

UNITED STATES BANKRUPTCY COURT

DISTRICT OF Delaware

In Re. Marelli Automotive Lighting USA LLC

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Debtor(s)

Case No. 25-11034

Lead Case No. 25-11034

☒ Jointly Administered

Monthly Operating Report

Chapter 11

Reporting Period Ended: 09/30/2025

Petition Date: 06/11/2025

Months Pending: 4

Industry Classification:

3	3	6	3
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Reporting Method:

Accrual Basis ☒

Cash Basis ☐

Debtor's Full-Time Employees (current):

63

Debtor's Full-Time Employees (as of date of order for relief):

67

Supporting Documentation (check all that are attached):

(For jointly administered debtors, any required schedules must be provided on a non-consolidated basis for each debtor)

- ☒ Statement of cash receipts and disbursements
- ☒ Balance sheet containing the summary and detail of the assets, liabilities and equity (net worth) or deficit
- ☒ Statement of operations (profit or loss statement)
- ☐ Accounts receivable aging
- ☐ Postpetition liabilities aging
- ☐ Statement of capital assets
- ☐ Schedule of payments to professionals
- ☐ Schedule of payments to insiders
- ☐ All bank statements and bank reconciliations for the reporting period
- ☐ Description of the assets sold or transferred and the terms of the sale or transfer

/s/ Timothy P. Cairns

Signature of Responsible Party

10/29/2025

Date

Timothy P. Cairns

Printed Name of Responsible Party

919 North Market Street, 17th Floor P.O. Box 8705,
Wilmington, DE 19801

Address

STATEMENT: This Periodic Report is associated with an open bankruptcy case; therefore 1320.4(a)(2) applies.



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Debtor's Name Marelli Automotive Lighting USA LLC

Case No. 25-11034

Part 1: Cash Receipts and Disbursements	Current Month	Cumulative
a. Cash balance beginning of month	\$7,327,939	
b. Total receipts (net of transfers between accounts)	\$27,550,833	\$96,473,084
c. Total disbursements (net of transfers between accounts)	\$31,032,939	\$100,123,643
d. Cash balance end of month (a+b-c)	\$3,845,833	
e. Disbursements made by third party for the benefit of the estate	\$0	\$0
f. Total disbursements for quarterly fee calculation (c+e)	\$31,032,939	\$100,123,643

Part 2: Asset and Liability Status (Not generally applicable to Individual Debtors. See Instructions.)	Current Month
a. Accounts receivable (total net of allowance)	\$266,134,309
b. Accounts receivable over 90 days outstanding (net of allowance)	\$6,319,703
c. Inventory (Book ☒ Market ☐ Other ☐ (attach explanation))	\$79,982,085
d. Total current assets	\$535,313,665
e. Total assets	\$619,985,201
f. Postpetition payables (excluding taxes)	\$151,624,443
g. Postpetition payables past due (excluding taxes)	\$17,927,320
h. Postpetition taxes payable	\$5,209,952
i. Postpetition taxes past due	\$0
j. Total postpetition debt (f+h)	\$156,834,395
k. Prepetition secured debt	\$0
l. Prepetition priority debt	\$0
m. Prepetition unsecured debt	\$306,687,032
n. Total liabilities (debt) (j+k+l+m)	\$463,521,427
o. Ending equity/net worth (e-n)	\$156,463,774

Part 3: Assets Sold or Transferred	Current Month	Cumulative
a. Total cash sales price for assets sold/transferred outside the ordinary course of business	\$0	\$0
b. Total payments to third parties incident to assets being sold/transferred outside the ordinary course of business	\$0	\$0
c. Net cash proceeds from assets sold/transferred outside the ordinary course of business (a-b)	\$0	\$0

Part 4: Income Statement (Statement of Operations) (Not generally applicable to Individual Debtors. See Instructions.)	Current Month	Cumulative
a. Gross income/sales (net of returns and allowances)	\$44,165,185	
b. Cost of goods sold (inclusive of depreciation, if applicable)	\$30,444,644	
c. Gross profit (a-b)	\$13,720,541	
d. Selling expenses	\$283,212	
e. General and administrative expenses	\$201,925	
f. Other expenses	\$5,885,701	
g. Depreciation and/or amortization (not included in 4b)	\$355,382	
h. Interest	\$0	
i. Taxes (local, state, and federal)	\$0	
j. Reorganization items	\$0	
k. Profit (loss)	\$6,994,321	\$-2,010,908

Debtor's Name Marelli Automotive Lighting USA LLC

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Part 5: Professional Fees and Expenses

			Approved Current Month	Approved Cumulative	Paid Current Month	Paid Cumulative	
a.	Debtor's professional fees & expenses (bankruptcy) <i>Aggregate Total</i>						
	<i>Itemized Breakdown by Firm</i>						
		Firm Name	Role				
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Debtor's Name Marelli Automotive Lighting USA LLC

Case No. 25-11034

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Debtor's Name Marelli Automotive Lighting USA LLC

Case No. 25-11034

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b.			Approved Current Month	Approved Cumulative	Paid Current Month	Paid Cumulative
	Debtor's professional fees & expenses (nonbankruptcy) <i>Aggregate Total</i>					
	<i>Itemized Breakdown by Firm</i>					
	Firm Name	Role				
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Debtor's Name Marelli Automotive Lighting USA LLC

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Debtor's Name Marelli Automotive Lighting USA LLC

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	c						
c.	All professional fees and expenses (debtor & committees)			\$0	\$0	\$0	\$0

Part 6: Postpetition Taxes**Current Month****Cumulative**

a.	Postpetition income taxes accrued (local, state, and federal)	\$0	\$0
b.	Postpetition income taxes paid (local, state, and federal)	\$0	\$0
c.	Postpetition employer payroll taxes accrued	\$48,903	\$48,903
d.	Postpetition employer payroll taxes paid	\$208,007	\$1,015,902
e.	Postpetition property taxes paid	\$0	\$0
f.	Postpetition other taxes accrued (local, state, and federal)	\$0	\$0
g.	Postpetition other taxes paid (local, state, and federal)	\$0	\$0

Part 7: Questionnaire - During this reporting period:

- a. Were any payments made on prepetition debt? (if yes, see Instructions) Yes ☒ No ☐
- b. Were any payments made outside the ordinary course of business without court approval? (if yes, see Instructions) Yes ☐ No ☒
- c. Were any payments made to or on behalf of insiders? Yes ☐ No ☒
- d. Are you current on postpetition tax return filings? Yes ☒ No ☐
- e. Are you current on postpetition estimated tax payments? Yes ☒ No ☐
- f. Were all trust fund taxes remitted on a current basis? Yes ☒ No ☐
- g. Was there any postpetition borrowing, other than trade credit? (if yes, see Instructions) Yes ☐ No ☒
- h. Were all payments made to or on behalf of professionals approved by the court? Yes ☐ No ☐ N/A ☒
- i. Do you have:
- Worker's compensation insurance? Yes ☒ No ☐
 - If yes, are your premiums current? Yes ☒ No ☐ N/A ☐ (if no, see Instructions)
 - Casualty/property insurance? Yes ☒ No ☐
 - If yes, are your premiums current? Yes ☒ No ☐ N/A ☐ (if no, see Instructions)
 - General liability insurance? Yes ☒ No ☐
 - If yes, are your premiums current? Yes ☒ No ☐ N/A ☐ (if no, see Instructions)
- j. Has a plan of reorganization been filed with the court? Yes ☐ No ☒
- k. Has a disclosure statement been filed with the court? Yes ☐ No ☒
- l. Are you current with quarterly U.S. Trustee fees as set forth under 28 U.S.C. § 1930? Yes ☒ No ☐

Debtor's Name Marelli Automotive Lighting USA LLC

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Part 8: Individual Chapter 11 Debtors (Only)

- | | | | |
|----|---|-------|-----|
| a. | Gross income (receipts) from salary and wages | _____ | \$0 |
| b. | Gross income (receipts) from self-employment | _____ | \$0 |
| c. | Gross income from all other sources | _____ | \$0 |
| d. | Total income in the reporting period (a+b+c) | _____ | \$0 |
| e. | Payroll deductions | _____ | \$0 |
| f. | Self-employment related expenses | _____ | \$0 |
| g. | Living expenses | _____ | \$0 |
| h. | All other expenses | _____ | \$0 |
| i. | Total expenses in the reporting period (e+f+g+h) | _____ | \$0 |
| j. | Difference between total income and total expenses (d-i) | _____ | \$0 |
| k. | List the total amount of all postpetition debts that are past due | _____ | \$0 |
- l. Are you required to pay any Domestic Support Obligations as defined by 11 U.S.C § 101(14A)? Yes ☐ No ☒
- m. If yes, have you made all Domestic Support Obligation payments? Yes ☐ No ☐ N/A ☒

Privacy Act Statement

28 U.S.C. § 589b authorizes the collection of this information, and provision of this information is mandatory under 11 U.S.C. §§ 704, 1106, and 1107. The United States Trustee will use this information to calculate statutory fee assessments under 28 U.S.C. § 1930(a)(6). The United States Trustee will also use this information to evaluate a chapter 11 debtor's progress through the bankruptcy system, including the likelihood of a plan of reorganization being confirmed and whether the case is being prosecuted in good faith. This information may be disclosed to a bankruptcy trustee or examiner when the information is needed to perform the trustee's or examiner's duties or to the appropriate federal, state, local, regulatory, tribal, or foreign law enforcement agency when the information indicates a violation or potential violation of law. Other disclosures may be made for routine purposes. For a discussion of the types of routine disclosures that may be made, you may consult the Executive Office for United States Trustee's systems of records notice, UST-001, "Bankruptcy Case Files and Associated Records." See 71 Fed. Reg. 59,818 et seq. (Oct. 11, 2006). A copy of the notice may be obtained at the following link: http://www.justice.gov/ust/eo/rules_regulations/index.htm. Failure to provide this information could result in the dismissal or conversion of your bankruptcy case or other action by the United States Trustee. 11 U.S.C. § 1112(b)(4)(F).

I declare under penalty of perjury that the foregoing Monthly Operating Report and its supporting documentation are true and correct and that I have been authorized to sign this report on behalf of the estate.

/s/ Alanna Abrahamson

Signature of Responsible Party

Executive Vice President, Chief Financial Officer

Title

Alanna Abrahamson

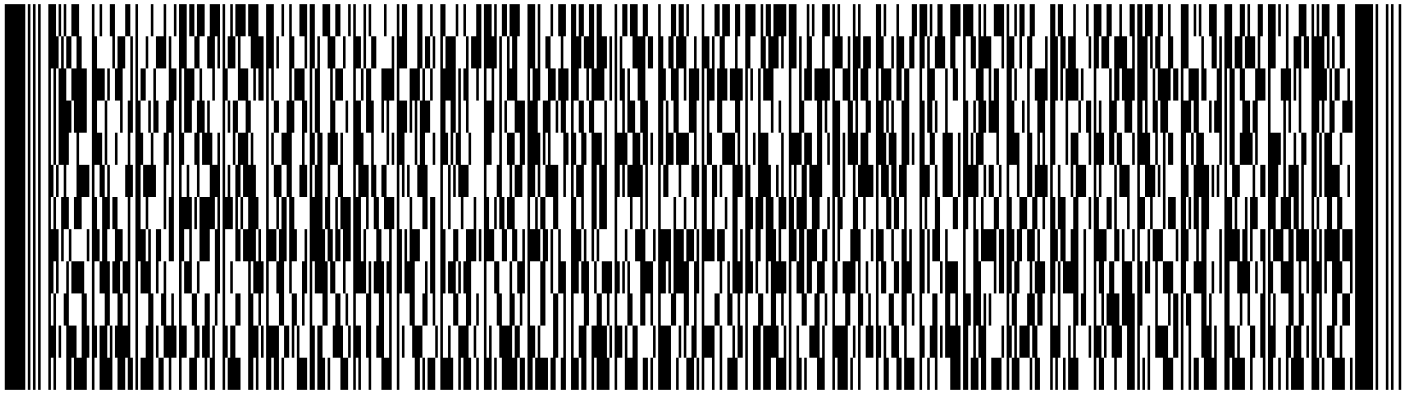
Printed Name of Responsible Party

10/29/2025

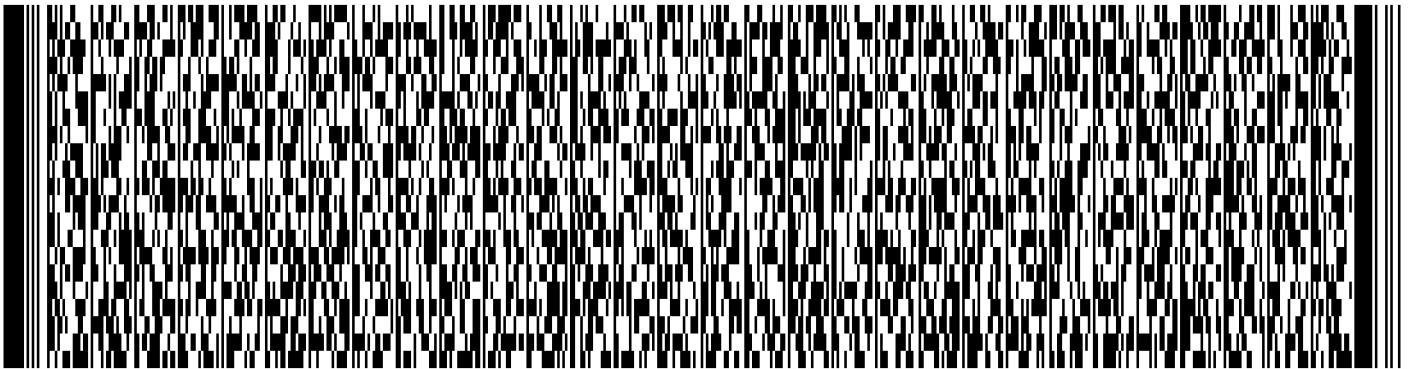
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Debtor's Name Marelli Automotive Lighting USA LLC

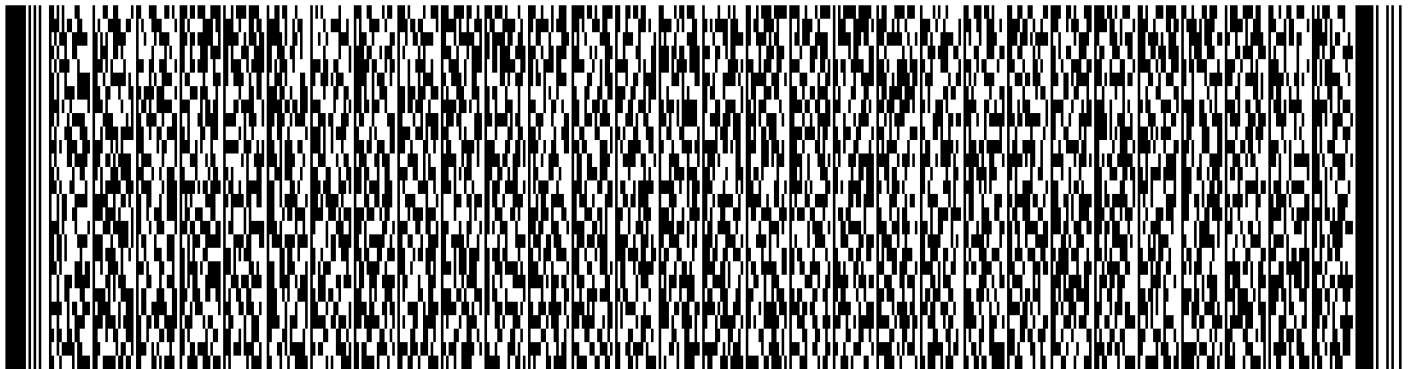
Case No. 25-11034



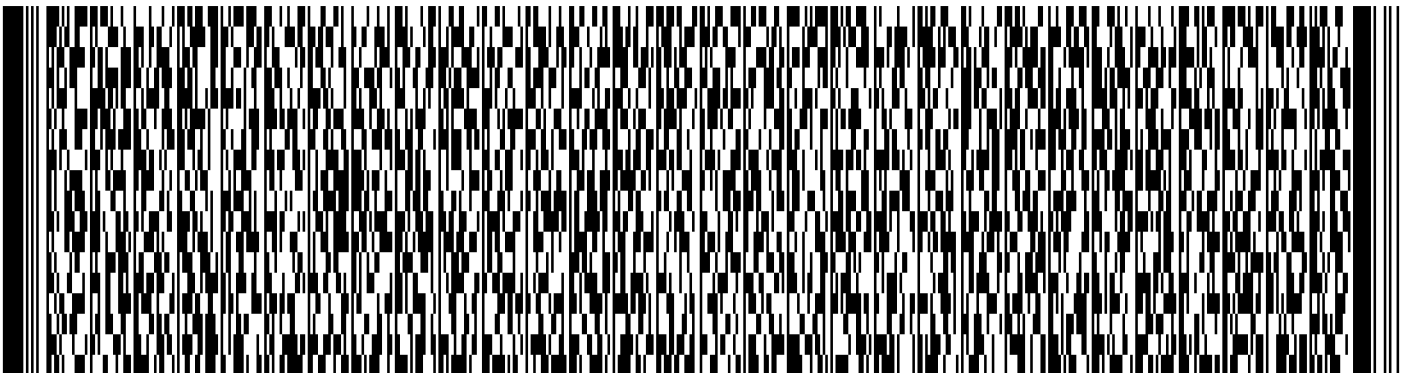
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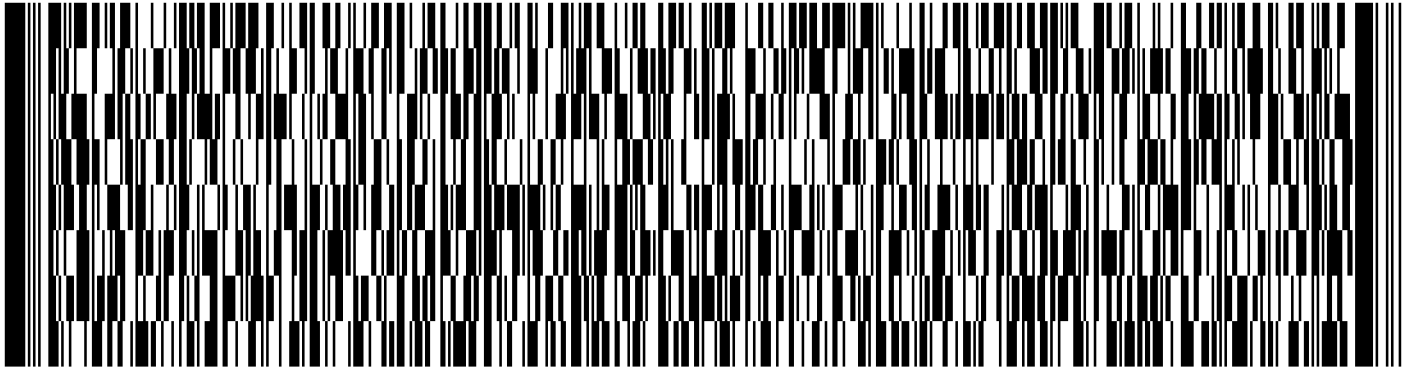
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Debtor's Name Marelli Automotive Lighting USA LLC

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Bankruptcy1to50



Bankruptcy51to100



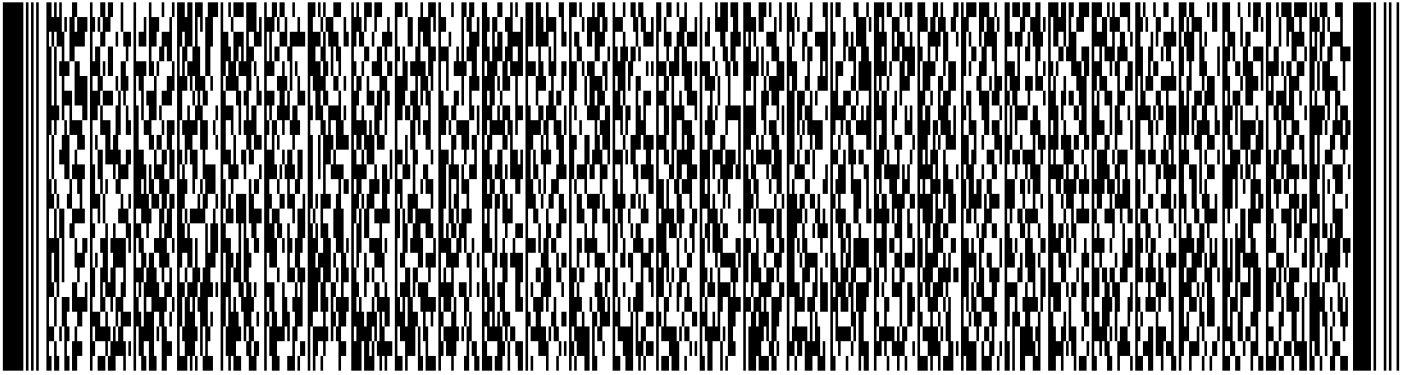
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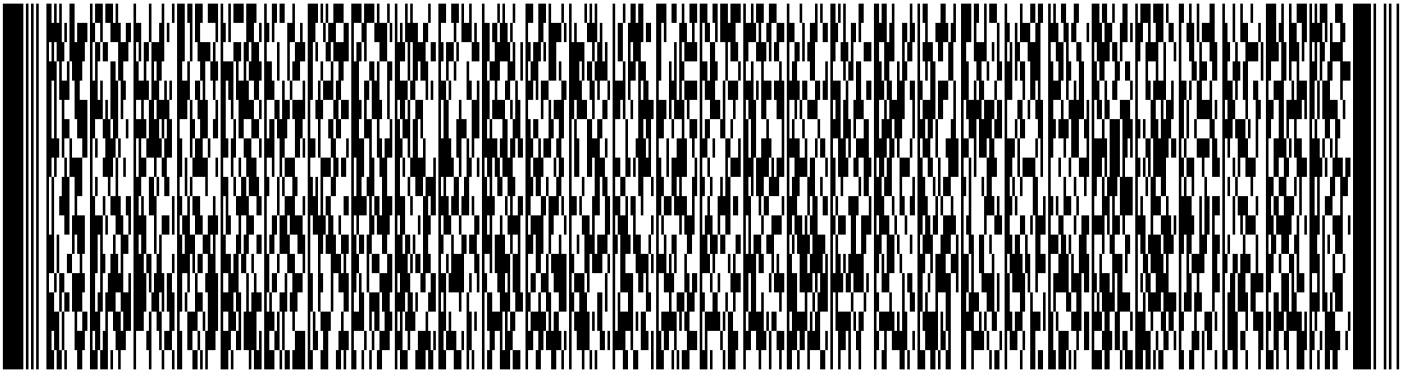
NonBankruptcy51to100

Debtor's Name Marelli Automotive Lighting USA LLC

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**IN THE UNITED STATES BANKRUPTCY COURT
FOR THE DISTRICT OF DELAWARE**

In re:	)	
	)	Chapter 11
	)	
MARELLI AUTOMOTIVE LIGHTING USA LLC,	)	Case No. 25-11034 (CTG)
<i>et al.</i> , ¹	)	
Debtors.	)	(Jointly Administered)
	)	

**GLOBAL NOTES AND STATEMENTS OF LIMITATIONS, METHODOLOGY, AND
DISCLAIMERS REGARDING THE DEBTORS' MONTHLY OPERATING REPORT
FOR THE PERIOD OF SEPTEMBER 1, 2025 THROUGH SEPTEMBER 30, 2025**

On June 11, 2025 (the “Petition Date”), the above-captioned debtors and debtors in possession (each, as “Debtor,” and collectively, the “Debtors”) filed voluntary petitions in the United States Bankruptcy Court for the District of Delaware (the “Court”) commencing cases for relief under chapter 11 of the Bankruptcy Code. On June 11, 2025, the Court entered an order authorizing the joint administration of these chapter 11 cases pursuant to Bankruptcy Rule 1015(b) under the lead case *In re Marelli Automotive Lighting USA LLC, et al.*, No. 25-11034 (CTG) [Docket No. 102]. On June 25, 2025, the United States Trustee for the District of Delaware (the “U.S. Trustee”) appointed an official committee of unsecured creditors pursuant to section 1102(a)(1) of the Bankruptcy Code (the “Committee”) [Docket No. 184].² No request for the appointment of a trustee or examiner has been made in these chapter 11 cases.

The factual background regarding the Debtors, including their business operations, their capital and debt structures, and the events leading to the filing of these chapter 11 cases, is set forth in detail in the *Declaration of David Slump, Chief Executive Officer of Marelli Automotive Lighting USA LLC, in Support of First Day Motions* [Docket No. 20] (the “First Day Declaration”). Additional information about these chapter 11 cases, court filings, and claims information is available at the website maintained by the Debtors’ claims and noticing agent: <https://www.veritaglobal.net/Marelli>.

The Debtors have prepared and filed the attached monthly operating report and the exhibits thereto (the “MOR”) for the period including September 1, 2025 through September 30, 2025 (the “Reporting Period”) solely for the purpose of complying with the monthly reporting requirements applicable in the Debtors’ chapter 11 cases and the instructions provided by the

¹ A complete list of each of the Debtors in these chapter 11 cases may be obtained on the website of the Debtors’ claims and noticing agent at <https://www.veritaglobal.net/Marelli>. The location of Marelli Automotive Lighting USA LLC’s principal place of business and the Debtors’ service address in these chapter 11 cases is 26555 Northwestern Highway, Southfield, Michigan 48033.

² On July 2, 2025, the U.S. Trustee filed the *Amended Notice of Appointment of Committee of Unsecured Creditors* [Docket No. 230]. On September 10, 2025, the U.S. Trustee filed the *Second Amended Notice of Appointment of Committee of Unsecured Creditors* [Docket No. 922].

Office of the United Trustee for the District of Delaware.

The Debtors have historically prepared consolidated quarterly and annual financial statements in accordance with the international financial reporting standards (“IFRS”) issued by the International Accounting Standards Board. The financial information contained herein is limited in scope, covers a limited time period, and is presented on a preliminary and unaudited basis. As such, the MOR has not been subject to procedures that would typically be applied to financial statements prepared in accordance with IFRS, generally accepted accounting principles utilized in the United States of America (“GAAP”), or any other accounting standards, nor does the MOR include all of the information and footnotes required by any such accounting standards. Upon the application of such procedures, the financial information could be subject to changes, which could be material. The MOR neither purports to represent financial statements prepared in accordance with IFRS, nor is it intended to be fully reconciled with the financial statements of each Debtor.

Solely to comply with their obligations to provide MORs during these chapter 11 cases, the Debtors have prepared the MOR using the best information presently available to them, which has been collected, maintained, and prepared in accordance with their historical accounting practices. The MOR generally reflects the operations and financial position of the Debtors on a non-consolidated basis, in a form not maintained by the Debtors in the ordinary course of business and is not intended to fully reconcile to the consolidated financial statements prepared by the Debtors. Accordingly, the amounts listed in the MOR will likely differ, at times materially, from the Debtors’ historical consolidated financial reports. Because the Debtors’ accounting systems, policies, and practices were developed to produce consolidated financial statements, rather than financial statements by legal entity, it is possible that not all assets, liabilities, income, or expenses have been recorded on the correct legal entity.

The results of operations and financial position contained herein are not necessarily indicative of results that may be expected for any period other than the Reporting Period and may not necessarily reflect the Debtors’ future consolidated results of operations and financial position. Unless otherwise noted herein, the MOR generally reflects the Debtors’ books and records and financial activity occurring during the Reporting Period. Except as may be otherwise noted, no adjustments have been made for activity occurring after the close of the Reporting Period.

The MOR should not be relied upon by any persons for information relating to current or future financial condition, events, or performance of any of the Debtors or their affiliates, as the results of operations contained herein are not necessarily indicative of results which may be expected from any other period or for the full year, and may not necessarily reflect the combined results of operations, financial position, and schedule of receipts and disbursements in the future. The MOR presents the Debtors’ best estimates for the Reporting Period, but there can be no assurance that such information is complete, and the MOR may be subject to material amendment, modification, or supplement. These notes, statements, and limitations should be referred to, and referenced in connection with, any review of the MOR, of which they comprise an integral and material part.

RESERVATION OF RIGHTS

The information furnished in the MOR includes normal recurring adjustments but does not include all of the adjustments that typically would be made for interim financial statements presented in accordance with IFRS or any other accounting standards. Although the Debtors made commercially reasonable efforts to ensure the accuracy and completeness of the MOR, inadvertent errors or omissions may exist. Accordingly, the Debtors hereby reserve all rights to dispute the validity, status, enforceability, or executory nature of any claim amount, agreement, representation, or other statement set forth in the MOR. Further, the Debtors reserve the right to amend, modify, or supplement the MOR in all respects, if necessary or appropriate, but undertake no obligation to do so. Nothing contained in the MOR shall constitute a waiver of any of the Debtors' rights or an admission with respect to their chapter 11 cases or otherwise.

For the reasons discussed above, there can be no assurance that the non-consolidated financial information presented herein is complete, and readers are cautioned not to rely on the MOR for any reason.

The financial statements of the Debtors' non-debtor affiliates have not been included in the MOR. Unless otherwise indicated, all amounts in the MOR are reflected in U.S. Dollars rounded to the nearest Dollar. The Debtors conduct business in multiple currencies. Solely for the purpose of preparing the MOR, non-U.S. currency amounts have been translated using publicly available prevailing foreign exchange rates as of August 29, 2025 for beginning cash balances, as of September 26, 2025 for ending cash balances, as of September 30, 2025 for the Debtors' balance sheets, and average rates for the monthly period from September 1, 2025 to September 30, 2025 for the Debtors' income statements. Such translations are provided for illustrative purposes only and may differ materially from both current market values at the time of the transactions described in the MOR. Due to the fluctuations in exchange rates, the individual translation of specific accounts may not perfectly "balance" or "tie" to other amounts set forth in the MOR. Subtotals may differ from the summation of numbers presented. In any case, the original currency of any transaction described in the MOR shall control.

SUPPORTING DOCUMENTATION AND CERTAIN ADJUSTMENTS, LIMITATIONS, METHODOLOGY, AND DISCLAIMERS

While the Debtors do not restate the above notes and reservations or rights in their entirety here, such notes and reservations apply to the entire MOR and each individual response or other item included in the MOR. In addition to such notes and reservations, the Debtors offer the following explanatory notes.

Statement of Cash Receipts and Disbursements. Cash balances and transactions from the Debtors' various banking systems are compiled and analyzed on a weekly basis, as opposed to monthly. Accordingly, cash receipts and disbursements are presented through September 26, 2025, the last Friday of the week nearest to month-end.

Reported cash receipts and disbursements exclude intercompany and debtor-to-debtor transactions, as provided in the instructions to the MOR. As noted above, the conduct business in multiple currencies, and foreign exchange impacts are inherent to their businesses. For purposes

of the MOR only, cash balances and transactional activity are represented based on conversion to U.S. Dollars. Certain foreign exchange impacts, though not all foreign exchange impacts, are estimated in the related line item on the attached statement of cash receipts and disbursements. Such impacts result from rate changes during the reporting period and do not represent actual cash movements. For additional information on ending cash balances per the Debtors' books and records, see the attached cash balances in the statement of cash receipts and disbursements.

Balance Sheet. As noted above, the Debtors have historically prepared financial statements on a consolidated basis, and it is on this basis that the Debtors continue to prepare and report financials in the ordinary course of their business. The MOR is prepared on an entity-by-entity basis. To prepare a balance sheet for each Debtor solely for the purpose of complying with the monthly operating requirements applicable in the Debtors' chapter 11 cases and the instructions provided by the Office of the United Trustee, the Debtors made certain adjustments to their consolidating balance sheets, including but not limited to the adjustment of accruals and the reclassification of certain balances.

Income Statement. As noted above, the Debtors have historically prepared financial statements on a consolidated basis, and it is on this basis that the Debtors continue to prepare and report financials in the ordinary course of business. The MOR is prepared on an entity-by-entity basis. To prepare an income statement for each Debtor solely for the purpose of complying with the monthly operating requirements applicable in the Debtors' chapter 11 cases and the instructions provided by the Office of the United Trustee, the Debtors made certain adjustments to their consolidating profits and loss statements.

Part 1. Cash Receipts and Disbursements.

- Cash balances are reported based on the Debtors' bank statements. Reconciliation differences will exist between bank statement balances and balance sheet cash balances due to ordinary-course timing differences between payment execution in the Debtors' financial system and disbursement of funds from Debtor bank accounts.
- Total receipts (item 1(b)). Third party receipts, net intercompany transfers to/from Debtor bank accounts, and certain foreign exchange impacts are included in the total receipts figure to enable footing in the MOR.
- The MOR includes cash balances of two depository accounts inadvertently omitted from the prior month's operating report. Such cash balances are reflected in both the beginning and the ending cash balances of Debtor Marelli Automotive Electronics (Guangzhou) Co., Ltd. Accordingly, such Debtor's beginning cash balance is higher than such Debtor's ending cash balance set forth in the prior month's operating report.

Part 2. Asset and Liability Status.

- Postpetition payables (excluding taxes) (item 2(f)). Postpetition payables figures have been estimated using commercially reasonable efforts by examining outstanding payables that were received in the reporting period and estimating other accrued expenses.

- Prepetition secured debt (item 2(k)). Prepetition secured debt reflects is comprised of the approximate amounts outstanding under the Debtors' Emergency Loan Facility and Senior Loan Facility. A detailed description of the Debtors' capital structure and secured debt obligations is set forth in the First Day Declaration.
- Prepetition priority debt (item 2(l)). The Debtors have not historically and do not now maintain records of any claims entitled to priority under the Bankruptcy Code.
- Prepetition unsecured debt and total liabilities (debt) (items 2(m) and 2(n)). Prepetition unsecured debt is comprised of all liabilities not included in items 2(j), 2(k), and 2(l). The Debtors have made commercially reasonable efforts to determine prepetition and postpetition payables by Debtor entity for purposes of the MOR. Because, as noted above, the Debtors have historically prepared financial statements on a consolidated basis, and it is on this basis that the Debtors continue to prepare and report financials in the ordinary course of business, certain estimates and prorrations were used to determine the amounts of prepetition payables to include for each Debtor entity. In connection with the commencement of these chapter 11 cases, the Debtors instituted new practices and procedures to distinguish between prepetition and postpetition liabilities in their accounting and financial systems. Certain liabilities remain subject to ongoing review and analysis. As the Debtors continue this review and analysis, the allocation of liabilities between prepetition and postpetition periods may change.

Part 3. Assets Sold or Transferred.

- From time to time, in the ordinary course of business or otherwise, the Debtors may sell certain property. The Debtors expect that certain asset sales and transfers may be consummated in accordance with the *Order (I) Authorizing and Establishing Procedures for the De Minimis Asset Transactions, (II) Authorizing and Establishing Procedures for De Minimis Asset Abandonment, (III) Approving the Form and Manner of the Notice of De Minimis Asset Transactions and Abandonment, (IV) Authorizing the Payment of Fees and Expenses Incurred in Connection Therewith, and (V) Granting Related Relief* entered on July 22, 2025 (the "De Minimis Sales Order") [Docket No. 304].

Part 4. Income Statement.

- Selling expenses and general administrative expenses (items 4(d) and 4(e)). Selling expenses and general administrative expenses are reported together in the Debtors' income statements as "selling, general and administrative expenses."
- Other expenses (item 4(f)). This line item includes research and development costs, restructuring expenses, other income, other expenses, finance income, other finance costs, and share of profit of associates and joint ventures. Restructuring expenses include costs for restructuring plans and other exit and disposal activities.
- Depreciation and/or amortization (item 4(h)). Depreciation is recorded within cost of sales, selling, general, and administrative expenses, and research and development costs on the

Debtors' income statements. The amounts presented in item 4(h) reflect depreciation of distribution buildings and transport vehicles used for selling activities and industrial buildings, plant, machinery, and equipment used for research and development activities.

- Reorganization items (item 4(j)). The Debtors have not historically and do not now maintain records of reorganization items, since "reorganization items" is not a principle recognized under IFRS. Reorganization items represent expenses incurred as a result of filing the chapter 11 cases, including the accrued fees and expenses of chapter 11 professionals consistent with the budget approved in connection with the Debtors' postpetition financing. The amounts reported in item 4(j) are recorded in the Debtors' income statements under "selling, general and administrative expenses."

Part 5. Professional Fees and Expenses.

- Payments to professionals are made pursuant to various orders of the Court, including the *Order (I) Establishing Procedures for Interim Compensation and Reimbursement of Expenses for Retained Professionals and (II) Granting Related Relief* [Docket No. 477] and the *Order (I) Authorizing the Debtors to Retain and Compensate Professionals Utilized in the Ordinary Course of Business and (II) Granting Related Relief* [Docket No. 487].
- Debtors' professional fees and expenses (items 5(a) and 5(b)). The Debtors inadvertently made aggregate payments of \$2,364 during the Reporting Period to one professional prior to the approval of the professional's retention by the Court.

Part 6. Postpetition Taxes.

- The Debtors have various country finance teams that are involved in accounting for income taxes, sales and use taxes, property taxes, and regulatory and other governmental fees. Based on the nature of the Debtors' accounting systems and the limited time available to prepare the MOR, the Debtors have reported U.S. postpetition taxes only in Part 6.

Part 7. Questionnaire.

- Question 7(a). In accordance with relief granted by the Court on certain of the Debtors' first day motions, the Debtors have made certain payments on account of prepetition obligations. Further details regarding the relief requested, the relief granted, and the payments projected to be made by the Debtors is set forth in the applicable first day motions and orders. Question (a) has been answered "Yes" where payments have been made on prepetition obligations as authorized by the first day motions.
- Question 7(c). Marelli Holdings Co., Ltd. responded "Yes" where employee or director compensation payments were confirmed to have been made to insiders in the ordinary course of business.
- Question 7(g). In connection with the Debtors' commencement of the chapter 11 cases, the Debtors requested authorization for and approval of postpetition financing under the

Debtors' postpetition debtor-in-possession financing facility, which authorization and approval were granted by the Court by a first interim order dated June 12, 2025 [Docket No. 109], a second interim order dated July 25, 2025 [Docket No. 355], and a final order dated July 30, 2025 [Docket No. 449]. Question (g) has been answered "Yes" for Marelli North America, Inc. as borrower under the DIP facility. A list of the Debtor guarantors under the DIP facility is included in the postpetition financing motion.

- Question 7(h). Question (h) has been answered "Yes" where payments to Debtor retained professionals or ordinary course professionals have been made, as detailed in Part 5.
- Question 7(i). In addition to workers' compensation insurance, the company has employers' liability coverage for Debtors in non-U.S. countries through government-administered programs or employers' liability extensions under the general liability insurance. The Debtors are current on related premiums where applicable.

In re Marelli Automotive Lighting USA LLC

Case No.: 25-11034

Balance Sheets of the Debtor Entities as of September 30, 2025

(in USD thousands)

	25-11035	25-11038	25-11044	25-11045	25-11048	25-11051	25-11055	25-11060	25-11064	25-11068	25-11073	25-11076	25-11080	25-11087
	Automotive Lighting UK Limited	Calsonic Kansei (Shanghai) Corporation	CK Trading de México, S. de R.L. de C.V.	Magneti Marelli Argentina S.A.	Magneti Marelli Conjuntos de Escape S.A.	Magneti Marelli do Brasil Indústria e Comércio S.A.	Magneti Marelli Repuestos S.A.	Marelli (China) Co., Ltd	Marelli (China) Holding Company	Marelli (Guangzhou) Corporation	Marelli (Thailand) Co., Ltd	Marelli (Xiang Yang) Corporation	Marelli Aftermarket Germany GmbH	Marelli Aftermarket Italy S.p.A.
Assets														
Current assets														
Cash and cash equivalents	\$ -	\$ 97	\$ 26,445	\$ 51	\$ 2,011	\$ 503	\$ 791	\$ 683	\$ 81,171	\$ 646	\$ 14,321	\$ 156	\$ 294	\$ 350
Trade receivables	3,615	0	198,886	-	1,680	-	783	22,448	3,135	40,619	81,392	3,856	4,289	39,740
Inventories	-	-	-	0	1,106	-	1,551	537	-	2,278	21,209	884	673	32,488
Other assets	663	1	188,439	45	1,682	4,984	1,459	381	12,525	5,445	3,051	15,738	27	7,500
Other financial assets	1,700	122,798	126,018	-	(0)	-	-	287	211,445	174,030	245,535	44,612	11,891	135,627
Total current assets	5,978	122,896	539,788	95	6,479	5,487	4,584	24,335	308,277	223,017	365,507	65,245	17,174	215,705
Non-current assets														
Property, plant and equipment	-	(0)	-	-	285	-	4	2,013	605	5,062	10,213	299	41	39
Intangible assets	-	-	-	-	-	0	0	87	1,469	-	24	(0)	2	3,297
Goodwill	-	-	-	-	-	-	-	-	-	-	-	-	138	35,413
Right-of-use assets	0	-	-	-	185	-	36	7,925	1,090	477	75	(0)	279	13,710
Investments in associates and joint ventures	-	-	-	-	-	-	-	-	-	-	-	-	-	-
Deferred tax assets	-	47	2,003	33	7	-	1,053	(0)	539	1,426	1,411	2,147	-	4,933
Other assets	-	-	-	-	-	-	-	-	-	-	-	-	-	-
Other non-current financial assets	-	-	6	2	-	4,658	-	-	71,942	-	432	-	-	81,276
Total non-current assets	0	47	2,009	34	477	4,658	1,093	10,025	75,645	6,965	12,154	2,445	460	138,667
Total assets	\$ 5,978	\$ 122,943	\$ 541,797	\$ 130	\$ 6,956	\$ 10,044	\$ 5,677	\$ 34,360	\$ 383,922	\$ 229,982	\$ 377,661	\$ 67,691	\$ 17,634	\$ 354,372
Liabilities and equity														
Liabilities														
Current liabilities														
Trade payables	\$ 3,197	\$ 33	\$ 279,410	\$ 4	\$ 1,378	\$ 41	\$ 4,082	\$ 10,842	\$ 2,210	\$ 65,199	\$ 49,240	\$ 14,253	\$ 7,995	\$ 87,952
Interest-bearing loans and borrowings	-	110,509	-	-	(0)	8,911	-	5,345	80,120	20,919	-	7,791	-	3,487
Lease liabilities	-	-	-	-	357	-	42	8,752	1,184	-	125	0	285	14,894
Income tax payable	-	6	0	-	0	0	0	-	215	578	1,413	0	153	7,238
Other current liabilities	475	19	219,657	0	1,193	1	155	5,298	1,487	3,496	(7)	109	1,422	105,795
Other current financial liabilities	-	-	16,739	0	-	(0)	529	(0)	(0)	-	-	0	-	405
Total current liabilities	3,672	110,567	515,806	4	2,928	8,954	4,807	30,237	85,217	90,192	50,771	22,152	9,856	219,771
Non-current liabilities														
Net employee defined benefit liabilities	13,212	-	215	-	194	-	3	154	21	202	3,465	5	75	1,901
Provisions	-	-	(5)	1	3	3,579	0	3,677	205	220	2,353	41	286	2,131
Deferred tax liabilities	-	-	-	-	0	0	-	-	(0)	1,115	-	-	33	9,880
Total non-current liabilities	13,212	-	210	1	198	3,579	3	3,831	226	1,537	5,818	46	394	13,911
Total liabilities	16,885	110,567	516,016	6	3,126	12,532	4,810	34,068	85,443	91,729	56,590	22,198	10,250	233,682
Equity														
Issued capital	75,801	3,139	(0)	3	750	19	193	20,075	73,792	21,972	26,202	7,213	117	8,219
Share premium	-	-	0	219	-	-	-	-	-	-	-	-	-	-
Treasury stock	-	-	-	-	-	-	-	-	-	-	-	-	-	-
Other components of equity	(39,639)	0	5	0	0	0	0	(0)	(0)	0	0	0	0	(177)
Retained earnings	(47,069)	9,238	25,776	(98)	3,079	(2,507)	674	(19,783)	224,686	116,281	294,870	38,280	7,267	112,647
Non-controlling interests	-	-	-	-	-	-	-	-	-	-	-	-	-	-
Total equity	(10,907)	12,377	25,781	124	3,829	(2,488)	867	292	298,478	138,253	321,072	45,492	7,384	120,689
Total liabilities and equity	\$ 5,978	\$ 122,943	\$ 541,797	\$ 130	\$ 6,956	\$ 10,044	\$ 5,677	\$ 34,360	\$ 383,922	\$ 229,982	\$ 377,661	\$ 67,691	\$ 17,634	\$ 354,372

In re Marelli Automotive Lighting USA LLC

Case No.: 25-11034

Balance Sheets of the Debtor Entities as of September 30, 2025

(in USD thousands)

	25-11093	25-11043	25-11049	25-11053	25-11056	25-11057	25-11063	25-11066	25-11070	25-11074	25-11078	25-11082	25-11086	25-11092
	Marelli Aftermarket Poland Sp. z o.o.	Marelli Aftermarket Spain S.L.	Marelli Aftermarket Co., Ltd.	Marelli Argentina France	Marelli Automotive Chassis System (Guangzhou) Co., Ltd.	Marelli Automotive Components (Guangzhou) Corporation	Marelli Automotive Components (Wuhu) Co., Ltd.	Marelli Automotive Components (Wuxi) Corporation	Marelli Automotive Electronics (Guangzhou) Co., Ltd.	Marelli Automotive Lighting (Foshan) Co., Ltd.	Marelli Automotive Lighting France	Marelli Automotive Lighting Italy S.p.A.	Marelli Automotive Lighting Jihlava (Czech Republic) S.R.O.	Marelli Automotive Lighting Juárez Mexico, S.A de C.V.
Assets														
Current assets														
Cash and cash equivalents	\$ 1,424	\$ 367	\$ -	\$ 178	\$ 315	\$ 1,599	\$ 11,795	\$ 1,557	\$ 1,256	\$ 337	\$ 229	\$ 348	\$ 2,068	\$ 4,123
Trade receivables	10,432	2,306	-	7,856	1,921	40,337	121,320	90,598	179,530	11,374	13,874	200,808	169,890	394
Inventories	20,686	1,408	-	(0)	856	4,293	28,883	4,630	30,799	7,256	4,410	59,799	76,055	4,181
Other assets	885	270	-	2,736	1,331	8,030	14,626	9,943	27,591	2,016	1,700	28,944	39,708	22,668
Other financial assets	7,635	(1,799)	-	33	2,246	61,640	241,511	40,657	153,252	54,753	-	(14,887)	42,791	42,634
Total current assets	41,062	2,552	-	10,804	6,669	115,899	418,135	147,385	392,428	75,736	20,214	275,013	330,511	74,000
Non-current assets														
Property, plant and equipment	34	-	-	(351)	6,227	26,238	45,086	18,166	27,629	8,705	2,190	73,675	121,227	46,632
Intangible assets	21	-	-	-	3	18	15,115	-	32,653	5,741	2,242	30,714	80	248
Goodwill	-	5,809	-	-	-	-	-	-	-	-	-	-	-	-
Right-of-use assets	389	126	-	321	2,241	5,588	10,643	2,250	12,478	2,230	408	9,500	16,703	1,139
Investments in associates and joint ventures	-	-	-	-	-	-	-	-	-	-	-	-	-	-
Deferred tax assets	2,495	201	-	30	-	5,517	12,616	3,205	14,945	7,295	-	11,755	2,731	15,369
Other assets	-	-	-	-	-	-	-	-	-	-	-	-	-	-
Other non-current financial assets	-	-	-	-	-	-	-	(0)	-	-	-	(20,988)	-	-
Total non-current assets	2,940	6,136	-	(0)	8,472	37,359	83,460	23,622	87,705	23,970	4,840	104,656	140,741	63,388
Total assets	\$ 44,002	\$ 8,688	\$ -	\$ 10,803	\$ 15,141	\$ 153,258	\$ 501,595	\$ 171,007	\$ 480,133	\$ 99,706	\$ 25,054	\$ 379,669	\$ 471,252	\$ 137,387
Liabilities and equity														
Liabilities														
Current liabilities														
Trade payables	\$ 22,986	\$ 6,711	\$ -	\$ 1,613	\$ 4,255	\$ 47,659	\$ 144,626	\$ 44,910	\$ 93,129	\$ 17,625	\$ 8,375	\$ 179,568	\$ 196,350	\$ 20,098
Interest-bearing loans and borrowings	(12)	6	-	146	42,742	10,601	34,260	50,370	85,581	10,956	-	123	-	16,505
Lease liabilities	418	130	-	243	2,266	-	12,849	1,783	17,149	2,656	442	9,940	19,992	1,149
Income tax payable	405	-	-	183	-	825	2,455	1,573	125	294	49	379	2,997	831
Other current liabilities	1,219	205	-	1,825	880	2,208	23,229	2,479	20,005	4,619	432	88,840	16,575	9,204
Other current financial liabilities	-	-	-	44,925	-	0	(0)	0	1,016	65	37,612	20,216	743	-
Total current liabilities	25,016	7,053	-	48,933	50,142	61,292	217,419	101,116	217,005	36,214	46,910	299,065	236,658	47,788
Non-current liabilities														
Net employee defined benefit liabilities	568	29	-	219	18	115	245	82	289	43	2,323	18,517	2,508	5,391
Provisions	42	69	-	1,677	314	2,607	3,295	2,065	3,183	1,639	734	20,488	3,477	3,316
Deferred tax liabilities	358	-	-	-	-	3,060	-	94	0	998	6	-	-	-
Total non-current liabilities	968	99	-	1,896	332	5,782	3,540	2,241	3,472	2,680	3,063	39,005	5,986	8,707
Total liabilities	25,984	7,151	-	50,829	50,474	67,074	220,959	103,356	220,477	38,895	49,973	338,070	242,644	56,495
Equity														
Issued capital	550	4	-	2,146	9,867	26,282	32,313	41,929	17,095	12,530	6,028	14,089	44,756	-
Share premium	-	-	-	-	-	-	-	(0)	-	-	-	-	-	-
Treasury stock	-	-	-	-	-	-	-	-	-	-	-	-	-	-
Other components of equity	(1)	(0)	-	1,139	(0)	(0)	0	(0)	0	0	277	(3,423)	(4)	(4,188)
Retained earnings	17,469	1,533	-	(43,311)	(45,199)	59,901	248,323	25,721	242,561	48,282	(31,225)	30,932	183,855	85,081
Non-controlling interests	-	-	-	-	-	-	-	-	-	-	-	-	-	-
Total equity	18,018	1,537	-	(40,026)	(35,333)	86,184	280,636	67,650	259,656	60,811	(24,920)	41,599	228,608	80,892
Total liabilities and equity	\$ 44,002	\$ 8,688	\$ -	\$ 10,803	\$ 15,141	\$ 153,258	\$ 501,595	\$ 171,007	\$ 480,133	\$ 99,706	\$ 25,054	\$ 379,669	\$ 471,252	\$ 137,387

In re Marelli Automotive Lighting USA LLC

Case No.: 25-11034

Balance Sheets of the Debtor Entities as of September 30, 2025

(in USD thousands)

	25-11096	25-11034	25-11100	25-11041	25-11054	25-11059	25-11069	25-11077	25-11085	25-11098	25-11102	25-11103	25-11104	25-11105
	Marelli Automotive Lighting Tepotzotlán México, S. de R.L. de C.V.	Marelli Automotive Lighting USA LLC	Marelli Automotive Systems Europe PLC	Marelli Automotive Systems UK Limited	Marelli Bielsko-Biala Poland Sp. z o.o.	Marelli Business Service (Dalian) Co., Ltd.	Marelli Business Service Corp.	Marelli Cabin Comfort Mexicana, S.A. de C.V.	Marelli Cabin Comfort Trading de México, S. de R.L. de C.V.	Marelli Cluj Romania S.R.L.	Marelli Copaf do Brasil Ltda	Marelli Corporation	Marelli do Brasil Indústria e Comércio Ltda.	Marelli eAxe Torino S.R.L.
Assets														
Current assets														
Cash and cash equivalents	\$ 253	\$ 3,384	\$ 105	\$ 3,937	\$ 2,998	\$ 3	\$ -	\$ -	\$ -	\$ 740	\$ 21,552	\$ 7,753	\$ 2,794	\$ 7
Trade receivables	6,165	266,134	-	106,600	34,632	9,264	-	-	-	7,321	42,536	528,596	3,106	733
Inventories	2,239	79,982	-	18,920	16,667	-	-	-	-	-	47,480	68,264	9,923	-
Other assets	24,010	4,406	0	14,805	8,554	683	-	-	-	366	11,764	149,600	13,143	42
Other financial assets	9,711	181,408	679	7,192	625	3,337	-	-	-	(512)	4,009	5,446,717	-	-
Total current assets	42,377	535,314	784	151,454	63,476	13,287	-	-	-	7,915	127,341	6,200,930	28,966	781
Non-current assets														
Property, plant and equipment	4,684	72,458	-	41,766	48,224	1	-	-	-	392	2,560	130,624	2,724	-
Intangible assets	1,531	12,214	-	-	68	214	-	-	-	31	947	71,718	-	13
Goodwill	-	-	-	-	-	-	-	-	-	-	(0)	-	-	-
Right-of-use assets	6	(0)	-	5,698	7,554	64	-	-	-	0	7,376	9,514	-	-
Investments in associates and joint ventures	-	-	-	-	-	-	-	-	-	-	-	-	-	-
Deferred tax assets	-	0	-	(0)	1,890	78	-	-	-	-	14,756	-	527	74
Other assets	-	-	-	-	-	-	-	-	-	-	-	15,376	-	-
Other non-current financial assets	0	-	56,774	-	-	-	-	-	-	-	823	831,189	-	-
Total non-current assets	6,221	84,672	56,774	47,465	57,736	356	-	-	-	422	26,461	1,058,421	3,251	87
Total assets	\$ 48,597	\$ 619,985	\$ 67,559	\$ 198,919	\$ 121,212	\$ 13,643	\$ -	\$ -	\$ -	\$ 8,337	\$ 153,802	\$ 7,259,350	\$ 32,216	\$ 868
Liabilities and equity														
Liabilities														
Current liabilities														
Trade payables	\$ 27,739	\$ 315,105	\$ -	\$ 156,229	\$ 110,882	\$ 75	\$ -	\$ -	\$ -	\$ 3,935	\$ 65,924	\$ 473,210	\$ 7,681	\$ 69
Interest-bearing loans and borrowings	723	39,917	60,646	190,656	49,540	15,265	-	-	-	-	(0)	7,177,352	13,180	-
Lease liabilities	7	-	-	4,925	7,889	67	-	-	-	(0)	8,726	29,881	-	-
Income tax payable	(89)	-	-	-	506	10	-	-	-	-	715	260	311	-
Other current liabilities	6,758	61,035	0	46,544	2,039	921	-	-	-	870	5,586	372,098	5,895	308
Other current financial liabilities	27,116	2,830	-	(0)	5,955	163	-	-	-	0	0	35,074	-	-
Total current liabilities	62,254	418,887	60,646	398,354	176,811	16,501	-	-	-	4,805	80,950	8,087,875	27,068	377
Non-current liabilities														
Net employee defined benefit liabilities	409	1,189	-	11,069	2,510	156	-	-	-	(0)	671	33,318	(29)	(0)
Provisions	472	43,446	-	311	2,999	-	-	-	-	-	1,525	14,280	568	66
Deferred tax liabilities	-	-	-	-	-	-	-	-	-	-	-	(15,846)	-	40
Total non-current liabilities	881	44,635	-	11,379	5,509	156	-	-	-	(0)	2,196	31,752	539	106
Total liabilities	63,135	463,521	60,646	409,733	182,319	16,657	-	-	-	4,805	83,146	8,119,627	27,607	483
Equity														
Issued capital	49,061	25,001	4,120	21,819	19,262	1	-	-	-	2,082	34,086	2,703	8,114	352
Share premium	-	-	93,849	-	-	-	-	-	-	-	-	1,733,086	-	-
Treasury stock	-	-	-	-	-	-	-	-	-	-	-	(26,499)	-	-
Other components of equity	(51)	(242)	156	9,865	(25)	(0)	-	-	-	0	(214)	(24,675)	0	(7)
Retained earnings	(63,548)	131,705	(101,212)	(242,499)	(80,344)	(3,015)	-	-	-	1,450	36,783	(2,544,891)	(3,505)	40
Non-controlling interests	-	-	-	-	-	-	-	-	-	-	-	-	-	-
Total equity	(14,537)	156,464	(3,087)	(210,815)	(61,107)	(3,014)	-	-	-	3,532	70,656	(860,278)	4,609	385
Total liabilities and equity	\$ 48,597	\$ 619,985	\$ 67,559	\$ 198,919	\$ 121,212	\$ 13,643	\$ -	\$ -	\$ -	\$ 8,337	\$ 153,802	\$ 7,259,350	\$ 32,216	\$ 868

In re Marelli Automotive Lighting USA LLC

Case No.: 25-11034

Balance Sheets of the Debtor Entities as of September 30, 2025

(in USD thousands)

	25-11106	25-11107	25-11108	25-11109	25-11037	25-11040	25-11047	25-11052	25-11061	25-11065	25-11071	25-11079	25-11083	25-11088
	Marelli Engineering (Shanghai) Co., Ltd.	Marelli EPT Strasbourg (France)	Marelli España S.A.	Marelli Europe S.p.A.	Marelli France	Marelli Fukushima Corporation	Marelli Germany GmbH	Marelli Global Business Services America, S. de R.L. de C.V.	Marelli Global Business Services Europe s.r.o.	Marelli Holding USA LLC	Marelli Holdings Co., Ltd.	Marelli Indústria e Comércio de Componentes Automotivos Brasil Ltda.	Marelli International Trading (Shanghai) Co., Ltd	Marelli Iwashiro Corp.
Assets														
Current assets														
Cash and cash equivalents	\$ 43	\$ 332	\$ 24	\$ 153,024	\$ 3,743	\$ 1,357	\$ 457	\$ 2,162	\$ 6	\$ -	\$ 788	\$ 10,571	\$ 2,082	\$ -
Trade receivables	854	768	125,035	421,690	41,885	24,515	352,312	1,414	4,326	-	168,330	13,613	4,431	-
Inventories	-	1,696	47,837	79,226	25,082	11,114	8,236	-	-	-	-	5,856	3,325	-
Other assets	325	2,984	5,379	196,021	44,927	930	74,055	4,411	159	-	21,415	1,868	725	-
Other financial assets	2,031	108	337	1,596,289	157,360	413	1,537,856	-	-	-	5,765,717	65,324	16,359	-
Total current assets	3,253	5,889	178,612	2,446,249	272,997	38,328	1,972,917	7,987	4,491	-	5,956,250	97,232	26,922	-
Non-current assets														
Property, plant and equipment	0	2,654	65,889	193,333	21,426	15,987	14,025	1,580	487	-	-	13,345	3	-
Intangible assets	136	28	33,469	94,967	2,151	7	25,375	258	1,474	-	17,606	45	37	-
Goodwill	-	-	-	3,273,830	224	-	-	-	-	-	-	(0)	-	-
Right-of-use assets	1	30	3,132	14,414	193	-	26,499	382	1,134	-	-	700	536	-
Investments in associates and joint ventures	-	-	-	-	-	-	-	-	-	-	-	-	-	-
Deferred tax assets	(0)	-	14,973	-	23,235	1,152	3,405	500	923	-	317,147	644	906	-
Other assets	-	-	-	-	-	926	-	-	-	-	-	-	-	-
Other non-current financial assets	2	352	-	539,799	82	0	4,229,535	-	-	-	5	-	-	-
Total non-current assets	139	3,065	117,463	4,116,343	47,312	18,072	4,298,839	2,720	4,017	-	334,758	14,734	1,482	-
Total assets	\$ 3,393	\$ 8,954	\$ 296,075	\$ 6,562,592	\$ 320,309	\$ 56,401	\$ 6,271,757	\$ 10,707	\$ 8,508	\$ -	\$ 6,291,008	\$ 111,965	\$ 28,405	\$ -
Liabilities and equity														
Liabilities														
Current liabilities														
Trade payables	\$ 319	\$ 9,035	\$ 77,437	\$ 397,894	\$ 140,715	\$ 17,625	\$ 248,814	\$ 6,702	\$ 915	\$ -	\$ 102,321	\$ 6,646	\$ 10,025	\$ -
Interest-bearing loans and borrowings	1,414	-	712	1,861,909	41	400	3,997,545	2,646	6,687	-	4,905,474	-	2,828	-
Lease liabilities	1	34	3,370	14,402	127	2	26,988	388	1,185	-	-	799	560	-
Income tax payable	(0)	-	-	468	4,534	818	-	80	-	-	9,377	624	227	-
Other current liabilities	49	2,665	6,380	175,892	10,448	2,244	19,422	3,747	949	-	180,325	1,497	1,725	-
Other current financial liabilities	-	-	209,433	2,338,947	25,058	-	491,326	1	1,333	-	132,959	0	0	-
Total current liabilities	1,783	11,734	297,331	4,789,512	180,923	21,089	4,784,094	13,565	11,068	-	5,330,456	9,566	15,365	-
Non-current liabilities														
Net employee defined benefit liabilities	2	16	218	42,085	5,566	2,849	101,033	733	450	-	187	528	25	-
Provisions	-	842	8,074	34,092	8,705	169	1,273	(2)	-	-	-	186	485	-
Deferred tax liabilities	-	13	-	-	37	(338)	3,405	-	-	-	317,147	-	(0)	-
Total non-current liabilities	2	871	8,292	76,177	14,307	2,680	105,711	731	450	-	317,334	714	510	-
Total liabilities	1,785	12,605	305,623	4,865,689	195,230	23,769	4,889,806	14,296	11,518	-	5,647,790	10,281	15,876	-
Equity														
Issued capital	588	18,786	917	298,604	22,386	608	1,591	0	6	-	676	40,833	181	-
Share premium	-	-	-	-	-	19,237	-	-	-	-	2,550,666	-	-	-
Treasury stock	-	-	-	-	-	-	-	-	-	-	-	-	-	-
Other components of equity	0	(67)	(0)	(16,632)	(67)	(355)	(12,508)	174	0	-	0	(0)	0	-
Retained earnings	1,020	(22,370)	(10,465)	1,414,931	102,760	13,142	1,392,868	(3,763)	(3,016)	-	(1,908,123)	60,852	12,348	-
Non-controlling interests	-	-	-	-	-	-	-	-	-	-	-	-	-	-
Total equity	1,608	(3,651)	(9,548)	1,696,903	125,079	32,632	1,381,951	(3,589)	(3,010)	-	643,219	101,685	12,529	-
Total liabilities and equity	\$ 3,393	\$ 8,954	\$ 296,075	\$ 6,562,592	\$ 320,309	\$ 56,401	\$ 6,271,757	\$ 10,707	\$ 8,508	\$ -	\$ 6,291,008	\$ 111,965	\$ 28,405	\$ -

In re Marelli Automotive Lighting USA LLC

Case No.: 25-11034

Balance Sheets of the Debtor Entities as of September 30, 2025

(in USD thousands)

	25-11090	25-11094	25-11097	25-11099	25-11101	25-11036	25-11039	25-11042	25-11046	25-11050	25-11058	25-11062	25-11067	25-11072
	Marelli Kechnec Slovakia s.r.o.	Marelli Kyushu Corporation	Marelli Mako Turkey Elektrik Sanayi Ve Ticaret Anonim Sirketi	Marelli Mexicana, S.A. de C.V.	Marelli Morocco LLC	Marelli North America, Inc.	Marelli North Carolina USA LLC	Marelli Pioletti Romania S.R.L.	Marelli Powertrain (Hefei) Co., Ltd.	Marelli R&D Co., Ltd.	Marelli Ride Dynamics México, S. de R.L. de C.V.	Marelli Sistemas Automotivos Indústria e Comércio Brasil Ltda	Marelli Smart Me Up	Marelli Sophia Antipolis France
Assets														
Current assets														
Cash and cash equivalents	\$ (140)	\$ 1,353	\$ 12,816	\$ 825	\$ 77	\$ 76,232	\$ (0)	\$ 971	\$ 171	\$ 315	\$ 1,208	\$ 30,045	\$ 6	\$ 0
Trade receivables	60,320	62,792	63,014	214,104	19,938	582,816	(0)	9,480	21,033	584	21,056	136,724	1,633	-
Inventories	37,768	8,027	23,885	-	10,490	128,191	(0)	8,152	3,730	-	12,348	107,406	-	-
Other assets	7,334	1,000	6,143	32,486	5,367	84,122	0	2,275	4,548	62	23,194	111,504	889	400
Other financial assets	30,113	13,428	11	8	(0)	1,422,972	-	0	9,072	10,109	76,508	4,536	-	2,189
Total current assets	135,395	86,601	105,868	247,423	35,872	2,294,333	-	20,879	38,554	11,070	134,314	390,215	2,528	2,589
Non-current assets														
Property, plant and equipment	70,684	34,913	42,612	29,191	22,375	112,166	(0)	22,961	11,330	101	17,259	199,381	1	-
Intangible assets	1,879	17	13,792	131	13,726	19,844	-	43	79	(0)	85	17,019	-	-
Goodwill	-	-	-	-	-	9,316	-	-	-	-	-	(0)	-	-
Right-of-use assets	287	19	8,123	1,040	5,157	27,908	-	-	2,047	829	4,516	5,756	-	-
Investments in associates and joint ventures	-	-	-	-	-	-	-	-	-	-	-	-	-	-
Deferred tax assets	7,895	-	-	9,625	0	0	-	-	1,258	100	9,426	35,478	-	-
Other assets	-	2,320	-	-	-	(0)	-	-	-	-	-	-	-	-
Other non-current financial assets	-	-	-	1	-	594,694	-	-	-	-	-	101,679	-	-
Total non-current assets	80,745	37,270	64,527	39,988	41,258	763,929	(0)	23,005	14,715	1,030	31,287	359,314	1	-
Total assets	\$ 216,140	\$ 123,870	\$ 170,395	\$ 287,411	\$ 77,129	\$ 3,058,262	\$ (0)	\$ 43,883	\$ 53,269	\$ 12,100	\$ 165,601	\$ 749,529	\$ 2,529	\$ 2,589
Liabilities and equity														
Liabilities														
Current liabilities														
Trade payables	\$ 84,482	\$ 53,342	\$ 50,524	\$ 9,662	\$ 23,809	\$ 725,904	\$ 0	\$ 15,232	\$ 30,128	\$ 209	\$ 83,300	\$ 145,260	\$ 417	\$ 57
Interest-bearing loans and borrowings	6	-	-	-	189	1,474,544	-	(0)	33,398	1,414	319	52,988	-	-
Lease liabilities	295	24	3,117	1,428	6,074	32,292	-	-	12,393	852	5,071	7,066	-	-
Income tax payable	(51)	3,020	281	6,556	(86)	-	-	126	-	16	(0)	4,202	(111)	-
Other current liabilities	3,747	4,693	12,979	53,201	799	157,405	(0)	627	1,889	181	72,338	39,543	32	12
Other current financial liabilities	10,622	1	-	33,526	69,281	(0)	(0)	29,758	-	0	2,370	(0)	2,035	-
Total current liabilities	99,102	61,078	66,901	104,372	100,067	2,390,145	(0)	45,742	77,808	2,672	163,399	249,059	2,373	69
Non-current liabilities														
Net employee defined benefit liabilities	319	6,076	10,381	14,127	-	21,111	0	470	34	19	678	3,566	-	-
Provisions	22,857	344	355	-	5,634	14,086	0	492	1,259	-	135	14,590	-	-
Deferred tax liabilities	-	(1,291)	1,749	-	-	-	-	(0)	1,258	-	1,556	13,250	-	-
Total non-current liabilities	23,176	5,128	12,485	14,127	5,634	35,197	0	963	2,551	19	2,369	31,406	-	-
Total liabilities	122,277	66,206	79,386	118,499	105,701	2,425,342	0	46,705	80,359	2,691	165,768	280,464	2,373	69
Equity														
Issued capital	120,940	608	1	4	38,399	400	0	4,303	9,832	4,801	5,369	221,328	65	713
Share premium	-	44,558	-	19,028	-	1,129,312	-	-	-	-	-	-	-	-
Treasury stock	-	-	-	-	-	-	-	-	-	-	-	-	-	-
Other components of equity	5	(3,735)	57,338	(3,272)	(0)	(16,412)	(0)	(3)	(0)	(0)	(565)	(9)	0	-
Retained earnings	(27,083)	16,233	33,669	153,153	(66,970)	(480,380)	-	(7,121)	(36,922)	4,609	(4,970)	247,746	91	1,807
Non-controlling interests	-	-	-	-	-	-	-	-	-	-	-	-	-	-
Total equity	93,863	57,664	91,008	168,912	(28,571)	632,920	(0)	(2,822)	(27,090)	9,409	(167)	469,064	157	2,519
Total liabilities and equity	\$ 216,140	\$ 123,870	\$ 170,395	\$ 287,411	\$ 77,129	\$ 3,058,262	\$ (0)	\$ 43,883	\$ 53,269	\$ 12,100	\$ 165,601	\$ 749,529	\$ 2,529	\$ 2,589

In re Marelli Automotive Lighting USA LLC

Case No.: 25-11034

Balance Sheets of the Debtor Entities as of September 30, 2025

(in USD thousands)

	25-11075	25-11081	25-11084	25-11089	25-11091	25-11095
	Marelli Sosnowiec Poland Sp. z o.o.	Marelli Suspension Systems Italy S.P.A.	Marelli Tennessee USA LLC	Marelli Toluca México S. de R.L. de C.V.	Marelli Tooling (Guangzhou) Corporation	Marelli Yokohama Co., Ltd.
Assets						
Current assets						
Cash and cash equivalents	\$ 3,208	\$ 259	\$ 5,404	\$ 1,833	\$ 5	\$ 676
Trade receivables	81,424	111,806	46,485	304,446	0	3,394
Inventories	47,734	21,324	31,209	107,866	(0)	1,515
Other assets	15,705	4,489	4,099	133,978	76	2,840
Other financial assets	2,439	217,698	9,361	68,193	2,007	22,103
Total current assets	150,510	355,576	96,558	616,315	2,087	30,527
Non-current assets						
Property, plant and equipment	136,014	57,684	37,819	114,445	537	824
Intangible assets	18,394	5,757	10,438	32,076	(0)	-
Goodwill	-	4,703	-	-	-	-
Right-of-use assets	206	442	0	38,030	870	23
Investments in associates and joint ventures	-	-	-	-	-	-
Deferred tax assets	17,848	-	-	69,785	0	447
Other assets	-	-	-	-	-	-
Other non-current financial assets	-	(27,492)	-	0	-	-
Total non-current assets	172,462	41,094	48,257	254,337	1,407	1,294
Total assets	\$ 322,972	\$ 396,670	\$ 144,815	\$ 870,652	\$ 3,494	\$ 31,821
Liabilities and equity						
Liabilities						
Current liabilities						
Trade payables	\$ 172,828	\$ 158,714	\$ 162,344	\$ 540,134	\$ 286	\$ 14,114
Interest-bearing loans and borrowings	12,749	266	(0)	13,914	2,563	2
Lease liabilities	221	463	(0)	42,882	-	120
Income tax payable	493	-	-	1,407	-	-
Other current liabilities	14,709	109,562	68,235	159,963	35	2,565
Other current financial liabilities	78,706	3,413	123,613	220,556	-	-
Total current liabilities	279,705	272,418	354,192	978,856	2,884	16,801
Non-current liabilities						
Net employee defined benefit liabilities	8,072	16,177	319	2,988	0	852
Provisions	8,888	438	5,195	10,315	-	-
Deferred tax liabilities	19	-	-	-	-	-
Total non-current liabilities	16,979	16,615	5,514	13,303	0	852
Total liabilities	296,684	289,033	359,705	992,159	2,884	17,653
Equity						
Issued capital	22,961	44,172	1,300	137,471	10,099	2,433
Share premium	-	-	-	-	-	-
Treasury stock	-	-	-	-	-	-
Other components of equity	184	(6,004)	(4)	527	(0)	162
Retained earnings	3,144	69,469	(216,186)	(259,504)	(9,489)	11,572
Non-controlling interests	-	-	-	-	-	-
Total equity	26,288	107,637	(214,890)	(121,507)	610	14,167
Total liabilities and equity	\$ 322,972	\$ 396,670	\$ 144,815	\$ 870,652	\$ 3,494	\$ 31,821

In re Marelli Automotive Lighting USA LLC

Case No.: 25-11034

Statements of Profit (Loss) of the Debtor Entities for September 1, 2025 through September 30, 2025

(in USD thousands)

	25-11035	25-11038	25-11044	25-11045	25-11048	25-11051	25-11055	25-11060	25-11064	25-11068	25-11073	25-11076	25-11080	25-11087
	Automotive Lighting UK Limited	Calsonic Kansei (Shanghai) Corporation	CK Trading de México, S. de R.L. de C.V.	Magneti Marelli Argentina S.A.	Magneti Marelli Conjuntos de Escape S.A.	Magneti Marelli do Brasil Indústria e Comércio S.A	Magneti Marelli Repuestos S.A.	Marelli (China) Co., Ltd	Marelli (China) Holding Company	Marelli (Guangzhou) Corporation	Marelli (Thailand) Co., Ltd	Marelli (Xiang Yang) Corporation	Marelli Aftermarket Germany GmbH	Marelli Aftermarket Italy S.p.A.
Revenue	\$ -	\$ -	\$ 56,118	\$ -	\$ 1,345	\$ -	\$ 230	\$ 2,032	\$ -	\$ 13,201	\$ 11,959	\$ 1,121	\$ 1,624	\$ 14,699
Cost of sales	18	-	55,496	-	962	-	217	1,596	(180)	11,916	9,689	1,339	1,181	12,923
Gross profit	(18)	-	622	-	383	-	14	436	180	1,285	2,269	(218)	443	1,776
Selling, general and administrative expenses	33	19	458	4	43	2	66	(1,173)	(363)	393	210	194	208	1,681
Research and development costs	-	-	-	-	-	-	-	148	86	326	22	163	-	-
Restructuring expenses	-	-	-	-	-	-	-	0	0	10	-	-	-	5
Other income	82	-	-	-	3	0	0	34	0	0	43	0	28	371
Other expenses	169	2	2	0	30	2	(0)	5	15	41	9	3	2	16
Operating profit	(137)	(21)	161	(4)	312	(4)	(52)	1,490	443	514	2,070	(578)	262	445
Finance income	8	291	2,780	1	35	4	(0)	5	495	395	(9,244)	103	32	432
Finance costs														
Interest costs	1	251	-	-	31	106	10	68	89	46	0	17	1	50
Other finance costs	48	54	2,621	0	51	6	152	1	6	(2)	(7,836)	(3)	65	37
Share of profit of associates and joint ventures	-	-	-	-	-	88	-	-	-	-	-	-	-	-
Profit before income tax	(178)	(36)	320	(3)	265	(23)	(214)	1,425	844	865	661	(489)	228	790
Income tax expense	-	8	-	-	(0)	(1)	12	-	1,263	224	(16)	(503)	(69)	49
Profit (loss) from continuing operations	(178)	(27)	320	(3)	265	(24)	(202)	1,425	2,107	1,089	646	(991)	159	839
Profit (loss) from discontinued operations	-	-	-	-	-	-	-	-	-	-	-	-	-	-
Profit	\$ (178)	\$ (27)	\$ 320	\$ (3)	\$ 265	\$ (24)	\$ (202)	\$ 1,425	\$ 2,107	\$ 1,089	\$ 646	\$ (991)	\$ 159	\$ 839

In re Marelli Automotive Lighting USA LLC

Case No.: 25-11034

Statements of Profit (Loss) of the Debtor Entities for September 1, 2025 through September 30, 2025

(in USD thousands)

	25-11093	25-11043	25-11049	25-11053	25-11056	25-11057	25-11063	25-11066	25-11070	25-11074	25-11078	25-11082	25-11086	25-11092
	Marelli Aftermarket Poland Sp. z o.o.	Marelli Aftermarket Spain S.L.	Marelli Aftersales Co., Ltd.	Marelli Argentan France	Marelli Automotive Chassis System (Guangzhou) Co., Ltd.	Marelli Automotive Components (Guangzhou) Corporation	Marelli Automotive Components (Wuhu) Co., Ltd.	Marelli Automotive Components (Wuxi) Corporation	Marelli Automotive Electronics (Guangzhou) Co., Ltd.	Marelli Automotive Lighting (Foshan) Co., Ltd.	Marelli Automotive Lighting France	Marelli Automotive Lighting Italy S.p.A.	Marelli Automotive Lighting Jihlava (Czech Republic) S.R.O.	Marelli Automotive Lighting Juárez Mexico, S.A de C.V.
Revenue	\$ 6,773	\$ 1,127	\$ -	\$ -	\$ 42	\$ 9,368	\$ 27,578	\$ 8,382	\$ 32,470	\$ 8,857	\$ 276	\$ 39,560	\$ 49,914	\$ 1,886
Cost of sales	4,981	827	-	(28)	389	8,026	22,295	7,558	24,698	7,709	(1,450)	35,715	47,272	9,717
Gross profit	1,792	300	-	28	(348)	1,342	5,284	824	7,773	1,148	1,726	3,845	2,642	(7,831)
Selling, general and administrative expenses	570	267	-	2	144	435	1,198	595	1,088	121	(115)	695	277	337
Research and development costs	-	-	-	(24)	110	269	1,479	120	1,370	168	(1,940)	1,241	(132)	144
Restructuring expenses	0	-	-	1,679	-	111	0	(2)	1	-	-	1	-	-
Other income	1	-	-	965	0	41	403	18	-	128	(3,773)	433	204	5,464
Other expenses	(29)	0	-	22	2	89	64	36	(347)	6	(178)	130	30	16
Operating profit	1,252	32	-	(687)	(604)	478	2,945	92	5,660	981	186	2,210	2,671	(2,863)
Finance income	4	(0)	-	0	4	145	1,508	92	2,513	172	0	259	3,005	(14)
Finance costs														
Interest costs	2	7	-	145	102	23	116	116	515	33	148	61	798	1
Other finance costs	(5)	2	-	1	6	3	1,065	(4)	921	53	0	90	3,899	2
Share of profit of associates and joint ventures	-	-	-	-	-	-	-	-	-	-	-	(11)	-	-
Profit before income tax	1,258	23	-	(832)	(707)	597	3,273	72	6,737	1,067	38	2,307	979	(2,880)
Income tax expense	(424)	-	-	24	-	(149)	(623)	(14)	(975)	(54)	(1)	(4)	260	(196)
Profit (loss) from continuing operations	834	23	-	(808)	(707)	448	2,650	58	5,762	1,012	37	2,302	1,239	(3,076)
Profit (loss) from discontinued operations	-	-	-	-	-	-	-	-	-	-	-	-	-	-
Profit	\$ 834	\$ 23	\$ -	\$ (808)	\$ (707)	\$ 448	\$ 2,650	\$ 58	\$ 5,762	\$ 1,012	\$ 37	\$ 2,302	\$ 1,239	\$ (3,076)

In re Marelli Automotive Lighting USA LLC

Case No.: 25-11034

Statements of Profit (Loss) of the Debtor Entities for September 1, 2025 through September 30, 2025

(in USD thousands)

	25-11096	25-11034	25-11100	25-11041	25-11054	25-11059	25-11069	25-11077	25-11085	25-11098	25-11102	25-11103	25-11104	25-11105
	Marelli Automotive Lighting Tepotzotlán México, S. de R.L. de C.V.	Marelli Automotive Lighting USA LLC	Marelli Automotive Systems Europe PLC	Marelli Automotive Systems UK Limited	Marelli Bielsko-Biala Poland Sp. z o.o.	Marelli Business Service (Dalian) Co., Ltd.	Marelli Business Service Corp.	Marelli Cabin Comfort Mexicana, S.A. de C.V.	Marelli Cabin Comfort Trading de México, S. de R.L. de C.V.	Marelli Cluj Romania S.R.L.	Marelli Copaf do Brasil Ltda	Marelli Corporation	Marelli do Brasil Indústria e Comércio Ltda.	Marelli eAxié Torino S.R.L.
Revenue	\$ 2,496	\$ 44,165	\$ -	\$ 25,884	\$ 10,498	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 23,707	\$ 90,563	\$ 4,539	\$ (107)
Cost of sales	2,994	30,445	-	23,224	11,392	(33)	-	-	-	3	18,768	73,403	3,910	(125)
Gross profit	(498)	13,721	-	2,660	(894)	33	-	-	-	(3)	4,940	17,159	629	18
Selling, general and administrative expenses	24	498	-	1,339	217	(16)	-	-	-	322	1,872	2,207	59	3
Research and development costs	71	947	-	557	14	-	-	-	-	(510)	-	7,066	16	(0)
Restructuring expenses	-	(0)	-	0	7,537	-	-	-	-	-	-	-	-	-
Other income	(0)	(6,118)	-	0	1,327	-	-	-	-	-	147	960	-	(0)
Other expenses	1	4	-	43	23	0	-	-	-	(31)	(745)	-	-	(0)
Operating profit	(593)	6,153	-	721	(7,358)	49	-	-	-	185	3,246	9,592	554	16
Finance income	(0)	920	3	382	131	7	-	-	-	-	202	10,682	(89)	-
Finance costs														
Interest costs	74	-	302	993	373	32	-	-	-	-	98	1,396	203	0
Other finance costs	57	80	(0)	2,459	194	2	-	-	-	-	444	16,546	(2)	0
Share of profit of associates and joint ventures	-	-	-	-	-	-	-	-	-	-	(33)	-	-	-
Profit before income tax	(725)	6,994	(299)	(2,349)	(7,794)	22	-	-	-	185	2,873	2,332	264	16
Income tax expense	-	-	-	-	(2)	(0)	-	-	-	-	(1,033)	2,672	-	(0)
Profit (loss) from continuing operations	(725)	6,994	(299)	(2,349)	(7,796)	22	-	-	-	185	1,840	5,004	264	15
Profit (loss) from discontinued operations	-	-	-	-	-	-	-	-	-	-	-	-	-	-
Profit	\$ (725)	\$ 6,994	\$ (299)	\$ (2,349)	\$ (7,796)	\$ 22	\$ -	\$ -	\$ -	\$ 185	\$ 1,840	\$ 5,004	\$ 264	\$ 15

In re Marelli Automotive Lighting USA LLC

Case No.: 25-11034

Statements of Profit (Loss) of the Debtor Entities for September 1, 2025 through September 30, 2025

(in USD thousands)

	25-11106	25-11107	25-11108	25-11109	25-11037	25-11040	25-11047	25-11052	25-11061	25-11065	25-11071	25-11079	25-11083	25-11088
	Marelli Engineering (Shanghai) Co., Ltd.	Marelli EPT Strasbourg (France)	Marelli España S.A.	Marelli Europe S.p.A.	Marelli France	Marelli Fukushima Corporation	Marelli Germany GmbH	Marelli Global Business Services America, S. de R.L. de C.V.	Marelli Global Business Services Europe s.r.o.	Marelli Holding USA LLC	Marelli Holdings Co., Ltd.	Marelli Indústria e Comércio de Componentes Automotivos Brasil Ltda.	Marelli International Trading (Shanghai) Co., Ltd	Marelli Iwashiro Corp.
Revenue	\$ 0	\$ (132)	\$ 31,210	\$ 53,767	\$ 27,806	\$ 11,458	\$ 99,536	\$ -	\$ -	\$ -	\$ -	\$ 6,906	\$ 2,550	\$ -
Cost of sales	0	141	28,634	48,275	20,814	11,115	57,096	(11)	13	-	39	3,822	1,966	-
Gross profit	(0)	(273)	2,576	5,491	6,991	343	42,440	11	(13)	-	(39)	3,085	585	-
Selling, general and administrative expenses	16	83	400	14,470	620	64	(46)	(22)	738	-	46,004	304	188	-
Research and development costs	(66)	(35)	(660)	12,133	1,505	-	1,520	(22)	-	-	182	-	-	-
Restructuring expenses	-	(3)	-	22	7	-	(438)	-	-	-	-	-	-	-
Other income	-	248	247	5,439	202	2	699	-	0	-	(11)	0	44	-
Other expenses	3	23	8	50	(1,068)	(43)	715	17	2	-	18	37	0	-
Operating profit	48	(92)	3,075	(15,743)	6,130	324	41,388	38	(753)	-	(46,255)	2,744	441	-
Finance income	4	0	126	35,213	715	1	12,988	16	0	-	121,760	779	84	-
Finance costs														
Interest costs	3	0	721	8,646	50	-	9,663	15	35	-	14,059	9	8	-
Other finance costs	0	0	310	6,832	456	(3)	6,955	(35)	0	-	74,121	280	61	-
Share of profit of associates and joint ventures	-	-	-	(1,000)	-	-	-	-	-	-	-	-	-	-
Profit before income tax	48	(92)	2,169	2,991	6,339	328	37,758	75	(788)	-	(12,674)	3,234	456	-
Income tax expense	-	(19)	-	(995)	(569)	(527)	(7)	-	(0)	-	-	(601)	(115)	-
Profit (loss) from continuing operations	48	(111)	2,169	1,996	5,770	(199)	37,752	75	(788)	-	(12,674)	2,633	341	-
Profit (loss) from discontinued operations	-	-	-	-	-	-	-	-	-	-	-	-	-	-
Profit	\$ 48	\$ (111)	\$ 2,169	\$ 1,996	\$ 5,770	\$ (199)	\$ 37,752	\$ 75	\$ (788)	\$ -	\$ (12,674)	\$ 2,633	\$ 341	\$ -

In re Marelli Automotive Lighting USA LLC

Case No.: 25-11034

Statements of Profit (Loss) of the Debtor Entities for September 1, 2025 through September 30, 2025

(in USD thousands)

	25-11090	25-11094	25-11097	25-11099	25-11101	25-11036	25-11039	25-11042	25-11046	25-11050	25-11058	25-11062	25-11067	25-11072
	Marelli Kechnec Slovakia s.r.o.	Marelli Kyushu Corporation	Marelli Mako Turkey Elektrik Sanayi Ve Ticaret Anonim Sirketi	Marelli Mexicana, S.A. de C.V.	Marelli Morocco LLC	Marelli North America, Inc.	Marelli North Carolina USA LLC	Marelli Ploiesti Romania S.R.L.	Marelli Powertrain (Hefei) Co., Ltd.	Marelli R&D Co., Ltd.	Marelli Ride Dynamics México, S. de R.L. de C.V.	Marelli Sistemas Automotivos Indústria e Comércio Brasil Ltda	Marelli Smart Me Up	Marelli Sophia Antipolis France
Revenue	\$ 20,300	\$ 51,675	\$ 27,291	\$ 17,287	\$ 4,658	\$ 113,241	\$ -	\$ 4,915	\$ 6,404	\$ 0	\$ 4,622	\$ 80,942	\$ -	\$ -
Cost of sales	19,897	51,501	25,299	19,834	3,350	107,532	-	4,692	4,874	-	3,971	63,972	-	0
Gross profit	403	175	1,993	(2,546)	1,308	5,709	-	224	1,530	0	652	16,971	-	(0)
Selling, general and administrative expenses	265	112	2,174	1,346	(95)	6,762	-	(15)	321	28	206	1,675	-	4
Research and development costs	100	-	205	18	228	3,217	-	19	137	(75)	-	1,459	0	0
Restructuring expenses	-	-	-	-	443	(93)	-	-	-	-	543	2	-	-
Other income	7	18	3	7,245	8	55	-	3	17	-	-	1,863	0	0
Other expenses	47	(74)	37	109	451	2,775	-	13	9	3	8	1,109	0	(8)
Operating profit	(1)	156	(420)	3,226	290	(6,898)	-	209	1,080	44	(105)	14,588	0	4
Finance income	288	32	925	72	26	2,366	-	53	14	19	316	545	0	5
Finance costs														
Interest costs	8	0	52	12	(28)	10,749	-	200	145	5	57	647	7	(0)
Other finance costs	208	6	484	850	109	2,886	-	26	15	1	176	1,851	0	0
Share of profit of associates and joint ventures	-	-	-	-	-	-	-	-	-	-	-	2,633	-	-
Profit before income tax	71	181	(30)	2,435	234	(18,166)	-	36	934	57	(21)	15,268	(7)	10
Income tax expense	-	(287)	351	(682)	0	0	-	(123)	-	(14)	-	(4,001)	-	(0)
Profit (loss) from continuing operations	71	(106)	321	1,753	234	(18,166)	-	(87)	934	43	(21)	11,267	(7)	10
Profit (loss) from discontinued operations	-	-	-	-	-	-	-	-	-	-	-	-	-	-
Profit	\$ 71	\$ (106)	\$ 321	\$ 1,753	\$ 234	\$ (18,166)	\$ -	\$ (87)	\$ 934	\$ 43	\$ (21)	\$ 11,267	\$ (7)	\$ 10

In re Marelli Automotive Lighting USA LLC

Case No.: 25-11034

Statements of Profit (Loss) of the Debtor Entities for September 1, 2025 through September 30, 2025

(in USD thousands)

	25-11075	25-11081	25-11084	25-11089	25-11091	25-11095
	Marelli Sosnowiec Poland Sp. z. o.o.	Marelli Suspension Systems Italy S.P.A.	Marelli Tennessee USA LLC	Marelli Toluca México S. de R.L. de C.V.	Marelli Tooling (Guangzhou) Corporation	Marelli Yokohama Co., Ltd.
Revenue	\$ 26,775	\$ 16,793	\$ 22,914	\$ 71,208	\$ 0	\$ 1,816
Cost of sales	24,840	15,702	19,873	76,661	12	1,199
Gross profit	1,935	1,091	3,041	(5,453)	(12)	617
Selling, general and administrative expenses	594	692	194	1,111	1	800
Research and development costs	1,537	135	645	6,953	-	52
Restructuring expenses	-	111	-	874	-	-
Other income	(173)	746	-	442	12	-
Other expenses	(182)	132	43	90	2	8
Operating profit	(186)	767	2,159	(14,039)	(4)	(242)
Finance income	483	627	53	882	3	35
Finance costs						
Interest costs	459	2	545	2,170	6	0
Other finance costs	532	53	47	767	0	307
Share of profit of associates and joint ventures	-	(74)	-	-	-	-
Profit before income tax	(695)	1,264	1,620	(16,094)	(6)	(513)
Income tax expense	(1)	(23)	-	-	-	150
Profit (loss) from continuing operations	(696)	1,241	1,620	(16,094)	(6)	(363)
Profit (loss) from discontinued operations	-	-	-	-	-	-
Profit	\$ (696)	\$ 1,241	\$ 1,620	\$ (16,094)	\$ (6)	\$ (363)

In re Marelli Automotive Lighting USA LLC

Case No.: 25-11034

Cash Receipts and Disbursements of the Debtor Entities for August 30, 2025 through September 26, 2025

(in USD dollars)

	25-11035	25-11038	25-11044	25-11045	25-11048	25-11051	25-11055	25-11060	25-11064	25-11068	25-11073	25-11076	25-11080	25-11087
	Automotive Lighting UK Limited	Calsonic Kansei (Shanghai) Corporation	CK Trading de México, S. de R.L. de C.V.	Magneti Marelli Argentina S.A.	Magneti Marelli Conjuntos de Escape S.A.	Magneti Marelli do Brasil Indústria e Comércio S.A	Magneti Marelli Repuestos S.A.	Marelli (China) Co., Ltd	Marelli (China) Holding Company	Marelli (Guangzhou) Corporation	Marelli (Thailand) Co., Ltd	Marelli (Xiang Yang) Corporation	Marelli Aftermarket Germany GmbH	Marelli Aftermarket Italy S.p.A.
Beginning Bank Cash Balance	\$ 1,000	\$ 113,516	\$ 15,022,198	\$ 57,819	\$ 2,183,127	\$ 284,387	\$ 495,325	\$ 719,218	\$ 91,142,404	\$ 68,973	\$ 19,366,492	\$ 59,058	\$ 293,409	\$ 313,759
Total Receipts	18	8	91,287,549	2,887	2,457,333	243,190	493,292	1,344,584	1,364,932	7,476,252	8,005,162	1,164,683	1,325,106	3,904,599
Total Disbursements	-	(68,895)	(14,437,763)	(6,985)	(1,133,453)	(19,188)	(475,953)	(931,331)	(514,675)	(7,271,079)	(12,660,116)	(698,970)	(317,557)	(555,905)
Net Intercompany Transfers - Debtor	-	54,629	(79,150,479)	-	9,758	-	(9,758)	(437,288)	(22,158,350)	148,620	-	(459,326)	(1,002,477)	(3,392,126)
Certain FX Impacts	(18)	(1,850)	(240,227)	(976)	(1,555,883)	(7,422)	(8,817)	(12,427)	(1,378,529)	(5,017)	(291,551)	(1,110)	(5,229)	(5,068)
Ending Bank Cash Balance	\$ 1,000	\$ 97,409	\$ 12,481,279	\$ 52,745	\$ 1,960,881	\$ 500,966	\$ 494,088	\$ 682,756	\$ 68,455,782	\$ 417,748	\$ 14,419,987	\$ 64,335	\$ 293,252	\$ 265,260

In re Marelli Automotive Lighting USA LLC

Case No.: 25-11034

Cash Receipts and Disbursements of the Debtor Entities for August 30, 2025 through September 26, 2025

(in USD dollars)

	25-11093	25-11043	25-11049	25-11053	25-11056	25-11057	25-11063	25-11066	25-11070	25-11074	25-11078	25-11082	25-11086	25-11092
	Marelli Aftermarket Poland Sp. z o.o.	Marelli Aftermarket Spain S.L.	Marelli Aftersales Co., Ltd.	Marelli Argentan France	Marelli Automotive Chassis System (Guangzhou) Co., Ltd.	Marelli Automotive Components (Guangzhou) Corporation	Marelli Automotive Components (Wuhu) Co., Ltd.	Marelli Automotive Components (Wuxi) Corporation	Marelli Automotive Electronics (Guangzhou) Co., Ltd.	Marelli Automotive Lighting (Foshan) Co., Ltd.	Marelli Automotive Lighting France	Marelli Automotive Lighting Italy S.p.A.	Marelli Automotive Lighting Jihlava (Czech Republic) S.R.O.	Marelli Automotive Lighting Juárez Mexico, S.A de C.V.
Beginning Bank Cash Balance	\$ 1,325,752	\$ 294,654	\$ 545,610	\$ 178,317	\$ 398,286	\$ 1,548,751	\$ 1,700,336	\$ 3,029,309	\$ 2,808,964	\$ 342,359	\$ 229,080	\$ 303,913	\$ 3,266,620	\$ 4,342,837
Total Receipts	8,248,013	530,989	902,225	96,262	415,508	3,071,804	9,863,252	2,797,363	18,344,306	1,077,468	42,831	19,061,108	(540,748)	265,316
Total Disbursements	(3,099,778)	(7,012)	(101,144)	(2,568)	(484,507)	(5,695,835)	(26,093,383)	(5,023,726)	(24,129,674)	(1,819,768)	(159,937)	(2,833,539)	(26,051,457)	(6,321,124)
Net Intercompany Transfers - Debtor	(5,174,543)	(336,991)	(801,063)	(90,612)	(5,196)	2,662,306	26,246,247	618,244	4,003,212	732,258	121,066	(16,297,414)	25,079,009	6,144,258
Certain FX Impacts	(23,100)	(7,206)	(9,623)	(3,178)	(6,227)	(27,727)	(137,609)	(36,150)	646,671	(5,931)	(4,083)	(4,609)	(41,354)	(77,545)
Ending Bank Cash Balance	\$ 1,276,343	\$ 474,434	\$ 536,005	\$ 178,222	\$ 317,863	\$ 1,559,300	\$ 11,578,843	\$ 1,385,040	\$ 1,673,480	\$ 326,386	\$ 228,957	\$ 229,459	\$ 1,712,071	\$ 4,353,742

In re Marelli Automotive Lighting USA LLC

Case No.: 25-11034

Cash Receipts and Disbursements of the Debtor Entities for August 30, 2025 through September 26, 2025

(in USD dollars)

	25-11096	25-11034	25-11100	25-11041	25-11054	25-11059	25-11069	25-11077	25-11085	25-11098	25-11102	25-11103	25-11104	25-11105
	Marelli Automotive Lighting Tepotzotlán México, S. de R.L. de C.V.	Marelli Automotive Lighting USA LLC	Marelli Automotive Systems Europe PLC	Marelli Automotive Systems UK Limited	Marelli Bielsko-Biala Poland Sp. z o.o.	Marelli Business Service (Dalian) Co., Ltd.	Marelli Business Service Corp.	Marelli Cabin Comfort Mexicana, S.A. de C.V.	Marelli Cabin Comfort Trading de México, S. de R.L. de C.V.	Marelli Cluj Romania S.R.L.	Marelli Copaf do Brasil Ltda	Marelli Corporation	Marelli do Brasil Indústria e Comércio Ltda.	Marelli eAxe Torino S.R.L.
Beginning Bank Cash Balance	\$ 345,518	\$ 7,327,939	\$ 106,262	\$ 3,486,971	\$ 2,794,586	\$ 10,089	\$ 681,861	\$ 1,000	\$ 1,000	\$ 351,590	\$ 18,523,372	\$ 55,063,791	\$ 1,826,086	\$ 107,445
Total Receipts	1,168,996	21,172,772	269,372	63,400,829	7,555,516	3	134,161	18	18	-	32,594,879	44,079,294	2,548,247	26,294
Total Disbursements	(2,658,709)	(31,032,939)	(268,082)	(2,068,853)	(3,543,284)	(621,153)	(346,350)	-	-	(609,541)	(31,291,939)	(89,347,650)	(2,370,644)	-
Net Intercompany Transfers - Debtor	1,398,721	6,470,888	-	(61,299,716)	(3,660,590)	614,871	212,207	-	-	621,451	383,979	(2,489,235)	-	-
Certain FX Impacts	(5,116)	(92,826)	(1,888)	(61,845)	(53,067)	(111)	(12,027)	(18)	(18)	373,992	(344,822)	(458,022)	(34,115)	(2,177)
Ending Bank Cash Balance	\$ 249,409	\$ 3,845,833	\$ 105,664	\$ 3,457,387	\$ 3,093,162	\$ 3,700	\$ 669,852	\$ 1,000	\$ 1,000	\$ 737,491	\$ 19,865,469	\$ 6,848,178	\$ 1,969,574	\$ 131,562

In re Marelli Automotive Lighting USA LLC

Case No.: 25-11034

Cash Receipts and Disbursements of the Debtor Entities for August 30, 2025 through September 26, 2025

(in USD dollars)

	25-11106	25-11107	25-11108	25-11109	25-11037	25-11040	25-11047	25-11052	25-11061	25-11065	25-11071	25-11079	25-11083	25-11088
	Marelli Engineering (Shanghai) Co., Ltd.	Marelli EPT Strasbourg (France)	Marelli España S.A.	Marelli Europe S.p.A.	Marelli France	Marelli Fukushima Corporation	Marelli Germany GmbH	Marelli Global Business Services America, S. de R.L. de C.V.	Marelli Global Business Services Europe s.r.o.	Marelli Holding USA LLC	Marelli Holdings Co., Ltd.	Marelli Indústria e Comércio de Componentes Automotivos Brasil Ltda.	Marelli International Trading (Shanghai) Co., Ltd	Marelli Iwashiro Corp.
Beginning Bank Cash Balance	\$ 7,264	\$ 616,250	\$ 615,273	\$ 152,035,940	\$ 3,720,338	\$ 1,370,817	\$ 576,709	\$ 1,814,800	\$ 1,582	\$ 1,000	\$ 1,259,483	\$ 7,652,173	\$ 2,940,624	\$ 342,586
Total Receipts	5,038	-	12,537,406	(3,525,464)	31,020,950	5,699	56,280,197	201,959	63,305	18	-	8,838,218	1,187,063	9,889
Total Disbursements	(175,109)	(271,581)	(1,045,731)	(437,387,431)	(3,595,052)	(2,630,116)	(11,001,846)	(1,279,304)	(63,931)	-	(7,990,827)	(4,796,814)	(796,136)	(111,472)
Net Intercompany Transfers - Debtor	170,089	-	(11,491,049)	405,822,988	(27,355,686)	2,621,416	(45,376,454)	1,455,143	5,974	-	8,609,552	218,998	(557,582)	102,517
Certain FX Impacts	(129)	(7,951)	(10,859)	(1,126,189)	(66,370)	(24,144)	(9,117)	(36,067)	(86)	(18)	(28,861)	(180,739)	(50,072)	(6,052)
Ending Bank Cash Balance	\$ 7,153	\$ 336,718	\$ 605,040	\$ 115,819,844	\$ 3,724,180	\$ 1,343,673	\$ 469,489	\$ 2,156,530	\$ 6,845	\$ 1,000	\$ 1,849,348	\$ 11,731,837	\$ 2,723,896	\$ 337,468

In re Marelli Automotive Lighting USA LLC

Case No.: 25-11034

Cash Receipts and Disbursements of the Debtor Entities for August 30, 2025 through September 26, 2025

(in USD dollars)

	25-11090	25-11094	25-11097	25-11099	25-11101	25-11036	25-11039	25-11042	25-11046	25-11050	25-11058	25-11062	25-11067	25-11072
	Marelli Kechnec Slovakia s.r.o.	Marelli Kyushu Corporation	Marelli Mako Turkey Elektrik Sanayi Ve Ticaret Anonim Sirketi	Marelli Mexicana, S.A. de C.V.	Marelli Morocco LLC	Marelli North America, Inc.	Marelli North Carolina USA LLC	Marelli Ploiesti Romania S.R.L.	Marelli Powertrain (Hefei) Co., Ltd.	Marelli R&D Co., Ltd.	Marelli Ride Dynamics México, S. de R.L. de C.V.	Marelli Sistemas Automotivos Indústria e Comércio Brasil Ltda	Marelli Smart Me Up	Marelli Sophia Antipolis France
Beginning Bank Cash Balance	\$ 6,846	\$ 1,364,408	\$ 15,803,065	\$ 817,021	\$ 631,079	\$ 97,496,224	\$ 1,000	\$ 444,567	\$ 590,535	\$ 136,659	\$ 1,058,581	\$ 12,624,994	\$ 6,848	\$ 1,117
Total Receipts	11,295,651	65,900	14,948,452	196,429	4,633,472	198,030,051	18	4,302,889	3,539,404	13	8,373,743	91,357,305	3,679	18,625
Total Disbursements	(419,295)	(4,506,031)	(19,987,835)	(16,655,583)	(490,781)	(71,067,703)	-	(2,851,568)	(2,748,280)	(188,051)	(2,060,655)	(64,729,676)	(290)	(9,293)
Net Intercompany Transfers - Debtor	(10,876,234)	4,441,823	996,379	16,639,897	(3,959,344)	(149,881,298)	-	(1,952,555)	(1,047,223)	187,066	(6,118,533)	(801,625)	(3,270)	(9,312)
Certain FX Impacts	(122)	(24,081)	(235,277)	(16,351)	(13,101)	(1,473,283)	(18)	512,819	(7,663)	(2,399)	(20,760)	(5,096,511)	(122)	(20)
Ending Bank Cash Balance	\$ 6,845	\$ 1,342,018	\$ 11,524,784	\$ 981,413	\$ 801,326	\$ 73,103,991	\$ 1,000	\$ 456,153	\$ 326,773	\$ 133,288	\$ 1,232,376	\$ 33,354,488	\$ 6,845	\$ 1,117

In re Marelli Automotive Lighting USA LLC

Case No.: 25-11034

Cash Receipts and Disbursements of the Debtor Entities for August 30, 2025 through September 26, 2025

(in USD dollars)

	25-11075	25-11081	25-11084	25-11089	25-11091	25-11095
	Marelli Sosnowiec Poland Sp. z. o.o.	Marelli Suspension Systems Italy S.P.A.	Marelli Tennessee USA LLC	Marelli Toluca México S. de R.L. de C.V.	Marelli Tooling (Guangzhou) Corporation	Marelli Yokohama Co., Ltd.
Beginning Bank Cash Balance	\$ 3,061,669	\$ 325,180	\$ 11,240,654	\$ 3,331,457	\$ 5,733	\$ 681,763
Total Receipts	17,753,881	565,112	11,779,008	51,382,370	101	687,095
Total Disbursements	(12,224,817)	(704,783)	(10,224,149)	(16,701,381)	-	(672,731)
Net Intercompany Transfers - Debtor	(5,240,553)	102,107	(9,978,293)	(36,245,153)	(0)	(14,346)
Certain FX Impacts	(57,098)	(5,332)	(107,744)	(41,951)	(103)	(12,025)
Ending Bank Cash Balance	<u>\$ 3,293,081</u>	<u>\$ 282,284</u>	<u>\$ 2,709,477</u>	<u>\$ 1,725,342</u>	<u>\$ 5,731</u>	<u>\$ 669,756</u>

In re Marelli Automotive Lighting USA LLC

Case No.: 25-11034

Bank Account Balances at September 26, 2025

(in USD dollars)

Debtor	Financial Institution	Account #	Balance	Account Change
Automotive Lighting UK Limited	Citibank	**2975	-	
Automotive Lighting UK Limited	Citibank	**2983	-	
Automotive Lighting UK Limited	Citizens Bank	**0698	1,000.00	
Calsonic Kansei (Shanghai) Corporation	Citizens Bank	**1082	1,000.00	
Calsonic Kansei (Shanghai) Corporation	Industrial and Commercial Bank of China	**3078	84,797.80	
Calsonic Kansei (Shanghai) Corporation	Mizuho Bank	**0085	-	
Calsonic Kansei (Shanghai) Corporation	Mizuho Bank	**1001	-	
Calsonic Kansei (Shanghai) Corporation	Mizuho Bank	**3208	-	
Calsonic Kansei (Shanghai) Corporation	Mizuho Bank	**4043	11,610.71	
CK Trading de México, S. de R.L. de C.V.	BBVA	**4382	96,116.12	
CK Trading de México, S. de R.L. de C.V.	BBVA	**6288	417,019.89	
CK Trading de México, S. de R.L. de C.V.	BBVA	**6887	11,656,206.82	
CK Trading de México, S. de R.L. de C.V.	Flagstar Bank	**2602	1,000.00	
CK Trading de México, S. de R.L. de C.V.	JP Morgan Chase Bank	**2765	-	
CK Trading de México, S. de R.L. de C.V.	JP Morgan Chase Bank	**6132	310,935.79	
CK Trading de México, S. de R.L. de C.V.	JP Morgan Chase Bank	**0701	-	
Magneti Marelli Argentina S.A.	Banco Santander	**0168	2,897.57	
Magneti Marelli Argentina S.A.	Banco Santander	**39/4	48,847.84	
Magneti Marelli Argentina S.A.	Citizens Bank	**0922	1,000.00	
Magneti Marelli Conjuntos de Escape S.A.	Banco Santander	**0090	515,993.66	
Magneti Marelli Conjuntos de Escape S.A.	Banco Santander	**41/7	53,610.00	
Magneti Marelli Conjuntos de Escape S.A.	Banco Santander	n.a.	1,390,277.23	
Magneti Marelli Conjuntos de Escape S.A.	Citizens Bank	**0892	1,000.00	
Magneti Marelli do Brasil Indústria e Comércio S.A	Banco Santander	**50-5	499,966.39	
Magneti Marelli do Brasil Indústria e Comércio S.A	Citizens Bank	**0876	1,000.00	
Magneti Marelli Repuestos S.A.	Banco Santander	**0052	374,625.05	
Magneti Marelli Repuestos S.A.	Banco Santander	**8/2	118,463.35	
Magneti Marelli Repuestos S.A.	Citizens Bank	**1473	1,000.00	
Marelli (China) Co., Ltd	Citizens Bank	**1406	1,000.00	
Marelli (China) Co., Ltd	Industrial and Commercial Bank of China	**5055	681,752.27	
Marelli (China) Co., Ltd	Industrial and Commercial Bank of China	**2092	-	
Marelli (China) Co., Ltd	Industrial and Commercial Bank of China	**2013	3.51	
Marelli (China) Co., Ltd	Mizuho Bank	**7706	-	
Marelli (China) Holding Company	Bank of China	**3990	67,584.94	
Marelli (China) Holding Company	Citizens Bank	**1368	1,000.00	
Marelli (China) Holding Company	Industrial and Commercial Bank of China	**2974	6,495.57	
Marelli (China) Holding Company	Mizuho Bank	**0881	68,377,761.12	
Marelli (China) Holding Company	Mizuho Bank	**1011	545.60	
Marelli (China) Holding Company	Mizuho Bank	**3512	-	
Marelli (China) Holding Company	Mizuho Bank	**7126	-	
Marelli (China) Holding Company	Mizuho Bank	**6391	169.83	
Marelli (China) Holding Company	Mizuho Bank	**8178	2,224.64	
Marelli (China) Holding Company	Mizuho Bank	**4466	-	
Marelli (China) Holding Company	Mizuho Bank	**2729	-	
Marelli (Guangzhou) Corporation	Bank of China	**1161	162,470.30	
Marelli (Guangzhou) Corporation	Bank of China	**4518	83,203.51	
Marelli (Guangzhou) Corporation	Bank of China	**8106	-	Opened
Marelli (Guangzhou) Corporation	Bank of China	**9543	154,434.16	
Marelli (Guangzhou) Corporation	Citizens Bank	**1163	1,000.00	
Marelli (Guangzhou) Corporation	Mizuho Bank	**2553	-	
Marelli (Guangzhou) Corporation	Mizuho Bank	**2972	-	
Marelli (Guangzhou) Corporation	Mizuho Bank	**4432	-	
Marelli (Guangzhou) Corporation	Mizuho Bank	**7074	16,637.38	
Marelli (Guangzhou) Corporation	Mizuho Bank	**2812	-	
Marelli (Guangzhou) Corporation	Mizuho Bank	**3539	2.80	
Marelli (Guangzhou) Corporation	Mizuho Bank	**0091	-	
Marelli (Guangzhou) Corporation	Mizuho Bank	**0058	0.05	
Marelli (Thailand) Co., Ltd	Citizens Bank	**1341	1,000.00	
Marelli (Thailand) Co., Ltd	Mizuho Bank	**2306	223.80	
Marelli (Thailand) Co., Ltd	Mizuho Bank	**4763	-	
Marelli (Thailand) Co., Ltd	Mizuho Bank	**4814	12,219,382.65	
Marelli (Thailand) Co., Ltd	Mizuho Bank	**1193	167,803.32	
Marelli (Thailand) Co., Ltd	MUFG Bank	**6226	-	
Marelli (Thailand) Co., Ltd	Siam Commercial Bank	**0106	-	
Marelli (Thailand) Co., Ltd	Siam Commercial Bank	**4046	3.10	
Marelli (Thailand) Co., Ltd	Siam Commercial Bank	**4819	2,031,574.40	
Marelli (Xiang Yang) Corporation	Bank of China	**4076	62,268.27	
Marelli (Xiang Yang) Corporation	Citizens Bank	**1171	1,000.00	
Marelli (Xiang Yang) Corporation	Mizuho Bank	**2273	-	
Marelli (Xiang Yang) Corporation	Mizuho Bank	**0018	0.00	
Marelli (Xiang Yang) Corporation	Mizuho Bank	**3478	1,066.77	
Marelli (Xiang Yang) Corporation	Mizuho Bank	**0033	-	
Marelli Aftermarket Germany GmbH	Citibank	**0007	292,251.99	
Marelli Aftermarket Germany GmbH	Citizens Bank	**1503	1,000.00	
Marelli Aftermarket Italy S.p.A.	Citibank	**0011	58,450.40	
Marelli Aftermarket Italy S.p.A.	Citibank	**0038	99,820.74	
Marelli Aftermarket Italy S.p.A.	Citibank	**8346	-	
Marelli Aftermarket Italy S.p.A.	Citibank	**1872	29,225.20	
Marelli Aftermarket Italy S.p.A.	Citizens Bank	**1465	1,000.00	
Marelli Aftermarket Italy S.p.A.	Unicredit	**7294	76,763.29	
Marelli Aftermarket Poland Sp. z o.o.	Citibank	**3171	1,169.01	
Marelli Aftermarket Poland Sp. z o.o.	Citibank	**6022	-	
Marelli Aftermarket Poland Sp. z o.o.	Citibank	**3198	-	
Marelli Aftermarket Poland Sp. z o.o.	Citibank	**6006	1,095,437.42	
Marelli Aftermarket Poland Sp. z o.o.	Citibank	**6014	150,622.65	
Marelli Aftermarket Poland Sp. z o.o.	Citibank	**6500	28,114.13	
Marelli Aftermarket Poland Sp. z o.o.	Citibank	**3201	-	
Marelli Aftermarket Poland Sp. z o.o.	Citibank	**6067	-	
Marelli Aftermarket Poland Sp. z o.o.	Citizens Bank	**0914	1,000.00	
Marelli Aftermarket Spain S.L.	Bankinter	**9057	356,416.62	
Marelli Aftermarket Spain S.L.	Citibank	**5638	116,900.80	

In re Marelli Automotive Lighting USA LLC

Case No.: 25-11034

Bank Account Balances at September 26, 2025

(in USD dollars)

Debtor	Financial Institution	Account #	Balance	Account Change
Marelli Aftermarket Spain S.L.	Citibank	**3700	-	Opened
Marelli Aftermarket Spain S.L.	Citibank	**5778	116.90	
Marelli Aftermarket Spain S.L.	Citizens Bank	**1244	1,000.00	
Marelli Aftersales Co., Ltd.	Citizens Bank	**0752	1,000.00	
Marelli Aftersales Co., Ltd.	Mizuho Bank	**6094	535,004.91	
Marelli Argentan France	Citibank	**0473	1,753.51	
Marelli Argentan France	Citibank	**1018	116.90	
Marelli Argentan France	Citibank	**1249	175,351.19	
Marelli Argentan France	Citibank	**0367	-	
Marelli Argentan France	Citizens Bank	**1252	1,000.00	
Marelli Automotive Chassis System (Guangzhou) Co., Ltd.	Bank of China	**7399	315,723.47	
Marelli Automotive Chassis System (Guangzhou) Co., Ltd.	Bank of China	**6614	1,139.78	
Marelli Automotive Chassis System (Guangzhou) Co., Ltd.	Citizens Bank	**1260	1,000.00	
Marelli Automotive Chassis System (Guangzhou) Co., Ltd.	Mizuho Bank	**7707	-	
Marelli Automotive Components (Guangzhou) Corporation	Bank of China	**1875	8,015.00	
Marelli Automotive Components (Guangzhou) Corporation	Bank of China	**2959	380,370.95	
Marelli Automotive Components (Guangzhou) Corporation	Citizens Bank	**1104	1,000.00	
Marelli Automotive Components (Guangzhou) Corporation	Mizuho Bank	**0962	-	
Marelli Automotive Components (Guangzhou) Corporation	Mizuho Bank	**4563	-	
Marelli Automotive Components (Guangzhou) Corporation	Mizuho Bank	**7082	1,169,904.71	
Marelli Automotive Components (Guangzhou) Corporation	Mizuho Bank	**2820	-	
Marelli Automotive Components (Guangzhou) Corporation	Mizuho Bank	**3547	9.72	
Marelli Automotive Components (Guangzhou) Corporation	Mizuho Bank	**0335	-	
Marelli Automotive Components (Guangzhou) Corporation	Mizuho Bank	**0083	-	
Marelli Automotive Components (Guangzhou) Corporation	Mizuho Bank	**0066	-	
Marelli Automotive Components (Wuhu) Co., Ltd.	Bank of China	**9761	439,693.80	
Marelli Automotive Components (Wuhu) Co., Ltd.	Bank of China	**1140	17,971.02	
Marelli Automotive Components (Wuhu) Co., Ltd.	Bank of China	**2157	636.11	
Marelli Automotive Components (Wuhu) Co., Ltd.	Bank of China	**4779	8,286,905.62	
Marelli Automotive Components (Wuhu) Co., Ltd.	Bank of Communications	**1716	1,708,572.86	
Marelli Automotive Components (Wuhu) Co., Ltd.	Bank of Communications	**0396	4,815.94	
Marelli Automotive Components (Wuhu) Co., Ltd.	Bank of Communications	**0242	10,880.49	
Marelli Automotive Components (Wuhu) Co., Ltd.	Bank of Communications	**2625	29,392.14	
Marelli Automotive Components (Wuhu) Co., Ltd.	Citizens Bank	**1090	1,000.00	
Marelli Automotive Components (Wuhu) Co., Ltd.	Industrial and Commercial Bank of China	**2971	388,260.44	
Marelli Automotive Components (Wuhu) Co., Ltd.	Industrial and Commercial Bank of China	**3375	1,708.80	
Marelli Automotive Components (Wuhu) Co., Ltd.	Industrial and Commercial Bank of China	**9550	689,005.88	
Marelli Automotive Components (Wuhu) Co., Ltd.	Mizuho Bank	**7715	-	
Marelli Automotive Components (Wuhu) Co., Ltd.	Mizuho Bank	**7947	-	
Marelli Automotive Components (Wuxi) Corporation	Bank of China	**3966	163,465.44	
Marelli Automotive Components (Wuxi) Corporation	Citizens Bank	**1120	1,000.00	
Marelli Automotive Components (Wuxi) Corporation	Mizuho Bank	**3180	-	
Marelli Automotive Components (Wuxi) Corporation	Mizuho Bank	**0160	45,562.44	
Marelli Automotive Components (Wuxi) Corporation	Mizuho Bank	**0085	5,871.94	
Marelli Automotive Components (Wuxi) Corporation	Mizuho Bank	**0120	1,169,140.30	
Marelli Automotive Components (Wuxi) Corporation	Mizuho Bank	**5023	-	
Marelli Automotive Electronics (Guangzhou) Co., Ltd.	Bank of China	**5468	464,364.82	
Marelli Automotive Electronics (Guangzhou) Co., Ltd.	Bank of China	**5074	528,160.35	
Marelli Automotive Electronics (Guangzhou) Co., Ltd.	Bank of China	**0741	80.88	
Marelli Automotive Electronics (Guangzhou) Co., Ltd.	Bank of China	**9044	51,786.72	
Marelli Automotive Electronics (Guangzhou) Co., Ltd.	Bank of China	**6346	40,266.21	
Marelli Automotive Electronics (Guangzhou) Co., Ltd.	China Merchants Bank	**0001	14,847.63	
Marelli Automotive Electronics (Guangzhou) Co., Ltd.	Citizens Bank	**1376	1,000.00	
Marelli Automotive Electronics (Guangzhou) Co., Ltd.	Industrial and Commercial Bank of China	**9996	572,973.11	
Marelli Automotive Electronics (Guangzhou) Co., Ltd.	Mizuho Bank	**7752	-	
Marelli Automotive Lighting (Foshan) Co., Ltd.	Bank of China	**4064	254.72	
Marelli Automotive Lighting (Foshan) Co., Ltd.	Bank of China	**4779	25,575.54	
Marelli Automotive Lighting (Foshan) Co., Ltd.	Bank of China	**3730	634.69	
Marelli Automotive Lighting (Foshan) Co., Ltd.	Bank of China	**1255	116,455.13	
Marelli Automotive Lighting (Foshan) Co., Ltd.	Bank of China	**4282	182,466.01	
Marelli Automotive Lighting (Foshan) Co., Ltd.	Citizens Bank	**1392	1,000.00	
Marelli Automotive Lighting (Foshan) Co., Ltd.	Mizuho Bank	**7749	-	
Marelli Automotive Lighting France	Citibank	**0168	52,605.36	
Marelli Automotive Lighting France	Citibank	**2884	175,351.19	
Marelli Automotive Lighting France	Citizens Bank	**0957	1,000.00	
Marelli Automotive Lighting Italy S.p.A.	Citibank	**8017	40,915.28	
Marelli Automotive Lighting Italy S.p.A.	Citibank	**8025	95,408.91	
Marelli Automotive Lighting Italy S.p.A.	Citibank	**7331	-	
Marelli Automotive Lighting Italy S.p.A.	Citibank	**5500	-	
Marelli Automotive Lighting Italy S.p.A.	Citibank	**5000	-	
Marelli Automotive Lighting Italy S.p.A.	Citizens Bank	**1465	1,000.00	
Marelli Automotive Lighting Italy S.p.A.	Unicredit	**3007	92,135.19	
Marelli Automotive Lighting Jihlava (Czech Republic) S.R.O.	Československá obchodní banka	**2463	6,843.63	
Marelli Automotive Lighting Jihlava (Czech Republic) S.R.O.	Československá obchodní banka	**2463	61,208.03	
Marelli Automotive Lighting Jihlava (Czech Republic) S.R.O.	Citibank	**0105	1,159,422.10	
Marelli Automotive Lighting Jihlava (Czech Republic) S.R.O.	Citibank	**0201	104,527.95	
Marelli Automotive Lighting Jihlava (Czech Republic) S.R.O.	Citibank	**0308	379,069.20	
Marelli Automotive Lighting Jihlava (Czech Republic) S.R.O.	Citibank	**2014	-	
Marelli Automotive Lighting Jihlava (Czech Republic) S.R.O.	Citibank	**1371	-	
Marelli Automotive Lighting Jihlava (Czech Republic) S.R.O.	Citizens Bank	**1279	1,000.00	
Marelli Automotive Lighting Juárez Mexico, S.A de C.V.	Banco Nacional de México	**4247	149,495.04	
Marelli Automotive Lighting Juárez Mexico, S.A de C.V.	Banco Nacional de México	**4392	216,083.37	
Marelli Automotive Lighting Juárez Mexico, S.A de C.V.	BBVA	**1688	2,585,052.22	
Marelli Automotive Lighting Juárez Mexico, S.A de C.V.	BBVA	**1610	666,977.49	
Marelli Automotive Lighting Juárez Mexico, S.A de C.V.	Flagstar Bank	**2572	1,000.00	
Marelli Automotive Lighting Juárez Mexico, S.A de C.V.	JP Morgan Chase Bank	**5122	735,134.36	
Marelli Automotive Lighting Juárez Mexico, S.A de C.V.	JP Morgan Chase Bank	**9434	-	
Marelli Automotive Lighting Tepotzotlán México, S. de R.L. de C.V.	BBVA	**0630	163,964.07	
Marelli Automotive Lighting Tepotzotlán México, S. de R.L. de C.V.	BBVA	**0713	1,465.93	
Marelli Automotive Lighting Tepotzotlán México, S. de R.L. de C.V.	Flagstar Bank	**2556	1,000.00	
Marelli Automotive Lighting Tepotzotlán México, S. de R.L. de C.V.	JP Morgan Chase Bank	**0633	-	

In re Marelli Automotive Lighting USA LLC

Case No.: 25-11034

Bank Account Balances at September 26, 2025

(in USD dollars)

Debtor	Financial Institution	Account #	Balance	Account Change
Marelli Automotive Lighting Tepozotlán México, S. de R.L. de C.V.	JP Morgan Chase Bank	**5119	82,978.54	
Marelli Automotive Lighting Tepozotlán México, S. de R.L. de C.V.	JP Morgan Chase Bank	**9400	-	
Marelli Automotive Lighting USA LLC	JP Morgan Chase Bank	**8115	-	
Marelli Automotive Lighting USA LLC	JP Morgan Chase Bank	**7859	-	
Marelli Automotive Lighting USA LLC	JP Morgan Chase Bank	**7867	-	
Marelli Automotive Lighting USA LLC	JP Morgan Chase Bank	**8626	3,845,833.02	
Marelli Automotive Systems Europe PLC	Citibank	**1609	-	
Marelli Automotive Systems Europe PLC	Citibank	**7228	-	
Marelli Automotive Systems Europe PLC	Citizens Bank	**0701	1,000.00	
Marelli Automotive Systems Europe PLC	Mizuho Bank	**6424	33,005.43	
Marelli Automotive Systems Europe PLC	Mizuho Bank	**9959	71,658.58	
Marelli Automotive Systems UK Limited	Citibank	**8463	-	
Marelli Automotive Systems UK Limited	Citibank	**7236	3,350,159.74	
Marelli Automotive Systems UK Limited	Citibank	**8471	-	
Marelli Automotive Systems UK Limited	Citibank	**8498	-	
Marelli Automotive Systems UK Limited	Citizens Bank	**0744	1,000.00	
Marelli Automotive Systems UK Limited	Mizuho Bank	**6416	5,607.23	
Marelli Automotive Systems UK Limited	Mizuho Bank	**6432	1,719.54	
Marelli Automotive Systems UK Limited	Mizuho Bank	**9941	58,132.13	
Marelli Automotive Systems UK Limited	Mizuho Bank	**9967	40,768.13	
Marelli Bielsko-Biala Poland Sp. z o.o.	Citibank	**0014	-	
Marelli Bielsko-Biala Poland Sp. z o.o.	Citibank	**0021	-	
Marelli Bielsko-Biala Poland Sp. z o.o.	Citibank	**1019	-	
Marelli Bielsko-Biala Poland Sp. z o.o.	Citibank	**3267	-	
Marelli Bielsko-Biala Poland Sp. z o.o.	Citibank	**0005	958,557.94	
Marelli Bielsko-Biala Poland Sp. z o.o.	Citibank	**0007	547,718.71	
Marelli Bielsko-Biala Poland Sp. z o.o.	Citibank	**0013	547,718.71	
Marelli Bielsko-Biala Poland Sp. z o.o.	Citibank	**0064	684,648.39	
Marelli Bielsko-Biala Poland Sp. z o.o.	Citibank	**0500	353,517.76	
Marelli Bielsko-Biala Poland Sp. z o.o.	Citibank	**3295	-	
Marelli Bielsko-Biala Poland Sp. z o.o.	Citibank	**0015	-	
Marelli Bielsko-Biala Poland Sp. z o.o.	Citibank	**0016	-	
Marelli Bielsko-Biala Poland Sp. z o.o.	Citibank	**3309	-	
Marelli Bielsko-Biala Poland Sp. z o.o.	Citizens Bank	**1023	1,000.00	
Marelli Business Service (Dalian) Co., Ltd.	Bank of China	**5024	2,699.82	
Marelli Business Service (Dalian) Co., Ltd.	Citizens Bank	**1384	1,000.00	
Marelli Business Service (Dalian) Co., Ltd.	Mizuho Bank	**7776	-	
Marelli Business Service (Dalian) Co., Ltd.	Mizuho Bank	**8055	-	
Marelli Business Service Corp.	Citizens Bank	**0760	1,000.00	
Marelli Business Service Corp.	Mizuho Bank	**7567	668,756.14	
Marelli Business Service Corp.	Saitama Resona Bank	**3344	95.93	
Marelli Cabin Comfort Mexicana, S.A. de C.V.	Flagstar Bank	**2580	1,000.00	
Marelli Cabin Comfort Trading de México, S. de R.L. de C.V.	Flagstar Bank	**2599	1,000.00	
Marelli Cluj Romania S.R.L.	Citibank	**7022	23,380.16	
Marelli Cluj Romania S.R.L.	Citibank	**7006	230,020.08	
Marelli Cluj Romania S.R.L.	Citibank	**7014	483,091.21	
Marelli Cluj Romania S.R.L.	Citizens Bank	**1295	1,000.00	
Marelli Cofap do Brasil Ltda	Banco do Brasil	**4101	419,057.35	
Marelli Cofap do Brasil Ltda	Banco do Brasil	**7101	1,324,757.59	
Marelli Cofap do Brasil Ltda	Banco Santander	**58-0	581,548.45	
Marelli Cofap do Brasil Ltda	Banco Santander	**45-5	11,809,703.48	
Marelli Cofap do Brasil Ltda	Banco Santander	**31-2	-	
Marelli Cofap do Brasil Ltda	Banco Santander	**05-6	5,671,979.99	
Marelli Cofap do Brasil Ltda	Bradesco	**4448	56,702.38	
Marelli Cofap do Brasil Ltda	Citibank	**5420	423.40	
Marelli Cofap do Brasil Ltda	Citibank	**5439	296.72	
Marelli Cofap do Brasil Ltda	Citizens Bank	**0965	1,000.00	
Marelli Corporation	Citibank	**3906	-	
Marelli Corporation	Citibank	**2120	-	
Marelli Corporation	Citibank	**3914	-	
Marelli Corporation	Citibank	**2896	-	
Marelli Corporation	Citibank	**3922	-	
Marelli Corporation	Citizens Bank	**0779	1,000.00	
Marelli Corporation	Mizuho Bank	**5657	228,357.79	
Marelli Corporation	Mizuho Bank	**6639	-	
Marelli Corporation	Mizuho Bank	**0626	236,021.57	
Marelli Corporation	Mizuho Bank	**6440	51,409.84	
Marelli Corporation	Mizuho Bank	**1916	-	
Marelli Corporation	Mizuho Bank	**9991	259,850.24	
Marelli Corporation	Mizuho Bank	**2789	-	
Marelli Corporation	Mizuho Bank	**7524	5,656,551.73	
Marelli Corporation	Mizuho Bank	**1878	141,140.30	
Marelli Corporation	Mizuho Bank	**6168	10,334.26	
Marelli Corporation	Mizuho Bank	**2222	-	
Marelli Corporation	MUFG Bank	**0000	3,556.85	
Marelli Corporation	Resona Bank	**8121	211,141.37	
Marelli Corporation	Sumitomo Mitsui Banking Corporation	**2610	18,017.72	
Marelli Corporation	Sumitomo Mitsui Banking Corporation	**3863	30,795.91	
Marelli do Brasil Indústria e Comércio Ltda.	Banco Santander	**48-4	1,968,573.94	
Marelli do Brasil Indústria e Comércio Ltda.	Citibank	**6481	-	
Marelli do Brasil Indústria e Comércio Ltda.	Citibank	**6503	-	
Marelli do Brasil Indústria e Comércio Ltda.	Citibank	**6511	-	
Marelli do Brasil Indústria e Comércio Ltda.	Citizens Bank	**0981	1,000.00	
Marelli eAxe Torino S.R.L.	Citizens Bank	**0841	1,000.00	
Marelli eAxe Torino S.R.L.	Unicredit	**5831	4,394.90	
Marelli eAxe Torino S.R.L.	Unicredit	**5836	126,166.99	
Marelli Engineering (Shanghai) Co., Ltd.	Citizens Bank	**1422	1,000.00	
Marelli Engineering (Shanghai) Co., Ltd.	Mizuho Bank	**8693	-	
Marelli Engineering (Shanghai) Co., Ltd.	Mizuho Bank	**1895	6,153.11	
Marelli EPT Strasbourg (France)	Citizens Bank	**1414	1,000.00	
Marelli EPT Strasbourg (France)	Crédit Industriel et Commercial	**3601	34,066.26	

In re Marelli Automotive Lighting USA LLC

Case No.: 25-11034

Bank Account Balances at September 26, 2025

(in USD dollars)

Debtor	Financial Institution	Account #	Balance	Account Change
Marelli EPT Strasbourg (France)	Unicredit	**5865	273,906.92	
Marelli EPT Strasbourg (France)	Unicredit	**5881	27,745.18	
Marelli España S.A.	Banco Santander	**4271	726.01	
Marelli España S.A.	Bankinter	**9085	18,809.83	
Marelli España S.A.	Citibank	**2043	-	
Marelli España S.A.	Citibank	**5019	584,503.98	
Marelli España S.A.	Citizens Bank	**1309	1,000.00	
Marelli Europe S.p.A.	Banca Popolare di Sondrio	**3X09	2,676.97	
Marelli Europe S.p.A.	Banca Popolare di Sondrio	**4/76	39,580.94	
Marelli Europe S.p.A.	Banca Popolare di Sondrio	**6/95	2,045,763.91	
Marelli Europe S.p.A.	Citibank	**2959	-	
Marelli Europe S.p.A.	Citibank	**7461	35,532.86	
Marelli Europe S.p.A.	Citibank	**5424	3,835,283.02	
Marelli Europe S.p.A.	Citibank	**5442	5,481.69	
Marelli Europe S.p.A.	Citibank	**8942	-	
Marelli Europe S.p.A.	Citibank	**2967	-	
Marelli Europe S.p.A.	Citibank	**7488	1,238,125.05	
Marelli Europe S.p.A.	Citibank	**1850	-	
Marelli Europe S.p.A.	Citibank	**7029	724,784.93	
Marelli Europe S.p.A.	Citibank	**7037	-	
Marelli Europe S.p.A.	Citibank	**7045	115,369.41	
Marelli Europe S.p.A.	Citibank	**7496	71,113,393.18	
Marelli Europe S.p.A.	Citibank	**2932	2,412,849.17	
Marelli Europe S.p.A.	Citibank	**2908	-	
Marelli Europe S.p.A.	Citibank	**7518	16,950,980.99	
Marelli Europe S.p.A.	Citibank	**1635	2,437.64	
Marelli Europe S.p.A.	Citibank	**2924	-	
Marelli Europe S.p.A.	Citibank	**7526	108,508.65	
Marelli Europe S.p.A.	Citibank	**2916	-	
Marelli Europe S.p.A.	Citibank	**7534	2,146,295.03	
Marelli Europe S.p.A.	Citibank	**6457	1,392,250.13	
Marelli Europe S.p.A.	Citibank	**7618	-	
Marelli Europe S.p.A.	Citibank	**8557	13,948.92	
Marelli Europe S.p.A.	Citibank	**2886	21,842.55	
Marelli Europe S.p.A.	Citibank	**4438	6.54	
Marelli Europe S.p.A.	Citibank	**2940	-	
Marelli Europe S.p.A.	Citibank	**7542	872,076.53	
Marelli Europe S.p.A.	Citizens Bank	**1007	71,000.00	
Marelli Europe S.p.A.	JP Morgan Chase Bank	**9686	1,286,606.51	
Marelli Europe S.p.A.	JP Morgan Chase Bank	**9689	37,403.11	
Marelli Europe S.p.A.	JP Morgan Chase Bank	**9697	11,281,473.25	
Marelli Europe S.p.A.	Mizuho Bank	**0003	-	
Marelli Europe S.p.A.	Unicredit	**9036	66,173.43	
Marelli France	Citibank	**2406	1,169,007.95	
Marelli France	Citibank	**3279	1,753,511.93	
Marelli France	Citibank	**2386	-	
Marelli France	Citibank	**0854	-	
Marelli France	Citizens Bank	**1015	1,000.00	
Marelli France	Societe Generale	**3654	800,660.08	
Marelli Fukushima Corporation	Citizens Bank	**0787	1,000.00	
Marelli Fukushima Corporation	Mizuho Bank	**2377	1,337,512.28	
Marelli Fukushima Corporation	Mizuho Bank	**2192	-	
Marelli Fukushima Corporation	Toho Bank	**0242	5,160.00	
Marelli Fukushima Corporation	Toho Bank	**6372	0.28	
Marelli Germany GmbH	Citibank	**2762	-	
Marelli Germany GmbH	Citibank	**2770	-	
Marelli Germany GmbH	Citibank	**0011	116.90	
Marelli Germany GmbH	Citibank	**0282	-	
Marelli Germany GmbH	Citibank	**1003	58,450.40	
Marelli Germany GmbH	Citibank	**1011	-	
Marelli Germany GmbH	Citibank	**3953	-	
Marelli Germany GmbH	Citibank	**4017	116.90	
Marelli Germany GmbH	Citibank	**8002	116.90	
Marelli Germany GmbH	Citibank	**9009	246,881.66	
Marelli Germany GmbH	Citibank	**9017	-	
Marelli Germany GmbH	Citibank	**9157	-	
Marelli Germany GmbH	Citibank	**6500	-	
Marelli Germany GmbH	Citibank	**6464	-	
Marelli Germany GmbH	Citibank	**6000	-	
Marelli Germany GmbH	Citibank	**8105	-	
Marelli Germany GmbH	Citibank	**9005	-	
Marelli Germany GmbH	Citibank	**9350	-	
Marelli Germany GmbH	Citibank	**2292	162,805.82	
Marelli Germany GmbH	Citizens Bank	**1449	1,000.00	
Marelli Germany GmbH	Mizuho Bank	**3000	-	
Marelli Global Business Services America, S. de R.L. de C.V.	BBVA	**3992	672,917.07	
Marelli Global Business Services America, S. de R.L. de C.V.	Flagstar Bank	**2564	1,000.00	
Marelli Global Business Services America, S. de R.L. de C.V.	JP Morgan Chase Bank	**6045	1,093,643.24	
Marelli Global Business Services America, S. de R.L. de C.V.	JP Morgan Chase Bank	**6046	388,969.93	
Marelli Global Business Services Europe s.r.o.	Citibank	**0105	5,845.04	
Marelli Global Business Services Europe s.r.o.	Citizens Bank	**0736	1,000.00	
Marelli Holding USA LLC	Citizens Bank	**5687	1,000.00	
Marelli Holdings Co., Ltd.	Citibank	**1865	-	
Marelli Holdings Co., Ltd.	Citibank	**2112	-	
Marelli Holdings Co., Ltd.	Citibank	**1873	-	
Marelli Holdings Co., Ltd.	Citibank	**1881	-	
Marelli Holdings Co., Ltd.	Citizens Bank	**0795	1,000.00	
Marelli Holdings Co., Ltd.	Mizuho Bank	**0588	-	
Marelli Holdings Co., Ltd.	Mizuho Bank	**0596	0.05	
Marelli Holdings Co., Ltd.	Mizuho Bank	**0618	134,122.47	
Marelli Holdings Co., Ltd.	Mizuho Bank	**1071	37,351.88	

In re Marelli Automotive Lighting USA LLC

Case No.: 25-11034

Bank Account Balances at September 26, 2025

(in USD dollars)

Debtor	Financial Institution	Account #	Balance	Account Change
Marelli Holdings Co., Ltd.	Mizuho Bank	**1098	-	
Marelli Holdings Co., Ltd.	Mizuho Bank	**1846	1,635,641.50	
Marelli Holdings Co., Ltd.	Mizuho Bank	**4101	-	
Marelli Holdings Co., Ltd.	Mizuho Bank	**5785	-	
Marelli Holdings Co., Ltd.	Mizuho Bank	**5793	-	
Marelli Holdings Co., Ltd.	Mizuho Bank	**6286	-	
Marelli Holdings Co., Ltd.	Mizuho Bank	**6297	-	
Marelli Holdings Co., Ltd.	Mizuho Bank	**1096	29,816.48	
Marelli Holdings Co., Ltd.	Sumitomo Mitsui Banking Corporation	**3965	11,415.63	
Marelli Indústria e Comércio de Componentes Automotivos Brasil Ltda.	Banco do Brasil	**5101	83,565.93	
Marelli Indústria e Comércio de Componentes Automotivos Brasil Ltda.	Banco Santander	**63-8	-	
Marelli Indústria e Comércio de Componentes Automotivos Brasil Ltda.	Banco Santander	**73-8	11,647,140.30	
Marelli Indústria e Comércio de Componentes Automotivos Brasil Ltda.	Banco Santander	**82-4	-	
Marelli Indústria e Comércio de Componentes Automotivos Brasil Ltda.	Banco Santander	**88-6	-	
Marelli Indústria e Comércio de Componentes Automotivos Brasil Ltda.	Banco Santander	**79-0	-	
Marelli Indústria e Comércio de Componentes Automotivos Brasil Ltda.	Banco Santander	**85-5	-	
Marelli Indústria e Comércio de Componentes Automotivos Brasil Ltda.	Citibank	**9688	106.72	
Marelli Indústria e Comércio de Componentes Automotivos Brasil Ltda.	Citibank	**9696	23.68	
Marelli Indústria e Comércio de Componentes Automotivos Brasil Ltda.	Citizens Bank	**1066	1,000.00	
Marelli International Trading (Shanghai) Co., Ltd	Bank of China	**5326	15.28	
Marelli International Trading (Shanghai) Co., Ltd	Bank of China	**7022	341,677.24	
Marelli International Trading (Shanghai) Co., Ltd	Bank of China	**0738	38,636.25	
Marelli International Trading (Shanghai) Co., Ltd	Bank of China	**4953	1,239,257.02	
Marelli International Trading (Shanghai) Co., Ltd	Bank of China	**0723	1,103,310.27	
Marelli International Trading (Shanghai) Co., Ltd	Citizens Bank	**1430	1,000.00	
Marelli International Trading (Shanghai) Co., Ltd	Industrial and Commercial Bank of China	**1276	-	
Marelli International Trading (Shanghai) Co., Ltd	Mizuho Bank	**7716	-	
Marelli Iwashiro Corp.	Citizens Bank	**0809	1,000.00	
Marelli Iwashiro Corp.	JA Fukushima Mirai JP	**5298	2,090.02	
Marelli Iwashiro Corp.	Mizuho Bank	**0179	334,378.07	
Marelli Kechnec Slovakia s.r.o.	Citibank	**0005	-	
Marelli Kechnec Slovakia s.r.o.	Citibank	**0028	-	
Marelli Kechnec Slovakia s.r.o.	Citibank	**0007	5,845.04	
Marelli Kechnec Slovakia s.r.o.	Citibank	**3029	-	
Marelli Kechnec Slovakia s.r.o.	Citibank	**0101	-	
Marelli Kechnec Slovakia s.r.o.	Citibank	**0218	-	
Marelli Kechnec Slovakia s.r.o.	Citizens Bank	**1058	1,000.00	
Marelli Kyushu Corporation	Citizens Bank	**0817	1,000.00	
Marelli Kyushu Corporation	Mizuho Bank	**9071	1,337,512.28	
Marelli Kyushu Corporation	Mizuho Bank	**2214	-	
Marelli Kyushu Corporation	Oita Bank	**1217	3,505.56	
Marelli Mako Turkey Elektrik Sanayi Ve Ticaret Anonim Sirketi	Citizens Bank	**1198	1,000.00	
Marelli Mako Turkey Elektrik Sanayi Ve Ticaret Anonim Sirketi	VakıfBank	**2472	-	
Marelli Mako Turkey Elektrik Sanayi Ve Ticaret Anonim Sirketi	VakıfBank	**8677	-	
Marelli Mako Turkey Elektrik Sanayi Ve Ticaret Anonim Sirketi	VakıfBank	**0467	240.53	
Marelli Mako Turkey Elektrik Sanayi Ve Ticaret Anonim Sirketi	VakıfBank	**4870	48,032.58	
Marelli Mako Turkey Elektrik Sanayi Ve Ticaret Anonim Sirketi	VakıfBank	**7563	-	
Marelli Mako Turkey Elektrik Sanayi Ve Ticaret Anonim Sirketi	VakıfBank	n.a.	4,083,421.50	
Marelli Mako Turkey Elektrik Sanayi Ve Ticaret Anonim Sirketi	Yapi Kredi	**8045	-	
Marelli Mako Turkey Elektrik Sanayi Ve Ticaret Anonim Sirketi	Yapi Kredi	**2625	-	
Marelli Mako Turkey Elektrik Sanayi Ve Ticaret Anonim Sirketi	Yapi Kredi	**0395	-	
Marelli Mako Turkey Elektrik Sanayi Ve Ticaret Anonim Sirketi	Yapi Kredi	**1671	-	
Marelli Mako Turkey Elektrik Sanayi Ve Ticaret Anonim Sirketi	Yapi Kredi	**8252	-	
Marelli Mako Turkey Elektrik Sanayi Ve Ticaret Anonim Sirketi	Yapi Kredi	n.a.	6,698,855.54	
Marelli Mako Turkey Elektrik Sanayi Ve Ticaret Anonim Sirketi	Yapi Kredi	**5263	14,043.62	
Marelli Mako Turkey Elektrik Sanayi Ve Ticaret Anonim Sirketi	Yapi Kredi	**8768	679,190.26	
Marelli Mexicana, S.A. de C.V.	BBVA	**4064	308,909.78	
Marelli Mexicana, S.A. de C.V.	BBVA	**7344	43,878.48	
Marelli Mexicana, S.A. de C.V.	Flagstar Bank	**2521	1,000.00	
Marelli Mexicana, S.A. de C.V.	JP Morgan Chase Bank	**6134	627,624.38	
Marelli Mexicana, S.A. de C.V.	JP Morgan Chase Bank	**0719	-	
Marelli Morocco LLC	Citibank	**2045	-	
Marelli Morocco LLC	Citibank	**4504	755,262.42	
Marelli Morocco LLC	Citibank	**4512	-	
Marelli Morocco LLC	Citibank	**4016	5,299.05	
Marelli Morocco LLC	Citizens Bank	**1031	1,000.00	
Marelli Morocco LLC	Societe Generale	**7478	10,455.79	
Marelli Morocco LLC	Societe Generale	**5021	29,308.29	
Marelli North America, Inc.	Citizens Bank	**4841	1,000.00	
Marelli North America, Inc.	JP Morgan Chase Bank	**9548	-	
Marelli North America, Inc.	JP Morgan Chase Bank	**6979	1,069,376.81	
Marelli North America, Inc.	JP Morgan Chase Bank	**1475	1,122,595.69	
Marelli North America, Inc.	JP Morgan Chase Bank	**1483	44,879,757.59	
Marelli North America, Inc.	JP Morgan Chase Bank	**7214	-	
Marelli North America, Inc.	JP Morgan Chase Bank	**7222	185,783.76	
Marelli North America, Inc.	JP Morgan Chase Bank	**7477	4,372,577.51	
Marelli North America, Inc.	JP Morgan Chase Bank	**9832	502,608.75	
Marelli North America, Inc.	Mizuho Bank	**9271	20,907,764.92	
Marelli North America, Inc.	Mizuho Bank	**9297	-	
Marelli North America, Inc.	Mizuho Bank	**4511	-	
Marelli North America, Inc.	Mizuho Bank	**4505	-	
Marelli North America, Inc.	PNC	**0914	62,526.09	
Marelli North Carolina USA LLC	Citizens Bank	**6297	1,000.00	
Marelli North Carolina USA LLC	JP Morgan Chase Bank	**8097	-	
Marelli Ploiesti Romania S.R.L.	Citibank	**6428	-	
Marelli Ploiesti Romania S.R.L.	Citibank	**6436	-	
Marelli Ploiesti Romania S.R.L.	Citibank	**0025	64,078.74	
Marelli Ploiesti Romania S.R.L.	Citibank	**0033	391,073.84	
Marelli Ploiesti Romania S.R.L.	Citibank	**6444	-	
Marelli Ploiesti Romania S.R.L.	Citizens Bank	**1317	1,000.00	
Marelli Powertrain (Hefei) Co., Ltd.	Bank of China	**1344	305,341.32	

In re Marelli Automotive Lighting USA LLC

Case No.: 25-11034

Bank Account Balances at September 26, 2025

(in USD dollars)

Debtor	Financial Institution	Account #	Balance	Account Change
Marelli Powertrain (Hefei) Co., Ltd.	Citizens Bank	**1155	1,000.00	
Marelli Powertrain (Hefei) Co., Ltd.	Mizuho Bank	**7709	-	
Marelli Powertrain (Hefei) Co., Ltd.	Mizuho Bank	**2692	20,430.82	
Marelli Powertrain (Hefei) Co., Ltd.	Mizuho Bank	**4362	0.39	
Marelli R&D Co., Ltd.	Bank of China	**2823	110,322.35	
Marelli R&D Co., Ltd.	Bank of China	**4971	21,966.09	
Marelli R&D Co., Ltd.	Citizens Bank	**1147	1,000.00	
Marelli R&D Co., Ltd.	Mizuho Bank	**5085	-	
Marelli Ride Dynamics México, S. de R.L. de C.V.	BBVA	**0819	397,851.90	
Marelli Ride Dynamics México, S. de R.L. de C.V.	Flagstar Bank	**2513	1,000.00	
Marelli Ride Dynamics México, S. de R.L. de C.V.	JP Morgan Chase Bank	**0637	-	
Marelli Ride Dynamics México, S. de R.L. de C.V.	JP Morgan Chase Bank	**5121	833,524.21	
Marelli Ride Dynamics México, S. de R.L. de C.V.	JP Morgan Chase Bank	**9426	-	
Marelli Sistemas Automotivos Indústria e Comércio Brasil Ltda	Banco do Brasil	**0101	1,278,351.89	
Marelli Sistemas Automotivos Indústria e Comércio Brasil Ltda	Banco Santander	**54-4	-	
Marelli Sistemas Automotivos Indústria e Comércio Brasil Ltda	Banco Santander	**52-6	27,022,178.22	
Marelli Sistemas Automotivos Indústria e Comércio Brasil Ltda	Banco Santander	**61-2	-	
Marelli Sistemas Automotivos Indústria e Comércio Brasil Ltda	Banco Santander	**28-9	-	
Marelli Sistemas Automotivos Indústria e Comércio Brasil Ltda	Banco Santander	**97-2	-	
Marelli Sistemas Automotivos Indústria e Comércio Brasil Ltda	Banco Santander	**74-5	-	
Marelli Sistemas Automotivos Indústria e Comércio Brasil Ltda	Banco Santander	**30-5	-	
Marelli Sistemas Automotivos Indústria e Comércio Brasil Ltda	Banco Santander	**65-6	-	
Marelli Sistemas Automotivos Indústria e Comércio Brasil Ltda	Banco Santander	**6668	-	
Marelli Sistemas Automotivos Indústria e Comércio Brasil Ltda	Banco Santander	**63-9	-	
Marelli Sistemas Automotivos Indústria e Comércio Brasil Ltda	Banco Santander	**6651	-	
Marelli Sistemas Automotivos Indústria e Comércio Brasil Ltda	Banco Santander	**6675	-	
Marelli Sistemas Automotivos Indústria e Comércio Brasil Ltda	Banco Paulista	n.a.	4,812,045.58	
Marelli Sistemas Automotivos Indústria e Comércio Brasil Ltda	Bradesco	**9115	90,488.98	
Marelli Sistemas Automotivos Indústria e Comércio Brasil Ltda	Citibank	**8622	94.24	
Marelli Sistemas Automotivos Indústria e Comércio Brasil Ltda	Citibank	**3093	76.12	
Marelli Sistemas Automotivos Indústria e Comércio Brasil Ltda	Citibank	**8630	130,678.07	
Marelli Sistemas Automotivos Indústria e Comércio Brasil Ltda	Citibank	**3085	62.58	
Marelli Sistemas Automotivos Indústria e Comércio Brasil Ltda	Citibank	**8657	12.27	
Marelli Sistemas Automotivos Indústria e Comércio Brasil Ltda	Citibank	**8665	19,500.31	
Marelli Sistemas Automotivos Indústria e Comércio Brasil Ltda	Citizens Bank	**1074	1,000.00	
Marelli Sistemas Automotivos Indústria e Comércio Brasil Ltda	Mizuho Bank	**2992	-	
Marelli Smart Me Up	Citibank	**1210	5,845.04	
Marelli Smart Me Up	Citizens Bank	**1112	1,000.00	
Marelli Sophia Antipolis France	Citibank	**0286	116.90	
Marelli Sophia Antipolis France	Citizens Bank	**1325	1,000.00	
Marelli Sosnowiec Poland Sp. z o.o.	Citibank	**3012	-	
Marelli Sosnowiec Poland Sp. z o.o.	Citibank	**3228	-	
Marelli Sosnowiec Poland Sp. z o.o.	Citibank	**7036	-	
Marelli Sosnowiec Poland Sp. z o.o.	Citibank	**9016	-	
Marelli Sosnowiec Poland Sp. z o.o.	Citibank	**3004	1,232,367.10	
Marelli Sosnowiec Poland Sp. z o.o.	Citibank	**3039	282,091.75	
Marelli Sosnowiec Poland Sp. z o.o.	Citibank	**3236	-	
Marelli Sosnowiec Poland Sp. z o.o.	Citibank	**7009	1,232,367.10	
Marelli Sosnowiec Poland Sp. z o.o.	Citibank	**7033	410,789.03	
Marelli Sosnowiec Poland Sp. z o.o.	Citibank	**7500	134,466.30	
Marelli Sosnowiec Poland Sp. z o.o.	Citibank	**3040	-	
Marelli Sosnowiec Poland Sp. z o.o.	Citibank	**3244	-	
Marelli Sosnowiec Poland Sp. z o.o.	Citibank	**7035	-	
Marelli Sosnowiec Poland Sp. z o.o.	Citizens Bank	**1333	1,000.00	
Marelli Suspension Systems Italy S.P.A.	Citibank	**2014	58,450.40	
Marelli Suspension Systems Italy S.P.A.	Citibank	**2022	62,214.76	
Marelli Suspension Systems Italy S.P.A.	Citizens Bank	**0906	1,000.00	
Marelli Suspension Systems Italy S.P.A.	Unicredit	**3035	160,618.63	
Marelli Tennessee USA LLC	JP Morgan Chase Bank	**8117	-	
Marelli Tennessee USA LLC	JP Morgan Chase Bank	**7203	2,709,476.75	
Marelli Toluca México S. de R.L. de C.V.	BBVA	**1084	844,692.59	
Marelli Toluca México S. de R.L. de C.V.	BBVA	**1553	1,238.93	
Marelli Toluca México S. de R.L. de C.V.	Flagstar Bank	**2548	1,000.00	
Marelli Toluca México S. de R.L. de C.V.	JP Morgan Chase Bank	**0632	-	
Marelli Toluca México S. de R.L. de C.V.	JP Morgan Chase Bank	**5118	878,410.78	
Marelli Toluca México S. de R.L. de C.V.	JP Morgan Chase Bank	**9392	-	
Marelli Tooling (Guangzhou) Corporation	Bank of China	**0306	4,731.37	
Marelli Tooling (Guangzhou) Corporation	Citizens Bank	**1139	1,000.00	
Marelli Tooling (Guangzhou) Corporation	Mizuho Bank	**2964	-	
Marelli Tooling (Guangzhou) Corporation	Mizuho Bank	**2846	-	
Marelli Tooling (Guangzhou) Corporation	Mizuho Bank	**3563	-	
Marelli Yokohama Co., Ltd.	Citizens Bank	**0825	1,000.00	
Marelli Yokohama Co., Ltd.	Mizuho Bank	**8169	668,756.14	