) re vendor items
Weiland, Brad	9/10/2025	0.2	Correspond with the Company, M. Dvorak (A&M) re vendor payment items
Zehetmair, Stefan	9/10/2025	1.7	Manage of central vendor escalation mailbox
Athreya, Abhi	9/11/2025	1.7	Reconcile trade agreements and proof of payment documents on a by-region basis
Athreya, Abhi	9/11/2025	1.4	Summarize prepetition spend of select supplier
Athreya, Abhi	9/11/2025	0.3	Reconcile recently received proof of payment documents against prepetition spend
Athreya, Abhi	9/11/2025	0.4	Pull prepetition spend data related to specific supplier
Athreya, Abhi	9/11/2025	0.9	Build Excel summary related to prepetition spend and proof of payment documents of select supplier
Athreya, Abhi	9/11/2025	1.1	Summarize and communicate prepetition spend and accounts payable balance of select supplier
Athreya, Abhi	9/11/2025	1.3	Create summary view of proof of payment tracker for Company team
Athreya, Abhi	9/11/2025	2.2	Summarize and communicate regional differences in trade agreement proof of payment reconciliation
Broskay, Cole	9/11/2025	1.1	Discuss status with R. Gordon, C. Broskay (A&M) over vendor analysis
Broskay, Cole	9/11/2025	0.6	Teleconference with R. Gordon, C. Broskay (A&M) over July vendor payment analysis
Callerio, Lorenzo	9/11/2025	0.6	Call with Company Purchasing to discuss 2 business cases prepared to accelerate the approval process
Callerio, Lorenzo	9/11/2025	0.6	Join a meeting with Company purchasing, a customer and a vendor to discuss certain prepetition AP
Callerio, Lorenzo	9/11/2025	0.7	Meeting with Company purchasing, Alix Partners, and a vendor to discuss their settlement counterproposal
Callerio, Lorenzo	9/11/2025	0.9	Draft three business cases to be discussed with management and Alix Partners as part of the settlement agreements approval process
Callerio, Lorenzo	9/11/2025	1.1	Participate in daily vendor escalation call with Company team and C. Turner, A. Shahbain, L. Callerio, J. Warren, M. Schirle (A&M) to discuss highest vendor priorities
Callerio, Lorenzo	9/11/2025	0.6	Participate in a call with Company purchasing, S. Lieberman (K&E) and a vendor to discuss the revised trade terms included into a trade agreement proposal
Callerio, Lorenzo	9/11/2025	2.1	Respond to all vendor inquiries and communications received today
Callerio, Lorenzo	9/11/2025	0.4	Meeting with S. Lieberman (K&E) to discuss the open settlement agreements
Callerio, Lorenzo	9/11/2025	1.4	Draft several trade agreement to be discussed with K&E and management

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Professional	Date	Hours	Activity
Callerio, Lorenzo	9/11/2025	0.6	Call with a Company buyer to discuss the status of a vendor negotiation
Callerio, Lorenzo	9/11/2025	0.6	Call with S. Lieberman (K&E), Company purchasing and a vendor management and legal counsel to discuss a trade agreement
Callerio, Lorenzo	9/11/2025	0.6	Participate in a call with Company Purchasing, C. Turner (A&M), A. Shahbain (A&M), and L. Callerio (A&M) Purpose: To discuss the current status of negotiations with select vendors
Callerio, Lorenzo	9/11/2025	0.5	Participate in a call with A. Shahbain (A&M), J. Warren (A&M), N. Caruso (A&M), L. Callerio (A&M) and Alix Partners to discuss certain ongoing vendor negotiations
Callerio, Lorenzo	9/11/2025	0.8	Prepare a summary of the executed trade agreements as requested by FTI
Callerio, Lorenzo	9/11/2025	0.4	Call with a Company buyer to debrief a negotiation meeting
Callerio, Lorenzo	9/11/2025	0.4	Call with K&E vendor management team and C. Turner, L. Callerio, A. Shahbain, N. Caruso, M. Schirle, and J. Warren (A&M) regarding priority vendor management issues and status of executory contract review as of Thursday, 9/11
Callerio, Lorenzo	9/11/2025	0.3	Correspond with management re: a vendor insolvency process
Callerio, Lorenzo	9/11/2025	0.3	Call with A. Shahbain (A&M) and L. Callerio (A&M) to discuss certain vendor-related questions received from management
Callerio, Lorenzo	9/11/2025	0.2	Call with A. Shahbain, L. Callerio, M. Schirle, N. Caruso, J. Cook, I. Fuetter, and R. Draude (A&M) to discuss latest trade agreement negotiation updates
Callerio, Lorenzo	9/11/2025	0.6	Join a meeting with Company Purchasing, C. Turner (A&M), A. Shahbain (A&M), and L. Callerio (A&M) to discuss the most urgent updates on vendor negotiations
Callerio, Lorenzo	9/11/2025	0.7	Meeting with Company purchasing and a vendor to discuss a settlement agreement proposal
Caruso, Nicholas	9/11/2025	1.1	Revise vendor related budget vs actuals including breakout of post-petition CIA
Caruso, Nicholas	9/11/2025	0.3	Review contract related to certain vendor in conjunction with trade agreement negotiations
Caruso, Nicholas	9/11/2025	0.4	Call with K&E vendor management team and C. Turner, L. Callerio, A. Shahbain, N. Caruso, M. Schirle, and J. Warren (A&M) regarding priority vendor management issues and status of executory contract review as of Thursday, 9/11
Caruso, Nicholas	9/11/2025	0.4	Respond to vendor requests related to reconciliation status
Caruso, Nicholas	9/11/2025	0.5	Participate in a call with A. Shahbain (A&M), J. Warren (A&M), N. Caruso (A&M), L. Callerio (A&M) and Alix Partners to discuss certain ongoing vendor negotiations
Caruso, Nicholas	9/11/2025	0.5	Call with Company team and vendor regarding latest status of trade agreement
Caruso, Nicholas	9/11/2025	0.5	Follow up call with Company team regarding latest status of vendor trade agreement

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Caruso, Nicholas	9/11/2025	1.7	Revise trade agreements for certain vendors
Caruso, Nicholas	9/11/2025	0.2	Call with A. Shahbain, L. Callerio, M. Schirle, N. Caruso, J. Cook, I. Fuetter, and R. Draude (A&M) to discuss latest trade agreement negotiation updates
Caruso, Nicholas	9/11/2025	1.7	Revise vendor reconciliation and trade agreement related thereto, summarize and communicate the same with vendor
Caruso, Nicholas	9/11/2025	1.1	Participate in daily vendor escalation call with Company team and C. Turner, A. Shahbain, L. Callerio, J. Warren, M. Schirle (A&M) to discuss highest vendor priorities
Caruso, Nicholas	9/11/2025	0.9	Revise trade agreement proposal for certain vendor and share with Company team
Caruso, Nicholas	9/11/2025	0.6	Call with AlixPartners regarding certain vendor trade agreements and negotiation next steps
Caruso, Nicholas	9/11/2025	0.9	Review additional invoices for specific vendor with outstanding reconciliation
Caruso, Nicholas	9/11/2025	0.8	Summarize latest trade agreement and prepetition spend data presented in vendor management dashboard
Caruso, Nicholas	9/11/2025	0.7	Review invoices for specific vendor with outstanding reconciliation
Caruso, Nicholas	9/11/2025	0.6	Call with Company team regarding status of trade agreement negotiations with certain vendors
Cook, Jacob	9/11/2025	0.2	Call with A. Shahbain, L. Callerio, M. Schirle, N. Caruso, J. Cook, I. Fuetter, and R. Draude (A&M) to discuss latest trade agreement negotiation updates
Cook, Jacob	9/11/2025	1.1	Prepare weekly FDM reporting for vendor relief categories
Cook, Jacob	9/11/2025	2.4	Review of NAFTA + EMEA payment 'audit' reconciliation files prepared by internal A&M
Cook, Jacob	9/11/2025	0.7	Review of urgent requests for proofs of payment related to trade agreement payments executed during WE 9/5
Cook, Jacob	9/11/2025	2.4	Review of actual payments made during prior week against 'requested to pay' files distributed to company for adherence to payment proposals for WE 9/5 for EMEA at invoice level
Cook, Jacob	9/11/2025	0.7	Review of ad hoc payment requests received from Company purchasing related to non-trade agreement vendors
Draude, Richard	9/11/2025	0.2	Working session with J. Warren and R. Draude (A&M) to further revise discussion materials re: a specific division
Draude, Richard	9/11/2025	0.7	Working session with J. Warren, R. Draude (A&M) and the Company to revise discussion materials for a specific division
Draude, Richard	9/11/2025	1.3	Review and respond to vendor communication emails for 9/11 afternoon hours, update trackers accordingly (part II of II)
Draude, Richard	9/11/2025	1.4	Review and respond to vendor communication emails for 9/11 morning hours, update trackers accordingly (part I of II)
Draude, Richard	9/11/2025	1.4	Update materials for discussion with lender's advisors re: a certain division to reflect conversation had with the company

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Draude, Richard	9/11/2025	1.7	Review and respond to vendor communication emails for 9/11 morning hours, update trackers accordingly (part II of II)
Draude, Richard	9/11/2025	1.8	Review and respond to vendor communication emails for 9/11 afternoon hours, update trackers accordingly (part I of II)
Draude, Richard	9/11/2025	0.2	Call with A. Shahbain, L. Callerio, M. Schirle, N. Caruso, J. Cook, I. Fuetter, and R. Draude (A&M) to discuss latest trade agreement negotiation updates
Erlach, Nicole	9/11/2025	0.5	Call with N. Erlach (A&M) and M. Schirle (A&M) to review supplier AP reconciliations
Erlach, Nicole	9/11/2025	0.3	Standing call with N. Erlach (A&M) and the Company to discuss the status of ongoing supplier AP reconciliations
Erlach, Nicole	9/11/2025	0.2	Call with Company team, N. Erlach (A&M), and J. Warren (A&M) regarding reconciliation status of certain supplier claim and next steps relating to the same
Erlach, Nicole	9/11/2025	1.3	Review correspondences from Company purchasing managers to capture reconciliation requests and respond to various inquiries
Erlach, Nicole	9/11/2025	0.5	Call with Company and certain suppliers to discuss status of reconciliation in relation to trade agreement negotiations
Erlach, Nicole	9/11/2025	0.7	Prepare daily update for Company re: reconciliation tracker and open high priority requests
Erlach, Nicole	9/11/2025	1.3	Review reconciliations prepared by Company to provide information to A&M vendor management team
Erlach, Nicole	9/11/2025	1.9	Coordinate critical status update requests between A&M and the Company to continue progression of trade agreement negotiations
Erlach, Nicole	9/11/2025	0.8	Review completed reconciliations from Company to identify outstanding items and next steps in the reconciliation process
Erlach, Nicole	9/11/2025	0.8	Analyze open AP to determine outstanding prepetition balances due under supplier trade agreements
Fuetter, Isaac	9/11/2025	2.9	Track incoming trade agreement communications, prepare draft trade agreements and maintain tracker with updated agreement status and documentation evening session on 9/11/2025 for week-ending 9/13/2025
Fuetter, Isaac	9/11/2025	2.7	Track incoming trade agreement communications, prepare draft trade agreements and maintain tracker with updated agreement status and documentation morning session on 9/11/2025 for week-ending 9/13/2025
Fuetter, Isaac	9/11/2025	0.2	Call with A. Shahbain, L. Callerio, M. Schirle, N. Caruso, J. Cook, I. Fuetter, and R. Draude (A&M) to discuss latest trade agreement negotiation updates
Fuetter, Isaac	9/11/2025	0.6	Call with C. Turner, A. Shahbain, and I. Fuetter (A&M) to discuss updates to CIA payments estimate file
Fuetter, Isaac	9/11/2025	2.6	Track incoming trade agreement communications, prepare draft trade agreements and maintain tracker with updated agreement status and documentation afternoon session on 9/11/2025 for week-ending 9/13/2025
Gordon, Robert	9/11/2025	1.1	Discuss status with R. Gordon, C. Broskay (A&M) over vendor analysis

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Professional	Date	Hours	Activity
Gordon, Robert	9/11/2025	0.6	Teleconference with R. Gordon, C. Broskay (A&M) over July vendor payment analysis
Hill, Michael	9/11/2025	1.2	Update analysis for view into different payment categorizations for vendor analysis
Hill, Michael	9/11/2025	0.3	Correspond re: vendor block on vendor to remove
Hill, Michael	9/11/2025	1.1	Analyze Trade Agreement proof of payment file upload that was not done in correct format
Hill, Michael	9/11/2025	0.3	Correspond re: Trade Agreement proof of payment file upload that was not done in correct format
Kordupel, Lewis	9/11/2025	2.3	Prepare updates to the vendor payment analysis, including commentary on reconciled variances
Kordupel, Lewis	9/11/2025	1.3	Continue preparing updates to the vendor payment analysis, including commentary on reconciled variances
Kordupel, Lewis	9/11/2025	1.8	Continue analysis of unreconciled vendor payments for purposes of the vendor payment analysis
Kordupel, Lewis	9/11/2025	2.2	Prepare analysis of the United Kingdom's authorized payments versus disbursements
Kordupel, Lewis	9/11/2025	2.3	Analyze unreconciled vendor payments for purposes of the vendor payment analysis
Kordupel, Lewis	9/11/2025	2.6	Prepare analysis of authorized vendor payments versus disbursements
O'Toole, Colin	9/11/2025	0.6	Revise vendor segmentation deck to incorporate written feedback from A. Shahbain (A&M)
O'Toole, Colin	9/11/2025	1.1	Call with C. Turner, A. Shahbain and C. O'Toole (A&M) with Company, Alix and SVP teams to discuss vendor segmentation, strategy for negotiating with vendors
O'Toole, Colin	9/11/2025	2.6	Create detail excel tables for long form business plan analysis for Captive, Indirect, Commodity, Critical - Foreign and Critical US vendor segments
O'Toole, Colin	9/11/2025	1.2	Revise Long Form business plan analysis tables to incorporate written feedback from D. Webber (A&M)
Pack, Laura	9/11/2025	0.4	Prepare for and participate in daily cash in advance invoice and payment coordination call with J. Warren, N. Caruso, L. Pack, S. Zehetmair, M. Hill, S. Pacheco, V. Nguyen, and A. Liv-Feyman (A&M) regarding issues as of Thursday, September 11
Schirle, Mattie	9/11/2025	0.6	Participate in call with Company to review vendor statuses and open trade agreements
Schirle, Mattie	9/11/2025	1.8	Review reconciliation tracker and status updates and provide comments
Schirle, Mattie	9/11/2025	1.4	Correspond with Company on status of latest trade agreements
Schirle, Mattie	9/11/2025	1.2	Draft latest set of trade agreements while reviewing open AP and latest terms
Schirle, Mattie	9/11/2025	1.2	Draft updated agreements reflecting AP status and new terms

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Professional	Date	Hours	Activity
Schirle, Mattie	9/11/2025	0.7	Revise trade agreement for latest round of negotiations
Schirle, Mattie	9/11/2025	0.6	Participate in call with Company to discuss trade agreement
Schirle, Mattie	9/11/2025	0.6	Follow-up call with Company to discuss trade agreement negotiation
Schirle, Mattie	9/11/2025	0.4	Call with K&E vendor management team and C. Turner, L. Callerio, A. Shahbain, N. Caruso, M. Schirle, and J. Warren (A&M) regarding priority vendor management issues and status of executory contract review as of Thursday, 9/11
Schirle, Mattie	9/11/2025	0.9	Revise trade agreements for latest round of negotiations
Schirle, Mattie	9/11/2025	0.2	Call with A. Shahbain, L. Callerio, M. Schirle, N. Caruso, J. Cook, I. Fuetter, and R. Draude (A&M) to discuss latest trade agreement negotiation updates
Schirle, Mattie	9/11/2025	0.5	Participate in call with Company and vendor to discuss reconciliation
Schirle, Mattie	9/11/2025	0.3	Modify trade agreement draft to capture new negotiation points
Schirle, Mattie	9/11/2025	0.4	Participate in call with Company, K&E and vendor to negotiate trade agreement
Schirle, Mattie	9/11/2025	0.5	Call with N. Erlach (A&M) and M. Schirle (A&M) to review supplier AP reconciliations
Schirle, Mattie	9/11/2025	0.5	Participate in call with Company to understand vendor background and escalated issues
Schirle, Mattie	9/11/2025	0.5	Participate in call with Company to discuss logistics issues and vendor escalations
Schirle, Mattie	9/11/2025	0.5	Negotiate trade agreement with vendor and Company
Schirle, Mattie	9/11/2025	0.2	Discuss with M. Schirle (A&M) and J. Warren (A&M) regarding priority vendor management issue as of Thursday, 9/11
Shahbain, Abraham	9/11/2025	0.2	Call with A. Shahbain, L. Callerio, M. Schirle, N. Caruso, J. Cook, I. Fuetter, and R. Draude (A&M) to discuss latest trade agreement negotiation updates
Shahbain, Abraham	9/11/2025	0.6	Join a meeting with Company Purchasing, C. Turner (A&M), A. Shahbain (A&M), and L. Callerio (A&M) to discuss the most urgent updates on vendor negotiations
Shahbain, Abraham	9/11/2025	0.7	Review and update delegation of authority slides based on feedback received
Shahbain, Abraham	9/11/2025	0.6	Participate in call with Company Purchasing, C. Turner (A&M), and A. Shahbain (A&M) to discuss vendor segmentation analysis
Shahbain, Abraham	9/11/2025	0.6	Participate in a call with Company Purchasing, C. Turner (A&M), A. Shahbain (A&M), and L. Callerio (A&M) Purpose: To discuss the current status of negotiations with select vendors
Shahbain, Abraham	9/11/2025	0.6	Call with C. Turner, A. Shahbain, and I. Fuetter (A&M) to discuss updates to CIA payments estimate file

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Shahbain, Abraham	9/11/2025	0.6	Review and provide feedback on trade agreement payment proposal
Shahbain, Abraham	9/11/2025	0.5	Participate in call with Company Purchasing, C. Turner (A&M), and A. Shahbain (A&M) to discuss workstreams and open items
Shahbain, Abraham	9/11/2025	0.5	Participate in a call with A. Shahbain (A&M), J. Warren (A&M), N. Caruso (A&M), L. Callerio (A&M) and Alix Partners to discuss certain ongoing vendor negotiations
Shahbain, Abraham	9/11/2025	0.3	Call with A. Shahbain (A&M) and L. Callerio (A&M) to discuss certain vendor-related questions received from management
Shahbain, Abraham	9/11/2025	1.1	Call with C. Turner, A. Shahbain and C. O'Toole (A&M) with Company, Alix and SVP teams to discuss vendor segmentation, strategy for negotiating with vendors
Shahbain, Abraham	9/11/2025	0.4	Call with K&E vendor management team and C. Turner, L. Callerio, A. Shahbain, N. Caruso, M. Schirle, and J. Warren (A&M) regarding priority vendor management issues and status of executory contract review as of Thursday, 9/11
Shahbain, Abraham	9/11/2025	1.1	Review and update customer reporting on trade agreement status
Shahbain, Abraham	9/11/2025	1.1	Participate in daily vendor escalation call with Company team and C. Turner, A. Shahbain, L. Callerio, J. Warren, M. Schirle (A&M) to discuss highest vendor priorities
Shahbain, Abraham	9/11/2025	1.2	Respond to email related to vendor escalations and payment requests
Shahbain, Abraham	9/11/2025	0.9	Review and update of vendor segmentation analysis based on feedback received
Shahbain, Abraham	9/11/2025	0.7	Call with A. Shahbain (A&M) and J. Warren (A&M) regarding priority vendor management issues as of Thursday, 9/11 and next steps relating to the same
Shibata, Gerardo Yukio	9/11/2025	0.4	Address situation of vendor without TA, pending payments and pleasure for CIA or cash on delivery
Turner, Cari	9/11/2025	0.6	Join a meeting with Company Purchasing, C. Turner (A&M), A. Shahbain (A&M), and L. Callerio (A&M) to discuss the most urgent updates on vendor negotiations
Turner, Cari	9/11/2025	1.1	Participate in daily vendor escalation call with Company team and C. Turner, A. Shahbain, L. Callerio, J. Warren, M. Schirle (A&M) to discuss highest vendor priorities
Turner, Cari	9/11/2025	1.1	Call with C. Turner, A. Shahbain and C. O'Toole (A&M) with Company, Alix and SVP teams to discuss vendor segmentation, strategy for negotiating with vendors
Turner, Cari	9/11/2025	0.9	Respond to various vendor negotiation questions from Company team
Turner, Cari	9/11/2025	0.6	Prepare and respond to vendor management update for various advisors
Turner, Cari	9/11/2025	0.6	Review latest CIA (cash in advance) tracker and provide comments to tracking team
Turner, Cari	9/11/2025	1.6	Review latest trade agreement tracker, follow-up with team on various vendors

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Turner, Cari	9/11/2025	0.6	Participate in a call with Company Purchasing, C. Turner (A&M), A. Shahbain (A&M), and L. Callerio (A&M) Purpose: To discuss the current status of negotiations with select vendors
Turner, Cari	9/11/2025	0.6	Call with C. Turner, A. Shahbain, and I. Fuetter (A&M) to discuss updates to CIA payments estimate file
Turner, Cari	9/11/2025	0.5	Participate in call with Company Purchasing, C. Turner (A&M), and A. Shahbain (A&M) to discuss workstreams and open items
Turner, Cari	9/11/2025	0.4	Call with K&E vendor management team and C. Turner, L. Callerio, A. Shahbain, N. Caruso, M. Schirle, and J. Warren (A&M) regarding priority vendor management issues and status of executory contract review as of Thursday, 9/11
Turner, Cari	9/11/2025	0.2	Review call log to ensure vendor related escalations are handled promptly
Turner, Cari	9/11/2025	0.6	Participate in call with Company Purchasing, C. Turner (A&M), and A. Shahbain (A&M) to discuss vendor segmentation analysis
Warren, Joseph	9/11/2025	0.5	Call with supplier regarding their prepetition amounts owed and ongoing negotiations for continued post-petition services
Warren, Joseph	9/11/2025	1.6	Analyze status of eleven priority vendor management items as of Thursday, 9/11 and develop next step plans to resolve relating to the same
Warren, Joseph	9/11/2025	1.1	Participate in daily vendor escalation call with Company team and C. Turner, A. Shahbain, L. Callerio, J. Warren, M. Schirle (A&M) to discuss highest vendor priorities
Warren, Joseph	9/11/2025	0.9	Analyze status of four priority vendor management items as of Thursday, 9/11 and develop next step plans to resolve relating to the same
Warren, Joseph	9/11/2025	0.7	Call with Company team regarding six vendor management situations and next steps relating to the same
Warren, Joseph	9/11/2025	0.7	Working session with J. Warren, R. Draude (A&M) and the Company to revise discussion materials for a specific division
Warren, Joseph	9/11/2025	0.7	Call with A. Shahbain (A&M) and J. Warren (A&M) regarding priority vendor management issues as of Thursday, 9/11 and next steps relating to the same
Warren, Joseph	9/11/2025	0.3	Prepare update for certain supplier relating to recent prepetition and post-petition payments and status of compliance with their trade agreement to resolve post-petition terms issue
Warren, Joseph	9/11/2025	0.6	Analyze updates from Company purchasing team to ongoing vendor management issues as of Thursday, 9/11 and provide feedback on the same
Warren, Joseph	9/11/2025	0.3	Finalize certain supplier assessment analyzing liquidity impact of a vendor agreement and related operational context
Warren, Joseph	9/11/2025	0.5	Call with Company team and certain supplier regarding revisions to an offer made for a trade agreement to maintain customary post-petition services and next steps relating to the same
Warren, Joseph	9/11/2025	0.3	Analyze situation for certain supplier with a notable prepetition claim and prepare next steps relating to the same
Warren, Joseph	9/11/2025	0.3	Prepare draft email trade agreement for certain supplier

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Warren, Joseph	9/11/2025	0.4	Call with K&E vendor management team and C. Turner, L. Callerio, A. Shahbain, N. Caruso, M. Schirle, and J. Warren (A&M) regarding priority vendor management issues and status of executory contract review as of Thursday, 9/11
Warren, Joseph	9/11/2025	0.4	Call with Company team and certain supplier regarding their ongoing trade agreement negotiation, including reconciliation status and legal aspects of the trade agreement
Warren, Joseph	9/11/2025	0.5	Call with Company management regarding priority vendor negotiations subject to lender consent for a specific division
Warren, Joseph	9/11/2025	0.5	Call with Company team regarding in negotiation trade agreements and trade agreements to begin negotiations and next steps relating to the same
Warren, Joseph	9/11/2025	0.5	Participate in a call with A. Shahbain (A&M), J. Warren (A&M), N. Caruso (A&M), L. Callerio (A&M) and Alix Partners to discuss certain ongoing vendor negotiations
Warren, Joseph	9/11/2025	0.3	Analyze latest developments on situation with certain vendor in trade agreement negotiations and prepare next steps relating to the same
Warren, Joseph	9/11/2025	0.2	Analyze certain supplier request regarding details about their trade agreement and respond on the same
Warren, Joseph	9/11/2025	0.2	Prepare summary update for Company management regarding call with certain supplier in critical vendor agreement negotiations, per Company management request
Warren, Joseph	9/11/2025	0.2	Call with Company team to debrief regarding prior call with certain vendor in trade agreement negotiations
Warren, Joseph	9/11/2025	0.2	Coordinate with Company team regarding next steps for certain vendor in trade agreement negotiations
Warren, Joseph	9/11/2025	0.2	Working session with J. Warren and R. Draude (A&M) to further revise discussion materials re: a specific division
Warren, Joseph	9/11/2025	0.2	Discuss with M. Schirle (A&M) and J. Warren (A&M) regarding priority vendor management issue as of Thursday, 9/11
Warren, Joseph	9/11/2025	0.2	Call with Company team, N. Erlach (A&M), and J. Warren (A&M) regarding reconciliation status of certain supplier claim and next steps relating to the same
Warren, Joseph	9/11/2025	0.1	Prepare summary of certain supplier situation for discussion with lender's advisors
Warren, Joseph	9/11/2025	0.2	Prepare offer and details relating to post-petition invoicing for certain supplier in vendor agreement negotiations, per supplier request
Warren, Joseph	9/11/2025	0.1	Prepare request for K&E vendor team to draft a certain trade agreement with precise details per negotiation with supplier
Warren, Joseph	9/11/2025	0.1	Call with Company team and certain supplier regarding final steps to execute in negotiation trade agreement
Weiland, Brad	9/11/2025	0.2	Correspond with the Company, J. Warren (A&M), J. Cook (A&M), A. Shahbain (A&M) re vendor management and A/P items
Weiland, Brad	9/11/2025	0.2	Correspond with D. Wachenfeld (K&E) re vendor contract items
Weiland, Brad	9/11/2025	0.2	Review and analyze vendor A/P and commercial terms items

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Zehetmair, Stefan	9/11/2025	0.9	Support with AP reconciliation to prepare third Vendor payment according to trade agreement
Zehetmair, Stefan	9/11/2025	0.8	Manage of central vendor escalation mailbox
Athreya, Abhi	9/12/2025	0.6	Create Excel summary regarding prepetition spend for select supplier
Athreya, Abhi	9/12/2025	1.1	Update Excel summary regarding prepetition spend and accounts payable of select vendor
Athreya, Abhi	9/12/2025	0.4	Organize ad hoc proof of payment documents received
Athreya, Abhi	9/12/2025	0.4	Pull prepetition spend for select supplier
Athreya, Abhi	9/12/2025	1.7	Update and refine Excel summary related to reconciliation of trade agreements and proof of payment documents
Athreya, Abhi	9/12/2025	0.5	Organize recently uploaded proof of payment documentation
Athreya, Abhi	9/12/2025	0.9	Refine Excel summary related to ad hoc proof of payment requests
Athreya, Abhi	9/12/2025	0.9	Update skeleton Excel summary regarding Ordinary Course Professional (OCP) fee caps
Athreya, Abhi	9/12/2025	0.2	Update information related to invoices to be paid next week
Athreya, Abhi	9/12/2025	0.5	Update further an existing summary regarding prepetition spend of select supplier
Broskay, Cole	9/12/2025	0.3	Review of data available for analysis of applicable terms related to historical disbursements
Broskay, Cole	9/12/2025	0.4	Correspond with R. Gordon (A&M) regarding current status over vendor analysis
Broskay, Cole	9/12/2025	0.4	Discuss status over vendor analysis with R. Gordon, C. Broskay (A&M)
Callerio, Lorenzo	9/12/2025	1.1	Participate in daily vendor escalation call with Company team and C. Turner, A. Shahbain, L. Callerio, J. Warren, N. Caruso, and M. Schirle (A&M) to discuss highest vendor priorities
Callerio, Lorenzo	9/12/2025	0.3	Call with S. Tapley (Alix Partners) to discuss a trade agreement queued for approval
Callerio, Lorenzo	9/12/2025	1.6	Review and edit multiple trade agreement and discuss them with K&E before circulating them back to management
Callerio, Lorenzo	9/12/2025	0.3	Call with S. Lieberman (K&E) to discuss certain trade agreements terms
Callerio, Lorenzo	9/12/2025	0.9	Prepare a prepetition AP reconciliation using information received from vendor and management
Callerio, Lorenzo	9/12/2025	0.7	Meeting with a Company buyer to review all the ongoing vendor negotiations
Callerio, Lorenzo	9/12/2025	0.6	Participate in a meeting with C. Turner (A&M), L. Callerio (A&M) and the Company purchasing to discuss the ongoing open vendor negotiations

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Professional	Date	Hours	Activity
Callerio, Lorenzo	9/12/2025	0.6	Call with Company purchasing and L. Callerio (A&M) re: vendor negotiations update
Callerio, Lorenzo	9/12/2025	0.6	Prepare a revised vendor business case to be discussed with S. Tapley (Alix Partners)
Callerio, Lorenzo	9/12/2025	0.6	Participate in a call with S. Lieberman (K&E), L. Diss (K&E) and a vendor to discuss a settlement agreement
Callerio, Lorenzo	9/12/2025	0.5	Call with Company purchasing, C. Turner (A&M), L. Callerio (A&M), N. Caruso (A&M), and A. Shahbain (A&M) to discuss trade agreement negotiations
Callerio, Lorenzo	9/12/2025	0.5	Call with Company purchasing, C. Turner (A&M), L. Callerio (A&M), M. Schirle (A&M), and A. Shahbain (A&M) to discuss trade agreement negotiations
Callerio, Lorenzo	9/12/2025	0.4	Meeting with a Company buyer to discuss certain counterproposals received from vendors
Callerio, Lorenzo	9/12/2025	0.4	Participate in a call with C. Turner (A&M) and L. Callerio (A&M) re: vendor management workstream update
Callerio, Lorenzo	9/12/2025	0.4	Call with A. Shahbain (A&M) and L. Callerio (A&M) to discuss certain vendor negotiations updates
Callerio, Lorenzo	9/12/2025	0.6	Call with C. Turner, A. Shahbain, L. Callerio, J. Warren, M. Schirle, N. Caruso, J. Cook, I. Fuetter, and R. Draude (A&M) re: latest vendor management negotiation updates
Callerio, Lorenzo	9/12/2025	2.2	Review all the inbound communications received today from vendors and respond accordingly
Caruso, Nicholas	9/12/2025	0.3	Review and revise trade agreement and email trade agreement tracker and share with Company team
Caruso, Nicholas	9/12/2025	1.7	Compare budget vs actual vendor spend based on latest forecast (further breakout of post-petition spend and CIA)
Caruso, Nicholas	9/12/2025	1.4	Correspond with Company team regarding multiple vendor situations to help answer questions and decide priority
Caruso, Nicholas	9/12/2025	1.4	Revise trade agreement related to certain vendors based on discussions with Company team
Caruso, Nicholas	9/12/2025	1.1	Revise vendor reconciliation and trade agreement related thereto, summarize and communicate the same with vendor
Caruso, Nicholas	9/12/2025	1.1	Participate in daily vendor escalation call with Company team and C. Turner, A. Shahbain, L. Callerio, J. Warren, N. Caruso, and M. Schirle (A&M) to discuss highest vendor priorities
Caruso, Nicholas	9/12/2025	0.6	Call with vendor team regarding status of trade agreement
Caruso, Nicholas	9/12/2025	0.6	Call with vendor team and K&E team regarding status of trade agreement
Caruso, Nicholas	9/12/2025	0.6	Call with C. Turner, A. Shahbain, L. Callerio, J. Warren, M. Schirle, N. Caruso, J. Cook, I. Fuetter, and R. Draude (A&M) re: latest vendor management negotiation updates
Caruso, Nicholas	9/12/2025	0.5	Call with Company purchasing, C. Turner (A&M), L. Callerio (A&M), N. Caruso (A&M), and A. Shahbain (A&M) to discuss trade agreement negotiations

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Caruso, Nicholas	9/12/2025	0.2	Call with N. Caruso (A&M) and N. Erlach (A&M) to review updates to ongoing supplier AP reconciliations
Caruso, Nicholas	9/12/2025	0.5	Call with Company team to discuss certain vendor trade agreements
Cook, Jacob	9/12/2025	0.6	Call with C. Turner, A. Shahbain, L. Callerio, J. Warren, M. Schirle, N. Caruso, J. Cook, I. Fuetter, and R. Draude (A&M) re: latest vendor management negotiation updates
Cook, Jacob	9/12/2025	2.4	Prepare schedule of payments to be made related to certain imposed suppliers
Cook, Jacob	9/12/2025	2.1	Review of ad hoc Company purchasing payment verification requests for current week ending 9/12 related to post-petition liabilities
Cook, Jacob	9/12/2025	1.3	Update mapping of non-vendor post-petition spend for improved accuracy of reporting of post-petition spend against allocation
Cook, Jacob	9/12/2025	0.8	Review of outstanding trade agreement payments to be made for WE 9/19
Cook, Jacob	9/12/2025	0.7	Consolidate UK 'requested' payments for payment 'audit' validation processes
Cook, Jacob	9/12/2025	0.6	Email correspondence with certain suppliers related to invoice-level remittance details for trade agreement payments
Cook, Jacob	9/12/2025	0.6	Review of certain trade agreement terms related to vendors claiming division-specific trade agreement payments
Draude, Richard	9/12/2025	2.1	Review and respond to vendor communication emails for 9/12 morning hours, update trackers accordingly (part II of II)
Draude, Richard	9/12/2025	1.9	Review and respond to vendor communication emails for 9/12 afternoon hours, update trackers accordingly (part II of II)
Draude, Richard	9/12/2025	1.7	Review and respond to vendor communication emails for 9/12 afternoon hours, update trackers accordingly (part I of II)
Draude, Richard	9/12/2025	0.8	Review and respond to vendor communication emails for 9/12 morning hours, update trackers accordingly (part I of II)
Draude, Richard	9/12/2025	0.6	Call with C. Turner, A. Shahbain, L. Callerio, J. Warren, M. Schirle, N. Caruso, J. Cook, I. Fuetter, and R. Draude (A&M) re: latest vendor management negotiation updates
Draude, Richard	9/12/2025	0.4	Discuss with R. Draude (A&M) and J. Warren (A&M) regarding priority vendor management issues as of Friday, 9/12
Erlach, Nicole	9/12/2025	1.6	Coordinate critical status update requests between A&M and the Company to continue progression of trade agreement negotiations
Erlach, Nicole	9/12/2025	1.8	Review correspondences with Company purchasing managers to update the supplier log and track incoming reconciliation requests
Erlach, Nicole	9/12/2025	0.6	Analyze updated supplier reconciliation to identify progress made since prior iteration to communicate to supplier
Erlach, Nicole	9/12/2025	0.5	Standing call with N. Erlach (A&M) and the Company to discuss the status of ongoing supplier AP reconciliations
Erlach, Nicole	9/12/2025	0.3	Analyze open AP to determine outstanding prepetition balances due under supplier trade agreements
Erlach, Nicole	9/12/2025	0.3	Compare newly received supplier statement of account against existing reconciliation to confirm all invoices are captured

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Erlach, Nicole	9/12/2025	1.1	Review supplier reconciliation requests to gather information and coordinate review with Company team
Erlach, Nicole	9/12/2025	0.2	Update template to request information from supplier needed to advance the reconciliation process
Erlach, Nicole	9/12/2025	0.2	Call with N. Caruso (A&M) and N. Erlach (A&M) to review updates to ongoing supplier AP reconciliations
Erlach, Nicole	9/12/2025	0.6	Update reconciliation tracker notes to reflect reconciliation progress and pending items
Fuetter, Isaac	9/12/2025	1.7	Track incoming trade agreement communications, prepare draft trade agreements and maintain tracker with updated agreement status and documentation evening session on 9/12/2025 for week-ending 9/13/2025
Fuetter, Isaac	9/12/2025	1.2	Track incoming trade agreement communications, prepare draft trade agreements and maintain tracker with updated agreement status and documentation afternoon session on 9/12/2025 for week-ending 9/13/2025
Fuetter, Isaac	9/12/2025	0.6	Call with C. Turner, A. Shahbain, L. Callerio, J. Warren, M. Schirle, N. Caruso, J. Cook, I. Fuetter, and R. Draude (A&M) re: latest vendor management negotiation updates
Fuetter, Isaac	9/12/2025	2.3	Track incoming trade agreement communications, prepare draft trade agreements and maintain tracker with updated agreement status and documentation morning session on 9/12/2025 for week-ending 9/13/2025
Gordon, Robert	9/12/2025	0.4	Discuss status over vendor analysis with R. Gordon, C. Broskay (A&M)
Grossi, Nick	9/12/2025	1.5	Prepare bank transaction to accounting reconciliation
Hill, Michael	9/12/2025	0.3	Correspond re: status for tracker for Trade Agreement payments
Hill, Michael	9/12/2025	0.4	Discuss with R. Draude (A&M) and J. Warren (A&M) regarding priority vendor management issues as of Friday, 9/12
Hill, Michael	9/12/2025	1.2	Review past four weeks of data for vendor payments for certain customer
Kordupel, Lewis	9/12/2025	2.7	Continue prepare updates to the vendor payment database, including vendor naming conventions for purpose of comparing payments and disbursements
Kordupel, Lewis	9/12/2025	2.7	Prepare updates to the vendor payment database, including vendor naming conventions for purpose of comparing payments and disbursements
Kordupel, Lewis	9/12/2025	2.2	Analyze vendor payments versus disbursements for the vendor payment analysis
O'Toole, Colin	9/12/2025	2.3	Revise non-replaceable vendor appendix excel analysis to incorporate ~6,500 new vendors previously added to the master dataset
O'Toole, Colin	9/12/2025	1.2	Revise non-replaceable vendor deck to reflect changes made to underlying excel analysis
Schirle, Mattie	9/12/2025	0.9	Review high-priority items in inbox and update Company

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Schirle, Mattie	9/12/2025	2.2	Work on vendor emails for trade agreements related to open AP
Schirle, Mattie	9/12/2025	1.4	Update the vendor tracker with notes from this week's vendor calls
Schirle, Mattie	9/12/2025	1.1	Participate in daily vendor escalation call with Company team and C. Turner, A. Shahbain, L. Callerio, J. Warren, N. Caruso, and M. Schirle (A&M) to discuss highest vendor priorities
Schirle, Mattie	9/12/2025	0.3	Review latest reconciliation status with Company
Schirle, Mattie	9/12/2025	0.4	Discuss logistic escalations with Company
Schirle, Mattie	9/12/2025	0.4	Work on preparing vendor agreement drafts for email
Schirle, Mattie	9/12/2025	0.5	Participate in call with Company, K&E and vendor to negotiate trade agreement
Schirle, Mattie	9/12/2025	0.7	Monitor vendor inbox and provide Company with responses
Schirle, Mattie	9/12/2025	0.6	Call with C. Turner, A. Shahbain, L. Callerio, J. Warren, M. Schirle, N. Caruso, J. Cook, I. Fuetter, and R. Draude (A&M) re: latest vendor management negotiation updates
Schirle, Mattie	9/12/2025	0.6	Participate in negotiation with Company, vendor and K&E
Schirle, Mattie	9/12/2025	0.6	Follow-up call with Company to discuss trade agreement negotiation
Schirle, Mattie	9/12/2025	0.5	Call with Company purchasing, C. Turner (A&M), L. Callerio (A&M), M. Schirle (A&M), and A. Shahbain (A&M) to discuss trade agreement negotiations
Schirle, Mattie	9/12/2025	0.5	Participate in call with Company to discuss trade agreement
Schirle, Mattie	9/12/2025	1.2	Incorporate negotiation updates into trade agreements
Shahbain, Abraham	9/12/2025	1.1	Participate in daily vendor escalation call with Company team and C. Turner, A. Shahbain, L. Callerio, J. Warren, N. Caruso, and M. Schirle (A&M) to discuss highest vendor priorities
Shahbain, Abraham	9/12/2025	0.6	Review and update customer reporting on trade agreement status
Shahbain, Abraham	9/12/2025	0.9	Call with Company purchasing, Company Treasury, C. Turner (A&M), and A. Shahbain (A&M) to discuss scenario analysis and other vendor management open items
Shahbain, Abraham	9/12/2025	0.4	Review and update of vendor mapping schedule
Shahbain, Abraham	9/12/2025	0.4	Call with A. Shahbain (A&M) and L. Callerio (A&M) to discuss certain vendor negotiations updates
Shahbain, Abraham	9/12/2025	0.5	Call with Company management, C. Turner (A&M), A. Shahbain (A&M), and J. Warren (A&M) regarding finalization of presentation for lenders and lender's advisors regarding key supplier overview for a certain division

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Shahbain, Abraham	9/12/2025	0.5	Call with Company purchasing, C. Turner (A&M), L. Callerio (A&M), N. Caruso (A&M), and A. Shahbain (A&M) to discuss trade agreement negotiations
Shahbain, Abraham	9/12/2025	0.6	Call with C. Turner (A&M) and A. Shahbain (A&M) to discuss workstreams and open items
Shahbain, Abraham	9/12/2025	0.6	Call with C. Turner, A. Shahbain, L. Callerio, J. Warren, M. Schirle, N. Caruso, J. Cook, I. Fuetter, and R. Draude (A&M) re: latest vendor management negotiation updates
Shahbain, Abraham	9/12/2025	1.1	Call with Company management, lenders, lender's advisors, C. Turner (A&M), A. Shahbain (A&M), and J. Warren (A&M) regarding operations and key supplier overview for a certain division
Shahbain, Abraham	9/12/2025	1.2	Respond to email related to vendor escalations and payment requests
Shahbain, Abraham	9/12/2025	0.5	Call with Company purchasing, C. Turner (A&M), L. Callerio (A&M), M. Schirle (A&M), and A. Shahbain (A&M) to discuss trade agreement negotiations
Turner, Cari	9/12/2025	0.4	Participate in a call with C. Turner (A&M) and L. Callerio (A&M) re: vendor management workstream update
Turner, Cari	9/12/2025	0.3	Review draft vendor management update materials for the board
Turner, Cari	9/12/2025	0.5	Call with Company purchasing, C. Turner (A&M), L. Callerio (A&M), N. Caruso (A&M), and A. Shahbain (A&M) to discuss trade agreement negotiations
Turner, Cari	9/12/2025	0.5	Call with Company management, C. Turner (A&M), A. Shahbain (A&M), and J. Warren (A&M) regarding finalization of presentation for lenders and lender's advisors regarding key supplier overview for a certain division
Turner, Cari	9/12/2025	0.3	Review latest CIA (cash in advance) tracker and provide comments to tracking team
Turner, Cari	9/12/2025	0.5	Call with Company purchasing, C. Turner (A&M), L. Callerio (A&M), M. Schirle (A&M), and A. Shahbain (A&M) to discuss trade agreement negotiations
Turner, Cari	9/12/2025	0.4	Prepare and respond to vendor management update for various advisors
Turner, Cari	9/12/2025	1.4	Review latest trade agreement tracker, follow-up with team on various vendors
Turner, Cari	9/12/2025	1.1	Participate in daily vendor escalation call with Company team and C. Turner, A. Shahbain, L. Callerio, J. Warren, N. Caruso, and M. Schirle (A&M) to discuss highest vendor priorities
Turner, Cari	9/12/2025	1.1	Call with Company management, lenders, lender's advisors, C. Turner (A&M), A. Shahbain (A&M), and J. Warren (A&M) regarding operations and key supplier overview for a certain division
Turner, Cari	9/12/2025	0.9	Call with Company purchasing, Company Treasury, C. Turner (A&M), and A. Shahbain (A&M) to discuss scenario analysis and other vendor management open items
Turner, Cari	9/12/2025	0.6	Participate in a meeting with C. Turner (A&M), L. Callerio (A&M) and the Company purchasing to discuss the ongoing open vendor negotiations

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Turner, Cari	9/12/2025	0.6	Call with C. Turner, A. Shahbain, L. Callerio, J. Warren, M. Schirle, N. Caruso, J. Cook, I. Fuetter, and R. Draude (A&M) re: latest vendor management negotiation updates
Turner, Cari	9/12/2025	0.6	Call with C. Turner (A&M) and A. Shahbain (A&M) to discuss workstreams and open items
Warren, Joseph	9/12/2025	0.5	Call with Company team and certain supplier regarding their trade agreement and post-petition invoice status
Warren, Joseph	9/12/2025	1.1	Participate in daily vendor escalation call with Company team and C. Turner, A. Shahbain, L. Callerio, J. Warren, N. Caruso, and M. Schirle (A&M) to discuss highest vendor priorities
Warren, Joseph	9/12/2025	1.1	Call with Company management, lenders, lender's advisors, C. Turner (A&M), A. Shahbain (A&M), and J. Warren (A&M) regarding operations and key supplier overview for a certain division
Warren, Joseph	9/12/2025	0.9	Analyze status of nine priority vendor management items as of Friday, 9/12 and develop next step plans to resolve relating to the same
Warren, Joseph	9/12/2025	0.7	Call with Company team regarding ongoing and to be started vendor negotiations for a certain division
Warren, Joseph	9/12/2025	0.6	Analyze updates from Company purchasing team to ongoing vendor management issues as of Friday, 9/12 and provide feedback on the same
Warren, Joseph	9/12/2025	0.6	Call with C. Turner, A. Shahbain, L. Callerio, J. Warren, M. Schirle, N. Caruso, J. Cook, I. Fuetter, and R. Draude (A&M) re: latest vendor management negotiation updates
Warren, Joseph	9/12/2025	0.4	Discuss with R. Draude (A&M), M. Hill (A&M), and J. Warren (A&M) regarding priority vendor management issues as of Friday, 9/12
Warren, Joseph	9/12/2025	0.4	Analyze amounts available for payment for certain supplier and provide update to K&E team on the same, per their request
Warren, Joseph	9/12/2025	0.4	Draft trade agreement for certain supplier per Company team request
Warren, Joseph	9/12/2025	0.1	Prepare distribution version for certain division presentation for lenders and lender's advisors
Warren, Joseph	9/12/2025	0.4	Analyze certain supplier claim, amounts paid, and payment schedule for a potential trade agreement
Warren, Joseph	9/12/2025	0.3	Prepare analysis for certain supplier's draft trade agreement payment schedule and amounts
Warren, Joseph	9/12/2025	0.5	Call with Company management, C. Turner (A&M), A. Shahbain (A&M), and J. Warren (A&M) regarding finalization of presentation for lenders and lender's advisors regarding key supplier overview for a certain division
Warren, Joseph	9/12/2025	0.2	Analyze questions from certain supplier regarding trade agreement and post-petition invoice status and prepare responses on the same
Warren, Joseph	9/12/2025	0.2	Analyze supplier response regarding a trade agreement proposal and respond on the same
Weiland, Brad	9/12/2025	0.2	Correspond with A. Shahbain (A&M) and the Company re vendor payment items
Zehetmair, Stefan	9/12/2025	1.3	Support with AP reconciliation to prepare third Vendor payment according to trade agreement

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Zehetmair, Stefan	9/12/2025	0.7	Manage of central vendor escalation mailbox
Athreya, Abhi	9/13/2025	0.5	Update proof of payment request tracker for newest proof of payment requests
Draude, Richard	9/13/2025	0.2	Review and respond to vendor communication emails for 9/13, update trackers accordingly
Erlach, Nicole	9/13/2025	0.4	Review completed reconciliation datapoints for the week to provide A&M vendor team with weekly update
Hill, Michael	9/13/2025	1.3	Update vendor analysis for additional details received from vendor
Hill, Michael	9/13/2025	0.8	Review status of tracker for proof of payment confirmations
Hill, Michael	9/13/2025	0.3	Correspond re: issues with payment confirmations for Trade Agreement payments
Schirle, Mattie	9/13/2025	0.4	Draft comprehensive trade agreement for vendor execution
Schirle, Mattie	9/13/2025	0.5	Review open AP and draft trade agreement for vendor
Schirle, Mattie	9/13/2025	0.3	Review open AP and draft email trade agreements for set of vendors
Shahbain, Abraham	9/13/2025	0.6	Review and provide comments on vendor management update slides
Turner, Cari	9/13/2025	0.6	Review and provide comments on specific vendor disbursement forecasts
Warren, Joseph	9/13/2025	0.3	Prepare summary of certain supplier negotiation and resolution per K&E vendor management team request
Warren, Joseph	9/13/2025	0.6	Analyze still unresolved vendor management issues relating to week ending Friday, 9/12 and develop next step plans to resolve relating to the same
Warren, Joseph	9/13/2025	0.3	Revise support Excel for certain ongoing trade agreement negotiation with supplier
Warren, Joseph	9/13/2025	0.2	Prepare summary explanation regarding revisions to a certain trade agreement offer and share with supplier
Warren, Joseph	9/13/2025	0.4	Analyze certain supplier negotiation situation and prepetition amounts owed and coordinate with Company staff regarding the same
Athreya, Abhi	9/14/2025	0.1	Modify folder structure for weekly proof of payment uploads
Callerio, Lorenzo	9/14/2025	0.7	Correspond with Alix Partners re: certain trade agreements terms begin negotiated
Caruso, Nicholas	9/14/2025	1.3	Revise trade agreement management forecast for latest week activity
Caruso, Nicholas	9/14/2025	2.4	Revise vendor management dashboard slides for latest week of activity
Donoghue, Doug	9/14/2025	0.2	Correspond re: negotiating history with vendor

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Draude, Richard	9/14/2025	0.2	Review and respond to vendor communication emails for 9/14, update trackers accordingly
Schirle, Mattie	9/14/2025	2.7	Review vendor management inbox and correspond with vendors
Schirle, Mattie	9/14/2025	1.7	Review and correspond with vendors for high priority items
Schirle, Mattie	9/14/2025	1.6	Update vendor management tracker for latest call updates
Schirle, Mattie	9/14/2025	1.2	Review open vendor management tracker, email trade agreement tracker and formal trade agreement tracker
Schirle, Mattie	9/14/2025	0.4	Review open AP and draft email trade agreements for set of vendors
Shahbain, Abraham	9/14/2025	0.4	Respond to emails related to vendor management topics
Turner, Cari	9/14/2025	0.7	Review and provide comments on various vendor negotiations
Warren, Joseph	9/14/2025	0.7	Analyze still unresolved vendor management issues relating to week ending 9/12 and develop next step plans to resolve relating to the same
Warren, Joseph	9/14/2025	0.2	Prepare for supplier calls scheduled for Monday, 9/15
Warren, Joseph	9/14/2025	0.8	Analyze status of eight priority vendor management items as of Sunday, 9/14 and develop next step plans to resolve relating to the same
Warren, Joseph	9/14/2025	0.3	Analyze status of two priority vendor management items as of Sunday, 9/14 and develop next step plans to resolve relating to the same
Warren, Joseph	9/14/2025	0.2	Prepare update to vendor management log for new suppliers since Wednesday, 9/10
Warren, Joseph	9/14/2025	0.1	Coordinate with certain supplier regarding their prepetition claim and restoring customary post-petition services
Warren, Joseph	9/14/2025	0.2	Analyze request from Company relating to certain supplier with stopped services and prepare next steps related to the same
Warren, Joseph	9/14/2025	0.2	Coordinate with Company regarding two certain suppliers potential for stopping supply and prepare next steps related to the same
Warren, Joseph	9/14/2025	0.4	Prepare supplier assessment for certain vendor in ongoing negotiations to maintain post-petition services by settling prepetition amounts owed
Athreya, Abhi	9/15/2025	1.9	Summarize prepetition spend and accounts payable for select vendor via Excel table
Athreya, Abhi	9/15/2025	0.9	Update weekly payment actuals data to make current with actuals through last week
Athreya, Abhi	9/15/2025	0.3	Review post-petition payment amounts to select vendor
Athreya, Abhi	9/15/2025	0.6	Pull data regarding initiated payments last week for select supplier

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Athreya, Abhi	9/15/2025	0.6	Pull prepetition spend data for select supplier and create Excel summary related to the same
Athreya, Abhi	9/15/2025	1.7	Update existing prepetition spend and accounts payable summary to reflect current information for select supplier
Athreya, Abhi	9/15/2025	0.3	Pull prepetition spend for select supplier
Bombara, Jonathan	9/15/2025	0.2	Call with J. Bombara and L. Kordupel (A&M) regarding vendor payment analysis
Bombara, Jonathan	9/15/2025	1.4	Develop summary of initial findings for vendor spend analysis
Bombara, Jonathan	9/15/2025	1.8	Review vendor data for vendor spend analysis (NAFTA and EMEA)
Bombara, Jonathan	9/15/2025	2.4	Review vendor data for vendor spend analysis
Bombara, Jonathan	9/15/2025	2.4	Review of customary vendor terms for vendor spend analysis
Callerio, Lorenzo	9/15/2025	2.4	Review all inbound vendor communications received today and provide timely, appropriate responses or escalate as needed
Callerio, Lorenzo	9/15/2025	1.5	Review several trade agreement and prepare revised counterproposals to be discuss with K&E
Callerio, Lorenzo	9/15/2025	1.1	Participate in daily vendor escalation call with Company team and A. Shahbain, L. Callerio, J. Warren, N. Caruso, and M. Schirle (A&M) to discuss highest vendor priorities
Callerio, Lorenzo	9/15/2025	0.8	Participate in a call with S. Tapley (Alix), A. Shahbain (A&M), J. Warren (A&M) and L. Callerio (A&M) to discuss certain trade agreements currently queued for lenders' approval
Callerio, Lorenzo	9/15/2025	0.8	Participate in a call with S. Lieberman (K&E), N. Argentero (K&E), D. Migliarucci (GT), Company purchasing and a vendor management and legal counsel to discuss the status of a trade agreement negotiations
Callerio, Lorenzo	9/15/2025	1.3	Meeting with Company purchasing, S. Lieberman (K&E), R. Olivett (K&E) and a vendor to discuss a potential trade agreement
Caruso, Nicholas	9/15/2025	1.2	Respond to questions from Company team related to certain vendors trade agreements
Caruso, Nicholas	9/15/2025	1.1	Participate in daily vendor escalation call with Company team and A. Shahbain, L. Callerio, J. Warren, N. Caruso, and M. Schirle (A&M) to discuss highest vendor priorities
Caruso, Nicholas	9/15/2025	1.2	Respond to questions from Company team related to other vendors trade agreements
Caruso, Nicholas	9/15/2025	1.2	Review latest vendor trade agreement trackers
Caruso, Nicholas	9/15/2025	0.7	Review latest AP aging's provided by Company team
Caruso, Nicholas	9/15/2025	1.7	Review latest trade agreement requests from Company team and provide responses / draft trade agreements

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Professional	Date	Hours	Activity
Cook, Jacob	9/15/2025	0.7	Email correspondence with regional Company accounting teams to check balances related to and approve payments for certain global trade agreement suppliers
Cook, Jacob	9/15/2025	1.7	Refresh of trade agreement working file based on updated weekly accounts payable 'ready to pay' items
Cook, Jacob	9/15/2025	1.3	Review of Company purchasing ad hoc payment verification requests related to certain vendor post-petition payments
Cook, Jacob	9/15/2025	1.2	Review of Company purchasing ad hoc payment verification requests related to certain vendor trade agreement payments
Cook, Jacob	9/15/2025	0.8	Email correspondence with certain suppliers related to invoice-level remittance details for trade agreement payments
Cook, Jacob	9/15/2025	0.7	Review of certain vendor claims related to amounts remaining to be paid on trade agreements
Cook, Jacob	9/15/2025	1.2	Review of ad hoc Company purchasing team requests for emergency payments
Donoghue, Doug	9/15/2025	0.7	Review outstanding AP to vendor and draft ETA
Draude, Richard	9/15/2025	1.9	Review and respond to vendor communication emails for 9/15 morning hours, update trackers accordingly (part I of II)
Draude, Richard	9/15/2025	2.2	Review and respond to vendor communication emails for 9/15 afternoon hours, update trackers accordingly (part II of II)
Draude, Richard	9/15/2025	0.3	Call with M. Schirle, N. Erlach, R. Draude (A&M) and Company to discuss trade agreement negotiation status with three vendors
Draude, Richard	9/15/2025	1.8	Review and respond to vendor communication emails for 9/15 afternoon hours, update trackers accordingly (part I of II)
Draude, Richard	9/15/2025	1.6	Review and respond to vendor communication emails for 9/15 morning hours, update trackers accordingly (part II of II)
Erlach, Nicole	9/15/2025	1.8	Summarize reconciliation status updates for internal distribution to A&M and Company
Erlach, Nicole	9/15/2025	1.6	Review requests from Company related to supplier reconciliation inquiries and gather information to respond
Erlach, Nicole	9/15/2025	0.9	Review open items related to critical supplier reconciliations to prepare for call with Company team
Erlach, Nicole	9/15/2025	0.5	Standing call with N. Erlach (A&M), M. Schirle (A&M) and Company to discuss the status of ongoing supplier AP reconciliations
Erlach, Nicole	9/15/2025	0.3	Call with M. Schirle, N. Erlach, R. Draude (A&M) and Company to discuss trade agreement negotiation status with three vendors
Erlach, Nicole	9/15/2025	1.4	Analyze AP reconciliations provided by Company team to determine next steps in the reconciliation process
Fuetter, Isaac	9/15/2025	2.7	Track incoming trade agreement communications, prepare draft trade agreements and maintain tracker with updated agreement status and documentation afternoon session on 9/15/2025 for week-ending 9/20/2025
Fuetter, Isaac	9/15/2025	2.1	Track incoming trade agreement communications, prepare draft trade agreements and maintain tracker with updated agreement status and documentation morning session on 9/15/2025 for week-ending 9/20/2025

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Professional	Date	Hours	Activity
Fuetter, Isaac	9/15/2025	1.9	Track incoming trade agreement communications, prepare draft trade agreements and maintain tracker with updated agreement status and documentation evening session on 9/15/2025 for week-ending 9/20/2025
Grossi, Nick	9/15/2025	0.7	Review VMT spend to budget and provide comments re: same
Kordupel, Lewis	9/15/2025	2.8	Analyze vendor payments for purposes of comparing against disbursement information
Kordupel, Lewis	9/15/2025	0.2	Call with J. Bombara and L. Kordupel (A&M) regarding vendor payment analysis
O'Toole, Colin	9/15/2025	2.6	Revise Long Form business plan analysis tables to incorporate additional feedback from D. Webber (A&M) received on 9/13
Schirle, Mattie	9/15/2025	2.3	Review open AP and draft email trade agreements for set of vendors
Schirle, Mattie	9/15/2025	0.5	Participate in call with Company / vendor to discuss latest trade agreement
Schirle, Mattie	9/15/2025	0.5	Follow-up call with Company to discuss trade agreement negotiation
Schirle, Mattie	9/15/2025	0.5	Discuss with M. Schirle (A&M) and J. Warren (A&M) regarding priority vendor management issues as of Monday, 9/15
Schirle, Mattie	9/15/2025	0.5	Standing call with N. Erlach (A&M), M. Schirle (A&M) and Company to discuss the status of ongoing supplier AP reconciliations
Schirle, Mattie	9/15/2025	0.4	Draft trade agreements for set of vendors
Schirle, Mattie	9/15/2025	0.1	Discuss with M. Schirle (A&M) and J. Warren (A&M) regarding certain supplier executory contract review
Schirle, Mattie	9/15/2025	0.6	Participate in call with Company to strategize trade agreement discussion
Schirle, Mattie	9/15/2025	0.6	Negotiate trade agreement with vendor and Company
Schirle, Mattie	9/15/2025	0.9	Correspond with management in regard to multiple payments authorization request received from several vendors
Schirle, Mattie	9/15/2025	0.4	Participate in call with K&E, Company and vendor to negotiate trade agreement
Schirle, Mattie	9/15/2025	0.7	Review certain additional vendor contracts and communications received from management
Schirle, Mattie	9/15/2025	1.1	Participate in daily vendor escalation call with Company team and A. Shahbain, L. Callerio, J. Warren, N. Caruso, and M. Schirle (A&M) to discuss highest vendor priorities
Schirle, Mattie	9/15/2025	0.3	Call with M. Schirle, N. Erlach, R. Draude (A&M) and Company to discuss trade agreement negotiation status with three vendors
Schirle, Mattie	9/15/2025	1.3	Review and correspond with vendors on high priority items / trade agreements
Schirle, Mattie	9/15/2025	0.7	Discuss latest reconciliation status and trade agreement with vendor with Company

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Professional	Date	Hours	Activity
Schirle, Mattie	9/15/2025	1.8	Discuss and draft multiple trade agreements reflecting the discussions held with several vendors
Schirle, Mattie	9/15/2025	0.7	Review the latest inbound requests received from vendors and review the vendor management tracker
Shahbain, Abraham	9/15/2025	1.1	Participate in daily vendor escalation call with Company team and A. Shahbain, L. Callerio, J. Warren, N. Caruso, and M. Schirle (A&M) to discuss highest vendor priorities
Shahbain, Abraham	9/15/2025	0.6	Call with C. Turner (A&M) and A. Shahbain (A&M) to discuss workstream updates and open items
Shahbain, Abraham	9/15/2025	0.6	Call with Company purchasing, C. Turner (A&M), and A. Shahbain (A&M) to discuss vendor workstream open items and next steps
Shahbain, Abraham	9/15/2025	0.8	Participate in a call with S. Tapley (Alix), A. Shahbain (A&M), J. Warren (A&M) and L. Callerio (A&M) to discuss certain trade agreements currently queued for lenders' approval
Shahbain, Abraham	9/15/2025	0.8	Review and update vendor analysis based on requirement to provide services
Shahbain, Abraham	9/15/2025	0.9	Review and provide feedback on trade agreement payment proposal
Shahbain, Abraham	9/15/2025	1.6	Create slides summarizing vendor management talking points and discussion topics
Turner, Cari	9/15/2025	1.2	Review updated vendor analysis for the Company purchasing team
Turner, Cari	9/15/2025	0.7	Review latest CIA (cash in advance) tracker and provide comments to tracking team
Turner, Cari	9/15/2025	2.1	Review latest trade agreement tracker, follow-up with team on various vendors
Turner, Cari	9/15/2025	1.6	Follow-up on various questions/open items for the Company purchasing management
Turner, Cari	9/15/2025	0.2	Review call log to ensure vendor related escalations are handled promptly
Turner, Cari	9/15/2025	0.6	Call with C. Turner (A&M) and A. Shahbain (A&M) to discuss workstream updates and open items
Turner, Cari	9/15/2025	0.6	Review weekly vendor management reporting package
Turner, Cari	9/15/2025	0.9	Prepare for and participate in vendor management update with the Company and advisors
Turner, Cari	9/15/2025	0.6	Call with Company purchasing, C. Turner (A&M), and A. Shahbain (A&M) to discuss vendor workstream open items and next steps
Warren, Joseph	9/15/2025	0.6	Analyze updates from Company to ongoing vendor management issues as of Monday, 9/15 and provide feedback on the same
Warren, Joseph	9/15/2025	0.4	Prepare supplier liquidity analysis and assessment for an in-negotiation trade agreement
Warren, Joseph	9/15/2025	0.4	Prepare response to lender's advisors questions relating to certain supplier in critical vendor negotiations that is subject to lender consent

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Professional	Date	Hours	Activity
Warren, Joseph	9/15/2025	0.4	Analyze certain supplier status and prepetition and post-petition amounts owed per K&E vendor team request and respond on the same
Warren, Joseph	9/15/2025	0.4	Prepare response to lender's advisors further questions relating to certain supplier in ongoing negotiations that is subject to lender consent
Warren, Joseph	9/15/2025	0.4	Coordinate with Company and certain supplier regarding payment terms for that supplier and next steps relating to the same
Warren, Joseph	9/15/2025	0.4	Join call in progress with Company regarding certain critical supplier that is encountering financial hardships and next steps related to the same
Warren, Joseph	9/15/2025	0.5	Discuss with M. Schirle (A&M) and J. Warren (A&M) regarding priority vendor management issues as of Monday, 9/15
Warren, Joseph	9/15/2025	0.4	Analyze lender's advisors questions relating to certain ongoing negotiation with a supplier subject to lender consent
Warren, Joseph	9/15/2025	0.6	Analyze Company request for support on two new suppliers and respond on the same
Warren, Joseph	9/15/2025	0.8	Prepare for and participate in discussion with Company regarding ongoing supplier issues for a certain division's region and next steps related to the same
Warren, Joseph	9/15/2025	0.8	Participate in a call with S. Tapley (Alix), A. Shahbain (A&M), J. Warren (A&M) and L. Callerio (A&M) to discuss certain trade agreements currently queued for lenders' approval
Warren, Joseph	9/15/2025	0.9	Analyze status of four priority vendor management items as of Monday, 9/15 and develop next step plans to resolve relating to the same
Warren, Joseph	9/15/2025	1.1	Participate in daily vendor escalation call with Company team and A. Shahbain, L. Callerio, J. Warren, N. Caruso, and M. Schirle (A&M) to discuss highest vendor priorities
Warren, Joseph	9/15/2025	0.5	Analyze status of three priority vendor management items as of Monday, 9/15 and develop next step plans to resolve relating to the same
Warren, Joseph	9/15/2025	0.1	Prepare key talking points based on call with supplier to discuss with lender's advisors as it relates to trade agreement negotiations
Warren, Joseph	9/15/2025	0.4	Analyze Company feedback relating to business disruption for certain supplier in ongoing trade negotiations and respond on the same
Warren, Joseph	9/15/2025	0.1	Discuss with M. Schirle (A&M) and J. Warren (A&M) regarding certain supplier executory contract review
Warren, Joseph	9/15/2025	0.4	Call with certain supplier regarding continued negotiations to potentially enter into a trade agreement to restore customary post-petition services
Warren, Joseph	9/15/2025	0.1	Coordinate with Company and K&E vendor team regarding revisions to certain ongoing trade agreement
Warren, Joseph	9/15/2025	0.2	Call with Company and certain supplier regarding ongoing supply challenges relating to a vendor that is in ongoing critical vendor negotiations
Warren, Joseph	9/15/2025	0.2	Prepare outline for presentation relating to certain critical vendor that is encountering financial hardships

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Warren, Joseph	9/15/2025	0.2	Analyze Company request relating to next proposal in an ongoing negotiation with a certain supplier and respond to the same
Warren, Joseph	9/15/2025	0.2	Coordinate with Company regarding draft email trade agreement for certain supplier
Warren, Joseph	9/15/2025	0.2	Analyze certain supplier legal counsel request for update on status of trade agreement negotiations for that supplier and respond on the same
Warren, Joseph	9/15/2025	0.2	Analyze status of certain supplier's post-petition payments and coordinate with Company regarding the same
Warren, Joseph	9/15/2025	0.2	Coordinate with Company regarding precise details to incorporate into draft email trade agreement for certain supplier
Warren, Joseph	9/15/2025	0.2	Prepare for supplier calls scheduled for Tuesday, 9/16
Warren, Joseph	9/15/2025	0.3	Analyze A&M team request for prioritization of supplier review of contract status by K&E team and respond on the same
Warren, Joseph	9/15/2025	0.3	Analyze Company approach to resolving certain payment issue and correspond on the same with A&M team
Warren, Joseph	9/15/2025	0.3	Analyze certain supplier questions regarding trade agreement finalization and key numbers and respond on the same
Warren, Joseph	9/15/2025	0.2	Analyze Company response regarding classification of invoices for prepetition or post-petition status and provide next steps relating to those invoices
Weiland, Brad	9/15/2025	0.2	Correspond with Company team, A. Shahbain (A&M) re vendor payment items
Zehetmair, Stefan	9/15/2025	1.1	Manage of central vendor escalation mailbox
Zehetmair, Stefan	9/15/2025	0.8	Support with AP reconciliation to prepare third Vendor payment according to trade agreement
Athreya, Abhi	9/16/2025	2.0	Create Excel summary related to "to be paid" invoices for select vendor
Athreya, Abhi	9/16/2025	0.8	Review supplier claim of invoices owed against the Company's accounts payable data
Athreya, Abhi	9/16/2025	0.6	Call with J. Warren and A. Athreya (A&M) to discuss to be paid invoices and supporting Excel schedule for a certain supplier
Athreya, Abhi	9/16/2025	0.8	Determine how short pay of trade agreement can best be managed with available accounts payable balance for select supplier
Athreya, Abhi	9/16/2025	1.4	Reconcile short-term and long-term accounts payable files for select supplier
Athreya, Abhi	9/16/2025	1.6	Update existing Excel summary related to accounts payable for select supplier
Athreya, Abhi	9/16/2025	1.2	Pull and organize data relating to accounts payable and prepetition spend for select supplier
Athreya, Abhi	9/16/2025	1.6	Update payment actuals files with data from last week
Athreya, Abhi	9/16/2025	1.2	Create Excel summary detailing accounts payable, prepetition spend, and trade agreement information for select supplier

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Professional	Date	Hours	Activity
Athreya, Abhi	9/16/2025	2.1	Analyze prepetition spend against claimed supplier owed amounts for select supplier
Athreya, Abhi	9/16/2025	0.4	Pull prepetition spend for select supplier and create Excel summary related to the same
Athreya, Abhi	9/16/2025	0.6	Summarize trade agreement terms and prepetition spend for select supplier
Bombara, Jonathan	9/16/2025	2.4	Review of customary vendor terms for vendor spend analysis
Bombara, Jonathan	9/16/2025	1.3	Calculate weighted average DPO and updated summary for vendor spend analysis (EMEA and NAFTA)
Bombara, Jonathan	9/16/2025	1.2	Calculate weighted average DPO and updated summary for vendor spend analysis (EMEA and NAFTA)
Bombara, Jonathan	9/16/2025	1.2	Review of payment listings and selecting initial samples for vendor spend analysis
Callerio, Lorenzo	9/16/2025	0.4	Call with head of Company purchasing to discuss the status of a vendor negotiation
Callerio, Lorenzo	9/16/2025	0.5	Call with C. Turner, A. Shahbain, L. Callerio, J. Warren, M. Schirle, J. Cook, I. Fuetter and R. Draude (A&M) to discuss latest vendor negotiation updates
Callerio, Lorenzo	9/16/2025	0.6	Call with S. Tapley (Alix Partners) to discuss a business case
Callerio, Lorenzo	9/16/2025	0.8	Internal meeting to align on a vendor negotiation strategy with Company purchasing
Callerio, Lorenzo	9/16/2025	0.8	Draft multiple business cases to be reviewed with Company purchasing prior to sending them to Alix for discussion
Callerio, Lorenzo	9/16/2025	0.9	Participate in a call with Company purchasing to define the negotiation strategy for certain upcoming vendor meetings
Callerio, Lorenzo	9/16/2025	1.1	Participate in daily vendor escalation call with Company and A. Shahbain, L. Callerio, N. Caruso, and M. Schirle (A&M) to discuss highest vendor priorities
Callerio, Lorenzo	9/16/2025	1.7	Review and approve several trade agreements prepared by K&E before circulating them back to management
Callerio, Lorenzo	9/16/2025	0.3	Meeting with A. Shahbain (A&M) and L. Callerio (A&M) to discuss certain vendor negotiations updates
Callerio, Lorenzo	9/16/2025	2.4	Review all vendor communications received today and respond promptly and appropriately, escalating issues when necessary
Callerio, Lorenzo	9/16/2025	1.2	Call with A. Shahbain (A&M), L. Callerio (A&M), and lender's advisors regarding ongoing negotiations and key next steps regarding three critical supplier situations as of Tuesday, 9/16
Caruso, Nicholas	9/16/2025	1.6	Review and respond to questions from Company team regarding vendor counterproposals
Caruso, Nicholas	9/16/2025	1.2	Review trade agreement requests from certain divisions at Company
Caruso, Nicholas	9/16/2025	1.3	Meeting with Company team regarding regional budgeting and supplier negotiations

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Caruso, Nicholas	9/16/2025	0.8	Review and respond to questions from Company team regarding vendor counterproposals
Caruso, Nicholas	9/16/2025	0.8	Revise trade agreement management forecast to include current week deals
Caruso, Nicholas	9/16/2025	1.1	Participate in daily vendor escalation call with Company and A. Shahbain, L. Callerio, N. Caruso, and M. Schirle (A&M) to discuss highest vendor priorities
Caruso, Nicholas	9/16/2025	1.4	Prepare liquidity impact calculation for multiple iterations of deal with specific vendor
Caruso, Nicholas	9/16/2025	1.6	Review latest status of trade agreement negotiations for highest priority vendors for specific region
Caruso, Nicholas	9/16/2025	1.2	Revise trade agreements based on latest conversations with certain vendors and Company team
Cook, Jacob	9/16/2025	0.5	Call with C. Turner, A. Shahbain, L. Callerio, J. Warren, M. Schirle, J. Cook, I. Fuetter and R. Draude (A&M) to discuss latest vendor negotiation updates
Draude, Richard	9/16/2025	2.3	Review and respond to vendor communication emails for 9/16 morning hours, update trackers accordingly (part I of II)
Draude, Richard	9/16/2025	1.8	Review and respond to vendor communication emails for 9/16 afternoon hours, update trackers accordingly (part I of II)
Draude, Richard	9/16/2025	1.4	Review and respond to vendor communication emails for 9/16 morning hours, update trackers accordingly (part II of II)
Draude, Richard	9/16/2025	0.7	Update vendor segmentation analysis for latest comments from workstream leads and latest available data
Draude, Richard	9/16/2025	1.3	Revise trade agreement management forecast discussion materials for team leads
Draude, Richard	9/16/2025	0.5	Call with C. Turner, A. Shahbain, L. Callerio, J. Warren, M. Schirle, J. Cook, I. Fuetter and R. Draude (A&M) to discuss latest vendor negotiation updates
Draude, Richard	9/16/2025	1.9	Review and respond to vendor communication emails for 9/16 afternoon hours, update trackers accordingly (part II of II)
Erlach, Nicole	9/16/2025	0.4	Prepare daily update for Company re: reconciliation tracker and open high priority requests
Erlach, Nicole	9/16/2025	2.1	Review requests from Company purchasing managers to identify supplier reconciliation requests
Erlach, Nicole	9/16/2025	0.4	Standing call with N. Erlach (A&M), M. Schirle (A&M) and Company to discuss the status of ongoing supplier AP reconciliations
Erlach, Nicole	9/16/2025	1.8	Review correspondences from Company purchasing managers related to status updates on requested reconciliations
Erlach, Nicole	9/16/2025	2.2	Review emails from Company purchasing team to provide updates regarding reconciliation progress
Fuetter, Isaac	9/16/2025	2.8	Track incoming trade agreement communications, prepare draft trade agreements and maintain tracker with updated agreement status and documentation morning session on 9/16/2025 for week-ending 9/20/2025

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Professional	Date	Hours	Activity
Fuetter, Isaac	9/16/2025	0.5	Call with C. Turner, A. Shahbain, L. Callerio, J. Warren, M. Schirle, J. Cook, I. Fuetter and R. Draude (A&M) to discuss latest vendor negotiation updates
Fuetter, Isaac	9/16/2025	2.7	Track incoming trade agreement communications, prepare draft trade agreements and maintain tracker with updated agreement status and documentation evening session on 9/16/2025 for week-ending 9/20/2025
Fuetter, Isaac	9/16/2025	2.2	Track incoming trade agreement communications, prepare draft trade agreements and maintain tracker with updated agreement status and documentation afternoon session on 9/16/2025 for week-ending 9/20/2025
Grossi, Nick	9/16/2025	0.5	Prepare and participate in discussion with the Company and AHG to review VMT items
Grossi, Nick	9/16/2025	2.1	Participate in liquidity workshop with T. Simion, N. Grossi, C. Turner, D. Shiffman, H. Waismann (A&M) and Company to discuss vendor management challenges and status of overall process
Kordupel, Lewis	9/16/2025	2.3	Continue analysis of approved versus paid vendor invoices for purposes of identifying unreconciled variances
Kordupel, Lewis	9/16/2025	2.8	Analyze approved versus paid vendor invoices for purposes of identifying unreconciled variances
O'Toole, Colin	9/16/2025	0.8	Revise master tables to incorporate changes to underlying master dataset
O'Toole, Colin	9/16/2025	1.8	Revise Vendor Segmentation master dataset to reconcile existing dataset to new dataset, update mappings
O'Toole, Colin	9/16/2025	0.4	Create Vendor Segmentation Target Strategy summary slide to be shared with the Company management
O'Toole, Colin	9/16/2025	2.8	Revise Detail Segment tabs to reflect changes to underlying master dataset. Updated Imposed, Lienholder, Captive and Indirect tabs
Schirle, Mattie	9/16/2025	0.8	Participate in call with Company to discuss logistics issues and vendor escalations
Schirle, Mattie	9/16/2025	0.4	Participate in call with Company to review vendor statuses and open trade agreements
Schirle, Mattie	9/16/2025	0.6	Review open AP and draft trade agreement for vendor
Schirle, Mattie	9/16/2025	0.6	Participate in call with Company and vendor to discuss reconciliation
Schirle, Mattie	9/16/2025	2.1	Prepare summaries of open AP and draft email trade agreements for set of vendors
Schirle, Mattie	9/16/2025	0.4	Standing call with N. Erlach (A&M), M. Schirle (A&M) and Company to discuss the status of ongoing supplier AP reconciliations
Schirle, Mattie	9/16/2025	0.5	Call with C. Turner, A. Shahbain, L. Callerio, J. Warren, M. Schirle, J. Cook, I. Fuetter and R. Draude (A&M) to discuss latest vendor negotiation updates
Schirle, Mattie	9/16/2025	0.5	Negotiate trade agreement with vendor and Company

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Schirle, Mattie	9/16/2025	1.1	Participate in daily vendor escalation call with Company and A. Shahbain, L. Callerio, N. Caruso, and M. Schirle (A&M) to discuss highest vendor priorities
Schirle, Mattie	9/16/2025	0.5	Participate in call with Company to discuss trade agreement
Schirle, Mattie	9/16/2025	1.2	Revise trade agreement for vendor for latest round of negotiations
Schirle, Mattie	9/16/2025	1.3	Review open vendor management tracker, email trade agreement tracker and formal trade agreement tracker
Schirle, Mattie	9/16/2025	2.4	Review open AP and draft email trade agreements for set of vendors
Shahbain, Abraham	9/16/2025	1.2	Call with A. Shahbain (A&M), L. Callerio (A&M), and lender's advisors regarding ongoing negotiations and key next steps regarding three critical supplier situations as of Tuesday, 9/16
Shahbain, Abraham	9/16/2025	0.8	Review and provide comments on liquidity overview analysis
Shahbain, Abraham	9/16/2025	1.0	Call with Alix to review vendor segmentation overview detail
Shahbain, Abraham	9/16/2025	1.1	Participate in daily vendor escalation call with Company and A. Shahbain, L. Callerio, N. Caruso, and M. Schirle (A&M) to discuss highest vendor priorities
Shahbain, Abraham	9/16/2025	0.7	Review and provide comments on vendor detail overview by category
Shahbain, Abraham	9/16/2025	0.2	Call with A. Shahbain (A&M) and J. Warren (A&M) regarding key supplier negotiation updates for five ongoing vendor management negotiations as of Tuesday, 9/16
Shahbain, Abraham	9/16/2025	0.3	Meeting with A. Shahbain (A&M) and L. Callerio (A&M) to discuss certain vendor negotiations updates
Shahbain, Abraham	9/16/2025	0.5	Call with C. Turner, A. Shahbain, L. Callerio, J. Warren, M. Schirle, J. Cook, I. Fuetter and R. Draude (A&M) to discuss latest vendor negotiation updates
Shahbain, Abraham	9/16/2025	1.6	Respond to email related to vendor escalations and payment requests
Shahbain, Abraham	9/16/2025	1.3	Review and provide feedback on trade agreement payment proposal
Shahbain, Abraham	9/16/2025	1.0	Call with Alix, Company Purchasing, C. Turner (A&M), and A. Shahbain (A&M) to discuss the vendor management status
Shiffman, David	9/16/2025	2.1	Participate in liquidity workshop with T. Simion, N. Grossi, C. Turner, D. Shiffman, H. Waismann (A&M) and Company to discuss vendor management challenges and status of overall process
Simion, Tony	9/16/2025	2.1	Participate in liquidity workshop with T. Simion, N. Grossi, C. Turner, D. Shiffman, H. Waismann (A&M) and Company to discuss vendor management challenges and status of overall process
Turner, Cari	9/16/2025	1.0	Call with Alix, Company Purchasing, C. Turner (A&M), and A. Shahbain (A&M) to discuss the vendor management status
Turner, Cari	9/16/2025	0.8	Review latest trade agreement tracker, follow-up with team on various vendors

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Professional	Date	Hours	Activity
Turner, Cari	9/16/2025	0.6	Prepare for and participate in vendor process inquiries with the Company management team and K&E
Turner, Cari	9/16/2025	0.5	Call with C. Turner, A. Shahbain, L. Callerio, J. Warren, M. Schirle, J. Cook, I. Fuetter and R. Draude (A&M) to discuss latest vendor negotiation updates
Turner, Cari	9/16/2025	2.1	Participate in liquidity workshop with T. Simion, N. Grossi, C. Turner, D. Shiffman, H. Waismann (A&M) and Company to discuss vendor management challenges and status of overall process
Waismann, Heitor	9/16/2025	2.1	Participate in liquidity workshop with T. Simion, N. Grossi, C. Turner, D. Shiffman, H. Waismann (A&M) and Company to discuss vendor management challenges and status of overall process
Warren, Joseph	9/16/2025	0.9	Analyze status of eleven priority vendor management items as of Tuesday, 9/16 and develop next step plans to resolve relating to the same
Warren, Joseph	9/16/2025	0.3	Prepare liquidity scenarios for certain supplier in ongoing trade agreement negotiations
Warren, Joseph	9/16/2025	0.3	Correspond with certain supplier regarding their prepetition amounts owed, post-petition amounts owed, and next steps relating to settling those amounts
Warren, Joseph	9/16/2025	0.3	Analyze Company update on certain supplier in ongoing trade agreement negotiations and respond on the same
Warren, Joseph	9/16/2025	0.3	Call with the Company team to debrief on prior discussion with certain supplier
Warren, Joseph	9/16/2025	0.4	Analyze new supplier inquiry from K&E vendor team and coordinate with Company regarding the same
Warren, Joseph	9/16/2025	0.4	Analyze Company request for update relating to payments for a certain supplier and respond on the same
Warren, Joseph	9/16/2025	0.5	Call with C. Turner, A. Shahbain, L. Callerio, J. Warren, M. Schirle, J. Cook, I. Fuetter and R. Draude (A&M) to discuss latest vendor negotiation updates
Warren, Joseph	9/16/2025	0.5	Call with Company team, and certain supplier to discuss payment of post-petition invoices
Warren, Joseph	9/16/2025	1.2	Call with lender's advisors regarding ongoing negotiations and key next steps regarding three critical supplier situations as of Tuesday, 9/16
Warren, Joseph	9/16/2025	0.7	Analyze updates from Company to ongoing vendor management issues as of Tuesday, 9/16 and provide feedback on the same
Warren, Joseph	9/16/2025	1.2	Prepare supplier assessment for certain vendor in ongoing trade agreement negotiations, corresponding with Company regarding the same
Warren, Joseph	9/16/2025	1.2	Participate in daily vendor escalation call with Company team to discuss highest vendor priorities
Warren, Joseph	9/16/2025	0.4	Analyze A&M team feedback regarding data collection template for certain supplier in ongoing trade agreement negotiations and process revisions on the same
Warren, Joseph	9/16/2025	0.3	Analyze Company question relating to ongoing trade agreement negotiation and provide next steps relating to the same

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Professional	Date	Hours	Activity
Warren, Joseph	9/16/2025	0.6	Call with J. Warren and A. Athreya (A&M) to discuss to be paid invoices and supporting Excel schedule for a certain supplier
Warren, Joseph	9/16/2025	0.2	Finalize certain draft trade agreement and correspond with supplier regarding the same
Warren, Joseph	9/16/2025	0.3	Call with certain supplier regarding ongoing trade agreement negotiations relating to the classification of prepetition amounts owed and settlement of those amounts
Warren, Joseph	9/16/2025	0.4	Analyze status of certain supplier trade agreement reconciliation and coordinate with Company on the same
Warren, Joseph	9/16/2025	0.1	Analyze K&E vendor team revisions to certain draft trade agreement
Warren, Joseph	9/16/2025	0.1	Prepare for and participate in discussion with K&E vendor management team regarding revisions to trade agreement forms and executory contracts
Warren, Joseph	9/16/2025	0.2	Analyze A&M team update on payment summary for a certain supplier and respond on the same
Warren, Joseph	9/16/2025	0.2	Prepare data collection template for Company responses relating to certain supplier in ongoing trade agreement negotiations
Warren, Joseph	9/16/2025	0.2	Analyze Company request regarding certain supplier who has stopped shipping and prepare next steps relating to the same
Warren, Joseph	9/16/2025	0.2	Analyze lender advisor's feedback relating to certain ongoing trade agreement negotiations and update data collection workbook relating to that supplier based on that feedback received
Warren, Joseph	9/16/2025	0.2	Call with A. Shahbain (A&M) and J. Warren (A&M) regarding key supplier negotiation updates for five ongoing vendor management negotiations as of Tuesday, 9/16
Warren, Joseph	9/16/2025	0.3	Analyze certain draft trade agreement and prepare list of required revisions in order to finalize and receive supplier acceptance
Warren, Joseph	9/16/2025	0.3	Prepare update for certain supplier regarding their post-petition invoice review and consequent payments
Warren, Joseph	9/16/2025	0.3	Prepare request for final management authorization and signature for certain trade agreement
Warren, Joseph	9/16/2025	0.3	Analyze certain supplier feedback relating to in process trade agreement negotiations and respond on the same
Warren, Joseph	9/16/2025	0.3	Analyze certain supplier details relating to potential trade agreement prior to preparing supplier assessment
Warren, Joseph	9/16/2025	0.2	Revise supplier assessment presentation for latest developments with certain supplier in ongoing trade agreement negotiations
Warren, Joseph	9/16/2025	0.3	Analyze Company responses relating to certain supplier assessment for a trade agreement and finalize the same
Warren, Joseph	9/16/2025	0.1	Analyze lender advisor request relating to business cases and liquidity support for certain suppliers and respond on the same
Zehetmair, Stefan	9/16/2025	0.8	Support with AP reconciliation to prepare third Vendor payment according to trade agreement
Zehetmair, Stefan	9/16/2025	2.9	Manage of central vendor escalation mailbox

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Professional	Date	Hours	Activity
Athreya, Abhi	9/17/2025	1.7	Reconcile prepetition spend and trade agreement installments to identify potential short pay
Athreya, Abhi	9/17/2025	0.4	Pull accounts payable and prepetition spend data for select supplier
Athreya, Abhi	9/17/2025	0.6	Summarize trade agreement terms and prepetition spend for select supplier
Athreya, Abhi	9/17/2025	1.0	Reconcile invoices from the Company team with those from accounts payable
Athreya, Abhi	9/17/2025	1.2	Create Excel table of long-term and short-term accounts payable for select supplier
Athreya, Abhi	9/17/2025	1.4	Create Excel summary related to trade agreement and prepetition spend reconciliation
Athreya, Abhi	9/17/2025	1.5	Reconcile long-term and short-term accounts payable for select supplier
Athreya, Abhi	9/17/2025	2.1	Reconcile email trade agreement terms and prepetition spend to determine the extent of short pay
Athreya, Abhi	9/17/2025	0.4	Update folders to collect proof of payment documents for this week
Athreya, Abhi	9/17/2025	0.4	Pull prepetition spend for the last week for select supplier
Athreya, Abhi	9/17/2025	2.2	Analyze prepetition spend and trade agreement installments for select supplier and create Excel summary of the same
Bombara, Jonathan	9/17/2025	1.2	Review summary vendor spend analysis
Bombara, Jonathan	9/17/2025	0.4	Call with C. Broskay and J. Bombara (A&M) regarding update to payment terms model mechanics
Bombara, Jonathan	9/17/2025	2.4	Update summary of vendor spend analysis
Callerio, Lorenzo	9/17/2025	0.6	Meeting with Company finance and purchasing, C. Turner (A&M), and L. Callerio (A&M) to discuss outstanding prepetition accounts payable to a vendor
Callerio, Lorenzo	9/17/2025	0.9	Review and provide comments on the vendor legal counsel's counterproposal to the settlement agreement
Callerio, Lorenzo	9/17/2025	1.0	Participate in a call with D. Migliarucci (TA), Company purchasing and a vendor to discuss chapter 11 next steps and timeline
Callerio, Lorenzo	9/17/2025	1.0	Call with another lender's advisors re: ongoing vendor negotiations and next steps
Callerio, Lorenzo	9/17/2025	1.2	Prepare a document describing outstanding prepetition AP to a vendor and related post-petition payments to be shared with management
Callerio, Lorenzo	9/17/2025	1.2	Call with lender's advisors re: ongoing vendor negotiations and next steps
Callerio, Lorenzo	9/17/2025	1.2	Participate in daily vendor escalation call with Company and C. Turner, A. Shahbain, L. Callerio, J. Warren and M. Schirle (A&M) to discuss highest vendor priorities

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Callerio, Lorenzo	9/17/2025	1.4	Draft multiple settlement agreements following discussions with K&E
Callerio, Lorenzo	9/17/2025	1.4	Review several data sets received from vendors to facilitate the reconciliation process
Callerio, Lorenzo	9/17/2025	2.3	Coordinate the supplier communication to ensure timely feedback, aligned messaging, and effective handling of requests
Callerio, Lorenzo	9/17/2025	1.7	Prepare an updated analysis of the liquidity impact of executing selected trade agreements compared to cash-in-advance terms
Callerio, Lorenzo	9/17/2025	1.6	Review certain prepetition AP reconciliations in order to discuss them with management
Caruso, Nicholas	9/17/2025	0.6	Review certain region vendors on CIA and latest status
Caruso, Nicholas	9/17/2025	0.5	Meeting with Company team regarding regional supplier negotiations and budgeting
Caruso, Nicholas	9/17/2025	0.5	Meeting with Company team regarding regional supplier negotiations
Caruso, Nicholas	9/17/2025	0.9	Review and respond to questions from Company team regarding vendor counterproposals
Caruso, Nicholas	9/17/2025	1.6	Summarize latest trade agreement negotiations for certain vendors and revise trade agreements
Caruso, Nicholas	9/17/2025	0.8	Review region overview with respect to budgeting and vendor negotiations and provide commentary
Caruso, Nicholas	9/17/2025	1.3	Reply to Company team regarding trade agreement proposals and revise trade agreements related to the same
Caruso, Nicholas	9/17/2025	1.1	Revise trade agreements for certain vendors
Caruso, Nicholas	9/17/2025	1.8	Analyze liquidity impact for certain vendors based on CIA status and current proposals
Cook, Jacob	9/17/2025	0.8	Calls with A. Shahbain and J. Cook (A&M) to review payment reconciliation and discuss payments
Cook, Jacob	9/17/2025	1.2	Review of ad hoc Company purchasing requests for payment for WE 9/19
Cook, Jacob	9/17/2025	1.2	Review of blocked accounts payable related to future trade agreement payments for proactive block resolution
Cook, Jacob	9/17/2025	0.7	Email correspondence with certain suppliers related to invoice-level remittance details for trade agreement payments
Donoghue, Doug	9/17/2025	0.7	Review latest AP aging file, analysis re: same
Donoghue, Doug	9/17/2025	0.6	Review TA negotiations tracker, areas requiring additional resources
Draude, Richard	9/17/2025	1.8	Review and respond to vendor communication emails for 9/17 afternoon hours, update trackers accordingly (part II of II)
Draude, Richard	9/17/2025	0.3	Call with R. Draude (A&M) and J. Warren (A&M) regarding liquidity assessments for recently executed vendor agreements

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Draude, Richard	9/17/2025	1.1	Weekly consolidation of company AP data to create one master file
Draude, Richard	9/17/2025	1.2	Update trade agreement management forecast discussion materials to reflect comments from team leads
Draude, Richard	9/17/2025	1.7	Review and respond to vendor communication emails for 9/17 afternoon hours, update trackers accordingly (part I of II)
Draude, Richard	9/17/2025	2.1	Review and respond to vendor communication emails for 9/17 morning hours, update trackers accordingly (part I of II)
Draude, Richard	9/17/2025	1.7	Review and respond to vendor communication emails for 9/17 morning hours, update trackers accordingly (part II of II)
Erlach, Nicole	9/17/2025	0.5	Prepare daily update for Company re: reconciliation tracker and open high priority requests
Erlach, Nicole	9/17/2025	1.6	Review requests from Company purchasing managers to identify supplier reconciliation requests
Erlach, Nicole	9/17/2025	1.1	Review correspondences from Company purchasing managers related to status updates on requested reconciliations
Erlach, Nicole	9/17/2025	1.2	Review reconciliations prepared by Company to provide information to A&M vendor management team
Erlach, Nicole	9/17/2025	2.3	Analyze supplier reconciliations to confirm sufficiency for the continuation of trade agreement negotiations
Erlach, Nicole	9/17/2025	0.3	Standing call with N. Erlach (A&M) and Company to discuss the status of ongoing supplier AP reconciliations
Erlach, Nicole	9/17/2025	1.4	Clarify reconciliation priorities with Company to align on order of reconciliation reviews
Fuetter, Isaac	9/17/2025	2.9	Track incoming trade agreement communications, prepare draft trade agreements and maintain tracker with updated agreement status and documentation evening session on 9/17/2025 for week-ending 9/20/2025
Fuetter, Isaac	9/17/2025	2.8	Track incoming trade agreement communications, prepare draft trade agreements and maintain tracker with updated agreement status and documentation afternoon session on 9/17/2025 for week-ending 9/20/2025
Fuetter, Isaac	9/17/2025	2.6	Track incoming trade agreement communications, prepare draft trade agreements and maintain tracker with updated agreement status and documentation morning session on 9/17/2025 for week-ending 9/20/2025
Gordon, Robert	9/17/2025	1.8	Review July vendor analysis against supporting detail schedule
Grossi, Nick	9/17/2025	1.2	Review vendor related cash flow forecast and in-process trade agreements
Hill, Michael	9/17/2025	0.8	Call with J. Warren (A&M), M. Hill (A&M), and the Company team to opine on lender questions relating to supplier
Kordupel, Lewis	9/17/2025	2.8	Analyze vendor payments versus disbursements for purposes of updating the vendor payment analysis
Kordupel, Lewis	9/17/2025	2.4	Prepare summary of vendor payment analysis for purposes of providing status update

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Professional	Date	Hours	Activity
Kordupel, Lewis	9/17/2025	0.6	Call with A&M (L. Kordupel and J. Cook) regarding vendor payment analysis, including next steps
O'Toole, Colin	9/17/2025	1.7	Revise Vendor segmentation analysis to incorporate A/P balances as of 9/14, to update from previous 8/10 balances. Reconciled balances between the two dates, shared analysis with A. Shahbain (A&M)
O'Toole, Colin	9/17/2025	1.8	Create "True North" one page summary in excel reflecting vendor segmentation characteristics by vendor status
O'Toole, Colin	9/17/2025	2.2	Revise vendor segmentation deck to reflect changes to underlying excel
O'Toole, Colin	9/17/2025	2.1	Revise Vendor Segmentation analysis for remaining detail tabs (Commodity, Critical Foreign and Critical US) to reflect underlying changes to Master dataset
Schirle, Mattie	9/17/2025	2.3	Update vendor management tracker for latest call updates
Schirle, Mattie	9/17/2025	1.9	Review vendor management inbox and correspond with vendors
Schirle, Mattie	9/17/2025	1.2	Participate in daily vendor escalation call with Company and C. Turner, A. Shahbain, L. Callerio, J. Warren and M. Schirle (A&M) to discuss highest vendor priorities
Schirle, Mattie	9/17/2025	1.2	Review schedule of trade agreement payments from company and draft response
Schirle, Mattie	9/17/2025	0.8	Review and revise vendor management tracker for notes from vendor discussions this week
Schirle, Mattie	9/17/2025	0.5	Participate in call with Company to discuss trade agreement and latest reconciliation
Shahbain, Abraham	9/17/2025	1.2	Participate in daily vendor escalation call with Company and C. Turner, A. Shahbain, L. Callerio, J. Warren and M. Schirle (A&M) to discuss highest vendor priorities
Shahbain, Abraham	9/17/2025	0.9	Calls with Company purchasing, C. Turner (A&M), and A. Shahbain (A&M) to review weekly allocation funding needs
Shahbain, Abraham	9/17/2025	0.2	Call with A. Shahbain (A&M) and J. Warren (A&M) regarding priority vendor management issues as of Wednesday, 9/17
Shahbain, Abraham	9/17/2025	1.8	Create slides summarizing vendor management talking points and discussion topics
Shahbain, Abraham	9/17/2025	1.3	Review and provide feedback on trade agreement payment proposal
Shahbain, Abraham	9/17/2025	0.9	Review and finalize vendor overview detail
Shahbain, Abraham	9/17/2025	0.8	Calls with A. Shahbain and J. Cook (A&M) to review payment reconciliation and discuss payments
Shahbain, Abraham	9/17/2025	0.6	Review and prepare for call related to vendor trade agreements
Shahbain, Abraham	9/17/2025	0.5	Call with Company HR, C. O'Toole (A&M) and A. Shahbain (A&M) to discuss open diligence requests
Shahbain, Abraham	9/17/2025	0.4	Call with C. Turner (A&M) and A. Shahbain (A&M) to discuss workstream open items and next steps

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Shahbain, Abraham	9/17/2025	0.4	Call with Company purchasing on vendor escalation around payments
Shahbain, Abraham	9/17/2025	1.8	Respond to email related to vendor escalations and payment requests
Simion, Tony	9/17/2025	0.7	Discuss with VMT this weeks allocation of funding, discuss timing of payment, and identifying critical items that will impact production
Turner, Cari	9/17/2025	0.7	Review preliminary previous week vendor disbursements
Turner, Cari	9/17/2025	0.3	Review call log to ensure vendor related escalations are handled promptly
Turner, Cari	9/17/2025	0.4	Review latest CIA (cash in advance) tracker and provide comments to tracking team
Turner, Cari	9/17/2025	0.4	Call with C. Turner (A&M) and A. Shahbain (A&M) to discuss workstream open items and next steps
Turner, Cari	9/17/2025	0.6	Meeting with Company finance and purchasing, C. Turner (A&M), and L. Callerio (A&M) to discuss outstanding prepetition accounts payable to a vendor
Turner, Cari	9/17/2025	0.9	Review and provide comments on vendor disbursement analysis
Turner, Cari	9/17/2025	0.9	Calls with Company purchasing, C. Turner (A&M), and A. Shahbain (A&M) to review weekly allocation funding needs
Turner, Cari	9/17/2025	1.2	Participate in daily vendor escalation call with Company and C. Turner, A. Shahbain, L. Callerio, J. Warren and M. Schirle (A&M) to discuss highest vendor priorities
Turner, Cari	9/17/2025	1.4	Review updated vendor analysis for the Company purchasing team
Turner, Cari	9/17/2025	1.7	Follow-up on various questions/open items for the Company purchasing management
Turner, Cari	9/17/2025	2.8	Review latest trade agreement tracker, follow-up with team on various vendors
Turner, Cari	9/17/2025	0.8	Review and provide comments on updated vendor negotiation guidelines
Warren, Joseph	9/17/2025	1.1	Analyze status of five priority vendor management items as of Wednesday, 9/17 and develop next step plans to resolve relating to the same
Warren, Joseph	9/17/2025	0.4	Further coordinate with Company regarding questions received from lender's advisors relating to certain ongoing vendor negotiation
Warren, Joseph	9/17/2025	0.5	Prepare for and participate in discussion with Company and certain supplier regarding their prepetition amounts owed and next steps in progressing towards a trade agreement to restore customary post-petition services
Warren, Joseph	9/17/2025	0.5	Analyze K&E vendor team summary regarding current state of executory contract review for certain suppliers and provide feedback on the same
Warren, Joseph	9/17/2025	0.6	Prepare supplier assessment for certain supplier in ongoing trade agreement negotiations

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Professional	Date	Hours	Activity
Warren, Joseph	9/17/2025	0.6	Analyze status of six priority vendor management items as of Wednesday, 9/17 and develop next step plans to resolve relating to the same
Warren, Joseph	9/17/2025	0.6	Analyze two new vendor management situations from Company and respond on the same
Warren, Joseph	9/17/2025	1.0	Analyze status of twelve priority vendor management items as of Wednesday, 9/17 and develop next step plans to resolve relating to the same
Warren, Joseph	9/17/2025	1.2	Participate in daily vendor escalation call with Company and C. Turner, A. Shahbain, L. Callerio, J. Warren and M. Schirle (A&M) to discuss highest vendor priorities
Warren, Joseph	9/17/2025	0.4	Prepare supplier assessment presentation for certain vendor in ongoing trade agreement negotiations
Warren, Joseph	9/17/2025	0.5	Prepare for and participate in call with Company regarding latest updates to several ongoing vendor management negotiation situations and prepare next steps on the same
Warren, Joseph	9/17/2025	1.5	Analyze status of eleven priority vendor management items as of Wednesday, 9/17 and develop next step plans to resolve relating to the same
Warren, Joseph	9/17/2025	0.8	Call with J. Warren (A&M), M. Hill (A&M), and the Company team to opine on lender questions relating to supplier
Warren, Joseph	9/17/2025	0.2	Analyze lender's advisors feedback on certain ongoing trade agreement negotiation and coordinate with Company on the same
Warren, Joseph	9/17/2025	0.5	Analyze and update three supplier liquidity assessments for final changes due to negotiations
Warren, Joseph	9/17/2025	0.4	Prepare for supplier calls scheduled for Thursday, 9/18
Warren, Joseph	9/17/2025	0.2	Analyze A&M team request for revisions to certain supplier assessment and process the same
Warren, Joseph	9/17/2025	0.2	Call with A. Shahbain (A&M) and J. Warren (A&M) regarding priority vendor management issues as of Wednesday, 9/17
Warren, Joseph	9/17/2025	0.3	Analyze updates from Company to ongoing vendor management issues as of Wednesday, 9/17 and provide feedback on the same
Warren, Joseph	9/17/2025	0.3	Call with Company regarding certain supplier post-petition payment status
Warren, Joseph	9/17/2025	0.4	Analyze two new supplier trade agreement requests from the Company and respond on the same
Warren, Joseph	9/17/2025	0.3	Analyze request from Company relating to compliance status for certain trade agreement and respond on the same
Warren, Joseph	9/17/2025	0.3	Analyze Company request relating to prepetition and post-petition payments for certain supplier and respond on the same
Warren, Joseph	9/17/2025	0.3	Analyze Company request relating to four supplier situations and respond on the same
Warren, Joseph	9/17/2025	0.3	Call with R. Draude (A&M) and J. Warren (A&M) regarding liquidity assessments for recently executed vendor agreements
Warren, Joseph	9/17/2025	0.3	Analyze new supplier vendor management negotiation request received from Company and respond on the same

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Warren, Joseph	9/17/2025	0.4	Call with certain supplier regarding their internal response to further negotiations on their prepetition amounts owed relating to the trade agreement
Weiland, Brad	9/17/2025	0.4	Review and analyze workstream open items re vendor management
Zehetmair, Stefan	9/17/2025	1.6	Support with AP reconciliation to prepare third Vendor payment according to trade agreement
Zehetmair, Stefan	9/17/2025	1.9	Manage of central vendor escalation mailbox
Athreya, Abhi	9/18/2025	0.9	Create Excel analysis of trade agreement installments and prepetition spend for select supplier
Athreya, Abhi	9/18/2025	1.2	Compare trade agreement terms to prepetition invoice data for select supplier
Athreya, Abhi	9/18/2025	1.4	Review payment data for supplier-provided invoices
Athreya, Abhi	9/18/2025	1.7	Update Excel summary regarding accounts payable of select vendor
Athreya, Abhi	9/18/2025	2.4	Summarize data on proof of payment documents in Excel for the week ending 9/19
Athreya, Abhi	9/18/2025	0.6	Pull prepetition invoice data for select supplier
Athreya, Abhi	9/18/2025	0.5	Call with vendor and J. Warren, and A. Athreya (A&M) to discuss outstanding invoices and payment schedule of prepetition amounts
Athreya, Abhi	9/18/2025	0.4	Update Excel summary regarding prepetition spend of select vendor
Athreya, Abhi	9/18/2025	0.8	Pull data on initiated payments relating to trade agreement suppliers for the week ending 9/19
Athreya, Abhi	9/18/2025	0.3	Review data sources for payments to a specific company entity for select supplier
Athreya, Abhi	9/18/2025	0.3	Identify mapping issues between proof of payment documentation and trade agreement data for the week ending 9/19
Athreya, Abhi	9/18/2025	1.7	Update Excel summary regarding compliance with trade agreement for select vendor
Bombara, Jonathan	9/18/2025	1.4	Update July AP Analysis based on feedback discussed during 9/18 A&M call
Bombara, Jonathan	9/18/2025	1.2	Prepare for walkthrough of July AP analysis
Bombara, Jonathan	9/18/2025	2.4	Prepare accounts payable analysis for the month of August
Bombara, Jonathan	9/18/2025	0.4	Call with R. Gordon, C. Broskay and J. Bombara (A&M) regarding July AP analysis
Callerio, Lorenzo	9/18/2025	0.8	Prepare a business case to be discussed with the lenders' advisors
Callerio, Lorenzo	9/18/2025	0.4	Call with Company treasury to discuss the current status of certain vendor payments

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Professional	Date	Hours	Activity
Callerio, Lorenzo	9/18/2025	0.4	Meeting with A. Shahbain (&M) and L. Callerio (A&M) re: status of certain vendor settlement negotiations
Callerio, Lorenzo	9/18/2025	0.7	Call with a Company buyer to discuss the negotiation strategy for certain trade agreement under discussion
Callerio, Lorenzo	9/18/2025	0.8	Prepare an analysis of certain post-petition payments to be urgently processed this week
Callerio, Lorenzo	9/18/2025	0.8	Call with M. Schirle (A&M) and L. Callerio (A&M) to discuss certain vendor negotiation updates
Callerio, Lorenzo	9/18/2025	0.9	Join an internal meeting with Company purchasing to discuss a counterproposal to be circulated to a vendor
Callerio, Lorenzo	9/18/2025	0.9	Discuss with Company purchasing re: revised terms of certain settlement agreement under negotiation
Callerio, Lorenzo	9/18/2025	0.9	Review an alternative disbursement forecast scenario prepared by I. Fuetter (A&M) and provide comments
Callerio, Lorenzo	9/18/2025	1.0	Prepare for and participate in discussion with lender's advisor regarding two ongoing supplier negotiations for suppliers subject to lender consent
Callerio, Lorenzo	9/18/2025	1.2	Review the terms of multiple trade agreements before discussing them with management
Callerio, Lorenzo	9/18/2025	1.2	Participate in daily vendor escalation call with Company and A. Shahbain, L. Callerio, J. Warren, M. Schirle and N. Caruso (A&M) to discuss highest vendor priorities
Callerio, Lorenzo	9/18/2025	2.5	Review and respond to multiple inbound requests and communications received from vendors and their legal counsels re: ongoing settlement agreements
Callerio, Lorenzo	9/18/2025	0.6	Join a meeting with T. Cairns (PSZJ) and a vendor to discuss a trade agreement counterproposal
Caruso, Nicholas	9/18/2025	1.6	Revise trade agreements based on latest discussions with vendors and Company team
Caruso, Nicholas	9/18/2025	0.9	Review trade agreement requests provided by Company team and respond
Caruso, Nicholas	9/18/2025	0.5	Call with Company team to discuss multiple vendor trade agreements
Caruso, Nicholas	9/18/2025	0.5	Call with Company team and vendor to discuss trade agreement
Caruso, Nicholas	9/18/2025	0.6	Review vendors paying on cash in advance in certain regions
Caruso, Nicholas	9/18/2025	0.6	Prepare for and participate in call with Company team and vendor to discuss trade agreement
Caruso, Nicholas	9/18/2025	0.7	Call with Alix, N. Caruso (A&M) and A. Shahbain (A&M) to discuss vendor management update
Caruso, Nicholas	9/18/2025	0.7	Review latest budget requests and related issues for certain regions
Caruso, Nicholas	9/18/2025	0.5	Prepare for and participate in call with A. Shahbain and N. Caruso (A&M) regarding latest vendor negotiations and regional budget review

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Professional	Date	Hours	Activity
Caruso, Nicholas	9/18/2025	0.8	Revise another liquidity impact for certain vendor to reflect latest scenario
Caruso, Nicholas	9/18/2025	1.2	Participate in daily vendor escalation call with Company and A. Shahbain, L. Callerio, J. Warren, M. Schirle and N. Caruso (A&M) to discuss highest vendor priorities
Caruso, Nicholas	9/18/2025	1.2	Review and respond to questions from Company team regarding vendor counterproposals
Caruso, Nicholas	9/18/2025	1.7	Review and revise reconciliation for certain vendors
Caruso, Nicholas	9/18/2025	1.2	Prepare trade agreements for multiple vendors based on latest negotiations
Caruso, Nicholas	9/18/2025	0.7	Revise liquidity impact for certain vendor to reflect latest scenario
Cook, Jacob	9/18/2025	0.8	Review of ad hoc Company purchasing requests for payment for WE 9/19
Cook, Jacob	9/18/2025	0.4	Call with supplier re: coordination of final trade agreement payment and process for supplemental payment
Cook, Jacob	9/18/2025	0.5	Call with C. Turner, A. Shahbain, J. Warren, M. Schirle, J. Cook, I. Fuetter and R. Draude (A&M) to discuss latest vendor negotiation updates
Cook, Jacob	9/18/2025	0.8	Review of payments to be made against trade agreements for WE 9/26
Donoghue, Doug	9/18/2025	0.7	Review progress on vendor negotiations
Donoghue, Doug	9/18/2025	0.4	Review latest guidelines for negotiating trade deals, correspondence re: same
Donoghue, Doug	9/18/2025	0.5	Review latest DIP budget and underlying assumptions
Donoghue, Doug	9/18/2025	0.8	Refresh liquidity analysis template
Donoghue, Doug	9/18/2025	1.2	Review status of vendor mailbox, negotiation status
Draude, Richard	9/18/2025	1.9	Review and respond to vendor communication emails for 9/18 afternoon hours, update trackers accordingly (part I of II)
Draude, Richard	9/18/2025	1.3	Review and respond to vendor communication emails for 9/18 morning hours, update trackers accordingly (part I of II)
Draude, Richard	9/18/2025	1.8	Review and respond to vendor communication emails for 9/18 afternoon hours, update trackers accordingly (part II of II)
Draude, Richard	9/18/2025	2.3	Revise trade agreement management forecast discussion materials to reflect comments from team leads and add additional section of information
Draude, Richard	9/18/2025	0.5	Call with C. Turner, A. Shahbain, J. Warren, M. Schirle, J. Cook, I. Fuetter and R. Draude (A&M) to discuss latest vendor negotiation updates
Draude, Richard	9/18/2025	1.6	Review and respond to vendor communication emails for 9/18 morning hours, update trackers accordingly (part II of II)

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Professional	Date	Hours	Activity
Erlach, Nicole	9/18/2025	2.1	Review correspondences from Company purchasing managers related to status updates on requested reconciliations
Erlach, Nicole	9/18/2025	0.9	Update reconciliation tracker to reflect new reconciliation requests and status updates
Fuetter, Isaac	9/18/2025	2.4	Track incoming trade agreement communications, prepare draft trade agreements and maintain tracker with updated agreement status and documentation evening session on 9/18/2025 for week-ending 9/20/2025
Fuetter, Isaac	9/18/2025	2.8	Track incoming trade agreement communications, prepare draft trade agreements and maintain tracker with updated agreement status and documentation afternoon session on 9/18/2025 for week-ending 9/20/2025
Fuetter, Isaac	9/18/2025	0.5	Call with C. Turner, A. Shahbain, J. Warren, M. Schirle, J. Cook, I. Fuetter and R. Draude (A&M) to discuss latest vendor negotiation updates
Fuetter, Isaac	9/18/2025	2.4	Track incoming trade agreement communications, prepare draft trade agreements and maintain tracker with updated agreement status and documentation morning session on 9/18/2025 for week-ending 9/20/2025
Gordon, Robert	9/18/2025	0.4	Call with R. Gordon, C. Broskay and J. Bombara (A&M) regarding July AP analysis
Kordupel, Lewis	9/18/2025	1.3	Prepare updates to the vendor payment analysis, including commentary on next steps
O'Toole, Colin	9/18/2025	1.8	Revise Long-form business plan analysis to incorporate new dataset received on 9/15
O'Toole, Colin	9/18/2025	1.6	Enhance long-form business plan analysis by adding total A/P balance by segment for every country in which the Company operates
O'Toole, Colin	9/18/2025	0.8	Revise Vendor Segmentation Strategic Approach deck to incorporate feedback/edits from K&E team
O'Toole, Colin	9/18/2025	0.7	Analyze summary Vendor data file provided by Alix, researched and provided values for open vendors
O'Toole, Colin	9/18/2025	1.6	Revise "True North" one page summary in excel to gross up AP balance and add ranges for discount and payment at emergence
Pacheco, Santiago	9/18/2025	0.6	Call with S. Pacheco (A&M) and the Company to review setbacks with key vendor and define a follow up plan
Schirle, Mattie	9/18/2025	0.4	Participate in call with vendor and Company to review latest reconciliation
Schirle, Mattie	9/18/2025	0.5	Participate in call with Company Lighting team to review status of trade agreements
Schirle, Mattie	9/18/2025	0.5	Participate in call with Company and vendor to discuss reconciliation and other questions
Schirle, Mattie	9/18/2025	0.5	Participate in weekly touchpoint for ELS with Company
Schirle, Mattie	9/18/2025	0.5	Participate in daily reconciliation call to discuss tracker and high priority items
Schirle, Mattie	9/18/2025	0.4	Participate in call with Company and M. Schirle, C. Turner (A&M) to discuss high priority vendor escalation

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Professional	Date	Hours	Activity
Schirle, Mattie	9/18/2025	0.5	Review latest draft of trade agreement on call with Vendor and Company
Schirle, Mattie	9/18/2025	0.4	Participate in call with Company to review trade agreement
Schirle, Mattie	9/18/2025	0.7	Call with company to discuss logistic vendor escalations
Schirle, Mattie	9/18/2025	0.3	Participate in call to review reconciliation with Company
Schirle, Mattie	9/18/2025	0.4	Participate in call with Company, vendor, K&E to review / discuss trade agreement
Schirle, Mattie	9/18/2025	0.5	Call with C. Turner, A. Shahbain, J. Warren, M. Schirle, J. Cook, I. Fuetter and R. Draude (A&M) to discuss latest vendor negotiation updates
Schirle, Mattie	9/18/2025	0.6	Participate in call with Company and vendor to discuss post-petition payments and trade agreement
Schirle, Mattie	9/18/2025	2.5	Revise trade agreements for latest round of negotiations
Schirle, Mattie	9/18/2025	0.6	Participate in logistics touchpoint with Company
Schirle, Mattie	9/18/2025	0.7	Participate in call with Company / Company vendor to review latest trade agreement
Schirle, Mattie	9/18/2025	0.7	Participate in negotiation with Company and vendor on trade agreement
Schirle, Mattie	9/18/2025	0.7	Prepare trade agreement summary for lender review
Schirle, Mattie	9/18/2025	0.8	Call with M. Schirle (A&M) and L. Callerio (A&M) to discuss certain vendor negotiation updates
Schirle, Mattie	9/18/2025	1.2	Participate in daily vendor escalation call with Company and A. Shahbain, L. Callerio, J. Warren. M. Schirle and N. Caruso (A&M) to discuss highest vendor priorities
Schirle, Mattie	9/18/2025	2.3	Review reconciliation tracker and status updates
Schirle, Mattie	9/18/2025	0.6	Participate in call with Company to discuss trade agreement
Shahbain, Abraham	9/18/2025	0.5	Prepare for and participate in call with A. Shahbain and N. Caruso (A&M) regarding latest vendor negotiations and regional budget review
Shahbain, Abraham	9/18/2025	0.4	Meeting with A. Shahbain (&M) and L. Callerio (A&M) re: status of certain vendor settlement negotiations
Shahbain, Abraham	9/18/2025	0.5	Call with C. Turner, A. Shahbain, J. Warren, M. Schirle, J. Cook, I. Fuetter and R. Draude (A&M) to discuss latest vendor negotiation updates
Shahbain, Abraham	9/18/2025	0.6	Call with Company purchasing, C. Turner (A&M), A. Shahbain (A&M), to discuss open vendor workstream items
Shahbain, Abraham	9/18/2025	0.6	Call with Company treasury, purchasing, C. Turner (A&M), A. Shahbain (A&M), to discuss weekly funding needs

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Professional	Date	Hours	Activity
Shahbain, Abraham	9/18/2025	0.6	Call with SVP, Alix, Company, C. Turner (A&M), and A. Shahbain (A&M) related to vendor management update
Shahbain, Abraham	9/18/2025	0.7	Call with Alix, N. Caruso (A&M) and A. Shahbain (A&M) to discuss vendor management update
Shahbain, Abraham	9/18/2025	0.8	Respond to diligence requests from external advisors related to legal and financial diligence
Shahbain, Abraham	9/18/2025	0.8	Update vendor management weekly slides for distribution
Shahbain, Abraham	9/18/2025	1.1	Review and provide feedback on trade agreement payment proposal
Shahbain, Abraham	9/18/2025	1.2	Review and update weekly funding schedule based on comments received
Shahbain, Abraham	9/18/2025	1.2	Participate in daily vendor escalation call with Company and A. Shahbain, L. Callerio, J. Warren, M. Schirle and N. Caruso (A&M) to discuss highest vendor priorities
Shahbain, Abraham	9/18/2025	1.4	Review vendor segmentation overview slides and provide feedback
Shahbain, Abraham	9/18/2025	1.8	Respond to email related to vendor escalations and payment requests
Shahbain, Abraham	9/18/2025	0.5	Call with C. Turner (A&M) and A. Shahbain (A&M) to discuss workstream open items and next steps
Turner, Cari	9/18/2025	1.4	Follow-up on various questions/open items for the Company purchasing management
Turner, Cari	9/18/2025	0.3	Review latest CIA (cash in advance) tracker and provide comments to tracking team
Turner, Cari	9/18/2025	0.2	Review call log to ensure vendor related escalations are handled promptly
Turner, Cari	9/18/2025	2.1	Review latest trade agreement tracker, follow-up with team on various vendors
Turner, Cari	9/18/2025	0.6	Participate in an internal call with Company purchasing, C. Turner (A&M), L. Callerio (A&M) S. Lieberman (K&E) and R. Olivett (K&E) to discuss the status of a vendor negotiation
Turner, Cari	9/18/2025	0.6	Call with SVP, Alix, Company, C. Turner (A&M), and A. Shahbain (A&M) related to vendor management update
Turner, Cari	9/18/2025	0.6	Call with Company treasury, purchasing, C. Turner (A&M), A. Shahbain (A&M), to discuss weekly funding needs
Turner, Cari	9/18/2025	0.6	Call with Company purchasing, C. Turner (A&M), A. Shahbain (A&M), to discuss open vendor workstream items
Turner, Cari	9/18/2025	0.5	Call with C. Turner, A. Shahbain, J. Warren, M. Schirle, J. Cook, I. Fuetter and R. Draude (A&M) to discuss latest vendor negotiation updates
Turner, Cari	9/18/2025	0.5	Call with C. Turner (A&M) and A. Shahbain (A&M) to discuss workstream open items and next steps
Turner, Cari	9/18/2025	0.4	Participate in call with Company and M. Schirle, C. Turner (A&M) to discuss high priority vendor escalation

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Professional	Date	Hours	Activity
Warren, Joseph	9/18/2025	0.5	Prepare for and participate in discussion with Company regarding certain supplier's ongoing trade agreement negotiations and next steps relating to the same
Warren, Joseph	9/18/2025	0.5	Call with Company and certain supplier regarding their prepetition amounts owed and next steps to restoring customary post-petition services
Warren, Joseph	9/18/2025	0.5	Prepare for and participate in call with Company regarding ongoing supplier situations for a certain sub-division and region and next steps related to the same
Warren, Joseph	9/18/2025	0.5	Call with C. Turner, A. Shahbain, J. Warren, M. Schirle, J. Cook, I. Fuetter and R. Draude (A&M) to discuss latest vendor negotiation updates
Warren, Joseph	9/18/2025	0.5	Call with vendor and J. Warren, and A. Athreya (A&M) to discuss outstanding invoices and payment schedule of prepetition amounts
Warren, Joseph	9/18/2025	0.8	Prepare for and participate in discussion with Company and certain supplier regarding their prepetition amounts owed and next steps to restoring post-petition services
Warren, Joseph	9/18/2025	1.0	Prepare for and participate in call with Company regarding ongoing supplier situations for a certain division and region and next steps related to the same
Warren, Joseph	9/18/2025	1.0	Prepare for and participate in discussion with lender's advisor regarding two ongoing supplier negotiations for suppliers subject to lender consent
Warren, Joseph	9/18/2025	0.5	Analyze status of four priority vendor management items as of Thursday, 9/18 and develop next step plans to resolve relating to the same
Warren, Joseph	9/18/2025	0.2	Analyze certain supplier with an executed trade agreements threat to stop shipping and respond on the same
Warren, Joseph	9/18/2025	1.2	Participate in daily vendor escalation call with Company and A. Shahbain, L. Callerio, J. Warren, M. Schirle and N. Caruso (A&M) to discuss highest vendor priorities
Warren, Joseph	9/18/2025	0.9	Analyze status of ten priority vendor management items as of Thursday, 9/18 and develop next step plans to resolve relating to the same
Warren, Joseph	9/18/2025	0.5	Analyze updates from Company to ongoing vendor management issues as of Thursday, 9/18 and provide feedback on the same
Warren, Joseph	9/18/2025	0.4	Prepare summary of three prepetition claim reconciliation concerns and proposal on how to resolve going forward
Warren, Joseph	9/18/2025	0.4	Prepare for and participate in call with Company and supplier regarding their prepetition amounts owed and negotiating of a trade agreement to restore customary post-petition services
Warren, Joseph	9/18/2025	0.3	Prepare draft trade agreement for certain supplier, analyzing AP and negotiations relating to the same
Warren, Joseph	9/18/2025	0.2	Call with K&E vendor team regarding letters to suppliers being drafted and other ongoing vendor issues as of Thursday, 9/18
Warren, Joseph	9/18/2025	0.2	Prepare for call with certain supplier on Friday, 9/19 by reviewing their prepetition amounts owed and analyzing Company information provided

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Professional	Date	Hours	Activity
Warren, Joseph	9/18/2025	0.2	Prepare key talking points relating to another supplier's ongoing negotiations for discussion with lender's advisors
Warren, Joseph	9/18/2025	0.2	Provide instructions to A&M team to support ongoing trade agreement negotiations with a certain supplier
Warren, Joseph	9/18/2025	0.2	Prepare details relating to trade agreement offer and administrative expense status per certain supplier request
Warren, Joseph	9/18/2025	1.4	Analyze status of seven priority vendor management items as of Thursday, 9/18 and develop next step plans to resolve relating to the same
Warren, Joseph	9/18/2025	0.2	Analyze A&M team request regarding two suppliers in ongoing trade agreement negotiations and respond on each
Warren, Joseph	9/18/2025	0.2	Analyze supplier response and questions regarding ongoing trade agreement negotiations and respond on the same
Warren, Joseph	9/18/2025	0.2	Prepare for certain supplier negotiation by analyzing prepetition amounts owed and supplier demands thus far
Warren, Joseph	9/18/2025	0.1	Coordinate with Company and K&E vendor team regarding contracts for certain supplier in ongoing trade agreement negotiations
Warren, Joseph	9/18/2025	0.1	Coordinate with Company regarding status of analysis on certain supplier assessment for potential need to replace that supplier
Warren, Joseph	9/18/2025	0.1	Analyze Company request regarding a certain supplier situation and respond on the same
Warren, Joseph	9/18/2025	0.2	Analyze liquidity impact of certain trade agreement and coordinate with Company team regarding the same
Warren, Joseph	9/18/2025	0.2	Prepare key talking points regarding status of certain supplier ongoing negotiation for discussion with lender's advisors
Warren, Joseph	9/18/2025	0.1	Coordinate with PSZJ team regarding certain supplier's violation of their trade agreement
Zehetmair, Stefan	9/18/2025	1.4	Manage of central vendor escalation mailbox
Zehetmair, Stefan	9/18/2025	0.3	Support with AP reconciliation to prepare third Vendor payment according to trade agreement
Athreya, Abhi	9/19/2025	0.2	Call with A. Athreya and J. Warren (A&M) regarding request to analyze certain supplier invoices for payment eligibility status
Athreya, Abhi	9/19/2025	0.5	Update proof of payments request tracker with latest requests
Athreya, Abhi	9/19/2025	2.1	Pull additional data on initiated payments relating to trade agreement suppliers for the week ending 9/19
Athreya, Abhi	9/19/2025	0.9	Input data on proof of payment regions in Excel for the week ending 9/19
Athreya, Abhi	9/19/2025	1.0	Create an Excel summary of trade agreement initiated payments and expected payments by region
Athreya, Abhi	9/19/2025	1.3	Pull data on initiated payments relating to trade agreement suppliers for the week ending 9/12
Athreya, Abhi	9/19/2025	1.3	Pull and summarize prepetition spend and accounts payable data on select supplier

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Athreya, Abhi	9/19/2025	0.6	Determine post-execution trade terms on select trade agreement suppliers
Athreya, Abhi	9/19/2025	1.4	Reconcile expected trade agreement payments against prepetition spend for select supplier in Excel
Athreya, Abhi	9/19/2025	0.8	Pull and spread prepetition spend for select supplier
Bombara, Jonathan	9/19/2025	0.4	Prepare accounts payable analysis for the month of August
Bombara, Jonathan	9/19/2025	1.8	Prepare accounts payable analysis for the month of June
Bombara, Jonathan	9/19/2025	2.4	Prepare accounts payable analysis for the month of August
Callerio, Lorenzo	9/19/2025	0.8	Prepare a revised disbursement forecast scenario before distributing it to management
Callerio, Lorenzo	9/19/2025	0.3	Call with L. Callerio, D. Donoghue (A&M) to discuss vendor management issues
Callerio, Lorenzo	9/19/2025	0.7	Call with S. Lieberman (A&M) to discuss a counterproposal received from a vendor in order to plan the next steps
Callerio, Lorenzo	9/19/2025	0.9	Edit a business case to reflect what discussed with management during the last negotiations
Callerio, Lorenzo	9/19/2025	1.1	Review and process certain prepetition AP high level reconciliations
Callerio, Lorenzo	9/19/2025	0.5	Correspond with management re: changes to certain trade agreements terms
Caruso, Nicholas	9/19/2025	1.2	Prepare for and participate in call with Alix team and M. Schirle and N. Caruso (A&M) regarding latest vendor negotiations
Caruso, Nicholas	9/19/2025	1.8	Review and respond to questions from Company team regarding vendor counterproposals
Caruso, Nicholas	9/19/2025	1.6	Revise additional trade agreements based on latest calls and correspondence with vendors and Company team
Caruso, Nicholas	9/19/2025	0.8	Review latest information provided by the Company related to certain trade agreements and prepare revised offer
Caruso, Nicholas	9/19/2025	1.1	Prepare additional scenario liquidity impact calculations for latest trade agreement negotiations
Caruso, Nicholas	9/19/2025	0.6	Review latest trade agreement and email trade agreement tracker, revise, and share with Company team
Caruso, Nicholas	9/19/2025	1.2	Meeting with Company team to discuss regional budgeting and trade agreement negotiations
Caruso, Nicholas	9/19/2025	1.3	Revise trade agreements based on latest calls and correspondence with vendors and Company team
Caruso, Nicholas	9/19/2025	1.3	Review latest reconciliations for certain vendors and revise trade agreements related to the same
Caruso, Nicholas	9/19/2025	1.4	Prepare for and participate in call with Company team and vendor team regarding trade agreement negotiations

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Cook, Jacob	9/19/2025	1.2	Review of ad hoc Company purchasing payment verification requests for current week ending 9/19 related to post-petition liabilities
Cook, Jacob	9/19/2025	1.4	Prepare trade agreement working file for WE 9/26
Cook, Jacob	9/19/2025	1.4	Review of Company purchasing requests related to verification of trade agreement payments made during WE 9/19
Cook, Jacob	9/19/2025	0.9	Email correspondence with certain suppliers related to invoice-level remittance details for trade agreement payments
Donoghue, Doug	9/19/2025	0.3	Call with Pachulski, Company procurement, vendor and vendor counsel re: trade agreement negotiations
Donoghue, Doug	9/19/2025	0.3	Update vendor tracker, review assignment of vendors
Donoghue, Doug	9/19/2025	0.2	Discuss with D. Donoghue (A&M) and J. Warren (A&M) regarding vendor management assignment tracking and next steps related to the same
Donoghue, Doug	9/19/2025	0.3	Call with L. Callerio, D. Donoghue (A&M) to discuss vendor management issues
Donoghue, Doug	9/19/2025	1.2	Review latest vendor status file from Company, customer impacts
Donoghue, Doug	9/19/2025	0.7	Research vendor issues in advance of call
Donoghue, Doug	9/19/2025	0.6	Analyze liquidity impact of proposed trade agreement, alternatives to same
Draude, Richard	9/19/2025	1.4	Review and respond to vendor communication emails for 9/19 morning hours, update trackers accordingly (part II of II)
Draude, Richard	9/19/2025	1.6	Review and respond to vendor communication emails for 9/19 morning hours, update trackers accordingly (part I of II)
Draude, Richard	9/19/2025	1.7	Review and respond to vendor communication emails for 9/19 afternoon hours, update trackers accordingly (part I of II)
Draude, Richard	9/19/2025	1.1	Prepare daily trade agreement management forecast discussion materials to reflect latest executed trade agreements and their liquidity impact
Draude, Richard	9/19/2025	2.1	Review and respond to vendor communication emails for 9/19 afternoon hours, update trackers accordingly (part II of II)
Draude, Richard	9/19/2025	0.6	Prepare accounts payable ad hoc analysis per request of team leads
Erlach, Nicole	9/19/2025	0.8	Review emails from Company regarding ongoing supplier reconciliations
Fuetter, Isaac	9/19/2025	2.3	Track incoming trade agreement communications, prepare draft trade agreements and maintain tracker with updated agreement status and documentation morning session on 9/19/2025 for week-ending 9/20/2025
Fuetter, Isaac	9/19/2025	1.4	Track incoming trade agreement communications, prepare draft trade agreements and maintain tracker with updated agreement status and documentation afternoon session on 9/19/2025 for week-ending 9/20/2025

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O'Toole, Colin	9/19/2025	1.4	Revise Long Form business plan analysis to reflect vendors with executed TA's being removed from dataset
O'Toole, Colin	9/19/2025	2.3	Cross reference Master vendor segmentation data against Trade Agreement tracker to identify vendors who have executed TA's since VMT analysis began, removed from Master Vendor dataset
O'Toole, Colin	9/19/2025	1.2	Call with A. Shahbain & C. O'Toole (A&M) to hold a working session to revise the segmentation analysis summary
O'Toole, Colin	9/19/2025	2.4	Revise Long Form business plan analysis to incorporate grossed up AP balances
Schirle, Mattie	9/19/2025	0.5	Participate in daily logistics call with Company
Schirle, Mattie	9/19/2025	0.5	Participate in weekly ELS meeting to review trade agreements with Company
Schirle, Mattie	9/19/2025	0.7	Participate in call with Company to discuss reconciliation status
Schirle, Mattie	9/19/2025	0.7	Participate in trade agreement negotiation with Company and vendor
Schirle, Mattie	9/19/2025	0.7	Update the vendor management log with notes from latest discussions and double-check prior entries
Schirle, Mattie	9/19/2025	1.2	Prepare for and participate in call with Alix team and M. Schirle and N. Caruso (A&M) regarding latest vendor negotiations
Schirle, Mattie	9/19/2025	0.6	Participate in negotiation with Company and vendor on trade agreement
Schirle, Mattie	9/19/2025	0.6	Negotiate trade agreement with vendor and Company
Schirle, Mattie	9/19/2025	0.5	Call with Company purchasing, M. Schirle (A&M), and A. Shahbain (A&M) to discuss vendor prepetition amounts owed
Schirle, Mattie	9/19/2025	0.6	Conduct a review of the reconciliation tracker to ensure accuracy and completeness
Schirle, Mattie	9/19/2025	0.2	Review open AP and draft trade agreement for vendor
Schirle, Mattie	9/19/2025	0.3	Participate in call with Company and supplier to renegotiate trade agreement
Schirle, Mattie	9/19/2025	0.4	Participate in call with Company to review and discuss latest trade agreement
Shahbain, Abraham	9/19/2025	0.6	Review and update vendor update slides for distribution
Shahbain, Abraham	9/19/2025	0.5	Call with Company purchasing, M. Schirle (A&M), and A. Shahbain (A&M) to discuss vendor prepetition amounts owed
Shahbain, Abraham	9/19/2025	0.7	Call with A. Shahbain (A&M) and J. Warren (A&M) to discuss status of three ongoing supplier negotiations as of Friday, 9/19 that are subject to lender consent and next steps relating to each
Shahbain, Abraham	9/19/2025	1.2	Review and provide feedback on trade agreement payment proposal
Shahbain, Abraham	9/19/2025	1.2	Call with A. Shahbain & C. O'Toole (A&M) to hold a working session to revise the segmentation analysis summary

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Professional	Date	Hours	Activity
Shahbain, Abraham	9/19/2025	0.3	Call with A. Shahbain (A&M) and L. Callerio (A&M) to discuss vendor management workstream updates
Shahbain, Abraham	9/19/2025	1.9	Respond to email related to vendor escalations and payment requests
Turner, Cari	9/19/2025	0.2	Review call log to ensure vendor related escalations are handled promptly
Turner, Cari	9/19/2025	1.8	Review latest trade agreement tracker, follow-up with team on various vendors
Turner, Cari	9/19/2025	0.3	Call with C. Turner (A&M) and L. Callerio (A&M) to discuss a revised disbursement forecast scenario
Turner, Cari	9/19/2025	1.1	Follow-up on various questions/open items for the Company purchasing management
Turner, Cari	9/19/2025	0.8	Prepare and respond to vendor management update for various advisors
Turner, Cari	9/19/2025	0.4	Review latest CIA (cash in advance) tracker and provide comments to tracking team
Warren, Joseph	9/19/2025	0.3	Analyze lender's advisors correspondence regarding certain trade negotiation subject to lender consent and respond on the same
Warren, Joseph	9/19/2025	0.4	Coordinate with Company regarding logistical difficulties with certain supplier, the execution of that supplier's trade agreement, and next steps to avoid a line shutting down next week
Warren, Joseph	9/19/2025	0.4	Call with the Company team to discuss trade agreement offers for a certain supplier
Warren, Joseph	9/19/2025	0.7	Prepare for and participate in discussion with Company and certain client regarding their prepetition amounts owed and logistical details for maintaining post-petition supply
Warren, Joseph	9/19/2025	0.2	Discuss with D. Donoghue (A&M) and J. Warren (A&M) regarding vendor management assignment tracking and next steps related to the same
Warren, Joseph	9/19/2025	0.8	Prepare analysis on post-petition accounts payable after receiving information from certain supplier that there may be past due post-petition amounts for that supplier
Warren, Joseph	9/19/2025	0.7	Call with A. Shahbain (A&M) and J. Warren (A&M) to discuss status of three ongoing supplier negotiations as of Friday, 9/19 that are subject to lender consent and next steps relating to each
Warren, Joseph	9/19/2025	0.2	Call with A. Athreya and J. Warren (A&M) regarding request to analyze certain supplier invoices for payment eligibility status
Warren, Joseph	9/19/2025	1.4	Analyze updates from Company to ongoing vendor management issues as of Friday, 9/19 and provide feedback on the same
Warren, Joseph	9/19/2025	0.2	Analyze Company answers to questions relating to ongoing trade agreement negotiations for a certain supplier and provide resultant next steps relating to the same
Warren, Joseph	9/19/2025	0.5	Prepare for and participate in discussion with Company, T. Cairns (PSZJ), and certain supplier regarding legal questions on the trade agreement form and the status of their ongoing reconciliation
Warren, Joseph	9/19/2025	0.1	Further coordinate with Company regarding next steps to resolve potential supply disruption with a certain supplier for next week

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Warren, Joseph	9/19/2025	0.1	Analyze A&M team draft response to K&E vendor team request and provide guidance on the same
Warren, Joseph	9/19/2025	0.1	Request A&M team analyze prepetition amounts paid to certain supplier
Warren, Joseph	9/19/2025	0.1	Analyze and follow up with certain supplier regarding their prepetition amounts owed
Warren, Joseph	9/19/2025	0.1	Analyze certain supplier prepetition amounts owed ahead of discussion with Company regarding their potential trade agreement offer
Warren, Joseph	9/19/2025	0.2	Coordinate with A&M team regarding analysis of certain supplier's trade agreement installment payments and compliance with the trade agreement
Warren, Joseph	9/19/2025	0.4	Prepare for and participate in discussion with Company and certain supplier regarding their prepetition amounts owed and details on the Ch. 11 process and critical vendor payments
Weiland, Brad	9/19/2025	0.2	Correspond with G. Shibata (A&M), A. Shahbain (A&M) re vendor payment items
Zehetmair, Stefan	9/19/2025	2.1	Support with AP reconciliation to prepare third Vendor payment according to trade agreement
Zehetmair, Stefan	9/19/2025	2.3	Manage of central vendor escalation mailbox
Athreya, Abhi	9/20/2025	2.8	Summarize data on proof of payment documents in Excel for the week ending 9/12
Athreya, Abhi	9/20/2025	0.5	Identify mapping issues between proof of payment documentation and trade agreement data for the week ending 9/12
Athreya, Abhi	9/20/2025	0.9	Input data on proof of payment regions in Excel for the week ending 9/12
Athreya, Abhi	9/20/2025	1.0	Pull further data on initiated payments relating to trade agreement suppliers for the week ending 9/12
Athreya, Abhi	9/20/2025	1.1	Summarize trade agreement payments against prepetition spend for select vendor
Caruso, Nicholas	9/20/2025	0.6	Call with Company team regarding certain vendor trade agreements
Caruso, Nicholas	9/20/2025	0.7	Revise trade agreements based on latest information and discussions with Company team
Donoghue, Doug	9/20/2025	0.3	Correspond re: assignment of vendors, scheduling
Draude, Richard	9/20/2025	0.3	Review and respond to vendor communication emails for 9/19, update trackers accordingly
Shahbain, Abraham	9/20/2025	0.5	Call with A. Shahbain (A&M) and J. Warren (A&M) regarding priority vendor management item as of Saturday, 9/20 and next steps related to the same
Shahbain, Abraham	9/20/2025	0.5	Call with Company, A. Shahbain (A&M), and J. Warren (A&M) regarding certain priority vendor management issue as of Saturday, 9/20, and next steps relating to the same
Turner, Cari	9/20/2025	1.2	Review and provide comments on various vendor negotiations

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Turner, Cari	9/20/2025	0.4	Prepare and respond to vendor management update for various advisors
Warren, Joseph	9/20/2025	0.2	Coordinate with A&M team regarding coverage of certain division and regions vendor management issues and next steps related to the same
Warren, Joseph	9/20/2025	0.6	Prepare summary assessment of certain supplier ongoing trade agreement negotiations and recommended solution per A&M team request
Warren, Joseph	9/20/2025	0.1	Analyze A&M team compliance assessment form for suppliers with executed trade agreements and provide feedback on the same
Warren, Joseph	9/20/2025	0.2	Coordinate with certain supplier regarding the status of their trade agreement and next steps to finalize
Warren, Joseph	9/20/2025	0.2	Prepare draft trade agreement for certain supplier per Company request
Warren, Joseph	9/20/2025	0.3	Prepare revised email trade agreement and offer to certain supplier to restore post-petition services
Warren, Joseph	9/20/2025	0.3	Analyze K&E vendor team draft email trade agreement language and provide feedback on the same
Warren, Joseph	9/20/2025	0.5	Prepare for discussion with Company regarding critical supplier issue ahead of discussion with Company to determine final steps to resolve situation
Warren, Joseph	9/20/2025	0.5	Call with A. Shahbain (A&M) and J. Warren (A&M) regarding priority vendor management item as of Saturday, 9/20 and next steps related to the same
Warren, Joseph	9/20/2025	0.5	Call with Company, A. Shahbain (A&M), and J. Warren (A&M) regarding certain priority vendor management issue as of Saturday, 9/20, and next steps relating to the same
Warren, Joseph	9/20/2025	0.8	Analyze status of twelve priority vendor management items as of Saturday, 9/20 and develop next step plans to resolve relating to the same
Athreya, Abhi	9/21/2025	0.8	Reconcile invoices from supplier against our accounts payable
Athreya, Abhi	9/21/2025	1.3	Translate all prepetition spend data to English
Athreya, Abhi	9/21/2025	0.2	Identify a process to translate entity names to English
Athreya, Abhi	9/21/2025	1.4	Reconcile invoices from select supplier and create master accounts payable for supplier in Excel
Athreya, Abhi	9/21/2025	2.0	Map trade agreement suppliers to prepetition spend data for all trade agreements to date
Athreya, Abhi	9/21/2025	1.0	Create an Excel skeleton summary of trade agreement versus prepetition spend table
Caruso, Nicholas	9/21/2025	2.6	Revise vendor management dashboard slides with latest weekly information
Caruso, Nicholas	9/21/2025	0.4	Review certain vendor latest negotiations and correspond with A&M and Company teams on next steps

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Professional	Date	Hours	Activity
Caruso, Nicholas	9/21/2025	0.6	Call with A. Shahbain and N. Caruso (A&M) to discuss current vendor negotiations and latest vendor management dashboard
Caruso, Nicholas	9/21/2025	0.8	Revise past due AP analysis for latest information
Caruso, Nicholas	9/21/2025	0.6	Revise vendor tracker log for latest negotiations
Cook, Jacob	9/21/2025	0.6	Update post-petition payment summary schedule for all post-petition paid in EMEA and NAFTA through WE 9/19
Cook, Jacob	9/21/2025	0.4	Update post-petition payment summary schedule for post-petition paid on accelerated vendor terms in EMEA and NAFTA through WE 9/19
Donoghue, Doug	9/21/2025	0.4	Review vendor tracking and issues for Company segment
Draude, Richard	9/21/2025	0.7	Review and respond to vendor communication emails for 9/21, update trackers accordingly
Erlach, Nicole	9/21/2025	2.0	Review emails from Company regarding ongoing supplier reconciliations
Grossi, Nick	9/21/2025	1.0	Review and provide comments re: prepetition claim strategy
Hill, Michael	9/21/2025	0.9	Create scenario analysis for status of the vendor in the case
Hill, Michael	9/21/2025	1.3	Update divisional analysis of vendors for refreshed data
Schirle, Mattie	9/21/2025	1.4	Discuss and draft multiple trade agreements reflecting the discussions held with several vendors
Schirle, Mattie	9/21/2025	1.3	Review certain additional vendor contracts and communications received from management
Schirle, Mattie	9/21/2025	1.5	Update vendor management tracker for latest call updates
Schirle, Mattie	9/21/2025	0.9	Update latest trade agreement for vendor negotiations
Shahbain, Abraham	9/21/2025	0.8	Review and provide feedback on updated vendor management slide updates
Shahbain, Abraham	9/21/2025	0.8	Review and provide feedback on vendor management slide updates
Shahbain, Abraham	9/21/2025	0.6	Call with A. Shahbain and N. Caruso (A&M) to discuss current vendor negotiations and latest vendor management dashboard
Warren, Joseph	9/21/2025	0.4	Prepare for supplier calls scheduled for Monday, 9/22
Warren, Joseph	9/21/2025	0.6	Analyze updates from Company to ongoing vendor management issues as of week ending 9/19 and provide feedback on the same
Warren, Joseph	9/21/2025	1.3	Analyze status of seven priority vendor management items as of Sunday, 9/21 and develop next step plans to resolve relating to the same
Warren, Joseph	9/21/2025	0.2	Prepare transition materials for certain region and division coverage of trade agreements for A&M team

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Warren, Joseph	9/21/2025	0.4	Prepare reconciliation for certain ongoing supplier negotiation
Warren, Joseph	9/21/2025	0.3	Analyze status of certain supplier negotiation and prepare questions and next steps relating to the same
Warren, Joseph	9/21/2025	0.3	Analyze feedback from Company relating to certain trade agreement reconciliation and respond on the same
Warren, Joseph	9/21/2025	0.3	Analyze certain supplier negotiation situation and provide solutions to Company regarding the same
Warren, Joseph	9/21/2025	0.6	Prepare two draft trade agreements for certain suppliers per Company request
Warren, Joseph	9/21/2025	0.1	Analyze correspondence from certain supplier regarding status of ongoing trade agreement negotiation and respond on the same
Athreya, Abhi	9/22/2025	1.6	Summarize and communicate trade agreements versus prepetition spend results
Athreya, Abhi	9/22/2025	0.7	Create Excel summary of case to date prepetition spend for select supplier
Athreya, Abhi	9/22/2025	1.3	Summarize and communicate prepetition payments plan for select supplier
Athreya, Abhi	9/22/2025	0.2	Pull prepetition spend for select supplier
Athreya, Abhi	9/22/2025	0.7	Determine status of trade agreement for select suppliers and next steps re: short pay of latest installment
Athreya, Abhi	9/22/2025	2.3	Map trade agreement suppliers to prepetition spend data for all email trade agreements to date
Athreya, Abhi	9/22/2025	0.6	Update Excel summaries re: accounts payable and trade agreement status of select suppliers
Athreya, Abhi	9/22/2025	0.6	Identify critical outstanding proof of payment requests and communicate with the Company
Athreya, Abhi	9/22/2025	0.6	Create summary view of trade agreements versus prepetition spend in Excel
Athreya, Abhi	9/22/2025	0.5	Determine cause of supplier acceleration of post-petition terms
Athreya, Abhi	9/22/2025	0.3	Update Excel summary to reflect latest accounts payable data for select supplier
Athreya, Abhi	9/22/2025	0.2	Pull invoice detail on outstanding proof of payment requests
Athreya, Abhi	9/22/2025	1.4	Analyze the impact of shortened trade terms on accounts payable due dates and create Excel summary related to the same
Bombara, Jonathan	9/22/2025	2.4	Update July AP Analysis based on feedback discussed during 9/22 A&M call
Bombara, Jonathan	9/22/2025	0.4	Call with C. Broskay and J. Bombara (A&M) regarding update on vendor spend analysis and next steps
Bombara, Jonathan	9/22/2025	2.2	Review AP Approval data to incorporate into July AP Analysis

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Professional	Date	Hours	Activity
Broskay, Cole	9/22/2025	0.4	Call with C. Broskay and J. Bombara (A&M) regarding update on vendor spend analysis and next steps
Broskay, Cole	9/22/2025	0.3	Internal discussion regarding data requirements and availability for payment terms analysis work effort
Broskay, Cole	9/22/2025	1.4	Conduct back-test of select formulas within the historical payment terms analysis file
Callerio, Lorenzo	9/22/2025	0.7	Participate in a call with the lenders' advisors, A. Shahbain (A&M), M. Schirle (A&M), and L. Callerio (A&M) re: the trade agreement currently under negotiation that requires lenders' approval
Callerio, Lorenzo	9/22/2025	0.7	Participate in a meeting with head of Company purchasing, C. Turner (A&M), A. Shahbain (A&M) and L. Callerio (A&M) to discuss the revised disbursement forecast analysis
Callerio, Lorenzo	9/22/2025	0.8	Participate in a call with the Company Purchasing to discuss the negotiation approach with a vendor
Callerio, Lorenzo	9/22/2025	0.9	Correspond with K&E re: status of certain vendor negotiations, additional updates and next steps
Callerio, Lorenzo	9/22/2025	0.6	Update the revised disbursement analysis to include comments received from C. Turner (A&M)
Callerio, Lorenzo	9/22/2025	1.0	Review multiple settlement agreements prepared by K&E before discussing them with management
Callerio, Lorenzo	9/22/2025	1.2	Prepare for and participate in daily vendor escalation call with Company team and C. Turner, A. Shahbain, D. Donoghue, L. Callerio, J. Warren M. Schirle and N. Caruso (A&M) to discuss vendor urgencies and next steps
Callerio, Lorenzo	9/22/2025	2.6	Respond to all the inbound requests / communications received today from vendors and their legal counsels
Callerio, Lorenzo	9/22/2025	0.6	Meeting with the Company purchasing, R. Olivett (K&E) and a vendor legal counsel to discuss the trade agreement draft
Callerio, Lorenzo	9/22/2025	0.5	Meeting with A. Shahbain, L. Callerio, D. Donoghue, J. Warren, M. Schirle, N. Caruso (A&M) to discuss vendor management matters and team coordination
Callerio, Lorenzo	9/22/2025	0.3	Call with C. Turner (A&M) and L. Callerio (A&M) re: revised disbursement analysis
Callerio, Lorenzo	9/22/2025	0.2	Call with A. Shahbain (A&M), L. Callerio (A&M), J. Warren (A&M), and S. Tapley (Alix) regarding key updates to vendor management items subject to lender consent as of Monday, 9/22 [left call in progress]
Callerio, Lorenzo	9/22/2025	0.6	Join a meeting with the Company purchasing, S. Lieberman (K&E), C. Aldime (K&E) and a vendor to discuss the revised terms of a trade agreement
Callerio, Lorenzo	9/22/2025	0.3	Call with A. Shahbain (A&M) and L. Callerio (A&M) to discuss certain vendor-related updates
Caruso, Nicholas	9/22/2025	0.5	Call with Alix team and A. Shahbain and N. Caruso (A&M) regarding status of certain vendor trade agreement negotiations
Caruso, Nicholas	9/22/2025	0.7	Prepare for and participate in call with Company and vendor teams regarding latest trade agreement negotiations

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Caruso, Nicholas	9/22/2025	0.7	Review liquidity impact for certain vendors based on current deal terms
Caruso, Nicholas	9/22/2025	0.5	Meeting with A. Shahbain, L. Callerio, D. Donoghue, J. Warren, M. Schirle, N. Caruso (A&M) to discuss vendor management matters and team coordination
Caruso, Nicholas	9/22/2025	0.4	Review trade agreement and email trade agreement payments made through certain weeks
Caruso, Nicholas	9/22/2025	0.5	Call with the Company team and C. Turner, A. Shahbain (A&M) regarding trade agreement negotiation for certain vendor and next steps
Caruso, Nicholas	9/22/2025	0.6	Prepare for and participate in call with Company and vendor teams regarding latest trade agreement negotiations
Caruso, Nicholas	9/22/2025	0.4	Revise trade agreement based on latest proposal as determined by Company
Caruso, Nicholas	9/22/2025	0.6	Review status of reconciliation with respect to certain invoices marked as paid on Company side but unpaid on vendor side
Caruso, Nicholas	9/22/2025	0.6	Prepare view of AP by region to assist with reporting and tracking of AP balances over time
Caruso, Nicholas	9/22/2025	1.3	Review and revise trade agreements for certain vendors
Caruso, Nicholas	9/22/2025	1.2	Prepare for and participate in daily vendor escalation call with Company team and C. Turner, A. Shahbain, D. Donoghue, L. Callerio, J. Warren M. Schirle and N. Caruso (A&M) to discuss vendor urgencies and next steps
Caruso, Nicholas	9/22/2025	1.1	Review latest status of vendor trade agreement negotiations for certain vendors and provided responses to the Company
Caruso, Nicholas	9/22/2025	0.9	Revise vendor management dashboard based on comments from A&M team
Caruso, Nicholas	9/22/2025	0.8	Review latest AP Aging file prepared by A&M team
Caruso, Nicholas	9/22/2025	0.7	Review latest trade agreement management forecast and provide comments
Caruso, Nicholas	9/22/2025	0.7	Review historical negotiating timeline for certain vendor to determine status of certain topics of negotiation
Caruso, Nicholas	9/22/2025	0.6	Review liquidity impact for certain vendors based on current deal terms
Cook, Jacob	9/22/2025	0.8	Email correspondence with certain suppliers related to invoice-level remittance details for trade agreement payments
Cook, Jacob	9/22/2025	0.8	Review of the Company purchasing ad hoc payment verification requests related to certain vendor trade agreement payments
Cook, Jacob	9/22/2025	1.1	Review of ad hoc the Company purchasing team requests for emergency payments
Cook, Jacob	9/22/2025	1.1	Refresh of trade agreement working file based on updated weekly accounts payable 'ready to pay' items
Cook, Jacob	9/22/2025	0.6	Review of the Company purchasing ad hoc payment verification requests related to certain vendor post-petition payments

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Donoghue, Doug	9/22/2025	0.2	Analyze outstanding payables by pre/post and location
Donoghue, Doug	9/22/2025	1.2	Prepare for and participate in daily vendor escalation call with Company team and C. Turner, A. Shahbain, D. Donoghue, L. Callerio, J. Warren M. Schirle and N. Caruso (A&M) to discuss vendor urgencies and next steps
Donoghue, Doug	9/22/2025	0.7	Call with D. Donoghue, J. Warren (A&M), Company to discuss divisional vendor status
Donoghue, Doug	9/22/2025	0.6	Review negotiating history with new vendors
Donoghue, Doug	9/22/2025	0.6	Review outstanding payables to Company vendor
Donoghue, Doug	9/22/2025	0.5	Meeting with A. Shahbain, L. Callerio, D. Donoghue, J. Warren, M. Schirle, N. Caruso (A&M) to discuss vendor management matters and team coordination
Donoghue, Doug	9/22/2025	0.4	Call with D. Donoghue, J. Warren (A&M) to discuss vendor management status for division of Company
Donoghue, Doug	9/22/2025	0.3	Call with D. Donoghue, J. Warren (A&M) to discuss trade agreement approval process
Draude, Richard	9/22/2025	1.3	Review and respond to vendor communication emails for 9/22 morning hours, update trackers accordingly (part II of II)
Draude, Richard	9/22/2025	1.6	Review and respond to vendor communication emails for 9/22 afternoon hours, update trackers accordingly (part I of II)
Draude, Richard	9/22/2025	1.6	Prepare summary re: trade agreement supplemental supplier payments
Draude, Richard	9/22/2025	1.7	Weekly consolidation of company AP data to create one master file
Draude, Richard	9/22/2025	1.9	Review and respond to vendor communication emails for 9/22 afternoon hours, update trackers accordingly (part II of II)
Draude, Richard	9/22/2025	2.2	Review and respond to vendor communication emails for 9/22 morning hours, update trackers accordingly (part I of II)
Draude, Richard	9/22/2025	0.5	Update trade agreement management forecast for latest liquidity impact calculations, executed trade agreements
Erlach, Nicole	9/22/2025	0.4	Conference call with the Company, N. Erlach (A&M), G. Shibata (A&M) to discuss available information of TAs to quantify impact for internal KPIs
Erlach, Nicole	9/22/2025	1.9	Review reconciliations sent by Company team to identify open items and determine if follow up from the supplier is necessary
Erlach, Nicole	9/22/2025	1.6	Monitor reconciliation progress and follow up with Company on ongoing status
Erlach, Nicole	9/22/2025	1.1	Review reconciliations prepared by Company to provide information to A&M vendor management team
Erlach, Nicole	9/22/2025	0.7	Prepare daily update for Company re: reconciliation tracker and open high priority requests
Erlach, Nicole	9/22/2025	0.5	Call with M. Schirle (A&M) and N. Erlach (A&M) to discuss proposed steps to improve reconciliation efficiency

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Erlach, Nicole	9/22/2025	2.2	Review requests from Company related to supplier reconciliation inquiries and gather information to respond
Erlach, Nicole	9/22/2025	0.3	Call with M. Schirle (A&M), and N. Erlach (A&M) to prepare for call with supplier regarding trade agreement negotiations
Erlach, Nicole	9/22/2025	0.5	Standing call with N. Erlach (A&M) and Company to discuss the status of ongoing supplier AP reconciliations
Fuetter, Isaac	9/22/2025	2.1	Track incoming trade agreement communications, prepare draft trade agreements and maintain tracker with updated agreement status and documentation morning session on 9/22/2025 for week-ending 9/27/2025
Fuetter, Isaac	9/22/2025	2.9	Revise and update the payment schedule to reflect the most accurate and current timelines
Fuetter, Isaac	9/22/2025	2.3	Track incoming trade agreement communications, prepare draft trade agreements and maintain tracker with updated agreement status and documentation afternoon session on 9/22/2025 for week-ending 9/27/2025
Hill, Michael	9/22/2025	0.8	Review vendor analysis for certain vendor during negotiations
Hill, Michael	9/22/2025	0.7	Consolidate proof of payment requests for North America to obtain proof of payment
Hill, Michael	9/22/2025	0.5	Working session with M. Hill (A&M) and J. Warren (A&M) regarding vendor account reconciliations and working capital decisions
Hill, Michael	9/22/2025	0.3	Correspond re: payment confirmations for past week responsible for past week variance
Hill, Michael	9/22/2025	0.3	Correspond re: request vendor post-petition payment proof of payments
Hill, Michael	9/22/2025	0.3	Correspond re: request for vendor post-petition payment to be included in the payment for this week
Kordupel, Lewis	9/22/2025	2.2	Continue preparing reconciliation of Japan approved payments versus disbursements for purposes of the vendor payment analysis
Kordupel, Lewis	9/22/2025	2.4	Prepare reconciliation of Japan approved payments versus disbursements for purposes of the vendor payment analysis
O'Toole, Colin	9/22/2025	2.1	Revise Summary tables in Vendor Segmentation analysis to incorporate changes to master dataset
O'Toole, Colin	9/22/2025	2.7	Reconcile new Vendor dataset against existing Vendor segmentation version, incorporate changes into Master dataset, update master mappings
O'Toole, Colin	9/22/2025	2.9	Revise Vendor Segmentation Analysis detail tabs for each segment to reflect revised Master Data values
Pacheco, Santiago	9/22/2025	0.3	Call with the Company, S.Pacheco (A&M), G.Shibata (A&M) and J.Warren (A&M) to clarify payment terms and plan going forward with key supplier
Schirle, Mattie	9/22/2025	1.1	Participate in trade agreement negotiation with Company and vendor
Schirle, Mattie	9/22/2025	2.7	Revise trade agreement for vendor for latest round of negotiations and update vendor management tracker

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VENDOR MANAGEMENT

Professional	Date	Hours	Activity
Schirle, Mattie	9/22/2025	2.6	Review and correspond with vendors for high priority items
Schirle, Mattie	9/22/2025	1.4	Draft trade agreements for set of vendors
Schirle, Mattie	9/22/2025	0.3	Call with M. Schirle (A&M), and N. Erlach (A&M) to prepare for call with supplier regarding trade agreement negotiations
Schirle, Mattie	9/22/2025	1.2	Prepare for and participate in daily vendor escalation call with Company team and C. Turner, A. Shahbain, D. Donoghue, L. Callerio, J. Warren M. Schirle and N. Caruso (A&M) to discuss vendor urgencies and next steps
Schirle, Mattie	9/22/2025	0.3	Review open AP and draft trade agreement for vendor
Schirle, Mattie	9/22/2025	0.9	Negotiate trade agreement with vendor and Company
Schirle, Mattie	9/22/2025	0.8	Prepare trade agreement summary for lender review
Schirle, Mattie	9/22/2025	0.8	Review latest draft of trade agreement on call with Vendor and Company
Schirle, Mattie	9/22/2025	0.7	Participate in call with Company to negotiate trade agreement
Schirle, Mattie	9/22/2025	0.7	Participate in a call with the lenders' advisors, A. Shahbain (A&M), M. Schirle (A&M), and L. Callerio (A&M) re: the trade agreement currently under negotiation that requires lenders' approval
Schirle, Mattie	9/22/2025	0.6	Revise trade agreements for latest rounds of negotiations
Schirle, Mattie	9/22/2025	0.5	Meeting with A. Shahbain, L. Callerio, D. Donoghue, J. Warren, M. Schirle, N. Caruso (A&M) to discuss vendor management matters and team coordination
Schirle, Mattie	9/22/2025	0.5	Call with M. Schirle (A&M) and N. Erlach (A&M) to discuss proposed steps to improve reconciliation efficiency
Schirle, Mattie	9/22/2025	1.2	Review vendor management inbox and correspond with company on high priority items
Shahbain, Abraham	9/22/2025	0.7	Participate in a call with the lenders' advisors, A. Shahbain (A&M), M. Schirle (A&M), and L. Callerio (A&M) re: the trade agreement currently under negotiation that requires lenders' approval
Shahbain, Abraham	9/22/2025	1.2	Respond to email related to vendor escalations and payment requests
Shahbain, Abraham	9/22/2025	1.2	Prepare for and participate in daily vendor escalation call with Company team and C. Turner, A. Shahbain, D. Donoghue, L. Callerio, J. Warren M. Schirle and N. Caruso (A&M) to discuss vendor urgencies and next steps
Shahbain, Abraham	9/22/2025	1.0	Review and provide feedback on trade agreement payment proposals
Shahbain, Abraham	9/22/2025	0.9	Create analysis related to vendor management status

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Professional	Date	Hours	Activity
Shahbain, Abraham	9/22/2025	0.5	Meeting with A. Shahbain, L. Callerio, D. Donoghue, J. Warren, M. Schirle, N. Caruso (A&M) to discuss vendor management matters and team coordination
Shahbain, Abraham	9/22/2025	0.7	Participate in a meeting with head of Company purchasing, C. Turner (A&M), A. Shahbain (A&M) and L. Callerio (A&M) to discuss the revised disbursement forecast analysis
Shahbain, Abraham	9/22/2025	0.6	Call with C. Turner (A&M), A. Shahbain (A&M), J. Warren (A&M), and Company regarding priority vendor management item as of Monday, 9/22 and next steps towards understanding near term impact and negotiating a trade agreement
Shahbain, Abraham	9/22/2025	0.9	Review and update forecasted fees analysis
Shahbain, Abraham	9/22/2025	0.7	Call with Company purchasing to discuss funding needs
Shahbain, Abraham	9/22/2025	0.2	Call with A. Shahbain (A&M) and J. Warren (A&M) regarding priority vendor management items as of Monday, 9/22
Shahbain, Abraham	9/22/2025	0.2	Call with A. Shahbain (A&M), L. Callerio (A&M), J. Warren (A&M), and S. Tapley (Alix) regarding key updates to vendor management items subject to lender consent as of Monday, 9/22
Shahbain, Abraham	9/22/2025	0.3	Call with A. Shahbain (A&M) and L. Callerio (A&M) to discuss certain vendor-related updates
Shahbain, Abraham	9/22/2025	0.5	Call with Alix team and A. Shahbain and N. Caruso (A&M) regarding status of certain vendor trade agreement negotiations
Shibata, Gerardo Yukio	9/22/2025	0.3	Call with the Company, S. Pacheco (A&M), G. Shibata (A&M) and J. Warren (A&M) to clarify payment terms and plan going forward with key supplier
Shiffman, David	9/22/2025	0.5	Call with A&M vendor team and the Company Treasury to review weekly disbursement allocations
Turner, Cari	9/22/2025	0.3	Review latest CIA (cash in advance) tracker and provide comments to tracking team
Turner, Cari	9/22/2025	0.3	Call with C. Turner (A&M) and L. Callerio (A&M) re: revised disbursement analysis
Turner, Cari	9/22/2025	0.5	Call with the Company team and C. Turner, A. Shahbain (A&M) regarding trade agreement negotiation for certain vendor and next steps
Turner, Cari	9/22/2025	0.6	Call with C. Turner (A&M), A. Shahbain (A&M), J. Warren (A&M), and Company regarding priority vendor management item as of Monday, 9/22 and next steps towards understanding near term impact and negotiating a trade agreement
Turner, Cari	9/22/2025	0.7	Participate in a meeting with head of Company purchasing, C. Turner (A&M), A. Shahbain (A&M) and L. Callerio (A&M) to discuss the revised disbursement forecast analysis
Turner, Cari	9/22/2025	0.7	Review latest trade agreement tracker, follow-up with team on various vendors
Turner, Cari	9/22/2025	0.9	Follow-up on various questions/open items for the Company purchasing management
Turner, Cari	9/22/2025	0.9	Prepare and respond to vendor management update for various advisors

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Professional	Date	Hours	Activity
Turner, Cari	9/22/2025	1.2	Prepare for and participate in daily vendor escalation call with Company team and C. Turner, A. Shahbain, D. Donoghue, L. Callerio, J. Warren M. Schirle and N. Caruso (A&M) to discuss vendor urgencies and next steps
Turner, Cari	9/22/2025	1.6	Review and provide comments on various vendor negotiations
Turner, Cari	9/22/2025	0.2	Review call log to ensure vendor related escalations are handled promptly
Warren, Joseph	9/22/2025	0.7	Prepare for and participate in discussion with S. Lieberman (K&E), Company, and certain supplier regarding new counter proposal to their latest proposal for a trade agreement
Warren, Joseph	9/22/2025	0.7	Analyze status of eleven priority vendor management items as of Monday, 9/22 and develop next step plans to resolve relating to the same
Warren, Joseph	9/22/2025	0.7	Call with D. Donoghue, J. Warren (A&M), Company to discuss divisional vendor status
Warren, Joseph	9/22/2025	1.1	Analyze status of twelve priority vendor management items as of Monday, 9/22 and develop next step plans to resolve relating to the same
Warren, Joseph	9/22/2025	1.2	Prepare for and participate in daily vendor escalation call with Company team and C. Turner, A. Shahbain, D. Donoghue, L. Callerio, J. Warren M. Schirle and N. Caruso (A&M) to discuss vendor urgencies and next steps
Warren, Joseph	9/22/2025	1.4	Analyze updates from Company to ongoing vendor management issues as of Monday, 9/22 and provide feedback on the same
Warren, Joseph	9/22/2025	0.2	Call with D. Donoghue, J. Warren (A&M) to discuss trade agreement approval process
Warren, Joseph	9/22/2025	0.3	Analyze reconciliation for certain supplier in ongoing negotiations related to their prepetition amounts owed and provide feedback to Company relating to the same
Warren, Joseph	9/22/2025	0.2	Finalize draft trade agreement for certain supplier, accounting for adjustments in amounts owed
Warren, Joseph	9/22/2025	0.3	Prepare for and participate in discussion with Company and certain supplier regarding incremental request relating to trade agreement under negotiation to maintain post-petition services
Warren, Joseph	9/22/2025	0.3	Prepare for and participate in discussion with Company and certain supplier regarding requested assurances to post-petition payments for post-petition services
Warren, Joseph	9/22/2025	0.3	Coordinate with Company regarding response and next steps relating to certain supplier demanding payment terms change
Warren, Joseph	9/22/2025	0.6	Call with C. Turner (A&M), A. Shahbain (A&M), J. Warren (A&M), and Company regarding priority vendor management item as of Monday, 9/22 and next steps towards understanding near term impact and negotiating a trade agreement
Warren, Joseph	9/22/2025	0.3	Prepare presentation materials relating to certain ongoing supplier negotiation with near term supply risks
Warren, Joseph	9/22/2025	0.3	Meeting with C. Broskay, B. Weiland, M. Dvorak, J. Rybarczyk, J. Kim, M. Chester (A&M) and the Company accounting team re: open items for August reporting

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Professional	Date	Hours	Activity
Warren, Joseph	9/22/2025	0.3	Analyze Company presentation relating to certain division ongoing supplier negotiations and provide feedback to Company on the same
Warren, Joseph	9/22/2025	0.1	Analyze certain new supplier negotiation inquiry and respond to Company regarding the same
Warren, Joseph	9/22/2025	0.2	Call with Company regarding approach to certain ongoing supplier negotiation and what offer would be acceptable
Warren, Joseph	9/22/2025	0.2	Coordinate with K&E vendor team regarding payment terms change for certain supplier with an executed trade agreement
Warren, Joseph	9/22/2025	0.2	Analyze certain supplier prepetition claim reconciliation and coordinate with Company regarding the same
Warren, Joseph	9/22/2025	0.2	Call with A. Shahbain (A&M) and J. Warren (A&M) regarding priority vendor management items as of Monday, 9/22
Warren, Joseph	9/22/2025	0.2	Call with A. Shahbain (A&M), L. Callerio (A&M), J. Warren (A&M), and S. Tapley (Alix) regarding key updates to vendor management items subject to lender consent as of Monday, 9/22 [left call in progress]
Warren, Joseph	9/22/2025	0.3	Call with the Company, S.Pacheco (A&M), G.Shibata (A&M) and J.Warren (A&M) to clarify payment terms and plan going forward with key supplier
Warren, Joseph	9/22/2025	0.6	Analyze status of three priority vendor management items as of Monday, 9/22 and develop next step plans to resolve relating to the same
Warren, Joseph	9/22/2025	0.4	Prepare update to presentation materials for certain division supply segment relating to two ongoing supplier negotiations
Warren, Joseph	9/22/2025	0.4	Prepare liquidity analysis and supplier assessment for certain supplier in ongoing trade agreement negotiations
Warren, Joseph	9/22/2025	0.4	Call with D. Donoghue, J. Warren (A&M) to discuss vendor management status for division of Company
Warren, Joseph	9/22/2025	0.5	Prepare for and participate in discussion with Company regarding planning for update presentation relating to supplier negotiation status for certain division
Warren, Joseph	9/22/2025	0.5	Meeting with A. Shahbain, L. Callerio, D. Donoghue, J. Warren, M. Schirle, N. Caruso (A&M) to discuss vendor management matters and team coordination
Warren, Joseph	9/22/2025	0.5	Working session with M. Hill (A&M) and J. Warren (A&M) regarding vendor account reconciliations and working capital decisions
Zehetmair, Stefan	9/22/2025	1.6	Manage central vendor escalation mailbox
Zehetmair, Stefan	9/22/2025	1.7	Support with AP reconciliation to prepare third Vendor payment according to trade agreement
Athreya, Abhi	9/23/2025	0.5	Pull updated accounts payable data related to specific supplier
Athreya, Abhi	9/23/2025	1.0	Pull prepetition spend data and trade agreement installment data for specific supplier and create summary related to the same
Athreya, Abhi	9/23/2025	1.3	Summarize & communicate causes of short pay on specific supplier trade agreement to A&M in order to address the concern

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Professional	Date	Hours	Activity
Athreya, Abhi	9/23/2025	0.2	Correct incorrectly coded prepetition invoices to post-petition in order to ensure timely payment
Athreya, Abhi	9/23/2025	1.1	Identify potential causes related to short pay of specific supplier trade agreement
Athreya, Abhi	9/23/2025	0.2	Identify outstanding ad hoc payment requests and follow up with the appropriate people to ensure requests are completed
Athreya, Abhi	9/23/2025	0.3	Research inflation in prices re: specific supplier contract with the Company
Athreya, Abhi	9/23/2025	0.3	Pull payment data for WE 9/26 related to specific supplier
Athreya, Abhi	9/23/2025	0.3	Pull refreshed payment actuals data related to specific supplier
Athreya, Abhi	9/23/2025	0.5	Identify additional payments related to specific supplier
Athreya, Abhi	9/23/2025	0.5	Identify accounts payable invoices due in the near term for specific supplier
Athreya, Abhi	9/23/2025	0.7	Identify short pay related to most recent trade agreement payment for select vendor and communicate execution of ad hoc payment to correct short pay related to the same
Bombara, Jonathan	9/23/2025	0.4	Call with R. Gordon, D. Shiffman, C. Broskay and J. Bombara (A&M) regarding July AP analysis and next steps
Bombara, Jonathan	9/23/2025	2.4	Update July AP Analysis based on feedback discussed during 9/23 A&M call
Bombara, Jonathan	9/23/2025	1.6	Revise accounts payable analysis for the month of August
Broskay, Cole	9/23/2025	0.4	Review of invoice date mapping logic within historical payment terms analysis
Broskay, Cole	9/23/2025	0.9	Review select vendor records to determine sensitivity to data coverage
Broskay, Cole	9/23/2025	0.4	Call with R. Gordon, D. Shiffman, C. Broskay and J. Bombara (A&M) regarding July AP analysis and next steps
Broskay, Cole	9/23/2025	0.8	Review materials for hand-off of liability split work effort to the Company team
Callerio, Lorenzo	9/23/2025	1.8	Review and edit multiple settlement agreements prepared by K&E, incorporating updated terms based on the most recent negotiations
Callerio, Lorenzo	9/23/2025	1.9	Review and respond to all the inbound requests received today from vendors and their advisors
Callerio, Lorenzo	9/23/2025	0.7	Join a call with S. Lieberman (K&E), J. Fletcher (K&E), the Company purchasing and a vendor to finalize the terms of a settlement agreement
Callerio, Lorenzo	9/23/2025	0.6	Call with C. Turner, A. Shahbain, L. Callerio, D. Donoghue, J. Warren, M. Schirle, N. Caruso, J. Cook, I. Fuetter, and R. Draude (A&M) to discuss latest vendor negotiation updates
Callerio, Lorenzo	9/23/2025	1.1	Draft and updated version of the liquidity impact analysis reflecting the terms of the most recent negotiations

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Professional	Date	Hours	Activity
Callerio, Lorenzo	9/23/2025	0.9	Prepare for and participate in daily vendor escalation call with Company team and C. Turner, A. Shahbain, D. Donoghue, L. Callerio, J. Warren M. Schirle and N. Caruso (A&M) to discuss vendor urgencies and next steps
Callerio, Lorenzo	9/23/2025	0.9	Meeting with certain company buyers to discuss the updated negotiations status
Callerio, Lorenzo	9/23/2025	0.8	Meeting with a Company buyer to discuss certain aspects of a current negotiation
Callerio, Lorenzo	9/23/2025	0.8	Review and edit the most updated trade agreement trackers
Callerio, Lorenzo	9/23/2025	0.8	Participate in a call with the Company purchasing to discuss certain trade agreements under negotiations
Callerio, Lorenzo	9/23/2025	1.3	Review selected prepetition accounts payable reconciliations to support the finalization of trade agreements
Caruso, Nicholas	9/23/2025	0.6	Prepare for and participate in call with A. Shahbain and N. Caruso (A&M) regarding status of certain vendor trade agreements and other workstream statuses
Caruso, Nicholas	9/23/2025	0.9	Refresh vendor spend budget vs actuals for Company review
Caruso, Nicholas	9/23/2025	0.5	Call with Alix team regarding trade agreement negotiations with certain vendor
Caruso, Nicholas	9/23/2025	0.8	Review and revise liquidity impact to certain vendor based on multiple scenarios
Caruso, Nicholas	9/23/2025	0.5	Conference call with the Company and G. Shibata (A&M) and N. Caruso (A&M) to review TA files to understand and define sources of information for certain calculations
Caruso, Nicholas	9/23/2025	0.9	Review latest negotiating guidelines for certain vendor and revise
Caruso, Nicholas	9/23/2025	2.1	Revise vendor management dashboard based on commentary from Company team
Caruso, Nicholas	9/23/2025	0.6	Call with C. Turner, A. Shahbain, L. Callerio, D. Donoghue, J. Warren, M. Schirle, N. Caruso, J. Cook, I. Fuetter, and R. Draude (A&M) to discuss latest vendor negotiation updates
Caruso, Nicholas	9/23/2025	1.7	Review and respond to questions on trade agreements and payments from various Company personnel
Caruso, Nicholas	9/23/2025	1.8	Revise trade agreements based on latest negotiations and comments from Company team for certain vendors
Caruso, Nicholas	9/23/2025	0.9	Review and respond to questions relating to trade agreements for certain vendors
Caruso, Nicholas	9/23/2025	0.9	Prepare for and participate in daily vendor escalation call with Company team and C. Turner, A. Shahbain, D. Donoghue, L. Callerio, J. Warren M. Schirle and N. Caruso (A&M) to discuss vendor urgencies and next steps
Cook, Jacob	9/23/2025	1.2	Review of ad hoc the Company purchasing post-petition payment requests for WE 9/26

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Professional	Date	Hours	Activity
Cook, Jacob	9/23/2025	0.4	Meeting with certain the Company purchasing and accounting team members to discuss reconciliation of final invoices to be paid under specific vendor trade agreements
Cook, Jacob	9/23/2025	0.6	Call with J. Cook (A&M) and A. Shahbain (A&M) to discuss receivable analysis
Cook, Jacob	9/23/2025	0.6	Call with C. Turner, A. Shahbain, L. Callerio, D. Donoghue, J. Warren, M. Schirle, N. Caruso, J. Cook, I. Fuetter, and R. Draude (A&M) to discuss latest vendor negotiation updates
Donoghue, Doug	9/23/2025	0.4	Review vendor mailbox and status of negotiations
Donoghue, Doug	9/23/2025	0.9	Prepare for and participate in daily vendor escalation call with Company team and C. Turner, A. Shahbain, D. Donoghue, L. Callerio, J. Warren M. Schirle and N. Caruso (A&M) to discuss vendor urgencies and next steps
Donoghue, Doug	9/23/2025	0.7	Outline impacts to company of prospective trade agreement
Donoghue, Doug	9/23/2025	0.6	Call with C. Turner, A. Shahbain, L. Callerio, D. Donoghue, J. Warren, M. Schirle, N. Caruso, J. Cook, I. Fuetter, and R. Draude (A&M) to discuss latest vendor negotiation updates
Donoghue, Doug	9/23/2025	0.6	Outline impacts to company of additional prospective trade agreement
Donoghue, Doug	9/23/2025	0.4	Call with Company, Vendor to discuss status of shipments and prepetition liability
Donoghue, Doug	9/23/2025	0.3	Call with Company, Vendor to discuss status of trade agreement
Donoghue, Doug	9/23/2025	0.2	Facilitate transition vendor agreement to different member of A&M team
Donoghue, Doug	9/23/2025	0.2	Call with D. Donoghue, J. Warren (A&M) to discuss trade agreement approval process
Donoghue, Doug	9/23/2025	0.3	Research past payments made to Company vendors
Donoghue, Doug	9/23/2025	0.4	Coordinate with procurement team re: trade agreements
Donoghue, Doug	9/23/2025	0.4	Review company questionnaire re: vendor, research re: same
Draude, Richard	9/23/2025	2.0	Review and respond to vendor communication emails for 9/23 afternoon hours, update trackers accordingly (part II of II)
Draude, Richard	9/23/2025	1.7	Review and respond to vendor communication emails for 9/23 afternoon hours, update trackers accordingly (part I of II)
Draude, Richard	9/23/2025	1.4	Review and respond to vendor communication emails for 9/23 morning hours, update trackers accordingly (part II of II)
Draude, Richard	9/23/2025	0.9	Prepare ad hoc summary for team leads re: trade agreement status for a specific group of vendors
Draude, Richard	9/23/2025	0.6	Call with C. Turner, A. Shahbain, L. Callerio, D. Donoghue, J. Warren, M. Schirle, N. Caruso, J. Cook, I. Fuetter, and R. Draude (A&M) to discuss latest vendor negotiation updates

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Professional	Date	Hours	Activity
Draude, Richard	9/23/2025	2.3	Review and respond to vendor communication emails for 9/23 morning hours, update trackers accordingly (part I of II)
Erlach, Nicole	9/23/2025	1.0	Review completed reconciliations from Company to identify outstanding items and next steps in the reconciliation process
Erlach, Nicole	9/23/2025	0.5	Standing call with N. Erlach (A&M), M. Schirle (A&M) and Company to discuss the status of ongoing supplier AP reconciliations
Erlach, Nicole	9/23/2025	1.5	Correspond with Company purchasing managers re: supplier AP reconciliation requests
Erlach, Nicole	9/23/2025	1.4	Review correspondences from Company to gather requested information and prepare responses related to status updates re: supplier reconciliation requests
Erlach, Nicole	9/23/2025	0.4	Prepare daily update for Company re: reconciliation tracker and open high priority requests
Erlach, Nicole	9/23/2025	1.1	Review open items related to critical supplier reconciliations to prepare for call with Company team
Erlach, Nicole	9/23/2025	1.3	Analyze updated supplier reconciliation to identify progress made since prior iteration to communicate to supplier
Erlach, Nicole	9/23/2025	0.8	Escalate high priority reconciliations to Company
Erlach, Nicole	9/23/2025	0.9	Identify missing documentation across active reconciliation requests to coordinate receipt of missing data
Fuetter, Isaac	9/23/2025	0.6	Call with C. Turner, A. Shahbain, L. Callerio, D. Donoghue, J. Warren, M. Schirle, N. Caruso, J. Cook, I. Fuetter, and R. Draude (A&M) to discuss latest vendor negotiation updates
Fuetter, Isaac	9/23/2025	1.4	Track incoming trade agreement communications, prepare draft trade agreements and maintain tracker with updated agreement status and documentation evening session on 9/23/2025 for week-ending 9/27/2025
Fuetter, Isaac	9/23/2025	1.6	Track incoming trade agreement communications, prepare draft trade agreements and maintain tracker with updated agreement status and documentation afternoon session on 9/23/2025 for week-ending 9/27/2025
Fuetter, Isaac	9/23/2025	2.7	Refine vendor tracking model for forecasting payments
Fuetter, Isaac	9/23/2025	2.8	Track incoming trade agreement communications, prepare draft trade agreements and maintain tracker with updated agreement status and documentation morning session on 9/23/2025 for week-ending 9/27/2025
Gordon, Robert	9/23/2025	0.4	Call with R. Gordon, D. Shiffman, C. Broskay and J. Bombara (A&M) regarding July AP analysis and next steps
Hill, Michael	9/23/2025	0.3	Correspond re: request if post-petition payments should be made this week for a certain vendor (2 of 2)
Hill, Michael	9/23/2025	0.3	Correspond re: request if post-petition payments should be made this week for a certain vendor (1 of 2)
Hill, Michael	9/23/2025	0.3	Correspond re: request payment for additional invoices for a vendor updated in the payment system

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Hill, Michael	9/23/2025	0.6	Review critical vendor payments for proof of payments received for a certain division
Hill, Michael	9/23/2025	1.8	Review Europe post-petition payment run for payments needed for the week
Hill, Michael	9/23/2025	0.4	Update vendor post-petition invoices to request for certain vendor
Hill, Michael	9/23/2025	1.6	Review North America post-petition payment run for payments needed for the week
O'Toole, Colin	9/23/2025	0.4	Call with C. Turner, A. Shahbain, and C. O'Toole (A&M) to discuss Vendor Segmentation summary
O'Toole, Colin	9/23/2025	2.3	Revise Vendor Segmentation presentation to incorporate changes to underlying excel analysis
O'Toole, Colin	9/23/2025	2.6	Perform initial reconciliation of Vendor segmentation dataset to FDM dataset to identify variances, investigate and explain them
Pacheco, Santiago	9/23/2025	0.3	Call with S. Pacheco (A&M) and the Company to review path forward with key vendor
Schirle, Mattie	9/23/2025	0.5	Standing call with N. Erlach (A&M), M. Schirle (A&M) and Company to discuss the status of ongoing supplier AP reconciliations
Schirle, Mattie	9/23/2025	1.2	Review open AP and draft email trade agreements for set of vendors
Schirle, Mattie	9/23/2025	1.3	Review and revise trade agreement for latest round of negotiations
Schirle, Mattie	9/23/2025	1.2	Revise trade agreement summary for review
Schirle, Mattie	9/23/2025	1.2	Participate in negotiation with Company and vendor on trade agreement
Schirle, Mattie	9/23/2025	0.9	Prepare for and participate in daily vendor escalation call with Company team and C. Turner, A. Shahbain, D. Donoghue, L. Callerio, J. Warren M. Schirle and N. Caruso (A&M) to discuss vendor urgencies and next steps
Schirle, Mattie	9/23/2025	0.8	Revise trade agreements for latest round of negotiations
Schirle, Mattie	9/23/2025	0.8	Review latest draft of trade agreement on call with Vendor and Company
Schirle, Mattie	9/23/2025	0.7	Review supplier reconciliation tracker and prepare notes for discussion
Schirle, Mattie	9/23/2025	0.6	Participate in weekly ELS meeting to review trade agreements with Company
Schirle, Mattie	9/23/2025	0.6	Call with C. Turner, A. Shahbain, L. Callerio, D. Donoghue, J. Warren, M. Schirle, N. Caruso, J. Cook, I. Fuetter, and R. Draude (A&M) to discuss latest vendor negotiation updates
Schirle, Mattie	9/23/2025	2.1	Draft email trade agreements for latest rounds of vendor negotiations
Schirle, Mattie	9/23/2025	0.4	Update vendor management status tracker for latest notes

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Professional	Date	Hours	Activity
Schirle, Mattie	9/23/2025	0.4	Participate in daily logistics call with Company
Schirle, Mattie	9/23/2025	0.4	Participate in call with Company to review trade agreement
Schirle, Mattie	9/23/2025	0.3	Participate in call with Company to discuss reconciliation status
Schirle, Mattie	9/23/2025	0.6	Participate in logistics touchpoint with Company
Shahbain, Abraham	9/23/2025	0.5	Call with Company purchasing, C. Turner (A&M), A. Shahbain (A&M) to discuss trade agreement status
Shahbain, Abraham	9/23/2025	0.2	Call with A. Shahbain (A&M) and J. Warren (A&M) regarding liquidity analysis for certain ongoing trade agreement negotiation
Shahbain, Abraham	9/23/2025	0.4	Call with A. Shahbain (A&M) and J. Warren (A&M) regarding priority vendor management items as of Tuesday, 9/23
Shahbain, Abraham	9/23/2025	0.4	Call with A. Shahbain (A&M), J. Warren (A&M), and S. Tapley (Alix) regarding negotiation points for certain trade agreement for a supplier subject to lender consent for their trade agreement
Shahbain, Abraham	9/23/2025	0.4	Call with C. Turner (A&M), A. Shahbain (A&M), J. Warren (A&M), and Company regarding priority vendor management item as of Monday, 9/22 including potential near term impact and status of trade agreement
Shahbain, Abraham	9/23/2025	0.4	Call with C. Turner, A. Shahbain, and C. O'Toole (A&M) to discuss Vendor Segmentation summary
Shahbain, Abraham	9/23/2025	0.4	Call with Company purchasing to discuss receivable analysis
Shahbain, Abraham	9/23/2025	0.6	Call with C. Turner, A. Shahbain, L. Callerio, D. Donoghue, J. Warren, M. Schirle, N. Caruso, J. Cook, I. Fuetter, and R. Draude (A&M) to discuss latest vendor negotiation updates
Shahbain, Abraham	9/23/2025	0.6	Call with J. Cook (A&M) and A. Shahbain (A&M) to discuss receivable analysis
Shahbain, Abraham	9/23/2025	0.6	Prepare for and participate in call with A. Shahbain and N. Caruso (A&M) regarding status of certain vendor trade agreements and other workstream statuses
Shahbain, Abraham	9/23/2025	0.8	Review to trade agreement tracker analysis based on feedback received
Shahbain, Abraham	9/23/2025	0.9	Prepare for and participate in daily vendor escalation call with Company team and C. Turner, A. Shahbain, D. Donoghue, L. Callerio, J. Warren M. Schirle and N. Caruso (A&M) to discuss vendor urgencies and next steps
Shahbain, Abraham	9/23/2025	1.3	Review and provide feedback on trade agreement payment proposals
Shahbain, Abraham	9/23/2025	1.8	Respond to email related to vendor escalations and payment requests
Shahbain, Abraham	9/23/2025	0.4	Call with Company purchasing, C. Turner, and A. Shahbain to discuss workstream open items

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Professional	Date	Hours	Activity
Shibata, Gerardo Yukio	9/23/2025	0.5	Conference call with the Company and G. Shibata (A&M) and N. Caruso (A&M) to review TA files to understand and define sources of information for certain calculations
Shiffman, David	9/23/2025	0.4	Call with R. Gordon, D. Shiffman, C. Broskay and J. Bombara (A&M) regarding July AP analysis and next steps
Shiffman, David	9/23/2025	0.4	Correspond with A&M vendor team regarding imposed vendor assumptions
Shiffman, David	9/23/2025	1.2	Correspond with A&M vendor team regarding certain CIA and First Day Motion relief assumptions and review latest forecasted scenarios
Shiffman, David	9/23/2025	0.5	Call with A&M vendor team and the Company Treasury to review weekly disbursement allocations
Turner, Cari	9/23/2025	0.4	Call with C. Turner (A&M), A. Shahbain (A&M), J. Warren (A&M), and Company regarding priority vendor management item as of Monday, 9/22 including potential near term impact and status of trade agreement
Turner, Cari	9/23/2025	0.9	Prepare and respond to vendor management update for various advisors
Turner, Cari	9/23/2025	0.9	Prepare for and participate in daily vendor escalation call with Company team and C. Turner, A. Shahbain, D. Donoghue, L. Callerio, J. Warren M. Schirle and N. Caruso (A&M) to discuss vendor urgencies and next steps
Turner, Cari	9/23/2025	0.2	Review call log to ensure vendor related escalations are handled promptly
Turner, Cari	9/23/2025	0.8	Follow-up on various questions/open items for the Company purchasing management
Turner, Cari	9/23/2025	0.7	Review and provide comments on latest vendor segmentation file
Turner, Cari	9/23/2025	1.9	Review and provide comments on various vendor negotiations
Turner, Cari	9/23/2025	0.4	Call with Company purchasing, C. Turner, and A. Shahbain to discuss workstream open items
Turner, Cari	9/23/2025	1.1	Review latest trade agreement tracker, follow-up with team on various vendors
Turner, Cari	9/23/2025	0.4	Call with C. Turner, A. Shahbain, and C. O'Toole (A&M) to discuss Vendor Segmentation summary
Turner, Cari	9/23/2025	0.6	Call with C. Turner, A. Shahbain, L. Callerio, D. Donoghue, J. Warren, M. Schirle, N. Caruso, J. Cook, I. Fuetter, and R. Draude (A&M) to discuss latest vendor negotiation updates
Turner, Cari	9/23/2025	0.5	Call with Company purchasing, C. Turner (A&M), A. Shahbain (A&M) to discuss trade agreement status
Turner, Cari	9/23/2025	0.4	Review latest CIA (cash in advance) tracker and provide comments to tracking team
Warren, Joseph	9/23/2025	0.3	Prepare for and participate in discussion with S. Lieberman (K&E), Company, and supplier regarding their post-petition amounts owed, prepetition amounts owed, and settlement of the prepetition amounts owed, and other next steps

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Professional	Date	Hours	Activity
Warren, Joseph	9/23/2025	0.6	Prepare for supplier calls scheduled for Wednesday, 9/24
Warren, Joseph	9/23/2025	0.1	Analyze Company assessment of near term supply run out and impact for a certain supplier in ongoing trade negotiations and provide feedback on the same
Warren, Joseph	9/23/2025	1.4	Analyze status of nine priority vendor management items as of Tuesday, 9/23 and develop next step plans to resolve relating to the same
Warren, Joseph	9/23/2025	0.9	Prepare for and participate in daily vendor escalation call with Company team and C. Turner, A. Shahbain, D. Donoghue, L. Callerio, J. Warren M. Schirle and N. Caruso (A&M) to discuss vendor urgencies and next steps
Warren, Joseph	9/23/2025	0.8	Analyze feedback and counteroffer received from certain supplier regarding prepetition negotiations, updating supplier and liquidity assessments for the same
Warren, Joseph	9/23/2025	0.3	Call with Company and certain supplier's financial institution regarding their client's prepetition claim and next steps relating to the same
Warren, Joseph	9/23/2025	0.8	Call with Company and certain supplier regarding continued negotiations to address their prepetition outstanding amounts via a trade agreement to restore customary post-petition services
Warren, Joseph	9/23/2025	0.6	Call with C. Turner, A. Shahbain, L. Callerio, D. Donoghue, J. Warren, M. Schirle, N. Caruso, J. Cook, I. Fuetter, and R. Draude (A&M) to discuss latest vendor negotiation updates
Warren, Joseph	9/23/2025	0.6	Update certain supplier assessment for latest counteroffer received relating to their trade agreement
Warren, Joseph	9/23/2025	0.6	Analyze response from certain supplier regarding latest offer in trade agreement negotiation process, preparing request for K&E team to formalize in a draft trade agreement
Warren, Joseph	9/23/2025	0.5	Prepare comprehensive correspondence relating to next steps in settlement of prepetition claim for certain supplier in order for them to return to customary services and correspond with supplier regarding the same
Warren, Joseph	9/23/2025	0.5	Prepare summary output of current settlement offer relating to a prepetition balanced owed to certain supplier
Warren, Joseph	9/23/2025	0.5	Call with Company regarding status of trade agreement negotiations for certain region and divisions and next steps related to the same
Warren, Joseph	9/23/2025	0.4	Call with C. Turner (A&M), A. Shahbain (A&M), J. Warren (A&M), and Company regarding priority vendor management item as of Monday, 9/22 including potential near term impact and status of trade agreement
Warren, Joseph	9/23/2025	0.4	Call with A. Shahbain (A&M), J. Warren (A&M), and S. Tapley (Alix) regarding negotiation points for certain trade agreement for a supplier subject to lender consent for their trade agreement
Warren, Joseph	9/23/2025	0.1	Prepare draft mapping of A&M vendor management team coverage of Company purchasing by division and region, per K&E vendor team request
Warren, Joseph	9/23/2025	0.4	Draft formal trade agreement for certain supplier after negotiations concluded

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Professional	Date	Hours	Activity
Warren, Joseph	9/23/2025	0.4	Prepare update to certain supplier regarding status of prepetition and post-petition payments
Warren, Joseph	9/23/2025	0.3	Call with supplier regarding incremental request in their trade agreement and next steps related to the same
Warren, Joseph	9/23/2025	0.2	Call with A. Shahbain (A&M) and J. Warren (A&M) regarding liquidity analysis for certain ongoing trade agreement negotiation
Warren, Joseph	9/23/2025	0.2	Call with D. Donoghue, J. Warren (A&M) to discuss trade agreement approval process
Warren, Joseph	9/23/2025	0.2	Prepare internal update for Company and A&M team regarding status of ongoing negotiations with certain supplier
Warren, Joseph	9/23/2025	0.8	Analyze updates from Company to ongoing vendor management issues as of Tuesday, 9/23 and provide feedback on the same
Warren, Joseph	9/23/2025	0.2	Analyze request from supplier relating to their next prepetition installment and coordinate next steps with A&M team on the same
Warren, Joseph	9/23/2025	0.2	Update A&M team regarding feedback received from supplier regarding incremental request in their trade agreement
Warren, Joseph	9/23/2025	0.2	Prepare for certain call with supplier's bank, analyzing latest developments in negotiations and preparing talking points
Warren, Joseph	9/23/2025	0.2	Analyze A&M team assessment of certain post-petition and cash in advance payments and provide feedback on the same
Warren, Joseph	9/23/2025	0.4	Call with A. Shahbain (A&M) and J. Warren (A&M) regarding priority vendor management items as of Tuesday, 9/23
Zehetmair, Stefan	9/23/2025	1.1	Support with AP reconciliation to prepare third Vendor payment according to trade agreement
Zehetmair, Stefan	9/23/2025	1.4	Manage central vendor escalation mailbox
Athreya, Abhi	9/24/2025	0.6	Identify outstanding ad hoc payment requests and follow up with the appropriate people to ensure requests are completed
Athreya, Abhi	9/24/2025	0.2	Call with J. Warren, J. Cook, and A. Athreya (A&M) to discuss status of payments to date, outstanding invoices, and prepetition amounts to be paid this week for specific supplier
Athreya, Abhi	9/24/2025	0.2	Quantify prepetition accounts payable for select supplier
Athreya, Abhi	9/24/2025	0.4	Pull prepetition spend and current accounts payable for select vendor
Athreya, Abhi	9/24/2025	0.4	Review post-petition payments for specific supplier in preparation for meeting related to the same
Athreya, Abhi	9/24/2025	0.5	Update Excel summary identifying location of trade agreement documentation for specific suppliers
Athreya, Abhi	9/24/2025	0.5	Refresh Excel summary re: trade agreement compliance analysis for select supplier
Athreya, Abhi	9/24/2025	1.7	Refresh Excel summary of payments and outstanding invoices for this week in order to communicate status to supplier
Athreya, Abhi	9/24/2025	0.6	Update Excel summary related to trade agreement terms for specific suppliers

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Professional	Date	Hours	Activity
Athreya, Abhi	9/24/2025	0.8	Refresh payment actuals database with most recent payments for WE 9/26
Athreya, Abhi	9/24/2025	1.2	Identify invoices to be paid this week for specific supplier
Athreya, Abhi	9/24/2025	1.6	Build Excel summary re: compliance to trade agreement for specific supplier
Athreya, Abhi	9/24/2025	2.3	Refresh Excel summary re: prepetition spend and accounts payable for specific supplier
Athreya, Abhi	9/24/2025	0.6	Reconcile the Company's accounts payable against specific supplier's accounts receivable and create Excel summary related to the same
Bombara, Jonathan	9/24/2025	1.8	Update July vendor summary analysis and summary tables
Bombara, Jonathan	9/24/2025	2.2	Update July vendor analysis model mechanics
Bombara, Jonathan	9/24/2025	0.7	Call with C. Broskay and J. Bombara (A&M) regarding output tables from historical payment terms analysis
Bombara, Jonathan	9/24/2025	1.1	Update expected DPO calculations in July vendor analysis
Broskay, Cole	9/24/2025	0.7	Call with C. Broskay and J. Bombara (A&M) regarding output tables from historical payment terms analysis
Broskay, Cole	9/24/2025	0.6	Internal discussion regarding payment terms analysis exclusion of certain post-petition agreed upon payment terms
Callerio, Lorenzo	9/24/2025	0.9	Review the most updated disbursement forecast analysis prepared by I. Fuetter (A&M)
Callerio, Lorenzo	9/24/2025	2.3	Review all vendor requests received today and provide timely responses, ensuring coordination with the company to determine and execute the next steps
Callerio, Lorenzo	9/24/2025	1.4	Edit several trade agreements including the most updated payment plans discussed with the company
Callerio, Lorenzo	9/24/2025	1.3	Review several prepetition AP data before discussing the updated amounts with the different vendors
Callerio, Lorenzo	9/24/2025	1.0	Join a meeting with the Company purchasing, S. Lieberman (K&E), R. Olivett (K&E) and a vendor management and counsel to review the terms of a settlement agreement under negotiation
Callerio, Lorenzo	9/24/2025	0.9	Participate in a call with the Company purchasing to discuss the open trade agreements
Callerio, Lorenzo	9/24/2025	0.9	Join a call with Company's purchasing team to define the updated negotiation strategy for select strategic vendors
Callerio, Lorenzo	9/24/2025	0.8	Participate in a call with a Company buyer to discuss a revised vendor business case
Callerio, Lorenzo	9/24/2025	0.8	Call with a Company buyer to review and approve the revised terms of a settlement agreement
Callerio, Lorenzo	9/24/2025	0.5	Meeting with company buyer to discuss certain settlement agreements terms

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Professional	Date	Hours	Activity
Callerio, Lorenzo	9/24/2025	0.4	Call with A. Shahbain (A&M) and L. Callerio (A&M) re: vendor management workstream update
Callerio, Lorenzo	9/24/2025	0.2	Call with R. Draude (A&M) and L. Callerio (A&M) re: liquidity analysis
Callerio, Lorenzo	9/24/2025	1.1	Prepare for and participate in daily vendor escalation call with Company team and C. Turner, A. Shahbain, D. Donoghue, L. Callerio, J. Warren M. Schirle and N. Caruso (A&M) to discuss vendor urgencies and next steps
Caruso, Nicholas	9/24/2025	1.1	Prepare for and participate in daily vendor escalation call with Company team and C. Turner, A. Shahbain, D. Donoghue, L. Callerio, J. Warren M. Schirle and N. Caruso (A&M) to discuss vendor urgencies and next steps
Caruso, Nicholas	9/24/2025	1.8	Review and revise trade agreements for certain vendors and answer questions from the Company based on latest negotiations
Caruso, Nicholas	9/24/2025	0.5	Call with Company and vendor teams regarding trade agreement and reconciliation
Caruso, Nicholas	9/24/2025	0.5	Call with Company, K&E team, and vendor teams regarding trade agreement
Caruso, Nicholas	9/24/2025	0.5	Call with Company team and vendor team regarding trade agreement negotiation
Caruso, Nicholas	9/24/2025	0.5	Call with Company purchasing, SVP, Alix, C. Turner (A&M), N. Caruso (A&M), J. Warren (A&M), and A. Shahbain (A&M) to vendor management open items
Caruso, Nicholas	9/24/2025	0.5	Call with D. Shiffman and N. Caruso (A&M) relating to payment terms and practices
Caruso, Nicholas	9/24/2025	0.5	Prepare for and participate in call with Company, Alix, and SVP teams regarding latest vendor status and overall negotiations
Caruso, Nicholas	9/24/2025	0.6	Review and provide commentary to A&M team regarding DPO analysis and trade agreement management forecast
Caruso, Nicholas	9/24/2025	1.1	Prepare liquidity impact analysis for latest counterproposals from certain vendors
Caruso, Nicholas	9/24/2025	0.5	Call with Company and vendor teams regarding status of trade agreement
Caruso, Nicholas	9/24/2025	1.3	Prepare trade agreements based on terms agreed to by certain suppliers
Caruso, Nicholas	9/24/2025	0.4	Revise vendor spend reconciliation as presented in vendor management dashboard
Caruso, Nicholas	9/24/2025	1.7	Review and respond to questions from Company team regarding vendor counterproposals and next steps
Caruso, Nicholas	9/24/2025	0.7	Review and communicate strategy for specific vendor trade agreement negotiation
Cook, Jacob	9/24/2025	0.6	Review and consolidation of NAFTA IE allocation payment proposal for WE 8/8
Cook, Jacob	9/24/2025	0.3	Review and consolidation of EMEA AM allocation payment proposal for WE 8/8
Cook, Jacob	9/24/2025	0.8	Review and consolidation of EMEA ELS allocation payment proposal for WE 8/8

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Cook, Jacob	9/24/2025	0.4	Review and consolidation of EMEA MS allocation payment proposal for WE 8/8
Cook, Jacob	9/24/2025	0.4	Review and consolidation of NAFTA Indirect allocation payment proposal for WE 8/8
Cook, Jacob	9/24/2025	0.4	Review and consolidation of NAFTA PS allocation payment proposal for WE 8/8
Cook, Jacob	9/24/2025	0.6	Review and consolidation of EMEA GTS allocation payment proposal for WE 8/8
Cook, Jacob	9/24/2025	0.7	Review and consolidation of NAFTA GTS allocation payment proposal for WE 8/8
Cook, Jacob	9/24/2025	0.7	Review and consolidation of EMEA PS allocation payment proposal for WE 8/8
Cook, Jacob	9/24/2025	0.6	Review and consolidation of NAFTA RD allocation payment proposal for WE 8/8
Cook, Jacob	9/24/2025	0.8	Review and consolidation of EMEA IE allocation payment proposal for WE 8/8
Cook, Jacob	9/24/2025	0.6	Review of ad hoc payment requests received from the Company purchasing related to non-trade agreement vendors
Cook, Jacob	9/24/2025	0.6	Review of ad hoc trade agreement payment detail requests
Cook, Jacob	9/24/2025	0.6	Review and consolidation of EMEA Indirect allocation payment proposal for WE 8/8
Cook, Jacob	9/24/2025	0.9	Review and consolidation of EMEA ALS allocation payment proposal for WE 8/8
Cook, Jacob	9/24/2025	1.2	Review and consolidation of NAFTA ALS allocation payment proposal for WE 8/8
Cook, Jacob	9/24/2025	0.2	Call with J. Warren, J. Cook, and A. Athreya (A&M) to discuss status of payments to date, outstanding invoices, and prepetition amounts to be paid this week for specific supplier
Cook, Jacob	9/24/2025	1.1	Review and consolidation of NAFTA ELS allocation payment proposal for WE 8/8
Cook, Jacob	9/24/2025	0.8	Review and consolidation of EMEA RD allocation payment proposal for WE 8/8
Donoghue, Doug	9/24/2025	0.3	Draft trade agreement for Company vendor
Donoghue, Doug	9/24/2025	0.4	Analyze open AP and determine amounts to be included in trade agreement
Donoghue, Doug	9/24/2025	0.4	Review Company-prepared reconciliation for vendors
Donoghue, Doug	9/24/2025	0.6	Review vendor management team assignments
Donoghue, Doug	9/24/2025	0.8	Summarize trade agreement for internal approval, analysis re: same
Donoghue, Doug	9/24/2025	0.3	Monitor vendor mailbox for vendors needing attention

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Donoghue, Doug	9/24/2025	1.1	Work on liquidity modeling for potential trade agreements
Donoghue, Doug	9/24/2025	0.2	Research past emails with vendor re: agreed upon deal
Donoghue, Doug	9/24/2025	0.2	Correspond with vendor re: continuance of post-petition shipments
Donoghue, Doug	9/24/2025	1.1	Prepare for and participate in daily vendor escalation call with Company team and C. Turner, A. Shahbain, D. Donoghue, L. Callerio, J. Warren M. Schirle and N. Caruso (A&M) to discuss vendor urgencies and next steps
Donoghue, Doug	9/24/2025	0.3	Review latest team guidelines and approval authority levels
Draude, Richard	9/24/2025	1.3	Review and respond to vendor communication emails for 9/24 morning hours, update trackers accordingly (part II of II)
Draude, Richard	9/24/2025	1.7	Review and respond to vendor communication emails for 9/24 afternoon hours, update trackers accordingly (part II of II)
Draude, Richard	9/24/2025	1.7	Review and respond to vendor communication emails for 9/24 morning hours, update trackers accordingly (part I of II)
Draude, Richard	9/24/2025	1.6	Review and respond to vendor communication emails for 9/24 afternoon hours, update trackers accordingly (part I of II)
Draude, Richard	9/24/2025	0.7	Revise trade agreement management forecast to reflect latest updates to liquidity impact calculations
Draude, Richard	9/24/2025	0.3	Call with A. Shahbain, M. Schirle and R. Draude (A&M) to discuss trade agreement liquidity impact calculations
Draude, Richard	9/24/2025	0.7	Update a certain region specific tracker for latest trade agreement negotiations and communication with the company
Draude, Richard	9/24/2025	1.6	Update trade agreement management forecast to reflect latest liquidity impact calculations for certain trade agreements
Draude, Richard	9/24/2025	0.2	Call with R. Draude (A&M) and L. Callerio (A&M) re: liquidity analysis
Erlach, Nicole	9/24/2025	0.5	Standing call with N. Erlach (A&M) and Company to discuss the status of ongoing supplier AP reconciliations
Erlach, Nicole	9/24/2025	0.6	Review progress of supplier reconciliations with upcoming supplemental payment deadlines to ensure deadline will be met
Erlach, Nicole	9/24/2025	0.9	Gather documentation related to supplier requests to share with Company for further review
Erlach, Nicole	9/24/2025	1.2	Correspond with Company purchasing managers re: supplier AP reconciliation requests
Erlach, Nicole	9/24/2025	1.3	Correspond with Company regarding the status of high priority reconciliations and next steps required to advance progress
Erlach, Nicole	9/24/2025	1.9	Review emails from Company to capture reconciliation requests and related inquiries
Erlach, Nicole	9/24/2025	0.5	Prepare daily update for Company re: reconciliation tracker and open high priority requests

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Professional	Date	Hours	Activity
Fuetter, Isaac	9/24/2025	2.8	Track incoming trade agreement communications, prepare draft trade agreements and maintain tracker with updated agreement status and documentation evening session on 9/24/2025 for week-ending 9/27/2025
Fuetter, Isaac	9/24/2025	2.7	Track incoming trade agreement communications, prepare draft trade agreements and maintain tracker with updated agreement status and documentation morning session on 9/24/2025 for week-ending 9/27/2025
Fuetter, Isaac	9/24/2025	2.4	Track incoming trade agreement communications, prepare draft trade agreements and maintain tracker with updated agreement status and documentation afternoon session on 9/24/2025 for week-ending 9/27/2025
Fuetter, Isaac	9/24/2025	1.4	Prepare scenario analysis for future payments
Gordon, Robert	9/24/2025	0.3	Review presentation for management team covering supply chain updates
Hill, Michael	9/24/2025	0.6	Summarize proof of payments needed for North America from payments team
Hill, Michael	9/24/2025	0.4	Review vendor correspondence where the amount owed requires certain portion of payments on different terms
Hill, Michael	9/24/2025	0.7	Summarize proof of payments needed for certain vendor to confirm payment dates
Hill, Michael	9/24/2025	0.3	Correspond re: proof of payments provided to vendor to show payments made
Hill, Michael	9/24/2025	0.3	Correspond re: certain vendors to check spend vs amount outstanding
Hill, Michael	9/24/2025	1.1	Analyze certain vendor for post-petition payments made versus payments remaining to be made
Hill, Michael	9/24/2025	0.2	Correspond re: proof of payments needed for certain vendor to confirm payment dates
Hill, Michael	9/24/2025	0.3	Correspond re: certain vendor for post-petition payments made versus payments remaining to be made
Hill, Michael	9/24/2025	0.2	Correspond re: proof of payments needed for North America from payments team
Hill, Michael	9/24/2025	0.2	Working session with M. Hill (A&M) and J. Warren (A&M) regarding a vendor's prepetition invoice payments
Hill, Michael	9/24/2025	0.2	Correspond re: certain vendor for post-petition payments made reconciliation for FX rate variance
Hill, Michael	9/24/2025	0.2	Correspond re: certain vendors to check what the contracts state for terms
Kordupel, Lewis	9/24/2025	1.2	Analyze vendor disbursements for purposes of updating the vendor payment analysis
O'Toole, Colin	9/24/2025	2.9	Perform reconciliation between vendor segmentation & FDM CIA vendors
O'Toole, Colin	9/24/2025	2.8	Perform reconciliation between Vendor Segmentation & FDM top 80 vendors (all classifications)

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VENDOR MANAGEMENT

Professional	Date	Hours	Activity
O'Toole, Colin	9/24/2025	0.8	Working session with A. Shahbain & C. O'Toole (A&M) to discuss VMT/FDM reconciliation
Schirle, Mattie	9/24/2025	0.9	Participate in call with Company Lighting team to review status of trade agreements
Schirle, Mattie	9/24/2025	1.2	Participate in call with Company / the Company vendor to review latest trade agreement
Schirle, Mattie	9/24/2025	1.1	Prepare for and participate in daily vendor escalation call with Company team and C. Turner, A. Shahbain, D. Donoghue, L. Callerio, J. Warren M. Schirle and N. Caruso (A&M) to discuss vendor urgencies and next steps
Schirle, Mattie	9/24/2025	0.3	Review payment files with Company for specific vendor request
Schirle, Mattie	9/24/2025	0.4	Review and revise trade agreements for vendor negotiation calls
Schirle, Mattie	9/24/2025	0.5	Participate in call with Company to discuss trade agreement
Schirle, Mattie	9/24/2025	0.9	Review trade agreement strategy with Company
Schirle, Mattie	9/24/2025	0.3	Call with A. Shahbain, M. Schirle and R. Draude (A&M) to discuss trade agreement liquidity impact calculations
Schirle, Mattie	9/24/2025	1.5	Review supplier reconciliation for trade agreement
Schirle, Mattie	9/24/2025	1.9	Draft trade agreements for set of vendors
Schirle, Mattie	9/24/2025	2.3	Review and correspond with vendors for high priority items
Schirle, Mattie	9/24/2025	0.7	Participate in call to review reconciliation with Company
Shahbain, Abraham	9/24/2025	0.8	Create overview of vendor management process and latest tracking
Shahbain, Abraham	9/24/2025	1.7	Respond to email related to vendor escalations and payment requests
Shahbain, Abraham	9/24/2025	1.2	Review and provide feedback on trade agreement payment proposals
Shahbain, Abraham	9/24/2025	1.1	Prepare for and participate in daily vendor escalation call with Company team and C. Turner, A. Shahbain, D. Donoghue, L. Callerio, J. Warren M. Schirle and N. Caruso (A&M) to discuss vendor urgencies and next steps
Shahbain, Abraham	9/24/2025	1.0	Call with Alix and SVP to discuss vendor management overview process
Shahbain, Abraham	9/24/2025	0.9	Review and provide comments on vendor management slide updates
Shahbain, Abraham	9/24/2025	0.8	Call with Alix, J. Warren (A&M) and A. Shahbain (A&M) to discuss vendor management update
Shahbain, Abraham	9/24/2025	0.8	Review of post-petition payment proposal

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VENDOR MANAGEMENT

Professional	Date	Hours	Activity
Shahbain, Abraham	9/24/2025	0.7	Review and provide comments of analysis related to payment terms
Shahbain, Abraham	9/24/2025	0.5	Call with Company purchasing, SVP, Alix, C. Turner (A&M), N. Caruso (A&M), J. Warren (A&M), and A. Shahbain (A&M) to vendor management open items
Shahbain, Abraham	9/24/2025	0.4	Call with A. Shahbain (A&M) and L. Callerio (A&M) re: vendor management workstream update
Shahbain, Abraham	9/24/2025	0.3	Call with A. Shahbain, M. Schirle and R. Draude (A&M) to discuss trade agreement liquidity impact calculations
Shahbain, Abraham	9/24/2025	0.8	Working session with A. Shahbain & C. O'Toole (A&M) to discuss VMT/FDM reconciliation
Shibata, Gerardo Yukio	9/24/2025	0.4	Conference call with the Company, K&E, vendor, customer, and G. Shibata (A&M) to explain certain court information and the process to follow
Shiffman, David	9/24/2025	0.9	Finalize payment review status update materials and distribute to Company for review
Shiffman, David	9/24/2025	0.5	Call with D. Shiffman and N. Caruso (A&M) relating to payment terms and practices
Turner, Cari	9/24/2025	1.1	Prepare for and participate in daily vendor escalation call with Company team and C. Turner, A. Shahbain, D. Donoghue, L. Callerio, J. Warren M. Schirle and N. Caruso (A&M) to discuss vendor urgencies and next steps
Turner, Cari	9/24/2025	1.6	Review and provide comments on various vendor negotiations
Turner, Cari	9/24/2025	1.2	Review latest trade agreement tracker, follow-up with team on various vendors
Turner, Cari	9/24/2025	1.1	Follow-up on various questions/open items for the Company purchasing management
Turner, Cari	9/24/2025	0.5	Call with Company purchasing, SVP, Alix, C. Turner (A&M), N. Caruso (A&M), J. Warren (A&M), and A. Shahbain (A&M) to vendor management open items
Turner, Cari	9/24/2025	0.3	Review latest CIA (cash in advance) tracker and provide comments to tracking team
Turner, Cari	9/24/2025	0.2	Review call log to ensure vendor related escalations are handled promptly
Turner, Cari	9/24/2025	1.2	Prepare and respond to vendor management update for various advisors
Warren, Joseph	9/24/2025	0.6	Prepare for and participate in discussion with S. Lieberman (K&E), Company, and certain supplier regarding status of prepetition amounts owed, post-petition amounts owed, and customary trade terms and next steps related to the same
Warren, Joseph	9/24/2025	0.3	Prepare update for certain supplier relating to invoices being paid this week
Warren, Joseph	9/24/2025	0.3	Correspond with Company regarding potential solution for using leverage to have that supplier extend their contract with Company beyond 2026

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VENDOR MANAGEMENT

Professional	Date	Hours	Activity
Warren, Joseph	9/24/2025	0.4	Analyze history of negotiations with certain supplier and update A&M team on the same
Warren, Joseph	9/24/2025	0.4	Prepare supplier assessment for certain supplier per A&M request
Warren, Joseph	9/24/2025	0.5	Analyze amounts in payment run and in accounts payable for certain supplier in ongoing trade negotiations and correspond on the same with Company
Warren, Joseph	9/24/2025	0.5	Prepare for and participate in discussion with S. Lieberman (K&E), Company, and certain supplier regarding final vendor order and trade agreement settlement options to maintain post-petition services
Warren, Joseph	9/24/2025	1.1	Prepare for and participate in daily vendor escalation call with Company team and C. Turner, A. Shahbain, D. Donoghue, L. Callerio, J. Warren M. Schirle and N. Caruso (A&M) to discuss vendor urgencies and next steps
Warren, Joseph	9/24/2025	0.6	Analyze updates from Company to ongoing vendor management issues as of Wednesday, 9/24 and provide feedback on the same
Warren, Joseph	9/24/2025	0.6	Prepare comprehensive correspondence for certain supplier regarding amounts to be paid this week, amounts to be paid by October 10, and how those amounts reconcile to their statement of account
Warren, Joseph	9/24/2025	0.7	Reconcile certain supplier statement of account in comparison to Company accounts payable in advance of call with that supplier
Warren, Joseph	9/24/2025	0.8	Call with Alix, J. Warren (A&M) and A. Shahbain (A&M) to discuss vendor management update
Warren, Joseph	9/24/2025	1.1	Analyze status of seven priority vendor management items as of Wednesday, 9/24 and develop next step plans to resolve relating to the same
Warren, Joseph	9/24/2025	0.4	Analyze response from certain supplier regarding ongoing trade negotiations and respond on the same
Warren, Joseph	9/24/2025	0.3	Prepare for supplier calls scheduled for Thursday, 9/25
Warren, Joseph	9/24/2025	0.5	Call with Company purchasing, SVP, Alix, C. Turner (A&M), N. Caruso (A&M), J. Warren (A&M), and A. Shahbain (A&M) to vendor management open items
Warren, Joseph	9/24/2025	0.2	Analyze A&M team feedback on presentation for lender's advisors and respond on the same
Warren, Joseph	9/24/2025	0.4	Prepare reconciliation output file for certain supplier to accompany draft trade agreement settlement options
Warren, Joseph	9/24/2025	0.3	Prepare liquidity assessment and supplier assessment for certain supplier in ongoing trade agreement negotiations
Warren, Joseph	9/24/2025	0.1	Prepare payment request for certain supplier in ongoing trade agreement negotiations
Warren, Joseph	9/24/2025	0.1	Analyze supplier request for update on reconciliation status and respond on the same
Warren, Joseph	9/24/2025	0.2	Analyze request from A&M team regarding status of certain supplier in negotiations and respond on the same

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VENDOR MANAGEMENT

Professional	Date	Hours	Activity
Warren, Joseph	9/24/2025	0.2	Analyze correspondence received from certain supplier relating to the final vendor order and prepare response
Warren, Joseph	9/24/2025	0.2	Analyze request from Company regarding payments relating to certain supplier ahead of their trade agreement execution and respond on the same
Warren, Joseph	9/24/2025	0.2	Call with J. Warren, J. Cook, and A. Athreya (A&M) to discuss status of payments to date, outstanding invoices, and prepetition amounts to be paid this week for specific supplier
Warren, Joseph	9/24/2025	0.2	Working session with M. Hill (A&M) and J. Warren (A&M) regarding a vendor's prepetition invoice payments
Warren, Joseph	9/24/2025	0.3	Coordinate with Company regarding letter received from certain supplier relating to their post-petition go forward services
Warren, Joseph	9/24/2025	0.3	Revise certain liquidity assessment for a supplier with an executed trade agreement for broader liquidity impact tracking
Warren, Joseph	9/24/2025	0.1	Call with Company regarding status of payments to certain supplier in ongoing trade agreement negotiations
Warren, Joseph	9/24/2025	0.3	Analyze Company request for payment of two specific prepetition invoices and respond on the same
Warren, Joseph	9/24/2025	0.3	Analyze Company request for trade agreement options for certain supplier and respond on the same
Warren, Joseph	9/24/2025	0.3	Analyze letter received from certain supplier regarding go forward post-petition services and coordinate with PSZJ vendor team regarding the same
Weiland, Brad	9/24/2025	0.4	Review and analyze vendor management materials
Zehetmair, Stefan	9/24/2025	1.6	Manage central vendor escalation mailbox
Zehetmair, Stefan	9/24/2025	0.2	Support with AP reconciliation to prepare third Vendor payment according to trade agreement
Athreya, Abhi	9/25/2025	1.6	Consolidate invoices for specific supplier across several data sources
Athreya, Abhi	9/25/2025	0.6	Reconcile the Company's accounts payable against specific supplier's accounts receivable and create Excel summary related to the same
Athreya, Abhi	9/25/2025	1.7	Refresh Excel summary re: trade agreement compliance analysis for select supplier
Athreya, Abhi	9/25/2025	1.7	Analyze region-specific payments by trade agreement and create Excel summary related to the same
Bombara, Jonathan	9/25/2025	0.4	Call with C. Broskay and J. Bombara (A&M) to discuss next steps on NAFTA and EMEA data
Bombara, Jonathan	9/25/2025	0.3	Call with C. Broskay and J. Bombara (A&M) to discuss next steps on July vendor analysis
Bombara, Jonathan	9/25/2025	2.2	Update PST Pay approval data in July vendor analysis model
Bombara, Jonathan	9/25/2025	2.4	Update July vendor actual and expected DPO analysis

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Professional	Date	Hours	Activity
Bombara, Jonathan	9/25/2025	2.4	Update mapping of PST Pay approval and vendor data and review variances in model
Broskay, Cole	9/25/2025	0.3	Call with C. Broskay and J. Bombara (A&M) to discuss next steps on July vendor analysis
Broskay, Cole	9/25/2025	0.4	Call with C. Broskay and J. Bombara (A&M) to discuss next steps on NAFTA and EMEA data
Broskay, Cole	9/25/2025	0.9	Conduct formula checks to validate exclusions working appropriately in payment analysis summary tables
Callerio, Lorenzo	9/25/2025	0.4	Meeting with A. Shahbain (A&M) and L. Callerio (A&M) re: vendor negotiation updates
Callerio, Lorenzo	9/25/2025	0.7	Correspond with management re: status of vendor negotiations, additional tasks to complete during week and timing
Callerio, Lorenzo	9/25/2025	2.0	Address all inquiries and correspondence received today from vendors and their legal teams
Callerio, Lorenzo	9/25/2025	0.6	Review the updated status of certain prepetition AP reconciliations
Callerio, Lorenzo	9/25/2025	0.7	Participate in an internal alignment meeting with the Company Purchasing to define the next steps for vendor negotiation
Callerio, Lorenzo	9/25/2025	0.8	Prepare a revised vendor business case following the discussions held with management
Callerio, Lorenzo	9/25/2025	0.8	Prepare revised illustrative disbursement forecast scenario to be discussed with the cash management team
Callerio, Lorenzo	9/25/2025	1.0	Participate in a call with the Company purchasing, S. Lieberman (K&E), R. Olivett (K&E) and a vendor legal counsel to discuss the updated trade agreement terms
Callerio, Lorenzo	9/25/2025	1.1	Prepare revised version of certain trade agreement reflecting the most recent discussions held with vendors
Callerio, Lorenzo	9/25/2025	1.1	Prepare for and participate in daily vendor escalation call with Company team and C. Turner, A. Shahbain, D. Donoghue, L. Callerio, J. Warren M. Schirle and N. Caruso (A&M) to discuss vendor urgencies and next steps
Callerio, Lorenzo	9/25/2025	0.6	Call with C. Turner, A. Shahbain, D. Donoghue, L. Callerio, J. Warren, M. Schirle, N. Caruso, J. Cook, I. Fuetter and R. Draude (A&M) to discuss latest vendor negotiation updates
Caruso, Nicholas	9/25/2025	1.4	Revise multiple liquidity impact calculations for certain vendors' trade agreements
Caruso, Nicholas	9/25/2025	1.2	Prepare trade agreements for certain vendors
Caruso, Nicholas	9/25/2025	0.7	Review CIA vs annual spend analysis
Caruso, Nicholas	9/25/2025	0.4	Respond to questions related to trade agreements from Company team
Caruso, Nicholas	9/25/2025	0.5	Call with Company and vendor team regarding trade agreement negotiation and final reconciliation
Caruso, Nicholas	9/25/2025	0.6	Review payment requests prepared by Company team

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Professional	Date	Hours	Activity
Caruso, Nicholas	9/25/2025	0.6	Call with C. Turner, A. Shahbain, D. Donoghue, L. Callerio, J. Warren, M. Schirle, N. Caruso, J. Cook, I. Fuetter and R. Draude (A&M) to discuss latest vendor negotiation updates
Caruso, Nicholas	9/25/2025	1.7	Review and respond to questions from Company team regarding latest trade agreement negotiations
Caruso, Nicholas	9/25/2025	0.7	Revise trade agreements for certain vendors
Caruso, Nicholas	9/25/2025	1.1	Prepare for and participate in daily vendor escalation call with Company team and C. Turner, A. Shahbain, D. Donoghue, L. Callerio, J. Warren M. Schirle and N. Caruso (A&M) to discuss vendor urgencies and next steps
Cook, Jacob	9/25/2025	0.6	Call with C. Turner, A. Shahbain, D. Donoghue, L. Callerio, J. Warren, M. Schirle, N. Caruso, J. Cook, I. Fuetter and R. Draude (A&M) to discuss latest vendor negotiation updates
Cook, Jacob	9/25/2025	0.9	Email correspondence with certain suppliers related to invoice-level remittance details for trade agreement payments
Cook, Jacob	9/25/2025	1.4	Review of ad hoc the Company purchasing requests for payment for WE 9/26
Cook, Jacob	9/25/2025	0.4	Meeting with the Company purchasing and certain supplier to discuss final payment to be made under terms of trade agreement
Donoghue, Doug	9/25/2025	0.4	Work on liquidity modeling re: potential trade agreements
Donoghue, Doug	9/25/2025	0.2	Working session with D. Donoghue (A&M) and J. Warren (A&M) regarding next steps towards resolving five vendor management issues for a specific division's region
Donoghue, Doug	9/25/2025	0.3	Update latest internal tracker for progress with vendors
Donoghue, Doug	9/25/2025	1.1	Prepare for and participate in daily vendor escalation call with Company team and C. Turner, A. Shahbain, D. Donoghue, L. Callerio, J. Warren M. Schirle and N. Caruso (A&M) to discuss vendor urgencies and next steps
Donoghue, Doug	9/25/2025	0.3	Review status of reconciliations for assigned vendors
Donoghue, Doug	9/25/2025	0.4	Review latest trade agreement tracker
Donoghue, Doug	9/25/2025	0.8	Prepare for and participate in discussion with D. Donoghue (A&M), J. Warren (A&M), and Company regarding priority vendor management issues for a certain division's region and next steps relating to the same
Donoghue, Doug	9/25/2025	0.8	Review status tracker for division of Company
Donoghue, Doug	9/25/2025	0.6	Call with C. Turner, A. Shahbain, D. Donoghue, L. Callerio, J. Warren, M. Schirle, N. Caruso, J. Cook, I. Fuetter and R. Draude (A&M) to discuss latest vendor negotiation updates
Draude, Richard	9/25/2025	2.3	Review and respond to vendor communication emails for 9/25 morning hours, update trackers accordingly (part I of II)
Draude, Richard	9/25/2025	1.9	Review and respond to vendor communication emails for 9/25 afternoon hours, update trackers accordingly (part II of II)

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Professional	Date	Hours	Activity
Draude, Richard	9/25/2025	1.6	Review and respond to vendor communication emails for 9/25 afternoon hours, update trackers accordingly (part I of II)
Draude, Richard	9/25/2025	0.9	Revise trade agreement management forecast to reflect latest updates to liquidity impact calculations and executed trade agreements
Draude, Richard	9/25/2025	0.6	Call with C. Turner, A. Shahbain, D. Donoghue, L. Callerio, J. Warren, M. Schirle, N. Caruso, J. Cook, I. Fuetter and R. Draude (A&M) to discuss latest vendor negotiation updates
Draude, Richard	9/25/2025	1.5	Review and respond to vendor communication emails for 9/25 morning hours, update trackers accordingly (part II of II)
Erlach, Nicole	9/25/2025	1.2	Maintain reconciliation tracker accuracy to support coordination between A&M and Company
Erlach, Nicole	9/25/2025	0.6	Prepare daily update for Company re: reconciliation tracker and open high priority requests
Erlach, Nicole	9/25/2025	0.5	Standing call with N. Erlach (A&M), M. Schirle (A&M) and Company to discuss the status of ongoing supplier AP reconciliations
Erlach, Nicole	9/25/2025	2.4	Review emails from Company to capture reconciliation requests and related inquiries
Erlach, Nicole	9/25/2025	0.7	Review progress of supplier reconciliations with upcoming supplemental payment deadlines to ensure deadline will be met
Erlach, Nicole	9/25/2025	0.8	Identify missing documentation across active reconciliation requests to coordinate receipt of missing data
Erlach, Nicole	9/25/2025	1.8	Correspond with Company re: status of requested supplier reconciliations
Erlach, Nicole	9/25/2025	0.6	Review high priority items from Company to confirm sufficient information from the supplier has been provided for reconciliation
Fuetter, Isaac	9/25/2025	1.1	Update scenario analysis for future payments
Fuetter, Isaac	9/25/2025	0.6	Call with C. Turner, A. Shahbain, D. Donoghue, L. Callerio, J. Warren, M. Schirle, N. Caruso, J. Cook, I. Fuetter and R. Draude (A&M) to discuss latest vendor negotiation updates
Fuetter, Isaac	9/25/2025	2.4	Track incoming trade agreement communications, prepare draft trade agreements and maintain tracker with updated agreement status and documentation afternoon session on 9/25/2025 for week-ending 9/27/2025
Fuetter, Isaac	9/25/2025	1.7	Track incoming trade agreement communications, prepare draft trade agreements and maintain tracker with updated agreement status and documentation evening session on 9/25/2025 for week-ending 9/27/2025
Fuetter, Isaac	9/25/2025	2.3	Track incoming trade agreement communications, prepare draft trade agreements and maintain tracker with updated agreement status and documentation morning session on 9/25/2025 for week-ending 9/27/2025
Hill, Michael	9/25/2025	0.2	Correspond re: supplier assessment review additional notes to add
Hill, Michael	9/25/2025	0.2	Working session with M. Hill (A&M) and J. Warren (A&M) debrief on prior discussion with certain supplier

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Professional	Date	Hours	Activity
Hill, Michael	9/25/2025	0.6	Analyze supplier assessment presentation for a certain vendor
Hill, Michael	9/25/2025	0.2	Correspond re: disseminate notes from discussions with the Company with regards to Trade Agreement negotiations with a certain supplier
Hill, Michael	9/25/2025	0.5	Call with J. Warren (A&M), M. Hill (A&M), and the Company to discuss avenues for a potential Trade Agreement for a certain supplier
Hill, Michael	9/25/2025	0.3	Update vendor analysis for proof of payment received for post-petition payments
Hill, Michael	9/25/2025	0.3	Correspond re: send proof of payment to vendor to ensure we are staying current with our payments
Hill, Michael	9/25/2025	0.4	Summarize notes from discussions with the Company with regards to Trade Agreement negotiations with a certain supplier
Hill, Michael	9/25/2025	0.4	Review invoice terms for certain suppliers to determine when payment is due
Hill, Michael	9/25/2025	0.2	Request proof of payment details for a certain vendor
O'Toole, Colin	9/25/2025	2.6	Finalize reconciliation between Vendor Segmentation data & FDM data
O'Toole, Colin	9/25/2025	2.8	Perform reconciliation between Vendor Segmentation & FDM vendors ranked 81-200 (all classifications)
Rybarczyk, Jodi	9/25/2025	0.3	Conference with J. Rybarczyk, M. Chester (A&M) re status updates regarding reporting workstreams
Schirle, Mattie	9/25/2025	0.5	Participate in pre-call with Company to prepare for trade agreement negotiation
Schirle, Mattie	9/25/2025	0.9	Negotiate trade agreement with vendor and Company
Schirle, Mattie	9/25/2025	0.4	Participate in call with Company to discuss trade agreement
Schirle, Mattie	9/25/2025	0.4	Participate in call to review latest status of reconciliation with Company
Schirle, Mattie	9/25/2025	1.1	Prepare for and participate in daily vendor escalation call with Company team and C. Turner, A. Shahbain, D. Donoghue, L. Callerio, J. Warren M. Schirle and N. Caruso (A&M) to discuss vendor urgencies and next steps
Schirle, Mattie	9/25/2025	0.8	Revise vendor management tracker for latest updates
Schirle, Mattie	9/25/2025	0.8	Participate in call with Company to discuss trade agreement and latest reconciliation
Schirle, Mattie	9/25/2025	0.7	Participate in call with Company and vendor to discuss reconciliation
Schirle, Mattie	9/25/2025	0.6	Participate in call with C. Turner and M. Schirle (A&M) to review vendor claim and understand liquidity impacts
Schirle, Mattie	9/25/2025	0.6	Call with C. Turner, A. Shahbain, D. Donoghue, L. Callerio, J. Warren, M. Schirle, N. Caruso, J. Cook, I. Fuetter and R. Draude (A&M) to discuss latest vendor negotiation updates

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Professional	Date	Hours	Activity
Schirle, Mattie	9/25/2025	0.6	Participate in call with vendor and Company to discuss trade agreement
Schirle, Mattie	9/25/2025	0.6	Participate in call with Company and vendor to negotiate trade agreement
Schirle, Mattie	9/25/2025	0.6	Participate in call with Company to review vendor statuses and open trade agreements
Schirle, Mattie	9/25/2025	0.5	Standing call with N. Erlach (A&M), M. Schirle (A&M) and Company to discuss the status of ongoing supplier AP reconciliations
Shahbain, Abraham	9/25/2025	0.6	Call with C. Turner, A. Shahbain, D. Donoghue, L. Callerio, J. Warren, M. Schirle, N. Caruso, J. Cook, I. Fuetter and R. Draude (A&M) to discuss latest vendor negotiation updates
Shahbain, Abraham	9/25/2025	0.4	Meeting with A. Shahbain (A&M) and L. Callerio (A&M) re: vendor negotiation updates
Shahbain, Abraham	9/25/2025	0.4	Call with C. Turner (A&M) and A. Shahbain (A&M) to discuss workstream open items and next steps
Shahbain, Abraham	9/25/2025	1.1	Prepare for and participate in daily vendor escalation call with Company team and C. Turner, A. Shahbain, D. Donoghue, L. Callerio, J. Warren M. Schirle and N. Caruso (A&M) to discuss vendor urgencies and next steps
Shahbain, Abraham	9/25/2025	0.4	Call with ad hoc lender advisors related to trade agreement proposals
Shahbain, Abraham	9/25/2025	1.7	Respond to email related to vendor escalations and payment requests
Shahbain, Abraham	9/25/2025	1.2	Review and provide feedback on trade agreement payment proposals
Shahbain, Abraham	9/25/2025	0.5	Call with Company purchasing, A. Shahbain (A&M), and C. Turner (A&M) to discuss vendor management negotiation process
Shibata, Gerardo Yukio	9/25/2025	0.7	Conference call with the Company and G. Shibata (A&M) to discuss the status of vendor and its TA
Shiffman, David	9/25/2025	0.5	Call regarding cash allocation update with A&M, Company Treasury and Purchasing
Turner, Cari	9/25/2025	0.2	Review call log to ensure vendor related escalations are handled promptly
Turner, Cari	9/25/2025	0.8	Review and provide comments on various vendor negotiations
Turner, Cari	9/25/2025	0.4	Call with C. Turner (A&M) and A. Shahbain (A&M) to discuss workstream open items and next steps
Turner, Cari	9/25/2025	0.5	Call with Company purchasing, A. Shahbain (A&M), and C. Turner (A&M) to discuss vendor management negotiation process
Turner, Cari	9/25/2025	0.6	Call with C. Turner, A. Shahbain, D. Donoghue, L. Callerio, J. Warren, M. Schirle, N. Caruso, J. Cook, I. Fuetter and R. Draude (A&M) to discuss latest vendor negotiation updates
Turner, Cari	9/25/2025	0.6	Participate in call with C. Turner and M. Schirle (A&M) to review vendor claim and understand liquidity impacts
Turner, Cari	9/25/2025	0.8	Follow-up on various questions/open items for the Company purchasing management

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Professional	Date	Hours	Activity
Turner, Cari	9/25/2025	0.3	Review latest CIA (cash in advance) tracker and provide comments to tracking team
Turner, Cari	9/25/2025	1.1	Prepare for and participate in daily vendor escalation call with Company team and C. Turner, A. Shahbain, D. Donoghue, L. Callerio, J. Warren M. Schirle and N. Caruso (A&M) to discuss vendor urgencies and next steps
Turner, Cari	9/25/2025	1.2	Prepare and respond to vendor management update for various advisors
Turner, Cari	9/25/2025	0.9	Review latest trade agreement tracker, follow-up with team on various vendors
Warren, Joseph	9/25/2025	0.9	Analyze status of five priority vendor management items as of Thursday, 9/25 and develop next step plans to resolve relating to the same
Warren, Joseph	9/25/2025	0.3	Analyze liquidity impact of certain supplier demands in order to restore post-petition shipping
Warren, Joseph	9/25/2025	0.3	Analyze cash impact to division resulting from decision to pursue or not pursue certain trade agreement
Warren, Joseph	9/25/2025	0.3	Revise certain trade agreement per A&M and Company feedback and update Company on the same
Warren, Joseph	9/25/2025	0.3	Prepare for calls scheduled for Friday, 9/26
Warren, Joseph	9/25/2025	0.4	Update supplier presentation materials for latest trade offer received from certain supplier in ongoing trade agreement negotiations
Warren, Joseph	9/25/2025	0.4	Finalize supplier assessment for certain supplier threatening to stop shipping and provide to A&M team
Warren, Joseph	9/25/2025	0.5	Call with J. Warren (A&M), M. Hill (A&M), and the Company to discuss avenues for a potential Trade Agreement for a certain supplier
Warren, Joseph	9/25/2025	0.8	Prepare for and participate in discussion with D. Donoghue (A&M), J. Warren (A&M), and Company regarding priority vendor management issues for a certain division's region and next steps relating to the same
Warren, Joseph	9/25/2025	1.1	Analyze status of four priority vendor management items as of Thursday, 9/25 and develop next step plans to resolve relating to the same
Warren, Joseph	9/25/2025	0.3	Analyze and assess counteroffer receive from certain supplier in ongoing trade agreement negotiations
Warren, Joseph	9/25/2025	0.2	Analyze status of certain ongoing trade agreement negotiations with a supplier in one region and coordinate with Company in another region to align on the same
Warren, Joseph	9/25/2025	1.6	Analyze status of seven priority vendor management items as of Thursday, 9/25 and develop next step plans to resolve relating to the same
Warren, Joseph	9/25/2025	1.1	Prepare for and participate in daily vendor escalation call with Company team and C. Turner, A. Shahbain, D. Donoghue, L. Callerio, J. Warren M. Schirle and N. Caruso (A&M) to discuss vendor urgencies and next steps

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Professional	Date	Hours	Activity
Warren, Joseph	9/25/2025	0.6	Call with C. Turner, A. Shahbain, D. Donoghue, L. Callerio, J. Warren, M. Schirle, N. Caruso, J. Cook, I. Fuetter and R. Draude (A&M) to discuss latest vendor negotiation updates
Warren, Joseph	9/25/2025	0.1	Call with S. Lieberman, C. Aldime, H. Kupsy, R. Olivett, K. Donahue, D. Wachenfeld (all K&E) regarding critical vendor management situations as of Thursday, 9/25
Warren, Joseph	9/25/2025	0.2	Working session with D. Donoghue (A&M) and J. Warren (A&M) regarding next steps towards resolving five vendor management issues for a specific division's region
Warren, Joseph	9/25/2025	0.3	Analyze response received from certain supplier in ongoing negotiations regarding spend by region and respond on the same
Warren, Joseph	9/25/2025	0.1	Analyze request from certain supplier regarding draft trade agreement and respond on the same
Warren, Joseph	9/25/2025	0.2	Analyze updates from Company to ongoing vendor management issues as of Thursday, 9/25 and provide feedback on the same
Warren, Joseph	9/25/2025	0.2	Prepare details relating to supplier negotiation in progress to transition to someone else on A&M vendor management team
Warren, Joseph	9/25/2025	0.2	Prepare negotiation history for certain supplier that is now threatening to suspend all services with Company
Warren, Joseph	9/25/2025	0.2	Analyze Company feedback on impact to losing a certain supplier and incorporate the same to supplier assessment presentation
Warren, Joseph	9/25/2025	0.2	Analyze certain reconciliation support file for supplier in ongoing trade agreement negotiations and prepare next steps relating to the same
Warren, Joseph	9/25/2025	0.2	Call with S. Tapley (Alix) regarding priority vendor management situations as of Thursday, September 25 [left call early]
Warren, Joseph	9/25/2025	0.2	Working session with M. Hill (A&M) and J. Warren (A&M) debrief on prior discussion with certain supplier
Warren, Joseph	9/25/2025	0.1	Coordinate with Company regarding latest response received from supplier on post-petition trade terms and respond to the supplier on the same
Weiland, Brad	9/25/2025	0.2	Correspond with S. Lieberman (K&E), vendor representative re inquiries
Zehetmair, Stefan	9/25/2025	1.1	Support with AP reconciliation to prepare third Vendor payment according to trade agreement
Zehetmair, Stefan	9/25/2025	2.2	Manage central vendor escalation mailbox
Athreya, Abhi	9/26/2025	1.7	Reconcile the Company's accounts payable against specific supplier's accounts receivable and create Excel summary related to the same
Athreya, Abhi	9/26/2025	0.5	Analyze weekly payment forecasts against due invoices for specific supplier
Athreya, Abhi	9/26/2025	0.8	Summarize current status of proof of payment requests
Athreya, Abhi	9/26/2025	1.5	Identify recent ad hoc payment and proof of payment requests and create Excel summary related to the same

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Professional	Date	Hours	Activity
Athreya, Abhi	9/26/2025	1.0	Refresh Excel summary re: trade agreement compliance analysis for select supplier
Bombara, Jonathan	9/26/2025	0.4	Call with C. Broskay and J. Bombara (A&M) to discuss next steps on July vendor model mechanics and CIA listing
Bombara, Jonathan	9/26/2025	1.2	Review CIA listing for NAFTA and EMEA for incorporation into vendor analysis model
Bombara, Jonathan	9/26/2025	2.2	Review AP Aging data to incorporate into July vendor analysis model
Bombara, Jonathan	9/26/2025	0.8	Call with C. Turner (A&M), C. Broskay (A&M), J. Bombara (A&M), and A. Shahbain (A&M) to discuss a vendor analysis
Bombara, Jonathan	9/26/2025	0.8	Update CIA listing and Pay Approval data for NAFTA and EMEA for incorporation into vendor analysis model
Bombara, Jonathan	9/26/2025	2.1	Review CIA listing for NAFTA and EMEA for incorporation into vendor analysis model
Bombara, Jonathan	9/26/2025	0.6	Review CIA listing for Brazil, China, Other regions for incorporation into vendor analysis model
Bombara, Jonathan	9/26/2025	0.4	Call with C. Broskay, J. Cook and J. Bombara (A&M) to discuss next steps on July vendor summary tables
Broskay, Cole	9/26/2025	0.3	Meeting with R. Gordon, C. Broskay(A&M) over changes to vendor analysis
Broskay, Cole	9/26/2025	0.4	Call with C. Broskay and J. Bombara (A&M) to discuss next steps on July vendor model mechanics and CIA listing
Broskay, Cole	9/26/2025	0.4	Call with C. Broskay, J. Cook and J. Bombara (A&M) to discuss next steps on July vendor summary tables
Broskay, Cole	9/26/2025	0.6	Correspond with internal team regarding aging data availability
Broskay, Cole	9/26/2025	1.7	Continue formula cross-check of historical payment terms analysis output reports+F58
Broskay, Cole	9/26/2025	0.8	Call with C. Turner (A&M), C. Broskay (A&M), J. Bombara (A&M), and A. Shahbain (A&M) to discuss a vendor analysis
Callerio, Lorenzo	9/26/2025	0.9	Prepare a revised version of the vendor business case, as discussed with management, to support ongoing trade agreement negotiations
Callerio, Lorenzo	9/26/2025	0.9	Meeting with A. Shahbain (A&M), I. Fuetter (A&M) and L. Callerio (A&M) to discuss the updated disbursement forecast scenarios
Callerio, Lorenzo	9/26/2025	0.8	Review the status of certain AP reconciliations and provide comments
Callerio, Lorenzo	9/26/2025	2.3	Manage and prioritize all vendor-related inquiries and legal correspondence received today, ensuring timely responses and proper documentation
Callerio, Lorenzo	9/26/2025	1.2	Prepare for and participate in daily vendor escalation call with Company team and C. Turner, A. Shahbain, D. Donoghue, L. Callerio, J. Warren M. Schirle and N. Caruso (A&M) to discuss vendor urgencies and next steps
Callerio, Lorenzo	9/26/2025	0.4	Call with S. Lieberman (K&E) to discuss the status of certain settlement agreements

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Callerio, Lorenzo	9/26/2025	0.9	Review a refreshed analysis of the imposed vendors and provide comments
Callerio, Lorenzo	9/26/2025	0.8	Call with C. Turner and L. Callerio from A&M to review updates on vendor negotiations and discuss disbursement forecast scenarios
Callerio, Lorenzo	9/26/2025	0.8	Participate in meeting with the Company purchasing to discuss the negotiation strategy for certain vendors
Callerio, Lorenzo	9/26/2025	0.7	Call with a company buyer to review the terms of a settlement agreement under negotiation
Callerio, Lorenzo	9/26/2025	0.6	Meeting with company head of purchasing to discuss the revised terms of a settlement agreement
Callerio, Lorenzo	9/26/2025	0.6	Call with a the Company buyer to discuss the status of certain vendor negotiations
Callerio, Lorenzo	9/26/2025	0.4	Meeting with management, N. Erlach (A&M) and L. Callerio (A&M) to discuss the status of certain prepetition AP reconciliations
Callerio, Lorenzo	9/26/2025	1.2	Review multiple trade agreements discussed with K&E before approving them for distribution
Caruso, Nicholas	9/26/2025	0.6	Respond to questions from Company team related to certain vendors trade agreements
Caruso, Nicholas	9/26/2025	0.4	Respond to questions from SVP team regarding certain trade agreement
Caruso, Nicholas	9/26/2025	0.9	Review latest reconciliation status for certain vendor, communicate current status to vendor, and revise trade agreement
Caruso, Nicholas	9/26/2025	0.4	Call with Company team regarding status of trade agreement negotiations with certain vendors
Caruso, Nicholas	9/26/2025	1.3	Revise trade agreements for vendors from certain regions
Caruso, Nicholas	9/26/2025	1.2	Prepare for and participate in daily vendor escalation call with Company team and C. Turner, A. Shahbain, D. Donoghue, L. Callerio, J. Warren M. Schirle and N. Caruso (A&M) to discuss vendor urgencies and next steps
Caruso, Nicholas	9/26/2025	1.1	Review reconciliation status for certain vendors
Caruso, Nicholas	9/26/2025	0.8	Review latest reconciliation and prepare trade agreement for certain vendor based on conversations with Company team
Caruso, Nicholas	9/26/2025	0.7	Review vendor management dashboard bridge and pie chart support week over week
Caruso, Nicholas	9/26/2025	0.6	Review vendor log and update for latest negotiations and vendor outreach
Caruso, Nicholas	9/26/2025	0.5	Call with Company team regarding status of trade agreement negotiations with certain vendors
Cook, Jacob	9/26/2025	0.3	Call with B. Weiland, L. Postolos, J. Cook, J. Rybarczyk, and M. Hamilton (A&M) re. go-forward OCP payment process
Cook, Jacob	9/26/2025	0.4	Call with C. Broskay, J. Cook and J. Bombara (A&M) to discuss next steps on July vendor summary tables
Donoghue, Doug	9/26/2025	0.3	Review background on escalated vendor, correspondence re: same

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Professional	Date	Hours	Activity
Donoghue, Doug	9/26/2025	0.4	Review and revise internal vendor management tracker, correspondence re: same
Donoghue, Doug	9/26/2025	1.1	Review background of negotiations with Company vendor, correspondence re: same
Donoghue, Doug	9/26/2025	1.1	Review Company provided information re: vendors in negotiations
Donoghue, Doug	9/26/2025	0.6	Review wages motion for potential application to trade deal
Donoghue, Doug	9/26/2025	1.2	Prepare for and participate in daily vendor escalation call with Company team and C. Turner, A. Shahbain, D. Donoghue, L. Callerio, J. Warren M. Schirle and N. Caruso (A&M) to discuss vendor urgencies and next steps
Donoghue, Doug	9/26/2025	0.3	Review outstanding accounts payable for prospective trade agreement
Draude, Richard	9/26/2025	0.6	Update trade agreement forecast for latest liquidity impact calculations
Draude, Richard	9/26/2025	1.9	Review and respond to vendor communication emails for 9/26 morning hours, update trackers accordingly (part I of II)
Draude, Richard	9/26/2025	1.6	Review and respond to vendor communication emails for 9/26 afternoon hours, update trackers accordingly (part I of II)
Draude, Richard	9/26/2025	1.4	Review and respond to vendor communication emails for 9/26 morning hours, update trackers accordingly (part II of II)
Draude, Richard	9/26/2025	1.2	Review and respond to vendor communication emails for 9/26 afternoon hours, update trackers accordingly (part II of II)
Draude, Richard	9/26/2025	1.1	Review and revise prepetition diligence request items for a specific division
Erlach, Nicole	9/26/2025	2.1	Correspond with Company re: status of requested supplier reconciliations
Erlach, Nicole	9/26/2025	1.8	Review emails from Company to capture reconciliation requests and related inquiries
Erlach, Nicole	9/26/2025	0.4	Meeting with management, N. Erlach (A&M) and L. Callerio (A&M) to discuss the status of certain prepetition AP reconciliations
Erlach, Nicole	9/26/2025	1.7	Review completed reconciliations from Company to identify outstanding items and next steps in the reconciliation process
Erlach, Nicole	9/26/2025	1.3	Correspond with Company purchasing managers re: supplier AP reconciliation requests
Erlach, Nicole	9/26/2025	0.9	Update reconciliation tracker notes to reflect reconciliation progress and pending items
Erlach, Nicole	9/26/2025	0.5	Standing call with N. Erlach (A&M) and Company to discuss the status of ongoing supplier AP reconciliations
Fuetter, Isaac	9/26/2025	2.6	Track incoming trade agreement communications, prepare draft trade agreements and maintain tracker with updated agreement status and documentation morning session on 9/26/2025 for week-ending 9/27/2025

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Professional	Date	Hours	Activity
Fuetter, Isaac	9/26/2025	1.2	Track incoming trade agreement communications, prepare draft trade agreements and maintain tracker with updated agreement status and documentation afternoon session on 9/26/2025 for week-ending 9/27/2025
Fuetter, Isaac	9/26/2025	0.9	Meeting with A. Shahbain (A&M), I. Fuetter (A&M) and L. Callerio (A&M) to discuss the updated disbursement forecast scenarios
Fuetter, Isaac	9/26/2025	2.8	Refine scenario analysis for future payments
Gordon, Robert	9/26/2025	0.3	Meeting with R. Gordon, C. Broskay(A&M) over changes to vendor analysis
Hamilton, Makenna	9/26/2025	0.3	Call with B. Weiland, L. Postolos, J. Cook, J. Rybarczyk, and M. Hamilton (A&M) re. go-forward OCP payment process
Hill, Michael	9/26/2025	0.8	Analyze vendor to classify which payment confirmations have been received versus payment confirmations still needed
Hill, Michael	9/26/2025	0.8	Analyze vendor to see which terms were in trade agreement versus what was paid
Hill, Michael	9/26/2025	0.2	Correspond re: tasks needed to be completed before next week by team
Hill, Michael	9/26/2025	0.2	Correspond re: vendor analysis to classify which payment confirmations have been received versus payment confirmations still needed
Hill, Michael	9/26/2025	0.2	Correspond re: question into certain region to provide payment dates for payments
O'Toole, Colin	9/26/2025	0.8	Revise Vendor Segmentation data to gross up AP balances as identified in the reconciliation
O'Toole, Colin	9/26/2025	1.1	Working session with A. Shahbain & C. O'Toole (A&M) to discuss latest iteration of VMT/FDM reconciliation
O'Toole, Colin	9/26/2025	1.2	Revise Vendor Segmentation vs. FDM reconciliation to account for new AP balances in VMT data
Postolos, Lucas	9/26/2025	0.3	Call with B. Weiland, L. Postolos, J. Cook, J. Rybarczyk, and M. Hamilton (A&M) re. go-forward OCP payment process
Schirle, Mattie	9/26/2025	2.1	Review certain additional vendor contracts and communications received from management
Schirle, Mattie	9/26/2025	1.2	Prepare for and participate in daily vendor escalation call with Company team and C. Turner, A. Shahbain, D. Donoghue, L. Callerio, J. Warren M. Schirle and N. Caruso (A&M) to discuss vendor urgencies and next steps
Schirle, Mattie	9/26/2025	0.9	Call with Company to review latest draft of trade agreement and discuss vendor negotiations
Schirle, Mattie	9/26/2025	0.7	Participate in call with vendor and Company to discuss trade agreement
Schirle, Mattie	9/26/2025	0.6	Participate in call with Company to strategize trade agreement discussion
Schirle, Mattie	9/26/2025	0.5	Standing call with M. Schirle (A&M) and Company to discuss the status of ongoing supplier AP reconciliations
Schirle, Mattie	9/26/2025	0.5	Participate in call with Company to discuss logistics issues and vendor escalations

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Schirle, Mattie	9/26/2025	0.4	Participate in call with Vendor and Company to discuss trade agreement
Schirle, Mattie	9/26/2025	0.3	Follow-up call with Company to discuss trade agreement negotiation
Schirle, Mattie	9/26/2025	2.7	Discuss and draft multiple trade agreements reflecting the discussions held with several vendors
Shahbain, Abraham	9/26/2025	0.8	Call with C. Turner (A&M), C. Broskay (A&M), J. Bombara (A&M), and A. Shahbain (A&M) to discuss a vendor analysis
Shahbain, Abraham	9/26/2025	0.2	Call with A. Shahbain (A&M) and J. Warren (A&M) regarding lenders request for certain support file relating to specific division's suppliers
Shahbain, Abraham	9/26/2025	1.0	Review and provide feedback on trade agreement payment proposals
Shahbain, Abraham	9/26/2025	1.1	Working session with A. Shahbain & C. O'Toole (A&M) to discuss latest iteration of VMT/FDM reconciliation
Shahbain, Abraham	9/26/2025	1.2	Prepare for and participate in daily vendor escalation call with Company team and C. Turner, A. Shahbain, D. Donoghue, L. Callerio, J. Warren M. Schirle and N. Caruso (A&M) to discuss vendor urgencies and next steps
Shahbain, Abraham	9/26/2025	1.5	Respond to email related to vendor escalations and payment requests
Shahbain, Abraham	9/26/2025	0.9	Meeting with A. Shahbain (A&M), I. Fuetter (A&M) and L. Callerio (A&M) to discuss the updated disbursement forecast scenarios
Shahbain, Abraham	9/26/2025	0.6	Call with C. Turner (A&M) and A. Shahbain (A&M) to discuss workstream open items and next steps
Shiffman, David	9/26/2025	0.5	Meeting on vendor spend allocations with A&M, Company Treasury and Purchasing
Turner, Cari	9/26/2025	0.2	Review call log to ensure vendor related escalations are handled promptly
Turner, Cari	9/26/2025	0.4	Follow-up on various questions/open items for the Company purchasing management
Turner, Cari	9/26/2025	0.4	Prepare and respond to vendor management update for various advisors
Turner, Cari	9/26/2025	0.6	Review draft DPO analysis and discuss preliminary view the company purchasing team
Turner, Cari	9/26/2025	0.6	Call with C. Turner (A&M) and A. Shahbain (A&M) to discuss workstream open items and next steps
Turner, Cari	9/26/2025	0.7	Review latest trade agreement tracker, follow-up with team on various vendors
Turner, Cari	9/26/2025	0.4	Review latest CIA (cash in advance) tracker and provide comments to tracking team
Turner, Cari	9/26/2025	1.2	Prepare for and participate in daily vendor escalation call with Company team and C. Turner, A. Shahbain, D. Donoghue, L. Callerio, J. Warren M. Schirle and N. Caruso (A&M) to discuss vendor urgencies and next steps
Turner, Cari	9/26/2025	0.7	Review and provide comments on various vendor negotiations

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Turner, Cari	9/26/2025	0.8	Call with C. Turner (A&M), C. Broskay (A&M), J. Bombara (A&M), and A. Shahbain (A&M) to discuss a vendor analysis
Turner, Cari	9/26/2025	0.8	Call with C. Turner and L. Callerio from A&M to review updates on vendor negotiations and discuss disbursement forecast scenarios
Warren, Joseph	9/26/2025	0.3	Analyze Company request for trade agreement for certain supplier and respond on the same
Warren, Joseph	9/26/2025	0.3	Analyze status of open vendor management items from Sunday, 9/21 and prepare next steps related to the same
Warren, Joseph	9/26/2025	0.3	Analyze status of open vendor management items from Monday, 9/22 and prepare next steps related to the same
Warren, Joseph	9/26/2025	0.4	Analyze status of five priority vendor management items as of Friday, 9/26 and develop next step plans to resolve relating to the same
Warren, Joseph	9/26/2025	0.6	Analyze accounts payable for certain supplier in ongoing trade agreement negotiations for cross-divisional exposure
Warren, Joseph	9/26/2025	0.8	Analyze updates from Company to ongoing vendor management issues as of Friday, 9/26 and provide feedback on the same
Warren, Joseph	9/26/2025	0.8	Analyze status of six priority vendor management items as of Friday, 9/26 and develop next step plans to resolve relating to the same
Warren, Joseph	9/26/2025	1.0	Prepare for and participate in discussion with Company and certain supplier regarding status of post-petition payables, prepetition payables, the netting of accounts receivable and accounts payable, and next steps
Warren, Joseph	9/26/2025	1.2	Prepare for and participate in daily vendor escalation call with Company team and C. Turner, A. Shahbain, D. Donoghue, L. Callerio, J. Warren M. Schirle and N. Caruso (A&M) to discuss vendor urgencies and next steps
Warren, Joseph	9/26/2025	0.2	Revise vendor level detail schedule for certain division's suppliers per A&M team feedback received
Warren, Joseph	9/26/2025	1.6	Prepare vendor level detail for certain division's suppliers amounts owed, customary trade terms, historical spend, and other details per lenders and lender's advisors request
Warren, Joseph	9/26/2025	0.1	Analyze feedback received from K&E vendor management team regarding certain trade agreement negotiation related request and respond on the same
Warren, Joseph	9/26/2025	0.3	Revise trade agreement draft for certain supplier in ongoing trade agreement negotiations per Company feedback and analysis
Warren, Joseph	9/26/2025	0.3	Analyze K&E vendor team feedback regarding request relating to certain supplier's formal trade agreement and respond on the same
Warren, Joseph	9/26/2025	0.3	Prepare for remaining calls schedule for Friday, 9/26
Warren, Joseph	9/26/2025	0.3	Prepare trade agreement proposal for certain supplier per A&M team feedback and share with Company
Warren, Joseph	9/26/2025	0.2	Analyze feedback received from Company regarding draft email trade agreement for certain supplier and coordinate with Company on the same
Warren, Joseph	9/26/2025	0.2	Prepare supplemental instructions for A&M team update to supplier log for this week

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Warren, Joseph	9/26/2025	0.2	Analyze status of certain supplier trade agreement negotiations and update A&M team on the same, per request
Warren, Joseph	9/26/2025	0.1	Prepare draft email trade agreement for certain supplier in ongoing trade agreement negotiations after receiving approval from A&M team
Warren, Joseph	9/26/2025	0.2	Call with A. Shahbain (A&M) and J. Warren (A&M) regarding lenders request for certain support file relating to specific division's suppliers
Warren, Joseph	9/26/2025	0.3	Update vendor level detail schedule for certain division's suppliers for incremental detail on one subset of suppliers
Zehetmair, Stefan	9/26/2025	0.6	Support with AP reconciliation to prepare third Vendor payment according to trade agreement
Zehetmair, Stefan	9/26/2025	1.8	Manage central vendor escalation mailbox
Bombara, Jonathan	9/27/2025	0.4	Call with C. Broskay, J. Bombara, J. Kim (A&M) to discuss CIA listing and AP Aging incorporation into July Vendor analysis model
Bombara, Jonathan	9/27/2025	0.8	Update expected DPO calculations in July vendor analysis model with revised AP Aging data
Bombara, Jonathan	9/27/2025	0.4	Call with C. Broskay, J. Bombara, J. Kim (A&M) to discuss next steps incorporating the AP Aging into July Vendor analysis model
Bombara, Jonathan	9/27/2025	2.2	Incorporate AP Aging data in the July vendor model
Bombara, Jonathan	9/27/2025	1.8	Update actual DPO calculations for NAFTA and EMEA after incorporating AP Aging data
Bombara, Jonathan	9/27/2025	0.8	Update July vendor summary analysis and summary tables in model
Broskay, Cole	9/27/2025	0.4	Call with C. Broskay, J. Bombara, J. Kim (A&M) to discuss CIA listing and AP Aging incorporation into July Vendor analysis model
Broskay, Cole	9/27/2025	0.4	Call with C. Broskay, J. Bombara, J. Kim (A&M) to discuss next steps incorporating the AP Aging into July Vendor analysis model
Broskay, Cole	9/27/2025	0.4	Meeting regarding vendor data review with R. Gordon, C. Broskay (A&M)
Broskay, Cole	9/27/2025	1.6	Conduct review of updated aging files mapping in to historical payment terms tables
Broskay, Cole	9/27/2025	1.9	Review and provide feedback on updated historical payment terms analysis output tables
Cook, Jacob	9/27/2025	0.4	Review of ad hoc payment requests received from the Company purchasing to be executed Monday 9/29
Cook, Jacob	9/27/2025	0.7	Update trade agreement working file for recently executed trade agreements to be paid during WE 10/3
Draude, Richard	9/27/2025	0.8	Review and respond to vendor communication emails for 9/27, update trackers accordingly
Erlach, Nicole	9/27/2025	0.9	Review emails from Company regarding ongoing supplier reconciliations to provide updates and reply to related questions
Fuetter, Isaac	9/27/2025	0.4	Track incoming trade agreement communications, prepare draft trade agreements and maintain tracker with updated agreement status and documentation morning session on 9/27/2025 for week-ending 9/27/2025

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VENDOR MANAGEMENT

Professional	Date	Hours	Activity
Gordon, Robert	9/27/2025	0.4	Meeting regarding vendor data review with R. Gordon, C. Broskay (A&M)
Hill, Michael	9/27/2025	0.3	Correspond re: analysis of a certain vendor for payments needed to satisfy agreement
Schirle, Mattie	9/27/2025	1.3	Correspond with management in regard to multiple payments authorization request received from several vendors
Schirle, Mattie	9/27/2025	1.1	Update vendor management tracker for latest call updates
Schirle, Mattie	9/27/2025	2.2	Review the latest inbound requests received from vendors and review the vendor management tracker
Shahbain, Abraham	9/27/2025	0.6	Review and provide comments on vendor management update slides
Shahbain, Abraham	9/27/2025	0.3	Review and respond to emails related to payments
Shahbain, Abraham	9/27/2025	0.2	Review and respond to emails related to benefit questions
Turner, Cari	9/27/2025	0.4	Review and provide update on key workstreams for A&M vendor management team
Warren, Joseph	9/27/2025	0.4	Analyze updates from Company to ongoing vendor management issues as of week ending Friday, 9/26 and provide feedback on the same
Warren, Joseph	9/27/2025	0.3	Analyze certain supplier feedback relating to spend by region and prepare requests for A&M team to further investigate that spend by region and its impact on liquidity
Warren, Joseph	9/27/2025	0.2	Analyze status of open vendor management items from Tuesday, 9/23 and prepare next steps related to the same
Warren, Joseph	9/27/2025	0.2	Coordinate with A&M team regarding payment request for certain supplier and invoice support for that payment
Athreya, Abhi	9/28/2025	2.0	Input data on proof of payment regions in Excel for WE 9/26
Athreya, Abhi	9/28/2025	1.1	Translate foreign vendors to English and pull prepetition spend related to the same vendors
Athreya, Abhi	9/28/2025	0.8	Identify mapping issues between proof of payment documentation and trade agreement data for WE 9/26
Athreya, Abhi	9/28/2025	0.3	Summarize data on proof of payment documents in Excel for WE 9/26
Athreya, Abhi	9/28/2025	2.2	Pull data on initiated payments relating to trade agreement suppliers for WE 9/26
Broskay, Cole	9/28/2025	1.1	Conduct review of updated historical payment terms analysis to validate output changes incorporated
Caruso, Nicholas	9/28/2025	2.2	Revise vendor management dashboard presentation with latest information
Caruso, Nicholas	9/28/2025	0.8	Review historical spend for certain vendors
Caruso, Nicholas	9/28/2025	1.9	Further revise past due AP analysis

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Professional	Date	Hours	Activity
Caruso, Nicholas	9/28/2025	1.3	Revise the past due AP analysis to reflect the most current outstanding balances
Cook, Jacob	9/28/2025	0.6	Update summary reporting of post-petition payment approvals through WE 9/26
Donoghue, Doug	9/28/2025	0.2	Coordinate re: upcoming calls and required vendor meetings
Draude, Richard	9/28/2025	1.4	Review and respond to vendor communication emails for 9/28, update trackers accordingly
Erlach, Nicole	9/28/2025	1.1	Prepare daily update for Company re: reconciliation tracker and open high priority requests
Hill, Michael	9/28/2025	0.2	Correspond re: follow up for potential payments still needed for a vendor
Hill, Michael	9/28/2025	0.8	Update analysis to confirm payment and remaining payment amounts for a certain vendor
Hill, Michael	9/28/2025	0.2	Correspond re: follow up for needed payment confirmations for a certain region
Hill, Michael	9/28/2025	0.3	Correspond re: analysis to confirm payment and remaining payment amounts for a certain vendor
Schirle, Mattie	9/28/2025	2.3	Review vendor management inbox and correspond with vendors
Schirle, Mattie	9/28/2025	1.7	Review open AP and draft email trade agreements for set of vendors
Schirle, Mattie	9/28/2025	2.1	Review open vendor management tracker, email trade agreement tracker and formal trade agreement tracker
Shahbain, Abraham	9/28/2025	0.4	Review of trade agreement payment proposal and provide feedback
Shahbain, Abraham	9/28/2025	0.8	Review of vendor reconciliation analysis provided by team
Warren, Joseph	9/28/2025	0.3	Analyze data available on historical spend by region to contextualize certain trade agreement negotiations
Warren, Joseph	9/28/2025	0.8	Analyze status of six priority vendor management items as of week ending Friday, 9/26 and develop next step plans to resolve relating to the same
Warren, Joseph	9/28/2025	0.4	Analyze status of certain supplier's ongoing trade agreement negotiations, payment of cash in advance invoices, and prepetition reconciliation ahead of call with customer legal counsel Monday, 9/29
Warren, Joseph	9/28/2025	0.4	Analyze status of open vendor management items from Wednesday, 9/24 and prepare next steps related to the same
Warren, Joseph	9/28/2025	0.3	Update supplier log for new supplier inbounds received week ending Friday, 9/26 and adjustments to existing suppliers in the supplier log
Warren, Joseph	9/28/2025	0.2	Analyze status of open vendor management items from Thursday, 9/25 and prepare next steps related to the same
Warren, Joseph	9/28/2025	0.2	Coordinate with reconciliation team regarding incremental invoices received for certain supplier and the reconciliation performed on that supplier's statement of account

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Warren, Joseph	9/28/2025	0.1	Analyze certain supplier request regarding determination of invoice to be pre or post and coordinate with Company on the same
Warren, Joseph	9/28/2025	0.1	Analyze status of open vendor management items from Friday, 9/26 and prepare next steps related to the same
Warren, Joseph	9/28/2025	0.1	Prepare summary of trade agreement offers provided to imposed suppliers for A&M vendor management team
Warren, Joseph	9/28/2025	0.3	Analyze still unresolved vendor management issues relating to week ending Friday, 9/26 and develop next step plans to resolve relating to the same
Warren, Joseph	9/28/2025	0.3	Prepare for supplier calls for Monday, 9/29
Athreya, Abhi	9/29/2025	0.7	Identify prepetition invoices for select supplier and create Excel summary related to the same
Athreya, Abhi	9/29/2025	1.9	Analyze compliance to trade agreement for select supplier and create Excel summary related to the same
Athreya, Abhi	9/29/2025	0.9	Pull prepetition spend related to select supplier and create Excel summary related to the same
Athreya, Abhi	9/29/2025	0.8	Reconcile prepetition spend for select supplier against initiated payments
Athreya, Abhi	9/29/2025	0.8	Update Excel summary of proof of payment documents to reflect new information on trade agreement payments in specific regions
Athreya, Abhi	9/29/2025	0.5	Pull prepetition spend and request proof of payment documents related to the same payments for select supplier
Athreya, Abhi	9/29/2025	0.2	Analyze short term payment forecast for invoices pertaining to a specific supplier
Athreya, Abhi	9/29/2025	1.0	Create folder structure for trade agreement proof of payment uploads for WE 10/3
Athreya, Abhi	9/29/2025	0.4	Pull accounts payable for select supplier and create summary related to the same
Athreya, Abhi	9/29/2025	1.0	Summarize in Excel roll up of invoices into proof of payment documents for select supplier
Athreya, Abhi	9/29/2025	1.2	Identify causes of short pay of supplier trade agreement and communicate solutions to rectify situation
Athreya, Abhi	9/29/2025	1.2	Refresh and communicate daily ad hoc payment requests tracker
Athreya, Abhi	9/29/2025	1.4	Update Excel summary related to trade agreement proof of payment documents to reflect changes in payment allocations and communicate to A&M team
Athreya, Abhi	9/29/2025	0.9	Update regional vendor actuals files with payment data from WE 9/26
Broskay, Cole	9/29/2025	0.4	Internal discussion over latest updates to regional vendor analysis
Broskay, Cole	9/29/2025	0.4	Call with J. Cook (A&M), C. Turner (A&M), C. Broskay (A&M), and A. Shahbain (A&M) to discuss a vendor analysis
Callerio, Lorenzo	9/29/2025	1.6	Review / respond to all the inbound requests and communications received from different vendors and their advisors

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Callerio, Lorenzo	9/29/2025	1.2	Prepare 3 additional business cases to be discussed with the lenders' advisors
Callerio, Lorenzo	9/29/2025	1.2	Review and approve multiple trade agreements revise terms before circulating them
Callerio, Lorenzo	9/29/2025	1.1	Prepare for and participate in daily vendor escalation call with Company team and C. Turner, A. Shahbain, D. Donoghue, L. Callerio, J. Warren M. Schirle and N. Caruso (A&M) to discuss vendor urgencies and next steps
Callerio, Lorenzo	9/29/2025	0.8	Correspond with company buyers re: vendor negotiation updates and next steps
Callerio, Lorenzo	9/29/2025	0.8	Participate in a call with the Company purchasing and a vendor to discuss the revised terms of a trade agreement
Callerio, Lorenzo	9/29/2025	0.7	Meeting with a company buyer to discuss certain revised settlement agreements
Callerio, Lorenzo	9/29/2025	0.7	Internal meeting with the Company purchasing to discuss a revised settlement proposal
Callerio, Lorenzo	9/29/2025	0.6	Prepare an updated vendor business case reflecting latest discussions held with management
Callerio, Lorenzo	9/29/2025	0.6	Meeting with a vendor and his legal counsel to review the upcoming prepetition payments
Callerio, Lorenzo	9/29/2025	0.4	Call with S. Lieberman (K&E) to discuss certain trade agreements under negotiations
Caruso, Nicholas	9/29/2025	0.5	Call with company team aligning on latest strategy with respect to another vendor negotiation
Caruso, Nicholas	9/29/2025	1.3	Review and respond to questions from Company regarding trade agreement negotiations and latest status
Caruso, Nicholas	9/29/2025	1.1	Call with A. Shahbain and N. Caruso (A&M) to discuss current vendor negotiations and latest vendor management dashboard
Caruso, Nicholas	9/29/2025	1.6	Review and revise past due AP analysis per commentary from A&M team
Caruso, Nicholas	9/29/2025	0.5	Call with company team aligning on latest strategy with respect to a different vendor negotiation
Caruso, Nicholas	9/29/2025	1.1	Prepare for and participate in daily vendor escalation call with Company team and C. Turner, A. Shahbain, D. Donoghue, L. Callerio, J. Warren M. Schirle and N. Caruso (A&M) to discuss vendor urgencies and next steps
Caruso, Nicholas	9/29/2025	0.5	Call with company team and K&E team aligning on latest strategy with respect to another vendor negotiation
Caruso, Nicholas	9/29/2025	0.5	Call with company team aligning on latest strategy with respect to specific vendor negotiations
Caruso, Nicholas	9/29/2025	0.4	Review and revise trade agreement per conversation with Company team
Caruso, Nicholas	9/29/2025	0.7	Review question from vendor related to trade agreement, review reconciliation and revise trade agreement
Caruso, Nicholas	9/29/2025	1.0	Call with Company team and vendor regarding trade agreement and reconciliation process

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Professional	Date	Hours	Activity
Cook, Jacob	9/29/2025	0.4	Call with J. Cook (A&M), C. Turner (A&M), C. Broskay (A&M), and A. Shahbain (A&M) to discuss a vendor analysis
Cook, Jacob	9/29/2025	1.1	Review of the Company purchasing ad hoc payment verification requests related to certain vendor post-petition payments
Cook, Jacob	9/29/2025	0.8	Review of ad hoc the Company purchasing team requests for emergency prepetition payments
Donoghue, Doug	9/29/2025	0.4	Review vendor mailbox for updated correspondence
Donoghue, Doug	9/29/2025	1.1	Prepare for and participate in daily vendor escalation call with Company team and C. Turner, A. Shahbain, D. Donoghue, L. Callerio, J. Warren M. Schirle and N. Caruso (A&M) to discuss vendor urgencies and next steps
Donoghue, Doug	9/29/2025	0.3	Review coding on outstanding payables, correspondence re: same
Donoghue, Doug	9/29/2025	0.4	Call with head of Company division to discuss negotiating posture for trade agreement
Donoghue, Doug	9/29/2025	0.7	Prepare for and participate in discussion with D. Donoghue (A&M), J. Warren (A&M), and Company on priority vendor management situations for certain region and division as of Monday, 9/29
Donoghue, Doug	9/29/2025	1.1	Propose trade agreement and model liquidity impact, correspondence re: same
Donoghue, Doug	9/29/2025	0.2	Update the internal status tracker with all relevant details and the latest progress information based on latest updates
Donoghue, Doug	9/29/2025	0.4	Call with D. Donoghue and J. Warren (A&M) regarding priority vendor management issues as of Monday, 9/29 and related supplier assignments to resolve
Donoghue, Doug	9/29/2025	0.2	Update the internal status tracker with all relevant details and the latest progress information
Donoghue, Doug	9/29/2025	0.6	Draft trade agreement for Company vendor
Draude, Richard	9/29/2025	1.0	Review and respond to vendor communication emails for 9/29 morning hours, update trackers accordingly (part I of II)
Draude, Richard	9/29/2025	1.8	Review and respond to vendor communication emails for 9/29 afternoon hours, update trackers accordingly (part II of II)
Draude, Richard	9/29/2025	1.7	Revise past due analysis to reflect latest vendor mapping
Draude, Richard	9/29/2025	1.7	Weekly consolidation of company AP data to create one master file
Draude, Richard	9/29/2025	1.6	Review and respond to vendor communication emails for 9/29 morning hours, update trackers accordingly (part II of II)
Draude, Richard	9/29/2025	1.8	Continue to revise past due analysis for comments from team leads
Draude, Richard	9/29/2025	0.6	Update trade agreement management forecast to reflect updates to calculations and trade agreement executions
Draude, Richard	9/29/2025	1.1	Prepare and revise vendor spend and AP summary for a specific country for diligence request

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Draude, Richard	9/29/2025	1.4	Review and respond to vendor communication emails for 9/29 afternoon hours, update trackers accordingly (part I of II)
Erlach, Nicole	9/29/2025	0.3	Standing call with N. Erlach (A&M) and Company to discuss the status of ongoing supplier AP reconciliations
Erlach, Nicole	9/29/2025	0.8	Prepare daily update for Company re: reconciliation tracker and open high priority requests
Erlach, Nicole	9/29/2025	2.1	Review emails from Company regarding ongoing supplier reconciliations to provide updates and reply to related questions
Erlach, Nicole	9/29/2025	1.3	Update reconciliation tracker to reflect new reconciliation requests and status updates
Erlach, Nicole	9/29/2025	1.9	Update reconciliation tracker notes to reflect reconciliation progress and pending items
Erlach, Nicole	9/29/2025	1.9	Review correspondences from Company purchasing managers to determine next steps required in the reconciliation process
Fuetter, Isaac	9/29/2025	2.1	Track incoming trade agreement communications, prepare draft trade agreements and maintain tracker with updated agreement status and documentation morning session on 9/29/2025 for week-ending 10/4/2025
Fuetter, Isaac	9/29/2025	1.9	Track incoming trade agreement communications, prepare draft trade agreements and maintain tracker with updated agreement status and documentation evening session on 9/29/2025 for week-ending 10/4/2025
Fuetter, Isaac	9/29/2025	1.4	Track incoming trade agreement communications, prepare draft trade agreements and maintain tracker with updated agreement status and documentation afternoon session on 9/29/2025 for week-ending 10/4/2025
Gordon, Robert	9/29/2025	0.4	Internal discussion over latest updates to regional vendor analysis
Gordon, Robert	9/29/2025	1.2	Analyze details underlying latest vendor analysis for potential edits
Grossi, Nick	9/29/2025	0.5	Call with Company purchasing, C. Turner (A&M), N. Grossi (A&M), and A. Shahbain (A&M) to discuss regional funding needs and other treasury topics
Hill, Michael	9/29/2025	0.3	Correspond re: provide full information for a certain vendor received during the case
Hill, Michael	9/29/2025	0.6	Correspond re: vendor analysis for application of credit memos for future payments
Hill, Michael	9/29/2025	0.6	Update vendor analysis for application of credit memos for future payments
Hill, Michael	9/29/2025	0.3	Correspond re: send vendor invoices to payment to get payment complete this week
Hill, Michael	9/29/2025	0.7	Analyze vendor spend for percentage of payment we have proof of payment for and what is still outstanding
Hill, Michael	9/29/2025	0.3	Correspond re: trade agreement sent over for a certain vendor
Hill, Michael	9/29/2025	0.3	Correspond re: vendor spend for percentage of payment we have proof of payment for and what is still outstanding

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O'Toole, Colin	9/29/2025	2.7	Cross reference Vendor Segmentation vendors against those listed as having Executed TA's, identify and remove executed vendors from segmentation dataset
O'Toole, Colin	9/29/2025	0.4	Prepare a listing of vendor spend by Meta ID, shared with A. Shahbain (A&M)
O'Toole, Colin	9/29/2025	2.6	Cross reference Vendor Segmentation vendors against those listed as having Emailed TA's, identify and remove executed vendors from segmentation dataset
Schirle, Mattie	9/29/2025	0.6	Participate in discussion with Company, K&E and Supplier to discuss potential trade agreement
Schirle, Mattie	9/29/2025	2.8	Discuss and draft multiple trade agreements reflecting the discussions held with several vendors
Schirle, Mattie	9/29/2025	1.9	Review certain additional vendor inbounds / communications received from management
Schirle, Mattie	9/29/2025	1.8	Review open AP and draft email trade agreements for set of vendors
Schirle, Mattie	9/29/2025	1.3	Review and correspond with vendors for high priority items
Schirle, Mattie	9/29/2025	0.4	Update latest trade agreement for vendor negotiations
Schirle, Mattie	9/29/2025	0.4	Participate in call with Company to discuss logistics vendors
Schirle, Mattie	9/29/2025	0.5	Participate in pre-call with Company prior to negotiation with a vendor
Schirle, Mattie	9/29/2025	1.2	Review open AP and draft trade agreement for vendor
Schirle, Mattie	9/29/2025	0.5	Participate in call with Company, K&E and C. Turner, M. Schirle (A&M) to discuss vendor negotiation
Schirle, Mattie	9/29/2025	1.1	Prepare for and participate in daily vendor escalation call with Company team and C. Turner, A. Shahbain, D. Donoghue, L. Callerio, J. Warren M. Schirle and N. Caruso (A&M) to discuss vendor urgencies and next steps
Schirle, Mattie	9/29/2025	0.7	Draft a preliminary version of the trade agreement tailored for the designated vendor partner
Shahbain, Abraham	9/29/2025	0.6	Call with Company purchasing and A. Shahbain (A&M) to discuss vendor negotiations
Shahbain, Abraham	9/29/2025	0.4	Call with J. Cook (A&M), C. Turner (A&M), C. Broskay (A&M), and A. Shahbain (A&M) to discuss a vendor analysis
Shahbain, Abraham	9/29/2025	0.8	Review and update of cash allocation file based on comments received
Shahbain, Abraham	9/29/2025	0.4	Call with J. Warren (A&M) and A. Shahbain (A&M) to discuss vendor negotiations and other workstream open items
Shahbain, Abraham	9/29/2025	1.9	Respond to email related to vendor escalations and payment requests
Shahbain, Abraham	9/29/2025	0.5	Call with Company purchasing, C. Turner (A&M), N. Grossi (A&M), and A. Shahbain (A&M) to discuss regional funding needs and other treasury topics

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Shahbain, Abraham	9/29/2025	0.7	Call with Company purchasing, C. Turner (A&M), and A. Shahbain (A&M) to discuss vendor management update
Shahbain, Abraham	9/29/2025	1.1	Call with A. Shahbain and N. Caruso (A&M) to discuss current vendor negotiations and latest vendor management dashboard
Shahbain, Abraham	9/29/2025	1.1	Prepare for and participate in daily vendor escalation call with Company team and C. Turner, A. Shahbain, D. Donoghue, L. Callerio, J. Warren M. Schirle and N. Caruso (A&M) to discuss vendor urgencies and next steps
Shahbain, Abraham	9/29/2025	1.2	Review and provide feedback on trade agreement payment proposals
Shiffman, David	9/29/2025	0.5	Call with A&M vendor and liquidity teams and Company to review vendor payment allocations for current week
Turner, Cari	9/29/2025	0.5	Call with Company purchasing, C. Turner (A&M), N. Grossi (A&M), and A. Shahbain (A&M) to discuss regional funding needs and other treasury topics
Turner, Cari	9/29/2025	0.4	Call with J. Cook (A&M), C. Turner (A&M), C. Broskay (A&M), and A. Shahbain (A&M) to discuss a vendor analysis
Turner, Cari	9/29/2025	0.6	Review latest trade agreement tracker, follow-up with team on various vendors
Turner, Cari	9/29/2025	0.6	Follow-up on various questions/open items for the Company purchasing management
Turner, Cari	9/29/2025	0.7	Prepare for and participate in customer call to discuss various vendors
Turner, Cari	9/29/2025	0.7	Call with Company purchasing, C. Turner (A&M), and A. Shahbain (A&M) to discuss vendor management update
Turner, Cari	9/29/2025	1.1	Prepare for and participate in daily vendor escalation call with Company team and C. Turner, A. Shahbain, D. Donoghue, L. Callerio, J. Warren M. Schirle and N. Caruso (A&M) to discuss vendor urgencies and next steps
Turner, Cari	9/29/2025	0.4	Prepare and respond to vendor management update for various advisors
Turner, Cari	9/29/2025	0.3	Review latest CIA (cash in advance) tracker and provide comments to tracking team
Turner, Cari	9/29/2025	1.6	Review and provide comments on various vendor negotiations
Turner, Cari	9/29/2025	0.5	Participate in call with Company, K&E and C. Turner, M. Schirle (A&M) to discuss vendor negotiation
Warren, Joseph	9/29/2025	0.7	Prepare for and participate in discussion with D. Donoghue (A&M), J. Warren (A&M), and Company on priority vendor management situations for certain region and division as of Monday, 9/29
Warren, Joseph	9/29/2025	0.3	Update liquidity analysis for certain supplier to breakout impact by region and varying terms
Warren, Joseph	9/29/2025	0.3	Call with J. Warren (A&M) and A. Shahbain (A&M) to discuss vendor negotiations and other workstream open items
Warren, Joseph	9/29/2025	0.4	Analyze liquidity impact for certain supplier trade agreement varying scenarios and prepare summary for A&M team

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Warren, Joseph	9/29/2025	0.4	Prepare supplier assessment for another supplier for approval of negotiated trade agreement
Warren, Joseph	9/29/2025	0.4	Analyze counteroffer received from certain supplier and respond to Company on the same
Warren, Joseph	9/29/2025	0.4	Update supplier assessment for counteroffer received from certain supplier
Warren, Joseph	9/29/2025	0.4	Prepare draft formal trade agreement for certain supplier per supplier request to not use an email trade agreement
Warren, Joseph	9/29/2025	0.4	Call with D. Donoghue and J. Warren (A&M) regarding priority vendor management issues as of Monday, 9/29 and related supplier assignments to resolve
Warren, Joseph	9/29/2025	0.7	Analyze updates from Company to ongoing vendor management issues as of Monday, 9/29 and provide feedback on the same
Warren, Joseph	9/29/2025	0.8	Analyze status of six priority vendor management items as of Monday, 9/29 and develop next step plans to resolve relating to the same
Warren, Joseph	9/29/2025	0.8	Analyze status of nine priority vendor management items as of Monday, 9/29 and develop next step plans to resolve relating to the same
Warren, Joseph	9/29/2025	0.9	Prepare for and participate in discussion with Company and certain supplier regarding trade agreement negotiations and next steps to return to customary post-petition services
Warren, Joseph	9/29/2025	1.1	Prepare for and participate in daily vendor escalation call with Company team and C. Turner, A. Shahbain, D. Donoghue, L. Callerio, J. Warren M. Schirle and N. Caruso (A&M) to discuss vendor urgencies and next steps
Warren, Joseph	9/29/2025	0.3	Prepare for supplier calls scheduled for Tuesday, 9/30
Warren, Joseph	9/29/2025	0.5	Prepare for and participate in discussion with Company and certain supplier regarding ongoing trade agreement negotiations, forecast future spend, and trade agreement terms and next steps related to the same
Warren, Joseph	9/29/2025	0.2	Prepare materials for certain supplier regarding latest trade agreement offer and draft trade agreement form to proceed in ongoing trade agreement negotiations to return to customary post-petition services
Warren, Joseph	9/29/2025	0.3	Prepare draft trade agreement for certain supplier to restore post-petition services
Warren, Joseph	9/29/2025	0.2	Analyze updates from Company to ongoing vendor management issues as Monday, 9/29 and provide feedback on the same
Warren, Joseph	9/29/2025	0.2	Analyze certain supplier trade agreement negotiation status and invoices available in accounts payable and prepare next steps related to the same
Warren, Joseph	9/29/2025	0.2	Call with Company regarding status of two ongoing trade agreement negotiations and next steps related to the same
Warren, Joseph	9/29/2025	0.2	Prepare draft email trade agreement for certain supplier in ongoing trade agreement negotiations and share with Company for review

Exhibit D

Marelli Automotive Lighting USA, LLC
Time Detail by Activity
September 1, 2025 through September 30, 2025

VENDOR MANAGEMENT

Professional	Date	Hours	Activity
Warren, Joseph	9/29/2025	0.3	Analyze response from certain supplier regarding ongoing trade agreement negotiations and follow up on the same with Company
Warren, Joseph	9/29/2025	0.3	Analyze ongoing issue with certain supplier failing to provide services in accordance with cash in advance invoices paid and a trade agreement and coordinate with K&E vendor team on the same
Warren, Joseph	9/29/2025	0.3	Prepare supplier assessment for trade agreement approval
Warren, Joseph	9/29/2025	0.3	Prepare draft email trade agreement for certain supplier in ongoing trade agreement negotiations
Warren, Joseph	9/29/2025	0.3	Analyze counteroffer received from certain supplier in ongoing trade agreement negotiations and prepare next steps related to the same
Warren, Joseph	9/29/2025	0.3	Revise supplier log Excel file per discussion with A&M team
Warren, Joseph	9/29/2025	0.3	Prepare summary of planned approach for negotiations with certain supplier for A&M team
Warren, Joseph	9/29/2025	0.3	Coordinate with certain supplier regarding incremental requests before finalizing a trade agreement
Warren, Joseph	9/29/2025	0.3	Coordinate with certain supplier regarding outstanding prepetition amount owed
Warren, Joseph	9/29/2025	0.1	Correspond with J. Cook (A&M) regarding Company payment process situation as of Monday, 9/29
Warren, Joseph	9/29/2025	0.3	Analyze certain supplier legal counsel follow up regarding the status of their trade agreement and negotiations and respond on the same
Weiland, Brad	9/29/2025	0.2	Correspond with S. Lieberman (K&E), the Company re vendor status
Zehetmair, Stefan	9/29/2025	1.7	Manage central vendor escalation mailbox
Zehetmair, Stefan	9/29/2025	0.4	Support with AP reconciliation to prepare third Vendor payment according to trade agreement
Athreya, Abhi	9/30/2025	2.1	Map trade agreement suppliers to the Company's supplier codes in accounts payable data
Athreya, Abhi	9/30/2025	0.3	Correspond with the Company regarding prepetition invoices that will cover the next trade agreement installment for select supplier
Athreya, Abhi	9/30/2025	0.3	Refresh and communicate daily ad hoc payment requests tracker
Athreya, Abhi	9/30/2025	0.5	Determine list of prepetition invoices to be paid this week for select supplier and communicate with the Company to execute payment
Athreya, Abhi	9/30/2025	0.7	Identify outstanding ad hoc payment requests and follow up with the appropriate people to ensure requests are completed
Athreya, Abhi	9/30/2025	2.3	Refresh Excel summary re: prepetition spend and accounts payable for select supplier and communicate to the A&M team
Athreya, Abhi	9/30/2025	1.8	Pull prepetition spend and accounts payable for select supplier and create Excel summary related to the same
Athreya, Abhi	9/30/2025	0.1	Call with J. Warren, J. Cook, and A. Athreya (A&M) to discuss status of payments to date, outstanding invoices, and prepetition amounts to be paid this week for specific supplier

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Marelli Automotive Lighting USA, LLC
Time Detail by Activity
September 1, 2025 through September 30, 2025

VENDOR MANAGEMENT

Professional	Date	Hours	Activity
Athreya, Abhi	9/30/2025	0.3	Check potential duplicity of specific post-petition invoice for supplier
Athreya, Abhi	9/30/2025	1.4	Create skeleton Excel tracker to provide a view of accounts payable by region and availability for all trade agreement suppliers
Callerio, Lorenzo	9/30/2025	0.7	Join a meeting with certain company buyers to discuss two trade agreements
Callerio, Lorenzo	9/30/2025	0.3	Call with C. Turner (A&M) and L. Callerio (A&M) re: vendor management workstream updates
Callerio, Lorenzo	9/30/2025	0.6	Call with Alix, N. Caruso (A&M), J. Warren (A&M), L. Callerio (A&M), and A. Shahbain (A&M) to discuss vendor management update
Callerio, Lorenzo	9/30/2025	0.6	Participate in an internal call with the Company purchasing, D. Wachenfeld (K&E) and S. Lieberman (K&E) to discuss the terms of a settlement agreement
Callerio, Lorenzo	9/30/2025	1.4	Review and provide comments to several draft trade agreements before approving them
Callerio, Lorenzo	9/30/2025	0.7	Correspond with the Company purchasing re: updated vendor negotiation terms, trade agreements status and next steps
Callerio, Lorenzo	9/30/2025	0.4	Review certain prepetition and post-petition payments to be process in the coming 24 hours
Callerio, Lorenzo	9/30/2025	2.1	Review and respond to all inbound requests and communications from vendors and their advisors
Callerio, Lorenzo	9/30/2025	1.1	Review and provide comments to the detailed disbursement forecast file prepared by I. Fuetter (A&M) before circulating it
Callerio, Lorenzo	9/30/2025	0.7	Meeting with the Company Purchasing, A. Shahbain (A&M), and L. Callerio (A&M) regarding vendor credit limit updates
Callerio, Lorenzo	9/30/2025	0.9	Prepare a revised business case to be discussed with the lenders' advisors
Callerio, Lorenzo	9/30/2025	1.0	Prepare for and participate in daily vendor escalation call with Company team and A. Shahbain, L. Callerio, J. Warren, and N. Caruso (A&M) to discuss vendor urgencies and next steps
Callerio, Lorenzo	9/30/2025	0.8	Call with C. Turner, A. Shahbain, D. Donoghue, L. Callerio, J. Warren, M. Schirle, N. Caruso, J. Cook, I. Fuetter and R. Draude (A&M) to discuss latest vendor management updates
Caruso, Nicholas	9/30/2025	0.6	Call with Alix, N. Caruso (A&M), J. Warren (A&M), L. Callerio (A&M), and A. Shahbain (A&M) to discuss vendor management update
Caruso, Nicholas	9/30/2025	0.6	Review and respond to questions from Company team regarding trade agreement approvals and latest negotiation status
Caruso, Nicholas	9/30/2025	0.6	Call with A. Shahbain, N. Caruso (A&M) regarding status of certain vendor negotiations
Caruso, Nicholas	9/30/2025	1.4	Prepare for and participate in call with Company and vendor team regarding trade agreement negotiation
Caruso, Nicholas	9/30/2025	1.3	Finalize vendor spend budget vs actuals for Company review including secondary scenario
Caruso, Nicholas	9/30/2025	1.0	Prepare for and participate in daily vendor escalation call with Company team and A. Shahbain, L. Callerio, J. Warren, and N. Caruso (A&M) to discuss vendor urgencies and next steps

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Marelli Automotive Lighting USA, LLC
Time Detail by Activity
September 1, 2025 through September 30, 2025

VENDOR MANAGEMENT

Professional	Date	Hours	Activity
Caruso, Nicholas	9/30/2025	1.1	Review latest drafts of trade agreements prepared by K&E team for certain vendors
Caruso, Nicholas	9/30/2025	0.5	Prepare for and participate in discussion with N. Caruso (A&M), J. Warren (A&M), and Company regarding trade negotiation status for ten suppliers relating to a specific region and customer
Caruso, Nicholas	9/30/2025	0.9	Working session with N. Caruso and R. Draude (A&M) re: vendor spend actuals vs DIP discussion materials update
Caruso, Nicholas	9/30/2025	0.9	Revise liquidity impact for certain vendor to reflect latest scenario
Caruso, Nicholas	9/30/2025	0.8	Prepare liquidity impact calculation for certain vendor based on latest counterproposal from vendor
Caruso, Nicholas	9/30/2025	0.7	Revise past due analysis based on commentary from A&M team
Caruso, Nicholas	9/30/2025	1.2	Review classification of vendors included in vendor segmentation analysis
Caruso, Nicholas	9/30/2025	0.4	Revise vendor management dashboard based on commentary from A&M team
Caruso, Nicholas	9/30/2025	0.4	Revise trade agreement to counter latest vendor proposal
Caruso, Nicholas	9/30/2025	0.8	Call with C. Turner, A. Shahbain, D. Donoghue, L. Callerio, J. Warren, M. Schirle, N. Caruso, J. Cook, I. Fuetter and R. Draude (A&M) to discuss latest vendor management updates
Caruso, Nicholas	9/30/2025	0.5	Call with Company team regarding trade agreement negotiation strategy with certain vendor
Cook, Jacob	9/30/2025	0.8	Call with C. Turner, A. Shahbain, D. Donoghue, L. Callerio, J. Warren, M. Schirle, N. Caruso, J. Cook, I. Fuetter and R. Draude (A&M) to discuss latest vendor management updates
Cook, Jacob	9/30/2025	0.1	Call with J. Warren, J. Cook, and A. Athreya (A&M) to discuss status of payments to date, outstanding invoices, and prepetition amounts to be paid this week for specific supplier
Donoghue, Doug	9/30/2025	1.1	Outline impact of trade agreement and propose to Company team
Donoghue, Doug	9/30/2025	0.8	Call with C. Turner, A. Shahbain, D. Donoghue, L. Callerio, J. Warren, M. Schirle, N. Caruso, J. Cook, I. Fuetter and R. Draude (A&M) to discuss latest vendor management updates
Donoghue, Doug	9/30/2025	0.6	Correspond with team regarding latest vendor management updates
Donoghue, Doug	9/30/2025	0.5	Call with Company, vendor to discuss terms of trade agreement
Donoghue, Doug	9/30/2025	0.2	Correspond with vendor re: outstanding requests, meeting scheduling
Donoghue, Doug	9/30/2025	1.2	Outline impact of trade agreement and summarize to A&M team for approval
Donoghue, Doug	9/30/2025	1.5	Research background with vendor, model trade agreement and summarize to A&M team
Draude, Richard	9/30/2025	1.4	Review and respond to vendor communication emails for 9/30 afternoon hours, update trackers accordingly (part I of II)

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Marelli Automotive Lighting USA, LLC
Time Detail by Activity
September 1, 2025 through September 30, 2025

VENDOR MANAGEMENT

Professional	Date	Hours	Activity
Draude, Richard	9/30/2025	0.9	Update trade agreement management forecast for latest liquidity impact calculations and executed trade agreements, distribute to team
Draude, Richard	9/30/2025	0.9	Working session with N. Caruso and R. Draude (A&M) re: vendor spend actuals vs DIP discussion materials update
Draude, Richard	9/30/2025	1.2	Review and respond to vendor communication emails for 9/30 morning hours, update trackers accordingly (part II of II)
Draude, Richard	9/30/2025	2.4	Review and respond to vendor communication emails for 9/30 morning hours, update trackers accordingly (part I of II)
Draude, Richard	9/30/2025	1.6	Review and respond to vendor communication emails for 9/30 afternoon hours, update trackers accordingly (part II of II)
Draude, Richard	9/30/2025	0.8	Call with C. Turner, A. Shahbain, D. Donoghue, L. Callerio, J. Warren, M. Schirle, N. Caruso, J. Cook, I. Fuetter and R. Draude (A&M) to discuss latest vendor management updates
Erlach, Nicole	9/30/2025	1.9	Review emails from Company regarding ongoing supplier reconciliations to provide updates and reply to related questions
Erlach, Nicole	9/30/2025	2.1	Maintain reconciliation tracker accuracy to support coordination between A&M and Company
Erlach, Nicole	9/30/2025	1.1	Review payment detail to identify updates to supplier reconciliations
Erlach, Nicole	9/30/2025	0.8	Monitor requests for new supplier AP reconciliations to update the reconciliation tracker
Erlach, Nicole	9/30/2025	0.7	Prepare daily update for Company re: reconciliation tracker and open high priority requests
Erlach, Nicole	9/30/2025	0.7	Review supplier reconciliation history to understand current status and open items
Erlach, Nicole	9/30/2025	0.5	Review prepetition payment detail related to supplier reconciliations
Erlach, Nicole	9/30/2025	2.2	Review Company supplier AP reconciliations against supplier statements of account to identify open items and determine next steps to finalize reconciliation
Fuetter, Isaac	9/30/2025	1.8	Track incoming trade agreement communications, prepare draft trade agreements and maintain tracker with updated agreement status and documentation evening session on 9/30/2025 for week-ending 10/4/2025
Fuetter, Isaac	9/30/2025	2.3	Track incoming trade agreement communications, prepare draft trade agreements and maintain tracker with updated agreement status and documentation morning session on 9/30/2025 for week-ending 10/4/2025
Fuetter, Isaac	9/30/2025	2.4	Track incoming trade agreement communications, prepare draft trade agreements and maintain tracker with updated agreement status and documentation afternoon session on 9/30/2025 for week-ending 10/4/2025
Fuetter, Isaac	9/30/2025	0.8	Call with C. Turner, A. Shahbain, D. Donoghue, L. Callerio, J. Warren, M. Schirle, N. Caruso, J. Cook, I. Fuetter and R. Draude (A&M) to discuss latest vendor management updates
Hill, Michael	9/30/2025	0.6	Summarize meeting notes for a certain division to discuss statuses of payment and need for trade agreements

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Marelli Automotive Lighting USA, LLC
Time Detail by Activity
September 1, 2025 through September 30, 2025

VENDOR MANAGEMENT

Professional	Date	Hours	Activity
Hill, Michael	9/30/2025	0.5	Prepare for and participate in discussion with A. Shahbain (A&M), M. Hill (A&M), J. Warren (A&M), and Company regarding vendor management situations as of Tuesday, 9/30 for certain division and region
Hill, Michael	9/30/2025	0.3	Prepare for and participate in discussion with M. Hill (A&M) and the Company to continue to discuss vendor statuses for a division of the Company
Hill, Michael	9/30/2025	0.3	Correspond re: meeting notes for a certain division to discuss statuses of payment and need for trade agreements
Hill, Michael	9/30/2025	0.3	Correspond re: request payment dates for certain vendor in certain region
Hill, Michael	9/30/2025	0.3	Correspond re: schedule a meeting with the Company to discuss a certain vendor
Mier, Nicolas	9/30/2025	1.1	Office conference with the Company, N. Mier (A&M) and G. Shibata (A&M) to discuss 4PL situation
Mier, Nicolas	9/30/2025	0.4	Office conference with the Company, N. Mier (A&M) and G. Shibata (A&M) to align on 4PL key challenges
O'Toole, Colin	9/30/2025	2.4	Revise FDM Vendor data in FDM vs. VMT reconciliation, bring in data from 9/29 FDM dataset, align vendors with VMT to ensure comparability
O'Toole, Colin	9/30/2025	0.6	Call with A. Shahbain, and C. O'Toole (A&M) to discuss VMT to FDM reconciliation of vendor spend
Schirle, Mattie	9/30/2025	0.6	Review and provide comments to supplier reconciliation tracker
Schirle, Mattie	9/30/2025	0.4	Join reconciliation review call with Company and vendor to close outstanding items
Schirle, Mattie	9/30/2025	1.1	Attend joint call with vendor and the Company purchasing group to address trade agreement terms
Schirle, Mattie	9/30/2025	0.5	Participate in Company trade agreement review call to align on final terms
Schirle, Mattie	9/30/2025	1.7	Revise trade agreement for vendor for latest round of negotiations and update vendor management tracker
Schirle, Mattie	9/30/2025	0.5	Join logistics call to discuss current operational challenges and vendor dependencies
Schirle, Mattie	9/30/2025	0.8	Call with C. Turner, A. Shahbain, D. Donoghue, L. Callerio, J. Warren, M. Schirle, N. Caruso, J. Cook, I. Fuetter and R. Draude (A&M) to discuss latest vendor management updates
Schirle, Mattie	9/30/2025	0.7	Call with Company to revisit outstanding trade agreement negotiation topics
Schirle, Mattie	9/30/2025	0.6	Review and revise trade agreement for latest round of negotiations
Schirle, Mattie	9/30/2025	2.8	Review and revise trade agreements for vendor negotiation calls
Schirle, Mattie	9/30/2025	2.1	Draft multiple trade agreements to be discussed with the vendor management team
Schirle, Mattie	9/30/2025	0.5	Lead negotiation call with Company and vendor to finalize trade agreement terms

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Marelli Automotive Lighting USA, LLC
Time Detail by Activity
September 1, 2025 through September 30, 2025

VENDOR MANAGEMENT

Professional	Date	Hours	Activity
Schirle, Mattie	9/30/2025	0.5	Update vendor management tracker for latest call updates
Schirle, Mattie	9/30/2025	0.6	Call with vendor and Company team to resolve pending trade agreement issues
Shahbain, Abraham	9/30/2025	1.0	Prepare for and participate in daily vendor escalation call with Company team and A. Shahbain, L. Callerio, J. Warren, and N. Caruso (A&M) to discuss vendor urgencies and next steps
Shahbain, Abraham	9/30/2025	0.2	Respond to diligence requests from external advisors related to financial diligence
Shahbain, Abraham	9/30/2025	0.5	Call with Company purchasing, C. Turner (A&M), and A. Shahbain (A&M) to discuss workstream open items and next steps
Shahbain, Abraham	9/30/2025	0.5	Prepare for and participate in discussion with A. Shahbain (A&M), M. Hill (A&M), J. Warren (A&M), and Company regarding vendor management situations as of Tuesday, 9/30 for certain division and region
Shahbain, Abraham	9/30/2025	0.6	Review and provide comments on vendor analysis
Shahbain, Abraham	9/30/2025	0.6	Call with A. Shahbain, N. Caruso (A&M) regarding status of certain vendor negotiations
Shahbain, Abraham	9/30/2025	0.6	Call with A. Shahbain, and C. O'Toole (A&M) to discuss VMT to FDM reconciliation of vendor spend
Shahbain, Abraham	9/30/2025	0.6	Call with Alix, N. Caruso (A&M), J. Warren (A&M), L. Callerio (A&M), and A. Shahbain (A&M) to discuss vendor management update
Shahbain, Abraham	9/30/2025	0.7	Review and provide feedback on trade agreement payment proposals
Shahbain, Abraham	9/30/2025	0.8	Call with C. Turner, A. Shahbain, D. Donoghue, L. Callerio, J. Warren, M. Schirle, N. Caruso, J. Cook, I. Fuetter and R. Draude (A&M) to discuss latest vendor management updates
Shahbain, Abraham	9/30/2025	1.5	Call with Company purchasing, C. Turner (A&M), and A. Shahbain (A&M) to discuss vendor management monthly update
Shahbain, Abraham	9/30/2025	0.7	Meeting with the Company Purchasing, A. Shahbain (A&M), and L. Callerio (A&M) regarding vendor credit limit updates
Shibata, Gerardo Yukio	9/30/2025	1.1	Office conference with the Company, N. Mier (A&M) and G. Shibata (A&M) to discuss 4PL situation
Shibata, Gerardo Yukio	9/30/2025	0.4	Office conference with the Company, N. Mier (A&M) and G. Shibata (A&M) to align on 4PL key challenges
Shibata, Gerardo Yukio	9/30/2025	0.4	Office conference N. Mier (A&M) and G. Shibata (A&M) to review documentation
Turner, Cari	9/30/2025	0.4	Review latest trade agreement tracker, follow-up with team on various vendors
Turner, Cari	9/30/2025	1.5	Call with Company purchasing, C. Turner (A&M), and A. Shahbain (A&M) to discuss vendor management monthly update
Turner, Cari	9/30/2025	1.4	Review and provide comments on various vendor negotiations
Turner, Cari	9/30/2025	0.9	Follow-up on various questions/open items for the Company purchasing management

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Marelli Automotive Lighting USA, LLC
Time Detail by Activity
September 1, 2025 through September 30, 2025

VENDOR MANAGEMENT

Professional	Date	Hours	Activity
Turner, Cari	9/30/2025	0.8	Call with C. Turner, A. Shahbain, D. Donoghue, L. Callerio, J. Warren, M. Schirle, N. Caruso, J. Cook, I. Fuetter and R. Draude (A&M) to discuss latest vendor management updates
Turner, Cari	9/30/2025	0.8	Prepare and respond to vendor management update for various advisors
Turner, Cari	9/30/2025	0.3	Call with C. Turner (A&M) and L. Callerio (A&M) re: vendor management workstream updates
Turner, Cari	9/30/2025	0.4	Review latest CIA (cash in advance) tracker and provide comments to tracking team
Turner, Cari	9/30/2025	0.5	Call with Company purchasing, C. Turner (A&M), and A. Shahbain (A&M) to discuss workstream open items and next steps
Warren, Joseph	9/30/2025	0.4	Prepare for supplier calls scheduled for Wednesday, 10/1
Warren, Joseph	9/30/2025	1.2	Analyze updates from Company to ongoing vendor management issues as of Tuesday, 9/30 and provide feedback on the same
Warren, Joseph	9/30/2025	0.2	Analyze status of certain supplier potentially refusing to comply with their trade agreement and coordinate with PSZJ vendor team on the same
Warren, Joseph	9/30/2025	1.0	Prepare for and participate in daily vendor escalation call with Company team and A. Shahbain, L. Callerio, J. Warren, and N. Caruso (A&M) to discuss vendor urgencies and next steps
Warren, Joseph	9/30/2025	0.9	Analyze status of six priority vendor management items as of Tuesday, 9/30 and develop next step plans to resolve relating to the same
Warren, Joseph	9/30/2025	0.8	Call with C. Turner, A. Shahbain, D. Donoghue, L. Callerio, J. Warren, M. Schirle, N. Caruso, J. Cook, I. Fuetter and R. Draude (A&M) to discuss latest vendor management updates
Warren, Joseph	9/30/2025	0.6	Call with Alix, N. Caruso (A&M), J. Warren (A&M), L. Callerio (A&M), and A. Shahbain (A&M) to discuss vendor management update
Warren, Joseph	9/30/2025	0.5	Prepare for and participate in discussion with N. Caruso (A&M), J. Warren (A&M), and Company regarding trade negotiation status for ten suppliers relating to a specific region and customer
Warren, Joseph	9/30/2025	0.5	Prepare for and participate in discussion with A. Shahbain (A&M), M. Hill (A&M), J. Warren (A&M), and Company regarding vendor management situations as of Tuesday, 9/30 for certain division and region
Warren, Joseph	9/30/2025	0.5	Revise draft trade agreement for certain supplier as a result of concluded negotiations with that supplier
Warren, Joseph	9/30/2025	1.6	Analyze status of thirteen priority vendor management items as of Tuesday, 9/30 and develop next step plans to resolve relating to the same
Warren, Joseph	9/30/2025	0.2	Analyze AlixPartners request regarding certain supplier assessment and respond to A&M team on the same
Warren, Joseph	9/30/2025	0.2	Analyze updates from Company to ongoing vendor management issues as Tuesday, 9/30 and provide feedback on the same
Warren, Joseph	9/30/2025	0.2	Analyze counteroffer received from certain supplier relating to their trade agreement and respond on the same

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Marelli Automotive Lighting USA, LLC
Time Detail by Activity
September 1, 2025 through September 30, 2025

VENDOR MANAGEMENT

Professional	Date	Hours	Activity
Warren, Joseph	9/30/2025	0.2	Prepare for and participate in discussion with Company and certain supplier regarding final negotiations on their trade agreements and next steps to close that agreement to restore supply
Warren, Joseph	9/30/2025	0.2	Prepare outline of status for certain suppliers for a specific division's region for presentation ahead of call with Company
Warren, Joseph	9/30/2025	0.2	Analyze Company request for update on status of certain trade agreement negotiation and reconciliation and respond on the same
Warren, Joseph	9/30/2025	0.2	Analyze status of certain trade agreement negotiation and prepetition amount owed reconciliation and prepare next steps related to the same
Warren, Joseph	9/30/2025	0.2	Analyze response received from certain supplier regarding trade terms in place and update Company on the same
Warren, Joseph	9/30/2025	0.2	Call with J. Warren, J. Cook, and A. Athreya (A&M) to discuss status of payments to date, outstanding invoices, and prepetition amounts to be paid this week for specific supplier
Warren, Joseph	9/30/2025	0.2	Prepare for and participate in discussion with K&E vendor management team regarding priority vendor management issues as of Tuesday, 9/30 and next steps related to the same
Warren, Joseph	9/30/2025	0.3	Analyze certain supplier counteroffer relating to payment terms and respond on the same
Warren, Joseph	9/30/2025	0.3	Revise certain supplier email trade agreement draft to separate by region, per supplier request
Warren, Joseph	9/30/2025	0.3	Analyze status of three priority vendor management items as of Tuesday, 9/30 and develop next step plans to resolve relating to the same
Weiland, Brad	9/30/2025	0.2	Correspond with S. Lieberman (K&E), vendor re vendor status items
Weiland, Brad	9/30/2025	0.2	Correspond with A. Shahbain (A&M), the Company A/P and purchasing personnel re vendor payment items
Zehetmair, Stefan	9/30/2025	2.1	Manage central vendor escalation mailbox
Subtotal		2,997.6	
Grand Total		9,731.4	

EXHIBIT E
Summary of Expense by Category

Exhibit E

*Marelli Automotive Lighting USA, LLC
Summary of Expense Detail by Category
September 1, 2025 through September 30, 2025*

<i>Expense Category</i>	<i>Sum of Expenses</i>
Airfare	\$62,572.21
Lodging	\$28,304.10
Meals	\$4,690.81
Miscellaneous	\$1,667.50
Transportation	\$9,383.42
	<i>Total</i>
	<u><u>\$106,618.04</u></u>

EXHIBIT F
Expense Detail by Professional

Exhibit F

Marelli Automotive Lighting USA, LLC
Expense Detail by Category
September 1, 2025 through September 30, 2025

Airfare

Professional/Service	Date	Expense	Expense Description
Cook, Jacob	7/26/2025	\$218.49	Coach airfare one-way ORD to DTW
Cook, Jacob	7/31/2025	\$243.48	Coach airfare one-way DTW to ORD
Cook, Jacob	8/7/2025	\$361.48	Coach airfare one-way ORD to DTW
Cook, Jacob	8/11/2025	\$258.49	Coach airfare one-way DTW to ORD
Cook, Jacob	8/14/2025	\$283.48	Coach airfare one-way ORD to DTW
Pacheco, Santiago	8/17/2025	\$575.01	Coach airfare roundtrip from Mexico City to Aguascalientes
Cook, Jacob	8/18/2025	\$218.49	Coach airfare one-way DTW to ORD
Cook, Jacob	8/19/2025	\$218.49	Coach airfare one-way DTW to ORD
Cook, Jacob	8/21/2025	\$598.49	Coach airfare one-way MDW to DTW
Postolos, Lucas	8/26/2025	\$451.97	Coach airfare roundtrip ORD to IAH
Grossi, Nick	8/29/2025	\$6,085.87	Coach airfare roundtrip Chicago to Milan
Simion, Tony	8/30/2025	\$4,336.40	Coach airfare oneway DTW to LIN
Shiffman, David	9/2/2025	\$297.72	Coach airfare one-way EWR to ORD
Weiland, Brad	9/2/2025	\$4,153.30	Airfare oneway coach from Chicago to Milan
Jain, Manasvi	9/3/2025	\$218.49	Coach Airfare oneway ORD to DTW
Dvorak, Michael	9/4/2025	\$4,769.51	Coach airfare roundtrip Chicago to Milan
Weiland, Brad	9/4/2025	\$3,563.11	Airfare oneway coach from Milan to Chicago
Shiffman, David	9/5/2025	\$434.52	Coach airfare one-way ORD to PHL
Simion, Tony	9/6/2025	\$3,824.89	Coach airfare oneway LHR to DTW
Postolos, Lucas	9/8/2025	\$320.35	Coach airfare one-way LAX to ORD
Cook, Jacob	9/9/2025	\$776.97	Coach airfare roundtrip DTW to ORD
Postolos, Lucas	9/11/2025	\$293.48	Coach airfare one-way ORD to IAH
Grossi, Nick	9/12/2025	\$3,956.00	Coach airfare roundtrip ORD to LHR
Turner, Cari	9/13/2025	\$2,856.00	Coach airfare roundtrip Dallas to/from Milan
Shiffman, David	9/14/2025	\$3,147.81	Coach airfare roundtrip EWR to MXP
Waismann, Heitor	9/14/2025	\$4,063.51	Coach airfare roundtrip CHI to MXP
Webber, Dan	9/14/2025	\$3,450.00	Airfare oneway coach ORD to MXP
Webber, Dan	9/18/2025	\$3,450.00	Airfare oneway coach MXP to ORD

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Marelli Automotive Lighting USA, LLC
Expense Detail by Category
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Airfare

Professional/Service	Date	Expense	Expense Description
Waismann, Heitor	9/19/2025	\$1,638.00	Coach airfare one-way from MXP to CHI
Simion, Tony	9/21/2025	\$579.30	Coach airfare oneway LIN to LHR
Webber, Dan	9/21/2025	\$2,775.00	Airfare oneway coach ORD to LHR
Webber, Dan	9/24/2025	\$4,154.11	Airfare oneway coach LHR to ORD
Expense Category Total		\$62,572.21	

Lodging

Professional/Service	Date	Expense	Expense Description
Zehetmair, Stefan	6/23/2025	\$915.28	Hotel in Milan - 4 Nights (6/23-6/26)
Liu, Daniel	7/27/2025	\$1,544.62	Hotel in Dalian - 11 Nights (7/27 - 8/8)
Cook, Jacob	7/28/2025	\$819.11	Hotel in Chicago - 3 Nights (7/28 - 7/30)
Cook, Jacob	8/4/2025	\$975.00	Hotel in Chicago - 3 Nights (8/4 - 8/7)
Cook, Jacob	8/11/2025	\$975.00	Hotel in Chicago - 3 Nights (8/11 - 8/13)
Pacheco, Santiago	8/17/2025	\$297.40	Hotel in Aguascalientes - 4 nights (8/17- 8/20)
Cook, Jacob	8/18/2025	\$975.00	Hotel in Chicago - 3 Nights (8/18 - 8/20)
Postolos, Lucas	8/26/2025	\$645.00	Hotel in Chicago - 2 Nights (8/26 - 8/27)
Jain, Manasvi	9/1/2025	\$803.04	Hotel in Chicago - 3 Nights (9/1 - 9/3)
Kordupel, Lewis	9/2/2025	\$525.96	Hotel in Chicago - 2 Nights (9/2 - 9/3)
Shiffman, David	9/2/2025	\$733.62	Hotel in Chicago - 3 Nights (9/2-9/4)
Dvorak, Michael	9/3/2025	\$311.34	Hotel in Milan - Night of 9/3
Weiland, Brad	9/4/2025	\$501.41	Hotel in Milan - Night of 9/4
Postolos, Lucas	9/8/2025	\$975.00	Hotel in Chicago - 3 Nights (9/8 - 9/10)
Simion, Tony	9/14/2025	\$2,625.00	Hotel in Milan - 5 Nights (9/14 - 9/18)
Turner, Cari	9/14/2025	\$2,625.00	Hotel in Milan - 5 Nights (9/14 - 9/18)
Grossi, Nick	9/15/2025	\$2,100.00	Hotel in Milan - 4 Nights (9/15 - 9/18)
Shiffman, David	9/15/2025	\$2,082.32	Hotel in Milan - 4 Nights (9/15 - 9/18)
Waismann, Heitor	9/15/2025	\$2,100.00	Hotel in Milan - 4 Nights (9/15-9/18)

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Lodging

Professional/Service	Date	Expense	Expense Description
Webber, Dan	9/15/2025	\$1,575.00	Hotel in Milan - 3 Nights (9/15 - 9/17)
Simion, Tony	9/19/2025	\$2,625.00	Hotel in London - 5 Nights (9/19 - 9/24)
Turner, Cari	9/19/2025	\$525.00	Hotel in London due to flight delay - Night of 9/19
Webber, Dan	9/22/2025	\$1,050.00	Hotel in London - 2 Nights (9/22 - 9/23)
Expense Category Total		\$28,304.10	

Meals

Professional/Service	Date	Expense	Expense Description
Zehetmair, Stefan	6/23/2025	\$39.83	Out of town dinner in Milan
Zehetmair, Stefan	6/24/2025	\$1.63	Out of town breakfast in Milan
Zehetmair, Stefan	6/25/2025	\$10.88	Out of town breakfast in Milan
Zehetmair, Stefan	6/26/2025	\$13.99	Out of town breakfast in Milan
Zehetmair, Stefan	6/26/2025	\$30.44	Out of town dinner in Milan
Zehetmair, Stefan	6/27/2025	\$3.62	Out of town breakfast in Milan
Cook, Jacob	7/9/2025	\$30.00	Out of town breakfast in Chicago
Cook, Jacob	7/28/2025	\$17.48	Out of town dinner in Chicago
Liu, Daniel	7/28/2025	\$33.70	Out of town dinner in Dalian
Liu, Daniel	7/29/2025	\$10.67	Out of town dinner in Dalian
Liu, Daniel	7/30/2025	\$15.73	Out of town dinner in Dalian
Cook, Jacob	7/31/2025	\$30.00	Out of town breakfast in Chicago
Liu, Daniel	7/31/2025	\$13.62	Out of town dinner in Dalian
Cook, Jacob	8/4/2025	\$24.15	Out of town dinner in Chicago
Cook, Jacob	8/5/2025	\$30.00	Out of town breakfast in Chicago
Cook, Jacob	8/6/2025	\$65.00	Out of town dinner in Chicago
Cook, Jacob	8/6/2025	\$25.00	Out of town breakfast in Chicago
Cook, Jacob	8/7/2025	\$22.76	Out of town dinner in Chicago
Liu, Daniel	8/7/2025	\$15.45	Out of town dinner in Dalian

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Marelli Automotive Lighting USA, LLC
Expense Detail by Category
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Meals

Professional/Service	Date	Expense	Expense Description
Liu, Daniel	8/8/2025	\$14.74	Out of town dinner in Dalian
Liu, Daniel	8/8/2025	\$44.08	Out of town dinner in Dalian
Liu, Daniel	8/9/2025	\$12.92	Out of town dinner in Dalian
Cook, Jacob	8/11/2025	\$25.59	Out of town dinner in Chicago
Cook, Jacob	8/12/2025	\$65.00	Out of town dinner in Chicago
Cook, Jacob	8/12/2025	\$30.00	Out of town breakfast in Chicago
Cook, Jacob	8/13/2025	\$65.00	Out of town dinner in Chicago
Cook, Jacob	8/13/2025	\$12.06	Out of town dinner in Chicago
Cook, Jacob	8/14/2025	\$20.77	Out of town dinner in Chicago
Pacheco, Santiago	8/17/2025	\$20.75	Out of town dinner in Aguascalientes
Pacheco, Santiago	8/17/2025	\$29.83	Out of town dinner in Aguascalientes
Cook, Jacob	8/18/2025	\$18.33	Out of town dinner in Chicago
Pacheco, Santiago	8/18/2025	\$29.83	Out of town dinner in Aguascalientes
Cook, Jacob	8/19/2025	\$44.19	Out of town dinner in Chicago
Cook, Jacob	8/19/2025	\$64.43	Out of town dinner in Chicago
Pacheco, Santiago	8/19/2025	\$29.83	Out of town dinner in Aguascalientes
Cook, Jacob	8/20/2025	\$30.00	Out of town breakfast in Chicago
Cook, Jacob	8/20/2025	\$585.00	Out of town dinner in Chicago with J. Cook, A. Athreya, G. Schmelter, I. Fuetter, J. Warren, M. Hill, N. Caruso, R. Draude and S. Korol (all A&M)
Pacheco, Santiago	8/20/2025	\$29.83	Out of town dinner in Aguascalientes
Cook, Jacob	8/21/2025	\$5.65	Out of town breakfast in Chicago
Postolos, Lucas	8/27/2025	\$48.34	Out of town dinner in Chicago
Postolos, Lucas	8/27/2025	\$24.99	Out of town breakfast in Chicago
Postolos, Lucas	8/28/2025	\$65.00	Out of town dinner in Chicago
Jain, Manasvi	9/1/2025	\$33.11	Out of town dinner in Chicago
Jain, Manasvi	9/2/2025	\$38.35	Out of town dinner in Chicago
Shiffman, David	9/2/2025	\$65.00	Out of town dinner in Chicago
Jain, Manasvi	9/3/2025	\$39.35	Out of town dinner in Chicago

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Marelli Automotive Lighting USA, LLC
Expense Detail by Category
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Meals

Professional/Service	Date	Expense	Expense Description
Shiffman, David	9/3/2025	\$65.00	Out of town dinner in Chicago
Weiland, Brad	9/3/2025	\$4.85	Out of town breakfast in Milan
Jain, Manasvi	9/4/2025	\$16.76	Out of town dinner in Chicago
Shiffman, David	9/4/2025	\$65.08	Out of town dinner in Chicago
Postolos, Lucas	9/8/2025	\$24.99	Out of town breakfast in Chicago
Postolos, Lucas	9/8/2025	\$64.14	Out of town dinner in Chicago
Postolos, Lucas	9/9/2025	\$19.00	Out of town breakfast in Chicago
Postolos, Lucas	9/10/2025	\$19.38	Out of town breakfast in Chicago
Postolos, Lucas	9/11/2025	\$24.70	Out of town breakfast in Chicago
Postolos, Lucas	9/11/2025	\$58.25	Out of town dinner in Chicago
Turner, Cari	9/14/2025	\$70.00	Out of town dinner in Milan
Webber, Dan	9/14/2025	\$17.34	Out of town dinner in Milan
Shiffman, David	9/15/2025	\$4.69	Out of town breakfast in Milan
Webber, Dan	9/15/2025	\$560.00	Out of town dinner in Milan with D. Webber, D. Shiffman, H. Waismann, N. Grossi, T. Simion (all A&M); N. Howard, M. Young, E. Swager (all K&E)
Grossi, Nick	9/16/2025	\$23.10	Out of town breakfast in Milan
Shiffman, David	9/16/2025	\$17.68	Out of town breakfast in Milan
Turner, Cari	9/16/2025	\$11.79	Out of town breakfast in Milan
Turner, Cari	9/16/2025	\$70.00	Out of town dinner in Milan
Webber, Dan	9/16/2025	\$11.82	Out of town breakfast in Milan
Grossi, Nick	9/17/2025	\$24.02	Out of town breakfast in Milan
Turner, Cari	9/17/2025	\$70.00	Out of town dinner in Milan
Webber, Dan	9/17/2025	\$630.00	Out of town dinner in Milan with D. Webber, D. Shiffman, H. Waismann, N. Grossi, T. Simion, S. Loop (all A&M); N. Howard, M. Young, E. Swager (all K&E)
Webber, Dan	9/17/2025	\$11.82	Out of town breakfast in Milan
Simion, Tony	9/18/2025	\$17.36	Out of town dinner in Milan
Turner, Cari	9/18/2025	\$70.00	Out of town dinner in Milan
Turner, Cari	9/18/2025	\$24.80	Out of town breakfast in Milan

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Marelli Automotive Lighting USA, LLC
Expense Detail by Category
September 1, 2025 through September 30, 2025

Meals

Professional/Service	Date	Expense	Expense Description
Waismann, Heitor	9/18/2025	\$490.00	Out of town dinner in Milan with D. Shiffman, H. Waismann, N. Grossi, S. Loop (all A&M); M. Young, N. Howard, E. Swager (all K&E)
Shiffman, David	9/19/2025	\$11.55	Out of town breakfast in Milan
Simion, Tony	9/19/2025	\$55.93	Out of town dinner in London
Turner, Cari	9/19/2025	\$70.00	Out of town dinner in London
Waismann, Heitor	9/19/2025	\$21.33	Out of town breakfast in Milan
Simion, Tony	9/20/2025	\$12.64	Out of town breakfast in London
Simion, Tony	9/20/2025	\$70.00	Out of town dinner in London
Turner, Cari	9/20/2025	\$24.73	Out of town breakfast in London
Webber, Dan	9/21/2025	\$12.14	Out of town dinner in London
Expense Category Total		\$4,690.81	

Miscellaneous

Professional/Service	Date	Expense	Expense Description
Simion, Tony	7/31/2025	\$290.00	Insight Research Center – Automotive Comparables Analysis
Simion, Tony	8/28/2025	\$942.50	Insight Research Center – Payment Term Benchmarking
Simion, Tony	9/30/2025	\$435.00	Insight Research Center – Raw Material Providers Term Benchmarking
Expense Category Total		\$1,667.50	

Transportation

Professional/Service	Date	Expense	Expense Description
Salviano, Rodrigo	6/11/2025	\$28.81	Taxi from home to plant
Salviano, Rodrigo	6/11/2025	\$6.41	Taxi from A&M Brazil office to home
Salviano, Rodrigo	6/11/2025	\$22.32	Taxi from plant to A&M Brazil office
Cook, Jacob	7/28/2025	\$75.54	Taxi from home to DTW
Liu, Daniel	7/28/2025	\$4.82	Taxi from hotel to client office in Dalian

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Transportation

Professional/Service	Date	Expense	Expense Description
Liu, Daniel	7/28/2025	\$2.85	Taxi from client office in Dalian to hotel
Cook, Jacob	7/29/2025	\$31.33	Taxi from hotel to office
Cook, Jacob	7/29/2025	\$35.93	Taxi from office to hotel
Cook, Jacob	7/30/2025	\$35.03	Taxi from office to hotel
Cook, Jacob	7/30/2025	\$31.13	Taxi from dinner to hotel
Cook, Jacob	7/30/2025	\$36.39	Taxi from hotel to office
Cook, Jacob	7/30/2025	\$26.91	Taxi from hotel to office
Cook, Jacob	7/31/2025	\$27.80	Taxi from hotel to office
Cook, Jacob	7/31/2025	\$66.54	Taxi from office to MDW
Cook, Jacob	7/31/2025	\$89.04	Taxi from DTW to home
Postolos, Lucas	7/31/2025	\$18.37	Taxi from hotel to A&M Chicago office
Cook, Jacob	8/4/2025	\$68.87	Taxi from home to DTW
Cook, Jacob	8/4/2025	\$10.00	Taxi from home to DTW
Cook, Jacob	8/4/2025	\$56.00	Taxi from ORD to Hotel
Liu, Daniel	8/4/2025	\$4.61	Taxi from client office in Dalian to hotel
Liu, Daniel	8/4/2025	\$2.36	Taxi from client office in Dalian to hotel
Cook, Jacob	8/5/2025	\$27.61	Taxi from dinner to hotel
Cook, Jacob	8/5/2025	\$29.48	Taxi from office to hotel
Cook, Jacob	8/6/2025	\$28.41	Taxi from office to hotel
Cook, Jacob	8/6/2025	\$28.08	Taxi from hotel to office
Cook, Jacob	8/7/2025	\$27.83	Taxi from hotel to office
Cook, Jacob	8/7/2025	\$87.60	Taxi from office to ORD
Cook, Jacob	8/7/2025	\$91.47	Taxi from DTW to home
Liu, Daniel	8/9/2025	\$55.44	Taxi from airport to home
Cook, Jacob	8/11/2025	\$56.10	Taxi from ORD to Hotel
Cook, Jacob	8/11/2025	\$69.05	Taxi from home to DTW
Cook, Jacob	8/12/2025	\$33.63	Taxi from hotel to office
Cook, Jacob	8/12/2025	\$33.78	Taxi from office to hotel

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Expense Detail by Category
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Transportation

Professional/Service	Date	Expense	Expense Description
Cook, Jacob	8/13/2025	\$26.22	Taxi from hotel to office
Cook, Jacob	8/13/2025	\$5.00	Taxi from hotel to office
Cook, Jacob	8/13/2025	\$32.44	Taxi from dinner to hotel
Cook, Jacob	8/14/2025	\$92.19	Taxi from DTW to home
Cook, Jacob	8/14/2025	\$32.95	Taxi from hotel to office
Cook, Jacob	8/14/2025	\$91.84	Taxi from office to ORD
Pacheco, Santiago	8/17/2025	\$22.46	Taxi from home to airport
Pacheco, Santiago	8/17/2025	\$16.81	Taxi from home to airport
Cook, Jacob	8/18/2025	\$70.85	Taxi from home to DTW
Pacheco, Santiago	8/18/2025	\$4.32	Taxi from hotel to client site
Turner, Cari	8/18/2025	\$108.12	Taxi DFW to home for Marelli flight cancelled
Turner, Cari	8/18/2025	\$90.00	Taxi home to DFW for Marelli flight cancelled
Cook, Jacob	8/19/2025	\$29.22	Taxi from office to hotel
Cook, Jacob	8/19/2025	\$29.64	Taxi from hotel to office
Pacheco, Santiago	8/19/2025	\$3.86	Taxi from hotel to client site
Cook, Jacob	8/20/2025	\$5.00	Taxi from hotel to office
Cook, Jacob	8/20/2025	\$23.40	Taxi from hotel to office
Cook, Jacob	8/20/2025	\$46.45	Taxi from office to hotel
Cook, Jacob	8/21/2025	\$110.06	Taxi from office to MDW
Cook, Jacob	8/21/2025	\$109.52	Taxi from DTW to home
Cook, Jacob	8/21/2025	\$29.35	Taxi from hotel to office
Pacheco, Santiago	8/21/2025	\$17.84	Taxi from home to airport
Postolos, Lucas	8/26/2025	\$61.56	Taxi from ORD to AM Chicago office
Postolos, Lucas	8/26/2025	\$73.23	Taxi from home to IAH
Postolos, Lucas	8/26/2025	\$21.39	Taxi from AM Chicago office to hotel
Postolos, Lucas	8/27/2025	\$29.01	Taxi from hotel to AM Chicago office
Postolos, Lucas	8/28/2025	\$90.04	Taxi from IAH to home
Postolos, Lucas	8/28/2025	\$28.02	Taxi from hotel to AM Chicago office

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Transportation

Professional/Service	Date	Expense	Expense Description
Postolos, Lucas	8/28/2025	\$125.83	Taxi from A&M Chicago office to ORD
Dvorak, Michael	9/2/2025	\$88.00	Taxi from home to ORD
Kordupel, Lewis	9/2/2025	\$13.95	Taxi from Hotel to Chicago A&M office
Shiffman, David	9/2/2025	\$28.44	Taxi from Chicago A&M office to hotel
Shiffman, David	9/2/2025	\$104.67	Taxi from home to airport
Shiffman, David	9/2/2025	\$137.99	Taxi from ORD to Chicago AM office
Weiland, Brad	9/2/2025	\$51.83	Taxi from home to ORD airport
Dvorak, Michael	9/3/2025	\$94.33	Taxi from hotel to office.
Kordupel, Lewis	9/3/2025	\$16.89	Taxi from Chicago A&M office to Hotel
Kordupel, Lewis	9/3/2025	\$13.92	Taxi from Hotel to Chicago A&M office
Shiffman, David	9/3/2025	\$25.48	Taxi from A&M Chicago office to hotel
Shiffman, David	9/3/2025	\$26.22	Taxi from hotel to Chicago A&M office
Weiland, Brad	9/3/2025	\$89.86	Taxi from hotel to client office in Milan
Weiland, Brad	9/3/2025	\$132.67	Taxi from Milan Malpensa to office
Dvorak, Michael	9/4/2025	\$169.08	Taxi from dinner to hotel
Dvorak, Michael	9/4/2025	\$50.40	Taxi from ORD to home
Jain, Manasvi	9/4/2025	\$96.66	Taxi from office to ORD
Jain, Manasvi	9/4/2025	\$57.93	Taxi from DTW from home
Kordupel, Lewis	9/4/2025	\$203.00	Personal Car Mileage: Round trip to chicago for Marelli
Kordupel, Lewis	9/4/2025	\$150.00	Parking: 2 night parking expense while in Chicago for Marelli
Kordupel, Lewis	9/4/2025	\$26.00	Parking while in Chicago for Marelli
Shiffman, David	9/4/2025	\$165.62	Taxi from hotel to Chicago A&M office
Weiland, Brad	9/4/2025	\$44.40	Taxi from ORD airport to home
Weiland, Brad	9/4/2025	\$29.15	Taxi from hotel to Milan Linate
Shiffman, David	9/5/2025	\$191.35	Taxi from airport to home
Shiffman, David	9/5/2025	\$16.97	Taxi from hotel to ORD airport
Postolos, Lucas	9/8/2025	\$80.00	Taxi from hotel to LAX
Postolos, Lucas	9/8/2025	\$103.51	Taxi from ORD to hotel

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Marelli Automotive Lighting USA, LLC
Expense Detail by Category
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Transportation

Professional/Service	Date	Expense	Expense Description
Postolos, Lucas	9/9/2025	\$40.84	Taxi from hotel to AM Chicago office
Postolos, Lucas	9/9/2025	\$18.90	Taxi from AM Chicago office to hotel
Postolos, Lucas	9/10/2025	\$42.25	Taxi from hotel to AM Chicago office
Postolos, Lucas	9/10/2025	\$22.00	Taxi from AM Chicago office to hotel
Postolos, Lucas	9/11/2025	\$96.58	Taxi from A&M Chicago office to ORD
Postolos, Lucas	9/11/2025	\$31.64	Taxi from hotel to AM Chicago office
Postolos, Lucas	9/11/2025	\$94.94	Taxi from IAH to home
Simion, Tony	9/13/2025	\$168.00	Taxi from Home to DTW
Grossi, Nick	9/14/2025	\$106.76	Taxi from Home to ORD
Shiffman, David	9/14/2025	\$40.92	Taxi from home to EWR airport
Simion, Tony	9/14/2025	\$70.14	Taxi from LIN to Hotel in Milan Italy
Turner, Cari	9/14/2025	\$155.11	Taxi: Taxi MXP to hotel for Marelli
Waismann, Heitor	9/14/2025	\$75.91	Taxi from home to Chicago airport
Webber, Dan	9/14/2025	\$115.00	Taxi from Home to ORD
Grossi, Nick	9/15/2025	\$286.82	Taxi from Milan airport to Milan office for N. Grossi, D. Webber & H. Waismann (all A&M)
Shiffman, David	9/15/2025	\$42.72	Taxi from Milan airport to hotel
Webber, Dan	9/18/2025	\$287.50	Taxi from ORD to to A&M Chicago Office
Webber, Dan	9/18/2025	\$226.52	Taxi from Client office in Milan to MXP
Grossi, Nick	9/19/2025	\$152.68	Taxi from ORD to Home
Shiffman, David	9/19/2025	\$175.92	Taxi from hotel to Milan airport
Shiffman, David	9/19/2025	\$92.13	Taxi from EWR airport to home
Simion, Tony	9/19/2025	\$45.96	Taxi from Client Office in Milan Italy to LIN Airport
Simion, Tony	9/19/2025	\$142.23	Taxi from LHR to London Hotel
Turner, Cari	9/19/2025	\$133.04	Taxi from LHR to hotel
Turner, Cari	9/19/2025	\$42.72	Taxi from hotel to LIN Milan Airport
Waismann, Heitor	9/19/2025	\$87.48	Taxi from Chicago airport to home
Waismann, Heitor	9/19/2025	\$186.22	Taxi from hotel to Milan airport

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Marelli Automotive Lighting USA, LLC
Expense Detail by Category
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Transportation

Professional/Service	Date	Expense	Expense Description
Turner, Cari	9/20/2025	\$180.00	Taxi home to DFW and DFW to home for Marelli
Turner, Cari	9/20/2025	\$135.85	Taxi from hotel to LHR
Grossi, Nick	9/21/2025	\$124.57	Taxi from Home to ORD
Webber, Dan	9/21/2025	\$120.00	Taxi from Home to ORD
Grossi, Nick	9/22/2025	\$198.72	Taxi from LHR to PJT
Webber, Dan	9/22/2025	\$134.88	Taxi from LHR to Client Meeting
Simion, Tony	9/24/2025	\$168.00	Taxi from DTW to Home
Simion, Tony	9/24/2025	\$154.10	Taxi from Hotel to LHR
Webber, Dan	9/24/2025	\$181.89	Taxi from Client Meeting to LHR
Webber, Dan	9/24/2025	\$120.00	Taxi from ORD to Home
Expense Category Total		\$9,383.42	
<i>Grand Total</i>		<u><u>\$106,618.04</u></u>	