

IN THE UNITED STATES BANKRUPTCY COURT
FOR THE DISTRICT OF DELAWARE

In re:)	
)	Chapter 11
)	
MARELLI AUTOMOTIVE LIGHTING USA LLC,)	Case No. 25-11034 (CTG)
<i>et al.</i> , ¹)	
)	
Debtors.)	(Jointly Administered)
)	Ref. Docket No. 1373

**NOTICE OF FILING OF CORRECTED EXHIBIT TO SECOND
MONTHLY FEE APPLICATION OF PWC ADVISORY LLC AS ADVISORY
SERVICES PROVIDER TO THE DEBTORS AND DEBTORS IN POSSESSION,
FOR THE PERIOD FROM OCTOBER 1, 2025 THROUGH NOVEMBER 30, 2025**

PLEASE TAKE NOTICE that on December 19, 2025, the Debtors filed the *Second Monthly Fee Application of PwC Advisory LLC as Advisory Services Provider to the Debtors and Debtors in Possession, for the Period from October 1, 2025 Through November 30, 2025* [Docket No. 1373] (the “Fee Application”).²

PLEASE TAKE FURTHER NOTICE that the detailed statements of the time expended by PwC LLC during the Application Period (the “Time Statements”), which were attached as Exhibit C to the Fee Application, were missing certain pages.

PLEASE TAKE FURTHER NOTICE that corrected copies of the Time Statements are attached hereto as Exhibit 1.

¹ A complete list of each of the Debtors in these chapter 11 cases may be obtained on the website of the Debtors’ claims and noticing agent at <https://www.veritaglobal.net/Marelli>. The location of Marelli Automotive Lighting USA LLC’s principal place of business and the Debtors’ service address in these chapter 11 cases is 26555 Northwestern Highway, Southfield, Michigan 48033.

² Capitalized terms used but not otherwise defined herein shall have the meanings ascribed to them in the Fee Application.



Dated: December 20, 2025
Wilmington, Delaware

/s/ Laura Davis Jones

PACHULSKI STANG ZIEHL & JONES LLP

Laura Davis Jones (DE Bar No. 2436)
Timothy P. Cairns (DE Bar No. 4228)
Edward A. Corma (DE Bar No. 6718)
919 North Market Street, 17th Floor
P.O. Box 8705
Wilmington, Delaware 19899 (Courier 19801)
Telephone: (302) 652-4100
Facsimile: (302) 652-4400
Email: ljones@pszjlaw.com
tcairns@pszjlaw.com
ecorma@pszjlaw.com

*Co-Counsel for the Debtors
and Debtors in Possession*

KIRKLAND & ELLIS LLP

KIRKLAND & ELLIS INTERNATIONAL LLP

Joshua A. Sussberg, P.C. (admitted *pro hac vice*)
Nicholas M. Adzima (admitted *pro hac vice*)
Evan Swager (admitted *pro hac vice*)
601 Lexington Avenue
New York, New York 10022
Telephone: (212) 446-4800
Facsimile: (212) 446-4900
Email: joshua.sussberg@kirkland.com
nicholas.adzima@kirkland.com
evan.swager@kirkland.com

-and-

Ross M. Kwasteniet, P.C. (admitted *pro hac vice*)
Spencer A. Winters, P.C. (admitted *pro hac vice*)
333 West Wolf Point Plaza
Chicago, Illinois 60654
Telephone: (312) 862-2000
Facsimile: (312) 862-2200
Email: ross.kwasteniet@kirkland.com
spencer.winters@kirkland.com

*Co-Counsel for the Debtors
and Debtors in Possession*

Exhibit 1

Professional Services by Project Category, Professional, and Date

Professional	Date	Hours	Performed work details	
Akira Nomoto	10/01/25	0.5	Internal Project Management and Documentation	Internal alignment meeting with A. Nomoto and S. Taniguchi (PwC) to plan internal project steps.
Shuhei Inoue	10/01/25	0.5	Internal Project Management and Documentation	Internal team stand-up (S. Park, S. Taniguchi, N. Tanaka) to review to-dos and confirm next steps.
Soon Park	10/01/25	0.5	Internal Project Management and Documentation	Internal team stand-up (S. Inoue, S. Taniguchi, N. Tanaka) to review to-dos and confirm next steps.
Soon Park	10/01/25	0.5	Internal Project Management and Documentation	Internal alignment meeting with A. Nomoto and S. Taniguchi (PwC) to plan internal project steps.
Shiori Taniguchi	10/01/25	0.5	External Documentation and Correspondence Management	Sent meeting related files to the translator via email for smooth facilitation
Shiori Taniguchi	10/01/25	0.5	Internal Project Management and Documentation	Internal team stand-up (S. Inoue, S. Park, N. Tanaka) to review to-dos and confirm next steps.
Shiori Taniguchi	10/01/25	0.5	Internal Project Management and Documentation	Internal alignment meeting with A. Nomoto and S. Park (PwC) to plan internal project steps.
Shiori Taniguchi	10/01/25	0.5	Others	Extended search for media leaks about Marelli and articles related to OEM and automotive industry
Nao Tanaka	10/01/25	0.5	Internal Project Management and Documentation	Internal team stand-up (S. Inoue, S. Park, S. Taniguchi) to review to-dos and confirm next steps.
Nao Tanaka	10/01/25	0.5	Others	Extended search for media leaks about Marelli and articles related to OEM and automotive industry
Soichiro Oku	10/02/25	1.0	Lender comm.(mtg)	Participated in weekly cash meetings with Mizuho, Marelli, A&M, and K&E to discuss the DIP budget and forecast cash flow
Soichiro Oku	10/02/25	0.5	Internal Project Management and Documentation	Checkpoint with S. Park to review Chapter 11 creditor communications and outreach progress; updated plan to support case administration.
Soichiro Oku	10/02/25	0.5	Internal Project Management and Documentation	Internal check-in with S. Park to review Chapter 11 communications and non-consortium lender outreach status; updated action list.
Akira Nomoto	10/02/25	1.0	Lender comm.(mtg)	Participated in weekly cash meetings with Mizuho, Marelli, A&M, and K&E to discuss the DIP budget and forecast cash flow
Akira Nomoto	10/02/25	0.5	Internal Project Management and Documentation	Internal coordination call with S. Park to progress internal approvals for engagement, plan timing for retention extension, and outline fee-application workplan and deliverables.
Shuhei Inoue	10/02/25	0.5	Internal Project Management and Documentation	Internal team stand-up (S. Park, S. Taniguchi, N. Tanaka) to review to-dos and confirm next steps.
Shuhei Inoue	10/02/25	1.0	Lender comm.(mtg)	Participated in weekly cash meetings with Mizuho, Marelli, A&M, and K&E to discuss the DIP budget and forecast cash flow
Soon Park	10/02/25	0.5	Internal Project Management and Documentation	Internal team stand-up (S. Inoue, S. Taniguchi, N. Tanaka) to review to-dos and confirm next steps.
Soon Park	10/02/25	1.0	Lender comm.(mtg)	Participated in weekly cash meetings with Mizuho, Marelli, A&M, and K&E to discuss the DIP budget and forecast cash flow
Soon Park	10/02/25	0.5	Internal Project Management and Documentation	Checkpoint with S. Oku to review Chapter 11 creditor communications and outreach progress; updated plan to support case administration.
Soon Park	10/02/25	0.5	Internal Project Management and Documentation	Internal coordination call with A. Nomoto to progress internal approvals for engagement, plan timing for retention extension, and outline fee-application workplan and deliverables.
Shiori Taniguchi	10/02/25	0.5	External Documentation and Correspondence Management	Sent meeting related files to the translator via email for smooth facilitation

Professional Services by Project Category, Professional, and Date

Professional	Date	Hours	Performed work details	
Shiori Taniguchi	10/02/25	0.5	Internal Project Management and Documentation	Internal team stand-up (S. Inoue, S. Park, N. Tanaka) to review to-dos and confirm next steps.
Shiori Taniguchi	10/02/25	0.5	Others	Extended search for media leaks about Marelli and articles related to OEM and automotive industry
Shiori Taniguchi	10/02/25	1.0	Lender comm.(mtg)	Participated in weekly cash meetings with Mizuho, Marelli, A&M, and K&E to discuss the DIP budget and forecast cash flow
Nao Tanaka	10/02/25	0.5	Internal Project Management and Documentation	Internal team stand-up (S. Inoue, S. Park, S. Taniguchi) to review to-dos and confirm next steps.
Nao Tanaka	10/02/25	0.5	Others	Extended search for media leaks about Marelli and articles related to OEM and automotive industry
Nao Tanaka	10/02/25	1.0	Lender comm.(mtg)	Participated in weekly cash meetings with Mizuho, Marelli, A&M, and K&E to discuss the DIP budget and forecast cash flow
Akira Nomoto	10/03/25	0.5	Internal Project Management and Documentation	Internal alignment meeting with A. Nomoto and S. Taniguchi (PwC) to plan internal project steps.
Shuhei Inoue	10/03/25	0.5	Internal Project Management and Documentation	Internal team stand-up (S. Park, S. Taniguchi, N. Tanaka) to review to-dos and confirm next steps.
Soon Park	10/03/25	0.5	Internal Project Management and Documentation	Internal team stand-up (S. Inoue, S. Taniguchi, N. Tanaka) to review to-dos and confirm next steps.
Soon Park	10/03/25	0.5	Internal Project Management and Documentation	Internal alignment meeting with A. Nomoto and S. Taniguchi (PwC) to plan internal project steps.
Soon Park	10/03/25	0.5	Lender comm.(Tel)	Follow-up discussion with Mizuho to address outstanding information requests; updated diligence tracker and agreed on next steps.
Shiori Taniguchi	10/03/25	0.5	Internal Project Management and Documentation	Internal team stand-up (S. Inoue, S. Park, N. Tanaka) to review to-dos and confirm next steps.
Shiori Taniguchi	10/03/25	0.5	Others	Extended search for media leaks about Marelli and articles related to OEM and automotive industry
Shiori Taniguchi	10/03/25	2.0	External Documentation and Correspondence Management	Compiled meeting notes of meeting (Weekly Cash Meeting with Mizuho, Marelli, A&M, K&E regarding DIP Budget and forecast of cash flow) to communicate with lenders and internal members
Shiori Taniguchi	10/03/25	0.5	Internal Project Management and Documentation	Internal alignment meeting with A. Nomoto and S. Park (PwC) to plan internal project steps.
Nao Tanaka	10/03/25	0.5	Internal Project Management and Documentation	Internal team stand-up (S. Inoue, S. Park, S. Taniguchi) to review to-dos and confirm next steps.
Nao Tanaka	10/03/25	0.5	Others	Extended search for media leaks about Marelli and articles related to OEM and automotive industry
Nao Tanaka	10/03/25	2.0	External Documentation and Correspondence Management	Compiled meeting notes of meeting (Weekly Cash Meeting with Mizuho, Marelli, A&M, K&E regarding DIP Budget and forecast of cash flow) to communicate with lenders and internal members
Akira Nomoto	10/06/25	0.5	Internal Project Management and Documentation	Internal alignment meeting with A. Nomoto and S. Taniguchi (PwC) to plan internal project steps.
Akira Nomoto	10/06/25	0.5	Internal Project Management and Documentation	Working session with A. Nomoto to finalize internal approval steps, align on retention-extension filing logistics, and refine fee-application materials.
Shuhei Inoue	10/06/25	0.5	Internal Project Management and Documentation	Internal team stand-up (S. Park, S. Taniguchi, N. Tanaka) to review to-dos and confirm next steps.
Soon Park	10/06/25	0.5	Internal Project Management and Documentation	Internal team stand-up (S. Inoue, S. Taniguchi, N. Tanaka) to review to-dos and confirm next steps.

Professional Services by Project Category, Professional, and Date

Professional	Date	Hours	Performed work details	
Soon Park	10/06/25	0.5	Internal Project Management and Documentation	Internal alignment meeting with A. Nomoto and S. Taniguchi (PwC) to plan internal project steps.
Soon Park	10/06/25	0.5	Client/advisor comm.	Participated in meeting with Marelli and S. Taniguchi(PwC) regarding how to communicate with financial institutions.
Soon Park	10/06/25	0.5	Internal Project Management and Documentation	Working session with A. Nomoto to finalize internal approval steps, align on retention-extension filing logistics, and refine fee-application materials.
Shiori Taniguchi	10/06/25	0.5	Internal Project Management and Documentation	Internal team stand-up (S. Inoue, S. Park, N. Tanaka) to review to-dos and confirm next steps.
Shiori Taniguchi	10/06/25	0.5	Others	Extended search for media leaks about Marelli and articles related to OEM and automotive industry
Shiori Taniguchi	10/06/25	0.5	Internal Project Management and Documentation	Internal alignment meeting with A. Nomoto and S. Park (PwC) to plan internal project steps.
Shiori Taniguchi	10/06/25	0.5	Lender Q&A	Provided document support for queries from Mizuho during the weekly meeting
Shiori Taniguchi	10/06/25	2.5	External Documentation and Correspondence Management	Summarized talking points for bank regarding the extension of Chapter 11 plan submission.
Shiori Taniguchi	10/06/25	1.5	External Documentation and Correspondence Management	Search for Schedules of Assets and Liabilities and Statement of Financial Affairs to support explanation for banks for clarity.
Shiori Taniguchi	10/06/25	1.5	Internal Project Management and Documentation	Prepared the monthly fee applications in accordance with Court guidelines.
Shiori Taniguchi	10/06/25	0.5	Client/advisor comm.	Participated in meeting with Marelli and S. Park(PwC) regarding how to communicate with banks.
Nao Tanaka	10/06/25	0.5	Internal Project Management and Documentation	Internal team stand-up (S. Inoue, S. Park, S. Taniguchi) to review to-dos and confirm next steps.
Nao Tanaka	10/06/25	0.5	Others	Extended search for media leaks about Marelli and articles related to OEM and automotive industry
Akira Nomoto	10/07/25	0.5	Internal Project Management and Documentation	Continued coordination with S. Park to clear internal approvals and confirm retention-extension approach; established draft timeline for filings.
Shuhei Inoue	10/07/25	0.5	Internal Project Management and Documentation	Internal team stand-up (S. Park, S. Taniguchi, N. Tanaka) to review to-dos and confirm next steps.
Soon Park	10/07/25	0.5	Internal Project Management and Documentation	Internal team stand-up (S. Inoue, S. Taniguchi, N. Tanaka) to review to-dos and confirm next steps.
Soon Park	10/07/25	0.5	Internal Project Management and Documentation	Continued coordination with A. Nomoto to clear internal approvals and confirm retention-extension approach; established draft timeline for filings.
Soon Park	10/07/25	0.5	Lender comm.(Tel)	Preparatory calls with Mizuho to set objectives for the weekly Company update; finalized agenda and clarified open diligence questions.
Shiori Taniguchi	10/07/25	0.5	Internal Project Management and Documentation	Internal team stand-up (S. Inoue, S. Park, N. Tanaka) to review to-dos and confirm next steps.
Shiori Taniguchi	10/07/25	0.5	Others	Extended search for media leaks about Marelli and articles related to OEM and automotive industry
Shiori Taniguchi	10/07/25	0.5	External Documentation and Correspondence Management	Sent meeting related files to the translator via email for smooth facilitation
Shiori Taniguchi	10/07/25	2.0	Internal Project Management and Documentation	Prepared the monthly fee applications in accordance with Court guidelines.

Professional Services by Project Category, Professional, and Date

Professional	Date	Hours	Performed work details	
Nao Tanaka	10/07/25	0.5	Internal Project Management and Documentation	Internal team stand-up (S. Inoue, S. Park, S. Taniguchi) to review to-dos and confirm next steps.
Nao Tanaka	10/07/25	0.5	Others	Extended search for media leaks about Marelli and articles related to OEM and automotive industry
Soichiro Oku	10/08/25	1.0	Lender comm.(mtg)	Participated in Monthly Bank Meeting regarding Marelli's cash forecast with Marelli, SVP Cons, Japanese banks, DBS.
Akira Nomoto	10/08/25	1.0	Lender comm.(mtg)	Participated in Monthly Bank Meeting regarding Marelli's cash forecast with Marelli, SVP Cons, Japanese banks, DBS.
Akira Nomoto	10/08/25	0.5	Internal Project Management and Documentation	Internal alignment meeting with A. Nomoto and S. Taniguchi (PwC) to plan internal project steps.
Shuhe Inoue	10/08/25	0.5	Internal Project Management and Documentation	Internal team stand-up (S. Park, S. Taniguchi, N. Tanaka) to review to-dos and confirm next steps.
Shuhe Inoue	10/08/25	1.0	Lender comm.(mtg)	Participated in Monthly Bank Meeting regarding Marelli's cash forecast with Marelli, SVP Cons, Japanese banks, DBS.
Soon Park	10/08/25	0.5	Internal Project Management and Documentation	Internal team stand-up (S. Inoue, S. Taniguchi, N. Tanaka) to review to-dos and confirm next steps.
Soon Park	10/08/25	1.0	Lender comm.(mtg)	Participated in Monthly Bank Meeting regarding Marelli's cash forecast with Marelli, SVP Cons, Japanese banks, DBS.
Soon Park	10/08/25	0.5	Internal Project Management and Documentation	Internal alignment meeting with A. Nomoto and S. Taniguchi (PwC) to plan internal project steps.
Soon Park	10/08/25	0.5	Internal Project Management and Documentation	Internal check-in with S. Oku to review Chapter 11 communications and non-consortium lender outreach status; updated action list.
Shiori Taniguchi	10/08/25	0.5	Internal Project Management and Documentation	Internal team stand-up (S. Inoue, S. Park, N. Tanaka) to review to-dos and confirm next steps.
Shiori Taniguchi	10/08/25	0.5	Others	Extended search for media leaks about Marelli and articles related to OEM and automotive industry
Shiori Taniguchi	10/08/25	1.0	Lender comm.(mtg)	Participated in Monthly Bank Meeting regarding Marelli's cash forecast with Marelli, SVP Cons, Japanese banks, DBS.
Shiori Taniguchi	10/08/25	0.5	Internal Project Management and Documentation	Internal alignment meeting with A. Nomoto and S. Park (PwC) to plan internal project steps.
Shiori Taniguchi	10/08/25	0.5	External Documentation and Correspondence Management	Sent meeting related files to the translator via email for smooth facilitation
Nao Tanaka	10/08/25	0.5	Internal Project Management and Documentation	Internal team stand-up (S. Inoue, S. Park, S. Taniguchi) to review to-dos and confirm next steps.
Nao Tanaka	10/08/25	0.5	Others	Extended search for media leaks about Marelli and articles related to OEM and automotive industry
Nao Tanaka	10/08/25	1.0	Lender comm.(mtg)	Participated in Monthly Bank Meeting regarding Marelli's cash forecast with Marelli, SVP Cons, Japanese banks, DBS.
Shuhe Inoue	10/09/25	0.5	Internal Project Management and Documentation	Internal team stand-up (S. Park, S. Taniguchi, N. Tanaka) to review to-dos and confirm next steps.
Soon Park	10/09/25	0.5	Internal Project Management and Documentation	Internal team stand-up (S. Inoue, S. Taniguchi, N. Tanaka) to review to-dos and confirm next steps.
Shiori Taniguchi	10/09/25	0.5	Internal Project Management and Documentation	Internal team stand-up (S. Inoue, S. Park, N. Tanaka) to review to-dos and confirm next steps.

Professional Services by Project Category, Professional, and Date

Professional	Date	Hours		Performed work details
Shiori Taniguchi	10/09/25	0.5	Others	Extended search for media leaks about Marelli and articles related to OEM and automotive industry
Shiori Taniguchi	10/09/25	2.0	External Documentation and Correspondence Management	Compiled meeting notes of meeting (Monthly Bank Meeting regarding Marelli's cash forecast with Marelli, SVP Cons, Japanese banks, DBS) to communicate with lenders and internal members
Nao Tanaka	10/09/25	0.5	Internal Project Management and Documentation	Internal team stand-up (S. Inoue, S. Park, S. Taniguchi) to review to-dos and confirm next steps.
Nao Tanaka	10/09/25	0.5	Others	Extended search for media leaks about Marelli and articles related to OEM and automotive industry
Nao Tanaka	10/09/25	2.0	External Documentation and Correspondence Management	Compiled meeting notes of meeting (Monthly Bank Meeting regarding Marelli's cash forecast with Marelli, SVP Cons, Japanese banks, DBS) to communicate with lenders and internal members
Akira Nomoto	10/10/25	0.5	Internal Project Management and Documentation	Internal alignment meeting with A. Nomoto and S. Taniguchi (PwC) to plan internal project steps.
Shuhei Inoue	10/10/25	0.5	Internal Project Management and Documentation	Internal team stand-up (S. Park, S. Taniguchi, N. Tanaka) to review to-dos and confirm next steps.
Soon Park	10/10/25	0.5	Internal Project Management and Documentation	Internal team stand-up (S. Inoue, S. Taniguchi, N. Tanaka) to review to-dos and confirm next steps.
Soon Park	10/10/25	0.5	Internal Project Management and Documentation	Internal alignment meeting with A. Nomoto and S. Taniguchi (PwC) to plan internal project steps.
Shiori Taniguchi	10/10/25	0.5	Internal Project Management and Documentation	Internal team stand-up (S. Inoue, S. Park, N. Tanaka) to review to-dos and confirm next steps.
Shiori Taniguchi	10/10/25	0.5	Others	Extended search for media leaks about Marelli and articles related to OEM and automotive industry
Shiori Taniguchi	10/10/25	0.5	Internal Project Management and Documentation	Internal alignment meeting with A. Nomoto and S. Park (PwC) to plan internal project steps.
Nao Tanaka	10/10/25	0.5	Internal Project Management and Documentation	Internal team stand-up (S. Inoue, S. Park, S. Taniguchi) to review to-dos and confirm next steps.
Nao Tanaka	10/10/25	0.5	Others	Extended search for media leaks about Marelli and articles related to OEM and automotive industry
Shuhei Inoue	10/14/25	0.5	Internal Project Management and Documentation	Internal team stand-up (S. Park, S. Taniguchi, N. Tanaka) to review to-dos and confirm next steps.
Soon Park	10/14/25	0.5	Internal Project Management and Documentation	Internal team stand-up (S. Inoue, S. Taniguchi, N. Tanaka) to review to-dos and confirm next steps.
Soon Park	10/14/25	0.5	Lender comm.(Tel)	Engagement call with Mizuho to confirm agenda and materials for the weekly Company call; aligned expectations and documented open items.
Shiori Taniguchi	10/14/25	0.5	Internal Project Management and Documentation	Internal team stand-up (S. Inoue, S. Park, N. Tanaka) to review to-dos and confirm next steps.
Shiori Taniguchi	10/14/25	0.5	Others	Extended search for media leaks about Marelli and articles related to OEM and automotive industry
Shiori Taniguchi	10/14/25	0.5	External Documentation and Correspondence Management	Sent meeting related files to the translator via email for smooth facilitation
Shiori Taniguchi	10/14/25	1.0	Lender Q&A	Provided debtor's responses for queries from Mizuho during the weekly meeting
Shiori Taniguchi	10/14/25	0.5	External Documentation and Correspondence Management	Sent meeting related files to the translator via email for smooth facilitation

Professional Services by Project Category, Professional, and Date

Professional	Date	Hours	Performed work details	
Nao Tanaka	10/14/25	0.5	Internal Project Management and Documentation	Internal team stand-up (S. Inoue, S. Park, S. Taniguchi) to review to-dos and confirm next steps.
Nao Tanaka	10/14/25	0.5	Others	Extended search for media leaks about Marelli and articles related to OEM and automotive industry
Soichiro Oku	10/15/25	1.0	Lender comm.(mtg)	Participated in weekly cash meetings with Mizuho, Marelli, A&M, and K&E to discuss the DIP budget and forecast cash flow
Akira Nomoto	10/15/25	1.0	Lender comm.(mtg)	Participated in weekly cash meetings with Mizuho, Marelli, A&M, and K&E to discuss the DIP budget and forecast cash flow
Akira Nomoto	10/15/25	0.5	Internal Project Management and Documentation	Internal alignment meeting with A. Nomoto and S. Taniguchi (PwC) to plan internal project steps.
Shuhe Inoue	10/15/25	0.5	Internal Project Management and Documentation	Internal team stand-up (S. Park, S. Taniguchi, N. Tanaka) to review to-dos and confirm next steps.
Shuhe Inoue	10/15/25	1.0	Lender comm.(mtg)	Participated in weekly cash meetings with Mizuho, Marelli, A&M, and K&E to discuss the DIP budget and forecast cash flow
Soon Park	10/15/25	0.5	Internal Project Management and Documentation	Internal team stand-up (S. Inoue, S. Taniguchi, N. Tanaka) to review to-dos and confirm next steps.
Soon Park	10/15/25	1.0	Lender comm.(mtg)	Participated in weekly cash meetings with Mizuho, Marelli, A&M, and K&E to discuss the DIP budget and forecast cash flow
Soon Park	10/15/25	0.5	Internal Project Management and Documentation	Internal alignment meeting with A. Nomoto and S. Taniguchi (PwC) to plan internal project steps.
Soon Park	10/15/25	0.5	Lender comm.(Tel)	Additional call with Mizuho to reconcile outstanding diligence points and finalize discussion topics for the weekly Company call.
Shiori Taniguchi	10/15/25	0.5	Internal Project Management and Documentation	Internal team stand-up (S. Inoue, S. Park, N. Tanaka) to review to-dos and confirm next steps.
Shiori Taniguchi	10/15/25	0.5	Others	Extended search for media leaks about Marelli and articles related to OEM and automotive industry
Shiori Taniguchi	10/15/25	1.0	Lender comm.(mtg)	Participated in weekly cash meetings with Mizuho, Marelli, A&M, and K&E to discuss the DIP budget and forecast cash flow
Shiori Taniguchi	10/15/25	0.5	Internal Project Management and Documentation	Internal alignment meeting with A. Nomoto and S. Park (PwC) to plan internal project steps.
Nao Tanaka	10/15/25	0.5	Internal Project Management and Documentation	Internal team stand-up (S. Inoue, S. Park, S. Taniguchi) to review to-dos and confirm next steps.
Nao Tanaka	10/15/25	0.5	Others	Extended search for media leaks about Marelli and articles related to OEM and automotive industry
Nao Tanaka	10/15/25	1.0	Lender comm.(mtg)	Participated in weekly cash meetings with Mizuho, Marelli, A&M, and K&E to discuss the DIP budget and forecast cash flow
Shuhe Inoue	10/16/25	0.5	Internal Project Management and Documentation	Internal team stand-up (S. Park, S. Taniguchi, N. Tanaka) to review to-dos and confirm next steps.
Soon Park	10/16/25	0.5	Internal Project Management and Documentation	Internal team stand-up (S. Inoue, S. Taniguchi, N. Tanaka) to review to-dos and confirm next steps.
Soon Park	10/16/25	0.5	Lender Q&A	Prepared and coordinated responses to DBJ follow-up questions in consultation with K&E; compiled supporting documentation and transmitted to lender.
Shiori Taniguchi	10/16/25	0.5	Internal Project Management and Documentation	Internal team stand-up (S. Inoue, S. Park, N. Tanaka) to review to-dos and confirm next steps.

Professional Services by Project Category, Professional, and Date

Professional	Date	Hours		Performed work details
Shiori Taniguchi	10/16/25	0.5	Others	Extended search for media leaks about Marelli and articles related to OEM and automotive industry
Shiori Taniguchi	10/16/25	2.0	External Documentation and Correspondence Management	Compiled meeting notes of meeting (Weekly Cash Meeting with Mizuho, Marelli, A&M, K&E regarding DIP Budget and forecast of cash flow) to communicate with lenders and internal members
Nao Tanaka	10/16/25	0.5	Internal Project Management and Documentation	Internal team stand-up (S. Inoue, S. Park, S. Taniguchi) to review to-dos and confirm next steps.
Nao Tanaka	10/16/25	0.5	Others	Extended search for media leaks about Marelli and articles related to OEM and automotive industry
Nao Tanaka	10/16/25	2.0	External Documentation and Correspondence Management	Compiled meeting notes of meeting (Weekly Cash Meeting with Mizuho, Marelli, A&M, K&E regarding DIP Budget and forecast of cash flow) to communicate with lenders and internal members
Akira Nomoto	10/17/25	0.5	Internal Project Management and Documentation	Internal alignment meeting with A. Nomoto and S. Taniguchi (PwC) to plan internal project steps.
Shuhei Inoue	10/17/25	0.5	Internal Project Management and Documentation	Internal team stand-up (S. Park, S. Taniguchi, N. Tanaka) to review to-dos and confirm next steps.
Soon Park	10/17/25	0.5	Internal Project Management and Documentation	Internal team stand-up (S. Inoue, S. Taniguchi, N. Tanaka) to review to-dos and confirm next steps.
Soon Park	10/17/25	0.5	Internal Project Management and Documentation	Internal alignment meeting with A. Nomoto and S. Taniguchi (PwC) to plan internal project steps.
Shiori Taniguchi	10/17/25	0.5	Internal Project Management and Documentation	Internal team stand-up (S. Inoue, S. Park, N. Tanaka) to review to-dos and confirm next steps.
Shiori Taniguchi	10/17/25	0.5	Others	Extended search for media leaks about Marelli and articles related to OEM and automotive industry
Shiori Taniguchi	10/17/25	0.5	Internal Project Management and Documentation	Internal alignment meeting with A. Nomoto and S. Park (PwC) to plan internal project steps.
Nao Tanaka	10/17/25	0.5	Internal Project Management and Documentation	Internal team stand-up (S. Inoue, S. Park, S. Taniguchi) to review to-dos and confirm next steps.
Nao Tanaka	10/17/25	0.5	Others	Extended search for media leaks about Marelli and articles related to OEM and automotive industry
Akira Nomoto	10/20/25	0.5	Internal Project Management and Documentation	Internal alignment meeting with A. Nomoto and S. Taniguchi (PwC) to plan internal project steps.
Shuhei Inoue	10/20/25	0.5	Internal Project Management and Documentation	Internal team stand-up (S. Park, S. Taniguchi, N. Tanaka) to review to-dos and confirm next steps.
Soon Park	10/20/25	0.5	Internal Project Management and Documentation	Internal team stand-up (S. Inoue, S. Taniguchi, N. Tanaka) to review to-dos and confirm next steps.
Soon Park	10/20/25	0.5	Internal Project Management and Documentation	Internal alignment meeting with A. Nomoto and S. Taniguchi (PwC) to plan internal project steps.
Soon Park	10/20/25	0.5	Lender comm.(Tel)	Call with Mizuho to review progress on requests, adjust weekly call agenda, and track resolution of open diligence issues.
Shiori Taniguchi	10/20/25	0.5	Internal Project Management and Documentation	Internal team stand-up (S. Inoue, S. Park, N. Tanaka) to review to-dos and confirm next steps.
Shiori Taniguchi	10/20/25	0.5	Others	Extended search for media leaks about Marelli and articles related to OEM and automotive industry
Shiori Taniguchi	10/20/25	0.5	Internal Project Management and Documentation	Internal alignment meeting with A. Nomoto and S. Park (PwC) to plan internal project steps.

Professional Services by Project Category, Professional, and Date

Professional	Date	Hours	Performed work details	
Nao Tanaka	10/20/25	0.5	Internal Project Management and Documentation	Internal team stand-up (S. Inoue, S. Park, S. Taniguchi) to review to-dos and confirm next steps.
Nao Tanaka	10/20/25	0.5	Others	Extended search for media leaks about Marelli and articles related to OEM and automotive industry
Shuhei Inoue	10/21/25	0.5	Internal Project Management and Documentation	Internal team stand-up (S. Park, S. Taniguchi, N. Tanaka) to review to-dos and confirm next steps.
Soon Park	10/21/25	0.5	Internal Project Management and Documentation	Internal team stand-up (S. Inoue, S. Taniguchi, N. Tanaka) to review to-dos and confirm next steps.
Shiori Taniguchi	10/21/25	0.5	Internal Project Management and Documentation	Internal team stand-up (S. Inoue, S. Park, N. Tanaka) to review to-dos and confirm next steps.
Shiori Taniguchi	10/21/25	0.5	Others	Extended search for media leaks about Marelli and articles related to OEM and automotive industry
Shiori Taniguchi	10/21/25	0.5	External Documentation and Correspondence Management	Sent meeting related files to the translator via email for smooth facilitation
Shiori Taniguchi	10/21/25	1.0	Lender Q&A	Provided debtor's responses for queries from Mizuho during the weekly meeting
Nao Tanaka	10/21/25	0.5	Internal Project Management and Documentation	Internal team stand-up (S. Inoue, S. Park, S. Taniguchi) to review to-dos and confirm next steps.
Nao Tanaka	10/21/25	0.5	Others	Extended search for media leaks about Marelli and articles related to OEM and automotive industry
Soichiro Oku	10/22/25	1.0	Lender comm.(mtg)	Participated in weekly cash meetings with Mizuho, Marelli, A&M, and K&E to discuss the DIP budget and forecast cash flow
Akira Nomoto	10/22/25	1.0	Lender comm.(mtg)	Participated in weekly cash meetings with Mizuho, Marelli, A&M, and K&E to discuss the DIP budget and forecast cash flow
Akira Nomoto	10/22/25	0.5	Internal Project Management and Documentation	Internal alignment meeting with A. Nomoto and S. Taniguchi (PwC) to plan internal project steps.
Akira Nomoto	10/22/25	0.5	Internal Project Management and Documentation	Internal session with S. Park to advance retention-extension and fee-application preparation; assembled required information and internal approvals.
Shuhei Inoue	10/22/25	0.5	Internal Project Management and Documentation	Internal team stand-up (S. Park, S. Taniguchi, N. Tanaka) to review to-dos and confirm next steps.
Shuhei Inoue	10/22/25	1.0	Lender comm.(mtg)	Participated in weekly cash meetings with Mizuho, Marelli, A&M, and K&E to discuss the DIP budget and forecast cash flow
Soon Park	10/22/25	0.5	Internal Project Management and Documentation	Internal team stand-up (S. Inoue, S. Taniguchi, N. Tanaka) to review to-dos and confirm next steps.
Soon Park	10/22/25	1.0	Lender comm.(mtg)	Participated in weekly cash meetings with Mizuho, Marelli, A&M, and K&E to discuss the DIP budget and forecast cash flow
Soon Park	10/22/25	0.5	Internal Project Management and Documentation	Internal alignment meeting with A. Nomoto and S. Taniguchi (PwC) to plan internal project steps.
Soon Park	10/22/25	0.5	Internal Project Management and Documentation	Internal session with A. Nomoto to advance retention-extension and fee-application preparation; assembled required information and internal approvals.
Shiori Taniguchi	10/22/25	0.5	Internal Project Management and Documentation	Internal team stand-up (S. Inoue, S. Park, N. Tanaka) to review to-dos and confirm next steps.
Shiori Taniguchi	10/22/25	0.5	Others	Extended search for media leaks about Marelli and articles related to OEM and automotive industry

Professional Services by Project Category, Professional, and Date

Professional	Date	Hours	Performed work details	
Shiori Taniguchi	10/22/25	1.0	Lender comm.(mtg)	Participated in weekly cash meetings with Mizuho, Marelli, A&M, and K&E to discuss the DIP budget and forecast cash flow
Shiori Taniguchi	10/22/25	0.5	Internal Project Management and Documentation	Internal alignment meeting with A. Nomoto and S. Park (PwC) to plan internal project steps.
Shiori Taniguchi	10/22/25	0.5	External Documentation and Correspondence Management	Sent meeting related files to the translator via email for smooth facilitation
Shiori Taniguchi	10/22/25	1.5	Lender Q&A	Provided document support for queries from Japanese bank (Cash flow, OEM volumes, bank meeting material)
Nao Tanaka	10/22/25	0.5	Internal Project Management and Documentation	Internal team stand-up (S. Inoue, S. Park, S. Taniguchi) to review to-dos and confirm next steps.
Nao Tanaka	10/22/25	0.5	Others	Extended search for media leaks about Marelli and articles related to OEM and automotive industry
Nao Tanaka	10/22/25	1.0	Lender comm.(mtg)	Participated in weekly cash meetings with Mizuho, Marelli, A&M, and K&E to discuss the DIP budget and forecast cash flow
Shuhei Inoue	10/23/25	0.5	Internal Project Management and Documentation	Internal team stand-up (S. Park, S. Taniguchi, N. Tanaka) to review to-dos and confirm next steps.
Soon Park	10/23/25	0.5	Internal Project Management and Documentation	Internal team stand-up (S. Inoue, S. Taniguchi, N. Tanaka) to review to-dos and confirm next steps.
Soon Park	10/23/25	0.5	Lender comm.(Tel)	Follow-up with Mizuho to provide requested information, refresh the diligence tracker, and agree next steps and responsibilities.
Shiori Taniguchi	10/23/25	0.5	Internal Project Management and Documentation	Internal team stand-up (S. Inoue, S. Park, N. Tanaka) to review to-dos and confirm next steps.
Shiori Taniguchi	10/23/25	0.5	Others	Extended search for media leaks about Marelli and articles related to OEM and automotive industry
Shiori Taniguchi	10/23/25	2.0	External Documentation and Correspondence Management	Compiled meeting notes of meeting (Weekly Cash Meeting with Mizuho, Marelli, A&M, K&E regarding DIP Budget and forecast of cash flow) to communicate with lenders and internal members
Nao Tanaka	10/23/25	0.5	Internal Project Management and Documentation	Internal team stand-up (S. Inoue, S. Park, S. Taniguchi) to review to-dos and confirm next steps.
Nao Tanaka	10/23/25	0.5	Others	Extended search for media leaks about Marelli and articles related to OEM and automotive industry
Nao Tanaka	10/23/25	2.0	External Documentation and Correspondence Management	Compiled meeting notes of meeting (Weekly Cash Meeting with Mizuho, Marelli, A&M, K&E regarding DIP Budget and forecast of cash flow) to communicate with lenders and internal members
Akira Nomoto	10/24/25	0.5	Internal Project Management and Documentation	Internal alignment meeting with A. Nomoto and S. Taniguchi (PwC) to plan internal project steps.
Shuhei Inoue	10/24/25	0.5	Internal Project Management and Documentation	Internal team stand-up (S. Park, S. Taniguchi, N. Tanaka) to review to-dos and confirm next steps.
Soon Park	10/24/25	0.5	Internal Project Management and Documentation	Internal team stand-up (S. Inoue, S. Taniguchi, N. Tanaka) to review to-dos and confirm next steps.
Soon Park	10/24/25	0.5	Internal Project Management and Documentation	Internal alignment meeting with A. Nomoto and S. Taniguchi (PwC) to plan internal project steps.
Shiori Taniguchi	10/24/25	0.5	Internal Project Management and Documentation	Internal team stand-up (S. Inoue, S. Park, N. Tanaka) to review to-dos and confirm next steps.
Shiori Taniguchi	10/24/25	0.5	Others	Extended search for media leaks about Marelli and articles related to OEM and automotive industry

Professional Services by Project Category, Professional, and Date

Professional	Date	Hours	Performed work details	
Shiori Taniguchi	10/24/25	0.5	Internal Project Management and Documentation	Internal alignment meeting with A. Nomoto and S. Park (PwC) to plan internal project steps.
Nao Tanaka	10/24/25	0.5	Internal Project Management and Documentation	Internal team stand-up (S. Inoue, S. Park, S. Taniguchi) to review to-dos and confirm next steps.
Nao Tanaka	10/24/25	0.5	Others	Extended search for media leaks about Marelli and articles related to OEM and automotive industry
Soichiro Oku	10/27/25	0.5	Internal Project Management and Documentation	Checkpoint with S. Park to review Chapter 11 creditor communications and outreach progress; updated plan to support case administration.
Akira Nomoto	10/27/25	0.5	Internal Project Management and Documentation	Internal alignment meeting with A. Nomoto and S. Taniguchi (PwC) to plan internal project steps.
Shuhei Inoue	10/27/25	0.5	Internal Project Management and Documentation	Internal team stand-up (S. Park, S. Taniguchi, N. Tanaka) to review to-dos and confirm next steps.
Soon Park	10/27/25	0.5	Internal Project Management and Documentation	Internal team stand-up (S. Inoue, S. Taniguchi, N. Tanaka) to review to-dos and confirm next steps.
Soon Park	10/27/25	0.5	Internal Project Management and Documentation	Internal alignment meeting with A. Nomoto and S. Taniguchi (PwC) to plan internal project steps.
Soon Park	10/27/25	0.5	Internal Project Management and Documentation	Checkpoint with S. Oku to review Chapter 11 creditor communications and outreach progress; updated plan to support case administration.
Soon Park	10/27/25	0.5	Lender comm.(Tel)	Follow-up with Mizuho to close near-term requests and update the diligence log; confirmed deliverables for the next reporting cycle.
Shiori Taniguchi	10/27/25	0.5	Internal Project Management and Documentation	Internal team stand-up (S. Inoue, S. Park, N. Tanaka) to review to-dos and confirm next steps.
Shiori Taniguchi	10/27/25	0.5	Others	Extended search for media leaks about Marelli and articles related to OEM and automotive industry
Shiori Taniguchi	10/27/25	0.5	Internal Project Management and Documentation	Internal alignment meeting with A. Nomoto and S. Park (PwC) to plan internal project steps.
Nao Tanaka	10/27/25	0.5	Internal Project Management and Documentation	Internal team stand-up (S. Inoue, S. Park, S. Taniguchi) to review to-dos and confirm next steps.
Nao Tanaka	10/27/25	0.5	Others	Extended search for media leaks about Marelli and articles related to OEM and automotive industry
Shuhei Inoue	10/28/25	0.5	Internal Project Management and Documentation	Internal team stand-up (S. Park, S. Taniguchi, N. Tanaka) to review to-dos and confirm next steps.
Soon Park	10/28/25	0.5	Internal Project Management and Documentation	Internal team stand-up (S. Inoue, S. Taniguchi, N. Tanaka) to review to-dos and confirm next steps.
Shiori Taniguchi	10/28/25	0.5	Internal Project Management and Documentation	Internal team stand-up (S. Inoue, S. Park, N. Tanaka) to review to-dos and confirm next steps.
Shiori Taniguchi	10/28/25	0.5	Others	Extended search for media leaks about Marelli and articles related to OEM and automotive industry
Shiori Taniguchi	10/28/25	0.5	External Documentation and Correspondence Management	Sent meeting related files to the translator via email for smooth facilitation
Shiori Taniguchi	10/28/25	1.0	Lender Q&A	Provided debtor's responses for queries from Mizuho during the weekly meeting
Shiori Taniguchi	10/28/25	0.5	Lender Q&A	Provided debtor's responses for queries from Mizuho during the weekly meeting

Professional Services by Project Category, Professional, and Date

Professional	Date	Hours	Performed work details	
Nao Tanaka	10/28/25	0.5	Internal Project Management and Documentation	Internal team stand-up (S. Inoue, S. Park, S. Taniguchi) to review to-dos and confirm next steps.
Nao Tanaka	10/28/25	0.5	Others	Extended search for media leaks about Marelli and articles related to OEM and automotive industry
Soichiro Oku	10/29/25	1.0	Lender comm.(mtg)	Participated in weekly cash meetings with Mizuho, Marelli, A&M, and K&E to discuss the DIP budget and forecast cash flow
Akira Nomoto	10/29/25	1.0	Lender comm.(mtg)	Participated in weekly cash meetings with Mizuho, Marelli, A&M, and K&E to discuss the DIP budget and forecast cash flow
Akira Nomoto	10/29/25	0.5	Internal Project Management and Documentation	Internal alignment meeting with A. Nomoto and S. Taniguchi (PwC) to plan internal project steps.
Shuhe Inoue	10/29/25	0.5	Internal Project Management and Documentation	Internal team stand-up (S. Park, S. Taniguchi, N. Tanaka) to review to-dos and confirm next steps.
Shuhe Inoue	10/29/25	1.0	Lender comm.(mtg)	Participated in weekly cash meetings with Mizuho, Marelli, A&M, and K&E to discuss the DIP budget and forecast cash flow
Soon Park	10/29/25	0.5	Internal Project Management and Documentation	Internal team stand-up (S. Inoue, S. Taniguchi, N. Tanaka) to review to-dos and confirm next steps.
Soon Park	10/29/25	1.0	Lender comm.(mtg)	Participated in weekly cash meetings with Mizuho, Marelli, A&M, and K&E to discuss the DIP budget and forecast cash flow
Soon Park	10/29/25	0.5	Internal Project Management and Documentation	Internal alignment meeting with A. Nomoto and S. Taniguchi (PwC) to plan internal project steps.
Soon Park	10/29/25	0.5	Lender comm.(Tel)	Alignment call with Mizuho ahead of the weekly Company meeting; finalized agenda, responsibilities, and open questions.
Shiori Taniguchi	10/29/25	0.5	Internal Project Management and Documentation	Internal team stand-up (S. Inoue, S. Park, N. Tanaka) to review to-dos and confirm next steps.
Shiori Taniguchi	10/29/25	0.5	Others	Extended search for media leaks about Marelli and articles related to OEM and automotive industry
Shiori Taniguchi	10/29/25	1.0	Lender comm.(mtg)	Participated in weekly cash meetings with Mizuho, Marelli, A&M, and K&E to discuss the DIP budget and forecast cash flow
Shiori Taniguchi	10/29/25	0.5	Internal Project Management and Documentation	Internal alignment meeting with A. Nomoto and S. Park (PwC) to plan internal project steps.
Shiori Taniguchi	10/29/25	0.5	External Documentation and Correspondence Management	Sent meeting related files to the translator via email for smooth facilitation
Nao Tanaka	10/29/25	0.5	Internal Project Management and Documentation	Internal team stand-up (S. Inoue, S. Park, S. Taniguchi) to review to-dos and confirm next steps.
Nao Tanaka	10/29/25	0.5	Others	Extended search for media leaks about Marelli and articles related to OEM and automotive industry
Nao Tanaka	10/29/25	1.0	Lender comm.(mtg)	Participated in weekly cash meetings with Mizuho, Marelli, A&M, and K&E to discuss the DIP budget and forecast cash flow
Shuhe Inoue	10/30/25	0.5	Internal Project Management and Documentation	Internal team stand-up (S. Park, S. Taniguchi, N. Tanaka) to review to-dos and confirm next steps.
Soon Park	10/30/25	0.5	Internal Project Management and Documentation	Internal team stand-up (S. Inoue, S. Taniguchi, N. Tanaka) to review to-dos and confirm next steps.
Shiori Taniguchi	10/30/25	0.5	Internal Project Management and Documentation	Internal team stand-up (S. Inoue, S. Park, N. Tanaka) to review to-dos and confirm next steps.

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Professional	Date	Hours		Performed work details
Shiori Taniguchi	10/30/25	0.5	Others	Extended search for media leaks about Marelli and articles related to OEM and automotive industry
Shiori Taniguchi	10/30/25	2.0	External Documentation and Correspondence Management	Compiled meeting notes of meeting (Weekly Cash Meeting with Mizuho, Marelli, A&M, K&E regarding DIP Budget and forecast of cash flow) to communicate with lenders and internal members
Nao Tanaka	10/30/25	0.5	Internal Project Management and Documentation	Internal team stand-up (S. Inoue, S. Park, S. Taniguchi) to review to-dos and confirm next steps.
Nao Tanaka	10/30/25	0.5	Others	Extended search for media leaks about Marelli and articles related to OEM and automotive industry
Nao Tanaka	10/30/25	2.0	External Documentation and Correspondence Management	Compiled meeting notes of meeting (Weekly Cash Meeting with Mizuho, Marelli, A&M, K&E regarding DIP Budget and forecast of cash flow) to communicate with lenders and internal members
Akira Nomoto	10/31/25	0.5	Internal Project Management and Documentation	Internal alignment meeting with A. Nomoto and S. Taniguchi (PwC) to plan internal project steps.
Shuhei Inoue	10/31/25	0.5	Internal Project Management and Documentation	Internal team stand-up (S. Park, S. Taniguchi, N. Tanaka) to review to-dos and confirm next steps.
Soon Park	10/31/25	0.5	Internal Project Management and Documentation	Internal team stand-up (S. Inoue, S. Taniguchi, N. Tanaka) to review to-dos and confirm next steps.
Soon Park	10/31/25	0.5	Internal Project Management and Documentation	Internal alignment meeting with A. Nomoto and S. Taniguchi (PwC) to plan internal project steps.
Soon Park	10/31/25	0.5	Internal Project Management and Documentation	Briefing with S. Taniguchi, N. Tanaka, K. Takeda (PwC) regarding the project to ensure clarity.
Shiori Taniguchi	10/31/25	0.5	Internal Project Management and Documentation	Internal team stand-up (S. Inoue, S. Park, N. Tanaka) to review to-dos and confirm next steps.
Shiori Taniguchi	10/31/25	0.5	Others	Extended search for media leaks about Marelli and articles related to OEM and automotive industry
Shiori Taniguchi	10/31/25	0.5	Internal Project Management and Documentation	Internal alignment meeting with A. Nomoto and S. Park (PwC) to plan internal project steps.
Shiori Taniguchi	10/31/25	0.5	Internal Project Management and Documentation	Briefing with S. Park, N. Tanaka, K. Takeda (PwC) regarding the project to ensure clarity.
Nao Tanaka	10/31/25	0.5	Internal Project Management and Documentation	Internal team stand-up (S. Inoue, S. Park, S. Taniguchi) to review to-dos and confirm next steps.
Nao Tanaka	10/31/25	0.5	Others	Extended search for media leaks about Marelli and articles related to OEM and automotive industry
Nao Tanaka	10/31/25	0.5	Internal Project Management and Documentation	Briefing with S. Park, S. Taniguchi, K. Takeda (PwC) regarding the project to ensure clarity.
Kakeru Takeda	10/31/25	0.5	Internal Project Management and Documentation	Briefing with S. Park, S. Taniguchi, N. Tanaka (PwC) regarding the project to ensure clarity.
Shuhei Inoue	11/04/25	0.5	Internal Project Management and Documentation	Internal team stand-up (S. Park, S. Taniguchi, K. Takeda) to review to-dos and confirm next steps.
Soon Park	11/04/25	0.5	Internal Project Management and Documentation	Internal team stand-up (S. Inoue, S. Taniguchi, K. Takeda) to review to-dos and confirm next steps.
Shiori Taniguchi	11/04/25	0.5	Internal Project Management and Documentation	Internal team stand-up (S. Inoue, S. Park, K. Takeda) to review to-dos and confirm next steps.
Shiori Taniguchi	11/04/25	0.5	Others	Extended search for media leaks about Marelli and articles related to OEM and automotive industry

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Professional	Date	Hours	Performed work details	
Shiori Taniguchi	11/04/25	0.5	External Documentation and Correspondence Management	Sent meeting related files to the translator via email for smooth facilitation
Shiori Taniguchi	11/04/25	1.0	Lender Q&A	Provided document support for queries from Mizuho during the weekly meeting
Kakeru Takeda	11/04/25	0.5	Internal Project Management and Documentation	Internal team stand-up (S. Inoue, S. Park, S. Taniguchi) to review to-dos and confirm next steps.
Kakeru Takeda	11/04/25	0.5	Others	Extended search for media leaks about Marelli and articles related to OEM and automotive industry
Soichiro Oku	11/05/25	1.0	Lender comm.(mtg)	Participated in weekly cash meetings with Mizuho, Marelli, A&M, and K&E to discuss the DIP budget and forecast cash flow
Akira Nomoto	11/05/25	1.0	Lender comm.(mtg)	Participated in weekly cash meetings with Mizuho, Marelli, A&M, and K&E to discuss the DIP budget and forecast cash flow
Akira Nomoto	11/05/25	0.5	Internal Project Management and Documentation	Internal alignment meeting with S. Park and S. Taniguchi (PwC) to plan internal project steps.
Shuhei Inoue	11/05/25	1.0	Lender comm.(mtg)	Participated in weekly cash meetings with Mizuho, Marelli, A&M, and K&E to discuss the DIP budget and forecast cash flow
Shuhei Inoue	11/05/25	0.5	Internal Project Management and Documentation	Internal team stand-up (S. Park, S. Taniguchi, K. Takeda) to review to-dos and confirm next steps.
Soon Park	11/05/25	1.0	Lender comm.(mtg)	Participated in weekly cash meetings with Mizuho, Marelli, A&M, and K&E to discuss the DIP budget and forecast cash flow
Soon Park	11/05/25	0.5	Internal Project Management and Documentation	Internal alignment meeting with A. Nomoto and S. Taniguchi (PwC) to plan internal project steps.
Soon Park	11/05/25	0.5	Internal Project Management and Documentation	Internal team stand-up (S. Inoue, S. Taniguchi, K. Takeda) to review to-dos and confirm next steps.
Soon Park	11/05/25	0.5	Lender comm.(Tel)	Pre-brief with Mizuho to coordinate weekly Company call content; ensured consistency of messaging and tracked pending diligence items.
Shiori Taniguchi	11/05/25	0.5	Internal Project Management and Documentation	Internal alignment meeting with A. Nomoto and S. Park (PwC) to plan internal project steps.
Shiori Taniguchi	11/05/25	0.5	Internal Project Management and Documentation	Internal team stand-up (S. Inoue, S. Park, K. Takeda) to review to-dos and confirm next steps.
Shiori Taniguchi	11/05/25	0.5	Others	Extended search for media leaks about Marelli and articles related to OEM and automotive industry
Shiori Taniguchi	11/05/25	1.0	Lender comm.(mtg)	Participated in weekly cash meetings with Mizuho, Marelli, A&M, and K&E to discuss the DIP budget and forecast cash flow
Shiori Taniguchi	11/05/25	2.5	External Documentation and Correspondence Management	Compiled meeting notes of meeting (Weekly Cash Meeting with Mizuho, Marelli, A&M, K&E regarding DIP Budget and forecast of cash flow) to communicate with lenders and internal members
Shiori Taniguchi	11/05/25	0.5	External Documentation and Correspondence Management	Sent meeting related files to the translator via email for smooth facilitation
Shiori Taniguchi	11/05/25	1.0	Lender Q&A	Provided debtor's responses for queries from Mizuho during the weekly meeting
Kakeru Takeda	11/05/25	0.5	Internal Project Management and Documentation	Internal team stand-up (S. Inoue, S. Park, S. Taniguchi) to review to-dos and confirm next steps.
Kakeru Takeda	11/05/25	0.5	Others	Extended search for media leaks about Marelli and articles related to OEM and automotive industry

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Professional	Date	Hours		Performed work details
Kakeru Takeda	11/05/25	1.0	Lender comm.(mtg)	Participated in weekly cash meetings with Mizuho, Marelli, A&M, and K&E to discuss the DIP budget and forecast cash flow
Kakeru Takeda	11/05/25	2.5	External Documentation and Correspondence Management	Compiled meeting notes of meeting (Weekly Cash Meeting with Mizuho, Marelli, A&M, K&E regarding DIP Budget and forecast of cash flow) to communicate with lenders and internal members
Soichiro Oku	11/06/25	1.0	Lender comm.(mtg)	Participated in Monthly Bank Meeting regarding Marelli's cash forecast with Marelli, SVP Cons, Japanese banks, DBS.
Akira Nomoto	11/06/25	1.0	Lender comm.(mtg)	Participated in Monthly Bank Meeting regarding Marelli's cash forecast with Marelli, SVP Cons, Japanese banks, DBS.
Akira Nomoto	11/06/25	0.5	Internal Project Management and Documentation	Coordination meeting with S. Park to complete internal approvals, confirm retention-extension timeline, and advance fee-application drafting.
Shuhei Inoue	11/06/25	1.0	Lender comm.(mtg)	Participated in Monthly Bank Meeting regarding Marelli's cash forecast with Marelli, SVP Cons, Japanese banks, DBS.
Shuhei Inoue	11/06/25	0.5	Internal Project Management and Documentation	Internal team stand-up (S. Park, S. Taniguchi, K. Takeda) to review to-dos and confirm next steps.
Soon Park	11/06/25	1.0	Lender comm.(mtg)	Participated in Monthly Bank Meeting regarding Marelli's cash forecast with Marelli, SVP Cons, Japanese banks, DBS.
Soon Park	11/06/25	0.5	Internal Project Management and Documentation	Internal team stand-up (S. Inoue, S. Taniguchi, K. Takeda) to review to-dos and confirm next steps.
Soon Park	11/06/25	0.5	Internal Project Management and Documentation	Coordination meeting with A. Nomoto to complete internal approvals, confirm retention-extension timeline, and advance fee-application drafting.
Shiori Taniguchi	11/06/25	0.5	Internal Project Management and Documentation	Internal team stand-up (S. Inoue, S. Park, K. Takeda) to review to-dos and confirm next steps.
Shiori Taniguchi	11/06/25	0.5	Others	Extended search for media leaks about Marelli and articles related to OEM and automotive industry
Shiori Taniguchi	11/06/25	1.0	Lender comm.(mtg)	Participated in Monthly Bank Meeting regarding Marelli's cash forecast with Marelli, SVP Cons, Japanese banks, DBS.
Shiori Taniguchi	11/06/25	2.5	External Documentation and Correspondence Management	Compiled meeting notes of meeting (Monthly Bank Meeting regarding Marelli's cash forecast with Marelli, SVP Cons, Japanese banks, DBS) to communicate with lenders and internal members
Kakeru Takeda	11/06/25	0.5	Internal Project Management and Documentation	Internal team stand-up (S. Inoue, S. Park, S. Taniguchi) to review to-dos and confirm next steps.
Kakeru Takeda	11/06/25	0.5	Others	Extended search for media leaks about Marelli and articles related to OEM and automotive industry
Kakeru Takeda	11/06/25	1.0	Lender comm.(mtg)	Participated in Monthly Bank Meeting regarding Marelli's cash forecast with Marelli, SVP Cons, Japanese banks, DBS.
Kakeru Takeda	11/06/25	2.5	External Documentation and Correspondence Management	Compiled meeting notes of meeting (Monthly Bank Meeting regarding Marelli's cash forecast with Marelli, SVP Cons, Japanese banks, DBS) to communicate with lenders and internal members
Akira Nomoto	11/07/25	0.5	Internal Project Management and Documentation	Internal alignment meeting with S. Park and S. Taniguchi (PwC) to plan internal project steps.
Shuhei Inoue	11/07/25	0.5	Internal Project Management and Documentation	Internal team stand-up (S. Park, S. Taniguchi, K. Takeda) to review to-dos and confirm next steps.
Soon Park	11/07/25	0.5	Internal Project Management and Documentation	Internal alignment meeting with A. Nomoto and S. Taniguchi (PwC) to plan internal project steps.
Soon Park	11/07/25	0.5	Internal Project Management and Documentation	Internal team stand-up (S. Inoue, S. Taniguchi, K. Takeda) to review to-dos and confirm next steps.

Professional Services by Project Category, Professional, and Date

Professional	Date	Hours	Performed work details	
Shiori Taniguchi	11/07/25	0.5	Internal Project Management and Documentation	Internal alignment meeting with A. Nomoto and S. Park (PwC) to plan internal project steps.
Shiori Taniguchi	11/07/25	0.5	Internal Project Management and Documentation	Internal team stand-up (S. Inoue, S. Park, K. Takeda) to review to-dos and confirm next steps.
Shiori Taniguchi	11/07/25	1.0	Others	Extended search for media leaks about Marelli and articles related to OEM and automotive industry (Including Nexperia)
Shiori Taniguchi	11/07/25	1.0	Lender Q&A	Provided document support for queries from Mizuho regarding Cash flow and other topics
Kakeru Takeda	11/07/25	0.5	Internal Project Management and Documentation	Internal team stand-up (S. Inoue, S. Park, S. Taniguchi) to review to-dos and confirm next steps.
Kakeru Takeda	11/07/25	0.5	Others	Extended search for media leaks about Marelli and articles related to OEM and automotive industry
Akira Nomoto	11/10/25	0.5	Internal Project Management and Documentation	Internal alignment meeting with S. Park and S. Taniguchi (PwC) to plan internal project steps.
Akira Nomoto	11/10/25	0.5	Internal Project Management and Documentation	Continued work with S. Park on retention extension and fee application; reviewed draft narratives and supporting schedules.
Shuhei Inoue	11/10/25	0.5	Internal Project Management and Documentation	Internal team stand-up (S. Park, S. Taniguchi, K. Takeda) to review to-dos and confirm next steps.
Soon Park	11/10/25	0.5	Internal Project Management and Documentation	Internal alignment meeting with A. Nomoto and S. Taniguchi (PwC) to plan internal project steps.
Soon Park	11/10/25	0.5	Internal Project Management and Documentation	Internal team stand-up (S. Inoue, S. Taniguchi, K. Takeda) to review to-dos and confirm next steps.
Soon Park	11/10/25	0.5	Internal Project Management and Documentation	Continued work with A. Nomoto on retention extension and fee application; reviewed draft narratives and supporting schedules.
Shiori Taniguchi	11/10/25	0.5	Internal Project Management and Documentation	Internal team stand-up (S. Inoue, S. Park, K. Takeda) to review to-dos and confirm next steps.
Shiori Taniguchi	11/10/25	0.5	Others	Extended search for media leaks about Marelli and articles related to OEM and automotive industry
Shiori Taniguchi	11/10/25	0.5	Internal Project Management and Documentation	Internal alignment meeting with A. Nomoto and S. Park (PwC) to plan internal project steps.
Kakeru Takeda	11/10/25	0.5	Internal Project Management and Documentation	Internal team stand-up (S. Inoue, S. Park, S. Taniguchi) to review to-dos and confirm next steps.
Kakeru Takeda	11/10/25	0.5	Others	Extended search for media leaks about Marelli and articles related to OEM and automotive industry
Soichiro Oku	11/11/25	1.0	Lender comm.(mtg)	Participated in Long term Cash flow update mtg with Marelli, Mizuho, A&M, K&E
Akira Nomoto	11/11/25	1.0	Lender comm.(mtg)	Participated in Long term Cash flow update mtg with Marelli, Mizuho, A&M, K&E
Shuhei Inoue	11/11/25	1.0	Lender comm.(mtg)	Participated in Long term Cash flow update mtg with Marelli, Mizuho, A&M, K&E
Shuhei Inoue	11/11/25	0.5	Internal Project Management and Documentation	Internal team stand-up (S. Park, S. Taniguchi, K. Takeda) to review to-dos and confirm next steps.
Soon Park	11/11/25	1.0	Lender comm.(mtg)	Participated in Long term Cash flow update mtg with Marelli, Mizuho, A&M, K&E

Professional Services by Project Category, Professional, and Date

Professional	Date	Hours	Performed work details	
Soon Park	11/11/25	0.5	Internal Project Management and Documentation	Internal team stand-up (S. Inoue, S. Taniguchi, K. Takeda) to review to-dos and confirm next steps.
Shiori Taniguchi	11/11/25	0.5	Internal Project Management and Documentation	Internal team stand-up (S. Inoue, S. Park, K. Takeda) to review to-dos and confirm next steps.
Shiori Taniguchi	11/11/25	0.5	Others	Extended search for media leaks about Marelli and articles related to OEM and automotive industry
Shiori Taniguchi	11/11/25	1.0	Lender comm.(mtg)	Participated in Long term Cash flow update mtg with Marelli, Mizuho, A&M, K&E
Shiori Taniguchi	11/11/25	2.5	External Documentation and Correspondence Management	Compiled meeting notes of meeting (Long term Cash flow update mtg with Marelli, Mizuho, A&M, K&E) to communicate with lenders and internal members
Shiori Taniguchi	11/11/25	0.5	External Documentation and Correspondence Management	Sent meeting related files to the translator via email for smooth facilitation
Shiori Taniguchi	11/11/25	1.0	Lender Q&A	Provided debtor's responses for queries from Mizuho regarding Cash flow and other topics
Kakeru Takeda	11/11/25	0.5	Internal Project Management and Documentation	Internal team stand-up (S. Inoue, S. Park, S. Taniguchi) to review to-dos and confirm next steps.
Kakeru Takeda	11/11/25	0.5	Others	Extended search for media leaks about Marelli and articles related to OEM and automotive industry
Kakeru Takeda	11/11/25	1.0	Lender comm.(mtg)	Participated in Long term Cash flow update mtg with Marelli, Mizuho, A&M, K&E
Kakeru Takeda	11/11/25	2.5	External Documentation and Correspondence Management	Compiled meeting notes of meeting (Long term Cash flow update mtg with Marelli, Mizuho, A&M, K&E) to communicate with lenders and internal members
Soichiro Oku	11/12/25	1.0	Lender comm.(mtg)	Participated in weekly cash meetings with Mizuho, Marelli, A&M, and K&E to discuss the DIP budget and forecast cash flow
Akira Nomoto	11/12/25	1.0	Lender comm.(mtg)	Participated in weekly cash meetings with Mizuho, Marelli, A&M, and K&E to discuss the DIP budget and forecast cash flow
Akira Nomoto	11/12/25	0.5	Internal Project Management and Documentation	Internal alignment meeting with S. Park and S. Taniguchi (PwC) to plan internal project steps.
Shuhei Inoue	11/12/25	1.0	Lender comm.(mtg)	Participated in weekly cash meetings with Mizuho, Marelli, A&M, and K&E to discuss the DIP budget and forecast cash flow
Shuhei Inoue	11/12/25	0.5	Internal Project Management and Documentation	Internal team stand-up (S. Park, S. Taniguchi, K. Takeda) to review to-dos and confirm next steps.
Soon Park	11/12/25	1.0	Lender comm.(mtg)	Participated in weekly cash meetings with Mizuho, Marelli, A&M, and K&E to discuss the DIP budget and forecast cash flow
Soon Park	11/12/25	0.5	Internal Project Management and Documentation	Internal alignment meeting with A. Nomoto and S. Taniguchi (PwC) to plan internal project steps.
Soon Park	11/12/25	0.5	Internal Project Management and Documentation	Internal team stand-up (S. Inoue, S. Taniguchi, K. Takeda) to review to-dos and confirm next steps.
Soon Park	11/12/25	0.5	Lender comm.(Tel)	Working call with Mizuho to refine weekly Company call agenda, reconcile open diligence questions, and set follow-up actions.
Shiori Taniguchi	11/12/25	0.5	Internal Project Management and Documentation	Internal team stand-up (S. Inoue, S. Park, K. Takeda) to review to-dos and confirm next steps.
Shiori Taniguchi	11/12/25	0.5	Others	Extended search for media leaks about Marelli and articles related to OEM and automotive industry

Professional Services by Project Category, Professional, and Date

Professional	Date	Hours		Performed work details
Shiori Taniguchi	11/12/25	1.0	Lender comm.(mtg)	Participated in weekly cash meetings with Mizuho, Marelli, A&M, and K&E to discuss the DIP budget and forecast cash flow
Shiori Taniguchi	11/12/25	2.5	External Documentation and Correspondence Management	Compiled meeting notes of meeting (Weekly Cash Meeting with Mizuho, Marelli, A&M, K&E regarding DIP Budget and forecast of cash flow) to communicate with lenders and internal members
Shiori Taniguchi	11/12/25	0.5	Internal Project Management and Documentation	Internal alignment meeting with A. Nomoto and S. Park (PwC) to plan internal project steps.
Shiori Taniguchi	11/12/25	0.5	External Documentation and Correspondence Management	Sent meeting related files to the translator via email for smooth facilitation
Kakeru Takeda	11/12/25	0.5	Internal Project Management and Documentation	Internal team stand-up (S. Inoue, S. Park, S. Taniguchi) to review to-dos and confirm next steps.
Kakeru Takeda	11/12/25	0.5	Others	Extended search for media leaks about Marelli and articles related to OEM and automotive industry
Kakeru Takeda	11/12/25	1.0	Lender comm.(mtg)	Participated in weekly cash meetings with Mizuho, Marelli, A&M, and K&E to discuss the DIP budget and forecast cash flow
Kakeru Takeda	11/12/25	2.5	External Documentation and Correspondence Management	Compiled meeting notes of meeting (Weekly Cash Meeting with Mizuho, Marelli, A&M, K&E regarding DIP Budget and forecast of cash flow) to communicate with lenders and internal members
Shuhei Inoue	11/13/25	0.5	Internal Project Management and Documentation	Internal team stand-up (S. Park, S. Taniguchi, K. Takeda) to review to-dos and confirm next steps.
Soon Park	11/13/25	0.5	Internal Project Management and Documentation	Internal team stand-up (S. Inoue, S. Taniguchi, K. Takeda) to review to-dos and confirm next steps.
Shiori Taniguchi	11/13/25	0.5	Internal Project Management and Documentation	Internal team stand-up (S. Inoue, S. Park, K. Takeda) to review to-dos and confirm next steps.
Shiori Taniguchi	11/13/25	0.5	Others	Extended search for media leaks about Marelli and articles related to OEM and automotive industry
Kakeru Takeda	11/13/25	0.5	Internal Project Management and Documentation	Internal team stand-up (S. Inoue, S. Park, S. Taniguchi) to review to-dos and confirm next steps.
Kakeru Takeda	11/13/25	0.5	Others	Extended search for media leaks about Marelli and articles related to OEM and automotive industry
Akira Nomoto	11/14/25	0.5	Internal Project Management and Documentation	Internal alignment meeting with S. Park and S. Taniguchi (PwC) to plan internal project steps.
Shuhei Inoue	11/14/25	0.5	Internal Project Management and Documentation	Internal team stand-up (S. Park, S. Taniguchi, K. Takeda) to review to-dos and confirm next steps.
Soon Park	11/14/25	0.5	Internal Project Management and Documentation	Internal alignment meeting with A. Nomoto and S. Taniguchi (PwC) to plan internal project steps.
Soon Park	11/14/25	0.5	Internal Project Management and Documentation	Internal team stand-up (S. Inoue, S. Taniguchi, K. Takeda) to review to-dos and confirm next steps.
Shiori Taniguchi	11/14/25	0.5	Internal Project Management and Documentation	Internal team stand-up (S. Inoue, S. Park, K. Takeda) to review to-dos and confirm next steps.
Shiori Taniguchi	11/14/25	0.5	Others	Extended search for media leaks about Marelli and articles related to OEM and automotive industry
Shiori Taniguchi	11/14/25	0.5	Internal Project Management and Documentation	Internal alignment meeting with A. Nomoto and S. Park (PwC) to plan internal project steps.
Shiori Taniguchi	11/14/25	1.0	Lender Q&A	Provided document support for queries from Mizuho regarding Cash flow and other topics

Professional Services by Project Category, Professional, and Date

Professional	Date	Hours	Performed work details	
Kakeru Takeda	11/14/25	0.5	Internal Project Management and Documentation	Internal team stand-up (S. Inoue, S. Park, S. Taniguchi) to review to-dos and confirm next steps.
Kakeru Takeda	11/14/25	0.5	Others	Extended search for media leaks about Marelli and articles related to OEM and automotive industry
Soichiro Oku	11/17/25	1.5	Client/advisor comm.	Participated in meeting with FTI Consulting and Paul Hastings with S. Oku, A. Nomoto regarding creditors' committee updates; captured committee developments, assessed supplier implications, and documented action items for Company and lender
Akira Nomoto	11/17/25	0.5	Internal Project Management and Documentation	communications Internal alignment meeting with S. Park and S. Taniguchi (PwC) to plan internal project steps.
Akira Nomoto	11/17/25	1.5	Client/advisor comm.	Participated in meeting with FTI Consulting and Paul Hastings with S. Oku, A. Nomoto regarding creditors' committee updates; captured committee developments, assessed supplier implications, and documented action items for Company and lender
Shuhe Inoue	11/17/25	0.5	Internal Project Management and Documentation	communications Internal team stand-up (S. Park, S. Taniguchi, K. Takeda) to review to-dos and confirm next steps.
Soon Park	11/17/25	0.5	Internal Project Management and Documentation	Internal alignment meeting with A. Nomoto and S. Taniguchi (PwC) to plan internal project steps.
Soon Park	11/17/25	0.5	Internal Project Management and Documentation	Internal team stand-up (S. Inoue, S. Taniguchi, K. Takeda) to review to-dos and confirm next steps.
Soon Park	11/17/25	1.5	Client/advisor comm.	Participated in meeting with FTI Consulting and Paul Hastings with S. Oku, A. Nomoto regarding creditors' committee updates; captured committee developments, assessed supplier implications, and documented action items for Company and lender
Soon Park	11/17/25	0.5	Lender comm.(Tel)	communications Follow-up with Mizuho to respond to new requests; updated diligence tracker and confirmed next deliverables.
Shiori Taniguchi	11/17/25	0.5	Internal Project Management and Documentation	Internal team stand-up (S. Inoue, S. Park, K. Takeda) to review to-dos and confirm next steps.
Shiori Taniguchi	11/17/25	0.5	Others	Extended search for media leaks about Marelli and articles related to OEM and automotive industry
Shiori Taniguchi	11/17/25	0.5	Internal Project Management and Documentation	Internal alignment meeting with A. Nomoto and S. Park (PwC) to plan internal project steps.
Kakeru Takeda	11/17/25	0.5	Internal Project Management and Documentation	Internal team stand-up (S. Inoue, S. Park, S. Taniguchi) to review to-dos and confirm next steps.
Kakeru Takeda	11/17/25	0.5	Others	Extended search for media leaks about Marelli and articles related to OEM and automotive industry
Shuhe Inoue	11/18/25	0.5	Internal Project Management and Documentation	Internal team stand-up (S. Park, S. Taniguchi, K. Takeda) to review to-dos and confirm next steps.
Soon Park	11/18/25	0.5	Internal Project Management and Documentation	Internal team stand-up (S. Inoue, S. Taniguchi, K. Takeda) to review to-dos and confirm next steps.
Soon Park	11/18/25	0.5	Lender comm.(Tel)	Alignment call with Mizuho to prepare for weekly Company call; addressed outstanding items and assigned owners.
Shiori Taniguchi	11/18/25	0.5	Internal Project Management and Documentation	Internal team stand-up (S. Inoue, S. Park, K. Takeda) to review to-dos and confirm next steps.
Shiori Taniguchi	11/18/25	0.5	Others	Extended search for media leaks about Marelli and articles related to OEM and automotive industry
Shiori Taniguchi	11/18/25	0.5	External Documentation and Correspondence Management	Sent meeting related files to the translator via email for smooth facilitation
Shiori Taniguchi	11/18/25	1.0	Lender Q&A	Provided document support for queries from Mizuho regarding Cash flow and other topics

Professional Services by Project Category, Professional, and Date

Professional	Date	Hours		Performed work details
Kakeru Takeda	11/18/25	0.5	Internal Project Management and Documentation	Internal team stand-up (S. Inoue, S. Park, S. Taniguchi) to review to-dos and confirm next steps.
Kakeru Takeda	11/18/25	0.5	Others	Extended search for media leaks about Marelli and articles related to OEM and automotive industry
Soichiro Oku	11/19/25	1.0	Lender comm.(mtg)	Participated in weekly cash meetings with Mizuho, Marelli, A&M, and K&E to discuss the DIP budget and forecast cash flow
Akira Nomoto	11/19/25	0.5	Internal Project Management and Documentation	Internal alignment meeting with S. Park and S. Taniguchi (PwC) to plan internal project steps.
Akira Nomoto	11/19/25	1.0	Lender comm.(mtg)	Participated in weekly cash meetings with Mizuho, Marelli, A&M, and K&E to discuss the DIP budget and forecast cash flow
Shuhei Inoue	11/19/25	1.0	Lender comm.(mtg)	Participated in weekly cash meetings with Mizuho, Marelli, A&M, and K&E to discuss the DIP budget and forecast cash flow
Shuhei Inoue	11/19/25	0.5	Internal Project Management and Documentation	Internal team stand-up (S. Park, S. Taniguchi, K. Takeda) to review to-dos and confirm next steps.
Soon Park	11/19/25	0.5	Internal Project Management and Documentation	Internal alignment meeting with A. Nomoto and S. Taniguchi (PwC) to plan internal project steps.
Soon Park	11/19/25	1.0	Lender comm.(mtg)	Participated in weekly cash meetings with Mizuho, Marelli, A&M, and K&E to discuss the DIP budget and forecast cash flow
Soon Park	11/19/25	0.5	Internal Project Management and Documentation	Internal team stand-up (S. Inoue, S. Taniguchi, K. Takeda) to review to-dos and confirm next steps.
Soon Park	11/19/25	0.5	Lender comm.(Tel)	Preparatory call with Mizuho to finalize the weekly Company call plan and close outstanding questions.
Soon Park	11/19/25	0.5	Lender comm.(Tel)	Coordinated answers to Japanese bank follow-up inquiries with K&E; validated and delivered responses.
Shiori Taniguchi	11/19/25	0.5	Internal Project Management and Documentation	Internal team stand-up (S. Inoue, S. Park, K. Takeda) to review to-dos and confirm next steps.
Shiori Taniguchi	11/19/25	0.5	Others	Extended search for media leaks about Marelli and articles related to OEM and automotive industry
Shiori Taniguchi	11/19/25	1.0	Lender comm.(mtg)	Participated in weekly cash meetings with Mizuho, Marelli, A&M, and K&E to discuss the DIP budget and forecast cash flow
Shiori Taniguchi	11/19/25	2.5	External Documentation and Correspondence Management	Compiled meeting notes of meeting (Weekly Cash Meeting with Mizuho, Marelli, A&M, K&E regarding DIP Budget and forecast of cash flow) to communicate with lenders and internal members
Shiori Taniguchi	11/19/25	0.5	Internal Project Management and Documentation	Internal alignment meeting with A. Nomoto and S. Park (PwC) to plan internal project steps.
Shiori Taniguchi	11/19/25	0.5	External Documentation and Correspondence Management	Sent meeting related files to the translator via email for smooth facilitation
Kakeru Takeda	11/19/25	0.5	Internal Project Management and Documentation	Internal team stand-up (S. Inoue, S. Park, S. Taniguchi) to review to-dos and confirm next steps.
Kakeru Takeda	11/19/25	0.5	Others	Extended search for media leaks about Marelli and articles related to OEM and automotive industry
Kakeru Takeda	11/19/25	1.0	Lender comm.(mtg)	Participated in weekly cash meetings with Mizuho, Marelli, A&M, and K&E to discuss the DIP budget and forecast cash flow
Kakeru Takeda	11/19/25	2.5	External Documentation and Correspondence Management	Compiled meeting notes of meeting (Weekly Cash Meeting with Mizuho, Marelli, A&M, K&E regarding DIP Budget and forecast of cash flow) to communicate with lenders and internal members

Professional Services by Project Category, Professional, and Date

Professional	Date	Hours	Performed work details	
Shuhei Inoue	11/20/25	0.5	Internal Project Management and Documentation	Internal team stand-up (S. Park, S. Taniguchi, K. Takeda) to review to-dos and confirm next steps.
Soon Park	11/20/25	0.5	Internal Project Management and Documentation	Internal team stand-up (S. Inoue, S. Taniguchi, K. Takeda) to review to-dos and confirm next steps.
Shiori Taniguchi	11/20/25	0.5	Internal Project Management and Documentation	Internal team stand-up (S. Inoue, S. Park, K. Takeda) to review to-dos and confirm next steps.
Shiori Taniguchi	11/20/25	0.5	Others	Extended search for media leaks about Marelli and articles related to OEM and automotive industry
Kakeru Takeda	11/20/25	0.5	Internal Project Management and Documentation	Internal team stand-up (S. Inoue, S. Park, S. Taniguchi) to review to-dos and confirm next steps.
Kakeru Takeda	11/20/25	0.5	Others	Extended search for media leaks about Marelli and articles related to OEM and automotive industry
Akira Nomoto	11/21/25	0.5	Internal Project Management and Documentation	Internal alignment meeting with S. Park and S. Taniguchi (PwC) to plan internal project steps.
Shuhei Inoue	11/21/25	0.5	Internal Project Management and Documentation	Internal team stand-up (S. Park, S. Taniguchi, K. Takeda) to review to-dos and confirm next steps.
Soon Park	11/21/25	0.5	Internal Project Management and Documentation	Internal team stand-up (S. Inoue, S. Taniguchi, K. Takeda) to review to-dos and confirm next steps.
Soon Park	11/21/25	0.5	Internal Project Management and Documentation	Internal alignment meeting with A. Nomoto and S. Taniguchi (PwC) to plan internal project steps.
Shiori Taniguchi	11/21/25	0.5	Internal Project Management and Documentation	Internal team stand-up (S. Inoue, S. Park, K. Takeda) to review to-dos and confirm next steps.
Shiori Taniguchi	11/21/25	0.5	Others	Extended search for media leaks about Marelli and articles related to OEM and automotive industry
Shiori Taniguchi	11/21/25	0.5	Internal Project Management and Documentation	Internal alignment meeting with A. Nomoto and S. Park (PwC) to plan internal project steps.
Shiori Taniguchi	11/21/25	1.0	Lender Q&A	Provided document support for queries from Mizuho regarding Cash flow and other topics
Shiori Taniguchi	11/21/25	1.5	Lender Q&A	Provided document support for queries from Japanese banks regarding court docket and Chapter11 schedule
Kakeru Takeda	11/21/25	0.5	Internal Project Management and Documentation	Internal team stand-up (S. Inoue, S. Park, S. Taniguchi) to review to-dos and confirm next steps.
Kakeru Takeda	11/21/25	0.5	Others	Extended search for media leaks about Marelli and articles related to OEM and automotive industry
Shuhei Inoue	11/25/25	0.5	Internal Project Management and Documentation	Internal team stand-up (S. Park, S. Taniguchi, K. Takeda) to review to-dos and confirm next steps.
Soon Park	11/25/25	0.5	Internal Project Management and Documentation	Internal team stand-up (S. Inoue, S. Taniguchi, K. Takeda) to review to-dos and confirm next steps.
Soon Park	11/25/25	0.5	Lender comm.(Tel)	Addressed Japanese bank follow-up questions; coordinated with K&E on legal review and provided consolidated responses.
Shiori Taniguchi	11/25/25	0.5	Internal Project Management and Documentation	Internal team stand-up (S. Inoue, S. Park, K. Takeda) to review to-dos and confirm next steps.
Shiori Taniguchi	11/25/25	0.5	Others	Extended search for media leaks about Marelli and articles related to OEM and automotive industry

Professional Services by Project Category, Professional, and Date

Professional	Date	Hours	Performed work details	
Shiori Taniguchi	11/25/25	2.0	Internal Project Management and Documentation	Prepared monthly and interim fee applications in accordance with Court guidelines
Shiori Taniguchi	11/25/25	0.5	External Documentation and Correspondence Management	Sent meeting related files to the translator via email for smooth facilitation
Shiori Taniguchi	11/25/25	1.0	Lender Q&A	Provided document support for queries from Mizuho regarding Cash flow and other topics
Kakeru Takeda	11/25/25	0.5	Internal Project Management and Documentation	Internal team stand-up (S. Inoue, S. Park, S. Taniguchi) to review to-dos and confirm next steps.
Kakeru Takeda	11/25/25	0.5	Others	Extended search for media leaks about Marelli and articles related to OEM and automotive industry
Kakeru Takeda	11/25/25	2.0	Internal Project Management and Documentation	Prepared monthly and interim fee applications in accordance with Court guidelines
Soichiro Oku	11/26/25	1.0	Lender comm.(mtg)	Participated in weekly cash meetings with Mizuho, Marelli, A&M, and K&E to discuss the DIP budget and forecast cash flow
Akira Nomoto	11/26/25	0.5	Internal Project Management and Documentation	Internal alignment meeting with S. Park and S. Taniguchi (PwC) to plan internal project steps.
Akira Nomoto	11/26/25	1.0	Lender comm.(mtg)	Participated in weekly cash meetings with Mizuho, Marelli, A&M, and K&E to discuss the DIP budget and forecast cash flow
Shuhei Inoue	11/26/25	1.0	Lender comm.(mtg)	Participated in weekly cash meetings with Mizuho, Marelli, A&M, and K&E to discuss the DIP budget and forecast cash flow
Shuhei Inoue	11/26/25	0.5	Internal Project Management and Documentation	Internal team stand-up (S. Park, S. Taniguchi, K. Takeda) to review to-dos and confirm next steps.
Soon Park	11/26/25	0.5	Internal Project Management and Documentation	Internal alignment meeting with A. Nomoto and S. Taniguchi (PwC) to plan internal project steps.
Soon Park	11/26/25	1.0	Lender comm.(mtg)	Participated in weekly cash meetings with Mizuho, Marelli, A&M, and K&E to discuss the DIP budget and forecast cash flow
Soon Park	11/26/25	0.5	Internal Project Management and Documentation	Internal team stand-up (S. Inoue, S. Taniguchi, K. Takeda) to review to-dos and confirm next steps.
Soon Park	11/26/25	0.5	Lender comm.(Tel)	Coordination call with Mizuho to align on weekly Company update; confirmed agenda and prioritized open diligence matters.
Shiori Taniguchi	11/26/25	0.5	Internal Project Management and Documentation	Internal team stand-up (S. Inoue, S. Park, K. Takeda) to review to-dos and confirm next steps.
Shiori Taniguchi	11/26/25	0.5	Others	Extended search for media leaks about Marelli and articles related to OEM and automotive industry
Shiori Taniguchi	11/26/25	1.0	Lender comm.(mtg)	Participated in weekly cash meetings with Mizuho, Marelli, A&M, and K&E to discuss the DIP budget and forecast cash flow
Shiori Taniguchi	11/26/25	2.5	External Documentation and Correspondence Management	Compiled meeting notes of meeting (Weekly Cash Meeting with Mizuho, Marelli, A&M, K&E regarding DIP Budget and forecast of cash flow) to communicate with lenders and internal members
Shiori Taniguchi	11/26/25	0.5	Internal Project Management and Documentation	Internal alignment meeting with A. Nomoto and S. Park (PwC) to plan internal project steps.
Shiori Taniguchi	11/26/25	0.5	External Documentation and Correspondence Management	Sent meeting related files to the translator via email for smooth facilitation
Kakeru Takeda	11/26/25	0.5	Internal Project Management and Documentation	Internal team stand-up (S. Inoue, S. Park, S. Taniguchi) to review to-dos and confirm next steps.

Professional Services by Project Category, Professional, and Date

Professional	Date	Hours		Performed work details
Kakeru Takeda	11/26/25	0.5	Others	Extended search for media leaks about Marelli and articles related to OEM and automotive industry
Kakeru Takeda	11/26/25	1.0	Lender comm.(mtg)	Participated in weekly cash meetings with Mizuho, Marelli, A&M, and K&E to discuss the DIP budget and forecast cash flow
Kakeru Takeda	11/26/25	2.5	External Documentation and Correspondence Management	Compiled meeting notes of meeting (Weekly Cash Meeting with Mizuho, Marelli, A&M, K&E regarding DIP Budget and forecast of cash flow) to communicate with lenders and internal members
Shuhei Inoue	11/27/25	0.5	Internal Project Management and Documentation	Internal team stand-up (S. Park, S. Taniguchi, K. Takeda) to review to-dos and confirm next steps.
Soon Park	11/27/25	0.5	Internal Project Management and Documentation	Internal team stand-up (S. Inoue, S. Taniguchi, K. Takeda) to review to-dos and confirm next steps.
Shiori Taniguchi	11/27/25	0.5	Internal Project Management and Documentation	Internal team stand-up (S. Inoue, S. Park, K. Takeda) to review to-dos and confirm next steps.
Shiori Taniguchi	11/27/25	0.5	Others	Extended search for media leaks about Marelli and articles related to OEM and automotive industry
Kakeru Takeda	11/27/25	0.5	Internal Project Management and Documentation	Internal team stand-up (S. Inoue, S. Park, S. Taniguchi) to review to-dos and confirm next steps.
Kakeru Takeda	11/27/25	0.5	Others	Extended search for media leaks about Marelli and articles related to OEM and automotive industry
Akira Nomoto	11/28/25	0.5	Internal Project Management and Documentation	Internal alignment meeting with S. Park and S. Taniguchi (PwC) to plan internal project steps.
Shuhei Inoue	11/28/25	0.5	Internal Project Management and Documentation	Internal team stand-up (S. Park, S. Taniguchi, K. Takeda) to review to-dos and confirm next steps.
Soon Park	11/28/25	0.5	Internal Project Management and Documentation	Internal team stand-up (S. Inoue, S. Taniguchi, K. Takeda) to review to-dos and confirm next steps.
Soon Park	11/28/25	0.5	Internal Project Management and Documentation	Internal alignment meeting with A. Nomoto and S. Taniguchi (PwC) to plan internal project steps.
Soon Park	11/28/25	0.5	Lender comm.(Tel)	Follow-up call with Mizuho to address lingering requests; refreshed diligence tracker and agreed on next steps.
Shiori Taniguchi	11/28/25	0.5	Internal Project Management and Documentation	Internal team stand-up (S. Inoue, S. Park, K. Takeda) to review to-dos and confirm next steps.
Shiori Taniguchi	11/28/25	0.5	Others	Extended search for media leaks about Marelli and articles related to OEM and automotive industry
Shiori Taniguchi	11/28/25	0.5	Internal Project Management and Documentation	Internal alignment meeting with A. Nomoto and S. Park (PwC) to plan internal project steps.
Shiori Taniguchi	11/28/25	1.0	Lender Q&A	Provided document support for queries from Mizuho regarding Cash flow and other topics
Kakeru Takeda	11/28/25	0.5	Internal Project Management and Documentation	Internal team stand-up (S. Inoue, S. Park, S. Taniguchi) to review to-dos and confirm next steps.
Kakeru Takeda	11/28/25	0.5	Others	Extended search for media leaks about Marelli and articles related to OEM and automotive industry
Total		333.0		