

**IN THE UNITED STATES BANKRUPTCY COURT
FOR THE DISTRICT OF DELAWARE**

In re:	)	
	)	Chapter 11
	)	
MARELLI AUTOMOTIVE LIGHTING USA LLC,	)	Case No. 25-11034 (CTG)
<i>et al.</i> , ¹	)	
Debtors.	)	(Jointly Administered)
	)	
	)	Obj Deadline: November 17, 2025 at 4:00 p.m. (ET)

**SUMMARY COVER SHEET TO COMBINED
FIRST MONTHLY AND FIRST INTERIM FEE APPLICATION
OF PWC ADVISORY LLC AS ADVISORY SERVICES PROVIDER TO THE
DEBTORS FOR COMPENSATION AND REIMBURSEMENT OF EXPENSES
FOR THE PERIOD FROM JUNE 11, 2025 THROUGH SEPTEMBER 30, 2025**

<u>Name of Applicant:</u>	PwC Advisory LLC
<u>Authorized to Provide Professional Services to:</u>	Debtors and Debtors in Possession
<u>Date of Retention:</u>	August 6, 2025, effective as of June 11, 2025
<u>Period for Which Compensation and Reimbursement Are Requested:</u>	June 11, 2025 through September 30, 2025 ²
<u>Total Amount of Compensation Sought as Actual, Reasonable and Necessary:</u>	JPY 61,000,000 ³
<u>Amount of Expense Reimbursement Requested:</u>	\$0.00
This is a(n): monthly <u> x </u> interim <u> x </u> final application <u> </u>	

¹ A complete list of each of the Debtors in these chapter 11 cases may be obtained on the website of the Debtors' claims and noticing agent at <https://www.veritaglobal.net/Marelli>. The location of Marelli Automotive Lighting USA LLC's principal place of business and the Debtors' service address in these chapter 11 cases is 26555 Northwestern Highway, Southfield, Michigan 48033.

² PwC Advisory LLC reserves the right to include any fees and expenses in the period indicated above in future application(s) if it is not included herein.

³ JPY 61,000,000 is equal to approximately USD 398,897 using the prevailing exchange rate on October 27, 2025 (in Japan).



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SUMMARY OF PREVIOUSLY FILED MONTHLY FEE APPLICATIONS:

This is PwC Advisory LLC's first monthly fee application in these cases.

SUMMARY OF PREVIOUSLY FILED INTERIM FEE APPLICATIONS

This is PwC Advisory LLC's first interim fee application in these cases.

SUMMARY OF FEES
For the Period from June 11, 2025 through September 30, 2025

Summary of Hours by Billing Category and Project Category⁴

Billing Category and Project Category	Hours	Total Compensation
Fixed Fee Services		
Restructuring Advisory Services		
Lender Q&A	114.5	
Lender comm.(Tel)	65.5	
Lender comm.(mtg)	88.0	
Client/advisor comm.	103.0	
Internal Project Management and Documentation	433.5	
External Documentation and Correspondence Management	213.0	
Others	53.0	
Total-Hours and Compensation Sought	1,070.5	JPY 61,000,000

Summary of Hours by Professional and Billing Category

Billing Category and Professional	Position	Hours
Fixed Fee Services		
Restructuring Advisory Services		
Soichiro Oku	Director	52.0
Akira Nomoto	Partner	55.5
Shuhei Inoue	Director	60.5
Takuya Machida	Manager	23.5
Soon Park	Manager	290.0
Shiori Taniguchi	Associate	415.5
Kehan Zhang	Associate	136.5
Sakura Hotta	Associate	19.0
Nao Tanaka	Associate	18.0
Total Hours		1,070.5

⁴ As more fully set forth in the retention application [Docket No. 268], PwC Advisory LLC agreed to be paid Fixed Fees in the amount of JPY 30,000,000 monthly for June 2025, JPY 22,000,000 monthly for the period from July 2025 to August 2025, and JPY 17,000,000 for September 2025. The Fixed Fee of JPY 30,000,000 for June 2025 was paid prior to the Petition Date.

Summary of Expenses by Category:

None requested during this application period.

**IN THE UNITED STATES BANKRUPTCY COURT
FOR THE DISTRICT OF DELAWARE**

In re:

MARELLI AUTOMOTIVE LIGHTING USA LLC,
et al.,¹

Debtors.

Chapter 11

Case No. 25-11034 (CTG)

(Jointly Administered)

Obj Deadline: November 17, 2025 at 4:00 p.m. (ET)

**COMBINED FIRST MONTHLY
AND FIRST INTERIM FEE APPLICATION OF
PWC ADVISORY LLC AS ADVISORY SERVICES PROVIDER TO THE
DEBTORS FOR COMPENSATION AND REIMBURSEMENT OF EXPENSES
FOR THE PERIOD FROM JUNE 11, 2025 THROUGH SEPTEMBER 30, 2025**

PwC Advisory LLC (“PwC LLC”), as advisory services provider to the debtors and debtors in possession (collectively, the “Debtors”) in the above-captioned chapter 11 cases, hereby submits its combined first monthly and first interim fee application (this “Application”), pursuant to sections 330(a) and 331 of title 11 of the United States Code, 11 U.S.C. §§ 101-1532 (as amended, the “Bankruptcy Code”), rule 2016 of the Federal Rules of Bankruptcy Procedure (the “Bankruptcy Rules”), rule 2016-2 of the Local Rules of Bankruptcy Practice and Procedure of the United States Bankruptcy Court for the District of Delaware (the “Local Rules”), the *U.S. Trustee Guidelines for Reviewing Applications for Compensation and Reimbursement of Expenses Filed under 11 U.S.C. § 330* (the “Guidelines”) and this Court’s *Order (I) Establishing Procedures for Interim Compensation and Reimbursement of Expenses for Retained Professionals and (II) Granting Related Relief* [Docket No. 477] (the “Interim Compensation Procedures Order”),

1 A complete list of each of the Debtors in these chapter 11 cases may be obtained on the website of the Debtors' claims and noticing agent at <https://www.veritaglobal.net/Marelli>. The location of Marelli Automotive Lighting USA LLC's principal place of business and the Debtors' service address in these chapter 11 cases is 26555 Northwestern Highway, Southfield, Michigan 48033.

entered August 5, 2025, requesting the entry of an order granting interim allowance and payment, to the extent not previously paid, in the amount of JPY 61,000,000², which is equal to the total compensation (including any holdbacks) earned by PwC LLC for its services to the Debtors during the period from June 11, 2025 through and including September 30, 2025 (the “Application Period”).³ In support of this Application, PwC LLC respectfully represents as follows:

JURISDICTION AND VENUE

1. The United States Bankruptcy Court for the District of Delaware (the “Court”) has jurisdiction over this matter pursuant to 28 U.S.C. § 1334 and the *Amended Standing Order of Reference* from the United States District Court for the District of Delaware, dated February 29, 2012. This matter is a core proceeding within the meaning of 28 U.S.C. § 157(b)(2). Venue is proper in this district pursuant to 28 U.S.C. §§ 1408 and 1409.

2. The statutory and other bases for the relief requested herein are sections 330 and 331 of the Bankruptcy Code, Bankruptcy Rule 2016, Local Rule 2016-2, the Guidelines, and the Interim Compensation Procedures Order.

BACKGROUND

3. On June 11, 2025 (the “Petition Date”), each of the Debtors filed a voluntary petition for relief under chapter 11 of the Bankruptcy Code. The Debtors are operating their businesses and managing their property as debtors in possession pursuant to sections 1107(a) and 1108 of the Bankruptcy Code.

² JPY 61,000,000 is equal to approximately USD 398,897 using the prevailing exchange rate on October 27, 2025 (in Japan).

³ PwC LLC does not request any expense reimbursement during the Application Period.

4. On June 25, 2025, the United States Trustee for the District of Delaware appointed an official committee of unsecured creditors [Docket No. 184]. No request for the appointment of a trustee or examiner has been made in these chapter 11 cases.

5. On August 5, 2025, the Court entered the Interim Compensation Procedures Order [Docket No. 477]. The Interim Compensation Procedures Order provides, among other things, that each retained professional shall be entitled, on or after the fifth (5th) day of each calendar month for which compensation and/or expense reimbursement is sought, to file and serve a monthly fee statement for interim allowance of compensation for services rendered and reimbursement of expenses incurred during the preceding month (each a “Monthly Fee Application”). Parties shall have twenty-one (21) days after service of a Monthly Fee Application to file an objection to the compensation or expenses that are the subject thereof (the “Objection Deadline”). Upon the expiration of the Objection Deadline, the applicant may file a certificate of no objection (a “CNO”) with the Court with respect to the unopposed portion of the fees and/or expenses requested in the applicable Monthly Fee Application. After the filing of a CNO, the Debtors are authorized to and shall promptly pay the applicant an amount equal to 80% of the fees and 100% of the expenses requested in the applicable Monthly Fee Application not subject to an objection.

6. Further, pursuant to the Interim Compensation Procedures Order, beginning with the period ending on September 30, 2025, and at three-month intervals thereafter, certain professionals may file and serve an interim fee application for compensation and reimbursement of expenses sought in the Monthly Fee Applications served during such period (each an “Interim Fee Application”). The Court, in its discretion, may approve an uncontested Interim Fee Application without the need for a hearing upon the filing of a CNO. Upon allowance by the Court

of an Interim Fee Application, the Debtors are authorized to promptly pay all allowed fees and expenses not previously paid.

7. Additional information regarding the Debtors' organizational structure, business operations, historical revenues and liabilities, and a description of the events precipitating the filing of the Chapter 11 Cases, is set forth in the *Declaration of David Slump, Chief Executive Officer of Marelli Automotive Lighting USA, LLC, in Support of First Day Motions*, [Docket No. 20] (the "Slump Declaration") and the *Declaration of Tony Simion, Managing Director of Alvarez & Marsal North America, LLC, in Support of First Day Motions* [Docket No. 19] (the "Simion Declaration," and together with the Slump Declaration, the "First Day Declarations").

RETENTION AND EMPLOYMENT OF PWC LLC

8. On July 11, 2025, the Debtors filed the *Application of Debtors for Entry of an Order (I) Authorizing the Retention and Employment of PwC Advisory LLC Effective as of June 11, 2025 and (II) Granting Related Relief* [Docket No. 268] and on August 5, 2025, the Debtors filed the *Supplemental Declaration of Akira Nomoto in Support of Application of Debtors for Entry of an Order (I) Authorizing the Retention and Employment of PwC Advisory LLC Effective as of June 11, 2025 and (II) Granting Related Relief* [Docket No. 476] (together, the "PwC LLC Retention Application").⁴

9. On August 6, 2025, the Court entered the *Order (I) Authorizing the Retention and Employment of PwC Advisory LLC Effective as of June 11, 2025 and (II) Granting Related Relief* [Docket No. 486] (as amended, the "PwC LLC Retention Order"), approving the PwC LLC

⁴ Capitalized terms used in this Application but not otherwise defined herein shall have the meanings ascribed to such terms in the PwC LLC Retention Application.

Retention Application and authorizing the retention and employment of PwC LLC effective as of June 11, 2025, pursuant to the terms of the Engagement Letter.

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RELIEF REQUESTED

10. By this Application, and in accordance with the Interim Compensation Procedures Order, PwC LLC requests the entry of an order granting interim allowance and payment, to the extent not previously paid, in the amount of JPY 61,000,000, which is equal to the total compensation (including any holdbacks) earned by PwC LLC for its services to the Debtors during the Application Period.

SUMMARY OF SERVICES RENDERED BY PWC LLC

11. The services rendered by PwC LLC during the Application Period are categorized as set forth in **Exhibit A** and in the summary cover sheet submitted with this Application. The professionals who provided services to the Debtors during the Application Period are also identified, by billing category, in **Exhibit B** and in the summary cover sheet submitted with this Application. Attached hereto as **Exhibit C** are detailed statements of the time expended by PwC LLC during the Application Period. PwC LLC professionals expended a total of 1,070.5 hours in connection with these chapter 11 cases during the Application Period. All services for which PwC LLC is requesting compensation were performed for or on behalf of the Debtors.

12. The following is an overview of the services that PwC LLC rendered as advisory services provider to the Debtors during the Application Period:

Restructuring Advisory Services. Hours: 1,070.5, Fees: JPY 61,000,000

(a) Lender Q&A. Hours: 114.5

During the Application Period, PwC LLC professionals provided the following services to the Debtors: Coordinated and managed queries from lenders. This required robust interaction with lenders and advisors to address inquiries on proposals, Restructuring Support Agreement terms, cash flow forecasts, and DIP budget intricacies. Facilitated document support and Q&A sessions, ensuring seamless communication and informed lender engagement. Collaborated with legal counsel to navigate Bankruptcy Code concepts and manage

reporting activities for lenders to maintain clarity and compliance throughout the process.

(b) Lender Communications – Telephone. Hours: 65.5

During the Application Period, PwC LLC professionals provided the following services to the Debtors: Communicated with lenders during the chapter 11 process. This involved sharing filing notices that elucidated the rationale and projected steps, coupled with tracking of inquiries for effective follow-up. Managed communication frameworks, encompassing feedback integration, RSA negotiation insights. Shared strategic discussions around chapter 11 status and consent requests, and alignment on Restructuring Support Agreement execution strategies and next steps to lenders. Conducted preparatory calls to establish clear agendas, aligning expectations and strategies for cash meetings and consent-request procedures, ensuring informed and coordinated actions throughout the process.

(c) Lender Communications – Meeting. Hours: 88.0

During the Application Period, PwC LLC professionals provided the following services to the Debtors: Prepared for and participated in regular financial and strategic meetings with lenders, including weekly cash forecast meetings with Mizuho and monthly update meetings with all lenders. These involved video and teleconference calls to discuss the chapter 11 process, facilitate lender communication strategies, and assess the financial status with company management, legal counsel, and advisors. Engaged in coordination sessions to address lender inquiries, review consent request strategies, and capture critical action items, ensuring streamlined communication across all parties involved.

(d) Client/Advisor Communications. Hours: 103.0

During the Application Period, PwC LLC professionals provided the following services to the Debtors: Assisted the Debtor and other advisors with lender communications and legal coordination related to the chapter 11 process. The Debtor is engaged with multiple legal and advisory entities across different regions, each involving distinct aspects of the chapter 11 proceedings, including compliance, retention applications, Restructuring Support Agreement negotiations, and lender communications. The Debtor and related counsels manage these engagements with both internal and external resources distributed globally. PwC LLC assistance under this project category focused on strategic meetings and coordination, involving scheduling and logistical support for lender interactions, and supplier update sessions in Japan. This included developing communication agendas, reviewing documentation, and providing translation services for seamless

integration of lender communications. Additionally, efforts were concentrated on aligning legal counsel engagements for the non-consortium lenders, and supporting the planning of consent-request meetings and DIP budget discussions to ensure effective participation of involved lenders.

(e) Internal Project Management and Documentation. Hours: 433.5

During the Application Period, PwC LLC professionals provided the following services to the Debtors: Guided and supported internal PwC LLC teams in effectively managing the chapter 11 proceedings-related tasks. The process demanded seamless coordination among PwC LLC's business units, advisors, and support staff to ensure efficient alignment and execution. This involved strategic planning meetings and stand-ups to establish priorities and timelines for outreach, refining documentation pertaining to chapter 11 procedural submissions and retention applications.

(f) External Documentation and Correspondence Management. Hours: 213.0

During the Application Period, PwC LLC professionals provided the following services to the Debtors: Advised and assisted the Debtor on strategic communications with stakeholders and legal coordination throughout the chapter 11 process. The Debtor's complex stakeholder landscape across multiple regions required close coordination with advisory teams and legal counsel at local, regional, and international levels. This involved developing and managing detailed communication plans to effectively facilitate lender outreach, prepare comprehensive materials regarding the Restructuring Support Agreement and chapter 11 schedule. PwC LLC oversaw the translation of key documents to support lender engagement and alignment, coordinated meetings to clarify the financial situation of the company, and provided translation services necessary for smooth and clear communication with the company. Additionally, PwC LLC's work involved organizing schedules, reviewing submissions related to the DIP budget and cash flow, and responding to inquiries to maintain administrative coherence and transparency.

(g) Other. Hours: 53.0

During the Application Period, PwC LLC professionals provided the following services to the Debtors: Extended search for media leaks focusing within the Japanese market regarding Debtor's chapter 11 announcement, focusing on industry impact reports.

13. As set forth above, detailed descriptions of these services, the amount of fees incurred, and the amount of hours spent providing such services throughout the Application Period are provided in the attached exhibits. All entries itemized in PwC LLC's time records attached hereto as **Exhibit C** (i) are categorized in accordance with the appropriate project categories, (ii) include a description of each activity or service that each individual performed, and (iii) identify the number of hours (in increments of one-half of an hour) spent by each individual providing the services. However, in some instances, services may overlap between project categories. Thus, some services may appear under more than one project category; however, in no instance is a specific time entry recorded or charged more than once.

SUMMARY OF EXPENSES INCURRED

14. PwC LLC does not request reimbursement of any expenses during the Application Period.⁵

ALLOWANCE OF COMPENSATION

15. The professional time expended by PwC LLC, the value of said time in fees, and the value of the actual expenses incurred by the firm were actual, reasonable, and necessary. In all respects, PwC LLC's fees and expenses meet the standards for allowance under Bankruptcy Code section 330, as well as the standards that govern the review and allowance of bankruptcy professionals' fees. *See, e.g., In re Busy Beaver Bldg. Ctrs., Inc.*, 19 F.3d 833 (3d Cir. 1994).

16. Bankruptcy Code section 331 provides for interim compensation of professionals and incorporates the substantive standards of Bankruptcy Code section 330 to govern the Court's

⁵ PwC LLC's standard practice is to treat certain expenses as having been incurred when such obligations are recorded and reflected as payable in PwC LLC's accounting system. Accordingly, reimbursement for certain disbursements incurred during the Application Period may still be pending submission and will be requested in a future fee application.

award of such compensation. *See* 11 U.S.C. § 331. Bankruptcy Code section 330 provides that a court may award a professional employed under Bankruptcy Code section 327 the “reasonable compensation for actual, necessary services rendered . . . and reimbursement for actual, necessary expenses.” 11 U.S.C. § 330(a)(1)(A)-(B). Bankruptcy Code section 330 also sets forth the criteria for the award of such compensation and reimbursement:

In determining the amount of reasonable compensation to be awarded . . . the court shall consider the nature, the extent, and the value of such services, taking into account all relevant factors, including –

- (A) the time spent on such services;
- (B) the rates charged for such services;
- (C) whether the services were necessary to the administration of, or beneficial at the time at which the service was rendered toward the completion of, a case under this title;
- (D) whether the services were performed within a reasonable amount of time commensurate with the complexity, importance, and nature of the problem, issue, or task addressed
- (E) with respect to a professional person, whether the person is board certified or otherwise has demonstrated skill and experience in the bankruptcy field; and
- (F) whether the compensation is reasonable based on the customary compensation charged by comparably skilled practitioners in cases other than cases under this title.

11 U.S.C. § 330(a)(3).

17. The reasonable value of the unpaid portion of the services rendered by PwC LLC for the Application Period as advisory services provider to the Debtors in these chapter 11 cases is JPY 61,000,000. The fixed fees reflected on the exhibits hereto are PwC LLC’s customary fees for work of this nature. The professional services performed by PwC LLC were in the best interests of the Debtors and their estates and other parties in interest. Compensation for the foregoing services as requested is commensurate with the complexity, importance, and time-sensitive nature

of the problems, issues, or tasks involved. The professional services were performed with expedition and in an efficient manner.

18. In accordance with section 330 of the Bankruptcy Code, the fees requested are reasonable in light of factors including, among other things, (a) the complexity of these chapter 11 cases, (b) the time expended, (c) the nature and extent of the services rendered, (d) the value of such services, and (e) the costs of comparable services other than in a case under this title. Accordingly, allowance and payment of the compensation for professional services and reimbursement of expenses sought herein is warranted.

RESERVATION OF RIGHTS

19. Although PwC LLC has made every effort to include all fees and expenses incurred during the Application Period in this Application, some fees and expenses may inadvertently be omitted from this Application, including as a result of accounting and processing delays in the Application Period. PwC LLC reserves the right to submit further applications to the Court for allowance of such fees and expenses not included herein. Subsequent fee applications will be filed in accordance with the requirements of the Bankruptcy Code, the Bankruptcy Rules, the Local Rules, and the Interim Compensation Procedures Order.

CERTIFICATION OF COMPLIANCE AND WAIVER

20. To the best of its knowledge, PwC LLC believes that this Application, together with the exhibits attached hereto, and the description of services set forth herein of work performed are in compliance with the requirements of the PwC LLC Retention Order. To the extent that this Application does not comply in all respects with those requirements, PwC LLC believes that such deviations are not material and respectfully requests that such requirements be waived.

NOTICE

21. In accordance with the Interim Compensation Procedures Order, this Application will be served upon the Application Recipients (as defined in the Interim Compensation Procedures Order). Notice of hearing on this Application will be served upon all parties that have requested notice in the chapter 11 cases pursuant to Bankruptcy Rule 2002. In light of the nature of the relief requested, PwC LLC submits that no other or further notice is necessary.

WHEREFORE, PwC LLC requests the entry of an order (i) approving interim allowance and payment, to the extent not previously paid, in the amount of JPY 61,000,000, which is equal to the total compensation (including all holdbacks) earned by PwC LLC during the Application Period for its services to the Debtors and (ii) such other and further relief as may be just and proper.

Dated: October 27, 2025

PWC ADVISORY LLC

By:


Akira Nomoto, Partner
Otemachi Park Building,
1-1-1 Otemachi, Chiyoda-ku,
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Tel: +81 80-3094-8111
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*Advisory Services Provider to the Debtors and
Debtors in Possession*

**IN THE UNITED STATES BANKRUPTCY COURT
FOR THE DISTRICT OF DELAWARE**

In re:	)	
	)	Chapter 11
MARELLI AUTOMOTIVE LIGHTING USA LLC,	)	
<i>et al.</i> , ¹	)	Case No. 25-11034 (CTG)
	)	
Debtors.	)	(Jointly Administered)
	)	

Objection Deadline: November 17, 2025 at 4:00 p.m. (ET)
Hearing Date: To be scheduled if necessary

**NOTICE OF COMBINED FIRST MONTHLY AND FIRST INTERIM FEE
APPLICATION OF PWC ADVISORY LLC AS ADVISORY SERVICES PROVIDER TO
THE DEBTORS FOR COMPENSATION AND REIMBURSEMENT OF EXPENSES
FOR THE PERIOD FROM JUNE 11, 2025 THROUGH SEPTEMBER 30, 2025**

PLEASE TAKE NOTICE that on October 27, 2025, PwC Advisory LLC (“PwC LLC”), as advisory services provider to the above-captioned debtors and debtors in possession, filed its *Combined First Monthly and First Interim Fee Application of PwC Advisory LLC as Advisory Services Provider to the Debtors for Compensation and Reimbursement of Expenses for the Period from June 11, 2025 Through September 30, 2025* (the “Application”).

PLEASE TAKE FURTHER NOTICE that any objection or response to the Application must be made in writing and be filed with the United States Bankruptcy Court for the District of Delaware (the “Bankruptcy Court”), 824 North Market Street, 3rd Floor, Wilmington, Delaware 19801, on or before **November 17, 2025 at 4:00 p.m. (prevailing Eastern Time)**.

PLEASE TAKE FURTHER NOTICE that at the same time, you must also serve a copy of the objection or response, if any, by email upon the following: (a) the Debtors, Marelli

¹ A complete list of each of the Debtors in these chapter 11 cases may be obtained on the website of the Debtors’ claims and noticing agent at <https://www.veritaglobal.net/Marelli>. The location of Marelli Automotive Lighting USA LLC’s principal place of business and the Debtors’ service address in these chapter 11 cases is 26555 Northwestern Highway, Southfield, Michigan 48033.

Automotive Lighting USA LLC, 26555 Northwestern Highway, Southfield, Michigan 48033, Attn.: Marisa Iasenza (marisa.iasenza@marelli.com); (b) counsel to the Debtors, (i) Kirkland & Ellis LLP, 601 Lexington Avenue, New York, New York 10022, Attn.: Nicholas M. Adzima (nicholas.adzima@kirkland.com) and Evan Swager (evan.swager@kirkland.com), (ii) Kirkland & Ellis LLP, 333 West Wolf Point Plaza, Chicago, Illinois 60654, Attn.: Spencer A. Winters, P.C. (spencer.winters@kirkland.com), and (iii) Pachulski Stang Ziehl & Jones LLP, 919 North Market Street, 17th Floor, P.O. Box 8705, Wilmington, Delaware 19899 (Courier 19801), Attn.: Laura Davis Jones (ljones@pszilaw.com), Timothy P. Cairns (tcairns@pszilaw.com), and Edward A. Corma (ecorma@pszilaw.com); (c) the United States Trustee, 844 King Street, Suite 2207, Lockbox 35, Wilmington, Delaware 19801, Attn.: Jane Leamy (Jane.M.Leamy@usdoj.gov) and Timothy J. Fox, Jr. (timothy.fox@usdoj.gov); (d) counsel to the DIP Agent, Mayer Brown LLP, 1221 Avenue of the Americas, New York, New York 10020-1001, Attn.: Jason Elder (jason.elder@mayerbrown.com); (e) counsel to Mizuho Bank, Ltd., (i) in all capacities other than as the Prepetition Agent, Davis Polk & Wardwell LLP, 450 Lexington Avenue, New York, New York 10017, Attn.: Timothy Graulich (timothy.graulich@davispolk.com) and Richard J. Steinberg (richard.steinberg@davispolk.com) and (ii) in its capacity as the Prepetition Agent, Young Conaway Stargatt & Taylor, LLP, 1000 North King Street, Wilmington, Delaware 19801, Attn.: Robert S. Brady (rbrady@ycst.com) and Andrew L. Magaziner (amagaziner@ycst.com); (f) counsel to the Ad Hoc Group of Senior Lenders, (i) Akin Gump Strauss Hauer & Feld LLP, One Bryant Park, New York, New York 10036, Attn: Ira S. Dizengoff (idizengoff@akingump.com) and Anna Kordas (akordas@akingump.com), (ii) Akin Gump Strauss Hauer & Feld LLP, 2001 K Street NW, Washington, D.C., 20006, Attn.: Scott L. Alberino (salberino@akingump.com), Kate Doorley (kdoorley@akingump.com), and Alexander F.

Antypas (aantypas@akingump.com), and (iii) Cole Schotz P.C., 500 Delaware Avenue, Suite 600, Wilmington, Delaware 19801, Attn: Justin R. Alberto (jalberto@coleschotz.com) and Stacy L. Newman (snewman@coleschotz.com); (g) counsel to the Initial Tranche A Lender, (i) Willkie Farr & Gallagher LLP, 787 Seventh Avenue, New York, New York 10019, Attn: Joseph Minias (jminias@willkie.com) and Christine Thain (cthain@willkie.com), (ii) Willkie Farr & Gallagher LLP, 600 Travis Street, Houston, Texas 77002, Attn: Jennifer J. Hardy (jhardy2@willkie.com), and (iii) Bayard P.A., 600 N. King St. Suite 400, Wilmington, Delaware 19801, Attn: Ericka F. Johnson (ejohnson@bayardlaw.com) and Steven D. Adler (sadler@bayardlaw.com); (h) counsel to the Sponsors, Paul, Weiss, Rifkind, Wharton & Garrison LLP, 1285 Avenue of the Americas, New York, New York 10019-6064, Attn.: Brian S. Hermann (bhermann@paulweiss.com) and Jacob A. Adlerstein (jadlerstein@paulweiss.com); (i) co-counsel to the Official Committee of Unsecured Creditors, (i) Paul Hastings LLP, 200 Park Avenue, New York, New York 10166, Attn.: Kristopher M. Hansen (krishansen@paulhastings.com), Jonathan D. Canfield (joncanfield@paulhastings.com), Gabriel E. Sasson (gabesasson@paulhastings.com), and Marcella Leonard (marcellaleonard@paulhastings.com), and (ii) Morris James LLP, 500 Delaware Avenue, Suite 1500, Wilmington, Delaware 19801, Attn.: Eric J. Monzo (emonzo@morrisjames.com), Jason S. Levin (jlevin@morrisjames.com), and Siena B. Cerra (scerra@morrisjames.com); and (j) any other statutory committee appointed in these chapter 11 cases.

PLEASE TAKE FURTHER NOTICE that the Application is submitted pursuant to the *Order (I) Establishing Procedures for Interim Compensation and Reimbursement of Expenses for Retained Professionals and (II) Granting Related Relief* (the “Interim Compensation Order”) [Docket No. 477].

PLEASE TAKE FURTHER NOTICE THAT IF NO OBJECTIONS ARE FILED AND SERVED IN ACCORDANCE WITH THE ABOVE PROCEDURES, THEN 100% OF THE FEES AND 100% OF THE EXPENSES REQUESTED IN THE APPLICATION MAY BE PAID PURSUANT TO THE INTERIM COMPENSATION ORDER WITHOUT FURTHER HEARING OR ORDER OF THE COURT.

PLEASE TAKE FURTHER NOTICE THAT IF A TIMELY OBJECTION IS FILED AND SERVED, THEN PAYMENT WILL BE MADE ACCORDING TO THE PROCEDURES SET FORTH IN THE INTERIM COMPENSATION ORDER.

PLEASE TAKE FURTHER NOTICE THAT A HEARING ON THE APPLICATION WILL BE HELD ONLY IF OBJECTIONS ARE TIMELY FILED.

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Dated: October 27, 2025
Wilmington, Delaware

/s/ Laura Davis Jones

PACHULSKI STANG ZIEHL & JONES LLP

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*Co-Counsel for the Debtors
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Exhibit A**Summary of Fees for the Period from June 11, 2025 through September 30, 2025****Summary of Hours by Billing Category and Project Category**

Billing Category and Project Category	Hours	Total Compensation
Fixed Fee Services		
Restructuring Advisory Services		
Lender Q&A	114.5	
Lender comm.(Tel)	65.5	
Lender comm.(mtg)	88.0	
Client/advisor comm.	103.0	
Internal Project Management and Documentation	433.5	
External Documentation and Correspondence Management	213.0	
Others	53.0	
Total-Hours and Compensation Sought	1,070.5	JPY 61,000,000

Exhibit B**Summary of Hours by Professional and Billing Category**

Billing Category and Professional		Position	Hours
Fixed Fee Services			
Restructuring Advisory Services	Soichiro Oku	Director	52.0
	Akira Nomoto	Partner	55.5
	Shuhei Inoue	Director	60.5
	Takuya Machida	Manager	23.5
	Soon Park	Manager	290.0
	Shiori Taniguchi	Associate	415.5
	Kehan Zhang	Associate	136.5
	Sakura Hotta	Associate	19.0
	Nao Tanaka	Associate	18.0
Total Hours			1,070.5

Exhibit C

Professional Services by Project Category, Professional, and Date

Professional	Date	Hours	Category	Performed work details
Soichiro Oku	06/11/25	0.5	Client/advisor comm.	Participated in strategic meeting with Marelli and advisors to discuss the Chapter 11 proceedings timeline, evaluate recent updates, and assess potential impacts on stakeholder communications.
Soichiro Oku	06/11/25	1.0	Internal Project Management and Documentation	Internal working session with A. Nomoto, S. Park and T. Machida to align talking points, assign lender coverage, and set timelines for non-consortium lender communications.
Akira Nomoto	06/11/25	1.0	Internal Project Management and Documentation	Internal working session with S. Oku, S. Park, and T. Machida to align talking points, assign lender coverage, and set timelines for non-consortium lender communications.
Akira Nomoto	06/11/25	0.5	Client/advisor comm.	Participated in strategic meeting with Marelli and advisors to discuss the Chapter 11 proceedings timeline, evaluate recent updates, and assess potential impacts on stakeholder communications.
Shuhei Inoue	06/11/25	0.5	Internal Project Management and Documentation	Internal team call (S. Park, T. Machida, S. Taniguchi, S. Hotta) to prioritize lender outreach tasks and confirm timelines.
Shuhei Inoue	06/11/25	0.5	Client/advisor comm.	Participated in strategic meeting with Marelli and advisors to discuss the Chapter 11 proceedings timeline, evaluate recent updates, and assess potential impacts on stakeholder communications.
Takuya Machida	06/11/25	1.0	Internal Project Management and Documentation	Internal working session with S. Oku, A. Nomoto, and S. Park to align talking points, assign lender coverage, and set timelines for non-consortium lender communications.
Takuya Machida	06/11/25	0.5	Internal Project Management and Documentation	Internal team call (S. Inoue, S. Park, S. Taniguchi, S. Hotta) to prioritize lender outreach tasks and confirm timelines.
Takuya Machida	06/11/25	0.5	Client/advisor comm.	Participated in strategic meeting with Marelli and advisors to discuss the Chapter 11 proceedings timeline, evaluate recent updates, and assess potential impacts on stakeholder communications.
Takuya Machida	06/11/25	0.5	Lender comm.(Tel)	Called Nouchu, Aozora, Aozora Loan Service to discuss Marelli's Chapter 11 filing procedures and implications for banking operations.
Soon Park	06/11/25	1.5	External Documentation and Correspondence Management	Developed outreach plan and including lender notification and disclosure materials regarding the Chapter 11 filing for non-consortium lenders.
Soon Park	06/11/25	1.0	Internal Project Management and Documentation	Internal working session with S. Oku, A. Nomoto, and T. Machida to align talking points, assign lender coverage, and set timelines for non-consortium lender communications.
Soon Park	06/11/25	3.5	Lender comm.(Tel)	Prepared and sent initial notices to Mizuho, DBJ, JBIC, DBS, and Gunma re Chapter 11 filing; explained filing rationale and next steps; logged lender questions for counsel follow-up and updated the outreach tracker.
Soon Park	06/11/25	0.5	Lender comm.(Tel)	Conferred with Mizuho to align non-consortium lender communication plan and incorporate initial feedback; agreed on sequencing and channels.
Soon Park	06/11/25	1.5	External Documentation and Correspondence Management	Reviewed case-specific Chapter 11 requirements and RSA/consent mechanics to prepare lender FAQs and briefing notes supporting outreach.
Soon Park	06/11/25	1.0	Client/advisor comm.	Coordinated with Marelli (Y. Hoshino) and K&E to define the set of documents (including the current RSA) authorized for distribution to non-consortium lenders and the related disclosure process.
Soon Park	06/11/25	0.5	Client/advisor comm.	Participated in strategic meeting with Marelli and advisors to discuss the Chapter 11 proceedings timeline, evaluate recent updates, and assess potential impacts on stakeholder communications.
Soon Park	06/11/25	0.5	Internal Project Management and Documentation	Internal team call (S. Inoue, T. Machida, S. Taniguchi, S. Hotta) to prioritize lender outreach tasks and confirm timelines.
Shiori Taniguchi	06/11/25	0.5	Client/advisor comm.	Participated in strategic meeting with Marelli and advisors to discuss the Chapter 11 proceedings timeline, evaluate recent updates, and assess potential impacts on stakeholder communications.
Shiori Taniguchi	06/11/25	0.5	Internal Project Management and Documentation	Internal team stand-up (S. Inoue, T. Machida, S. Park) to review to-dos and confirm next steps.
Shiori Taniguchi	06/11/25	0.5	Others	Extended search for media leaks about Marelli's Chapter 11 announcement, focusing on industry impact reports.

Professional Services by Project Category, Professional, and Date

Professional	Date	Hours	Category	Performed work details
Shiori Taniguchi	06/11/25	3.5	External Documentation and Correspondence Management	Reviewed and analyzed the Restructuring Support Agreement for communication with lenders.
Sakura Hotta	06/11/25	0.5	Internal Project Management and Documentation	Internal team call (S. Inoue, S. Park, T. Machida, S. Taniguchi) to prioritize lender outreach tasks and confirm timelines.
Sakura Hotta	06/11/25	0.5	Client/advisor comm.	Participated in strategic meeting with Marelli and advisors to discuss the Chapter 11 proceedings timeline, evaluate recent updates, and assess potential impacts on stakeholder communications.
Akira Nomoto	06/12/25	0.5	Internal Project Management and Documentation	Internal check-in with S. Park to align status and next steps for communications with Mizuho and other non-consortium lenders.
Shuhei Inoue	06/12/25	0.5	Internal Project Management and Documentation	Internal team call (S. Park, T. Machida, S. Taniguchi, S. Hotta) to prioritize lender outreach tasks and confirm timelines.
Takuya Machida	06/12/25	0.5	Internal Project Management and Documentation	Internal team call (S. Inoue, S. Park, S. Taniguchi, S. Hotta) to prioritize lender outreach tasks and confirm timelines.
Takuya Machida	06/12/25	0.5	Lender comm.(Tel)	Called Nouchu, Aozora, Aozora Loan Service to discuss Marelli's Chapter 11 filing procedures and implications for banking operations.
Soon Park	06/12/25	1.5	Lender comm.(Tel)	Followed up with Mizuho on filing updates; aligned on concise history of RSA negotiations to support consistent lender messaging; updated internal tracker and next steps.
Soon Park	06/12/25	0.5	Internal Project Management and Documentation	Internal check-in with A. Nomoto to align status and next steps for communications with Mizuho and other non-consortium lenders.
Soon Park	06/12/25	2.0	External Documentation and Correspondence Management	Continued case-specific review of Chapter 11/RSA requirements to refine lender Q&A content.
Soon Park	06/12/25	1.0	Lender comm.(mtg)	Video call with DBS to explain the company's rationale for filing Chapter 11 and anticipated next steps; addressed initial questions.
Soon Park	06/12/25	1.5	External Documentation and Correspondence Management	Coordinated with K&E and Nishimura Asahi on lender Q&A workflow and translation of key documents into Japanese; aligned roles, deliverables, and timelines.
Soon Park	06/12/25	0.5	External Documentation and Correspondence Management	Assisted DBS and Gunma Bank with data-room access (Verita site/Intralinks) to obtain the RSA and court filings necessary for consent review.
Soon Park	06/12/25	0.5	Internal Project Management and Documentation	Internal team call (S. Inoue, T. Machida, S. Taniguchi, S. Hotta) to prioritize lender outreach tasks and confirm timelines.
Shiori Taniguchi	06/12/25	0.5	Internal Project Management and Documentation	Internal team stand-up (S. Inoue, T. Machida, S. Park) to review to-dos and confirm next steps.
Shiori Taniguchi	06/12/25	1.0	Others	Extended search for media leaks about Marelli's Chapter 11 announcement, focusing on industry impact reports.
Shiori Taniguchi	06/12/25	3.5	External Documentation and Correspondence Management	Continued review of Restructuring Support Agreement to prepare for lender communication.
Shiori Taniguchi	06/12/25	2.0	Lender Q&A	Provided document support for DBS's queries regarding Marelli's restructuring plan.
Sakura Hotta	06/12/25	0.5	Internal Project Management and Documentation	Internal team call (S. Inoue, S. Park, T. Machida, S. Taniguchi) to prioritize lender outreach tasks and confirm timelines.
Soichiro Oku	06/13/25	0.5	Client/advisor comm.	Participated in strategic meeting with Marelli and advisors to discuss the Chapter 11 proceedings timeline, evaluate recent updates, and assess potential impacts on stakeholder communications.
Soichiro Oku	06/13/25	1.0	Internal Project Management and Documentation	Internal session with S. Park to review outreach status, discuss Mizuho coordination, and assign lender follow-ups.

Professional Services by Project Category, Professional, and Date

Professional	Date	Hours	Category	Performed work details
Akira Nomoto	06/13/25	0.5	Client/advisor comm.	Participated in strategic meeting with Marelli and advisors to discuss the Chapter 11 proceedings timeline, evaluate recent updates, and assess potential impacts on stakeholder communications.
Akira Nomoto	06/13/25	0.5	Internal Project Management and Documentation	Internal coordination call with T. Machida and S. Park to align on case updates and PwC support deliverables.
Shuhei Inoue	06/13/25	0.5	Internal Project Management and Documentation	Internal team call (S. Park, T. Machida, S. Taniguchi, S. Hotta) to prioritize lender outreach tasks and confirm timelines.
Shuhei Inoue	06/13/25	0.5	Client/advisor comm.	Participated in strategic meeting with Marelli and advisors to discuss the Chapter 11 proceedings timeline, evaluate recent updates, and assess potential impacts on stakeholder communications.
Takuya Machida	06/13/25	0.5	Internal Project Management and Documentation	Internal team call (S. Inoue, S. Park, S. Taniguchi, S. Hotta) to prioritize lender outreach tasks and confirm timelines.
Takuya Machida	06/13/25	0.5	Client/advisor comm.	Participated in strategic meeting with Marelli and advisors to discuss the Chapter 11 proceedings timeline, evaluate recent updates, and assess potential impacts on stakeholder communications.
Takuya Machida	06/13/25	0.5	Internal Project Management and Documentation	Internal coordination call with A. Nomoto and S. Park to align on case updates and PwC support deliverables.
Soon Park	06/13/25	0.5	Client/advisor comm.	Participated in strategic meeting with Marelli and advisors to discuss the Chapter 11 proceedings timeline, evaluate recent updates, and assess potential impacts on stakeholder communications.
Soon Park	06/13/25	1.0	Internal Project Management and Documentation	Internal session with S. Oku to review outreach status, discuss Mizuho coordination, and assign lender follow-ups.
Soon Park	06/13/25	1.0	Lender comm.(Tel)	Follow-up with Mizuho on filing updates and non-consortium lender responses; aligned next communication steps and updated outreach tracker.
Soon Park	06/13/25	1.0	Lender comm.(Tel)	Follow-up with Gunma Bank on filing update; captured questions for counsel and updated action items.
Soon Park	06/13/25	1.0	Lender Q&A	Coordinated responses to DBS and Gunma Bank questions regarding the Chapter 11 process and consortium proposal; routed legal issues to counsel and tracked resolutions.
Soon Park	06/13/25	1.5	External Documentation and Correspondence Management	Continued case-specific review to finalize lender-facing FAQs and briefing notes supporting outreach and consent.
Soon Park	06/13/25	0.5	Internal Project Management and Documentation	Internal coordination call with A. Nomoto and T. Machida to align on case updates and PwC support deliverables.
Soon Park	06/13/25	0.5	Internal Project Management and Documentation	Internal team stand-up (S. Inoue, T. Machida, S. Taniguchi, S. Hotta) to review to-dos and confirm next steps for lender outreach.
Shiori Taniguchi	06/13/25	0.5	Internal Project Management and Documentation	Internal team stand-up (S. Inoue, T. Machida, S. Park) to review to-dos and confirm next steps.
Shiori Taniguchi	06/13/25	0.5	Client/advisor comm.	Participated in strategic meeting with Marelli and advisors to discuss the Chapter 11 proceedings timeline, evaluate recent updates, and assess potential impacts on stakeholder communications.
Shiori Taniguchi	06/13/25	1.0	Others	Extended search for media leaks about Marelli's Chapter 11 announcement, focusing on industry impact reports.
Shiori Taniguchi	06/13/25	4.0	External Documentation and Correspondence Management	Conducted thorough content review of Restructuring Support Agreement for lender communication preparation.
Sakura Hotta	06/13/25	0.5	Internal Project Management and Documentation	Internal team call (S. Inoue, S. Park, T. Machida, S. Taniguchi) to prioritize lender outreach tasks and confirm timelines.
Sakura Hotta	06/13/25	0.5	Client/advisor comm.	Participated in strategic meeting with Marelli and advisors to discuss the Chapter 11 proceedings timeline, evaluate recent updates, and assess potential impacts on stakeholder communications.

Professional Services by Project Category, Professional, and Date

Professional	Date	Hours	Category	Performed work details
Soon Park	06/14/25	1.0	Client/advisor comm.	Conferred with A&M regarding a Japanese credit agency article; coordinated outreach to Nishimura Asahi; prepared internal summary and next-step actions.
Soichiro Oku	06/15/25	0.5	Internal Project Management and Documentation	Internal check-in with S. Park to capture Mizuho management feedback on communications; updated outreach action items and timelines.
Soon Park	06/15/25	0.5	Internal Project Management and Documentation	Internal check-in with S. Oku to capture Mizuho management feedback on communications; updated outreach action items and timelines.
Soichiro Oku	06/16/25	0.5	Internal Project Management and Documentation	Internal check-in with S. park to align on Chapter 11 outreach status and Mizuho/non-consortium lender communications.
Akira Nomoto	06/16/25	0.5	Internal Project Management and Documentation	Internal coordination call with T. machida and S. Park on recent case developments and PwC support priorities.
Shuhei Inoue	06/16/25	0.5	Internal Project Management and Documentation	Internal team call (S. Park, T. Machida, S. Taniguchi, S. Hotta) to prioritize lender outreach tasks and confirm timelines.
Takuya Machida	06/16/25	0.5	Internal Project Management and Documentation	Internal team call (S. Inoue, S. Park, S. Taniguchi, S. Hotta) to prioritize lender outreach tasks and confirm timelines.
Takuya Machida	06/16/25	0.5	Internal Project Management and Documentation	Internal coordination call with A. Nomoto and S. Park on recent case developments and PwC support priorities.
Soon Park	06/16/25	1.0	Lender Q&A	Coordinated responses to DBS and Gunma questions re Chapter 11 process and consortium proposal; organized follow-up items for counsel.
Soon Park	06/16/25	1.0	Lender comm.(Tel)	Call with Mizuho to exchange updates on filing status and non-consortium lender outreach; aligned messaging and updated tracker.
Soon Park	06/16/25	0.5	Internal Project Management and Documentation	Internal team stand-up (S. Inoue, T. Machida, S. Taniguchi, S. Hotta) to prioritize outreach tasks and confirm timelines.
Soon Park	06/16/25	0.5	Internal Project Management and Documentation	Internal coordination call with A. Nomoto and T. Machida on recent case developments and PwC support priorities.
Soon Park	06/16/25	0.5	Internal Project Management and Documentation	Internal check-in with S. Oku to align on Chapter 11 outreach status and Mizuho/non-consortium lender communications.
Soon Park	06/16/25	0.5	Lender comm.(Tel)	Call with Gunma Bank to explain Chapter 11 process, lender obligations, timeline, and legal counsel engagement considerations; documented follow-ups.
Soon Park	06/16/25	1.0	External Documentation and Correspondence Management	Continued review of case-specific requirements to support lender FAQs and briefing materials used in outreach.
Shiori Taniguchi	06/16/25	0.5	Internal Project Management and Documentation	Internal team stand-up (S. Inoue, T. Machida, S. Park) to review to-dos and confirm next steps.
Shiori Taniguchi	06/16/25	0.5	Others	Extended search for media leaks about Marelli's Chapter 11 announcement, focusing on industry impact reports.
Shiori Taniguchi	06/16/25	2.0	Internal Project Management and Documentation	Reviewed Verita website to verify and confirm details of Marelli's Chapter 11 filing
Shiori Taniguchi	06/16/25	1.0	External Documentation and Correspondence Management	Confirmed court docket filings and summarized them for lenders.
Shiori Taniguchi	06/16/25	2.0	Lender Q&A	Provided document support for DBS's queries regarding Marelli's restructuring plan.
Sakura Hotta	06/16/25	0.5	Internal Project Management and Documentation	Internal team call (S. Inoue, S. Park, T. Machida, S. Taniguchi) to prioritize lender outreach tasks and confirm timelines.

Professional Services by Project Category, Professional, and Date

Professional	Date	Hours	Category	Performed work details
Soichiro Oku	06/17/25	0.5	Client/advisor comm.	Participated in strategic meeting with Marelli and advisors to discuss the Chapter 11 proceedings timeline, evaluate recent updates, and assess potential impacts on stakeholder communications.
Soichiro Oku	06/17/25	0.5	Internal Project Management and Documentation	Internal check-in with S. Park to review outreach progress and coordinate lender coverage.
Akira Nomoto	06/17/25	0.5	Client/advisor comm.	Participated in strategic meeting with Marelli and advisors to discuss the Chapter 11 proceedings timeline, evaluate recent updates, and assess potential impacts on stakeholder communications.
Shuhei Inoue	06/17/25	0.5	Internal Project Management and Documentation	Internal team call (S. Park, T. Machida, S. Taniguchi, S. Hotta) to prioritize lender outreach tasks and confirm timelines.
Shuhei Inoue	06/17/25	0.5	Client/advisor comm.	Participated in strategic meeting with Marelli and advisors to discuss the Chapter 11 proceedings timeline, evaluate recent updates, and assess potential impacts on stakeholder communications.
Takuya Machida	06/17/25	0.5	Internal Project Management and Documentation	Internal team call (S. Inoue, S. Park, S. Taniguchi, S. Hotta) to prioritize lender outreach tasks and confirm timelines.
Takuya Machida	06/17/25	0.5	Client/advisor comm.	Participated in strategic meeting with Marelli and advisors to discuss the Chapter 11 proceedings timeline, evaluate recent updates, and assess potential impacts on stakeholder communications.
Soon Park	06/17/25	0.5	Client/advisor comm.	Participated in strategic meeting with Marelli and advisors to discuss the Chapter 11 proceedings timeline, evaluate recent updates, and assess potential impacts on stakeholder communications.
Soon Park	06/17/25	0.5	Internal Project Management and Documentation	Internal team stand-up (S. Inoue, T. Machida, S. Taniguchi, S. Hotta) to review to-dos and next steps.
Soon Park	06/17/25	0.5	Lender comm.(Tel)	Follow-up call with Gunma Bank to further explain process, requirements, and timeline; addressed questions and updated tracker.
Soon Park	06/17/25	0.5	Lender comm.(Tel)	Update call with Mizuho on filing status and non-consortium lender outreach; aligned messaging and next steps.
Soon Park	06/17/25	0.5	Internal Project Management and Documentation	Internal check-in with S. Oku to review outreach progress and coordinate lender coverage.
Soon Park	06/17/25	1.0	Client/advisor comm.	Teams meeting with AMT (P. Lucas) regarding AMT/NOT legal fee invoices from Mizuho; coordinated next steps via follow-up email exchanges.
Soon Park	06/17/25	1.0	External Documentation and Correspondence Management	Email coordination with K&E regarding legal counsel retention options/process for non-consortium lenders; captured guidance for lender communications.
Soon Park	06/17/25	1.0	External Documentation and Correspondence Management	Continued case-specific review to enhance lender briefing/Q&A materials supporting the consent process.
Soon Park	06/17/25	1.5	External Documentation and Correspondence Management	Prepared a detailed schedule through the end of the Chapter 11 process for non-consortium lenders, including a translated version for Japanese lenders.
Shiori Taniguchi	06/17/25	0.5	Internal Project Management and Documentation	Internal team stand-up (S. Inoue, T. Machida, S. Park) to review to-dos and confirm next steps.
Shiori Taniguchi	06/17/25	0.5	Client/advisor comm.	Participated in strategic meeting with Marelli and advisors to discuss the Chapter 11 proceedings timeline, evaluate recent updates, and assess potential impacts on stakeholder communications.
Shiori Taniguchi	06/17/25	5.0	External Documentation and Correspondence Management	Provided translation services for the First Day Motion to facilitate lender communications.
Shiori Taniguchi	06/17/25	1.0	Internal Project Management and Documentation	Organized and categorized documents related to the Restructuring Support Agreement and court docket.
Sakura Hotta	06/17/25	0.5	Internal Project Management and Documentation	Internal team call (S. Inoue, S. Park, T. Machida, S. Taniguchi) to prioritize lender outreach tasks and confirm timelines.

Professional Services by Project Category, Professional, and Date

Professional	Date	Hours	Category	Performed work details
Sakura Hotta	06/17/25	0.5	Client/advisor comm.	Participated in strategic meeting with Marelli and advisors to discuss the Chapter 11 proceedings timeline, evaluate recent updates, and assess potential impacts on stakeholder communications.
Soichiro Oku	06/18/25	0.5	Client/advisor comm.	Participated in strategic meeting with Marelli and advisors to discuss the Chapter 11 proceedings timeline, evaluate recent updates, and assess potential impacts on stakeholder communications.
Soichiro Oku	06/18/25	1.0	Client/advisor comm.	Participated in Japanese supplier update call with Marelli and Nishimura Asahi; discussed impacts and coordination needs.
Soichiro Oku	06/18/25	0.5	Internal Project Management and Documentation	Internal check-in with S. Park to review Chapter 11 outreach status and non-consortium lender communications.
Akira Nomoto	06/18/25	0.5	Internal Project Management and Documentation	Internal coordination call with T. Machida and S. Park on recent case developments and PwC support priorities.
Akira Nomoto	06/18/25	0.5	Client/advisor comm.	Participated in strategic meeting with Marelli and advisors to discuss the Chapter 11 proceedings timeline, evaluate recent updates, and assess potential impacts on stakeholder communications.
Akira Nomoto	06/18/25	1.0	Client/advisor comm.	Participated in Japanese supplier update call with Marelli and Nishimura Asahi; discussed impacts and coordination needs.
Shuheii Inoue	06/18/25	0.5	Internal Project Management and Documentation	Internal team call (S. Park, T. Machida, S. Taniguchi, S. Hotta) to prioritize lender outreach tasks and confirm timelines.
Shuheii Inoue	06/18/25	0.5	Client/advisor comm.	Participated in strategic meeting with Marelli and advisors to discuss the Chapter 11 proceedings timeline, evaluate recent updates, and assess potential impacts on stakeholder communications.
Shuheii Inoue	06/18/25	1.0	Client/advisor comm.	Participated in Japanese supplier update call with Marelli and Nishimura Asahi; discussed impacts and coordination needs.
Takuya Machida	06/18/25	0.5	Internal Project Management and Documentation	Internal team call (S. Inoue, S. Park, S. Taniguchi, S. Hotta) to prioritize lender outreach tasks and confirm timelines.
Takuya Machida	06/18/25	0.5	Client/advisor comm.	Participated in strategic meeting with Marelli and advisors to discuss the Chapter 11 proceedings timeline, evaluate recent updates, and assess potential impacts on stakeholder communications.
Takuya Machida	06/18/25	1.0	Client/advisor comm.	Participated in Japanese supplier update call with Marelli and Nishimura Asahi; discussed impacts and coordination needs.
Takuya Machida	06/18/25	0.5	Internal Project Management and Documentation	Internal coordination call with A. Nomoto and S. Park on recent case developments and PwC support priorities.
Takuya Machida	06/18/25	0.5	Lender comm.(Tel)	Called Aozora and Aozora Loan Service regarding translation of RSA documents and Chapter 11 schedule, emphasizing key timeline adjustments.
Soon Park	06/18/25	0.5	Client/advisor comm.	Participated in strategic meeting with Marelli and advisors to discuss the Chapter 11 proceedings timeline, evaluate recent updates, and assess potential impacts on stakeholder communications.
Soon Park	06/18/25	0.5	Internal Project Management and Documentation	Internal team stand-up (S. Inoue, T. Machida, S. Taniguchi, S. Hotta) to review to-dos and confirm next steps.
Soon Park	06/18/25	0.5	Internal Project Management and Documentation	Internal coordination call with A. Nomoto and T. Machida on case updates and PwC support deliverables.
Soon Park	06/18/25	1.0	Client/advisor comm.	Participated in Japanese supplier update call with Marelli and Nishimura Asahi; discussed impacts and coordination needs.
Soon Park	06/18/25	0.5	External Documentation and Correspondence Management	Coordinated via email among Mizuho, PwC, and A&M regarding legal counsel fee matters; aligned on information needs and next steps.
Soon Park	06/18/25	0.5	Client/advisor comm.	Conferred with K&E to clarify PwC retention application requirements, disclosures, and timeline.

Professional Services by Project Category, Professional, and Date

Professional	Date	Hours	Category	Performed work details
Soon Park	06/18/25	0.5	External Documentation and Correspondence Management	Coordinated with Nishimura on translations of court documents, restructuring term sheet, and RSA; distributed to Japanese lenders to facilitate review.
Soon Park	06/18/25	0.5	Lender comm.(Tel)	Reviewed translated materials with Gunma Bank; addressed questions and updated internal tracker.
Soon Park	06/18/25	1.0	Lender comm.(Tel)	Calls with Mizuho to review updated schedule, discuss lender counsel fees, coordinate RSA outreach to other lenders, and compile consent-request clarification questions for K&E.
Soon Park	06/18/25	0.5	Lender comm.(Tel)	Call with DBS to provide schedule update and next steps; recorded questions and updated tracker.
Soon Park	06/18/25	0.5	Internal Project Management and Documentation	Internal check-in with S. Oku to review Chapter 11 outreach status and non-consortium lender communications.
Soon Park	06/18/25	1.0	External Documentation and Correspondence Management	Continued case-specific review to support lender-facing materials and consent process guidance.
Shiori Taniguchi	06/18/25	0.5	Internal Project Management and Documentation	Internal team stand-up (S. Inoue, T. Machida, S. Park) to review to-dos and confirm next steps.
Shiori Taniguchi	06/18/25	0.5	Client/advisor comm.	Participated in strategic meeting with Marelli and advisors to discuss the Chapter 11 proceedings timeline, evaluate recent updates, and assess potential impacts on stakeholder communications.
Shiori Taniguchi	06/18/25	1.0	Client/advisor comm.	Participated in Japanese supplier update call with Marelli and Nishimura Asahi; discussed impacts and coordination needs.
Shiori Taniguchi	06/18/25	2.0	Lender Q&A	Assisted Mizuho with inquiry support related to objection deadlines in the court docket.
Shiori Taniguchi	06/18/25	2.0	External Documentation and Correspondence Management	Updated the Chapter 11 schedule for distribution to non-consortium lenders.
Sakura Hotta	06/18/25	0.5	Internal Project Management and Documentation	Internal team call (S. Inoue, S. Park, T. Machida, S. Taniguchi) to prioritize lender outreach tasks and confirm timelines.
Sakura Hotta	06/18/25	0.5	Client/advisor comm.	Participated in strategic meeting with Marelli and advisors to discuss the Chapter 11 proceedings timeline, evaluate recent updates, and assess potential impacts on stakeholder communications.
Sakura Hotta	06/18/25	1.0	Client/advisor comm.	Participated in Japanese supplier update call with Marelli and Nishimura Asahi; discussed impacts and coordination needs.
Soichiro Oku	06/19/25	1.0	Client/advisor comm.	Participated in case coordination call with Marelli and Nishimura Asahi to streamline supplier communications and workstreams; identified lender communication implications.
Soichiro Oku	06/19/25	0.5	Client/advisor comm.	Participated in Japanese supplier update call with Marelli and Nishimura Asahi; discussed impacts and coordination needs.
Soichiro Oku	06/19/25	0.5	Client/advisor comm.	Participated meeting with Nishimura Asahi, A&M, K&E, and PJT Partners to align talking points for communication with Japanese suppliers regarding Chapter 11 proceedings.
Soichiro Oku	06/19/25	0.5	Internal Project Management and Documentation	Internal check-in with S. Park to review Chapter 11 outreach status and non-consortium lender communications.
Akira Nomoto	06/19/25	1.0	Client/advisor comm.	Participated in case coordination call with Marelli and Nishimura Asahi to streamline supplier communications and workstreams; identified lender communication implications.
Akira Nomoto	06/19/25	0.5	Client/advisor comm.	Participated in Japanese supplier update call with Marelli and Nishimura Asahi; discussed impacts and coordination needs.
Akira Nomoto	06/19/25	0.5	Client/advisor comm.	Participated meeting with Nishimura Asahi, A&M, K&E, and PJT Partners to align talking points for communication with Japanese suppliers regarding Chapter 11 proceedings.

Professional Services by Project Category, Professional, and Date

Professional	Date	Hours	Category	Performed work details
Shuhei Inoue	06/19/25	0.5	Internal Project Management and Documentation	Internal team call (S. Park, T. Machida, S. Taniguchi, S. Hotta) to prioritize lender outreach tasks and confirm timelines.
Shuhei Inoue	06/19/25	1.0	Client/advisor comm.	Participated in case coordination call with Marelli and Nishimura Asahi to streamline supplier communications and workstreams; identified lender communication implications.
Shuhei Inoue	06/19/25	0.5	Client/advisor comm.	Participated in Japanese supplier update call with Marelli and Nishimura Asahi; discussed impacts and coordination needs.
Shuhei Inoue	06/19/25	0.5	Client/advisor comm.	Participated meeting with Nishimura Asahi, A&M, K&E, and PJT Partners to align talking points for communication with Japanese suppliers regarding Chapter 11 proceedings.
Takuya Machida	06/19/25	0.5	Internal Project Management and Documentation	Internal team call (S. Inoue, S. Park, S. Taniguchi, S. Hotta) to prioritize lender outreach tasks and confirm timelines.
Takuya Machida	06/19/25	1.0	Client/advisor comm.	Participated in case coordination call with Marelli and Nishimura Asahi to streamline supplier communications and workstreams; identified lender communication implications.
Takuya Machida	06/19/25	0.5	Client/advisor comm.	Participated in Japanese supplier update call with Marelli and Nishimura Asahi; discussed impacts and coordination needs.
Takuya Machida	06/19/25	0.5	Client/advisor comm.	Participated meeting with Nishimura Asahi, A&M, K&E, and PJT Partners to align talking points for communication with Japanese suppliers regarding Chapter 11 proceedings.
Soon Park	06/19/25	0.5	Internal Project Management and Documentation	Internal team stand-up (S. Inoue, T. Machida, S. Taniguchi, S. Hotta) to prioritize tasks and confirm timelines.
Soon Park	06/19/25	0.5	External Documentation and Correspondence Management	Coordinated with Mizuho and PJT regarding third-party interest; aligned on information flow and next steps.
Soon Park	06/19/25	1.0	External Documentation and Correspondence Management	Updated schedule and coordinated responses to Mizuho's questions on the necessity of a consent request (prepared by K&E); held follow-up calls to address issues.
Soon Park	06/19/25	0.5	External Documentation and Correspondence Management	Coordinated and attended PJT-Mizuho meeting regarding third-party interest in the company; confirmed action items.
Soon Park	06/19/25	1.0	External Documentation and Correspondence Management	Provided Gunma Bank with the court's reference translation sent by the Delaware court; conducted follow-up call to address questions.
Soon Park	06/19/25	0.5	Client/advisor comm.	Coordinated with Marelli (A. Vaccari) regarding AMT/NOT legal fee arrangements for Mizuho's counsel.
Soon Park	06/19/25	0.5	Internal Project Management and Documentation	Internal check-in with S. Oku to review Chapter 11 outreach status and non-consortium lender communications.
Soon Park	06/19/25	1.0	External Documentation and Correspondence Management	Continued case-specific review to support lender-facing materials and consent process guidance.
Soon Park	06/19/25	1.0	Client/advisor comm.	Participated in Japanese supplier update call with Marelli and Nishimura Asahi; discussed impacts and coordination needs.
Soon Park	06/19/25	0.5	Client/advisor comm.	Participated meeting with Nishimura Asahi, A&M, K&E, and PJT Partners to align talking points for communication with Japanese suppliers regarding Chapter 11 proceedings.
Shiori Taniguchi	06/19/25	0.5	Internal Project Management and Documentation	Internal team stand-up (S. Inoue, T. Machida, S. Park) to review to-dos and confirm next steps.
Shiori Taniguchi	06/19/25	1.0	Client/advisor comm.	Participated in case coordination call with Marelli and Nishimura Asahi to streamline supplier communications and workstreams; identified lender communication implications.
Shiori Taniguchi	06/19/25	0.5	Client/advisor comm.	Participated in Japanese supplier update call with Marelli and Nishimura Asahi; discussed impacts and coordination needs.

Professional Services by Project Category, Professional, and Date

Professional	Date	Hours	Category	Performed work details
Shiori Taniguchi	06/19/25	0.5	Client/advisor comm.	Participated meeting with Nishimura Asahi, A&M, K&E, and PJT Partners to align talking points for communication with Japanese suppliers regarding Chapter 11 proceedings.
Shiori Taniguchi	06/19/25	3.0	Internal Project Management and Documentation	Compiled meeting notes for internal briefing on the meeting with Nishimura Asahi, A&M, K&E, and PJT Partners to align talking points for communication with Japanese suppliers regarding Chapter 11 proceedings.
Shiori Taniguchi	06/19/25	1.5	External Documentation and Correspondence Management	Provided translation for First Day Motion documentation for lender clarity.
Sakura Hotta	06/19/25	0.5	Internal Project Management and Documentation	Internal team call (S. Inoue, S. Park, T. Machida, S. Taniguchi) to prioritize lender outreach tasks and confirm timelines.
Sakura Hotta	06/19/25	1.0	Client/advisor comm.	Participated in case coordination call with Marelli and Nishimura Asahi to streamline supplier communications and workstreams; identified lender communication implications.
Sakura Hotta	06/19/25	0.5	Client/advisor comm.	Participated in Japanese supplier update call with Marelli and Nishimura Asahi; discussed impacts and coordination needs.
Sakura Hotta	06/19/25	0.5	Client/advisor comm.	Participated meeting with Nishimura Asahi, A&M, K&E, and PJT Partners to align talking points for communication with Japanese suppliers regarding Chapter 11 proceedings.
Soichiro Oku	06/20/25	1.0	Client/advisor comm.	Participated in case coordination call with Marelli and Nishimura Asahi to streamline supplier communications and workstreams; identified lender communication implications.
Akira Nomoto	06/20/25	0.5	Internal Project Management and Documentation	Internal coordination call with T. machida and S. Park on recent case developments and PwC support priorities.
Akira Nomoto	06/20/25	1.0	Client/advisor comm.	Participated in case coordination call with Marelli and Nishimura Asahi to streamline supplier communications and workstreams; identified lender communication implications.
Shuhe Inoue	06/20/25	0.5	Internal Project Management and Documentation	Internal team call (S. Park, T. Machida, S. Taniguchi, S. Hotta) to prioritize lender outreach tasks and confirm timelines.
Shuhe Inoue	06/20/25	1.0	Client/advisor comm.	Participated in case coordination call with Marelli and Nishimura Asahi to streamline supplier communications and workstreams; identified lender communication implications.
Takuya Machida	06/20/25	0.5	Internal Project Management and Documentation	Internal coordination call with A. Nomoto and S. Park on recent case developments and PwC support priorities.
Takuya Machida	06/20/25	0.5	Internal Project Management and Documentation	Internal team call (S. Inoue, S. Park, S. Taniguchi, S. Hotta) to prioritize lender outreach tasks and confirm timelines.
Takuya Machida	06/20/25	1.0	Client/advisor comm.	Participated in case coordination call with Marelli and Nishimura Asahi to streamline supplier communications and workstreams; identified lender communication implications.
Soon Park	06/20/25	0.5	Internal Project Management and Documentation	Internal team stand-up (S. Inoue, T. Machida, S. Taniguchi, S. Hotta) to review to-dos and confirm next steps.
Soon Park	06/20/25	0.5	Internal Project Management and Documentation	Internal coordination call with A. Nomoto and T. Machida to align on case updates and PwC support.
Soon Park	06/20/25	1.0	Client/advisor comm.	Participated in case coordination call with Marelli and Nishimura Asahi to streamline supplier communications and workstreams; identified lender communication implications.
Soon Park	06/20/25	0.5	Client/advisor comm.	Coordinated with K&E on PwC retention application, including drafting/reviewing disclosure schedules and confirming required attachments.
Shiori Taniguchi	06/20/25	0.5	Internal Project Management and Documentation	Internal team stand-up (S. Inoue, T. Machida, S. Park) to review to-dos and confirm next steps.
Shiori Taniguchi	06/20/25	1.0	Client/advisor comm.	Participated in case coordination call with Marelli and Nishimura Asahi to streamline supplier communications and workstreams; identified lender communication implications.

Professional Services by Project Category, Professional, and Date

Professional	Date	Hours	Category	Performed work details
Shiori Taniguchi	06/20/25	5.0	Internal Project Management and Documentation	Developed document support focusing on the case coordination call with Marelli and Nishimura Asahi
Sakura Hotta	06/20/25	0.5	Internal Project Management and Documentation	Internal team call (S. Inoue, S. Park, T. Machida, S. Taniguchi) to prioritize lender outreach tasks and confirm timelines.
Sakura Hotta	06/20/25	1.0	Client/advisor comm.	Participated in case coordination call with Marelli and Nishimura Asahi to streamline supplier communications and workstreams; identified lender communication implications.
Soon Park	06/21/25	0.5	Client/advisor comm.	Continued coordination with K&E on PwC retention application materials and disclosures.
Soon Park	06/22/25	0.5	Client/advisor comm.	Coordinated with K&E to advance PwC retention application; reviewed draft and provided updates to disclosures.
Soichiro Oku	06/23/25	0.5	Internal Project Management and Documentation	Internal check-in with S. Park to review Chapter 11 outreach status and non-consortium lender communications.
Soichiro Oku	06/23/25	0.5	Client/advisor comm.	Participated in Japanese supplier update call with Marelli and Nishimura Asahi
Soichiro Oku	06/23/25	0.5	Client/advisor comm.	Participated in strategic meeting with Marelli and advisors to discuss the Chapter 11 proceedings timeline, evaluate recent updates, and assess potential impacts on stakeholder communications.
Akira Nomoto	06/23/25	0.5	Internal Project Management and Documentation	Internal coordination call with T. machida and S. Park on recent case developments and PwC support priorities.
Akira Nomoto	06/23/25	0.5	Client/advisor comm.	Participated in Japanese supplier update call with Marelli and Nishimura Asahi
Akira Nomoto	06/23/25	0.5	Client/advisor comm.	Participated in strategic meeting with Marelli and advisors to discuss the Chapter 11 proceedings timeline, evaluate recent updates, and assess potential impacts on stakeholder communications.
Shuhei Inoue	06/23/25	0.5	Internal Project Management and Documentation	Internal team call (S. Park, T. Machida, S. Taniguchi, S. Hotta) to prioritize lender outreach tasks and confirm timelines.
Shuhei Inoue	06/23/25	0.5	Client/advisor comm.	Participated in Japanese supplier update call with Marelli and Nishimura Asahi
Shuhei Inoue	06/23/25	0.5	Client/advisor comm.	Participated in strategic meeting with Marelli and advisors to discuss the Chapter 11 proceedings timeline, evaluate recent updates, and assess potential impacts on stakeholder communications.
Takuya Machida	06/23/25	0.5	Internal Project Management and Documentation	Internal coordination call with A. Nomoto and S. Park on recent case developments and PwC support priorities.
Takuya Machida	06/23/25	0.5	Internal Project Management and Documentation	Internal team call (S. Inoue, S. Park, S. Taniguchi, S. Hotta) to prioritize lender outreach tasks and confirm timelines.
Takuya Machida	06/23/25	0.5	Client/advisor comm.	Participated in Japanese supplier update call with Marelli and Nishimura Asahi
Takuya Machida	06/23/25	0.5	Client/advisor comm.	Participated in strategic meeting with Marelli and advisors to discuss the Chapter 11 proceedings timeline, evaluate recent updates, and assess potential impacts on stakeholder communications.
Soon Park	06/23/25	0.5	Internal Project Management and Documentation	Internal team stand-up (S. Inoue, T. Machida, S. Taniguchi, S. Hotta) to prioritize tasks and confirm timelines.
Soon Park	06/23/25	0.5	Internal Project Management and Documentation	Internal coordination call with A. Nomoto and T. Machida to align on case updates and PwC support deliverables.
Soon Park	06/23/25	1.0	External Documentation and Correspondence Management	Updated and refined the Chapter 11 schedule for distribution to non-consortium lenders.

Professional Services by Project Category, Professional, and Date

Professional	Date	Hours	Category	Performed work details
Soon Park	06/23/25	1.0	Internal Project Management and Documentation	Call with PwC risk management to confirm compliance and independence requirements for court retention; documented disclosures and engagement scope.
Soon Park	06/23/25	0.5	Client/advisor comm.	Participated in Japanese supplier update call with Marelli and Nishimura Asahi
Soon Park	06/23/25	0.5	Client/advisor comm.	Exchanged drafts and information with K&E to finalize PwC retention application (disclosures/schedules).
Soon Park	06/23/25	0.5	Lender comm.(Tel)	Call with Mizuho to plan consent request process and immediate next steps.
Soon Park	06/23/25	0.5	Lender comm.(Tel)	Call with Gunma Bank to provide Chapter 11 status update and outline approvals required from lenders; answered questions.
Soon Park	06/23/25	0.5	Internal Project Management and Documentation	Internal check-in with S. Oku to review Chapter 11 outreach status and non-consortium lender communications.
Soon Park	06/23/25	0.5	Client/advisor comm.	Participated in strategic meeting with Marelli and advisors to discuss the Chapter 11 proceedings timeline, evaluate recent updates, and assess potential impacts on stakeholder communications.
Shiori Taniguchi	06/23/25	0.5	Internal Project Management and Documentation	Internal team stand-up (S. Inoue, T. Machida, S. Park) to review to-dos and confirm next steps.
Shiori Taniguchi	06/23/25	0.5	Client/advisor comm.	Participated in Japanese supplier update call with Marelli and Nishimura Asahi
Shiori Taniguchi	06/23/25	0.5	Client/advisor comm.	Participated in strategic meeting with Marelli and advisors to discuss the Chapter 11 proceedings timeline, evaluate recent updates, and assess potential impacts on stakeholder communications.
Shiori Taniguchi	06/23/25	3.0	Internal Project Management and Documentation	Compiled meeting notes for internal briefing on the Japanese supplier update call with Marelli and Nishimura Asahi
Shiori Taniguchi	06/23/25	2.0	External Documentation and Correspondence Management	Coordinated court docket confirmation and document sharing with interested lenders.
Sakura Hotta	06/23/25	0.5	Internal Project Management and Documentation	Internal team call (S. Inoue, S. Park, T. Machida, S. Taniguchi) to prioritize lender outreach tasks and confirm timelines.
Sakura Hotta	06/23/25	0.5	Client/advisor comm.	Participated in Japanese supplier update call with Marelli and Nishimura Asahi
Sakura Hotta	06/23/25	0.5	Client/advisor comm.	Participated in strategic meeting with Marelli and advisors to discuss the Chapter 11 proceedings timeline, evaluate recent updates, and assess potential impacts on stakeholder communications.
Soichiro Oku	06/24/25	0.5	Internal Project Management and Documentation	Internal check-in with S. Park to review Chapter 11 outreach status and non-consortium lender communications.
Soichiro Oku	06/24/25	0.5	Lender comm.(mtg)	Participated in meeting with Mizuho and PJT Partners to review Chapter 11 timeline and recent updates.
Soichiro Oku	06/24/25	0.5	Client/advisor comm.	Participated in strategic meeting with Marelli and advisors to discuss the Chapter 11 proceedings timeline, evaluate recent updates, and assess potential impacts on stakeholder communications.
Akira Nomoto	06/24/25	0.5	Internal Project Management and Documentation	Internal coordination call with T. machida and S. Park on recent case developments and PwC support priorities.
Akira Nomoto	06/24/25	0.5	Lender comm.(mtg)	Participated in meeting with Mizuho and PJT Partners to review Chapter 11 timeline and recent updates.
Akira Nomoto	06/24/25	0.5	Client/advisor comm.	Participated in strategic meeting with Marelli and advisors to discuss the Chapter 11 proceedings timeline, evaluate recent updates, and assess potential impacts on stakeholder communications.

Professional Services by Project Category, Professional, and Date

Professional	Date	Hours	Category	Performed work details
Shuhei Inoue	06/24/25	0.5	Internal Project Management and Documentation	Internal team call (S. Park, T. Machida, S. Taniguchi, S. Hotta) to prioritize lender outreach tasks and confirm timelines.
Shuhei Inoue	06/24/25	0.5	Lender comm.(mtg)	Participated in meeting with Mizuho and PJT Partners to review Chapter 11 timeline and recent updates.
Shuhei Inoue	06/24/25	0.5	Client/advisor comm.	Participated in strategic meeting with Marelli and advisors to discuss the Chapter 11 proceedings timeline, evaluate recent updates, and assess potential impacts on stakeholder communications.
Takuya Machida	06/24/25	0.5	Internal Project Management and Documentation	Internal team call (S. Inoue, S. Park, S. Taniguchi, S. Hotta) to prioritize lender outreach tasks and confirm timelines.
Takuya Machida	06/24/25	0.5	Lender comm.(mtg)	Participated in meeting with Mizuho and PJT Partners to review Chapter 11 timeline and recent updates.
Takuya Machida	06/24/25	0.5	Client/advisor comm.	Participated in strategic meeting with Marelli and advisors to discuss the Chapter 11 proceedings timeline, evaluate recent updates, and assess potential impacts on stakeholder communications.
Soon Park	06/24/25	0.5	Client/advisor comm.	Participated in strategic meeting with Marelli and advisors to discuss the Chapter 11 proceedings timeline, evaluate recent updates, and assess potential impacts on stakeholder communications.
Soon Park	06/24/25	0.5	Internal Project Management and Documentation	Internal team stand-up (S. Inoue, T. Machida, S. Taniguchi, S. Hotta) to review to-dos and confirm next steps.
Soon Park	06/24/25	1.0	Lender comm.(Tel)	Held follow-up calls with Mizuho to drive consent request execution; aligned on sequencing and deadlines.
Soon Park	06/24/25	0.5	Internal Project Management and Documentation	Internal coordination with A. Nomoto to assemble information and materials for PwC retention application.
Soon Park	06/24/25	0.5	Internal Project Management and Documentation	Internal check-in with S. Oku to align on Chapter 11 outreach status and lender communications.
Soon Park	06/24/25	0.5	Lender comm.(mtg)	Participated in meeting with Mizuho and PJT Partners to review Chapter 11 timeline and recent updates.
Shiori Taniguchi	06/24/25	0.5	Internal Project Management and Documentation	Internal team stand-up (S. Inoue, T. Machida, S. Park) to review to-dos and confirm next steps.
Shiori Taniguchi	06/24/25	0.5	Lender comm.(mtg)	Participated in meeting with Mizuho and PJT Partners to review Chapter 11 timeline and recent updates.
Shiori Taniguchi	06/24/25	0.5	Client/advisor comm.	Participated in strategic meeting with Marelli and advisors to discuss the Chapter 11 proceedings timeline, evaluate recent updates, and assess potential impacts on stakeholder communications.
Shiori Taniguchi	06/24/25	2.0	Internal Project Management and Documentation	Compiled meeting notes for internal briefing on the meeting with Mizuho and PJT Partners to review Chapter 11 timeline and recent updates.
Shiori Taniguchi	06/24/25	2.0	External Documentation and Correspondence Management	Coordinated court docket confirmation and document sharing with interested lenders.
Shiori Taniguchi	06/24/25	1.5	Lender Q&A	Provided document support for queries from Mizuho, Gunma, DBS regarding Restructuring Support Agreement
Sakura Hotta	06/24/25	0.5	Internal Project Management and Documentation	Internal team call (S. Inoue, S. Park, T. Machida, S. Taniguchi) to prioritize lender outreach tasks and confirm timelines.
Sakura Hotta	06/24/25	0.5	Lender comm.(mtg)	Participated in meeting with Mizuho and PJT Partners to review Chapter 11 timeline and recent updates.
Sakura Hotta	06/24/25	0.5	Client/advisor comm.	Participated in strategic meeting with Marelli and advisors to discuss the Chapter 11 proceedings timeline, evaluate recent updates, and assess potential impacts on stakeholder communications.

Professional Services by Project Category, Professional, and Date

Professional	Date	Hours	Category	Performed work details
Soichiro Oku	06/25/25	0.5	Internal Project Management and Documentation	Internal check-in with S. Park to review Chapter 11 outreach status and non-consortium lender communications.
Soichiro Oku	06/25/25	1.0	Client/advisor comm.	Participated in Japanese supplier update call with Marelli and Nishimura Asahi
Akira Nomoto	06/25/25	0.5	Internal Project Management and Documentation	Internal coordination call with T. machida and S. Park on recent case developments and PwC support priorities.
Akira Nomoto	06/25/25	1.0	Client/advisor comm.	Participated in Japanese supplier update call with Marelli and Nishimura Asahi
Shuhei Inoue	06/25/25	1.0	Client/advisor comm.	Participated in Japanese supplier update call with Marelli and Nishimura Asahi
Shuhei Inoue	06/25/25	0.5	Internal Project Management and Documentation	Internal team call (S. Park, T. Machida, S. Taniguchi, S. Hotta) to prioritize lender outreach tasks and confirm timelines.
Takuya Machida	06/25/25	0.5	Internal Project Management and Documentation	Internal coordination call with A. Nomoto and S. Park on recent case developments and PwC support priorities.
Takuya Machida	06/25/25	1.0	Client/advisor comm.	Participated in Japanese supplier update call with Marelli and Nishimura Asahi
Takuya Machida	06/25/25	0.5	Internal Project Management and Documentation	Internal team call (S. Inoue, S. Park, S. Taniguchi, S. Hotta) to prioritize lender outreach tasks and confirm timelines.
Takuya Machida	06/25/25	0.5	Lender comm.(Tel)	Inquired Nouchu regarding specific questions about the Restructuring Support Agreement (RSA), aiming for comprehensive understanding.
Soon Park	06/25/25	0.5	Internal Project Management and Documentation	Internal team stand-up (S. Inoue, T. Machida, S. Taniguchi, S. Hotta) to review to-dos and next steps.
Soon Park	06/25/25	0.5	Internal Project Management and Documentation	Internal coordination call with A. Nomoto and T. Machida on case updates and PwC support deliverables.
Soon Park	06/25/25	0.5	Lender Q&A	Coordinated with PJT and A&M to prepare responses to DBS questions; routed legal issues to counsel and tracked resolutions.
Soon Park	06/25/25	0.5	External Documentation and Correspondence Management	Coordinated and scheduled Alanna-Mizuho meeting for June 30; confirmed agenda and participants.
Soon Park	06/25/25	1.0	Client/advisor comm.	Participated in Japanese supplier update call with Marelli and Nishimura Asahi
Soon Park	06/25/25	1.0	External Documentation and Correspondence Management	Reviewed consent request form and distributed it via email to non-consortium lenders to facilitate RSA participation.
Soon Park	06/25/25	1.0	Lender comm.(Tel)	Calls with DBJ and JBIC to explain the consent request; captured questions and updated the outreach tracker.
Soon Park	06/25/25	1.0	External Documentation and Correspondence Management	Coordination calls with Mizuho on consent request execution and communication planning to other non-consortium lenders; documented outcomes and updates.
Soon Park	06/25/25	0.5	Internal Project Management and Documentation	Internal check-in with S. Oku to review outreach status and non-consortium lender communications.
Soon Park	06/25/25	0.5	External Documentation and Correspondence Management	Coordinated with Alanna to schedule an explanatory call for non-consortium lenders regarding the consent request.
Soon Park	06/25/25	0.5	External Documentation and Correspondence Management	Rescheduled Alanna-Mizuho cash flow discussion previously set for June 30; confirmed new timing.

Professional Services by Project Category, Professional, and Date

Professional	Date	Hours	Category	Performed work details
Shiori Taniguchi	06/25/25	1.0	Client/advisor comm.	Participated in Japanese supplier update call with Marelli and Nishimura Asahi
Shiori Taniguchi	06/25/25	0.5	Internal Project Management and Documentation	Internal team stand-up (S. Inoue, T. Machida, S. Park) to review to-dos and confirm next steps.
Shiori Taniguchi	06/25/25	3.0	Lender Q&A	Provided document support for queries from Gunma, DBS, Nouchu regarding Restructuring Support Agreement
Shiori Taniguchi	06/25/25	2.0	External Documentation and Correspondence Management	Coordinated court docket confirmation and document sharing with interested lenders.
Sakura Hotta	06/25/25	1.0	Client/advisor comm.	Participated in Japanese supplier update call with Marelli and Nishimura Asahi
Sakura Hotta	06/25/25	0.5	Internal Project Management and Documentation	Internal team call (S. Inoue, S. Park, T. Machida, S. Taniguchi) to prioritize lender outreach tasks and confirm timelines.
Shuhei Inoue	06/26/25	0.5	Internal Project Management and Documentation	Internal team call (S. Park, T. Machida, S. Taniguchi, S. Hotta) to prioritize lender outreach tasks and confirm timelines.
Takuya Machida	06/26/25	0.5	Internal Project Management and Documentation	Internal team call (S. Inoue, S. Park, S. Taniguchi, S. Hotta) to prioritize lender outreach tasks and confirm timelines.
Soon Park	06/26/25	0.5	Internal Project Management and Documentation	Internal team stand-up (S. Inoue, T. Machida, S. Taniguchi, S. Hotta) to review to-dos and confirm next steps.
Soon Park	06/26/25	1.0	Lender comm.(mtg)	Coordinated responses to DBS with PJT and A&M; held Teams call with DBS to review answers and agree on next steps.
Soon Park	06/26/25	1.0	External Documentation and Correspondence Management	Reviewed consent request procedures and requirements to prepare lender guidance and ensure compliance with the agreed process.
Shiori Taniguchi	06/26/25	0.5	Internal Project Management and Documentation	Internal team stand-up (S. Inoue, T. Machida, S. Park) to review to-dos and confirm next steps.
Shiori Taniguchi	06/26/25	3.0	Lender Q&A	Provided document support for queries from DBS regarding Restructuring Support Agreement
Shiori Taniguchi	06/26/25	3.0	External Documentation and Correspondence Management	Coordinated court docket confirmation and document sharing with interested lenders.
Shiori Taniguchi	06/26/25	0.5	Others	Extended search for media leaks about Marelli and articles related to OEM and automotive industry
Sakura Hotta	06/26/25	0.5	Internal Project Management and Documentation	Internal team call (S. Inoue, S. Park, T. Machida, S. Taniguchi) to prioritize lender outreach tasks and confirm timelines.
Soichiro Oku	06/27/25	0.5	Internal Project Management and Documentation	Internal check-in with S. Park to review Chapter 11 outreach status and non-consortium lender communications.
Akira Nomoto	06/27/25	0.5	Internal Project Management and Documentation	Internal coordination call with T. machida and S. Park on recent case developments and PwC support priorities.
Akira Nomoto	06/27/25	0.5	Internal Project Management and Documentation	Internal coordination with S. Park to assemble materials for PwC retention application.
Shuhei Inoue	06/27/25	0.5	Internal Project Management and Documentation	Internal team call (S. Park, T. Machida, S. Taniguchi, S. Hotta) to prioritize lender outreach tasks and confirm timelines.
Takuya Machida	06/27/25	0.5	Internal Project Management and Documentation	Internal team call (S. Inoue, S. Park, S. Taniguchi, S. Hotta) to prioritize lender outreach tasks and confirm timelines.

Professional Services by Project Category, Professional, and Date

Professional	Date	Hours	Category	Performed work details
Takuya Machida	06/27/25	0.5	Internal Project Management and Documentation	Internal coordination call with A. Nomoto and S. Park on recent case developments and PwC support priorities.
Soon Park	06/27/25	0.5	Internal Project Management and Documentation	Internal team stand-up (S. Inoue, T. Machida, S. Taniguchi, S. Hotta) to prioritize tasks and confirm timelines.
Soon Park	06/27/25	0.5	Internal Project Management and Documentation	Internal coordination call with A. Nomoto and T. Machida to align on case updates and PwC support deliverables.
Soon Park	06/27/25	1.0	Internal Project Management and Documentation	Call with PwC risk management to review retention-related compliance items; confirmed disclosures and engagement terms.
Soon Park	06/27/25	1.0	Lender comm.(mtg)	Participated in PJT–Mizuho–third party call regarding potential acquisition interest; noted implications for lender communication strategy.
Soon Park	06/27/25	1.0	Lender comm.(Tel)	Call with Gunma Bank to provide case status update and outline required lender approvals; captured questions and updated tracker.
Soon Park	06/27/25	0.5	Internal Project Management and Documentation	Internal coordination with A. Nomoto to assemble materials for PwC retention application.
Soon Park	06/27/25	0.5	Internal Project Management and Documentation	Internal check-in with S. Oku to review Chapter 11 outreach status and lender communications.
Soon Park	06/27/25	0.5	Lender comm.(Tel)	Follow-up call with Mizuho, JBIC, and DBS regarding RSA consent request and next steps; confirmed action items and responsibilities.
Shiori Taniguchi	06/27/25	0.5	Internal Project Management and Documentation	Internal team stand-up (S. Inoue, T. Machida, S. Park) to review to-dos and confirm next steps.
Shiori Taniguchi	06/27/25	0.5	Others	Extended search for media leaks about Marelli and articles related to OEM and automotive industry
Shiori Taniguchi	06/27/25	2.0	Lender Q&A	Provided document support for queries from JBIC, Nouchu regarding Restructuring Support Agreement
Sakura Hotta	06/27/25	0.5	Internal Project Management and Documentation	Internal team call (S. Inoue, S. Park, T. Machida, S. Taniguchi) to prioritize lender outreach tasks and confirm timelines.
Soon Park	06/29/25	0.5	Client/advisor comm.	Coordinated Q&A with Nishimura regarding JBIC inquiries; tracked responses.
Soon Park	06/29/25	0.5	Client/advisor comm.	Coordinated Q&A with K&E regarding DBS questions on consent/RSA; tracked follow-ups.
Soon Park	06/29/25	1.0	External Documentation and Correspondence Management	Distributed updated Chapter 11 timeline to non-consortium lenders; highlighted key milestones and deadlines.
Akira Nomoto	06/30/25	0.5	Internal Project Management and Documentation	Internal coordination call with T. machida and S. Park on recent case developments and PwC support priorities.
Shuhei Inoue	06/30/25	0.5	Internal Project Management and Documentation	Internal team call (S. Park, T. Machida, S. Taniguchi, S. Hotta) to prioritize lender outreach tasks and confirm timelines.
Takuya Machida	06/30/25	0.5	Internal Project Management and Documentation	Internal team call (S. Inoue, S. Park, S. Taniguchi, S. Hotta) to prioritize lender outreach tasks and confirm timelines.
Takuya Machida	06/30/25	0.5	Internal Project Management and Documentation	Internal coordination call with A. Nomoto and S. Park on recent case developments and PwC support priorities.
Takuya Machida	06/30/25	0.5	Lender comm.(Tel)	Called Nouchu regardig the questions for RSA and hand over of project responsibility

Professional Services by Project Category, Professional, and Date

Professional	Date	Hours	Category	Performed work details
Soon Park	06/30/25	0.5	Internal Project Management and Documentation	Internal team stand-up (S. Inoue, T. Machida, S. Taniguchi, S. Hotta) to review to-dos and confirm next steps.
Soon Park	06/30/25	0.5	Internal Project Management and Documentation	Internal coordination call with A. Nomoto and T. Machida to align on case updates and PwC support.
Soon Park	06/30/25	1.5	Client/advisor comm.	Provided Alanna and K&E with detailed status of non-consortium lender consent approvals; recommended and planned an explanatory meeting for lenders.
Soon Park	06/30/25	0.5	Lender comm.(Tel)	Explained RSA execution process to DBJ and addressed procedural questions to facilitate signing.
Soon Park	06/30/25	1.0	Lender Q&A	Prepared and delivered responses to JBIC and DBJ questions on the consent request/RSA; held follow-up call to confirm understanding and next steps.
Soon Park	06/30/25	0.5	Client/advisor comm.	Coordinated with K&E to advance PwC retention application (disclosures/schedules); confirmed remaining items.
Soon Park	06/30/25	0.5	Client/advisor comm.	Coordinated with Alanna on engagement extension terms to align with court retention and case needs.
Soon Park	06/30/25	1.0	External Documentation and Correspondence Management	Coordinated via email the logistics and agenda for the non-consortium lenders' consent request explanatory meeting; confirmed attendees and materials.
Shiori Taniguchi	06/30/25	0.5	Internal Project Management and Documentation	Internal team stand-up (S. Inoue, T. Machida, S. Park) to review to-dos and confirm next steps.
Shiori Taniguchi	06/30/25	2.0	Lender Q&A	Provided document support for queries from DBJ, Nouchu regarding Restructuring Support Agreement
Shiori Taniguchi	06/30/25	0.5	Others	Extended search for media leaks about Marelli and articles related to OEM and automotive industry
Sakura Hotta	06/30/25	0.5	Internal Project Management and Documentation	Internal team call (S. Inoue, S. Park, T. Machida, S. Taniguchi) to prioritize lender outreach tasks and confirm timelines.
Soichiro Oku	07/01/25	1.0	Client/advisor comm.	Teleconference with A. Nomoto, S. Park (PwC), and Hoshino-san (Marelli) to discuss alignment on Chapter 11 strategies.
Soichiro Oku	07/01/25	0.5	Internal Project Management and Documentation	Internal check-in with S. Park to review consent process status and non-consortium lender communications; updated tracker and assignments.
Akira Nomoto	07/01/25	1.0	Client/advisor comm.	Teleconference with S. Oku, S. Park (PwC), and Hoshino-san (Marelli) focusing on strategic updates and operational alignment.
Akira Nomoto	07/01/25	0.5	Internal Project Management and Documentation	Internal coordination with S. Park on retention application status and near-term deliverables.
Shuhei Inoue	07/01/25	0.5	Internal Project Management and Documentation	Internal team call (S. Park, S. Taniguchi, S. Hotta) to review to-dos and confirm next steps.
Soon Park	07/01/25	0.5	Lender comm.(mtg)	Call with DBJ regarding staffing changes; adjusted lender communication plan accordingly.
Soon Park	07/01/25	1.0	Internal Project Management and Documentation	Prepared materials and processed internal approvals required to submit PwC's retention application.
Soon Park	07/01/25	0.5	Internal Project Management and Documentation	Internal team stand-up (S. Inoue, S. Taniguchi, S. Hotta) to prioritize lender outreach and consent-request tasks and confirm timelines.
Soon Park	07/01/25	0.5	Lender comm.(mtg)	Coordination call with Mizuho on consent request execution and communication plan for non-consortium lenders; documented next steps.

Professional Services by Project Category, Professional, and Date

Professional	Date	Hours	Category	Performed work details
Soon Park	07/01/25	0.5	Internal Project Management and Documentation	Internal check-in with S. Oku to review consent process status and non-consortium lender communications; updated tracker and assignments.
Soon Park	07/01/25	0.5	Internal Project Management and Documentation	Internal coordination with A. Nomoto on retention application status and near-term deliverables.
Soon Park	07/01/25	0.5	External Documentation and Correspondence Management	Distributed translated Senior DIP Credit Agreement to non-consortium lenders to facilitate review.
Soon Park	07/01/25	0.5	External Documentation and Correspondence Management	Sent updated Chapter 11 schedule to Mizuho; aligned on milestone dates.
Soon Park	07/01/25	0.5	External Documentation and Correspondence Management	Coordinated with non-consortium lenders (incl. Mizuho) to schedule a Company-led call to explain the consent request; confirmed availability and agenda.
Soon Park	07/01/25	0.5	External Documentation and Correspondence Management	Raised with the Company and K&E the need for additional lender-counsel support given some lenders' unfamiliarity with Chapter 11; proposed next-step options.
Soon Park	07/01/25	0.5	Lender Q&A	Coordinated with Nishimura & Asahi to answer Nouchu's Q&A (preferred shares, DIP financing, Tranche B, Emergency Loan, senior loan, collateral); provided same-day responses.
Soon Park	07/01/25	0.5	Lender Q&A	Worked with K&E to respond to DBJ questions regarding Form 206D-related filings; provided same-day update.
Soon Park	07/01/25	0.5	Client/advisor comm.	Coordinated with the Company to schedule a pre-meeting between the Company and Mizuho ahead of the non-consortium lenders' consent-request call.
Shiori Taniguchi	07/01/25	0.5	Internal Project Management and Documentation	Internal team stand-up (S. Inoue, S. Park, S. Hotta) to review to-dos and confirm next steps.
Sakura Hotta	07/01/25	0.5	Internal Project Management and Documentation	Internal team call (S. Inoue, S. Park, S. Taniguchi) to review to-dos and confirm next steps.
Soichiro Oku	07/02/25	1.0	Lender comm.(Tel)	Briefed lenders on RSA/consent mechanics, DIP budget expectations, and the Debtor's restructuring approach.
Soichiro Oku	07/02/25	0.5	Internal Project Management and Documentation	Internal check-in with S. Park on consent-outreach status and lender communications; updated action list.
Akira Nomoto	07/02/25	0.5	Internal Project Management and Documentation	Internal alignment meeting with S. Park and S. Taniguchi (PwC) to plan internal project steps.
Shuhei Inoue	07/02/25	0.5	Internal Project Management and Documentation	Internal team call (S. Park, S. Taniguchi, S. Hotta) to review to-dos and confirm next steps.
Soon Park	07/02/25	0.5	Internal Project Management and Documentation	Internal team stand-up (S. Inoue, S. Taniguchi, S. Hotta) to review to-dos and confirm next steps.
Soon Park	07/02/25	1.0	Client/advisor comm.	Email coordination with K&E/Nishimura on non-consortium lender counsel issues; followed up with Mizuho to align on approach.
Soon Park	07/02/25	0.5	Client/advisor comm.	Email coordination with K&E on PwC retention application, including progress on conflict checks and required disclosures.
Soon Park	07/02/25	0.5	Lender Q&A	Email coordination with K&E regarding non-consortium lender Proof of Claim submissions and related process.
Soon Park	07/02/25	0.5	Client/advisor comm.	Email coordination with A&M regarding status of PwC professional fees; reconciled outstanding / paid balances per engagement terms.
Soon Park	07/02/25	0.5	Client/advisor comm.	Coordinated with the Company to finalize logistics for the consent-request lender meeting and the Mizuho pre-meeting (later canceled); prepared revised scheduling options.

Professional Services by Project Category, Professional, and Date

Professional	Date	Hours	Category	Performed work details
Soon Park	07/02/25	2.0	Client/advisor comm.	Follow-up calls with Mizuho, DBJ, Nouchu, and Gunma re distributed materials and the upcoming non-consortium lender meeting with the Company and counsel; confirmed attendance and open questions.
Soon Park	07/02/25	0.5	Lender comm.(Tel)	Multiple calls with Gunma to walk through RSA execution steps and signing methodology; resolved access and procedural questions.
Soon Park	07/02/25	0.5	Internal Project Management and Documentation	Internal check-in with S. Oku on consent-outreach status and lender communications; updated action list.
Soon Park	07/02/25	0.5	Internal Project Management and Documentation	Internal coordination call with A. Nomoto and S. Taniguchi on case updates and PwC support deliverables.
Shiori Taniguchi	07/02/25	0.5	Internal Project Management and Documentation	Internal alignment meeting with A. Nomoto and S. Park (PwC) to plan internal project steps.
Shiori Taniguchi	07/02/25	0.5	Internal Project Management and Documentation	Internal team stand-up (S. Inoue, S. Park, S. Hotta) to review to-dos and confirm next steps.
Sakura Hotta	07/02/25	0.5	Internal Project Management and Documentation	Internal team call (S. Inoue, S. Park, S. Taniguchi) to review to-dos and confirm next steps.
Soichiro Oku	07/03/25	1.0	Lender comm.(mtg)	Participated in Monthly Bank Meeting with Marelli, SVP Cons, Japanese banks, and DBS regarding Marelli's financial status.
Soichiro Oku	07/03/25	0.5	Internal Project Management and Documentation	Internal debrief with A. Nomoto and S. Pakr following the Company-Mizuho cash-flow discussion; aligned responses and owners.
Akira Nomoto	07/03/25	1.0	Lender comm.(mtg)	Participated in Monthly Bank Meeting with Marelli, SVP Cons, Japanese banks, and DBS regarding financial status.
Akira Nomoto	07/03/25	0.5	Internal Project Management and Documentation	Internal coordination with S. Park regarding retention application status and next steps.
Akira Nomoto	07/03/25	0.5	Internal Project Management and Documentation	Internal alignment meeting with S. Park and S. Taniguchi (PwC) to plan internal project steps.
Shuhei Inoue	07/03/25	0.5	Internal Project Management and Documentation	Internal team call (S. Park, S. Taniguchi, S. Hotta) to review to-dos and confirm next steps.
Shuhei Inoue	07/03/25	1.0	Lender comm.(mtg)	Participated in Monthly Bank Meeting with Marelli, SVP Cons, Japanese banks, and DBS regarding financial status.
Soon Park	07/03/25	0.5	Internal Project Management and Documentation	Internal team stand-up (S. Inoue, S. Taniguchi, S. Hotta) to review priorities and timelines.
Soon Park	07/03/25	1.0	Client/advisor comm.	Coordinated between the Company and Mizuho regarding the canceled pre-meeting; captured Mizuho feedback and facilitated agreement on revised meeting plan.
Soon Park	07/03/25	0.5	Client/advisor comm.	Coordinated with K&E on extending the consent-request deadline and tracked lender-counsel matters.
Soon Park	07/03/25	0.5	External Documentation and Correspondence Management	Coordinated among the Company/A&M and Mizuho regarding Mizuho's legal counsel fees; clarified information needs.
Soon Park	07/03/25	1.0	External Documentation and Correspondence Management	Confirmed with K&E that the overall case schedule is unchanged despite the consent-extension; emailed update to non-consortium lenders (Mizuho, JBIC, DBJ, DBS, Nouchu, Aozora Bank, Aozora LS, Gunma).
Soon Park	07/03/25	0.5	Internal Project Management and Documentation	Internal coordination with A. Nomoto regarding retention application status and next steps.
Soon Park	07/03/25	1.0	Lender comm.(mtg)	Monthly all-bank meeting between the Company and lenders; noted lender feedback and action items relevant to non-consortium communications.

Professional Services by Project Category, Professional, and Date

Professional	Date	Hours	Category	Performed work details
Soon Park	07/03/25	0.5	Lender comm.(mtg)	Brief cash-flow follow-up meeting between the Company and Mizuho; recorded lender requests and next steps.
Soon Park	07/03/25	0.5	Internal Project Management and Documentation	Internal debrief with S. Oku and A. Nomoto following the Company-Mizuho cash-flow discussion; aligned responses and owners.
Soon Park	07/03/25	1.0	External Documentation and Correspondence Management	Coordinated with the Company on the non-consortium lender consent meeting and Mizuho pre-meeting logistics; confirmed agenda and materials.
Soon Park	07/03/25	0.5	Client/advisor comm.	Email coordination with K&E regarding retention application progress and conflict checks.
Shiori Taniguchi	07/03/25	0.5	Others	Extended search for media leaks about Marelli and articles related to OEM and automotive industry
Shiori Taniguchi	07/03/25	4.0	External Documentation and Correspondence Management	Compiled meeting notes of meeting (Monthly Bank MTG with Marelli, SVP Cons, Japanese banks, DBS regarding financial status) to communicate with lenders
Shiori Taniguchi	07/03/25	2.0	Lender comm.(mtg)	Participated in Monthly Bank Meeting with Marelli, SVP Cons, Japanese banks, and DBS regarding financial status.
Shiori Taniguchi	07/03/25	0.5	Internal Project Management and Documentation	Internal team stand-up (S. Inoue, S. Park, S. Hotta) to review to-dos and confirm next steps.
Sakura Hotta	07/03/25	0.5	Internal Project Management and Documentation	Internal team call (S. Inoue, S. Park, S. Taniguchi) to review to-dos and confirm next steps.
Sakura Hotta	07/03/25	1.0	Lender comm.(mtg)	Participated in Monthly Bank Meeting with Marelli, SVP Cons, Japanese banks, and DBS regarding financial status.
Soichiro Oku	07/04/25	1.0	Lender comm.(Tel)	Briefed lenders on RSA/consent mechanics, DIP budget expectations, and the Debtor's restructuring approach.
Akira Nomoto	07/04/25	0.5	Internal Project Management and Documentation	Internal alignment meeting with S. Park and S. Taniguchi (PwC) to plan internal project steps.
Shuhei Inoue	07/04/25	0.5	Internal Project Management and Documentation	Internal team call (S. Park, S. Taniguchi, S. Hotta) to review to-dos and confirm next steps.
Soon Park	07/04/25	0.5	Internal Project Management and Documentation	Internal team stand-up (S. Inoue, S. Taniguchi, S. Hotta) to review to-dos and next steps.
Soon Park	07/04/25	0.5	Internal Project Management and Documentation	Internal coordination call with A. Nomoto and S. Taniguchi on case updates and PwC support deliverables.
Soon Park	07/04/25	1.0	Internal Project Management and Documentation	Drafted PwC retention application materials (engagement letter/addendum and supporting disclosures).
Soon Park	07/04/25	0.5	Lender comm.(Tel)	Follow-up call with Gunma regarding RSA signing methodology; confirmed execution steps.
Soon Park	07/04/25	0.5	Lender comm.(Tel)	Call with Mizuho regarding lender-counsel fees; circulated summary and next steps to team.
Soon Park	07/04/25	0.5	Client/advisor comm.	Email coordination with K&E on retention application and conflict checks; confirmed outstanding items.
Soon Park	07/04/25	0.5	Client/advisor comm.	Coordinated with the Company on consent-request meeting logistics and Mizuho pre-meeting details.
Soon Park	07/04/25	1.0	External Documentation and Correspondence Management	Notified non-consortium lenders by email of the consent-request meeting with the Company/K&E/A&M set for July 9; conducted follow-up calls with Mizuho, Nouchu, DBS, and Gunma to confirm attendance.

Professional Services by Project Category, Professional, and Date

Professional	Date	Hours	Category	Performed work details
Shiori Taniguchi	07/04/25	0.5	Internal Project Management and Documentation	Internal team stand-up (S. Inoue, S. Park, S. Hotta) to review to-dos and confirm next steps.
Shiori Taniguchi	07/04/25	0.5	Internal Project Management and Documentation	Internal alignment meeting with A. Nomoto and S. Park (PwC) to plan internal project steps.
Shiori Taniguchi	07/04/25	0.5	Others	Extended search for media leaks about Marelli and articles related to OEM and automotive industry
Shiori Taniguchi	07/04/25	1.0	External Documentation and Correspondence Management	Compiled meeting notes of meeting (Monthly Bank MTG with Marelli, SVP Cons, Japanese banks, DBS regarding financial status) to communicate with lenders
Shiori Taniguchi	07/04/25	4.5	Lender Q&A	Provided document support for queries from Mizuho.
Sakura Hotta	07/04/25	0.5	Internal Project Management and Documentation	Internal team call (S. Inoue, S. Park, S. Taniguchi) to review to-dos and confirm next steps.
Soon Park	07/05/25	0.5	External Documentation and Correspondence Management	Emailed non-consortium lenders confirming the July 9 consent-request meeting date/time.
Soichiro Oku	07/07/25	1.5	Lender comm.(mtg)	Participated in Non-consortium Bank Meeting explaining SFA notification and requests to Japanese banks and DBS, ensuring alignment on processing changes.
Soichiro Oku	07/07/25	0.5	Internal Project Management and Documentation	Internal check-in with S. Park to align on Chapter 11 communications and non-consortium lender outreach.
Akira Nomoto	07/07/25	0.5	Internal Project Management and Documentation	Internal alignment meeting with S. Park and S. Taniguchi (PwC) to plan internal project steps.
Akira Nomoto	07/07/25	1.0	Lender comm.(mtg)	Participated in DIP Budget Meeting with Mizuho to discuss budgeting considerations under Chapter 11 proceedings.
Akira Nomoto	07/07/25	1.5	Lender comm.(mtg)	Participated in Non-consortium Bank Meeting to explain SFA notification and requests with Japanese banks and DBS.
Shuhe Inoue	07/07/25	0.5	Internal Project Management and Documentation	Internal team call (S. Park, S. Taniguchi) to review to-dos and confirm next steps.
Shuhe Inoue	07/07/25	1.0	Lender comm.(mtg)	Participated in DIP Budget Meeting with Mizuho to discuss budgeting considerations under Chapter 11 proceedings.
Shuhe Inoue	07/07/25	1.5	Lender comm.(mtg)	Participated in Non-consortium Bank Meeting to explain SFA notification and request with Japanese banks and DBS.
Soon Park	07/07/25	0.5	Internal Project Management and Documentation	Internal team stand-up (S. Inoue, S. Taniguchi) to review priorities and timelines.
Soon Park	07/07/25	0.5	Internal Project Management and Documentation	Internal coordination call with A. Nomoto and S. Taniguchi on case updates and PwC deliverables.
Soon Park	07/07/25	0.5	Client/advisor comm.	Email discussion with the Company regarding extension of PwC services and fee arrangements; captured agreed next steps.
Soon Park	07/07/25	0.5	Client/advisor comm.	Coordinated with the Company and A&M to schedule Mizuho DIP-budget discussion meeting.
Soon Park	07/07/25	1.0	Lender comm.(mtg)	Participated in non-consortium bank meeting; addressed lender questions and confirmed follow-up actions.
Soon Park	07/07/25	0.5	Internal Project Management and Documentation	Call with PwC risk management regarding retention application requirements and documentation.

Professional Services by Project Category, Professional, and Date

Professional	Date	Hours	Category	Performed work details
Soon Park	07/07/25	1.0	Lender comm.(mtg)	Participated in Company–Mizuho follow-up call on DIP budget; recorded action items and information requests.
Soon Park	07/07/25	0.5	Internal Project Management and Documentation	Internal check-in with S. Oku to align on Chapter 11 communications and non-consortium lender outreach.
Soon Park	07/07/25	0.5	Lender comm.(Tel)	Follow-up call with Mizuho after Company meeting to confirm requests and timelines.
Soon Park	07/07/25	0.5	Lender comm.(Tel)	Call with DBS Japan to provide Chapter 11 status update and Company developments; captured questions.
Soon Park	07/07/25	0.5	External Documentation and Correspondence Management	Distributed Japanese translation of the RSA to non-consortium lenders.
Soon Park	07/07/25	0.5	Client/advisor comm.	Coordinated with K&E on PwC retention application and fee structure alignment.
Shiori Taniguchi	07/07/25	0.5	Internal Project Management and Documentation	Internal team stand-up (S. Inoue, S. Park) to review to-dos and confirm next steps.
Shiori Taniguchi	07/07/25	0.5	Internal Project Management and Documentation	Internal alignment meeting with A. Nomoto and S. Park (PwC) to plan internal project steps.
Shiori Taniguchi	07/07/25	0.5	Others	Extended search for media leaks about Marelli and articles related to OEM and automotive industry
Shiori Taniguchi	07/07/25	2.0	External Documentation and Correspondence Management	Compiled meeting notes of meeting (Non-consortium Bank Meeting to explain SFA notification and request with Japanese banks and DBS) to communicate with lenders and internal members
Shiori Taniguchi	07/07/25	1.5	Lender comm.(mtg)	Participated in Non-consortium Bank Meeting to explain SFA notification and request with Japanese banks and DBS.
Shiori Taniguchi	07/07/25	2.0	Lender Q&A	Provided document support for queries from Mizuho.
Soichiro Oku	07/08/25	1.0	Lender comm.(Tel)	Briefed lenders on RSA/consent mechanics, DIP budget expectations, and the Debtor's restructuring approach.
Akira Nomoto	07/08/25	0.5	Internal Project Management and Documentation	Internal alignment meeting with S. Park and S. Taniguchi (PwC) to plan internal project steps.
Shuhei Inoue	07/08/25	0.5	Internal Project Management and Documentation	Internal team call (S. Park, S. Taniguchi) to review to-dos and confirm next steps.
Soon Park	07/08/25	0.5	Internal Project Management and Documentation	Internal team stand-up (S. Inoue, S. Taniguchi) to review to-dos and next steps.
Soon Park	07/08/25	0.5	Lender comm.(Tel)	Follow-up call with Gunma on RSA signing methodology; confirmed remaining steps.
Soon Park	07/08/25	0.5	Internal Project Management and Documentation	Internal coordination with A. Nomoto on retention application preparation status.
Soon Park	07/08/25	0.5	Lender comm.(Tel)	Call with DBJ to obtain their position and rationale regarding RSA; documented outcome.
Soon Park	07/08/25	0.5	Lender comm.(Tel)	Call with Aozora Bank ahead of the consent-request meeting to review agenda and next steps.
Soon Park	07/08/25	0.5	Lender comm.(Tel)	Call with Mizuho ahead of the consent-request meeting to review agenda and next steps.

Professional Services by Project Category, Professional, and Date

Professional	Date	Hours	Category	Performed work details
Shiori Taniguchi	07/08/25	0.5	Internal Project Management and Documentation	Internal team stand-up (S. Inoue, S. Park) to review to-dos and confirm next steps.
Shiori Taniguchi	07/08/25	0.5	Others	Extended search for media leaks about Marelli and articles related to OEM and automotive industry
Shiori Taniguchi	07/08/25	3.0	External Documentation and Correspondence Management	Compiled meeting notes of meeting (Non-consortium Bank Meeting with Mizuho) to communicate with lenders and internal members
Shiori Taniguchi	07/08/25	3.0	Lender Q&A	Provided document support for queries from Mizuho.
Soichiro Oku	07/09/25	1.5	Lender comm.(mtg)	Participated in Meeting with K&E to explain notice/request for Restructuring Support Agreement to non-consortium lenders, clarifying procedural impacts.
Akira Nomoto	07/09/25	0.5	Internal Project Management and Documentation	Internal alignment meeting with S. Park and S. Taniguchi (PwC) to plan internal project steps.
Akira Nomoto	07/09/25	0.5	Internal Project Management and Documentation	Internal coordination with S. Park on retention application preparation status.
Akira Nomoto	07/09/25	1.5	Lender comm.(mtg)	Participated in Meeting with K&E to explain Notice/request for Restructuring Support Agreement to non-consortium lenders from K&E.
Shuhei Inoue	07/09/25	0.5	Internal Project Management and Documentation	Internal team call (S. Park, S. Taniguchi) to review to-dos and confirm next steps.
Soon Park	07/09/25	0.5	Internal Project Management and Documentation	Internal team stand-up (S. Inoue, S. Taniguchi) to prioritize tasks and confirm timelines.
Soon Park	07/09/25	0.5	Internal Project Management and Documentation	Internal coordination call with A. Nomoto and S. Taniguchi on case updates and PwC deliverables.
Soon Park	07/09/25	1.0	Lender comm.(mtg)	Participated in non-consortium lender meeting with the Company/K&E/A&M/PwC/lenders/NOT/DPW; discussed extension of consent deadline and formal request/rationale for RSA signing; captured actions.
Soon Park	07/09/25	0.5	Client/advisor comm.	Followed up with the Company via email on PwC services extension and fee arrangements; aligned on next steps.
Soon Park	07/09/25	1.0	External Documentation and Correspondence Management	Addressed Gunma and Aozora LS RSA execution inquiries; prepared translated Q&A and shared with the Company/K&E.
Soon Park	07/09/25	1.0	Lender Q&A	Processed Mizuho DIP-budget inquiries and follow-up call; translated and shared Q&A with the Company and A&M; confirmed next steps.
Soon Park	07/09/25	0.5	Internal Project Management and Documentation	Internal coordination with A. Nomoto on retention application preparation status.
Shiori Taniguchi	07/09/25	0.5	Others	Extended search for media leaks about Marelli and articles related to OEM and automotive industry
Shiori Taniguchi	07/09/25	0.5	Internal Project Management and Documentation	Internal team stand-up (S. Inoue, S. Park) to review to-dos and confirm next steps.
Shiori Taniguchi	07/09/25	0.5	Internal Project Management and Documentation	Internal alignment meeting with A. Nomoto and S. Park (PwC) to plan internal project steps.
Shiori Taniguchi	07/09/25	4.0	External Documentation and Correspondence Management	Compiled meeting notes of meeting (Meeting to explain Notice/request for Restructuring Support Agreement to non-consortium lenders from K&E) to communicate with lenders and internal members
Shiori Taniguchi	07/09/25	1.5	Lender comm.(mtg)	Participated in Meeting to explain Notice/request for Restructuring Support Agreement to non-consortium lenders from K&E.

Professional Services by Project Category, Professional, and Date

Professional	Date	Hours	Category	Performed work details
Soichiro Oku	07/10/25	1.0	Lender comm.(Tel)	Briefed lenders on RSA/consent mechanics, DIP budget expectations, and the Debtor's restructuring approach.
Akira Nomoto	07/10/25	0.5	Internal Project Management and Documentation	Internal coordination with S. Park on retention application preparation status.
Shuhei Inoue	07/10/25	0.5	Internal Project Management and Documentation	Internal team call (S. Park, S. Taniguchi) to review to-dos and confirm next steps.
Soon Park	07/10/25	0.5	Internal Project Management and Documentation	Internal team stand-up (S. Inoue, S. Taniguchi) to review to-dos and next steps.
Soon Park	07/10/25	0.5	Client/advisor comm.	Followed up with the Company via email on PwC services extension and fee arrangements; confirmed required documentation.
Soon Park	07/10/25	0.5	External Documentation and Correspondence Management	Circulated official consent-request deadline extension notice to non-consortium lenders via email.
Soon Park	07/10/25	0.5	Client/advisor comm.	Coordinated with K&E/Nishimura on RSA translation and execution process; aligned on documentation flow.
Soon Park	07/10/25	0.5	Lender Q&A	Coordinated with Mizuho regarding Proof of Claim inquiries from non-consortium lenders; relayed guidance.
Soon Park	07/10/25	0.5	Client/advisor comm.	Confirmed with the Company and K&E the PwC extension addendum and fee structure needed to submit the retention application.
Soon Park	07/10/25	0.5	Lender comm.(Tel)	Call with DBS regarding RSA signing rationale and other lenders' positions; documented considerations.
Soon Park	07/10/25	1.0	Lender comm.(mtg)	Follow-up calls with JBIC, DBJ, Nouchu, Aozora Bank, Aozora LS, and Gunma regarding the consent deadline extension; confirmed status and action items.
Soon Park	07/10/25	0.5	Internal Project Management and Documentation	Internal coordination with A. Nomoto on retention application preparation status.
Shiori Taniguchi	07/10/25	3.0	Internal Project Management and Documentation	Internal team stand-up (S. Inoue, S. Park) to review to-dos and confirm next steps.
Shiori Taniguchi	07/10/25	0.5	Others	Extended search for media leaks about Marelli and articles related to OEM and automotive industry
Shiori Taniguchi	07/10/25	2.5	Lender Q&A	Provided document support for queries from Mizuho, Gunma, DBJ.
Shiori Taniguchi	07/10/25	1.0	External Documentation and Correspondence Management	Coordinated court docket confirmation and document sharing with interested lenders.
Soichiro Oku	07/11/25	1.0	Lender comm.(Tel)	Briefed lenders on RSA/consent mechanics, DIP budget expectations, and the Debtor's restructuring approach.
Akira Nomoto	07/11/25	0.5	Internal Project Management and Documentation	Internal coordination call with S. Park and S. Taniguchi on case updates and PwC deliverables.
Shuhei Inoue	07/11/25	0.5	Internal Project Management and Documentation	Internal team call (S. Park, S. Taniguchi, K. Zhang) to review to-dos and confirm next steps.
Soon Park	07/11/25	0.5	Internal Project Management and Documentation	Internal team stand-up (S. Inoue, S. Taniguchi) to review to-dos and next steps.
Soon Park	07/11/25	0.5	Internal Project Management and Documentation	Internal coordination call with A. Nomoto and S. Taniguchi on case updates and PwC deliverables.

Professional Services by Project Category, Professional, and Date

Professional	Date	Hours	Category	Performed work details
Soon Park	07/11/25	0.5	Client/advisor comm.	Confirmed with K&E the retention application path and fee structure for October and onward.
Soon Park	07/11/25	0.5	External Documentation and Correspondence Management	Circulated materials used in the non-consortium lenders meeting to participants via email.
Soon Park	07/11/25	0.5	Client/advisor comm.	Coordinated between the Company and PwC for signing the extension addendum.
Shiori Taniguchi	07/11/25	0.5	Internal Project Management and Documentation	Internal team stand-up (S. Inoue, S. Park) to review to-dos and confirm next steps.
Shiori Taniguchi	07/11/25	0.5	Internal Project Management and Documentation	Internal alignment meeting with A. Nomoto and S. Park (PwC) to plan internal project steps.
Shiori Taniguchi	07/11/25	0.5	Others	Extended search for media leaks about Marelli and articles related to OEM and automotive industry
Shiori Taniguchi	07/11/25	2.5	Lender Q&A	Provided document support for queries from Mizuho, Aozora Loan Service, Nouchu.
Shiori Taniguchi	07/11/25	4.5	External Documentation and Correspondence Management	Coordinated court docket confirmation and document sharing with interested lenders.
Soon Park	07/13/25	0.5	Lender Q&A	Provided translated responses to Gunma regarding RSA term questions; confirmed understanding.
Soon Park	07/13/25	0.5	Lender Q&A	Addressed follow-up questions from Aozora LS and DBJ; coordinated with K&E and provided translated responses.
Soon Park	07/13/25	0.5	Lender Q&A	Relayed partial responses from A&M regarding prior Mizuho inquiries; provided translations and noted delay in cash-flow projection submission.
Soichiro Oku	07/14/25	1.0	Lender comm.(Tel)	Briefed lenders on RSA/consent mechanics, DIP budget expectations, and the Debtor's restructuring approach.
Soichiro Oku	07/14/25	0.5	Internal Project Management and Documentation	Internal check-in with S. Park to review Chapter 11 communications and non-consortium lender outreach status.
Akira Nomoto	07/14/25	0.5	Internal Project Management and Documentation	Internal alignment meeting with S. Park and S. Taniguchi (PwC) to plan internal project steps.
Shuhei Inoue	07/14/25	0.5	Internal Project Management and Documentation	Internal team call (S. Park, S. Taniguchi, K. Zhang) to review to-dos and confirm next steps.
Soon Park	07/14/25	0.5	Internal Project Management and Documentation	Internal team stand-up (S. Inoue, S. Taniguchi, K. Zhang) to review priorities and timelines.
Soon Park	07/14/25	0.5	Internal Project Management and Documentation	Internal coordination call with A. Nomoto and S. Taniguchi on case updates and PwC deliverables.
Soon Park	07/14/25	1.0	Internal Project Management and Documentation	Onboarded new PwC team member (K. Zhang) to lender-outreach workstream; reviewed current status and assigned case tasks to maintain continuity.
Soon Park	07/14/25	1.0	Lender comm.(Tel)	Coordinated with Mizuho and held follow-up calls to address other lenders' inquiries; separately discussed prior questions directed to the Company/A&M.
Soon Park	07/14/25	0.5	Lender comm.(Tel)	Call with Gunma to confirm RSA signing status and remaining steps.
Soon Park	07/14/25	0.5	Internal Project Management and Documentation	Internal check-in with S. Oku to review Chapter 11 communications and non-consortium lender outreach status.

Professional Services by Project Category, Professional, and Date

Professional	Date	Hours	Category	Performed work details
Soon Park	07/14/25	0.5	Lender Q&A	Emailed DBJ and Aozora LS responses to their earlier questions, including translations; confirmed receipt.
Soon Park	07/14/25	0.5	Internal Project Management and Documentation	Internal coordination with finance team to confirm fee structure and main terms consistent with retention filings.
Soon Park	07/14/25	0.5	Client/advisor comm.	Coordinated with A&M regarding DBS's queries; aligned on responders and timing.
Shiori Taniguchi	07/14/25	1.5	Internal Project Management and Documentation	Briefing with S. Park, K. Zhank regarding Mars2 project (PwC) for project clarity.
Shiori Taniguchi	07/14/25	0.5	Internal Project Management and Documentation	Internal alignment meeting with A. Nomoto and S. Park (PwC) to plan internal project steps.
Shiori Taniguchi	07/14/25	2.0	Internal Project Management and Documentation	Continued search for RSA to share the situation for internal members for procedural transparency.
Shiori Taniguchi	07/14/25	0.5	Others	Extended search for media leaks about Marelli and articles related to OEM and automotive industry
Shiori Taniguchi	07/14/25	0.5	Internal Project Management and Documentation	Internal team stand-up (S. Inoue, S. Park, K. Zhang) to review to-dos and confirm next steps.
Shiori Taniguchi	07/14/25	2.0	Lender Q&A	Provided document support for queries from Aozora Loan Service.
Shiori Taniguchi	07/14/25	2.0	External Documentation and Correspondence Management	Coordinated court docket confirmation and document sharing with interested lenders.
Kehan Zhang	07/14/25	0.5	Others	Extended search for media leaks about Marelli and articles related to OEM and automotive industry
Kehan Zhang	07/14/25	0.5	Internal Project Management and Documentation	Internal team stand-up (S. Inoue, S. Park, S. Taniguchi) to review to-dos and confirm next steps.
Kehan Zhang	07/14/25	1.5	Internal Project Management and Documentation	Briefing with S. Park, K. Zhank regarding Mars2 project (PwC) for project clarity.
Kehan Zhang	07/14/25	4.5	Internal Project Management and Documentation	Search for RSA to support explanation for related parties for clarity.
Soichiro Oku	07/15/25	1.0	Lender comm.(Tel)	Briefed lenders on RSA/consent mechanics, DIP budget expectations, and the Debtor's restructuring approach.
Shuhei Inoue	07/15/25	0.5	Internal Project Management and Documentation	Internal team call (S. Park, S. Taniguchi, K. Zhang) to review to-dos and confirm next steps.
Soon Park	07/15/25	0.5	Internal Project Management and Documentation	Internal team stand-up (S. Inoue, S. Taniguchi, K. Zhang) to review to-dos and next steps.
Soon Park	07/15/25	0.5	Lender comm.(Tel)	Calls with Mizuho to discuss DIP budget/cash flows and the Company's planned responses; documented requests.
Soon Park	07/15/25	0.5	Client/advisor comm.	Coordinated with the Company and legal counsel to prepare responses to Mizuho's DIP budget requests.
Shiori Taniguchi	07/15/25	0.5	Internal Project Management and Documentation	Internal team stand-up (S. Inoue, S. Park, K. Zhang) to review to-dos and confirm next steps.
Shiori Taniguchi	07/15/25	1.0	Internal Project Management and Documentation	Search for past Chapter 11 process to share it for internal member for institutional learning.

Professional Services by Project Category, Professional, and Date

Professional	Date	Hours	Category	Performed work details
Shiori Taniguchi	07/15/25	0.5	Others	Extended search for media leaks about Marelli and articles related to OEM and automotive industry
Shiori Taniguchi	07/15/25	5.0	Lender Q&A	Provided document support for queries from Mizuho.
Kehan Zhang	07/15/25	0.5	Others	Extended search for media leaks about Marelli and articles related to OEM and automotive industry
Kehan Zhang	07/15/25	0.5	Internal Project Management and Documentation	Internal team stand-up (S. Inoue, S. Park, S. Taniguchi) to review to-dos and confirm next steps.
Kehan Zhang	07/15/25	6.0	Internal Project Management and Documentation	Search for RSA to support explanation for related parties for clarity.
Soichiro Oku	07/16/25	1.0	Lender comm.(Tel)	Briefed lenders on RSA/consent mechanics, DIP budget expectations, and the Debtor's restructuring approach.
Akira Nomoto	07/16/25	0.5	Internal Project Management and Documentation	Internal alignment meeting with S. Park and S. Taniguchi (PwC) to plan internal project steps.
Akira Nomoto	07/16/25	0.5	Internal Project Management and Documentation	Internal coordination with S. Park on retention application preparation status.
Shuhei Inoue	07/16/25	0.5	Internal Project Management and Documentation	Internal team call (S. Park, S. Taniguchi, K. Zhang) to review to-dos and confirm next steps.
Soon Park	07/16/25	0.5	Internal Project Management and Documentation	Internal team stand-up (S. Inoue, S. Taniguchi, K. Zhang) to review to-dos and next steps.
Soon Park	07/16/25	0.5	Internal Project Management and Documentation	Internal coordination call with A. Nomoto and S. Taniguchi on case updates and PwC deliverables.
Soon Park	07/16/25	0.5	Client/advisor comm.	Continued coordination with the Company/legal counsel to address Mizuho DIP budget requests; tracked progress and timelines.
Soon Park	07/16/25	0.5	Client/advisor comm.	Coordinated with legal counsel on PwC retention application and next steps.
Soon Park	07/16/25	0.5	Lender comm.(Tel)	Call with Gunma regarding RSA signing methodology and counsel coordination; clarified process.
Soon Park	07/16/25	0.5	Client/advisor comm.	Clarified with A&M what DIP budget/liquidity forecast could be shared with Mizuho and other lenders; aligned on disclosure parameters.
Soon Park	07/16/25	0.5	Client/advisor comm.	Followed up with the Company regarding Mizuho's legal counsel fees; confirmed information needs.
Soon Park	07/16/25	0.5	Lender comm.(Tel)	Follow-up calls with DBJ and JBIC regarding RSA signing status; confirmed JBIC will not sign; DBJ still evaluating.
Soon Park	07/16/25	0.5	Internal Project Management and Documentation	Internal coordination with A. Nomoto on retention application status and next steps.
Shiori Taniguchi	07/16/25	0.5	Others	Extended search for media leaks about Marelli and articles related to OEM and automotive industry
Shiori Taniguchi	07/16/25	0.5	Internal Project Management and Documentation	Internal team stand-up (S. Inoue, S. Park, K. Zhang) to review to-dos and confirm next steps.
Shiori Taniguchi	07/16/25	0.5	Internal Project Management and Documentation	Internal alignment meeting with A. Nomoto and S. Park (PwC) to plan internal project steps.

Professional Services by Project Category, Professional, and Date

Professional	Date	Hours	Category	Performed work details
Shiori Taniguchi	07/16/25	3.0	External Documentation and Correspondence Management	Updated the Chapter 11 schedule for distribution to non-consortium lenders.
Shiori Taniguchi	07/16/25	2.5	External Documentation and Correspondence Management	Coordinated court docket confirmation and document sharing with interested lenders.
Kehan Zhang	07/16/25	0.5	Others	Extended search for media leaks about Marelli and articles related to OEM and automotive industry
Kehan Zhang	07/16/25	1.0	Internal Project Management and Documentation	Internal team stand-up (S. Inoue, S. Park, S. Taniguchi) to review to-dos and confirm next steps.
Kehan Zhang	07/16/25	5.5	Internal Project Management and Documentation	Retention application materials review and document support for Q&A from Banks for procedural compliance.
Soichiro Oku	07/17/25	1.0	Lender comm.(Tel)	Briefed lenders on RSA/consent mechanics, DIP budget expectations, and the Debtor's restructuring approach.
Shuhei Inoue	07/17/25	0.5	Internal Project Management and Documentation	Internal team call (S. Park, S. Taniguchi, K. Zhang) to review to-dos and confirm next steps.
Soon Park	07/17/25	0.5	Internal Project Management and Documentation	Internal team stand-up (S. Inoue, S. Taniguchi, K. Zhang) to review to-dos and next steps.
Soon Park	07/17/25	0.5	Lender Q&A	Coordinated between K&E and Nouchu regarding Nouchu's legal counsel fees; aligned on process.
Soon Park	07/17/25	0.5	Lender comm.(Tel)	Coordinated between the Company and Mizuho on updated DIP budget/liquidity forecast; confirmed data needs and timing.
Soon Park	07/17/25	0.5	Lender comm.(Tel)	Call with JBIC to review consent-request updates; reconfirmed JBIC will not sign the RSA.
Shiori Taniguchi	07/17/25	0.5	Others	Extended search for media leaks about Marelli and articles related to OEM and automotive industry
Shiori Taniguchi	07/17/25	0.5	Internal Project Management and Documentation	Internal team stand-up (S. Inoue, S. Park, K. Zhang) to review to-dos and confirm next steps.
Shiori Taniguchi	07/17/25	1.5	Internal Project Management and Documentation	Prepared the monthly fee applications in accordance with Court guidelines.
Shiori Taniguchi	07/17/25	4.0	External Documentation and Correspondence Management	Coordinated court docket confirmation and document sharing with interested lenders.
Shiori Taniguchi	07/17/25	4.5	Lender Q&A	Provided document support for queries from Nouchu.
Kehan Zhang	07/17/25	0.5	Others	Extended search for media leaks about Marelli and articles related to OEM and automotive industry
Kehan Zhang	07/17/25	0.5	Internal Project Management and Documentation	Internal team stand-up (S. Inoue, S. Park, S. Taniguchi) to review to-dos and confirm next steps.
Kehan Zhang	07/17/25	0.5	Internal Project Management and Documentation	Organization of DIP Financing and RSA documents, and document support for answering Q&A from Mizuho for accuracy.
Kehan Zhang	07/17/25	5.5	Internal Project Management and Documentation	Retention application materials review and document support for Q&A from Banks for procedural compliance.
Soichiro Oku	07/18/25	1.0	Lender comm.(Tel)	Briefed lenders on RSA/consent mechanics, DIP budget expectations, and the Debtor's restructuring approach.

Professional Services by Project Category, Professional, and Date

Professional	Date	Hours	Category	Performed work details
Akira Nomoto	07/18/25	0.5	Internal Project Management and Documentation	Internal alignment meeting with S. Park and S. Taniguchi (PwC) to plan internal project steps.
Akira Nomoto	07/18/25	0.5	Internal Project Management and Documentation	Internal coordination with S. Park on retention application preparation status.
Shuhei Inoue	07/18/25	0.5	Internal Project Management and Documentation	Internal team call (S. Park, S. Taniguchi, K. Zhang) to review to-dos and confirm next steps.
Soon Park	07/18/25	0.5	Internal Project Management and Documentation	Internal team stand-up (S. Inoue, S. Taniguchi, K. Zhang) to review to-dos and next steps.
Soon Park	07/18/25	0.5	Internal Project Management and Documentation	Internal coordination call with A. Nomoto and S. Taniguchi on case updates and PwC deliverables.
Soon Park	07/18/25	0.5	Client/advisor comm.	Informed K&E of JBIC's decision not to sign the RSA and the stated rationale.
Soon Park	07/18/25	1.0	Lender Q&A	Continued coordination between K&E and Nouchu regarding Nouchu's legal counsel fees; shared updates with Nishimura Asahi for alignment.
Soon Park	07/18/25	0.5	Internal Project Management and Documentation	Confirmed internal engagement approvals with PwC Japan legal support for this matter.
Soon Park	07/18/25	0.5	Lender comm.(Tel)	Call with DBJ to confirm RSA signing status; documented outstanding conditions.
Soon Park	07/18/25	0.5	Internal Project Management and Documentation	Internal coordination call with A. Nomoto on retention application status and next steps.
Shiori Taniguchi	07/18/25	0.5	Others	Extended search for media leaks about Marelli and articles related to OEM and automotive industry
Shiori Taniguchi	07/18/25	0.5	Internal Project Management and Documentation	Internal team stand-up (S. Inoue, S. Park, K. Zhang) to review to-dos and confirm next steps.
Shiori Taniguchi	07/18/25	0.5	Internal Project Management and Documentation	Internal alignment meeting with A. Nomoto and S. Park (PwC) to plan internal project steps.
Shiori Taniguchi	07/18/25	6.0	Internal Project Management and Documentation	Prepared the monthly fee applications in accordance with Court guidelines.
Shiori Taniguchi	07/18/25	4.0	External Documentation and Correspondence Management	Coordinated court docket confirmation and document sharing with interested lenders.
Kehan Zhang	07/18/25	0.5	Others	Extended search for media leaks about Marelli and articles related to OEM and automotive industry
Kehan Zhang	07/18/25	0.5	Internal Project Management and Documentation	Internal team stand-up (S. Inoue, S. Park, S. Taniguchi) to review to-dos and confirm next steps.
Kehan Zhang	07/18/25	6.0	Internal Project Management and Documentation	Search for RSA to support explanation for related parties for clarity.
Soon Park	07/21/25	0.5	Client/advisor comm.	Coordinated with the Company to schedule a call with Mizuho; proposed agenda and materials.
Shuhei Inoue	07/22/25	0.5	Internal Project Management and Documentation	Internal team call (S. Park, S. Taniguchi, K. Zhang) to review to-dos and confirm next steps.
Soon Park	07/22/25	0.5	Internal Project Management and Documentation	Internal team stand-up (S. Inoue, S. Taniguchi, K. Zhang) to review to-dos and next steps.

Professional Services by Project Category, Professional, and Date

Professional	Date	Hours	Category	Performed work details
Soon Park	07/22/25	0.5	Client/advisor comm.	Coordinated with K&E regarding PwC's fee application and project categories to align on procedures and required details.
Soon Park	07/22/25	0.5	Client/advisor comm.	Coordinated with K&E regarding lenders' legal counsel fees and what may be invoiced to the Company.
Soon Park	07/22/25	0.5	External Documentation and Correspondence Management	Coordinated with Mizuho (as agent) regarding other lenders' legal counsel fees and related communications.
Shiori Taniguchi	07/22/25	0.5	Others	Extended search for media leaks about Marelli and articles related to OEM and automotive industry
Shiori Taniguchi	07/22/25	0.5	Internal Project Management and Documentation	Internal team stand-up (S. Inoue, S. Park, K. Zhang) to review to-dos and confirm next steps.
Shiori Taniguchi	07/22/25	2.0	Internal Project Management and Documentation	Prepared the monthly fee applications in accordance with Court guidelines.
Shiori Taniguchi	07/22/25	3.5	Internal Project Management and Documentation	Search for RSA (DIP facility) to support explanation for related parties for clarity.
Kehan Zhang	07/22/25	0.5	Others	Extended search for media leaks about Marelli and articles related to OEM and automotive industry
Kehan Zhang	07/22/25	0.5	Internal Project Management and Documentation	Internal team stand-up (S. Inoue, S. Park, S. Taniguchi) to review to-dos and confirm next steps.
Kehan Zhang	07/22/25	2.5	Internal Project Management and Documentation	Fee application materials review for procedural compliance.
Kehan Zhang	07/22/25	3.5	Lender Q&A	Provided document support for queries from Mizuho.
Soichiro Oku	07/23/25	1.0	Lender comm.(Tel)	Briefed lenders on RSA/consent mechanics, DIP budget expectations, and the Debtor's restructuring approach.
Akira Nomoto	07/23/25	0.5	Internal Project Management and Documentation	Internal alignment meeting with S. Park and S. Taniguchi (PwC) to plan internal project steps.
Shuhei Inoue	07/23/25	0.5	Internal Project Management and Documentation	Internal team call (S. Park, S. Taniguchi, K. Zhang) to review to-dos and confirm next steps.
Soon Park	07/23/25	0.5	Internal Project Management and Documentation	Internal team stand-up (S. Inoue, S. Taniguchi, K. Zhang) to review to-dos and next steps.
Soon Park	07/23/25	0.5	Internal Project Management and Documentation	Internal coordination call with A. Nomoto and S. Taniguchi on case updates and PwC deliverables.
Soon Park	07/23/25	0.5	Client/advisor comm.	Coordinated with K&E regarding PwC's fee application to align on process and submission details.
Soon Park	07/23/25	0.5	Lender Q&A	Submitted inquiry to K&E regarding lenders' legal counsel fees and applicability of adequate protection; tracked guidance.
Soon Park	07/23/25	0.5	Lender comm.(Tel)	Coordinated with Aozora Bank regarding staffing changes on their side.
Soon Park	07/23/25	0.5	Client/advisor comm.	Coordinated between Nishimura Asahi and the Company regarding detailed financial data requirements.
Soon Park	07/23/25	0.5	Lender comm.(Tel)	Follow-up calls with Mizuho, JBIC, and DBJ regarding upcoming emergency loan repayment; confirmed timing and expectations.

Professional Services by Project Category, Professional, and Date

Professional	Date	Hours	Category	Performed work details
Shiori Taniguchi	07/23/25	0.5	Internal Project Management and Documentation	Internal alignment meeting with A. Nomoto and S. Park (PwC) to plan internal project steps.
Shiori Taniguchi	07/23/25	0.5	Internal Project Management and Documentation	Internal team stand-up (S. Inoue, S. Park, K. Zhang) to review to-dos and confirm next steps.
Shiori Taniguchi	07/23/25	0.5	Others	Extended search for media leaks about Marelli and articles related to OEM and automotive industry
Shiori Taniguchi	07/23/25	6.0	External Documentation and Correspondence Management	Translation support for sharing the information to lenders regarding Final hearing for procedural clarity.
Kehan Zhang	07/23/25	0.5	Others	Extended search for media leaks about Marelli and articles related to OEM and automotive industry
Kehan Zhang	07/23/25	0.5	Internal Project Management and Documentation	Organization of DIP Financing and RSA documents, and document support for answering Q&A from Mizuho for accuracy.
Kehan Zhang	07/23/25	0.5	Internal Project Management and Documentation	Internal team stand-up (S. Inoue, S. Park, S. Taniguchi) to review to-dos and confirm next steps.
Kehan Zhang	07/23/25	5.5	Internal Project Management and Documentation	Translation and summary of Mizuho's Emergency Cross Motion to facilitate lender understanding.
Soichiro Oku	07/24/25	1.0	Lender comm.(Tel)	Briefed lenders on RSA/consent mechanics, DIP budget expectations, and the Debtor's restructuring approach.
Shuhei Inoue	07/24/25	0.5	Internal Project Management and Documentation	Internal team call (S. Park, S. Taniguchi, K. Zhang) to review to-dos and confirm next steps.
Soon Park	07/24/25	0.5	Internal Project Management and Documentation	Internal team stand-up (S. Inoue, S. Taniguchi, K. Zhang) to review to-dos and next steps.
Soon Park	07/24/25	0.5	Lender comm.(Tel)	Call with Mizuho to obtain the latest emergency loan repayment status; updated tracker and shared with stakeholders as appropriate.
Soon Park	07/24/25	0.5	Lender comm.(Tel)	Call with Nouchu to update RSA signing status and upcoming RSA milestones; confirmed action items.
Soon Park	07/24/25	1.5	External Documentation and Correspondence Management	Coordinated with PJT and Mizuho regarding third-party interest in a Company business; participated in a 30-minute call and captured diligence/next-step actions.
Soon Park	07/24/25	0.5	Internal Project Management and Documentation	Internal coordination on PwC retention application, including addressing U.S. Trustee feedback; aligned on revisions.
Soon Park	07/24/25	0.5	Lender Q&A	Coordinated with K&E regarding Mizuho's adequate protection inquiry for prepetition secured parties; relayed guidance.
Soon Park	07/24/25	0.5	Internal Project Management and Documentation	Prepared materials and initiated internal approval process to submit PwC's retention application.
Shiori Taniguchi	07/24/25	0.5	Internal Project Management and Documentation	Internal team stand-up (S. Inoue, S. Park, K. Zhang) to review to-dos and confirm next steps.
Shiori Taniguchi	07/24/25	0.5	Others	Extended search for media leaks about Marelli and articles related to OEM and automotive industry
Shiori Taniguchi	07/24/25	0.5	Lender comm.(mtg)	Participated in Call with Mizuho, [Confidential] and PJT regarding Chapter 11 process for clarity.
Shiori Taniguchi	07/24/25	5.0	External Documentation and Correspondence Management	Translation support for sharing the information to lenders regarding Final hearing for procedural clarity.

Professional Services by Project Category, Professional, and Date

Professional	Date	Hours	Category	Performed work details
Kehan Zhang	07/24/25	0.5	Internal Project Management and Documentation	Internal team stand-up (S. Inoue, S. Park, S. Taniguchi) to review to-dos and confirm next steps.
Kehan Zhang	07/24/25	2.5	Internal Project Management and Documentation	Translation and summary of Mizuho's Emergency Cross Motion to facilitate lender understanding.
Kehan Zhang	07/24/25	2.0	External Documentation and Correspondence Management	Search for record of Payment materials for procedural accuracy.
Kehan Zhang	07/24/25	2.0	Lender Q&A	Provided document support for queries from Mizuho.
Soichiro Oku	07/25/25	1.0	Lender comm.(Tel)	Briefed lenders on RSA/consent mechanics, DIP budget expectations, and the Debtor's restructuring approach.
Akira Nomoto	07/25/25	0.5	Internal Project Management and Documentation	Internal alignment meeting with S. Park and S. Taniguchi (PwC) to plan internal project steps.
Shuhei Inoue	07/25/25	0.5	Internal Project Management and Documentation	Internal team call (S. Park, S. Taniguchi, K. Zhang) to review to-dos and confirm next steps.
Soon Park	07/25/25	0.5	Internal Project Management and Documentation	Internal team stand-up (S. Inoue, S. Taniguchi, K. Zhang) to review to-dos and next steps.
Soon Park	07/25/25	0.5	Internal Project Management and Documentation	Internal coordination call with A. Nomoto and S. Taniguchi on case updates and PwC deliverables.
Soon Park	07/25/25	1.0	Lender comm.(Tel)	Responded to Mizuho's adequate protection inquiry for prepetition secured parties and held a follow-up call; captured additional questions and next steps.
Shiori Taniguchi	07/25/25	0.5	Others	Extended search for media leaks about Marelli and articles related to OEM and automotive industry
Shiori Taniguchi	07/25/25	0.5	Internal Project Management and Documentation	Internal team stand-up (S. Inoue, S. Park, K. Zhang) to review to-dos and confirm next steps.
Shiori Taniguchi	07/25/25	0.5	Internal Project Management and Documentation	Internal alignment meeting with A. Nomoto and S. Park (PwC) to plan internal project steps.
Shiori Taniguchi	07/25/25	3.0	External Documentation and Correspondence Management	Compiled meeting notes of meeting (Meeting coordination with [Confidential], Mizuho and PJT) to share with internal members
Shiori Taniguchi	07/25/25	2.5	Internal Project Management and Documentation	Search for Retention application for compliance and transparency.
Kehan Zhang	07/25/25	0.5	Others	Extended search for media leaks about Marelli and articles related to OEM and automotive industry
Kehan Zhang	07/25/25	3.0	External Documentation and Correspondence Management	Compiled meeting notes of meeting (Meeting coordination with [Confidential], Mizuho and PJT) to share with internal members
Kehan Zhang	07/25/25	0.5	Internal Project Management and Documentation	Internal team stand-up (S. Inoue, S. Park, S. Taniguchi) to review to-dos and confirm next steps.
Kehan Zhang	07/25/25	1.5	Internal Project Management and Documentation	Record of Payment materials and document support for Q&A from Banks for procedural compliance.
Kehan Zhang	07/25/25	1.5	Lender Q&A	Provided document support for queries from Mizuho.
Soichiro Oku	07/28/25	1.0	Lender comm.(Tel)	Briefed lenders on RSA/consent mechanics, DIP budget expectations, and the Debtor's restructuring approach.

Professional Services by Project Category, Professional, and Date

Professional	Date	Hours	Category	Performed work details
Soichiro Oku	07/28/25	0.5	Internal Project Management and Documentation	Internal check-in with S. Park on Chapter 11 updates and non-consortium lender communications; refreshed action plan.
Akira Nomoto	07/28/25	0.5	Internal Project Management and Documentation	Internal alignment meeting with S. Park and S. Taniguchi (PwC) to plan internal project steps.
Shuhei Inoue	07/28/25	0.5	Internal Project Management and Documentation	Internal team call (S. Park, S. Taniguchi, K. Zhang) to review to-dos and confirm next steps.
Soon Park	07/28/25	0.5	Internal Project Management and Documentation	Internal team stand-up (S. Inoue, S. Taniguchi, K. Zhang) to review to-dos and next steps.
Soon Park	07/28/25	0.5	Internal Project Management and Documentation	Internal coordination call with A. Nomoto and S. Taniguchi on case updates and PwC deliverables.
Soon Park	07/28/25	0.5	Client/advisor comm.	Coordinated with the Company to schedule the monthly bank meeting and a follow-up Mizuho meeting on the DIP budget.
Soon Park	07/28/25	0.5	Lender comm.(Tel)	Follow-up call with Nouchu regarding outstanding questions submitted to the Company; tracked resolutions.
Soon Park	07/28/25	0.5	Internal Project Management and Documentation	Internal check-in with S. Oku on Chapter 11 updates and non-consortium lender communications; refreshed action plan.
Shiori Taniguchi	07/28/25	0.5	Internal Project Management and Documentation	Internal team stand-up (S. Inoue, S. Park, K. Zhang) to review to-dos and confirm next steps.
Shiori Taniguchi	07/28/25	0.5	Internal Project Management and Documentation	Internal alignment meeting with A. Nomoto and S. Park (PwC) to plan internal project steps.
Shiori Taniguchi	07/28/25	0.5	Others	Extended search for media leaks about Marelli and articles related to OEM and automotive industry
Shiori Taniguchi	07/28/25	5.5	Internal Project Management and Documentation	Search for Retention application for compliance and transparency.
Kehan Zhang	07/28/25	0.5	Others	Extended search for media leaks about Marelli and articles related to OEM and automotive industry
Kehan Zhang	07/28/25	0.5	Internal Project Management and Documentation	Internal team stand-up (S. Inoue, S. Park, S. Taniguchi) to review to-dos and confirm next steps.
Kehan Zhang	07/28/25	4.5	Internal Project Management and Documentation	Reviewed and analyzed Second Interim Order to communicate with lenders
Kehan Zhang	07/28/25	1.5	External Documentation and Correspondence Management	Coordinated court docket confirmation and document sharing with interested lenders.
Soichiro Oku	07/29/25	1.0	Lender comm.(Tel)	Briefed lenders on RSA/consent mechanics, DIP budget expectations, and the Debtor's restructuring approach.
Shuhei Inoue	07/29/25	0.5	Internal Project Management and Documentation	Internal team call (S. Park, S. Taniguchi, K. Zhang) to review to-dos and confirm next steps.
Soon Park	07/29/25	0.5	Internal Project Management and Documentation	Internal team stand-up (S. Inoue, S. Taniguchi, K. Zhang) to review to-dos and next steps.
Soon Park	07/29/25	0.5	Lender Q&A	Followed up with A&M and the Company on DBS's broader process queries; provided partial responses and identified remaining items.
Soon Park	07/29/25	1.0	Internal Project Management and Documentation	Internal alignment on Chapter 11 fee-application procedures and timelines to ensure compliance with case requirements.

Professional Services by Project Category, Professional, and Date

Professional	Date	Hours	Category	Performed work details
Soon Park	07/29/25	0.5	Lender comm.(Tel)	Call with Mizuho regarding emergency loan repayment extension and current discussions with the Company; documented scenarios.
Soon Park	07/29/25	0.5	Lender comm.(Tel)	Follow-up call with Gunma on recent updates and senior loan repayment schedule; captured next steps.
Shiori Taniguchi	07/29/25	0.5	Internal Project Management and Documentation	Internal team stand-up (S. Inoue, S. Park, K. Zhang) to review to-dos and confirm next steps.
Shiori Taniguchi	07/29/25	0.5	Others	Extended search for media leaks about Marelli and articles related to OEM and automotive industry
Shiori Taniguchi	07/29/25	5.5	Internal Project Management and Documentation	Updated the Chapter 11 schedule for distribution to non-consortium lenders.
Kehan Zhang	07/29/25	0.5	Others	Extended search for media leaks about Marelli and articles related to OEM and automotive industry
Kehan Zhang	07/29/25	0.5	Internal Project Management and Documentation	Internal team stand-up (S. Inoue, S. Park, S. Taniguchi) to review to-dos and confirm next steps.
Kehan Zhang	07/29/25	4.0	Internal Project Management and Documentation	Reviewed and analyzed Second Interim Order to communicate with lenders
Kehan Zhang	07/29/25	2.0	External Documentation and Correspondence Management	Coordinated court docket confirmation and document sharing with interested lenders.
Soichiro Oku	07/30/25	1.0	Lender comm.(Tel)	Briefed lenders on RSA/consent mechanics, DIP budget expectations, and the Debtor's restructuring approach.
Akira Nomoto	07/30/25	0.5	Internal Project Management and Documentation	Internal alignment meeting with S. Park and S. Taniguchi (PwC) to plan internal project steps.
Shuhe Inoue	07/30/25	0.5	Internal Project Management and Documentation	Internal team call (S. Park, S. Taniguchi, K. Zhang) to review to-dos and confirm next steps.
Soon Park	07/30/25	0.5	Internal Project Management and Documentation	Internal team stand-up (S. Inoue, S. Taniguchi, K. Zhang) to review to-dos and next steps.
Soon Park	07/30/25	0.5	Internal Project Management and Documentation	Internal coordination call with A. Nomoto and S. Taniguchi on case updates and PwC deliverables.
Soon Park	07/30/25	0.5	Client/advisor comm.	Aligned with PJT/Company on auction process updates and planned communications to non-consortium lenders.
Soon Park	07/30/25	0.5	Lender comm.(Tel)	Responded to DBS regarding questions on the auction process and related topics; tracked follow-ups.
Soon Park	07/30/25	0.5	External Documentation and Correspondence Management	Coordinated with Aozora Bank regarding staffing changes and arranged an in-person meeting with PwC.
Shiori Taniguchi	07/30/25	0.5	Others	Extended search for media leaks about Marelli and articles related to OEM and automotive industry
Shiori Taniguchi	07/30/25	0.5	Internal Project Management and Documentation	Internal team stand-up (S. Inoue, S. Park, K. Zhang) to review to-dos and confirm next steps.
Shiori Taniguchi	07/30/25	0.5	Internal Project Management and Documentation	Internal alignment meeting with A. Nomoto and S. Park (PwC) to plan internal project steps.
Shiori Taniguchi	07/30/25	2.5	Internal Project Management and Documentation	Updated the Chapter 11 schedule for distribution to non-consortium lenders.

Professional Services by Project Category, Professional, and Date

Professional	Date	Hours	Category	Performed work details
Shiori Taniguchi	07/30/25	3.0	Internal Project Management and Documentation	Search for Retention application for compliance and transparency.
Kehan Zhang	07/30/25	0.5	Others	Extended search for media leaks about Marelli and articles related to OEM and automotive industry
Kehan Zhang	07/30/25	0.5	Internal Project Management and Documentation	Internal team stand-up (S. Inoue, S. Park, S. Taniguchi) to review to-dos and confirm next steps.
Kehan Zhang	07/30/25	6.0	Internal Project Management and Documentation	Reviewed and analyzed Second Interim Order to communicate with lenders
Soichiro Oku	07/31/25	1.0	Lender comm.(mtg)	Participated in Monthly Bank Meeting regarding Marelli's cash forecast with Marelli, SVP Cons, Japanese banks, DBS.
Akira Nomoto	07/31/25	0.5	Client/advisor comm.	Advisor Call with K&E addressing ongoing legal and procedural matters related to Marelli's restructuring.
Akira Nomoto	07/31/25	0.5	Client/advisor comm.	External Call with US Trustee discussing compliance requirements and updates on Marelli's Chapter 11 status.
Akira Nomoto	07/31/25	0.5	Internal Project Management and Documentation	Internal coordination with S. Park on retention application preparation status.
Akira Nomoto	07/31/25	1.0	Lender comm.(mtg)	Participated in Monthly Bank Meeting regarding Marelli's cash forecast with Marelli, SVP Cons, Japanese banks, DBS.
Shuhe Inoue	07/31/25	0.5	Internal Project Management and Documentation	Internal team call (S. Park, S. Taniguchi, K. Zhang) to review to-dos and confirm next steps.
Shuhe Inoue	07/31/25	1.0	Lender comm.(mtg)	Participated in Monthly Bank Meeting regarding Marelli's cash forecast with Marelli, SVP Cons, Japanese banks, DBS.
Soon Park	07/31/25	0.5	Internal Project Management and Documentation	Internal team stand-up (S. Inoue, S. Taniguchi, K. Zhang) to review to-dos and next steps.
Soon Park	07/31/25	0.5	Internal Project Management and Documentation	Internal coordination call with A. Nomoto on retention application status and fee-application preparation.
Soon Park	07/31/25	1.0	Lender comm.(mtg)	Monthly all-bank meeting between the Company and all lenders; documented action items affecting lender communications and case milestones.
Shiori Taniguchi	07/31/25	0.5	Others	Extended search for media leaks about Marelli and articles related to OEM and automotive industry
Shiori Taniguchi	07/31/25	0.5	Internal Project Management and Documentation	Internal team stand-up (S. Inoue, S. Park, K. Zhang) to review to-dos and confirm next steps.
Shiori Taniguchi	07/31/25	1.0	External Documentation and Correspondence Management	Compiled meeting notes for internal briefing on the Monthly Bank MTG regarding Marelli's cash forecast with Marelli, SVP Cons, Japanese banks, DBS
Shiori Taniguchi	07/31/25	1.0	Lender comm.(mtg)	Participated in Monthly Bank MTG regarding Marelli's cash forecast with Marelli, SVP Cons, Japanese banks, DBS for financial status updates.
Shiori Taniguchi	07/31/25	4.0	External Documentation and Correspondence Management	Coordinated court docket confirmation and document sharing with interested lenders.
Kehan Zhang	07/31/25	0.5	Others	Extended search for media leaks about Marelli and articles related to OEM and automotive industry
Kehan Zhang	07/31/25	1.0	Internal Project Management and Documentation	Internal team stand-up (S. Inoue, S. Park, S. Taniguchi) to review to-dos and confirm next steps.

Professional Services by Project Category, Professional, and Date

Professional	Date	Hours	Category	Performed work details
Kehan Zhang	07/31/25	1.0	Lender comm.(mtg)	Participated in Monthly Bank MTG regarding Marelli's cash forecast with Marelli, SVP Cons, Japanese banks, DBS for financial status updates.
Kehan Zhang	07/31/25	2.5	External Documentation and Correspondence Management	Compiled meeting notes for internal briefing on the Monthly Bank MTG regarding Marelli's cash forecast with Marelli, SVP Cons, Japanese banks, DBS
Kehan Zhang	07/31/25	2.0	External Documentation and Correspondence Management	Coordinated court docket confirmation and document sharing with interested lenders.
Soichiro Oku	08/01/25	0.5	Internal Project Management and Documentation	Internal check-in with S. Park to review Chapter 11 communications and non-consortium lender outreach status; updated action list.
Akira Nomoto	08/01/25	0.5	Internal Project Management and Documentation	Internal alignment meeting with S. Park and S. Taniguchi (PwC) to plan internal project steps.
Shuhei Inoue	08/01/25	0.5	Internal Project Management and Documentation	Internal team call (S. Park, S. Taniguchi, K. Zhang) to review to-dos and confirm next steps.
Soon Park	08/01/25	0.5	Internal Project Management and Documentation	Internal team stand-up (S. Inoue, S. Taniguchi, K. Zhang) to prioritize lender outreach and related tasks; confirmed timelines.
Soon Park	08/01/25	0.5	Internal Project Management and Documentation	Internal coordination call with A. Nomoto and S. Taniguchi on case updates and PwC deliverables.
Soon Park	08/01/25	0.5	Internal Project Management and Documentation	Internal check-in with S. Oku to review Chapter 11 communications and non-consortium lender outreach status; updated action list.
Soon Park	08/01/25	0.5	Lender comm.(Tel)	Call with Mizuho to align on the weekly Company-Mizuho call required by the Final DIP Order; confirmed cadence and focus topics.
Soon Park	08/01/25	1.0	Client/advisor comm.	Coordinated with the Company and A&M on the weekly Mizuho call deliverables and open requests; compiled items and assigned owners.
Soon Park	08/01/25	0.5	Internal Project Management and Documentation	Internal coordination with PwC finance regarding fee application timing and required support.
Shiori Taniguchi	08/01/25	1.5	Lender Q&A	Provided document support for queries from DBS
Shiori Taniguchi	08/01/25	2.5	External Documentation and Correspondence Management	Compiled meeting notes of meeting (Monthly Bank MTG regarding Marelli's cash forecast with Marelli, SVP Cons, Japanese banks, DBS) to communicate with lenders and internal members
Shiori Taniguchi	08/01/25	2.5	Internal Project Management and Documentation	Conduct an ongoing search for VDR materials related to cash flow forecasting for lender communication purposes
Shiori Taniguchi	08/01/25	0.5	Internal Project Management and Documentation	Internal team stand-up (S. Inoue, S. Park, K. Zhang) to review to-dos and confirm next steps.
Shiori Taniguchi	08/01/25	0.5	Internal Project Management and Documentation	Internal alignment meeting with A. Nomoto and S. Park (PwC) to plan internal project steps.
Shiori Taniguchi	08/01/25	0.5	Others	Extended search for media leaks about Marelli and articles related to OEM and automotive industry
Kehan Zhang	08/01/25	2.0	External Documentation and Correspondence Management	Compiled meeting notes of meeting (Weekly Cash Meeting with Mizuho, Marelli, A&M, K&E regarding DIP Budget and forecast of cash flow) to communicate with lenders and internal members
Kehan Zhang	08/01/25	2.0	External Documentation and Correspondence Management	Coordinated court docket confirmation and document sharing with interested lenders.
Kehan Zhang	08/01/25	0.5	Internal Project Management and Documentation	Internal team stand-up (S. Inoue, S. Park, S. Taniguchi) to review to-dos and confirm next steps.

Professional Services by Project Category, Professional, and Date

Professional	Date	Hours	Category	Performed work details
Kehan Zhang	08/01/25	0.5	Others	Extended search for media leaks about Marelli and articles related to OEM and automotive industry
Akira Nomoto	08/04/25	0.5	Internal Project Management and Documentation	Internal alignment meeting with S. Park and S. Taniguchi (PwC) to plan internal project steps.
Shuhei Inoue	08/04/25	0.5	Internal Project Management and Documentation	Internal team call (S. Park, S. Taniguchi, K. Zhang) to review to-dos and confirm next steps.
Soon Park	08/04/25	0.5	Internal Project Management and Documentation	Internal team stand-up (S. Inoue, S. Taniguchi, K. Zhang) to review to-dos and next steps.
Soon Park	08/04/25	0.5	Internal Project Management and Documentation	Internal coordination call with A. Nomoto and S. Taniguchi on case updates and PwC support deliverables.
Soon Park	08/04/25	0.5	Client/advisor comm.	Coordinated with the Company's bank relations team to organize weekly Mizuho calls, including translation coverage.
Soon Park	08/04/25	0.5	Client/advisor comm.	Coordinated internally with the Company to address Mizuho's pre-call requests; confirmed materials and timelines.
Soon Park	08/04/25	0.5	Lender comm.(Tel)	Individual calls with Mizuho to align expectations for the weekly Company call; confirmed agenda and open questions.
Shiori Taniguchi	08/04/25	0.5	Others	Extended search for media leaks about Marelli and articles related to OEM and automotive industry
Shiori Taniguchi	08/04/25	0.5	Internal Project Management and Documentation	Internal alignment meeting with A. Nomoto and S. Park (PwC) to plan internal project steps.
Shiori Taniguchi	08/04/25	2.0	External Documentation and Correspondence Management	Coordinated court docket confirmation and document sharing with interested lenders.
Shiori Taniguchi	08/04/25	1.5	External Documentation and Correspondence Management	Reviewed and analyzed Second Interim Order to communicate with lenders
Shiori Taniguchi	08/04/25	1.0	Internal Project Management and Documentation	Prepare monthly and interim fee applications in accordance with court guidelines
Shiori Taniguchi	08/04/25	1.5	External Documentation and Correspondence Management	Updated the Chapter 11 schedule for distribution to non-consortium lenders.
Shiori Taniguchi	08/04/25	0.5	Internal Project Management and Documentation	Internal team stand-up (S. Inoue, S. Park, K. Zhang) to review to-dos and confirm next steps.
Kehan Zhang	08/04/25	2.0	External Documentation and Correspondence Management	Coordinated court docket confirmation and document sharing with interested lenders.
Kehan Zhang	08/04/25	0.5	Others	Extended search for media leaks about Marelli and articles related to OEM and automotive industry
Kehan Zhang	08/04/25	0.5	Internal Project Management and Documentation	Internal team stand-up (S. Inoue, S. Park, S. Taniguchi) to review to-dos and confirm next steps.
Kehan Zhang	08/04/25	2.0	Internal Project Management and Documentation	Prepare monthly and interim fee applications in accordance with Court guidelines
Soichiro Oku	08/05/25	1.5	Lender comm.(mtg)	Participated in weekly cash meetings with Mizuho, Marelli, A&M, and K&E to discuss the DIP budget and forecast cash flow
Soichiro Oku	08/05/25	0.5	Internal Project Management and Documentation	Internal check-in with S. Park to review Chapter 11 communications and non-consortium lender outreach status; updated action list.

Professional Services by Project Category, Professional, and Date

Professional	Date	Hours	Category	Performed work details
Akira Nomoto	08/05/25	1.5	Lender comm.(mtg)	Participated in weekly cash meetings with Mizuho, Marelli, A&M, and K&E to discuss the DIP budget and forecast cash flow.
Shuhei Inoue	08/05/25	0.5	Internal Project Management and Documentation	Internal team call (S. Park, S. Taniguchi, K. Zhang) to review to-dos and confirm next steps.
Shuhei Inoue	08/05/25	1.5	Lender comm.(mtg)	Participated in weekly cash meetings with Mizuho, Marelli, A&M, and K&E to discuss the DIP budget and forecast cash flow.
Soon Park	08/05/25	0.5	Internal Project Management and Documentation	Internal team stand-up (S. Inoue, S. Taniguchi, K. Zhang) to prioritize tasks and confirm timelines.
Soon Park	08/05/25	1.0	Lender comm.(mtg)	In-person meeting with new Aozora Bank team members to brief on company status and recent developments; captured questions and follow-ups.
Soon Park	08/05/25	0.5	Internal Project Management and Documentation	Internal check-in with S. Oku on Chapter 11 communications and non-consortium lender outreach; updated tracker.
Soon Park	08/05/25	3.0	External Documentation and Correspondence Management	Prepared for, facilitated, and followed up on the weekly cash meeting among Company/A&M/K&E/Nishimura Asahi and Mizuho; responded to pre-meeting requests and held post-meeting call with Mizuho to confirm action items.
Soon Park	08/05/25	0.5	Client/advisor comm.	Coordinated with K&E to align on PwC fee application format and content.
Shiori Taniguchi	08/05/25	0.5	Internal Project Management and Documentation	Internal team stand-up (S. Inoue, S. Park, K. Zhang) to review to-dos and confirm next steps.
Shiori Taniguchi	08/05/25	1.5	Lender comm.(mtg)	Participated in weekly cash meetings with Mizuho, Marelli, A&M, and K&E to discuss the DIP budget and forecast cash flow
Shiori Taniguchi	08/05/25	0.5	Others	Extended search for media leaks about Marelli and articles related to OEM and automotive industry
Shiori Taniguchi	08/05/25	1.0	External Documentation and Correspondence Management	Reviewed and analyzed the documents regarding the cash flow forecast to communicate with lenders
Shiori Taniguchi	08/05/25	1.0	External Documentation and Correspondence Management	Prepared for face-to-face meetings with lender (Aozora Bank) at PwC office
Shiori Taniguchi	08/05/25	2.0	External Documentation and Correspondence Management	Coordinated court docket confirmation and document sharing with interested lenders.
Shiori Taniguchi	08/05/25	1.0	External Documentation and Correspondence Management	Compiled meeting notes of meeting (Weekly Cash Meeting with Mizuho, Marelli, A&M, K&E regarding DIP Budget and forecast of cash flow) to communicate with lenders and internal members
Kehan Zhang	08/05/25	0.5	Others	Extended search for media leaks about Marelli and articles related to OEM and automotive industry
Kehan Zhang	08/05/25	0.5	Internal Project Management and Documentation	Internal team stand-up (S. Inoue, S. Park, S. Taniguchi) to review to-dos and confirm next steps.
Kehan Zhang	08/05/25	1.0	External Documentation and Correspondence Management	Coordinated court docket confirmation and document sharing with interested lenders.
Kehan Zhang	08/05/25	1.5	Lender comm.(mtg)	Participated in weekly cash meetings with Mizuho, Marelli, A&M, and K&E to discuss the DIP budget and forecast cash flow
Akira Nomoto	08/06/25	0.5	Internal Project Management and Documentation	Internal alignment meeting with S. Park and S. Taniguchi (PwC) to plan internal project steps.
Shuhei Inoue	08/06/25	0.5	Internal Project Management and Documentation	Internal team call (S. Park, S. Taniguchi, K. Zhang) to review to-dos and confirm next steps.

Professional Services by Project Category, Professional, and Date

Professional	Date	Hours	Category	Performed work details
Soon Park	08/06/25	0.5	Internal Project Management and Documentation	Internal team stand-up (S. Inoue, S. Taniguchi, K. Zhang) to review to-dos and next steps.
Soon Park	08/06/25	0.5	Internal Project Management and Documentation	Internal coordination call with A. Nomoto and S. Taniguchi on case updates and PwC deliverables.
Soon Park	08/06/25	0.5	Lender comm.(Tel)	Calls with Mizuho to align on additional information requests and Company follow-ups; documented next steps.
Shiori Taniguchi	08/06/25	1.5	Lender Q&A	Provided document support for queries from Mizuho (Cash flow forecast and DIP Budget)
Shiori Taniguchi	08/06/25	0.5	Others	Extended search for media leaks about Marelli and articles related to OEM and automotive industry
Shiori Taniguchi	08/06/25	0.5	Internal Project Management and Documentation	Internal team stand-up (S. Inoue, S. Park, K. Zhang) to review to-dos and confirm next steps.
Shiori Taniguchi	08/06/25	0.5	Internal Project Management and Documentation	Internal alignment meeting with A. Nomoto and S. Park (PwC) to plan internal project steps.
Shiori Taniguchi	08/06/25	0.5	Internal Project Management and Documentation	Coordinated court docket confirmation and document sharing with interested lenders.
Shiori Taniguchi	08/06/25	2.0	Internal Project Management and Documentation	Reviewed documents related to the retention and employment in Verita website
Shiori Taniguchi	08/06/25	1.0	External Documentation and Correspondence Management	Compiled meeting notes of meeting (Weekly Cash Meeting with Mizuho, Marelli, A&M, K&E regarding DIP Budget and forecast of cash flow) to communicate with lenders and internal members
Kehan Zhang	08/06/25	3.0	External Documentation and Correspondence Management	Compiled meeting notes of meeting (Weekly Cash Meeting with Mizuho, Marelli, A&M, K&E regarding DIP Budget and forecast of cash flow) to communicate with lenders and internal members
Kehan Zhang	08/06/25	0.5	Internal Project Management and Documentation	Internal team stand-up (S. Inoue, S. Park, S. Taniguchi) to review to-dos and confirm next steps.
Kehan Zhang	08/06/25	0.5	Others	Extended search for media leaks about Marelli and articles related to OEM and automotive industry
Akira Nomoto	08/07/25	0.5	Internal Project Management and Documentation	Internal coordination call with S. Park on retention approval process and fee-application preparation status.
Shuhei Inoue	08/07/25	0.5	Internal Project Management and Documentation	Internal team call (S. Park, S. Taniguchi, K. Zhang) to review to-dos and confirm next steps.
Soon Park	08/07/25	0.5	Internal Project Management and Documentation	Internal team stand-up (S. Inoue, S. Taniguchi, K. Zhang) to prioritize tasks and confirm timelines.
Soon Park	08/07/25	0.5	Client/advisor comm.	Followed up with the Company and A&M on items agreed at the weekly Mizuho cash meeting; confirmed owners and due dates.
Soon Park	08/07/25	0.5	Internal Project Management and Documentation	Internal coordination call with A. Nomoto on retention approval process and fee-application preparation status.
Soon Park	08/07/25	0.5	Lender comm.(Tel)	Continued calls with Mizuho to align on additional requests and Company follow-ups; updated tracker.
Soon Park	08/07/25	0.5	Client/advisor comm.	Coordinated with K&E regarding timing and process for non-consortium lender Proofs of Claim submissions.
Shiori Taniguchi	08/07/25	2.0	Internal Project Management and Documentation	Prepare monthly and interim fee applications in accordance with Court guidelines

Professional Services by Project Category, Professional, and Date

Professional	Date	Hours	Category	Performed work details
Shiori Taniguchi	08/07/25	2.0	Internal Project Management and Documentation	Organize documents related to Debtor-In-Possession financing and the Restructuring Support Agreement (RSA) for internal and external use, ensuring all materials are readily accessible and comprehensive
Shiori Taniguchi	08/07/25	2.0	Internal Project Management and Documentation	Coordinated court docket confirmation and document sharing with interested lenders.
Shiori Taniguchi	08/07/25	0.5	Internal Project Management and Documentation	Internal team stand-up (S. Inoue, S. Park, K. Zhang) to review to-dos and confirm next steps.
Shiori Taniguchi	08/07/25	0.5	Others	Extended search for media leaks about Marelli and articles related to OEM and automotive industry
Kehan Zhang	08/07/25	1.0	External Documentation and Correspondence Management	Compiled meeting notes of meeting (Weekly Cash Meeting with Mizuho, Marelli, A&M, K&E regarding DIP Budget and forecast of cash flow) to communicate with lenders and internal members
Kehan Zhang	08/07/25	0.5	Internal Project Management and Documentation	Internal team stand-up (S. Inoue, S. Park, S. Taniguchi) to review to-dos and confirm next steps.
Kehan Zhang	08/07/25	0.5	Others	Extended search for media leaks about Marelli and articles related to OEM and automotive industry
Akira Nomoto	08/08/25	0.5	Internal Project Management and Documentation	Internal alignment meeting with S. Park and S. Taniguchi (PwC) to plan internal project steps.
Shuhei Inoue	08/08/25	0.5	Internal Project Management and Documentation	Internal team call (S. Park, S. Taniguchi, K. Zhang) to review to-dos and confirm next steps.
Soon Park	08/08/25	0.5	Internal Project Management and Documentation	Internal team stand-up (S. Inoue, S. Taniguchi, K. Zhang) to review to-dos and next steps.
Soon Park	08/08/25	0.5	Internal Project Management and Documentation	Internal coordination call with A. Nomoto and S. Taniguchi on case updates and PwC deliverables.
Soon Park	08/08/25	0.5	Lender comm.(Tel)	Follow-up call with Aozora Bank regarding requests from the in-person meeting; confirmed responses and timing.
Soon Park	08/08/25	0.5	Lender comm.(Tel)	Calls with DBJ, JBIC, and Nouchu regarding developments under the Final DIP Order; captured questions for counsel.
Soon Park	08/08/25	0.5	Lender comm.(Tel)	Continued calls with Mizuho to align on additional information requests and Company follow-ups.
Soon Park	08/08/25	0.5	Client/advisor comm.	Continued coordination with K&E on non-consortium lender Proofs of Claim submission process and timing.
Soon Park	08/08/25	0.5	Internal Project Management and Documentation	Continued alignment with K&E on PwC fee application procedure and content.
Shiori Taniguchi	08/08/25	2.5	Lender Q&A	Provided document support for queries from Mizuho (Cash flow forecast and DIP Budget)
Shiori Taniguchi	08/08/25	1.5	External Documentation and Correspondence Management	Updated the Chapter 11 schedule for distribution to non-consortium lenders.
Shiori Taniguchi	08/08/25	2.0	Internal Project Management and Documentation	Coordinated court docket confirmation and document sharing with interested lenders.
Shiori Taniguchi	08/08/25	0.5	Others	Extended search for media leaks about Marelli and articles related to OEM and automotive industry
Shiori Taniguchi	08/08/25	0.5	Internal Project Management and Documentation	Internal team stand-up (S. Inoue, S. Park, K. Zhang) to review to-dos and confirm next steps.

Professional Services by Project Category, Professional, and Date

Professional	Date	Hours	Category	Performed work details
Shiori Taniguchi	08/08/25	0.5	Internal Project Management and Documentation	Internal alignment meeting with A. Nomoto and S. Park (PwC) to plan internal project steps.
Soon Park	08/09/25	0.5	Internal Project Management and Documentation	Advanced PwC internal approvals for retention/fee filing, including global risk sign-offs.
Soon Park	08/09/25	1.0	Client/advisor comm.	Coordinated with A&M on Mizuho's requests for weekly cash meetings, including cash-monitoring format and diligence tracker updates.
Soon Park	08/09/25	0.5	Internal Project Management and Documentation	Coordinated with A&M regarding PwC professional fees paid prepetition; reconciled status.
Soon Park	08/09/25	0.5	External Documentation and Correspondence Management	Coordinated with Mizuho on the next weekly cash meeting logistics and content; updated on A&M's preparations.
Akira Nomoto	08/11/25	0.5	Internal Project Management and Documentation	Internal alignment meeting with S. Park and S. Taniguchi (PwC) to plan internal project steps.
Shuhei Inoue	08/11/25	0.5	Internal Project Management and Documentation	Internal team call (S. Park, S. Taniguchi, K. Zhang) to review to-dos and confirm next steps.
Soon Park	08/11/25	0.5	Internal Project Management and Documentation	Internal team stand-up (S. Inoue, S. Taniguchi, K. Zhang) to review to-dos and next steps.
Soon Park	08/11/25	0.5	Internal Project Management and Documentation	Internal coordination call with A. Nomoto and S. Taniguchi on case updates and PwC deliverables.
Soon Park	08/11/25	0.5	External Documentation and Correspondence Management	Coordinated between Mizuho and A&M on the cash-monitoring format; aligned on updates for the next meeting.
Shiori Taniguchi	08/11/25	0.5	Internal Project Management and Documentation	Internal team stand-up (S. Inoue, S. Park, K. Zhang) to review to-dos and confirm next steps.
Shiori Taniguchi	08/11/25	0.5	Internal Project Management and Documentation	Internal alignment meeting with A. Nomoto and S. Park (PwC) to plan internal project steps.
Kehan Zhang	08/11/25	0.5	Internal Project Management and Documentation	Internal team stand-up (S. Inoue, S. Park, S. Taniguchi) to review to-dos and confirm next steps.
Shuhei Inoue	08/12/25	0.5	Internal Project Management and Documentation	Internal team call (S. Park, S. Taniguchi, K. Zhang) to review to-dos and confirm next steps.
Soon Park	08/12/25	0.5	Internal Project Management and Documentation	Internal team stand-up (S. Inoue, S. Taniguchi, K. Zhang) to prioritize tasks and confirm timelines.
Soon Park	08/12/25	0.5	Client/advisor comm.	Continued coordination with A&M regarding PwC professional fees paid prepetition; confirmed documentation.
Soon Park	08/12/25	0.5	External Documentation and Correspondence Management	Coordinated between Mizuho and JBIC regarding Schedules of Assets and Liabilities, Statements of Financial Affairs, and Bar Date Motion.
Soon Park	08/12/25	0.5	Lender comm.(Tel)	Update call with DBS, Aozora Bank, and Nouchu on developments under the Final DIP Order; noted follow-ups.
Soon Park	08/12/25	0.5	Lender Q&A	Supported Q&A coordination between Mizuho and A&M; separately responded to DBS inquiries.
Shiori Taniguchi	08/12/25	0.5	Internal Project Management and Documentation	Internal team stand-up (S. Inoue, S. Park, K. Zhang) to review to-dos and confirm next steps.
Shiori Taniguchi	08/12/25	0.5	Others	Extended search for media leaks about Marelli and articles related to OEM and automotive industry

Professional Services by Project Category, Professional, and Date

Professional	Date	Hours	Category	Performed work details
Shiori Taniguchi	08/12/25	3.0	External Documentation and Correspondence Management	Coordinated court docket confirmation and document sharing with interested lenders.
Shiori Taniguchi	08/12/25	2.0	Lender Q&A	Provided document support for queries from Mizuho (weekly meeting)
Shiori Taniguchi	08/12/25	1.0	Internal Project Management and Documentation	Prepare monthly and interim fee applications in accordance with Court guidelines
Kehan Zhang	08/12/25	0.5	Internal Project Management and Documentation	Internal team stand-up (S. Inoue, S. Park, S. Taniguchi) to review to-dos and confirm next steps.
Akira Nomoto	08/13/25	0.5	Internal Project Management and Documentation	Internal alignment meeting with S. Park and S. Taniguchi (PwC) to plan internal project steps.
Shuhei Inoue	08/13/25	0.5	Internal Project Management and Documentation	Internal team call (S. Park, S. Taniguchi, K. Zhang) to review to-dos and confirm next steps.
Soon Park	08/13/25	0.5	Internal Project Management and Documentation	Internal team stand-up (S. Inoue, S. Taniguchi, K. Zhang) to prioritize tasks and confirm timelines.
Soon Park	08/13/25	0.5	Internal Project Management and Documentation	Internal coordination call with A. Nomoto and S. Taniguchi on case updates and PwC deliverables.
Soon Park	08/13/25	0.5	External Documentation and Correspondence Management	Reviewed and transmitted A&M's DIP budget submission to Mizuho; confirmed receipt.
Soon Park	08/13/25	0.5	Lender Q&A	Emailed Nouchu regarding Bar Date Motion and lender Proofs of Claim.
Soon Park	08/13/25	0.5	Lender Q&A	Coordinated Mizuho-A&M Q&A and timeline to complete responses prior to the weekly cash meeting; held follow-up calls with Mizuho.
Soon Park	08/13/25	0.5	Lender comm.(Tel)	Update call with Gunma on developments under the Second Interim and Final DIP Orders; discussed forward schedule.
Shiori Taniguchi	08/13/25	0.5	Others	Extended search for media leaks about Marelli and articles related to OEM and automotive industry
Shiori Taniguchi	08/13/25	0.5	Internal Project Management and Documentation	Internal team stand-up (S. Inoue, S. Park, K. Zhang) to review to-dos and confirm next steps.
Shiori Taniguchi	08/13/25	0.5	Internal Project Management and Documentation	Internal alignment meeting with A. Nomoto and S. Park (PwC) to plan internal project steps.
Kehan Zhang	08/13/25	0.5	Internal Project Management and Documentation	Internal team stand-up (S. Inoue, S. Park, S. Taniguchi) to review to-dos and confirm next steps.
Soichiro Oku	08/14/25	1.5	Lender comm.(mtg)	Participated in weekly cash meetings with Mizuho, Marelli, A&M, and K&E to discuss the DIP budget and forecast cash flow.
Soichiro Oku	08/14/25	0.5	Internal Project Management and Documentation	Internal check-in with S. Park to review Chapter 11 communications and non-consortium lender outreach status; updated action list.
Akira Nomoto	08/14/25	1.5	Lender comm.(mtg)	Participated in weekly cash meetings with Mizuho, Marelli, A&M, and K&E to discuss the DIP budget and forecast cash flow.
Shuhei Inoue	08/14/25	0.5	Internal Project Management and Documentation	Internal team call (S. Park, S. Taniguchi, K. Zhang) to review to-dos and confirm next steps.
Shuhei Inoue	08/14/25	1.5	Lender comm.(mtg)	Participated in weekly cash meetings with Mizuho, Marelli, A&M, and K&E to discuss the DIP budget and forecast cash flow.

Professional Services by Project Category, Professional, and Date

Professional	Date	Hours	Category	Performed work details
Soon Park	08/14/25	0.5	Internal Project Management and Documentation	Internal team stand-up (S. Inoue, S. Taniguchi, K. Zhang) to prioritize tasks and confirm timelines.
Soon Park	08/14/25	0.5	Internal Project Management and Documentation	Internal check-in with S. Oku to review Chapter 11 communications and lender outreach status.
Soon Park	08/14/25	0.5	Lender Q&A	Coordinated between Mizuho and A&M on Q&A and expectations ahead of the weekly cash meeting; followed up with Mizuho individually.
Soon Park	08/14/25	2.0	Lender comm.(mtg)	Prepared for, facilitated, and followed up on the weekly cash meeting among Company/A&M/K&E/Nishimura Asahi and Mizuho; documented action items.
Soon Park	08/14/25	0.5	Internal Project Management and Documentation	Advanced internal engagement-acceptance approvals required for retention/fee filings; documented disclosures.
Shiori Taniguchi	08/14/25	0.5	Internal Project Management and Documentation	Internal team stand-up (S. Inoue, S. Park, K. Zhang) to review to-dos and confirm next steps.
Shiori Taniguchi	08/14/25	1.5	Lender comm.(mtg)	Participated in weekly cash meetings with Mizuho, Marelli, A&M, and K&E to discuss the DIP budget and forecast cash flow
Shiori Taniguchi	08/14/25	0.5	Others	Extended search for media leaks about Marelli and articles related to OEM and automotive industry
Shiori Taniguchi	08/14/25	3.0	External Documentation and Correspondence Management	Compiled meeting notes of meeting (Weekly Cash Meeting with Mizuho, Marelli, A&M, K&E regarding DIP Budget and forecast of cash flow) to communicate with lenders and internal members
Shiori Taniguchi	08/14/25	1.5	External Documentation and Correspondence Management	Coordinated court docket confirmation and document sharing with interested lenders.
Kehan Zhang	08/14/25	1.5	Lender comm.(mtg)	Participated in weekly cash meetings with Mizuho, Marelli, A&M, and K&E to discuss the DIP budget and forecast cash flow
Kehan Zhang	08/14/25	0.5	Internal Project Management and Documentation	Internal team stand-up (S. Inoue, S. Park, S. Taniguchi) to review to-dos and confirm next steps.
Akira Nomoto	08/15/25	0.5	Internal Project Management and Documentation	Internal alignment meeting with S. Park and S. Taniguchi (PwC) to plan internal project steps.
Shuhei Inoue	08/15/25	0.5	Internal Project Management and Documentation	Internal team call (S. Park, S. Taniguchi, K. Zhang) to review to-dos and confirm next steps.
Soon Park	08/15/25	0.5	Internal Project Management and Documentation	Internal team stand-up (S. Inoue, S. Taniguchi, K. Zhang) to review to-dos and next steps.
Soon Park	08/15/25	0.5	Internal Project Management and Documentation	Internal coordination call with A. Nomoto and S. Taniguchi on case updates and PwC deliverables.
Soon Park	08/15/25	0.5	Lender comm.(Tel)	Update calls with Aozora Bank and Mizuho regarding Proofs of Claim submissions; relayed questions to the Company's bank relations team.
Shiori Taniguchi	08/15/25	2.5	Lender Q&A	Provided document support for queries from Mizuho (Cash flow forecast and DIP Budget)
Shiori Taniguchi	08/15/25	3.0	External Documentation and Correspondence Management	Compiled meeting notes of meeting (Weekly Cash Meeting with Mizuho, Marelli, A&M, K&E regarding DIP Budget and forecast of cash flow) to communicate with lenders and internal members
Shiori Taniguchi	08/15/25	0.5	Others	Extended search for media leaks about Marelli and articles related to OEM and automotive industry
Shiori Taniguchi	08/15/25	0.5	Internal Project Management and Documentation	Internal team stand-up (S. Inoue, S. Park, K. Zhang) to review to-dos and confirm next steps.

Professional Services by Project Category, Professional, and Date

Professional	Date	Hours	Category	Performed work details
Shiori Taniguchi	08/15/25	0.5	Internal Project Management and Documentation	Internal alignment meeting with A. Nomoto and S. Park (PwC) to plan internal project steps.
Kehan Zhang	08/15/25	0.5	Internal Project Management and Documentation	Internal team stand-up (S. Inoue, S. Park, S. Taniguchi) to review to-dos and confirm next steps.
Akira Nomoto	08/18/25	0.5	Internal Project Management and Documentation	Internal alignment meeting with S. Park and S. Taniguchi (PwC) to plan internal project steps.
Shuhei Inoue	08/18/25	0.5	Internal Project Management and Documentation	Internal team call (S. Park, S. Taniguchi, K. Zhang) to review to-dos and confirm next steps.
Soon Park	08/18/25	0.5	Internal Project Management and Documentation	Internal team stand-up (S. Inoue, S. Taniguchi, K. Zhang) to prioritize tasks and confirm timelines.
Soon Park	08/18/25	0.5	Internal Project Management and Documentation	Internal coordination call with A. Nomoto and S. Taniguchi on case updates and PwC deliverables.
Soon Park	08/18/25	0.5	Lender comm.(Tel)	Followed up with Mizuho on prior week's cash meeting action items; updated tracker.
Soon Park	08/18/25	0.5	Client/advisor comm.	Continued alignment with K&E on PwC fee application scope and support.
Soon Park	08/18/25	0.5	External Documentation and Correspondence Management	Coordinated the upcoming weekly cash meeting logistics and updated diligence tracker for the Company–Mizuho session.
Soon Park	08/18/25	0.5	Lender Q&A	Addressed follow-up Q&A from Aozora Bank; coordinated responses with the Company's bank relations team.
Shiori Taniguchi	08/18/25	0.5	Internal Project Management and Documentation	Internal alignment meeting with A. Nomoto and S. Park (PwC) to plan internal project steps.
Shiori Taniguchi	08/18/25	0.5	Internal Project Management and Documentation	Internal team stand-up (S. Inoue, S. Park, K. Zhang) to review to-dos and confirm next steps.
Shiori Taniguchi	08/18/25	0.5	Others	Extended search for media leaks about Marelli and articles related to OEM and automotive industry
Shiori Taniguchi	08/18/25	2.0	Lender Q&A	Provided document support for queries from Mizuho (Cash flow forecast and DIP Budget)
Shiori Taniguchi	08/18/25	2.5	Lender Q&A	Coordinated responses to Mizuho questions regarding Cash flow forecast and DIP Budget
Shiori Taniguchi	08/18/25	1.0	Lender Q&A	Provided document support for queries from Aozora (Collateral)
Kehan Zhang	08/18/25	3.0	Internal Project Management and Documentation	Prepare monthly and interim fee applications in accordance with Court guidelines
Kehan Zhang	08/18/25	0.5	Internal Project Management and Documentation	Internal team stand-up (S. Inoue, S. Park, S. Taniguchi) to review to-dos and confirm next steps.
Kehan Zhang	08/18/25	0.5	Others	Extended search for media leaks about Marelli and articles related to OEM and automotive industry
Shuhei Inoue	08/19/25	0.5	Internal Project Management and Documentation	Internal team call (S. Park, S. Taniguchi, K. Zhang) to review to-dos and confirm next steps.
Soon Park	08/19/25	0.5	Internal Project Management and Documentation	Internal team stand-up (S. Inoue, S. Taniguchi, K. Zhang) to review to-dos and next steps.

Professional Services by Project Category, Professional, and Date

Professional	Date	Hours	Category	Performed work details
Soon Park	08/19/25	0.5	Lender comm.(Tel)	Update call with Gunma Bank on recent developments (Second Interim and Final DIP Orders) and expected forward schedule.
Soon Park	08/19/25	0.5	External Documentation and Correspondence Management	Continued coordination for the weekly Company–Mizuho cash meeting; refreshed diligence tracker.
Soon Park	08/19/25	0.5	External Documentation and Correspondence Management	Coordinated interpreter/translation support for the weekly cash meeting to ensure effective lender participation.
Shiori Taniguchi	08/19/25	4.0	Lender Q&A	Coordinated responses to Mizuho questions regarding Cash flow forecast and DIP Budget
Shiori Taniguchi	08/19/25	0.5	External Documentation and Correspondence Management	Sent meeting related files to the translator via email for smooth facilitation
Shiori Taniguchi	08/19/25	0.5	Others	Extended search for media leaks about Marelli and articles related to OEM and automotive industry
Shiori Taniguchi	08/19/25	0.5	Internal Project Management and Documentation	Internal team stand-up (S. Inoue, S. Park, K. Zhang) to review to-dos and confirm next steps.
Shiori Taniguchi	08/19/25	1.5	Internal Project Management and Documentation	Coordinated court docket confirmation and document sharing with interested lenders.
Kehan Zhang	08/19/25	1.0	External Documentation and Correspondence Management	Coordinated court docket confirmation and document sharing with interested lenders.
Kehan Zhang	08/19/25	0.5	Internal Project Management and Documentation	Internal team stand-up (S. Inoue, S. Park, S. Taniguchi) to review to-dos and confirm next steps.
Kehan Zhang	08/19/25	0.5	Others	Extended search for media leaks about Marelli and articles related to OEM and automotive industry
Kehan Zhang	08/19/25	1.0	Internal Project Management and Documentation	Provide document support for fee applications
Soichiro Oku	08/20/25	1.5	Lender comm.(mtg)	Participated in weekly cash meetings with Mizuho, Marelli, A&M, and K&E to discuss the DIP budget and forecast cash flow.
Akira Nomoto	08/20/25	0.5	Internal Project Management and Documentation	Internal alignment meeting with S. Park and S. Taniguchi (PwC) to plan internal project steps.
Akira Nomoto	08/20/25	1.5	Lender comm.(mtg)	Participated in weekly cash meetings with Mizuho, Marelli, A&M, and K&E to discuss the DIP budget and forecast cash flow.
Shuhei Inoue	08/20/25	0.5	Internal Project Management and Documentation	Internal team call (S. Park, S. Taniguchi, K. Zhang) to review to-dos and confirm next steps.
Shuhei Inoue	08/20/25	1.5	Lender comm.(mtg)	Participated in weekly cash meetings with Mizuho, Marelli, A&M, and K&E to discuss the DIP budget and forecast cash flow.
Soon Park	08/20/25	0.5	Internal Project Management and Documentation	Internal team stand-up (S. Inoue, S. Taniguchi, K. Zhang) to prioritize tasks and confirm timelines.
Soon Park	08/20/25	0.5	Internal Project Management and Documentation	Internal coordination call with A. Nomoto and S. Taniguchi on case updates and PwC deliverables.
Soon Park	08/20/25	0.5	Lender Q&A	Coordinated Q&A diligence tracker and agenda with A&M for the Mizuho weekly cash meeting; confirmed outstanding items.
Soon Park	08/20/25	2.0	Lender comm.(mtg)	Prepared for, facilitated, and followed up on the weekly cash meeting among Company/A&M/K&E/Nishimura Asahi and Mizuho; documented action items and deadlines.

Professional Services by Project Category, Professional, and Date

Professional	Date	Hours	Category	Performed work details
Shiori Taniguchi	08/20/25	0.5	Internal Project Management and Documentation	Internal team stand-up (S. Inoue, S. Park, K. Zhang) to review to-dos and confirm next steps.
Shiori Taniguchi	08/20/25	1.5	Lender comm.(mtg)	Participated in weekly cash meetings with Mizuho, Marelli, A&M, and K&E to discuss the DIP budget and forecast cash flow
Shiori Taniguchi	08/20/25	0.5	Internal Project Management and Documentation	Internal alignment meeting with A. Nomoto and S. Park (PwC) to plan internal project steps.
Shiori Taniguchi	08/20/25	0.5	Others	Extended search for media leaks about Marelli and articles related to OEM and automotive industry
Shiori Taniguchi	08/20/25	1.0	Lender Q&A	Provided document support for queries from Aozora (Proof of claims)
Shiori Taniguchi	08/20/25	1.0	Lender Q&A	Provided document support for queries from Mizuho during the weekly meeting
Shiori Taniguchi	08/20/25	2.0	Internal Project Management and Documentation	Prepare monthly and interim fee applications in accordance with Court guidelines
Kehan Zhang	08/20/25	0.5	Internal Project Management and Documentation	Internal team stand-up (S. Inoue, S. Park, S. Taniguchi) to review to-dos and confirm next steps.
Kehan Zhang	08/20/25	0.5	Others	Extended search for media leaks about Marelli and articles related to OEM and automotive industry
Kehan Zhang	08/20/25	2.0	Internal Project Management and Documentation	Prepare monthly and interim fee applications in accordance with Court guidelines
Kehan Zhang	08/20/25	1.5	Lender comm.(mtg)	Participated in weekly cash meetings with Mizuho, Marelli, A&M, and K&E to discuss the DIP budget and forecast cash flow
Shuhe Inoue	08/21/25	0.5	Internal Project Management and Documentation	Internal team call (S. Park, S. Taniguchi, K. Zhang) to review to-dos and confirm next steps.
Soon Park	08/21/25	0.5	Internal Project Management and Documentation	Internal team stand-up (S. Inoue, S. Taniguchi, K. Zhang) to review to-dos and next steps.
Soon Park	08/21/25	0.5	Client/advisor comm.	Coordinated with K&E to confirm DBS's holdings reflected correctly in the Notice of Junior DIP Credit Agreement materials.
Soon Park	08/21/25	0.5	External Documentation and Correspondence Management	Supported A&M's submission of the 13-week DIP budget and related data to Mizuho; held follow-up call with Mizuho.
Soon Park	08/21/25	0.5	Lender comm.(Tel)	Follow-up call with DBJ regarding recent developments, including emergency loan repayment; captured questions.
Soon Park	08/21/25	0.5	Lender Q&A	Updated diligence tracker and shared with A&M ahead of the next cash meeting.
Shiori Taniguchi	08/21/25	1.5	Lender Q&A	Provided document support for queries from Mizuho (the actual data of 13 week DIP Budget)
Shiori Taniguchi	08/21/25	1.5	Lender Q&A	Provided document support for queries from Mizuho during the weekly meeting
Shiori Taniguchi	08/21/25	3.0	External Documentation and Correspondence Management	Compiled meeting notes of meeting (Weekly Cash Meeting with Mizuho, Marelli, A&M, K&E regarding DIP Budget and forecast of cash flow) to communicate with lenders and internal members
Shiori Taniguchi	08/21/25	0.5	Others	Extended search for media leaks about Marelli and articles related to OEM and automotive industry

Professional Services by Project Category, Professional, and Date

Professional	Date	Hours	Category	Performed work details
Shiori Taniguchi	08/21/25	0.5	Internal Project Management and Documentation	Internal team stand-up (S. Inoue, S. Park, K. Zhang) to review to-dos and confirm next steps.
Kehan Zhang	08/21/25	0.5	Internal Project Management and Documentation	Internal team stand-up (S. Inoue, S. Park, S. Taniguchi) to review to-dos and confirm next steps.
Akira Nomoto	08/22/25	0.5	Internal Project Management and Documentation	Internal alignment meeting with S. Park and S. Taniguchi (PwC) to plan internal project steps.
Shuhe Inoue	08/22/25	0.5	Internal Project Management and Documentation	Internal team call (S. Park, S. Taniguchi, K. Zhang) to review to-dos and confirm next steps.
Soon Park	08/22/25	0.5	Internal Project Management and Documentation	Internal team stand-up (S. Inoue, S. Taniguchi, K. Zhang) to review to-dos and next steps.
Soon Park	08/22/25	0.5	Internal Project Management and Documentation	Internal coordination call with A. Nomoto and S. Taniguchi on case updates and PwC deliverables.
Soon Park	08/22/25	0.5	Lender Q&A	Continued Q&A diligence tracker and agenda coordination with A&M for the Mizuho cash meeting.
Soon Park	08/22/25	0.5	Client/advisor comm.	Online meeting with Company' Japan team, Nishimura Asahi, and PwC to discuss developments in the Japanese supplier workstream.
Soon Park	08/22/25	0.5	Lender comm.(Tel)	Follow-up call with Mizuho regarding their requests and diligence tracker updates; confirmed next steps.
Shiori Taniguchi	08/22/25	0.5	Internal Project Management and Documentation	Internal team stand-up (S. Inoue, S. Park, K. Zhang) to review to-dos and confirm next steps.
Shiori Taniguchi	08/22/25	0.5	Internal Project Management and Documentation	Internal alignment meeting with A. Nomoto and S. Park (PwC) to plan internal project steps.
Shiori Taniguchi	08/22/25	0.5	Others	Extended search for media leaks about Marelli and articles related to OEM and automotive industry
Shiori Taniguchi	08/22/25	1.5	Lender Q&A	Provided document support for queries from Mizuho during the weekly meeting
Shiori Taniguchi	08/22/25	4.0	Internal Project Management and Documentation	Prepare monthly and interim fee applications in accordance with Court guidelines
Kehan Zhang	08/22/25	0.5	Internal Project Management and Documentation	Internal team stand-up (S. Inoue, S. Park, S. Taniguchi) to review to-dos and confirm next steps.
Soon Park	08/23/25	0.5	Lender Q&A	Coordinated Aozora Bank Proof-of-Claim queries (with translations) to K&E; tracked responses.
Soon Park	08/23/25	0.5	Lender Q&A	Coordinated Nouchu legal-fee queries to K&E; aligned on guidance.
Soon Park	08/24/25	0.5	Lender Q&A	Followed up with A&M to finalize diligence tracker for Mizuho ahead of the weekly cash meeting.
Soon Park	08/24/25	0.5	Client/advisor comm.	Followed up with K&E on PwC's fee application process and timing.
Akira Nomoto	08/25/25	0.5	Internal Project Management and Documentation	Internal alignment meeting with S. Park and S. Taniguchi (PwC) to plan internal project steps.
Shuhe Inoue	08/25/25	0.5	Internal Project Management and Documentation	Internal team call (S. Park, S. Taniguchi, K. Zhang) to review to-dos and confirm next steps.

Professional Services by Project Category, Professional, and Date

Professional	Date	Hours	Category	Performed work details
Soon Park	08/25/25	0.5	Internal Project Management and Documentation	Internal team stand-up (S. Inoue, S. Taniguchi, K. Zhang) to prioritize tasks and confirm timelines.
Soon Park	08/25/25	0.5	Internal Project Management and Documentation	Internal coordination call with A. Nomoto and S. Taniguchi on case updates and PwC deliverables.
Soon Park	08/25/25	0.5	External Documentation and Correspondence Management	Coordinated the weekly Company–Mizuho cash meeting; prepared/shared updated diligence tracker and held follow-up call with Mizuho.
Soon Park	08/25/25	0.5	Client/advisor comm.	Coordinated with the Company's bank relations team to arrange translation for the Mizuho weekly call.
Soon Park	08/25/25	0.5	Lender Q&A	Coordinated with A&M regarding additional Mizuho questions; aligned responders and timing.
Shiori Taniguchi	08/25/25	0.5	Others	Extended search for media leaks about Marelli and articles related to OEM and automotive industry
Shiori Taniguchi	08/25/25	0.5	Internal Project Management and Documentation	Internal alignment meeting with A. Nomoto and S. Park (PwC) to plan internal project steps.
Shiori Taniguchi	08/25/25	0.5	Internal Project Management and Documentation	Internal team stand-up (S. Inoue, S. Park, K. Zhang) to review to-dos and confirm next steps.
Shiori Taniguchi	08/25/25	3.0	Lender Q&A	Coordinated responses to Mizuho questions during the weekly meeting
Shiori Taniguchi	08/25/25	2.0	External Documentation and Correspondence Management	Compiled meeting notes of meeting (Weekly Cash Meeting with Mizuho, Marelli, A&M, K&E regarding DIP Budget and forecast of cash flow) to communicate with lenders and internal members
Shiori Taniguchi	08/25/25	0.5	Internal Project Management and Documentation	Prepare monthly and interim fee applications in accordance with Court guidelines
Kehan Zhang	08/25/25	0.5	Internal Project Management and Documentation	Internal team stand-up (S. Inoue, S. Park, S. Taniguchi) to review to-dos and confirm next steps.
Shuhei Inoue	08/26/25	0.5	Internal Project Management and Documentation	Internal team call (S. Park, S. Taniguchi, K. Zhang) to review to-dos and confirm next steps.
Soon Park	08/26/25	0.5	Internal Project Management and Documentation	Internal team stand-up (S. Inoue, S. Taniguchi, K. Zhang) to review to-dos and next steps.
Soon Park	08/26/25	0.5	Lender Q&A	Provided K&E with responses (including translations) to Aozora Bank's queries.
Soon Park	08/26/25	0.5	Lender Q&A	Provided through K&E the responses (including translations) to Nouchu's queries.
Soon Park	08/26/25	0.5	External Documentation and Correspondence Management	Coordinated among Mizuho, the Company, and A&M on additional lender questions, including rationale for not repaying the August emergency loan; held individual follow-up calls with Mizuho.
Soon Park	08/26/25	0.5	External Documentation and Correspondence Management	Sent confirmation email to DBS regarding the Notice of Junior DIP Credit Agreement.
Shiori Taniguchi	08/26/25	0.5	Internal Project Management and Documentation	Internal team stand-up (S. Inoue, S. Park, K. Zhang) to review to-dos and confirm next steps.
Shiori Taniguchi	08/26/25	0.5	Others	Extended search for media leaks about Marelli and articles related to OEM and automotive industry
Shiori Taniguchi	08/26/25	2.0	Internal Project Management and Documentation	Prepare monthly and interim fee applications in accordance with Court guidelines

Professional Services by Project Category, Professional, and Date

Professional	Date	Hours	Category	Performed work details
Shiori Taniguchi	08/26/25	2.0	Lender Q&A	Coordinated responses to Mizuho questions during the weekly meeting
Shiori Taniguchi	08/26/25	0.5	External Documentation and Correspondence Management	Sent meeting related files to the translator via email for smooth facilitation
Shiori Taniguchi	08/26/25	1.5	Internal Project Management and Documentation	Coordinated court docket confirmation and document sharing with interested lenders.
Kehan Zhang	08/26/25	0.5	Internal Project Management and Documentation	Internal team stand-up (S. Inoue, S. Park, S. Taniguchi) to review to-dos and confirm next steps.
Soichiro Oku	08/27/25	1.5	Lender comm.(mtg)	Participated in weekly cash meetings with Mizuho, Marelli, A&M, and K&E to discuss the DIP budget and forecast cash flow.
Akira Nomoto	08/27/25	0.5	Internal Project Management and Documentation	Internal alignment meeting with S. Park and S. Taniguchi (PwC) to plan internal project steps.
Akira Nomoto	08/27/25	1.5	Lender comm.(mtg)	Participated in weekly cash meetings with Mizuho, Marelli, A&M, and K&E to discuss the DIP budget and forecast cash flow.
Shuhei Inoue	08/27/25	0.5	Internal Project Management and Documentation	Internal team call (S. Park, S. Taniguchi, K. Zhang) to review to-dos and confirm next steps.
Shuhei Inoue	08/27/25	1.5	Lender comm.(mtg)	Participated in weekly cash meetings with Mizuho, Marelli, A&M, and K&E to discuss the DIP budget and forecast cash flow.
Soon Park	08/27/25	0.5	Internal Project Management and Documentation	Internal team stand-up (S. Inoue, S. Taniguchi, K. Zhang) to prioritize tasks and confirm timelines.
Soon Park	08/27/25	0.5	Internal Project Management and Documentation	Internal coordination call with A. Nomoto and S. Taniguchi on case updates and PwC deliverables.
Soon Park	08/27/25	0.5	External Documentation and Correspondence Management	Coordinated Company–Mizuho weekly cash meeting logistics; confirmed participants and aligned main agenda with Mizuho.
Soon Park	08/27/25	0.5	Lender comm.(mtg)	Prepared for, facilitated, and followed up on the weekly cash meeting among Company/A&M/K&E/Nishimura Asahi and Mizuho; documented actions.
Soon Park	08/27/25	0.5	Internal Project Management and Documentation	Advanced internal engagement-acceptance approvals required for retention/fee filings.
Soon Park	08/27/25	0.5	Lender Q&A	Provided responses prepared by the Company's bank relations team to Aozora Bank's queries; confirmed receipt.
Shiori Taniguchi	08/27/25	0.5	Others	Extended search for media leaks about Marelli and articles related to OEM and automotive industry
Shiori Taniguchi	08/27/25	0.5	Internal Project Management and Documentation	Internal team stand-up (S. Inoue, S. Park, K. Zhang) to review to-dos and confirm next steps.
Shiori Taniguchi	08/27/25	1.5	Lender comm.(mtg)	Participated in weekly cash meetings with Mizuho, Marelli, A&M, and K&E to discuss the DIP budget and forecast cash flow
Shiori Taniguchi	08/27/25	0.5	Internal Project Management and Documentation	Internal alignment meeting with A. Nomoto and S. Park (PwC) to plan internal project steps.
Kehan Zhang	08/27/25	0.5	Internal Project Management and Documentation	Internal team stand-up (S. Inoue, S. Park, S. Taniguchi) to review to-dos and confirm next steps.
Kehan Zhang	08/27/25	1.5	Lender comm.(mtg)	Participated in weekly cash meetings with Mizuho, Marelli, A&M, and K&E to discuss the DIP budget and forecast cash flow

Professional Services by Project Category, Professional, and Date

Professional	Date	Hours	Category	Performed work details
Shuhei Inoue	08/28/25	0.5	Internal Project Management and Documentation	Internal team call (S. Park, S. Taniguchi, K. Zhang) to review to-dos and confirm next steps.
Soon Park	08/28/25	0.5	Internal Project Management and Documentation	Internal team stand-up (S. Inoue, S. Taniguchi, K. Zhang) to review to-dos and next steps.
Soon Park	08/28/25	0.5	Client/advisor comm.	Coordinated with the Company to arrange a meeting between Mizuho and the Company CEO; confirmed logistics.
Soon Park	08/28/25	0.5	External Documentation and Correspondence Management	Coordinated the upcoming weekly cash meeting with Mizuho; shared updated diligence tracker and followed up with Mizuho individually.
Shiori Taniguchi	08/28/25	0.5	Internal Project Management and Documentation	Internal team stand-up (S. Inoue, S. Park, K. Zhang) to review to-dos and confirm next steps.
Shiori Taniguchi	08/28/25	0.5	Others	Extended search for media leaks about Marelli and articles related to OEM and automotive industry
Shiori Taniguchi	08/28/25	3.0	External Documentation and Correspondence Management	Compiled meeting notes of meeting (Weekly Cash Meeting with Mizuho, Marelli, A&M, K&E regarding DIP Budget and forecast of cash flow) to communicate with lenders and internal members
Shiori Taniguchi	08/28/25	2.0	Lender Q&A	Provided document support for queries from Mizuho during the weekly meeting
Shiori Taniguchi	08/28/25	1.0	External Documentation and Correspondence Management	Coordinated court docket confirmation and document sharing with interested lenders.
Kehan Zhang	08/28/25	0.5	Internal Project Management and Documentation	Internal team stand-up (S. Inoue, S. Park, S. Taniguchi) to review to-dos and confirm next steps.
Akira Nomoto	08/29/25	0.5	Internal Project Management and Documentation	Internal alignment meeting with S. Park and S. Taniguchi (PwC) to plan internal project steps.
Shuhei Inoue	08/29/25	0.5	Internal Project Management and Documentation	Internal team call (S. Park, S. Taniguchi, K. Zhang) to review to-dos and confirm next steps.
Soon Park	08/29/25	0.5	Internal Project Management and Documentation	Internal team stand-up (S. Inoue, S. Taniguchi, K. Zhang) to prioritize tasks and confirm timelines.
Soon Park	08/29/25	0.5	Internal Project Management and Documentation	Internal coordination call with A. Nomoto and S. Taniguchi on case updates and PwC deliverables.
Soon Park	08/29/25	0.5	External Documentation and Correspondence Management	Prepared updated diligence tracker and coordinated logistics for the Company–Mizuho weekly cash meeting.
Soon Park	08/29/25	0.5	Client/advisor comm.	Continued coordination with the Company on next week’s cash meeting with Mizuho; confirmed agenda.
Soon Park	08/29/25	0.5	External Documentation and Correspondence Management	Responded to DBS regarding the Notice of Junior DIP Credit Agreement materials; confirmed next steps.
Shiori Taniguchi	08/29/25	0.5	Others	Extended search for media leaks about Marelli and articles related to OEM and automotive industry
Shiori Taniguchi	08/29/25	0.5	Internal Project Management and Documentation	Internal team stand-up (S. Inoue, S. Park, K. Zhang) to review to-dos and confirm next steps.
Shiori Taniguchi	08/29/25	0.5	Internal Project Management and Documentation	Internal alignment meeting with A. Nomoto and S. Park (PwC) to plan internal project steps.
Shiori Taniguchi	08/29/25	1.0	Lender Q&A	Provided document support for queries from Mizuho during the weekly meeting

Professional Services by Project Category, Professional, and Date

Professional	Date	Hours	Category	Performed work details
Shiori Taniguchi	08/29/25	0.5	Lender Q&A	Provided document support for queries from Nouchu (Voting for the Disclosure statement)
Shiori Taniguchi	08/29/25	4.0	Internal Project Management and Documentation	Prepare monthly and interim fee applications in accordance with Court guidelines
Kehan Zhang	08/29/25	0.5	Internal Project Management and Documentation	Internal team stand-up (S. Inoue, S. Park, S. Taniguchi) to review to-dos and confirm next steps.
Soon Park	08/30/25	0.5	External Documentation and Correspondence Management	Continued preparation for the Company–Mizuho weekly cash meeting, including updates to the diligence tracker.
Akira Nomoto	09/01/25	0.5	Internal Project Management and Documentation	Internal alignment meeting with S. Park and S. Taniguchi (PwC) to plan internal project steps.
Shuhei Inoue	09/01/25	0.5	Internal Project Management and Documentation	Internal team call (S. Park, S. Taniguchi, K. Zhang) to review to-dos and confirm next steps.
Soon Park	09/01/25	0.5	Internal Project Management and Documentation	Internal team call (S. Inoue, S. Taniguchi, K. Zhang) to review to-dos and confirm next steps.
Soon Park	09/01/25	0.5	Internal Project Management and Documentation	Internal alignment meeting with A. Nomoto and S. Taniguchi (PwC) to plan internal project steps.
Soon Park	09/01/25	0.5	External Documentation and Correspondence Management	Shared A&M-submitted DIP budget and related materials with Mizuho; confirmed receipt.
Soon Park	09/01/25	0.5	External Documentation and Correspondence Management	Coordinated weekly cash meeting logistics between Mizuho and the Company; aligned agenda and participants.
Soon Park	09/01/25	0.5	Internal Project Management and Documentation	Coordinated with PwC global risk management to advance internal engagement approvals; documented required items.
Shiori Taniguchi	09/01/25	0.5	Internal Project Management and Documentation	Internal team call (S. Inoue, S. Park, K. Zhang) to review to-dos and confirm next steps.
Shiori Taniguchi	09/01/25	0.5	Internal Project Management and Documentation	Extended search for media leaks about Marelli and articles related to OEM and automotive industry
Shiori Taniguchi	09/01/25	0.5	Internal Project Management and Documentation	Reviewed and analyzed the documents regarding the cash flow forecast to communicate with lenders
Shiori Taniguchi	09/01/25	0.5	Internal Project Management and Documentation	Internal alignment meeting with A. Nomoto and S. Park (PwC) to plan internal project steps.
Shiori Taniguchi	09/01/25	0.5	External Documentation and Correspondence Management	Reviewed and provided document support regarding DIP Budget to communicate with lenders
Kehan Zhang	09/01/25	0.5	Internal Project Management and Documentation	Internal team stand-up (S. Inoue, S. Park, S. Taniguchi) to review to-dos and confirm next steps.
Kehan Zhang	09/01/25	0.5	Others	Extended search for media leaks about Marelli and articles related to OEM and automotive industry
Soichiro Oku	09/02/25	0.5	Lender comm.(mtg)	Participated in Monthly Bank Meeting regarding Marelli's cash forecast with Marelli, SVP Cons, Japanese banks, DBS.
Akira Nomoto	09/02/25	0.5	Lender comm.(mtg)	Participated in Monthly Bank Meeting regarding Marelli's cash forecast with Marelli, SVP Cons, Japanese banks, DBS.
Shuhei Inoue	09/02/25	0.5	Internal Project Management and Documentation	Internal team call (S. Park, S. Taniguchi, K. Zhang) to review to-dos and confirm next steps.

Professional Services by Project Category, Professional, and Date

Professional	Date	Hours	Category	Performed work details
Shuhei Inoue	09/02/25	0.5	Lender comm.(mtg)	Participated in Monthly Bank Meeting regarding Marelli's cash forecast with Marelli, SVP Cons, Japanese banks, DBS.
Soon Park	09/02/25	0.5	Internal Project Management and Documentation	Internal team call (S. Inoue, S. Taniguchi, K. Zhang) to review to-dos and confirm next steps.
Soon Park	09/02/25	0.5	Lender comm.(mtg)	Participated in Monthly Bank Meeting regarding Marelli's cash forecast with Marelli, SVP Cons, Japanese banks, DBS.
Soon Park	09/02/25	0.5	External Documentation and Correspondence Management	Coordinated with the Company to submit bank meeting materials to lenders per Mizuho's request.
Soon Park	09/02/25	0.5	Lender Q&A	Coordinated responses to Nouchu Q&A regarding the Disclosure Statement submission schedule.
Soon Park	09/02/25	0.5	Lender Q&A	Followed up with K&E on questions raised during the all-bank meeting, including Aozora Bank's bar date motion / proof-of-claim inquiries.
Shiori Taniguchi	09/02/25	0.5	Internal Project Management and Documentation	Internal team call (S. Inoue, S. Park, K. Zhang) to review to-dos and confirm next steps.
Shiori Taniguchi	09/02/25	0.5	Lender comm.(mtg)	Participated in Monthly Bank Meeting regarding Marelli's cash forecast with Marelli, SVP Cons, Japanese banks, DBS.
Shiori Taniguchi	09/02/25	0.5	External Documentation and Correspondence Management	Sent meeting related files to the translator via email for smooth facilitation
Shiori Taniguchi	09/02/25	0.5	External Documentation and Correspondence Management	Compiled meeting notes of meeting (Monthly Bank Meeting regarding Marelli's cash forecast with Marelli, SVP Cons, Japanese banks, DBS) to communicate with lenders and internal members
Kehan Zhang	09/02/25	0.5	Internal Project Management and Documentation	Internal team stand-up (S. Inoue, S. Park, S. Taniguchi) to review to-dos and confirm next steps.
Kehan Zhang	09/02/25	0.5	Others	Extended search for media leaks about Marelli and articles related to OEM and automotive industry
Kehan Zhang	09/02/25	0.5	Lender comm.(mtg)	Participated in Monthly Bank Meeting regarding Marelli's cash forecast with Marelli, SVP Cons, Japanese banks, DBS.
Soichiro Oku	09/03/25	0.5	Lender comm.(mtg)	Participated in weekly cash meetings with Mizuho, Marelli, A&M, and K&E to discuss the DIP budget and forecast cash flow
Akira Nomoto	09/03/25	0.5	Internal Project Management and Documentation	Internal alignment meeting with S. Park and S. Taniguchi (PwC) to plan internal project steps.
Akira Nomoto	09/03/25	0.5	Lender comm.(mtg)	Participated in weekly cash meetings with Mizuho, Marelli, A&M, and K&E to discuss the DIP budget and forecast cash flow
Shuhei Inoue	09/03/25	0.5	Internal Project Management and Documentation	Internal team call (S. Park, S. Taniguchi, K. Zhang) to review to-dos and confirm next steps.
Shuhei Inoue	09/03/25	0.5	Lender comm.(mtg)	Participated in weekly cash meetings with Mizuho, Marelli, A&M, and K&E to discuss the DIP budget and forecast cash flow
Soon Park	09/03/25	0.5	Internal Project Management and Documentation	Internal team call (S. Inoue, S. Taniguchi, K. Zhang) to review to-dos and confirm next steps.
Soon Park	09/03/25	0.5	Lender comm.(mtg)	Prepared for, facilitated, and followed up on the weekly cash meeting among Company/A&M/K&E/Nishimura Asahi and Mizuho; documented action items.
Soon Park	09/03/25	0.5	Internal Project Management and Documentation	Internal alignment meeting with A. Nomoto and S. Taniguchi (PwC) to plan internal project steps.

Professional Services by Project Category, Professional, and Date

Professional	Date	Hours	Category	Performed work details
Soon Park	09/03/25	0.5	Lender Q&A	Updated and shared agenda and Q&A package with the Company for the Mizuho weekly cash meeting.
Soon Park	09/03/25	0.5	External Documentation and Correspondence Management	Coordinated translation support with the Company for the weekly cash meeting with Mizuho.
Soon Park	09/03/25	0.5	Lender Q&A	Confirmed Tranche C roll-up details with the Company to address prior lender comments.
Soon Park	09/03/25	0.5	Lender comm.(Tel)	Individual call with JBIC to provide updates on the Chapter 11 process; captured follow-up questions.
Shiori Taniguchi	09/03/25	0.5	Internal Project Management and Documentation	Internal team call (S. Inoue, S. Park, K. Zhang) to review to-dos and confirm next steps.
Shiori Taniguchi	09/03/25	0.5	Lender comm.(mtg)	Participated in weekly cash meetings with Mizuho, Marelli, A&M, and K&E to discuss the DIP budget and forecast cash flow
Shiori Taniguchi	09/03/25	0.5	Internal Project Management and Documentation	Internal alignment meeting with A. Nomoto and S. Park (PwC) to plan internal project steps.
Shiori Taniguchi	09/03/25	0.5	External Documentation and Correspondence Management	Compiled meeting notes of meeting (Monthly Bank Meeting regarding Marelli's cash forecast with Marelli, SVP Cons, Japanese banks, DBS) to communicate with lenders and internal members
Shiori Taniguchi	09/03/25	0.5	Others	Extended search for media leaks about Marelli and articles related to OEM and automotive industry
Kehan Zhang	09/03/25	0.5	Internal Project Management and Documentation	Internal team stand-up (S. Inoue, S. Park, S. Taniguchi) to review to-dos and confirm next steps.
Kehan Zhang	09/03/25	0.5	Others	Extended search for media leaks about Marelli and articles related to OEM and automotive industry
Soichiro Oku	09/04/25	0.5	Internal Project Management and Documentation	Coordinated with S. Park to arrange FTI Consulting–Paul Hastings discussion regarding creditors' committee updates; confirmed logistics.
Shuhei Inoue	09/04/25	0.5	Internal Project Management and Documentation	Internal team call (S. Park, S. Taniguchi, K. Zhang) to review to-dos and confirm next steps.
Soon Park	09/04/25	0.5	Internal Project Management and Documentation	Internal team call (S. Inoue, S. Taniguchi, K. Zhang) to review to-dos and confirm next steps.
Soon Park	09/04/25	0.5	Internal Project Management and Documentation	Coordinated with S. Oku to arrange FTI Consulting–Paul Hastings discussion regarding creditors' committee updates; confirmed logistics.
Soon Park	09/04/25	0.5	Lender Q&A	Updated and sent Q&A to Mizuho based on the 9/3 cash meeting; followed up by phone on monthly liquidity projection submission.
Shiori Taniguchi	09/04/25	0.5	Internal Project Management and Documentation	Internal team call (S. Inoue, S. Park, K. Zhang) to review to-dos and confirm next steps.
Shiori Taniguchi	09/04/25	0.5	Others	Extended search for media leaks about Marelli and articles related to OEM and automotive industry
Shiori Taniguchi	09/04/25	0.5	External Documentation and Correspondence Management	Compiled meeting notes of meeting (weekly cash meetings with Mizuho, Marelli, A&M, and K&E to discuss the DIP budget and forecast cash flow) to communicate with lenders and internal members
Shiori Taniguchi	09/04/25	0.5	Lender Q&A	Provided document support for queries from Mizuho during the weekly meeting
Kehan Zhang	09/04/25	0.5	Internal Project Management and Documentation	Internal team stand-up (S. Inoue, S. Park, S. Taniguchi) to review to-dos and confirm next steps.

Professional Services by Project Category, Professional, and Date

Professional	Date	Hours	Category	Performed work details
Kehan Zhang	09/04/25	0.5	Others	Extended search for media leaks about Marelli and articles related to OEM and automotive industry
Akira Nomoto	09/05/25	0.5	Internal Project Management and Documentation	Internal alignment meeting with S. Park and S. Taniguchi (PwC) to plan internal project steps.
Shuhei Inoue	09/05/25	0.5	Internal Project Management and Documentation	Internal team call (S. Park, S. Taniguchi, K. Zhang) to review to-dos and confirm next steps.
Soon Park	09/05/25	0.5	Internal Project Management and Documentation	Internal team call (S. Inoue, S. Taniguchi, K. Zhang) to review to-dos and confirm next steps.
Soon Park	09/05/25	0.5	Internal Project Management and Documentation	Internal alignment meeting with A. Nomoto and S. Taniguchi (PwC) to plan internal project steps.
Soon Park	09/05/25	0.5	Internal Project Management and Documentation	Advanced internal engagement-acceptance approvals; documented outstanding items.
Soon Park	09/05/25	0.5	Lender comm.(Tel)	Follow-up call with Mizuho regarding monthly liquidity projection submission and next week's cash-meeting coordination.
Shiori Taniguchi	09/05/25	0.5	Others	Extended search for media leaks about Marelli and articles related to OEM and automotive industry
Shiori Taniguchi	09/05/25	0.5	Internal Project Management and Documentation	Internal team call (S. Inoue, S. Park, K. Zhang) to review to-dos and confirm next steps.
Shiori Taniguchi	09/05/25	0.5	Internal Project Management and Documentation	Internal alignment meeting with A. Nomoto and S. Park (PwC) to plan internal project steps.
Shiori Taniguchi	09/05/25	0.5	Internal Project Management and Documentation	Prepared monthly and interim fee applications in accordance with Court guidelines
Shiori Taniguchi	09/05/25	0.5	Internal Project Management and Documentation	Implemented system changes related to personnel changes
Kehan Zhang	09/05/25	0.5	Internal Project Management and Documentation	Internal team stand-up (S. Inoue, S. Park, S. Taniguchi) to review to-dos and confirm next steps.
Kehan Zhang	09/05/25	0.5	Others	Extended search for media leaks about Marelli and articles related to OEM and automotive industry
Soon Park	09/07/25	0.5	Lender Q&A	Coordinated updated agenda and Q&A from Mizuho with the Company/A&M; requested Company CFO participation.
Akira Nomoto	09/08/25	0.5	Internal Project Management and Documentation	Internal alignment meeting with S. Park and S. Taniguchi (PwC) to plan internal project steps.
Shuhei Inoue	09/08/25	0.5	Internal Project Management and Documentation	Internal team call (S. Park, S. Taniguchi, N. Tanaka) to review to-dos and confirm next steps.
Soon Park	09/08/25	0.5	Internal Project Management and Documentation	Internal team call (S. Inoue, S. Taniguchi, N. Tanaka) to review to-dos and confirm next steps.
Soon Park	09/08/25	0.5	Internal Project Management and Documentation	Internal alignment meeting with A. Nomoto and S. Taniguchi (PwC) to plan internal project steps.
Soon Park	09/08/25	0.5	External Documentation and Correspondence Management	Coordinated with K&E on PwC engagement extension in light of Disclosure Statement postponement; aligned on timing.
Soon Park	09/08/25	0.5	External Documentation and Correspondence Management	Follow-up call with Mizuho regarding monthly liquidity projection submission and upcoming cash-meeting coordination.

Professional Services by Project Category, Professional, and Date

Professional	Date	Hours	Category	Performed work details
Shiori Taniguchi	09/08/25	0.5	Others	Extended search for media leaks about Marelli and articles related to OEM and automotive industry
Shiori Taniguchi	09/08/25	0.5	Internal Project Management and Documentation	Briefing with S. Park, N. Tanaka regarding Mars2 project (PwC) for project clarity.
Shiori Taniguchi	09/08/25	0.5	Internal Project Management and Documentation	Internal team call (S. Inoue, S. Park, N. Tanaka) to review to-dos and confirm next steps.
Shiori Taniguchi	09/08/25	0.5	Internal Project Management and Documentation	Internal alignment meeting with A. Nomoto and S. Park (PwC) to plan internal project steps.
Shiori Taniguchi	09/08/25	0.5	Lender Q&A	Provided document support for queries from Mizuho during the weekly meeting
Nao Tanaka	09/08/25	0.5	Internal Project Management and Documentation	Internal team stand-up (S. Inoue, S. Park, S. Taniguchi) to review to-dos and confirm next steps.
Nao Tanaka	09/08/25	0.5	Others	Extended search for media leaks about Marelli and articles related to OEM and automotive industry
Shuhei Inoue	09/09/25	0.5	Internal Project Management and Documentation	Internal team call (S. Park, S. Taniguchi, N. Tanaka) to review to-dos and confirm next steps.
Soon Park	09/09/25	0.5	Internal Project Management and Documentation	Internal team call (S. Inoue, S. Taniguchi, N. Tanaka) to review to-dos and confirm next steps.
Soon Park	09/09/25	0.5	Lender comm.(Tel)	Individual call with DBJ to provide Chapter 11 process updates; captured questions.
Soon Park	09/09/25	0.5	Lender comm.(Tel)	Individual call with Aozora Bank to provide Chapter 11 updates, including bar date and lender Proofs of Claim; noted follow-ups.
Soon Park	09/09/25	0.5	External Documentation and Correspondence Management	Confirmed Company CFO availability for the Mizuho weekly cash meeting.
Soon Park	09/09/25	0.5	External Documentation and Correspondence Management	Confirmed Mizuho schedule for the weekly cash meeting; aligned agenda.
Soon Park	09/09/25	0.5	External Documentation and Correspondence Management	Coordinated with K&E on PwC engagement extension due to Disclosure Statement postponement; tracked next steps.
Soon Park	09/09/25	0.5	Lender Q&A	Shared DBJ/Aozora Bank Q&A with the Company, including translation support; confirmed receipt.
Shiori Taniguchi	09/09/25	0.5	Internal Project Management and Documentation	Internal team call (S. Inoue, S. Park, N. Tanaka) to review to-dos and confirm next steps.
Shiori Taniguchi	09/09/25	0.5	Internal Project Management and Documentation	Prepared monthly and interim fee applications in accordance with Court guidelines
Shiori Taniguchi	09/09/25	0.5	External Documentation and Correspondence Management	Sent meeting related files to the translator via email for smooth facilitation
Shiori Taniguchi	09/09/25	0.5	Lender Q&A	Provided document support for queries from Mizuho during the weekly meeting
Shiori Taniguchi	09/09/25	0.5	Internal Project Management and Documentation	Prepared monthly and interim fee applications in accordance with Court guidelines
Nao Tanaka	09/09/25	0.5	Internal Project Management and Documentation	Internal team stand-up (S. Inoue, S. Park, S. Taniguchi) to review to-dos and confirm next steps.

Professional Services by Project Category, Professional, and Date

Professional	Date	Hours	Category	Performed work details
Nao Tanaka	09/09/25	0.5	Others	Extended search for media leaks about Marelli and articles related to OEM and automotive industry
Soichiro Oku	09/10/25	0.5	Lender comm.(mtg)	Participated in weekly cash meetings with Mizuho, Marelli, A&M, and K&E to discuss the DIP budget and forecast cash flow
Soichiro Oku	09/10/25	0.5	Internal Project Management and Documentation	Internal check-in with S. Park on Chapter 11 communications and non-consortium lender outreach; updated action list.
Akira Nomoto	09/10/25	0.5	Internal Project Management and Documentation	Internal alignment meeting with S. Park and S. Taniguchi (PwC) to plan internal project steps.
Akira Nomoto	09/10/25	0.5	Lender comm.(mtg)	Participated in weekly cash meetings with Mizuho, Marelli, A&M, and K&E to discuss the DIP budget and forecast cash flow
Shuhei Inoue	09/10/25	0.5	Lender comm.(mtg)	Participated in weekly cash meetings with Mizuho, Marelli, A&M, and K&E to discuss the DIP budget and forecast cash flow
Shuhei Inoue	09/10/25	0.5	Internal Project Management and Documentation	Internal team call (S. Park, S. Taniguchi, N. Tanaka) to review to-dos and confirm next steps.
Soon Park	09/10/25	0.5	Lender comm.(mtg)	Prepared for, facilitated, and followed up on the weekly cash meeting among Company/A&M/K&E/Nishimura & Asahi and Mizuho; documented actions.
Soon Park	09/10/25	0.5	Internal Project Management and Documentation	Internal team call (S. Inoue, S. Taniguchi, N. Tanaka) to review to-dos and confirm next steps.
Soon Park	09/10/25	0.5	Internal Project Management and Documentation	Internal alignment meeting with A. Nomoto and S. Taniguchi (PwC) to plan internal project steps.
Soon Park	09/10/25	0.5	Client/advisor comm.	Prepared and shared detailed agenda with the Company for the Mizuho weekly cash meeting.
Soon Park	09/10/25	0.5	Lender Q&A	Coordinated Q&A between Mizuho and the Company prior to the weekly cash meeting; confirmed outstanding items.
Soon Park	09/10/25	0.5	Lender comm.(Tel)	Individual update calls with Gunma, Aozora Bank, and Nouchu regarding Chapter 11 developments; tracked follow-ups.
Soon Park	09/10/25	0.5	Internal Project Management and Documentation	Internal check-in with S. Oku on Chapter 11 communications and non-consortium lender outreach; updated action list.
Soon Park	09/10/25	0.5	Lender comm.(Tel)	Wrap-up call with Mizuho after the weekly cash meeting to confirm next steps.
Shiori Taniguchi	09/10/25	0.5	Lender comm.(mtg)	Participated in weekly cash meetings with Mizuho, Marelli, A&M, and K&E to discuss the DIP budget and forecast cash flow
Shiori Taniguchi	09/10/25	0.5	Internal Project Management and Documentation	Internal team call (S. Inoue, S. Park, N. Tanaka) to review to-dos and confirm next steps.
Shiori Taniguchi	09/10/25	0.5	Internal Project Management and Documentation	Internal alignment meeting with A. Nomoto and S. Park (PwC) to plan internal project steps.
Shiori Taniguchi	09/10/25	0.5	Lender Q&A	Coordinated responses to Mizuho questions regarding Cash flow forecast and DIP Budget
Shiori Taniguchi	09/10/25	0.5	Others	Extended search for media leaks about Marelli and articles related to OEM and automotive industry
Shiori Taniguchi	09/10/25	0.5	External Documentation and Correspondence Management	Sent meeting related files to the translator via email for smooth facilitation

Professional Services by Project Category, Professional, and Date

Professional	Date	Hours	Category	Performed work details
Nao Tanaka	09/10/25	0.5	Internal Project Management and Documentation	Internal team stand-up (S. Inoue, S. Park, S. Taniguchi) to review to-dos and confirm next steps.
Nao Tanaka	09/10/25	0.5	Lender comm.(mtg)	Participated in weekly cash meetings with Mizuho, Marelli, A&M, and K&E to discuss the DIP budget and forecast cash flow
Nao Tanaka	09/10/25	0.5	Others	Extended search for media leaks about Marelli and articles related to OEM and automotive industry
Shuhei Inoue	09/11/25	0.5	Internal Project Management and Documentation	Internal team call (S. Park, S. Taniguchi, N. Tanaka) to review to-dos and confirm next steps.
Soon Park	09/11/25	0.5	Internal Project Management and Documentation	Internal team call (S. Inoue, S. Taniguchi, N. Tanaka) to review to-dos and confirm next steps.
Soon Park	09/11/25	0.5	Lender comm.(Tel)	Follow-up call with Mizuho post weekly cash meeting to align next steps and information requests.
Shiori Taniguchi	09/11/25	0.5	External Documentation and Correspondence Management	Compiled meeting notes of meeting (weekly cash meetings with Mizuho, Marelli, A&M, and K&E to discuss the DIP budget and forecast cash flow) to communicate with lenders and internal members
Shiori Taniguchi	09/11/25	0.5	Lender Q&A	Provided document support for queries from Mizuho during the weekly meeting
Shiori Taniguchi	09/11/25	0.5	Others	Extended search for media leaks about Marelli and articles related to OEM and automotive industry
Shiori Taniguchi	09/11/25	0.5	Internal Project Management and Documentation	Internal team call (S. Inoue, S. Park, N. Tanaka) to review to-dos and confirm next steps.
Nao Tanaka	09/11/25	0.5	Internal Project Management and Documentation	Internal team stand-up (S. Inoue, S. Park, S. Taniguchi) to review to-dos and confirm next steps.
Nao Tanaka	09/11/25	0.5	External Documentation and Correspondence Management	Compiled meeting notes of meeting (Weekly Cash Meeting with Mizuho, Marelli, A&M, K&E regarding DIP Budget and forecast of cash flow) to communicate with lenders and internal members
Nao Tanaka	09/11/25	0.5	Others	Extended search for media leaks about Marelli and articles related to OEM and automotive industry
Akira Nomoto	09/12/25	0.5	Internal Project Management and Documentation	Internal alignment meeting with S. Park and S. Taniguchi (PwC) to plan internal project steps.
Shuhei Inoue	09/12/25	0.5	Internal Project Management and Documentation	Internal team call (S. Park, S. Taniguchi, N. Tanaka) to review to-dos and confirm next steps.
Soon Park	09/12/25	0.5	Internal Project Management and Documentation	Internal team call (S. Inoue, S. Taniguchi, N. Tanaka) to review to-dos and confirm next steps.
Soon Park	09/12/25	0.5	Internal Project Management and Documentation	Internal alignment meeting with A. Nomoto and S. Taniguchi (PwC) to plan internal project steps.
Soon Park	09/12/25	0.5	External Documentation and Correspondence Management	Prepared and shared Excel version of the DIP budget with Mizuho; confirmed usability.
Soon Park	09/12/25	0.5	External Documentation and Correspondence Management	Coordinated with K&E on approach to Gunma Bank and Aozora LS (RSA signatories) to seek approval for milestone extension; aligned outreach plan.
Soon Park	09/12/25	0.5	Lender comm.(Tel)	Follow-up call with Mizuho post weekly cash meeting to confirm next steps.
Soon Park	09/12/25	0.5	Lender comm.(Tel)	Individual call with Aozora Bank to discuss Chapter 11 updates, including bar date and lender Proofs of Claim; captured questions.

Professional Services by Project Category, Professional, and Date

Professional	Date	Hours	Category	Performed work details
Soon Park	09/12/25	0.5	External Documentation and Correspondence Management	Prepared lender talking points based on the weekly cash meeting and sent to the Company for review.
Soon Park	09/12/25	0.5	External Documentation and Correspondence Management	Coordinated with K&E on PwC fee-application procedures and required support.
Shiori Taniguchi	09/12/25	0.5	Internal Project Management and Documentation	Internal team call (S. Inoue, S. Park, N. Tanaka) to review to-dos and confirm next steps.
Shiori Taniguchi	09/12/25	0.5	Internal Project Management and Documentation	Internal alignment meeting with A. Nomoto and S. Park (PwC) to plan internal project steps.
Shiori Taniguchi	09/12/25	0.5	Others	Extended search for media leaks about Marelli and articles related to OEM and automotive industry
Shiori Taniguchi	09/12/25	0.5	External Documentation and Correspondence Management	Coordinated court docket confirmation and document sharing with interested lenders.
Nao Tanaka	09/12/25	0.5	Internal Project Management and Documentation	Internal team stand-up (S. Inoue, S. Park, S. Taniguchi) to review to-dos and confirm next steps.
Nao Tanaka	09/12/25	0.5	Others	Extended search for media leaks about Marelli and articles related to OEM and automotive industry
Shuhei Inoue	09/16/25	0.5	Internal Project Management and Documentation	Internal team call (S. Park, S. Taniguchi, N. Tanaka) to review to-dos and confirm next steps.
Soon Park	09/16/25	0.5	Internal Project Management and Documentation	Internal team call (S. Inoue, S. Taniguchi, N. Tanaka) to review to-dos and confirm next steps.
Soon Park	09/16/25	0.5	External Documentation and Correspondence Management	Continued coordination with K&E on PwC fee-application procedures and timeline.
Soon Park	09/16/25	0.5	External Documentation and Correspondence Management	Coordinated logistics for the weekly cash meeting with Mizuho (agenda, invites, materials).
Soon Park	09/16/25	0.5	Lender comm.(Tel)	Individual call with Mizuho regarding this week's cash meeting agenda; confirmed expectations.
Shiori Taniguchi	09/16/25	0.5	Internal Project Management and Documentation	Internal team call (S. Inoue, S. Park, N. Tanaka) to review to-dos and confirm next steps.
Shiori Taniguchi	09/16/25	0.5	Others	Extended search for media leaks about Marelli and articles related to OEM and automotive industry
Shiori Taniguchi	09/16/25	0.5	Lender Q&A	Coordinated responses to Mizuho questions regarding Cash flow forecast and DIP Budget
Shiori Taniguchi	09/16/25	0.5	External Documentation and Correspondence Management	Coordinated court docket confirmation and document sharing with interested lenders.
Nao Tanaka	09/16/25	0.5	Internal Project Management and Documentation	Internal team stand-up (S. Inoue, S. Park, S. Taniguchi) to review to-dos and confirm next steps.
Nao Tanaka	09/16/25	0.5	Others	Extended search for media leaks about Marelli and articles related to OEM and automotive industry
Soichiro Oku	09/17/25	0.5	Client/advisor comm.	Participated in meeting with FTI Consulting and Paul Hastings with S. Park regarding creditors' committee updates and supplier workstream; captured committee developments, assessed supplier implications, and documented action items for Company and lender communications
Soichiro Oku	09/17/25	0.5	Lender comm.(mtg)	Participated in weekly cash meetings with Mizuho, Marelli, A&M, and K&E to discuss the DIP budget and forecast cash flow

Professional Services by Project Category, Professional, and Date

Professional	Date	Hours	Category	Performed work details
Akira Nomoto	09/17/25	0.5	Internal Project Management and Documentation	Internal alignment meeting with S. Park and S. Taniguchi (PwC) to plan internal project steps.
Akira Nomoto	09/17/25	0.5	Lender comm.(mtg)	Participated in weekly cash meetings with Mizuho, Marelli, A&M, and K&E to discuss the DIP budget and forecast cash flow
Shuhei Inoue	09/17/25	0.5	Internal Project Management and Documentation	Internal team call (S. Park, S. Taniguchi, N. Tanaka) to review to-dos and confirm next steps.
Shuhei Inoue	09/17/25	0.5	Lender comm.(mtg)	Participated in weekly cash meetings with Mizuho, Marelli, A&M, and K&E to discuss the DIP budget and forecast cash flow
Soon Park	09/17/25	0.5	Internal Project Management and Documentation	Internal team call (S. Inoue, S. Taniguchi, N. Tanaka) to review to-dos and confirm next steps.
Soon Park	09/17/25	0.5	Lender comm.(mtg)	Prepared for, facilitated, and followed up on the weekly cash meeting among Company/A&M/K&E/Nishimura & Asahi and Mizuho; documented actions.
Soon Park	09/17/25	0.5	Internal Project Management and Documentation	Internal alignment meeting with A. Nomoto and S. Taniguchi (PwC) to plan internal project steps.
Soon Park	09/17/25	0.5	Lender comm.(Tel)	Pre-meeting call with Mizuho to confirm agenda and key topics for the weekly cash meeting.
Soon Park	09/17/25	0.5	Client/advisor comm.	Participated in meeting with FTI Consulting and Paul Hastings with S. Oku regarding creditors' committee updates and supplier workstream; captured committee developments, assessed supplier implications, and documented action items for Company and lender communications
Soon Park	09/17/25	0.5	Client/advisor comm.	Prepared and shared proposal to the Company CFO regarding PwC's extension of services (October through January 2026); outlined scope and fees.
Shiori Taniguchi	09/17/25	0.5	Internal Project Management and Documentation	Prepared monthly and interim fee applications in accordance with Court guidelines
Shiori Taniguchi	09/17/25	0.5	External Documentation and Correspondence Management	Sent meeting related files to the translator via email for smooth facilitation
Shiori Taniguchi	09/17/25	0.5	Internal Project Management and Documentation	Internal team call (S. Inoue, S. Park, N. Tanaka) to review to-dos and confirm next steps.
Shiori Taniguchi	09/17/25	0.5	Lender comm.(mtg)	Participated in weekly cash meetings with Mizuho, Marelli, A&M, and K&E to discuss the DIP budget and forecast cash flow
Shiori Taniguchi	09/17/25	0.5	Internal Project Management and Documentation	Internal alignment meeting with A. Nomoto and S. Park (PwC) to plan internal project steps.
Shiori Taniguchi	09/17/25	0.5	Others	Extended search for media leaks about Marelli and articles related to OEM and automotive industry
Nao Tanaka	09/17/25	0.5	Internal Project Management and Documentation	Internal team stand-up (S. Inoue, S. Park, S. Taniguchi) to review to-dos and confirm next steps.
Nao Tanaka	09/17/25	0.5	Lender comm.(mtg)	Participated in weekly cash meetings with Mizuho, Marelli, A&M, and K&E to discuss the DIP budget and forecast cash flow
Nao Tanaka	09/17/25	0.5	Others	Extended search for media leaks about Marelli and articles related to OEM and automotive industry
Shuhei Inoue	09/18/25	0.5	Internal Project Management and Documentation	Internal team call (S. Park, S. Taniguchi, N. Tanaka) to review to-dos and confirm next steps.
Soon Park	09/18/25	0.5	Internal Project Management and Documentation	Internal team call (S. Inoue, S. Taniguchi, N. Tanaka) to review to-dos and confirm next steps.

Professional Services by Project Category, Professional, and Date

Professional	Date	Hours	Category	Performed work details
Soon Park	09/18/25	0.5	External Documentation and Correspondence Management	Shared updated milestones with Gunma Bank and Aozora LS (RSA signatories); requested feedback.
Shiori Taniguchi	09/18/25	0.5	External Documentation and Correspondence Management	Compiled meeting notes of meeting (weekly cash meetings with Mizuho, Marelli, A&M, and K&E to discuss the DIP budget and forecast cash flow) to communicate with lenders and internal members
Shiori Taniguchi	09/18/25	0.5	Lender Q&A	Provided document support for queries from Mizuho during the weekly meeting
Shiori Taniguchi	09/18/25	0.5	Others	Extended search for media leaks about Marelli and articles related to OEM and automotive industry
Shiori Taniguchi	09/18/25	0.5	Internal Project Management and Documentation	Internal team call (S. Inoue, S. Park, N. Tanaka) to review to-dos and confirm next steps.
Nao Tanaka	09/18/25	0.5	Internal Project Management and Documentation	Internal team stand-up (S. Inoue, S. Park, S. Taniguchi) to review to-dos and confirm next steps.
Nao Tanaka	09/18/25	0.5	External Documentation and Correspondence Management	Compiled meeting notes of meeting (Weekly Cash Meeting with Mizuho, Marelli, A&M, K&E regarding DIP Budget and forecast of cash flow) to communicate with lenders and internal members
Nao Tanaka	09/18/25	0.5	Others	Extended search for media leaks about Marelli and articles related to OEM and automotive industry
Akira Nomoto	09/19/25	0.5	Internal Project Management and Documentation	Internal alignment meeting with S. Park and S. Taniguchi (PwC) to plan internal project steps.
Shuhei Inoue	09/19/25	0.5	Internal Project Management and Documentation	Internal team call (S. Park, S. Taniguchi, N. Tanaka) to review to-dos and confirm next steps.
Soon Park	09/19/25	0.5	Internal Project Management and Documentation	Internal team call (S. Inoue, S. Taniguchi, N. Tanaka) to review to-dos and confirm next steps.
Soon Park	09/19/25	0.5	Internal Project Management and Documentation	Internal alignment meeting with A. Nomoto and S. Taniguchi (PwC) to plan internal project steps.
Soon Park	09/19/25	0.5	Lender Q&A	Shared updated Q&A tracker with Mizuho; confirmed open items.
Soon Park	09/19/25	0.5	External Documentation and Correspondence Management	Sent memo summarizing weekly cash meeting with Mizuho to Nishimura Asahi.
Soon Park	09/19/25	0.5	Internal Project Management and Documentation	Advanced internal engagement-acceptance approvals; documented required items.
Soon Park	09/19/25	0.5	Lender comm.(Tel)	Individual call with Nouchu to provide Chapter 11 updates; captured questions for counsel.
Shiori Taniguchi	09/19/25	0.5	Internal Project Management and Documentation	Prepared monthly and interim fee applications in accordance with Court guidelines
Shiori Taniguchi	09/19/25	0.5	Lender Q&A	Provided document support for queries from Aozora Loan Service (Extension of the milestone)
Shiori Taniguchi	09/19/25	0.5	Others	Extended search for media leaks about Marelli and articles related to OEM and automotive industry
Shiori Taniguchi	09/19/25	0.5	Internal Project Management and Documentation	Internal team call (S. Inoue, S. Park, N. Tanaka) to review to-dos and confirm next steps.
Shiori Taniguchi	09/19/25	0.5	Internal Project Management and Documentation	Internal alignment meeting with A. Nomoto and S. Park (PwC) to plan internal project steps.

Professional Services by Project Category, Professional, and Date

Professional	Date	Hours	Category	Performed work details
Nao Tanaka	09/19/25	0.5	Internal Project Management and Documentation	Internal team stand-up (S. Inoue, S. Park, S. Taniguchi) to review to-dos and confirm next steps.
Nao Tanaka	09/19/25	0.5	Others	Extended search for media leaks about Marelli and articles related to OEM and automotive industry
Soon Park	09/21/25	0.5	Internal Project Management and Documentation	Advanced internal engagement-acceptance approvals; updated documentation status.
Akira Nomoto	09/22/25	0.5	Internal Project Management and Documentation	Internal alignment meeting with S. Park and S. Taniguchi (PwC) to plan internal project steps.
Shuhei Inoue	09/22/25	0.5	Internal Project Management and Documentation	Internal team call (S. Park, S. Taniguchi, N. Tanaka) to review to-dos and confirm next steps.
Soon Park	09/22/25	0.5	Internal Project Management and Documentation	Internal team call (S. Inoue, S. Taniguchi, N. Tanaka) to review to-dos and confirm next steps.
Soon Park	09/22/25	0.5	Internal Project Management and Documentation	Internal alignment meeting with A. Nomoto and S. Taniguchi (PwC) to plan internal project steps.
Soon Park	09/22/25	0.5	External Documentation and Correspondence Management	Followed up with the Company on monthly liquidity projection and updated Q&A to be shared with Mizuho; confirmed timing.
Soon Park	09/22/25	0.5	Lender comm.(Tel)	Individual call with Mizuho to align agenda for the weekly cash meeting with the Company.
Shiori Taniguchi	09/22/25	0.5	Internal Project Management and Documentation	Internal team call (S. Inoue, S. Park, N. Tanaka) to review to-dos and confirm next steps.
Shiori Taniguchi	09/22/25	0.5	Internal Project Management and Documentation	Internal alignment meeting with A. Nomoto and S. Park (PwC) to plan internal project steps.
Shiori Taniguchi	09/22/25	0.5	Others	Extended search for media leaks about Marelli and articles related to OEM and automotive industry
Shiori Taniguchi	09/22/25	0.5	External Documentation and Correspondence Management	Coordinated court docket confirmation and document sharing with interested lenders.
Nao Tanaka	09/22/25	0.5	Internal Project Management and Documentation	Internal team stand-up (S. Inoue, S. Park, S. Taniguchi) to review to-dos and confirm next steps.
Nao Tanaka	09/22/25	0.5	Others	Extended search for media leaks about Marelli and articles related to OEM and automotive industry
Soichiro Oku	09/24/25	0.5	Lender comm.(mtg)	Participated in weekly cash meetings with Mizuho, Marelli, A&M, and K&E to discuss the DIP budget and forecast cash flow
Akira Nomoto	09/24/25	0.5	Internal Project Management and Documentation	Internal alignment meeting with S. Park and S. Taniguchi (PwC) to plan internal project steps.
Akira Nomoto	09/24/25	0.5	Lender comm.(mtg)	Participated in weekly cash meetings with Mizuho, Marelli, A&M, and K&E to discuss the DIP budget and forecast cash flow
Shuhei Inoue	09/24/25	0.5	Internal Project Management and Documentation	Internal team call (S. Park, S. Taniguchi, N. Tanaka) to review to-dos and confirm next steps.
Shuhei Inoue	09/24/25	0.5	Lender comm.(mtg)	Participated in weekly cash meetings with Mizuho, Marelli, A&M, and K&E to discuss the DIP budget and forecast cash flow
Soon Park	09/24/25	0.5	Internal Project Management and Documentation	Internal team call (S. Inoue, S. Taniguchi, N. Tanaka) to review to-dos and confirm next steps.

Professional Services by Project Category, Professional, and Date

Professional	Date	Hours	Category	Performed work details
Soon Park	09/24/25	0.5	Lender comm.(mtg)	Prepared for, facilitated, and followed up on the weekly cash meeting among Company/A&M/K&E/Nishimura & Asahi and Mizuho; documented actions.
Soon Park	09/24/25	0.5	Internal Project Management and Documentation	Internal alignment meeting with A. Nomoto and S. Taniguchi (PwC) to plan internal project steps.
Soon Park	09/24/25	0.5	Lender Q&A	Shared updated Q&A tracker with Mizuho ahead of the weekly cash meeting; confirmed open items.
Soon Park	09/24/25	0.5	Lender comm.(Tel)	Update call with Nissey on Chapter 11 developments; noted follow-ups.
Soon Park	09/24/25	0.5	External Documentation and Correspondence Management	Coordinated with K&E to correct roll-up summary documentation (Aozora Bank vs. Aozora LS names were mixed); confirmed revisions.
Shiori Taniguchi	09/24/25	0.5	Lender Q&A	Coordinated responses to Mizuho questions regarding Cash flow forecast and DIP Budget
Shiori Taniguchi	09/24/25	0.5	External Documentation and Correspondence Management	Sent meeting related files to the translator via email for smooth facilitation
Shiori Taniguchi	09/24/25	0.5	Internal Project Management and Documentation	Internal team call (S. Inoue, S. Park, N. Tanaka) to review to-dos and confirm next steps.
Shiori Taniguchi	09/24/25	0.5	Lender comm.(mtg)	Participated in weekly cash meetings with Mizuho, Marelli, A&M, and K&E to discuss the DIP budget and forecast cash flow
Shiori Taniguchi	09/24/25	0.5	Internal Project Management and Documentation	Internal alignment meeting with A. Nomoto and S. Park (PwC) to plan internal project steps.
Shiori Taniguchi	09/24/25	0.5	Others	Extended search for media leaks about Marelli and articles related to OEM and automotive industry
Nao Tanaka	09/24/25	0.5	Internal Project Management and Documentation	Internal team stand-up (S. Inoue, S. Park, S. Taniguchi) to review to-dos and confirm next steps.
Nao Tanaka	09/24/25	0.5	Lender comm.(mtg)	Participated in weekly cash meetings with Mizuho, Marelli, A&M, and K&E to discuss the DIP budget and forecast cash flow
Nao Tanaka	09/24/25	0.5	Others	Extended search for media leaks about Marelli and articles related to OEM and automotive industry
Shuhei Inoue	09/25/25	0.5	Internal Project Management and Documentation	Internal team call (S. Park, S. Taniguchi, N. Tanaka) to review to-dos and confirm next steps.
Soon Park	09/25/25	0.5	Internal Project Management and Documentation	Internal team call (S. Inoue, S. Taniguchi, N. Tanaka) to review to-dos and confirm next steps.
Soon Park	09/25/25	0.5	Lender Q&A	Shared updated Q&A tracker with Mizuho based on the weekly cash meeting outcomes; confirmed next steps.
Soon Park	09/25/25	0.5	Lender comm.(Tel)	Individual call with Aozora Bank to provide Chapter 11 updates; captured additional questions.
Shiori Taniguchi	09/25/25	0.5	Internal Project Management and Documentation	Internal team call (S. Inoue, S. Park, N. Tanaka) to review to-dos and confirm next steps.
Shiori Taniguchi	09/25/25	0.5	Others	Extended search for media leaks about Marelli and articles related to OEM and automotive industry
Shiori Taniguchi	09/25/25	0.5	External Documentation and Correspondence Management	Compiled meeting notes of meeting (weekly cash meetings with Mizuho, Marelli, A&M, and K&E to discuss the DIP budget and forecast cash flow) to communicate with lenders and internal members

Professional Services by Project Category, Professional, and Date

Professional	Date	Hours	Category	Performed work details
Shiori Taniguchi	09/25/25	0.5	Lender Q&A	Provided document support for queries from Mizuho during the weekly meeting
Nao Tanaka	09/25/25	0.5	Internal Project Management and Documentation	Internal team stand-up (S. Inoue, S. Park, S. Taniguchi) to review to-dos and confirm next steps.
Nao Tanaka	09/25/25	0.5	External Documentation and Correspondence Management	Compiled meeting notes of meeting (Weekly Cash Meeting with Mizuho, Marelli, A&M, K&E regarding DIP Budget and forecast of cash flow) to communicate with lenders and internal members
Nao Tanaka	09/25/25	0.5	Others	Extended search for media leaks about Marelli and articles related to OEM and automotive industry
Akira Nomoto	09/26/25	0.5	Internal Project Management and Documentation	Internal alignment meeting with S. Park and S. Taniguchi (PwC) to plan internal project steps.
Shuhei Inoue	09/26/25	0.5	Internal Project Management and Documentation	Internal team call (S. Park, S. Taniguchi, N. Tanaka) to review to-dos and confirm next steps.
Soon Park	09/26/25	0.5	Internal Project Management and Documentation	Internal team call (S. Inoue, S. Taniguchi, N. Tanaka) to review to-dos and confirm next steps.
Soon Park	09/26/25	0.5	Internal Project Management and Documentation	Internal alignment meeting with A. Nomoto and S. Taniguchi (PwC) to plan internal project steps.
Soon Park	09/26/25	0.5	Client/advisor comm.	Confirmed with A&M the September emergency loan repayment status; communicated update to Mizuho.
Soon Park	09/26/25	0.5	External Documentation and Correspondence Management	Confirmed motion to extend milestones was uploaded to Verita; prepared for related lender communications.
Shiori Taniguchi	09/26/25	0.5	Internal Project Management and Documentation	Internal team call (S. Inoue, S. Park, N. Tanaka) to review to-dos and confirm next steps.
Shiori Taniguchi	09/26/25	0.5	Internal Project Management and Documentation	Internal alignment meeting with A. Nomoto and S. Park (PwC) to plan internal project steps.
Shiori Taniguchi	09/26/25	0.5	Others	Extended search for media leaks about Marelli and articles related to OEM and automotive industry
Shiori Taniguchi	09/26/25	0.5	External Documentation and Correspondence Management	Confirmed court docket regarding "MOTION OF DEBTORS FOR ENTRY OF AN ORDER (I) EXTENDING THE DEBTORS' EXCLUSIVE PERIODS TO FILE A CHAPTER 11 PLAN AND SOLICIT ACCEPTANCES THEREOF PURSUANT TO SECTION 1121
Nao Tanaka	09/26/25	0.5	Internal Project Management and Documentation	Internal team stand-up (S. Inoue, S. Park, S. Taniguchi) to review to-dos and confirm next steps.
Nao Tanaka	09/26/25	0.5	Others	Extended search for media leaks about Marelli and articles related to OEM and automotive industry
Soon Park	09/28/25	0.5	Client/advisor comm.	Followed up with the Company CFO on PwC's services extension proposal (October–January 2026).
Akira Nomoto	09/29/25	0.5	Internal Project Management and Documentation	Internal alignment meeting with S. Park and S. Taniguchi (PwC) to plan internal project steps.
Shuhei Inoue	09/29/25	0.5	Internal Project Management and Documentation	Internal team call (S. Park, S. Taniguchi, N. Tanaka) to review to-dos and confirm next steps.
Soon Park	09/29/25	0.5	Internal Project Management and Documentation	Internal team call (S. Inoue, S. Taniguchi, N. Tanaka) to review to-dos and confirm next steps.
Soon Park	09/29/25	0.5	Internal Project Management and Documentation	Internal alignment meeting with A. Nomoto and S. Taniguchi (PwC) to plan internal project steps.

Professional Services by Project Category, Professional, and Date

Professional	Date	Hours	Category	Performed work details
Soon Park	09/29/25	0.5	Lender comm.(Tel)	Held follow-up calls with Aozora Bank, Nouchu, DBJ, and JBIC regarding the motion to extend milestones; confirmed receipt and next steps.
Soon Park	09/29/25	0.5	Lender comm.(Tel)	Individual call with Mizuho to align agenda for the weekly cash meeting with the Company.
Shiori Taniguchi	09/29/25	0.5	Internal Project Management and Documentation	Internal team call (S. Inoue, S. Park, N. Tanaka) to review to-dos and confirm next steps.
Shiori Taniguchi	09/29/25	0.5	Others	Extended search for media leaks about Marelli and articles related to OEM and automotive industry
Shiori Taniguchi	09/29/25	0.5	External Documentation and Correspondence Management	Coordinated court docket confirmation and document sharing with interested lenders.
Shiori Taniguchi	09/29/25	0.5	Internal Project Management and Documentation	Internal alignment meeting with A. Nomoto and S. Park (PwC) to plan internal project steps.
Shiori Taniguchi	09/29/25	0.5	Internal Project Management and Documentation	Prepared monthly and interim fee applications in accordance with Court guidelines
Nao Tanaka	09/29/25	0.5	Internal Project Management and Documentation	Internal team stand-up (S. Inoue, S. Park, S. Taniguchi) to review to-dos and confirm next steps.
Nao Tanaka	09/29/25	0.5	Others	Extended search for media leaks about Marelli and articles related to OEM and automotive industry
Shuhei Inoue	09/30/25	0.5	Internal Project Management and Documentation	Internal team call (S. Park, S. Taniguchi, N. Tanaka) to review to-dos and confirm next steps.
Soon Park	09/30/25	0.5	Internal Project Management and Documentation	Internal team call (S. Inoue, S. Taniguchi, N. Tanaka) to review to-dos and confirm next steps.
Shiori Taniguchi	09/30/25	0.5	Internal Project Management and Documentation	Internal team call (S. Inoue, S. Park, N. Tanaka) to review to-dos and confirm next steps.
Shiori Taniguchi	09/30/25	0.5	Others	Extended search for media leaks about Marelli and articles related to OEM and automotive industry
Shiori Taniguchi	09/30/25	0.5	External Documentation and Correspondence Management	Sent meeting related files to the translator via email for smooth facilitation
Nao Tanaka	09/30/25	0.5	Internal Project Management and Documentation	Internal team stand-up (S. Inoue, S. Park, S. Taniguchi) to review to-dos and confirm next steps.
Nao Tanaka	09/30/25	0.5	Others	Extended search for media leaks about Marelli and articles related to OEM and automotive industry
Total		1070.5		