

IN THE UNITED STATES BANKRUPTCY COURT  
FOR THE DISTRICT OF DELAWARE

In re:	)	
	)	Chapter 11
MARELLI AUTOMOTIVE LIGHTING USA LLC,	)	
<i>et al.</i> , <sup>1</sup>	)	Case No. 25-11034 (CTG)
	)	
Debtors.	)	(Jointly Administered)
	)	

SUMMARY OF SECOND MONTHLY FEE APPLICATION OF PWC  
ADVISORY LLC AS ADVISORY SERVICES PROVIDER TO THE DEBTORS,  
FOR THE PERIOD FROM OCTOBER 1, 2025 THROUGH NOVEMBER 30, 2025

<u>Name of Applicant:</u>	PwC Advisory LLC
<u>Authorized to Provide Professional Services to:</u>	Debtors and Debtors in Possession
<u>Date of Retention:</u>	November 13, 2025, effective as of October 1, 2025
<u>Period for Which Compensation and Reimbursement Are Requested:</u>	October 1, 2025 through November 30, 2025 <sup>2</sup>
<u>Total Amount of Compensation Sought as Actual, Reasonable and Necessary:</u>	JPY 20,000,000 (80% of JPY 25,000,000 <sup>3</sup> )
<u>Amount of Expense Reimbursement Requested:</u>	JPY 0

This is a(n) X monthly \_\_\_ interim \_\_\_ final application

- <sup>1</sup> A complete list of each of the Debtors in these chapter 11 cases may be obtained on the website of the Debtors' claims and noticing agent at <https://www.veritaglobal.net/Marelli>. The location of Marelli Automotive Lighting USA LLC's principal place of business is 26555 Northwestern Highway, Southfield, Michigan 48033.
- <sup>2</sup> PwC Advisory LLC reserves the right to include any fees and expenses in the period indicated above in future application(s) if it is not included herein.
- <sup>3</sup> JPY 25,000,000 is equal to approximately USD 160,571 using the prevailing exchange rate on December 19, 2025 (in Japan).



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**Prior Applications**

<b>Application / Date Filed / Docket No.</b>	<b>Application Period</b>	<b>Fees Requested (100%)</b>	<b>Expenses Requested (100%)</b>	<b>CNO Filed</b>	<b>Fees and Expenses Paid to Date</b>	<b>20% Holdback</b>	<b>Fees and Expenses Outstanding</b>
Combined First Monthly and First Interim Fee Application	June 11, 2025 through September 30, 2025	JPY 61,000,000	JPY 0	November 20, 2025	JPY 0	N/A	JPY 61,000,000
<b>Totals:</b>	June 11, 2025 through September 30, 2025	JPY 61,000,000	JPY 0		JPY 0		JPY 61,000,000

**SUMMARY OF FEES**  
**For the Period from October 1, 2025 through November 30, 2025**

*Summary of Hours by Billing Category and Project Category<sup>4</sup>*

<b>Billing Category and Project Category</b>	<b>Hours</b>	<b>Total Compensation</b>
Fixed Fee Services		
Restructuring Advisory Services		
Lender Q&A	16.5	
Lender comm.(Tel)	8.5	
Lender comm.(mtg)	66.0	
Client/advisor comm.	5.5	
Internal Project Management and Documentation	133.0	
External Documentation and Correspondence Management	63.0	
Others	40.5	
<b>Total-Hours and Compensation Sought</b>	<b>333.0</b>	<b>JPY 25,000,000</b>

*Summary of Hours by Professional and Billing Category*

<b>Billing Category and Professional</b>	<b>Position</b>	<b>Hours</b>
Fixed Fee Services		
Restructuring Advisory Services		
Soichiro Oku	Director	14.0
Akira Nomoto	Partner	27.0
Shuhei Inoue	Director	31.0
Soon Park	Manager	58.5
Shiori Taniguchi	Manager	123.5
Nao Tanaka	Associate	37.5
Kakeru Takeda	Associate	41.5
<b>Total Hours</b>		<b>333.0</b>

*Summary of Expenses by Category*

**None requested during this application period.**

<sup>4</sup> As more fully set forth in the PwC LLC Retention Application [Docket No. 1211], PwC Advisory LLC agreed to be paid Fixed Fees in the amount of JPY 12,500,000 monthly for October 2025 to January 2026.

**IN THE UNITED STATES BANKRUPTCY COURT  
FOR THE DISTRICT OF DELAWARE**

In re:

MARELLI AUTOMOTIVE LIGHTING USA LLC,  
*et al.*,<sup>5</sup>  
Debtors.

## Chapter 11

Case No. 25-11034 (CTG)

(Jointly Administered)

**SECOND MONTHLY FEE  
APPLICATION OF PWC ADVISORY LLC AS ADVISORY  
SERVICES PROVIDER TO THE DEBTORS AND DEBTORS IN POSSESSION,  
FOR THE PERIOD FROM OCTOBER 1, 2025 THROUGH NOVEMBER 30, 2025**

PwC Advisory LLC (“PwC LLC”), as advisory services provider to the debtors and debtors in possession (collectively, the “Debtors”) in the above-captioned chapter 11 cases, hereby submits its combined second monthly fee application (this “Application”), pursuant to sections 330(a) and 331 of title 11 of the United States Code, 11 U.S.C. §§ 101-1532 (as amended, the “Bankruptcy Code”), rule 2016 of the Federal Rules of Bankruptcy Procedure (the “Bankruptcy Rules”), rule 2016-2 of the Local Rules of Bankruptcy Practice and Procedure of the United States Bankruptcy Court for the District of Delaware (the “Local Rules”), the *U.S. Trustee Guidelines for Reviewing Applications for Compensation and Reimbursement of Expenses Filed under 11 U.S.C. § 330* (the “Guidelines”) and this Court’s *Order (I) Establishing Procedures for Interim Compensation and Reimbursement of Expenses for Retained Professionals and (II) Granting Related Relief* [Docket No. 477] (the “Interim Compensation Procedures Order”), entered August 5, 2025, requesting the entry of an order granting interim allowance and payment, to the extent not

<sup>5</sup> A complete list of each of the Debtors in these chapter 11 cases may be obtained on the website of the Debtors' claims and noticing agent at <https://www.veritaglobal.net/Marelli>. The location of Marelli Automotive Lighting USA LLC's principal place of business is 26555 Northwestern Highway, Southfield, Michigan 48033.

previously paid, in the amount of JPY 20,000,000,<sup>6</sup> which is equal to 80% of the JPY 25,000,000<sup>7</sup> of total compensation earned by PwC LLC for its services to the Debtors during the period from October 1, 2025 through November 30, 2025 (the “Application Period”) in connection with its services to the Debtors.<sup>8</sup> In support of this Application, PwC LLC respectfully represents as follows:

### **JURISDICTION AND VENUE**

1. The United States Bankruptcy Court for the District of Delaware (the “Court”) has jurisdiction over this matter pursuant to 28 U.S.C. § 1334 and the *Amended Standing Order of Reference* from the United States District Court for the District of Delaware, dated February 29, 2012. This matter is a core proceeding within the meaning of 28 U.S.C. § 157(b)(2). Venue is proper in this district pursuant to 28 U.S.C. §§ 1408 and 1409.

2. The statutory and other bases for the relief requested herein are sections 330 and 331 of the Bankruptcy Code, Bankruptcy Rule 2016, Local Rule 2016-2, the Guidelines, and the Interim Compensation Procedures Order.

### **BACKGROUND**

3. On June 11, 2025 (the “Petition Date”), each of the Debtors filed a voluntary petition for relief under chapter 11 of the Bankruptcy Code. The Debtors are operating their businesses and managing their property as debtors in possession pursuant to sections 1107(a) and 1108 of the Bankruptcy Code.

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<sup>6</sup> JPY 20,000,000 is equal to approximately USD 128,457 using the prevailing exchange rate on December 19, 2025 (in Japan).

<sup>7</sup> JPY 25,000,000 is equal to approximately USD 160,571 using the prevailing exchange rate on December 19, 2025 (in Japan).

<sup>8</sup> PwC LLC does not request any expense reimbursement during the Application Period.

4. On June 25, 2025, the United States Trustee for the District of Delaware appointed an official committee of unsecured creditors [Docket No. 184]. No request for the appointment of a trustee or examiner has been made in these chapter 11 cases.

5. On August 5, 2025, the Court entered the Interim Compensation Procedures Order [Docket No. 477]. The Interim Compensation Procedures Order provides, among other things, that each retained professional shall be entitled, on or after the fifth (5<sup>th</sup>) day of each calendar month for which compensation and/or expense reimbursement is sought, to file and serve a monthly fee statement for interim allowance of compensation for services rendered and reimbursement of expenses incurred during the preceding month (each a “Monthly Fee Application”). Parties shall have twenty-one (21) days after service of a Monthly Fee Application to file an objection to the compensation or expenses that are the subject thereof (the “Objection Deadline”). Upon the expiration of the Objection Deadline, the applicant may file a certificate of no objection (a “CNO”) with the Court with respect to the unopposed portion of the fees and/or expenses requested in the applicable Monthly Fee Application. After the filing of a CNO, the Debtors are authorized to and shall promptly pay the applicant an amount equal to 80% of the fees and 100% of the expenses requested in the applicable Monthly Fee Application not subject to an objection.

6. Additional information regarding the Debtors’ organizational structure, business operations, historical revenues and liabilities, and a description of the events precipitating the filing of the Chapter 11 Cases, is set forth in the *Declaration of David Slump, Chief Executive Officer of Marelli Automotive Lighting USA, LLC, in Support of First Day Motions*, [Docket No. 20] (the “Slump Declaration”) and the *Declaration of Tony Simion, Managing Director of Alvarez &*

*Marsal North America, LLC, in Support of First Day Motions* [Docket No. 19] (the “Simion Declaration,” and together with the Slump Declaration, the “First Day Declarations”).

### **RETENTION AND EMPLOYMENT OF PwC LLC**

7. On July 11, 2025, the Debtors filed the *Application of Debtors for Entry of an Order (I) Authorizing the Retention and Employment of PwC Advisory LLC Effective as of June 11, 2025 and (II) Granting Related Relief* [Docket No. 268], on August 5, 2025, the Debtors filed the *Supplemental Declaration of Akira Nomoto in Support of Application of Debtors for Entry of an Order (I) Authorizing the Retention and Employment of PwC Advisory LLC Effective as of June 11, 2025 and (II) Granting Related Relief* [Docket No. 476], and on November 13, 2025, the Debtors filed the *Second Supplemental Declaration of Akira Nomoto in Support of Application of Debtors for Entry of an Order (I) Authorizing the Retention and Employment of PwC Advisory LLC Effective as of June 11, 2025 and (II) Granting Related Relief* [Docket No. 1211] (together, the “PwC LLC Retention Application”).<sup>9</sup>

8. On August 6, 2025, the Court entered the *Order (I) Authorizing the Retention and Employment of PwC Advisory LLC Effective as of June 11, 2025 and (II) Granting Related Relief* [Docket No. 486] (as amended, the “PwC LLC Retention Order”), approving the PwC LLC Retention Application and authorizing the retention and employment of PwC LLC effective as of June 11, 2025, pursuant to the terms of the Engagement Letter.

### **RELIEF REQUESTED**

9. By this Application, and in accordance with the Interim Compensation Procedures Order, PwC LLC requests the entry of an order granting interim allowance and payment, to the

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<sup>9</sup> Capitalized terms used in this Application but not otherwise defined herein shall have the meanings ascribed to such terms in the PwC LLC Retention Application.

extent not previously paid, in the amount of JPY 20,000,000<sup>10</sup>, which is equal to (a) 80% of the JPY 25,000,000<sup>11</sup> of total compensation earned by PwC LLC for its services to the Debtors during the Application Period.

### **SUMMARY OF SERVICES RENDERED BY PWC LLC**

10. The services rendered by PwC LLC during the Application Period are categorized as set forth in **Exhibit A** and in the summary cover sheet submitted with this Application. The professionals who provided services to the Debtors during the Application Period are also identified, by billing category, in **Exhibit B** and in the summary cover sheet submitted with this Application. Attached hereto as **Exhibit C** are detailed statements of the time expended by PwC LLC during the Application Period. PwC LLC professionals expended a total of 333 hours in connection with these chapter 11 cases during the Application Period. All services for which PwC LLC is requesting compensation were performed for or on behalf of the Debtors.

11. The following is an overview of the services that PwC LLC rendered as advisory services provider to the Debtors during the Application Period:

#### **Restructuring Advisory Services. Hours: 333.0, Fees: JPY 25,000,000**

##### **(a) Lender Q&A. Hours: 16.5**

During the Application Period, PwC LLC professionals provided the following services to the Debtors: Coordinated and managed queries from lenders. This required robust interaction with lenders and advisors to address inquiries on proposals, Restructuring Support Agreement terms, cash flow forecasts, and DIP budget intricacies. Facilitated document support and Q&A sessions, ensuring seamless communication and informed lender engagement. Collaborated with legal counsel to navigate Bankruptcy Code concepts and manage

<sup>10</sup> JPY 20,000,000 is equal to approximately USD 128,457 using the prevailing exchange rate on December 19, 2025 (in Japan).

<sup>11</sup> JPY 25,000,000 is equal to approximately USD 160,571 using the prevailing exchange rate on December 19, 2025 (in Japan).



reporting activities for lenders to maintain clarity and compliance throughout the process.

**(b) Lender Communications – Telephone. Hours: 8.5**

During the Application Period, PwC LLC professionals provided the following services to the Debtors: Communicated with lenders during the chapter 11 process. This involved sharing filing notices that elucidated the rationale and projected steps, coupled with tracking of inquiries for effective follow-up. Managed communication frameworks, encompassing feedback integration, RSA negotiation insights. Shared strategic discussions around chapter 11 status and consent requests, and alignment on Restructuring Support Agreement execution strategies and next steps to lenders. Conducted preparatory calls to establish clear agendas, aligning expectations and strategies for cash meetings and consent-request procedures, ensuring informed and coordinated actions throughout the process.

**(c) Lender Communications – Meeting. Hours: 66.0**

During the Application Period, PwC LLC professionals provided the following services to the Debtors: Prepared for and participated in regular financial and strategic meetings with lenders, including weekly cash forecast meetings with Mizuho and monthly update meetings with all lenders. These involved video and teleconference calls to discuss the chapter 11 process, facilitate lender communication strategies, and assess the financial status with company management, legal counsel, and advisors. Engaged in coordination sessions to address lender inquiries, review consent request strategies, and capture critical action items, ensuring streamlined communication across all parties involved.

**(d) Client/Advisor Communications. Hours: 5.5**

During the Application Period, PwC LLC professionals provided the following services to the Debtors: Assisted the Debtor and other advisors with lender communications and legal coordination related to the chapter 11 process. The Debtor is engaged with multiple legal and advisory entities across different regions, each involving distinct aspects of the chapter 11 proceedings, including compliance, retention applications, Restructuring Support Agreement negotiations, and lender communications. The Debtor and related counsels manage these engagements with both internal and external resources distributed globally. PwC LLC assistance under this project category focused on strategic meetings and coordination, involving scheduling and logistical support for lender interactions, and supplier update sessions in Japan. This included developing communication agendas, reviewing documentation, and providing translation services for seamless

integration of lender communications. Additionally, efforts were concentrated on aligning legal counsel engagements for the non-consortium lenders, and supporting the planning of consent-request meetings and DIP budget discussions to ensure effective participation of involved lenders.

**(e) Internal Project Management and Documentation. Hours: 133.0**

During the Application Period, PwC LLC professionals provided the following services to the Debtors: Guided and supported internal PwC LLC teams in effectively managing the chapter 11 proceedings-related tasks. The process demanded seamless coordination among PwC LLC's business units, advisors, and support staff to ensure efficient alignment and execution. This involved strategic planning meetings and stand-ups to establish priorities and timelines for outreach, refining documentation pertaining to chapter 11 procedural submissions and retention applications.

**(f) External Documentation and Correspondence Management. Hours: 63.0**

During the Application Period, PwC LLC professionals provided the following services to the Debtors: Advised and assisted the Debtor on strategic communications with stakeholders and legal coordination throughout the chapter 11 process. The Debtor's complex stakeholder landscape across multiple regions required close coordination with advisory teams and legal counsel at local, regional, and international levels. This involved developing and managing detailed communication plans to effectively facilitate lender outreach, prepare comprehensive materials regarding the Restructuring Support Agreement and chapter 11 schedule. PwC LLC oversaw the translation of key documents to support lender engagement and alignment, coordinated meetings to clarify the financial situation of the company, and provided translation services necessary for smooth and clear communication with the company. Additionally, PwC LLC's work involved organizing schedules, reviewing submissions related to the DIP budget and cash flow, and responding to inquiries to maintain administrative coherence and transparency.

**(g) Other. Hours: 40.5**

During the Application Period, PwC LLC professionals provided the following services to the Debtors: Extended search for media leaks focusing within the Japanese market regarding Debtor's chapter 11 announcement, focusing on industry impact reports.

12. As set forth above, detailed descriptions of these services, the amount of fees incurred, and the amount of hours spent providing such services throughout the Application Period are provided in the attached exhibits. All entries itemized in PwC LLC's time records attached hereto as **Exhibit C** (i) are categorized in accordance with the appropriate project categories, (ii) include a description of each activity or service that each individual performed, and (iii) identify the number of hours (in increments of one-half of an hour) spent by each individual providing the services. However, in some instances, services may overlap between project categories. Thus, some services may appear under more than one project category; however, in no instance is a specific time entry recorded or charged more than once.

### **SUMMARY OF EXPENSES INCURRED**

13. PwC LLC does not request reimbursement of any expenses during the Application Period.<sup>5</sup>

### **ALLOWANCE OF COMPENSATION**

14. The professional time expended by PwC LLC, the value of said time in fees, and the value of the actual expenses incurred by the firm were actual, reasonable, and necessary. In all respects, PwC LLC's fees and expenses meet the standards for allowance under Bankruptcy Code section 330, as well as the standards that govern the review and allowance of bankruptcy professionals' fees. *See, e.g., In re Busy Beaver Bldg. Ctrs., Inc.*, 19 F.3d 833 (3d Cir. 1994).

15. Bankruptcy Code section 331 provides for interim compensation of professionals and incorporates the substantive standards of Bankruptcy Code section 330 to govern the Court's

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<sup>5</sup> PwC LLC's standard practice is to treat certain expenses as having been incurred when such obligations are recorded and reflected as payable in PwC LLC's accounting system. Accordingly, reimbursement for certain disbursements incurred during the Application Period may still be pending submission and will be requested in a future fee application.

award of such compensation. *See* 11 U.S.C. § 331. Bankruptcy Code section 330 provides that a court may award a professional employed under Bankruptcy Code section 327 the “reasonable compensation for actual, necessary services rendered . . . and reimbursement for actual, necessary expenses.” 11 U.S.C. § 330(a)(1)(A)-(B). Bankruptcy Code section 330 also sets forth the criteria for the award of such compensation and reimbursement:

In determining the amount of reasonable compensation to be awarded . . . the court shall consider the nature, the extent, and the value of such services, taking into account all relevant factors, including –

- (A) the time spent on such services;
- (B) the rates charged for such services;
- (C) whether the services were necessary to the administration of, or beneficial at the time at which the service was rendered toward the completion of, a case under this title;
- (D) whether the services were performed within a reasonable amount of time commensurate with the complexity, importance, and nature of the problem, issue, or task addressed
- (E) with respect to a professional person, whether the person is board certified or otherwise has demonstrated skill and experience in the bankruptcy field; and
- (F) whether the compensation is reasonable based on the customary compensation charged by comparably skilled practitioners in cases other than cases under this title.

11 U.S.C. § 330(a)(3).

16. The reasonable value of the unpaid portion of the services rendered by PwC LLC for the Application Period as advisory services provider to the Debtors in these chapter 11 cases is JPY 25,000,000. The fixed fees reflected on the exhibits hereto are PwC LLC’s customary fees for work of this nature. The professional services performed by PwC LLC were in the best interests of the Debtors and their estates and other parties in interest. Compensation for the foregoing services as requested is commensurate with the complexity, importance, and time-sensitive nature

of the problems, issues, or tasks involved. The professional services were performed with expedition and in an efficient manner.

17. In accordance with section 330 of the Bankruptcy Code, the fees requested are reasonable in light of factors including, among other things, (a) the complexity of these chapter 11 cases, (b) the time expended, (c) the nature and extent of the services rendered, (d) the value of such services, and (e) the costs of comparable services other than in a case under this title. Accordingly, allowance and payment of the compensation for professional services and reimbursement of expenses sought herein is warranted.

#### **RESERVATION OF RIGHTS**

18. Although PwC LLC has made every effort to include all fees and expenses incurred during the Application Period in this Application, some fees and expenses may inadvertently be omitted from this Application, including as a result of accounting and processing delays in the Application Period. PwC LLC reserves the right to submit further applications to the Court for allowance of such fees and expenses not included herein. Subsequent fee applications will be filed in accordance with the requirements of the Bankruptcy Code, the Bankruptcy Rules, the Local Rules, and the Interim Compensation Procedures Order.

#### **CERTIFICATION OF COMPLIANCE AND WAIVER**

19. To the best of its knowledge, PwC LLC believes that this Application, together with the exhibits attached hereto, and the description of services set forth herein of work performed are in compliance with the requirements of the PwC LLC Retention Order. To the extent that this Application does not comply in all respects with those requirements, PwC LLC believes that such deviations are not material and respectfully requests that such requirements be waived.

**NOTICE**

20. In accordance with the Interim Compensation Procedures Order, this Application will be served upon the Application Recipients (as defined in the Interim Compensation Procedures Order). Notice of hearing on this Application will be served upon all parties that have requested notice in the chapter 11 cases pursuant to Bankruptcy Rule 2002. In light of the nature of the relief requested, PwC LLC submits that no other or further notice is necessary.

WHEREFORE, PwC LLC requests the entry of an order (i) approving interim allowance and payment, to the extent not previously paid, in the amount of JPY 20,000,000<sup>12</sup>, which is equal to 80% of the JPY 25,000,000<sup>13</sup> of total compensation earned by PwC LLC for its services to the Debtors during the Application Period and (ii) such other and further relief as may be just and proper.

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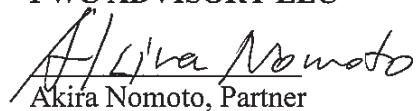
<sup>12</sup> JPY 20,000,000 is equal to approximately USD 128,457 using the prevailing exchange rate on December 19, 2025 (in Japan).

<sup>13</sup> JPY 25,000,000 is equal to approximately USD 160,571 using the prevailing exchange rate on December 19, 2025 (in Japan).

Dated: December 19, 2025

**PWC ADVISORY LLC**

By:



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*Advisory Services Provider to the Debtors and  
Debtors in Possession*

**IN THE UNITED STATES BANKRUPTCY COURT  
FOR THE DISTRICT OF DELAWARE**

In re:

MARELLI AUTOMOTIVE LIGHTING USA LLC,  
*et al.*,<sup>14</sup>

Debtors.

## Chapter 11

Case No. 25-11034 (CTG)

(Jointly Administered)

## NOTICE OF FEE APPLICATION

**PLEASE TAKE NOTICE** that PwC Advisory LLC (the “Applicant”) has today filed the attached *Second Monthly Fee Application of PwC Advisory LLC as Advisory Services Provider to the Debtors, for the Period from October 1, 2025 Through November 30, 2025* (the “Application”) with the United States Bankruptcy Court for the District of Delaware, 824 North Market Street, Wilmington, DE 19801 (the “Bankruptcy Court”).

**PLEASE TAKE FURTHER NOTICE** that objections, if any, to the Application, must be made in accordance with the *Order (I) Establishing Procedures for Interim Compensation and Reimbursement of Expenses for Retained Professionals and (II) Granting Related Relief*, entered August 5, 2025 [Docket No. 477] (the “Interim Compensation Procedures Order”) and must be filed with the Clerk of the Bankruptcy Court, 824 North Market Street, 3rd Floor, Wilmington, DE 19801, and be served upon and received by (a) the Debtors, Marelli Automotive Lighting USA LLC, 26555 Northwestern Highway, Southfield, Michigan 48033, Attn.: Marisa Iasenza ([marisa.iasenza@marelli.com](mailto:marisa.iasenza@marelli.com)); (b) counsel to the Debtors, (i) Kirkland & Ellis LLP, 601 Lexington Avenue, New York, New York 10022, Attn.: Nicholas M. Adzima ([nicholas.adzima@kirkland.com](mailto:nicholas.adzima@kirkland.com)), and Evan Swager ([evan.swager@kirkland.com](mailto:evan.swager@kirkland.com)), (ii) Kirkland

<sup>14</sup> A complete list of each of the Debtors in these chapter 11 cases may be obtained on the website of the Debtors' claims and noticing agent at <https://www.veritaglobal.net/Marelli>. The location of Marelli Automotive Lighting USA LLC's principal place of business is 26555 Northwestern Highway, Southfield, Michigan 48033.



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**PLEASE TAKE FURTHER NOTICE** that if any responses or objections to the Application are timely filed, served, and received in accordance with this notice, a hearing on the Application will be held at the convenience of the Bankruptcy Court. Only those objections made in writing and timely filed and received in accordance with the Interim Compensation Procedures Order and the procedures described herein will be considered by the Bankruptcy Court at such hearing.

**PLEASE TAKE FURTHER NOTICE** that, pursuant to the Interim Compensation Procedures Order, if no objection to the Application is timely filed, served, and received by the Objection Deadline, the Debtors will be authorized to pay 80 percent of the requested fees and 100 percent of the requested expenses without further order of the Bankruptcy Court.

Dated: December 19, 2025  
Wilmington, Delaware

*/s/ Laura Davis Jones*

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**EXHIBIT A**

**Summary of Hours by Billing Category and Project Category**

**Summary of Fees for the Period from October 1, 2025 through November 30, 2025****Summary of Hours by Billing Category and Project Category**

<b>Billing Category and Project Category</b>	<b>Hours</b>	<b>Total Compensation</b>
Fixed Fee Services		
Restructuring Advisory Services		
Lender Q&A	16.5	
Lender comm.(Tel)	8.5	
Lender comm.(mtg)	66.0	
Client/advisor comm.	5.5	
Internal Project Management and Documentation	133.0	
External Documentation and Correspondence Management	63.0	
Others	40.5	
Total-Hours and Compensation Sought	333.0	JPY 25,000,000

**EXHIBIT B**

**Summary of Hours by Professional and Billing Category**

## Summary of Hours by Professional and Billing Category

Billing Category and Professional		Position	Hours
Fixed Fee Services			
Restructuring Advisory Services	Soichiro Oku	Director	14.0
	Akira Nomoto	Partner	27.0
	Shuhei Inoue	Director	31.0
	Soon Park	Manager	58.5
	Shiori Taniguchi	Manager	123.5
	Nao Tanaka	Associate	37.5
	Kakeru Takeda	Associate	41.5
Total Hours			333.0

## Professional Services by Project Category, Professional, and Date

Professional	Date	Hours	Performed work details	
Shiori Taniguchi	10/22/25	1.0	Lender comm.(mtg)	Participated in weekly cash meetings with Mizuho, Marelli, A&M, and K&E to discuss the DIP budget and forecast cash flow
Shiori Taniguchi	10/22/25	0.5	Internal Project Management and Documentation	Internal alignment meeting with A. Nomoto and S. Park (PwC) to plan internal project steps.
Shiori Taniguchi	10/22/25	0.5	External Documentation and Correspondence Management	Sent meeting related files to the translator via email for smooth facilitation
Shiori Taniguchi	10/22/25	1.5	Lender Q&A	Provided document support for queries from Japanese bank (Cash flow, OEM volumes, bank meeting material)
Nao Tanaka	10/22/25	0.5	Internal Project Management and Documentation	Internal team stand-up (S. Inoue, S. Park, S. Taniguchi) to review to-dos and confirm next steps.
Nao Tanaka	10/22/25	0.5	Others	Extended search for media leaks about Marelli and articles related to OEM and automotive industry
Nao Tanaka	10/22/25	1.0	Lender comm.(mtg)	Participated in weekly cash meetings with Mizuho, Marelli, A&M, and K&E to discuss the DIP budget and forecast cash flow
Shuhei Inoue	10/23/25	0.5	Internal Project Management and Documentation	Internal team stand-up (S. Park, S. Taniguchi, N. Tanaka) to review to-dos and confirm next steps.
Soon Park	10/23/25	0.5	Internal Project Management and Documentation	Internal team stand-up (S. Inoue, S. Taniguchi, N. Tanaka) to review to-dos and confirm next steps.
Soon Park	10/23/25	0.5	Lender comm.(Tel)	Follow-up with Mizuho to provide requested information, refresh the diligence tracker, and agree next steps and responsibilities.
Shiori Taniguchi	10/23/25	0.5	Internal Project Management and Documentation	Internal team stand-up (S. Inoue, S. Park, N. Tanaka) to review to-dos and confirm next steps.
Shiori Taniguchi	10/23/25	0.5	Others	Extended search for media leaks about Marelli and articles related to OEM and automotive industry
Shiori Taniguchi	10/23/25	2.0	External Documentation and Correspondence Management	Compiled meeting notes of meeting (Weekly Cash Meeting with Mizuho, Marelli, A&M, K&E regarding DIP Budget and forecast of cash flow) to communicate with lenders and internal members
Nao Tanaka	10/23/25	0.5	Internal Project Management and Documentation	Internal team stand-up (S. Inoue, S. Park, S. Taniguchi) to review to-dos and confirm next steps.
Nao Tanaka	10/23/25	0.5	Others	Extended search for media leaks about Marelli and articles related to OEM and automotive industry
Nao Tanaka	10/23/25	2.0	External Documentation and Correspondence Management	Compiled meeting notes of meeting (Weekly Cash Meeting with Mizuho, Marelli, A&M, K&E regarding DIP Budget and forecast of cash flow) to communicate with lenders and internal members
Akira Nomoto	10/24/25	0.5	Internal Project Management and Documentation	Internal alignment meeting with A. Nomoto and S. Taniguchi (PwC) to plan internal project steps.
Shuhei Inoue	10/24/25	0.5	Internal Project Management and Documentation	Internal team stand-up (S. Park, S. Taniguchi, N. Tanaka) to review to-dos and confirm next steps.
Soon Park	10/24/25	0.5	Internal Project Management and Documentation	Internal team stand-up (S. Inoue, S. Taniguchi, N. Tanaka) to review to-dos and confirm next steps.
Soon Park	10/24/25	0.5	Internal Project Management and Documentation	Internal alignment meeting with A. Nomoto and S. Taniguchi (PwC) to plan internal project steps.
Shiori Taniguchi	10/24/25	0.5	Internal Project Management and Documentation	Internal team stand-up (S. Inoue, S. Park, N. Tanaka) to review to-dos and confirm next steps.
Shiori Taniguchi	10/24/25	0.5	Others	Extended search for media leaks about Marelli and articles related to OEM and automotive industry