

**IN THE UNITED STATES BANKRUPTCY COURT
FOR THE DISTRICT OF DELAWARE**

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In re:

Chapter 11

MARELLI AUTOMOTIVE LIGHTING USA, LLC
et al.,¹

Case No. 25-11034 (CTG)

Debtors.

Jointly Administered

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**FIFTH MONTHLY FEE APPLICATION OF
ALVAREZ & MARSAL NORTH AMERICA, LLC
FOR PAYMENT OF COMPENSATION AND REIMBURSEMENT
OF EXPENSES AS FINANCIAL ADVISORS TO THE DEBTORS
FOR THE PERIOD FROM NOVEMBER 1, 2025 THROUGH NOVEMBER 30, 2025**

Name of Applicant: Alvarez & Marsal North America, LLC

Authorized to Provide Professional
Services to: The above-captioned Debtors

Period for which compensation and
reimbursement is sought: November 1, 2025 through November 30, 2025

Amount of Compensation sought as actual,
reasonable and necessary: \$3,703,331.20 (80% of \$4,629,164.00)

Amount of Expense Reimbursement sought
as actual, reasonable and necessary: \$38,084.14

Date of order approving retention: August 5, 2025 *nunc pro tunc* to June 10, 2025

This is a(n): ✓ Monthly Interim Final application

This is the Fifth monthly fee application filed in this case

1 A complete list of each of the Debtors in these chapter 11 cases may be obtained on the website of the Debtors' claims and noticing agent at <https://www.veritaglobal.net/Marelli>. The location of Marelli Automotive Lighting USA LLC's principal place of business and the Debtors' service address in these chapter 11 cases is 26555 Northwestern Highway, Southfield, Mi



Requested Payment Amount:

Fees at 80% \$ 3,703,331.20

Expenses at 100% \$ 38,084.14

Total: \$ 3,741,415.34

Prior Applications –

Date Invoice Filed	Docket Number	Invoice Period	Fees Requested	Expenses Requested	Total Payment Requested	Payment Received	Date Payment Received
8/15/2025	#0685	June 11, 2025 - July 31, 2025	\$ 14,042,730.00	\$ 196,258.19	\$ 14,238,988.19	\$ 14,238,988.19	9/25/2025
9/22/2025	#0947	August 1, 2025 - August 31, 2025	\$ 6,781,529.50	\$ 156,760.26	\$ 6,938,289.76	\$ 6,938,289.76	10/24/2025
10/6/2025	#1057	September 1, 2025 - September 30, 2025	\$ 7,468,007.00	\$ 106,618.04	\$ 7,574,625.04	\$ 7,574,625.04	10/31/2025
11/25/2025	#1232	*October 1, 2025 - October 31, 2025	\$ 7,033,924.00	\$ 142,102.81	\$ 7,176,026.81	\$ 5,769,242.01	12/24/2025
*Payments reflect 80% of fees and 100% of expenses							
**agreed to \$10,253.85 in concessions for June 11-July 31 expenses							

COMPENSATION BY PROFESSIONAL

Professional	Position	Geography	Billing Rate	Total hours	Total Fees
Cumberland, Brian	Managing Director	USA	\$1,550.00	16.1	\$24,955.00
Grossi, Nick	Managing Director	USA	\$1,350.00	151.5	\$204,525.00
Turner, Cari	Managing Director	USA	\$1,300.00	102.9	\$133,770.00
Simion, Tony	Managing Director	USA	\$1,300.00	110.9	\$144,170.00
Cui, Maggie	Managing Director	China	\$1,200.00	6.1	\$7,320.00
Shibata, Gerardo Yukio	Senior Director	Mexico	\$1,100.00	63.5	\$69,850.00
Shiffman, David	Senior Director	USA	\$1,075.00	188.0	\$202,100.00
Donoghue, Doug	Senior Director	USA	\$1,050.00	16.7	\$17,535.00
Shahbain, Abraham	Senior Director	USA	\$1,050.00	212.3	\$222,915.00
Weiland, Brad	Senior Director	USA	\$1,025.00	37.6	\$38,540.00
Webber, Dan	Senior Director	USA	\$1,000.00	140.2	\$140,200.00
Callerio, Lorenzo	Senior Director	USA	\$1,000.00	167.0	\$167,000.00
Loop, Stuart	Senior Director	USA	\$975.00	250.3	\$244,042.50
Hernandez, Dylan	Director	USA	\$950.00	39.2	\$37,240.00
Warren, Joseph	Director	USA	\$950.00	191.3	\$181,735.00
Schirle, Mattie	Director	USA	\$900.00	202.5	\$182,250.00
Dvorak, Michael	Director	USA	\$875.00	10.3	\$9,012.50
Caruso, Nicholas	Director	USA	\$850.00	192.3	\$163,455.00
Hirschbuehler, Ryan	Senior Associate	USA	\$825.00	38.3	\$31,597.50
Pacheco, Santiago	Manager	Mexico	\$825.00	157.8	\$130,185.00
Postolos, Lucas	Senior Associate	USA	\$825.00	184.2	\$151,965.00
O'Toole, Colin	Manager	USA	\$800.00	81.7	\$65,360.00
Wallach, Pearce	Associate	USA	\$750.00	17.4	\$13,050.00
Rybarczyk, Jodi	Senior Associate	USA	\$750.00	70.3	\$52,725.00
Kordupel, Lewis	Senior Associate	USA	\$750.00	180.8	\$135,600.00
Waismann, Heitor	Senior Associate	USA	\$750.00	218.7	\$164,025.00
Zehetmair, Stefan	Associate Director	Germany	\$730.00	184.5	\$134,685.00
Erlach, Nicole	Senior Associate	USA	\$725.00	146.2	\$105,995.00
Cook, Jacob	Senior Associate	USA	\$725.00	234.2	\$169,795.00
Mier, Nicolas	Associate	Mexico	\$675.00	17.0	\$11,475.00
Hill, Michael	Associate	USA	\$675.00	135.9	\$91,732.50
Zhu, Judith	Senior Manager	China	\$675.00	148.8	\$100,440.00

Professional	Position	Geography	Billing Rate	Total hours	Total Fees
Borgonovo, Erik	Senior Associate	Italy	\$655.00	165.6	\$108,468.00
Chester, Monte	Associate	USA	\$650.00	49.5	\$32,175.00
Fuetter, Isaac	Associate	USA	\$650.00	87.4	\$56,810.00
Kim, Junoh	Associate	USA	\$550.00	5.7	\$3,135.00
Sethna, Kayo	Associate	United Kingdom	\$530.00	8.3	\$4,399.00
Nguyen, Vi Hoa	Associate	Germany	\$530.00	168.9	\$89,517.00
Liu, Daniel	Manager	China	\$525.00	63.3	\$33,232.50
Draude, Richard	Analyst	USA	\$525.00	169.9	\$89,197.50
Schmelter, Griffen	Analyst	USA	\$525.00	201.2	\$105,630.00
Campbell, Lyndsay	Analyst	USA	\$475.00	70.5	\$33,487.50
Hamilton, Makenna	Analyst	USA	\$475.00	189.5	\$90,012.50
Hamerski, Grace	Analyst	USA	\$475.00	217.0	\$103,075.00
Hollomon, Lindsey	Analyst	USA	\$450.00	93.2	\$41,940.00
Jain, Manasvi	Analyst	USA	\$450.00	176.8	\$79,560.00
Athreya, Abhi	Analyst	USA	\$450.00	228.5	\$102,825.00
Korol, Sammy	Analyst	USA	\$450.00	231.2	\$104,040.00
Corbett, Natalie	Paraprofessional	USA	\$350.00	6.9	\$2,415.00
			TOTAL	6,047.90	\$4,629,164.00

COMPENSATION BY PROJECT CATEGORY

Task Code	Description	Total Hours	Total Fees Requested
ACCOUNTING/CUT-OFF	Assist the Debtors with accounting- and accounts-payable-related items. The Debtors employ approx. 20 enterprise resource planning ("ERP") systems in regions around the world, each comprising a separate accounting and finance system and separate operations, including purchasing, accounts payable, vendor-facing procurement-to-payment, customer-facing order-to-cash, and treasury operations, among others. The Debtors manage these ERPs with a combination of Debtor and outsourced personnel in plants and offices around the world. A&M's assistance under this Task Code focused on remote and on-site coordination with these local and regional plants and offices (in English and non-English languages) in Brazil, China, Germany, India, Italy, Japan, Mexico, Slovakia, and the United States, including developing and implementing systems infrastructure and more than 30 personnel training sessions for the cutoff of the Debtors' accounts-payable process, Petition-Date accounting close, the coding of approx. 500,000 pre- and postpetition liabilities, reporting requirements, internal controls for accounting, finance, and treasury departments, bank-related items, and other accounting-related items.	37.1	40,912.50
BANKRUPTCY SUPPORT	Advise and assist the Debtors on matters concerning operating in chapter 11. The Debtors' extensive footprint necessitates A&M's close coordination with business contacts and counsel at the local, regional, and global levels regarding operating guidelines for chapter 11, including detailed process management to properly address chapter 11 case management, Bankruptcy Code concepts like the automatic stay, and required reporting activities and administrative functions.	234.2	262,960.00
BUSINESS PLAN	Advise and assist the company with the planning, development, evaluation and implementation of the company's strategic, business and operating plans including the coordination and preparation of the related financial projections.	722.8	571,349.00
COST EFFICIENCY	Assist the Debtor with various cost reduction and control initiatives to improve overall cost efficiency with a particular focus	26.9	22,365.00

Task Code	Description	Total Hours	Total Fees Requested
	on supply chain, transportation and logistics, inventory procurement and management, as well as the implementation of spend control initiatives related to head count, indirect spend, and capex.		
DIP FINANCING & CASH FLOW	Advise and assist management in treasury matters including the development of weekly cash forecasts, reporting on cash activity, covenant compliance, and other reporting requirements pursuant to cash collateral motion. Advise Debtor and assist other advisors with procurement of DIP financing, including diligence with prospective lenders and reporting to the eventual DIP lender	2,606.5	1,767,031.00
DUE DILIGENCE & INFORMATION REQUESTS	Address information requests from, and attend meetings and calls with, various constituencies including lenders, unsecured creditors committee, and advisors. Deal with Creditors and third party inquiries.	166.5	151,725.00
EMPLOYEE COMPENSATION	Assist the Debtor with compensation matters; including market based compensation for the bankruptcy process.	118.3	116,112.50
FEE APP	Prepare the month and interim fee applications in accordance with Court guidelines.	74.4	36,540.00
LIQUIDATION ANALYSIS	Assist the Debtors with preparation of the Liquidation Analysis.	21.8	21,755.00
MONTHLY OPERATING REPORT	Assist the Debtors with the preparation of the Initial Debtor Interview requirements, Initial Operating Report, Monthly Operating Report, Form 26 and other related matters for the US Trustee.	128.6	91,410.00
PLAN / DISCLOSURE STATEMENT	Assist the Debtor and advisors with various analyses and assessment of the components included in and relating to the POR, Disclosure Statement, Schedules and related documents. Complete analyses and assist the Debtor with the Plan or Reorganization and Disclosure Statement.	21.8	21,195.00
RETENTION	Prepare documents in compliance with Court retention requirements.	7.3	7,140.00
TRAVEL TIME	Billable travel time (reflects 50% of time incurred).	25.4	23,737.50
VENDOR MANAGEMENT	Advise and assist the Debtors with postpetition vendor management including analyzing the financial impact of supplier agreements, tracking prepetition payment activity, and meeting and negotiating with suppliers. The Debtors extensive footprint and decentralized operations necessitates A&M's close coordination with business	1,856.3	1,494,931.50

Task Code	Description	Total Hours	Total Fees Requested
	contacts and counsel at the local, regional, and global levels, including a Debtor vendor management team comprised of finance, purchasing, and other personnel from multiple countries. A&M also assists the Debtors with around-the-world reconciliation of asserted vendor claims and coordination of vendor strategies across regions including North America; Latin America; Europe, the Middle East, and Africa; China; and the greater Asia-Pacific. A&M's assistance under this Task Code brought to bear both remote and on-site coordination with local and regional plants and offices (in English and non-English languages), as reasonably requested by the Debtors.		
		6,047.9	\$ 4,629,164.00

COMPENSATION BY GEOGRAPHY

Geography	Total hours	Total Fees
USA	5,064.1	\$3,939,592.50
United Kingdom	8.3	\$4,399.00
Mexico	238.3	\$211,510.00
Germany	353.4	\$224,202.00
Italy	165.6	\$108,468.00
China	218.2	\$140,992.50
Total	6,047.9	\$4,629,164.00

EXPENSE SUMMARY

SUMMARY OF EXPENSES BY CATEGORY FOR ALVAREZ & MARSAL NORTH AMERICA, LLC November 1, 2025 through November, 2025	
Expense Category	Amount
Airfare	22,355.86
Lodging	7,143.85
Meals	3,363.39
Miscellaneous	827.29
Transportation	4,393.75
Total	\$ 38,084.14

Annexed hereto are the following schedules for compensation and reimbursement of expenses sought by Applicant for the Compensation Period:

Exhibit A – Summary of Time Detail by Task

Exhibit B – Summary of Time Detail by Professional

Exhibit C – Summary of Time Detail by Task by Professional

Exhibit D – Time Detail by Task Code which includes a daily time log detailing the activities and services performed by the Applicant on behalf of the Debtors

Exhibit E – Summary of Expense by Category

Exhibit F – Expense Detail by Professional which includes a breakdown of the Applicant's expenses incurred

**IN THE UNITED STATES BANKRUPTCY COURT
FOR THE DISTRICT OF DELAWARE**

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In re: Chapter 11

MARELLI AUTOMOTIVE LIGHTING USA, LLC Case No. 25-11034 (CTG)

et al.,¹ Jointly Administered

Debtors.

----- X

**FIFTH MONTHLY FEE APPLICATION OF
ALVAREZ & MARSAL NORTH AMERICA, LLC
FOR PAYMENT OF COMPENSATION AND REIMBURSEMENT
OF EXPENSES AS FINANCIAL ADVISORS TO THE DEBTORS
FOR THE PERIOD FROM NOVEMBER 1, 2025 THROUGH NOVEMBER 30, 2025**

Alvarez & Marsal North America, LLC (“A&M” or the “Applicant”), financial advisor to the above-captioned debtors and debtors in possession (collectively, the “Debtors”), hereby submits its fifth monthly application (the “Application”) for entry of an order pursuant to section 331 of title 11 of the United States Code, 11 U.S.C. §§101 et seq., as amended (the “Bankruptcy Code”) granting it monthly compensation and reimbursement of expenses for the period from November 1, 2025 through November 30, 2025. In support hereof, A&M respectfully represents as follows:

**I. JURISDICTION, VENUE AND STATUTORY
PREDICATES FOR RELIEF SOUGHT**

1. This Court has jurisdiction over this Application pursuant to 28 U.S.C. §1334. This is a core proceeding pursuant to 28 U.S.C. §157(b)(2)(A) and (B). Venue of this

¹ A complete list of each of the Debtors in these chapter 11 cases may be obtained on the website of the Debtors’ claims and noticing agent at <https://www.veritaglobal.net/Marelli>. The location of Marelli Automotive Lighting USA LLC’s principal place of business and the Debtors’ service address in these chapter 11 cases is 26555 Northwestern Highway, Southfield, Michigan 48033.

proceeding and this Application is proper in this District pursuant to 28 U.S.C. §§1408 and 1409. The statutory predicate for the relief sought herein is section 331 of the Bankruptcy Code.

II. BACKGROUND

2. On June 11, 2025 (the “Petition Date”), the Debtors each filed a voluntary petition for relief under chapter 11 of the Bankruptcy Code. The Debtors have continued in the management of its businesses and operation of its properties pursuant to sections 1107(a) and 1108 of the Bankruptcy Code.

3. On June 12, 2025, this Court entered an Order [Docket No. 478] approving the retention of A&M as financial advisors to the Debtors *nunc pro tunc* to the Petition Date.

4. On August 5, 2025, the Court entered the *Order (I) Establishing Procedures for Interim Compensation and Reimbursement of Expenses for Retained Professionals and (II) Granting Related Relief* [Docket No. 477] (the “Interim Compensation Order”).

III. SUMMARY OF SERVICES RENDERED

5. A&M has rendered services on behalf of the Debtors for the period from November 1, 2025 through November 30, 2025 (the “Compensation Period”), totaling 6,048.3 hours of professional time.

6. Attached hereto as Exhibits “A-F” is a full and detailed statement describing the professional services rendered and expenses incurred by each A&M professional during the Compensation Period.

7. To assist the Court in its review of the fees sought by Applicant, Applicant has separated its time entries in Exhibit D into the following categories:

Task Code	Description	Total Hours	Total Fees Requested
ACCOUNTING/CUT-OFF	Assist the Debtors with accounting- and accounts-payable-related items. The Debtors employ approx. 20 enterprise resource planning ("ERP") systems in regions around the world, each comprising a separate accounting and finance system and separate operations, including purchasing, accounts payable, vendor-facing procurement-to-payment, customer-facing order-to-cash, and treasury operations, among others. The Debtors manage these ERPs with a combination of Debtor and outsourced personnel in plants and offices around the world. A&M's assistance under this Task Code focused on remote and on-site coordination with these local and regional plants and offices (in English and non-English languages) in Brazil, China, Germany, India, Italy, Japan, Mexico, Slovakia, and the United States, including developing and implementing systems infrastructure and more than 30 personnel training sessions for the cutoff of the Debtors' accounts-payable process, Petition-Date accounting close, the coding of approx. 500,000 pre- and postpetition liabilities, reporting requirements, internal controls for accounting, finance, and treasury departments, bank-related items, and other accounting-related items.	37.1	40,912.50
BANKRUPTCY SUPPORT	Advise and assist the Debtors on matters concerning operating in chapter 11. The Debtors' extensive footprint necessitates A&M's close coordination with business contacts and counsel at the local, regional, and global levels regarding operating guidelines for chapter 11, including detailed process management to properly address chapter 11 case management, Bankruptcy Code concepts like the automatic stay, and required reporting activities and administrative functions.	234.2	262,960.00
BUSINESS PLAN	Advise and assist the company with the planning, development, evaluation and implementation of the company's strategic, business and operating plans including the coordination and preparation of the related financial projections.	722.8	571,349.00
COST EFFICIENCY	Assist the Debtor with various cost reduction and control initiatives to improve overall cost efficiency with a particular focus on supply chain, transportation and logistics, inventory procurement and management,	26.9	22,365.00

Task Code	Description	Total Hours	Total Fees Requested
	as well as the implementation of spend control initiatives related to head count, indirect spend, and capex.		
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DUE DILIGENCE & INFORMATION REQUESTS	Address information requests from, and attend meetings and calls with, various constituencies including lenders, unsecured creditors committee, and advisors. Deal with Creditors and third party inquiries.	166.5	151,725.00
EMPLOYEE COMPENSATION	Assist the Debtor with compensation matters; including market based compensation for the bankruptcy process.	118.3	116,112.50
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PLAN / DISCLOSURE STATEMENT	Assist the Debtor and advisors with various analyses and assessment of the components included in and relating to the POR, Disclosure Statement, Schedules and related documents. Complete analyses and assist the Debtor with the Plan or Reorganization and Disclosure Statement.	21.8	21,195.00
RETENTION	Prepare documents in compliance with Court retention requirements.	7.3	7,140.00
TRAVEL TIME	Billable travel time (reflects 50% of time incurred).	25.4	23,737.50
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Task Code	Description	Total Hours	Total Fees Requested
	management team comprised of finance, purchasing, and other personnel from multiple countries. A&M also assists the Debtors with around-the-world reconciliation of asserted vendor claims and coordination of vendor strategies across regions including North America; Latin America; Europe, the Middle East, and Africa; China; and the greater Asia-Pacific. A&M's assistance under this Task Code brought to bear both remote and on-site coordination with local and regional plants and offices (in English and non-English languages), as reasonably requested by the Debtors.		
		6,047.9	\$ 4,629,164.00

8. The total sum due to A&M for professional services rendered on behalf of the Debtors for the Compensation Period is \$3,703,331.20 (80% of \$4,629,164.00). A&M submits that the professional services it rendered on behalf of the Debtors during this time were reasonable and necessary.

9. A&M also expended costs on behalf of the Debtors in the sum of \$38,084.14 during the Compensation Period. Attached hereto as Exhibit "F" is an itemized list of expenses incurred during the Compensation Period.

10. A&M accordingly seeks payment of the sum of \$4,629,164.00 in fees and \$38,084.14 in expenses, for a total of \$4,667,248.14.

11. The undersigned hereby attests that he has reviewed the requirements of Rule 2016-2 and this Application conforms to such requirements.

WHEREFORE, A&M hereby requests: (i) monthly allowance of compensation for necessary and valuable professional services rendered to the Debtors in the sum of \$3,703,331.20 (representing 80% of \$4,629,164.00) and reimbursement of actual and necessary expenses incurred in the sum of \$38,084.14 for the period from November 1, 2025 through November 30, 2025, (ii) payment in the amount of \$3,741,415.34 representing 80% of the total fees billed and

100% of the expenses incurred during the Application Period, as provided under the Interim Compensation Order; and (iii) such other relief as this Court deems just and proper.

Dated: December 29, 2025
Troy, MI

Respectfully submitted,

**ALVAREZ & MARSAL NORTH
AMERICA, LLC**

/s/ Tony Simion
Tony Simion
Managing Director
Alvarez & Marsal North America, LLC
755 W. Big Beaver Ave., Suite 650
Troy, MI 48084
Telephone: 248.936.0836
tsimion@alvarezandmarsal.com

*Financial Advisor to the Debtors and
Debtors in Possession*

**IN THE UNITED STATES BANKRUPTCY COURT
FOR THE DISTRICT OF DELAWARE**

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In re:

Chapter 11

MARELLI AUTOMOTIVE LIGHTING USA, LLC
et al.,²

Case No. 25-11034 (CTG)

Jointly Administered

Debtors.

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NOTICE OF FILING OF FEE APPLICATION

PLEASE TAKE NOTICE that Alvarez & Marsal North America, LLC (“A&M”) financial advisors to the debtors and debtors in possession (collectively, the “Debtors”), filed and served the *Fifth Monthly Fee Application of Alvarez & Marsal North America, LLC for Payment of Compensation and Reimbursement of Expenses as Financial Advisors to the Debtors for the Period from November 1, 2025 through November 30, 2025* (the “Application”) seeking compensation for the reasonable and necessary services rendered to the Debtors in the amount of \$4,629,164.00, and reimbursement for actual and necessary expenses in the amount of \$38,084.14.

PLEASE TAKE FURTHER NOTICE that any objection or response to the Application must be made in writing, and filed with the United States Bankruptcy Court for the District of Delaware (the “Bankruptcy Court”), 824 North Market Street, 3rd Floor, Wilmington, Delaware 19801, on or before **January 20, 2026 at 4:00 p.m. prevailing Eastern time.**

² A complete list of each of the Debtors in these chapter 11 cases may be obtained on the website of the Debtors’ claims and noticing agent at <https://www.veritaglobal.net/Marelli>. The location of Marelli Automotive Lighting USA LLC’s principal place of business and the Debtors’ service address in these chapter 11 cases is 26555 Northwestern Highway, Southfield, Michigan 48033.

The Application is submitted pursuant to the *Order (I) Establishing Procedures for Interim Compensation and Reimbursement of Expenses for Retained Professionals and (II) Granting Related Relief* [Docket No. 477] (the “Interim Compensation Order”).

PLEASE TAKE FURTHER NOTICE that at the same time, you must also serve a copy of the response or objection upon to: (a) the U.S. Trustee; (b) the holders of the 30 largest unsecured claims against the Debtors (on a consolidated basis); (c) Paul Hastings LLP and Morris James LLP, as co-counsel to the Committee; (d) the office of the attorney general for each of the states in which the Debtors operate; (e) United States Attorney’s Office for the District of Delaware; (f) the Internal Revenue Service; (g) the United States Securities and Exchange Commission; (h) the United States Department of Justice; (i) Mayer Brown LLP, as counsel to the DIP Agent; (j) Davis Polk & Wardwell LLP, as counsel to Mizuho Bank, Ltd., in all capacities other than as Prepetition Agent; (k) Young Conaway Stargatt & Taylor, LLP, as counsel to Mizuho Bank, Ltd., in its capacity as Prepetition Agent; (l) Akin Gump Strauss Hauer & Feld LLP and Cole Schotz P.C., as counsel to the Ad Hoc Group; of Senior Lenders; (m) Paul, Weiss, Rifkind, Wharton & Garrison LLP, as counsel to the Sponsors; and (n) any party that has requested notice pursuant to Bankruptcy Rule 2002 (the “Notice Parties”).

IF NO OBJECTIONS ARE FILED AND SERVED IN ACCORDANCE WITH THE ABOVE PROCEDURES, THEN 80% OF FEES AND 100% OF THE EXPENSES REQUESTED IN THE APPLICATION MAY BE PAID PURSUANT TO THE INTERIM COMPENSATION ORDER WITHOUT FURTHER HEARING OR ORDER OF THE COURT. ON AUGUST 5, 2025, THE COURT ENTERED THE ORDER (I) ESTABLISHING PROCEDURES FOR INTERIM COMPENSATION AND REIMBURSEMENT OF EXPENSES FOR RETAINED PROFESSIONALS AND (II) GRANTING RELATED RELIEF [DOCKET NO. 477] (THE "INTERIM COMPENSATION ORDER").

IF A TIMELY OBJECTION IS FILED AND SERVED, THEN PAYMENT WILL BE MADE ACCORDING TO THE PROCEDURES SET FORTH IN THE INTERIM COMPENSATION ORDER.

A HEARING ON THE APPLICATION WILL BE HELD ONLY IF OBJECTIONS ARE TIMELY FILED.

Dated: December 29, 2025
Wilmington, Delaware

/s/ Laura Davis Jones

Laura Davis Jones (DE Bar No. 2436)
Timothy P. Cairns (DE Bar No. 4228)
Edward A. Corma (DE Bar No. 6718)
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- and -

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-and-

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Co-Counsel to the Debtors and Debtors in Possession

EXHIBIT A
Summary of Time Detail by Task

Exhibit A

Marelli Automotive Lighting USA, LLC
Summary of Time Detail by Task
November 1, 2025 through November 30, 2025

<i>Task Description</i>	<i>Sum of Hours</i>	<i>Sum of Fees</i>
ACCOUNTING/CUT-OFF	37.1	\$40,912.50
BANKRUPTCY SUPPORT	234.2	\$262,960.00
BUSINESS PLAN	722.8	\$571,349.00
COST EFFICIENCY	26.9	\$22,365.00
DIP FINANCING & CASH FLOW	2,606.5	\$1,767,031.00
DUE DILIGENCE & INFORMATION REQUESTS	166.5	\$151,725.00
EMPLOYEE COMPENSATION	118.3	\$116,112.50
FEE APP	74.4	\$36,540.00
LIQUIDATION ANALYSIS	21.8	\$21,755.00
MONTHLY OPERATING REPORT	128.6	\$91,410.00
PLAN / DISCLOSURE STATEMENT	21.8	\$21,195.00
RETENTION	7.3	\$7,140.00
TRAVEL TIME	25.4	\$23,737.50
VENDOR MANAGEMENT	1,856.3	\$1,494,931.50
	<i>Total</i>	
	6,047.9	\$4,629,164.00

EXHIBIT B
Summary of Time Detail by Professional

Marelli Automotive Lighting USA, LLC
Summary of Time Detail by Professional
November 1, 2025 through November 30, 2025

<i>Professional</i>	<i>Position</i>	<i>Billing Rate</i>	<i>Sum of Hours</i>	<i>Sum of Fees</i>
Cumberland, Brian	Managing Director	\$1,550.00	16.1	\$24,955.00
Grossi, Nick	Managing Director	\$1,350.00	151.5	\$204,525.00
Simion, Tony	Managing Director	\$1,300.00	110.9	\$144,170.00
Turner, Cari	Managing Director	\$1,300.00	102.9	\$133,770.00
Cui, Maggie	Managing Director	\$1,200.00	6.1	\$7,320.00
Shibata, Gerardo Yukio	Senior Director	\$1,100.00	63.5	\$69,850.00
Shiffman, David	Senior Director	\$1,075.00	188.0	\$202,100.00
Donoghue, Doug	Senior Director	\$1,050.00	16.7	\$17,535.00
Shahbain, Abraham	Senior Director	\$1,050.00	212.3	\$222,915.00
Weiland, Brad	Senior Director	\$1,025.00	37.6	\$38,540.00
Callerio, Lorenzo	Senior Director	\$1,000.00	167.0	\$167,000.00
Webber, Dan	Senior Director	\$1,000.00	140.2	\$140,200.00
Loop, Stuart	Senior Director	\$975.00	250.3	\$244,042.50
Hernandez, Dylan	Director	\$950.00	39.2	\$37,240.00
Warren, Joseph	Director	\$950.00	191.3	\$181,735.00
Schirle, Mattie	Director	\$900.00	202.5	\$182,250.00
Dvorak, Michael	Director	\$875.00	10.3	\$9,012.50
Caruso, Nicholas	Director	\$850.00	192.3	\$163,455.00
Hirschbuehler, Ryan	Senior Associate	\$825.00	38.3	\$31,597.50
Pacheco, Santiago	Manager	\$825.00	157.8	\$130,185.00
Postolos, Lucas	Senior Associate	\$825.00	184.2	\$151,965.00
O'Toole, Colin	Manager	\$800.00	81.7	\$65,360.00
Kordupel, Lewis	Senior Associate	\$750.00	180.8	\$135,600.00
Rybarczyk, Jodi	Senior Associate	\$750.00	70.3	\$52,725.00
Waismann, Heitor	Senior Associate	\$750.00	218.7	\$164,025.00
Wallach, Pearce	Associate	\$750.00	17.4	\$13,050.00
Zehetmair, Stefan	Associate Director	\$730.00	184.5	\$134,685.00
Cook, Jacob	Senior Associate	\$725.00	234.2	\$169,795.00
Erlach, Nicole	Senior Associate	\$725.00	146.2	\$105,995.00
Hill, Michael	Associate	\$675.00	135.9	\$91,732.50
Mier, Nicolas	Associate	\$675.00	17.0	\$11,475.00
Zhu, Judith	Senior Manager	\$675.00	148.8	\$100,440.00

<i>Professional</i>	<i>Position</i>	<i>Billing Rate</i>	<i>Sum of Hours</i>	<i>Sum of Fees</i>
Borgonovo, Erik	Senior Associate	\$655.00	165.6	\$108,468.00
Chester, Monte	Associate	\$650.00	49.5	\$32,175.00
Fuetter, Isaac	Associate	\$650.00	87.4	\$56,810.00
Kim, Junoh	Associate	\$550.00	5.7	\$3,135.00
Nguyen, Vi Hoa	Associate	\$530.00	168.9	\$89,517.00
Sethna, Kayo	Associate	\$530.00	8.3	\$4,399.00
Draude, Richard	Analyst	\$525.00	169.9	\$89,197.50
Liu, Daniel	Manager	\$525.00	63.3	\$33,232.50
Schmelter, Griffen	Analyst	\$525.00	201.2	\$105,630.00
Campbell, Lyndsay	Analyst	\$475.00	70.5	\$33,487.50
Hamerski, Grace	Analyst	\$475.00	217.0	\$103,075.00
Hamilton, Makenna	Analyst	\$475.00	189.5	\$90,012.50
Athreya, Abhi	Analyst	\$450.00	228.5	\$102,825.00
Holloman, Lindsey	Analyst	\$450.00	93.2	\$41,940.00
Jain, Manasvi	Analyst	\$450.00	176.8	\$79,560.00
Korol, Sammy	Analyst	\$450.00	231.2	\$104,040.00
Corbett, Natalie	Para Professional	\$350.00	6.9	\$2,415.00
		<i>Total</i>	6,047.9	\$4,629,164.00

EXHIBIT C
Summary of Time Detail by Task by Professional

Exhibit C

***Marelli Automotive Lighting USA, LLC
Summary of Time Detail by Task by Professional
November 1, 2025 through November 30, 2025***

ACCOUNTING/CUT-OFF

<i>Professional</i>	<i>Position</i>	<i>Billing Rate</i>	<i>Sum of Hours</i>	<i>Sum of Fees</i>
Grossi, Nick	Managing Director	\$1,350	17.0	\$22,950.00
Shibata, Gerardo Yukio	Senior Director	\$1,100	7.2	\$7,920.00
Weiland, Brad	Senior Director	\$1,025	4.1	\$4,202.50
Rybarczyk, Jodi	Senior Associate	\$750	5.0	\$3,750.00
Kim, Junoh	Associate	\$550	3.8	\$2,090.00
			<u>37.1</u>	<u>\$40,912.50</u>

Exhibit C

***Marelli Automotive Lighting USA, LLC
Summary of Time Detail by Task by Professional
November 1, 2025 through November 30, 2025***

BANKRUPTCY SUPPORT

<i>Professional</i>	<i>Position</i>	<i>Billing Rate</i>	<i>Sum of Hours</i>	<i>Sum of Fees</i>
Grossi, Nick	Managing Director	\$1,350	42.9	\$57,915.00
Simion, Tony	Managing Director	\$1,300	52.6	\$68,380.00
Turner, Cari	Managing Director	\$1,300	13.2	\$17,160.00
Shiffman, David	Senior Director	\$1,075	4.8	\$5,160.00
Shahbain, Abraham	Senior Director	\$1,050	35.5	\$37,275.00
Weiland, Brad	Senior Director	\$1,025	6.7	\$6,867.50
Callerio, Lorenzo	Senior Director	\$1,000	1.3	\$1,300.00
Webber, Dan	Senior Director	\$1,000	43.7	\$43,700.00
Loop, Stuart	Senior Director	\$975	1.5	\$1,462.50
Schirle, Mattie	Director	\$900	0.5	\$450.00
Dvorak, Michael	Director	\$875	4.3	\$3,762.50
Caruso, Nicholas	Director	\$850	0.8	\$680.00
Postolos, Lucas	Senior Associate	\$825	8.4	\$6,930.00
Rybarczyk, Jodi	Senior Associate	\$750	0.1	\$75.00
Cook, Jacob	Senior Associate	\$725	5.8	\$4,205.00
Zhu, Judith	Senior Manager	\$675	2.1	\$1,417.50
Fuetter, Isaac	Associate	\$650	8.4	\$5,460.00
Campbell, Lyndsay	Analyst	\$475	1.6	\$760.00

Exhibit C

***Marelli Automotive Lighting USA, LLC
Summary of Time Detail by Task by Professional
November 1, 2025 through November 30, 2025***

234.2

\$262,960.00

Exhibit C

***Marelli Automotive Lighting USA, LLC
Summary of Time Detail by Task by Professional
November 1, 2025 through November 30, 2025***

BUSINESS PLAN

<i>Professional</i>	<i>Position</i>	<i>Billing Rate</i>	<i>Sum of Hours</i>	<i>Sum of Fees</i>
Grossi, Nick	Managing Director	\$1,350	20.6	\$27,810.00
Simion, Tony	Managing Director	\$1,300	26.2	\$34,060.00
Turner, Cari	Managing Director	\$1,300	0.2	\$260.00
Shiffman, David	Senior Director	\$1,075	8.6	\$9,245.00
Shahbain, Abraham	Senior Director	\$1,050	0.9	\$945.00
Webber, Dan	Senior Director	\$1,000	38.5	\$38,500.00
Loop, Stuart	Senior Director	\$975	220.3	\$214,792.50
O'Toole, Colin	Manager	\$800	0.9	\$720.00
Kordupel, Lewis	Senior Associate	\$750	176.4	\$132,300.00
Waismann, Heitor	Senior Associate	\$750	10.6	\$7,950.00
Sethna, Kayo	Associate	\$530	8.3	\$4,399.00
Hamerski, Grace	Analyst	\$475	211.3	\$100,367.50
			<u>722.8</u>	<u>\$571,349.00</u>

Exhibit C

***Marelli Automotive Lighting USA, LLC
Summary of Time Detail by Task by Professional
November 1, 2025 through November 30, 2025***

COST EFFICIENCY

<i>Professional</i>	<i>Position</i>	<i>Billing Rate</i>	<i>Sum of Hours</i>	<i>Sum of Fees</i>
Shibata, Gerardo Yukio	Senior Director	\$1,100	9.9	\$10,890.00
Mier, Nicolas	Associate	\$675	17.0	\$11,475.00
			<u>26.9</u>	<u>\$22,365.00</u>

Exhibit C

***Marelli Automotive Lighting USA, LLC
Summary of Time Detail by Task by Professional
November 1, 2025 through November 30, 2025***

DIP FINANCING & CASH FLOW

<i>Professional</i>	<i>Position</i>	<i>Billing Rate</i>	<i>Sum of Hours</i>	<i>Sum of Fees</i>
Grossi, Nick	Managing Director	\$1,350	42.5	\$57,375.00
Simion, Tony	Managing Director	\$1,300	6.9	\$8,970.00
Turner, Cari	Managing Director	\$1,300	11.0	\$14,300.00
Cui, Maggie	Managing Director	\$1,200	6.1	\$7,320.00
Shibata, Gerardo Yukio	Senior Director	\$1,100	43.9	\$48,290.00
Shiffman, David	Senior Director	\$1,075	141.3	\$151,897.50
Shahbain, Abraham	Senior Director	\$1,050	21.8	\$22,890.00
Weiland, Brad	Senior Director	\$1,025	2.0	\$2,050.00
Callerio, Lorenzo	Senior Director	\$1,000	0.2	\$200.00
Webber, Dan	Senior Director	\$1,000	23.2	\$23,200.00
Loop, Stuart	Senior Director	\$975	1.8	\$1,755.00
Warren, Joseph	Director	\$950	8.2	\$7,790.00
Dvorak, Michael	Director	\$875	0.2	\$175.00
Caruso, Nicholas	Director	\$850	3.2	\$2,720.00
Pacheco, Santiago	Manager	\$825	152.3	\$125,647.50
Postolos, Lucas	Senior Associate	\$825	165.4	\$136,455.00
Kordupel, Lewis	Senior Associate	\$750	1.8	\$1,350.00
Rybarczyk, Jodi	Senior Associate	\$750	0.2	\$150.00

Exhibit C

***Marelli Automotive Lighting USA, LLC
Summary of Time Detail by Task by Professional
November 1, 2025 through November 30, 2025***

Waismann, Heitor	Senior Associate	\$750	198.9	\$149,175.00
Zehetmair, Stefan	Associate Director	\$730	159.7	\$116,581.00
Cook, Jacob	Senior Associate	\$725	140.8	\$102,080.00
Hill, Michael	Associate	\$675	83.1	\$56,092.50
Zhu, Judith	Senior Manager	\$675	146.7	\$99,022.50
Borgonovo, Erik	Senior Associate	\$655	165.6	\$108,468.00
Nguyen, Vi Hoa	Associate	\$530	168.9	\$89,517.00
Liu, Daniel	Manager	\$525	63.3	\$33,232.50
Schmelter, Griffen	Analyst	\$525	189.6	\$99,540.00
Hamilton, Makenna	Analyst	\$475	189.3	\$89,917.50
Athreya, Abhi	Analyst	\$450	3.9	\$1,755.00
Holloman, Lindsey	Analyst	\$450	73.8	\$33,210.00
Jain, Manasvi	Analyst	\$450	169.2	\$76,140.00
Korol, Sammy	Analyst	\$450	221.7	\$99,765.00
			2606.5	\$1,767,031.00

Exhibit C

***Marelli Automotive Lighting USA, LLC
Summary of Time Detail by Task by Professional
November 1, 2025 through November 30, 2025***

DUE DILIGENCE & INFORMATION REQUESTS

<i>Professional</i>	<i>Position</i>	<i>Billing Rate</i>	<i>Sum of Hours</i>	<i>Sum of Fees</i>
Grossi, Nick	Managing Director	\$1,350	17.6	\$23,760.00
Simion, Tony	Managing Director	\$1,300	10.4	\$13,520.00
Shiffman, David	Senior Director	\$1,075	26.0	\$27,950.00
Shahbain, Abraham	Senior Director	\$1,050	0.3	\$315.00
Weiland, Brad	Senior Director	\$1,025	5.9	\$6,047.50
Webber, Dan	Senior Director	\$1,000	8.0	\$8,000.00
Loop, Stuart	Senior Director	\$975	3.7	\$3,607.50
Dvorak, Michael	Director	\$875	2.0	\$1,750.00
Postolos, Lucas	Senior Associate	\$825	1.1	\$907.50
O'Toole, Colin	Manager	\$800	55.9	\$44,720.00
Rybarczyk, Jodi	Senior Associate	\$750	7.5	\$5,625.00
Waismann, Heitor	Senior Associate	\$750	8.7	\$6,525.00
Schmelter, Griffen	Analyst	\$525	0.4	\$210.00
Campbell, Lyndsay	Analyst	\$475	3.9	\$1,852.50
Hamerski, Grace	Analyst	\$475	5.4	\$2,565.00
Hamilton, Makenna	Analyst	\$475	0.2	\$95.00
Korol, Sammy	Analyst	\$450	9.5	\$4,275.00

Exhibit C

***Marelli Automotive Lighting USA, LLC
Summary of Time Detail by Task by Professional
November 1, 2025 through November 30, 2025***

166.5

\$151,725.00

Exhibit C

***Marelli Automotive Lighting USA, LLC
Summary of Time Detail by Task by Professional
November 1, 2025 through November 30, 2025***

EMPLOYEE COMPENSATION

<i>Professional</i>	<i>Position</i>	<i>Billing Rate</i>	<i>Sum of Hours</i>	<i>Sum of Fees</i>
Cumberland, Brian	Managing Director	\$1,550	16.1	\$24,955.00
Simion, Tony	Managing Director	\$1,300	6.5	\$8,450.00
Weiland, Brad	Senior Director	\$1,025	0.8	\$820.00
Hernandez, Dylan	Director	\$950	39.2	\$37,240.00
Hirschbuehler, Ryan	Senior Associate	\$825	38.3	\$31,597.50
Wallach, Pearce	Associate	\$750	17.4	\$13,050.00
			<u>118.3</u>	<u>\$116,112.50</u>

Exhibit C

***Marelli Automotive Lighting USA, LLC
Summary of Time Detail by Task by Professional
November 1, 2025 through November 30, 2025***

FEE APP

<i>Professional</i>	<i>Position</i>	<i>Billing Rate</i>	<i>Sum of Hours</i>	<i>Sum of Fees</i>
Simion, Tony	Managing Director	\$1,300	2.5	\$3,250.00
Campbell, Lyndsay	Analyst	\$475	65.0	\$30,875.00
Corbett, Natalie	Para Professional	\$350	6.9	\$2,415.00
			<u>74.4</u>	<u>\$36,540.00</u>

Exhibit C

***Marelli Automotive Lighting USA, LLC
Summary of Time Detail by Task by Professional
November 1, 2025 through November 30, 2025***

LIQUIDATION ANALYSIS

<i>Professional</i>	<i>Position</i>	<i>Billing Rate</i>	<i>Sum of Hours</i>	<i>Sum of Fees</i>
Shiffman, David	Senior Director	\$1,075	0.3	\$322.50
Webber, Dan	Senior Director	\$1,000	20.6	\$20,600.00
Loop, Stuart	Senior Director	\$975	0.6	\$585.00
Postolos, Lucas	Senior Associate	\$825	0.3	\$247.50
			<u>21.8</u>	<u>\$21,755.00</u>

Exhibit C

***Marelli Automotive Lighting USA, LLC
Summary of Time Detail by Task by Professional
November 1, 2025 through November 30, 2025***

MONTHLY OPERATING REPORT

<i>Professional</i>	<i>Position</i>	<i>Billing Rate</i>	<i>Sum of Hours</i>	<i>Sum of Fees</i>
Weiland, Brad	Senior Director	\$1,025	7.4	\$7,585.00
Dvorak, Michael	Director	\$875	3.8	\$3,325.00
Rybarczyk, Jodi	Senior Associate	\$750	57.5	\$43,125.00
Chester, Monte	Associate	\$650	48.0	\$31,200.00
Kim, Junoh	Associate	\$550	1.9	\$1,045.00
Schmelter, Griffen	Analyst	\$525	8.4	\$4,410.00
Jain, Manasvi	Analyst	\$450	1.6	\$720.00
			<u>128.6</u>	<u>\$91,410.00</u>

Exhibit C

***Marelli Automotive Lighting USA, LLC
Summary of Time Detail by Task by Professional
November 1, 2025 through November 30, 2025***

PLAN / DISCLOSURE STATEMENT

<i>Professional</i>	<i>Position</i>	<i>Billing Rate</i>	<i>Sum of Hours</i>	<i>Sum of Fees</i>
Weiland, Brad	Senior Director	\$1,025	2.0	\$2,050.00
Webber, Dan	Senior Director	\$1,000	1.4	\$1,400.00
Loop, Stuart	Senior Director	\$975	17.9	\$17,452.50
Kordupel, Lewis	Senior Associate	\$750	0.2	\$150.00
Hamerski, Grace	Analyst	\$475	0.3	\$142.50
			21.8	\$21,195.00

Exhibit C

***Marelli Automotive Lighting USA, LLC
Summary of Time Detail by Task by Professional
November 1, 2025 through November 30, 2025***

RETENTION

<i>Professional</i>	<i>Position</i>	<i>Billing Rate</i>	<i>Sum of Hours</i>	<i>Sum of Fees</i>
Simion, Tony	Managing Director	\$1,300	0.8	\$1,040.00
Weiland, Brad	Senior Director	\$1,025	5.0	\$5,125.00
Chester, Monte	Associate	\$650	1.5	\$975.00
			<u>7.3</u>	<u>\$7,140.00</u>

Exhibit C

***Marelli Automotive Lighting USA, LLC
Summary of Time Detail by Task by Professional
November 1, 2025 through November 30, 2025***

TRAVEL TIME

<i>Professional</i>	<i>Position</i>	<i>Billing Rate</i>	<i>Sum of Hours</i>	<i>Sum of Fees</i>
Grossi, Nick	Managing Director	\$1,350	3.5	\$4,725.00
Simion, Tony	Managing Director	\$1,300	3.0	\$3,900.00
Shiffman, David	Senior Director	\$1,075	3.0	\$3,225.00
Webber, Dan	Senior Director	\$1,000	3.0	\$3,000.00
Loop, Stuart	Senior Director	\$975	4.5	\$4,387.50
Kordupel, Lewis	Senior Associate	\$750	2.4	\$1,800.00
Jain, Manasvi	Analyst	\$450	6.0	\$2,700.00
			25.4	\$23,737.50

Exhibit C

***Marelli Automotive Lighting USA, LLC
Summary of Time Detail by Task by Professional
November 1, 2025 through November 30, 2025***

VENDOR MANAGEMENT

<i>Professional</i>	<i>Position</i>	<i>Billing Rate</i>	<i>Sum of Hours</i>	<i>Sum of Fees</i>
Grossi, Nick	Managing Director	\$1,350	7.4	\$9,990.00
Simion, Tony	Managing Director	\$1,300	2.0	\$2,600.00
Turner, Cari	Managing Director	\$1,300	78.5	\$102,050.00
Shibata, Gerardo Yukio	Senior Director	\$1,100	2.5	\$2,750.00
Shiffman, David	Senior Director	\$1,075	4.0	\$4,300.00
Donoghue, Doug	Senior Director	\$1,050	16.7	\$17,535.00
Shahbain, Abraham	Senior Director	\$1,050	153.8	\$161,490.00
Weiland, Brad	Senior Director	\$1,025	3.7	\$3,792.50
Callerio, Lorenzo	Senior Director	\$1,000	165.5	\$165,500.00
Webber, Dan	Senior Director	\$1,000	1.8	\$1,800.00
Warren, Joseph	Director	\$950	183.1	\$173,945.00
Schirle, Mattie	Director	\$900	202.0	\$181,800.00
Caruso, Nicholas	Director	\$850	188.3	\$160,055.00
Pacheco, Santiago	Manager	\$825	5.5	\$4,537.50
Postolos, Lucas	Senior Associate	\$825	9.0	\$7,425.00
O'Toole, Colin	Manager	\$800	24.9	\$19,920.00
Waismann, Heitor	Senior Associate	\$750	0.5	\$375.00
Zehetmair, Stefan	Associate Director	\$730	24.8	\$18,104.00

Exhibit C

***Marelli Automotive Lighting USA, LLC
Summary of Time Detail by Task by Professional
November 1, 2025 through November 30, 2025***

Cook, Jacob	Senior Associate	\$725	87.6	\$63,510.00
Erlach, Nicole	Senior Associate	\$725	146.2	\$105,995.00
Hill, Michael	Associate	\$675	52.8	\$35,640.00
Fuetter, Isaac	Associate	\$650	79.0	\$51,350.00
Draude, Richard	Analyst	\$525	169.9	\$89,197.50
Schmelter, Griffen	Analyst	\$525	2.8	\$1,470.00
Athreya, Abhi	Analyst	\$450	224.6	\$101,070.00
Holloman, Lindsey	Analyst	\$450	19.4	\$8,730.00
			1856.3	\$1,494,931.51

EXHIBIT D
Time Detail by Task Code

Exhibit D

Marelli Automotive Lighting USA, LLC
Time Detail by Activity
November 1, 2025 through November 30, 2025

ACCOUNTING/CUT-OFF

Professional	Date	Hours	Activity
Shibata, Gerardo Yukio	11/3/2025	0.6	Conference call with the Company and G. Shibata (A&M) to review missing payments and invoices in the system for a vendor
Weiland, Brad	11/3/2025	0.4	Review and analyze materials for accounting and reporting transition
Grossi, Nick	11/4/2025	0.9	Review foreign entity intercompany and regulatory considerations
Grossi, Nick	11/4/2025	0.7	Review monthly business unit performance and financials
Shibata, Gerardo Yukio	11/4/2025	0.6	Conference call with the Company to review status of invoices classification and pending payments
Grossi, Nick	11/5/2025	0.5	Review weekly payment file request. Provide comments re: same
Kim, Junoh	11/5/2025	0.6	Conduct training session with Company, J. Kim (A&M), J. Rybarczyk (A&M), B. Weiland (A&M) on liability splits template
Kim, Junoh	11/5/2025	0.7	Prepare for a liability split approach training call
Kim, Junoh	11/5/2025	0.1	Share with the Company the draft liability split approach via email
Rybarczyk, Jodi	11/5/2025	0.6	Conduct training session with Company, J. Kim (A&M), J. Rybarczyk (A&M), B. Weiland (A&M) on liability splits template
Rybarczyk, Jodi	11/5/2025	0.8	Prepare discussion materials for liability splits training session
Shibata, Gerardo Yukio	11/5/2025	0.6	Conference call with the Company, vendor and G. Shibata (A&M) to review missing invoices and payments
Shibata, Gerardo Yukio	11/5/2025	0.8	Conference call with the Company and G. Shibata (A&M) to understand situation of vendor that stopped shipments
Shibata, Gerardo Yukio	11/5/2025	0.3	Review invoice classification for certain vendor G. Shibata (A&M)
Weiland, Brad	11/5/2025	0.6	Review and analyze liability split materials and training items re same
Weiland, Brad	11/5/2025	0.6	Conduct training session with Company, J. Kim (A&M), J. Rybarczyk (A&M), B. Weiland (A&M) on liability splits template
Grossi, Nick	11/6/2025	0.6	Review and provide comments re: past-due collection report and cash reconciliation
Shibata, Gerardo Yukio	11/6/2025	0.6	Conference call with the Company and G. Shibata (A&M) to review situation of invoice not yet posted in the system
Shibata, Gerardo Yukio	11/6/2025	0.7	Review situation where invoices are not shown in the system, or system send error message about vendor data (with focus on logistics) G. Shibata (A&M)
Shibata, Gerardo Yukio	11/7/2025	0.8	Conference call with the Company and G. Shibata (A&M) to review status of open items and urgencies
Shibata, Gerardo Yukio	11/7/2025	0.3	Review and understand situation of approved payments not performed G. Shibata (A&M)
Shibata, Gerardo Yukio	11/7/2025	0.7	Review and understand situation of approved payments not performed G. Shibata (A&M)

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Marelli Automotive Lighting USA, LLC
Time Detail by Activity
November 1, 2025 through November 30, 2025

ACCOUNTING/CUT-OFF

Professional	Date	Hours	Activity
Shibata, Gerardo Yukio	11/7/2025	0.6	Conference call with the Company and G. Shibata (A&M) to review vendor status of pending payments and invoices
Grossi, Nick	11/9/2025	0.6	Review status and provide comments re: working capital initiatives and status to completion
Grossi, Nick	11/10/2025	1.2	Draft sample field exam and appraisal documents
Rybarczyk, Jodi	11/10/2025	1.2	Prepare discussion materials for AP liability splits training session
Grossi, Nick	11/11/2025	0.3	Review intercompany matrix and provide comments re: same
Grossi, Nick	11/11/2025	0.8	Review reconciliation of vendor payments to bank activity
Kim, Junoh	11/11/2025	0.5	Lead training session with Company personnel, J. Kim (A&M), J. Rybarczyk (A&M), and B. Weiland (A&M) on A/P liability split matters
Kim, Junoh	11/11/2025	0.1	Prepare for a liability split approach training call for 11/11
Rybarczyk, Jodi	11/11/2025	1.1	Prepare AP liability splits files and instructions for distribution to Company
Rybarczyk, Jodi	11/11/2025	0.5	Lead training session with Company personnel, J. Kim (A&M), J. Rybarczyk (A&M), and B. Weiland (A&M) on A/P liability split matters
Rybarczyk, Jodi	11/11/2025	0.8	Prepare for upcoming AP liability splits training session with Company
Shibata, Gerardo Yukio	11/11/2025	0.6	Review information of vendor and its invoices for potential transition from CIA to normal terms
Weiland, Brad	11/11/2025	0.5	Lead training session with Company personnel, J. Kim (A&M), J. Rybarczyk (A&M), and B. Weiland (A&M) on A/P liability split matters
Weiland, Brad	11/11/2025	0.4	Review and analyze liability split and AP materials
Grossi, Nick	11/12/2025	0.6	Review status of overdue balances and collections
Grossi, Nick	11/12/2025	0.4	Review status of JV related party transactions
Grossi, Nick	11/17/2025	1.7	Review working capital assumptions and provide comments re: same
Grossi, Nick	11/18/2025	1.3	Review treatment of post-petition advance liabilities and coordinate plan treatment
Grossi, Nick	11/18/2025	0.6	Review overdue task list and provide comments re: same
Kim, Junoh	11/18/2025	1.8	Assist in reviewing November liability split work performed by the Company
Weiland, Brad	11/18/2025	0.2	Correspond with client re A/P items
Grossi, Nick	11/19/2025	0.7	Review vendor payment dashboard and provide comments re: same

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ACCOUNTING/CUT-OFF

Professional	Date	Hours	Activity
Grossi, Nick	11/19/2025	0.6	Review status of reduction to customer terms and provide comments re: same. Prepare updated dashboard
Grossi, Nick	11/19/2025	0.4	Review status of intercompany funding and intercompany settlement cash activity
Grossi, Nick	11/19/2025	1.0	Review status of GRNI invoicing and payment terms
Weiland, Brad	11/19/2025	0.2	Correspond with Company personnel re A/P and A/R items
Grossi, Nick	11/20/2025	0.3	Review intercompany accounting reporting and provide comments re: same
Weiland, Brad	11/20/2025	0.6	Review and analyze accounting detail re A/P
Weiland, Brad	11/20/2025	0.3	Correspond and follow-up with A. Shahbain (A&M) re trade claims and A/P accounting items
Weiland, Brad	11/20/2025	0.3	Correspond with J. Rybarczyk (A&M) re accounting items
Grossi, Nick	11/21/2025	0.4	Review past-due report and provide comments re: same
Grossi, Nick	11/21/2025	0.6	Prepare liquidity related PMO materials
Grossi, Nick	11/25/2025	0.8	Coordinate and review intercompany reporting
Grossi, Nick	11/26/2025	0.6	Prepare and participate in discussion with Company related to A/R accounting activities
Grossi, Nick	11/26/2025	0.9	Coordinate CIA to post-petition disbursement reconciliations and impact to working capital
Grossi, Nick	11/26/2025	0.5	Prepare and participate in P2P meeting with Company
Subtotal		37.1	

BANKRUPTCY SUPPORT

Professional	Date	Hours	Activity
Shahbain, Abraham	11/1/2025	0.1	Respond to emails related to trade agreement proposals and payments
Webber, Dan	11/1/2025	0.2	Revise real estate footprint slide for OEM discussions based on internal feedback
Shahbain, Abraham	11/2/2025	0.4	Respond to emails related to payment escalations
Webber, Dan	11/2/2025	0.2	Correspond with J. Heyden (Alix) and S. Loop (A&M) regarding real estate footprint slide for OEM discussions
Callerio, Lorenzo	11/3/2025	0.5	Call with Company purchasing, C. Turner (A&M), L. Callerio (A&M) and A. Shahbain (A&M) to discuss workstream open items and next steps
Campbell, Lyndsay	11/3/2025	0.8	Support bankruptcy tasks by updating reference materials

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BANKRUPTCY SUPPORT

Professional	Date	Hours	Activity
Caruso, Nicholas	11/3/2025	0.3	Call with C. Turner (A&M), N. Caruso (A&M), and A. Shahbain (A&M) to discuss vendor negotiation update
Dvorak, Michael	11/3/2025	2.1	Prepare responses to various diligence questions
Grossi, Nick	11/3/2025	0.7	Prepare finance PMO materials for internal review
Grossi, Nick	11/3/2025	0.5	Prepare and participate in weekly status update with K&E and PJT
Grossi, Nick	11/3/2025	0.6	Prepare Board materials for upcoming discussions
Grossi, Nick	11/3/2025	1.5	Prepare factoring alternative scenarios and impact to long-term projections
Shahbain, Abraham	11/3/2025	0.5	Call with Company purchasing, C. Turner (A&M), L. Callerio (A&M) and A. Shahbain (A&M) to discuss workstream open items and next steps
Shahbain, Abraham	11/3/2025	0.3	Call with C. Turner (A&M), N. Caruso (A&M), and A. Shahbain (A&M) to discuss vendor negotiation update
Shiffman, David	11/3/2025	0.3	Correspond with N. Grossi, D. Shiffman, L. Postolos, K. Sethna (A&M), E. Swager, R. Lichman (K&E) regarding required lender consents for potential asset dispositions
Simion, Tony	11/3/2025	0.2	Attend Company advisor call to discuss up coming week activates and discussions with management
Simion, Tony	11/3/2025	0.3	Attend bi-weekly Lender advisor call to discuss chapter 11 timeline, milestones, and latest issues list
Simion, Tony	11/3/2025	0.1	Call with T. Simion, D. Webber (A&M) to discuss next steps related to customer ask considerations in OEM materials
Turner, Cari	11/3/2025	0.3	Call with C. Turner (A&M), N. Caruso (A&M), and A. Shahbain (A&M) to discuss vendor negotiation update
Turner, Cari	11/3/2025	0.5	Call with Company purchasing, C. Turner (A&M), L. Callerio (A&M) and A. Shahbain (A&M) to discuss workstream open items and next steps
Webber, Dan	11/3/2025	0.2	Review correspondences regarding certain potential plant relocation, and related costs vs. the existing business case
Webber, Dan	11/3/2025	0.1	Call with T. Simion, D. Webber (A&M) to discuss next steps related to customer ask considerations in OEM materials
Webber, Dan	11/3/2025	0.2	Correspond with T. Simion, C. Turner, A. Shahbain (A&M), S. Winters, et al. (K&E), and J. Singh, et al. (PJT) to discuss case status update including preparation for OEM discussions
Webber, Dan	11/3/2025	0.1	Correspond with S. Loop (A&M) regarding manufacturing footprint data to support OEM negotiation materials
Webber, Dan	11/3/2025	0.2	Correspond with E. Smith (Alix) regarding manufacturing footprint data assumed in P&L summaries to present to OEMs as part of negotiation materials
Webber, Dan	11/3/2025	0.9	Review of Company management P&L summaries relative to materials presented in October version of 5YP

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BANKRUPTCY SUPPORT

Professional	Date	Hours	Activity
Webber, Dan	11/3/2025	0.3	Correspond with Company management, T. Simion, N. Grossi, C. Turner, L. Postolos (A&M) regarding proposed treatment of certain trade payables balance owed to JV
Weiland, Brad	11/3/2025	0.2	Correspond with Company re bankruptcy questions re A/P and A/R
Campbell, Lyndsay	11/4/2025	0.8	Assist with bankruptcy onboarding questions and guidance
Grossi, Nick	11/4/2025	0.7	Prepare and participate in discussion with Company related to exit financing
Grossi, Nick	11/4/2025	0.5	Prepare and participate in discussion with K&E related to financing matters
Shahbain, Abraham	11/4/2025	0.4	Call with Company accounting, C. Turner (A&M), and A. Shahbain (A&M) to discuss payment process
Shahbain, Abraham	11/4/2025	0.6	Call with Company purchasing and A. Shahbain (A&M) to discuss workstream open items and review of ad-hoc analyses
Shahbain, Abraham	11/4/2025	0.5	Call with Company purchasing, C. Turner (A&M), and A. Shahbain (A&M) to discuss workstream open items and next steps
Simion, Tony	11/4/2025	0.6	Attend meeting with Management to discuss steps to transition certain activities being performed by A&M back to Company
Simion, Tony	11/4/2025	0.3	Call with T. Simion, D. Webber (A&M) to discuss next steps related to customer ask considerations in OEM materials
Turner, Cari	11/4/2025	0.5	Call with Company purchasing, C. Turner (A&M), and A. Shahbain (A&M) to discuss workstream open items and next steps
Turner, Cari	11/4/2025	0.4	Call with Company accounting, C. Turner (A&M), and A. Shahbain (A&M) to discuss payment process
Webber, Dan	11/4/2025	1.6	Review various presentations from Alix Partners prepared for OEM negotiations
Webber, Dan	11/4/2025	1.9	Prepare supporting analysis for real estate footprint run-rate savings for OEM negotiations
Webber, Dan	11/4/2025	0.3	Call with T. Simion, D. Webber (A&M) to discuss next steps related to customer ask considerations in OEM materials
Weiland, Brad	11/4/2025	0.4	Review bankruptcy pleadings re reporting and disbursement requirements
Weiland, Brad	11/4/2025	0.2	Correspond with and A. Shahbain (A&M) re open items and workstreams
Weiland, Brad	11/4/2025	0.3	Review and analyze chapter 11 notice items and security considerations
Zhu, Judith	11/4/2025	0.1	Report daily work progress to the A&M core team via email and send the latest tracker and payment list
Callerio, Lorenzo	11/5/2025	0.4	Join a call with management to discuss a potential contract rejection
Grossi, Nick	11/5/2025	1.0	Review and provide comments re: status of working capital improvements
Grossi, Nick	11/5/2025	0.4	Revise special committee materials based on updated inputs

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Marelli Automotive Lighting USA, LLC
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BANKRUPTCY SUPPORT

Professional	Date	Hours	Activity
Grossi, Nick	11/5/2025	1.3	Review compensation program metrics and provide comments re: same
Grossi, Nick	11/5/2025	0.5	Prepare and participate in call with Company re: AHG presentation
Grossi, Nick	11/5/2025	0.4	Review status of liquidity transition efforts and provide comments re: same
Grossi, Nick	11/5/2025	0.5	Prepare for and participate in call with PJT re: financing matters
Grossi, Nick	11/5/2025	0.6	Prepare and participate in discussion with Company and Kirkland re: compensation matters
Grossi, Nick	11/5/2025	0.7	Review and provide comments re: bank presentation revisions
Grossi, Nick	11/5/2025	1.0	Review P2P materials and provide comments re: same
Postolos, Lucas	11/5/2025	2.6	Prepare case timeline related to all bankruptcy items for management team
Postolos, Lucas	11/5/2025	0.4	Prepare documentation for K&E and PJT teams to update timeline related to all bankruptcy items for management team
Schirle, Mattie	11/5/2025	0.1	Call with D. Webber, M. Schirle (A&M) regarding review of certain executory contract for rejection
Shahbain, Abraham	11/5/2025	0.6	Call with Company purchasing and A. Shahbain (A&M) to discuss workstream open items and review ad hoc analyses
Shahbain, Abraham	11/5/2025	1.0	Participate on call with K&E, external insurance agency, local counsel, and A. Shahbain (A&M) to provide an status update
Shahbain, Abraham	11/5/2025	0.3	Call with K&E and A. Shahbain (A&M) to discuss legal escalations
Shahbain, Abraham	11/5/2025	0.5	Call with Company purchasing, C. Turner (A&M), and A. Shahbain (A&M) to discuss workstream open items and next steps
Shahbain, Abraham	11/5/2025	1.1	Review and provide comments on cash actuals reconciliation
Shahbain, Abraham	11/5/2025	0.5	Call with Company purchasing, C. Turner (A&M), A. Shahbain (A&M), lenders, and lenders' advisors to discuss vendor management process
Shiffman, David	11/5/2025	0.5	Call with A&M and Management to prepare for upcoming Board and lender calls
Simion, Tony	11/5/2025	0.7	Call with T. Simion, D. Webber (A&M), M. Wakefield, et al. (Alix) and Company management to discuss latest revisions to OEM negotiation strategy and materials
Simion, Tony	11/5/2025	1.2	Working session with T. Simion, D. Webber (A&M), M. Wakefield, et al. (Alix) and Company management to discuss OEM negotiation strategy and materials in advance of upcoming OEM meeting
Simion, Tony	11/5/2025	0.4	Review prior week's A&M fee summary in preparation for discussion with Management
Simion, Tony	11/5/2025	0.3	Call with T. Simion, D. Webber (A&M) to discuss next steps related to customer ask considerations in OEM materials

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Time Detail by Activity
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BANKRUPTCY SUPPORT

Professional	Date	Hours	Activity
Simion, Tony	11/5/2025	1.3	Review and edit preliminary timeline of additional workstreams by other Company advisors for purposes of reviewing with Management
Turner, Cari	11/5/2025	0.5	Call with Company purchasing, C. Turner (A&M), and A. Shahbain (A&M) to discuss workstream open items and next steps
Turner, Cari	11/5/2025	0.5	Call with Company purchasing, C. Turner (A&M), A. Shahbain (A&M), lenders, and lenders' advisors to discuss vendor management process
Webber, Dan	11/5/2025	0.1	Call with D. Webber, M. Schirle (A&M) regarding review of certain executory contract for rejection
Webber, Dan	11/5/2025	0.3	Call with T. Simion, D. Webber (A&M) to discuss next steps related to customer ask considerations in OEM materials
Webber, Dan	11/5/2025	0.2	Correspond with L. Callerio (A&M), S. Lieberman (K&E) regarding potential contract rejection of certain customer agreement
Webber, Dan	11/5/2025	0.1	Correspond with Company management regarding proposed financial impact of certain manufacturing footprint initiatives to include in OEM presentation materials
Webber, Dan	11/5/2025	1.2	Working session with T. Simion, D. Webber (A&M), M. Wakefield, et al. (Alix) and Company management to discuss OEM negotiation strategy and materials in advance of upcoming OEM meeting
Webber, Dan	11/5/2025	0.7	Call with T. Simion, D. Webber (A&M), M. Wakefield, et al. (Alix) and Company management to discuss latest revisions to OEM negotiation strategy and materials
Webber, Dan	11/5/2025	0.4	Review latest version of OEM negotiation materials
Webber, Dan	11/5/2025	0.3	Review correspondences related to potential contract rejection of certain customer agreement
Webber, Dan	11/5/2025	0.3	Review of OEM negotiation materials and preliminary strategy for specific OEM
Weiland, Brad	11/5/2025	0.2	Correspond with T. Simion (A&M), Company re open items and next steps
Zhu, Judith	11/5/2025	0.1	Report daily work progress to the A&M core team via email and send the latest tracker and payment list
Callerio, Lorenzo	11/6/2025	0.4	Call with Company legal department to discuss the disbursement projections
Cook, Jacob	11/6/2025	1.9	Prepare weekly FDM reporting for vendor relief categories
Grossi, Nick	11/6/2025	0.8	Revise liquidity initiative management report
Grossi, Nick	11/6/2025	0.8	Reconcile indirect spend expense estimates to cash flow
Grossi, Nick	11/6/2025	0.5	Prepare and participate in call with PJT re: exit financing and other financing matters
Postolos, Lucas	11/6/2025	1.7	Update case timeline related to all bankruptcy items for management team
Shahbain, Abraham	11/6/2025	0.5	Call with Company purchasing, C. Turner (A&M), and A. Shahbain (A&M) to discuss workstream open items and next steps

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BANKRUPTCY SUPPORT

Professional	Date	Hours	Activity
Shahbain, Abraham	11/6/2025	0.6	Review, provide feedback, and finalize payment reporting
Shahbain, Abraham	11/6/2025	0.5	Calls with Company purchasing and A. Shahbain (A&M) to discuss vendor payment terms and payment needs
Simion, Tony	11/6/2025	0.3	Attend Company advisor call to discuss up coming week activates and discussions with management
Simion, Tony	11/6/2025	0.3	Attend meeting with OEM customer regarding update to case timeline and customer discussions
Simion, Tony	11/6/2025	0.4	Attend meeting with Management and Ad Hoc Lender Advisors to discuss updates to presentation for OEM discussions
Simion, Tony	11/6/2025	0.6	Review and provide comments to Management presentation of near term deliverables and case timeline
Simion, Tony	11/6/2025	0.9	Attend Board Special Committee meeting with Management to provide update on operations, proposed incentive plan, customer ask timeline, and business plan
Simion, Tony	11/6/2025	0.3	Attend bi-weekly Lender advisor call to discuss chapter 11 timeline, milestones, and latest issues list
Simion, Tony	11/6/2025	0.8	Discuss with Management the handling of current customer claim and potential discussion with customer counsel on steps to release claim
Turner, Cari	11/6/2025	0.5	Call with Company purchasing, C. Turner (A&M), and A. Shahbain (A&M) to discuss workstream open items and next steps
Webber, Dan	11/6/2025	0.3	Review latest draft of OEM negotiation materials for certain specific OEM
Webber, Dan	11/6/2025	0.3	Review correspondences from L. Callerio (A&M) and S. Lieberman (K&E) regarding Company management draft letter to reject certain customer contract
Webber, Dan	11/6/2025	0.6	Correspond with T. Simion, C. Turner, A. Shahbain (A&M), S. Winters, et al. (K&E), and J. Singh, et al. (PJT) to discuss case status update including business plan and liquidity
Webber, Dan	11/6/2025	0.5	Correspond with T. Simion, M. Wakefield, et al. (Alix) and Company management to discuss latest revisions to OEM negotiation strategy and materials
Webber, Dan	11/6/2025	0.2	Correspond with Company management regarding certain potential customer contract rejection
Weiland, Brad	11/6/2025	0.2	Correspond with Company, R. Gordon (A&M), and T. Simion (A&M) re bankruptcy support services
Zhu, Judith	11/6/2025	0.2	Report daily work progress to the A&M core team via email and send the latest tracker and payment list
Fuetter, Isaac	11/7/2025	2.7	Update weekly VMT reporting for week-ending 11/8/2025
Grossi, Nick	11/7/2025	0.5	Review JV agreement and considerations related to related party settlement
Grossi, Nick	11/7/2025	0.3	Coordinate revised timeline and milestones to exit
Loop, Stuart	11/7/2025	0.9	Compile accounts payable reconciliation for cash in advance and post petition trade contraction

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BANKRUPTCY SUPPORT

Professional	Date	Hours	Activity
Postolos, Lucas	11/7/2025	0.9	Update case timeline related to all bankruptcy items for management team
Shahbain, Abraham	11/7/2025	0.4	Review and provide comments on spend reporting due to external stakeholders
Shahbain, Abraham	11/7/2025	0.5	Call with Company purchasing, C. Turner (A&M), and A. Shahbain (A&M) to discuss workstream open items and next steps
Shahbain, Abraham	11/7/2025	0.4	Review, provide feedback and submit on final trade agreement reporting
Shahbain, Abraham	11/7/2025	0.4	Call with Company purchasing and A. Shahbain (A&M) to discuss workstream and open analyses
Shahbain, Abraham	11/7/2025	0.3	Review, provide feedback and submit on spend reporting
Shahbain, Abraham	11/7/2025	0.3	Review and provide comments on vender management update to stakeholders
Shahbain, Abraham	11/7/2025	0.2	Review, provide feedback and submit on executed trade agreements
Simion, Tony	11/7/2025	0.7	Attend meeting with Management to discuss timing of transition of court reporting requirement to Company resources
Simion, Tony	11/7/2025	0.4	Attend meeting with Management to discuss timing of transition of local foreign A&M resources workstream transition of duties to local management
Turner, Cari	11/7/2025	0.5	Call with Company purchasing, C. Turner (A&M), and A. Shahbain (A&M) to discuss workstream open items and next steps
Webber, Dan	11/7/2025	0.4	Correspond with L. Postolos, T. Simion (A&M) regarding additions to consolidated case timeline, and review of related materials
Webber, Dan	11/7/2025	0.1	Correspond with Company management and S. Lieberman (K&E) regarding negotiation of pricing in current contract
Webber, Dan	11/7/2025	0.2	Review of letter to certain customer regarding negotiation of pricing in current contract
Webber, Dan	11/7/2025	0.3	Correspond with T. Simion (A&M), M. Wakefield, et al. (Alix) and Company management to discuss latest revisions to OEM negotiation strategy and materials
Webber, Dan	11/7/2025	0.6	Call with D. Webber (A&M), E. Swager, et al. (K&E) and Company management regarding potential rejection of certain customer contract
Weiland, Brad	11/7/2025	0.2	Correspond with T. Simion (A&M) and Company re coordination of workstreams and open items
Weiland, Brad	11/7/2025	0.4	Telephone conference among Company personnel and B. Weiland (A&M) re bankruptcy support and workstream transition
Weiland, Brad	11/7/2025	0.2	Correspond with T. Simion (A&M) re open items and workstream transition considerations
Zhu, Judith	11/7/2025	0.1	Report daily work progress to the A&M core team via email and send the latest tracker and payment list
Grossi, Nick	11/8/2025	0.2	Participate in call with PJT re: reconciliation of accounting figures

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BANKRUPTCY SUPPORT

Professional	Date	Hours	Activity
Grossi, Nick	11/8/2025	0.4	Review status of P2P initiatives and provide comments re: same
Grossi, Nick	11/9/2025	0.7	Review AHG presentation and provide comments re: same
Simion, Tony	11/9/2025	1.9	Attend meeting with Management and Ad Hoc Lenders advisors to review and edit customer meeting roadshow presentation
Webber, Dan	11/9/2025	0.2	Correspond with J. Heyden (Alix) and Company management regarding suggested revisions to OEM negotiations materials
Webber, Dan	11/9/2025	2.5	Correspond with T. Simion (A&M), M. Wakefield, et al. (Alix) and Company management to discuss latest revisions to OEM negotiation strategy and materials
Grossi, Nick	11/10/2025	1.0	Prepare pro forma factoring replacement analysis
Loop, Stuart	11/10/2025	0.6	Email correspondence with Company regarding 5-year plan diligence questions and supporting files
Postolos, Lucas	11/10/2025	2.2	Revise case timeline related to all bankruptcy items for management team
Shahbain, Abraham	11/10/2025	0.5	Call with Company purchasing, C. Turner (A&M), and A. Shahbain (A&M) to discuss workstream open items and next steps
Simion, Tony	11/10/2025	1.7	Attend meeting with Management and Ad Hoc Lenders advisors to update customer meeting roadshow presentation
Simion, Tony	11/10/2025	1.1	Attend and present materials at monthly Board of Directors meeting
Simion, Tony	11/10/2025	2.6	Call with T. Simion, D. Webber (A&M), M. Wakefield, et al. (Alix) and Company management to discuss latest revisions to OEM negotiation strategy and materials
Turner, Cari	11/10/2025	0.5	Call with Company purchasing, C. Turner (A&M), and A. Shahbain (A&M) to discuss workstream open items and next steps
Webber, Dan	11/10/2025	0.1	Correspond with E. Smith (Alix) regarding restructuring support assumptions in OEM negotiation materials
Webber, Dan	11/10/2025	0.1	Review of correspondences regarding employee terminations at certain plant
Webber, Dan	11/10/2025	0.2	Correspond with M. Dvorak, M. Chester (A&M) regarding intercompany matrix revisions
Webber, Dan	11/10/2025	0.2	Correspond with T. Simion, C. Turner, A. Shahbain (A&M), S. Winters, et al. (K&E), and D. de Gosztanyi, et al. (PJT) to discuss case status update including business plan and liquidity
Webber, Dan	11/10/2025	0.2	Correspond with T. Simion, S. Loop (A&M) regarding feedback for final draft of OEM materials for upcoming meeting with certain OEM
Webber, Dan	11/10/2025	0.2	Review of correspondences regarding pricing arrangements with certain OEMs, and related supporting documentation
Webber, Dan	11/10/2025	0.3	Correspond with L. Postolos (A&M) regarding feedback for consolidated case timeline, including review of related materials
Webber, Dan	11/10/2025	0.3	Review correspondence from Company management regarding presentation and calculation of certain claims

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Professional	Date	Hours	Activity
Webber, Dan	11/10/2025	0.4	Reconcile OEM summary analysis to profit improvement initiatives materials prepared for 5YP
Webber, Dan	11/10/2025	1.3	Review final draft of OEM materials for upcoming meeting with certain OEM, including related supporting materials
Webber, Dan	11/10/2025	2.6	Call with T. Simion, D. Webber (A&M), M. Wakefield, et al. (Alix) and Company management to discuss latest revisions to OEM negotiation strategy and materials
Webber, Dan	11/10/2025	0.1	Correspond with Company management regarding OEM negotiation point on certain indemnification claim
Weiland, Brad	11/10/2025	0.2	Correspond with Company re customer A/R items
Grossi, Nick	11/11/2025	0.8	Review process map and provide comments re: same
Grossi, Nick	11/11/2025	1.0	Prepare and participate in division operational reviews
Grossi, Nick	11/11/2025	0.4	Prepare PMO materials for ongoing progression
Grossi, Nick	11/11/2025	0.4	Review terms sheet mark up and provide comments re: same
Postolos, Lucas	11/11/2025	0.4	Revise case timeline related to all bankruptcy items for management team
Shahbain, Abraham	11/11/2025	0.5	Call with Company purchasing, C. Turner (A&M), and A. Shahbain (A&M) to discuss workstream open items and next steps
Shahbain, Abraham	11/11/2025	0.7	Call with Company purchasing and A. Shahbain (A&M) to discuss workstream and open analyses
Shahbain, Abraham	11/11/2025	0.3	Call with A. Shahbain and D. Shiffman (A&M) to discuss compliance under a stakeholder agreement
Shiffman, David	11/11/2025	0.3	Call with A. Shahbain and D. Shiffman (A&M) to discuss compliance under a stakeholder agreement
Shiffman, David	11/11/2025	0.7	Correspond with third party bank regarding access to Debtor monthly bank statements
Shiffman, David	11/11/2025	0.7	Correspond with Debtor's counsel regarding tracking of certain customer agreement requirements
Simion, Tony	11/11/2025	0.9	Attend second division monthly operational review meeting with Management
Simion, Tony	11/11/2025	0.7	Review and edit weekly A&M professional fee summary for Management
Simion, Tony	11/11/2025	0.8	Attend meeting with Management and Ad Hoc Lenders advisors to update customer meeting roadshow presentation
Simion, Tony	11/11/2025	1.1	Attend monthly divisional operational review meeting with Management
Simion, Tony	11/11/2025	1.6	Call with T. Simion, D. Webber (A&M), M. Wakefield, et al. (Alix) and Company management to discuss latest revisions to OEM negotiation strategy and materials
Turner, Cari	11/11/2025	0.5	Call with Company purchasing, C. Turner (A&M), and A. Shahbain (A&M) to discuss workstream open items and next steps

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Professional	Date	Hours	Activity
Webber, Dan	11/11/2025	0.3	Review latest edits to final draft of OEM materials for upcoming meeting with certain OEM
Webber, Dan	11/11/2025	0.7	Prepare intercompany matrix for September 2025
Webber, Dan	11/11/2025	1.6	Call with T. Simion, D. Webber (A&M), M. Wakefield, et al. (Alix) and Company management to discuss latest revisions to OEM negotiation strategy and materials
Zhu, Judith	11/11/2025	0.1	Report daily work progress to the A&M core team via email and send the latest tracker and payment list
Zhu, Judith	11/11/2025	0.2	Communicate with Company regarding the coding issue
Grossi, Nick	11/12/2025	0.9	Review collateral value and leverage post-close of estimates
Postolos, Lucas	11/12/2025	0.2	Revise case timeline related to all bankruptcy items for management team
Shahbain, Abraham	11/12/2025	0.5	Call with Company purchasing on payment terms process update
Shahbain, Abraham	11/12/2025	0.5	Call with Company purchasing, lenders, lenders' advisors, C. Turner (A&M) and A. Shahbain (A&M) to discuss vendor update
Shahbain, Abraham	11/12/2025	0.5	Call with Company purchasing, C. Turner (A&M), and A. Shahbain (A&M) to discuss workstream open items and next steps
Shahbain, Abraham	11/12/2025	0.5	Call with K&E and A. Shahbain (A&M) to discuss creditor escalations
Simion, Tony	11/12/2025	0.8	Attend meeting with management and Ad Hoc Lender advisors to edit latest draft of customer roadshow presentation
Simion, Tony	11/12/2025	0.6	Review email and respond to management regarding questions on joint venture issues and services provided
Simion, Tony	11/12/2025	0.3	Call with T. Simion, D. Webber (A&M), M. Wakefield, et al. (Alix) and Company management to discuss latest revisions to OEM negotiation strategy and materials
Simion, Tony	11/12/2025	0.7	Attend meeting with Management to discuss calendar of activities through the rest of the year to plan holiday schedule
Turner, Cari	11/12/2025	0.5	Call with Company purchasing, lenders, lenders' advisors, C. Turner (A&M) and A. Shahbain (A&M) to discuss vendor update
Turner, Cari	11/12/2025	0.5	Call with Company purchasing, C. Turner (A&M), and A. Shahbain (A&M) to discuss workstream open items and next steps
Webber, Dan	11/12/2025	0.3	Call with T. Simion, D. Webber (A&M), M. Wakefield, et al. (Alix) and Company management to discuss latest revisions to OEM negotiation strategy and materials
Webber, Dan	11/12/2025	0.3	Correspond with N. Howard (K&E) regarding chapter 11 considerations of potential exit of certain JVs
Webber, Dan	11/12/2025	0.4	Review of final OEM edits for certain presentation materials prior to sending to OEM
Weiland, Brad	11/12/2025	0.2	Correspond with Verita re filed claims

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Professional	Date	Hours	Activity
Weiland, Brad	11/12/2025	0.4	Review and analyze claims items for evaluation
Zhu, Judith	11/12/2025	0.1	Report daily work progress to the A&M core team via email and send the latest tracker and payment list
Cook, Jacob	11/13/2025	1.1	Prepare weekly FDM reporting for vendor relief categories
Dvorak, Michael	11/13/2025	0.3	Office conference between M. Dvorak (A&M) and B. Weiland (A&M) re open items
Grossi, Nick	11/13/2025	1.1	Prepare sources and uses at close for final review
Grossi, Nick	11/13/2025	1.3	Review compensation program YOY changes and provide comments re: same
Shahbain, Abraham	11/13/2025	0.5	Call with Company purchasing, C. Turner (A&M), and A. Shahbain (A&M) to discuss workstream open items and next steps
Shahbain, Abraham	11/13/2025	0.5	Call with Company purchasing and A. Shahbain (A&M) to discuss select workstream open items and analyses needed
Simion, Tony	11/13/2025	1.3	Attend monthly executive management meeting discussing monthly operational performance and activities through year end for chapter 11 timeline
Simion, Tony	11/13/2025	0.8	Attend meeting with management and Ad Hoc Lender advisors to edit latest draft of customer roadshow presentation
Simion, Tony	11/13/2025	1.2	Call with T. Simion, D. Webber (A&M), J. Heyden, et al. (Alix) and Company management to discuss latest revisions to OEM negotiation strategy and materials
Turner, Cari	11/13/2025	0.5	Call with Company purchasing, C. Turner (A&M), and A. Shahbain (A&M) to discuss workstream open items and next steps
Webber, Dan	11/13/2025	0.3	Correspond with T. Simion, C. Turner (A&M), E. Swager, N. Howard (K&E), and Company management regarding pursuit of payment from certain JV entity
Webber, Dan	11/13/2025	1.2	Call with T. Simion, D. Webber (A&M), J. Heyden, et al. (Alix) and Company management to discuss latest revisions to OEM negotiation strategy and materials
Weiland, Brad	11/13/2025	0.3	Review and analyze current bankruptcy open items and next steps re same
Weiland, Brad	11/13/2025	0.3	Office conference between M. Dvorak (A&M) and B. Weiland (A&M) re open items
Zhu, Judith	11/13/2025	0.2	Report daily work progress to the A&M core team via email and send the latest tracker and payment list
Fuetter, Isaac	11/14/2025	2.9	Update weekly VMT reporting for week-ending 11/15/2025
Grossi, Nick	11/14/2025	1.5	Review exit scenarios and provide comments re: same
Shahbain, Abraham	11/14/2025	0.5	Call with Company purchasing, C. Turner (A&M), and A. Shahbain (A&M) to discuss workstream open items and next steps
Simion, Tony	11/14/2025	0.6	Review summary of PR topics and proposed draft responses

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Professional	Date	Hours	Activity
Simion, Tony	11/14/2025	0.8	Attend meeting with Management to discuss PR topics and update on chapter 11 activities
Turner, Cari	11/14/2025	0.5	Call with Company purchasing, C. Turner (A&M), and A. Shahbain (A&M) to discuss workstream open items and next steps
Webber, Dan	11/14/2025	0.2	Correspond with T. Simion, C. Turner (A&M), E. Swager, N. Howard (K&E), and Company management regarding negotiation of payment to certain JV
Webber, Dan	11/14/2025	1.0	Correspond with T. Simion (A&M), J. Heyden, et al. (Alix) and Company management to discuss latest revisions to OEM negotiation strategy and materials
Weiland, Brad	11/14/2025	0.4	Review bankruptcy process items and next steps re same
Zhu, Judith	11/14/2025	0.1	Report daily work progress to the A&M core team via email and send the latest tracker and payment list
Simion, Tony	11/15/2025	0.8	Review and provide comments to latest draft of customer presentation in preparation for meetings next week
Simion, Tony	11/16/2025	0.7	Attend meeting with Management to discuss edits and provide new items to customer presentation
Simion, Tony	11/16/2025	0.4	Call with Ad Hoc Lender Advisors to discuss plant profitability and saturation metrics as part of the customer presentation
Webber, Dan	11/16/2025	0.4	Correspond with T. Simion, C. Turner (A&M), E. Swager, N. Howard (K&E), and Company management to discuss payment of prepetition balance for certain JV
Cook, Jacob	11/17/2025	0.6	Call with Company accounts payable, J. Cook (A&M), and A. Shahbain (A&M) to discuss payment process
Grossi, Nick	11/17/2025	0.5	Prepare and participate in weekly status update with K&E and PJT
Grossi, Nick	11/17/2025	1.6	Prepare appraisal & field exam summary
Shahbain, Abraham	11/17/2025	0.7	Correspond with C. Turner (A&M) to discuss open workstreams and next steps
Shahbain, Abraham	11/17/2025	0.7	Call with Company purchasing, C. Turner (A&M), and A. Shahbain (A&M) to discuss workstream open items and next steps
Shahbain, Abraham	11/17/2025	0.6	Call with Company accounts payable, J. Cook (A&M), and A. Shahbain (A&M) to discuss payment process
Shiffman, David	11/17/2025	0.6	Prepare Emergency Loan principal payment election form for Management review
Simion, Tony	11/17/2025	0.4	Attend Company advisor call to discuss up coming week activates and discussions with management
Simion, Tony	11/17/2025	0.1	Call with T. Simion, D. Webber (A&M) to discuss transition of Alix OEM negotiation materials into 5YP model
Simion, Tony	11/17/2025	0.5	Call with T. Simion, D. Webber (A&M), J. Heyden, et al. (Alix) and Company management to discuss latest revisions to OEM negotiation strategy and materials
Simion, Tony	11/17/2025	0.6	Attend bi-weekly Lender advisor call to discuss chapter 11 timeline, milestones, and latest issues list

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Professional	Date	Hours	Activity
Turner, Cari	11/17/2025	0.7	Call with Company purchasing, C. Turner (A&M), and A. Shahbain (A&M) to discuss workstream open items and next steps
Webber, Dan	11/17/2025	0.1	Call with T. Simion, D. Webber (A&M) to discuss transition of Alix OEM negotiation materials into 5YP model
Webber, Dan	11/17/2025	0.2	Review stipulation between the Company and certain OEM regarding post petition payment
Webber, Dan	11/17/2025	0.2	Correspond with PJT and K&E teams, T. Simion, C. Turner, and S. Loop (A&M) regarding exit financing sensitivities and timeline
Webber, Dan	11/17/2025	0.5	Call with T. Simion, D. Webber (A&M), J. Heyden, et al. (Alix) and Company management to discuss latest revisions to OEM negotiation strategy and materials
Weiland, Brad	11/17/2025	0.3	Review bankruptcy support services and open workstreams re same
Zhu, Judith	11/17/2025	0.7	Communicate with Company regarding the coding issue
Grossi, Nick	11/18/2025	1.7	Review exit financing scenarios and provide comments re: same
Shahbain, Abraham	11/18/2025	0.4	Review and provide comments on external stakeholder reporting related to payments
Shahbain, Abraham	11/18/2025	0.5	Call with Company purchasing, finance, C. Turner (A&M), and A. Shahbain (A&M) to discuss vendor update
Shahbain, Abraham	11/18/2025	0.5	Call with Company purchasing and A. Shahbain (A&M) to workstreams and open analyses
Shahbain, Abraham	11/18/2025	0.7	Call with Company purchasing, C. Turner (A&M), and A. Shahbain (A&M) to discuss workstream open items and next steps
Shiffman, David	11/18/2025	0.6	Review monthly factoring report and provide feedback to A&M team prior to submission
Simion, Tony	11/18/2025	0.4	Review customer due diligence request list and discuss with Management process for responding
Simion, Tony	11/18/2025	0.2	Call with T. Simion, D. Webber (A&M) to discuss latest OEM negotiation materials
Simion, Tony	11/18/2025	0.8	Review and provide comments to presentation in preparation for bank meeting
Turner, Cari	11/18/2025	0.5	Call with Company purchasing, finance, C. Turner (A&M), and A. Shahbain (A&M) to discuss vendor update
Turner, Cari	11/18/2025	0.7	Call with Company purchasing, C. Turner (A&M), and A. Shahbain (A&M) to discuss workstream open items and next steps
Webber, Dan	11/18/2025	0.3	Correspond with Company management regarding potential strategic exit from certain JV
Webber, Dan	11/18/2025	0.2	Correspond with E. Swager, N. Howard (K&E) regarding summary of JV agreements at the request of the AHG
Webber, Dan	11/18/2025	0.2	Call with T. Simion, D. Webber (A&M) to discuss latest OEM negotiation materials
Zhu, Judith	11/18/2025	0.2	Communicate with Company regarding the coding issue

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Professional	Date	Hours	Activity
Cook, Jacob	11/19/2025	0.7	Calls with J. Cook (A&M) and A. Shahbain (A&M) to discuss reporting needs and payments
Grossi, Nick	11/19/2025	0.5	Prepare and participate in sync call with Company and PJT
Grossi, Nick	11/19/2025	0.8	Review diligence request related to compensation programs and provide comments re: same
Grossi, Nick	11/19/2025	1.5	Review illustrative exit financing scenarios and provide comments re: same
Shahbain, Abraham	11/19/2025	0.7	Calls with J. Cook (A&M) and A. Shahbain (A&M) to discuss reporting needs and payments
Shahbain, Abraham	11/19/2025	0.4	Review and provide quarterly related bonus reporting
Shahbain, Abraham	11/19/2025	0.7	Call with Company purchasing, C. Turner (A&M) and A. Shahbain (A&M) to discuss workstream open items and next steps
Shahbain, Abraham	11/19/2025	0.4	Review and provide monthly employee related severance reporting
Shahbain, Abraham	11/19/2025	0.4	Review and provide monthly employee related retention reporting
Simion, Tony	11/19/2025	0.8	Call with Management to discuss outcome of customer meeting and next steps on diligence questions and follow-ups
Simion, Tony	11/19/2025	0.9	Meeting with Management, PJT, and K&E regarding liquidity forecast, status of discussions with potential 3rd party financing sources, and preparations for lender discussions
Simion, Tony	11/19/2025	0.4	Meeting with Management to discuss A&M workstreams and plans for the reporting over holiday season
Turner, Cari	11/19/2025	0.7	Call with Company purchasing, C. Turner (A&M) and A. Shahbain (A&M) to discuss workstream open items and next steps
Webber, Dan	11/19/2025	0.1	Correspond with J. Heyden (Alix) regarding supporting data used for OEM negotiation
Webber, Dan	11/19/2025	0.4	Review of files from Alix partners regarding supporting data used for OEM negotiation
Webber, Dan	11/19/2025	1.1	Correspond with T. Simion, N. Grossi, S. Loop (A&M), D. de Gosztanyi, et al. (PJT), and Company management to review exit capital structure implications of current 5YP
Cook, Jacob	11/20/2025	1.2	Prepare weekly FDM reporting for vendor relief categories
Dvorak, Michael	11/20/2025	0.8	Prepare task list for A&M team as of November 20
Grossi, Nick	11/20/2025	0.6	Review and provide comments re: compensation benchmarking
Grossi, Nick	11/20/2025	0.1	Prepare monthly amortization election schedule
Grossi, Nick	11/20/2025	0.5	Prepare and participate in weekly status update with K&E and PJT
Grossi, Nick	11/20/2025	1.3	Revise close scenarios and exit financing estimates

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Professional	Date	Hours	Activity
Rybarczyk, Jodi	11/20/2025	0.1	Correspond with A&M team re: October de minimis asset sales reporting
Shahbain, Abraham	11/20/2025	0.4	Call with lenders advisors on vendor management update
Shahbain, Abraham	11/20/2025	0.8	Respond to diligence requests from lenders advisors related to vendor reporting
Shahbain, Abraham	11/20/2025	0.7	Review and share financial reporting with external stakeholders
Shahbain, Abraham	11/20/2025	0.7	Review and provide comments on vendor reporting to external stakeholder
Shahbain, Abraham	11/20/2025	0.9	Review, provide feedback, and distribute reporting on disbursements
Shahbain, Abraham	11/20/2025	0.4	Call with Company purchasing on vendor payment issue
Shahbain, Abraham	11/20/2025	0.5	Call with Company purchasing, C. Turner (A&M), and A. Shahbain (A&M) to discuss workstream open items and next steps
Shahbain, Abraham	11/20/2025	0.5	Call with Company treasury, accounts payable, finance, purchasing, C. Turner (A&M), and A. Shahbain (A&M) to discuss invoice processing
Simion, Tony	11/20/2025	0.3	Attend bi-weekly Lender advisor call to discuss chapter 11 timeline, milestones, and latest issues list
Simion, Tony	11/20/2025	1.7	Review latest drafts of customer presentations in preparation for meeting with Management and Ad Hoc Advisors
Simion, Tony	11/20/2025	0.4	Review supporting materials of open commercial claims included in customer presentations
Simion, Tony	11/20/2025	0.4	Attend Company advisor call to discuss up coming week activates and discussions with management
Simion, Tony	11/20/2025	0.3	Attend meeting with Management and customer representative to discuss case timeline and agenda for visit next week
Turner, Cari	11/20/2025	0.5	Call with Company treasury, accounts payable, finance, purchasing, C. Turner (A&M), and A. Shahbain (A&M) to discuss invoice processing
Turner, Cari	11/20/2025	0.5	Call with Company purchasing, C. Turner (A&M), and A. Shahbain (A&M) to discuss workstream open items and next steps
Webber, Dan	11/20/2025	0.1	Correspond with Company management to share latest forecast on plant saturation
Webber, Dan	11/20/2025	0.5	Correspond with PJT and K&E teams, T. Simion, N. Grossi, and S. Loop (A&M) regarding exit financing sensitivities and timeline
Cook, Jacob	11/21/2025	0.3	Call with J. Cook (A&M) and A. Shahbain (A&M) to discuss open items and spend recons
Dvorak, Michael	11/21/2025	1.1	Review de minimis asset sale noticing requirements
Fuetter, Isaac	11/21/2025	2.8	Update weekly VMT reporting for week-ending 11/22/2025
Schirle, Mattie	11/21/2025	0.4	Call with Company Accounts Payable, M. Schirle (A&M), and A. Shahbain (A&M) to discuss account reconciliation staffing

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Shahbain, Abraham	11/21/2025	0.3	Call with J. Cook (A&M) and A. Shahbain (A&M) to discuss open items and spend recons
Shahbain, Abraham	11/21/2025	0.5	Review and submit trade agreement reporting requirements
Shahbain, Abraham	11/21/2025	0.4	Call with Company purchasing to discuss vendor open issues
Shahbain, Abraham	11/21/2025	0.2	Review and submit executed trade agreements
Shahbain, Abraham	11/21/2025	0.5	Call with Company purchasing, C. Turner (A&M), and A. Shahbain (A&M) to discuss workstream open items and next steps
Shahbain, Abraham	11/21/2025	0.4	Call with Company Accounts Payable, M. Schirle (A&M), and A. Shahbain (A&M) to discuss account reconciliation staffing
Shahbain, Abraham	11/21/2025	0.3	Review and submit first day motion spend reporting
Shiffman, David	11/21/2025	0.3	Correspond with Company management, M. Dvorak, D. Shiffman (A&M), D. Heriford (K&E) regarding notices related to certain asset disposition, and review of related information
Simion, Tony	11/21/2025	1.0	Call with T. Simion, D. Webber (A&M), J. Heyden, et al. (Alix) and Company management to discuss latest revisions to OEM negotiation strategy and materials
Simion, Tony	11/21/2025	0.4	Call with Management regarding case timeline and PR related topics in preparation for 3rd party inquiries
Simion, Tony	11/21/2025	0.7	Meeting with Management regarding status of customer meetings and next steps regarding diligence and negotiation strategy
Turner, Cari	11/21/2025	0.5	Call with Company purchasing, C. Turner (A&M), and A. Shahbain (A&M) to discuss workstream open items and next steps
Webber, Dan	11/21/2025	1.0	Call with T. Simion, D. Webber (A&M), J. Heyden, et al. (Alix) and Company management to discuss latest revisions to OEM negotiation strategy and materials
Webber, Dan	11/21/2025	0.1	Correspond with E. Smith (Alix) to discuss engineering and SG&A assumptions in the 5YP for the purposes of OEM negotiations
Webber, Dan	11/21/2025	1.1	Review latest OEM negotiation materials for upcoming meetings with certain OEMs
Weiland, Brad	11/23/2025	0.3	Review materials re surety bond inquiry and next steps re same
Grossi, Nick	11/24/2025	0.2	Review PEO materials UCC diligence request
Grossi, Nick	11/24/2025	0.5	Prepare and participate in weekly status update with K&E and PJT
Grossi, Nick	11/24/2025	0.8	Prepare factoring summary and receivable overlap bridge between programs
Grossi, Nick	11/24/2025	1.0	Review exit financing checklist and provide comments re: same
Grossi, Nick	11/24/2025	1.4	Review tracking status to liquidity initiatives. Provide comments re: same

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Professional	Date	Hours	Activity
Shahbain, Abraham	11/24/2025	0.5	Call with Company purchasing, C. Turner (A&M), and A. Shahbain (A&M) to discuss workstream open items and next steps
Shahbain, Abraham	11/24/2025	0.3	Review and update fee forecast analysis for vendor team
Simion, Tony	11/24/2025	0.9	Review legal documents related to customer agreement in preparation for discussion with Management on next steps
Simion, Tony	11/24/2025	1.0	Call with T. Simion, D. Webber (A&M), J. Heyden, et al. (Alix) and Company management to discuss latest revisions to OEM negotiation strategy and materials
Simion, Tony	11/24/2025	0.4	Attend Company advisor call to discuss up coming week activities and discussions with management
Simion, Tony	11/24/2025	0.7	Attend bi-weekly Lender advisor call to discuss chapter 11 timeline, milestones, and latest issues list
Turner, Cari	11/24/2025	0.5	Call with Company purchasing, C. Turner (A&M), and A. Shahbain (A&M) to discuss workstream open items and next steps
Webber, Dan	11/24/2025	0.1	Correspond with B. Weiland (A&M) to discuss certain potential asset disposition
Webber, Dan	11/24/2025	1.0	Call with T. Simion, D. Webber (A&M), J. Heyden, et al. (Alix) and Company management to discuss latest revisions to OEM negotiation strategy and materials
Weiland, Brad	11/24/2025	0.2	Correspond with M. Dvorak (A&M) re case status and open items
Grossi, Nick	11/25/2025	0.8	Revise sources and uses at close estimates and adjust claim balances
Grossi, Nick	11/25/2025	0.5	Review diligence requests related to compensation matters
Grossi, Nick	11/25/2025	0.5	Prepare and participate in discussion with PJT and K&E related to financing
Grossi, Nick	11/25/2025	0.5	Prepare and participate in discussion with PJT and K&E related to case time line
Grossi, Nick	11/25/2025	0.9	Prepare claim reconciliation related to post-petition obligations
Grossi, Nick	11/25/2025	0.7	Review global presentation related to overdue receivables. Provide comments re: same
Shahbain, Abraham	11/25/2025	0.5	Call with Company finance, treasury, purchasing, C. Turner (A&M), and A. Shahbain (A&M) to discuss vendor workstream update
Shahbain, Abraham	11/25/2025	0.5	Call with Company purchasing, C. Turner (A&M), and A. Shahbain (A&M) to discuss workstream open items and next steps
Simion, Tony	11/25/2025	0.7	Review preliminary draft of exit financing checklist in preparation for meeting with Management
Simion, Tony	11/25/2025	0.6	Call with Management to discuss initial customer discussion
Simion, Tony	11/25/2025	1.3	Attend meeting with Management to discuss items to provide customers as part of the review materials before next weeks face to face meetings

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BANKRUPTCY SUPPORT

Professional	Date	Hours	Activity
Simion, Tony	11/25/2025	0.7	Call with Customer Key Account Manager to discuss questions raised in face to face meeting earlier in the week and how to address
Simion, Tony	11/25/2025	1.4	Review latest draft of real estate summary in preparation for meeting with Ad Hoc Lender Advisors
Turner, Cari	11/25/2025	0.5	Call with Company purchasing, C. Turner (A&M), and A. Shahbain (A&M) to discuss workstream open items and next steps
Turner, Cari	11/25/2025	0.5	Call with Company finance, treasury, purchasing, C. Turner (A&M), and A. Shahbain (A&M) to discuss vendor workstream update
Webber, Dan	11/25/2025	0.2	Review correspondences from Company management regarding updates to certain OEM negotiations
Webber, Dan	11/25/2025	0.2	Correspond with S. Lieberman (K&E) regarding contract negotiation with certain customer, and review of related documents from Company management
Webber, Dan	11/25/2025	0.3	Call with Company management to discuss negotiation strategy for potential lease rejection
Webber, Dan	11/25/2025	0.4	Review latest correspondences from certain OEM regarding certain production lines in Italy, and related presentations from Company management
Webber, Dan	11/25/2025	0.5	Correspond with D. Heriford (K&E) regarding assumed real property lease assumptions, and preparation of related data
Webber, Dan	11/25/2025	1.8	Review intercompany liability support file to calculate prepetition vs. post petition liabilities
Webber, Dan	11/25/2025	0.2	Correspond with Company management to discuss negotiation strategy for potential lease rejection
Weiland, Brad	11/25/2025	0.2	Correspond with client, M. Dvorak (A&M) re surety bond items
Weiland, Brad	11/25/2025	0.3	Review surety bond items and inquiries from issuer re same
Caruso, Nicholas	11/26/2025	0.5	Call with Company purchasing, N. Caruso (A&M), and A. Shahbain (A&M) to discuss vendor terms changes and system management
Grossi, Nick	11/26/2025	0.5	Prepare and participate in discussion with Company and PJT re: status of financial related workstreams
Grossi, Nick	11/26/2025	0.5	Prepare and participate in discussion with K&E related to financing matters
Grossi, Nick	11/26/2025	0.7	Review stipulation agreement and provide comments re: same
Shahbain, Abraham	11/26/2025	0.5	Call with Company purchasing, N. Caruso (A&M), and A. Shahbain (A&M) to discuss vendor terms changes and system management
Shahbain, Abraham	11/26/2025	0.5	Call with Company purchasing, C. Turner (A&M), and A. Shahbain (A&M) to discuss workstream open items and next steps
Simion, Tony	11/26/2025	1.3	Call with T. Simion, D. Webber (A&M), J. Heyden, et al. (Alix) and Company management to discuss latest revisions to OEM negotiation strategy and materials
Simion, Tony	11/26/2025	0.2	Call with T. Simion, D. Webber (A&M) to discuss tracking of prepetition intercompany liabilities

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Marelli Automotive Lighting USA, LLC
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BANKRUPTCY SUPPORT

Professional	Date	Hours	Activity
Turner, Cari	11/26/2025	0.5	Call with Company purchasing, C. Turner (A&M), and A. Shahbain (A&M) to discuss workstream open items and next steps
Webber, Dan	11/26/2025	0.3	Correspond with E. Swager, N. Adzima, et al. (K&E), T. Simion, N. Grossi, J. Rybarczyk, M. Dvorak (A&M) regarding prepetition intercompany payments
Webber, Dan	11/26/2025	0.2	Call with T. Simion, D. Webber (A&M) to discuss tracking of prepetition intercompany liabilities
Webber, Dan	11/26/2025	1.3	Call with T. Simion, D. Webber (A&M), J. Heyden, et al. (Alix) and Company management to discuss latest revisions to OEM negotiation strategy and materials
Webber, Dan	11/26/2025	0.8	Prepare revised reconciliation of prepetition vs. post petition split for certain liabilities
Webber, Dan	11/26/2025	0.2	Review correspondences from Company management summarizing negotiation status with certain OEM
Weiland, Brad	11/26/2025	0.3	Review and analyze contract data and materials re same
Weiland, Brad	11/26/2025	0.2	Follow up re surety bond issuer items
Weiland, Brad	11/27/2025	0.2	Correspond with client, N. Grossi (A&M) re financial and bankruptcy items
Shahbain, Abraham	11/28/2025	0.4	Call with Company purchasing, C. Turner (A&M), and A. Shahbain (A&M) to discuss workstream open items and next steps
Shahbain, Abraham	11/28/2025	0.6	Create analysis and slides summarizing prepetition in select regions
Shahbain, Abraham	11/28/2025	0.4	Review and submit trade agreement reporting requirements
Shahbain, Abraham	11/28/2025	0.3	Review and submit executed trade agreements
Shahbain, Abraham	11/28/2025	0.4	Review and submit first day motion spend reporting
Simion, Tony	11/28/2025	0.7	Call with Ad Hoc Lender Advisors regarding the latest presentation materials to share with Management prior to meeting with customer
Turner, Cari	11/28/2025	0.4	Call with Company purchasing, C. Turner (A&M), and A. Shahbain (A&M) to discuss workstream open items and next steps
Webber, Dan	11/28/2025	0.2	Review correspondences with Company management and S. Lieberman (K&E) regarding negotiation with certain customer
Weiland, Brad	11/28/2025	0.4	Review contract analysis data and materials
Weiland, Brad	11/28/2025	0.2	Correspond with T. Simion (A&M) re bankruptcy items and workstreams
Simion, Tony	11/29/2025	0.6	Review and provide comments to latest presentation of information for customer meeting next week
Simion, Tony	11/29/2025	0.3	Call with Management discussing information shared with unsecured creditors committee and certain customers
Webber, Dan	11/29/2025	0.8	Review latest iterations of certain draft OEM negotiation materials

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BANKRUPTCY SUPPORT

Professional	Date	Hours	Activity
Grossi, Nick	11/30/2025	0.5	Prepare and participate in discussion with PJT and K&E related to liquidity
Grossi, Nick	11/30/2025	0.3	Prepare and participate in discussion with Company related to year end projections
Shiffman, David	11/30/2025	0.8	Review latest professional fee forecast and prepare summary for Management
Webber, Dan	11/30/2025	0.4	Review latest drafts of certain OEM negotiation materials
Subtotal		234.2	

BUSINESS PLAN

Professional	Date	Hours	Activity
Hamerski, Grace	11/1/2025	1.4	Develop output materials related to working capital calendarization tool for electronics division
Loop, Stuart	11/1/2025	1.1	Review and provide comments on historical and forecasted working capital trends for electronics division
Hamerski, Grace	11/2/2025	2.6	Revise presentation materials regarding updates to divisional working capital and risks and opportunities
Hamerski, Grace	11/2/2025	2.2	Make adjustments to divisional working capital tool template prior to distribution to operating business units
Hamerski, Grace	11/2/2025	1.8	Analyze risks and opportunities data and income statement impacts for each operating division and prepare presentation materials
Loop, Stuart	11/2/2025	2.1	Revise direct and indirect labor initiatives slide materials following input from Company team
Loop, Stuart	11/2/2025	2.4	Revise footprint and operational initiatives slide materials following input from Company team
Grossi, Nick	11/3/2025	0.4	Prepare and participate in discussion with Company related to business plan projections
Grossi, Nick	11/3/2025	0.4	Prepare and participate in discussion with Company re: business plan diligence
Grossi, Nick	11/3/2025	0.7	Call with Company, T. Simion, N. Grossi, S. Loop, and G. Hamerski (A&M) to discuss divisional P&L and working capital calendarization method and tool
Hamerski, Grace	11/3/2025	1.7	Create additional working capital calendarization tools for Company operating divisions and prepare for distribution to divisional teams
Hamerski, Grace	11/3/2025	0.6	Call with G. Hamerski and S. Loop (A&M) regarding historical balance sheet reconciliation by month
Hamerski, Grace	11/3/2025	2.7	Analyze historical reconciliation adjustments between balance sheet presentation methods and system outputs provided by Company
Hamerski, Grace	11/3/2025	0.7	Call with S. Loop and G. Hamerski (A&M) to discuss working capital trends for operating division calendarization tool
Hamerski, Grace	11/3/2025	0.6	Call with S. Loop, L. Kordupel and G. Hamerski (A&M) to discuss working capital tool next steps and case updates

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BUSINESS PLAN

Professional	Date	Hours	Activity
Hamerski, Grace	11/3/2025	0.7	Call with Company, T. Simion, N. Grossi, S. Loop, and G. Hamerski (A&M) to discuss divisional P&L and working capital calendarization method and tool
Hamerski, Grace	11/3/2025	2.8	Make revisions to divisional working capital tool for ride dynamics division per feedback from Company management
Kordupel, Lewis	11/3/2025	2.8	Analyze for purposes of preparing updates to business plan model outputs
Kordupel, Lewis	11/3/2025	1.4	Continue preparing updates to the three statement model for business planning purposes
Kordupel, Lewis	11/3/2025	2.7	Prepare updates to the three statement model for business planning purposes
Kordupel, Lewis	11/3/2025	0.8	Call with S. Loop and L. Kordupel (A&M) to discuss customer sales database and input into 3-statement model
Kordupel, Lewis	11/3/2025	0.6	Call with S. Loop, L. Kordupel and G. Hamerski (A&M) to discuss working capital tool next steps and case updates
Loop, Stuart	11/3/2025	1.4	Call with Company finance team regarding working capital movements and trends for consolidated business plan
Loop, Stuart	11/3/2025	0.6	Call with G. Hamerski and S. Loop (A&M) regarding historical balance sheet reconciliation by month
Loop, Stuart	11/3/2025	0.8	Call with S. Loop and L. Kordupel (A&M) to discuss customer sales database and input into 3-statement model
Loop, Stuart	11/3/2025	0.6	Call with S. Loop, L. Kordupel and G. Hamerski (A&M) to discuss working capital tool next steps and case updates
Loop, Stuart	11/3/2025	0.5	Call with Company, J. Heyden (Alix), T. Simion, D. Webber, S. Loop (A&M) regarding customer ask considerations in the business plan
Loop, Stuart	11/3/2025	0.2	Participate in Company side advisor call with PJT, K&E and A&M teams
Loop, Stuart	11/3/2025	1.7	Build out mechanics for historical balance sheet reconciliation for monthly balance sheet and income statement data
Loop, Stuart	11/3/2025	0.4	Call with Company regarding customer ask considerations in the business plan for initiatives
Loop, Stuart	11/3/2025	0.7	Compile open items request for Company accounting team related to working capital items
Loop, Stuart	11/3/2025	0.7	Call with S. Loop and G. Hamerski (A&M) to discuss working capital trends for operating division calendarization tool
Loop, Stuart	11/3/2025	0.7	Call with Company, T. Simion, N. Grossi, S. Loop, and G. Hamerski (A&M) to discuss divisional P&L and working capital calendarization method and tool
Loop, Stuart	11/3/2025	0.8	Email correspondence with Company regarding business plan diligence request responses related to customer sales data
Loop, Stuart	11/3/2025	1.6	Revise customer ask materials related to self-help initiatives following input from management team
Loop, Stuart	11/3/2025	1.9	Compile working capital seasonality trends and calendarization tool for discussion with Company management on 11.3.25
Sethna, Kayo	11/3/2025	0.3	Correspond with BU teams on projects at risk analysis

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BUSINESS PLAN

Professional	Date	Hours	Activity
Sethna, Kayo	11/3/2025	2.2	Update and refresh segment analysis slides related to BU projects at risk
Simion, Tony	11/3/2025	0.8	Review and create list of questions related to current business plan working capital model
Simion, Tony	11/3/2025	0.7	Call with Company, T. Simion, N. Grossi, S. Loop, and G. Hamerski (A&M) to discuss divisional P&L and working capital calendarization method and tool
Simion, Tony	11/3/2025	0.5	Call with Company, J. Heyden (Alix), T. Simion, D. Webber, S. Loop (A&M) regarding customer ask considerations in the business plan
Simion, Tony	11/3/2025	0.6	Review and provide comments to latest draft customer presentation materials
Webber, Dan	11/3/2025	0.2	Review correspondences with T. Simion (A&M), and M. Wakefield (Alix) regarding identification of self-help improvement initiatives in 5YP
Webber, Dan	11/3/2025	2.7	Revise presentation of profit improvement initiatives for management to review existing assumptions and flag recommended opportunities to include in each segments' base case
Webber, Dan	11/3/2025	0.5	Call with Company, J. Heyden (Alix), T. Simion, D. Webber, S. Loop (A&M) regarding customer ask considerations in the business plan
Grossi, Nick	11/4/2025	1.1	Review financial projections risk and opportunities. Provide comments re: same
Hamerski, Grace	11/4/2025	1.0	Call with Company, S. Loop, and G. Hamerski (A&M) to discuss divisional working capital workstream and historical balance sheet reconciling adjustments
Hamerski, Grace	11/4/2025	0.7	Call with S. Loop and G. Hamerski (A&M) to discuss distribution of divisional working capital tool and workstream next steps
Hamerski, Grace	11/4/2025	0.9	Call with Company, S. Loop, and G. Hamerski (A&M) to discuss divisional questions regarding working capital tool and workstream process
Hamerski, Grace	11/4/2025	1.4	Process actual income statement and balance sheet source data provided by Company management for September 2025
Hamerski, Grace	11/4/2025	0.3	Call with S. Loop, L. Kordupel, and G. Hamerski (A&M) to discuss workstream updates and agenda for 11.04 meeting with PJT team
Hamerski, Grace	11/4/2025	1.6	Process actual income statement and balance sheet source data provided by Company management for August 2025
Hamerski, Grace	11/4/2025	0.5	Call with PJT team, S. Loop, L. Kordupel, and G. Hamerski (A&M) to align on assumptions related to sources and uses of cash at exit and other 3-statement model mechanics
Hamerski, Grace	11/4/2025	2.7	Create working capital calendarization workbooks for Company operating divisions and prepare for distribution to business units
Kordupel, Lewis	11/4/2025	0.5	Call with PJT team, S. Loop, L. Kordupel, and G. Hamerski (A&M) to align on assumptions related to sources and uses of cash at exit and other 3-statement model mechanics
Kordupel, Lewis	11/4/2025	2.8	Prepare updates to the three statement model for business planning purposes, including working capital
Kordupel, Lewis	11/4/2025	0.3	Call with S. Loop, L. Kordupel, and G. Hamerski (A&M) to discuss workstream updates and agenda for 11.04 meeting with PJT team

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Professional	Date	Hours	Activity
Kordupel, Lewis	11/4/2025	2.7	Continue preparing updates to the three statement model for business planning purposes, including working capital
Kordupel, Lewis	11/4/2025	0.4	Analyze of working capital for business planning purposes
Loop, Stuart	11/4/2025	1.4	Email correspondence with Company finance teams regarding working capital supporting materials and calendarization
Loop, Stuart	11/4/2025	1.1	Email correspondence with divisional finance teams regarding trade working capital seasonality tool
Loop, Stuart	11/4/2025	0.5	Call with PJT team, S. Loop, L. Kordupel, and G. Hamerski (A&M) to align on assumptions related to sources and uses of cash at exit and other 3-statement model mechanics
Loop, Stuart	11/4/2025	1.9	Compile proposed diligence request responses for UCC advisors on revenue and sales data
Loop, Stuart	11/4/2025	1.8	Compile sales and revenue data by country for the 5-year forecast period by division
Loop, Stuart	11/4/2025	0.6	Call with Company, M. Wakefield, J. Heyden (Alix), T. Simion, D. Webber, S. Loop (A&M) regarding customer ask considerations in the business plan
Loop, Stuart	11/4/2025	0.7	Email correspondence with Company finance team regarding business plan diligence requests for capital expenditures
Loop, Stuart	11/4/2025	0.9	Call with Company, S. Loop, and G. Hamerski (A&M) to discuss divisional questions regarding working capital tool and workstream process
Loop, Stuart	11/4/2025	0.3	Call with S. Loop, L. Kordupel, and G. Hamerski (A&M) to discuss workstream updates and agenda for 11.04 meeting with PJT team
Loop, Stuart	11/4/2025	1.0	Call with Company, S. Loop, and G. Hamerski (A&M) to discuss divisional working capital workstream and historical balance sheet reconciling adjustments
Loop, Stuart	11/4/2025	0.7	Call with S. Loop and G. Hamerski (A&M) to discuss distribution of divisional working capital tool and workstream next steps
Sethna, Kayo	11/4/2025	0.8	Revise and update opportunities workbook based on A&M team feedback
Sethna, Kayo	11/4/2025	1.5	Deliver update on Saturation and profitability to incorporate latest materials
Sethna, Kayo	11/4/2025	0.9	Construct opportunities workbook including various analysis for BU Profit improvement
Simion, Tony	11/4/2025	0.6	Call with Company, M. Wakefield, J. Heyden (Alix), T. Simion, D. Webber, S. Loop (A&M) regarding customer ask considerations in the business plan
Simion, Tony	11/4/2025	0.9	Review and provide comments to latest draft of customer presentation based on information gathered from Company
Waismann, Heitor	11/4/2025	0.6	Correspond with L. Kordupel (A&M) regarding monthly cash forecasting for business planning purposes
Webber, Dan	11/4/2025	0.1	Correspond with K&E team and L. Postolos (A&M) regarding collateral under various debt facilities
Webber, Dan	11/4/2025	0.3	Correspond with K. Sethna (A&M) to discuss certain revisions of profit improvement support analysis based on external feedback

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Professional	Date	Hours	Activity
Webber, Dan	11/4/2025	0.3	Correspond with T. Simion, S. Loop (A&M) regarding action items for the Company's business plan
Webber, Dan	11/4/2025	0.3	Review revised outputs for certain profit improvement initiatives in supporting Excel
Webber, Dan	11/4/2025	0.4	Correspond with T. Simion, N. Grossi, C. Turner (A&M) and Company management regarding treatment of certain trade payables should the Company exit a certain JV
Webber, Dan	11/4/2025	0.6	Call with Company, M. Wakefield, J. Heyden (Alix), T. Simion, D. Webber, S. Loop (A&M) regarding customer ask considerations in the business plan
Webber, Dan	11/4/2025	0.1	Correspond with Company management regarding timeline of certain asset dispositions in the 5YP
Grossi, Nick	11/5/2025	0.6	Review business plan opportunities and provide comments re: same
Hamerski, Grace	11/5/2025	0.4	Call with G. Hamerski and S. Loop (A&M) regarding working capital seasonality packages for divisional finance teams
Hamerski, Grace	11/5/2025	1.9	Revise ride dynamics working capital calendarization workbook per feedback from Company management
Hamerski, Grace	11/5/2025	2.9	Analyze and summarize historical adjustments to consolidated and business unit balance sheets by month by presentation method
Hamerski, Grace	11/5/2025	0.5	Call with S. Loop, L. Kordupel, and G. Hamerski (A&M) to discuss case updates and workstream next steps related to working capital and 3-statement model
Hamerski, Grace	11/5/2025	0.6	Call with S. Loop and G. Hamerski (A&M) to discuss revisions to divisional working capital tool and monthly historical balance sheet reconciliations
Hamerski, Grace	11/5/2025	0.5	Call with Company, S. Loop, and G. Hamerski (A&M) to discuss DIO and DPO calculation methodology variances and COGS base assumptions
Hamerski, Grace	11/5/2025	0.5	Call with Company, G. Hamerski and S. Loop (A&M) regarding propulsion divisional working capital forecasting package
Hamerski, Grace	11/5/2025	0.5	Call with Company, G. Hamerski and S. Loop (A&M) regarding green technologies divisional working capital forecasting package
Hamerski, Grace	11/5/2025	0.5	Call with Company, G. Hamerski and S. Loop (A&M) regarding lighting divisional working capital forecasting package
Kordupel, Lewis	11/5/2025	2.8	Prepare updates to the three statement model for purposes of business planning
Kordupel, Lewis	11/5/2025	2.6	Continue preparing updates to the three statement model for purposes of business planning
Kordupel, Lewis	11/5/2025	0.9	Working session with S. Loop and L. Kordupel (A&M) on updates to the three statement model, including receipt mechanics
Kordupel, Lewis	11/5/2025	0.5	Call with S. Loop, L. Kordupel, and G. Hamerski (A&M) to discuss case updates and workstream next steps related to working capital and 3-statement model
Kordupel, Lewis	11/5/2025	1.2	Analyze of working capital in the three statement model for business planning purposes

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Professional	Date	Hours	Activity
Loop, Stuart	11/5/2025	0.4	Call with Company, J. Heyden (Alix), T. Simion, D. Webber, S. Loop (A&M) regarding customer ask considerations in the business plan
Loop, Stuart	11/5/2025	0.7	Email correspondence with Company finance teams regarding working capital supporting materials and calendarization timeline
Loop, Stuart	11/5/2025	0.5	Call with Company, S. Loop, and G. Hamerski (A&M) to discuss DIO and DPO calculation methodology variances and COGS base assumptions
Loop, Stuart	11/5/2025	1.6	Build out mechanics for direct inventory roll forward forecast in working capital seasonality file
Loop, Stuart	11/5/2025	0.6	Call with S. Loop and G. Hamerski (A&M) to discuss revisions to divisional working capital tool and monthly historical balance sheet reconciliations
Loop, Stuart	11/5/2025	0.5	Call with S. Loop, L. Kordupel, and G. Hamerski (A&M) to discuss case updates and workstream next steps related to working capital and 3-statement model
Loop, Stuart	11/5/2025	0.9	Working session with S. Loop and L. Kordupel (A&M) on updates to the three statement model, including receipt mechanics
Loop, Stuart	11/5/2025	0.5	Call with Company, G. Hamerski and S. Loop (A&M) regarding propulsion divisional working capital forecasting package
Loop, Stuart	11/5/2025	0.4	Call with G. Hamerski and S. Loop (A&M) regarding working capital seasonality packages for divisional finance teams
Loop, Stuart	11/5/2025	0.5	Call with Company, G. Hamerski and S. Loop (A&M) regarding lighting divisional working capital forecasting package
Loop, Stuart	11/5/2025	0.5	Call with Company, G. Hamerski and S. Loop (A&M) regarding green technologies divisional working capital forecasting package
Loop, Stuart	11/5/2025	0.3	Email correspondence with FTI regarding diligence request responses
Loop, Stuart	11/5/2025	0.9	Revise working capital tool for ride dynamics divisional finance team
Loop, Stuart	11/5/2025	1.2	Review and provide Company management comments on customer ask presentation materials
Loop, Stuart	11/5/2025	0.8	Email correspondence with Company regarding UCC diligence request on business plan materials
Loop, Stuart	11/5/2025	0.4	Call with Company team regarding scheduling of divisional conversations on working capital
Loop, Stuart	11/5/2025	0.7	Email correspondence with Company divisional teams regarding timeline and deliverables for working capital analysis
Sethna, Kayo	11/5/2025	1.1	Update BU facilities tear sheet to include latest data from teams
Simion, Tony	11/5/2025	0.4	Call with Company, J. Heyden (Alix), T. Simion, D. Webber, S. Loop (A&M) regarding customer ask considerations in the business plan
Simion, Tony	11/5/2025	0.5	Call with T. Simion, D. Webber (A&M), Company management to discuss forecasted exit of certain joint venture
Webber, Dan	11/5/2025	0.4	Call with D. Webber (A&M) and Company management to discuss engineering footprint in 5YP

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Professional	Date	Hours	Activity
Webber, Dan	11/5/2025	0.1	Correspond with T. Simion, S. Loop (A&M) regarding action items for the Company's business plan
Webber, Dan	11/5/2025	0.1	Correspond with T. Simion, S. Loop (A&M) regarding case timeline and finalization of customer support assumptions
Webber, Dan	11/5/2025	0.2	Correspond with T. Simion, N. Grossi, C. Turner, L. Postolos (A&M) E. Swager (K&E) regarding summary of meeting with Company management to discuss exit of certain joint venture
Webber, Dan	11/5/2025	0.3	Review correspondences from Company management to prepare for discussion of forecasted exit of certain joint venture
Webber, Dan	11/5/2025	0.3	Revise OEM negotiation materials for real estate footprint slides, based on external feedback
Webber, Dan	11/5/2025	0.7	Revise business case scenarios for ERP implementation to include in 5YP
Webber, Dan	11/5/2025	0.5	Call with T. Simion, D. Webber (A&M), Company management to discuss forecasted exit of certain joint venture
Webber, Dan	11/5/2025	0.4	Call with Company, J. Heyden (Alix), T. Simion, D. Webber, S. Loop (A&M) regarding customer ask considerations in the business plan
Grossi, Nick	11/6/2025	1.1	Review revised volume impacts to near-term forecast. Provide comments re: same
Grossi, Nick	11/6/2025	1.3	Review post-effective balance sheet forecast and provide comments re: same
Hamerski, Grace	11/6/2025	1.3	Make revisions to lighting working capital workbooks per feedback from Company management
Hamerski, Grace	11/6/2025	1.7	Make revisions to propulsion working capital workbooks per feedback from Company management
Hamerski, Grace	11/6/2025	1.8	Make revisions to divisional working capital tool for ride dynamics division per feedback in meeting from Company management
Hamerski, Grace	11/6/2025	2.3	Analyze debtor and non-debtor working capital balances and movements in historical periods and compare to 3-statement outputs
Hamerski, Grace	11/6/2025	0.5	Call with S. Loop, L. Kordupel, and G. Hamerski (A&M) to discuss business plan workstream timeline, case updates, and key open items
Hamerski, Grace	11/6/2025	0.5	Call with G. Hamerski and S. Loop (A&M) regarding monthly historical balance sheet reconciliation
Kordupel, Lewis	11/6/2025	0.9	Call with L. Kordupel and S. Loop (A&M) regarding 3-statement model mechanics
Kordupel, Lewis	11/6/2025	2.8	Prepare updates to the three statement model mechanics
Kordupel, Lewis	11/6/2025	2.7	Analyze for purposes of updating the three statement model
Kordupel, Lewis	11/6/2025	2.3	Continue preparing updates to the three statement model mechanics
Kordupel, Lewis	11/6/2025	0.5	Call with S. Loop, L. Kordupel, and G. Hamerski (A&M) to discuss business plan workstream timeline, case updates, and key open items
Loop, Stuart	11/6/2025	0.9	Compile 3-statement model workplan timeline of initiatives and deliverable dates

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Marelli Automotive Lighting USA, LLC
Time Detail by Activity
November 1, 2025 through November 30, 2025

BUSINESS PLAN

Professional	Date	Hours	Activity
Loop, Stuart	11/6/2025	0.9	Call with L. Kordupel and S. Loop (A&M) regarding 3-statement model mechanics
Loop, Stuart	11/6/2025	0.4	Call with PJT team regarding business plan timing and workplan
Loop, Stuart	11/6/2025	0.6	Call with electronics divisional finance team regarding P&L calendarization and working capital tool
Loop, Stuart	11/6/2025	0.6	Call with interiors divisional finance team regarding P&L calendarization and working capital tool
Loop, Stuart	11/6/2025	0.6	Participate in Company side advisor call with PJT, K&E and A&M teams
Loop, Stuart	11/6/2025	1.2	Email correspondence with electronics and lighting divisional finance teams regarding changes to working capital tool
Loop, Stuart	11/6/2025	1.3	Compile data flow chart for business plan sources and timelines
Loop, Stuart	11/6/2025	0.5	Call with S. Loop, L. Kordupel, and G. Hamerski (A&M) to discuss business plan workstream timeline, case updates, and key open items
Loop, Stuart	11/6/2025	0.5	Call with G. Hamerski and S. Loop (A&M) regarding monthly historical balance sheet reconciliation
Loop, Stuart	11/6/2025	0.6	Email correspondence with Company accounting team regarding historical balance sheet reconciliations
Sethna, Kayo	11/6/2025	0.5	Prepare workbooks related to presentation materials for transition and roll off
Simion, Tony	11/6/2025	0.9	Attend meeting with Management to discuss internal timeline and outputs from financial systems regarding the extended business plan
Simion, Tony	11/6/2025	0.6	Prepare for meeting with Management regarding divisional and corporate finance function timelines for updates to business plan
Webber, Dan	11/6/2025	0.1	Correspond with Company management regarding status of certain plant disposition
Webber, Dan	11/6/2025	0.1	Correspond with T. Simion, S. Loop (A&M) regarding outstanding requests for management related to Business Plan
Webber, Dan	11/6/2025	0.6	Revise profit improvement footprint assumptions based on latest assumptions learned from OEM negotiation discussions
Loop, Stuart	11/7/2025	0.4	Call with PJT team regarding business plan timeline and key deliverables
Loop, Stuart	11/7/2025	2.3	Build out mechanics in 3-statement model for customer ask scenario summaries by division
Loop, Stuart	11/7/2025	0.7	Call with A. Shahbain, S. Loop and H. Waismann (A&M) to discuss CIA assumptions assumed in long term cash flow forecast and reconciliation with balance sheet information
Loop, Stuart	11/7/2025	0.5	Email correspondence with PJT team regarding business scenarios and timeline
Loop, Stuart	11/7/2025	1.1	Compile business plan flow chart of data sources and inputs
Loop, Stuart	11/7/2025	0.6	Email correspondence with Company accounting team regarding revenue related business plan questions

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BUSINESS PLAN

Professional	Date	Hours	Activity
Loop, Stuart	11/7/2025	1.6	Provide historical cash flow calendarization for divisional finance team leaders in interiors and lighting divisions
Loop, Stuart	11/7/2025	1.0	Correspond with Company, M. Wakefield, J. Heyden (Alix), T. Simion, and D. Webber(A&M) regarding OEM discussion materials
Sethna, Kayo	11/7/2025	1.0	Prepare workbooks related to profit analysis for transition and roll off
Shahbain, Abraham	11/7/2025	0.7	Call with A. Shahbain, S. Loop and H. Waismann (A&M) to discuss CIA assumptions assumed in long term cash flow forecast and reconciliation with balance sheet information
Simion, Tony	11/7/2025	1.7	Attend meeting with Management and Ad Hoc Lender Advisors to discuss latest analysis on possible support from specific customer regarding plant profitability
Simion, Tony	11/7/2025	1.2	Review presentation prepared by Management discussing current status of all joint ventures and possible discussions regarding treatment within business plan
Waismann, Heitor	11/7/2025	0.7	Call with A. Shahbain, S. Loop and H. Waismann (A&M) to discuss CIA assumptions assumed in long term cash flow forecast and reconciliation with balance sheet information
Webber, Dan	11/7/2025	0.2	Review of correspondences from Company management regarding JV strategy assumed in 5YP
Webber, Dan	11/7/2025	0.2	Correspond with C. Turner, T. Simion (A&M) regarding HR matters for planned relocation of certain plant
Loop, Stuart	11/8/2025	0.9	Review and provide Company finance team comments on 2026 to 2030 calendarization workbook
Webber, Dan	11/8/2025	0.1	Correspond with N. Howard (K&E) regarding chapter 11 considerations of potential exit of certain JV
Loop, Stuart	11/9/2025	0.4	Call with PJT team regarding global tax rate assumptions
Simion, Tony	11/9/2025	0.7	Review information provided by Management regarding cost reduction opportunities to evaluate prior to adding to business plan
Grossi, Nick	11/10/2025	0.5	Coordinate working capital forecast with Company
Grossi, Nick	11/10/2025	0.5	Call with Company, PJT team, B. Worrell and N. Grossi, T. Simion, D. Shiffman and S. Loop (A&M) regarding exit financing timeline and key milestone dates
Hamerski, Grace	11/10/2025	0.9	Analyze historical data related to financial statement reconciliations and legal entity financial statements
Hamerski, Grace	11/10/2025	0.6	Working session with S. Loop, D. Shiffman, H. Waismann, L. Kordupel, and G. Hamerski (A&M) to discuss working capital reconciliation to DIP Budget
Hamerski, Grace	11/10/2025	1.1	Analyze historical reconciliation adjustments between income statement presentation methods and compare to 3-statement outputs
Hamerski, Grace	11/10/2025	0.3	Call with G. Hamerski and S. Loop (A&M) regarding historical financial statement reconciliations by month
Hamerski, Grace	11/10/2025	1.9	Review aftermarket working capital calendarization tool provided by divisional team, input into 3-statement model, and analyze cash impacts

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BUSINESS PLAN

Professional	Date	Hours	Activity
Hamerski, Grace	11/10/2025	1.4	Aggregate latest thinking calendarization and income statement projection data from divisional finance teams and input into 3-statement model
Hamerski, Grace	11/10/2025	2.7	Develop status tracker related to divisional working capital data collection workstream and provide to Company management
Hamerski, Grace	11/10/2025	2.4	Develop framework for consolidation of risks and opportunities data and calendarization functionality
Hamerski, Grace	11/10/2025	0.9	Call with L. Kordupel, G. Hamerski and S. Loop (A&M) regarding customer ask scenarios and case timeline updates
Kordupel, Lewis	11/10/2025	1.6	Analyze of financial projections for purposes of three statement modelling
Kordupel, Lewis	11/10/2025	0.6	Working session with S. Loop, D. Shiffman, H. Waismann, L. Kordupel, and G. Hamerski (A&M) to discuss working capital reconciliation to DIP Budget
Kordupel, Lewis	11/10/2025	0.6	Call with L. Kordupel and S. Loop (A&M) regarding risks and opportunities scenarios
Kordupel, Lewis	11/10/2025	2.7	Prepare updates to the three statement model
Kordupel, Lewis	11/10/2025	2.6	Continue preparing updates to the three statement model
Kordupel, Lewis	11/10/2025	0.9	Call with L. Kordupel, G. Hamerski and S. Loop (A&M) regarding customer ask scenarios and case timeline updates
Loop, Stuart	11/10/2025	0.5	Call with Company, PJT team, B. Worrell and N. Grossi, T. Simion, D. Shiffman and S. Loop (A&M) regarding exit financing timeline and key milestone dates
Loop, Stuart	11/10/2025	0.3	Call with G. Hamerski and S. Loop (A&M) regarding historical financial statement reconciliations by month
Loop, Stuart	11/10/2025	0.9	Call with L. Kordupel, G. Hamerski and S. Loop (A&M) regarding customer ask scenarios and case timeline updates
Loop, Stuart	11/10/2025	0.6	Call with L. Kordupel and S. Loop (A&M) regarding risks and opportunities scenarios
Loop, Stuart	11/10/2025	0.9	Review and respond to interiors divisional finance team regarding questions on calendarization and working capital in the 5-year plan
Loop, Stuart	11/10/2025	0.6	Working session with S. Loop, D. Shiffman, H. Waismann, L. Kordupel, and G. Hamerski (A&M) to discuss working capital reconciliation to DIP Budget
Loop, Stuart	11/10/2025	0.7	Review and respond to aftermarket divisional finance team regarding questions on calendarization and working capital in the 5-year plan
Loop, Stuart	11/10/2025	1.1	Review and respond to lighting divisional finance team regarding questions on calendarization and working capital in the 5-year plan
Loop, Stuart	11/10/2025	0.7	Email Company accounting team regarding cash in advance asset account journal entries
Loop, Stuart	11/10/2025	0.2	Participate in Company side advisor call with PJT, K&E and A&M teams
Loop, Stuart	11/10/2025	2.2	Compile September 2025 monthly income statement reconciliation from managerial reporting to consolidation basis

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BUSINESS PLAN

Professional	Date	Hours	Activity
Shiffman, David	11/10/2025	0.6	Working session with S. Loop, D. Shiffman, H. Waismann, L. Kordupel, and G. Hamerski (A&M) to discuss working capital reconciliation to DIP Budget
Shiffman, David	11/10/2025	0.5	Call with company, PJT team, B. Worrell and N. Grossi, T. Simion, D. Shiffman and S. Loop (A&M) regarding exit financing timeline and key milestone dates
Simion, Tony	11/10/2025	0.5	Call with Company, PJT team, B. Worrell and N. Grossi, T. Simion, D. Shiffman and S. Loop (A&M) regarding exit financing timeline and key milestone dates
Waismann, Heitor	11/10/2025	0.6	Working session with S. Loop, D. Shiffman, H. Waismann, L. Kordupel, and G. Hamerski (A&M) to discuss working capital reconciliation to DIP Budget
Webber, Dan	11/10/2025	0.2	Review of correspondence between E. Smith (Alix) and Company management regarding presentation of plant footprint reduction in 5YP
Grossi, Nick	11/11/2025	1.0	Review and provide comments re: business plan presentation
Hamerski, Grace	11/11/2025	1.6	Prepare update to status tracker related to divisional working capital calendarization feedback workstream for Company management
Hamerski, Grace	11/11/2025	2.8	Process revisions to lighting working capital calendarization tool related to direct and indirect inventory and summarize key changes to mechanics for Company management
Hamerski, Grace	11/11/2025	0.6	Call with S. Loop, L. Kordupel, and G. Hamerski (A&M) to discuss case updates and workstream next steps related to 3-statement model
Hamerski, Grace	11/11/2025	1.2	Call with S. Loop, L. Kordupel and G. Hamerski (A&M) to discuss 3-statement model mechanics and updating for September 2025 actuals
Hamerski, Grace	11/11/2025	0.2	Call with S. Loop and G. Hamerski (A&M) to discuss business plan diligence request and historical balance sheet reconciliation
Hamerski, Grace	11/11/2025	0.1	Call with S. Loop and G. Hamerski (A&M) to discuss adjustments to inventory mechanics in divisional working capital tool following call with lighting division
Hamerski, Grace	11/11/2025	0.9	Call with PJT team, S. Loop, D. Shiffman, L. Kordupel, and G. Hamerski (A&M) to discuss alignment on trade working capital mechanics and framework of 3-statement model
Hamerski, Grace	11/11/2025	2.4	Analyze working capital workbook feedback from various operating divisions and aggregate data for input into 3-statement model
Kordupel, Lewis	11/11/2025	0.9	Call with PJT team, S. Loop, D. Shiffman, L. Kordupel, and G. Hamerski (A&M) to discuss alignment on trade working capital mechanics and framework of 3-statement model
Kordupel, Lewis	11/11/2025	2.7	Continue preparing updates to the three statement model drivers
Kordupel, Lewis	11/11/2025	1.2	Call with S. Loop, L. Kordupel and G. Hamerski (A&M) to discuss 3-statement model mechanics and updating for September 2025 actuals
Kordupel, Lewis	11/11/2025	2.1	Analyze of working capital for three statement model purposes

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Professional	Date	Hours	Activity
Kordupel, Lewis	11/11/2025	0.6	Call with S. Loop, L. Kordupel, and G. Hamerski (A&M) to discuss case updates and workstream next steps related to 3-statement model
Kordupel, Lewis	11/11/2025	2.8	Prepare updates to the three statement model drivers
Loop, Stuart	11/11/2025	0.2	Call with S. Loop and G. Hamerski (A&M) to discuss business plan diligence request and historical balance sheet reconciliation
Loop, Stuart	11/11/2025	0.1	Call with S. Loop and G. Hamerski (A&M) to discuss adjustments to inventory mechanics in divisional working capital tool following call with lighting division
Loop, Stuart	11/11/2025	0.3	Call with Company regarding working capital timeline and status updates
Loop, Stuart	11/11/2025	0.5	Correspond with Company and G. Hamerski (A&M) regarding lighting divisional working capital forecasting package
Loop, Stuart	11/11/2025	0.9	Compile diligence responses to revenues data questions from FTI
Loop, Stuart	11/11/2025	0.8	Email correspondence with PJT team regarding business plan diligence scenarios
Loop, Stuart	11/11/2025	0.9	Email correspondence with Company finance team regarding sign off and reconciliations for diligence materials
Loop, Stuart	11/11/2025	1.2	Call with S. Loop, L. Kordupel and G. Hamerski (A&M) to discuss 3-statement model mechanics and updating for September 2025 actuals
Loop, Stuart	11/11/2025	1.1	Compile response tracker for calendarization and working capital workbook by division and follow up item
Loop, Stuart	11/11/2025	1.3	Compile responses and email correspondence with FTI team regarding business plan diligence requests
Loop, Stuart	11/11/2025	2.4	Compile income statement bridge for September and August 2025 reconciliation from managerial to statutory by operating division
Loop, Stuart	11/11/2025	0.9	Call with PJT team, S. Loop, D. Shiffman, L. Kordupel, and G. Hamerski (A&M) to discuss alignment on trade working capital mechanics and framework of 3-statement model
Loop, Stuart	11/11/2025	0.6	Call with S. Loop, L. Kordupel, and G. Hamerski (A&M) to discuss case updates and workstream next steps related to 3-statement model
Shiffman, David	11/11/2025	0.9	Call with PJT team, S. Loop, D. Shiffman, L. Kordupel, and G. Hamerski (A&M) to discuss alignment on trade working capital mechanics and framework of 3-statement model
Waismann, Heitor	11/11/2025	1.1	Prepare summary of pre petition AP roll forward for HLA workstream
Waismann, Heitor	11/11/2025	1.4	Prepare summary of pre petition AR roll forward for HLA workstream
Waismann, Heitor	11/11/2025	1.6	Prepare summary of professional fee accrued and unpaid and carve out roll forward for HLA workstream
Waismann, Heitor	11/11/2025	1.9	Prepare summary of estimated monthly run rate of operating cash flow for post emergence period for HLA workstream

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BUSINESS PLAN

Professional	Date	Hours	Activity
Waismann, Heitor	11/11/2025	0.6	Prepare summary of cash balance by legal entity for HLA workstream
Webber, Dan	11/11/2025	0.8	Revise profit improvement initiatives to incorporate latest business cases for ERP implementation
Webber, Dan	11/11/2025	0.3	Review correspondences from E. Smith (Alix) and Company management regarding list of all manufacturing sites, and related supporting data
Webber, Dan	11/11/2025	0.4	Review OEM claims data for incorporation into 5YP and profit improvement initiatives
Hamerski, Grace	11/12/2025	0.5	Call with G. Hamerski and S. Loop (A&M) regarding divisional working capital seasonality workbooks
Hamerski, Grace	11/12/2025	1.0	Working session with S. Loop, L. Kordupel, and G. Hamerski (A&M) to discuss actualization of 3-statement model, remaining open items, and working capital assumptions
Hamerski, Grace	11/12/2025	0.5	Call with G. Hamerski and L. Kordupel (A&M) to prepare 3-statement model for external distribution
Hamerski, Grace	11/12/2025	0.6	Call with Company, PJT, T. Simion, S. Loop, and G. Hamerski (A&M) to discuss model scenario capabilities and alignment of customer asks with 3-statement and exit financing
Hamerski, Grace	11/12/2025	0.5	Call with L. Kordupel, G. Hamerski and S. Loop (A&M) regarding income statement calendarization
Hamerski, Grace	11/12/2025	2.8	Analyze group working capital impacts based on latest thinking feedback from divisional teams in 3-statement model outputs
Hamerski, Grace	11/12/2025	1.9	Review working capital calendarization workbook provided by green technologies division and input latest thinking into 3-statement model
Hamerski, Grace	11/12/2025	1.3	Summarize open questions regarding calendarization feedback provided by divisions to date and prepare request list for Company management
Hamerski, Grace	11/12/2025	0.1	Call with Company, S. Loop, and G. Hamerski (A&M) to discuss progress on divisional working capital calendarization workstream and develop next steps
Kordupel, Lewis	11/12/2025	2.8	Prepare updates to the three statement model for business planning purposes, including financial projections
Kordupel, Lewis	11/12/2025	0.5	Call with G. Hamerski and L. Kordupel (A&M) to prepare 3-statement model for external distribution
Kordupel, Lewis	11/12/2025	0.5	Call with L. Kordupel, G. Hamerski and S. Loop (A&M) regarding income statement calendarization
Kordupel, Lewis	11/12/2025	1.0	Working session with S. Loop, L. Kordupel, and G. Hamerski (A&M) to discuss actualization of 3-statement model, remaining open items, and working capital assumptions
Kordupel, Lewis	11/12/2025	1.9	Prepare updates to three statement model mechanics
Kordupel, Lewis	11/12/2025	2.8	Continue preparing updates to the three statement model for business planning purposes, including financial projections
Loop, Stuart	11/12/2025	1.0	Working session with S. Loop, L. Kordupel, and G. Hamerski (A&M) to discuss actualization of 3-statement model, remaining open items, and working capital assumptions

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Professional	Date	Hours	Activity
Loop, Stuart	11/12/2025	0.6	Call with Company, PJT, T. Simion, S. Loop, and G. Hamerski (A&M) to discuss model scenario capabilities and alignment of customer asks with 3-statement and exit financing
Loop, Stuart	11/12/2025	0.1	Call with Company, S. Loop, and G. Hamerski (A&M) to discuss progress on divisional working capital calendarization workstream and develop next steps
Loop, Stuart	11/12/2025	0.6	Email correspondence with automotive lighting division regarding inventory roll forward mechanics
Loop, Stuart	11/12/2025	0.6	Email correspondence with Company regarding divisional income statements for 5-year plan diligence responses
Loop, Stuart	11/12/2025	0.8	Email correspondence with green technologies division regarding trends in working capital forecast
Loop, Stuart	11/12/2025	0.9	Call with PJT team regarding third party factoring fees and mechanics in 3-statement model
Loop, Stuart	11/12/2025	0.9	Compile divisional product line 5-year plan forecasts for responses to FTI diligence questions
Loop, Stuart	11/12/2025	0.9	Review and provide electronics division working capital trend questions for 5-year forecast period
Loop, Stuart	11/12/2025	1.1	Review and provide ride dynamics division working capital trend questions for 5-year forecast period
Loop, Stuart	11/12/2025	0.5	Call with L. Kordupel, G. Hamerski and S. Loop (A&M) regarding income statement calendarization
Loop, Stuart	11/12/2025	1.9	Review and revise working capital mechanics in 3-statement model in advance of discussion with Company on 11.12.25
Loop, Stuart	11/12/2025	0.5	Call with G. Hamerski and S. Loop (A&M) regarding divisional working capital seasonality workbooks
Loop, Stuart	11/12/2025	0.3	Call with T. Simion, D. Webber and S. Loop (A&M) regarding business plan process and timeline
Loop, Stuart	11/12/2025	0.5	Call with D. Webber and S. Loop (A&M) regarding business plan timeline and key deliverables
Simion, Tony	11/12/2025	0.3	Call with T. Simion, D. Webber and S. Loop (A&M) regarding business plan process and timeline
Simion, Tony	11/12/2025	0.6	Call with Company, PJT, T. Simion, S. Loop, and G. Hamerski (A&M) to discuss model scenario capabilities and alignment of customer asks with 3-statement and exit financing
Simion, Tony	11/12/2025	0.8	Review latest draft of 5YP financial model and monthly calendarization assumptions
Simion, Tony	11/12/2025	0.6	Call with Company, PJT team, T. Simion, and D. Webber (A&M) regarding customer ask sensitivities
Waismann, Heitor	11/12/2025	2.1	Revise HLA support file to include latest AP allocation by legal entity provided by A&M vendor team
Webber, Dan	11/12/2025	0.6	Call with Company, PJT team, T. Simion, and D. Webber (A&M) regarding customer ask sensitivities
Webber, Dan	11/12/2025	0.6	Call with PJT and Company management to discuss three-statement model

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Professional	Date	Hours	Activity
Webber, Dan	11/12/2025	0.3	Call with T. Simion, D. Webber and S. Loop (A&M) regarding business plan process and timeline
Webber, Dan	11/12/2025	0.5	Call with D. Webber and S. Loop (A&M) regarding business plan timeline and key deliverables
Webber, Dan	11/12/2025	0.1	Correspond with Company management regarding business case for certain real property rejection and relocation
Webber, Dan	11/12/2025	0.2	Correspond with Company management regarding business case for ERP implementation, and review of related materials
Webber, Dan	11/12/2025	0.1	Correspond with Company management regarding incorporation of profit improvement initiatives into base case 5YP
Grossi, Nick	11/13/2025	0.8	Review business plan calendarization and provide comments re: same
Hamerski, Grace	11/13/2025	1.9	Create summary output for historical income statement reconciliation analysis
Hamerski, Grace	11/13/2025	2.8	Analyze open historical financial statement adjustment topics and prepare question list for Company management
Hamerski, Grace	11/13/2025	2.1	Working session with S. Loop, L. Kordupel, and G. Hamerski (A&M) to discuss accounts payable bridges for post petition and post emergence periods
Hamerski, Grace	11/13/2025	2.9	Update 3-statement model for latest thinking P&L and working capital calendarization feedback provided by Company divisional teams
Hamerski, Grace	11/13/2025	0.6	Call with Company, S. Loop, L. Kordupel, and G. Hamerski (A&M) to discuss progress on divisional calendarization workstream and preliminary consolidated working capital view
Hamerski, Grace	11/13/2025	1.1	Working session with S. Loop, L. Kordupel, and G. Hamerski (A&M) to discuss working capital reconciliation in 3-statement model and open items related to divisional calendarization
Kordupel, Lewis	11/13/2025	1.1	Working session with S. Loop, L. Kordupel, and G. Hamerski (A&M) to discuss working capital reconciliation in 3-statement model and open items related to divisional calendarization
Kordupel, Lewis	11/13/2025	2.1	Working session with S. Loop, L. Kordupel, and G. Hamerski (A&M) to discuss accounts payable bridges for post petition and post emergence periods
Kordupel, Lewis	11/13/2025	0.6	Call with Company, S. Loop, L. Kordupel, and G. Hamerski (A&M) to discuss progress on divisional calendarization workstream and preliminary consolidated working capital view
Kordupel, Lewis	11/13/2025	1.7	Continue preparing updates to working capital analysis in the three statement model
Kordupel, Lewis	11/13/2025	2.8	Prepare updates to working capital analysis in the three statement model
Kordupel, Lewis	11/13/2025	0.7	Call with L. Kordupel and S. Loop (A&M) regarding DIP reconciliation of receipts to 3-statement model
Kordupel, Lewis	11/13/2025	0.3	Call with L. Kordupel and S. Loop (A&M) regarding free cash flow tear sheet summary output
Loop, Stuart	11/13/2025	0.7	Compile 2024 income statement reconciliation of statutory and managerial by division

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Professional	Date	Hours	Activity
Loop, Stuart	11/13/2025	1.2	Compile open questions list for customer ask initiatives from the Company for 5-year plan
Loop, Stuart	11/13/2025	0.7	Call with L. Kordupel and S. Loop (A&M) regarding DIP reconciliation of receipts to 3-statement model
Loop, Stuart	11/13/2025	0.4	Email correspondence with divisional finance teams regarding trade working capital seasonality scenarios
Loop, Stuart	11/13/2025	0.4	Email correspondence with divisional finance team regarding diligence responses for FTI business plan requests
Loop, Stuart	11/13/2025	0.3	Participate in Company side advisor call with PJT, K&E and A&M teams
Loop, Stuart	11/13/2025	0.6	Email correspondence with ride dynamics division regarding trends in working capital forecast for 5-year plan
Loop, Stuart	11/13/2025	0.3	Call with D. Webber and S. Loop (A&M) regarding customer ask P&L impacts
Loop, Stuart	11/13/2025	0.6	Call with Company, S. Loop, L. Kordupel, and G. Hamerski (A&M) to discuss progress on divisional calendarization workstream and preliminary consolidated working capital view
Loop, Stuart	11/13/2025	1.1	Working session with S. Loop, L. Kordupel, and G. Hamerski (A&M) to discuss working capital reconciliation in 3-statement model and open items related to divisional calendarization
Loop, Stuart	11/13/2025	0.3	Call with L. Kordupel and S. Loop (A&M) regarding free cash flow tear sheet summary output
Loop, Stuart	11/13/2025	2.7	Compile divisional working capital and free cash flow bridges for FY26 to FY30
Loop, Stuart	11/13/2025	2.1	Working session with S. Loop, L. Kordupel, and G. Hamerski (A&M) to discuss accounts payable bridges for post petition and post emergence periods
Webber, Dan	11/13/2025	0.5	Call with Company management to discuss real estate forecasted to be sold in 5YP
Webber, Dan	11/13/2025	0.3	Call with D. Webber and S. Loop (A&M) regarding customer ask P&L impacts
Grossi, Nick	11/14/2025	0.7	Call with PJT and K&E teams, T. Simion, N. Grossi, D. Webber and S. Loop (A&M) regarding exit financing sensitivities and timeline
Grossi, Nick	11/14/2025	0.4	Call with N. Grossi and S. Loop (A&M) regarding working capital trends
Hamerski, Grace	11/14/2025	0.6	Working session with S. Loop (partial), L. Kordupel, and G. Hamerski (A&M) to discuss presentation outputs for summary working capital tear sheet template
Hamerski, Grace	11/14/2025	0.6	Call with S. Loop, L. Kordupel, and G. Hamerski (A&M) to discuss framework and revisions to working capital summary tear sheet template
Hamerski, Grace	11/14/2025	0.8	Prepare update to status tracker for divisional working capital workstream for Company management
Hamerski, Grace	11/14/2025	1.6	Create divisional tear sheet outputs for additional operating divisions, analyze working capital trends and compare to divisional feedback
Hamerski, Grace	11/14/2025	1.9	Create preliminary divisional tear sheet output for lighting division and analyze cash impacts of working capital drivers

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Marelli Automotive Lighting USA, LLC
Time Detail by Activity
November 1, 2025 through November 30, 2025

BUSINESS PLAN

Professional	Date	Hours	Activity
Hamerski, Grace	11/14/2025	2.4	Make adjustments to template tear sheet mechanics and output for group and divisional financial summaries
Hamerski, Grace	11/14/2025	2.7	Develop template tear sheet output for Company management including working capital, cash flow, and KPI metrics
Hamerski, Grace	11/14/2025	0.5	Call with S. Loop, L. Kordupel, and G. Hamerski (A&M) to discuss case updates and workstream next steps
Kordupel, Lewis	11/14/2025	0.6	Call with S. Loop, L. Kordupel, and G. Hamerski (A&M) to discuss framework and revisions to working capital summary tear sheet template
Kordupel, Lewis	11/14/2025	0.6	Working session with S. Loop (partial), L. Kordupel, and G. Hamerski (A&M) to discuss presentation outputs for summary working capital tear sheet template
Kordupel, Lewis	11/14/2025	2.6	Continue preparing updates to working capital in the three statement model
Kordupel, Lewis	11/14/2025	2.8	Prepare updates to working capital in the three statement model
Kordupel, Lewis	11/14/2025	0.5	Call with S. Loop, L. Kordupel, and G. Hamerski (A&M) to discuss case updates and workstream next steps
Kordupel, Lewis	11/14/2025	2.8	Prepare bridge from DIP to 3SM reflecting key changes
Kordupel, Lewis	11/14/2025	2.1	Analyze of scenarios for business planning purposes
Loop, Stuart	11/14/2025	1.4	Compile sensitivities bridge for customer asks in 5-year plan
Loop, Stuart	11/14/2025	0.3	Call with T. Simion, D. Webber and S. Loop (A&M) regarding customer ask P&L impacts
Loop, Stuart	11/14/2025	0.4	Call with N. Grossi and S. Loop (A&M) regarding working capital trends
Loop, Stuart	11/14/2025	0.7	Call with T. Simion, D. Webber and S. Loop (A&M), and J. Heyden (Alix) regarding reconciliation of OEM diligence to 5YP
Loop, Stuart	11/14/2025	0.6	Working session with S. Loop (partial), L. Kordupel, and G. Hamerski (A&M) to discuss presentation outputs for summary working capital tear sheet template
Loop, Stuart	11/14/2025	0.5	Call with S. Loop, L. Kordupel, and G. Hamerski (A&M) to discuss case updates and workstream next steps
Loop, Stuart	11/14/2025	1.6	Review and compile follow up questions for Company accounting team regarding historical balance sheet reconciliation adjustments for working capital accounts
Loop, Stuart	11/14/2025	1.2	Review and compile follow up questions for Company accounting team regarding historical income statement reconciliation for Japan accounting
Loop, Stuart	11/14/2025	0.6	Email correspondence with FTI team regarding business plan diligence requests and timing
Loop, Stuart	11/14/2025	0.3	Email correspondence with Company finance team to discussion customer ask impacts on the income statement in the 5-year plan
Loop, Stuart	11/14/2025	0.3	Call with PJT regarding exit financing and factoring expenses

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BUSINESS PLAN

Professional	Date	Hours	Activity
Loop, Stuart	11/14/2025	0.7	Call with PJT and K&E teams, T. Simion, N. Grossi, D. Webber and S. Loop (A&M) regarding exit financing sensitivities and timeline
Loop, Stuart	11/14/2025	0.6	Call with S. Loop, L. Kordupel, and G. Hamerski (A&M) to discuss framework and revisions to working capital summary tear sheet template
Simion, Tony	11/14/2025	0.7	Call with PJT and K&E teams, T. Simion, N. Grossi, D. Webber and S. Loop (A&M) regarding exit financing sensitivities and timeline
Simion, Tony	11/14/2025	0.7	Call with T. Simion, D. Webber and S. Loop (A&M), and J. Heyden (Alix) regarding reconciliation of OEM diligence to 5YP
Simion, Tony	11/14/2025	0.3	Call with T. Simion, D. Webber and S. Loop (A&M) regarding customer ask P&L impacts
Webber, Dan	11/14/2025	0.7	Call with T. Simion, D. Webber and S. Loop (A&M), and J. Heyden (Alix) regarding reconciliation of OEM diligence to 5YP
Webber, Dan	11/14/2025	2.3	Prepare reconciliation of London 5YP to OEM P&L support
Webber, Dan	11/14/2025	0.3	Call with T. Simion, D. Webber and S. Loop (A&M) regarding customer ask P&L impacts
Webber, Dan	11/14/2025	0.7	Call with PJT and K&E teams, T. Simion, N. Grossi, D. Webber and S. Loop (A&M) regarding exit financing sensitivities and timeline
Webber, Dan	11/14/2025	0.2	Correspond with T. Simion, S. Loop (A&M) regarding changes to Company management base case 5YP
Grossi, Nick	11/15/2025	1.0	Review draft working capital forecast and provide comments re: same
Hamerski, Grace	11/15/2025	1.6	Analyze responses from Company management related to historical financial statement adjustments and summarize follow-up requests
Hamerski, Grace	11/15/2025	1.2	Process latest thinking working capital calendarization feedback from divisional finance teams and update 3-statement model
Loop, Stuart	11/15/2025	2.6	Compile divisional working capital and free cash flow bridge package in advance of upcoming meeting with Company management on 11.15.25
Loop, Stuart	11/15/2025	0.7	Email correspondence with Company finance team regarding divisional working capital trend questions and next steps
Hamerski, Grace	11/16/2025	2.4	Analyze historical balance sheet adjustments to key working capital accounts at group consolidation and divisional level
Hamerski, Grace	11/16/2025	1.3	Analyze Company data related to interest income, expense, and other line items included in net income for purposes of analyzing historical trends
Hamerski, Grace	11/16/2025	1.4	Update net income calculation and mechanics in 3-statement model following analysis of Company historical net income data provided
Hamerski, Grace	11/16/2025	2.8	Bridge variances between latest thinking Company working capital calendarization tools and 3-statement model outputs, summarize differences
Kordupel, Lewis	11/16/2025	1.2	Continue preparing updates to the three statement model for business planning purposes
Kordupel, Lewis	11/16/2025	2.8	Prepare updates to the three statement model for business planning purposes

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BUSINESS PLAN

Professional	Date	Hours	Activity
Loop, Stuart	11/16/2025	0.6	Email correspondence with Company accounting team regarding historical financial statement reconciliations
Loop, Stuart	11/16/2025	0.8	Revise sources and uses for sensitivities around customer support payment timing and other emergence scenarios
Loop, Stuart	11/16/2025	2.8	Compile and send follow up diligence questions by division for historical working capital trends
Grossi, Nick	11/17/2025	1.1	Call with Company, B. Worrell, PJT team, T. Simion, N. Grossi, D. Webber, L. Kordupel and S. Loop (A&M) regarding working capital framework and business plan timeline milestones
Hamerski, Grace	11/17/2025	0.4	Call with L. Kordupel, G. Hamerski and S. Loop (A&M) regarding contractual trade terms versus customary post petition trade terms analysis
Hamerski, Grace	11/17/2025	1.3	Update 3-statement model for latest thinking working capital turnover ratios provided by divisional finance teams
Hamerski, Grace	11/17/2025	2.1	Create presentation materials regarding comparison between working capital and cash forecast provided by divisional teams and 3-statement model output
Hamerski, Grace	11/17/2025	2.3	Bridge managerial and statutory divisional balance sheets using historical adjustment data provided by Company management
Hamerski, Grace	11/17/2025	2.6	Make adjustments to turnover ratio mechanics in 3-statement model and analyze working capital impacts
Hamerski, Grace	11/17/2025	2.7	Bridge variance between working capital cash flow outputs and 3-statement model in tear sheets for Company management
Kordupel, Lewis	11/17/2025	2.8	Prepare updates to scenario planning mechanics
Kordupel, Lewis	11/17/2025	2.7	Continue preparing updates to scenario planning mechanics
Kordupel, Lewis	11/17/2025	2.2	Continue analysis of three statement model drivers for purposes of updating mechanics
Kordupel, Lewis	11/17/2025	1.1	Call with Company, B. Worrell, PJT team, T. Simion, N. Grossi, D. Webber, L. Kordupel and S. Loop (A&M) regarding working capital framework and business plan timeline milestones
Kordupel, Lewis	11/17/2025	0.4	Call with L. Kordupel, G. Hamerski and S. Loop (A&M) regarding contractual trade terms versus customary post petition trade terms analysis
Kordupel, Lewis	11/17/2025	2.8	Analyze of three statement model drivers for purposes of updating mechanics
Loop, Stuart	11/17/2025	0.4	Correspond with L. Kordupel and G. Hamerski (A&M) to discuss case updates and workstream next steps
Loop, Stuart	11/17/2025	0.5	Email correspondence with FTI team regarding scheduling and meeting agendas for upcoming call on 11.18.25
Loop, Stuart	11/17/2025	0.7	Email correspondence with Company finance team regarding customer negotiations and income statement scenarios
Loop, Stuart	11/17/2025	0.7	Email correspondence with divisional finance team regarding business plan diligence questions from FTI
Loop, Stuart	11/17/2025	1.8	Compile follow up trend questions for divisional finance teams regarding working capital calendarization

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BUSINESS PLAN

Professional	Date	Hours	Activity
Loop, Stuart	11/17/2025	0.4	Call with L. Kordupel, G. Hamerski and S. Loop (A&M) regarding contractual trade terms versus customary post petition trade terms analysis
Loop, Stuart	11/17/2025	0.9	Correspond with G. Hamerski and L. Kordupel (A&M) regarding working capital alignment during the chapter 11 period and at emergence
Loop, Stuart	11/17/2025	0.4	Call with S. Loop, D. Webber (A&M) to discuss requirements from management to finalize Business Plan
Loop, Stuart	11/17/2025	0.3	Email correspondence with divisional finance team regarding scheduling working capital follow up discussion and agenda
Loop, Stuart	11/17/2025	0.9	Correspond with PJT team, L. Kordupel, and G. Hamerski (A&M) to discuss exit financing model, assumptions, and alignment with business plan workstream
Loop, Stuart	11/17/2025	1.1	Call with Company, B. Worrell, PJT team, T. Simion, N. Grossi, D. Webber, L. Kordupel and S. Loop (A&M) regarding working capital framework and business plan timeline milestones
Loop, Stuart	11/17/2025	0.2	Participate in Company side advisor call with PJT, K&E and A&M teams
Loop, Stuart	11/17/2025	1.2	Reconcile turnover ratio calculation methodology from different Company source files to 3-statement model
Loop, Stuart	11/17/2025	1.3	Compile open accounting related questions for Company finance team related to historical income statements
Loop, Stuart	11/17/2025	0.8	Compile key deliverables talking points list for business plan workstream
Simion, Tony	11/17/2025	1.1	Call with Company, B. Worrell, PJT team, T. Simion, N. Grossi, D. Webber, L. Kordupel and S. Loop (A&M) regarding working capital framework and business plan timeline milestones
Webber, Dan	11/17/2025	0.2	Correspond with S. Loop (A&M) regarding requirements from management to finalize Business Plan
Webber, Dan	11/17/2025	0.1	Correspond with Company management regarding incorporation of profit improvement initiatives into base case 5YP
Webber, Dan	11/17/2025	0.4	Call with S. Loop, D. Webber (A&M) to discuss requirements from management to finalize Business Plan
Webber, Dan	11/17/2025	1.1	Call with Company, B. Worrell, PJT team, T. Simion, N. Grossi, D. Webber, L. Kordupel and S. Loop (A&M) regarding working capital framework and business plan timeline milestones
Webber, Dan	11/17/2025	0.2	Prepare for call with Company management to discuss timeline to revise 5YP
Webber, Dan	11/17/2025	0.4	Review latest iteration of working capital assumptions on a consolidated basis, and by segment
Webber, Dan	11/17/2025	0.6	Call with Company management to ERP business case cost savings
Webber, Dan	11/17/2025	0.7	Call with Company management to review business case for certain office space closure
Grossi, Nick	11/18/2025	2.1	Working session with N. Grossi, D. Shiffman, S. Loop, L. Kordupel, and G. Hamerski (A&M) to discuss alignment of 3-statement model to DIP budget forecast, operating and emergence assumptions

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BUSINESS PLAN

Professional	Date	Hours	Activity
Grossi, Nick	11/18/2025	0.4	Coordinate business plan review considerations with Company
Hamerski, Grace	11/18/2025	2.3	Working session with D. Shiffman, S. Loop, L. Kordupel, and G. Hamerski (A&M) to analyze assumptions and working capital in DIP budget model and 3-statement model
Hamerski, Grace	11/18/2025	2.1	Working session with N. Grossi, D. Shiffman, S. Loop, L. Kordupel, and G. Hamerski (A&M) to discuss alignment of 3-statement model to DIP budget forecast, operating and emergence assumptions
Hamerski, Grace	11/18/2025	1.6	Working session with S. Loop, L. Kordupel, and G. Hamerski (A&M) to discuss key working capital assumptions and mechanics in 3-statement model and reconciliation to DIP budget forecast
Hamerski, Grace	11/18/2025	0.4	Meeting with S. Loop, L. Kordupel, and G. Hamerski (A&M) to discuss case updates and workstream next steps
Hamerski, Grace	11/18/2025	1.6	Update 3-statement model for latest thinking tax claim assumptions at emergence and analyze cash impacts
Hamerski, Grace	11/18/2025	1.7	Update business unit and product line tear sheet financial summaries for latest thinking 5-year plan provided by Company management
Kordupel, Lewis	11/18/2025	0.4	Meeting with S. Loop, L. Kordupel, and G. Hamerski (A&M) to discuss case updates and workstream next steps
Kordupel, Lewis	11/18/2025	1.6	Working session with S. Loop, L. Kordupel, and G. Hamerski (A&M) to discuss key working capital assumptions and mechanics in 3-statement model and reconciliation to DIP budget forecast
Kordupel, Lewis	11/18/2025	2.1	Working session with N. Grossi, D. Shiffman, S. Loop, L. Kordupel, and G. Hamerski (A&M) to discuss alignment of 3-statement model to DIP budget forecast, operating and emergence assumptions
Kordupel, Lewis	11/18/2025	1.6	Continue analysis for purposes of updating mechanics in the three statement model
Kordupel, Lewis	11/18/2025	2.8	Analyze for purposes of updating mechanics in the three statement model
Kordupel, Lewis	11/18/2025	2.3	Working session with D. Shiffman, S. Loop, L. Kordupel, and G. Hamerski (A&M) to analyze assumptions and working capital in DIP budget model and 3-statement model
Loop, Stuart	11/18/2025	0.8	Correspond with Company, and G. Hamerski (A&M) to discuss Company direct method cash flow forecasting source data and methodology
Loop, Stuart	11/18/2025	1.6	Working session with S. Loop, L. Kordupel, and G. Hamerski (A&M) to discuss key working capital assumptions and mechanics in 3-statement model and reconciliation to DIP budget forecast
Loop, Stuart	11/18/2025	0.9	Email correspondence N. Adzima (K&E) regarding preparation for upcoming bank advisors meeting on 11.19.25
Loop, Stuart	11/18/2025	0.5	Call with Company interiors divisional finance team regarding working capital trends and income statement seasonality
Loop, Stuart	11/18/2025	2.1	Working session with N. Grossi, D. Shiffman, S. Loop, L. Kordupel, and G. Hamerski (A&M) to discuss alignment of 3-statement model to DIP budget forecast, operating and emergence assumptions
Loop, Stuart	11/18/2025	0.4	Meeting with S. Loop, L. Kordupel, and G. Hamerski (A&M) to discuss case updates and workstream next steps

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Professional	Date	Hours	Activity
Loop, Stuart	11/18/2025	0.6	Call with S. Loop and C. O'Toole (A&M) with FTI to discuss diligence requests
Loop, Stuart	11/18/2025	0.5	Call with J. Heyden (Alix), T. Simion, D. Webber, S. Loop (A&M) regarding income statement impact of customer negotiation sensitivities
Loop, Stuart	11/18/2025	2.3	Working session with D. Shiffman, S. Loop, L. Kordupel, and G. Hamerski (A&M) to analyze assumptions and working capital in DIP budget model and 3-statement model
Loop, Stuart	11/18/2025	1.0	Call with Company, T. Simion, D. Webber, S. Loop (A&M) regarding business plan development workplan
Loop, Stuart	11/18/2025	0.3	Call with T. Simion, D. Webber, S. Loop (A&M) regarding timing of business plan input development and next steps
Loop, Stuart	11/18/2025	0.2	Call with T. Simion, S. Loop (A&M) regarding DIP model bridges to 3-statement model
O'Toole, Colin	11/18/2025	0.6	Call with S. Loop and C. O'Toole (A&M) with FTI to discuss diligence requests
Shiffman, David	11/18/2025	2.1	Working session with N. Grossi, D. Shiffman, S. Loop, L. Kordupel, and G. Hamerski (A&M) to discuss alignment of 3-statement model to DIP budget forecast, operating and emergence assumptions
Shiffman, David	11/18/2025	2.3	Working session with D. Shiffman, S. Loop, L. Kordupel, and G. Hamerski (A&M) to analyze assumptions and working capital in DIP budget model and 3-statement model
Simion, Tony	11/18/2025	0.2	Call with T. Simion, S. Loop (A&M) regarding DIP model bridges to 3-statement model
Simion, Tony	11/18/2025	0.3	Call with T. Simion, D. Webber, S. Loop (A&M) regarding timing of business plan input development and next steps
Simion, Tony	11/18/2025	0.4	Call with Management to discuss business plan timeline, agenda for face to face meeting in London, and deliverables
Simion, Tony	11/18/2025	0.5	Call with J. Heyden (Alix), T. Simion, D. Webber, S. Loop (A&M) regarding income statement impact of customer negotiation sensitivities
Simion, Tony	11/18/2025	1.0	Call with Company, T. Simion, D. Webber, S. Loop (A&M) regarding business plan development workplan
Webber, Dan	11/18/2025	0.5	Call with J. Heyden (Alix), T. Simion, D. Webber, S. Loop (A&M) regarding income statement impact of customer negotiation sensitivities
Webber, Dan	11/18/2025	1.0	Call with Company, T. Simion, D. Webber, S. Loop (A&M) regarding business plan development workplan
Webber, Dan	11/18/2025	0.3	Call with T. Simion, D. Webber, S. Loop (A&M) regarding timing of business plan input development and next steps
Webber, Dan	11/18/2025	0.3	Correspond with T. Simion, S. Loop (A&M) regarding next steps related to 5YP following call with Company management
Webber, Dan	11/18/2025	0.2	Correspond with T. Simion, S. Loop (A&M) regarding talking points for upcoming meeting to discuss next steps related to 5YP
Webber, Dan	11/18/2025	0.1	Correspond with S. Loop (A&M) regarding certain sources & uses assumption for Business Plan three-statement model

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Professional	Date	Hours	Activity
Webber, Dan	11/18/2025	0.2	Review notes from K. Sethna (A&M) regarding Engineering footprint discussion with Company management
Hamerski, Grace	11/19/2025	1.7	Update borrowing base model with latest thinking income statement and balance sheet data, including calendarization
Hamerski, Grace	11/19/2025	1.3	Update borrowing base model to align with latest thinking forecasted working capital accounts in 3-statement model
Hamerski, Grace	11/19/2025	2.9	Draft tear sheets for consolidated Company financials and 3-statement output including income statement and working capital items
Hamerski, Grace	11/19/2025	0.8	Prepare summary of divisional working capital calendarization workstream and progress update for Company management
Hamerski, Grace	11/19/2025	1.4	Bridge post-transaction ending cash balances in 3-statement model to ending cash balances at emergence in DIP budget forecast
Hamerski, Grace	11/19/2025	2.1	Bridge chapter 11 overlay impacts on divisional tear sheet outputs in 3-statement model
Hamerski, Grace	11/19/2025	0.4	Call with L. Kordupel and G. Hamerski (A&M) to discuss revisions to 3-statement model
Kordupel, Lewis	11/19/2025	2.4	Analyze of financial projections in the three statement model
Kordupel, Lewis	11/19/2025	1.4	Continue analysis of financial projections in the three statement model
Kordupel, Lewis	11/19/2025	0.4	Call with L. Kordupel and G. Hamerski (A&M) to discuss revisions to 3-statement model
Kordupel, Lewis	11/19/2025	2.8	Prepare updates to three statement model
Kordupel, Lewis	11/19/2025	2.6	Continue analysis of working capital drivers for business planning purposes
Kordupel, Lewis	11/19/2025	2.7	Analyze of working capital drivers for business planning purposes
Loop, Stuart	11/19/2025	1.5	Compile open items requests for Company accounting team related to working capital items in 3-statement model
Loop, Stuart	11/19/2025	0.1	Call with E. Cheng (FTI) regarding business plan diligence agenda in advance of upcoming call on 11.21.25
Loop, Stuart	11/19/2025	0.4	Call with PJT team regarding inventory financing process
Loop, Stuart	11/19/2025	0.5	Correspond with L. Kordupel and G. Hamerski (A&M) regarding working capital tear sheet development
Loop, Stuart	11/19/2025	0.6	Correspond with Alix, PJT, HL teams, T. Simion, and D. Webber (A&M) regarding exit financing process and business plan timeline
Loop, Stuart	11/19/2025	0.6	Email correspondence with E. Swager (K&E) regarding cancellation of debt income taxes
Loop, Stuart	11/19/2025	0.7	Email correspondence with C. O'Toole (A&M) regarding diligence responses on debt related items for the Alix team
Loop, Stuart	11/19/2025	0.7	Email correspondence with Company finance team regarding presentation materials for bank advisors

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Professional	Date	Hours	Activity
Loop, Stuart	11/19/2025	0.9	Correspond with Company, B. Worrell, PJT team, T. Simion and D. Webber (A&M) regarding exit financing process and various case updates
Loop, Stuart	11/19/2025	0.9	Correspond with L. Kordupel and G. Hamerski (A&M) to discuss adjustments to 3-statement model mechanics and presentation outputs for Company management
Loop, Stuart	11/19/2025	2.6	Compile legal entity balance sheets monthly for year to date 2025 for inventory analysis by country
Loop, Stuart	11/19/2025	1.4	Compile borrowing base components for divisional and legal entity balance sheet
Loop, Stuart	11/19/2025	0.9	Outline agenda for upcoming meetings with PJT team and Company during week of 12.1.25 regarding business plan and exit financing
Shiffman, David	11/19/2025	1.0	Discuss with Debtor advisors to review status of exit financing initiatives
Simion, Tony	11/19/2025	0.7	Review latest customer claims list and analysis summarizing which claims have and have not been included in business plan
Simion, Tony	11/19/2025	1.3	Review materials prepared by PJT regarding potential exit financing solutions based on scenarios of business plans
Simion, Tony	11/19/2025	0.8	Call with Management to discuss business plan outputs based on divisional rollups for 2026 and 5 year plan
Webber, Dan	11/19/2025	0.2	Review of correspondences with Company management regarding pending updates expected to be included in next 5YP
Webber, Dan	11/19/2025	0.5	Correspond with T. Simion, N. Grossi, S. Loop (A&M), J. Singh, et al. (PJT), B. Jordan, et al. (HL), B. Hunter, et al. (Alix) to discuss modeling mechanics of exit capital structure based on latest 5YP assumptions
Grossi, Nick	11/20/2025	1.5	Review status of 5-year plan opportunities and status of external discussions with counterparties
Grossi, Nick	11/20/2025	0.5	Call with T. Simion, N. Grossi, D. Webber and S. Loop (A&M) regarding business plan workplan alignment
Grossi, Nick	11/20/2025	0.5	Call with N. Grossi and S. Loop (A&M) regarding business plan process and next steps
Hamerski, Grace	11/20/2025	1.4	Analyze data provided by Company management related to divisional historical income statement adjustments
Hamerski, Grace	11/20/2025	0.3	Call with S. Loop, G. Hamerski and C. O'Toole (A&M) with the Company to discuss UCC diligence
Hamerski, Grace	11/20/2025	2.9	Develop data collection tool related to historical balance sheet and income statement adjustments for Company management
Hamerski, Grace	11/20/2025	1.8	Analyze latest thinking customer ask database provided by Company management and associated revenue and EBITDA impacts
Hamerski, Grace	11/20/2025	1.1	Develop overlay framework in 3-statement model for sensitivity analyses related to the customer ask database
Hamerski, Grace	11/20/2025	0.2	Call with C. Turner, T. Simion, S. Loop, A. Shahbain, L. Kordupel, and G. Hamerski (A&M) to discuss process and assumptions related to prepetition trade and first day motion relief in the business plan

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Professional	Date	Hours	Activity
Hamerski, Grace	11/20/2025	2.2	Create summary presentation materials related to divisional revenue and EBITDA impacts of various sensitivity analyses for Company management
Kordupel, Lewis	11/20/2025	2.8	Analyze of post-emergence cash requirements for exit financing purposes
Kordupel, Lewis	11/20/2025	2.7	Continue analysis of post-emergence cash requirements for exit financing purposes
Kordupel, Lewis	11/20/2025	2.6	Analyze of post-emergence working capital assumptions for exit financing purposes
Kordupel, Lewis	11/20/2025	2.4	Analyze of historical working capital impacts for purposes of updating the three statement model
Kordupel, Lewis	11/20/2025	1.8	Continue analysis of post-emergence working capital assumptions for exit financing purposes
Kordupel, Lewis	11/20/2025	0.2	Call with C. Turner, T. Simion, S. Loop, A. Shahbain, L. Kordupel, and G. Hamerski (A&M) to discuss process and assumptions related to prepetition trade and first day motion relief in the business plan
Loop, Stuart	11/20/2025	0.6	Correspond with Company, G. Hamerski, and L. Kordupel (A&M) regarding accounting related questions for 3-statement model
Loop, Stuart	11/20/2025	0.5	Correspond with Company and G. Hamerski (A&M) regarding working capital trend questions for operating divisions
Loop, Stuart	11/20/2025	0.8	Email Company finance team regarding accounts receivable details for potential asset based facility
Loop, Stuart	11/20/2025	0.2	Call with C. Turner, T. Simion, S. Loop, A. Shahbain, L. Kordupel, and G. Hamerski (A&M) to discuss process and assumptions related to prepetition trade and first day motion relief in the business plan
Loop, Stuart	11/20/2025	0.8	Aggregate open diligence questions for legal entity balance sheet considerations
Loop, Stuart	11/20/2025	0.5	Call with N. Grossi and S. Loop (A&M) regarding business plan process and next steps
Loop, Stuart	11/20/2025	0.4	Call with T. Simion and S. Loop (A&M) regarding business plan key open items
Loop, Stuart	11/20/2025	0.3	Call with S. Loop, G. Hamerski and C. O'Toole (A&M) with the Company to discuss UCC diligence
Loop, Stuart	11/20/2025	0.8	Compile responses to HL diligence requests on business plan
Loop, Stuart	11/20/2025	2.6	Compile illustrative borrowing base forecast based on legal entity inputs from October 2025 balance sheet
Loop, Stuart	11/20/2025	1.7	Map customer data from revenue data for potential accounts receivable financing facility
Loop, Stuart	11/20/2025	1.3	Revise propulsion calendarization tool for income statement following call with Company finance team
Loop, Stuart	11/20/2025	0.4	Participate in Company side advisor call with PJT, K&E and A&M teams
Loop, Stuart	11/20/2025	0.5	Call with T. Simion, N. Grossi, D. Webber and S. Loop (A&M) regarding business plan workplan alignment

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Professional	Date	Hours	Activity
O'Toole, Colin	11/20/2025	0.3	Call with S. Loop, G. Hamerski and C. O'Toole (A&M) with the Company to discuss UCC diligence
Shahbain, Abraham	11/20/2025	0.2	Call with C. Turner, T. Simion, S. Loop, A. Shahbain, L. Kordupel, and G. Hamerski (A&M) to discuss process and assumptions related to prepetition trade and first day motion relief in the business plan
Simion, Tony	11/20/2025	0.4	Call with T. Simion and S. Loop (A&M) regarding business plan key open items
Simion, Tony	11/20/2025	0.5	Call with T. Simion, N. Grossi, D. Webber and S. Loop (A&M) regarding business plan workplan alignment
Simion, Tony	11/20/2025	0.2	Call with C. Turner, T. Simion, S. Loop, A. Shahbain, L. Kordupel, and G. Hamerski (A&M) to discuss process and assumptions related to prepetition trade and first day motion relief in the business plan
Simion, Tony	11/20/2025	0.4	Call with T. Simion, D. Webber (A&M) to discuss workplan for London meetings with management and next steps to work with Company management for revised 5YP
Turner, Cari	11/20/2025	0.2	Call with C. Turner, T. Simion, S. Loop, A. Shahbain, L. Kordupel, and G. Hamerski (A&M) to discuss process and assumptions related to prepetition trade and first day motion relief in the business plan
Webber, Dan	11/20/2025	0.7	Call with Company management to review proposed profit improvement opportunities to include in revised 5YP
Webber, Dan	11/20/2025	0.5	Call with Company management to review business case for certain non-manufacturing office closure and footprint consolidation
Webber, Dan	11/20/2025	0.4	Call with T. Simion, D. Webber (A&M) to discuss workplan for London meetings with management and next steps to work with Company management for revised 5YP
Webber, Dan	11/20/2025	0.3	Correspond with N. Grossi, T. Simion, S. Loop (A&M) regarding work plan for London meetings with management to revise 5YP, and review of related correspondences
Webber, Dan	11/20/2025	0.5	Call with T. Simion, N. Grossi, D. Webber and S. Loop (A&M) regarding business plan workplan alignment
Webber, Dan	11/20/2025	0.2	Prepare for call with Company management to review proposed profit improvement opportunities to include in revised 5YP
Webber, Dan	11/20/2025	0.4	Revise profit improvement opportunity summary file based on feedback from management
Hamerski, Grace	11/21/2025	2.7	Analyze risks and opportunities model mechanics and update for latest thinking opportunities provided by Company management
Hamerski, Grace	11/21/2025	0.9	Summarize functionality of historical balance sheet reconciliation tool and distribute to Company management
Hamerski, Grace	11/21/2025	1.1	Update 3-statement model for latest thinking working capital calendarization provided by electronics division
Hamerski, Grace	11/21/2025	1.9	Update 3-statement model for latest thinking working capital calendarization provided by propulsion division
Hamerski, Grace	11/21/2025	2.1	Bridge cash flows at emergence between current 3-statement model outputs and DIP budget forecast
Hamerski, Grace	11/21/2025	0.6	Call with S. Loop, D. Webber, G. Hamerski (A&M) regarding mechanics of the Business Plan three-statement model

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BUSINESS PLAN

Professional	Date	Hours	Activity
Kordupel, Lewis	11/21/2025	2.3	Continue analysis of projections for business planning purposes
Kordupel, Lewis	11/21/2025	2.7	Prepare updates to the business plan model mechanics
Kordupel, Lewis	11/21/2025	2.8	Analyze of projections for business planning purposes
Kordupel, Lewis	11/21/2025	0.7	Continue preparing updates to the business plan model mechanics
Loop, Stuart	11/21/2025	2.1	Map revenue by customer from business plan detailed build to legal entity
Loop, Stuart	11/21/2025	0.9	Correspond with L. Kordupel and G. Hamerski (A&M) regarding DIP model reconciliation and business plan status update
Loop, Stuart	11/21/2025	0.7	Email correspondence with PJT team regarding 3-statement model diligence questions and timeline
Loop, Stuart	11/21/2025	0.6	Call with Company finance team regard electronics divisional calendarization of income statement
Loop, Stuart	11/21/2025	0.4	Email correspondence with Company treasury team regarding revenue and receivables forecasting
Loop, Stuart	11/21/2025	2.4	Compile divisional income statement reconciling adjustment for year to date October 2025 from managerial to consolidation financials statements
Loop, Stuart	11/21/2025	0.6	Call with S. Loop, D. Webber, G. Hamerski (A&M) regarding mechanics of the Business Plan three-statement model
Simion, Tony	11/21/2025	1.1	Discuss with Management regarding alignment on business plan model and incorporating divisional level changes based on perimeter changes
Webber, Dan	11/21/2025	0.2	Call with Company management to incorporate certain profit improvement initiatives into the RD segment
Webber, Dan	11/21/2025	0.1	Correspond with E. Smith (Alix) regarding assumed SG&A profit improvement initiatives in the 5YP
Webber, Dan	11/21/2025	0.2	Call with Company management to incorporate certain profit improvement initiatives into the GTS segment
Webber, Dan	11/21/2025	0.5	Call with Company management to review timeline of 5YP revisions
Webber, Dan	11/21/2025	0.2	Call with Company management to incorporate certain profit improvement initiatives into the Propulsion segment
Webber, Dan	11/21/2025	0.3	Call with Company management to incorporate certain profit improvement initiatives into the Interiors segment
Webber, Dan	11/21/2025	0.1	Correspond with Company management regarding financial benchmarking of certain SG&A functions
Webber, Dan	11/21/2025	0.1	Correspond with Company management to discuss baseline assumptions of customer asks included in the 5YP
Webber, Dan	11/21/2025	0.3	Call with Company management to incorporate certain profit improvement initiatives into the Lighting segment
Webber, Dan	11/21/2025	0.2	Prepare for discussion with Company management to incorporate certain profit improvement initiatives into the GTS and RD segments

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Professional	Date	Hours	Activity
Webber, Dan	11/21/2025	0.2	Prepare for discussion with Company management to incorporate certain profit improvement initiatives into the Interiors segment
Webber, Dan	11/21/2025	0.2	Prepare for discussion with Company management to incorporate certain profit improvement initiatives into the Propulsion and Lighting segments
Webber, Dan	11/21/2025	0.1	Correspond with Company management regarding analytical support for customer claims assumed in 5YP
Webber, Dan	11/21/2025	0.6	Call with S. Loop, D. Webber, G. Hamerski (A&M) regarding mechanics of the Business Plan three-statement model
Loop, Stuart	11/22/2025	1.4	Build out third party factoring mechanics for balance sheet impacts and movements
Loop, Stuart	11/22/2025	0.9	Review and provide A&M team comments on divisional tear sheet materials
Loop, Stuart	11/23/2025	1.8	Review and provide A&M team comments on divisional tear sheet materials in advance of meeting with Company management week of 12.1.25
Hamerski, Grace	11/24/2025	2.9	Aggregate and summarize latest thinking turnover ratio and income statement calendarization provided by divisional teams
Hamerski, Grace	11/24/2025	1.0	Call with L. Kordupel, G. Hamerski, S. Loop (A&M) regarding 3-statement model mechanics for acceleration receipts
Hamerski, Grace	11/24/2025	0.7	Analyze changes to propulsion working capital calendarization tool and update 3-statement model
Hamerski, Grace	11/24/2025	2.4	Draft tear sheet financial summary for consolidated Company including all operating divisions
Kordupel, Lewis	11/24/2025	2.3	Analyze for purposes of exit financing
Kordupel, Lewis	11/24/2025	1.3	Continue analysis of post-emergence financial projections
Kordupel, Lewis	11/24/2025	2.3	Continue analysis of post-emergence cash flows for business planning purposes
Kordupel, Lewis	11/24/2025	2.4	Analyze of post-emergence cash flows for business planning purposes
Kordupel, Lewis	11/24/2025	2.7	Analyze of post-emergence financial projections
Kordupel, Lewis	11/24/2025	1.0	Call with L. Kordupel, G. Hamerski, S. Loop (A&M) regarding 3-statement model mechanics for acceleration receipts
Loop, Stuart	11/24/2025	1.0	Update three statement model, incorporating refined work plan and related analyses
Loop, Stuart	11/24/2025	1.0	Call with L. Kordupel, G. Hamerski, S. Loop (A&M) regarding 3-statement model mechanics for acceleration receipts
Loop, Stuart	11/24/2025	0.3	Call with PJT regarding forecasted depreciation in 3-statement model
Loop, Stuart	11/24/2025	0.3	Call with L. Warren, N. Warther, A. Zhang (K&E), T. Simion, S. Loop (A&M) regarding tax considerations for 3-statement model
Loop, Stuart	11/24/2025	1.4	Compile customer payment terms mapping to customer name for 5-year forecast

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BUSINESS PLAN

Professional	Date	Hours	Activity
Loop, Stuart	11/24/2025	0.7	Compile proposed responses to FTI business plan questions
Loop, Stuart	11/24/2025	0.9	Correspond with Company, PJT team, L. Kordupel, and G. Hamerski (A&M) regarding accounts receivable data and forecasting by customer
Loop, Stuart	11/24/2025	0.9	Compile reconciling adjustments by division for legal entity reporting of the October 2025 income statement
Loop, Stuart	11/24/2025	0.8	Revise income tax mechanics in 3-statement model following discussion with K&E team on 11.24.25
Loop, Stuart	11/24/2025	2.2	Compile revenue sales data for 5-year forecast to map legal entity to country
Loop, Stuart	11/24/2025	0.5	Correspond with Company and G. Hamerski (A&M) regarding open divisional working capital questions and next steps
Loop, Stuart	11/24/2025	0.5	Correspond with Company and L. Kordupel (A&M) regarding revenue sales data mapping to legal entity
Loop, Stuart	11/24/2025	0.5	Correspond with L. Kordupel and G. Hamerski (A&M) regarding case updates and factoring mechanics in 3-statement model
Loop, Stuart	11/24/2025	0.8	Call with PJT regarding balance sheet liability account walk through
Loop, Stuart	11/24/2025	0.4	Participate in Company side advisor call with PJT, K&E and A&M teams
Simion, Tony	11/24/2025	0.1	Call with T. Simion, D. Webber (A&M) to discuss strategic initiatives for certain segment
Simion, Tony	11/24/2025	0.3	Call with L. Warren, N. Warther, A. Zhang (K&E), T. Simion, S. Loop (A&M) regarding tax considerations for 3-statement model
Simion, Tony	11/24/2025	1.4	Review materials prepared by division regarding their draft business plan and actions to discuss with customers
Webber, Dan	11/24/2025	0.2	Prepare for call with Company management to discuss 5YP assumptions for exiting certain non-manufacturing real estate properties
Webber, Dan	11/24/2025	0.2	Correspond with S. Loop (A&M), D. Deo Gosztanyi (PJT) and Company management regarding forecasted depreciation and amortization
Webber, Dan	11/24/2025	0.1	Correspond with T. Simion, S. Loop (A&M) regarding P&L forecast of certain business segment
Webber, Dan	11/24/2025	0.1	Call with T. Simion, D. Webber (A&M) to discuss strategic initiatives for certain segment
Webber, Dan	11/24/2025	1.9	Review strategic materials produced by Roland Berger for certain segment of business
Webber, Dan	11/24/2025	0.5	Call with Company management to review latest forecast assumptions for exiting certain non-manufacturing real estate properties
Webber, Dan	11/24/2025	0.2	Prepare for discussion with Company management to incorporate certain profit improvement initiatives into the Electronics segment
Webber, Dan	11/24/2025	0.3	Call with Company management to discuss workplan to ensure profit improvement initiatives and assumed OEM support is documented as part of 5YP refresh

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Professional	Date	Hours	Activity
Webber, Dan	11/24/2025	0.2	Prepare for call with Company management to discuss strategic initiatives related to certain segment
Webber, Dan	11/24/2025	0.1	Correspond with Company management regarding action items related to revisions for certain segment 5YP
Grossi, Nick	11/25/2025	1.2	Review 5-year business plan working capital and provide comments re: same
Grossi, Nick	11/25/2025	0.8	Call with N. Grossi and S. Loop (A&M) regarding monthly DIP budget and business plan development timeline
Hamerski, Grace	11/25/2025	1.8	Make adjustments to divisional and group tear sheet financial summary outputs for meetings with Company management week ended 12.05
Hamerski, Grace	11/25/2025	0.5	Call with L. Kordupel, G. Hamerski, S. Loop (A&M) regarding development of presentation materials for discussions with Company week of 12.1.25
Hamerski, Grace	11/25/2025	2.2	Align blended working capital drivers in 3-statement model with latest thinking provided by divisional finance teams for purposes of refreshing presentation materials
Hamerski, Grace	11/25/2025	2.6	Prepare summary of DSOs, DPOs, associated cash flows and income statement calendarization data provided by divisional teams for Company management
Hamerski, Grace	11/25/2025	2.1	Analyze response from Company management related to historical managerial and consolidating balance sheet adjustment data provided week ended 11.21
Kordupel, Lewis	11/25/2025	1.6	Continue analysis of cash flows for exit financing purposes
Kordupel, Lewis	11/25/2025	2.8	Analyze of cash flows for exit financing purposes
Kordupel, Lewis	11/25/2025	2.3	Continue preparing updates to three statement model functionality for update purposes
Kordupel, Lewis	11/25/2025	0.5	Call with L. Kordupel, G. Hamerski, S. Loop (A&M) regarding development of presentation materials for discussions with Company week of 12.1.25
Kordupel, Lewis	11/25/2025	2.8	Prepare updates to three statement model functionality for update purposes
Loop, Stuart	11/25/2025	0.5	Call with L. Kordupel, G. Hamerski, S. Loop (A&M) regarding development of presentation materials for discussions with Company week of 12.1.25
Loop, Stuart	11/25/2025	0.8	Call with N. Grossi and S. Loop (A&M) regarding monthly DIP budget and business plan development timeline
Loop, Stuart	11/25/2025	0.2	Call with E. Swager (K&E) regarding prepetition claims
Loop, Stuart	11/25/2025	0.6	Email correspondence with Company accounting team regarding fixed asset accounts
Loop, Stuart	11/25/2025	0.8	Email correspondence with PJT team regarding balance sheet line items and details
Loop, Stuart	11/25/2025	1.1	Compile and send email correspondence to the Company regarding proposed diligence responses to bank advisors diligence questions on business plan forecast

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Professional	Date	Hours	Activity
Loop, Stuart	11/25/2025	1.7	Compile proposed responses to bank advisors for diligence requests on business plan materials
Loop, Stuart	11/25/2025	2.7	Compile working capital slides for upcoming meetings with the Company during the week of 12.1.25
Webber, Dan	11/25/2025	0.1	Correspond with Company management regarding forecasted D&A assumptions for certain PPE
Webber, Dan	11/25/2025	0.7	Call with Company management to discuss strategic initiatives related to certain segment
Webber, Dan	11/25/2025	0.1	Correspond with Company management regarding reconciliation of forecasted customer ask assumptions in revised 5YP
Webber, Dan	11/25/2025	0.2	Correspond with S. Loop (A&M) regarding timing of 5YP from Company management and related implications to upcoming management meeting agenda
Grossi, Nick	11/26/2025	0.6	Prepare and participate in discussion with Company re: business plans and cash flow reconciliation
Hamerski, Grace	11/26/2025	0.6	Call with PJT team, G. Hamerski, L. Kordupel and S. Loop (A&M) regarding business plan case updates and next steps
Hamerski, Grace	11/26/2025	0.5	Call with G. Hamerski, L. Kordupel and S. Loop (A&M) regarding accounts payable working capital mechanics in the 3-statement mechanics
Hamerski, Grace	11/26/2025	2.6	Analyze capital expenditures assumptions in divisional working capital tools, payment terms, and treatment in 3-statement model
Hamerski, Grace	11/26/2025	2.8	Update risks and opportunities mini model to calendarize income statement impacts according to feedback collected from divisional teams
Hamerski, Grace	11/26/2025	0.7	Call with Company, G. Hamerski, L. Kordupel, and S. Loop (A&M) regarding working capital timeline and next steps
Hamerski, Grace	11/26/2025	0.5	Call with G. Hamerski, L. Kordupel and S. Loop (A&M) regarding acceleration mechanics in 3-statement model roll forwards
Hamerski, Grace	11/26/2025	2.3	Draft framework for presentation materials related to group working capital in preparation for meetings with Company management week ended 12.05
Kordupel, Lewis	11/26/2025	0.7	Call with Company, G. Hamerski, L. Kordupel, and S. Loop (A&M) regarding working capital timeline and next steps
Kordupel, Lewis	11/26/2025	0.6	Call with PJT team, G. Hamerski, L. Kordupel and S. Loop (A&M) regarding business plan case updates and next steps
Kordupel, Lewis	11/26/2025	0.5	Call with G. Hamerski, L. Kordupel and S. Loop (A&M) regarding acceleration mechanics in 3-statement model roll forwards
Kordupel, Lewis	11/26/2025	1.2	Analyze of cash flows for emergence purposes
Kordupel, Lewis	11/26/2025	2.2	Continue analysis of working capital for purposes of aligning to Company inputs
Kordupel, Lewis	11/26/2025	2.3	Analyze of working capital for purposes of aligning to Company inputs
Kordupel, Lewis	11/26/2025	0.5	Call with G. Hamerski, L. Kordupel and S. Loop (A&M) regarding accounts payable working capital mechanics in the 3-statement mechanics

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Professional	Date	Hours	Activity
Loop, Stuart	11/26/2025	0.5	Call with G. Hamerski, L. Kordupel and S. Loop (A&M) regarding accounts payable working capital mechanics in the 3-statement mechanics
Loop, Stuart	11/26/2025	1.2	Update 3-statement model with October 2025 actuals for balance sheet
Loop, Stuart	11/26/2025	0.6	Call with PJT team, G. Hamerski, L. Kordupel and S. Loop (A&M) regarding business plan case updates and next steps
Loop, Stuart	11/26/2025	0.7	Call with Company, G. Hamerski, L. Kordupel, and S. Loop (A&M) regarding working capital timeline and next steps
Loop, Stuart	11/26/2025	0.3	Correspond with Company, B. Worrell, PJT team, N. Grossi, and T. Simion (A&M) regarding case updates and business plan timeline
Loop, Stuart	11/26/2025	0.6	Email correspondence with Company finance team regarding business plan diligence requests on working capital
Loop, Stuart	11/26/2025	0.9	Email correspondence with PJT team regarding exit financing checklist
Loop, Stuart	11/26/2025	1.7	Compile revenue and EBITDA trend charts for historical and forecast seasonality by division
Loop, Stuart	11/26/2025	2.2	Review and provide A&M team comments on divisional tear sheets in advance of working sessions week of 12.1.25 with management
Loop, Stuart	11/26/2025	0.3	Call with T. Simion and S. Loop (A&M) regarding business plan workplan timeline
Loop, Stuart	11/26/2025	0.5	Call with G. Hamerski, L. Kordupel and S. Loop (A&M) regarding acceleration mechanics in 3-statement model roll forwards
Loop, Stuart	11/26/2025	0.7	Email correspondence with Company accounting team regarding historical reconciliation items for the balance sheet consolidation
Simion, Tony	11/26/2025	0.3	Call with T. Simion and S. Loop (A&M) regarding business plan workplan timeline
Simion, Tony	11/26/2025	0.4	Meeting with Management discussing agenda, participants, and deliverables related to business plan update meetings in London next week
Webber, Dan	11/26/2025	0.1	Prepare for discussion with Company management to incorporate certain profit improvement initiatives into the Interiors segment
Webber, Dan	11/26/2025	0.3	Call with Company management to incorporate certain profit improvement initiatives into the Interiors segment
Hamerski, Grace	11/27/2025	2.6	Make revisions to presentation materials related to group financial summaries in preparation for meetings with Company management week ended 12.05
Hamerski, Grace	11/27/2025	2.4	Update risks and opportunities mini model to reflect latest thinking information provided by Company management in preparation for meetings week ended 12.05
Hamerski, Grace	11/27/2025	1.8	Make revisions to summary of historical balance sheet presentation reconciliations for Company management and summarize open items
Hamerski, Grace	11/27/2025	2.2	Make revisions to summary of historical income statement presentation reconciliations for Company management and summarize open items
Loop, Stuart	11/27/2025	1.7	Update 3-statement model with October 2025 actuals for income statement and net income walk

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Professional	Date	Hours	Activity
Loop, Stuart	11/27/2025	1.4	Review and provide comments to A&M team on presentation materials in advance of meetings with Company week of 12.1.25
Hamerski, Grace	11/28/2025	0.3	Call with Company, G. Hamerski and S. Loop (A&M) regarding divisional working capital update process
Kordupel, Lewis	11/28/2025	2.8	Prepare updates to business plan model mechanics, including drivers
Kordupel, Lewis	11/28/2025	1.2	Continue preparing updates to business plan model mechanics, including drivers
Loop, Stuart	11/28/2025	0.3	Review sources and uses file from HL team regarding post emergence balance sheet
Loop, Stuart	11/28/2025	1.8	Map country codes to production plant site for revenue forecast data
Loop, Stuart	11/28/2025	1.3	Map sale and production plant site by legal entity for revenue forecast data
Loop, Stuart	11/28/2025	0.6	Call with Company regarding 5-year plan development timeline and changes
Loop, Stuart	11/28/2025	0.4	Call with PJT regarding exit financing and balance sheet
Loop, Stuart	11/28/2025	0.5	Review customer negotiation status update and next steps workplan
Loop, Stuart	11/28/2025	0.9	Outline agenda for upcoming meetings with Company during week of 12.1.25 regarding business plan and exit financing
Loop, Stuart	11/28/2025	0.7	Email correspondence with Company finance team regarding timing of revised 5-year plan forecast
Loop, Stuart	11/28/2025	0.3	Call with Company, G. Hamerski and S. Loop (A&M) regarding divisional working capital update process
Simion, Tony	11/28/2025	0.2	Call with T. Simion, D. Webber (A&M) regarding work plan for Business Plan
Webber, Dan	11/28/2025	0.1	Correspond with N. Grossi, T. Simion, S. Loop (A&M) regarding files received from Company management for revised 5YP
Webber, Dan	11/28/2025	0.2	Call with T. Simion, D. Webber (A&M) regarding work plan for Business Plan
Grossi, Nick	11/29/2025	1.4	Review opportunities to 5-year plan and provide comments re: same
Hamerski, Grace	11/29/2025	0.6	Call with G. Hamerski and S. Loop (A&M) to discuss workplan items needed in advance of meetings with the Company week 12.1.25
Hamerski, Grace	11/29/2025	1.8	Make updates to presentation materials related to meetings with Company management week ended 12.05
Hamerski, Grace	11/29/2025	2.8	Process latest thinking 5-year income statements provided by Company management and update 3-statement model
Hamerski, Grace	11/29/2025	2.9	Update tear sheet financial summaries for Company management based on latest thinking 2026 budget and 5-year plan data provided by Company
Hamerski, Grace	11/29/2025	1.3	Call with G. Hamerski and S. Loop (A&M) to 3-statement model mechanics and update process

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Professional	Date	Hours	Activity
Loop, Stuart	11/29/2025	1.3	Call with G. Hamerski and S. Loop (A&M) to 3-statement model mechanics and update process
Loop, Stuart	11/29/2025	0.6	Call with G. Hamerski and S. Loop (A&M) to discuss workplan items needed in advance of meetings with the Company week 12.1.25
Hamerski, Grace	11/30/2025	2.9	Make revisions to tear sheet financial summaries to update for latest 2026 budget and 5-year plan income statement projections provided by Company management
Hamerski, Grace	11/30/2025	2.7	Update 3-statement model for latest 5-year plan income statements and calendarization provided by Company management
Hamerski, Grace	11/30/2025	1.3	Update 3-statement model for latest 2026 budget income statement calendarization provided by Company management
Hamerski, Grace	11/30/2025	0.9	Prepare additional presentation materials related to key assumptions and source data in 3-statement model for meetings with Company management week ended 12.05
Loop, Stuart	11/30/2025	1.2	Review and provide comments to Company finance team regarding revised 5-year plan forecast
Loop, Stuart	11/30/2025	1.4	Compare latest thinking 5-year forecast to October 2025 draft of 5-year forecast by division
Shiffman, David	11/30/2025	1.2	Review latest draft 2026 financial projections to prepare for updated cash flow forecasts
Webber, Dan	11/30/2025	0.7	Review data files from Company management regarding updates to 5YP
Subtotal		722.8	

COST EFFICIENCY

Professional	Date	Hours	Activity
Mier, Nicolas	11/3/2025	2.1	Perform corrections and modifications discussed with the Company for future process mapping
Mier, Nicolas	11/3/2025	2.9	Develop RACI matrix for proposed future-state logistics processes
Shibata, Gerardo Yukio	11/3/2025	0.6	Review document to incorporate feedback G. Shibata (A&M)
Shibata, Gerardo Yukio	11/3/2025	1.2	Conference call with the Company and G. Shibata (A&M) to explain certain recommendations about process
Mier, Nicolas	11/4/2025	1.3	Office conference with G. Shibata and N. Mier (A&M) to review adjustments and feedback
Mier, Nicolas	11/4/2025	1.1	Develop logistics service request process findings report
Mier, Nicolas	11/4/2025	2.6	Understand logistics improvement opportunities based on business impact and urgency
Shibata, Gerardo Yukio	11/4/2025	1.3	Office conference with G. Shibata and N. Mier (A&M) to review adjustments and feedback
Shibata, Gerardo Yukio	11/4/2025	0.4	Review and incorporate comments in the opportunities identified

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Marelli Automotive Lighting USA, LLC
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COST EFFICIENCY

Professional	Date	Hours	Activity
Mier, Nicolas	11/5/2025	2.9	Understand logistics improvement opportunities based on business impact and urgency
Mier, Nicolas	11/5/2025	1.1	Office conference with G. Shibata and N. Mier (A&M) to review adjustments and feedback
Shibata, Gerardo Yukio	11/5/2025	1.1	Office conference with G. Shibata and N. Mier (A&M) to review adjustments and feedback
Shibata, Gerardo Yukio	11/5/2025	0.4	Conference call with the Company and G. Shibata (A&M) to discuss the understanding of a process in a plant
Mier, Nicolas	11/6/2025	2.4	Summarize and rank identified logistics opportunities to guide next-step execution
Mier, Nicolas	11/6/2025	0.6	Review and finishing of logistics service request process findings report
Shibata, Gerardo Yukio	11/6/2025	1.7	Review final document to share with the Company
Shibata, Gerardo Yukio	11/12/2025	0.3	Follow up with the Company and G. Shibata (A&M) about the assessment and next steps
Shibata, Gerardo Yukio	11/13/2025	0.2	Follow up on the assessment and review feedback
Shibata, Gerardo Yukio	11/14/2025	0.6	Conference call with the Company to discuss the output of the assessment and next steps
Shibata, Gerardo Yukio	11/18/2025	0.8	conference call with the Company to discuss/review the transition plan and provide feedback
Shibata, Gerardo Yukio	11/26/2025	0.7	Conference call with the Company and G Shibata (A&M) to provide feedback of transition of activities
Shibata, Gerardo Yukio	11/26/2025	0.6	Conference call with the Company and G. Shibata (A&M) to discuss logistics workstream output
Subtotal		26.9	

DIP FINANCING & CASH FLOW

Professional	Date	Hours	Activity
Holloman, Lindsey	11/1/2025	2.1	Finalize CIA tracker for this week ending invoices processed and vendors added
Jain, Manasvi	11/1/2025	1.4	Consolidate bank balances into sheet to be sent to regional treasury teams so additional bank balances as of 10/31 can be added
Hill, Michael	11/2/2025	1.6	Update analysis for top ten vendors for the duration of the case and for the last three weeks
Hill, Michael	11/2/2025	0.2	Correspond re: analysis for top ten vendors for the duration of the case and for the last three weeks
Holloman, Lindsey	11/2/2025	0.4	Clear out CIA Mailbox invoices to be processed as well as proof of payments
Athreya, Abhi	11/3/2025	1.3	Analyze prepetition spend for two Ordinary Course Professionals (OCP) and correspond with counsel and the Company to retrieve invoice copies for further analysis
Borgonovo, Erik	11/3/2025	1.1	Check vendor contract terms to decide if a CIA request can be contested

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DIP FINANCING & CASH FLOW

Professional	Date	Hours	Activity
Borgonovo, Erik	11/3/2025	1.8	Validate advance-payment proformas and work with internal functions to secure proper execution
Borgonovo, Erik	11/3/2025	1.4	Keep well-structured records of every CIA request to guarantee traceability and support precise reporting
Borgonovo, Erik	11/3/2025	2.1	Review and validate EMEA invoices requiring advance payment to enable internal processing
Borgonovo, Erik	11/3/2025	0.3	Prepare for and participate in daily cash in advance invoice and payment coordination call with J. Warren, N. Caruso, M. Hill, E. Borgonovo, S. Pacheco, S. Zehetmair, V. Nguyen, and L. Hollomon (A&M) regarding issues as of Monday, November 3
Borgonovo, Erik	11/3/2025	2.4	Evaluate LATAM proformas to judge urgency based on business-continuity requirements
Caruso, Nicholas	11/3/2025	0.3	Prepare for and participate in daily cash in advance invoice and payment coordination call with J. Warren, N. Caruso, M. Hill, E. Borgonovo, S. Pacheco, S. Zehetmair, V. Nguyen, and L. Hollomon (A&M) regarding issues as of Monday, November 3
Cook, Jacob	11/3/2025	1.1	Review of refreshed 'Ready to Pay' post-petition accounts payable for EMEA for WE 11/7
Cook, Jacob	11/3/2025	0.9	Review of vendors with adjusted post-petition payment terms in EMEA and corresponding impact on payment run for WE 11/7
Cook, Jacob	11/3/2025	1.3	Review of refreshed 'Ready to Pay' post-petition accounts payable for NAFTA for WE 11/7
Cook, Jacob	11/3/2025	1.9	Prepare deferral template for NAFTA post-petition payments for WE 11/7
Cook, Jacob	11/3/2025	2.1	Prepare deferral template for EMEA post-petition payments for WE 11/7
Cook, Jacob	11/3/2025	2.3	Prepare deferral template for NAFTA post-petition payments for WE 11/7
Grossi, Nick	11/3/2025	0.6	Review factoring term sheet and provide comments re: same
Grossi, Nick	11/3/2025	1.2	Review financing analysis and provide comments re: same
Grossi, Nick	11/3/2025	0.8	Call with D. Shiffman, H. Waismann and N. Grossi (A&M) to review factoring initiatives presentation
Grossi, Nick	11/3/2025	0.5	Prepare and participate in discussion with K&E, Company and PJT re: factoring and lending arrangements
Hamilton, Makenna	11/3/2025	2.3	Reconcile bank balance and vendor disbursement data
Hamilton, Makenna	11/3/2025	2.9	Input NAFTA pay run into regional model and reconcile
Hamilton, Makenna	11/3/2025	2.8	Reconcile EMEA bank and pay run data
Hamilton, Makenna	11/3/2025	2.8	Input NAFTA bank data into regional model and reconcile
Hamilton, Makenna	11/3/2025	2.9	Input EMEA treasury system data into regional model and complete reconciliation

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DIP FINANCING & CASH FLOW

Professional	Date	Hours	Activity
Hill, Michael	11/3/2025	0.7	Track payment confirmations for Europe
Hill, Michael	11/3/2025	0.3	Prepare for and participate in daily cash in advance invoice and payment coordination call with J. Warren, N. Caruso, M. Hill, E. Borgonovo, S. Pacheco, S. Zehetmair, V. Nguyen, and L. Hollomon (A&M) regarding issues as of Monday, November 3
Hill, Michael	11/3/2025	0.2	Send out daily cash in advance summary tracker
Hill, Michael	11/3/2025	0.2	Send out daily cash summary for global CIA payments for cash pooling purposes
Hill, Michael	11/3/2025	2.4	Review Europe post petition payment run for potential duplicate payments
Hill, Michael	11/3/2025	0.6	Track payment confirmations for North America
Holloman, Lindsey	11/3/2025	1.6	Clean CIA tracker invoices and payment confirmations (afternoon)
Holloman, Lindsey	11/3/2025	0.3	Prepare for and participate in daily cash in advance invoice and payment coordination call with J. Warren, N. Caruso, M. Hill, E. Borgonovo, S. Pacheco, S. Zehetmair, V. Nguyen, and L. Hollomon (A&M) regarding issues as of Monday, November 3
Holloman, Lindsey	11/3/2025	1.4	Clean CIA tracker invoices and payment confirmations (evening)
Jain, Manasvi	11/3/2025	0.8	Consolidate bank balances received from regional teams
Jain, Manasvi	11/3/2025	0.6	Prepare daily flash cash report for 10/31
Jain, Manasvi	11/3/2025	0.7	Input FX translations into all regional files
Jain, Manasvi	11/3/2025	0.7	Prepare FX analysis for week ending 10/31
Jain, Manasvi	11/3/2025	0.8	Prepare bank balances by entity for variance report for week ending 10/31
Jain, Manasvi	11/3/2025	0.8	Pull regional balances from online banking platform for 10/31
Jain, Manasvi	11/3/2025	0.9	Input bank balances into all regional files
Jain, Manasvi	11/3/2025	0.3	Input new invoices received into the professional fee tracker
Jain, Manasvi	11/3/2025	0.8	Reconcile flash cash report 10/31 with Company provided report
Jain, Manasvi	11/3/2025	0.8	Update bank balances master and regional files to reflect new accounts
Jain, Manasvi	11/3/2025	1.3	Prepare consolidated balances sheet to be sent out to treasury to confirm balances
Korol, Sammy	11/3/2025	0.6	Update estimated monthly third-party factoring run-rate summary by factoring facility to account for all pre-petition activity

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Professional	Date	Hours	Activity
Korol, Sammy	11/3/2025	0.7	Create clean weekly variance summary for the period of October - January, comparing long-term forecast vs actuals and the latest DIP Budget Update W/E 10.31
Korol, Sammy	11/3/2025	0.4	Update estimated file dates on professional fee tracker for all unreceived invoices to reflect current timing assumptions
Korol, Sammy	11/3/2025	0.3	Update professional fee tracker with current invoices and adjust assumptions for interim fee payment dates
Korol, Sammy	11/3/2025	0.4	Update visualizations and corresponding commentary on Factoring Considerations presentation to incorporate pre-petition activity and trends
Korol, Sammy	11/3/2025	0.8	Update estimated monthly sales run-rate summary by region (EMEA, NAFTA, Japan, other) to account for pre-petition revenue, including third party factoring, customer acceleration, and normal course sales
Korol, Sammy	11/3/2025	0.3	Update estimated monthly customer reverse factoring run-rate summary by acceleration program to account for all pre-petition activity
Korol, Sammy	11/3/2025	0.4	Create and distribute clean 13-week forecast of CIA by region (EMEA, NAFTA, Japan, other)
Korol, Sammy	11/3/2025	0.8	Build a monthly summary of EMEA revenues by key customer, with separate breakdowns for third-party factoring, acceleration, and normal-course sales
Korol, Sammy	11/3/2025	0.4	Build estimated monthly run-rate summaries of EMEA and NAFTA revenues by individual customer, with separate breakdowns for third-party factoring, acceleration, and normal-course sales
Korol, Sammy	11/3/2025	0.5	Build a monthly summary of NAFTA revenues by key customer, with separate breakdowns for third-party factoring, acceleration, and normal-course sales
Korol, Sammy	11/3/2025	0.3	Update Company's carveout forecast with latest figures from DIP Budget Update W/E 10.31
Korol, Sammy	11/3/2025	0.6	Build and distribute a ZIP file with DIP Budget Update W/E 10.31 support, including 13-week cash flow forecasts (Oku and USD), supporting schedules, regional receipts and CIA forecasts, and corresponding PDFs and PowerPoints
Korol, Sammy	11/3/2025	0.3	Build and distribute customer receipts variance summary of actuals vs forecast for W/E 10.24
Korol, Sammy	11/3/2025	1.1	Prepare written summary of new factoring facility proposals, highlighting key terms, structural considerations, and potential issues, and build corresponding slide into Factoring Considerations presentation
Nguyen, Vi Hoa	11/3/2025	2.6	Check the submitted files, validate the CIA requests, and forward them to the designated team for processing
Nguyen, Vi Hoa	11/3/2025	2.3	Examine the submitted documents, authorize the CIA requests, and send them to the correct team for processing
Nguyen, Vi Hoa	11/3/2025	2.2	Record all processed CIA transactions in Excel to support precise reconciliation and prevent duplicate payments
Nguyen, Vi Hoa	11/3/2025	1.4	Review all provided documents, approve the CIA requests, and route them to the appropriate processing team

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Professional	Date	Hours	Activity
Nguyen, Vi Hoa	11/3/2025	0.3	Prepare for and participate in daily cash in advance invoice and payment coordination call with J. Warren, N. Caruso, M. Hill, E. Borgonovo, S. Pacheco, S. Zehetmair, V. Nguyen, and L. Hollomon (A&M) regarding issues as of Monday, November 3
Pacheco, Santiago	11/3/2025	2.4	Review CIA requests from the inbox for completeness
Pacheco, Santiago	11/3/2025	1.9	Review status for CIA requests with AP team
Pacheco, Santiago	11/3/2025	1.7	Send cash in advance requests to PTP team for payment
Pacheco, Santiago	11/3/2025	0.4	Office conference with The Company and S. Pacheco and G. Shibata (A&M) to review open items and define action plan as of November 3
Pacheco, Santiago	11/3/2025	1.7	Reject and request correction on incorrect CIA requests
Pacheco, Santiago	11/3/2025	0.3	Prepare for and participate in daily cash in advance invoice and payment coordination call with J. Warren, N. Caruso, M. Hill, E. Borgonovo, S. Pacheco, S. Zehetmair, V. Nguyen, and L. Hollomon (A&M) regarding issues as of Monday, November 3
Postolos, Lucas	11/3/2025	1.6	Update materials summarizing liquidity initiatives related to collection on overdue customer invoices
Postolos, Lucas	11/3/2025	1.1	Update materials summarizing liquidity initiatives related to vendor invoicing issues
Postolos, Lucas	11/3/2025	0.9	Correspond with management and N. Grossi (A&M) regarding updates to liquidity initiatives dashboard
Postolos, Lucas	11/3/2025	2.1	Review of data related to collection on overdue customer invoices, including reconciliation of amounts by customer
Postolos, Lucas	11/3/2025	1.8	Revise to materials summarizing various initiatives to generate short-term liquidity for management and ad hoc group
Postolos, Lucas	11/3/2025	0.7	Update materials summarizing liquidity initiatives related to exiting certain locations
Schmelter, Griffen	11/3/2025	0.4	Add NAFTA specific bank activity to NAFTA actuals model for week ending 10
Schmelter, Griffen	11/3/2025	0.4	Correspond with China treasury team on intercompany transfers relating to settlement funds in week ending 10/31
Schmelter, Griffen	11/3/2025	0.6	Map all intercompany transactions within the Japan actuals model for week ending 10/31
Schmelter, Griffen	11/3/2025	0.7	Demarcate payments within the Other regions actuals model which are not duplicative of the payment run and should be counted in weekly reporting for week ending 10/31
Schmelter, Griffen	11/3/2025	0.8	Add all manual transactions to NAFTA actuals model for week ending 10/31
Schmelter, Griffen	11/3/2025	0.8	Demarcate all intercompany transactions within the EMEA actuals model for week ending 10/31
Schmelter, Griffen	11/3/2025	1.2	Reconcile Other Regions actuals model for week ending 10/31 comparing bank activity to bank balances
Schmelter, Griffen	11/3/2025	1.4	Map all intercompany transactions within the EMEA actuals model for week ending 10/31

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Professional	Date	Hours	Activity
Schmelter, Griffen	11/3/2025	1.6	Reconcile EMEA actuals model for week ending 10/31 comparing bank activity to bank balances
Schmelter, Griffen	11/3/2025	0.3	Add Kyriba bank activity to NAFTA actuals model for week ending 10/31
Schmelter, Griffen	11/3/2025	0.4	Add Brazil payment run to Other Regions actuals model for week ending 10/31
Schmelter, Griffen	11/3/2025	1.8	Map all intercompany transactions within the NAFTA actuals model for week ending 10/31
Schmelter, Griffen	11/3/2025	1.5	Demarcate all intercompany transactions within the NAFTA actuals model for week ending 10/31
Schmelter, Griffen	11/3/2025	0.4	Add data related to Kyriba bank activity to the Other regions actuals model for week ending 10/31
Shahbain, Abraham	11/3/2025	1.4	Review and update cash allocation funding by region based on trade agreement forecast and historical payments
Shahbain, Abraham	11/3/2025	0.3	Call with Company purchasing, C. Turner (A&M), D. Shiffman (A&M), and A. Shahbain (A&M) to discuss regional funding needs and other treasury topics
Shibata, Gerardo Yukio	11/3/2025	0.4	Office conference with The Company and S. Pacheco and G. Shibata (A&M) to review open items and define action plan as of November 3
Shiffman, David	11/3/2025	1.0	Call with D. Shiffman and H. Waismann (A&M) to review factoring modeling scenarios
Shiffman, David	11/3/2025	0.7	Prepare draft materials for Special Committee liquidity presentation for Management review
Shiffman, David	11/3/2025	1.3	Correspond with Company regarding potential customer plant shutdown risk and impact on projected cash flows
Shiffman, David	11/3/2025	0.3	Correspond with N. Grossi, D. Shiffman, L. Postolos, K. Sethna (A&M) regarding potential sources of liquidity related to asset dispositions
Shiffman, David	11/3/2025	0.8	Call with D. Shiffman, H. Waismann and N. Grossi (A&M) to review factoring initiatives presentation
Shiffman, David	11/3/2025	0.3	Call with Company purchasing, C. Turner (A&M), D. Shiffman (A&M), and A. Shahbain (A&M) to discuss regional funding needs and other treasury topics
Shiffman, David	11/3/2025	1.8	Prepare and review draft factoring considerations analysis and related presentation materials
Turner, Cari	11/3/2025	0.3	Call with Company purchasing, C. Turner (A&M), D. Shiffman (A&M), and A. Shahbain (A&M) to discuss regional funding needs and other treasury topics
Waismann, Heitor	11/3/2025	1.5	Prepare summary of factoring fee changes based on latest information from Company, comparing to what is currently being used in the factoring model
Waismann, Heitor	11/3/2025	0.3	Review latest factoring fee summary provided by Company
Waismann, Heitor	11/3/2025	1.7	Update presentation of new factoring facility after changes done to modeling, pasting latest outputs to the slides
Waismann, Heitor	11/3/2025	0.8	Review professional fee carve out summary prepared by A&M team

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Professional	Date	Hours	Activity
Waismann, Heitor	11/3/2025	0.4	Correspond with D. Shiffman (A&M) to align on next steps for factoring presentation
Waismann, Heitor	11/3/2025	0.7	Review CIA summary prepared by A&M team
Waismann, Heitor	11/3/2025	1.9	Refine modeling for new factoring facility to incorporate latest changes to terms and customer build-up provided by Company
Waismann, Heitor	11/3/2025	1.8	Prepare supporting bridge between DIP budget and monthly cash flow distributed to external advisors
Waismann, Heitor	11/3/2025	1.0	Call with D. Shiffman and H. Waismann (A&M) to review factoring modeling scenarios
Waismann, Heitor	11/3/2025	0.8	Call with D. Shiffman, H. Waismann and N. Grossi (A&M) to review factoring initiatives presentation
Warren, Joseph	11/3/2025	0.3	Prepare for and participate in daily cash in advance invoice and payment coordination call with J. Warren, N. Caruso, M. Hill, E. Borgonovo, S. Pacheco, S. Zehetmair, V. Nguyen, and L. Hollomon (A&M) regarding issues as of Monday, November 3
Webber, Dan	11/3/2025	0.7	Review DIP Order for restrictions on certain potential asset dispositions
Webber, Dan	11/3/2025	0.3	Correspond with N. Grossi, D. Shiffman, L. Postolos, K. Sethna (A&M), E. Swager, R. Lichman (K&E) regarding required lender consents for potential asset dispositions
Webber, Dan	11/3/2025	0.3	Correspond with N. Grossi, D. Shiffman, L. Postolos, K. Sethna (A&M) regarding potential sources of liquidity related to asset dispositions
Webber, Dan	11/3/2025	0.1	Correspond with Company management regarding latest timeline and likelihood of certain potential asset dispositions
Webber, Dan	11/3/2025	0.1	Correspond with N. Grossi, L. Postolos (A&M) regarding status of cash actuals transition
Zehetmair, Stefan	11/3/2025	2.8	Support in checking, approving and distributing pro forma invoices to the relevant payment offices
Zehetmair, Stefan	11/3/2025	2.7	Support with CIA tracking and CIA approval process
Zehetmair, Stefan	11/3/2025	2.6	Support with management of Cash in Advance (CIA) mailbox
Zehetmair, Stefan	11/3/2025	0.3	Prepare for and participate in daily cash in advance invoice and payment coordination call with J. Warren, N. Caruso, M. Hill, E. Borgonovo, S. Pacheco, S. Zehetmair, V. Nguyen, and L. Hollomon (A&M) regarding issues as of Monday, November 3
Borgonovo, Erik	11/4/2025	2.2	Approve EMEA prepayment proformas, coordinating with Company's internal teams to ensure timely execution
Borgonovo, Erik	11/4/2025	1.9	Review and authorize CIA payment documents (both EMEA / LATAM) for urgent processing
Borgonovo, Erik	11/4/2025	1.4	Enter posting and payment dates into the tracker to support accounting prioritization
Borgonovo, Erik	11/4/2025	0.3	Record all relevant posting and payment data in the tracker

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Professional	Date	Hours	Activity
Borgonovo, Erik	11/4/2025	1.2	Keep consistent documentation of CIA requests to maintain traceability and ensure reporting accuracy
Borgonovo, Erik	11/4/2025	0.8	Assess urgent LATAM CIA invoices and provide immediate approval where required
Borgonovo, Erik	11/4/2025	0.9	Gather payment confirmations and reconcile them with vendor accounts awaiting proof of payment
Cook, Jacob	11/4/2025	1.7	Review of executed email trade agreement payment schedules for trade agreements to be paid WE 11/7
Cook, Jacob	11/4/2025	0.9	Review of vendors with adjusted post-petition payment terms in NAFTA and corresponding impact on payment run for WE 11/7
Cook, Jacob	11/4/2025	0.8	Select invoices to be paid and application of FDM coding for email trade agreement payments WE 11/7
Cook, Jacob	11/4/2025	1.2	Review of outstanding accounts payable for vendors with trade agreements to be paid WE 11/7
Cook, Jacob	11/4/2025	1.2	Select invoices to be paid for NAFTA during WE 11/7 based on deferral targets identified
Cook, Jacob	11/4/2025	1.3	Review of executed trade agreement payment schedules for trade agreements to be paid WE 11/7
Cook, Jacob	11/4/2025	1.3	Review of outstanding accounts payable for vendors with email trade agreements to be paid WE 11/7
Cook, Jacob	11/4/2025	1.4	Review of historical payments made against email trade agreements since execution for trade agreements to be paid WE 11/7
Cook, Jacob	11/4/2025	1.4	Select invoices to be paid for EMEA during WE 11/7 based on deferral targets identified
Cook, Jacob	11/4/2025	0.7	Select invoices to be paid and application of FDM coding for trade agreement payments WE 11/7
Cook, Jacob	11/4/2025	0.8	Review of historical payments made against trade agreements since execution for trade agreements to be paid WE 11/7
Cui, Maggie	11/4/2025	0.6	Review the CIA Tracker and vendor payment lists, identify and clarify issues, and align on action plans with J. Zhu and D. Liu (A&M)
Dvorak, Michael	11/4/2025	0.2	Call with A. Shahbain, M. Dvorak , J. Rybarczyk , M. Hamilton and M. Jain (A&M) re. OCP reporting
Grossi, Nick	11/4/2025	1.4	Review status of working capital initiatives and provide comments re: same
Grossi, Nick	11/4/2025	0.5	Meeting with N. Grossi, D. Shiffman, and L. Postolos (A&M) regarding updates to liquidity initiatives dashboard
Grossi, Nick	11/4/2025	0.8	Call with N. Grossi, D. Shiffman, H. Waismann (A&M), PJT, K&E and Company to discuss presentation of factoring initiatives
Grossi, Nick	11/4/2025	0.9	Review pro forma weekly cash flow forecast and provide comments re: same
Hamilton, Makenna	11/4/2025	2.2	Input EMEA company bank data into regional model and map intercompany
Hamilton, Makenna	11/4/2025	0.2	Call with A. Shahbain, M. Dvorak , J. Rybarczyk , M. Hamilton and M. Jain (A&M) re. OCP reporting

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Professional	Date	Hours	Activity
Hamilton, Makenna	11/4/2025	0.8	Call with D. Webber, G. Schmelter, M. Hamilton, M. Jain and Company re. Bank Balances Consolidation transition
Hamilton, Makenna	11/4/2025	2.1	Map all EMEA professional fees in previous week
Hamilton, Makenna	11/4/2025	2.5	Input EMEA bank data into regional model and map intercompany
Hamilton, Makenna	11/4/2025	1.8	Input EMEA pay run into regional model and map intercompany
Hamilton, Makenna	11/4/2025	1.8	Input EMEA country data into regional model and reconcile
Hamilton, Makenna	11/4/2025	2.2	Edit OCP functions in BvA files and reconcile with current OCP list
Hill, Michael	11/4/2025	0.2	Correspond re: question with regards to details on the weekly analysis of cash in advance spend globally
Hill, Michael	11/4/2025	1.2	Update weekly analysis of cash in advance spend globally
Hill, Michael	11/4/2025	0.3	Correspond re: weekly analysis of cash in advance spend globally
Hill, Michael	11/4/2025	0.3	Correspond re: overdue payments for a trade agreement
Hill, Michael	11/4/2025	0.2	Send out daily cash summary for global CIA payments for cash pooling purposes
Hill, Michael	11/4/2025	0.2	Send out daily cash in advance summary tracker
Hill, Michael	11/4/2025	1.8	Review North America post petition payment run for potential duplicate payments
Holloman, Lindsey	11/4/2025	0.6	Clean CIA tracker invoices and payment confirmations (afternoon)
Holloman, Lindsey	11/4/2025	1.3	Clean CIA tracker invoices and payment confirmations (evening)
Jain, Manasvi	11/4/2025	0.2	Call with A. Shahbain, M. Dvorak , J. Rybarczyk , M. Hamilton and M. Jain (A&M) re. OCP reporting
Jain, Manasvi	11/4/2025	1.4	Prepare flash cash report for 11/3 and summary outputs
Jain, Manasvi	11/4/2025	1.2	Pull OCP transactions from regional file for week ending 10/31
Jain, Manasvi	11/4/2025	0.8	Call with D. Webber, G. Schmelter, M. Hamilton, M. Jain and Company re. Bank Balances Consolidation transition
Jain, Manasvi	11/4/2025	2.2	Reconcile EMEA pay run to bank data for week ending 10/31
Jain, Manasvi	11/4/2025	1.3	Reconcile NAFTA pay run with bank data for week ending 10/31
Jain, Manasvi	11/4/2025	0.9	Organize pro fee invoices for week ending 10/31

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Time Detail by Activity
November 1, 2025 through November 30, 2025

DIP FINANCING & CASH FLOW

Professional	Date	Hours	Activity
Jain, Manasvi	11/4/2025	1.3	Update bank balances master and regional files to reflected confirmed balances by treasury
Jain, Manasvi	11/4/2025	0.8	Pull inputs for flash cash reporting from online banking platforms
Jain, Manasvi	11/4/2025	0.9	Incorporate OCP transactions for week ending 10/31 into the tier caps tracker
Kordupel, Lewis	11/4/2025	1.8	Working session with S. Loop and L. Kordupel (A&M) on working capital modelling in the three statement, including factoring
Korol, Sammy	11/4/2025	0.4	Update professional fee tracker with current invoices, adjust payment date terms, and remove expired estimates
Korol, Sammy	11/4/2025	0.3	Call with H. Waismann and S. Korol (A&M) to build consolidated monthly variance summary between long-term cash flow forecast and latest DIP Budget Update W/E 10.31
Korol, Sammy	11/4/2025	0.4	Update estimated monthly third-party factoring summary by facility to incorporate the Company's latest factoring assumptions
Korol, Sammy	11/4/2025	1.3	Call with D. Shiffman, H. Waismann, and S. Korol (A&M) to review factoring facility developments and their impact on working capital, and update the Factoring Considerations presentation accordingly
Korol, Sammy	11/4/2025	0.4	Create variance of actual vs forecasted professional fees for UCC, and update October estimates accordingly
Korol, Sammy	11/4/2025	0.7	Update monthly variance report comparing long-term cash flow forecast and latest DIP Budget Update
Korol, Sammy	11/4/2025	1.2	Create variance report comparing current professional fee accrual estimates to estimates from prior week, with variance separated into (i) actualization updates, (ii) forecast adjustments, and (iii) additions from new firms
Korol, Sammy	11/4/2025	0.4	Update estimated monthly sales summary by region to reflect the Company's revised third-party factoring assumptions
Liu, Daniel	11/4/2025	0.4	Check China Manual Payment List from Company, and match the CIA invoices with actual payment confirmations on November 4 from AP team
Liu, Daniel	11/4/2025	0.7	Review the CIA application documents received on the morning of November 4 from the Japan and China procurement team and log the tracker list
Liu, Daniel	11/4/2025	2.3	Review the CIA application documents received on the afternoon of November 4 from China procurement team and log the tracker list
Liu, Daniel	11/4/2025	2.3	Review the CIA application documents received on the afternoon of November 4 from Japan procurement team and log the tracker list
Liu, Daniel	11/4/2025	2.4	Review the CIA application documents received on the morning of November 4 from Japan and China procurement team and log the tracker list
Loop, Stuart	11/4/2025	1.8	Working session with S. Loop and L. Kordupel (A&M) on working capital modelling in the three statement, including factoring
Nguyen, Vi Hoa	11/4/2025	1.1	Go through the submitted documents, grant approval for the CIA requests, and submit them to the relevant team for handling
Nguyen, Vi Hoa	11/4/2025	2.6	Maintain an Excel log of completed CIA transactions to ensure reconciliation accuracy and avoid double payments

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DIP FINANCING & CASH FLOW

Professional	Date	Hours	Activity
Nguyen, Vi Hoa	11/4/2025	2.7	Inspect the documents received, sign off on the CIA requests, and pass them along to the proper processing team
Nguyen, Vi Hoa	11/4/2025	2.8	Evaluate the documents provided, confirm the CIA requests, and direct them to the appropriate processing unit
Pacheco, Santiago	11/4/2025	2.4	Review CIA requests from the cash in advance inbox
Pacheco, Santiago	11/4/2025	1.7	Send cash in advance requests to the AP team for payment
Pacheco, Santiago	11/4/2025	1.1	Review status for CIA requests with the PTP team
Pacheco, Santiago	11/4/2025	1.4	Reject and request correction on incorrect cash in advance requests
Pacheco, Santiago	11/4/2025	0.9	Office conference with The Company and S. Pacheco and G. Shibata (A&M) to review open items and define action plan as of November 4th
Postolos, Lucas	11/4/2025	1.9	Continue revisions to materials summarizing various initiatives to generate short-term liquidity for management and ad hoc group
Postolos, Lucas	11/4/2025	0.6	Review of DIP Budget cash actuals models for week ending October 31, including providing revisions to G. Schmelter (A&M)
Postolos, Lucas	11/4/2025	1.1	Continue review of data related to collection on overdue customer invoices, including reconciliation of amounts by customer
Postolos, Lucas	11/4/2025	0.2	Meeting with D. Shiffman and L. Postolos (A&M) regarding differences between liquidity initiatives dashboard and extended forecast
Postolos, Lucas	11/4/2025	0.4	Correspond with management, N. Grossi, and D. Shiffman (A&M) regarding updates to liquidity initiatives dashboard
Postolos, Lucas	11/4/2025	1.7	Update materials summarizing liquidity initiatives related to collection on overdue customer invoices
Postolos, Lucas	11/4/2025	2.2	Revise materials summarizing various initiatives to generate short-term liquidity for management and ad hoc group
Postolos, Lucas	11/4/2025	0.9	Meeting with management, D. Shiffman, and L. Postolos (A&M) regarding support data to quantify collections on overdue customer invoices
Postolos, Lucas	11/4/2025	0.5	Meeting with N. Grossi, D. Shiffman, and L. Postolos (A&M) regarding updates to liquidity initiatives dashboard
Rybarczyk, Jodi	11/4/2025	0.2	Call with A. Shahbain, M. Dvorak , J. Rybarczyk , M. Hamilton and M. Jain (A&M) re. OCP reporting
Schmelter, Griffen	11/4/2025	1.1	Update EMEA actuals model for updated intercompany transactions mapping and flagging's for week ending 10/31
Schmelter, Griffen	11/4/2025	0.8	Call with D. Webber, G. Schmelter, M. Hamilton, M. Jain and Company re. Bank Balances Consolidation transition
Schmelter, Griffen	11/4/2025	0.3	Add NAFTA payment run to NAFTA actuals models for week ending 10/31
Schmelter, Griffen	11/4/2025	0.3	Update Japan actuals model for updated intercompany transactions mapping and flagging's for week ending 10/31

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Professional	Date	Hours	Activity
Schmelter, Griffen	11/4/2025	0.8	Correspond with China treasury team on how to best understand their view of what payments were made to vendors in week ending 10/10 and 10/17
Schmelter, Griffen	11/4/2025	0.8	Update NAFTA actuals model for updated intercompany transactions mapping and flagging's for week ending 10/31
Schmelter, Griffen	11/4/2025	1.4	Reconcile NAFTA bank activity to ending cash balances for week ending 10/31
Schmelter, Griffen	11/4/2025	1.5	Prepare PowerPoint depicting timeline for transition of bank balances workstream to the Company
Schmelter, Griffen	11/4/2025	1.6	Update Other Regions actuals model for updated intercompany transactions mapping and flagging's for week ending 10/31
Schmelter, Griffen	11/4/2025	2.7	Reconcile all intercompany transactions to determine whether are transactions are legitimate intercompany or external transaction for week ending 10/31
Schmelter, Griffen	11/4/2025	0.8	Add all intercompany transactions to a consolidated sheet for week ending 10/31
Schmelter, Griffen	11/4/2025	1.2	Update PowerPoint showing step by step instructions to access the bank portal transactions
Shahbain, Abraham	11/4/2025	0.4	Call with Company purchasing, C. Turner (A&M), and A. Shahbain (A&M) to discuss regional funding needs and other treasury topics
Shahbain, Abraham	11/4/2025	0.2	Call with A. Shahbain, M. Dvorak , J. Rybarczyk , M. Hamilton and M. Jain (A&M) re. OCP reporting
Shibata, Gerardo Yukio	11/4/2025	0.9	Office conference with The Company and S. Pacheco and G. Shibata (A&M) to review open items and define action plan as of November 4th
Shiffman, David	11/4/2025	1.2	Review factoring analysis provided by Treasury and provide feedback and follow up questions
Shiffman, David	11/4/2025	0.4	Correspond with management, N. Grossi, and D. Shiffman (A&M) regarding updates to liquidity initiatives dashboard
Shiffman, David	11/4/2025	0.5	Meeting with N. Grossi, D. Shiffman, and L. Postolos (A&M) regarding updates to liquidity initiatives dashboard
Shiffman, David	11/4/2025	0.8	Call with N. Grossi, D. Shiffman, H. Waismann (A&M), PJT, K&E and Company to discuss presentation of factoring initiatives
Shiffman, David	11/4/2025	0.2	Meeting with D. Shiffman and L. Postolos (A&M) regarding differences between liquidity initiatives dashboard and extended forecast
Shiffman, David	11/4/2025	0.9	Meeting with management, D. Shiffman, and L. Postolos (A&M) regarding support data to quantify collections on overdue customer invoices
Shiffman, David	11/4/2025	1.3	Call with D. Shiffman, H. Waismann, and S. Korol (A&M) to review factoring facility developments and their impact on working capital, and update the Factoring Considerations presentation accordingly
Shiffman, David	11/4/2025	0.7	Call with A&M and Management to review latest liquidity initiatives
Shiffman, David	11/4/2025	0.4	Correspond with Treasury regarding impact of certain customer terms reductions

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Professional	Date	Hours	Activity
Shiffman, David	11/4/2025	0.9	Review latest factoring considerations materials and provide feedback to A&M team
Shiffman, David	11/4/2025	1.8	Prepare and review cash flow bridge between recent monthly and weekly projections for Management review
Simion, Tony	11/4/2025	0.9	Attend weekly review meeting with Management and Ad Hoc Lender Advisors regarding prior week's preliminary liquidity performance against forecast, estimate for current week, and update on liquidity actions list
Turner, Cari	11/4/2025	0.4	Call with Company purchasing, C. Turner (A&M), and A. Shahbain (A&M) to discuss regional funding needs and other treasury topics
Waismann, Heitor	11/4/2025	2.0	Prepare summary of factoring and acceleration included in 13-week cash flow
Waismann, Heitor	11/4/2025	1.7	Update factoring presentation with latest estimates to potential factoring upside
Waismann, Heitor	11/4/2025	0.3	Call with H. Waismann and S. Korol (A&M) to build consolidated monthly variance summary between long-term cash flow forecast and latest DIP Budget Update W/E 10.31
Waismann, Heitor	11/4/2025	1.3	Prepare bridge between versions of long term cash flow requested by Ad Hoc Group
Waismann, Heitor	11/4/2025	1.3	Call with D. Shiffman, H. Waismann, and S. Korol (A&M) to review factoring facility developments and their impact on working capital, and update the Factoring Considerations presentation accordingly
Waismann, Heitor	11/4/2025	0.8	Call with N. Grossi, D. Shiffman, H. Waismann (A&M), PJT, K&E and Company to discuss presentation of factoring initiatives
Webber, Dan	11/4/2025	0.8	Review cash actuals working file for EMEA, NAFTA, and Japan to prepare agenda and tasks for upcoming training sessions
Webber, Dan	11/4/2025	0.8	Call with D. Webber, G. Schmelter, M. Hamilton, M. Jain and Company re. Bank Balances Consolidation transition
Zehetmair, Stefan	11/4/2025	2.8	Support with CIA tracking and CIA approval process
Zehetmair, Stefan	11/4/2025	2.8	Support in checking, approving and distributing pro forma invoices to the relevant payment offices
Zehetmair, Stefan	11/4/2025	2.8	Support with management of Cash in Advance (CIA) mailbox
Zhu, Judith	11/4/2025	0.3	Review the Japan CIA payment list submitted by the Company against A&M's approved items and today's actual payments, and follow up on any discrepancies
Zhu, Judith	11/4/2025	1.3	Review Japan and China CIAs received in the afternoon (1st batch) and respond to the procurement and processing team (Company)
Zhu, Judith	11/4/2025	0.9	Review Japan and China CIAs received in the evening and respond to the procurement and processing team (Company)
Zhu, Judith	11/4/2025	2.3	Review the Japan and China CIAs received in the morning and respond to the procurement and processing team (Company)
Zhu, Judith	11/4/2025	0.6	Review and update the tracker and vendor payment list as of November 4 and compile a summary of the daily CIA payment status
Zhu, Judith	11/4/2025	0.3	Review Company's responses for the rejected CIA requests and reply accordingly

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DIP FINANCING & CASH FLOW

Professional	Date	Hours	Activity
Zhu, Judith	11/4/2025	0.4	Communicate with the procurement team regarding the possibility of deferring payment for certain CIAs
Zhu, Judith	11/4/2025	0.1	Update the CIA dashboard template to include data for the week ending November 8 (W/E 11/8)
Zhu, Judith	11/4/2025	0.1	Check and update the latest TA list
Zhu, Judith	11/4/2025	0.2	Review the China CIA payment list provided by the Company, verify that it aligns with A&M's approvals, and follow up with the Company on any discrepancies identified
Zhu, Judith	11/4/2025	0.3	Analyze monthly vendor CIA application trends, and discuss any unusual changes with the Company
Zhu, Judith	11/4/2025	0.3	Respond to the payment reminder emails
Zhu, Judith	11/4/2025	0.3	Review Teams conversation history (CIA and TA related) and email correspondence
Zhu, Judith	11/4/2025	2.1	Review Japan and China CIAs received in the afternoon (2nd batch) and respond to the procurement and processing team (Company)
Athreya, Abhi	11/5/2025	0.6	Office conference with the Company, S. Pacheco and G. Shibata, N. Caruso, J. Warren, A. Athreya (A&M) to review Pre-Petition allocation process in TAs
Athreya, Abhi	11/5/2025	0.3	Correspond with the Company's LATAM payments team regarding hold of payment on Ordinary Course Professionals (OCPs) who have reached their fee cap pursuant to the OCP Motion
Borgonovo, Erik	11/5/2025	1.7	Review and approve EMEA prepayment invoices, coordinating internally to support swift execution
Borgonovo, Erik	11/5/2025	1.2	Update the tracker with invoice posting and payment information to help accounting prioritize work
Borgonovo, Erik	11/5/2025	0.4	Coordinate with the Company's purchasing teams on CIA documentation requirements and best practices for submission
Borgonovo, Erik	11/5/2025	0.2	Prepare for and participate in daily cash in advance invoice and payment coordination call with J. Warren, N. Caruso, M. Hill, E. Borgonovo, S. Pacheco, S. Zehetmair, and L. Hollomon (A&M) regarding issues as of Wednesday, November 5
Borgonovo, Erik	11/5/2025	1.1	Review EMEA prepayment files and collaborate internally for efficient closure
Borgonovo, Erik	11/5/2025	2.3	Review, evaluate, and approve EMEA prepayment invoices to ensure they're processed and paid on schedule
Borgonovo, Erik	11/5/2025	0.8	Clear blockages impacting critical payments by applying corrective actions
Borgonovo, Erik	11/5/2025	2.7	Review received new CIA files, approve them, and forward for timely execution
Caruso, Nicholas	11/5/2025	0.6	Office conference with the Company, S. Pacheco and G. Shibata, N. Caruso, J. Warren, A. Athreya (A&M) to review Pre-Petition allocation process in TAs

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Professional	Date	Hours	Activity
Caruso, Nicholas	11/5/2025	0.2	Prepare for and participate in daily cash in advance invoice and payment coordination call with J. Warren, N. Caruso, M. Hill, E. Borgonovo, S. Pacheco, S. Zehetmair, and L. Hollomon (A&M) regarding issues as of Wednesday, November 5
Cook, Jacob	11/5/2025	0.2	Consolidate weekly payments made from LATAM filing entities for WE 10/31
Cook, Jacob	11/5/2025	1.6	Review of FDM coding for actuals reported for WE 10/31
Cook, Jacob	11/5/2025	0.4	Consolidate weekly payments made from Japan filing entities for WE 10/31
Cook, Jacob	11/5/2025	0.1	Consolidate weekly payments made from Romanian filing entities for WE 10/31
Cook, Jacob	11/5/2025	0.8	Consolidate weekly payments made from EMEA filing entities for WE 10/31
Cook, Jacob	11/5/2025	1.2	Consolidate weekly payments made from NAFTA filing entities for WE 010/31
Cook, Jacob	11/5/2025	1.4	Consolidate weekly payments made from China filing entities for WE 10/31
Cook, Jacob	11/5/2025	1.4	Review of vendor-related disbursements for WE 10/31 against budgeted allowance
Cui, Maggie	11/5/2025	0.4	Review the CIA Tracker and vendor payment lists, identify and clarify issues, and align on action plans
Grossi, Nick	11/5/2025	0.9	Update factoring analysis and working capital implications
Grossi, Nick	11/5/2025	0.8	Revise sources and uses at close estimates
Hamilton, Makenna	11/5/2025	2.1	Map all NAFTA disbursement transactions
Hamilton, Makenna	11/5/2025	2.9	Consolidate professional fee payment report
Hamilton, Makenna	11/5/2025	2.1	Map all "Other Regions" disbursement transactions
Hamilton, Makenna	11/5/2025	1.8	Map all EMEA disbursement transactions
Hamilton, Makenna	11/5/2025	2.8	Map all Japan professional fees in previous week
Hamilton, Makenna	11/5/2025	1.7	Map all Japan disbursement transactions
Hill, Michael	11/5/2025	0.2	Prepare for and participate in daily cash in advance invoice and payment coordination call with J. Warren, N. Caruso, M. Hill, E. Borgonovo, S. Pacheco, S. Zehetmair, and L. Hollomon (A&M) regarding issues as of Wednesday, November 5
Hill, Michael	11/5/2025	0.2	Send out daily cash in advance summary tracker
Hill, Michael	11/5/2025	0.2	Send out daily cash summary for global CIA payments for cash pooling purposes

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Professional	Date	Hours	Activity
Hill, Michael	11/5/2025	0.6	Track payment confirmations for Europe
Hill, Michael	11/5/2025	0.6	Track payment confirmations for North America
Holloman, Lindsey	11/5/2025	0.2	Prepare for and participate in daily cash in advance invoice and payment coordination call with J. Warren, N. Caruso, M. Hill, E. Borgonovo, S. Pacheco, S. Zehetmair, and L. Hollomon (A&M) regarding issues as of Wednesday, November 5
Holloman, Lindsey	11/5/2025	0.9	Clean CIA tracker (afternoon) and address outstanding items
Holloman, Lindsey	11/5/2025	1.3	Clean CIA tracker (evening) and finalize updates
Jain, Manasvi	11/5/2025	2.6	Reconcile 11/4 flash cash with Company produced flash cash
Jain, Manasvi	11/5/2025	2.1	Prepare materials on Cash Actuals transition schedule for week ending 11/14
Jain, Manasvi	11/5/2025	0.4	Pull daily Japan balances from online portal
Jain, Manasvi	11/5/2025	2.6	Prepare materials on the Company treasury management systems
Jain, Manasvi	11/5/2025	1.9	Prepare daily flash cash report for 11/4
Jain, Manasvi	11/5/2025	1.3	Prepare Brazil receipts for week ending 10/31
Jain, Manasvi	11/5/2025	1.8	Reconcile NAFTA pay run with bank data for week ending 10/31
Jain, Manasvi	11/5/2025	0.6	Update FX currency translations in all regional files
Korol, Sammy	11/5/2025	0.5	Update monthly and weekly variance report for each region (EMEA, NAFTA, Japan, other) to breakout material spend between normal course and CIA
Korol, Sammy	11/5/2025	0.3	Build weekly variance report of the long-term cash flow forecast vs the latest DIP Budget Update for all expenses from other regions, spanning W/E 10.3.25 to 1.2.26
Korol, Sammy	11/5/2025	0.9	Build long-term liquidity chart to visualize actuals from petition overlayed with latest DIP Budget Update from W/E 10.31, highlighting key inflection points and minimal operational cash requirements
Korol, Sammy	11/5/2025	0.9	Build summary of expiring bank guarantees by region & country to support the long-term monthly cash flow forecast
Korol, Sammy	11/5/2025	0.3	Update corresponding comments for long-term and 13-week liquidity charts
Korol, Sammy	11/5/2025	1.2	Update professional fee model to automate timing adjustments, objection period tracking, and payment date lags for all actualized interim fee applications

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Professional	Date	Hours	Activity
Korol, Sammy	11/5/2025	0.5	Build 13-week liquidity chart to visualize latest DIP Budget Update from W/E 10.31, highlighting key inflection points and minimal operational cash requirements
Korol, Sammy	11/5/2025	0.4	Build weekly variance report of the long-term cash flow forecast vs the latest DIP Budget Update for all Japan expenses, spanning W/E 10.3.25 to 1.2.26
Korol, Sammy	11/5/2025	0.4	Build weekly variance report of the long-term cash flow forecast vs the latest DIP Budget Update for all NAFTA expenses, spanning W/E 10.3.25 to 1.2.26
Korol, Sammy	11/5/2025	0.3	Build monthly variance report of the long-term cash flow forecast vs the latest DIP Budget Update for all NAFTA expenses, spanning October to December
Korol, Sammy	11/5/2025	0.2	Build monthly variance report of the long-term cash flow forecast vs the latest DIP Budget Update for all expenses from other regions, spanning October to December
Korol, Sammy	11/5/2025	0.3	Build monthly variance report of the long-term cash flow forecast vs the latest DIP Budget Update for all Japan expenses, spanning October to December
Korol, Sammy	11/5/2025	0.4	Update and distribute monthly professional fee accruals and disbursements from filing to projected emergence, tying to the long-term cash flow forecast
Korol, Sammy	11/5/2025	0.7	Build weekly variance report of the long-term cash flow forecast vs the latest DIP Budget Update for all EMEA expenses, spanning W/E 10.3.25 to 1.2.26
Korol, Sammy	11/5/2025	0.7	Build weekly carve-out report from filing through projected emergence to support the long-term weekly cash flow forecast
Korol, Sammy	11/5/2025	0.4	Update Treasury upcoming invoices distribution list with amounts and corresponding payment dates for interim fee payments
Korol, Sammy	11/5/2025	0.6	Build monthly variance report of the long-term cash flow forecast vs the latest DIP Budget Update for all EMEA expenses, spanning October to December
Korol, Sammy	11/5/2025	0.7	Build visualization of current liquidity outlook on a monthly basis, updating date range and incorporating risk adjustment scenarios
Korol, Sammy	11/5/2025	0.3	Call with H. Waismann and S. Korol (A&M) to update liquidity chart overlaying actuals since filing with the current 13-Week cash flow forecast, highlighting minimal operational cash requirements
Korol, Sammy	11/5/2025	0.8	Build monthly summary from filing of First Day Motion relief, broken out into (i) committed trade agreement spend, (ii) likely to be executed TA spend, and (iii) contingency cushion to support the long-term weekly cash flow forecast
Korol, Sammy	11/5/2025	0.3	Build monthly carve-out report from filing through projected emergence to support the long-term monthly cash flow forecast
Liu, Daniel	11/5/2025	2.1	Review the CIA application documents received on the afternoon of November 5 from Japan procurement team and log the tracker list
Liu, Daniel	11/5/2025	0.7	Review the CIA application documents received on the morning of November 5 from the Japan and China procurement team and log the tracker list

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Professional	Date	Hours	Activity
Liu, Daniel	11/5/2025	0.4	Check China Manual Payment List from Company, and match the CIA invoices with actual payment confirmations on November 5 from AP team
Liu, Daniel	11/5/2025	2.2	Review the CIA application documents received on the afternoon of November 5 from China procurement team and log the tracker list
Liu, Daniel	11/5/2025	2.6	Review the CIA application documents received on the morning of November 5 from Japan and China procurement team and log the tracker list
Nguyen, Vi Hoa	11/5/2025	2.9	Assess all submitted materials, approve the CIA requests, and send them to the processing department
Nguyen, Vi Hoa	11/5/2025	0.2	Prepare for and participate in daily cash in advance invoice and payment coordination call with J. Warren, N. Caruso, M. Hill, E. Borgonovo, S. Pacheco, S. Zehetmair, and L. Hollomon (A&M) regarding issues as of Wednesday, November 5
Nguyen, Vi Hoa	11/5/2025	2.7	Document processed CIA transactions in an Excel file to achieve accurate reconciliation and stop duplicate payment issues
Nguyen, Vi Hoa	11/5/2025	2.6	Verify the received documents, authorize the CIA requests, and deliver them to the correct processing team
Nguyen, Vi Hoa	11/5/2025	2.2	Use an Excel sheet to track completed CIA transactions for reliable reconciliation and duplication prevention
Pacheco, Santiago	11/5/2025	0.2	Prepare for and participate in daily cash in advance invoice and payment coordination call with J. Warren, N. Caruso, M. Hill, E. Borgonovo, S. Pacheco, S. Zehetmair, and L. Hollomon (A&M) regarding issues as of Wednesday, November 5
Pacheco, Santiago	11/5/2025	1.7	Send cash in advance requests to the payments team for payment execution
Pacheco, Santiago	11/5/2025	1.6	Reject and request correction on incorrect payment requests
Pacheco, Santiago	11/5/2025	0.6	Office conference with the Company, S. Pacheco and G. Shibata, N. Caruso, J. Warren, A. Athreya (A&M) to review Pre-Petition allocation process in TAs
Pacheco, Santiago	11/5/2025	1.9	Review status for payment requests open items with AP team
Pacheco, Santiago	11/5/2025	2.2	Review payment requests from the CIA inbox
Pacheco, Santiago	11/5/2025	0.4	Office conference with the Company and S. Pacheco (A&M) to review open items and define action plan
Postolos, Lucas	11/5/2025	0.9	Incorporate updates to liquidity initiatives materials in management shared folder based on latest meetings
Postolos, Lucas	11/5/2025	2.4	Prepare updates to materials summarizing liquidity initiatives related to vendor negotiations
Postolos, Lucas	11/5/2025	2.1	Revise materials summarizing various initiatives to generate short-term liquidity for management and ad hoc group
Postolos, Lucas	11/5/2025	2.1	Prepare updates to materials summarizing liquidity initiatives related to customer negotiations
Postolos, Lucas	11/5/2025	1.8	Revise materials summarizing transition of cash actuals workstreams to Treasury department

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Marelli Automotive Lighting USA, LLC
Time Detail by Activity
November 1, 2025 through November 30, 2025

DIP FINANCING & CASH FLOW

Professional	Date	Hours	Activity
Postolos, Lucas	11/5/2025	1.1	Revise DIP Budget variance analysis materials for week ending October 31
Postolos, Lucas	11/5/2025	1.0	Discuss with division leaders, D. Shiffman, and L. Postolos (A&M) regarding efforts to collect on overdue customer invoices
Schmelter, Griffen	11/5/2025	0.8	Compare factoring amounts demarcated in all regional actuals models for week ending 10/31 to factoring summary produced by the Company for week ending 10/31
Schmelter, Griffen	11/5/2025	1.7	Prepare slides related to all activities that go into cash actuals workstream to go into transition schedule PowerPoint
Schmelter, Griffen	11/5/2025	1.4	Prepare summary to show what the current view on supplier payments made out the China regions for week ending 10/31
Schmelter, Griffen	11/5/2025	1.2	Update consolidated actuals model to reflect actuals for week ending 10/31
Schmelter, Griffen	11/5/2025	1.2	Reconcile Other regions actuals model to the China cash actuals file for week ending 10/31
Schmelter, Griffen	11/5/2025	0.5	Call with Company China treasury team and G. Schmelter (A&M) on how to categorize disbursement in the Other Regions actuals model for week ending 10/31
Schmelter, Griffen	11/5/2025	0.5	Add DCFF to consolidated actuals model for week ending 10/31
Schmelter, Griffen	11/5/2025	0.9	Update consolidated actuals model to reflect new forecast submitted on October 31st
Schmelter, Griffen	11/5/2025	0.8	Determine listing of transactions which are currency translations to be coded to Other Non-Operating activity
Schmelter, Griffen	11/5/2025	0.2	Correspond with Brazil treasury team on new Kyriba codes which appear in the bank data and their meaning
Schmelter, Griffen	11/5/2025	0.3	Compare DCFF to NAFTA actuals model for week ending 10/31
Schmelter, Griffen	11/5/2025	0.3	Correspond with the APAC treasury team on how to categorize certain line items in their cash reporting documents
Schmelter, Griffen	11/5/2025	0.3	Reconcile Other Regions actuals model to the Brazil cash actuals file for week ending 10/31
Schmelter, Griffen	11/5/2025	0.4	Correspond with APAC treasury team on payments which were rejected to determine the week in which they were paid
Schmelter, Griffen	11/5/2025	0.5	Demarcate payments within the NAFTA bank data that need to be reconciled to the payment run for week ending 10/31
Schmelter, Griffen	11/5/2025	0.6	Correspond with the NAFTA treasury team on intercompany with remains unmapped and reconciliations between the bank data and the payment run for week ending 10/31
Schmelter, Griffen	11/5/2025	0.4	Compare DCFF to EMEA actuals model for week ending 10/31
Schmelter, Griffen	11/5/2025	0.5	Update actuals presentation to reflect finalized actuals report for week ending 10/31
Schmelter, Griffen	11/5/2025	0.6	Compare DCFF to Japan actuals model for week ending 10/31

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Professional	Date	Hours	Activity
Shahbain, Abraham	11/5/2025	0.5	Call with Company purchasing, C. Turner (A&M), and A. Shahbain (A&M) to discuss regional funding needs and other treasury topics
Shibata, Gerardo Yukio	11/5/2025	0.6	Office conference with the Company, S. Pacheco and G. Shibata, N. Caruso, J. Warren, A. Athreya (A&M) to review Pre-Petition allocation process in TAs
Shiffman, David	11/5/2025	0.5	Call with Treasury regarding impact of certain customer terms reductions
Shiffman, David	11/5/2025	0.6	Correspond with Debtor advisors regarding professional fee forecasts
Shiffman, David	11/5/2025	1.9	Prepare and finalize liquidity related Board materials for upcoming meetings
Shiffman, David	11/5/2025	0.5	Call with PJT and A&M to review factoring facility initiative
Shiffman, David	11/5/2025	0.5	Call with Management to review latest liquidity presentation materials
Shiffman, David	11/5/2025	1.1	Review Management monthly financial lender presentation and provide feedback to Company
Shiffman, David	11/5/2025	1.0	Discuss with division leaders, D. Shiffman, and L. Postolos (A&M) regarding efforts to collect on overdue customer invoices
Shiffman, David	11/5/2025	1.2	Correspond with Company and advisors regarding proposed compensation plan projections and follow up analysis related to cash flow projections
Turner, Cari	11/5/2025	0.5	Call with Company purchasing, C. Turner (A&M), and A. Shahbain (A&M) to discuss regional funding needs and other treasury topics
Waismann, Heitor	11/5/2025	1.8	Prepare answers to FTI's diligence questions on general items including monthly cash flows and factoring activity
Waismann, Heitor	11/5/2025	2.9	Prepare breakout by region of the monthly cash flow shared with external stakeholders on 10/23
Waismann, Heitor	11/5/2025	2.3	Prepare answers to FTI's diligence questions on variance report for week ended 10/31
Waismann, Heitor	11/5/2025	0.3	Call with H. Waismann and S. Korol (A&M) to update liquidity chart overlaying actuals since filing with the current 13-Week cash flow forecast, highlighting minimal operational cash requirements
Waismann, Heitor	11/5/2025	0.3	Call with H. Waismann (A&M) and Company to discuss diligence list sent from a specific customer
Warren, Joseph	11/5/2025	0.6	Office conference with the Company, S. Pacheco and G. Shibata, N. Caruso, J. Warren, A. Athreya (A&M) to review Pre-Petition allocation process in TAs
Webber, Dan	11/5/2025	0.3	Correspond with L. Postolos, G. Schmelter (A&M) and Company management regarding workplan to transition cash actuals process to management team
Webber, Dan	11/5/2025	0.3	Correspond with T. Simion, N. Grossi, L. Postolos (A&M) and Company management regarding agenda and timeline for cash actuals transition
Zehetmair, Stefan	11/5/2025	2.8	Support with management of Cash in Advance (CIA) mailbox

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DIP FINANCING & CASH FLOW

Professional	Date	Hours	Activity
Zehetmair, Stefan	11/5/2025	0.2	Prepare for and participate in daily cash in advance invoice and payment coordination call with J. Warren, N. Caruso, M. Hill, E. Borgonovo, S. Pacheco, S. Zehetmair, and L. Hollomon (A&M) regarding issues as of Wednesday, November 5
Zehetmair, Stefan	11/5/2025	2.8	Support in checking, approving and distributing pro forma invoices to the relevant payment offices
Zehetmair, Stefan	11/5/2025	2.7	Support with CIA tracking and CIA approval process
Zhu, Judith	11/5/2025	0.4	Review the China CIA payment list provided by the Company, verify that it aligns with A&M's approvals, and follow up with the Company on any discrepancies identified
Zhu, Judith	11/5/2025	0.4	Review Company's responses for the rejected CIA requests and reply accordingly
Zhu, Judith	11/5/2025	0.4	Review and update the tracker and vendor payment list as of November 5 and compile a summary of the daily CIA payment status
Zhu, Judith	11/5/2025	0.3	Communicate with the procurement team regarding the possibility of deferring payment for certain CIAs
Zhu, Judith	11/5/2025	0.2	Review Teams conversation history (CIA and TA related) and email correspondence
Zhu, Judith	11/5/2025	0.2	Analyze monthly vendor CIA application trends, and discuss any unusual changes with the Company
Zhu, Judith	11/5/2025	0.1	Check and update the latest TA list
Zhu, Judith	11/5/2025	0.4	Review the TA and provide a response to the Company accordingly
Zhu, Judith	11/5/2025	1.7	Review Japan and China CIAs received in the afternoon (1st batch) and respond to the procurement and processing team (Company)
Zhu, Judith	11/5/2025	1.8	Review the Japan and China CIAs received in the morning and respond to the procurement and processing team (Company)
Zhu, Judith	11/5/2025	0.4	Review the Japan CIA payment list submitted by the Company against A&M's approved items and today's actual payments, and follow up on any discrepancies
Zhu, Judith	11/5/2025	1.6	Review Japan and China CIAs received in the afternoon (2nd batch) and respond to the procurement and processing team (Company)
Borgonovo, Erik	11/6/2025	0.6	Clear blocked invoices by identifying root causes and putting corrective measures in place
Borgonovo, Erik	11/6/2025	0.4	Provide the purchasing team with instructions to ensure documentation is complete and compliant
Borgonovo, Erik	11/6/2025	0.9	Provide buyers with step-by-step guidance on preparing and submitting compliant CIA documents
Borgonovo, Erik	11/6/2025	1.7	Validate CIA documentation and route approved files for processing
Borgonovo, Erik	11/6/2025	2.1	Approve and escalate EMEA prepayment proformas to secure rapid turnaround of CIA mailbox requests
Borgonovo, Erik	11/6/2025	2.8	Approve and prioritize LATAM proformas by assessing how critical the goods and services are for business continuity

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DIP FINANCING & CASH FLOW

Professional	Date	Hours	Activity
Cook, Jacob	11/6/2025	1.6	Invoice-level review of actual payments made during prior week against 'requested to pay' files distributed to Company for adherence to payment proposals for WE 10/31 for NAFTA
Cook, Jacob	11/6/2025	1.4	Invoice-level review of actual payments made during prior week against 'requested to pay' files distributed to Company for adherence to payment proposals for WE 10/31 for EMEA
Cook, Jacob	11/6/2025	1.4	Reconcile payments reported in VMT data against data provided by the Company treasury for WE 10/31
Cui, Maggie	11/6/2025	0.4	Review the CIA Tracker and vendor payment lists, identify and clarify issues, and align on action plans
Grossi, Nick	11/6/2025	0.5	Review and provide comments re: weekly variance report
Grossi, Nick	11/6/2025	0.3	Call with N. Grossi, H. Waismann, G. Schmelter, M. Hamilton, M. Jain, S. Korol (A&M) and Company re. DIP budget variance analysis (W/E 10.31)
Hamilton, Makenna	11/6/2025	2.1	Consolidate Alix payroll report for previous week
Hamilton, Makenna	11/6/2025	0.2	Call with H. Waismann, L. Postolos, M. Hamilton, and S. Korol (A&M) to discuss current process for tracking actualized and unpaid invoices
Hamilton, Makenna	11/6/2025	0.3	Call with N. Grossi, H. Waismann, G. Schmelter, M. Hamilton, M. Jain, S. Korol (A&M) and Company re. DIP budget variance analysis (W/E 10.31)
Hamilton, Makenna	11/6/2025	0.2	Call with M. Hamilton and S. Korol (A&M) to review payroll actuals summary process for W/E 10.31
Hamilton, Makenna	11/6/2025	0.8	Working session with M. Hamilton and M. Jain (A&M) re. materials for transition of cash actuals
Hamilton, Makenna	11/6/2025	0.2	Call with M. Hamilton, M. Jain (A&M) and Company re. 11/3 Flash Cash discrepancy
Hamilton, Makenna	11/6/2025	1.9	Create transition materials for EMEA Treasury team
Hamilton, Makenna	11/6/2025	2.4	Consolidate SG&A report for previous week
Hamilton, Makenna	11/6/2025	2.2	Consolidate Alix bank data for previous week
Hamilton, Makenna	11/6/2025	0.6	Working session with M. Hamilton and M. Jain (A&M) re. EMEA banking transactional data
Hill, Michael	11/6/2025	0.7	Track payment confirmations for North America
Hill, Michael	11/6/2025	0.8	Track payment confirmations for Europe
Hill, Michael	11/6/2025	1.4	Investigate certain requests in the invoice payments for clarification if these should be paid there or on customary terms
Hill, Michael	11/6/2025	0.2	Send out daily cash summary for global CIA payments for cash pooling purposes
Hill, Michael	11/6/2025	0.2	Send out daily cash in advance summary tracker

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Professional	Date	Hours	Activity
Holloman, Lindsey	11/6/2025	0.2	Update CIA Inbox invoices processed and payment confirmations
Holloman, Lindsey	11/6/2025	0.1	Search for number of CIA vendors paid in months past
Holloman, Lindsey	11/6/2025	1.2	Update CIA Inbox invoices processed and payment confirmations
Holloman, Lindsey	11/6/2025	0.6	Update CIA tracker by sorting through duplicate supplier names with a TA
Jain, Manasvi	11/6/2025	0.6	Working session with M. Hamilton and M. Jain (A&M) re. EMEA banking transactional data
Jain, Manasvi	11/6/2025	1.3	Input new invoices received into the professional fee tracker
Jain, Manasvi	11/6/2025	1.6	Prepare daily flash cash report for 11/5
Jain, Manasvi	11/6/2025	1.8	Update cash actuals transition deck for week ending 11/14
Jain, Manasvi	11/6/2025	2.3	Pull payroll transactions for week ending 10/31
Jain, Manasvi	11/6/2025	0.2	Call with M. Hamilton, M. Jain (A&M) and Company re. 11/3 Flash Cash discrepancy
Jain, Manasvi	11/6/2025	0.8	Working session with M. Hamilton and M. Jain (A&M) re. materials for transition of cash actuals
Jain, Manasvi	11/6/2025	0.4	Pull daily Japan balances from online portal
Jain, Manasvi	11/6/2025	0.8	Update FX currency translations in all regional files
Jain, Manasvi	11/6/2025	0.3	Call with N. Grossi, H. Waismann, G. Schmelter, M. Hamilton, M. Jain, S. Korol (A&M) and Company re. DIP budget variance analysis (W/E 10.31)
Korol, Sammy	11/6/2025	0.7	Build summary of all NAFTA payroll disbursements from bank data for W/E 10.31
Korol, Sammy	11/6/2025	0.7	Create high-level summary identifying customers contributing most to the variance between forecasted and actual customer receipts for W/E 10.24 for each region & country (EMEA, NAFTA, Japan, Other, Brazil, and China)
Korol, Sammy	11/6/2025	0.7	Reconcile W/E 10.31 pro fee disbursements in the tracker with published actuals, updating all USD/EUR disbursements with live conversion rates
Korol, Sammy	11/6/2025	0.7	Create summary from actual bank data of all EMEA SG&A transactions in W/E 10.31
Korol, Sammy	11/6/2025	0.7	Build detailed variance report of actual vs forecast for professional fees in W/E 10.31, updating comments on Variance Report W/E 10.31 presentation accordingly
Korol, Sammy	11/6/2025	0.2	Create and distribute consolidated 13-week receipts variance report template (actuals vs forecast) for all regions, incorporating latest actuals through W/E 10.31 and forecast figures from the latest approved DIP Budget

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Professional	Date	Hours	Activity
Korol, Sammy	11/6/2025	0.2	Create consolidated 13-week forecast of receipts with extended customer view and detailed factoring activity, incorporating all regions
Korol, Sammy	11/6/2025	0.3	Update carveout figures and distribute Variance Report for W/E 10.31
Korol, Sammy	11/6/2025	0.3	Update Variance Report W/E 10.31 presentation with latest actual and forecasted amounts of professional fee carveout
Korol, Sammy	11/6/2025	0.3	Call with H. Waismann and S. Korol (A&M) to review actual vs. forecasted receipts variances by region and country for W/E 10.31
Korol, Sammy	11/6/2025	0.8	Create and distribute 13-week receipts variance report template for multiple regions incorporating latest actuals through W/E 10.31 and forecast figures from the latest approved DIP Budget
Korol, Sammy	11/6/2025	0.4	Update summaries on Variance Report W/E 10.31 presentation to reflect latest JPY to USD conversion rate from DIP Budget Update W/E 10.31
Korol, Sammy	11/6/2025	0.2	Call with M. Hamilton and S. Korol (A&M) to review payroll actuals summary process for W/E 10.31
Korol, Sammy	11/6/2025	0.4	Build and distribute summary of actuals vs forecast variance in W/E 10.31 payroll, including regional and country-level detail
Korol, Sammy	11/6/2025	0.2	Call with H. Waismann, L. Postolos, M. Hamilton, and S. Korol (A&M) to discuss current process for tracking actualized and unpaid invoices
Korol, Sammy	11/6/2025	0.4	Build detailed variance report of actual vs forecast for DIP interest payments in W/E 10.31, updating comments on Variance Report W/E 10.31 presentation accordingly
Korol, Sammy	11/6/2025	0.4	Build summary of all Japan payroll disbursements from bank data for W/E 10.31
Korol, Sammy	11/6/2025	0.9	Call with H. Waismann and S. Korol (A&M) to review actuals vs. forecast variances by region and country for payroll and other line items in W/E 10.31, and update preliminary variance commentary in the W/E 10.31 presentation accordingly
Korol, Sammy	11/6/2025	0.5	Create summary of payroll transactions in W/E 10.31 across all regions from bank data, reconciling each region with published actuals
Korol, Sammy	11/6/2025	1.1	Create 13-week forecast of receipts with extended customer view and detailed factoring activity, layering in customer-specific risk and Brazil VAT, for EMEA, NAFTA, Japan, China, Brazil, and other regions
Korol, Sammy	11/6/2025	0.3	Call with H. Waismann, G. Schmelter, and S. Korol (A&M) to review variance between actuals and forecast in non-operating activities for W/E 10.31
Korol, Sammy	11/6/2025	0.3	Call with N. Grossi, H. Waismann, G. Schmelter, M. Hamilton, M. Jain, S. Korol (A&M) and Company re. DIP budget variance analysis (W/E 10.31)
Korol, Sammy	11/6/2025	0.4	Build summary of all payroll disbursements from other regions using bank data for W/E 10.31
Korol, Sammy	11/6/2025	0.4	Write commentary explaining SG&A actual to forecast variance by region (EMEA, NAFTA, Japan, and Other) on Variance Report W/E 10.31

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Professional	Date	Hours	Activity
Korol, Sammy	11/6/2025	0.4	Write commentary explaining receipts actual to forecast variance by region (EMEA, NAFTA, Japan, and Other) on Variance Report W/E 10.31
Korol, Sammy	11/6/2025	0.4	Create and distribute summary of payroll forecast in W/E 10.31 from latest approved DIP Budget Update, breaking down forecast by region and country
Korol, Sammy	11/6/2025	0.8	Update commentary explaining actual to forecast variance of payroll, professional fees, DIP interest payments, and FDM by region (EMEA, NAFTA, Japan, and Other) on Variance Report W/E 10.31
Korol, Sammy	11/6/2025	0.2	Call with H. Waismann and S. Korol (A&M) to analyze actuals vs forecast variance in W/E 10.31 for professional fees and DIP interest payments
Liu, Daniel	11/6/2025	2.6	Review the CIA application documents received on the morning of November 6 from Japan and China procurement team and log the tracker list
Liu, Daniel	11/6/2025	2.3	Review the CIA application documents received on the afternoon of November 6 from Japan procurement team and log the tracker list
Liu, Daniel	11/6/2025	1.9	Review the CIA application documents received on the afternoon of November 6 from China procurement team and log the tracker list
Liu, Daniel	11/6/2025	0.7	Review the CIA application documents received on the morning of November 6 from the Japan and China procurement team and log the tracker list
Liu, Daniel	11/6/2025	0.4	Check China Manual Payment List from Company, and match the CIA invoices with actual payment confirmations on November 6 from AP team
Nguyen, Vi Hoa	11/6/2025	2.2	Examine all documents submitted, greenlight the CIA requests, and route them to the right processing group
Nguyen, Vi Hoa	11/6/2025	1.1	Track finalized CIA transactions via Excel to maintain accurate reconciliation and avoid payment duplication
Nguyen, Vi Hoa	11/6/2025	1.7	Check over the submitted paperwork, approve the CIA requests, and transfer them to the proper team for action
Nguyen, Vi Hoa	11/6/2025	1.6	Enter all processed CIA transactions into Excel to improve reconciliation accuracy and remove the risk of duplicate payments
Nguyen, Vi Hoa	11/6/2025	1.3	Review the incoming documents, approve the CIA requests, and dispatch them to the responsible team
Nguyen, Vi Hoa	11/6/2025	1.2	Keep an Excel record of finalized CIA transactions to ensure correct reconciliation and prevent repeated payments
Pacheco, Santiago	11/6/2025	1.8	Request correction on incorrect CIA requests
Pacheco, Santiago	11/6/2025	1.8	Review status for CIA requests with AP team
Pacheco, Santiago	11/6/2025	2.8	Review CIA requests from the cash in advance inbox
Pacheco, Santiago	11/6/2025	0.4	Office conference with the Company and S. Pacheco and G. Shibata (A&M) to review open items and define action plan as of November 6th
Pacheco, Santiago	11/6/2025	2.0	Send cash in advance requests for payment

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Professional	Date	Hours	Activity
Postolos, Lucas	11/6/2025	2.4	Revise materials summarizing various initiatives to generate short-term liquidity for management and ad hoc group
Postolos, Lucas	11/6/2025	2.1	Prepare executive summary for management regarding liquidity initiatives achieved to-date
Postolos, Lucas	11/6/2025	1.8	Continue revisions to materials summarizing various initiatives to generate short-term liquidity for management and ad hoc group
Postolos, Lucas	11/6/2025	1.6	Revise materials summarizing transition of cash actuals workstreams to Treasury department
Postolos, Lucas	11/6/2025	0.2	Call with H. Waismann, L. Postolos, M. Hamilton, and S. Korol (A&M) to discuss current process for tracking actualized and unpaid invoices
Postolos, Lucas	11/6/2025	1.3	Revise DIP Budget variance analysis materials for week ending October 31
Postolos, Lucas	11/6/2025	0.4	Research into restructuring professional invoices to process payments, including correspondences with K&E and Treasury team
Schmelter, Griffen	11/6/2025	1.2	Update cash actuals transition deck per comments received from A&M team members on additional trainings to be scheduled with Company staff
Schmelter, Griffen	11/6/2025	0.6	Input Brazilian receipts data into Brazil consolidated receipts file for week ending 10/31
Schmelter, Griffen	11/6/2025	0.6	Prepare questions to be asked of China treasury team regarding ongoing supplier payments reconciliation for week ending 10/10 - 10/17
Schmelter, Griffen	11/6/2025	0.8	Pull all receipts from all regional files for week ending 10/31 and input into receipt actuals file
Schmelter, Griffen	11/6/2025	0.9	Create external version of the receipts by customer by region summary for week ending 10/31
Schmelter, Griffen	11/6/2025	0.9	Prepare external version of the intercompany report for week ending 10/31
Schmelter, Griffen	11/6/2025	1.2	Input all receipts by customer data into internal output sheet and share with cash team for week ending 10/31
Schmelter, Griffen	11/6/2025	1.4	Create external version of the consolidated actuals model for week ending 10/31
Schmelter, Griffen	11/6/2025	0.3	Call with H. Waismann, G. Schmelter, and S. Korol (A&M) to review variance between actuals and forecast in non-operating activities for W/E 10.31
Schmelter, Griffen	11/6/2025	0.3	Call with N. Grossi, H. Waismann, G. Schmelter, M. Hamilton, M. Jain, S. Korol (A&M) and Company re. DIP budget variance analysis (W/E 10.31)
Schmelter, Griffen	11/6/2025	1.2	Complete China receipts by customer file for week ending 10/31
Shahbain, Abraham	11/6/2025	0.5	Prepare for and participate in discussion with A. Shahbain (A&M) and J. Warren (A&M) regarding run rate of cash in advance payment team workstream and related matters
Shahbain, Abraham	11/6/2025	0.5	Call with Company purchasing, C. Turner (A&M), and A. Shahbain (A&M) to discuss regional funding needs and other treasury topics

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Professional	Date	Hours	Activity
Shibata, Gerardo Yukio	11/6/2025	0.4	Office conference with the Company and S. Pacheco and G. Shibata (A&M) to review open items and define action plan as of November 6th
Shiffman, David	11/6/2025	0.4	Correspond with A&M liquidity team regarding status of professional fee invoice payments
Shiffman, David	11/6/2025	1.8	Review preliminary variance report commentary and provide feedback
Shiffman, David	11/6/2025	0.6	Correspond with Treasury regarding payment of Emergency Loan interest
Shiffman, David	11/6/2025	1.8	Review preliminary responses to UCC advisor diligence requests and provide feedback
Shiffman, David	11/6/2025	0.7	Correspond with A&M team regarding VAT tax payments in various jurisdictions
Shiffman, David	11/6/2025	1.4	Prepare commentary for Management's liquidity call with AHG regarding recent changes to projections
Shiffman, David	11/6/2025	1.3	Review feedback regarding Board materials and prepare updates for Management review
Simion, Tony	11/6/2025	0.8	Review most recent version of liquidity action items to align with vendor management team
Turner, Cari	11/6/2025	0.5	Call with Company purchasing, C. Turner (A&M), and A. Shahbain (A&M) to discuss regional funding needs and other treasury topics
Waismann, Heitor	11/6/2025	0.9	Call with H. Waismann and S. Korol (A&M) to review actuals vs. forecast variances by region and country for payroll and other line items in W/E 10.31, and update preliminary variance commentary in the W/E 10.31 presentation accordingly
Waismann, Heitor	11/6/2025	0.3	Call with H. Waismann, G. Schmelter, and S. Korol (A&M) to review variance between actuals and forecast in non-operating activities for W/E 10.31
Waismann, Heitor	11/6/2025	1.3	Review receipts by customer support file prepared by A&M team
Waismann, Heitor	11/6/2025	2.8	Prepare comments to variance report for week ended 10/31
Waismann, Heitor	11/6/2025	0.5	Correspond to Company re: pre petition disbursements from prior week
Waismann, Heitor	11/6/2025	0.2	Call with H. Waismann and S. Korol (A&M) to analyze actuals vs forecast variance in W/E 10.31 for professional fees and DIP interest payments
Waismann, Heitor	11/6/2025	0.3	Call with N. Grossi, H. Waismann, G. Schmelter, M. Hamilton, M. Jain, S. Korol (A&M) and Company re. DIP budget variance analysis (W/E 10.31)
Waismann, Heitor	11/6/2025	0.2	Call with H. Waismann, L. Postolos, M. Hamilton, and S. Korol (A&M) to discuss current process for tracking actualized and unpaid invoices
Waismann, Heitor	11/6/2025	0.3	Call with H. Waismann and S. Korol (A&M) to review actual vs. forecasted receipts variances by region and country for W/E 10.31
Warren, Joseph	11/6/2025	0.5	Prepare for and participate in discussion with A. Shahbain (A&M) and J. Warren (A&M) regarding run rate of cash in advance payment team workstream and related matters

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Marelli Automotive Lighting USA, LLC
Time Detail by Activity
November 1, 2025 through November 30, 2025

DIP FINANCING & CASH FLOW

Professional	Date	Hours	Activity
Webber, Dan	11/6/2025	0.4	Review of weekly DIP variance materials for week ended 10/31
Webber, Dan	11/6/2025	0.1	Correspond with T. Simion, N. Grossi (A&M) regarding workplan for cash actuals transition process
Webber, Dan	11/6/2025	0.2	Correspond with Company management regarding upcoming agenda for cash actuals transition materials
Webber, Dan	11/6/2025	0.3	Correspond with Company management regarding timeline for cash actuals transition process
Webber, Dan	11/6/2025	0.3	Review prior correspondences regarding actualization of receipts on an invoice level
Webber, Dan	11/6/2025	1.2	Review versions of training materials for cash actuals transition to Company management
Zehetmair, Stefan	11/6/2025	2.9	Support with CIA tracking and CIA approval process
Zehetmair, Stefan	11/6/2025	2.9	Support with management of Cash in Advance (CIA) mailbox
Zehetmair, Stefan	11/6/2025	2.8	Support in checking, approving and distributing pro forma invoices to the relevant payment offices
Zhu, Judith	11/6/2025	0.6	Review and update the tracker and vendor payment list as of November 6 and compile a summary of the daily CIA payment status
Zhu, Judith	11/6/2025	0.3	Communicate with the Company regarding the reasons for the approved but unpaid CIAs
Zhu, Judith	11/6/2025	0.3	Communicate to the Company that payments cannot be processed for vendors with executed TAs
Zhu, Judith	11/6/2025	0.3	Review the China CIA payment list provided by the Company, verify that it aligns with A&M's approvals, and follow up with the Company on any discrepancies identified
Zhu, Judith	11/6/2025	0.4	Correspond with M. Hill (A&M) and J. Warren (A&M) regarding whether the CIA payment for specific vendors can be processed
Zhu, Judith	11/6/2025	0.4	Review Company's responses for the rejected CIA requests and reply accordingly
Zhu, Judith	11/6/2025	0.2	Review the Japan CIA payment list submitted by the Company against A&M's approved items and today's actual payments, and follow up on any discrepancies
Zhu, Judith	11/6/2025	0.2	Communicate with the procurement team regarding the possibility of deferring payment for certain CIAs
Zhu, Judith	11/6/2025	0.3	Review Teams conversation history (CIA and TA related) and email correspondence
Zhu, Judith	11/6/2025	0.2	Analyze monthly vendor CIA application trends, and discuss any unusual changes with the Company
Zhu, Judith	11/6/2025	0.8	Review the Japan and China CIAs received in the morning and respond to the procurement and processing team (Company)
Zhu, Judith	11/6/2025	1.3	Review Japan and China CIAs received in the afternoon (1st batch) and respond to the procurement and processing team (Company)
Zhu, Judith	11/6/2025	1.3	Verify the vendor names in newly signed TAs against the CIA approved vendor list and AP Master list as of November 6

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Marelli Automotive Lighting USA, LLC
Time Detail by Activity
November 1, 2025 through November 30, 2025

DIP FINANCING & CASH FLOW

Professional	Date	Hours	Activity
Zhu, Judith	11/6/2025	1.4	Review Japan and China CIAs received in the afternoon (2nd batch) and respond to the procurement and processing team (Company)
Zhu, Judith	11/6/2025	0.2	Check and update the latest TA list
Borgonovo, Erik	11/7/2025	2.6	Examine and authorize EMEA prepayment proformas to ensure coordinated processing and timely payments
Borgonovo, Erik	11/7/2025	1.3	Process EMEA advance-payment requests, ensuring all CIA mailbox items are handled promptly
Borgonovo, Erik	11/7/2025	1.7	Log invoice posting and settlement dates in the tracker to help accounting prioritize critical items
Borgonovo, Erik	11/7/2025	2.3	Review and validate incoming files and forward approved CIA requests to accounting for processing
Borgonovo, Erik	11/7/2025	0.2	Provide tailored coaching to buyers on CIA submission practices
Cook, Jacob	11/7/2025	1.2	Further review of consolidated vendor reporting actuals against cash actuals bank reporting balances for WE 10/31
Cui, Maggie	11/7/2025	0.7	Review the CIA Tracker and vendor payment lists, identify and clarify issues, and align on action plans
Grossi, Nick	11/7/2025	0.5	Participate in discussion with Company and PJT related to liquidity and factoring
Hamilton, Makenna	11/7/2025	1.7	Pull OCP transaction data from Japan file
Hamilton, Makenna	11/7/2025	0.6	Call with D. Webber, L. Postolos, G. Schmelter, M. Hamilton (A&M) and Company re. transition of Cash Actuals tasks
Hamilton, Makenna	11/7/2025	0.7	Call with M. Hamilton and M. Jain (A&M) re. agenda for cash actuals transition
Hamilton, Makenna	11/7/2025	0.7	Call with M. Hamilton and M. Jain (A&M) re. EMEA and Japan payment run
Hamilton, Makenna	11/7/2025	1.7	Pull OCP transaction data from EMEA file
Hamilton, Makenna	11/7/2025	2.4	Pull OCP transaction data from NAFTA file
Hamilton, Makenna	11/7/2025	1.9	Make edits to Cash Actuals transition materials
Hill, Michael	11/7/2025	0.2	Send out daily cash in advance summary tracker
Hill, Michael	11/7/2025	0.2	Send out daily cash summary for global CIA payments for cash pooling purposes
Hill, Michael	11/7/2025	0.3	Correspond re: investigate invoices for a certain vendor to see if payments are a duplicate request
Hill, Michael	11/7/2025	1.1	Investigate invoices for a certain vendor to see if payments are a duplicate request
Hill, Michael	11/7/2025	2.3	Update analysis for top ten vendors for the duration of the case and for the last three weeks

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Marelli Automotive Lighting USA, LLC
Time Detail by Activity
November 1, 2025 through November 30, 2025

DIP FINANCING & CASH FLOW

Professional	Date	Hours	Activity
Holloman, Lindsey	11/7/2025	1.1	Clean CIA Inbox sorting invoices processed and payment confirmations
Holloman, Lindsey	11/7/2025	1.7	Update CIA tracker with cleaning vendors and updating mapping for week end analysis
Jain, Manasvi	11/7/2025	1.3	Prepare daily flash cash report for 11/6
Jain, Manasvi	11/7/2025	2.4	Update OCP tracker to reflect new transactions
Jain, Manasvi	11/7/2025	1.2	Update bank balances master to reflect new accounts across all files
Jain, Manasvi	11/7/2025	1.1	Update regional file include new bank accounts
Jain, Manasvi	11/7/2025	0.6	Compare flash cash with Company provided flash cash report
Jain, Manasvi	11/7/2025	0.7	Call with M. Hamilton and M. Jain (A&M) re. agenda for cash actuals transition
Jain, Manasvi	11/7/2025	0.7	Call with M. Hamilton and M. Jain (A&M) re. EMEA and Japan payment run
Korol, Sammy	11/7/2025	0.9	Create variance report comparing current professional fee accruals to estimates from prior week, with variance broken down into (i) actualization updates, (ii) forecast adjustments, and (iii) additions from new firms
Korol, Sammy	11/7/2025	0.6	Prepare and distribute weekly summary of CIA with regional detail, updated with the latest data
Korol, Sammy	11/7/2025	1.1	Update explanations for SG&A, non-operating, and other line items forecast to actual variance on Variance Report W/E 10.31 to reflect latest date provided by Company, and distribute refreshed Variance Report
Korol, Sammy	11/7/2025	0.8	Prepare summary of month-over-month professional fee accrual variances resulting from updated exchange rates from actual bank data for June - September
Korol, Sammy	11/7/2025	0.2	Call with H. Waismann and S. Korol (A&M) to review professional fee variance report comparing current fees against the prior W/E 10.31 report
Korol, Sammy	11/7/2025	0.5	Update professional fee tracker with current invoices, adjust payment date terms, and update stale estimates of file dates for normal course fee applications and interim fee applications
Korol, Sammy	11/7/2025	0.3	Build reconciliation check in professional fee tracker to ensure all objection deadlines for unpaid actual professional fee invoices are up to date
Korol, Sammy	11/7/2025	0.4	Update and distribute professional fee weekly report in Excel and PDF including (i) consolidated monthly accrual and disbursement summaries, (ii) variance to prior, (iii) monthly accruals, disbursements, accrual actuals, and estimates
Korol, Sammy	11/7/2025	0.7	Build and distribute consolidated summary of latest 13-week cash flow forecast for filing
Korol, Sammy	11/7/2025	0.3	Update detailed summary of forecast to actuals variance for Brazil receipts in W/E 10.31

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Time Detail by Activity
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DIP FINANCING & CASH FLOW

Professional	Date	Hours	Activity
Korol, Sammy	11/7/2025	0.4	Update professional fee report with consolidated firm views and supporting explanations of accrual variance from prior report
Liu, Daniel	11/7/2025	2.4	Review the CIA application documents received on the afternoon of November 7 from Japan procurement team and log the tracker list
Liu, Daniel	11/7/2025	2.1	Review the CIA application documents received on the afternoon of November 7 from China procurement team and log the tracker list
Liu, Daniel	11/7/2025	0.4	Check China Manual Payment List from Company, and match the CIA invoices with actual payment confirmations on November 7 from AP team
Liu, Daniel	11/7/2025	0.7	Review the CIA application documents received on the morning of November 7 from the Japan and China procurement team and log the tracker list
Liu, Daniel	11/7/2025	2.3	Review the CIA application documents received on the morning of November 7 from Japan and China procurement team and log the tracker list
Nguyen, Vi Hoa	11/7/2025	2.2	Look through the submitted documentation, approve the CIA requests, and send them to the processing team
Nguyen, Vi Hoa	11/7/2025	1.6	Update an Excel sheet with all processed CIA transactions to ensure precise reconciliation and avoid duplicates
Nguyen, Vi Hoa	11/7/2025	2.6	Examine all documents submitted, greenlight the CIA requests, and route them to the right processing group
Nguyen, Vi Hoa	11/7/2025	2.3	Log processed CIA transactions in an Excel spreadsheet to guarantee accurate reconciliation and eliminate double payments
Pacheco, Santiago	11/7/2025	1.2	Review status for open CIA requests
Pacheco, Santiago	11/7/2025	1.3	Reject incorrect cash in advance requests
Pacheco, Santiago	11/7/2025	1.9	Send approved cash in advance requests for payment
Pacheco, Santiago	11/7/2025	2.1	Review cash in advance requests from the inbox
Pacheco, Santiago	11/7/2025	0.6	Office conference with the Company and S. Pacheco (A&M) and G. Shibata (A&M) to review open items and define action plan as of November 7th
Postolos, Lucas	11/7/2025	1.7	Continue revisions to materials summarizing various initiatives to generate short-term liquidity for management and ad hoc group
Postolos, Lucas	11/7/2025	2.1	Revise materials summarizing various initiatives to generate short-term liquidity for management and ad hoc group
Postolos, Lucas	11/7/2025	0.8	Prepare documentation to distribute DIP Budget reporting materials for week ending October 31
Postolos, Lucas	11/7/2025	0.6	Prepare documentation for Company with customer receipt data in effort to produce cash collection report
Postolos, Lucas	11/7/2025	2.1	Revise materials summarizing transition of cash actuals workstreams to Treasury department
Postolos, Lucas	11/7/2025	0.7	Revise DIP Budget variance analysis support materials for Alix team for week ending October 31

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Marelli Automotive Lighting USA, LLC
Time Detail by Activity
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DIP FINANCING & CASH FLOW

Professional	Date	Hours	Activity
Postolos, Lucas	11/7/2025	0.6	Call with D. Webber, L. Postolos, G. Schmelter, M. Hamilton (A&M) and Company re. transition of Cash Actuals tasks
Postolos, Lucas	11/7/2025	0.2	Call with D. Webber, L. Postolos (A&M) regarding creation of daily agenda for cash actuals transition meeting
Schmelter, Griffen	11/7/2025	0.4	Create support to send to Company on the current mapping of customer common names within bank data to customer groups
Schmelter, Griffen	11/7/2025	0.6	Update consolidated actuals model internally and externally per updates to cash actuals reporting for week ending 10/31
Schmelter, Griffen	11/7/2025	0.3	Correspond with EMEA treasury team on the current mapping of bank data to various customer groups
Schmelter, Griffen	11/7/2025	1.3	Update external and internal receipts by customer by region summaries based on comments received from EMEA treasury team on customer categorizations
Schmelter, Griffen	11/7/2025	0.5	Update Japan actuals model to capture emergency loan payments tin week ending 10/31
Schmelter, Griffen	11/7/2025	1.7	Update bank account listing in all regional files and in the consolidated files per comments from regional teams on new bank accounts
Schmelter, Griffen	11/7/2025	2.2	Create agenda for all scheduled cash actuals transition call for week ending 11/7
Schmelter, Griffen	11/7/2025	0.6	Call with D. Webber, L. Postolos, G. Schmelter, M. Hamilton (A&M) and Company re. transition of Cash Actuals tasks
Shahbain, Abraham	11/7/2025	0.5	Call with Company purchasing, C. Turner (A&M), and A. Shahbain (A&M) to discuss regional funding needs and other treasury topics
Shibata, Gerardo Yukio	11/7/2025	0.6	Office conference with the Company and S. Pacheco (A&M) and G. Shibata (A&M) to review open items and define action plan as of November 7th
Shiffman, David	11/7/2025	0.6	Review filing version of DIP budget prior to distribution to counsel
Shiffman, David	11/7/2025	0.7	Review feedback on variance report provided by Treasury
Shiffman, David	11/7/2025	1.4	Correspond with Company FP&A regarding changes to sales projections and potential impact of customer plant shutdowns
Turner, Cari	11/7/2025	0.5	Call with Company purchasing, C. Turner (A&M), and A. Shahbain (A&M) to discuss regional funding needs and other treasury topics
Waismann, Heitor	11/7/2025	1.3	Prepare answers to Company's questions related to receipts variance for week ended 10/31
Waismann, Heitor	11/7/2025	1.2	Prepare reconciliation of preliminary AP roll forward included in Monthly Cash Flow projections to Business Plan's team latest draft
Waismann, Heitor	11/7/2025	1.1	Prepare answers to Company's questions related to variance report for week ended 10/31
Waismann, Heitor	11/7/2025	1.0	Prepare court version of approved DIP Budget submitted on 10/31
Waismann, Heitor	11/7/2025	0.2	Correspond to Alix Partners with CIA file with actuals for past week

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Time Detail by Activity
November 1, 2025 through November 30, 2025

DIP FINANCING & CASH FLOW

Professional	Date	Hours	Activity
Waismann, Heitor	11/7/2025	2.2	Prepare analysis on CIA unwind included in DIP Budget comparing expected outstanding terms to balance sheet bookings for Cash in Advance line item
Waismann, Heitor	11/7/2025	0.2	Call with H. Waismann and S. Korol (A&M) to review professional fee variance report comparing current fees against the prior W/E 10.31 report
Webber, Dan	11/7/2025	0.2	Call with D. Webber, L. Postolos (A&M) regarding creation of daily agenda for cash actuals transition meeting
Webber, Dan	11/7/2025	0.6	Call with D. Webber, L. Postolos, G. Schmelter, M. Hamilton (A&M) and Company re. transition of Cash Actuals tasks
Zehetmair, Stefan	11/7/2025	2.7	Support with CIA tracking and CIA approval process
Zehetmair, Stefan	11/7/2025	2.6	Support in checking, approving and distributing pro forma invoices to the relevant payment offices
Zehetmair, Stefan	11/7/2025	2.9	Support with management of Cash in Advance (CIA) mailbox
Zhu, Judith	11/7/2025	0.4	Review the China CIA payment list provided by the Company, verify that it aligns with A&M's approvals, and follow up with the Company on any discrepancies identified
Zhu, Judith	11/7/2025	1.7	Review Japan and China CIAs received in the afternoon (1st batch) and respond to the procurement and processing team (Company)
Zhu, Judith	11/7/2025	1.6	Review Japan and China CIAs received in the afternoon (2nd batch) and respond to the procurement and processing team (Company)
Zhu, Judith	11/7/2025	1.3	Review the Japan and China CIAs received in the morning and respond to the procurement and processing team (Company)
Zhu, Judith	11/7/2025	0.2	Check and update the latest TA list
Zhu, Judith	11/7/2025	0.6	Review and update the tracker and vendor payment list as of November 7 and compile a summary of the daily CIA payment status
Zhu, Judith	11/7/2025	0.4	Review the actual CIA payments made by China on November 5
Zhu, Judith	11/7/2025	0.4	Review Company's responses for the rejected CIA requests and reply accordingly
Zhu, Judith	11/7/2025	0.3	Review the Japan CIA payment list submitted by the Company against A&M's approved items and today's actual payments, and follow up on any discrepancies
Zhu, Judith	11/7/2025	0.3	Review the email and coordinate with M. Hill (A&M) to confirm whether the CIA payments for specific vendors can be processed
Zhu, Judith	11/7/2025	0.3	Communicate with the procurement team regarding the possibility of deferring payment for certain CIAs
Zhu, Judith	11/7/2025	0.3	Analyze monthly vendor CIA application trends, and discuss any unusual changes with the Company
Zhu, Judith	11/7/2025	0.2	Update the CIA dashboard and Flash Report as of W/E 11/8, complete a comparison against the prior week's data to identify key changes and trends, and report to M. Hill (A&M)
Zhu, Judith	11/7/2025	0.2	Review Teams conversation history (CIA and TA related) and email correspondence

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Time Detail by Activity
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DIP FINANCING & CASH FLOW

Professional	Date	Hours	Activity
Grossi, Nick	11/8/2025	1.3	Review revised liquidity forecast and scenario analysis. Provide comments re: same
Holloman, Lindsey	11/8/2025	1.8	Update CIA tracker for week-end analysis to assess total unique vendors and invoices processed
Holloman, Lindsey	11/8/2025	1.7	Update CIA monthly spend tracker for week- end analysis
Jain, Manasvi	11/8/2025	1.6	Consolidate 11/7 balances to send out to treasury teams to update balances
Postolos, Lucas	11/8/2025	1.2	Research into cash balances to assist PJT team with cash forecast input
Postolos, Lucas	11/8/2025	1.3	Research into achieved benefits related to vendor terms for purposes of updating liquidity initiatives materials
Postolos, Lucas	11/8/2025	0.4	Prepare documentation related to operating receipts to assist PJT team with cash forecast input
Postolos, Lucas	11/8/2025	0.3	Correspond with N. Grossi and A. Shahbain (A&M) regarding vendor term improvements for purposes of updating liquidity initiatives materials
Schmelter, Griffen	11/8/2025	0.8	Create support showing all receipts received on September 28th and 29th by customer
Schmelter, Griffen	11/8/2025	0.3	Correspond with cash team on what receipts were received on September 28th and 29th
Shiffman, David	11/8/2025	0.7	Correspond with PJT and A&M regarding Debtor cash balances
Shiffman, David	11/8/2025	2.3	Prepare revised monthly cash flow projection scenario requested by Management and review with A&M team
Waismann, Heitor	11/8/2025	2.1	Prepare updated long term forecast to match with current 13-week cash flow forecast until January
Waismann, Heitor	11/8/2025	2.7	Prepare support bridge between long term liquidity forecast shared with lenders and current view including actuals for week ended 10/31 and matching with current 13-week cash flow forecast
Waismann, Heitor	11/8/2025	1.8	Prepare updated long term forecast to include actuals for week ended 10/31
Waismann, Heitor	11/8/2025	2.0	Update liquidity presentation with additional scenarios prepared including actuals for week ended 10/31 and matching with current 13-week cash flow liquidity outlook
Cook, Jacob	11/9/2025	0.3	Test application of refreshed PST working file
Cook, Jacob	11/9/2025	1.1	Update reporting for weekly PST payment summary for all vendors and vendors on accelerated terms
Cook, Jacob	11/9/2025	2.8	Update PST payment working file based on updated reporting requirements and input templates
Hill, Michael	11/9/2025	2.4	Review Europe post petition payment run for potential duplicate payments
Jain, Manasvi	11/9/2025	1.6	Prepare bank balances file for Cash actuals transition

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Time Detail by Activity
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DIP FINANCING & CASH FLOW

Professional	Date	Hours	Activity
Schmelter, Griffen	11/9/2025	0.3	Update transition agenda to reflect comments received from A&M team members on additional training items
Shahbain, Abraham	11/9/2025	0.3	Review and provide feedback on cash actuals reconciliation
Shiffman, David	11/9/2025	3.0	Provide feedback to A&M team and finalize revised cash flow projection scenario to provide to Management
Waismann, Heitor	11/9/2025	0.8	Update long term presentation to include latest outputs for long term cash flow forecast
Waismann, Heitor	11/9/2025	2.1	Update liquidity long term scenario to include VAT changes based on latest inputs from Mexico situation (mexicana/Juarez)
Waismann, Heitor	11/9/2025	1.3	Update bridge comparing latest long term forecast outlook to current previously shared outlook to lenders
Webber, Dan	11/9/2025	0.4	Prepare for cash actuals transition sessions
Webber, Dan	11/9/2025	0.2	Correspond regarding agenda for cash actuals transition sessions, and review of related materials
Borgonovo, Erik	11/10/2025	0.3	Prepare for and participate in daily cash in advance invoice and payment coordination call with J. Warren, N. Caruso, M. Hill, E. Borgonovo, S. Pacheco, S. Zehetmair, V. Nguyen, and L. Hollomon (A&M) regarding issues as of Monday, November 10
Borgonovo, Erik	11/10/2025	0.8	Review vendor terms and challenge CIA clauses when unjustified
Borgonovo, Erik	11/10/2025	2.1	Evaluate and categorize LATAM proformas by criticality to safeguard business continuity
Borgonovo, Erik	11/10/2025	1.7	Screen CIA submissions, approve compliant requests, and route them to internal payment teams
Borgonovo, Erik	11/10/2025	1.2	Oversee maintenance of EMEA invoice logs to eliminate duplicates and improve accuracy
Borgonovo, Erik	11/10/2025	2.3	Examine and approve EMEA prepayment proformas, coordinating with Company teams to ensure timely handling
Caruso, Nicholas	11/10/2025	0.3	Prepare for and participate in daily cash in advance invoice and payment coordination call with J. Warren, N. Caruso, M. Hill, E. Borgonovo, S. Pacheco, S. Zehetmair, V. Nguyen, and L. Hollomon (A&M) regarding issues as of Monday, November 10
Cook, Jacob	11/10/2025	1.9	Prepare deferral template for EMEA post-petition payments for WE 11/14
Cook, Jacob	11/10/2025	1.4	Review of refreshed 'Ready to Pay' post-petition accounts payable for EMEA for WE 11/14
Cook, Jacob	11/10/2025	1.2	Review of vendors with adjusted post-petition payment terms in EMEA and corresponding impact on payment run for WE 11/14
Cook, Jacob	11/10/2025	1.9	Review of refreshed 'Ready to Pay' post-petition accounts payable for NAFTA for WE 11/14
Cook, Jacob	11/10/2025	1.8	Prepare deferral template for NAFTA post-petition payments for WE 11/14
Grossi, Nick	11/10/2025	0.3	Review financing term sheet and key provisions

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DIP FINANCING & CASH FLOW

Professional	Date	Hours	Activity
Grossi, Nick	11/10/2025	1.2	Prepare and participate in Board of Directors meeting
Hamilton, Makenna	11/10/2025	0.5	Call with L. Postolos, G. Schmelter, M. Hamilton, and M. Jain (A&M) and Company re. Introduction to Cash Actuals
Hamilton, Makenna	11/10/2025	2.5	Map EMEA intercompany transactions
Hamilton, Makenna	11/10/2025	0.2	Call with M. Hamilton and M. Jain (A&M) re. revised agenda for cash actuals transition
Hamilton, Makenna	11/10/2025	1.5	Call with D. Webber, L. Postolos, G. Schmelter, M. Hamilton, and M. Jain (A&M) and Company re. Introduction to Cash Actuals
Hamilton, Makenna	11/10/2025	3.0	Make changes to EMEA transition schedule based on treasury call
Hill, Michael	11/10/2025	1.3	Update the ad hoc payment run for a certain supplier for the week
Hill, Michael	11/10/2025	0.2	Correspond re: how to handle certain payment confirmation details
Hill, Michael	11/10/2025	0.2	Send out daily cash in advance summary tracker
Hill, Michael	11/10/2025	2.3	Review North America post petition payment run for potential duplicate payments
Hill, Michael	11/10/2025	0.3	Prepare for and participate in daily cash in advance invoice and payment coordination call with J. Warren, N. Caruso, M. Hill, E. Borgonovo, S. Pacheco, S. Zehetmair, V. Nguyen, and L. Hollomon (A&M) regarding issues as of Monday, November 10
Hill, Michael	11/10/2025	0.2	Send out daily cash summary for global CIA payments for cash pooling purposes
Hill, Michael	11/10/2025	0.3	Correspond re: an update in the payment run for the week
Holloman, Lindsey	11/10/2025	0.3	Prepare for and participate in daily cash in advance invoice and payment coordination call with J. Warren, N. Caruso, M. Hill, E. Borgonovo, S. Pacheco, S. Zehetmair, V. Nguyen, and L. Hollomon (A&M) regarding issues as of Monday, November 10
Holloman, Lindsey	11/10/2025	0.6	Clean CIA Inbox sorting invoices processed and payment confirmations (evening)
Holloman, Lindsey	11/10/2025	0.9	Clean CIA Inbox sorting invoices processed and payment confirmations (afternoon)
Jain, Manasvi	11/10/2025	0.2	Call with M. Hamilton and M. Jain (A&M) re. revised agenda for cash actuals transition
Jain, Manasvi	11/10/2025	0.6	Input FX translations into all regional files
Jain, Manasvi	11/10/2025	1.3	Consolidate bank balances received from regional teams
Jain, Manasvi	11/10/2025	1.4	Input new invoices received into the professional fee tracker
Jain, Manasvi	11/10/2025	1.6	Update cash actuals transition deck for week ending 11/21

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Time Detail by Activity
November 1, 2025 through November 30, 2025

DIP FINANCING & CASH FLOW

Professional	Date	Hours	Activity
Jain, Manasvi	11/10/2025	2.8	Reconcile NAFTA pay run with bank data for week ending 11/7
Jain, Manasvi	11/10/2025	1.5	Call with D. Webber, L. Postolos, G. Schmelter, M. Hamilton, and M. Jain (A&M) and Company re. Introduction to Cash Actuals
Jain, Manasvi	11/10/2025	1.4	Prepare consolidated balances sheet to be sent out to treasury to confirm balances
Jain, Manasvi	11/10/2025	0.5	Call with L. Postolos, G. Schmelter, M. Hamilton, and M. Jain (A&M) and Company re. Introduction to Cash Actuals
Jain, Manasvi	11/10/2025	1.4	Input bank balances into all regional files
Jain, Manasvi	11/10/2025	1.8	Input Japan inputs into regional files
Korol, Sammy	11/10/2025	1.4	Create remapping of top SG&A and Tax & Insurance recipients by aligning receiver details, payment references, and timing to ensure consistent classification across weeks
Korol, Sammy	11/10/2025	0.9	Update cumulative summary of all SG&A and Tax & Insurance transactions across all regions with latest October actuals from the bank data
Korol, Sammy	11/10/2025	0.9	Correct all vendor names, customer names, entity names, entity acronyms, and any additional sensitive and confidential information from Example Field Exam presentation
Korol, Sammy	11/10/2025	0.8	Prepare redacted Example Inventory Appraisal presentation for Company use, redacting all advisor and client references
Korol, Sammy	11/10/2025	0.8	Map SG&A and Tax & Insurance transactions to region (EMEA, NAFTA, Japan, Other) based on legal entity and/or plant
Korol, Sammy	11/10/2025	0.2	Build a daily summary from filing to most recent actuals of all SG&A and Tax & Insurance transactions for Japan, aggregated by top recipient
Korol, Sammy	11/10/2025	0.2	Build a consolidated monthly summary showing variance between the current and prior shipments forecast for all customers across every regions
Korol, Sammy	11/10/2025	0.6	Prepare redacted Example Field Exam presentation for Company use, removing all advisor and client references
Korol, Sammy	11/10/2025	0.2	Build a daily summary from filing to most recent actuals of all SG&A and Tax & Insurance transactions for other regions, aggregated by top recipient
Korol, Sammy	11/10/2025	0.2	Build a weekly summary since filing of all SG&A and Tax & Insurance transactions for Japan, aggregated by top recipient
Korol, Sammy	11/10/2025	0.6	Build a daily summary from filing to most recent actuals of all SG&A and Tax & Insurance transactions for EMEA, aggregated by top recipient
Korol, Sammy	11/10/2025	0.3	Build a weekly summary since filing of all SG&A and Tax & Insurance transactions for other regions, aggregated by top recipient
Korol, Sammy	11/10/2025	0.6	Analyze weekly and daily cadences for top SG&A and Tax & Insurance transactions and prepare preliminary written summary to inform cash flow forecast
Korol, Sammy	11/10/2025	0.5	Correct all confidential logos and sensitive info within images from Example Inventory Appraisal and Example Field Exam presentations

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DIP FINANCING & CASH FLOW

Professional	Date	Hours	Activity
Korol, Sammy	11/10/2025	0.5	Build a weekly summary since filing of all SG&A and Tax & Insurance transactions for EMEA, aggregated by top recipient
Korol, Sammy	11/10/2025	0.4	Build a weekly summary since filing of all SG&A and Tax & Insurance transactions for NAFTA, aggregated by top recipient
Korol, Sammy	11/10/2025	0.3	Compress and distribute redacted Example Inventory Appraisal and Example Field Exam presentations
Korol, Sammy	11/10/2025	0.3	Call with H. Waismann and S. Korol (A&M) to review historical SG&A actuals by region from filing to W/E 10.24
Korol, Sammy	11/10/2025	0.8	Correct all vendor names, customer names, entity names, entity acronyms, and any additional sensitive and confidential information from Example Field Exam presentation
Korol, Sammy	11/10/2025	0.3	Build a daily summary from filing to most recent actuals of all SG&A and Tax & Insurance transactions for NAFTA, aggregated by top recipient
Nguyen, Vi Hoa	11/10/2025	2.4	Check the submitted documentation, authorize the CIA requests, and route them to the appropriate department
Nguyen, Vi Hoa	11/10/2025	1.8	Record completed CIA transaction data in Excel to support accurate reconciliation and prevent payment redundancy
Nguyen, Vi Hoa	11/10/2025	1.2	Inspect the documents presented, approve the CIA requests, and forward them to the assigned processing team
Nguyen, Vi Hoa	11/10/2025	1.1	Verify the submitted materials, approve the CIA requests, and hand them off to the processing team
Nguyen, Vi Hoa	11/10/2025	1.1	Use Excel to monitor processed CIA transactions and ensure accurate reconciliation while preventing duplicate payments
Nguyen, Vi Hoa	11/10/2025	0.3	Prepare for and participate in daily cash in advance invoice and payment coordination call with J. Warren, N. Caruso, M. Hill, E. Borgonovo, S. Pacheco, S. Zehetmair, V. Nguyen, and L. Hollomon (A&M) regarding issues as of Monday, November 10
Nguyen, Vi Hoa	11/10/2025	0.4	Evaluate the incoming paperwork, confirm the CIA requests, and send them to the responsible team
Pacheco, Santiago	11/10/2025	1.3	Send approved cash in advance requests to PTP team for payment
Pacheco, Santiago	11/10/2025	1.3	Reject and request correction on unapproved CIA requests
Pacheco, Santiago	11/10/2025	1.7	Review and assess on CIA requests from the inbox
Pacheco, Santiago	11/10/2025	0.3	Prepare for and participate in daily cash in advance invoice and payment coordination call with J. Warren, N. Caruso, M. Hill, E. Borgonovo, S. Pacheco, S. Zehetmair, V. Nguyen, and L. Hollomon (A&M) regarding issues as of Monday, November 10
Pacheco, Santiago	11/10/2025	0.6	Call with the Company and S. Pacheco (A&M) to review PTP Team performance for NAFTA
Pacheco, Santiago	11/10/2025	1.1	Review status for incomplete CIA requests
Pacheco, Santiago	11/10/2025	0.6	Office conference with The Company and S. Pacheco and G. Shibata (A&M) to review open items and define action plan as of November 10th

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Time Detail by Activity
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DIP FINANCING & CASH FLOW

Professional	Date	Hours	Activity
Postolos, Lucas	11/10/2025	1.6	Prepare documentation summarizing status update on various liquidity initiatives related to customers
Postolos, Lucas	11/10/2025	0.9	Analyze savings generated through vendor negotiations for consignment stock
Postolos, Lucas	11/10/2025	0.8	Revise agenda of cash actuals transition meetings with Treasury department
Postolos, Lucas	11/10/2025	2.3	Revise materials summarizing various initiatives to generate short-term liquidity for management and ad hoc group
Postolos, Lucas	11/10/2025	0.7	Call with D. Shiffman and L. Postolos (A&M) regarding updated materials providing updates on each liquidity initiative
Postolos, Lucas	11/10/2025	1.5	Call with D. Webber, L. Postolos, G. Schmelter, M. Hamilton, and M. Jain (A&M) and Company re. Introduction to Cash Actuals
Postolos, Lucas	11/10/2025	0.5	Call with L. Postolos, G. Schmelter, M. Hamilton, and M. Jain (A&M) and Company re. Introduction to Cash Actuals
Schmelter, Griffen	11/10/2025	0.5	Call with L. Postolos, G. Schmelter, M. Hamilton, and M. Jain (A&M) and Company re. Introduction to Cash Actuals
Schmelter, Griffen	11/10/2025	0.5	Add all Other regions bank activity for week ending 11/7 to Other Regions actuals model
Schmelter, Griffen	11/10/2025	1.5	Call with D. Webber, L. Postolos, G. Schmelter, M. Hamilton, and M. Jain (A&M) and Company re. Introduction to Cash Actuals
Schmelter, Griffen	11/10/2025	0.4	Add Brazil payment run to Other Regions actuals model for week ending 11/7
Schmelter, Griffen	11/10/2025	0.4	Add all NAFTA payment run to NAFTA regional actuals model for week ending 11/7
Schmelter, Griffen	11/10/2025	1.3	Reconcile Other regions bank activity to Other regions actuals model for week ending 11/7
Schmelter, Griffen	11/10/2025	0.9	Reconcile Brazil payment run with Brazil bank activity for week ending 11/7
Schmelter, Griffen	11/10/2025	1.5	Demarcate all intercompany transactions within the NAFTA actuals model for week ending 11/7
Schmelter, Griffen	11/10/2025	1.8	Map all intercompany counter parties for NAFTA actuals model in Week ending 11/7
Schmelter, Griffen	11/10/2025	1.9	Reconcile NAFTA bank activity to ending cash balances for week ending 11/7
Schmelter, Griffen	11/10/2025	0.7	Add all NAFTA bank activity to NAFTA regional actuals for week ending 11/7
Schmelter, Griffen	11/10/2025	1.7	Demarcate all intercompany activity within the EMEA actuals model for week ending 11/7
Shahbain, Abraham	11/10/2025	0.5	Call with Company purchasing, C. Turner (A&M), and A. Shahbain (A&M) to discuss regional funding needs and other treasury topics
Shibata, Gerardo Yukio	11/10/2025	0.7	Conference call with the Company and G. Shibata (A&M) to give comments about transition
Shibata, Gerardo Yukio	11/10/2025	0.6	Office conference with The Company and S. Pacheco and G. Shibata (A&M) to review open items and define action plan as of November 10th

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Professional	Date	Hours	Activity
Shibata, Gerardo Yukio	11/10/2025	0.3	Review weekly payments report G. Shibata (A&M)
Shibata, Gerardo Yukio	11/10/2025	0.4	Address questions about the status of a vendor
Shibata, Gerardo Yukio	11/10/2025	0.8	Conference call with the Company and G. Shibata (A&M) to review the status of the vendor and its requests
Shibata, Gerardo Yukio	11/10/2025	0.6	Conference call with the Company and G. Shibata (A&M) to review the communication of vendor asking for CIA
Shibata, Gerardo Yukio	11/10/2025	0.7	Conference call with the Company and G. Shibata (A&M) to review and understand the status of the vendor threatening to stop shipments
Shibata, Gerardo Yukio	11/10/2025	0.4	Review the request of the Company of invoice classification and correct them
Shiffman, David	11/10/2025	1.8	Correspond with Management regarding revised liquidity projection materials and subsequent preparation of revised materials
Shiffman, David	11/10/2025	0.7	Call with D. Shiffman and L. Postolos (A&M) regarding updated materials providing updates on each liquidity initiative
Shiffman, David	11/10/2025	1.5	Prepare follow up requests regarding liquidity initiatives and factoring facility impacts to Company
Shiffman, David	11/10/2025	0.5	Call with D. Shiffman, H. Waismann (A&M) and Company to review latest changes to long term cash flow forecast
Shiffman, David	11/10/2025	1.6	Correspond with Company regarding latest draft employee compensation programs for inclusion in cash projections
Turner, Cari	11/10/2025	0.5	Call with Company purchasing, C. Turner (A&M), and A. Shahbain (A&M) to discuss regional funding needs and other treasury topics
Waismann, Heitor	11/10/2025	0.8	Update liquidity presentation with latest changes to Mexico VAT and timing adjustment to receipts
Waismann, Heitor	11/10/2025	1.1	Review SG&A summary of historical disbursements and proposed go-forward run-rates from A&M member
Waismann, Heitor	11/10/2025	1.5	Update long term cash flow forecast to include latest update for Mexico VAT and timing adjustment to receipts
Waismann, Heitor	11/10/2025	1.2	Prepare summary of receipts variance for the prior week to determine if timing or permanent
Waismann, Heitor	11/10/2025	0.5	Call with D. Shiffman, H. Waismann (A&M) and Company to review latest changes to long term cash flow forecast
Waismann, Heitor	11/10/2025	0.3	Call with H. Waismann and S. Korol (A&M) to review historical SG&A actuals by region from filing to W/E 10.24
Warren, Joseph	11/10/2025	0.3	Correspond with J. Cook (A&M) regarding Company payment processing concerns and next steps related to the same
Warren, Joseph	11/10/2025	0.3	Prepare for and participate in daily cash in advance invoice and payment coordination call with J. Warren, N. Caruso, M. Hill, E. Borgonovo, S. Pacheco, S. Zehetmair, V. Nguyen, and L. Hollomon (A&M) regarding issues as of Monday, November 10
Warren, Joseph	11/10/2025	0.2	Correspond with M. Hill (A&M) regarding coordination of certain payments with Company

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DIP FINANCING & CASH FLOW

Professional	Date	Hours	Activity
Warren, Joseph	11/10/2025	0.1	Discuss with Company regarding payment concerns for select suppliers and next steps related to the same
Webber, Dan	11/10/2025	0.1	Correspond with T. Simion, N. Grossi (A&M) regarding status of cash actuals transition sessions
Webber, Dan	11/10/2025	0.2	Review revised agenda for cash actuals transition training sessions for Week Ended 11/14
Webber, Dan	11/10/2025	0.3	Prepare for kick-off call with Company management to transition cash actuals processes to management team
Webber, Dan	11/10/2025	1.5	Call with D. Webber, L. Postolos, G. Schmelter, M. Hamilton, and M. Jain (A&M) and Company re. Introduction to Cash Actuals
Zehetmair, Stefan	11/10/2025	2.8	Support with management of Cash in Advance (CIA) mailbox
Zehetmair, Stefan	11/10/2025	0.3	Prepare for and participate in daily cash in advance invoice and payment coordination call with J. Warren, N. Caruso, M. Hill, E. Borgonovo, S. Pacheco, S. Zehetmair, V. Nguyen, and L. Hollomon (A&M) regarding issues as of Monday, November 10
Zehetmair, Stefan	11/10/2025	2.8	Support with CIA tracking and CIA approval process
Zehetmair, Stefan	11/10/2025	2.8	Support in checking, approving and distributing pro forma invoices to the relevant payment offices
Borgonovo, Erik	11/11/2025	2.8	Confirm EMEA prepayment proformas and make sure CIA mailbox submissions are reviewed and acted on without delay
Borgonovo, Erik	11/11/2025	0.9	Validate EMEA CIA invoices and secure fast handling of cases submitted via the CIA mailbox
Borgonovo, Erik	11/11/2025	1.2	Audit CIA documentation to ensure accuracy prior to submission
Borgonovo, Erik	11/11/2025	2.1	Examine EMEA and LATAM advance-payment proformas, approve valid cases, and forward them for expedited processing
Borgonovo, Erik	11/11/2025	1.3	Enter invoice and payment details into the tracker to support accounting follow-up
Caruso, Nicholas	11/11/2025	0.4	Review status of certain vendor trade agreements as it pertains to approving cash in advance
Cook, Jacob	11/11/2025	1.2	Review of historical payments made against email trade agreements since execution for trade agreements to be paid WE 11/14
Cook, Jacob	11/11/2025	1.1	Review of executed email trade agreement payment schedules for trade agreements to be paid WE 11/14
Cook, Jacob	11/11/2025	1.2	Select invoices to be paid for EMEA during WE 11/14 based on deferral targets identified
Cook, Jacob	11/11/2025	1.4	Select invoices to be paid and application of FDM coding for email trade agreement payments WE 11/14
Cook, Jacob	11/11/2025	1.6	Review of outstanding budget requests from the Company regional teams to assess impact on budget and required deferral for WE 11/14
Cook, Jacob	11/11/2025	1.2	Select invoices to be paid and application of FDM coding for trade agreement payments WE 11/14
Cook, Jacob	11/11/2025	1.8	Select invoices to be paid for NAFTA during WE 11/14 based on deferral targets identified

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Professional	Date	Hours	Activity
Cook, Jacob	11/11/2025	1.1	Review of historical payments made against trade agreements since execution for trade agreements to be paid WE 11/14
Cook, Jacob	11/11/2025	0.8	Review of executed trade agreement payment schedules for trade agreements to be paid WE 11/14
Cook, Jacob	11/11/2025	0.6	Review of outstanding accounts payable for vendors with trade agreements to be paid WE 11/14
Cook, Jacob	11/11/2025	0.6	Review of vendors with adjusted post-petition payment terms in NAFTA and corresponding impact on payment run for WE 11/14
Cook, Jacob	11/11/2025	0.7	Review of outstanding accounts payable for vendors with email trade agreements to be paid WE 11/14
Cui, Maggie	11/11/2025	0.6	Review the CIA Tracker and vendor payment lists, identify and clarify issues, and align on action plans
Grossi, Nick	11/11/2025	0.2	Review status of cash activity transition. Provide comments re: same
Hamilton, Makenna	11/11/2025	1.0	Input EMEA bank data into regional model
Hamilton, Makenna	11/11/2025	2.2	Pull OCP transaction data from NAFTA file
Hill, Michael	11/11/2025	0.2	Send out daily cash in advance summary tracker
Hill, Michael	11/11/2025	0.2	Correspond re: request an ad hoc payment run for a Trade Agreement for a certain region
Hill, Michael	11/11/2025	0.2	Send out daily cash summary for global CIA payments for cash pooling purposes
Hill, Michael	11/11/2025	1.2	Update weekly analysis of cash in advance spend globally
Holloman, Lindsey	11/11/2025	2.9	Create analysis for vendors no longer on CIA
Holloman, Lindsey	11/11/2025	0.6	Correct misspellings and incorrectly labeled vendor names to support analysis
Holloman, Lindsey	11/11/2025	0.9	Clean CIA Inbox sorting invoices processed and payment confirmations (evening)
Holloman, Lindsey	11/11/2025	0.8	Clean CIA Inbox sorting invoices processed and payment confirmations (afternoon)
Jain, Manasvi	11/11/2025	0.8	Input transactional data into the EMEA regional file
Jain, Manasvi	11/11/2025	0.8	Prepare Brazil receipts for week ending 11/7
Jain, Manasvi	11/11/2025	0.6	Prepare China receipts for week ending 11/7
Jain, Manasvi	11/11/2025	0.9	Pull Japan receipts for week ending 11/7
Jain, Manasvi	11/11/2025	1.1	Pull NAFTA receipts for week ending 11/7

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DIP FINANCING & CASH FLOW

Professional	Date	Hours	Activity
Jain, Manasvi	11/11/2025	1.4	Input confirmed bank balances into all regional files
Jain, Manasvi	11/11/2025	2.6	Reconcile EMEA pay run to bank data for week ending 11/7
Jain, Manasvi	11/11/2025	0.8	Pull Other region receipts for week ending 11/7
Korol, Sammy	11/11/2025	0.7	Update APAC payroll template for upcoming DIP Budget Refresh, including weekly inputs by entity and payroll type and a monthly summary that aggregates current weekly inputs and allows entry of forecasts for remaining months
Korol, Sammy	11/11/2025	0.7	Calculate actual ending monthly balances for each legal entity for June-September (based on the DIP Budget Calendar) and update corresponding summary
Korol, Sammy	11/11/2025	0.8	Collect all factoring data from Company for each NAFTA/EMEA factor, and calculate assignments, remittances, and ending balances for each factor over the calendar month of October
Korol, Sammy	11/11/2025	0.9	Analyze recipients from historical SG&A actual bank data and remap them to outline clear cadences among repeating recipients for each region (EMEA, NAFTA, Japan, other)
Korol, Sammy	11/11/2025	0.4	Create acceleration report by acceleration program for the calendar month of October
Korol, Sammy	11/11/2025	0.6	Update October factoring report to account for weekly changes in FX rates reflected in Company data
Korol, Sammy	11/11/2025	0.6	Build forward-looking SG&A run-rate assumptions for transactions in other regions by normalizing historical spend and adjusting for timing shifts
Korol, Sammy	11/11/2025	0.4	Create and distribute consolidated version of factoring and acceleration reports for the calendar month of October
Korol, Sammy	11/11/2025	0.2	Build forward-looking SG&A run-rate assumptions for Japan transactions by normalizing historical spend and adjusting for timing shifts
Korol, Sammy	11/11/2025	0.6	Update professional fee model with latest fee applications and adjust stale timing estimates for interim fee applications and objection periods
Korol, Sammy	11/11/2025	0.6	Build acceleration report for the calendar month of October with customer-specific detail
Korol, Sammy	11/11/2025	1.4	Collect all factoring data from Company for each LATAM factor, and calculate assignments, remittances, and ending balances for each LATAM factor over the calendar month of October
Korol, Sammy	11/11/2025	0.4	Build forward-looking SG&A run-rate assumptions for NAFTA transactions by normalizing historical spend and adjusting for timing shifts
Korol, Sammy	11/11/2025	0.4	Update NAFTA payroll template for upcoming DIP Budget Refresh, including weekly inputs by entity and payroll type and a monthly summary that aggregates current weekly inputs and allows entry of forecasts for remaining months, for distribution

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DIP FINANCING & CASH FLOW

Professional	Date	Hours	Activity
Korol, Sammy	11/11/2025	0.4	Update LATAM payroll template for upcoming DIP Budget Refresh, including weekly inputs by entity and payroll type and a monthly summary that aggregates current weekly inputs and allows entry of forecasts for remaining months, for distribution
Korol, Sammy	11/11/2025	0.1	Call with H. Waismann and S. Korol (A&M) to review historical SG&A actuals by region from filing to W/E 10.24
Korol, Sammy	11/11/2025	0.5	Update and distribute clean breakdown of monthly FDM and reconcile against the long-term model
Korol, Sammy	11/11/2025	0.5	Update EMEA payroll template for upcoming DIP Budget Refresh, including weekly inputs by entity and payroll type and a monthly summary that aggregates current weekly inputs and allows entry of forecasts for remaining months for distribution
Korol, Sammy	11/11/2025	0.7	Build forward-looking SG&A run-rate assumptions for EMEA transactions by normalizing historical spend and adjusting for timing shifts
Liu, Daniel	11/11/2025	2.1	Review the CIA application documents received on the afternoon of November 11 from Japan procurement team and log the tracker list
Liu, Daniel	11/11/2025	0.3	Check China Manual Payment List from Company, and match the CIA invoices with actual payment confirmations on November 11 from AP team
Liu, Daniel	11/11/2025	2.9	Review the CIA application documents received on the morning of November 11 from the Japan and China procurement team and log the tracker list
Liu, Daniel	11/11/2025	1.7	Review the CIA application documents received on the afternoon of November 11 from China procurement team and log the tracker list
Liu, Daniel	11/11/2025	2.4	Review the CIA application documents received on the morning of November 11 from Japan and China procurement team and log the tracker list
Nguyen, Vi Hoa	11/11/2025	1.4	Capture all processed CIA transactions in Excel to enhance reconciliation accuracy and reduce duplication errors
Nguyen, Vi Hoa	11/11/2025	1.6	Assess the submitted paperwork, validate the CIA requests, and send them to the correct processing unit
Nguyen, Vi Hoa	11/11/2025	1.8	Go over the provided documentation, approve the CIA requests, and transfer them to the appropriate team
Nguyen, Vi Hoa	11/11/2025	1.8	Maintain a detailed Excel sheet of processed CIA transactions to ensure correct reconciliation and prevent double charges
Nguyen, Vi Hoa	11/11/2025	2.1	Review all incoming documents, approve the CIA requests, and refer them to the proper team
Pacheco, Santiago	11/11/2025	0.4	Office conference with The Company and S. Pacheco and G. Shibata (A&M) to review open items and define action plan as of November 11th
Pacheco, Santiago	11/11/2025	1.8	Reject incorrect CIA requests with noted issues
Pacheco, Santiago	11/11/2025	2.1	Send cash in advance approved payment requests for execution
Pacheco, Santiago	11/11/2025	2.4	Review CIA payment requests for accuracy

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Professional	Date	Hours	Activity
Pacheco, Santiago	11/11/2025	1.6	Review status for CIA requests with the PTP team
Postolos, Lucas	11/11/2025	1.1	Analyze savings generated through customer negotiations for payment accelerations
Postolos, Lucas	11/11/2025	2.1	Continue revisions to materials summarizing various initiatives to generate short-term liquidity for management and ad hoc group
Postolos, Lucas	11/11/2025	1.7	Reconcile vendor payment data to estimate liquidity benefit achieved through negotiations
Postolos, Lucas	11/11/2025	0.3	Prepare documentation related to status update on customer acceleration efforts
Postolos, Lucas	11/11/2025	2.2	Revise materials summarizing various initiatives to generate short-term liquidity for management and ad hoc group
Postolos, Lucas	11/11/2025	0.3	Prepare documentation related to transition of cash actuals work to Treasury department
Schmelter, Griffen	11/11/2025	0.5	Reconcile Japan actuals file to Company actuals report for week ending 11/7
Schmelter, Griffen	11/11/2025	0.7	Create support all receipts received from a specific customer in week ending 11/7 and distribute to A&M colleague
Schmelter, Griffen	11/11/2025	1.8	Make corrections to intercompany marking within all regional files for week ending 11/7 based on analysis performed in the consolidated intercompany sheet
Schmelter, Griffen	11/11/2025	1.7	Reconcile EMEA actuals model for week ending 11/7 comparing bank activity to bank balances
Schmelter, Griffen	11/11/2025	1.6	Map all intercompany counter parties for EMEA actuals model in week ending 11/7
Schmelter, Griffen	11/11/2025	1.1	Reconcile China bank activity to the China actuals report received from the Company treasury team for week ending 11/7
Schmelter, Griffen	11/11/2025	1.0	Compile all intercompany transactions into single sheet for week ending 11/7 from all regional models
Schmelter, Griffen	11/11/2025	0.9	Reconcile intercompany transactions withing compiled sheet to determine which transactions do not have a counter party transaction
Schmelter, Griffen	11/11/2025	0.8	Update consolidate intercompany sheet for new count of intercompany transactions after completing updated in regional files for week ending 11/7
Schmelter, Griffen	11/11/2025	0.8	Determine whether Japan actuals model is complete and provide adjustments to A&M colleagues on father steps for reconciliation for week ending 11/7
Schmelter, Griffen	11/11/2025	0.7	Determine which intercompany transactions were related to currency translations for week ending 11/7
Schmelter, Griffen	11/11/2025	0.4	Map intercompany counterparties within the Japan actuals model for week ending 11/7
Schmelter, Griffen	11/11/2025	0.3	Reconcile EMEA actuals file to Company actuals report for week ending 11/7
Shahbain, Abraham	11/11/2025	0.5	Call with Company purchasing, C. Turner (A&M), and A. Shahbain (A&M) to discuss regional funding needs and other treasury topics

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Time Detail by Activity
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DIP FINANCING & CASH FLOW

Professional	Date	Hours	Activity
Shahbain, Abraham	11/11/2025	0.9	Review and provide comments on payment proposal for post-petition
Shahbain, Abraham	11/11/2025	0.3	Review and provide comments on payment proposal for trade agreement payments
Shibata, Gerardo Yukio	11/11/2025	0.8	Conference call with the Company and G. Shibata (A&M) to review the status of payments of vendor
Shibata, Gerardo Yukio	11/11/2025	0.3	Review and understand situation of approved payments not performed G. Shibata (A&M)
Shibata, Gerardo Yukio	11/11/2025	0.6	Conference call with the Company and G Shibata (A&M) to review status of payments
Shibata, Gerardo Yukio	11/11/2025	0.3	Follow up on situation of vendor asking for CIA and missing payments and TA G. Shibata (A&M)
Shibata, Gerardo Yukio	11/11/2025	0.4	Office conference with The Company and S. Pacheco and G. Shibata (A&M) to review open items and define action plan as of November 11th
Shibata, Gerardo Yukio	11/11/2025	0.4	Conference call with the Company and G. Shibata (A&M) to follow up on the transition of activities
Shibata, Gerardo Yukio	11/11/2025	0.3	Address questions about the status of a vendor
Shiffman, David	11/11/2025	1.1	Correspond with Debtor accounting team regarding month end balance sheet reconciliations and related analysis
Shiffman, David	11/11/2025	2.3	Correspond with Management regarding revised liquidity projection materials and subsequent preparation of revised materials
Shiffman, David	11/11/2025	0.8	Correspond with Management providing update on projected impact of potential customer plant shutdowns
Shiffman, David	11/11/2025	1.3	Prepare revised monthly cash projection based on feedback from Management
Shiffman, David	11/11/2025	1.3	Review receipts variance commentary provided by Treasury and prepare follow up commentary
Simion, Tony	11/11/2025	0.8	Attend weekly liquidity review meeting with Management and Ad Hoc Lender Advisors
Turner, Cari	11/11/2025	0.5	Call with Company purchasing, C. Turner (A&M), and A. Shahbain (A&M) to discuss regional funding needs and other treasury topics
Waismann, Heitor	11/11/2025	0.5	Call with H. Waismann (A&M) and Company to discuss shipment and inbounds file and future adjustments to include impact of plant shutdowns
Waismann, Heitor	11/11/2025	0.1	Call with H. Waismann and S. Korol (A&M) to review historical SG&A actuals by region from filing to W/E 10.24
Warren, Joseph	11/11/2025	0.4	Prepare log for cash in advance payment team tracking of progress on processing cash in advance payments
Webber, Dan	11/11/2025	0.2	Review latest draft of liquidity opportunities materials
Webber, Dan	11/11/2025	0.2	Correspond with L. Postolos (A&M) regarding communication plan for progress on cash transition
Zehetmair, Stefan	11/11/2025	2.4	Support in checking, approving and distributing pro forma invoices to the relevant payment offices

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DIP FINANCING & CASH FLOW

Professional	Date	Hours	Activity
Zehetmair, Stefan	11/11/2025	2.6	Support with management of Cash in Advance (CIA) mailbox
Zehetmair, Stefan	11/11/2025	2.8	Support with CIA tracking and CIA approval process
Zhu, Judith	11/11/2025	0.6	Review Company's responses for the rejected CIA requests and reply accordingly
Zhu, Judith	11/11/2025	1.9	Review Japan and China CIAs received in the afternoon (1st batch) and respond to the procurement and processing team (Company)
Zhu, Judith	11/11/2025	1.7	Review the Japan and China CIAs received in the morning and respond to the procurement and processing team (Company)
Zhu, Judith	11/11/2025	1.4	Review Japan and China CIAs received in the afternoon (2nd batch) and respond to the procurement and processing team (Company)
Zhu, Judith	11/11/2025	0.2	Review Teams conversation history (CIA and TA related) and email correspondence
Zhu, Judith	11/11/2025	0.2	Check and update the latest TA list
Zhu, Judith	11/11/2025	0.2	Communicate with the procurement team regarding the possibility of deferring payment for certain CIAs
Zhu, Judith	11/11/2025	1.4	Review Japan and China CIAs received in the evening and respond to the procurement and processing team (Company)
Zhu, Judith	11/11/2025	0.2	Respond to the payment reminder emails
Zhu, Judith	11/11/2025	0.2	Review the China CIA payment list provided by the Company, verify that it aligns with A&M's approvals, and follow up with the Company on any discrepancies identified
Zhu, Judith	11/11/2025	0.2	Update the CIA dashboard template to include data for the week ending November 15 (W/E 11/15)
Zhu, Judith	11/11/2025	0.3	Analyze monthly vendor CIA application trends, and discuss any unusual changes with the Company
Zhu, Judith	11/11/2025	0.6	Review and update the tracker and vendor payment list as of November 11 and compile a summary of the daily CIA payment status
Zhu, Judith	11/11/2025	0.3	Correspond with M. Hill (A&M) and N. Caruso (A&M) regarding whether the CIA payment for specific vendors can be processed
Zhu, Judith	11/11/2025	0.3	Review the Japan CIA payment list submitted by the Company against A&M's approved items and today's actual payments, and follow up on any discrepancies
Zhu, Judith	11/11/2025	0.3	Respond to N. Caruso (A&M) regarding the China and Japan CIA lists and provide the relevant materials
Borgonovo, Erik	11/12/2025	0.7	Check vendor trade agreements and review contract terms to determine whether CIA applies
Borgonovo, Erik	11/12/2025	0.8	Maintain updated payment and posting information to facilitate accounting workflows
Borgonovo, Erik	11/12/2025	0.1	Prepare for and participate in daily cash in advance invoice and payment coordination call with J. Warren, N. Caruso, E. Borgonovo, S. Pacheco, S. Zehetmair, and L. Hollomon (A&M) regarding issues as of Wednesday, November 12

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Professional	Date	Hours	Activity
Borgonovo, Erik	11/12/2025	1.4	Assess and quickly process urgent LATAM proformas that need CIA approval
Borgonovo, Erik	11/12/2025	2.6	Review received documents, approve CIA submissions, and send them to Company teams for booking
Borgonovo, Erik	11/12/2025	2.4	Examine all incoming CIA files, approve eligible requests, and forward them for prompt booking
Borgonovo, Erik	11/12/2025	0.4	Keep organized CIA files to preserve traceability and support forecasting and escalation processes
Cook, Jacob	11/12/2025	0.8	Review of vendor-related disbursements for WE 11/7 against budgeted allowance
Cook, Jacob	11/12/2025	0.6	Review of FDM coding for actuals reported for WE 11/7
Cook, Jacob	11/12/2025	0.7	Consolidate weekly payments made from EMEA filing entities for WE 11/7
Cook, Jacob	11/12/2025	0.8	Consolidate weekly payments made from China filing entities for WE 11/7
Cook, Jacob	11/12/2025	1.7	Update EMEA PST deferral plan template to be shared with the Company purchasing for WE 11/14
Cook, Jacob	11/12/2025	0.9	Consolidate weekly payments made from NAFTA filing entities for WE 011/7
Cook, Jacob	11/12/2025	0.2	Consolidate weekly payments made from Romanian filing entities for WE 11/7
Cook, Jacob	11/12/2025	0.4	Consolidate weekly payments made from Japan filing entities for WE 11/7
Cook, Jacob	11/12/2025	1.4	Update NAFTA PST deferral plan template to be shared with the Company purchasing for WE 11/14
Cook, Jacob	11/12/2025	0.4	Consolidate weekly payments made from LATAM filing entities for WE 11/7
Cui, Maggie	11/12/2025	0.4	Review the CIA Tracker and vendor payment lists, identify and clarify issues, and align on action plans
Grossi, Nick	11/12/2025	0.4	Participate in discussion with Company treasury team related to temporary favorable cash flow variance and impact to vendor payments
Grossi, Nick	11/12/2025	1.1	Review top-side liquidity adjustments and status of uplift initiatives
Grossi, Nick	11/12/2025	1.5	Review cash flow pro forma scenario and provide comments re: same
Grossi, Nick	11/12/2025	0.5	Participate in P2P status update with Company accounting department
Hamilton, Makenna	11/12/2025	0.2	Correspond with L. Postolos, G. Schmelter, M. Hamilton, M. Jain (A&M) regarding agenda for upcoming meeting with Company management to transition cash actuals
Hamilton, Makenna	11/12/2025	2.1	Input EMEA company bank data into regional model
Hamilton, Makenna	11/12/2025	2.4	Input Japan inputs based on latest bank data and update weekly actuals report accordingly

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Professional	Date	Hours	Activity
Hamilton, Makenna	11/12/2025	2.1	Input EMEA country data into regional model and map intercompany
Hamilton, Makenna	11/12/2025	1.9	Reconcile EMEA inputs based on latest bank data and update weekly actuals report accordingly
Hill, Michael	11/12/2025	0.2	Correspond re: explore how to pay an invoice not processed in the ordinary fashion
Hill, Michael	11/12/2025	0.6	Update tracker for Trade Agreements executed recently
Hill, Michael	11/12/2025	0.3	Correspond re: file needed to show status of vendors for payment terms
Hill, Michael	11/12/2025	0.3	Correspond re: details as to variance in global payments through invoices for the week
Hill, Michael	11/12/2025	0.2	Send out daily cash summary for global CIA payments for cash pooling purposes
Hill, Michael	11/12/2025	0.2	Send out daily cash in advance summary tracker
Hill, Michael	11/12/2025	0.2	Correspond re: update needed for a certain supplier for correct payment terms
Holloman, Lindsey	11/12/2025	1.3	Clean CIA Inbox sorting invoices processed and payment confirmations (evening)
Holloman, Lindsey	11/12/2025	0.1	Prepare for and participate in daily cash in advance invoice and payment coordination call with J. Warren, N. Caruso, E. Borgonovo, S. Pacheco, S. Zehetmair, and L. Hollomon (A&M) regarding issues as of Wednesday, November 12
Holloman, Lindsey	11/12/2025	0.9	Clean CIA Inbox sorting invoices processed and payment confirmations (afternoon)
Holloman, Lindsey	11/12/2025	2.3	Edit analysis for vendors rolled off of CIA
Holloman, Lindsey	11/12/2025	0.8	Pull together invoices for non-CIA vendors
Jain, Manasvi	11/12/2025	2.1	Pull Payroll transactions for week ending 11/7
Jain, Manasvi	11/12/2025	0.8	Update OCP tracker to reflect new transactions for 11/7
Jain, Manasvi	11/12/2025	0.8	Pull OCP transactions from regional file for week ending 11/7
Jain, Manasvi	11/12/2025	2.2	Pull SG&A transactions for week ending 11/7
Jain, Manasvi	11/12/2025	0.6	Prepare FX analysis for week ending 11/7
Jain, Manasvi	11/12/2025	0.5	Prepare list of bank accounts and bank balances for variance report
Korol, Sammy	11/12/2025	0.3	Meeting with H. Waismann and S. Korol (A&M) to review payroll templates by region for upcoming DIP Budget Update

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Professional	Date	Hours	Activity
Korol, Sammy	11/12/2025	1.6	Integrate prior estimates into EMEA, NAFTA, and LATAM payroll templates, and build an automated variance to current monthly projections summary, triggered once Company completes each template
Korol, Sammy	11/12/2025	0.7	Incorporate prior monthly estimates for Japan, Thailand, and China into APAC payroll template, and build a variance to current monthly projections summary for all of APAC, triggered once Company completes the template
Korol, Sammy	11/12/2025	0.6	Build a monthly summary showing variance between the current and prior shipments forecast for all EMEA customers
Korol, Sammy	11/12/2025	0.2	Meeting with H. Waismann and S. Korol (A&M) to review payroll forecast vs actuals variance by country & region for W/E 11.7
Korol, Sammy	11/12/2025	0.4	Create payroll variance report for W/E 11.7, comparing actuals and forecast by each region and respective countries
Korol, Sammy	11/12/2025	0.8	Build a monthly summary showing variance between the Company's current inbound data and the prior version (Week 45 vs. Week 41), broken out by region and country across EMEA, NAFTA, APAC, LATAM, and China
Korol, Sammy	11/12/2025	0.3	Build a monthly summary showing variance between the current and prior shipments forecast for all NAFTA customers
Korol, Sammy	11/12/2025	0.7	Calculate exact exchange rate to Oku between invoiced amounts and actual bank disbursements for all recent professional fee payments and incorporate into the professional fee model
Korol, Sammy	11/12/2025	0.6	Build a monthly summary showing variance between the current and prior shipments forecast for key customers with regional & country detail (EMEA, NAFTA, APAC, LATAM, and China)
Korol, Sammy	11/12/2025	0.2	Build a monthly summary showing variance between the current and prior shipments forecast for all China customers
Korol, Sammy	11/12/2025	0.4	Meeting with H. Waismann and S. Korol (A&M) to review customer-level sales variances in the latest Company data compared to the prior version
Korol, Sammy	11/12/2025	0.3	Build a monthly summary showing variance between the current and prior shipments forecast for all APAC customers
Korol, Sammy	11/12/2025	0.4	Create clean instructions tab for each regional payroll template (EMEA, NAFTA, APAC, LATAM) and distribute to Company
Korol, Sammy	11/12/2025	0.3	Build and distribute a clean sales forecast file from SIOP by legal entity using current data supporting the cash flow model
Korol, Sammy	11/12/2025	1.1	Create a receipts template with the full 13-week forecast from the DIP Budget Update W/E 10.31
Korol, Sammy	11/12/2025	0.3	Build a monthly summary showing variance between the current and prior shipments forecast for all LATAM customers
Liu, Daniel	11/12/2025	2.4	Review the CIA application documents received on the morning of November 12 from the Japan and China procurement team and log the tracker list
Liu, Daniel	11/12/2025	1.8	Review the CIA application documents received on the afternoon of November 12 from China procurement team and log the tracker list
Liu, Daniel	11/12/2025	0.7	Review the CIA application documents received on the afternoon of November 12 from Japan procurement team and log the tracker list

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Professional	Date	Hours	Activity
Liu, Daniel	11/12/2025	1.4	Review the CIA application documents received on the morning of November 12 from Japan and China procurement team and log the tracker list
Liu, Daniel	11/12/2025	1.9	Check China Manual Payment List from Company, and match the CIA invoices with actual payment confirmations on November 12 from AP team
Nguyen, Vi Hoa	11/12/2025	2.3	Record each processed CIA transaction in Excel to secure accurate reconciliation and eliminate repeated payments
Nguyen, Vi Hoa	11/12/2025	2.1	Examine the received paperwork, approve the CIA requests, and forward them to the relevant group
Nguyen, Vi Hoa	11/12/2025	0.1	Prepare for and participate in daily cash in advance invoice and payment coordination call with J. Warren, N. Caruso, E. Borgonovo, S. Pacheco, S. Zehetmair, and L. Hollomon (A&M) regarding issues as of Wednesday, November 12
Nguyen, Vi Hoa	11/12/2025	2.8	Look through all submitted files, authorize the CIA requests, and dispatch them to the processing department
Nguyen, Vi Hoa	11/12/2025	1.7	Track all finalized CIA transactions in Excel for accurate reconciliation and duplicate-payment prevention
Pacheco, Santiago	11/12/2025	0.4	Office conference with The Company and S. Pacheco and G. Shibata (A&M) to review open items and define action plan as of November 12th
Pacheco, Santiago	11/12/2025	0.1	Prepare for and participate in daily cash in advance invoice and payment coordination call with J. Warren, N. Caruso, E. Borgonovo, S. Pacheco, S. Zehetmair, and L. Hollomon (A&M) regarding issues as of Wednesday, November 12
Pacheco, Santiago	11/12/2025	1.8	Review status for CIA requests with the NAFTA AP team
Pacheco, Santiago	11/12/2025	1.7	Send cash in advance requests to NAFTA AP team for payment
Pacheco, Santiago	11/12/2025	1.5	Reject and request correction on incorrect NAFTA CIA requests
Pacheco, Santiago	11/12/2025	2.6	Review NAFTA CIA payment requests from the inbox
Postolos, Lucas	11/12/2025	0.8	Research into duplicate payment information to summarize efforts to offset payments
Postolos, Lucas	11/12/2025	2.1	Reconcile accounts receivable data to bank data to verify past due collections
Postolos, Lucas	11/12/2025	1.9	Revise materials summarizing various initiatives to generate short-term liquidity for management and ad hoc group
Postolos, Lucas	11/12/2025	0.6	Prepare documentation for A. Shahbain (A&M) regarding efforts to quantify liquidity benefit from vendor negotiations
Postolos, Lucas	11/12/2025	1.9	Continue revisions to materials summarizing various initiatives to generate short-term liquidity for management and ad hoc group
Postolos, Lucas	11/12/2025	1.0	Meeting with division leaders, D. Shiffman, and L. Postolos (A&M) regarding efforts to collect on overdue customer invoices
Postolos, Lucas	11/12/2025	0.4	Discuss with A. Shahbain and L. Postolos (A&M) regarding quantifying liquidity benefit related to vendor initiatives

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Professional	Date	Hours	Activity
Schmelter, Griffen	11/12/2025	0.7	Reconcile NAFTA actuals file to Company actuals report for week ending 11/7
Schmelter, Griffen	11/12/2025	0.2	Correspond with Company team responsible for taking over actuals reporting on shared box drive and description of files within
Shahbain, Abraham	11/12/2025	0.5	Call with Company purchasing, C. Turner (A&M), and A. Shahbain (A&M) to discuss regional funding needs and other treasury topics
Shahbain, Abraham	11/12/2025	0.4	Discuss with A. Shahbain and L. Postolos (A&M) regarding quantifying liquidity benefit related to vendor initiatives
Shibata, Gerardo Yukio	11/12/2025	0.4	Conference call with the Company, vendor and G. Shibata (A&M) to review missing invoices and payments
Shibata, Gerardo Yukio	11/12/2025	0.7	Conference call with the Company and G. Shibata (A&M) to review the double payment situation of a vendor
Shibata, Gerardo Yukio	11/12/2025	0.4	Review invoice classification for vendor G. Shibata (A&M)
Shibata, Gerardo Yukio	11/12/2025	0.6	Conference call with the Company and G. Shibata (A&M) to review status of vendor and urgent payments to continue operation
Shibata, Gerardo Yukio	11/12/2025	0.4	Office conference with The Company and S. Pacheco and G. Shibata (A&M) to review open items and define action plan as of November 12th
Shibata, Gerardo Yukio	11/12/2025	0.3	Conference call with the Company and G. Shibata (A&M) about misaligned TA and requests in NAFTA
Shibata, Gerardo Yukio	11/12/2025	0.8	Conference call with the Company and G. Shibata (A&M) to explain the TA, database and find information needed for certain KPIs
Shiffman, David	11/12/2025	1.0	Meeting with division leaders, D. Shiffman, and L. Postolos (A&M) regarding efforts to collect on overdue customer invoices
Shiffman, David	11/12/2025	0.9	Correspond with Counsel and Treasury regarding banking providers actions since filing impacting working capital needs
Shiffman, David	11/12/2025	1.4	Review of Company prepared analysis of increased broker costs related to certain supplier constraints
Shiffman, David	11/12/2025	0.7	Correspond with Treasury regarding run-rate of forecasted disbursements and impact on invoice error report
Shiffman, David	11/12/2025	1.4	Review latest SIOP sales projections and comparison to prior versions and prepare follow up commentary
Simion, Tony	11/12/2025	0.4	Attend meeting with Management to discuss latest thinking on professional fee forecast assumptions
Turner, Cari	11/12/2025	0.5	Call with Company purchasing, C. Turner (A&M), and A. Shahbain (A&M) to discuss regional funding needs and other treasury topics
Waismann, Heitor	11/12/2025	0.2	Prepare preliminary questions related to payroll variance for the week ended 11/7 to send to Company
Waismann, Heitor	11/12/2025	0.4	Meeting with H. Waismann and S. Korol (A&M) to review customer-level sales variances in the latest Company data compared to the prior version
Waismann, Heitor	11/12/2025	0.3	Prepare answer to PJT's question on factoring fee modeling
Waismann, Heitor	11/12/2025	0.3	Review preliminary payroll variance for the week ended 11/7

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Professional	Date	Hours	Activity
Waismann, Heitor	11/12/2025	0.3	Meeting with H. Waismann and S. Korol (A&M) to review payroll templates by region for upcoming DIP Budget Update
Waismann, Heitor	11/12/2025	0.2	Meeting with H. Waismann and S. Korol (A&M) to review payroll forecast vs actuals variance by country & region for W/E 11.7
Waismann, Heitor	11/12/2025	1.0	Review SIOP and Inbounds reports provided by Company containing latest estimates for shutdown and holiday impacts
Waismann, Heitor	11/12/2025	0.8	Review preliminary receipts variance for the week ended 11/7
Waismann, Heitor	11/12/2025	0.5	Review preliminary variance report presentation for the week ended 11/7
Waismann, Heitor	11/12/2025	0.4	Prepare preliminary questions related to receipts variance for the week ended 11/7 to send to Company
Waismann, Heitor	11/12/2025	1.2	Review payroll template forecast provided by Company
Warren, Joseph	11/12/2025	0.1	Prepare for and participate in daily cash in advance invoice and payment coordination call with J. Warren, N. Caruso, E. Borgonovo, S. Pacheco, S. Zehetmair, and L. Hollomon (A&M) regarding issues as of Wednesday, November 12
Webber, Dan	11/12/2025	0.2	Correspond with L. Postolos, G. Schmelter, M. Hamilton, M. Jain (A&M) regarding agenda for upcoming meeting with Company management to transition cash actuals
Zehetmair, Stefan	11/12/2025	0.1	Prepare for and participate in daily cash in advance invoice and payment coordination call with J. Warren, N. Caruso, E. Borgonovo, S. Pacheco, S. Zehetmair, and L. Hollomon (A&M) regarding issues as of Wednesday, November 12
Zehetmair, Stefan	11/12/2025	2.4	Support in checking, approving and distributing pro forma invoices to the relevant payment offices
Zehetmair, Stefan	11/12/2025	2.6	Support with management of Cash in Advance (CIA) mailbox
Zehetmair, Stefan	11/12/2025	2.8	Support with CIA tracking and CIA approval process
Zhu, Judith	11/12/2025	0.8	Review Company's responses for the rejected CIA requests and reply accordingly
Zhu, Judith	11/12/2025	1.9	Review the Japan and China CIAs received in the morning and respond to the procurement and processing team (Company)
Zhu, Judith	11/12/2025	0.4	Correspond with M. Schirle (A&M) regarding whether the CIA payment for specific vendors can be processed
Zhu, Judith	11/12/2025	1.1	Review Japan and China CIAs received in the afternoon (2nd batch) and respond to the procurement and processing team (Company)
Zhu, Judith	11/12/2025	0.4	Review and update the tracker and vendor payment list as of November 12 and compile a summary of the daily CIA payment status
Zhu, Judith	11/12/2025	1.7	Review Japan and China CIAs received in the afternoon (1st batch) and respond to the procurement and processing team (Company)
Zhu, Judith	11/12/2025	0.4	Check and update the latest TA list

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Zhu, Judith	11/12/2025	0.3	Review the China CIA payment list provided by the Company, verify that it aligns with A&M's approvals, and follow up with the Company on any discrepancies identified
Zhu, Judith	11/12/2025	0.2	Review the Japan CIA payment list submitted by the Company against A&M's approved items and today's actual payments, and follow up on any discrepancies
Zhu, Judith	11/12/2025	0.2	Communicate with the procurement team regarding the possibility of deferring payment for certain CIAs
Zhu, Judith	11/12/2025	0.2	Analyze monthly vendor CIA application trends, and discuss any unusual changes with the Company
Zhu, Judith	11/12/2025	0.1	Review Teams conversation history (CIA and TA related) and email correspondence
Zhu, Judith	11/12/2025	0.4	Communicate to the Company that payments cannot be processed for vendors with executed TAs
Borgonovo, Erik	11/13/2025	1.8	Process the EMEA invoice, verify PO numbers, and forward it to the Company's payment team
Borgonovo, Erik	11/13/2025	2.7	Review and complete approvals for EMEA prepayment proformas, coordinating with the relevant departments
Borgonovo, Erik	11/13/2025	1.8	Assess LATAM advance-payment proformas and ensure rapid authorization for critical cases
Borgonovo, Erik	11/13/2025	1.1	Keep comprehensive CIA request logs to aid reporting, forecasting, and escalation monitoring
Borgonovo, Erik	11/13/2025	0.4	Assist purchasing teams with preparing accurate proformas and related documentation
Borgonovo, Erik	11/13/2025	0.3	Check executed vendor agreements to confirm whether CIA terms apply
Borgonovo, Erik	11/13/2025	0.7	Provide guidance and training to procurement teams on correct CIA documentation and submission workflows
Caruso, Nicholas	11/13/2025	0.7	Discuss among D. Shiffman, N. Caruso, and L. Postolos (A&M) regarding liquidity benefits related to vendor negotiations
Cook, Jacob	11/13/2025	1.6	Invoice-level review of actual payments made during prior week against 'requested to pay' files distributed to Company for adherence to payment proposals for WE 11/7 for NAFTA
Cook, Jacob	11/13/2025	1.3	Invoice-level review of actual payments made during prior week against 'requested to pay' files distributed to Company for adherence to payment proposals for WE 11/7 for EMEA
Cui, Maggie	11/13/2025	0.7	Review the CIA Tracker and vendor payment lists, identify and clarify issues, and align on action plans
Grossi, Nick	11/13/2025	1.2	Prepare and participate in GEC meeting with Company management
Grossi, Nick	11/13/2025	1.0	Prepare and participate in UCC discussion with Company re: to liquidity
Grossi, Nick	11/13/2025	0.7	Review cash variance report and provide comments re: same
Hamilton, Makenna	11/13/2025	2.1	Map Japan intercompany based on latest bank data and update weekly actuals report accordingly

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DIP FINANCING & CASH FLOW

Professional	Date	Hours	Activity
Hamilton, Makenna	11/13/2025	0.4	Call with D. Webber, L. Postolos, H. Waismann, G. Schmelter, M. Hamilton, M. Jain, S. Korol (A&M) and Company re. DIP budget variance analysis (W/E 11.7)
Hamilton, Makenna	11/13/2025	1.6	Update EMEA transition materials based on latest weekly schedule
Hamilton, Makenna	11/13/2025	1.9	Map all NAFTA disbursement transactions
Hamilton, Makenna	11/13/2025	2.1	Map all EMEA disbursement transactions
Hill, Michael	11/13/2025	0.2	Send out daily cash in advance summary tracker
Hill, Michael	11/13/2025	0.7	Review a certain vendor for payments made during the duration of the case
Hill, Michael	11/13/2025	0.2	Correspond re: to check if vendors are on terms or on CIA terms
Hill, Michael	11/13/2025	0.3	Correspond re: status update for a certain supplier for invoices paid
Hill, Michael	11/13/2025	0.8	Track payment confirmations for North America
Hill, Michael	11/13/2025	0.2	Send out daily cash summary for global CIA payments for cash pooling purposes
Hill, Michael	11/13/2025	0.3	Correspond re: invoices to be processed for a certain supplier for CIA invoices
Hill, Michael	11/13/2025	0.7	Review vendors to check if they are on terms
Holloman, Lindsey	11/13/2025	0.4	Clean CIA Inbox sorting invoices processed and payment confirmations (evening)
Holloman, Lindsey	11/13/2025	1.1	Clean CIA Inbox sorting invoices processed and payment confirmations (afternoon)
Jain, Manasvi	11/13/2025	0.4	Call with D. Webber, L. Postolos, H. Waismann, G. Schmelter, M. Hamilton, M. Jain, S. Korol (A&M) and Company re. DIP budget variance analysis (W/E 11.7)
Jain, Manasvi	11/13/2025	1.3	Sort paid and unpaid professional fees invoices
Jain, Manasvi	11/13/2025	1.4	Prepare an agenda for cash actuals transition for week ending 11/21
Korol, Sammy	11/13/2025	0.3	Update variance report W/E 11.7 presentation with latest actual and forecasted amounts of professional fee carveout
Korol, Sammy	11/13/2025	0.4	Update professional fee carveout estimates with latest actuals from bank disbursement data and compare to forecast from latest DIP Budget Update W/E 10.31
Korol, Sammy	11/13/2025	0.3	Update Variance Report for W/E 11.7 with latest comments from Company and distribute preliminary draft
Korol, Sammy	11/13/2025	0.3	Update cumulative summary of all SG&A and Tax & Insurance transactions across all regions with latest actuals from W/E 11.7

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DIP FINANCING & CASH FLOW

Professional	Date	Hours	Activity
Korol, Sammy	11/13/2025	0.7	Analyze additional SG&A cadences among key recipients in EMEA and other regions, add them to the mapping model, and incorporate the updates into the SG&A historical actuals summary and regional go-forward run-rates
Korol, Sammy	11/13/2025	0.3	Prepare summary of SG&A transactions in the bank data from W/E 11.7 that require remapping to other line items
Korol, Sammy	11/13/2025	0.3	Analyze latest Company data on plant developments and their impact on the SIOP shipment forecast, and prepare follow-up questions to clarify customer- and region-level monthly accrual impacts
Korol, Sammy	11/13/2025	0.9	Update the monthly accrual variance report comparing the latest SIOP shipments forecast to the prior version, adding a cumulative view and detailing customer-level accrual impacts related to plant developments
Korol, Sammy	11/13/2025	1.1	Build a remapping model to group historical SG&A transactions by recurring recipient and create a consolidated "Other" line for each region (EMEA, NAFTA, Japan, Other)
Korol, Sammy	11/13/2025	0.3	Build a pivot table showing weekly SG&A and Tax & Insurance disbursements in Oku from filing through W/E 11.7 for key recipients by region, tying to total historical actual disbursements
Korol, Sammy	11/13/2025	0.3	Add written explanations to the SIOP shipments accrual variance report, attributing key customer-level variances to relevant Company and plant developments
Korol, Sammy	11/13/2025	0.7	Build an extended summary of W/E 11.7 forecast, showing original receipts template, over-the-top adjustments, and final forecast
Korol, Sammy	11/13/2025	0.5	Update the clean monthly SG&A actuals summary by recipient and region to tie to the data adjusted with the new mapping algorithm, and revise the forecast based on historical actuals accordingly
Korol, Sammy	11/13/2025	0.4	Update variance report with explanations for actual vs forecast SG&A variance for EMEA, NAFTA, Japan, China, Brazil, and other regions
Korol, Sammy	11/13/2025	0.5	Create summary from actual bank data of SG&A transactions in W/E 11.7 across all regions, highlighting top recipients contributing to actual vs forecast variance
Korol, Sammy	11/13/2025	0.6	Create a regional variance report (EMEA, NAFTA, Japan, Other) comparing the preliminary updated SG&A forecast to current SG&A actuals for W/E 11.7
Korol, Sammy	11/13/2025	0.3	Call with D. Shiffman, H. Waismann, and S. Korol (A&M) to discuss customer-level sales variance in the latest Company data compared to prior version, analyzing cash impact due to plant shutdowns
Korol, Sammy	11/13/2025	0.3	Write commentary explaining weekly and cumulative actual to forecast variance of payroll by region (EMEA, NAFTA, Japan, and Other) on Variance Report W/E 11.7
Korol, Sammy	11/13/2025	0.4	Call with D. Webber, L. Postolos, H. Waismann, G. Schmelter, M. Hamilton, M. Jain, S. Korol (A&M) and Company re. DIP budget variance analysis (W/E 11.7)
Korol, Sammy	11/13/2025	0.4	Update the extended consolidated and regional views of actual vs. forecast receipts variances for W/E 11.7 in the receipts analysis workbook

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Professional	Date	Hours	Activity
Korol, Sammy	11/13/2025	0.6	Create high-level summary identifying customers contributing most to the variance between forecasted and actual customer receipts for W/E 11.7 for each region & country (EMEA, NAFTA, Japan, Other, Brazil, and China)
Korol, Sammy	11/13/2025	0.4	Update variance report with explanations for actual vs forecast receipts variance for EMEA, NAFTA, Japan, China, Brazil, and other regions
Korol, Sammy	11/13/2025	0.3	Create summary from actual bank data of all NAFTA SG&A transactions in W/E 11.7, highlighting top recipients contributing to actual vs forecast variance
Korol, Sammy	11/13/2025	0.6	Build a receipts analysis of permanent vs. timing variances for actuals vs. forecast for W/E 11.7, with detailed customer views of normal-course collections and a breakout of assignment and remittance activity for each factor
Korol, Sammy	11/13/2025	0.3	Create summary from actual bank data of all EMEA SG&A transactions in W/E 11.7, highlighting top recipients contributing to actual vs forecast variance
Korol, Sammy	11/13/2025	0.4	Update professional fee tracker with latest actual invoices scraped from docket, replacing forecasted amounts and creating summary of the actual vs forecast variance
Korol, Sammy	11/13/2025	0.2	Summarize Mexico VAT currently in W/E 11.7 bank data and summarize cadence from historical actuals
Korol, Sammy	11/13/2025	0.6	Write commentary explaining weekly and cumulative actual to forecast variance of professional fees, DIP interest payments, and FDM, by region (EMEA, NAFTA, Japan, and Other) on Variance Report W/E 11.7
Korol, Sammy	11/13/2025	0.6	Build a monthly summary of accrual variances between the current and prior SIOP shipment forecasts, highlighting significant variances among key customers
Liu, Daniel	11/13/2025	1.4	Review the CIA application documents received on the morning of November 13 from Japan and China procurement team and log the tracker list
Liu, Daniel	11/13/2025	0.9	Check China Manual Payment List from Company, and match the CIA invoices with actual payment confirmations on November 13 from AP team
Liu, Daniel	11/13/2025	2.2	Review the CIA application documents received on the morning of November 13 from the Japan and China procurement team and log the tracker list
Liu, Daniel	11/13/2025	1.8	Review the CIA application documents received on the afternoon of November 13 from China procurement team and log the tracker list
Liu, Daniel	11/13/2025	0.7	Review the CIA application documents received on the afternoon of November 13 from Japan procurement team and log the tracker list
Nguyen, Vi Hoa	11/13/2025	1.2	Go through the incoming files, approve the CIA requests, and route them to the designated processing team
Nguyen, Vi Hoa	11/13/2025	1.2	Review the documentation received, approve the CIA requests, and deliver them to the appropriate processing staff
Nguyen, Vi Hoa	11/13/2025	1.6	Log every processed CIA transaction in an Excel workbook to ensure reconciliations are accurate and error-free

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DIP FINANCING & CASH FLOW

Professional	Date	Hours	Activity
Nguyen, Vi Hoa	11/13/2025	1.1	Review the documentation received, approve the CIA requests, and deliver them to the appropriate processing team
Nguyen, Vi Hoa	11/13/2025	1.3	Check the provided documents, authorize the CIA requests, and pass them along to the responsible team
Nguyen, Vi Hoa	11/13/2025	0.7	Evaluate the documents submitted, approve the CIA requests, and send them on to the correct processing team
Nguyen, Vi Hoa	11/13/2025	1.3	Inspect all the submitted documents, sign off on the CIA requests, and direct them to the handling team
Nguyen, Vi Hoa	11/13/2025	0.6	Use an Excel spreadsheet to document processed CIA transactions for proper reconciliation and to avoid duplicates
Pacheco, Santiago	11/13/2025	1.4	Review status for CIA requests and follow up as needed
Pacheco, Santiago	11/13/2025	2.7	Send cash in advance requests to NAFTA AP team
Pacheco, Santiago	11/13/2025	0.4	Office conference with The Company and S. Pacheco and G. Shibata (A&M) to review open items and define action plan as of November 13th
Pacheco, Santiago	11/13/2025	2.9	Review NAFTA CIA payment requests from the CIA inbox
Pacheco, Santiago	11/13/2025	1.6	Reject and request correction on incorrect CIA requests
Postolos, Lucas	11/13/2025	1.1	Call with D. Shiffman and L. Postolos (A&M) to review current vendor spend forecast and summarize additional liquidity opportunity
Postolos, Lucas	11/13/2025	0.1	Participate in call with management regarding negotiations with vendors to activate consignment stock for liquidity initiatives
Postolos, Lucas	11/13/2025	1.9	Revise materials summarizing various initiatives to generate short-term liquidity for management and ad hoc group
Postolos, Lucas	11/13/2025	1.1	Review of DIP Budget reporting items for week ending November 7, including variance analysis by region
Postolos, Lucas	11/13/2025	2.3	Reconcile vendors with trade agreements executed to revert to prior terms against latest AP Aging report to verify savings
Postolos, Lucas	11/13/2025	0.9	Review of summary of liquidity initiatives relative to extended cash flow forecast, including discussions between D. Shiffman and L. Postolos (A&M)
Postolos, Lucas	11/13/2025	0.4	Call with D. Webber, L. Postolos, H. Waismann, G. Schmelter, M. Hamilton, M. Jain, S. Korol (A&M) and Company re. DIP budget variance analysis (W/E 11.7)
Postolos, Lucas	11/13/2025	2.1	Reconcile accounts receivable data to bank data to verify past due collections
Postolos, Lucas	11/13/2025	0.4	Prepare for transition meeting to walk through cash actuals tasks with Treasury team
Postolos, Lucas	11/13/2025	0.7	Discuss among D. Shiffman, N. Caruso, and L. Postolos (A&M) regarding liquidity benefits related to vendor negotiations
Schmelter, Griffen	11/13/2025	0.4	Call with D. Webber, L. Postolos, H. Waismann, G. Schmelter, M. Hamilton, M. Jain, S. Korol (A&M) and Company re. DIP budget variance analysis (W/E 11.7)

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DIP FINANCING & CASH FLOW

Professional	Date	Hours	Activity
Schmelter, Griffen	11/13/2025	2.0	Create PowerPoint schedule for cash actuals transition call with agenda for week ending 11/21
Schmelter, Griffen	11/13/2025	1.4	Update receipts by customer workbook to reflect comments from Company on receipt mapping
Schmelter, Griffen	11/13/2025	0.8	Create external version of receipts by customer by region report for week ending 11/7
Schmelter, Griffen	11/13/2025	1.3	Create external version of the consolidated actuals model for week ending 11/7 to be shared with outside parties
Schmelter, Griffen	11/13/2025	0.5	Determine whether bank accounts raised by K&E are still actively used by the Company
Schmelter, Griffen	11/13/2025	0.4	Update actuals PowerPoint for week ending 11/7 actuals results from consolidated actuals model
Schmelter, Griffen	11/13/2025	0.9	Create internal version of receipts by customer output for week ending 11/7
Schmelter, Griffen	11/13/2025	1.2	Add regional actuals models outputs into consolidated actuals model for week ending 11/7
Shahbain, Abraham	11/13/2025	1.2	Review and update of regional cash funding needs
Shibata, Gerardo Yukio	11/13/2025	0.3	Conference call with the Company and G. Shibata (A&M) to align on pending actions with vendor
Shibata, Gerardo Yukio	11/13/2025	0.6	Conference call with the Company and G. Shibata (A&M) to understand the double payment situation with vendor
Shibata, Gerardo Yukio	11/13/2025	0.4	Follow up on pending information to review classification and status of vendor
Shibata, Gerardo Yukio	11/13/2025	0.3	Conference call with the Company and G. Shibata (A&M) to review problems with payments, invoices in the systems but not paid, etc
Shibata, Gerardo Yukio	11/13/2025	0.6	Conference call with the Company, vendor and G. Shibata (A&M) to review status, pending payments, requests
Shibata, Gerardo Yukio	11/13/2025	0.7	Conference call with the Company and G. Shibata (A&M) to understand vendor requests about CIA and payments
Shibata, Gerardo Yukio	11/13/2025	0.6	Conference call with the Company and G. Shibata (A&M) to review invoices, classification and threats of vendor to stop shipments
Shibata, Gerardo Yukio	11/13/2025	0.4	Office conference with The Company and S. Pacheco and G. Shibata (A&M) to review open items and define action plan as of November 13th
Shiffman, David	11/13/2025	0.8	Prepare new version of liquidity / working capital initiative tracker to review with A&M team
Shiffman, David	11/13/2025	1.7	Review feedback on recent SIOP projections and related customer plant shutdown impact and provide follow up questions and analysis for Company review
Shiffman, David	11/13/2025	0.8	Correspond with Company regarding employee compensation plan projections relative to existing forecast
Shiffman, David	11/13/2025	0.9	Review of summary of liquidity initiatives relative to extended cash flow forecast, including discussions between D. Shiffman and L. Postolos (A&M)

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Professional	Date	Hours	Activity
Shiffman, David	11/13/2025	1.2	Review preliminary variance report commentary and provide feedback
Shiffman, David	11/13/2025	0.7	Discuss among D. Shiffman, N. Caruso, and L. Postolos (A&M) regarding liquidity benefits related to vendor negotiations
Shiffman, David	11/13/2025	1.1	Call with D. Shiffman and L. Postolos (A&M) to review current vendor spend forecast and summarize additional liquidity opportunity
Shiffman, David	11/13/2025	0.3	Call with D. Shiffman, H. Waismann, and S. Korol (A&M) to discuss customer-level sales variance in the latest Company data compared to prior version, analyzing cash impact due to plant shutdowns
Waismann, Heitor	11/13/2025	0.4	Call with D. Webber, L. Postolos, H. Waismann, G. Schmelter, M. Hamilton, M. Jain, S. Korol (A&M) and Company re. DIP budget variance analysis (W/E 11.7)
Waismann, Heitor	11/13/2025	0.3	Call with D. Shiffman, H. Waismann, and S. Korol (A&M) to discuss customer-level sales variance in the latest Company data compared to prior version, analyzing cash impact due to plant shutdowns
Waismann, Heitor	11/13/2025	2.3	Prepare comments to variance report items, such as materials, SG&A and first day motion relief
Waismann, Heitor	11/13/2025	0.4	Review comments for variance report line items such as receipts and transfers between debtors prepared by A&M team
Waismann, Heitor	11/13/2025	1.9	Prepare summary of receipts variance by region and by customer for week ended 11/7
Waismann, Heitor	11/13/2025	1.3	Prepare analysis on SG&A variances for prior weeks broken into vendor and region
Webber, Dan	11/13/2025	0.4	Call with D. Webber, L. Postolos, H. Waismann, G. Schmelter, M. Hamilton, M. Jain, S. Korol (A&M) and Company re. DIP budget variance analysis (W/E 11.7)
Zehetmair, Stefan	11/13/2025	2.7	Support in checking, approving and distributing pro forma invoices to the relevant payment offices
Zehetmair, Stefan	11/13/2025	2.7	Support with management of Cash in Advance (CIA) mailbox
Zehetmair, Stefan	11/13/2025	2.9	Support with CIA tracking and CIA approval process
Zhu, Judith	11/13/2025	1.8	Review Japan and China CIAs received in the afternoon (1st batch) and respond to the procurement and processing team (Company)
Zhu, Judith	11/13/2025	0.2	Check and update the latest TA list
Zhu, Judith	11/13/2025	0.2	Communicate to the Company that payments cannot be processed for vendors with executed TAs
Zhu, Judith	11/13/2025	0.2	Communicate with the procurement team regarding the possibility of deferring payment for certain CIAs
Zhu, Judith	11/13/2025	0.2	Review Teams conversation history (CIA and TA related) and email correspondence
Zhu, Judith	11/13/2025	0.3	Analyze monthly vendor CIA application trends, and discuss any unusual changes with the Company
Zhu, Judith	11/13/2025	0.3	Review the China CIA payment list provided by the Company, verify that it aligns with A&M's approvals, and follow up with the Company on any discrepancies identified

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Professional	Date	Hours	Activity
Zhu, Judith	11/13/2025	0.3	Review the Japan CIA payment list submitted by the Company against A&M's approved items and today's actual payments, and follow up on any discrepancies
Zhu, Judith	11/13/2025	0.4	Review Company's responses for the rejected CIA requests and reply accordingly
Zhu, Judith	11/13/2025	0.4	Review the TA and provide a response to the Company accordingly
Zhu, Judith	11/13/2025	0.6	Review and update the tracker and vendor payment list as of November 13 and compile a summary of the daily CIA payment status
Zhu, Judith	11/13/2025	1.2	Review Japan and China CIAs received in the afternoon (2nd batch) and respond to the procurement and processing team (Company)
Zhu, Judith	11/13/2025	1.7	Review the Japan and China CIAs received in the morning and respond to the procurement and processing team (Company)
Borgonovo, Erik	11/14/2025	1.1	Approve EMEA advance-payment proformas and coordinate timely completion
Borgonovo, Erik	11/14/2025	1.4	Approve CIA-eligible items and send them forward for payment processing
Borgonovo, Erik	11/14/2025	0.7	Keep full CIA records to ensure transparency and support management processes
Borgonovo, Erik	11/14/2025	1.9	Review received CIA documentation, approve valid submissions, and forward them for prompt processing
Borgonovo, Erik	11/14/2025	2.9	Manage EMEA advance-payment verification to ensure internal teams process and release payments promptly
Caruso, Nicholas	11/14/2025	0.4	Conference call with the Company, N. Caruso (A&M), and G. Shibata (A&M) to review TA savings file
Cui, Maggie	11/14/2025	0.3	Review the CIA Tracker and vendor payment lists, identify and clarify issues, and align on action plans
Grossi, Nick	11/14/2025	1.5	Review pro forma close scenarios and working capital impact
Hamilton, Makenna	11/14/2025	0.5	Call with D. Webber, L. Postolos, G. Schmelter, M. Hamilton, and M. Jain (A&M) and Company re. cash actuals transition kick-off
Hamilton, Makenna	11/14/2025	1.6	Map all "Other Regions" disbursement transactions
Hamilton, Makenna	11/14/2025	1.1	Map all Japan disbursement transactions
Hamilton, Makenna	11/14/2025	0.4	Enter newly received invoices into professional fee tracker from the last week and incorporate into weekly actual reporting
Hamilton, Makenna	11/14/2025	1.5	Modify BvA files to ensure ease of use in ongoing transition
Hill, Michael	11/14/2025	1.7	Create analysis of invoices paid for the duration of the case to see variances
Hill, Michael	11/14/2025	1.6	Review an analysis of invoices for the past few weeks to see analysis update need
Hill, Michael	11/14/2025	1.4	Update payment tracker for updated Trade Agreements

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Professional	Date	Hours	Activity
Hill, Michael	11/14/2025	1.4	Review select vendors for how these vendors have been handled during the case
Hill, Michael	11/14/2025	0.2	Send out daily cash summary for global CIA payments for cash pooling purposes
Hill, Michael	11/14/2025	0.2	Send out daily cash in advance summary tracker
Hill, Michael	11/14/2025	0.3	Correspond re: select vendors and how they have been paid during the duration of the case
Holloman, Lindsey	11/14/2025	0.9	Clean CIA Inbox sorting invoices processed and payment confirmations (evening)
Holloman, Lindsey	11/14/2025	0.6	Begin updating CIA mapping for end of week analysis and reporting
Holloman, Lindsey	11/14/2025	1.1	Clean CIA Inbox sorting invoices processed and payment confirmations (afternoon)
Jain, Manasvi	11/14/2025	2.2	Update bank balances master to reflect newly discovered and closed accounts
Jain, Manasvi	11/14/2025	2.3	Pull updated SG&A transactions for week ending 11/7
Jain, Manasvi	11/14/2025	0.5	Call with D. Webber, L. Postolos, G. Schmelter, M. Hamilton, and M. Jain (A&M) and Company re. cash actuals transition kick-off
Korol, Sammy	11/14/2025	0.8	Extract additional SG&A cadences among recurring OCPs in EMEA, add them to the mapping model, and incorporate the updates into the SG&A historical actuals summary and regional go-forward run-rates
Korol, Sammy	11/14/2025	0.5	Call with H. Waismann and S. Korol (A&M) to review assumptions behind the latest SG&A forecast, comparing historical actual averages to forecasted averages on both a weekly and monthly basis
Korol, Sammy	11/14/2025	1.4	Update SIOP shipments forecast on current model to reflect plant developments in EMEA and NAFTA for specific customers on a weekly basis for October - March
Korol, Sammy	11/14/2025	0.2	Call with H. Waismann and S. Korol (A&M) to review final version of Variance Presentation for W/E 11.14
Korol, Sammy	11/14/2025	0.7	Build a variance report comparing average weekly forecasted SG&A amounts to corresponding weekly historical actual averages for recurring recipients across multiple regions, and update forecast assumptions
Korol, Sammy	11/14/2025	0.8	Pull the monthly SIOP shipments forecast from the long-term model sourced from the business plan and SIOP data and create a monthly variance summary
Korol, Sammy	11/14/2025	0.7	Call with H. Waismann and S. Korol (A&M) to build a clean view of accrual changes by customer and region based on refreshed Company data and the business plan, and to summarize the impact on accruals and cash from plant shutdowns
Korol, Sammy	11/14/2025	0.6	Incorporate algorithm into the upcoming and overdue professional fee list to automatically pull amounts and eligible payment dates for interim fee applications based on invoice number

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Professional	Date	Hours	Activity
Korol, Sammy	11/14/2025	1.3	Call with H. Waismann and S. Korol (A&M) to build a refreshed SIOP forecast based on the latest Company data and A&M business plan, summarizing variances to the prior forecast (Week 45 vs. Week 41) with customer- and region-level detail
Korol, Sammy	11/14/2025	0.5	Update the monthly accrual variance report comparing the latest SIOP shipments forecast to the prior version with updated information from Company on plant developments and corresponding customer impact
Korol, Sammy	11/14/2025	0.5	Prepare clean summary of key EMEA SG&A transactions and raw bank data from W/E 11.7 and distribute to Company
Korol, Sammy	11/14/2025	0.4	Prepare and distribute variance summary of current mapping of Brazil actual receipts to latest Company data
Korol, Sammy	11/14/2025	0.4	Build summary of overall weekly and monthly average historical SG&A actuals for specific repeated transactions in EMEA, NAFTA, Japan, and other regions
Korol, Sammy	11/14/2025	0.3	Update variance report for W/E 11.7 with latest comments from Company on receipts and SG&A variance and distribute
Korol, Sammy	11/14/2025	0.2	Adjust the Brazil receipts variance explanation in the W/E 11.7 Variance Report to reflect the latest customer-level receipts distribution provided by the Company
Korol, Sammy	11/14/2025	0.5	Call with H. Waismann and S. Korol (A&M) to incorporate plant-shutdown impacts into the refreshed SIOP forecast at both the customer and regional level
Liu, Daniel	11/14/2025	1.1	Review the CIA application documents received on the morning of November 14 from the Japan and China procurement team and log the tracker list
Liu, Daniel	11/14/2025	2.3	Review the CIA application documents received on the afternoon of November 14 from the Japan and China procurement team and log the tracker list
Nguyen, Vi Hoa	11/14/2025	1.2	Review the documentation received, approve the CIA requests, and deliver them to the appropriate processing department
Nguyen, Vi Hoa	11/14/2025	0.4	Track processed CIA items in Excel to ensure reconciliation is correct and no payment is duplicated
Nguyen, Vi Hoa	11/14/2025	1.2	Enter completed CIA transactions in Excel to maintain accuracy in reconciliation and avoid issuing payments twice
Nguyen, Vi Hoa	11/14/2025	1.4	Review the documentation received, approve the CIA requests, and deliver them to the appropriate processing team
Nguyen, Vi Hoa	11/14/2025	1.9	Review the documentation received, approve the CIA requests, and deliver them to the responsible team
Nguyen, Vi Hoa	11/14/2025	1.3	Review the documentation received, approve the CIA requests, and deliver them to the responsible department
Pacheco, Santiago	11/14/2025	1.8	Review status for CIA requests with the NAFTA PTP team and push for solutions
Pacheco, Santiago	11/14/2025	2.0	Review and assess NAFTA CIA payment requests
Pacheco, Santiago	11/14/2025	1.6	Request correction on incorrect NAFTA CIA requests

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Marelli Automotive Lighting USA, LLC
Time Detail by Activity
November 1, 2025 through November 30, 2025

DIP FINANCING & CASH FLOW

Professional	Date	Hours	Activity
Pacheco, Santiago	11/14/2025	1.7	Pass over approved cash in advance requests to NAFTA AP team for payment
Pacheco, Santiago	11/14/2025	0.4	Office conference with The Company and S. Pacheco and G. Shibata (A&M) to review open items and define action plan as of November 14th
Postolos, Lucas	11/14/2025	0.5	Call with D. Webber, L. Postolos, G. Schmelter, M. Hamilton, and M. Jain (A&M) and Company re. cash actuals transition kick-off
Postolos, Lucas	11/14/2025	0.8	Prepare documentation summarizing vendors with reverted payment terms compared to AP Aging report to verify savings
Postolos, Lucas	11/14/2025	0.7	Review of DIP Budget reporting items for week ending November 7, including variance analysis by region
Postolos, Lucas	11/14/2025	0.3	Reconcile accounts receivable data to bank data to verify past due collections
Postolos, Lucas	11/14/2025	0.9	Revise DIP Budget variance analysis support materials for Alix team for week ending November 7
Postolos, Lucas	11/14/2025	2.2	Reconcile vendors with trade agreements executed to revert to prior terms against latest AP Aging report to verify savings
Postolos, Lucas	11/14/2025	1.4	Review of October Monthly Operating Report draft, including revisions to cash flow by legal entity analysis
Postolos, Lucas	11/14/2025	1.3	Prepare documentation to distribute DIP Budget reporting materials for week ending November 7
Schmelter, Griffen	11/14/2025	0.5	Call with D. Webber, L. Postolos, G. Schmelter, M. Hamilton, and M. Jain (A&M) and Company re. cash actuals transition kick-off
Schmelter, Griffen	11/14/2025	0.3	Correspond with Company cash actuals transition team on agenda for 11/17 Japan actuals model training
Schmelter, Griffen	11/14/2025	0.5	Correspond with A&M colleague on receipts by customer analysis for week ending 11/7
Schmelter, Griffen	11/14/2025	0.7	Determine what large SG&A payments were made in week ending 11/7, so additional detail could be provided to A&M team members
Schmelter, Griffen	11/14/2025	0.9	Update EMEA actuals model to differential between other non operating payments and tax payments for specific counterparties
Schmelter, Griffen	11/14/2025	1.4	Prepare Japan actuals model to be shared with Company cash actuals transition team in advance of a call on 11/17
Schmelter, Griffen	11/14/2025	1.9	Update Monthly operating reporting for October to reflection the inclusion of additional data in Brazil to better bridge bank activity to bank balances for the month
Shahbain, Abraham	11/14/2025	0.5	Call with Company purchasing, C. Turner (A&M), and A. Shahbain (A&M) to discuss regional funding needs and other treasury topics
Shibata, Gerardo Yukio	11/14/2025	0.6	Conference call with the Company and G. Shibata (A&M) to review pending payments to vendor with TA
Shibata, Gerardo Yukio	11/14/2025	0.8	Conference call with the Company, vendor, and G Shibata (A&M) to understand the situation of vendor, invoices, etc
Shibata, Gerardo Yukio	11/14/2025	0.4	Office conference with The Company and S. Pacheco and G. Shibata (A&M) to review open items and define action plan as of November 14th

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Marelli Automotive Lighting USA, LLC
Time Detail by Activity
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DIP FINANCING & CASH FLOW

Professional	Date	Hours	Activity
Shibata, Gerardo Yukio	11/14/2025	0.4	Conference call with the Company, N. Caruso (A&M), and G. Shibata (A&M) to review TA savings file
Shibata, Gerardo Yukio	11/14/2025	0.9	Review supporting data asking for invoices reclassification
Shiffman, David	11/14/2025	1.1	Review responses from Company regarding plant shutdown impact and provide feedback to A&M liquidity team
Shiffman, David	11/14/2025	0.7	Correspond with A&M and Management regarding status of customer terms reduction and efforts to validate
Shiffman, David	11/14/2025	0.8	Correspond with Management regarding Emergency Loan post-petition cash flows
Shiffman, David	11/14/2025	2.1	Review analysis of sales projection changes and plant shutdown impact and provide feedback to A&M team
Shiffman, David	11/14/2025	1.2	Review latest progress on trapped cash initiatives in China and Brazil for incorporation into cash flow projections
Turner, Cari	11/14/2025	0.5	Call with Company purchasing, C. Turner (A&M), and A. Shahbain (A&M) to discuss regional funding needs and other treasury topics
Waismann, Heitor	11/14/2025	1.3	Call with H. Waismann and S. Korol (A&M) to build a refreshed SIOP forecast based on the latest Company data and A&M business plan, summarizing variances to the prior forecast (Week 45 vs. Week 41) with customer- and region-level detail
Waismann, Heitor	11/14/2025	0.5	Call with H. Waismann and S. Korol (A&M) to review assumptions behind the latest SG&A forecast, comparing historical actual averages to forecasted averages on both a weekly and monthly basis
Waismann, Heitor	11/14/2025	0.7	Call with H. Waismann and S. Korol (A&M) to build a clean view of accrual changes by customer and region based on refreshed Company data and the business plan, and to summarize the impact on accruals and cash from plant shutdowns
Waismann, Heitor	11/14/2025	0.5	Call with H. Waismann and S. Korol (A&M) to incorporate plant-shutdown impacts into the refreshed SIOP forecast at both the customer and regional level
Waismann, Heitor	11/14/2025	2.7	Prepare analysis on impact to cash flow of year-end plant shutdowns for specific customers
Waismann, Heitor	11/14/2025	0.2	Call with H. Waismann and S. Korol (A&M) to review final version of Variance Presentation for W/E 11.14
Waismann, Heitor	11/14/2025	1.5	Prepare analysis on cash impact of various others changes to SIOP forecast
Webber, Dan	11/14/2025	0.3	Review DIP variance report for week ended 11/7/25
Webber, Dan	11/14/2025	0.1	Correspond with L. Postolos (A&M) regarding next steps to prepare for upcoming cash actuals transition sessions
Webber, Dan	11/14/2025	0.5	Call with D. Webber, L. Postolos, G. Schmelter, M. Hamilton, and M. Jain (A&M) and Company re. cash actuals transition kick-off
Zehetmair, Stefan	11/14/2025	2.3	Support in checking, approving and distributing pro forma invoices to the relevant payment offices
Zehetmair, Stefan	11/14/2025	2.6	Support with management of Cash in Advance (CIA) mailbox

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Marelli Automotive Lighting USA, LLC
Time Detail by Activity
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DIP FINANCING & CASH FLOW

Professional	Date	Hours	Activity
Zehetmair, Stefan	11/14/2025	2.7	Support with CIA tracking and CIA approval process
Zhu, Judith	11/14/2025	1.2	Review Japan and China CIAs received in the afternoon (2nd batch) and respond to the procurement and processing team (Company)
Zhu, Judith	11/14/2025	0.6	Review and update the tracker and vendor payment list as of November 14 and compile a summary of the daily CIA payment status
Zhu, Judith	11/14/2025	0.3	Review the TA and provide a response to the Company accordingly
Zhu, Judith	11/14/2025	0.2	Review the Japan CIA payment list submitted by the Company against A&M's approved items and today's actual payments, and follow up on any discrepancies
Zhu, Judith	11/14/2025	0.1	Update the CIA dashboard and Flash Report as of W/E 11/15, complete a comparison against the prior week's data to identify key changes and trends, and report to M. Hill (A&M)
Zhu, Judith	11/14/2025	1.6	Review the Japan and China CIAs received in the morning and respond to the procurement and processing team (Company)
Zhu, Judith	11/14/2025	1.4	Review Japan and China CIAs received in the afternoon (1st batch) and respond to the procurement and processing team (Company)
Zhu, Judith	11/14/2025	0.4	Review the China CIA payment list provided by the Company, verify that it aligns with A&M's approvals, and follow up with the Company on any discrepancies identified
Zhu, Judith	11/14/2025	0.2	Analyze monthly vendor CIA application trends, and discuss any unusual changes with the Company
Zhu, Judith	11/14/2025	0.1	Check and update the latest TA list
Zhu, Judith	11/14/2025	0.3	Review Company's responses for the rejected CIA requests and reply accordingly
Holloman, Lindsey	11/15/2025	2.1	Finalize CIA Analysis for week end reporting and review
Holloman, Lindsey	11/15/2025	1.2	Finish CIA analysis of unique vendor count and invoices processed
Cook, Jacob	11/16/2025	0.7	Prepare refreshed view of PST invoices flagged as PRE or duplicative to CIA for review
Cook, Jacob	11/16/2025	1.4	Update reporting for weekly PST payment summary for all vendors and vendors on accelerated terms
Cook, Jacob	11/16/2025	2.6	Review of refreshed 'Ready to Pay' post-petition accounts payable for EMEA for WE 11/21
Hill, Michael	11/16/2025	1.9	Update analysis for top ten vendors for the duration of the case and for the last three weeks
Jain, Manasvi	11/16/2025	2.0	Consolidate 11/14 balances to send out to treasury teams to update balances
Korol, Sammy	11/16/2025	0.7	Create variance report comparing current professional fee accruals to estimates from prior week, with variance broken down into (i) actualization updates, (ii) forecast adjustments, and (iii) additions from new firms

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Marelli Automotive Lighting USA, LLC
Time Detail by Activity
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DIP FINANCING & CASH FLOW

Professional	Date	Hours	Activity
Korol, Sammy	11/16/2025	0.3	Incorporate a reconciliation check into the professional fee tracker to ensure estimated and actual invoices for the same firm and month do not coexist
Korol, Sammy	11/16/2025	0.4	Create and distribute professional fee weekly report in Excel and PDF including (i) consolidated monthly accrual and disbursement summaries, (ii) variance to prior, (iii) monthly accruals, disbursements, accrual actuals, and estimates
Korol, Sammy	11/16/2025	0.4	Prepare summary of month-over-month professional fee accrual variances resulting from updated exchange rates from actual bank data for June - September
Schmelter, Griffen	11/16/2025	0.4	Correspond with A&M team members on agenda for Japan actuals model training on 11/17
Shahbain, Abraham	11/16/2025	0.3	Discuss with A. Shahbain and J. Warren (A&M) regarding cash in advance team workstream for A&M and next steps to manage the same
Warren, Joseph	11/16/2025	0.3	Discuss with A. Shahbain and J. Warren (A&M) regarding cash in advance team workstream for A&M and next steps to manage the same
Borgonovo, Erik	11/17/2025	2.6	Review, confirm, and approve EMEA invoices requiring advance payment in coordination with internal stakeholders
Borgonovo, Erik	11/17/2025	0.2	Prepare for and participate in daily cash in advance invoice and payment coordination call with J. Warren, E. Borgonovo, S. Zehetmair, V. Nguyen, and L. Hollomon (A&M) regarding issues as of Monday, November 17
Borgonovo, Erik	11/17/2025	2.3	Review and validate LATAM advance-payment proformas, coordinating internally to speed up execution
Borgonovo, Erik	11/17/2025	1.3	Reconcile payment confirmations to supplier accounts requiring proof of payment
Borgonovo, Erik	11/17/2025	1.7	Keep well-organized CIA documentation to support reporting accuracy and audit trails
Cook, Jacob	11/17/2025	2.3	Review of refreshed 'Ready to Pay' post-petition accounts payable for NAFTA for WE 11/21
Cook, Jacob	11/17/2025	2.4	Prepare deferral template for EMEA post-petition payments for WE 11/21
Cook, Jacob	11/17/2025	2.6	Prepare deferral template for NAFTA post-petition payments for WE 11/21
Cook, Jacob	11/17/2025	1.2	Review of vendors with adjusted post-petition payment terms in EMEA and corresponding impact on payment run for WE 11/21
Cui, Maggie	11/17/2025	0.3	Discuss M. Cui and J. Zhu (A&M) regarding cash in advance team workstream for A&M and next steps to manage the same
Cui, Maggie	11/17/2025	0.3	Correspond with A. Shahbain and J. Warren (A&M) regarding cash in advance team workstream for A&M and next steps to manage the same
Grossi, Nick	11/17/2025	1.2	Review '26 factoring proposal/arrangement and provide comments re: same
Grossi, Nick	11/17/2025	0.9	Review and provide comments re: pro forma cash flow projections

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Time Detail by Activity
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DIP FINANCING & CASH FLOW

Professional	Date	Hours	Activity
Grossi, Nick	11/17/2025	0.5	Meeting among N. Grossi, D. Shiffman, and L. Postolos (A&M) regarding tracking of liquidity initiatives compared to extended DIP forecast
Grossi, Nick	11/17/2025	1.4	Prepare status of liquidity initiatives. Provide comments re: same
Hamilton, Makenna	11/17/2025	0.2	Call with D. Webber, L. Postolos, G. Schmelter, M. Hamilton, and M. Jain (A&M) re. cash actuals transition
Hamilton, Makenna	11/17/2025	1.7	Call with D. Webber, L. Postolos, G. Schmelter, M. Hamilton, M. Jain (A&M) and Company re. Japan regional model walkthrough
Hamilton, Makenna	11/17/2025	2.0	Modify Japan BvA file in order to ensure ease of use in ongoing transition (afternoon)
Hamilton, Makenna	11/17/2025	2.0	Modify Japan BvA file in order to ensure ease of use in ongoing transition (morning)
Hamilton, Makenna	11/17/2025	1.3	Create outline and preliminary summary to present Japan regional model walkthrough to Company
Hamilton, Makenna	11/17/2025	1.7	Reconcile EMEA payroll data (bank vs pay run)
Hamilton, Makenna	11/17/2025	2.3	Create Treasury Cash Actuals transition materials
Hamilton, Makenna	11/17/2025	2.0	Create Treasury Cash Actuals transition calendar
Hill, Michael	11/17/2025	0.2	Send out daily cash in advance summary tracker
Hill, Michael	11/17/2025	0.2	Correspond re: update in CIA payments globally for the past week
Hill, Michael	11/17/2025	0.2	Send out daily cash summary for global CIA payments for cash pooling purposes
Holloman, Lindsey	11/17/2025	0.6	Clean CIA Inbox sorting invoices processed and payment confirmations (afternoon)
Holloman, Lindsey	11/17/2025	0.2	Prepare for and participate in daily cash in advance invoice and payment coordination call with J. Warren, E. Borgonovo, S. Zehetmair, V. Nguyen, and L. Hollomon (A&M) regarding issues as of Monday, November 17
Jain, Manasvi	11/17/2025	0.7	Prepare FX analysis for week ending 11/14
Jain, Manasvi	11/17/2025	2.4	Update bank balances across all files
Jain, Manasvi	11/17/2025	1.7	Call with D. Webber, L. Postolos, G. Schmelter, M. Hamilton, M. Jain (A&M) and Company re. Japan regional model walkthrough
Jain, Manasvi	11/17/2025	0.8	Input FX translations into all regional files
Jain, Manasvi	11/17/2025	0.2	Call with D. Webber, L. Postolos, G. Schmelter, M. Hamilton, and M. Jain (A&M) re. cash actuals transition
Jain, Manasvi	11/17/2025	0.8	Update all files to reflect accounts closed

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Time Detail by Activity
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DIP FINANCING & CASH FLOW

Professional	Date	Hours	Activity
Jain, Manasvi	11/17/2025	0.9	Prepare consolidated balances sheet to be sent out to treasury to confirm balances
Jain, Manasvi	11/17/2025	1.3	Consolidate 11/14 bank balances received from local treasury
Jain, Manasvi	11/17/2025	2.1	Prepare China receipts for week ending 11/14
Jain, Manasvi	11/17/2025	0.8	Prepare liquidity cert for week ending 11/14
Korol, Sammy	11/17/2025	1.1	Create a weekly roll forward for each LATAM factor from the beginning of October to W/E 11.7, showing weekly remittances and assignments separately
Korol, Sammy	11/17/2025	0.2	Call with H. Waismann and S. Korol (A&M) to review the prior SIOP sales forecast and determine entity-level adjustments needed to reflect customer cash impacts from recent plant developments
Korol, Sammy	11/17/2025	0.2	Build waterfall visualization bridging W/E 1.23 debtor cash on latest budget (W/E 10.31) to W/E 1.23 debtor cash on upcoming budget (W/E 11.28)
Korol, Sammy	11/17/2025	0.5	Create updated 13-week forecast for DIP tranches and emergency loans for DIP Budget Update W/E 11.28, and update corresponding visualization on DIP Budget Update W/E 11.28 presentation
Korol, Sammy	11/17/2025	0.3	Adjust the weekly roll forward for each factoring facility to reflect updated FX rates based on the latest Company data
Korol, Sammy	11/17/2025	0.4	Call with H. Waismann and S. Korol (A&M) to update the monthly summary of customer-level cash impacts driven by plant developments and refreshed Company data
Korol, Sammy	11/17/2025	0.9	Build detailed and undetailed 13-week variance summaries showing upcoming 13-week forecast starting W/E 11.28 vs current DIP Budget Update starting W/E 10.31, and update corresponding visualizations on DIP Budget Update W/E 11.28 presentation
Korol, Sammy	11/17/2025	1.3	Update the prior SIOP shipments data from Week 41 to reflect recent plant developments by region and customer, and refresh the variance summary to the current SIOP shipments data to show the change, isolating impacts by both customer and region
Korol, Sammy	11/17/2025	0.2	Call with H. Waismann and S. Korol (A&M) to review the prior SIOP purchases/inbounds forecast and plan a summary of regional variances against the latest inbounds data
Korol, Sammy	11/17/2025	0.8	Create monthly inbounds variance report by region comparing the latest Company inbounds data to the prior inbounds data underlying the cash flow model
Korol, Sammy	11/17/2025	0.5	Create a weekly roll forward for each EMEA/NAFTA factor from the beginning of October to W/E 11.7, showing weekly remittances and assignments separately
Korol, Sammy	11/17/2025	0.5	Build updated 13-week pro fee carveout report, 13-week forecast of pro fee disbursements, updated monthly professional fee accruals for DIP Budget Update, and update corresponding visualizations on DIP Budget Update W/E 11.28 presentation
Korol, Sammy	11/17/2025	0.4	Update professional fee tracker with latest actual invoices scraped from docket, replacing forecasted amounts and creating summary of the actual vs forecast variance

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DIP FINANCING & CASH FLOW

Professional	Date	Hours	Activity
Korol, Sammy	11/17/2025	0.2	Update 13-week forecast of FDM spend for DIP Budget Update W/E 11.28, and update corresponding visualization on DIP Budget Update W/E 11.28 presentation
Korol, Sammy	11/17/2025	0.4	Create support presentation for DIP Budget Update W/E 11.28 with updated visualizations of 13-week cash flows (Oku and USD) starting W/E 11.28
Korol, Sammy	11/17/2025	0.3	Update monthly inbounds variance report by removing the after-market portion from the prior inbounds data used in the cash flow model
Liu, Daniel	11/17/2025	1.8	Review the CIA application documents received on the morning of November 17 from the Japan and China procurement team and log the tracker list
Liu, Daniel	11/17/2025	1.6	Review the CIA application documents received on the afternoon of November 17 from the Japan and China procurement team and log the tracker list
Nguyen, Vi Hoa	11/17/2025	2.9	Keep an Excel spreadsheet of processed CIA transactions to promote accurate reconciliation and avoid double billing
Nguyen, Vi Hoa	11/17/2025	0.2	Prepare for and participate in daily cash in advance invoice and payment coordination call with J. Warren, E. Borgonovo, S. Zehetmair, V. Nguyen, and L. Hollomon (A&M) regarding issues as of Monday, November 17
Nguyen, Vi Hoa	11/17/2025	2.1	Record CIA transactions post-processing in Excel to ensure reconciliation accuracy and eliminate duplicates
Nguyen, Vi Hoa	11/17/2025	2.6	Review the documentation received, approve the CIA requests, and forward them to the designated processing team
Postolos, Lucas	11/17/2025	0.5	Meeting among N. Grossi, D. Shiffman, and L. Postolos (A&M) regarding tracking of liquidity initiatives compared to extended DIP forecast
Postolos, Lucas	11/17/2025	0.4	Call between D. Shiffman and L. Postolos (A&M) regarding tracking of liquidity initiatives compared to extended DIP forecast
Postolos, Lucas	11/17/2025	0.2	Call with D. Webber, L. Postolos, G. Schmelter, M. Hamilton, and M. Jain (A&M) re. cash actuals transition
Postolos, Lucas	11/17/2025	1.7	Call with D. Webber, L. Postolos, G. Schmelter, M. Hamilton, M. Jain (A&M) and Company re. Japan regional model walkthrough
Postolos, Lucas	11/17/2025	1.4	Prepare documentation summarizing progress in vendor-related negotiations to increase liquidity
Postolos, Lucas	11/17/2025	1.3	Update reconciliation of liquidity benefit by vendor based on input files from A. Shahbain (A&M) regarding negotiated payment terms
Postolos, Lucas	11/17/2025	2.1	Update summary materials tracking progress of liquidity initiatives compared to extended DIP forecast
Postolos, Lucas	11/17/2025	0.3	Prepare documentation for management seeking additional information to identify cash collections within AR data
Postolos, Lucas	11/17/2025	1.6	Reconcile accounts receivable data to bank data to verify past due collections
Postolos, Lucas	11/17/2025	1.1	Prepare documentation summarizing progress in customer-related negotiations to increase liquidity
Schmelter, Griffen	11/17/2025	1.3	Reconcile Brazil payment run with Brazil bank activity for week ending 11/14 to determine which payments are not duplicative

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Time Detail by Activity
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DIP FINANCING & CASH FLOW

Professional	Date	Hours	Activity
Schmelter, Griffen	11/17/2025	1.5	Map all intercompany counterparties within the NAFTA actuals model for week ending 11/14
Schmelter, Griffen	11/17/2025	0.4	Add NAFTA payment run to NAFTA actuals models for week ending 11/14
Schmelter, Griffen	11/17/2025	1.7	Determine all incremental bank accounts added to bank account listing between 6th and 7th interim cash management order
Schmelter, Griffen	11/17/2025	1.1	Reconcile NAFTA actuals model bank activity to ending bank a balances for week ending 11/14
Schmelter, Griffen	11/17/2025	1.2	Demarcate all intercompany transactions within the NAFTA bank activity for week ending 11/14
Schmelter, Griffen	11/17/2025	0.4	Add Brazil payment run to Other Regions actuals model for week ending 11/14
Schmelter, Griffen	11/17/2025	1.3	Add all Other regions bank activity for week ending 11/14 to Other Regions actuals model
Schmelter, Griffen	11/17/2025	0.6	Add all NAFTA bank activity to NAFTA regional actuals for week ending 11/14
Schmelter, Griffen	11/17/2025	0.2	Call with D. Webber, L. Postolos, G. Schmelter, M. Hamilton, and M. Jain (A&M) re. cash actuals transition
Schmelter, Griffen	11/17/2025	1.7	Call with D. Webber, L. Postolos, G. Schmelter, M. Hamilton, M. Jain (A&M) and Company re. Japan regional model walkthrough
Schmelter, Griffen	11/17/2025	0.8	Add all manual bank activity to the NAFTA actuals model for week ending 11/14
Schmelter, Griffen	11/17/2025	1.2	Reconcile Other Regions actuals model bank activity to ending bank a balances for week ending 11/14
Shahbain, Abraham	11/17/2025	0.9	Review and update regional allocation funding schedule based on comments received
Shahbain, Abraham	11/17/2025	0.5	Call with Company purchasing, C. Turner (A&M), and A. Shahbain (A&M) to discuss regional funding needs and other treasury topics
Shiffman, David	11/17/2025	2.3	Review estimated shutdown impact on sales and finalize for Management review
Shiffman, David	11/17/2025	1.4	Review changes to sales projections from prior version and provide feedback on presentation materials
Shiffman, David	11/17/2025	0.7	Correspond with A&M liquidity team regarding professional fee forecasts
Shiffman, David	11/17/2025	0.9	Correspond with Management regarding tracking of working capital initiatives
Shiffman, David	11/17/2025	0.5	Meeting among N. Grossi, D. Shiffman, and L. Postolos (A&M) regarding tracking of liquidity initiatives compared to extended DIP forecast
Shiffman, David	11/17/2025	0.4	Call between D. Shiffman and L. Postolos (A&M) regarding tracking of liquidity initiatives compared to extended DIP forecast
Turner, Cari	11/17/2025	0.5	Call with Company purchasing, C. Turner (A&M), and A. Shahbain (A&M) to discuss regional funding needs and other treasury topics
Waismann, Heitor	11/17/2025	0.2	Call with H. Waismann and S. Korol (A&M) to review the prior SIOP sales forecast and determine entity-level adjustments needed to reflect customer cash impacts from recent plant developments

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DIP FINANCING & CASH FLOW

Professional	Date	Hours	Activity
Waismann, Heitor	11/17/2025	0.2	Call with H. Waismann and S. Korol (A&M) to review the prior SIOP purchases/inbounds forecast and plan a summary of regional variances against the latest inbounds data
Waismann, Heitor	11/17/2025	0.4	Call with H. Waismann and S. Korol (A&M) to update the monthly summary of customer-level cash impacts driven by plant developments and refreshed Company data
Waismann, Heitor	11/17/2025	2.9	Prepare receipts template to send to Company, isolating impacts for Turkey cash flow
Waismann, Heitor	11/17/2025	2.8	Review shutdown summary and adjust cash flow impacts to compare week 45 SIOP to wk. 41 SIOP
Waismann, Heitor	11/17/2025	0.5	Prepare summary of variance explanations between permanent and timing for week ending 10/31
Waismann, Heitor	11/17/2025	2.3	Update receipts model with latest invoices from factoring report provided by Company
Warren, Joseph	11/17/2025	0.1	Prepare information for A&M team awareness relating to forthcoming payments related to certain critical vendor agreement that is executed for one region but pending execution for other regions
Warren, Joseph	11/17/2025	0.4	Correspond with J. Cook (A&M) regarding certain upcoming critical vendor agreement payments and related payment issues
Warren, Joseph	11/17/2025	0.2	Prepare for and participate in daily cash in advance invoice and payment coordination call with J. Warren, E. Borgonovo, S. Zehetmair, V. Nguyen, and L. Hollomon (A&M) regarding issues as of Monday, November 17
Webber, Dan	11/17/2025	1.7	Call with D. Webber, L. Postolos, G. Schmelter, M. Hamilton, M. Jain (A&M) and Company re. Japan regional model walkthrough
Webber, Dan	11/17/2025	0.2	Call with D. Webber, L. Postolos, G. Schmelter, M. Hamilton, and M. Jain (A&M) re. cash actuals transition
Webber, Dan	11/17/2025	0.2	Prepare workplan for in-person training to transition cash actuals process
Zehetmair, Stefan	11/17/2025	2.7	Support with CIA tracking and CIA approval process
Zehetmair, Stefan	11/17/2025	2.3	Support in checking, approving and distributing pro forma invoices to the relevant payment offices
Zehetmair, Stefan	11/17/2025	2.6	Support with management of Cash in Advance (CIA) mailbox
Zehetmair, Stefan	11/17/2025	0.2	Prepare for and participate in daily cash in advance invoice and payment coordination call with J. Warren, E. Borgonovo, S. Zehetmair, V. Nguyen, and L. Hollomon (A&M) regarding issues as of Monday, November 17
Zhu, Judith	11/17/2025	0.1	Review Teams conversation history (CIA and TA related) and email correspondence
Zhu, Judith	11/17/2025	0.1	Check and update the latest TA list
Zhu, Judith	11/17/2025	2.1	Review Japan and China CIAs received in the afternoon and respond to the procurement and processing team (Company)
Zhu, Judith	11/17/2025	1.2	Review the Japan and China CIAs received in the morning and respond to the procurement and processing team (Company)

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Marelli Automotive Lighting USA, LLC
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DIP FINANCING & CASH FLOW

Professional	Date	Hours	Activity
Zhu, Judith	11/17/2025	0.3	Review the Japan CIA payment list submitted by the Company against A&M's approved items and today's actual payments, and follow up on any discrepancies
Zhu, Judith	11/17/2025	0.1	Update the CIA dashboard template to include data for the week ending November 22 (W/E 11/22)
Zhu, Judith	11/17/2025	0.3	Discuss M. Cui and J. Zhu (A&M) regarding cash in advance team workstream for A&M and next steps to manage the same
Zhu, Judith	11/17/2025	0.2	Correspond with M. Schirle (A&M) regarding whether the CIA payment for specific vendors can be processed
Borgonovo, Erik	11/18/2025	2.4	Oversee the review of EMEA CIA invoices to ensure smooth coordination and correct payment processing
Borgonovo, Erik	11/18/2025	0.8	Review vendor agreements and determine whether CIA terms apply
Borgonovo, Erik	11/18/2025	1.1	Update tracker records all invoice and payment dates to help accounting manage outstanding cases efficiently
Borgonovo, Erik	11/18/2025	1.3	Remove payment blocks by conducting root-cause analysis and applying corrective actions
Borgonovo, Erik	11/18/2025	1.9	Validate EMEA advance-payment proformas and coordinate with teams for timely release
Cook, Jacob	11/18/2025	0.4	Review of executed email trade agreement payment schedules for trade agreements to be paid WE 11/21
Cook, Jacob	11/18/2025	0.8	Select invoices to be paid and application of FDM coding for trade agreement payments WE 11/21
Cook, Jacob	11/18/2025	0.9	Review of executed trade agreement payment schedules for trade agreements to be paid WE 11/21
Cook, Jacob	11/18/2025	0.9	Review of outstanding accounts payable for vendors with email trade agreements to be paid WE 11/21
Cook, Jacob	11/18/2025	0.7	Review of outstanding accounts payable for vendors with trade agreements to be paid WE 11/21
Cook, Jacob	11/18/2025	1.8	Review of historical payments made against email trade agreements since execution for trade agreements to be paid WE 11/21
Cook, Jacob	11/18/2025	1.4	Select invoices to be paid and application of FDM coding for email trade agreement payments WE 11/21
Cook, Jacob	11/18/2025	1.8	Select invoices to be paid for NAFTA during WE 11/21 based on deferral targets identified
Cook, Jacob	11/18/2025	1.4	Review of outstanding budget requests from the Company regional teams to assess impact on budget and required deferral for WE 10/17
Cook, Jacob	11/18/2025	1.1	Review of vendors with adjusted post-petition payment terms in NAFTA and corresponding impact on payment run for WE 11/21
Cook, Jacob	11/18/2025	1.2	Select invoices to be paid for EMEA during WE 11/21 based on deferral targets identified
Cook, Jacob	11/18/2025	1.7	Review of historical payments made against trade agreements since execution for trade agreements to be paid WE 11/21
Cui, Maggie	11/18/2025	0.4	Review the CIA Tracker and vendor payment lists, identify and clarify issues, and align on action plans

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Professional	Date	Hours	Activity
Grossi, Nick	11/18/2025	0.2	Meeting with management, N. Grossi, D. Shiffman, and L. Postolos (A&M) regarding liquidity impact of customer terms negotiations
Grossi, Nick	11/18/2025	0.3	Review weekly cash allocations and provide comments re: same
Grossi, Nick	11/18/2025	0.8	Review S&U at close and provide comments re: same
Hamilton, Makenna	11/18/2025	2.3	Modify NAFTA BvA file in order to ensure ease of use in ongoing transition (afternoon)
Hamilton, Makenna	11/18/2025	1.6	Reconcile EMEA inputs against latest bank data and update weekly actuals report accordingly
Hamilton, Makenna	11/18/2025	1.6	Call with D. Webber, L. Postolos, G. Schmelter, M. Hamilton, M. Jain (A&M) and Company re. NAFTA regional model walkthrough
Hamilton, Makenna	11/18/2025	1.6	Input Japan bank data based on latest Company data and update weekly actuals report accordingly
Hamilton, Makenna	11/18/2025	1.6	Incorporate comments into Treasury Cash Actuals transition materials
Hamilton, Makenna	11/18/2025	2.9	Modify NAFTA BvA file in order to ensure ease of use in ongoing transition (morning)
Hamilton, Makenna	11/18/2025	0.3	Call with D. Webber, L. Postolos, M. Hamilton, and M. Jain (A&M) to discuss progress related to cash actuals transition and next steps
Hill, Michael	11/18/2025	0.2	Send out daily cash in advance summary tracker
Hill, Michael	11/18/2025	1.4	Update weekly analysis of cash in advance payments globally
Hill, Michael	11/18/2025	0.2	Send out daily cash summary for global CIA payments for cash pooling purposes
Holloman, Lindsey	11/18/2025	0.9	Clean CIA Inbox sorting invoices processed and payment confirmations (evening)
Holloman, Lindsey	11/18/2025	1.9	Clean CIA Inbox sorting invoices processed and payment confirmations (afternoon)
Jain, Manasvi	11/18/2025	0.3	Call with D. Webber, L. Postolos, M. Hamilton, and M. Jain (A&M) to discuss progress related to cash actuals transition and next steps
Jain, Manasvi	11/18/2025	1.6	Call with D. Webber, L. Postolos, G. Schmelter, M. Hamilton, M. Jain (A&M) and Company re. NAFTA regional model walkthrough
Korol, Sammy	11/18/2025	1.2	Create 13-week forecast of payroll by each region (EMEA, NAFTA, Japan, other) for each payroll type (Salary, Benefits, Taxes, Bonus, Other) for DIP Budget Update W/E 11.28, based on Company data for NAFTA, EMEA, and APAC
Korol, Sammy	11/18/2025	0.3	Call with H. Waismann and S. Korol (A&M) to review updates to Tranche A DIP interest payment timing for upcoming DIP Budget Update W/E 11.28
Korol, Sammy	11/18/2025	1.6	Align professional fee disbursements in the tracker with the published weekly actuals at the invoice level, reconciling pre- and post-petition disbursements as well as individual firm reimbursements
Korol, Sammy	11/18/2025	0.4	Update professional fee tracker with latest actual invoices scraped from docket, replacing forecasted amounts and creating summary of the actual vs forecast variance

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Professional	Date	Hours	Activity
Korol, Sammy	11/18/2025	0.4	Incorporate latest data from Company into variance summaries comparing current monthly payroll forecast to prior monthly forecast for EMEA, NAFTA, and APAC
Korol, Sammy	11/18/2025	0.3	Call with H. Waismann and S. Korol (A&M) to review monthly and weekly payroll variance summaries comparing the Company's latest payroll forecast to the prior version, with detail for region and payroll type
Korol, Sammy	11/18/2025	1.1	Prepare an extended receipts template that accepts actuals as inputs, calculating variance to forecast and summarizing the top three positive and negative customer variance contributors for regions for the period W/E 11.14 through W/E 1.30
Korol, Sammy	11/18/2025	0.4	Create updated 13-week forecast for each region (EMEA, NAFTA, Japan, other) for DIP Budget Update W/E 11.28, and update corresponding visualization on DIP Budget Update W/E 11.28 presentation
Korol, Sammy	11/18/2025	0.5	Create 13-week forecast from W/E 11.28 of non-insider bonus by region (EMEA, NAFTA, Japan, other) based on Company data, to overlay existing payroll forecast
Korol, Sammy	11/18/2025	0.6	Create a preliminary variance report comparing the live forecasted monthly professional fee accruals and disbursements against the corresponding summaries from W/E 11.14
Korol, Sammy	11/18/2025	0.7	Update the cash flow model to reflect actual DIP interest payments, the Company's latest estimates for future interest payments, and actual SOFR rates, and record the resulting variance
Korol, Sammy	11/18/2025	0.8	Update variance summary of current monthly SIOP forecast to prior forecast (Week 45 vs Week 41), add a consolidated view of customers, and update corresponding visualizations on DIP Budget Update W/E 11.28 presentation
Korol, Sammy	11/18/2025	0.9	Build weekly variance summary comparing current weekly forecast from W/E 11.28 to W/E 1.30 to prior payroll forecast by region and payroll type, based on Company data for NAFTA, EMEA, and APAC
Nguyen, Vi Hoa	11/18/2025	1.7	Review all submitted documents, authorize the CIA requests, and send them to the correct team for processing
Nguyen, Vi Hoa	11/18/2025	1.4	Update your Excel sheet with processed CIA transactions to support accurate reconciliation and eliminate double payments
Nguyen, Vi Hoa	11/18/2025	2.6	Review the documentation received, approve the CIA requests, and forward them to the designated processing department
Nguyen, Vi Hoa	11/18/2025	0.4	Examine the received documentation, approve the CIA requests, and forward them to the appropriate processing team
Nguyen, Vi Hoa	11/18/2025	2.1	Review the documentation received, approve the CIA requests, and forward them to the relevant team
Pacheco, Santiago	11/18/2025	2.5	Send cash in advance requests to NAFTA AP team for payment processing
Pacheco, Santiago	11/18/2025	1.7	Request correction on incorrect NAFTA CIA requests
Pacheco, Santiago	11/18/2025	1.6	Review CIA requests and status with the NAFTA AP team

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Professional	Date	Hours	Activity
Pacheco, Santiago	11/18/2025	0.4	Office conference with The Company and S. Pacheco and G. Shibata (A&M) to review open items and define action plan as of November 18th
Pacheco, Santiago	11/18/2025	2.8	Review NAFTA cash in advance requests for approval
Postolos, Lucas	11/18/2025	0.3	Call with D. Webber, L. Postolos, M. Hamilton, and M. Jain (A&M) to discuss progress related to cash actuals transition and next steps
Postolos, Lucas	11/18/2025	0.2	Meeting with management, N. Grossi, D. Shiffman, and L. Postolos (A&M) regarding liquidity impact of customer terms negotiations
Postolos, Lucas	11/18/2025	1.9	Create additional analysis to update materials for management and ad hoc group regarding progress in liquidity initiatives
Postolos, Lucas	11/18/2025	0.8	Review of documents provided by management to update liquidity initiative materials
Postolos, Lucas	11/18/2025	0.8	Prepare documentation for Treasury department regarding status of transitioning cash actuals workstreams
Postolos, Lucas	11/18/2025	1.6	Call with D. Webber, L. Postolos, G. Schmelter, M. Hamilton, M. Jain (A&M) and Company re. NAFTA regional model walkthrough
Postolos, Lucas	11/18/2025	0.7	Correspond with management regarding latest negotiations with customers on payment accelerations
Postolos, Lucas	11/18/2025	0.4	Prepare documentation for Treasury regarding estimated liquidity benefits for customer negotiations
Postolos, Lucas	11/18/2025	2.3	Revise materials summarizing various initiatives to generate short-term liquidity for management and ad hoc group
Postolos, Lucas	11/18/2025	0.4	Correspond with management and professionals regarding processing invoices
Schmelter, Griffen	11/18/2025	0.5	Correspond with Company China treasury team to confirm the manual transactions that need to be added China's bank activity for week ending 11/14
Schmelter, Griffen	11/18/2025	1.6	Call with D. Webber, L. Postolos, G. Schmelter, M. Hamilton, M. Jain (A&M) and Company re. NAFTA regional model walkthrough
Schmelter, Griffen	11/18/2025	0.3	Correspond with China treasury team on differences between China's bank activity and ending balances for week ending 11/14
Schmelter, Griffen	11/18/2025	0.3	Correspond with Company treasury team on cash in transit transaction and adjusting cash balances to better reflect this cash
Schmelter, Griffen	11/18/2025	0.3	Correspond with K&E on Chinese bank accounts and confirming the entity to which they should be assigned
Schmelter, Griffen	11/18/2025	1.0	Determine which intercompany transactions were related to currency translations for week ending 11/14
Schmelter, Griffen	11/18/2025	1.5	Update regional actuals models based on intercompany reconciliation performed for timing, fix transactions and incorrect grouping for week ending 11/14
Schmelter, Griffen	11/18/2025	1.4	Map all intercompany transactions within the EMEA actuals model for week ending 11/14
Schmelter, Griffen	11/18/2025	1.2	Determine which intercompany transactions are not confirmed intercompany due to a missing counter party for week ending 11/14

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Professional	Date	Hours	Activity
Schmelter, Griffen	11/18/2025	1.1	Classify all disbursements to specific categories within the other regions actuals model for week ending 11/14
Schmelter, Griffen	11/18/2025	0.5	Correspond with K&E on updates to bank account listing in 7th interim cash management order
Schmelter, Griffen	11/18/2025	0.9	Compile all intercompany transactions into single sheet for week ending 11/14 from all regional models
Schmelter, Griffen	11/18/2025	0.6	Reconcile Turkey actuals model bank activity to ending bank balances for week ending 11/14
Schmelter, Griffen	11/18/2025	0.6	Add manual activity to Other Regions actuals model to reflect China activity that occurred outside of the Kyriba system for week ending 11/14
Schmelter, Griffen	11/18/2025	1.2	Demarcate intercompany transactions within the EMEA actuals model for week ending 11/14
Schmelter, Griffen	11/18/2025	0.6	Determine which intercompany transactions were timing related between different week in week ending 11/14
Shahbain, Abraham	11/18/2025	0.5	Call with Company purchasing, C. Turner (A&M), and A. Shahbain (A&M) to discuss regional funding needs and other treasury topics
Shahbain, Abraham	11/18/2025	0.8	Review and provide comments on proposed spend for trade agreements
Shibata, Gerardo Yukio	11/18/2025	0.4	Office conference with The Company and S. Pacheco and G. Shibata (A&M) to review open items and define action plan as of November 18th
Shibata, Gerardo Yukio	11/18/2025	1.3	Conference call with the Company, vendor and G. Shibata (A&M) to understand all situation of vendor not shipping, TA, etc
Shibata, Gerardo Yukio	11/18/2025	1.1	Conference call with the Company and G. Shibata (A&M) to review and understand the status of the vendor threatening to stop shipments
Shibata, Gerardo Yukio	11/18/2025	0.6	Follow up on pending payments reports and review received information
Shiffman, David	11/18/2025	1.2	Prepare estimated impact of working capital management initiatives for A&M review
Shiffman, David	11/18/2025	1.7	Prepare and review draft EMEA forecast for delivery to certain jurisdiction compliance review
Shiffman, David	11/18/2025	0.5	Call with Management, A&M, AHG and AHG advisors to review status of liquidity initiatives
Shiffman, David	11/18/2025	0.2	Meeting with management, N. Grossi, D. Shiffman, and L. Postolos (A&M) regarding liquidity impact of customer terms negotiations
Simion, Tony	11/18/2025	0.7	Review summary of all case professional fee monthly estimates for incorporation into next cash flow forecast
Simion, Tony	11/18/2025	0.4	Review latest summary of workstreams, fee estimates, and short term headcount for A&M fees to be incorporated in next cash flow forecast
Simion, Tony	11/18/2025	0.9	Attend meeting with Management and Ad Hoc Lender Advisors reviewing prior weeks liquidity performance, estimate for this week, and update on liquidity actions
Turner, Cari	11/18/2025	0.5	Call with Company purchasing, C. Turner (A&M), and A. Shahbain (A&M) to discuss regional funding needs and other treasury topics

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Professional	Date	Hours	Activity
Waismann, Heitor	11/18/2025	0.3	Call with H. Waismann and S. Korol (A&M) to review monthly and weekly payroll variance summaries comparing the Company's latest payroll forecast to the prior version, with detail for region and payroll type
Waismann, Heitor	11/18/2025	0.3	Call with H. Waismann and S. Korol (A&M) to review updates to Tranche A DIP interest payment timing for upcoming DIP Budget Update W/E 11.28
Waismann, Heitor	11/18/2025	0.4	Review factoring report for October 2026 prepared by A&M team
Waismann, Heitor	11/18/2025	1.6	Prepare factoring exposure support calculation for Italian and German legal entities as support for HLA workstream
Waismann, Heitor	11/18/2025	2.3	Adjust monthly cash flow model submitted in October to allocate consolidated overall disbursements into each region, providing base forecast on a regional level
Waismann, Heitor	11/18/2025	1.4	Prepare extended monthly forecast summary for EMEA and total Company based on latest monthly model submitted in October
Waismann, Heitor	11/18/2025	0.9	Adjust monthly cash flow model submitted in October to add intercompany transfers between debtor entities to properly reflect ending balance by region
Waismann, Heitor	11/18/2025	0.6	Prepare summary of non-insider bonus to be included in the next DIP budget
Waismann, Heitor	11/18/2025	2.8	Update factoring model with latest invoices, sales information and fee structure including double dip for specific factors
Webber, Dan	11/18/2025	0.3	Call with D. Webber, L. Postolos, M. Hamilton, and M. Jain (A&M) to discuss progress related to cash actuals transition and next steps
Webber, Dan	11/18/2025	0.2	Correspond with L. Postolos (A&M) regarding summary materials for cash actuals transition progress thus far
Webber, Dan	11/18/2025	1.6	Call with D. Webber, L. Postolos, G. Schmelter, M. Hamilton, M. Jain (A&M) and Company re. NAFTA regional model walkthrough
Zehetmair, Stefan	11/18/2025	2.8	Support with CIA tracking and CIA approval process
Zehetmair, Stefan	11/18/2025	2.7	Support in checking, approving and distributing pro forma invoices to the relevant payment offices
Zehetmair, Stefan	11/18/2025	2.6	Support with management of Cash in Advance (CIA) mailbox
Zhu, Judith	11/18/2025	1.1	Verify the vendor names in newly signed TAs against the CIA approved vendor list and AP Master list as of November 18
Zhu, Judith	11/18/2025	0.2	Review the China CIA payment list provided by the Company, verify that it aligns with A&M's approvals, and follow up with the Company on any discrepancies identified
Zhu, Judith	11/18/2025	0.6	Correspond daily work progress to J. Warren and M. Hill (A&M) via email
Zhu, Judith	11/18/2025	0.1	Review Teams conversation history (CIA and TA related) and email correspondence
Zhu, Judith	11/18/2025	0.2	Review the Japan CIA payment list submitted by the Company against A&M's approved items and today's actual payments, and follow up on any discrepancies

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Zhu, Judith	11/18/2025	0.4	Review Company's responses for the rejected CIA requests and reply accordingly
Zhu, Judith	11/18/2025	0.3	Analyze monthly vendor CIA application trends, and discuss any unusual changes with the Company
Zhu, Judith	11/18/2025	2.4	Review Japan and China CIAs received in the afternoon (2nd batch) and respond to the procurement and processing team (Company)
Zhu, Judith	11/18/2025	2.2	Review Japan and China CIAs received in the afternoon (1st batch) and respond to the procurement and processing team (Company)
Zhu, Judith	11/18/2025	1.9	Review the Japan and China CIAs received in the morning and respond to the procurement and processing team (Company)
Zhu, Judith	11/18/2025	1.4	Reconcile the payments with the corresponding invoices, record the payment details, and update the China and Japan CIA tracker and vendor payment list accordingly
Zhu, Judith	11/18/2025	0.2	Discuss with the Company and J. Zhu (A&M) regarding PST coding issue
Zhu, Judith	11/18/2025	0.1	Check and update the latest TA list
Borgonovo, Erik	11/19/2025	2.3	Examine EMEA CIA submissions, approve qualifying items, and route them for payment processing
Borgonovo, Erik	11/19/2025	2.1	Examine LATAM CIA submissions, approve qualifying items, and route them for payment processing
Borgonovo, Erik	11/19/2025	1.4	Evaluate LATAM advance-payment requests and approve critical items immediately
Borgonovo, Erik	11/19/2025	1.1	Provide training and support to procurement staff to enhance document accuracy and lower rejection rates
Borgonovo, Erik	11/19/2025	0.9	Monitor EMEA and LATAM invoice tracking to ensure consistency and prevent duplicate records
Borgonovo, Erik	11/19/2025	0.7	Resolve obstacles affecting key payments through targeted corrections
Cook, Jacob	11/19/2025	0.8	Review of FDM coding for actuals reported for WE 11/14
Cook, Jacob	11/19/2025	0.7	Consolidate weekly payments made from EMEA filing entities for WE 11/14
Cook, Jacob	11/19/2025	0.2	Consolidate weekly payments made from Romanian filing entities for WE 11/14
Cook, Jacob	11/19/2025	1.1	Prepare EMEA PST deferral plan template to be shared with the Company purchasing for WE 11/21
Cook, Jacob	11/19/2025	1.1	Consolidate weekly payments made from China filing entities for WE 11/14
Cook, Jacob	11/19/2025	0.8	Consolidate weekly payments made from NAFTA filing entities for WE 011/14
Cook, Jacob	11/19/2025	0.8	Prepare NAFTA PST deferral plan template to be shared with the Company purchasing for WE 11/21
Cook, Jacob	11/19/2025	0.6	Review of vendor-related disbursements for WE 11/14 against budgeted allowance

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Professional	Date	Hours	Activity
Cook, Jacob	11/19/2025	0.4	Consolidate weekly payments made from LATAM filing entities for WE 11/14
Cook, Jacob	11/19/2025	0.2	Consolidate weekly payments made from Japan filing entities for WE 11/14
Grossi, Nick	11/19/2025	1.2	Coordinate minimum cash balances and revised forecast
Grossi, Nick	11/19/2025	0.6	Coordinate cash transition matters with Company
Hamilton, Makenna	11/19/2025	1.2	Call with D. Webber, G. Schmelter, M. Hamilton, M. Jain (A&M) and Company re. Other regional model walkthrough
Hamilton, Makenna	11/19/2025	0.5	Call with L. Postolos, G. Schmelter, M. Hamilton, M. Jain (A&M) and Company re. Other regional model walkthrough
Hamilton, Makenna	11/19/2025	0.1	Call with M. Hamilton and S. Korol (A&M) to discuss the mapping process for actuals to SG&A and non-operating activities
Hamilton, Makenna	11/19/2025	2.1	Pull all NAFTA SG&A transactions from raw bank data for each NAFTA bank account
Hamilton, Makenna	11/19/2025	2.1	Pull all EMEA SG&A transactions from raw bank data for each EMEA bank account
Hamilton, Makenna	11/19/2025	1.4	Modify "Other Regions" BvA file in order to ensure ease of use in ongoing transition (morning)
Hamilton, Makenna	11/19/2025	2.3	Modify "Other Regions" BvA file in order to ensure ease of use in ongoing transition (afternoon)
Hamilton, Makenna	11/19/2025	1.7	Extend Treasury Cash Actuals transition calendar
Hamilton, Makenna	11/19/2025	2.4	Map Japan intercompany transactions
Hill, Michael	11/19/2025	0.2	Send out daily cash summary for global CIA payments for cash pooling purposes
Hill, Michael	11/19/2025	0.2	Correspond re: timing of payments for a certain supplier
Hill, Michael	11/19/2025	0.4	Review certain vendors for payment terms
Hill, Michael	11/19/2025	0.2	Correspond re: provide a copy of a trade agreement to confirm for a certain region
Hill, Michael	11/19/2025	0.2	Send out daily cash in advance summary tracker
Holloman, Lindsey	11/19/2025	2.2	Clean CIA Inbox sorting invoices processed and payment confirmations (afternoon)
Holloman, Lindsey	11/19/2025	0.6	Clean CIA Inbox sorting invoices processed and payment confirmations (evening)
Jain, Manasvi	11/19/2025	0.3	Consolidate receipts for week ending 11/14
Jain, Manasvi	11/19/2025	0.5	Call with L. Postolos, G. Schmelter, M. Hamilton, M. Jain (A&M) and Company re. Other regional model walkthrough

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DIP FINANCING & CASH FLOW

Professional	Date	Hours	Activity
Jain, Manasvi	11/19/2025	1.2	Pull payroll transactions for week ending 11/14
Jain, Manasvi	11/19/2025	2.1	Pull EMEA and NAFTA receipts for week ending 11/14
Jain, Manasvi	11/19/2025	1.2	Call with D. Webber, G. Schmelter, M. Hamilton, M. Jain (A&M) and Company re. Other regional model walkthrough
Jain, Manasvi	11/19/2025	0.9	Prepare Brazil receipts for week ending 11/14
Jain, Manasvi	11/19/2025	2.1	Pull Japan and Other receipts for week ending 11/14
Jain, Manasvi	11/19/2025	1.3	Pull SG&A transactions for week ending 11/14
Korol, Sammy	11/19/2025	0.6	Build monthly summary from June-February of combined FDM and CIA by region, with the latest actuals and estimates
Korol, Sammy	11/19/2025	0.3	Update the high-level receipts variance summary by region and customer to incorporate factoring assignment and remittance variances, and add supporting detail to explain the Brazil and China variances included within "Other Customers"
Korol, Sammy	11/19/2025	0.4	Build a 13-week consolidated FDM variance report by region beginning in W/E 10.31, comparing current actuals and estimates to prior forecast from DIP Budget Update W/E 10.31, with additional variance reports
Korol, Sammy	11/19/2025	0.4	Extract quarterly and monthly Japan taxes from historical actuals and incorporate observed cadence into proposed SG&A go-forward estimates
Korol, Sammy	11/19/2025	0.4	Incorporate LATAM weekly data from Company into updated 13-week payroll forecast for DIP Budget Update W/E 11.28
Korol, Sammy	11/19/2025	0.4	Summarize historical SG&A actuals grouped into "Other Transactions" for each region on the proposed go-forward SG&A weekly forecast
Korol, Sammy	11/19/2025	0.3	Extend monthly SIOP forecast until April and update corresponding visualization on DIP Budget Update W/E 11.28 presentation
Korol, Sammy	11/19/2025	0.5	Update inbounds workbook with latest data and create monthly inbounds report by region (EMEA, NAFTA, Japan, Other)
Korol, Sammy	11/19/2025	0.4	Build monthly variance summary from June-February, comparing latest actuals and estimates of FDM and CIA by regions vs actuals and estimates as of DIP Budget Update W/E 10.31
Korol, Sammy	11/19/2025	0.6	Create extended weekly variance summary comparing DIP Budget W/E 10.31 payroll forecast to upcoming DIP Budget W/E 11.28
Korol, Sammy	11/19/2025	0.7	Analyze historical SG&A cadences by entity, incorporating country-level detail and adding further nuance to the forecast by creating separate recipient-level forecasts for each country and entity
Korol, Sammy	11/19/2025	0.7	Build a 13-week summary of CIA by region, beginning in W/E 10.31 and incorporating actuals until W/E 11.14 and forecasted amounts until W/E 1.23

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Marelli Automotive Lighting USA, LLC
Time Detail by Activity
November 1, 2025 through November 30, 2025

DIP FINANCING & CASH FLOW

Professional	Date	Hours	Activity
Korol, Sammy	11/19/2025	0.7	Update professional fee tracker and treasury distribution list with latest interim fee apps from UCC, reconciling amounts against existing fee apps from June-September and updating corresponding payment dates accordingly
Korol, Sammy	11/19/2025	0.8	Prepare and distribute high-level summary by region and customer of notable actual vs forecast receipts variance in W/E 11.14
Korol, Sammy	11/19/2025	0.9	Build a 13-week consolidated FDM summary by region, beginning in W/E 10.31, incorporating actuals through W/E 11.14 and forecasted amounts through W/E 1.23, with additional summary details
Korol, Sammy	11/19/2025	0.4	Update the monthly SIOP variance summary comparing the refreshed forecast against the prior version from the DIP Budget Update W/E 10.31, extending the forecast through April and providing a consolidated customer-level view
Korol, Sammy	11/19/2025	0.1	Call with M. Hamilton and S. Korol (A&M) to discuss the mapping process for actuals to SG&A and non-operating activities
Korol, Sammy	11/19/2025	0.3	Call with H. Waismann and S. Korol (A&M) to discuss the current extraction process for actual transactions related to non-operating activities since filing
Korol, Sammy	11/19/2025	0.9	Call with D. Shiffman, H. Waismann, and S. Korol (A&M) to review the preliminary SG&A forecast and discuss professional fee forecast adjustments, VAT reimbursements, current non-operating mapping process, and other updates
Korol, Sammy	11/19/2025	0.8	Call with H. Waismann and S. Korol (A&M) to review regional level historical cadences in SG&A actuals and analyze finalized 13-week payroll forecast for DIP Budget Update W/E 11.28, summarizing variance to prior DIP Budget Update
Korol, Sammy	11/19/2025	0.5	Call with H. Waismann and S. Korol (A&M) to review the latest updates to the professional fee tracker from invoice actualizations and forecast changes, and to analyze the impact of the Company's LATAM updates on the payroll forecast
Korol, Sammy	11/19/2025	0.3	Build a 13-week CIA variance report by region beginning in W/E 10.31, comparing current actuals and forecast to the prior forecast from the DIP Budget Update W/E 10.31
Nguyen, Vi Hoa	11/19/2025	1.9	Check the documentation provided, validate the CIA requests, and route them to the designated processing department
Nguyen, Vi Hoa	11/19/2025	2.3	Go through the submitted documentation, authorize the CIA requests, and forward them to the responsible department
Nguyen, Vi Hoa	11/19/2025	2.2	Maintain a clear Excel record of processed CIA transactions to achieve accurate reconciliation and avoid duplication
Nguyen, Vi Hoa	11/19/2025	0.6	Assess the received paperwork, approve the CIA requests, and deliver them to the responsible team
Nguyen, Vi Hoa	11/19/2025	1.4	Manage processed CIA transactions in Excel to guarantee correct reconciliation and prevent duplicate disbursements
Pacheco, Santiago	11/19/2025	0.4	Office conference with The Company and S. Pacheco and G. Shibata (A&M) to review open items and define action plan as of November 19th
Pacheco, Santiago	11/19/2025	1.1	Office conference with the Company and S. Pacheco (A&M) to review vendor claims and coordinate information gathering and action plans. Session 12

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Marelli Automotive Lighting USA, LLC
Time Detail by Activity
November 1, 2025 through November 30, 2025

DIP FINANCING & CASH FLOW

Professional	Date	Hours	Activity
Pacheco, Santiago	11/19/2025	1.7	Reject and request correction on necessary NAFTA CIA requests
Pacheco, Santiago	11/19/2025	1.6	Review status for CIA requests with the NAFTA AP team in Mexico and India
Pacheco, Santiago	11/19/2025	2.3	Review and approve NAFTA CIA payment requests from the inbox
Pacheco, Santiago	11/19/2025	1.6	Send approved cash in advance requests to NAFTA AP team for payment processing
Postolos, Lucas	11/19/2025	0.6	Prepare for meetings with Treasury department to transition cash actuals workflow to Company staff
Postolos, Lucas	11/19/2025	1.1	Prepare analysis of negotiations to offset and seek reimbursement for previous duplicate payments to vendors
Postolos, Lucas	11/19/2025	2.3	Revise materials summarizing various initiatives to generate short-term liquidity for management and ad hoc group
Postolos, Lucas	11/19/2025	0.5	Call with L. Postolos, G. Schmelter, M. Hamilton, M. Jain (A&M) and Company re. Other regional model walkthrough
Postolos, Lucas	11/19/2025	1.1	Call with division leaders, D. Shiffman, and L. Postolos (A&M) regarding efforts to collect on overdue customer invoices
Postolos, Lucas	11/19/2025	0.8	Reconcile accounts receivable data to bank data to verify past due collections
Postolos, Lucas	11/19/2025	1.7	Further analysis for materials summarizing various initiatives to generate short-term liquidity for management and ad hoc group
Schmelter, Griffen	11/19/2025	1.1	Compare EMEA actuals model to Company cash actuals report for week ending 11/14
Schmelter, Griffen	11/19/2025	1.3	Reconcile EMEA bank activity for week ending 11/14 to ending balances as of 11/14 in EMEA actuals model
Schmelter, Griffen	11/19/2025	0.5	Update Other Regions actuals model for week ending 11/14 to better reflect the categorization of project related income
Schmelter, Griffen	11/19/2025	0.6	Compare Japan actuals model to Company cash actuals report for week ending 11/14
Schmelter, Griffen	11/19/2025	0.7	Compare Other Regions actuals model to Company cash actuals report for week ending 11/14
Schmelter, Griffen	11/19/2025	0.5	Call with L. Postolos, G. Schmelter, M. Hamilton, M. Jain (A&M) and Company re. Other regional model walkthrough
Schmelter, Griffen	11/19/2025	1.1	Prepare internal receipts by customer by region support document for week ending 11/14
Schmelter, Griffen	11/19/2025	1.3	Compare NAFTA actuals model to Company cash actuals report for week ending 11/14
Schmelter, Griffen	11/19/2025	0.7	Perform reconciliation between NAFTA bank activity and NAFTA payment run for week ending 11/14
Schmelter, Griffen	11/19/2025	1.3	Update Consolidated actuals model for week ending 11/14 to include actuals reports from all regional models
Schmelter, Griffen	11/19/2025	1.2	Call with D. Webber, G. Schmelter, M. Hamilton, M. Jain (A&M) and Company re. Other regional model walkthrough

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Marelli Automotive Lighting USA, LLC
Time Detail by Activity
November 1, 2025 through November 30, 2025

DIP FINANCING & CASH FLOW

Professional	Date	Hours	Activity
Shahbain, Abraham	11/19/2025	0.6	Call with Company purchasing and A. Shahbain (A&M) related to regional funding needs
Shahbain, Abraham	11/19/2025	0.7	Review and update vendor update slides based on feedback received
Shahbain, Abraham	11/19/2025	0.8	Review and provide comments on trade agreement payments
Shibata, Gerardo Yukio	11/19/2025	0.3	Review request to reclass invoices and the data provided
Shibata, Gerardo Yukio	11/19/2025	0.7	Conference call with the Company and G. Shibata (A&M) to review problems with payments
Shibata, Gerardo Yukio	11/19/2025	0.7	Conference call with the Company and G. Shibata (A&M) to understand situation of vendor asking for CIA and not shipments
Shibata, Gerardo Yukio	11/19/2025	0.4	Conference call with the Company and G. Shibata (A&M) to review pending payments to vendor with TA
Shibata, Gerardo Yukio	11/19/2025	0.4	Office conference with The Company and S. Pacheco and G. Shibata (A&M) to review open items and define action plan as of November 19th
Shibata, Gerardo Yukio	11/19/2025	0.6	Review invoice classification for certain vendor G. Shibata (A&M)
Shibata, Gerardo Yukio	11/19/2025	0.9	Conference call with the Company and G. Shibata (A&M) to understand situation of vendor with TA in other region but not included NAFTA
Shibata, Gerardo Yukio	11/19/2025	0.4	Review weekly payments report G. Shibata (A&M)
Shiffman, David	11/19/2025	0.8	Correspond with A&M team regarding vendor mapping across disbursement categories
Shiffman, David	11/19/2025	1.1	Review changes to CIA and FDM relief projections and related impact on overall cash flows
Shiffman, David	11/19/2025	0.4	Correspond with A&M team regarding treatment of joint venture disbursements in cash flow projections
Shiffman, David	11/19/2025	0.8	Correspond with Company FP&A regarding capital expenditures and related vendor base
Shiffman, David	11/19/2025	0.9	Prepare initial questions for Treasury regarding prior week cash flow variances to DIP budget
Shiffman, David	11/19/2025	1.1	Call with division leaders, D. Shiffman, and L. Postolos (A&M) regarding efforts to collect on overdue customer invoices
Shiffman, David	11/19/2025	0.9	Call with D. Shiffman, H. Waismann, and S. Korol (A&M) to review the preliminary SG&A forecast and discuss professional fee forecast adjustments, VAT reimbursements, current non-operating mapping process, and other updates
Simion, Tony	11/19/2025	0.2	Call with T. Simion, D. Webber (A&M) to discuss timing of cash actuals transition to Company management
Waismann, Heitor	11/19/2025	0.8	Call with H. Waismann and S. Korol (A&M) to review regional level historical cadences in SG&A actuals and analyze finalized 13-week payroll forecast for DIP Budget Update W/E 11.28, summarizing variance to prior DIP Budget Update

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Marelli Automotive Lighting USA, LLC
Time Detail by Activity
November 1, 2025 through November 30, 2025

DIP FINANCING & CASH FLOW

Professional	Date	Hours	Activity
Waismann, Heitor	11/19/2025	0.3	Call with H. Waismann and S. Korol (A&M) to discuss the current extraction process for actual transactions related to non-operating activities since filing
Waismann, Heitor	11/19/2025	0.5	Call with H. Waismann and S. Korol (A&M) to review the latest updates to the professional fee tracker from invoice actualizations and forecast changes, and to analyze the impact of the Company's LATAM updates on the payroll forecast
Waismann, Heitor	11/19/2025	0.9	Call with D. Shiffman, H. Waismann, and S. Korol (A&M) to review the preliminary SG&A forecast and discuss professional fee forecast adjustments, VAT reimbursements, current non-operating mapping process, and other updates
Waismann, Heitor	11/19/2025	1.6	Review preliminary non-operating disbursements forecast based on historical trends prepared by A&M team
Waismann, Heitor	11/19/2025	0.5	Update bank guarantee renewal forecast in monthly cash flow forecast
Waismann, Heitor	11/19/2025	0.7	Adjust debt schedule modeling to include exit fee being paid in December 2026 in alternative exit scenario
Waismann, Heitor	11/19/2025	1.8	Update FDM relief in monthly cash flow forecast provided by A&M vendor team
Waismann, Heitor	11/19/2025	1.4	Update professional fee and carve out forecast assuming emergence in December 2026
Waismann, Heitor	11/19/2025	2.8	Prepare modeling for scenario toggling between June emergence and December emergence, sensitizing items like professional fees and exit fees
Waismann, Heitor	11/19/2025	1.3	Review preliminary SG&A forecast based on historical trends prepared by A&M team
Warren, Joseph	11/19/2025	0.1	Coordinate with Company regarding pending cash in advance requests for certain supplier with recently executed critical vendor agreement and next steps related to the same
Warren, Joseph	11/19/2025	0.6	Update cash in advance payment mailbox tracker for latest daily information reporting on key performance indicators and coordinate with A&M team regarding the same
Webber, Dan	11/19/2025	0.2	Correspond with Company management regarding timing of cash actuals transition and related staffing requirements
Webber, Dan	11/19/2025	1.2	Call with D. Webber, G. Schmelter, M. Hamilton, M. Jain (A&M) and Company re. Other regional model walkthrough
Webber, Dan	11/19/2025	0.2	Call with T. Simion, D. Webber (A&M) to discuss timing of cash actuals transition to Company management
Weiland, Brad	11/19/2025	0.2	Correspond with L. Kordupel (A&M) re cash forecasting items
Zehetmair, Stefan	11/19/2025	2.7	Support in checking, approving and distributing pro forma invoices to the relevant payment offices
Zehetmair, Stefan	11/19/2025	2.8	Support with CIA tracking and CIA approval process
Zehetmair, Stefan	11/19/2025	2.6	Support with management of Cash in Advance (CIA) mailbox

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Time Detail by Activity
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DIP FINANCING & CASH FLOW

Professional	Date	Hours	Activity
Zhu, Judith	11/19/2025	0.3	Correspond daily work progress to J. Warren and M. Hill (A&M) via email
Zhu, Judith	11/19/2025	0.1	Check and update the latest TA list
Zhu, Judith	11/19/2025	0.2	Respond to J. Warren (A&M) regarding APAC work
Zhu, Judith	11/19/2025	1.8	Review Japan and China CIAs received in the afternoon (1st batch) and respond to the procurement and processing team (Company)
Zhu, Judith	11/19/2025	0.3	Analyze monthly vendor CIA application trends, and discuss any unusual changes with the Company
Zhu, Judith	11/19/2025	1.4	Review the Japan and China CIAs received in the morning and respond to the procurement and processing team (Company)
Zhu, Judith	11/19/2025	0.4	Review Company's responses for the rejected CIA requests and reply accordingly
Zhu, Judith	11/19/2025	1.1	Verify the vendor names in newly signed TAs against the CIA approved vendor list and AP Master list as of November 19
Zhu, Judith	11/19/2025	0.6	Review the China CIA payment list provided by the Company, verify that it aligns with A&M's approvals, and follow up with the Company on any discrepancies identified
Zhu, Judith	11/19/2025	1.7	Review Japan and China CIAs received in the afternoon (2nd batch) and respond to the procurement and processing team (Company)
Zhu, Judith	11/19/2025	0.2	Review the Japan CIA payment list submitted by the Company against A&M's approved items and today's actual payments, and follow up on any discrepancies
Athreya, Abhi	11/20/2025	0.7	Investigate additional amounts paid to Ordinary Course Professionals (OCP) in excess of their fee cap per the OCP Motion
Borgonovo, Erik	11/20/2025	0.4	Provide Company buyers with guidance on preparing proformas correctly to reduce processing errors
Borgonovo, Erik	11/20/2025	1.2	Confirm and release EMEA proformas that need prepayment, prioritizing urgent CIA submissions
Borgonovo, Erik	11/20/2025	1.4	Maintain updated logs of CIA activity to support reporting and escalation management
Borgonovo, Erik	11/20/2025	0.9	Oversee LATAM tracking logs to ensure accuracy and prevent duplicate entries
Borgonovo, Erik	11/20/2025	1.6	Collect and match payment confirmations to vendor accounts to support release approvals
Borgonovo, Erik	11/20/2025	1.9	Review and handle EMEA proformas requiring prepayment, coordinating with Company teams for efficient turnaround
Borgonovo, Erik	11/20/2025	0.4	Confirm whether vendor agreements contain CIA clauses and evaluate their appropriateness
Cook, Jacob	11/20/2025	1.2	Invoice-level review of actual payments made during prior week against 'requested to pay' files distributed to Company for adherence to payment proposals for WE 11/14 for EMEA
Cook, Jacob	11/20/2025	1.4	Invoice-level review of actual payments made during prior week against 'requested to pay' files distributed to Company for adherence to payment proposals for WE 11/14 for NAFTA

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Time Detail by Activity
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DIP FINANCING & CASH FLOW

Professional	Date	Hours	Activity
Grossi, Nick	11/20/2025	0.5	Review and provide comments re: cash flow variance report
Grossi, Nick	11/20/2025	1.5	Prepare and finalize extended cash flow budget
Grossi, Nick	11/20/2025	0.6	Discuss with N. Grossi and L. Postolos (A&M) regarding tracking of liquidity initiatives compared to extended DIP forecast
Grossi, Nick	11/20/2025	0.5	Call with N. Grossi, C. Turner, D. Shiffman, H. Waismann (A&M), Company and SVP to discuss DPO calculations included in the support documentation of the extended cash flow forecast
Hamilton, Makenna	11/20/2025	1.7	Modify EMEA BvA file in order to ensure ease of use in ongoing transition (afternoon)
Hamilton, Makenna	11/20/2025	1.7	Call with L. Postolos, G. Schmelter, M. Hamilton, M. Jain (A&M) and Company re. EMEA regional model walkthrough
Hamilton, Makenna	11/20/2025	0.4	Call with M. Hamilton and M. Jain (A&M) re. OCP spend for week ending 11/14
Hamilton, Makenna	11/20/2025	0.8	Compile weekly professional fee report based on latest invoices
Hamilton, Makenna	11/20/2025	1.7	Modify EMEA BvA file in order to ensure ease of use in ongoing transition (morning)
Hill, Michael	11/20/2025	0.2	Send out daily cash summary for global CIA payments for cash pooling purposes
Hill, Michael	11/20/2025	0.2	Send out daily cash in advance summary tracker
Hill, Michael	11/20/2025	0.2	Correspond re: a few additional updates for cash in advance trends for the duration of the case
Hill, Michael	11/20/2025	0.1	Correspond re: status of daily cash in advance summary tracker for a certain region
Hill, Michael	11/20/2025	0.4	Review a trade agreement for status of payment terms
Hill, Michael	11/20/2025	0.3	Correspond re: analysis of cash in advance trends for the duration of the case
Hill, Michael	11/20/2025	0.2	Correspond re: check regional status for payment terms for a Trade Agreement
Holloman, Lindsey	11/20/2025	0.6	Clean CIA Inbox sorting invoices processed and payment confirmations (afternoon)
Holloman, Lindsey	11/20/2025	0.4	Clean CIA Inbox sorting invoices processed and payment confirmations (evening)
Holloman, Lindsey	11/20/2025	2.3	Continue finalizing analysis for CIA workstream
Holloman, Lindsey	11/20/2025	0.2	Working session with J. Warren and L. Hollomon (A&M) discussing analysis for CIA workstream regarding invoices, vendors, and total spend
Holloman, Lindsey	11/20/2025	2.2	Begin analysis for CIA vendor spend, invoices processed, and total unique vendors on a monthly basis
Holloman, Lindsey	11/20/2025	1.2	Edit and sort through errors in CIA analysis for vendor spend, invoices processed, and total unique vendors on a monthly basis

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DIP FINANCING & CASH FLOW

Professional	Date	Hours	Activity
Jain, Manasvi	11/20/2025	0.8	Pull non-operating Japan transactions for week ending 11/7 & 11/14
Jain, Manasvi	11/20/2025	0.7	Prepare external bank activity file for week ending 11/14
Jain, Manasvi	11/20/2025	0.3	Confirm legal entity for NAFTA accounts from local treasury team
Jain, Manasvi	11/20/2025	1.6	Pull non-operating EMEA transactions for week ending 11/7 & 11/14
Jain, Manasvi	11/20/2025	1.7	Pull non-operating EMEA transactions for week ending 10/24 & 10/31
Jain, Manasvi	11/20/2025	0.8	Pull non-operating Japan transactions for week ending 10/10 & 10/17
Jain, Manasvi	11/20/2025	1.7	Call with L. Postolos, G. Schmelter, M. Hamilton, M. Jain (A&M) and Company re. EMEA regional model walkthrough
Jain, Manasvi	11/20/2025	0.9	Pull non-operating Japan transactions for week ending 9/26 & 10/3
Jain, Manasvi	11/20/2025	0.9	Update OCP tracker for week ending 11/14
Jain, Manasvi	11/20/2025	0.4	Call with M. Hamilton and M. Jain (A&M) re. OCP spend for week ending 11/14
Jain, Manasvi	11/20/2025	1.1	Pull non-operating EMEA transactions for week ending 9/26 & 10/3
Jain, Manasvi	11/20/2025	1.6	Pull OCP transactions for week ending 11/14
Jain, Manasvi	11/20/2025	0.7	Pull non-operating Japan transactions for week ending 10/24 & 10/31
Jain, Manasvi	11/20/2025	1.8	Pull non-operating EMEA transactions for week ending 10/10 & 10/17
Korol, Sammy	11/20/2025	0.2	Finalize and distribute October factoring and acceleration reports
Korol, Sammy	11/20/2025	0.4	Clean the bank data for SG&A transactions in W/E 11.14 by remapping similar transactions to their corresponding historical recipients
Korol, Sammy	11/20/2025	0.3	Call with H. Waismann and S. Korol (A&M) to update cash flow model and presentation for DIP Budget Update W/E 11.28 with the latest data, and to review mapping adjustments to Japan payroll for W/E 11.14
Korol, Sammy	11/20/2025	0.3	Write commentary explaining weekly and cumulative actual to forecast variance of professional fees and DIP interest payments for each region (EMEA, NAFTA, Japan, and Other) on Variance Report W/E 11.14
Korol, Sammy	11/20/2025	0.3	Write commentary explaining weekly and cumulative actual to forecast variance of payroll for each region (EMEA, NAFTA, Japan, and Other) on Variance Report W/E 11.7
Korol, Sammy	11/20/2025	0.8	Incorporate W/E 11.14 SG&A actuals into proposed SG&A forecast, adjusting historical actual weekly averages and go-forward estimates assumptions based on new data

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Time Detail by Activity
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DIP FINANCING & CASH FLOW

Professional	Date	Hours	Activity
Korol, Sammy	11/20/2025	0.4	Call with H. Waismann and S. Korol (A&M) to review forecast updates to receipts and tariffs for upcoming DIP Budget Update W/E 11.28 and analyze variance to DIP Budget Update W/E 10.31
Korol, Sammy	11/20/2025	0.1	Call with H. Waismann and S. Korol (A&M) to review receipts variance summary comparing current Dec - Jan forecast vs forecast from DIP Budget Update W/E 10.31
Korol, Sammy	11/20/2025	0.3	Update commentary on Variance Report W/E 11.14 with latest explanations from Company and distribute preliminary draft of the report
Korol, Sammy	11/20/2025	0.9	Build an additional receipts variance summary highlighting the variance between the January weeks from DIP Budget Update W/E 10.31 and the latest forecast, including overlays, over-the-top adjustments, base forecast, and final numbers
Korol, Sammy	11/20/2025	0.3	Create a summary of the top recipients driving the actual vs. forecast SG&A variance based on all actual SG&A transactions for W/E 11.14 from all regions
Korol, Sammy	11/20/2025	0.3	Create a summary of the top recipients driving the actual vs. forecast SG&A variance based on all actual EMEA SG&A transactions for W/E 11.14
Korol, Sammy	11/20/2025	1.3	Build a variance summary with extended customer and factoring facility detail comparing the current base receipts forecast for DIP Budget Update WE 11.28 vs the prior DIP Budget Update W/E 10.31, grouping amounts for all of December and January
Korol, Sammy	11/20/2025	0.4	Call with L. Postolos, H. Waismann, G. Schmelter, S. Korol (A&M) and Company re. DIP budget variance analysis (W/E 11.14)
Korol, Sammy	11/20/2025	0.7	Analyze the over-the-top forecast adjustments applied to the current and prior receipts forecasts in the monthly receipts variance summary, highlighting Brazil VAT impacts, customer risk adjustments, and timing-related changes
Korol, Sammy	11/20/2025	0.2	Create a summary of the top recipients driving the actual vs. forecast SG&A variance based on all actual NAFTA SG&A transactions for W/E 11.14
Korol, Sammy	11/20/2025	1.2	Build a receipts analysis of permanent vs. timing variances for actuals vs. forecast for W/E 11.14, with detailed customer views of normal-course collections and a breakout of assignment and remittance activity for each factor
Korol, Sammy	11/20/2025	0.4	Update Variance Report for W/E 11.14 with explanations for actual vs forecast receipts variance for EMEA, NAFTA, Japan, China, Brazil, and other regions
Korol, Sammy	11/20/2025	0.5	Build summary of total assignments and remittances in W/E 11.14 by each LATAM factor based on latest data provided by Company, and reconcile against actual numbers reflected in the variance report
Korol, Sammy	11/20/2025	0.5	Incorporate overlay variance and final-numbers variance into a detailed receipts variance summary comparing the current base receipts forecast for DIP Budget Update W/E 11.28 vs the prior DIP Budget Update W/E 10.31
Korol, Sammy	11/20/2025	0.5	Prepare consolidated summary of cumulative and weekly variances in Japan and China payroll, and follow-up with Company to determine the permanence of the variances

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Marelli Automotive Lighting USA, LLC
Time Detail by Activity
November 1, 2025 through November 30, 2025

DIP FINANCING & CASH FLOW

Professional	Date	Hours	Activity
Korol, Sammy	11/20/2025	0.4	Create payroll variance report for W/E 11.14, comparing actuals and forecast by each region and respective countries
Korol, Sammy	11/20/2025	0.5	Update Variance Report for W/E 11.14 with explanations for actual vs forecast SG&A variance for EMEA, NAFTA, Japan, China, Brazil, and other regions
Korol, Sammy	11/20/2025	0.6	Build an extended summary of W/E 11.14 receipts forecast, showing original receipts template, over-the-top adjustments, and final forecast
Korol, Sammy	11/20/2025	0.6	Prepare variance summary by region and country, comparing proposed SG&A forecast in W/E 11.14 against actual transactions and supported with written explanations for each notable variance
Korol, Sammy	11/20/2025	0.7	Create high-level summary identifying customers contributing most to the variance between forecasted and actual customer receipts for W/E 11.28 for each region & country (EMEA, NAFTA, Japan, Other, Brazil, and China)
Korol, Sammy	11/20/2025	0.2	Update Variance Report for W/E 11.14 with latest actual and forecasted amounts of professional fee carveout
Nguyen, Vi Hoa	11/20/2025	1.3	Analyze the incoming documents, approve the CIA requests, and transfer them to the appropriate processing team
Nguyen, Vi Hoa	11/20/2025	1.7	Review and verify the documentation received, approve the CIA requests, and direct them to the correct team
Nguyen, Vi Hoa	11/20/2025	1.8	Document finalized CIA transactions in an Excel sheet for precise reconciliation and to prevent double payments
Nguyen, Vi Hoa	11/20/2025	1.1	Inspect all provided documents, confirm the CIA requests, and send them to the relevant processing department
Nguyen, Vi Hoa	11/20/2025	2.3	Use Excel to register all processed CIA transactions and ensure reconciliation is both accurate and duplication-free
Pacheco, Santiago	11/20/2025	1.8	Review status for CIA requests with the NAFTA AP team
Pacheco, Santiago	11/20/2025	1.9	Send cash in advance requests to NAFTA AP team for payment
Pacheco, Santiago	11/20/2025	2.3	Review NAFTA CIA payment requests from the inbox
Pacheco, Santiago	11/20/2025	1.6	Reject and request correction on incorrect NAFTA CIA requests
Pacheco, Santiago	11/20/2025	0.4	Call with the Company, NAFTA supplier and S. Pacheco to align on accounts reconciliation and next steps
Pacheco, Santiago	11/20/2025	0.4	Office conference with The Company and S. Pacheco and G. Shibata (A&M) to review open items and define action plan as of November 20th
Postolos, Lucas	11/20/2025	0.3	Prepare documentation for accounting department to identify cash collections within accounts receivable data
Postolos, Lucas	11/20/2025	1.8	Revise materials summarizing various initiatives to generate short-term liquidity for management and ad hoc group
Postolos, Lucas	11/20/2025	2.1	Further analysis for materials summarizing various initiatives to generate short-term liquidity for management and ad hoc group
Postolos, Lucas	11/20/2025	1.7	Call with L. Postolos, G. Schmelter, M. Hamilton, M. Jain (A&M) and Company re. EMEA regional model walkthrough

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Time Detail by Activity
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DIP FINANCING & CASH FLOW

Professional	Date	Hours	Activity
Postolos, Lucas	11/20/2025	0.4	Call with L. Postolos, H. Waismann, G. Schmelter, S. Korol (A&M) and Company re. DIP budget variance analysis (W/E 11.14)
Postolos, Lucas	11/20/2025	0.3	Discuss with accounting department to identify cash collections within accounts receivable data
Postolos, Lucas	11/20/2025	0.6	Discuss with N. Grossi and L. Postolos (A&M) regarding tracking of liquidity initiatives compared to extended DIP forecast
Postolos, Lucas	11/20/2025	2.2	Reconcile accounts receivable data to bank data to verify past due collections
Schmelter, Griffen	11/20/2025	0.6	Update Japan actuals model for week ending 11/14 to reflect additional payroll transactions
Schmelter, Griffen	11/20/2025	1.1	Prepare external version of customer receipts by region output for week ending 11/14
Schmelter, Griffen	11/20/2025	0.9	Update costumer receipts categorization model to eliminate prior weeks and remove unnecessary analysis
Schmelter, Griffen	11/20/2025	1.7	Call with L. Postolos, G. Schmelter, M. Hamilton, M. Jain (A&M) and Company re. EMEA regional model walkthrough
Schmelter, Griffen	11/20/2025	0.7	Prepare external version of the intercompany report for week ending 11/14
Schmelter, Griffen	11/20/2025	0.7	Update consolidated actuals model to reflect best available first day motion relief disbursements for week ending 11/14
Schmelter, Griffen	11/20/2025	0.4	Call with L. Postolos, H. Waismann, G. Schmelter, S. Korol (A&M) and Company re. DIP budget variance analysis (W/E 11.14)
Schmelter, Griffen	11/20/2025	1.6	Perform fix analysis showing difference between week ending 11/14 and 11/7 conversions rates on beginning cash balances for week ending 11/14
Schmelter, Griffen	11/20/2025	1.4	Prepare external version of consolidated actuals model for week ending 11/14
Shibata, Gerardo Yukio	11/20/2025	0.4	Conference call with the Company and G. Shibata (A&M) to review the status of the vendor and its requests
Shibata, Gerardo Yukio	11/20/2025	0.4	Office conference with The Company and S. Pacheco and G. Shibata (A&M) to review open items and define action plan as of November 20th
Shibata, Gerardo Yukio	11/20/2025	0.4	Conference call with the Company and G. Shibata (A&M) to review information of shipment to define invoice classification
Shibata, Gerardo Yukio	11/20/2025	0.6	Hold conference call with the Company and G. Shibata (A&M) to review the situation of a vendor with TA, pending invoices, etc
Shibata, Gerardo Yukio	11/20/2025	0.7	Review the request of the Company of invoice classification
Shibata, Gerardo Yukio	11/20/2025	0.8	Conference call with the Company, vendor and G. Shibata (A&M) to understand the situation of TA from other region but not applied to NAFTA
Shibata, Gerardo Yukio	11/20/2025	0.4	Conference call with the Company and G. Shibata (A&M) to understand situation of vendor threatening to stop shipments
Shibata, Gerardo Yukio	11/20/2025	0.4	Conference call with the Company and G. Shibata (A&M) to review the communication of vendor asking for CIA

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Time Detail by Activity
November 1, 2025 through November 30, 2025

DIP FINANCING & CASH FLOW

Professional	Date	Hours	Activity
Shiffman, David	11/20/2025	0.8	Correspond with A&M team regarding capex forecast vs. actuals
Shiffman, David	11/20/2025	0.7	Correspond with A&M team regarding update to monthly cash flow projections to support exit financing assumptions
Shiffman, David	11/20/2025	0.9	Correspond with A&M team regarding status of DIP variance reporting and related FDM cash flows
Shiffman, David	11/20/2025	1.2	Correspond with Company and A&M regarding customer support opportunities and latest status
Shiffman, David	11/20/2025	1.0	Review initial draft of DIP budget update and provide feedback to A&M team
Shiffman, David	11/20/2025	0.2	Review of correspondences with J. Cook, D. Shiffman, G. Schmelter (A&M) regarding production of first day relief estimates for WE 11/14/25
Shiffman, David	11/20/2025	1.6	Review preliminary variance report commentary and provide feedback
Shiffman, David	11/20/2025	0.5	Call with N. Grossi, C. Turner, D. Shiffman, H. Waismann (A&M), Company and SVP to discuss DPO calculations included in the support documentation of the extended cash flow forecast
Turner, Cari	11/20/2025	0.5	Call with N. Grossi, C. Turner, D. Shiffman, H. Waismann (A&M), Company and SVP to discuss DPO calculations included in the support documentation of the extended cash flow forecast
Waismann, Heitor	11/20/2025	0.5	Call with N. Grossi, C. Turner, D. Shiffman, H. Waismann (A&M), Company and SVP to discuss DPO calculations included in the support documentation of the extended cash flow forecast
Waismann, Heitor	11/20/2025	0.4	Call with H. Waismann and S. Korol (A&M) to review forecast updates to receipts and tariffs for upcoming DIP Budget Update W/E 11.28 and analyze variance to DIP Budget Update W/E 10.31
Waismann, Heitor	11/20/2025	0.3	Call with H. Waismann and S. Korol (A&M) to update cash flow model and presentation for DIP Budget Update W/E 11.28 with the latest data, and to review mapping adjustments to Japan payroll for W/E 11.14
Waismann, Heitor	11/20/2025	0.1	Call with H. Waismann and S. Korol (A&M) to review receipts variance summary comparing current Dec - Jan forecast vs forecast from DIP Budget Update W/E 10.31
Waismann, Heitor	11/20/2025	1.8	Adjust receipts forecast in 13-week cash flow forecast model with inputs from Company on timing of collections
Waismann, Heitor	11/20/2025	0.5	Update disbursements in 13-week cash flow forecast model with specific semiconductor liability
Waismann, Heitor	11/20/2025	1.0	Update 13-week cash flow forecast with latest bank renewal guarantee provided by Company
Waismann, Heitor	11/20/2025	1.4	Review actuals for receipts by customer, including additional details and comments provided by the Company
Waismann, Heitor	11/20/2025	1.5	Update 13-week cash flow forecast with latest expenses from inbounds report
Waismann, Heitor	11/20/2025	0.9	Add amounts from payroll template to 13-week cash flow forecast
Waismann, Heitor	11/20/2025	0.7	Update 13-week cash flow forecast with latest first-day motion relief forecast provided by vendor team

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Time Detail by Activity
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DIP FINANCING & CASH FLOW

Professional	Date	Hours	Activity
Waismann, Heitor	11/20/2025	1.1	Update professional fee and carve out forecast in 13-week cash flow forecast model
Waismann, Heitor	11/20/2025	0.4	Update 13-week cash flow forecast with latest cash-in-advance forecast provided by vendor team
Waismann, Heitor	11/20/2025	0.4	Update 13-week cash flow forecast with contingency amounts for unposted AP provision
Waismann, Heitor	11/20/2025	0.4	Call with L. Postolos, H. Waismann, G. Schmelter, S. Korol (A&M) and Company re. DIP budget variance analysis (W/E 11.14)
Waismann, Heitor	11/20/2025	0.5	Update 13-week cash flow forecast with paid-on-behalf forecast in Japan region
Waismann, Heitor	11/20/2025	2.8	Prepare comments to variance report for week ended 11/14
Waismann, Heitor	11/20/2025	1.8	Update 13-week cash flow forecast with latest sales from SIOP report
Warren, Joseph	11/20/2025	0.2	Working session with J. Warren and L. Hollomon (A&M) discussing analysis for CIA workstream regarding invoices, vendors, and total spend
Warren, Joseph	11/20/2025	0.4	Analyze CIA workstream invoices, vendors, and total spend and support required going forward
Warren, Joseph	11/20/2025	0.2	Analyze trend analysis of cash in advance payment invoice requests prepared by A&M team and provide feedback on the same for revisions to process
Warren, Joseph	11/20/2025	0.2	Analyze revised trend analysis of cash in advance payment invoice requests prepared by A&M team and provide incremental feedback for further revisions to process
Webber, Dan	11/20/2025	0.2	Review of correspondences with J. Cook, D. Shiffman, G. Schmelter (A&M) regarding production of first day relief estimates for WE 11/14/25
Webber, Dan	11/20/2025	0.1	Review of correspondences with K. Schneller, et al. (K&E) and G. Schmelter (A&M) regarding certain bank accounts
Webber, Dan	11/20/2025	0.1	Review latest timeline from Company management to reconcile certain transition tasks
Webber, Dan	11/20/2025	0.3	Prepare workplan for cash actuals team through remainder of chapter 11 filings
Zehetmair, Stefan	11/20/2025	2.7	Support with CIA tracking and CIA approval process
Zehetmair, Stefan	11/20/2025	2.7	Support in checking, approving and distributing pro forma invoices to the relevant payment offices
Zehetmair, Stefan	11/20/2025	2.6	Support with management of Cash in Advance (CIA) mailbox
Zhu, Judith	11/20/2025	0.4	Analyze monthly vendor CIA application trends, and discuss any unusual changes with the Company
Zhu, Judith	11/20/2025	1.6	Reconcile the payments with the corresponding invoices, record the payment details, and update the China and Japan CIA tracker and vendor payment list accordingly

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DIP FINANCING & CASH FLOW

Professional	Date	Hours	Activity
Zhu, Judith	11/20/2025	0.3	Review the China CIA payment list provided by the Company, verify that it aligns with A&M's approvals, and follow up with the Company on any discrepancies identified
Zhu, Judith	11/20/2025	1.3	Review Japan and China CIAs received in the afternoon (2nd batch) and respond to the procurement and processing team (Company)
Zhu, Judith	11/20/2025	0.6	Correspond with M. Hill (A&M) regarding whether the CIA payment for specific vendors can be processed
Zhu, Judith	11/20/2025	0.2	Check and update the latest TA list
Zhu, Judith	11/20/2025	0.4	Correspond daily work progress to J. Warren and M. Hill (A&M) via email
Zhu, Judith	11/20/2025	0.1	Review Teams conversation history (CIA and TA related) and email correspondence
Zhu, Judith	11/20/2025	1.6	Review Japan and China CIAs received in the afternoon (1st batch) and respond to the procurement and processing team (Company)
Zhu, Judith	11/20/2025	0.2	Review the Japan CIA payment list submitted by the Company against A&M's approved items and today's actual payments, and follow up on any discrepancies
Zhu, Judith	11/20/2025	1.7	Review the Japan and China CIAs received in the morning and respond to the procurement and processing team (Company)
Borgonovo, Erik	11/21/2025	0.8	Coordinate with purchasing teams to improve CIA documentation quality and minimize errors
Borgonovo, Erik	11/21/2025	0.2	Prepare for and participate in daily cash in advance invoice and payment coordination call with J. Warren, E. Borgonovo, S. Zehetmair, S. Pacheco, V. Nguyen, and L. Hollomon (A&M) regarding issues as of Friday, November 21
Borgonovo, Erik	11/21/2025	2.4	Check EMEA proformas that need prepayment and work with internal teams to ensure they're processed quickly
Borgonovo, Erik	11/21/2025	1.2	Validate and submit EMEA proformas that require advance payment, ensuring CIA cases are handled promptly
Borgonovo, Erik	11/21/2025	0.6	Correct blocked invoice problems to prevent interruptions to essential deliveries
Borgonovo, Erik	11/21/2025	1.8	Assess LATAM advance-payment proformas and promptly authorize urgent CIA requests
Hamilton, Makenna	11/21/2025	1.8	Reconcile vendor disbursements to actuals disbursement data (evening)
Hamilton, Makenna	11/21/2025	1.7	Reconcile vendor disbursements to actuals disbursement data (morning)
Hamilton, Makenna	11/21/2025	2.6	Reconcile vendor disbursements to actuals disbursement data (afternoon)
Hamilton, Makenna	11/21/2025	0.1	Correspond with M. Hamilton (A&M) regarding uploading of training files related to cash actuals transition
Hill, Michael	11/21/2025	0.2	Correspond re: needs going forward for tracking for a certain region for the Company
Hill, Michael	11/21/2025	0.2	Send out daily cash in advance summary tracker

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Time Detail by Activity
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DIP FINANCING & CASH FLOW

Professional	Date	Hours	Activity
Hill, Michael	11/21/2025	0.2	Correspond re: updated sensitivity for cash in advance trends for the duration of the case
Hill, Michael	11/21/2025	0.2	Send out daily cash summary for global CIA payments for cash pooling purposes
Holloman, Lindsey	11/21/2025	0.3	Clean payment tracker folder for Monday analysis
Holloman, Lindsey	11/21/2025	0.2	Prepare for and participate in daily cash in advance invoice and payment coordination call with J. Warren, E. Borgonovo, S. Zehetmair, S. Pacheco, V. Nguyen, and L. Hollomon (A&M) regarding issues as of Friday, November 21
Holloman, Lindsey	11/21/2025	0.4	Clean CIA Inbox sorting invoices processed and payment confirmations (evening)
Holloman, Lindsey	11/21/2025	0.6	Clean mapping on vendors rolled off of CIA tracker
Holloman, Lindsey	11/21/2025	1.6	Clean CIA Inbox sorting invoices processed and payment confirmations (afternoon)
Holloman, Lindsey	11/21/2025	1.7	Edit CIA analysis for invoices processed, amount paid, and unique suppliers by daily average and monthly view
Jain, Manasvi	11/21/2025	0.8	Update OCP transactions to external tracker
Jain, Manasvi	11/21/2025	1.2	Update 6/10 balances across all regional files
Korol, Sammy	11/21/2025	0.5	Incorporate VAT reimbursement overlays into regional and consolidated 13-week customer receipts forecast for DIP Budget Update W/E 11.28
Korol, Sammy	11/21/2025	0.2	Finalize and distribute October factoring and acceleration reports to UST and local counsels
Korol, Sammy	11/21/2025	0.2	Prepare and distribute summary of Japan payroll actual vs forecast variance for W/E 10.31 - 11.14
Korol, Sammy	11/21/2025	1.7	Create summary of historical SG&A and non-operating actuals by legal entity, identify recurring cadences in tax payments, OCPs, and OCSPPs to incorporate these patterns into the SG&A and non-operating forecast for the DIP Budget Update W/E 11.28
Korol, Sammy	11/21/2025	0.1	Correspond with G. Schmelter (A&M) to review historical non-operating transactions from bank data and align on current mapping criteria
Korol, Sammy	11/21/2025	1.1	Build and distribute extended monthly payroll forecast by country and region based on latest data provided by the Company
Korol, Sammy	11/21/2025	0.7	Summarize remapping changes with transaction-level detail for China receipts and non-operating activity, as well as Japan payroll and non-operating activity, and update the W/E 11.14 Variance Report comments to reflect these changes
Korol, Sammy	11/21/2025	0.7	Build summary of historical mapping patterns for recurring recipients in SG&A and Non-Op, identifying VAT vs direct taxes and proposing remapping categories with supporting explanations
Korol, Sammy	11/21/2025	0.3	Call with H. Waismann and S. Korol (A&M) to finalize Variance Report for W/E 11.14, updating explanations for variances in non-operating activities and SG&A

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Time Detail by Activity
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DIP FINANCING & CASH FLOW

Professional	Date	Hours	Activity
Korol, Sammy	11/21/2025	0.6	Update the 13-week customer receipt consolidated and regional (EMEA, NAFTA, Japan, Other) forecasts for customer risk and VAT adjustments and adjust the corresponding visualizations in the DIP Budget Update W/E 11.28 presentation accordingly
Korol, Sammy	11/21/2025	0.5	Prepare summary of month-over-month professional fee accrual variances resulting from updated exchange rates from actual bank data for June - September
Korol, Sammy	11/21/2025	0.4	Prepare and distribute summary of initial forecast related to Japan payroll for W/E 10.31 - 11.14
Korol, Sammy	11/21/2025	0.4	Create and distribute professional fee weekly report in Excel and PDF including (i) consolidated monthly accrual and disbursement summaries, (ii) variance to prior, (iii) monthly accruals, disbursements, accrual actuals, and estimates
Korol, Sammy	11/21/2025	0.4	Build and distribute summary of actual weekly CIA by region based on latest data from Vendor Management Team
Korol, Sammy	11/21/2025	0.3	Update all visualizations on DIP Budget Update W/E 11.28 presentation with latest data and distribute
Korol, Sammy	11/21/2025	0.3	Prepare and distribute summary of all actual bank transactions related to Japan payroll for W/E 10.31 - 11.14
Korol, Sammy	11/21/2025	0.3	Incorporate past-due overlays into EMEA, NAFTA, and consolidated receipts 13-week receipts forecast, tying to current 13-week cash flow forecast
Korol, Sammy	11/21/2025	0.3	Correspond with H. Waismann (A&M) and Company to review current mapping practices on the P&L for subcontractors
Korol, Sammy	11/21/2025	0.6	Create variance report comparing current professional fee accruals to estimates from prior week, with variance broken down into (i) actualization updates, (ii) forecast adjustments, and (iii) additions from new firms
Nguyen, Vi Hoa	11/21/2025	1.4	Keep processed CIA transactions organized in Excel to ensure reconciliation accuracy and eliminate duplicate entries
Nguyen, Vi Hoa	11/21/2025	1.7	Track processed CIA transactions in Excel to uphold accurate reconciliation and stop duplicate payouts
Nguyen, Vi Hoa	11/21/2025	0.2	Prepare for and participate in daily cash in advance invoice and payment coordination call with J. Warren, E. Borgonovo, S. Zehetmair, S. Pacheco, V. Nguyen, and L. Hollomon (A&M) regarding issues as of Friday, November 21
Nguyen, Vi Hoa	11/21/2025	1.2	Evaluate the documents received, approve the CIA requests, and forward them to the correct responsible department
Nguyen, Vi Hoa	11/21/2025	1.3	Look over the documentation submitted, approve the CIA requests, and pass them to the responsible team
Nguyen, Vi Hoa	11/21/2025	1.8	Review the incoming documentation, approve the CIA requests, and move them to the designated processing team
Pacheco, Santiago	11/21/2025	0.2	Prepare for and participate in daily cash in advance invoice and payment coordination call with J. Warren, E. Borgonovo, S. Zehetmair, S. Pacheco, V. Nguyen, and L. Hollomon (A&M) regarding issues as of Friday, November 21
Pacheco, Santiago	11/21/2025	2.7	Review NAFTA requests from the CIA inbox

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Professional	Date	Hours	Activity
Pacheco, Santiago	11/21/2025	1.9	Approve cash in advance requests for NAFTA and send to AP team for payment
Pacheco, Santiago	11/21/2025	1.8	Review status for cash in advance requests with the NAFTA AP team
Pacheco, Santiago	11/21/2025	1.6	Request correction on rejected NAFTA CIA requests
Postolos, Lucas	11/21/2025	0.4	Prepare documentation for Treasury team regarding next steps in cash actuals transition
Postolos, Lucas	11/21/2025	0.8	Review of DIP Budget reporting items for week ending November 14, including variance analysis by region
Postolos, Lucas	11/21/2025	1.1	Reconcile accounts receivable data to bank data to verify past due collections
Postolos, Lucas	11/21/2025	1.1	Revise DIP Budget variance analysis support materials for Alix team for week ending November 14
Postolos, Lucas	11/21/2025	1.2	Prepare documentation to distribute DIP Budget reporting materials for week ending November 14
Postolos, Lucas	11/21/2025	1.7	Further analysis for materials summarizing various initiatives to generate short-term liquidity for management and ad hoc group
Schmelter, Griffen	11/21/2025	1.3	Prepare document contain all disbursements and receipts demarcated as Non-Operating from week ending 9/26 until week ending 11/14 from NAFTA
Schmelter, Griffen	11/21/2025	1.4	Prepare document contain all disbursements and receipts demarcated as Non-Operating from week ending 9/26 until week ending 11/14 from EMEA
Schmelter, Griffen	11/21/2025	0.7	Prepare document contain all disbursements and receipts demarcated as Non-Operating from week ending 9/26 until week ending 11/14 from Japan
Schmelter, Griffen	11/21/2025	0.8	Prepare document contain all disbursements and receipts demarcated as Non-Operating from week ending 9/26 until week ending 11/14 from Other Regions
Schmelter, Griffen	11/21/2025	0.9	Update external consolidated actuals model for adjustments to first day motions relief and other disbursement mapping for week ending 11/14
Shahbain, Abraham	11/21/2025	0.6	Review and provide comments on reconciliation of vendor spend
Shahbain, Abraham	11/21/2025	0.9	Review and update regional cash funding analysis based on feedback received
Shahbain, Abraham	11/21/2025	0.5	Call with Company purchasing, C. Turner (A&M), and A. Shahbain (A&M) to discuss regional funding needs and other treasury topics
Shahbain, Abraham	11/21/2025	0.4	Distribute emails to Company regional finance teams on cash needs
Shiffman, David	11/21/2025	1.4	Correspond with Treasury and A&M team regarding commentary on DIP variance report ahead of submission
Shiffman, David	11/21/2025	0.4	Correspond with A&M team regarding potential land sale and related reporting
Shiffman, David	11/21/2025	1.2	Correspond with Management regarding upcoming DIP forecasting initiatives and related follow up analysis

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DIP FINANCING & CASH FLOW

Professional	Date	Hours	Activity
Shiffman, David	11/21/2025	2.7	Review draft of DIP budget update and provide feedback to A&M team
Turner, Cari	11/21/2025	0.5	Call with Company purchasing, C. Turner (A&M), and A. Shahbain (A&M) to discuss regional funding needs and other treasury topics
Turner, Cari	11/21/2025	0.7	Review and provide comments on draft 13-week forecast
Waismann, Heitor	11/21/2025	0.3	Call with H. Waismann and S. Korol (A&M) to finalize Variance Report for W/E 11.14, updating explanations for variances in non-operating activities and SG&A
Waismann, Heitor	11/21/2025	1.4	Update 13-week cash flow forecast with actuals for week ended 11/7 and 11/14
Waismann, Heitor	11/21/2025	0.7	Prepare preliminary roll forward of specific factor assignments and remittances included in DIP Budget draft
Waismann, Heitor	11/21/2025	0.4	Prepare comparison of latest capex forecast compared to the prior version
Waismann, Heitor	11/21/2025	1.1	Update capex forecast in DIP Budget draft
Waismann, Heitor	11/21/2025	1.3	Add contingency disbursements to DIP Budget draft
Waismann, Heitor	11/21/2025	1.9	Prepare comparison of latest tariffs disbursements forecast compared to the prior version
Waismann, Heitor	11/21/2025	1.8	Prepare comparison of receipts forecast between current DIP Budget draft and prior version
Waismann, Heitor	11/21/2025	1.2	Add overdue collections forecast to DIP Budget draft
Warren, Joseph	11/21/2025	0.2	Prepare for and participate in daily cash in advance invoice and payment coordination call with J. Warren, E. Borgonovo, S. Zehetmair, S. Pacheco, V. Nguyen, and L. Hollomon (A&M) regarding issues as of Friday, November 21
Webber, Dan	11/21/2025	0.1	Correspond with M. Hamilton (A&M) regarding uploading of training files related to cash actuals transition
Webber, Dan	11/21/2025	0.3	Correspond with Company management, M. Dvorak, D. Shiffman (A&M), D. Heriford (K&E) regarding notices related to certain asset disposition, and review of related information
Webber, Dan	11/21/2025	0.3	Correspond with L. Postolos (A&M) regarding work plan for upcoming sessions related to cash actuals transition
Zehetmair, Stefan	11/21/2025	2.1	Support in checking, approving and distributing pro forma invoices to the relevant payment offices
Zehetmair, Stefan	11/21/2025	2.2	Support with management of Cash in Advance (CIA) mailbox
Zehetmair, Stefan	11/21/2025	2.6	Support with CIA tracking and CIA approval process
Zehetmair, Stefan	11/21/2025	0.2	Prepare for and participate in daily cash in advance invoice and payment coordination call with J. Warren, E. Borgonovo, S. Zehetmair, S. Pacheco, V. Nguyen, and L. Hollomon (A&M) regarding issues as of Friday, November 21

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Marelli Automotive Lighting USA, LLC
Time Detail by Activity
November 1, 2025 through November 30, 2025

DIP FINANCING & CASH FLOW

Professional	Date	Hours	Activity
Zhu, Judith	11/21/2025	0.4	Review Company's responses for the rejected CIA requests and reply accordingly
Zhu, Judith	11/21/2025	2.4	Review the Japan and China CIAs received in the morning and respond to the procurement and processing team (Company)
Zhu, Judith	11/21/2025	1.2	Review Japan and China CIAs received in the afternoon (2nd batch) and respond to the procurement and processing team (Company)
Zhu, Judith	11/21/2025	0.2	Update the CIA dashboard and Flash Report as of W/E 11/22, complete a comparison against the prior week's data to identify key changes and trends, and report to M. Hill (A&M)
Zhu, Judith	11/21/2025	1.1	Reconcile the payments with the corresponding invoices, record the payment details, and update the China and Japan CIA tracker and vendor payment list accordingly
Zhu, Judith	11/21/2025	0.4	Analyze monthly vendor CIA application trends, and discuss any unusual changes with the Company
Zhu, Judith	11/21/2025	0.3	Review the China CIA payment list provided by the Company, verify that it aligns with A&M's approvals, and follow up with the Company on any discrepancies identified
Zhu, Judith	11/21/2025	0.3	Communicate with M. Hill (A&M) regarding whether the CIA payment for specific vendors can be processed
Zhu, Judith	11/21/2025	0.2	Correspond daily work progress to J. Warren and M. Hill (A&M) via email
Zhu, Judith	11/21/2025	1.2	Review Japan and China CIAs received in the afternoon (1st batch) and respond to the procurement and processing team (Company)
Zhu, Judith	11/21/2025	0.2	Review the Japan CIA payment list submitted by the Company against A&M's approved items and today's actual payments, and follow up on any discrepancies
Zhu, Judith	11/21/2025	0.1	Check and update the latest TA list
Holloman, Lindsey	11/22/2025	2.2	Finalize CIA Analysis for week end reporting and review
Webber, Dan	11/22/2025	0.1	Correspond with Company management, M. Dvorak, D. Shiffman (A&M), D. Heriford (K&E) regarding notices related to certain asset disposition, and review of related information
Cook, Jacob	11/23/2025	1.9	Update reporting for weekly PST payment summary for all vendors and vendors on accelerated terms
Hill, Michael	11/23/2025	2.2	Update analysis for top ten vendors for the duration of the case and for the last three weeks
Hill, Michael	11/23/2025	2.1	Review Europe post petition payment run for potential duplicate payments
Korol, Sammy	11/23/2025	0.7	Incorporate 13-week tariff forecast into material spend budget and adjust 13-week vendor spend forecast accordingly
Korol, Sammy	11/23/2025	1.2	Update waterfall visualization bridging W/E 1.23 debtor cash on latest budget to W/E 1.23 debtor cash on upcoming budget W/E 11.28, breaking down variance due to (i) actualization, (ii) forecast updates, (iii) recent liquidity developments
Korol, Sammy	11/23/2025	0.4	Update 13-week forecast of DIP and emergency loans with latest interest payment schedule

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DIP FINANCING & CASH FLOW

Professional	Date	Hours	Activity
Korol, Sammy	11/23/2025	0.5	Update all visualizations on DIP Budget Update W/E 11.28 presentation with latest data, adjust consolidated 13-week cash flow forecasts (Oku and USD) with latest data from cash flow model, and distribute
Shiffman, David	11/23/2025	2.0	Review draft of DIP budget update and provide feedback to A&M team
Turner, Cari	11/23/2025	0.4	Review updated regional funding needs
Waismann, Heitor	11/23/2025	2.3	Adjust presentation to include adjustments to vendor spend slide, tariffs slides and bridge slides, following comments from A&M leader
Waismann, Heitor	11/23/2025	2.1	Prepare adjusted bridge between current draft of thirteen week cash flow and prior version
Warren, Joseph	11/23/2025	0.4	Prepare update to A&M team regarding finalized trend analysis of cash in advance payment invoice requests prepared by A&M team
Borgonovo, Erik	11/24/2025	1.4	Evaluate LATAM proformas and prioritize them based on operational relevance
Borgonovo, Erik	11/24/2025	0.9	Screen CIA submissions, approve compliant files, and route them to payment teams
Borgonovo, Erik	11/24/2025	0.1	Address invoice blocks promptly to ensure timely settlement of essential payments
Borgonovo, Erik	11/24/2025	2.9	Evaluate EMEA and LATAM advance-payment requests and promptly authorize urgent CIA mailbox submissions
Borgonovo, Erik	11/24/2025	1.1	Collect payment confirmations and match them to supplier files that need proof before release
Borgonovo, Erik	11/24/2025	1.3	Review and approve EMEA prepayment proformas, coordinating with relevant teams
Borgonovo, Erik	11/24/2025	0.1	Prepare for and participate in daily cash in advance invoice and payment coordination call with J. Warren, N. Caruso, M. Hill, E. Borgonovo, S. Pacheco, S. Zehetmair, V. Nguyen, and L. Hollomon (A&M) regarding issues as of Friday, November 21
Caruso, Nicholas	11/24/2025	0.1	Prepare for and participate in daily cash in advance invoice and payment coordination call with J. Warren, N. Caruso, M. Hill, E. Borgonovo, S. Pacheco, S. Zehetmair, V. Nguyen, and L. Hollomon (A&M) regarding issues as of Friday, November 21
Cook, Jacob	11/24/2025	0.7	Review of vendors with adjusted post-petition payment terms in EMEA and corresponding impact on payment run for WE 11/28
Cook, Jacob	11/24/2025	1.2	Refresh of trade agreement working file based on updated weekly accounts payable 'ready to pay' items
Cook, Jacob	11/24/2025	1.8	Prepare deferral template for NAFTA post-petition payments for WE 11/28
Cook, Jacob	11/24/2025	1.9	Review of refreshed 'Ready to Pay' post-petition accounts payable for NAFTA for WE 11/28
Cook, Jacob	11/24/2025	2.4	Prepare deferral template for EMEA post-petition payments for WE 11/28
Grossi, Nick	11/24/2025	1.0	Prepare revisions to extended financial forecast

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DIP FINANCING & CASH FLOW

Professional	Date	Hours	Activity
Grossi, Nick	11/24/2025	1.3	Review and provide comments re: addendum to counterparty support request
Grossi, Nick	11/24/2025	1.5	Review revised TWCF and provide comments re: same
Grossi, Nick	11/24/2025	0.7	Meeting among B. Worrell, N. Grossi, D. Shiffman, and L. Postolos (A&M) regarding progress of liquidity initiatives compared to DIP forecast and related presentation
Hamilton, Makenna	11/24/2025	2.2	Input EMEA transactions based on latest bank data and update weekly actuals report accordingly
Hamilton, Makenna	11/24/2025	2.9	Map Japan disbursements to proper SG&A and Non-Op categories
Hamilton, Makenna	11/24/2025	2.9	Map Japan intercompany transactions
Hamilton, Makenna	11/24/2025	0.4	Correspond with L. Postolos, G. Schmelter, M. Hamilton, M. Jain (A&M) regarding action items related to transition of cash actuals
Hamilton, Makenna	11/24/2025	2.3	Input Japan inputs based on latest bank data and update weekly actuals report accordingly
Hamilton, Makenna	11/24/2025	2.1	Input NAFTA transactions based on latest bank data and update weekly actuals report accordingly
Hill, Michael	11/24/2025	0.1	Prepare for and participate in daily cash in advance invoice and payment coordination call with J. Warren, N. Caruso, M. Hill, E. Borgonovo, S. Pacheco, S. Zehetmair, V. Nguyen, and L. Hollomon (A&M) regarding issues as of Friday, November 21
Hill, Michael	11/24/2025	0.2	Send out daily cash summary for global CIA payments for cash pooling purposes
Hill, Michael	11/24/2025	0.3	Correspond re: details into a certain divisional group at the Company providing payment details
Hill, Michael	11/24/2025	0.3	Correspond re: details into the payment frequency of invoices through the duration of the week
Hill, Michael	11/24/2025	0.3	Correspond re: request an update for paid status for paid status for a specific country (1 of 3)
Hill, Michael	11/24/2025	0.3	Correspond re: request an update for paid status for paid status for a specific country (2 of 3)
Hill, Michael	11/24/2025	0.3	Correspond re: request an update for paid status for paid status for a specific country (3 of 3)
Hill, Michael	11/24/2025	0.3	Correspond re: request divisional updates by purchaser for unidentified purchasers
Hill, Michael	11/24/2025	0.6	Update trend analysis of certain invoices monthly spend
Hill, Michael	11/24/2025	0.6	Review liquidity analysis for a certain vendor
Hill, Michael	11/24/2025	1.1	Update division mapping for purchasers for certain invoices
Hill, Michael	11/24/2025	1.1	Update mapping in tracker for divisional updates from the Company

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DIP FINANCING & CASH FLOW

Professional	Date	Hours	Activity
Hill, Michael	11/24/2025	2.3	Review North America post petition payment run for potential duplicate payments
Hill, Michael	11/24/2025	0.2	Send out daily cash in advance summary tracker
Hill, Michael	11/24/2025	0.9	Track payment confirmations for North America
Holloman, Lindsey	11/24/2025	0.1	Prepare for and participate in daily cash in advance invoice and payment coordination call with J. Warren, N. Caruso, M. Hill, E. Borgonovo, S. Pacheco, S. Zehetmair, V. Nguyen, and L. Hollomon (A&M) regarding issues as of Friday, November 21
Holloman, Lindsey	11/24/2025	1.6	Clean CIA Inbox sorting invoices processed and payment confirmations (evening)
Jain, Manasvi	11/24/2025	1.9	Prepare Brazil receipts for week ending 11/21
Jain, Manasvi	11/24/2025	2.8	Reconcile EMEA payment run and bank activity
Jain, Manasvi	11/24/2025	2.9	Reconcile NAFTA payment run and bank activity
Jain, Manasvi	11/24/2025	1.7	Consolidate bank balances received from regional teams for week ending 11/21
Jain, Manasvi	11/24/2025	0.9	Input FX translations into all regional files
Jain, Manasvi	11/24/2025	0.9	Prepare liquidity cert for week ending 11/21
Korol, Sammy	11/24/2025	0.8	Update 13-week cash flow forecasts and 13-week vendor spend forecast to reflect changes in Capex and material spend cadences and update corresponding visualizations in DIP Budget Update Support presentation
Korol, Sammy	11/24/2025	0.6	Create 13-week forecast for Polish and German VAT disbursements based on raw data in historical bank actuals, verify amounts with Company, and incorporate into 13-week Other Non-Operating Activities forecast
Korol, Sammy	11/24/2025	0.8	Build 13-week forecast by country of EMEA disbursements to ordinary course service providers based on raw data in historical bank actuals and incorporate into SG&A forecast
Korol, Sammy	11/24/2025	0.7	Create and distribute 3-week summary of variances in VAT forecasting by specific country and add supporting explanations
Korol, Sammy	11/24/2025	0.7	Create 13-week forecast of Mexico federal taxes using historical bank actuals, segregating VAT and direct taxes into the respective 13-week Non-Operating and 13-week SG&A forecasts for DIP Budget Update W/E 11.28
Korol, Sammy	11/24/2025	0.7	Clean and distribute the combined SG&A and Non-Op 13-week forecasts to the Company for feedback, noting historical and proposed go-forward mapping for each recipient and including templates for the Company
Korol, Sammy	11/24/2025	0.6	Update the factoring simulation summary to reflect adjusted liquidity based on recent factoring opportunities and create a corresponding visualization for the factoring consideration presentation

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DIP FINANCING & CASH FLOW

Professional	Date	Hours	Activity
Korol, Sammy	11/24/2025	0.6	Create updated forecast of future payments for interim fee applications based on firm-specific submission cadences
Korol, Sammy	11/24/2025	0.8	Create a clean summary of all bank transactions associated with non-operating activities from W/E 9.26–11.21 and integrate the results into the existing database of SG&A bank transactions since filing
Korol, Sammy	11/24/2025	0.6	Build refreshed 13-week professional fee carveout forecast in Oku and USD for DIP Budget Update W/E 11.28, incorporating latest contingency
Korol, Sammy	11/24/2025	0.6	Build 13-week forecast of Brazil, China, and disbursements in other regions to ordinary course service providers based on raw data in historical bank actuals and incorporate into SG&A forecast
Korol, Sammy	11/24/2025	0.5	Update the extended 13-week receipts forecast with the latest adjustment overlays and reconcile totals against the consolidated 13-week cash flow forecast summaries
Korol, Sammy	11/24/2025	1.1	Align corrected go-forward mapping for direct taxes versus VAT within the combined 13-week SG&A and Non-Operating forecast and rebuild separate SG&A and Non-Operating forecasts based on the updated mapping
Korol, Sammy	11/24/2025	0.4	Create 13-week forecast of utility payments based on raw data in historical bank actuals, verify amounts with Company, and incorporate into 13-week SG&A forecast for DIP Budget Update W/E 11.28
Korol, Sammy	11/24/2025	0.5	Build 13-week forecast by country of NAFTA disbursements to ordinary course service providers based on raw data in historical bank actuals and incorporate into SG&A forecast
Korol, Sammy	11/24/2025	0.3	Update the professional fee long-term accrual forecast with the latest success fees and monthly fees from retention applications on the docket
Korol, Sammy	11/24/2025	0.3	Build 13-week forecast by country of Japan disbursements to ordinary course service providers based on raw data in historical bank actuals and incorporate into SG&A forecast
Korol, Sammy	11/24/2025	0.1	Call with H. Waismann and S. Korol (A&M) to discuss the outline for explaining the proposed SG&A and non-operating forecast to the Company
Korol, Sammy	11/24/2025	0.3	Call with H. Waismann and S. Korol (A&M) to review the latest combined SG&A and non-operating forecast, discuss current mapping practices, and evaluate newly observed cadences across recurring recipients
Korol, Sammy	11/24/2025	0.4	Update the professional fee weekly and monthly disbursement forecast with the latest success fees and monthly fees from retention applications on the docket
Korol, Sammy	11/24/2025	1.4	Create combined 13-week forecast of all SG&A and Non-Operating recipients using consolidated historical SG&A and Non-Operating bank disbursements, resolving overlap and inconsistencies between recipients
Korol, Sammy	11/24/2025	1.1	Conduct preliminary mapping of non-operating bank transactions to recurring recipients and summarize any overlap with recipients in the existing SG&A transaction database

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DIP FINANCING & CASH FLOW

Professional	Date	Hours	Activity
Korol, Sammy	11/24/2025	0.4	Update the bridge from the prior 13-week forecast with supporting explanations for operating cash flow adjustments, professional fee timing, bank guarantee risk, and other notable variances
Nguyen, Vi Hoa	11/24/2025	1.7	Log all completed CIA transactions in Excel to maintain reliable reconciliation and prevent double-payment errors
Nguyen, Vi Hoa	11/24/2025	1.8	Examine each submitted document, authorize the CIA requests, and route them to the appropriate team
Nguyen, Vi Hoa	11/24/2025	1.9	Inspect the documentation on hand, approve the CIA requests, and send them to the proper processing department
Nguyen, Vi Hoa	11/24/2025	2.2	Verify the submitted documents, approve the CIA requests, and forward them to the responsible team
Nguyen, Vi Hoa	11/24/2025	0.1	Prepare for and participate in daily cash in advance invoice and payment coordination call with J. Warren, N. Caruso, M. Hill, E. Borgonovo, S. Pacheco, S. Zehetmair, V. Nguyen, and L. Hollomon (A&M) regarding issues as of Friday, November 21
Pacheco, Santiago	11/24/2025	1.4	Reject incorrect NAFTA CIA requests
Pacheco, Santiago	11/24/2025	2.6	Review NAFTA CIA payment requests from the purchasing team
Pacheco, Santiago	11/24/2025	1.6	Review status for CIA requests with the NAFTA PTP team
Pacheco, Santiago	11/24/2025	0.4	Office conference with The Company and S. Pacheco and G. Shibata (A&M) to review open items and define action plan as of November 24th
Pacheco, Santiago	11/24/2025	0.1	Prepare for and participate in daily cash in advance invoice and payment coordination call with J. Warren, N. Caruso, M. Hill, E. Borgonovo, S. Pacheco, S. Zehetmair, V. Nguyen, and L. Hollomon (A&M) regarding issues as of Friday, November 21
Pacheco, Santiago	11/24/2025	1.7	Approve and send CIA requests to NAFTA AP team for payment
Postolos, Lucas	11/24/2025	0.7	Meeting among B. Worrell, N. Grossi, D. Shiffman, and L. Postolos (A&M) regarding progress of liquidity initiatives compared to DIP forecast and related presentation
Postolos, Lucas	11/24/2025	0.9	Prepare documentation for Treasury team regarding next steps in cash actuals transition
Postolos, Lucas	11/24/2025	2.6	Revise materials summarizing various initiatives to generate short-term liquidity for management and ad hoc group
Postolos, Lucas	11/24/2025	2.3	Analyze materials summarizing customer initiatives to generate short-term liquidity for management and ad hoc group
Postolos, Lucas	11/24/2025	2.2	Further analysis for materials summarizing vendor initiatives to generate short-term liquidity for management and ad hoc group
Schmelter, Griffen	11/24/2025	1.4	Demarcate all intercompany transactions within the Other regions actuals model for week ending 11/21
Schmelter, Griffen	11/24/2025	0.7	Add all Other regions bank activity for week ending 11/21 to Other regions actuals model
Schmelter, Griffen	11/24/2025	0.9	Classify all disbursements to specific line items within the Other Regions actuals model for week ending 11/21

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Professional	Date	Hours	Activity
Schmelter, Griffen	11/24/2025	0.3	Add NAFTA payment run to NAFTA actuals models for week ending 11/21
Schmelter, Griffen	11/24/2025	0.9	Reconcile Other Regions actuals model for week ending 11/21 between bank balances and bank activity
Schmelter, Griffen	11/24/2025	1.0	Reconcile NAFTA bank activity with NAFTA ending bank balances for week ending 11/21
Schmelter, Griffen	11/24/2025	1.1	Add all NAFTA Bank activity to NAFTA actuals model for week ending 11/21
Schmelter, Griffen	11/24/2025	1.4	Prepare reconciliation of EMEA payment run with EMEA bank activity for week ending 11/21
Schmelter, Griffen	11/24/2025	1.2	Demarcate all intercompany transactions within the EMEA actuals model for week ending 11/21
Schmelter, Griffen	11/24/2025	0.3	Add Braze payment run to Other Regions actuals model for week ending 11/21
Schmelter, Griffen	11/24/2025	1.3	Map all intercompany transactions within the NAFTA actuals model for week ending 11/21
Schmelter, Griffen	11/24/2025	1.3	Reconcile Brazil payment run with Brazil bank activity for week ending 11/21
Schmelter, Griffen	11/24/2025	1.5	Prepare NAFTA payment run the bank activity reconciliation for week ending 11/21
Schmelter, Griffen	11/24/2025	1.1	Demarcate all intercompany transactions within the NAFTA actuals model for week ending 11/21
Shahbain, Abraham	11/24/2025	0.5	Call with Company purchasing, C. Turner (A&M), and A. Shahbain (A&M) to discuss regional funding needs and other treasury topics
Shibata, Gerardo Yukio	11/24/2025	0.7	Conference call with the Company and G. Shibata (A&M) to align on pending items/actions with vendor
Shibata, Gerardo Yukio	11/24/2025	0.4	Office conference with The Company and S. Pacheco and G. Shibata (A&M) to review open items and define action plan as of November 24th
Shibata, Gerardo Yukio	11/24/2025	0.7	Conference call with the Company and G. Shibata (A&M) to follow up on information to review invoice classification, payment status
Shibata, Gerardo Yukio	11/24/2025	0.7	Conference call with the Company and G. Shibata (A&M) to review invoices, classification and threats of vendor
Shibata, Gerardo Yukio	11/24/2025	0.8	Conference call with the Company and G. Shibata (A&M) to understand vendor requests and pending reconciliation
Shibata, Gerardo Yukio	11/24/2025	0.4	Review weekly payments report G. Shibata (A&M)
Shiffman, David	11/24/2025	2.2	Prepare revisions to 13-week cash projections and supporting materials based on feedback from Treasury and Management and provide updated draft
Shiffman, David	11/24/2025	1.1	Correspond and related analysis regarding latest factoring balances in EMEA / NAFTA
Shiffman, David	11/24/2025	1.4	Correspond and related discussion with Company regarding latest estimates of Mexican VAT payments
Shiffman, David	11/24/2025	1.3	Finalize initial draft DIP budget for Company and A&M review

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Professional	Date	Hours	Activity
Shiffman, David	11/24/2025	0.7	Meeting among B. Worrell, N. Grossi, D. Shiffman, and L. Postolos (A&M) regarding progress of liquidity initiatives compared to DIP forecast and related presentation
Turner, Cari	11/24/2025	0.6	Review and provide comments on draft 13-week forecast
Turner, Cari	11/24/2025	0.5	Call with Company purchasing, C. Turner (A&M), and A. Shahbain (A&M) to discuss regional funding needs and other treasury topics
Waismann, Heitor	11/24/2025	0.3	Call with H. Waismann and S. Korol (A&M) to review the latest combined SG&A and non-operating forecast, discuss current mapping practices, and evaluate newly observed cadences across recurring recipients
Waismann, Heitor	11/24/2025	0.1	Call with H. Waismann and S. Korol (A&M) to discuss the outline for explaining the proposed SG&A and non-operating forecast to the Company
Waismann, Heitor	11/24/2025	0.5	Update bridge between current draft of 13-week cash flow forecast and active version
Waismann, Heitor	11/24/2025	0.9	Prepare summary of bank guarantee renewals included in 13-week cash flow forecast
Waismann, Heitor	11/24/2025	1.3	Update 13-week cash flow forecast presentation with latest bridge after making changes to the forecast
Waismann, Heitor	11/24/2025	2.4	Prepare summary of factoring impact including specific customer's terms reduction
Waismann, Heitor	11/24/2025	1.8	Update 13-week cash flow forecast with latest capex forecast from Company
Waismann, Heitor	11/24/2025	0.5	Update 13-week cash flow forecast with adjusted timing of Italian VAT reimbursements
Waismann, Heitor	11/24/2025	0.3	Update 13-week cash flow forecast with adjusted timing of contingency for unposted AP
Waismann, Heitor	11/24/2025	0.4	Correspond to Company re: SG&A analysis
Waismann, Heitor	11/24/2025	0.5	Call with H. Waismann (A&M) and Company to discuss post-emergence cash management structure
Waismann, Heitor	11/24/2025	1.1	Review final SG&A analysis with historical amounts and expected run rates per item
Warren, Joseph	11/24/2025	0.7	Revise trend analysis of cash in advance payment invoice requests per comments received from A&M team
Warren, Joseph	11/24/2025	0.1	Prepare for and participate in daily cash in advance invoice and payment coordination call with J. Warren, N. Caruso, M. Hill, E. Borgonovo, S. Pacheco, S. Zehetmair, V. Nguyen, and L. Hollomon (A&M) regarding issues as of Friday, November 21
Webber, Dan	11/24/2025	0.2	Correspond with N. Grossi, T. Simion (A&M) regarding notification to Company management on pace of cash actuals transition
Webber, Dan	11/24/2025	0.4	Correspond with L. Postolos, G. Schmelter, M. Hamilton, M. Jain (A&M) regarding action items related to transition of cash actuals
Webber, Dan	11/24/2025	0.5	Correspond with N. Grossi (A&M) regarding work plan related to transition of cash actuals

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Professional	Date	Hours	Activity
Weiland, Brad	11/24/2025	0.3	Review and analyze data re cash flow items
Weiland, Brad	11/24/2025	0.2	Correspond with J. Rybarczyk (A&M), D. Webber (A&M), L. Postolos (A&M) re intercompany cash flow items
Zehetmair, Stefan	11/24/2025	2.8	Support in checking, approving and distributing pro forma invoices to the relevant payment offices
Zehetmair, Stefan	11/24/2025	2.6	Support with management of Cash in Advance (CIA) mailbox
Zehetmair, Stefan	11/24/2025	0.1	Prepare for and participate in daily cash in advance invoice and payment coordination call with J. Warren, N. Caruso, M. Hill, E. Borgonovo, S. Pacheco, S. Zehetmair, V. Nguyen, and L. Hollomon (A&M) regarding issues as of Friday, November 21
Zehetmair, Stefan	11/24/2025	2.9	Support with CIA tracking and CIA approval process
Zhu, Judith	11/24/2025	0.3	Review the Japan CIA payment list submitted by the Company against A&M's approved items and today's actual payments, and follow up on any discrepancies
Zhu, Judith	11/24/2025	0.2	Correspond daily work progress to J. Warren and M. Hill (A&M) via email
Zhu, Judith	11/24/2025	0.1	Check and update the latest TA list
Zhu, Judith	11/24/2025	0.4	Analyze monthly vendor CIA application trends, and discuss any unusual changes with the Company
Zhu, Judith	11/24/2025	0.4	Review Company's responses for the rejected CIA requests and reply accordingly
Zhu, Judith	11/24/2025	0.6	Update the China and Japan CIA tracker
Zhu, Judith	11/24/2025	1.7	Review Japan and China CIAs received in the afternoon (2nd batch) and respond to the procurement and processing team (Company)
Zhu, Judith	11/24/2025	1.9	Review the Japan and China CIAs received in the morning and respond to the procurement and processing team (Company)
Zhu, Judith	11/24/2025	2.3	Review Japan and China CIAs received in the afternoon (1st batch) and respond to the procurement and processing team (Company)
Zhu, Judith	11/24/2025	0.1	Review Teams conversation history (CIA and TA related) and email correspondence
Athreya, Abhi	11/25/2025	0.9	Analyze current state of payments to Ordinary Course Professionals (OCP) and communicate with the Company related to the same
Athreya, Abhi	11/25/2025	0.1	Call with M. Jain and A. Athreya (A&M) regarding OCPs exceeding cap for week ending 11/21
Borgonovo, Erik	11/25/2025	1.1	Inspect EMEA advance-payment invoices and collaborate across functions to ensure timely processing
Borgonovo, Erik	11/25/2025	0.7	Gather and reconcile payment proofs for vendors that require confirmation before shipping
Borgonovo, Erik	11/25/2025	0.4	Resolve invoice issues by addressing root causes and restoring normal flow

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Marelli Automotive Lighting USA, LLC
Time Detail by Activity
November 1, 2025 through November 30, 2025

DIP FINANCING & CASH FLOW

Professional	Date	Hours	Activity
Borgonovo, Erik	11/25/2025	1.2	Evaluate and prioritize LATAM requests to avoid disruptions in operations
Borgonovo, Erik	11/25/2025	2.2	Evaluate LATAM prepayment documents and issue quick responses via the CIA mailbox
Borgonovo, Erik	11/25/2025	2.8	Examine EMEA prepayment proformas and align with internal teams to ensure quick completion
Cook, Jacob	11/25/2025	0.4	Review of executed email trade agreement payment schedules for trade agreements to be paid WE 11/28
Cook, Jacob	11/25/2025	0.6	Review of outstanding accounts payable for vendors with trade agreements to be paid WE 11/28
Cook, Jacob	11/25/2025	0.7	Review of executed trade agreement payment schedules for trade agreements to be paid WE 11/28
Cook, Jacob	11/25/2025	0.8	Review of outstanding budget requests from the Company regional teams to assess impact on budget and required deferral for WE 11/28
Cook, Jacob	11/25/2025	0.8	Select invoices to be paid and application of FDM coding for email trade agreement payments WE 11/28
Cook, Jacob	11/25/2025	0.9	Review of historical payments made against trade agreements since execution for trade agreements to be paid WE 11/28
Cook, Jacob	11/25/2025	0.9	Review of vendors with adjusted post-petition payment terms in NAFTA and corresponding impact on payment run for WE 11/28
Cook, Jacob	11/25/2025	1.1	Review of historical payments made against email trade agreements since execution for trade agreements to be paid WE 11/28
Cook, Jacob	11/25/2025	1.3	Select invoices to be paid for NAFTA during WE 11/28 based on deferral targets identified
Cook, Jacob	11/25/2025	1.6	Select invoices to be paid for EMEA during WE 11/28 based on deferral targets identified
Cook, Jacob	11/25/2025	0.7	Select invoices to be paid and application of FDM coding for trade agreement payments WE 11/28
Cook, Jacob	11/25/2025	0.8	Review of outstanding accounts payable for vendors with email trade agreements to be paid WE 11/28
Grossi, Nick	11/25/2025	0.5	Prepare and participate in discussion with PJT and K&E related to factoring
Grossi, Nick	11/25/2025	0.6	Prepare materials related to factoring considerations
Hamilton, Makenna	11/25/2025	2.1	Update Treasury Cash Actuals transition materials with detailed instructions
Hamilton, Makenna	11/25/2025	1.9	Update model functionality in order to ensure smooth Cash Actuals transition (morning)
Hamilton, Makenna	11/25/2025	1.0	Update model functionality in order to ensure smooth Cash Actuals transition (evening)
Hamilton, Makenna	11/25/2025	2.3	Pull additional NAFTA and EMEA weekly bank data
Hamilton, Makenna	11/25/2025	2.8	Update model functionality in order to ensure smooth Cash Actuals transition (afternoon)

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Time Detail by Activity
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DIP FINANCING & CASH FLOW

Professional	Date	Hours	Activity
Hamilton, Makenna	11/25/2025	0.3	Correspond with L. Postolos, G. Schmelter, M. Hamilton, M. Jain (A&M) regarding action items related to transition of cash actuals
Hill, Michael	11/25/2025	0.6	Review details behind payment confirmation information provided for a certain division of the Company in North America
Hill, Michael	11/25/2025	0.2	Correspond re: weekly report of cash in advance activity to include certain features
Hill, Michael	11/25/2025	0.2	Correspond re: go forward instructions for certain suppliers for how to treat requests for them for invoices
Hill, Michael	11/25/2025	0.3	Update daily cash summary for global CIA payments for cash pooling purposes
Hill, Michael	11/25/2025	0.9	Create calendar tracker for upcoming vacation for tracker team to ensure full coverage
Hill, Michael	11/25/2025	0.2	Send out daily cash summary for global CIA payments for cash pooling purposes
Hill, Michael	11/25/2025	1.1	Track payment confirmations for North America
Hill, Michael	11/25/2025	0.2	Send out daily cash in advance summary tracker
Hill, Michael	11/25/2025	0.8	Update CIA invoice tracker for payment confirmations received for a certain division in North America for the duration of the case
Hill, Michael	11/25/2025	0.8	Track payment confirmations for Europe
Hill, Michael	11/25/2025	0.8	Coordinate updated schedule for tracking team to ensure efficient full coverage for upcoming weeks
Hill, Michael	11/25/2025	1.2	Track invoices for North America and payment status
Holloman, Lindsey	11/25/2025	2.0	Clean CIA Inbox sorting invoices processed and payment confirmations (evening)
Holloman, Lindsey	11/25/2025	0.8	Finalize proof of payment analysis for review
Jain, Manasvi	11/25/2025	2.8	Pull payroll transactions for week ending 11/21
Jain, Manasvi	11/25/2025	0.1	Call with M. Jain and A. Athreya (A&M) regarding OCPs exceeding cap for week ending 11/21
Jain, Manasvi	11/25/2025	2.4	Pull SG&A transactions for week ending 11/21
Jain, Manasvi	11/25/2025	1.2	Prepare FX translation analysis for week ending 11/21
Jain, Manasvi	11/25/2025	1.2	Update OCP tracker to reflect new transactions for week ending 11/21
Jain, Manasvi	11/25/2025	1.8	Pull OCP transactions for week ending 11/21
Korol, Sammy	11/25/2025	0.5	Create 13-week Non-Op forecast by region (EMEA, NAFTA, Japan, Other) based on proposed go-forward mapping and latest Company feedback

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November 1, 2025 through November 30, 2025

DIP FINANCING & CASH FLOW

Professional	Date	Hours	Activity
Korol, Sammy	11/25/2025	0.5	Create 13-week forecast for historical SG&A recipients to be remapped to payroll or material spend
Korol, Sammy	11/25/2025	0.5	Analyze raw bank data for SG&A actuals and identify tax-related items by region based on recipient details for each region
Korol, Sammy	11/25/2025	0.3	Update the factoring facility sizing summary with the latest estimated factored monthly sales and alternative factoring opportunities
Korol, Sammy	11/25/2025	0.7	Call with H. Waismann and S. Korol (A&M) to build a 13-week preliminary forecast of additional tax/VAT overlays to vendor spend by region and incorporate working-capital adjustments into weekly material spend
Korol, Sammy	11/25/2025	0.3	Update and distribute 13-week cash flow and variance to prior, incorporating latest adjustments and refreshing visualizations in the DIP Budget Support presentation
Korol, Sammy	11/25/2025	0.3	Call with D. Shiffman, H. Waismann, and S. Korol (A&M) to review customer-level developments to factoring facilities and update corresponding factoring considerations presentation
Korol, Sammy	11/25/2025	0.4	Build variance summary of forecasted versus actual payroll by country and region for W/E 11.21
Korol, Sammy	11/25/2025	0.3	Call with H. Waismann and S. Korol (A&M) to update the SG&A and Non-Op forecasts in the cash flow model and revise the professional fee disbursement forecast using the latest data
Korol, Sammy	11/25/2025	0.7	Create updated 13-week forecast of non-insider bonus payments based on latest data from Company and adjusting for non-filers and incorporate into 13-week payroll forecast for DIP Budget Update W/E 11.28
Korol, Sammy	11/25/2025	0.6	Update the upcoming and overdue payment distribution list with all interim fee application details, verifying receipt of CNOs against the docket for due interim fee applications
Korol, Sammy	11/25/2025	0.5	Call with D. Shiffman, H. Waismann, and S. Korol (A&M), to review latest 13-week cash flow and 13-week vendor spend forecast, discussing VAT and tax overlays to implement
Korol, Sammy	11/25/2025	0.7	Prepare variance report comparing preliminary 13-week SG&A and Non-Operating forecasts to adjusted forecast based on Company's proposed remapping
Korol, Sammy	11/25/2025	0.7	Reconcile weekly professional fee disbursements on the tracker to published actuals, adjusting for FX rates and reimbursements on overpaid invoices
Korol, Sammy	11/25/2025	0.8	Update SG&A and Non-Operating forecasts based on Company recommendations to amounts and recipients, including updated tax forecasts for UK VAT, Italy VAT, Mexico federal tax, and various OCPs
Korol, Sammy	11/25/2025	0.5	Call with D. Shiffman, H. Waismann, and S. Korol (A&M) to review the latest support presentation for DIP Budget Update W/E 11.28, discussing updates to non-posted contingency amounts, SG&A, non-operating activities, and pre-petition allocations
Korol, Sammy	11/25/2025	0.2	Call with D. Shiffman, H. Waismann, and S. Korol (A&M) to discuss considerations for new and existing factoring facilities and outline the working capital adjustments summary

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Marelli Automotive Lighting USA, LLC
Time Detail by Activity
November 1, 2025 through November 30, 2025

DIP FINANCING & CASH FLOW

Professional	Date	Hours	Activity
Korol, Sammy	11/25/2025	0.6	Build updated 13-week FDM spend forecast, separating executed, prioritized, and contingency spend and incorporating case-to-date actuals
Korol, Sammy	11/25/2025	0.8	Call with D. Shiffman, H. Waismann, and S. Korol (A&M) to review the latest 13-week cash flow and vendor spend forecasts, analyze tariff/tax/VAT allocations within material spend, and incorporate working-capital adjustments
Korol, Sammy	11/25/2025	0.7	Incorporate latest forecast for debtor-retained firms into professional fee 13-week disbursement forecast and monthly disbursements forecast
Korol, Sammy	11/25/2025	0.6	Call with H. Waismann and S. Korol (A&M) to review Company feedback on the preliminary 13-week SG&A and Non-Op forecasts, compare the preliminary SG&A forecast to actuals in W/E 11.21, and determine timing vs. permanent impacts by region
Korol, Sammy	11/25/2025	0.9	Build cumulative variance summary of forecasted versus actual payroll by country and region for the last four weeks, informing the Company of key variances and following up with specific regions to assess the permanence of significant variances
Korol, Sammy	11/25/2025	0.6	Create a 13-week SG&A forecast by region (EMEA, NAFTA, Japan, Other) based on proposed go-forward mapping and the latest Company feedback
Korol, Sammy	11/25/2025	1.1	Create summary of working capital impact generated by the factoring facility opportunity, incorporating forecasted terms reductions, adjusted monthly sales, and proposed facility structures
Korol, Sammy	11/25/2025	0.5	Call with D. Shiffman, H. Waismann, S. Korol (A&M) and Company to review current draft of the DIP Budget Update for W/E 11.28 and 13-week vendor spend forecast
Nguyen, Vi Hoa	11/25/2025	0.7	Use Excel to track processed CIA transactions for accurate reconciliation and to avoid duplicate payments
Nguyen, Vi Hoa	11/25/2025	1.8	Record records of processed CIA transactions in an Excel spreadsheet to ensure error-free reconciliation and avoid duplicate payment processing
Nguyen, Vi Hoa	11/25/2025	0.7	Review the documentation provided, authorize the CIA requests, and deliver them to the responsible department
Nguyen, Vi Hoa	11/25/2025	2.6	Go over the documentation received, approve the CIA requests, and transfer them to the correct team
Nguyen, Vi Hoa	11/25/2025	2.4	Check through the received paperwork, approve the CIA requests, and direct them to the appropriate processing team
Pacheco, Santiago	11/25/2025	1.5	Reject and request correction on incorrect NAFTA and LATAM CIA requests
Pacheco, Santiago	11/25/2025	1.7	Send cash in advance requests to NAFTA and LATAM AP team for payment
Pacheco, Santiago	11/25/2025	1.4	Review status for CIA requests with the NAFTA processing team
Pacheco, Santiago	11/25/2025	0.4	Office conference with The Company and S. Pacheco and G. Shibata (A&M) to review open items and define action plan as of November 25th
Pacheco, Santiago	11/25/2025	1.9	Review CIA payment requests from the inbox for NAFTA and LATAM

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Time Detail by Activity
November 1, 2025 through November 30, 2025

DIP FINANCING & CASH FLOW

Professional	Date	Hours	Activity
Postolos, Lucas	11/25/2025	2.1	Revise materials summarizing various initiatives to generate short-term liquidity for management and ad hoc group based on feedback from Treasury
Postolos, Lucas	11/25/2025	1.9	Further analysis for materials summarizing vendor initiatives to generate short-term liquidity for management and ad hoc group
Postolos, Lucas	11/25/2025	1.7	Revise materials summarizing status and next steps in cash actuals transition to Treasury team
Postolos, Lucas	11/25/2025	1.3	Analyze materials summarizing customer initiatives to generate short-term liquidity for management and ad hoc group
Postolos, Lucas	11/25/2025	0.4	Review of draft DIP Budget variance analysis materials for week ending November 21
Schmelter, Griffen	11/25/2025	0.8	Reconcile EMEA actuals model with Company EMEA actuals report for week ending 11/21
Schmelter, Griffen	11/25/2025	0.6	Prepare internal intercompany support document for week ending 11/21
Schmelter, Griffen	11/25/2025	0.7	Consolidate all intercompany transactions for week ending 11/21 into single excel workbook
Schmelter, Griffen	11/25/2025	0.9	Add additional weeks to the cash actuals transition calendar represented in the cash actuals transition slide deck
Schmelter, Griffen	11/25/2025	0.9	Determine which intercompany transactions are actually currency exchanges for week ending 11/21
Schmelter, Griffen	11/25/2025	0.9	Reconcile NAFTA actuals model with Company NAFTA actuals report for week ending 11/21
Schmelter, Griffen	11/25/2025	1.1	Prepare internal receipts by customer by region output for week ending 11/21
Schmelter, Griffen	11/25/2025	1.2	Map all intercompany transactions within the EMEA actuals model for week ending 11/21
Schmelter, Griffen	11/25/2025	1.4	Determine which transactions in the intercompany sheet are not indeed intercompany transactions for week ending 11/21
Schmelter, Griffen	11/25/2025	0.3	Reconcile Japan actuals model with Company Japan actuals report for week ending 11/21
Schmelter, Griffen	11/25/2025	1.4	Reconcile Other Regions actuals model with Company Other Regions actuals report for week ending 11/21
Schmelter, Griffen	11/25/2025	1.8	Update all regional actuals models for updated coding based on intercompany analysis on week ending 11/21 transactions
Shahbain, Abraham	11/25/2025	0.5	Call with Company purchasing, C. Turner (A&M), D. Shiffman (A&M), and A. Shahbain (A&M) to discuss regional funding needs and other treasury topics
Shahbain, Abraham	11/25/2025	1.2	Review and update of regional funding analysis for ad hoc requests
Shahbain, Abraham	11/25/2025	0.6	Review and provide comments payment trend analysis
Shibata, Gerardo Yukio	11/25/2025	0.4	Conference call with the Company and G. Shibata (A&M) to understand vendor requests and pending reconciliation
Shibata, Gerardo Yukio	11/25/2025	0.4	Conference call with the Company and G. Shibata (A&M) to review problems with payments, invoices in the systems but not paid, etc

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Time Detail by Activity
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DIP FINANCING & CASH FLOW

Professional	Date	Hours	Activity
Shibata, Gerardo Yukio	11/25/2025	0.8	Conference call with the Company and G. Shibata (A&M) to align on pending items/actions with vendor
Shibata, Gerardo Yukio	11/25/2025	0.7	Conference call with the Company and G. Shibata (A&M) to review invoices, classification and threats of vendor
Shibata, Gerardo Yukio	11/25/2025	0.3	Follow up on pending information to review classification and status of vendor
Shibata, Gerardo Yukio	11/25/2025	0.9	Conference call with the Company, vendor and G. Shibata (A&M) to review status, pending payments, requests
Shibata, Gerardo Yukio	11/25/2025	0.4	Office conference with The Company and S. Pacheco and G. Shibata (A&M) to review open items and define action plan as of November 25th
Shiffman, David	11/25/2025	0.6	Review professional fee payment correspondence with Treasury and provide feedback to A&M team
Shiffman, David	11/25/2025	1.3	Prepare analysis on KEIP / KERP proposals and impact on cash flow projections
Shiffman, David	11/25/2025	0.3	Call with D. Shiffman, H. Waismann, and S. Korol (A&M) to review customer-level developments to factoring facilities and update corresponding factoring considerations presentation
Shiffman, David	11/25/2025	1.1	Correspond and related discussions with A&M and Company on latest factoring analysis
Shiffman, David	11/25/2025	1.6	Prepare revisions to factoring considerations analysis based on latest feedback from potential provider
Shiffman, David	11/25/2025	1.9	Prepare analysis of China intercompany balances and historical transactions
Shiffman, David	11/25/2025	1.6	Prepare revisions to 13-week cash projections and supporting materials based on feedback from Treasury and Management and provide updated draft
Shiffman, David	11/25/2025	0.5	Call with D. Shiffman, H. Waismann, and S. Korol (A&M) to review the latest support presentation for DIP Budget Update W/E 11.28, discussing updates to non-posted contingency amounts, SG&A, non-operating activities, and pre-petition allocations
Shiffman, David	11/25/2025	0.8	Call with D. Shiffman, H. Waismann, and S. Korol (A&M) to review the latest 13-week cash flow and vendor spend forecasts, analyze tariff/tax/VAT allocations within material spend, and incorporate working-capital adjustments
Shiffman, David	11/25/2025	0.2	Call with D. Shiffman, H. Waismann, and S. Korol (A&M) to discuss considerations for new and existing factoring facilities and outline the working capital adjustments summary
Shiffman, David	11/25/2025	0.5	Call with D. Shiffman, H. Waismann, S. Korol (A&M) and Company to review current draft of the DIP Budget Update for W/E 11.28 and 13-week vendor spend forecast
Shiffman, David	11/25/2025	0.5	Call with D. Shiffman, H. Waismann, and S. Korol (A&M), to review latest 13-week cash flow and 13-week vendor spend forecast, discussing VAT and tax overlays to implement
Shiffman, David	11/25/2025	0.5	Call with Company purchasing, C. Turner (A&M), D. Shiffman (A&M), and A. Shahbain (A&M) to discuss regional funding needs and other treasury topics

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Professional	Date	Hours	Activity
Simion, Tony	11/25/2025	0.4	Attend meeting with S. Winters, E. Swager, R. Lichman (K&E) and J. Singh, D. de Gosztanyi (PJT) regarding potential DIP credit agreement modifications
Simion, Tony	11/25/2025	0.8	Attend meeting with Management and Ad Hoc Lender Advisors regarding prior week liquidity performance and expectation for current week
Turner, Cari	11/25/2025	0.5	Call with Company purchasing, C. Turner (A&M), D. Shiffman (A&M), and A. Shahbain (A&M) to discuss regional funding needs and other treasury topics
Turner, Cari	11/25/2025	0.4	Review and provide comments on draft 13-week forecast
Waismann, Heitor	11/25/2025	0.8	Call with D. Shiffman, H. Waismann, and S. Korol (A&M) to review the latest 13-week cash flow and vendor spend forecasts, analyze tariff/tax/VAT allocations within material spend, and incorporate working-capital adjustments
Waismann, Heitor	11/25/2025	0.7	Call with H. Waismann and S. Korol (A&M) to build a 13-week preliminary forecast of additional tax/VAT overlays to vendor spend by region and incorporate working-capital adjustments into weekly material spend
Waismann, Heitor	11/25/2025	0.6	Call with H. Waismann and S. Korol (A&M) to review Company feedback on the preliminary 13-week SG&A and Non-Op forecasts, compare the preliminary SG&A forecast to actuals in W/E 11.21, and determine timing vs. permanent impacts by region
Waismann, Heitor	11/25/2025	0.5	Call with D. Shiffman, H. Waismann, and S. Korol (A&M) to review the latest support presentation for DIP Budget Update W/E 11.28, discussing updates to non-posted contingency amounts, SG&A, non-operating activities, and pre-petition allocations
Waismann, Heitor	11/25/2025	0.5	Call with D. Shiffman, H. Waismann, S. Korol (A&M) and Company to review current draft of the DIP Budget Update for W/E 11.28 and 13-week vendor spend forecast
Waismann, Heitor	11/25/2025	0.5	Call with D. Shiffman, H. Waismann, and S. Korol (A&M), to review latest 13-week cash flow and 13-week vendor spend forecast, discussing VAT and tax overlays to implement
Waismann, Heitor	11/25/2025	0.3	Call with H. Waismann and S. Korol (A&M) to update the SG&A and Non-Op forecasts in the cash flow model and revise the professional fee disbursement forecast using the latest data
Waismann, Heitor	11/25/2025	0.2	Call with D. Shiffman, H. Waismann, and S. Korol (A&M) to discuss considerations for new and existing factoring facilities and outline the working capital adjustments summary
Waismann, Heitor	11/25/2025	0.7	Adjust timing for Brazil social contribution forecast
Waismann, Heitor	11/25/2025	0.3	Call with D. Shiffman, H. Waismann, and S. Korol (A&M) to review customer-level developments to factoring facilities and update corresponding factoring considerations presentation
Waismann, Heitor	11/25/2025	0.6	Refresh draft presentation of DIP Budget support with current outputs
Waismann, Heitor	11/25/2025	2.4	Prepare answers to FTI diligence questions on potential new factoring facility

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DIP FINANCING & CASH FLOW

Professional	Date	Hours	Activity
Waismann, Heitor	11/25/2025	2.2	Prepare supporting file of disbursement summary included in the latest DIP Budget draft, breaking into post petition disbursements, pre petition, unposted AP catch-up, CIA and other items
Waismann, Heitor	11/25/2025	1.1	Actualize DIP Budget model with actuals for week ended 11/21
Waismann, Heitor	11/25/2025	0.7	Prepare summary of non-insider bonus included in the current DIP Budget
Webber, Dan	11/25/2025	0.3	Review draft of DIP variance materials for WE 11/21/25
Webber, Dan	11/25/2025	0.3	Correspond with L. Postolos, G. Schmelter, M. Hamilton, M. Jain (A&M) regarding action items related to transition of cash actuals
Weiland, Brad	11/25/2025	0.5	Review and analyze cash flow items re intercompany transactions
Zehetmair, Stefan	11/25/2025	2.8	Support in checking, approving and distributing pro forma invoices to the relevant payment offices
Zehetmair, Stefan	11/25/2025	2.6	Support with management of Cash in Advance (CIA) mailbox
Zehetmair, Stefan	11/25/2025	2.7	Support with CIA tracking and CIA approval process
Zhu, Judith	11/25/2025	0.2	Check and update the latest TA list
Zhu, Judith	11/25/2025	2.1	Review Japan and China CIAs received in the afternoon (1st batch) and respond to the procurement and processing team (Company)
Zhu, Judith	11/25/2025	1.8	Review the Japan and China CIAs received in the morning and respond to the procurement and processing team (Company)
Zhu, Judith	11/25/2025	1.7	Review Japan and China CIAs received in the afternoon (2nd batch) and respond to the procurement and processing team (Company)
Zhu, Judith	11/25/2025	0.9	Reconcile the payments with the corresponding invoices, record the payment details, and update the China and Japan CIA tracker and vendor payment list accordingly
Zhu, Judith	11/25/2025	0.4	Review Company's responses for the rejected CIA requests and reply accordingly
Zhu, Judith	11/25/2025	0.3	Review the Japan CIA payment list submitted by the Company against A&M's approved items and today's actual payments, and follow up on any discrepancies
Zhu, Judith	11/25/2025	0.2	Analyze monthly vendor CIA application trends, and discuss any unusual changes with the Company
Zhu, Judith	11/25/2025	0.1	Review Teams conversation history (CIA and TA related) and email correspondence
Zhu, Judith	11/25/2025	0.4	Report daily work progress to J. Warren and M. Hill (A&M) via email
Borgonovo, Erik	11/26/2025	2.7	Review incoming proformas, approve CIA cases, and forward them for prompt execution
Borgonovo, Erik	11/26/2025	1.9	Review submitted documents, approve CIA cases, and forward them for immediate processing

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DIP FINANCING & CASH FLOW

Professional	Date	Hours	Activity
Borgonovo, Erik	11/26/2025	1.3	Assess and quickly approve LATAM proformas requiring advance payment submitted via the CIA mailbox
Borgonovo, Erik	11/26/2025	1.2	Confirm EMEA advance-payment cases, ensuring these requests are processed at priority level
Borgonovo, Erik	11/26/2025	0.8	Approve and escalate EMEA prepayment proformas submitted through the CIA mailbox
Borgonovo, Erik	11/26/2025	0.2	Prepare for and participate in daily cash in advance invoice and payment coordination call with J. Warren, N. Caruso, M. Hill, E. Borgonovo, S. Pacheco, S. Zehetmair, V. Nguyen, and L. Hollomon (A&M) regarding issues as of Wednesday, November 26
Callerio, Lorenzo	11/26/2025	0.2	Reconcile the latest disbursement forecast file with the most updated cash projections
Caruso, Nicholas	11/26/2025	0.2	Prepare for and participate in daily cash in advance invoice and payment coordination call with J. Warren, N. Caruso, M. Hill, E. Borgonovo, S. Pacheco, S. Zehetmair, V. Nguyen, and L. Hollomon (A&M) regarding issues as of Wednesday, November 26
Cook, Jacob	11/26/2025	0.3	Consolidate weekly payments made from Japan filing entities for WE 11/21
Cook, Jacob	11/26/2025	1.9	Consolidate weekly payments made from EMEA filing entities for WE 11/21
Cook, Jacob	11/26/2025	1.2	Consolidate weekly payments made from NAFTA filing entities for WE 011/21
Cook, Jacob	11/26/2025	1.2	Consolidate weekly payments made from China filing entities for WE 11/21
Cook, Jacob	11/26/2025	1.1	Review of FDM coding for actuals reported for WE 11/21
Cook, Jacob	11/26/2025	1.8	Review of vendor-related disbursements for WE 11/21 against budgeted allowance
Cook, Jacob	11/26/2025	0.4	Consolidate weekly payments made from LATAM filing entities for WE 11/21
Cook, Jacob	11/26/2025	0.2	Consolidate weekly payments made from Romanian filing entities for WE 11/21
Cui, Maggie	11/26/2025	0.4	Review the CIA Tracker and vendor payment lists, identify and clarify issues, and correspond with J. Zhu (A&M) to align on action plans
Grossi, Nick	11/26/2025	0.9	Prepare weekly pro forma liquidity estimates
Grossi, Nick	11/26/2025	0.6	Review draft TWCF and provide comments re: same
Grossi, Nick	11/26/2025	0.4	Call with management, N. Grossi, D. Shiffman, and L. Postolos (A&M) regarding liquidity initiatives and presentation to ad hoc group advisors
Grossi, Nick	11/26/2025	0.6	Call with C. Turner, N. Grossi, D. Shiffman, H. Waismann, S. Korol (A&M), and the Company to review the latest draft of the DIP Budget Update for W/E 11.28
Grossi, Nick	11/26/2025	1.0	Review financing term sheet and provide comments re: same

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Marelli Automotive Lighting USA, LLC
Time Detail by Activity
November 1, 2025 through November 30, 2025

DIP FINANCING & CASH FLOW

Professional	Date	Hours	Activity
Hamilton, Makenna	11/26/2025	1.3	Map all Japan disbursement transactions
Hamilton, Makenna	11/26/2025	2.1	Map all NAFTA disbursement transactions
Hamilton, Makenna	11/26/2025	2.2	Map all EMEA disbursement transactions
Hamilton, Makenna	11/26/2025	1.1	Call with D. Webber, L. Postolos, G. Schmelter, M. Hamilton, M. Jain (A&M) and Company re. Japan regional file check-in
Hamilton, Makenna	11/26/2025	0.2	Meeting with H. Waismann, M. Hamilton, S. Korol (A&M), and Company to review preliminary Variance Report for W/E 11.21, discussing customer receipts and intercompany transfers
Hamilton, Makenna	11/26/2025	1.1	Edit OCP tracker to better capture transactions (afternoon)
Hamilton, Makenna	11/26/2025	1.1	Edit OCP tracker to better capture transactions (morning)
Hamilton, Makenna	11/26/2025	1.1	Update professional fee tracker based on latest received invoices
Hamilton, Makenna	11/26/2025	1.9	Call with M. Hamilton and M. Jain (A&M) re. Cash actuals transition schedule
Hill, Michael	11/26/2025	0.2	Correspond re: update to the CIA invoice tracker for an update to payment confirmations for a certain country
Hill, Michael	11/26/2025	1.6	Update analysis for top ten vendors for the duration of the case and for the last three weeks
Hill, Michael	11/26/2025	0.9	Update the CIA invoice tracker for an update to payment confirmations for a certain country
Hill, Michael	11/26/2025	0.6	Track payment confirmations for Europe
Hill, Michael	11/26/2025	0.4	Review an invoice request to see if this should be paid in this fashion
Hill, Michael	11/26/2025	0.3	Track payment confirmations for North America
Hill, Michael	11/26/2025	0.3	Correspond re: a certain supplier who needs a credit memo issued to the benefit of the Company for invoices paid to apply to future invoices for the Company
Hill, Michael	11/26/2025	0.2	Send out daily cash in advance summary tracker
Hill, Michael	11/26/2025	0.2	Correspond re: update in Trade Agreement discussions for a certain supplier
Hill, Michael	11/26/2025	0.2	Correspond re: handling of a certain supplier's past due invoices through an ad hoc payment run
Hill, Michael	11/26/2025	0.2	Prepare for and participate in daily cash in advance invoice and payment coordination call with J. Warren, N. Caruso, M. Hill, E. Borgonovo, S. Pacheco, S. Zehetmair, V. Nguyen, and L. Hollomon (A&M) regarding issues as of Wednesday, November 26
Hill, Michael	11/26/2025	0.2	Send out daily cash summary for global CIA payments for cash pooling purposes

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DIP FINANCING & CASH FLOW

Professional	Date	Hours	Activity
Hill, Michael	11/26/2025	0.1	Correspond re: instruct team how to proceed on payment to a certain supplier
Holloman, Lindsey	11/26/2025	1.3	Clean CIA Inbox sorting invoices processed and payment confirmations (evening)
Holloman, Lindsey	11/26/2025	1.2	Clean CIA Inbox sorting invoices processed and payment confirmations (afternoon)
Holloman, Lindsey	11/26/2025	0.2	Prepare for and participate in daily cash in advance invoice and payment coordination call with J. Warren, N. Caruso, M. Hill, E. Borgonovo, S. Pacheco, S. Zehetmair, V. Nguyen, and L. Hollomon (A&M) regarding issues as of Wednesday, November 26
Holloman, Lindsey	11/26/2025	1.6	Clean CIA Inbox sorting invoices processed and payment confirmations (morning)
Jain, Manasvi	11/26/2025	0.4	Update bank account balances for all accounts
Jain, Manasvi	11/26/2025	1.9	Pull non-operating transactions for week ending 11/21
Jain, Manasvi	11/26/2025	1.9	Call with M. Hamilton and M. Jain (A&M) re. Cash actuals transition schedule
Jain, Manasvi	11/26/2025	2.8	Pull receipts for week ending 11/21
Jain, Manasvi	11/26/2025	1.1	Call with D. Webber, L. Postolos, G. Schmelter, M. Hamilton, M. Jain (A&M) and Company re. Japan regional file check-in
Jain, Manasvi	11/26/2025	1.4	Pull tariff transactions for week ending 11/21
Korol, Sammy	11/26/2025	0.7	Update 13-week vendor spend forecast with tax overlays from non-operating and SG&A forecasts not currently included in vendor team allocations
Korol, Sammy	11/26/2025	0.9	Construct variance summary by region of forecasted non-operating activities versus actual amounts, incorporating commentary to explain variances at the recipient level
Korol, Sammy	11/26/2025	0.6	Update 13-week cash flow forecasts in USD with actual beginning balances in W/E 11.28 for each region, updating FX rates throughout the model to align the Oku-to-USD conversion with beginning balances
Korol, Sammy	11/26/2025	0.7	Clean W/E 11.21 bank transactions related to non-operating activities and map to recurring recipients currently incorporated into 13-week non-operating forecast
Korol, Sammy	11/26/2025	0.6	Call with C. Turner, N. Grossi, D. Shiffman, H. Waismann, S. Korol (A&M), and the Company to review the latest draft of the DIP Budget Update for W/E 11.28
Korol, Sammy	11/26/2025	1.1	Incorporate explanations into Variance Report W/E 11.21 for material spend, FDM spend, professional fee disbursements, DIP interest payments, and tariffs for each region and for consolidated pages, confirming key variances with Company
Korol, Sammy	11/26/2025	0.6	Create high-level summary identifying customers contributing most to the variance between forecasted and actual customer receipts for W/E 11.21 for each region & country (EMEA, NAFTA, Japan, Other, Brazil, and China)

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Marelli Automotive Lighting USA, LLC
Time Detail by Activity
November 1, 2025 through November 30, 2025

DIP FINANCING & CASH FLOW

Professional	Date	Hours	Activity
Korol, Sammy	11/26/2025	0.7	Construct variance summary by region of forecasted SG&A versus actual amounts, incorporating commentary to explain variances at the recipient level
Korol, Sammy	11/26/2025	0.6	Create separate 13-week SG&A forecast for non-tax recipients expected to be included in the vendor spend forecast
Korol, Sammy	11/26/2025	0.2	Meeting with H. Waismann, M. Hamilton, S. Korol (A&M), and Company to review preliminary Variance Report for W/E 11.21, discussing customer receipts and intercompany transfers
Korol, Sammy	11/26/2025	1.1	Create separate 13-week SG&A forecast for tax-related recipients excluded from current vendor spend forecast
Korol, Sammy	11/26/2025	0.5	Call with C. Turner, D. Shiffman, H. Waismann, S. Korol (A&M) and Company to review current draft of the DIP Budget Update for W/E 11.28 and 13-week vendor spend forecast
Korol, Sammy	11/26/2025	0.8	Update monthly professional fee accrual and disbursement summaries to incorporate new professional firms, updating actuals based on current disbursements and developing estimates for future invoices
Korol, Sammy	11/26/2025	0.9	Calculate percentage split of SG&A tax and non-tax items by region and incorporate into updated SG&A forecasts
Korol, Sammy	11/26/2025	0.3	Create 13-week forecast of Brazil federal taxes based on Company feedback, separating direct taxes and VAT into SG&A and Non-Operating buckets
Korol, Sammy	11/26/2025	0.3	Call with H. Waismann and S. Korol (A&M) to review latest Company updates to SG&A forecast in EMEA and NAFTA, incorporating additional line items to separately address Mexico direct taxes and VAT
Korol, Sammy	11/26/2025	0.2	Call with H. Waismann and S. Korol (A&M) to discuss cumulative 4-week actuals vs forecast variance in receipts by region and customer for W/E 10.31 - 11.21
Korol, Sammy	11/26/2025	0.3	Incorporate weekly non-operating activity into the combined database of SG&A and Non-Op historical actuals
Korol, Sammy	11/26/2025	0.3	Update Variance Report W/E 11.21 with explanations for payroll variances by region and country, addressing the permanence of variances and the impact on cumulative 4-week variances, confirming key variances with Company
Korol, Sammy	11/26/2025	0.4	Build summary of actual SG&A bank transactions by recipient and region for W/E 11.21
Korol, Sammy	11/26/2025	0.4	Create 13-week forecast of Mexico social security taxes based on Company feedback, adjusting for payroll-included items and incorporating into the Non-Operating forecast
Korol, Sammy	11/26/2025	0.4	Incorporate weekly SG&A actuals into the combined database of historical actuals and remap to matching recipients in the current SG&A forecast
Korol, Sammy	11/26/2025	0.6	Call with H. Waismann and S. Korol (A&M) to update the cash flow model with the latest forecasts (professional fees, SG&A, non-op, and payroll) and adjust the related summaries in the DIP Budget Update W/E 11.28 support presentation

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Marelli Automotive Lighting USA, LLC
Time Detail by Activity
November 1, 2025 through November 30, 2025

DIP FINANCING & CASH FLOW

Professional	Date	Hours	Activity
Korol, Sammy	11/26/2025	0.4	Update Variance Report W/E 11.21 with high-level explanations illustrating key variances by recipient in SG&A and Non-Op forecasts versus actuals by region (EMEA, NAFTA, Japan, Other), confirming key variances with Company
Korol, Sammy	11/26/2025	0.4	Write commentary on Variance Report W/E 11.21 to explain receipts variance by region (EMEA, NAFTA, Japan, Other) with high-level customer explanations, confirming key variances with the Company
Korol, Sammy	11/26/2025	0.3	Call with H. Waismann and S. Korol (A&M) to update 13-week receipts forecast by country and customer with precise past-due overlays
Korol, Sammy	11/26/2025	0.6	Adjust Variance Report W/E 11.21 based on feedback from Company, finalize variance explanations, and distribute
Korol, Sammy	11/26/2025	0.6	Adjust 13-week vendor spend forecast with the latest working capital and timing adjustments in NAFTA and EMEA, and refresh the corresponding visualization on the DIP Budget Update Support presentation
Korol, Sammy	11/26/2025	0.5	Create 13-week forecast of Mexico federal taxes based on Company feedback, separating direct taxes and VAT into SG&A and Non-Operating buckets
Korol, Sammy	11/26/2025	0.3	Call with H. Waismann and S. Korol (A&M) to discuss payroll variance of actuals vs forecast by region and country for W/E 11.21
Nguyen, Vi Hoa	11/26/2025	2.7	Examine the received documentation, approve the CIA requests, and forward them to the appropriate processing team
Nguyen, Vi Hoa	11/26/2025	0.2	Prepare for and participate in daily cash in advance invoice and payment coordination call with J. Warren, N. Caruso, M. Hill, E. Borgonovo, S. Pacheco, S. Zehetmair, V. Nguyen, and L. Hollomon (A&M) regarding issues as of Wednesday, November 26
Nguyen, Vi Hoa	11/26/2025	2.9	Review all incoming documents, sign off on the CIA requests, and route them to the relevant processing department
Nguyen, Vi Hoa	11/26/2025	2.6	Monitor completed CIA transactions in Excel to ensure proper reconciliation and prevent duplicate payments
Pacheco, Santiago	11/26/2025	2.4	Review CIA payment requests for NAFTA and LATAM
Pacheco, Santiago	11/26/2025	0.2	Prepare for and participate in daily cash in advance invoice and payment coordination call with J. Warren, N. Caruso, M. Hill, E. Borgonovo, S. Pacheco, S. Zehetmair, V. Nguyen, and L. Hollomon (A&M) regarding issues as of Wednesday, November 26
Pacheco, Santiago	11/26/2025	1.9	Send CIA requests to NAFTA and LATAM AP team for payment
Pacheco, Santiago	11/26/2025	1.7	Request correction on incorrect NAFTA and LATAM CIA requests
Pacheco, Santiago	11/26/2025	1.3	Assess status for CIA requests with the NAFTA processing team
Postolos, Lucas	11/26/2025	0.4	Call with management, N. Grossi, D. Shiffman, and L. Postolos (A&M) regarding liquidity initiatives and presentation to ad hoc group advisors
Postolos, Lucas	11/26/2025	1.1	Call with D. Webber, L. Postolos, G. Schmelter, M. Hamilton, M. Jain (A&M) and Company re. Japan regional file check-in

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Marelli Automotive Lighting USA, LLC
Time Detail by Activity
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DIP FINANCING & CASH FLOW

Professional	Date	Hours	Activity
Postolos, Lucas	11/26/2025	1.3	Revise materials summarizing various initiatives to generate short-term liquidity for management and ad hoc group based on feedback from Treasury
Postolos, Lucas	11/26/2025	0.9	Analyze materials summarizing customer initiatives to generate short-term liquidity for management and ad hoc group
Postolos, Lucas	11/26/2025	0.8	Further analysis for materials summarizing vendor initiatives to generate short-term liquidity for management and ad hoc group
Postolos, Lucas	11/26/2025	2.6	Revise materials summarizing status and next steps in cash actuals transition to Treasury team
Schmelter, Griffen	11/26/2025	1.1	Call with D. Webber, L. Postolos, G. Schmelter, M. Hamilton, M. Jain (A&M) and Company re. Japan regional file check-in
Schmelter, Griffen	11/26/2025	0.3	Correspond with A&M colleague on intercompany in transit amount for week ending 11/21
Schmelter, Griffen	11/26/2025	0.4	Correspond with Company on exceptional customer collections where mapping needs to be adjusted in by customer output for week ending 11/21
Schmelter, Griffen	11/26/2025	0.7	Update various transactions based on mapping received from A&M colleagues regarding tax vs. non operating vs. tariffs for week ending 11/21
Schmelter, Griffen	11/26/2025	0.8	Prepare external version of consolidated actuals model for week ending 11/21
Schmelter, Griffen	11/26/2025	1.0	Update customer receipts by region internal output to reflect changes received from Company
Schmelter, Griffen	11/26/2025	1.4	Prepare external version of receipts by customer by region output for week ending 11/21
Schmelter, Griffen	11/26/2025	2.2	Prepare Non-operating summary for all regions in week ending 11/21
Shahbain, Abraham	11/26/2025	1.1	Review and update regional cash funding analysis
Shahbain, Abraham	11/26/2025	0.7	Review and update of trade agreement payments proposed to be paid
Shibata, Gerardo Yukio	11/26/2025	0.2	Review invoice classification for certain vendor G. Shibata (A&M)
Shibata, Gerardo Yukio	11/26/2025	0.3	Follow up on pending payments reports
Shibata, Gerardo Yukio	11/26/2025	0.3	Conference call with the Company and G. Shibata (A&M) to review pending payments to vendor with TA
Shibata, Gerardo Yukio	11/26/2025	1.3	Conference call with the Company and G. Shibata (A&M) to discuss situation of vendors and define next steps
Shibata, Gerardo Yukio	11/26/2025	0.4	Conference call with the Company, vendor and G. Shibata (A&M) to understand the situation they are asking for
Shiffman, David	11/26/2025	0.9	Correspond with Treasury and Management regarding latest draft DIP budget and key risk and opportunity assumptions
Shiffman, David	11/26/2025	1.4	Review potential factoring facility sizing detail by legal entity and customer for related analysis and discussions

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Professional	Date	Hours	Activity
Shiffman, David	11/26/2025	1.3	Review preliminary variance report commentary and provide feedback
Shiffman, David	11/26/2025	2.6	Prepare commentary on risks and opportunities for upcoming 13-week budget and extended monthly projections
Shiffman, David	11/26/2025	1.6	Prepare for updates to extended monthly projections including discussion of necessary scenarios and key bankruptcy related assumptions
Shiffman, David	11/26/2025	0.5	Call with C. Turner, D. Shiffman, H. Waismann, S. Korol (A&M) and Company to review current draft of the DIP Budget Update for W/E 11.28 and 13-week vendor spend forecast
Shiffman, David	11/26/2025	0.4	Call with management, N. Grossi, D. Shiffman, and L. Postolos (A&M) regarding liquidity initiatives and presentation to ad hoc group advisors
Shiffman, David	11/26/2025	0.6	Call with C. Turner, N. Grossi, D. Shiffman, H. Waismann, S. Korol (A&M), and the Company to review the latest draft of the DIP Budget Update for W/E 11.28
Simion, Tony	11/26/2025	0.6	Meeting with K&E and PJT to discuss potential incremental financing solutions based on DIP credit agreement
Turner, Cari	11/26/2025	0.6	Call with C. Turner, N. Grossi, D. Shiffman, H. Waismann, S. Korol (A&M), and the Company to review the latest draft of the DIP Budget Update for W/E 11.28
Turner, Cari	11/26/2025	0.5	Call with C. Turner, D. Shiffman, H. Waismann, S. Korol (A&M) and Company to review current draft of the DIP Budget Update for W/E 11.28 and 13-week vendor spend forecast
Waismann, Heitor	11/26/2025	0.2	Meeting with H. Waismann, M. Hamilton, S. Korol (A&M), and Company to review preliminary Variance Report for W/E 11.21, discussing customer receipts and intercompany transfers
Waismann, Heitor	11/26/2025	0.6	Call with C. Turner, N. Grossi, D. Shiffman, H. Waismann, S. Korol (A&M), and the Company to review the latest draft of the DIP Budget Update for W/E 11.28
Waismann, Heitor	11/26/2025	0.5	Call with C. Turner, D. Shiffman, H. Waismann, S. Korol (A&M) and Company to review current draft of the DIP Budget Update for W/E 11.28 and 13-week vendor spend forecast
Waismann, Heitor	11/26/2025	0.2	Call with H. Waismann and S. Korol (A&M) to discuss cumulative 4-week actuals vs forecast variance in receipts by region and customer for W/E 10.31 - 11.21
Waismann, Heitor	11/26/2025	0.6	Call with H. Waismann and S. Korol (A&M) to update the cash flow model with the latest forecasts (professional fees, SG&A, non-op, and payroll) and adjust the related summaries in the DIP Budget Update W/E 11.28 support presentation
Waismann, Heitor	11/26/2025	0.3	Call with H. Waismann and S. Korol (A&M) to review latest Company updates to SG&A forecast in EMEA and NAFTA, incorporating additional line items to separately address Mexico direct taxes and VAT
Waismann, Heitor	11/26/2025	0.3	Call with H. Waismann and S. Korol (A&M) to discuss payroll variance of actuals vs forecast by region and country for W/E 11.21
Waismann, Heitor	11/26/2025	1.3	Refresh receipts forecast in DIP Budget with latest timing changes provided by Company

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November 1, 2025 through November 30, 2025

DIP FINANCING & CASH FLOW

Professional	Date	Hours	Activity
Waismann, Heitor	11/26/2025	0.9	Update DIP Budget with latest SG&A and Non-Operating forecast provided by A&M team
Waismann, Heitor	11/26/2025	1.9	Prepare questionnaire to clarify on receipts template provided by Company
Waismann, Heitor	11/26/2025	2.1	Prepare reconciliation to Company's daily cash flow to actuals prepare by A&M team
Waismann, Heitor	11/26/2025	0.3	Call with H. Waismann and S. Korol (A&M) to update 13-week receipts forecast by country and customer with precise past-due overlays
Waismann, Heitor	11/26/2025	2.7	Prepare summary of new factoring facility size by customer and legal entity and compare to figures currently being factored for each combination of legal entity and customer
Waismann, Heitor	11/26/2025	0.4	Update DIP Budget with latest FDM schedule from A&M vendor team
Warren, Joseph	11/26/2025	0.2	Prepare for and participate in daily cash in advance invoice and payment coordination call with J. Warren, N. Caruso, M. Hill, E. Borgonovo, S. Pacheco, S. Zehetmair, V. Nguyen, and L. Hollomon (A&M) regarding issues as of Wednesday, November 26
Warren, Joseph	11/26/2025	0.2	Analyze requests from cash in advance mailbox relating to certain supplier cash in advance payment requests by the Company and provide feedback on the same
Webber, Dan	11/26/2025	1.1	Call with D. Webber, L. Postolos, G. Schmelter, M. Hamilton, M. Jain (A&M) and Company re. Japan regional file check-in
Weiland, Brad	11/26/2025	0.3	Follow up re intercompany analysis items
Weiland, Brad	11/26/2025	0.2	Correspond with client re DIP and cash flow items
Weiland, Brad	11/26/2025	0.3	Correspond with D. Webber (A&M), J. Rybarczyk (A&M) re intercompany cash flow data
Zehetmair, Stefan	11/26/2025	2.8	Support in checking, approving and distributing pro forma invoices to the relevant payment offices
Zehetmair, Stefan	11/26/2025	2.7	Support with CIA tracking and CIA approval process
Zehetmair, Stefan	11/26/2025	1.9	Support with management of Cash in Advance (CIA) mailbox
Zehetmair, Stefan	11/26/2025	0.2	Prepare for and participate in daily cash in advance invoice and payment coordination call with J. Warren, N. Caruso, M. Hill, E. Borgonovo, S. Pacheco, S. Zehetmair, V. Nguyen, and L. Hollomon (A&M) regarding issues as of Wednesday, November 26
Zhu, Judith	11/26/2025	0.3	Analyze monthly vendor CIA application trends, and discuss any unusual changes with the Company
Zhu, Judith	11/26/2025	1.4	Verify the vendor names in newly signed TAs against the CIA approved vendor list and AP Master list as of November 26
Zhu, Judith	11/26/2025	0.1	Review Teams conversation history (CIA and TA related) and email correspondence
Zhu, Judith	11/26/2025	0.2	Draft report of daily work progress and correspond with J. Warren and M. Hill (A&M) via email

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Time Detail by Activity
November 1, 2025 through November 30, 2025

DIP FINANCING & CASH FLOW

Professional	Date	Hours	Activity
Zhu, Judith	11/26/2025	0.2	Review the China CIA payment list provided by the Company, verify that it aligns with A&M's approvals, and follow up with the Company on any discrepancies identified
Zhu, Judith	11/26/2025	1.4	Review Japan and China CIAs received in the afternoon (1st batch) and respond to the procurement and processing team (Company)
Zhu, Judith	11/26/2025	0.2	Update the CIA dashboard template to include data for the week ending November 29 (W/E 11/29)
Zhu, Judith	11/26/2025	0.4	Review Company's responses for the rejected CIA requests and reply accordingly
Zhu, Judith	11/26/2025	0.3	Check and update the latest TA list
Zhu, Judith	11/26/2025	0.3	Communicate to the Company that payments cannot be processed for vendors with executed TAs
Zhu, Judith	11/26/2025	1.3	Review Japan and China CIAs received in the afternoon (2nd batch) and respond to the procurement and processing team (Company)
Zhu, Judith	11/26/2025	1.2	Reconcile the payments with the corresponding invoices, record the payment details, and update the China and Japan CIA tracker and vendor payment list accordingly
Zhu, Judith	11/26/2025	0.8	Review the Japan and China CIAs received in the morning and respond to the procurement and processing team (Company)
Zhu, Judith	11/26/2025	0.3	Review the Japan CIA payment list submitted by the Company against A&M's approved items and today's actual payments, and follow up on any discrepancies
Borgonovo, Erik	11/27/2025	0.3	Provide buyers with practical support on proper preparation of CIA forms
Borgonovo, Erik	11/27/2025	2.7	Approve EMEA proformas that require advance payment, ensuring CIA requests receive immediate attention
Borgonovo, Erik	11/27/2025	1.7	Evaluate and sort LATAM proformas by urgency and their impact on continuity
Borgonovo, Erik	11/27/2025	1.4	Provide structured guidance to procurement teams on proper CIA processes
Borgonovo, Erik	11/27/2025	0.9	Match payment proofs with supplier records as required for release
Borgonovo, Erik	11/27/2025	0.8	Keep accurate tracker entries of invoice postings and payment dates to help accounting prioritize
Hill, Michael	11/27/2025	0.2	Send out daily cash in advance summary tracker
Hill, Michael	11/27/2025	0.2	Send out daily cash summary for global CIA payments for cash pooling purposes
Hill, Michael	11/27/2025	0.2	Track payment confirmations for North America
Hill, Michael	11/27/2025	0.3	Correspond re: how to handle certain invoice requests going forward
Hill, Michael	11/27/2025	0.2	Correspond re: confirm approval for an invoice for a certain supplier

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DIP FINANCING & CASH FLOW

Professional	Date	Hours	Activity
Hill, Michael	11/27/2025	0.3	Track payment confirmations for Europe
Korol, Sammy	11/27/2025	0.5	Update SG&A 13-week forecasts with timing adjustments by recipient based on actualized SG&A disbursements from W/E 11.21
Korol, Sammy	11/27/2025	0.6	Create refreshed variance summary comparing the detailed 13-week cash flow forecast to the prior 13-week forecast from DIP Budget Update W/E 10.31
Korol, Sammy	11/27/2025	0.5	Call with H. Waismann and S. Korol (A&M) to update the 13-week SG&A forecast using the latest Brazil tax schedule and determine the appropriate mapping between Non-Op and SG&A for VAT, direct taxes, and customs-related items
Korol, Sammy	11/27/2025	0.9	Calculate W/E 11.28 beginning balances and forecasted 13-week beginning balances for each LATAM factoring facility based on the October factoring report and November remittance and assignment activity to date
Korol, Sammy	11/27/2025	0.2	Call with H. Waismann and S. Korol (A&M) to update cash flow model with estimated intercompany transfers to China
Korol, Sammy	11/27/2025	1.1	Create summary of historical actual Brazil customs tax disbursements and incorporate go-forward rates into the 13-week Non-Operating Forecast for DIP Budget Update W/E 11.28
Korol, Sammy	11/27/2025	0.9	Prepare 4-week cumulative summary of all NAFTA social security tax based on raw bank data and summarize impact on payroll and SG&A forecasts
Korol, Sammy	11/27/2025	0.4	Update Non-Operating 13-week forecasts with timing adjustments by recipient based on actualized non-operating disbursements from W/E 11.21
Korol, Sammy	11/27/2025	0.1	Update 13-week factoring facility roll forward with actual beginning balances for LATAM factors
Korol, Sammy	11/27/2025	0.2	Incorporate latest schedule of upcoming professional fee disbursements into the 13-week professional fee disbursement forecast
Korol, Sammy	11/27/2025	0.2	Update consolidated and NAFTA 13-week cash flow carveout forecasts (USD) by applying the latest FX conversion rates derived from beginning balances as of W/E 11.28
Korol, Sammy	11/27/2025	0.3	Consolidate all remittance and assignment data for LATAM factoring facilities from 11.1 to-date
Korol, Sammy	11/27/2025	0.4	Create and distribute summary of timing variances across 13-week SG&A and Non-Operating forecasts
Korol, Sammy	11/27/2025	0.4	Update commentary on the variance report for W/E 11.21 with refined explanations for SG&A and Non-Operating variances, specifying timing versus permanent variances
Korol, Sammy	11/27/2025	0.4	Develop clean visualization of the 13-week non-operating forecast and incorporate into the DIP Budget Update support presentation
Korol, Sammy	11/27/2025	0.5	Refresh all visualizations in the DIP Budget Update support presentation based on latest outputs from the cash flow model
Korol, Sammy	11/27/2025	0.5	Develop clean visualizations of SG&A non-tax, SG&A tax, and consolidated SG&A 13-week forecasts for inclusion in the DIP Budget Update support presentation

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Marelli Automotive Lighting USA, LLC
Time Detail by Activity
November 1, 2025 through November 30, 2025

DIP FINANCING & CASH FLOW

Professional	Date	Hours	Activity
Nguyen, Vi Hoa	11/27/2025	0.7	Review the documents submitted, approve the CIA requests, and route them to the responsible team
Nguyen, Vi Hoa	11/27/2025	1.2	Inspect the incoming materials, validate the CIA requests, and deliver them to the proper processing department
Nguyen, Vi Hoa	11/27/2025	1.6	Review all incoming documents, approve the CIA requests, and refer them to the proper team
Nguyen, Vi Hoa	11/27/2025	1.9	Evaluate all provided documents, authorize the CIA requests, and pass them along to the designated processing team
Nguyen, Vi Hoa	11/27/2025	2.3	Use Excel to oversee processed CIA transactions, ensuring accurate reconciliation and avoiding duplicate charges
Nguyen, Vi Hoa	11/27/2025	0.7	Analyze the submitted documentation, approve the CIA requests, and send them to the correct team for processing
Pacheco, Santiago	11/27/2025	2.7	Review and approve CIA payment requests for NAFTA and LATAM
Pacheco, Santiago	11/27/2025	1.6	Request correction on rejected incorrect NAFTA and LATAM CIA requests
Pacheco, Santiago	11/27/2025	1.6	Review and assess status for CIA requests with the NAFTA processing team
Pacheco, Santiago	11/27/2025	0.4	Office conference with The Company and S. Pacheco and G. Shibata (A&M) to review open items and define action plan as of November 27th
Pacheco, Santiago	11/27/2025	2.1	Send approved cash in advance requests to NAFTA and LATAM AP team for payment processing
Postolos, Lucas	11/27/2025	0.1	Correspond with management regarding execution of professional fee payments
Postolos, Lucas	11/27/2025	0.7	Correspond with Treasury team regarding cash actuals transition progress and checklist
Schmelter, Griffen	11/27/2025	1.0	Update external consolidated actuals model for adjustments to payroll mapping form A&M colleagues in week ending 11/21
Schmelter, Griffen	11/27/2025	0.6	Update disbursement mapping related to payroll within the NAFTA actuals model for week ending 11/21
Schmelter, Griffen	11/27/2025	0.9	Update external version of customer receipts by region output based on comments from Company treasury team on customer mapping for week ending 11/21
Shibata, Gerardo Yukio	11/27/2025	0.4	Office conference with The Company and S. Pacheco and G. Shibata (A&M) to review open items and define action plan as of November 27th
Shiffman, David	11/27/2025	2.1	Review updated 13-week budget for submission in preparation for upcoming submission
Shiffman, David	11/27/2025	1.4	Review preliminary variance report commentary and provide feedback
Waismann, Heitor	11/27/2025	0.5	Call with H. Waismann and S. Korol (A&M) to update the 13-week SG&A forecast using the latest Brazil tax schedule and determine the appropriate mapping between Non-Op and SG&A for VAT, direct taxes, and customs-related items
Waismann, Heitor	11/27/2025	0.2	Call with H. Waismann and S. Korol (A&M) to update cash flow model with estimated intercompany transfers to China

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Marelli Automotive Lighting USA, LLC
Time Detail by Activity
November 1, 2025 through November 30, 2025

DIP FINANCING & CASH FLOW

Professional	Date	Hours	Activity
Waismann, Heitor	11/27/2025	2.4	Prepare comments to variance report for week ended 11/21
Waismann, Heitor	11/27/2025	1.7	Prepare summary of unposted accounts payable disbursements included in the current DIP budget and in the prior DIP Budget
Warren, Joseph	11/27/2025	0.3	Coordinate with A&M team regarding remaining cash in advance invoices to process for certain supplier and next steps related to the same
Warren, Joseph	11/27/2025	0.3	Prepare information request form for Company prior to authorizing cash in advance payments relating to certain supplier
Zehetmair, Stefan	11/27/2025	2.1	Support with management of Cash in Advance (CIA) mailbox
Zehetmair, Stefan	11/27/2025	2.6	Support with CIA tracking and CIA approval process
Zehetmair, Stefan	11/27/2025	2.6	Support in checking, approving and distributing pro forma invoices to the relevant payment offices
Zhu, Judith	11/27/2025	0.3	Report daily work progress to J. Warren and M. Hill (A&M) via email
Zhu, Judith	11/27/2025	1.8	Review the Japan and China CIAs received in the morning and respond to the procurement and processing team (Company)
Zhu, Judith	11/27/2025	1.6	Review Japan and China CIAs received in the afternoon (2nd batch) and respond to the procurement and processing team (Company)
Zhu, Judith	11/27/2025	1.6	Review Japan and China CIAs received in the afternoon (1st batch) and respond to the procurement and processing team (Company)
Zhu, Judith	11/27/2025	0.4	Respond to the Company regarding Trade Agreement matters
Zhu, Judith	11/27/2025	0.4	Review Company's responses for the rejected CIA requests and reply accordingly
Zhu, Judith	11/27/2025	0.3	Review the Japan CIA payment list submitted by the Company against A&M's approved items and today's actual payments, and follow up on any discrepancies
Zhu, Judith	11/27/2025	0.2	Check and update the latest TA list
Zhu, Judith	11/27/2025	0.2	Analyze monthly vendor CIA application trends, and discuss any unusual changes with the Company
Zhu, Judith	11/27/2025	0.1	Review Teams conversation history (CIA and TA related) and email correspondence
Zhu, Judith	11/27/2025	0.9	Reconcile the payments with the corresponding invoices, record the payment details, and update the China and Japan CIA tracker and vendor payment list accordingly
Zhu, Judith	11/27/2025	0.2	Review the China CIA payment list provided by the Company, verify that it aligns with A&M's approvals, and follow up with the Company on any discrepancies identified
Borgonovo, Erik	11/28/2025	0.9	Review CIA documentation and forward validated cases to the internal processing teams
Borgonovo, Erik	11/28/2025	2.4	Review and validate EMEA advance-payment proformas with internal stakeholders to meet deadlines

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Marelli Automotive Lighting USA, LLC
Time Detail by Activity
November 1, 2025 through November 30, 2025

DIP FINANCING & CASH FLOW

Professional	Date	Hours	Activity
Borgonovo, Erik	11/28/2025	1.6	Approve EMEA prepayment proformas and coordinate with Company teams for execution
Borgonovo, Erik	11/28/2025	0.7	Review and assess trade agreements to determine whether CIA requests comply
Borgonovo, Erik	11/28/2025	0.6	Review urgent LATAM CIA invoices and deliver immediate authorization
Borgonovo, Erik	11/28/2025	1.7	Review and authorize EMEA and LATAM CIA payment documents for urgent processing
Cui, Maggie	11/28/2025	0.6	Review the CIA Tracker and vendor payment lists, identify and clarify issues, and align on action plans with J. Zhu (A&M)
Grossi, Nick	11/28/2025	1.2	Review TWCF and provide comments re: same
Grossi, Nick	11/28/2025	0.8	Prepare minimum cash-on-hand estimates
Hamilton, Makenna	11/28/2025	1.2	Call with D. Webber, L. Postolos, G. Schmelter, M. Hamilton, M. Jain (A&M) and Company re. NAFTA regional file check-in
Hamilton, Makenna	11/28/2025	0.1	Correspond with Company to outline transition update
Hamilton, Makenna	11/28/2025	1.7	Update Treasury Cash Actuals transition calendar with latest
Hamilton, Makenna	11/28/2025	1.9	Map all "Other Regions" disbursement transactions
Hamilton, Makenna	11/28/2025	1.3	Finalize weekly Alix support files
Hill, Michael	11/28/2025	0.3	Correspond re: an ad hoc invoice request and how to handle in the mailbox
Hill, Michael	11/28/2025	0.7	Update CIA invoice tracker for payment confirmations received for Latin America for the duration of the case
Hill, Michael	11/28/2025	0.2	Send out daily cash summary for global CIA payments for cash pooling purposes
Hill, Michael	11/28/2025	0.2	Send out daily cash in advance summary tracker
Hill, Michael	11/28/2025	0.2	Correspond re: schedule a weekly call with a certain supplier to confirm invoices in view each week are legitimate to pay
Holloman, Lindsey	11/28/2025	0.7	Clean CIA Inbox sorting invoices processed and payment confirmations (afternoon)
Holloman, Lindsey	11/28/2025	1.2	Clean CIA Inbox sorting invoices processed and payment confirmations (morning)
Holloman, Lindsey	11/28/2025	0.4	Clean CIA Inbox sorting invoices processed and payment confirmations (evening)
Jain, Manasvi	11/28/2025	1.2	Call with D. Webber, L. Postolos, G. Schmelter, M. Hamilton, M. Jain (A&M) and Company re. NAFTA regional file check-in
Jain, Manasvi	11/28/2025	1.6	Create cash actuals transition schedule for week ending 12/5

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Marelli Automotive Lighting USA, LLC
Time Detail by Activity
November 1, 2025 through November 30, 2025

DIP FINANCING & CASH FLOW

Professional	Date	Hours	Activity
Korol, Sammy	11/28/2025	0.7	Produce clean region-specific 13-week cash flow forecasts (EMEA, NAFTA, Japan, Other) in Oku and USD and distribute as the finalized DIP Budget Update W/E 11.28
Korol, Sammy	11/28/2025	0.6	Incorporate timing overlays, customer-specific risk, and Brazil VAT into extended customer receipts forecast
Korol, Sammy	11/28/2025	0.6	Build updated waterfall bridge with refined supporting commentary bridging the prior budget to the current DIP Budget Update
Korol, Sammy	11/28/2025	0.6	Adjust summaries in weekly professional fee report to incorporate total accruals and disbursements for newly added firms
Korol, Sammy	11/28/2025	0.5	Update and distribute finalized 13-week vendor spend and cash flow forecasts, incorporating latest data and feedback from the Vendor Management Team and Company
Korol, Sammy	11/28/2025	0.5	Create extended monthly debt forecast for DIP and emergency loans and incorporate into long-term cash flow model
Korol, Sammy	11/28/2025	0.4	Update Variance Report for W/E 11.21 with latest support for receipts variance and distribute
Korol, Sammy	11/28/2025	0.4	Create 13-week CIA forecast using latest data, reconcile to DIP Budget Update W/E 11.28, incorporate regional detail, and distribute
Korol, Sammy	11/28/2025	0.3	Update professional fee tracker and 13-week professional fee disbursement forecast with latest actualized invoices and updated payment schedule from Company
Korol, Sammy	11/28/2025	0.3	Adjust 13-week non-operating forecast with latest Italy VAT assumptions based on historical actuals and Company feedback
Korol, Sammy	11/28/2025	1.6	Build workbook containing clean visualizations of all DIP Budget Support items, including Inbounds, SIOP, factoring facility roll forward, monthly debt forecasts, professional fee monthly accruals, professional fee disbursement schedules, etc
Korol, Sammy	11/28/2025	1.2	Develop 13-week receipts forecast with expanded customer and factoring-facility detail by region, reconcile to regional receipts in the DIP Budget Update W/E 11.28, and distribute accordingly
Korol, Sammy	11/28/2025	0.9	Create variance report comparing current professional fee accruals to estimates from prior week, with variance broken down into (i) actualization updates, (ii) forecast adjustments, and (iii) additions from new firms
Korol, Sammy	11/28/2025	0.3	Apply consistent structure across all visualizations and incorporate latest data from the finalized DIP Budget Update W/E 11.28 into DIP Budget Support workbook, and distribute to all appropriate parties
Nguyen, Vi Hoa	11/28/2025	0.6	Verify the documentation submitted, approve the CIA requests, and pass them on to the appropriate processing department
Nguyen, Vi Hoa	11/28/2025	1.2	Review all supplied documents, approve the CIA requests, and forward them to the responsible team
Nguyen, Vi Hoa	11/28/2025	1.3	Examine the documentation received, approve the CIA requests, and forward them to the designated responsible department
Nguyen, Vi Hoa	11/28/2025	0.4	Check the provided documentation, authorize the CIA requests, and send them to the appropriate processing team for handling
Nguyen, Vi Hoa	11/28/2025	0.4	Keep an Excel log of processed CIA transactions to maintain reconciliation accuracy and prevent double payments

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Time Detail by Activity
November 1, 2025 through November 30, 2025

DIP FINANCING & CASH FLOW

Professional	Date	Hours	Activity
Nguyen, Vi Hoa	11/28/2025	1.6	Record all processed CIA transactions in Excel to support precise reconciliation and eliminate duplicate payments
Nguyen, Vi Hoa	11/28/2025	1.7	Look through the incoming paperwork, approve the CIA requests, and direct them to the correct team
Pacheco, Santiago	11/28/2025	0.4	Office conference with The Company and S. Pacheco and G. Shibata (A&M) to review open items and define action plan as of November 28th
Pacheco, Santiago	11/28/2025	0.7	Call with the Company and S. Pacheco (A&M) to discuss key opportunities in the AP tasks and payment processes improvement areas
Pacheco, Santiago	11/28/2025	1.6	Review and assess status for cash in advance requests with the NAFTA processing team
Pacheco, Santiago	11/28/2025	1.6	Review and approve cash in advance payment requests for NAFTA and LATAM from inbox
Pacheco, Santiago	11/28/2025	1.5	Send approved cash in advance requests to NAFTA and LATAM AP team for payment
Pacheco, Santiago	11/28/2025	1.4	Request correction on rejected incorrect NAFTA and LATAM cash in advance requests
Postolos, Lucas	11/28/2025	0.4	Revise DIP Budget variance analysis support materials for Alix team for week ending November 21
Postolos, Lucas	11/28/2025	0.9	Review of DIP Budget reporting items for week ending November 21, including variance analysis by region
Postolos, Lucas	11/28/2025	1.2	Call with D. Webber, L. Postolos, G. Schmelter, M. Hamilton, M. Jain (A&M) and Company re. NAFTA regional file check-in
Postolos, Lucas	11/28/2025	0.4	Prepare documentation to distribute DIP Budget reporting materials for week ending November 21
Schmelter, Griffen	11/28/2025	1.2	Prepare NAFTA actuals model to showcase concepts of data entry and payment run reconciliation in lesson to cash actuals transition team
Schmelter, Griffen	11/28/2025	1.2	Call with D. Webber, L. Postolos, G. Schmelter, M. Hamilton, M. Jain (A&M) and Company re. NAFTA regional file check-in
Shahbain, Abraham	11/28/2025	0.3	Call with Company purchasing, C. Turner (A&M), and A. Shahbain (A&M) to discuss regional funding needs and other treasury topics
Shibata, Gerardo Yukio	11/28/2025	0.4	Office conference with The Company and S. Pacheco and G. Shibata (A&M) to review open items and define action plan as of November 28th
Shiffman, David	11/28/2025	1.1	Review and finalize updated 13-week budget for submission
Shiffman, David	11/28/2025	1.2	Correspond with Treasury regarding latest estimates of Mexico VAT payments
Shiffman, David	11/28/2025	0.7	Discuss with A&M regarding minimum cash analysis and status of other liquidity initiatives
Shiffman, David	11/28/2025	1.3	Review supporting materials for DIP budget prior to submission to external parties
Shiffman, David	11/28/2025	1.4	Correspond with A&M team regarding preparation of extended monthly projections

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Time Detail by Activity
November 1, 2025 through November 30, 2025

DIP FINANCING & CASH FLOW

Professional	Date	Hours	Activity
Shiffman, David	11/28/2025	1.3	Correspond with A&M and other debtor advisors regarding status and timeline of potential factoring facility
Turner, Cari	11/28/2025	0.3	Call with Company purchasing, C. Turner (A&M), and A. Shahbain (A&M) to discuss regional funding needs and other treasury topics
Turner, Cari	11/28/2025	0.3	Review and provide comments on draft 13-week forecast
Waismann, Heitor	11/28/2025	1.7	Update disbursements for long term cash flow forecast
Waismann, Heitor	11/28/2025	1.1	Review professional fee report prepared by A&M team with weekly variances segmented by FX rate and actual invoices received
Waismann, Heitor	11/28/2025	2.4	Update professional fees for long term cash flow forecast
Waismann, Heitor	11/28/2025	1.3	Perform final adjustments to DIP budget related to timing of receipts and disbursements
Waismann, Heitor	11/28/2025	1.4	Update receipts for long term cash flow forecast
Waismann, Heitor	11/28/2025	0.7	Create updated summary showing variance between long term forecast (current vs prior), correspond with D. Shiffman (A&M), and distribute
Waismann, Heitor	11/28/2025	2.1	Review DIP Budget support excel to be shared with external advisors
Waismann, Heitor	11/28/2025	0.4	Finalize presentation for DIP Budget to be submitted W/E 11/28
Warren, Joseph	11/28/2025	0.1	Analyze certain cash in advance payment request received and provide guidance to A&M team on how to address
Warren, Joseph	11/28/2025	0.2	Prepare workstream roll off plan relating to cash in advance payment team
Webber, Dan	11/28/2025	1.2	Call with D. Webber, L. Postolos, G. Schmelter, M. Hamilton, M. Jain (A&M) and Company re. NAFTA regional file check-in
Webber, Dan	11/28/2025	0.1	Correspond with L. Postolos, G. Schmelter, M. Hamilton, M. Jain (A&M) to gauge Company management progress in understanding cash actuals process
Webber, Dan	11/28/2025	0.2	Correspond with Company management regarding cash actuals transition timeline
Zehetmair, Stefan	11/28/2025	2.6	Support in checking, approving and distributing pro forma invoices to the relevant payment offices
Zehetmair, Stefan	11/28/2025	2.4	Support with CIA tracking and CIA approval process
Zehetmair, Stefan	11/28/2025	1.8	Support with management of Cash in Advance (CIA) mailbox
Zhu, Judith	11/28/2025	1.2	Review Japan and China CIAs received in the afternoon (1st batch) and respond to the procurement and processing team (Company)
Zhu, Judith	11/28/2025	1.1	Reconcile the payments with the corresponding invoices, record the payment details, and update the China and Japan CIA tracker and vendor payment list accordingly

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Time Detail by Activity
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DIP FINANCING & CASH FLOW

Professional	Date	Hours	Activity
Zhu, Judith	11/28/2025	0.6	Correspond with M. Hill and M. Schirle (A&M) regarding whether the CIA payment for specific vendors can be processed
Zhu, Judith	11/28/2025	0.4	Review Company's responses for the rejected CIA requests and reply accordingly
Zhu, Judith	11/28/2025	0.4	Analyze monthly vendor CIA application trends, and discuss any unusual changes with the Company
Zhu, Judith	11/28/2025	0.3	Review the Japan CIA payment list submitted by the Company against A&M's approved items and today's actual payments, and follow up on any discrepancies
Zhu, Judith	11/28/2025	0.3	Review the China CIA payment list provided by the Company, verify that it aligns with A&M's approvals, and follow up with the Company on any discrepancies identified
Zhu, Judith	11/28/2025	0.2	Update the CIA dashboard and Flash Report as of W/E 11/29, complete a comparison against the prior week's data to identify key changes and trends, and report to M. Hill (A&M)
Zhu, Judith	11/28/2025	0.2	Report daily work progress to J. Warren and M. Hill (A&M) via email
Zhu, Judith	11/28/2025	0.1	Check and update the latest TA list
Zhu, Judith	11/28/2025	1.2	Review Japan and China CIAs received in the afternoon (2nd batch) and respond to the procurement and processing team (Company)
Zhu, Judith	11/28/2025	2.1	Review the Japan and China CIAs received in the morning and respond to the procurement and processing team (Company)
Grossi, Nick	11/29/2025	0.6	Review factoring utilization and line capacity considerations
Holloman, Lindsey	11/29/2025	1.2	Clean mapping on vendors rolled off of CIA tracker
Holloman, Lindsey	11/29/2025	0.3	Find unique amount of vendors week ending 10/28
Holloman, Lindsey	11/29/2025	0.6	Finish analysis for vendors rolled off of CIA
Holloman, Lindsey	11/29/2025	0.7	Clean CIA Inbox sorting invoices processed and payment confirmations (morning)
Holloman, Lindsey	11/29/2025	1.3	Finish CIA analysis of per day invoices processed and rolled up monthly view
Shiffman, David	11/29/2025	0.5	Discuss with A&M and other debtor advisors regarding status and timeline of potential factoring facility
Shiffman, David	11/29/2025	1.5	Correspond with A&M team regarding preparation of extended monthly projections
Waismann, Heitor	11/29/2025	2.9	Prepare detailed receipts variance from previous long term model to current long term model
Waismann, Heitor	11/29/2025	0.9	Prepare answers to initial comments from A&M leader related to receipts variances
Cook, Jacob	11/30/2025	0.9	Prepare deferral template for NAFTA post-petition payments for WE 12/5

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Marelli Automotive Lighting USA, LLC
Time Detail by Activity
November 1, 2025 through November 30, 2025

DIP FINANCING & CASH FLOW

Professional	Date	Hours	Activity
Cook, Jacob	11/30/2025	1.1	Review of refreshed 'Ready to Pay' post-petition accounts payable for NAFTA for WE 12/5
Cook, Jacob	11/30/2025	0.8	Prepare deferral template for EMEA post-petition payments for WE 12/5
Cook, Jacob	11/30/2025	1.3	Review of refreshed 'Ready to Pay' post-petition accounts payable for EMEA for WE 12/5
Hamilton, Makenna	11/30/2025	2.3	Map Japan intercompany transactions
Hill, Michael	11/30/2025	1.9	Review North America post petition payment run for potential duplicate payments
Hill, Michael	11/30/2025	1.6	Update analysis for top ten vendors for the duration of the case and for the last three weeks
Hill, Michael	11/30/2025	1.6	Review Europe post petition payment run for potential duplicate payments
Hill, Michael	11/30/2025	0.2	Update vendor management deck for top ten vendors for the duration of the case and the last three weeks
Hill, Michael	11/30/2025	0.2	Correspond re: update analysis for top ten vendors for the duration of the case and for the last three weeks
Korol, Sammy	11/30/2025	0.7	Analyze past variance report commentary and insight from Company to construct detailed summary of receipts variance due to general favorability and sales increase
Korol, Sammy	11/30/2025	1.1	Create variance breakdown for actualized receipts variance from W/E 10.10 to 11.21, tying the prior long-term cash flow forecast to the latest DIP Budget Update
Korol, Sammy	11/30/2025	0.8	Analyze past variance report commentary and insight from Company to construct detailed summary of actualized receipts variance due to known conservatism and one-off items
Korol, Sammy	11/30/2025	0.6	Build long-term monthly forecast by region for Non-Operating disbursements and incorporate into long-term cash flow model
Korol, Sammy	11/30/2025	0.5	Calculate FX impact on actualized receipts variance by finding the change in FX rates over the period W/E 10.10 - 11.21 for all relevant currencies and analyzing impact on actualized amounts vs initial estimates
Korol, Sammy	11/30/2025	0.4	Update actualized receipts variance breakdown from W/E 10.10 to 11.21 with known timing adjustments and feedback from Company
Korol, Sammy	11/30/2025	1.1	Create go-forward monthly estimates of recurring SG&A and Non-Op recipients until December 2026
Korol, Sammy	11/30/2025	0.7	Build long-term monthly forecast by region for SG&A disbursements and incorporate into long-term cash flow model
Waismann, Heitor	11/30/2025	2.9	Prepare detailed materials variance from previous long term model to current long term model

Subtotal **2,606.5**

DUE DILIGENCE & INFORMATION REQUESTS

Professional	Date	Hours	Activity

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DUE DILIGENCE & INFORMATION REQUESTS

Professional	Date	Hours	Activity
Campbell, Lyndsay	11/3/2025	0.7	Respond to diligence follow-up regarding bank detail requests
Grossi, Nick	11/3/2025	0.9	Prepare UCC diligence request and supporting documentation
Grossi, Nick	11/3/2025	0.5	Prepare and participate in ad hoc advisor status call (Akin, Alix, K&E and PJT)
Grossi, Nick	11/3/2025	0.3	Call with N. Grossi, D. Shiffman, H. Waismann, S. Korol (A&M), and FTI to review cash updates and liquidity outlook
Korol, Sammy	11/3/2025	0.3	Call with N. Grossi, D. Shiffman, H. Waismann, S. Korol (A&M), and FTI to review cash updates and liquidity outlook
Korol, Sammy	11/3/2025	0.9	Call with D. Shiffman, H. Waismann, S. Korol (A&M), and FTI to review and break down the SIOP forecast model and underlying assumptions
Korol, Sammy	11/3/2025	0.4	Call with D. Shiffman, H. Waismann, S. Korol (A&M), and Alix Partners to review weekly variance report for W/E 10.24
Korol, Sammy	11/3/2025	0.6	Call with D. Shiffman, H. Waismann, S. Korol (A&M), and Alix Partners to review DIP Budget Update W/E 10.31
O'Toole, Colin	11/3/2025	0.3	Assess response received from the Company regarding A&M file request, reviewed files, prepared for review by the Company prior to sharing externally
O'Toole, Colin	11/3/2025	0.4	Assess additional request from Alix regarding net working capital, update A&M diligence tracker, communicate request to the Company
O'Toole, Colin	11/3/2025	0.6	Analyze open diligence requests as of 11/3 am
O'Toole, Colin	11/3/2025	0.3	Analyze response received from the Company regarding Akin Merger Control requests, redirected request to the K&E team
O'Toole, Colin	11/3/2025	0.6	Analyze new requests from Akin regarding Merger Control, update A&M diligence tracker, communicate requests to the Company
O'Toole, Colin	11/3/2025	0.6	Revise weekly correspondence to SVP & Alix teams to incorporate feedback from the Company, update files with newer versions, shared correspondence with SVP & Alix team
O'Toole, Colin	11/3/2025	0.7	Assess files received from the Company regarding Business Plan requests, review file and reconcile to materials presented in London, update A&M diligence tracker
O'Toole, Colin	11/3/2025	0.8	Prepare draft of weekly reporting for SVP & Alix teams, compile various dashboard reports, draft correspondence to SVP/Alix, share draft with the Company to solicit feedback
O'Toole, Colin	11/3/2025	0.9	Analyze request from A&M colleague for 'clean' versions of VDR files, identify files in question, exchange correspondence with A&M team to identify file 'owners', communicated request to the Company
Shiffman, David	11/3/2025	0.9	Call with D. Shiffman, H. Waismann, S. Korol (A&M), and FTI to review and break down the SIOP forecast model and underlying assumptions
Shiffman, David	11/3/2025	0.3	Call with N. Grossi, D. Shiffman, H. Waismann, S. Korol (A&M), and FTI to review cash updates and liquidity outlook
Shiffman, David	11/3/2025	0.6	Call with D. Shiffman, H. Waismann, S. Korol (A&M), and Alix Partners to review DIP Budget Update W/E 10.31

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DUE DILIGENCE & INFORMATION REQUESTS

Professional	Date	Hours	Activity
Shiffman, David	11/3/2025	0.4	Call with D. Shiffman, H. Waismann, S. Korol (A&M), and Alix Partners to review weekly variance report for W/E 10.24
Shiffman, David	11/3/2025	1.1	Prepare responses to diligence questions from bank advisors
Shiffman, David	11/3/2025	0.6	Correspond with PJT regarding factoring diligence requests and available information
Simion, Tony	11/3/2025	0.3	Discuss with Unsecured Creditors Committee Advisor on open items being requested regarding business plan
Waismann, Heitor	11/3/2025	0.9	Call with D. Shiffman, H. Waismann, S. Korol (A&M), and FTI to review and break down the SIOP forecast model and underlying assumptions
Waismann, Heitor	11/3/2025	0.3	Call with N. Grossi, D. Shiffman, H. Waismann, S. Korol (A&M), and FTI to review cash updates and liquidity outlook
Waismann, Heitor	11/3/2025	0.6	Call with D. Shiffman, H. Waismann, S. Korol (A&M), and Alix Partners to review DIP Budget Update W/E 10.31
Waismann, Heitor	11/3/2025	0.4	Call with D. Shiffman, H. Waismann, S. Korol (A&M), and Alix Partners to review weekly variance report for W/E 10.24
Webber, Dan	11/3/2025	0.2	Correspond with Company management to request approval to share scrubbed version of profit improvement initiatives with UCC
Webber, Dan	11/3/2025	0.3	Correspond with J. Tutty (Alix) regarding diligence questions related to patents and trademarks, including review of related materials
Webber, Dan	11/3/2025	0.2	Prepare scrubbed version of profit improvement initiatives to share with UCC
Weiland, Brad	11/3/2025	0.2	Correspond with J. Rybarczyk (A&M), A. Shahbain (A&M), M. Jain (A&M) re due diligence items
Weiland, Brad	11/3/2025	0.3	Review and analyze disbursement detail re due diligence requests
Weiland, Brad	11/3/2025	0.2	Correspond with J. Rybarczyk (A&M) re lender advisor diligence requests re monthly operating report
Campbell, Lyndsay	11/4/2025	0.8	Compile new diligence support schedules for account analysis
Dvorak, Michael	11/4/2025	0.2	Telephone conference among B. Weiland, L. Postolos, M. Hamilton, M. Dvorak (A&M) re ordinary course professionals payments and committee advisor due diligence requests re same
Grossi, Nick	11/4/2025	1.0	Coordinate bank diligence and prepare responses
Grossi, Nick	11/4/2025	0.4	Prepare materials for AHG presentation
Hamilton, Makenna	11/4/2025	0.2	Telephone conference among B. Weiland, L. Postolos, M. Hamilton, M. Dvorak (A&M) re ordinary course professionals payments and committee advisor due diligence requests re same
Korol, Sammy	11/4/2025	0.5	Call with D. Shiffman, H. Waismann, S. Korol (A&M), and Alix Partners to review variance between long-term cash flow forecast and latest DIP Budget Update W/E 10.31

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Professional	Date	Hours	Activity
O'Toole, Colin	11/4/2025	0.6	Analyze request from A&M, draft correspondence to the Company to seek approval for BP-related diligence requests, request the Sept. bank report, and share division-level agendas in advance of calls with the UCC
O'Toole, Colin	11/4/2025	0.4	Assess response from the Company regarding Alix net working capital requests, update A&M diligence tracker, communicate response to Alix team
O'Toole, Colin	11/4/2025	0.4	Assess open diligence requests as of 11/4 am
O'Toole, Colin	11/4/2025	0.3	Analyze additional net working capital requests from Alix team, update A&M diligence tracker, communicate requests to the Company
O'Toole, Colin	11/4/2025	0.6	Assess additional requests from Akin team regarding Merger Control, updated A&M diligence tracker, review previously provided data/responses, communicate requests to the Company showing how provided data was used to reply to previous requests
O'Toole, Colin	11/4/2025	0.7	Analyze files received from the Company regarding Business plan diligence requests, updated A&M diligence tracker, posted files to Box, communicated request to the Company to review files and provide sign-off for sharing with UCC team
O'Toole, Colin	11/4/2025	0.4	Call with T. Simion, D. Webber and C. O'Toole (A&M) with FTI, Paul Hasting, PJT and K&E teams to discuss priority diligence requests
O'Toole, Colin	11/4/2025	0.2	Call with C. O'Toole (A&M), EY financial due diligence team and the Company to discuss updates to the FDD process and diligence requests
O'Toole, Colin	11/4/2025	0.2	Assess request from K&E team regarding Merger Control requests, redirect request to the Company
Postolos, Lucas	11/4/2025	0.2	Telephone conference among B. Weiland, L. Postolos, M. Hamilton, M. Dvorak (A&M) re ordinary course professionals payments and committee advisor due diligence requests re same
Shiffman, David	11/4/2025	0.6	Correspond with UK Pension Trustee advisors regarding diligence requests
Shiffman, David	11/4/2025	0.5	Call with D. Shiffman, H. Waismann, S. Korol (A&M), and Alix Partners to review variance between long-term cash flow forecast and latest DIP Budget Update W/E 10.31
Simion, Tony	11/4/2025	0.4	Attend weekly meeting with Unsecured Creditors Committee Advisors regarding updates to list of items identified
Simion, Tony	11/4/2025	0.4	Call with T. Simion, D. Webber and C. O'Toole (A&M) with FTI, Paul Hasting, PJT and K&E teams to discuss priority diligence requests
Waismann, Heitor	11/4/2025	0.5	Call with D. Shiffman, H. Waismann, S. Korol (A&M), and Alix Partners to review variance between long-term cash flow forecast and latest DIP Budget Update W/E 10.31
Webber, Dan	11/4/2025	0.4	Call with T. Simion, D. Webber and C. O'Toole (A&M) with FTI, Paul Hasting, PJT and K&E teams to discuss priority diligence requests
Weiland, Brad	11/4/2025	0.2	Telephone conference among B. Weiland, L. Postolos, M. Hamilton, M. Dvorak (A&M) re ordinary course professionals payments and committee advisor due diligence requests re same
Weiland, Brad	11/4/2025	0.3	Correspond with L. Diss (K&E), D. Heriford (K&E), A. Shahbain (A&M) re committee advisor diligence items

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Professional	Date	Hours	Activity
Weiland, Brad	11/4/2025	0.3	Review and analyze disbursement data for diligence response
Weiland, Brad	11/4/2025	0.2	Correspond with A. Shahbain (A&M), M. Jain (A&M) re diligence items
Campbell, Lyndsay	11/5/2025	0.6	Update diligence tracker to incorporate new reviewed items
Hamerski, Grace	11/5/2025	1.0	Call with D. Webber, S. Loop, G. Hamerski, and C. O'Toole (A&M) with FTI to discuss UCC diligence requests
Loop, Stuart	11/5/2025	1.0	Call with D. Webber, S. Loop, G. Hamerski, and C. O'Toole (A&M) with FTI to discuss UCC diligence requests
O'Toole, Colin	11/5/2025	0.4	Assess capex file received from the Company, updated A&M diligence tracker, requested review and approval for external sharing from the Company
O'Toole, Colin	11/5/2025	0.6	Assess files received from the Company regarding Houlihan Lokey business plan requests, updated A&M diligence tracker, communicated responses/files to the HL team
O'Toole, Colin	11/5/2025	0.4	Assess FTI request regarding third party advisor's role in advising the Company, exchange various correspondence with the Company, communicated finding to the A&M team
O'Toole, Colin	11/5/2025	2.1	Analyze K&E request regarding Special Committee audit & divestiture topics, researched various VDR's, located relevant files, updated K&E diligence list
O'Toole, Colin	11/5/2025	1.0	Call with D. Webber, S. Loop, G. Hamerski, and C. O'Toole (A&M) with FTI to discuss UCC diligence requests
O'Toole, Colin	11/5/2025	0.4	Analyze open diligence requests as of 11/5 am
O'Toole, Colin	11/5/2025	0.3	Analyze additional requests from FTI regarding the business plan, updated A&M diligence tracker, communicated requests to the Company
O'Toole, Colin	11/5/2025	2.2	Assess FTI division-level agendas, research existing VDR's for files/content that could satisfy request, compile and list potential responses to each request, share correspondence with A&M team
O'Toole, Colin	11/5/2025	0.7	Analyze files received from the Company regarding FTI Business plan diligence requests, updated A&M diligence tracker, communicated update/files to FTI team
Shiffman, David	11/5/2025	0.9	Weekly diligence call with bank advisors, Company Management and advisors
Simion, Tony	11/5/2025	0.9	Follow-up discussion with Unsecured Creditors Committee advisors regarding customer ask support presentations and timing of delivery
Webber, Dan	11/5/2025	0.3	Prepare for call with FTI to discuss profit improvement initiatives included in the 5YP
Webber, Dan	11/5/2025	1.0	Call with D. Webber, S. Loop, G. Hamerski, and C. O'Toole (A&M) with FTI to discuss UCC diligence requests
Weiland, Brad	11/5/2025	0.3	Review and analyze open committee advisor diligence items
Weiland, Brad	11/5/2025	0.5	Follow-up analysis of due diligence requests and response materials

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Professional	Date	Hours	Activity
Campbell, Lyndsay	11/6/2025	0.6	Review diligence schedules to confirm accuracy against sources
Campbell, Lyndsay	11/6/2025	0.6	Refresh diligence workpapers based on new comments
Grossi, Nick	11/6/2025	0.5	Coordinate creditor presentation materials
Grossi, Nick	11/6/2025	0.4	Prepare and participate in ad hoc advisor status call (Akin, Alix, K&E and PJT)
Grossi, Nick	11/6/2025	0.9	Review and provide comments re: UCC diligence
Grossi, Nick	11/6/2025	0.7	Prepare and participate in special committee meeting
Hamerski, Grace	11/6/2025	0.4	Call with S. Loop, G. Hamerski and C. O'Toole (A&M) to discuss business plan diligence requests, plan to address
Korol, Sammy	11/6/2025	0.4	Call with H. Waismann, S. Korol (A&M) and Alix Partners to discuss CIA and FDM relief forecasting, factoring facility updates, and other liquidity updates
Korol, Sammy	11/6/2025	0.2	Call with H. Waismann and S. Korol (A&M) to analyze requests from Alix Partners and review current CIA forecast
Loop, Stuart	11/6/2025	0.4	Call with S. Loop, G. Hamerski and C. O'Toole (A&M) to discuss business plan diligence requests, plan to address
O'Toole, Colin	11/6/2025	2.6	Analyze K&E request regarding Special Committee financial & security documentation topics, researched various VDR's, located relevant files, updated K&E diligence list, posted files to Box, communicated update to K&E team
O'Toole, Colin	11/6/2025	0.6	Assess response received from the Company regarding Akin Merger Control requests, update A&M diligence tracker, communicate update to Akin team
O'Toole, Colin	11/6/2025	0.6	Analyze open diligence requests as of 11/6 am
O'Toole, Colin	11/6/2025	0.2	Analyze request from K&E team regarding legal entities, communicate request to the Company to confirm understanding
O'Toole, Colin	11/6/2025	0.4	Call with S. Loop, G. Hamerski and C. O'Toole (A&M) to discuss business plan diligence requests, plan to address
O'Toole, Colin	11/6/2025	0.4	Assess response received from the Company regarding Alix net working capital requests, updated A&M diligence tracker, communicated update to Alix team
Waismann, Heitor	11/6/2025	0.4	Call with H. Waismann, S. Korol (A&M) and Alix Partners to discuss CIA and FDM relief forecasting, factoring facility updates, and other liquidity updates
Waismann, Heitor	11/6/2025	0.2	Call with H. Waismann and S. Korol (A&M) to analyze requests from Alix Partners and review current CIA forecast
Campbell, Lyndsay	11/7/2025	0.6	Incorporate diligence formatting revisions into workpapers
O'Toole, Colin	11/7/2025	0.4	Analyze capex file received from the Company regarding FTI business plan requests, updated A&M diligence tracker, shared file and communicated update to FTI team

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O'Toole, Colin	11/7/2025	0.7	Assess response received from K&E team regarding Akin legal requests, reviewed file, updated A&M diligence tracker, communicated update to Akin team
O'Toole, Colin	11/7/2025	0.4	Analyze presentation received from the Company regarding FTI business plan requests, updated A&M diligence tracker, shared presentation and communicated update to FTI team
O'Toole, Colin	11/7/2025	0.6	Assess open diligence requests as of 11/7 am
Shiffman, David	11/7/2025	1.9	Prepare responses to diligence questions from bank advisors for Company's review
Shiffman, David	11/7/2025	0.4	Correspond with UK Pension Trustee advisors regarding diligence requests
Simion, Tony	11/7/2025	0.8	Review latest tracker of due diligence from unsecured creditors committee advisors and Management responses
Grossi, Nick	11/10/2025	0.6	Review and provide comments re: creditor diligence requests
Korol, Sammy	11/10/2025	0.3	Build and distribute customer receipts variance summary of actuals vs forecast for W/E 10.31 for UCC
Korol, Sammy	11/10/2025	0.4	Call with D. Shiffman, H. Waismann, S. Korol (A&M), and Alix Partners to review weekly variance report for W/E 10.31
Korol, Sammy	11/10/2025	1.0	Call with D. Shiffman, H. Waismann, S. Korol (A&M), and FTI to review cash updates, the long-term cash flow forecast, and the latest DIP Budget Update from W/E 10.31
O'Toole, Colin	11/10/2025	0.6	Assess open diligence requests as of 11/10 am
O'Toole, Colin	11/10/2025	0.6	Assess open diligence requests as of 11/11 am
O'Toole, Colin	11/10/2025	0.2	Draft correspondence to the Company to schedule a call with FTI to discuss September results
O'Toole, Colin	11/10/2025	0.6	Revise weekly correspondence to SVP & Alix teams to incorporate feedback from the Company, update files with newer versions, shared correspondence with SVP & Alix team
O'Toole, Colin	11/10/2025	0.9	Prepare draft of weekly reporting for SVP & Alix teams, compile various dashboard reports, draft correspondence to SVP/Alix, share draft with the Company to solicit feedback
O'Toole, Colin	11/10/2025	0.4	Analyze request for bank presentation from Alix team, locate file in question, update A&M diligence tracker, communicate file/update to Alix team
Shiffman, David	11/10/2025	1.0	Call with D. Shiffman, H. Waismann, S. Korol (A&M), and FTI to review cash updates, the long-term cash flow forecast, and the latest DIP Budget Update from W/E 10.31
Shiffman, David	11/10/2025	0.4	Call with D. Shiffman, H. Waismann, S. Korol (A&M), and Alix Partners to review weekly variance report for W/E 10.31
Shiffman, David	11/10/2025	0.7	Review preliminary redacted version of inventory appraisals and field audits for Company's review
Waismann, Heitor	11/10/2025	1.0	Call with D. Shiffman, H. Waismann, S. Korol (A&M), and FTI to review cash updates, the long-term cash flow forecast, and the latest DIP Budget Update from W/E 10.31

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Professional	Date	Hours	Activity
Waismann, Heitor	11/10/2025	0.4	Call with D. Shiffman, H. Waismann, S. Korol (A&M), and Alix Partners to review weekly variance report for W/E 10.31
Webber, Dan	11/10/2025	0.1	Review of revised diligence list for 5YP from E. Cheng (FTI)
Hamerski, Grace	11/11/2025	0.6	Call with S. Loop, G. Hamerski and C. O'Toole (A&M) and the Company to discuss priority diligence requests
Hamerski, Grace	11/11/2025	1.2	Prepare 5-year financial projections provided by Company for external distribution in response to diligence requests
Korol, Sammy	11/11/2025	0.3	Call with D. Shiffman, H. Waismann, S. Korol (A&M) to discuss CIA support, FDM relief support, and monthly bridge between DIP Budget Update and long-term model ahead of call with Alix Partners
Korol, Sammy	11/11/2025	0.2	Call with D. Shiffman, H. Waismann, S. Korol (A&M), and Alix Partners to discuss regional CIA and other support for long-term model
Loop, Stuart	11/11/2025	0.6	Call with S. Loop, G. Hamerski and C. O'Toole (A&M) and the Company to discuss priority diligence requests
O'Toole, Colin	11/11/2025	0.6	Call with S. Loop, G. Hamerski and C. O'Toole (A&M) and the Company to discuss priority diligence requests
O'Toole, Colin	11/11/2025	0.8	Analyze file received from the Company regarding Top 10 revenue by customer/division, reviewed file, discussed with the Company, updated A&M diligence tracker, communicated update/file to FTI
Shiffman, David	11/11/2025	0.3	Call with D. Shiffman, H. Waismann, S. Korol (A&M) to discuss CIA support, FDM relief support, and monthly bridge between DIP Budget Update and long-term model ahead of call with Alix Partners
Shiffman, David	11/11/2025	0.2	Call with D. Shiffman, H. Waismann, S. Korol (A&M), and Alix Partners to discuss regional CIA and other support for long-term model
Waismann, Heitor	11/11/2025	0.3	Call with D. Shiffman, H. Waismann, S. Korol (A&M) to discuss CIA support, FDM relief support, and monthly bridge between DIP Budget Update and long-term model ahead of call with Alix Partners
Waismann, Heitor	11/11/2025	0.2	Call with D. Shiffman, H. Waismann, S. Korol (A&M), and Alix Partners to discuss regional CIA and other support for long-term model
Grossi, Nick	11/12/2025	0.2	Participate in discussion with B Worrell (Company) to review UCC diligence
Grossi, Nick	11/12/2025	0.3	Coordinate UCC advisor discussion and related communications
Grossi, Nick	11/12/2025	1.0	Review AHG diligence reconciliation and provide comments re: same
O'Toole, Colin	11/12/2025	0.6	Assess open diligence requests as of 11/12 am
O'Toole, Colin	11/12/2025	0.6	Analyze file received from the Company regarding revenue detail, reviewed file to tie out to Business Plan, updated A&M diligence tracker, communicated file/update to FTI team
O'Toole, Colin	11/12/2025	0.4	Assess additional requests from Akin team regarding Spanish FDI, updated A&M diligence tracker, communicated requests to the Company

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O'Toole, Colin	11/12/2025	0.4	Analyze file received from the Company regarding customer mapping, updated A&M diligence tracker, communicated file/update to FTI team
O'Toole, Colin	11/12/2025	0.3	Assess Business Plan Box site, clean up folder structure to provide clarity to reviewers from the Company, move files to appropriate folders
Shiffman, David	11/12/2025	1.6	Correspond with Counsel and Management regarding non-PEO information sharing with UCC and other stakeholders
Shiffman, David	11/12/2025	1.0	Weekly diligence call with bank advisors, Company Management and advisors
Weiland, Brad	11/12/2025	0.2	Correspond with H. Waismann (A&M) and J. Rybarczyk (A&M) re lender advisor financial due diligence
Korol, Sammy	11/13/2025	0.3	Call with D. Shiffman, H. Waismann, S. Korol (A&M) and Alix Partners to discuss MOR AR source data and other liquidity updates
O'Toole, Colin	11/13/2025	0.6	Assess responses received from the Company regarding Akin Turkey Merger Control requests, updated A&M diligence tracker, communicated responses to Akin team
O'Toole, Colin	11/13/2025	0.7	Assess file received from the Company regarding product margins (BP requests), updated A&M diligence tracker, tied out file to Business Plan, communicate file/update to FTI team
O'Toole, Colin	11/13/2025	0.4	Analyze responses received from the Company regarding Akin India FDI requests, updated A&M diligence tracker, communicated responses to Akin team
O'Toole, Colin	11/13/2025	0.5	Analyze open diligence requests as of 11/13 am
Rybarczyk, Jodi	11/13/2025	0.4	Correspond with A&M re: diligence questions on AR past due reported in MORs
Shiffman, David	11/13/2025	0.3	Call with D. Shiffman, H. Waismann, S. Korol (A&M) and Alix Partners to discuss MOR AR source data and other liquidity updates
Waismann, Heitor	11/13/2025	0.3	Call with D. Shiffman, H. Waismann, S. Korol (A&M) and Alix Partners to discuss MOR AR source data and other liquidity updates
Webber, Dan	11/13/2025	0.3	Review consolidated P&L to provide to OEM diligence requests
Weiland, Brad	11/13/2025	0.3	Review and analyze due diligence response materials
Weiland, Brad	11/13/2025	0.2	Correspond with J. Rybarczyk (A&M), H. Waismann (A&M) re lender advisor due diligence
O'Toole, Colin	11/14/2025	0.7	Analyze Special Committee request from K&E for schedule of management fees paid to sponsor, researched various VDRs, located file, shared with K&E team
O'Toole, Colin	11/14/2025	0.6	Analyze open diligence requests as of 11/14 am
O'Toole, Colin	11/14/2025	0.8	Analyze Special Committee request for acquisition/divestiture documents, research various VDRs, communicate request to the Company after unsuccessful search
O'Toole, Colin	11/14/2025	0.9	Assess Special Committee request for FY18 audit report, research various VDRs, communicate request to the Company after unsuccessful search

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O'Toole, Colin	11/14/2025	0.5	Assess response received from the Company regarding Akin Turkey FDI requests, updated A&M diligence tracker, communicated response to Akin team
O'Toole, Colin	11/14/2025	0.3	Call with A. Shahbain & C. O'Toole (A&M) with K&E to discuss outstanding Special Committee diligence requests
Shahbain, Abraham	11/14/2025	0.3	Call with A. Shahbain & C. O'Toole (A&M) with K&E to discuss outstanding Special Committee diligence requests
Shiffman, David	11/14/2025	1.1	Review proposed liquidity related diligence responses to Alix and provide feedback
Webber, Dan	11/14/2025	0.8	Correspond with T. Simion, S. Loop (A&M), J. Heyden (Alix) and Company management regarding OEM diligence materials, and review of related materials
Grossi, Nick	11/17/2025	0.8	Review AHG diligence requests and provide comments re: same
Grossi, Nick	11/17/2025	0.5	Prepare and participate in ad hoc advisor status call (Akin, Alix, K&E and PJT)
Korol, Sammy	11/17/2025	0.5	Build and distribute customer receipts variance summary of actuals vs forecast for W/E 11.7
Korol, Sammy	11/17/2025	0.4	Call with D. Shiffman, H. Waismann, S. Korol (A&M), and Alix Partners to review weekly variance report for W/E 11.7
O'Toole, Colin	11/17/2025	0.7	Analyze response from the Company regarding Special Committee requests, updated A&M diligence tracker, posted files to Box, communicate update to K&E team
O'Toole, Colin	11/17/2025	0.6	Assess open diligence requests as of 11/17 am
O'Toole, Colin	11/17/2025	0.8	Revise weekly correspondence to SVP & Alix teams to incorporate feedback from the Company, update files with newer versions, posted files to Box for UCC, shared correspondence with SVP & Alix team
O'Toole, Colin	11/17/2025	0.9	Prepare draft of weekly reporting for SVP & Alix teams, compile various dashboard reports, draft correspondence to SVP/Alix, share draft with the Company to solicit feedback
Shiffman, David	11/17/2025	1.3	Prepare responses to Alix diligence questions for team's review
Shiffman, David	11/17/2025	0.4	Call with D. Shiffman, H. Waismann, S. Korol (A&M), and Alix Partners to review weekly variance report for W/E 11.7
Shiffman, David	11/17/2025	1.6	Review factoring diligence questions and provide initial responses
Waismann, Heitor	11/17/2025	0.4	Call with D. Shiffman, H. Waismann, S. Korol (A&M), and Alix Partners to review weekly variance report for W/E 11.7
Webber, Dan	11/17/2025	0.3	Correspond with T. Simion, N. Grossi, S. Loop (A&M), J. Singh, D. de Gosztanyi (PJT), R. Kwasteniet, S. Winters (K&E) regarding OEM diligence, and review of related materials
Webber, Dan	11/17/2025	0.2	Prepare for call with Alix and Company management to discuss JV strategy in 5YP
Webber, Dan	11/17/2025	0.4	Call with D. Webber (A&M), E. Smith (Alix), Company management to discuss JV strategy in 5YP

Exhibit D

Marelli Automotive Lighting USA, LLC
Time Detail by Activity
November 1, 2025 through November 30, 2025

DUE DILIGENCE & INFORMATION REQUESTS

Professional	Date	Hours	Activity
Grossi, Nick	11/18/2025	0.3	Call with N. Grossi and C. O'Toole (A&M) with FTI, Paul Hasting, PJT and K&E teams to discuss priority diligence requests
Grossi, Nick	11/18/2025	0.5	Coordinate PEO distributions to UCC per requested diligence
Grossi, Nick	11/18/2025	0.4	Prepare and participate in discussion with UCC advisors related to matter update
Hamerski, Grace	11/18/2025	1.4	Prepare summary income statement 5-year projections for distribution in response to lender diligence request
Korol, Sammy	11/18/2025	0.8	Call with D. Shiffman, H. Waismann, S. Korol (A&M), and FTI to review factoring facility updates, breakdown of receipts variance, current status of trade agreements, and other cash updates
Korol, Sammy	11/18/2025	0.1	Call with H. Waismann, S. Korol (A&M), and AlixPartners to conduct a first review of the September AR Bridge and revisit prior requests
O'Toole, Colin	11/18/2025	0.4	Assess open diligence requests as of 11/18 am
O'Toole, Colin	11/18/2025	0.3	Call with N. Grossi and C. O'Toole (A&M) with FTI, Paul Hasting, PJT and K&E teams to discuss priority diligence requests
O'Toole, Colin	11/18/2025	0.3	Call with C. O'Toole (A&M), EY financial due diligence team and the Company to discuss updates to the Financial & Operation diligence streams
O'Toole, Colin	11/18/2025	1.2	Analyze Akin request for Spain FY24 annual accounts, located final FY24 financials by entity, sanitized P&L and balance sheet files to remove unneeded legal entities, updated A&M diligence tracker, communicated update to Akin team
Shiffman, David	11/18/2025	0.8	Call with D. Shiffman, H. Waismann, S. Korol (A&M), and FTI to review factoring facility updates, breakdown of receipts variance, current status of trade agreements, and other cash updates
Shiffman, David	11/18/2025	1.6	Prepare responses to diligence questions from bank advisors for Company's review
Waismann, Heitor	11/18/2025	0.8	Call with D. Shiffman, H. Waismann, S. Korol (A&M), and FTI to review factoring facility updates, breakdown of receipts variance, current status of trade agreements, and other cash updates
Waismann, Heitor	11/18/2025	0.1	Call with H. Waismann, S. Korol (A&M), and AlixPartners to conduct a first review of the September AR Bridge and revisit prior requests
Grossi, Nick	11/19/2025	1.7	Prepare responses to lender diligence questions
O'Toole, Colin	11/19/2025	0.4	Assess request from Alix regarding debt detail, updated A&M diligence tracker, communicated request to the Company
O'Toole, Colin	11/19/2025	0.4	Assess open diligence requests as of 11/19 am
O'Toole, Colin	11/19/2025	0.4	Analyze response received from the Company regarding Special Committee requests, updated A&M diligence tracker, communicated update to K&E team
O'Toole, Colin	11/19/2025	0.6	Analyze responses received from the Company regarding Spain Merger Control requests, updated A&M diligence tracker, communicated update to Akin team
Shiffman, David	11/19/2025	1.0	Weekly diligence call with bank advisors, Company Management and advisors

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Marelli Automotive Lighting USA, LLC
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DUE DILIGENCE & INFORMATION REQUESTS

Professional	Date	Hours	Activity
Simion, Tony	11/19/2025	1.2	Review outstanding diligence requests from the Unsecured Creditors Committee with internal responses prior to meeting with Management to discuss
Simion, Tony	11/19/2025	0.3	Correspond with S. Loop, G. Hamerski and C. O'Toole (A&M) with the Company to discuss UCC diligence
Grossi, Nick	11/20/2025	0.5	Prepare and participate in ad hoc advisor status call (Akin, Alix, K&E and PJT)
Grossi, Nick	11/20/2025	1.3	Review and provide comments re: lender diligence
Korol, Sammy	11/20/2025	0.4	Call with H. Waismann, S. Korol (A&M), and AlixPartners to review the Company's September AR Bridge, analyzing monthly revenues, factoring considerations, and other related details
O'Toole, Colin	11/20/2025	0.6	Analyze request from Alix for October financials, updated A&M diligence tracker, located existing files, posted them to Box, requested additional files from the Company, communicated update to Alix team
O'Toole, Colin	11/20/2025	0.6	Assess open diligence requests as of 11/20 am
Shiffman, David	11/20/2025	1.1	Prepare responses to Alix diligence questions regarding accounts receivable reconciliations
Simion, Tony	11/20/2025	0.7	Call with Unsecured Creditors Committee Advisors regarding updates on customer discussions and timing of draft business plan
Simion, Tony	11/20/2025	1.2	Review and discuss with Management draft business plan shared with Unsecured Creditors Committee and differences from customer presentation materials
Waismann, Heitor	11/20/2025	0.4	Call with H. Waismann, S. Korol (A&M), and AlixPartners to review the Company's September AR Bridge, analyzing monthly revenues, factoring considerations, and other related details
Weiland, Brad	11/20/2025	0.3	Review committee advisors' diligence items
O'Toole, Colin	11/21/2025	0.4	Analyze response from the Company regarding Alix debt requests, updated A&M diligence tracker, communicated update to Alix team
O'Toole, Colin	11/21/2025	0.3	Analyze open diligence requests as of 11/21 am
O'Toole, Colin	11/21/2025	0.7	Assess files received from the Company regarding Alix financial requests, review files, updated A&M diligence tracker, posted files to Box, communicated update to Alix team
Dvorak, Michael	11/24/2025	0.4	Call with D. Webber, B. Weiland, M. Dvorak, L. Postolos, J. Rybarczyk, G. Schmelter (A&M) regarding intercompany diligence from FTI
Grossi, Nick	11/24/2025	0.5	Prepare and participate in ad hoc advisor status call (Akin, Alix, K&E and PJT)
Korol, Sammy	11/24/2025	0.4	Call with D. Shiffman, H. Waismann, S. Korol (A&M), and Alix Partners to review weekly variance report for W/E 11.14 and revisit questions regarding AR aging
O'Toole, Colin	11/24/2025	0.6	Assess additional responses received from the Company regarding Houlihan Lokey business plan requests, reviewed files, updated A&M tracker, communicated responses to HL team

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Marelli Automotive Lighting USA, LLC
Time Detail by Activity
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DUE DILIGENCE & INFORMATION REQUESTS

Professional	Date	Hours	Activity
O'Toole, Colin	11/24/2025	0.6	Revise weekly correspondence to SVP & Alix teams to incorporate feedback from the Company, update files with newer versions, posted files to Box for UCC, shared correspondence with SVP & Alix team
O'Toole, Colin	11/24/2025	0.7	Assess files/responses received from the Company regarding Houlihan Lokey business plan requests, reviewed files, updated A&M tracker, communicated responses to HL team
O'Toole, Colin	11/24/2025	0.7	Prepare draft of weekly reporting for SVP & Alix teams, compile various dashboard reports, draft correspondence to SVP/Alix, share draft with the Company to solicit feedback
O'Toole, Colin	11/24/2025	0.4	Analyze additional requests from FTI regarding the business plan, updated A&M diligence tracker, communicated requests to the Company
O'Toole, Colin	11/24/2025	0.6	Analyze open diligence requests as of 11/24 am
Postolos, Lucas	11/24/2025	0.4	Call with D. Webber, B. Weiland, M. Dvorak, L. Postolos, J. Rybarczyk, G. Schmelter (A&M) regarding intercompany diligence from FTI
Rybarczyk, Jodi	11/24/2025	0.6	Prepare materials for upcoming discussion re: intercompany diligence
Rybarczyk, Jodi	11/24/2025	0.4	Call with D. Webber, B. Weiland, M. Dvorak, L. Postolos, J. Rybarczyk, G. Schmelter (A&M) regarding intercompany diligence from FTI
Schmelter, Griffen	11/24/2025	0.4	Call with D. Webber, B. Weiland, M. Dvorak, L. Postolos, J. Rybarczyk, G. Schmelter (A&M) regarding intercompany diligence from FTI
Shiffman, David	11/24/2025	0.9	Prepare liquidity dashboard version to be shared with UCC advisors
Shiffman, David	11/24/2025	0.4	Call with D. Shiffman, H. Waismann, S. Korol (A&M), and Alix Partners to review weekly variance report for W/E 11.14 and revisit questions regarding AR aging
Simion, Tony	11/24/2025	0.6	Review new list of diligence questions from Unsecured Creditors Committee Advisor related to collateral review
Waismann, Heitor	11/24/2025	0.4	Call with D. Shiffman, H. Waismann, S. Korol (A&M), and Alix Partners to review weekly variance report for W/E 11.14 and revisit questions regarding AR aging
Webber, Dan	11/24/2025	0.1	Correspond with L. Postolos (A&M) regarding intercompany diligence from FTI
Webber, Dan	11/24/2025	0.4	Call with D. Webber, B. Weiland, M. Dvorak, L. Postolos, J. Rybarczyk, G. Schmelter (A&M) regarding intercompany diligence from FTI
Weiland, Brad	11/24/2025	0.4	Call with D. Webber, B. Weiland, M. Dvorak, L. Postolos, J. Rybarczyk, G. Schmelter (A&M) regarding intercompany diligence from FTI
Dvorak, Michael	11/25/2025	0.5	Call with D. Webber, M. Dvorak, L. Postolos, J. Rybarczyk (A&M) regarding intercompany diligence from FTI
Dvorak, Michael	11/25/2025	0.3	Telephone conference between M. Dvorak (A&M) and B. Weiland (A&M) re lender diligence items

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Marelli Automotive Lighting USA, LLC
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November 1, 2025 through November 30, 2025

DUE DILIGENCE & INFORMATION REQUESTS

Professional	Date	Hours	Activity
Grossi, Nick	11/25/2025	0.2	Call with N. Grossi, S. Loop, D. Webber and C. O'Toole (A&M) with FTI, Paul Hasting, PJT and K&E teams to discuss priority diligence requests
Grossi, Nick	11/25/2025	0.5	Call with N. Grossi, D. Shiffman, H. Waismann, S. Korol (A&M), and FTI to discuss past-due collections, customer acceleration, and other liquidity matters
Grossi, Nick	11/25/2025	0.5	Prepare and participate in call with AHG advisors related to liquidity
Grossi, Nick	11/25/2025	1.0	Coordinate distribution of liquidity matters with UCC
Grossi, Nick	11/25/2025	0.5	Prepare and participate in call with FTI related to matter update
Hamerski, Grace	11/25/2025	0.8	Review lender diligence questions and proposed responses related to income statement cost line items
Korol, Sammy	11/25/2025	0.2	Call with D. Shiffman, H. Waismann, S. Korol (A&M), and Alix Partners to discuss CIA, AR aging, and other liquidity updates
Korol, Sammy	11/25/2025	0.5	Call with N. Grossi, D. Shiffman, H. Waismann, S. Korol (A&M), and FTI to discuss past-due collections, customer acceleration, and other liquidity matters
Korol, Sammy	11/25/2025	0.4	Call with D. Shiffman, H. Waismann, S. Korol (A&M), and FTI to discuss factoring facility updates, customer receipts, and other liquidity matters
Loop, Stuart	11/25/2025	0.6	Call with T. Simion, S. Loop and C. O'Toole (A&M) with FTI to discuss business plan diligence requests
Loop, Stuart	11/25/2025	0.6	Call with T. Simion, S. Loop and C. O'Toole (A&M) with the Company to discuss UCC diligence requests
Loop, Stuart	11/25/2025	0.2	Call with N. Grossi, S. Loop, D. Webber and C. O'Toole (A&M) with FTI, Paul Hasting, PJT and K&E teams to discuss priority diligence requests
Loop, Stuart	11/25/2025	0.3	Call with Company, T. Simion, C. O'Toole and S. Loop (A&M) regarding UCC diligence requests on business plan
O'Toole, Colin	11/25/2025	0.6	Analyze various VDR's for IHS forecasting documentation, shared with FTI
O'Toole, Colin	11/25/2025	0.2	Call with N. Grossi, S. Loop, D. Webber and C. O'Toole (A&M) with FTI, Paul Hasting, PJT and K&E teams to discuss priority diligence requests
O'Toole, Colin	11/25/2025	0.3	Call with Company, T. Simion, C. O'Toole and S. Loop (A&M) regarding UCC diligence requests on business plan
O'Toole, Colin	11/25/2025	0.3	Assess open diligence requests as of 11/25 am
O'Toole, Colin	11/25/2025	0.6	Call with T. Simion, S. Loop and C. O'Toole (A&M) with FTI to discuss business plan diligence requests
O'Toole, Colin	11/25/2025	0.2	Call with C. O'Toole (A&M), EY, Alix and the Company to discuss the status of financial due diligence
O'Toole, Colin	11/25/2025	0.6	Call with T. Simion, S. Loop and C. O'Toole (A&M) with the Company to discuss UCC diligence requests

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November 1, 2025 through November 30, 2025

DUE DILIGENCE & INFORMATION REQUESTS

Professional	Date	Hours	Activity
O'Toole, Colin	11/25/2025	0.7	Assess new listing of FTI questions on the business plan, updated A&M diligence tracker, communicated requests to the Company
Postolos, Lucas	11/25/2025	0.5	Call with D. Webber, M. Dvorak, L. Postolos, J. Rybarczyk (A&M) regarding intercompany diligence from FTI
Rybarczyk, Jodi	11/25/2025	0.5	Call with D. Webber, M. Dvorak, L. Postolos, J. Rybarczyk (A&M) regarding intercompany diligence from FTI
Rybarczyk, Jodi	11/25/2025	1.1	Draft September intercompany liability splits for current and historical months for discussion
Rybarczyk, Jodi	11/25/2025	1.4	Adjust September intercompany liability splits file based on internal feedback
Shiffman, David	11/25/2025	0.4	Call with D. Shiffman, H. Waismann, S. Korol (A&M), and FTI to discuss factoring facility updates, customer receipts, and other liquidity matters
Shiffman, David	11/25/2025	0.2	Call with D. Shiffman, H. Waismann, S. Korol (A&M), and Alix Partners to discuss CIA, AR aging, and other liquidity updates
Shiffman, David	11/25/2025	0.5	Call with N. Grossi, D. Shiffman, H. Waismann, S. Korol (A&M), and FTI to discuss past-due collections, customer acceleration, and other liquidity matters
Simion, Tony	11/25/2025	0.6	Call with T. Simion, S. Loop and C. O'Toole (A&M) with FTI to discuss business plan diligence requests
Simion, Tony	11/25/2025	0.6	Call with T. Simion, S. Loop and C. O'Toole (A&M) with the Company to discuss UCC diligence requests
Simion, Tony	11/25/2025	0.3	Call with Company, T. Simion, C. O'Toole and S. Loop (A&M) regarding UCC diligence requests on business plan
Waismann, Heitor	11/25/2025	0.4	Call with D. Shiffman, H. Waismann, S. Korol (A&M), and FTI to discuss factoring facility updates, customer receipts, and other liquidity matters
Waismann, Heitor	11/25/2025	0.5	Call with N. Grossi, D. Shiffman, H. Waismann, S. Korol (A&M), and FTI to discuss past-due collections, customer acceleration, and other liquidity matters
Waismann, Heitor	11/25/2025	0.2	Call with D. Shiffman, H. Waismann, S. Korol (A&M), and Alix Partners to discuss CIA, AR aging, and other liquidity updates
Webber, Dan	11/25/2025	0.3	Correspond with D. Webber, M. Dvorak, L. Postolos, J. Rybarczyk, G. Schmelter (A&M) regarding intercompany diligence from FTI
Webber, Dan	11/25/2025	0.2	Call with N. Grossi, S. Loop, D. Webber and C. O'Toole (A&M) with FTI, Paul Hasting, PJT and K&E teams to discuss priority diligence requests
Webber, Dan	11/25/2025	0.4	Prepare diligence responses related to certain bank advisors 5YP draft assumptions
Webber, Dan	11/25/2025	0.5	Call with D. Webber, M. Dvorak, L. Postolos, J. Rybarczyk (A&M) regarding intercompany diligence from FTI
Weiland, Brad	11/25/2025	0.2	Correspond with E. Cheng (FTI), T. Simion (A&M) re committee diligence items
Weiland, Brad	11/25/2025	0.3	Telephone conference between M. Dvorak (A&M) and B. Weiland (A&M) re lender diligence items
Weiland, Brad	11/25/2025	0.2	Correspond with T. Simion (A&M), M. Dvorak (A&M) re lender diligence items

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Marelli Automotive Lighting USA, LLC
Time Detail by Activity
November 1, 2025 through November 30, 2025

DUE DILIGENCE & INFORMATION REQUESTS

Professional	Date	Hours	Activity
Weiland, Brad	11/25/2025	0.3	Correspond with T. Simion (A&M) re diligence items and follow-up re same
Dvorak, Michael	11/26/2025	0.6	Call with D. Webber, M. Dvorak, J. Rybarczyk (A&M) regarding intercompany diligence from FTI
Grossi, Nick	11/26/2025	0.7	Review and provide responses to lender diligence
O'Toole, Colin	11/26/2025	0.6	Assess file received from the FTI in connection to forecasting methodology, reviewed file, created Box site to share with Company, communicated request to the Company to review prior to our call with FTI
O'Toole, Colin	11/26/2025	0.3	Analyze open diligence requests as of 11/26 am
Rybarczyk, Jodi	11/26/2025	1.4	Update intercompany liability splits file based on two methodologies
Rybarczyk, Jodi	11/26/2025	1.1	Review intercompany diligence draft responses and draft comments
Rybarczyk, Jodi	11/26/2025	0.6	Call with D. Webber, M. Dvorak, J. Rybarczyk (A&M) regarding intercompany diligence from FTI
Shiffman, David	11/26/2025	1.0	Weekly diligence call with bank advisors, Company Management and advisors
Simion, Tony	11/26/2025	0.9	Review analysis of intercompany transactions since the petition date based on available transactional data provided by the Company to support Unsecured Creditors Committee advisors diligence request
Simion, Tony	11/26/2025	1.2	Review materials provided by Management related to questions raised by Unsecured Creditors Committee advisors related to business plan 5 year revenue projections
Webber, Dan	11/26/2025	0.8	Call with D. Webber, E. Swager, N. Adzima (K&E), Company management, S. Park, et al. (PWC) and various representatives of lenders to discuss liquidity and status of the 5YP
Webber, Dan	11/26/2025	0.2	Correspond with D. Webber, M. Dvorak, J. Rybarczyk (A&M) regarding intercompany diligence from FTI
Webber, Dan	11/26/2025	0.6	Call with D. Webber, M. Dvorak, J. Rybarczyk (A&M) regarding intercompany diligence from FTI
Weiland, Brad	11/26/2025	0.2	Correspond with C. Turner (A&M) re lender diligence re contractual relationships
Weiland, Brad	11/26/2025	0.6	Review lender diligence re intercompany cash flow items
O'Toole, Colin	11/28/2025	0.4	Assess open diligence requests as of 11/28
O'Toole, Colin	11/28/2025	0.6	Assess file received from the Company regarding revenue forecast methodology, pared down file for external sharing, updated A&M diligence tracker, communicated updated to FTI team
Weiland, Brad	11/28/2025	0.2	Correspond with lender advisors, C. Turner (A&M) re contract diligence items
O'Toole, Colin	11/29/2025	0.3	Analyze open diligence requests as of 11/29 am

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Time Detail by Activity
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DUE DILIGENCE & INFORMATION REQUESTS

Professional	Date	Hours	Activity
Subtotal		166.5	

EMPLOYEE COMPENSATION

Professional	Date	Hours	Activity
Hernandez, Dylan	11/3/2025	1.4	Review Supplemental Incentive Compensation program strawman assumptions and provided direction on payout structure for KERP population
Hirschbuehler, Ryan	11/3/2025	2.3	Update Supplemental Incentive Compensation program strawman model based on latest proposed amounts
Simion, Tony	11/3/2025	0.4	Discuss with Management needed presentation materials regarding the proposed new retention program being discussed for 2026
Hernandez, Dylan	11/4/2025	2.1	Review comparative analysis of 2025 vs. 2026 restructuring compensation programs; provided guidance on employee group mapping and alignment with A&M methodologies
Hirschbuehler, Ryan	11/4/2025	2.7	Create matrix detailing the 2025 vs. 2026 restructuring compensation programs for each of the Company employee groups included in A&M's analysis
Hirschbuehler, Ryan	11/4/2025	2.1	Update the year-over-year analysis and language in A&M's strawman report based on edits from D. Hernandez (A&M)
Cumberland, Brian	11/5/2025	2.8	Review revised deck and client material to ensure accuracy
Cumberland, Brian	11/5/2025	0.8	Participate in follow up call with K&E team
Hernandez, Dylan	11/5/2025	2.7	Review updates to year-over-year compensation analysis and strawman report; ensured Insider-focused reasonable compensation testing reflected correct historical inputs
Hirschbuehler, Ryan	11/5/2025	1.8	Adjust A&M's strawman report and reasonable compensation tests to only include Insiders
Simion, Tony	11/5/2025	0.6	Attend meeting with Management to discuss potential 2026 incentive plan metrics, participants, and structure
Cumberland, Brian	11/6/2025	1.6	Prepare and participate in call with the special committee
Hernandez, Dylan	11/6/2025	1.6	Review analysis of historical incentive payment timing; assessed applicability for proposed performance period timing in restructuring programs
Hernandez, Dylan	11/6/2025	2.8	Oversee analysis of historical incentive plan metrics from distressed comparator companies to support metric development for 2026 incentive structure
Hirschbuehler, Ryan	11/6/2025	2.9	Analyze metrics used in previous incentive plans by the Company's distressed comparator group
Cumberland, Brian	11/7/2025	0.8	Conduct committee call on compensation proposal
Hernandez, Dylan	11/7/2025	1.9	Review exhibits summarizing historical metrics and payment timing; provided edits to ensure materials were appropriate for committee-level discussions

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EMPLOYEE COMPENSATION

Professional	Date	Hours	Activity
Hirschbuehler, Ryan	11/7/2025	2.7	Analyze payment timings used in previous incentive plans by the Company's distressed comparator group
Hirschbuehler, Ryan	11/7/2025	2.4	Create exhibits and presentation to display metrics and payment timings used in previous incentive plans by the Company's distressed comparator group
Simion, Tony	11/7/2025	0.4	Attend meeting with K&E and Ad Hoc Lenders Advisors regarding possible 2026 retention program for Management
Hernandez, Dylan	11/9/2025	2.6	Review draft committee materials and validated accuracy of compensation model updates ahead of upcoming discussions
Cumberland, Brian	11/10/2025	0.8	Prepare for and attended conference call on compensation structuring
Hernandez, Dylan	11/10/2025	2.4	Evaluate prior market compensation peer groups developed by Willis Towers Watson; confirmed relevance for benchmarking Insider roles under restructuring conditions
Hirschbuehler, Ryan	11/10/2025	2.3	Review previous market compensation peer groups developed by the Company's compensation consultant
Hirschbuehler, Ryan	11/11/2025	1.7	Gather data on potential publicly traded peer companies using S&P CapitalIQ
Hirschbuehler, Ryan	11/12/2025	2.7	Develop initial publicly traded peer Company peer group and created exhibit detailing analysis
Cumberland, Brian	11/13/2025	0.7	Attend call to review compensation structuring
Cumberland, Brian	11/13/2025	1.2	Discuss and reviewed client information regarding metrics previously utilized and responded to other stakeholders
Hernandez, Dylan	11/13/2025	2.9	Review peer group screening using S&P CapitalIQ and validated inclusion criteria for publicly traded comparables
Hirschbuehler, Ryan	11/13/2025	0.9	Review the Company's Wages Motion to find mention of metrics or STI plan to assist in developing incentive metrics
Hernandez, Dylan	11/14/2025	2.8	Review initial publicly traded peer group exhibits and provided technical edits to ensure alignment with A&M benchmarking practices
Cumberland, Brian	11/17/2025	0.6	Facilitate call to discuss proposed compensation structuring
Hernandez, Dylan	11/17/2025	1.1	Review Insider TDC summaries for 2023–2025 and validated data prior to transmission to counsel; confirmed consistency with historical models
Hirschbuehler, Ryan	11/17/2025	2.8	Create a summary of the Insiders' TDC for 2023, 2024, and 2025 for data requested by Akin Gump
Simion, Tony	11/17/2025	0.8	Attend meeting with Management regarding possible metrics for potential 2026 employee incentive plan
Cumberland, Brian	11/18/2025	1.2	Review model detailing historical compensation information
Hernandez, Dylan	11/18/2025	2.2	Oversee collection and review of historical compensation data, Ownership Plan documents, LTI records, and STI metrics for use in restructuring compensation modeling
Hirschbuehler, Ryan	11/18/2025	2.6	Gather historical compensation data, Ownership Plan documents, LTI information, and STI metrics, targets, and actual payouts as requested by Akin Gump

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Marelli Automotive Lighting USA, LLC
Time Detail by Activity
November 1, 2025 through November 30, 2025

EMPLOYEE COMPENSATION

Professional	Date	Hours	Activity
Simion, Tony	11/18/2025	0.8	Review employee compensation statistics presentation in preparation for discussions with Management on potential 2026 employee compensation plan
Cumberland, Brian	11/19/2025	1.2	Confirm historical LTI compensation information
Hernandez, Dylan	11/19/2025	1.9	Review updates to historical compensation summary to incorporate non-Insider GEC members; ensured accuracy for downstream modeling and peer benchmarking
Hirschbuehler, Ryan	11/19/2025	1.1	Add the non-Insider GEC members to the historical compensation summary
Simion, Tony	11/19/2025	1.2	Review benchmark analysis of insider compensation versus proposal for 2026 incentive plan
Wallach, Pearce	11/19/2025	1.6	Gather proxy statement compensation data from Company peer group across various public reports
Cumberland, Brian	11/20/2025	1.2	Check and review proxy peer group data
Cumberland, Brian	11/20/2025	1.8	Attend conference call on compensation proposal and reviewed client data
Hernandez, Dylan	11/20/2025	2.4	Provide edits and review of updated publicly traded peer group exhibits; confirmed peer selections and financial metrics ahead of reasonable compensation testing
Hirschbuehler, Ryan	11/20/2025	2.3	Update initial publicly traded peer Company peer group and exhibit based on edits from D. Hernandez (A&M)
Simion, Tony	11/20/2025	1.6	Review historical short term incentive metrics, targets, and achievement in preparation for potential 2026 incentive plan framework
Hernandez, Dylan	11/21/2025	2.1	Review draft summaries of 2023–2026 TDC, STI targets, payouts, and annual metrics; validated alignment with proposed incentive plan structure
Simion, Tony	11/21/2025	0.7	Review peer group compensation analysis for purposes of completing presentation on potential 2026 employee compensation program
Wallach, Pearce	11/21/2025	2.3	Review published 8-k reports from companies within proxy peer group to ensure each executive was correctly represented in ESGAUGE model
Hernandez, Dylan	11/24/2025	2.1	Coordinate review of census materials and historical STI compensation information in preparation for upcoming data requests from FTI
Wallach, Pearce	11/24/2025	2.7	Review total cash compensation data from proxy statements to compare with compensation figures delivered by ESGAUGE model
Wallach, Pearce	11/24/2025	2.9	Correct proxy statements in A&M shared drive to pinpoint key compensation figures for comparison to ESGAUGE model
Hernandez, Dylan	11/25/2025	2.3	Review comprehensive TDC and STI summaries for 2023–2026 and confirmed suitability for inclusion in updated restructuring compensation materials
Hirschbuehler, Ryan	11/25/2025	2.1	Gather employee census materials, historical STI compensation information, employments agreements, and other relevant compensation data as requested by FTI Consulting

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Marelli Automotive Lighting USA, LLC
Time Detail by Activity
November 1, 2025 through November 30, 2025

EMPLOYEE COMPENSATION

Professional	Date	Hours	Activity
Hirschbuehler, Ryan	11/25/2025	2.9	Develop summaries of 2023, 2024, 2025, and proposed 2026 TDC, STI target and actual payouts, and metrics used for each year
Wallach, Pearce	11/25/2025	2.8	Correct spelling, grammar, position rank, and titles within ESGAUGE model to reflect proxy statement data collected
Wallach, Pearce	11/25/2025	2.4	Review equity grants and stock prices on the grant dates for the proxy peer group by utilizing Form 4 data published on the SEC EDGAR website
Weiland, Brad	11/25/2025	0.4	Review and analyze management compensation data
Weiland, Brad	11/25/2025	0.2	Correspond with client and B. Cumberland (A&M) re management compensation items
Weiland, Brad	11/25/2025	0.2	Correspond with B. Cumberland (A&M), D. Hernandez (A&M) re management compensation items
Hernandez, Dylan	11/26/2025	1.9	Finalize review of employee census materials, historical agreements, and compensation data; validated datasets for FTI diligence request
Wallach, Pearce	11/26/2025	2.7	Develop summary tables of proxy peer group compensation data for report
Cumberland, Brian	11/30/2025	1.4	Review responses to other stakeholders
Subtotal		118.3	

FEE APP

Professional	Date	Hours	Activity
Campbell, Lyndsay	11/3/2025	0.9	Compile October submissions into initial tracking workbook
Campbell, Lyndsay	11/3/2025	1.3	Collect October DTRs and begin consolidation for fee schedules
Campbell, Lyndsay	11/4/2025	1.2	Organize October fee app DTRs into reviewable structure
Campbell, Lyndsay	11/4/2025	1.4	Prepare updated consolidation schedules for October fee work
Campbell, Lyndsay	11/5/2025	1.0	Clean fee data and align October entries for reconciliation
Campbell, Lyndsay	11/5/2025	1.3	Aggregate October DTR updates into working fee schedules
Campbell, Lyndsay	11/6/2025	1.1	Update October exhibits and refine structure for reviewers
Campbell, Lyndsay	11/6/2025	1.4	Build supporting documents for October fee app package
Simion, Tony	11/6/2025	0.8	Review and edit draft interim certificate of no objection document prepared by counsel prior to entry with the court
Campbell, Lyndsay	11/7/2025	1.1	Update notes and formatting within October fee application
Campbell, Lyndsay	11/7/2025	1.2	Review October fee schedules and identify remaining cleanup needs

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Time Detail by Activity
November 1, 2025 through November 30, 2025

FEE APP

Professional	Date	Hours	Activity
Campbell, Lyndsay	11/10/2025	1.2	Clean October fee schedules to prepare for review cycle
Campbell, Lyndsay	11/10/2025	0.9	Reconcile October fee details against source documents
Campbell, Lyndsay	11/11/2025	0.6	Review updated fee workpapers to ensure accuracy
Campbell, Lyndsay	11/11/2025	1.2	Update October fee exhibits based on reviewer input
Campbell, Lyndsay	11/12/2025	1.1	Review draft October fee package for completeness
Campbell, Lyndsay	11/12/2025	0.9	Update formatting and cleanup items for October submission
Campbell, Lyndsay	11/12/2025	1.4	Revise October fee schedules per internal review comments
Corbett, Natalie	11/12/2025	1.8	Compile expenses for October fee app
Campbell, Lyndsay	11/13/2025	0.7	Assist with polishing exhibits and supporting schedule layout
Campbell, Lyndsay	11/13/2025	1.4	Reconcile October fee schedules and confirm alignment with inputs
Campbell, Lyndsay	11/13/2025	1.3	Prepare updated revisions to October fee app for second review
Campbell, Lyndsay	11/13/2025	1.2	Conduct quality checks on schedules prior to distribution
Corbett, Natalie	11/13/2025	1.6	Continue to compile expenses for October fee app
Campbell, Lyndsay	11/14/2025	0.6	Update inputs and tie-outs within October fee application
Campbell, Lyndsay	11/14/2025	1.2	Standardize formatting and reconcile October fee workpapers
Campbell, Lyndsay	11/14/2025	1.4	Revise October fee schedules incorporating new reviewer feedback
Campbell, Lyndsay	11/17/2025	1.3	Finalize October fee schedules for pre-submission review
Campbell, Lyndsay	11/17/2025	0.6	Validate sections of submission package for completeness
Campbell, Lyndsay	11/17/2025	1.1	Submit revised October schedules for internal confirmation
Corbett, Natalie	11/17/2025	0.9	Continue to compile expenses for October fee application
Campbell, Lyndsay	11/18/2025	1.4	Implement final formatting updates to October fee exhibits
Campbell, Lyndsay	11/18/2025	1.3	Apply last round of reviewer-requested revisions

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Time Detail by Activity
November 1, 2025 through November 30, 2025

FEE APP

Professional	Date	Hours	Activity
Campbell, Lyndsay	11/18/2025	1.3	Review entire October fee package for consistency checks
Campbell, Lyndsay	11/19/2025	1.1	Make final formatting corrections to October schedules
Campbell, Lyndsay	11/19/2025	1.3	Update fee schedules per final reviewer comments
Campbell, Lyndsay	11/19/2025	1.2	Clean October fee app materials ahead of finalization
Campbell, Lyndsay	11/19/2025	1.4	Update fee tracker with late-cycle October DTR updates
Campbell, Lyndsay	11/19/2025	0.4	Prepare last-minute adjustments to fee workbook
Campbell, Lyndsay	11/19/2025	2.2	Conduct final pass on October fee application for accuracy
Campbell, Lyndsay	11/19/2025	1.4	Prepare October professional fee analysis for submission
Campbell, Lyndsay	11/20/2025	1.4	Finalize October fee package ahead of filing deadline
Campbell, Lyndsay	11/20/2025	1.3	Standardize formatting across all supporting exhibits
Campbell, Lyndsay	11/20/2025	1.4	Prepare final October fee schedules for filing packet
Campbell, Lyndsay	11/20/2025	1.3	Validate consistency of October fee data across schedules
Campbell, Lyndsay	11/20/2025	1.2	Review workstreams for accuracy and completeness
Campbell, Lyndsay	11/20/2025	1.0	Prepare final documentation for submission
Campbell, Lyndsay	11/20/2025	2.1	Proof the October fee submission packet
Campbell, Lyndsay	11/20/2025	1.3	Reconcile October fee workpapers and tie-outs
Campbell, Lyndsay	11/21/2025	1.1	Update schedules for final reviewer comments
Campbell, Lyndsay	11/21/2025	1.3	Complete final edits for October fee package
Campbell, Lyndsay	11/21/2025	0.6	Submit final October fee updates after confirmation
Campbell, Lyndsay	11/23/2025	1.2	Tie out final October fee data to archived versions
Campbell, Lyndsay	11/23/2025	1.3	Finalize supplemental October fee materials
Campbell, Lyndsay	11/23/2025	1.4	Review fee documents for distribution

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Marelli Automotive Lighting USA, LLC
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November 1, 2025 through November 30, 2025

FEE APP

Professional	Date	Hours	Activity
Campbell, Lyndsay	11/23/2025	1.1	Prepare secondary October schedules for internal use
Campbell, Lyndsay	11/24/2025	0.8	Refresh documentation and prepare for storage
Campbell, Lyndsay	11/24/2025	1.2	Perform final updates to October fee workbook
Corbett, Natalie	11/24/2025	2.6	Compile October fee application, including supporting documentation and time entries
Simion, Tony	11/24/2025	0.9	Review draft of compiled A&M October Fee Application and provide comments for edits
Simion, Tony	11/24/2025	0.4	Review preliminary summary of information being prepared for A&Ms October Fee Application
Campbell, Lyndsay	11/25/2025	1.0	Complete last October fee update after review
Simion, Tony	11/25/2025	0.4	Review and finalize A&M October Fee Application prior to filing with court
Subtotal		74.4	

LIQUIDATION ANALYSIS

Professional	Date	Hours	Activity
Webber, Dan	11/3/2025	0.3	Correspond with N. Grossi (A&M) regarding certain collateral assumption in liquidation analysis
Postolos, Lucas	11/4/2025	0.3	Discuss with K&E team, D. Webber, and L. Postolos (A&M) regarding collateral under various debt facilities
Webber, Dan	11/4/2025	0.3	Discuss with K&E team, D. Webber, and L. Postolos (A&M) regarding collateral under various debt facilities
Webber, Dan	11/6/2025	0.4	Prepare workplan to revise liquidation analysis model for latest financials and cash assumptions
Webber, Dan	11/6/2025	1.3	Review latest draft of liquidation analysis to test assumptions regarding certain collateral
Shiffman, David	11/11/2025	0.1	Correspond with H. Waismann (A&M) regarding supporting files for revisions to liquidation analysis
Webber, Dan	11/11/2025	2.8	Revise hypothetical liquidation analysis for latest intercompany liabilities by legal entity
Webber, Dan	11/11/2025	0.1	Correspond with D. Shiffman (A&M) regarding supporting files for revisions to liquidation analysis
Webber, Dan	11/11/2025	0.8	Revise hypothetical liquidation analysis for latest trial balances
Webber, Dan	11/12/2025	1.7	Reconcile latest trial balances for the purposes of including in liquidation analysis, including bridging May to September
Webber, Dan	11/12/2025	1.6	Review supporting cash forecast files to update liquidation analysis
Webber, Dan	11/12/2025	0.9	Revise hypothetical liquidation analysis for latest trial balances

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LIQUIDATION ANALYSIS

Professional	Date	Hours	Activity
Shiffman, David	11/13/2025	0.2	Correspond with D. Shiffman, H. Waismann (A&M) regarding DIP Budget questions related to liquidation analysis updates
Webber, Dan	11/13/2025	0.2	Correspond with D. Shiffman, H. Waismann (A&M) regarding DIP Budget questions related to liquidation analysis updates
Webber, Dan	11/13/2025	1.8	Revise liquidation analysis model mechanics to calculate dynamic recoveries in high and low scenarios
Webber, Dan	11/13/2025	2.1	Revise liquidation analysis to include latest assumptions for certain prepetition and post petition claims
Webber, Dan	11/13/2025	0.1	Revise liquidation analysis to include latest assumptions for prepetition customer support balances
Webber, Dan	11/13/2025	0.9	Revise liquidation analysis to include latest assumptions for DIP financing and Accounts Receivable
Loop, Stuart	11/14/2025	0.6	Email correspondence with Company accounting team regarding historical balance sheet and income statement reconciliation questions
Webber, Dan	11/14/2025	0.7	Revise liquidation analysis to include latest assumptions regarding professional fees and carve-out
Webber, Dan	11/17/2025	0.3	Prepare workplan to revise liquidation analysis model for latest claims assumptions
Webber, Dan	11/17/2025	1.7	Revise assumed professional fee claims in liquidation analysis model
Webber, Dan	11/18/2025	0.6	Review of liquidation analysis waterfall mechanics in high case and low case scenarios
Webber, Dan	11/18/2025	0.4	Revise liquidation analysis model with certain assumptions related to forecasted factoring balances
Webber, Dan	11/21/2025	1.6	Review of model mechanics for professional fee claims and DIP carve-out as related to liquidation analysis, based on feedback from K&E
Subtotal		21.8	

MONTHLY OPERATING REPORT

Professional	Date	Hours	Activity
Chester, Monte	11/3/2025	1.6	Perform roll forwards for upcoming October monthly operating report diligence requests
Chester, Monte	11/3/2025	2.2	Perform month-to-month roll forwards for monthly operating report diligence
Weiland, Brad	11/3/2025	0.2	Correspond with J. Rybarczyk (A&M) re October monthly operating report
Weiland, Brad	11/3/2025	0.3	Correspond with the Company team, M. Chester (A&M) re monthly operating report required data
Chester, Monte	11/4/2025	2.4	Draft email outreach for upcoming October Monthly operating report
Chester, Monte	11/4/2025	0.3	Teleconference with B. Weiland, M. Dvorak, M. Chester and J. Rybarczyk (A&M) for update on key diligence items

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MONTHLY OPERATING REPORT

Professional	Date	Hours	Activity
Dvorak, Michael	11/4/2025	0.3	Teleconference with B. Weiland, M. Dvorak, M. Chester and J. Rybarczyk (A&M) for update on key diligence items
Rybarczyk, Jodi	11/4/2025	0.3	Teleconference with B. Weiland, M. Dvorak, M. Chester and J. Rybarczyk (A&M) for update on key diligence items
Rybarczyk, Jodi	11/4/2025	0.1	Review October MOR request list prior to distribution
Weiland, Brad	11/4/2025	0.3	Teleconference with B. Weiland, M. Dvorak, M. Chester and J. Rybarczyk (A&M) for update on key diligence items
Weiland, Brad	11/4/2025	0.3	Review and analyze reporting calendar and timing considerations and reporting requirements
Weiland, Brad	11/4/2025	0.2	Correspond with J. Rybarczyk (A&M), M. Chester (A&M) M. Dvorak (A&M) re reporting items
Chester, Monte	11/5/2025	2.4	Identify receivables over 90 days old for reporting in Part 2(b)
Chester, Monte	11/6/2025	1.6	Prepare payment schedule for ordinary course professionals for disclosure in upcoming reporting period
Weiland, Brad	11/7/2025	0.5	Review monthly operating report materials and process items
Chester, Monte	11/10/2025	2.0	Prepare analysis to calculate month-over-month employee headcount changes for upcoming reporting period
Chester, Monte	11/10/2025	2.2	Perform analysis of aged accounts receivables for the October reporting period
Chester, Monte	11/11/2025	2.4	Aggregate taxes detail for reporting in October monthly operating report
Rybarczyk, Jodi	11/11/2025	0.3	Update October MOR request list for items received and identify open items
Weiland, Brad	11/11/2025	0.4	Review and analyze liabilities materials for monthly operating report
Weiland, Brad	11/11/2025	0.2	Correspond with J. Rybarczyk (A&M), Company re monthly operating report data requirements
Chester, Monte	11/12/2025	0.3	Teleconference with M. Dvorak, M. Chester and J. Rybarczyk (A&M) for upcoming reporting items
Chester, Monte	11/12/2025	2.7	Analyze non-bankruptcy professional fees approved and paid
Chester, Monte	11/12/2025	0.3	Telephone conference with M. Chester and J. Rybarczyk (A&M) re monthly operating reporting open items
Dvorak, Michael	11/12/2025	0.3	Teleconference with M. Dvorak, M. Chester and J. Rybarczyk (A&M) for upcoming reporting items
Rybarczyk, Jodi	11/12/2025	0.2	Draft correspondence with Company re: AP aging files for MOR reporting
Rybarczyk, Jodi	11/12/2025	0.6	Prepare draft October consolidated AP aging file for reporting
Rybarczyk, Jodi	11/12/2025	0.3	Teleconference with M. Dvorak, M. Chester and J. Rybarczyk (A&M) for upcoming reporting items

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MONTHLY OPERATING REPORT

Professional	Date	Hours	Activity
Rybarczyk, Jodi	11/12/2025	0.3	Telephone conference with M. Chester and J. Rybarczyk (A&M) re monthly operating reporting open items
Schmelter, Griffen	11/12/2025	1.7	Reconcile NAFTA bank activity to beginning and ending balances for October MOR
Schmelter, Griffen	11/12/2025	1.7	Reconcile Other Regions bank activity to beginning and ending balances for October MOR
Schmelter, Griffen	11/12/2025	2.2	Reconcile EMEA bank activity to beginning and ending balances for October MOR
Schmelter, Griffen	11/12/2025	0.9	Reconcile Japan bank activity to beginning and ending balances for October MOR
Schmelter, Griffen	11/12/2025	1.5	Compile all bank activity for the month of October to MOR consolidated file
Weiland, Brad	11/12/2025	0.4	Review and analyze monthly operating report items
Weiland, Brad	11/12/2025	0.2	Correspond with Company and J. Rybarczyk (A&M) re monthly operating report data
Chester, Monte	11/13/2025	0.3	Call with Company, J. Rybarczyk (A&M), J. Kim (A&M), and M. Chester (A&M) re October monthly operating report items
Chester, Monte	11/13/2025	1.3	Perform quality control review of employee headcount data to make sure values logically align with previous reporting periods
Chester, Monte	11/13/2025	2.3	Prepare aging analysis of accounts payable as of month-end for October reporting
Chester, Monte	11/13/2025	0.2	Call with J. Rybarczyk and M. Chester (A&M) and the Company to discuss October close status
Jain, Manasvi	11/13/2025	1.6	Update incremental bank account list for month of October
Kim, Junoh	11/13/2025	0.3	Call with Company, J. Rybarczyk (A&M), J. Kim (A&M), and M. Chester (A&M) re October monthly operating report items
Rybarczyk, Jodi	11/13/2025	0.3	Call with Company, J. Rybarczyk (A&M), J. Kim (A&M), and M. Chester (A&M) re October monthly operating report items
Rybarczyk, Jodi	11/13/2025	0.9	Prepare updates to October MOR working file - overall structure, prior month data
Rybarczyk, Jodi	11/13/2025	0.2	Call with J. Rybarczyk and M. Chester (A&M) and the Company to discuss October close status
Schmelter, Griffen	11/13/2025	0.4	Correspond with Company on collecting balances for October Monthly operating report
Weiland, Brad	11/13/2025	0.3	Review and analyze monthly operating report items
Weiland, Brad	11/13/2025	0.2	Correspond with M. Chester (A&M) re monthly operating report items
Chester, Monte	11/14/2025	1.7	Compile detailed schedules of cash receipts from operations during October
Chester, Monte	11/14/2025	0.2	Call with Company, J. Rybarczyk (A&M), and M. Chester (A&M) re planning for liability splits process

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MONTHLY OPERATING REPORT

Professional	Date	Hours	Activity
Chester, Monte	11/14/2025	1.4	Perform quality check on numerical data for consistency
Chester, Monte	11/14/2025	0.4	Teleconference with M. Dvorak, M. Chester and J. Rybarczyk (A&M) for status on key diligence and deliverables
Chester, Monte	11/14/2025	0.2	Call with J. Rybarczyk and M. Chester (A&M) and the Company to discuss planning for upcoming reporting
Dvorak, Michael	11/14/2025	0.4	Correspond with M. Chester and J. Rybarczyk (A&M) to discuss October monthly operating report diligence
Dvorak, Michael	11/14/2025	0.4	Teleconference with M. Dvorak, M. Chester and J. Rybarczyk (A&M) for status on key diligence and deliverables
Rybarczyk, Jodi	11/14/2025	1.7	Prepare October financial statements data book - balance sheet
Rybarczyk, Jodi	11/14/2025	0.2	Call with J. Rybarczyk and M. Chester (A&M) and the Company to discuss planning for upcoming reporting
Rybarczyk, Jodi	11/14/2025	1.4	Prepare October financial statements data book - income statement
Rybarczyk, Jodi	11/14/2025	0.2	Call with Company, J. Rybarczyk (A&M), and M. Chester (A&M) re planning for liability splits process
Rybarczyk, Jodi	11/14/2025	0.4	Teleconference with M. Dvorak, M. Chester and J. Rybarczyk (A&M) for status on key diligence and deliverables
Weiland, Brad	11/14/2025	0.3	Review and analyze monthly operating report data and timing considerations re same
Chester, Monte	11/17/2025	0.4	Call with J. Rybarczyk, J. Kim, M. Chester (A&M) and the Company re: October accounts payable splits
Chester, Monte	11/17/2025	0.4	Conference call with M. Dvorak, M. Chester and J. Rybarczyk (A&M) for status on key diligence and deliverables
Chester, Monte	11/17/2025	0.5	Working session with Company, J. Rybarczyk (A&M), J. Kim (A&M), and M. Chester (A&M) re: October liability splits
Chester, Monte	11/17/2025	1.0	Analyze foreign exchange impacts on October transactions
Dvorak, Michael	11/17/2025	0.4	Conference call with M. Dvorak, M. Chester and J. Rybarczyk (A&M) for status on key diligence and deliverables
Kim, Junoh	11/17/2025	0.5	Working session with Company, J. Rybarczyk (A&M), J. Kim (A&M), and M. Chester (A&M) re: October liability splits
Kim, Junoh	11/17/2025	0.4	Call with J. Rybarczyk, J. Kim, M. Chester (A&M) and the Company re: October accounts payable splits
Rybarczyk, Jodi	11/17/2025	0.3	Prepare for upcoming discussion re: October liability splits with Company
Rybarczyk, Jodi	11/17/2025	0.5	Working session with Company, J. Rybarczyk (A&M), J. Kim (A&M), and M. Chester (A&M) re: October liability splits
Rybarczyk, Jodi	11/17/2025	0.3	Draft global notes to the October monthly operating report
Rybarczyk, Jodi	11/17/2025	0.4	Call with J. Rybarczyk, J. Kim, M. Chester (A&M) and the Company re: October accounts payable splits

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MONTHLY OPERATING REPORT

Professional	Date	Hours	Activity
Rybarczyk, Jodi	11/17/2025	1.7	Review October liability split templates prepared by Company and draft comments
Rybarczyk, Jodi	11/17/2025	0.4	Conference call with M. Dvorak, M. Chester and J. Rybarczyk (A&M) for status on key diligence and deliverables
Rybarczyk, Jodi	11/17/2025	0.9	Prepare October financial statements data book - balance sheet, income statement
Rybarczyk, Jodi	11/17/2025	1.4	Prepare October MOR working file - balance sheet, income statement
Weiland, Brad	11/17/2025	0.3	Correspond with Company, J. Rybarczyk (A&M), M. Dvorak (A&M) re monthly operating report
Chester, Monte	11/18/2025	0.9	Review and validate insurance questionnaire responses to make sure selections are accurate for the October reporting period
Chester, Monte	11/18/2025	2.3	Prepare schedule of payments to professionals by type
Chester, Monte	11/18/2025	0.2	Teleconference with B. Weiland, M. Dvorak, M. Chester and J. Rybarczyk (A&M) regarding upcoming reporting requirement status updates
Chester, Monte	11/18/2025	0.3	Call with J. Rybarczyk, J. Kim, M. Chester (A&M) and the Company re: October liability splits template
Dvorak, Michael	11/18/2025	0.2	Teleconference with B. Weiland, M. Dvorak, M. Chester and J. Rybarczyk (A&M) regarding upcoming reporting requirement status updates
Kim, Junoh	11/18/2025	0.3	Call with J. Rybarczyk, J. Kim, M. Chester (A&M) and the Company re: October liability splits template
Rybarczyk, Jodi	11/18/2025	1.9	Review October AP liability splits file prepared by Company and draft comments
Rybarczyk, Jodi	11/18/2025	0.3	Call with J. Rybarczyk, J. Kim, M. Chester (A&M) and the Company re: October liability splits template
Rybarczyk, Jodi	11/18/2025	0.8	Prepare October MOR working file - headcount, asset sales, taxes, questionnaire
Rybarczyk, Jodi	11/18/2025	0.2	Teleconference with B. Weiland, M. Dvorak, M. Chester and J. Rybarczyk (A&M) regarding upcoming reporting requirement status updates
Rybarczyk, Jodi	11/18/2025	0.2	Correspond with Company re: liability splits follow-ups and sample distribution
Rybarczyk, Jodi	11/18/2025	0.4	Review October professional fees schedule and draft comments
Rybarczyk, Jodi	11/18/2025	0.8	Analyze October income statement and draft questions for Company
Rybarczyk, Jodi	11/18/2025	1.7	Prepare October MOR cash schedule in U.S. dollars
Rybarczyk, Jodi	11/18/2025	2.1	Prepare October MOR working file - income statement, balance sheet, reorganization items
Weiland, Brad	11/18/2025	0.3	Review data for October monthly operating report

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MONTHLY OPERATING REPORT

Professional	Date	Hours	Activity
Weiland, Brad	11/18/2025	0.2	Teleconference with B. Weiland, M. Dvorak, M. Chester and J. Rybarczyk (A&M) regarding upcoming reporting requirement status updates
Chester, Monte	11/19/2025	2.1	Reconcile accounts receivable aging reports for accuracy in the MOR
Chester, Monte	11/19/2025	0.4	Call with J. Rybarczyk, M. Chester (A&M) and the Company re: October financial statements and related questions
Chester, Monte	11/19/2025	0.6	Hold phone conference with M. Dvorak, M. Chester and J. Rybarczyk (A&M) for updates on diligence milestones
Dvorak, Michael	11/19/2025	0.6	Hold phone conference with M. Dvorak, M. Chester and J. Rybarczyk (A&M) for updates on diligence milestones
Rybarczyk, Jodi	11/19/2025	0.4	Call with J. Rybarczyk, M. Chester (A&M) and the Company re: October financial statements and related questions
Rybarczyk, Jodi	11/19/2025	0.6	Hold phone conference with M. Dvorak, M. Chester and J. Rybarczyk (A&M) for updates on diligence milestones
Rybarczyk, Jodi	11/19/2025	2.4	Prepare adjustments to October MOR financial statements
Weiland, Brad	11/19/2025	0.4	Review and analyze monthly operating report data and status and preparation
Chester, Monte	11/20/2025	2.3	Aggregate post petition taxes due for October reporting period
Chester, Monte	11/20/2025	1.9	Perform quality control review of October financials as they appear in initial PDF drafts
Kim, Junoh	11/20/2025	0.4	Call with J. Rybarczyk, J. Kim (A&M) and the Company to discuss draft monthly operating report schedules
Rybarczyk, Jodi	11/20/2025	2.2	Prepare updates to October MOR working file - financial statements, attachments
Rybarczyk, Jodi	11/20/2025	1.6	Update October financial statements data book for revised balance sheet and income statement
Rybarczyk, Jodi	11/20/2025	0.4	Call with J. Rybarczyk, J. Kim (A&M) and the Company to discuss draft monthly operating report schedules
Rybarczyk, Jodi	11/20/2025	0.1	Correspond with Company re: revised October financial statements
Rybarczyk, Jodi	11/20/2025	0.4	Correspond with A&M team re: October liability splits and related data requests
Weiland, Brad	11/20/2025	0.2	Correspond with Company re monthly operating report items
Chester, Monte	11/21/2025	2.4	Prepare executive summary highlighting key financial metrics for the month tying to Company financials
Chester, Monte	11/21/2025	2.7	Perform review of ordinary course professional payments to create exhibit for October reporting period
Rybarczyk, Jodi	11/22/2025	2.7	Prepare updates to October MOR working file - revised financial statements
Rybarczyk, Jodi	11/22/2025	0.4	Update October MOR request list and draft open items punch list

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MONTHLY OPERATING REPORT

Professional	Date	Hours	Activity
Rybarczyk, Jodi	11/23/2025	2.7	Prepare October MOR working file - professional fees, cash schedule
Rybarczyk, Jodi	11/24/2025	0.7	Prepare updates to October MOR working file - AR aging detail
Rybarczyk, Jodi	11/24/2025	2.6	Prepare updates to October MOR working file - liability splits, past dues
Rybarczyk, Jodi	11/24/2025	0.2	Call with J. Rybarczyk (A&M) and the Company re: October liability splits and open items
Rybarczyk, Jodi	11/24/2025	0.2	Correspond with Pachulski re: coordination for October MOR filings
Rybarczyk, Jodi	11/24/2025	1.4	Reconcile October liability splits file from Company to trial balance and identify any variances
Weiland, Brad	11/24/2025	0.4	Review and analyze materials for monthly operating report
Weiland, Brad	11/24/2025	0.2	Correspond with L. Jones (Pachulski), T. Cairns (Pachulski), J. Rybarczyk (A&M) re monthly operating report and filing considerations re same
Chester, Monte	11/25/2025	0.3	Telephone conference among B. Weiland (A&M), J. Rybarczyk (A&M), M. Chester (A&M), and M. Dvorak (A&M) re open items and workstreams
Dvorak, Michael	11/25/2025	0.3	Telephone conference among B. Weiland (A&M), J. Rybarczyk (A&M), M. Chester (A&M), and M. Dvorak (A&M) re open items and workstreams
Rybarczyk, Jodi	11/25/2025	0.2	Call with J. Rybarczyk (A&M) and the Company to finalize October liability splits
Rybarczyk, Jodi	11/25/2025	1.6	Validate reported professional fees to fee applications and investigate any variances
Rybarczyk, Jodi	11/25/2025	1.1	Validate reported ordinary course professional payments against disbursements data
Rybarczyk, Jodi	11/25/2025	0.1	Correspond with Company re: liability splits updates
Rybarczyk, Jodi	11/25/2025	0.3	Telephone conference among B. Weiland (A&M), J. Rybarczyk (A&M), M. Chester (A&M), and M. Dvorak (A&M) re open items and workstreams
Rybarczyk, Jodi	11/25/2025	0.8	Update liability splits template in October working file for Company responses
Weiland, Brad	11/25/2025	0.3	Telephone conference among B. Weiland (A&M), J. Rybarczyk (A&M), M. Chester (A&M), and M. Dvorak (A&M) re open items and workstreams
Chester, Monte	11/26/2025	0.5	Teleconference with M. Dvorak, M. Chester and J. Rybarczyk (A&M) re general case status and diligence updates
Chester, Monte	11/26/2025	0.4	Call with M. Dvorak, M. Chester and J. Rybarczyk (A&M) to discuss upcoming monthly operating report open items
Dvorak, Michael	11/26/2025	0.4	Call with M. Dvorak, M. Chester and J. Rybarczyk (A&M) to discuss upcoming monthly operating report open items
Dvorak, Michael	11/26/2025	0.5	Teleconference with M. Dvorak, M. Chester and J. Rybarczyk (A&M) re general case status and diligence updates

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Professional	Date	Hours	Activity
Rybarczyk, Jodi	11/26/2025	2.7	Prepare October MOR Excel files for external distribution
Rybarczyk, Jodi	11/26/2025	2.2	Prepare October MOR report drafts for external distribution
Rybarczyk, Jodi	11/26/2025	0.6	Draft correspondence to A&M teams re: open items for global notes disclosures
Rybarczyk, Jodi	11/26/2025	0.5	Teleconference with M. Dvorak, M. Chester and J. Rybarczyk (A&M) re general case status and diligence updates
Rybarczyk, Jodi	11/26/2025	0.4	Correspond with Company, A&M, and K&E teams re: October MOR report drafts and filing timeline
Rybarczyk, Jodi	11/26/2025	0.4	Call with M. Dvorak, M. Chester and J. Rybarczyk (A&M) to discuss upcoming monthly operating report open items
Rybarczyk, Jodi	11/26/2025	1.3	Update October MOR working file for final data requests received
Weiland, Brad	11/27/2025	0.2	Correspond with T. Simion (A&M) and J. Rybarczyk (A&M) re periodic reporting items
Weiland, Brad	11/27/2025	0.3	Review reporting requirements and timing considerations re same
Weiland, Brad	11/27/2025	0.2	Correspond with client re monthly operating report approvals
Rybarczyk, Jodi	11/28/2025	0.2	Correspond with A&M team re: upcoming court reports required for the Company
Weiland, Brad	11/28/2025	0.6	Review and analyze filing materials for monthly operating report
Rybarczyk, Jodi	11/30/2025	2.3	Conduct review of October MOR working file to support schedules
Rybarczyk, Jodi	11/30/2025	2.1	Prepare monthly balance trends reports for October MORs and analyze figures
Subtotal		128.6	

PLAN / DISCLOSURE STATEMENT

Professional	Date	Hours	Activity
Hamerski, Grace	11/6/2025	0.3	Call with Company, G. Hamerski and S. Loop (A&M) regarding ride dynamics divisional working capital forecasting package
Loop, Stuart	11/6/2025	0.3	Call with Company, G. Hamerski and S. Loop (A&M) regarding ride dynamics divisional working capital forecasting package
Loop, Stuart	11/6/2025	0.3	Call with Company regarding key deliverables for calendarization of P&L tool
Loop, Stuart	11/6/2025	0.6	Email correspondence with J. Heyden (Alix) regarding customer ask data availability
Loop, Stuart	11/6/2025	2.4	Compile historical monthly balance reconciliation workbook for managerial balance sheets September 2025
Loop, Stuart	11/7/2025	0.8	Call with Company accounting team regarding cash forecasting mechanics

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PLAN / DISCLOSURE STATEMENT

Professional	Date	Hours	Activity
Loop, Stuart	11/7/2025	1.9	Compile customer ask scenario data by business unit to create P&L impact analysis
Loop, Stuart	11/7/2025	0.3	Call with PJT team regarding September 2025 ending cash balance and balance sheet
Loop, Stuart	11/10/2025	1.8	Call with Company accounting team regarding historical financial statement reconciliations
Weiland, Brad	11/10/2025	0.2	Correspond with D. Heriford (K&E), Company re asset sale items
Kordupel, Lewis	11/11/2025	0.2	Call with L. Kordupel and S. Loop (A&M) regarding 3-statement model sensitivity package and timing
Loop, Stuart	11/11/2025	0.2	Call with L. Kordupel and S. Loop (A&M) regarding 3-statement model sensitivity package and timing
Loop, Stuart	11/11/2025	0.9	Email correspondence with Company finance team regarding direct vs. indirect inventory forecasting data points
Loop, Stuart	11/12/2025	0.4	Email correspondence with Company divisional finance teams regarding 5-year plan calendarization and working capital assumptions
Weiland, Brad	11/13/2025	0.2	Correspond with Company and D. Heriford (K&E) re real estate sale items
Weiland, Brad	11/14/2025	0.2	Correspond with Company re potential sales and related assets
Loop, Stuart	11/17/2025	0.9	Call with Company accounting team regarding cash forecasting and historical balance sheet reconciliations
Loop, Stuart	11/18/2025	0.9	Correspond with G. Hamerski (A&M) to discuss outstanding requests related to divisional working capital workbooks and historical reconciliation data
Loop, Stuart	11/18/2025	0.8	Email correspondence with divisional finance teams regarding working capital calendarization
Webber, Dan	11/18/2025	1.4	Review of latest materials from PJT to calculate illustrative exit financing scenarios and related financial implications to constituents
Loop, Stuart	11/21/2025	2.7	Draft business plan presentation outline for potential management meetings during the week of 12.1.25
Weiland, Brad	11/21/2025	0.5	Review and analyze real estate asset sale items
Weiland, Brad	11/21/2025	0.2	Correspond with Company re real estate sale
Weiland, Brad	11/21/2025	0.2	Correspond with D. Webber (A&M) re real estate sales
Weiland, Brad	11/22/2025	0.3	Correspond with D. Heriford (K&E), D. Webber (A&M) re real estate sale items
Weiland, Brad	11/24/2025	0.2	Follow up re real estate asset sales open items
Loop, Stuart	11/25/2025	2.3	Aggregate and respond to Company regarding historical financial statement reconciliation materials from managerial to consolidation
Loop, Stuart	11/27/2025	0.4	Email correspondence with Company regarding bank advisors diligence requests on business plan

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PLAN / DISCLOSURE STATEMENT

Professional	Date	Hours	Activity

Subtotal		21.8	

RETENTION

Professional	Date	Hours	Activity
Weiland, Brad	11/3/2025	0.3	Review and analyze supplemental search items for declaration in support of retention
Chester, Monte	11/4/2025	0.2	Telephone conference between M. Chester (A&M) and B. Weiland (A&M) re retention items
Weiland, Brad	11/4/2025	0.2	Telephone conference between M. Chester (A&M) and B. Weiland (A&M) re retention items
Weiland, Brad	11/4/2025	0.2	Correspond with S. Jensen (A&M legal) and R. Brennan (A&M legal) re supplemental declaration
Weiland, Brad	11/6/2025	0.3	Correspond and follow-up with S. Jensen (A&M legal), R. Brennan (A&M legal) re supplemental retention and timing of declaration
Weiland, Brad	11/7/2025	0.4	Review and analyze supplemental retention items
Weiland, Brad	11/10/2025	0.4	Review and revise draft supplemental declaration
Chester, Monte	11/11/2025	1.1	Perform parties in interest diligence follow ups with relevant parties
Chester, Monte	11/11/2025	0.2	Telephone conference between M. Chester (A&M) and B. Weiland (A&M) re parties in interest
Simion, Tony	11/11/2025	0.4	Review draft of supplemental disclosure regarding A&M retention
Weiland, Brad	11/11/2025	0.2	Follow-up correspondence with M. Chester (A&M) re parties in interest disclosure items
Weiland, Brad	11/11/2025	0.3	Correspond with S. Jensen (A&M legal) and R. Brennan (A&M legal) re parties in interest items
Weiland, Brad	11/11/2025	0.6	Prepare materials re supplemental declaration
Weiland, Brad	11/11/2025	0.2	Telephone conference between M. Chester (A&M) and B. Weiland (A&M) re parties in interest
Weiland, Brad	11/12/2025	0.2	Correspond with M. Chester (A&M), M. Young (K&E) re parties in interest
Weiland, Brad	11/12/2025	0.2	Correspond with S. Jensen (A&M legal), T. Simion (A&M) re parties in interest and supplemental declaration
Weiland, Brad	11/12/2025	0.3	Review materials for supplemental declaration disclosures
Weiland, Brad	11/13/2025	0.2	Correspond with T. Simion (A&M), M. Young (K&E) re retention declaration
Weiland, Brad	11/13/2025	0.3	Correspond with M. Chester (A&M) re retention and parties in interest items
Weiland, Brad	11/13/2025	0.4	Revise supplemental declaration for filing

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RETENTION

Professional	Date	Hours	Activity
Simion, Tony	11/17/2025	0.4	Review and edit exhibits of October A&M fee application related to expenses
Weiland, Brad	11/17/2025	0.3	Review filed retention materials for reference

Subtotal		7.3	

TRAVEL TIME

Professional	Date	Hours	Activity
Jain, Manasvi	11/1/2025	1.5	50% of travel time from Detroit to Chicago
Jain, Manasvi	11/6/2025	1.5	50% of travel time from Chicago to Detroit
Simion, Tony	11/10/2025	1.5	50% of travel time from Detroit, MI to Chicago, IL
Jain, Manasvi	11/11/2025	1.5	50% of travel time from Detroit to Chicago
Jain, Manasvi	11/13/2025	1.5	50% of travel time from Chicago to Detroit
Simion, Tony	11/13/2025	1.5	50% of travel time from Chicago, IL to Detroit, MI
Kordupel, Lewis	11/18/2025	2.4	50% of travel time from Portage, MI, to Chicago, IL to work with the Company team
Grossi, Nick	11/30/2025	3.5	50% of travel time from Chicago to London
Loop, Stuart	11/30/2025	4.5	50% of travel time from MSP to LHR
Shiffman, David	11/30/2025	3.0	50% of travel time from EWR to LHR
Webber, Dan	11/30/2025	3.0	50% of travel time from Chicago to London

Subtotal		25.4	

VENDOR MANAGEMENT

Professional	Date	Hours	Activity
Athreya, Abhi	11/1/2025	1.5	Investigate prepetition payments to determine trade agreement compliance for select supplier
Warren, Joseph	11/1/2025	0.2	Revise draft trade agreement for certain supplier and prepare summary overview of key terms and negotiating points for the K&E vendor management team
Warren, Joseph	11/1/2025	0.7	Revise liquidity analysis and prepare supplier assessment for certain supplier trade agreement approval
Warren, Joseph	11/1/2025	0.9	Update analysis of certain supplier prepetition amount owed reconciliation to support forthcoming trade agreement proposal

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VENDOR MANAGEMENT

Professional	Date	Hours	Activity
Warren, Joseph	11/1/2025	0.9	Analyze still unresolved vendor management issues relating to Friday, 10/31 and develop next step plans to resolve relating to the same
Athreya, Abhi	11/2/2025	1.8	Update detailed Excel summary re: reconciliation of prepetition accounts for supplier with ongoing trade agreement negotiations
Athreya, Abhi	11/2/2025	1.0	Determine trade agreement compliance and create Excel summary related to the same
Athreya, Abhi	11/2/2025	0.2	Summarize outstanding post petition for select supplier and issue payment on invoices coming due
Athreya, Abhi	11/2/2025	1.7	Update reconciliation file of post petition accounts and correspond with the Company's payments team to ensure that overdue invoices are paid
Athreya, Abhi	11/2/2025	1.5	Investigate prepetition payments to determine trade agreement compliance for two suppliers
Athreya, Abhi	11/2/2025	0.7	Determine root cause 'missing' payments in the post petition payment run and correspond with the Company to ensure payments are executed
Athreya, Abhi	11/2/2025	0.3	Create remittance file of last week's payments for select supplier
Athreya, Abhi	11/2/2025	0.2	Correspond with the Company to request proof of payments documents for select supplier
Caruso, Nicholas	11/2/2025	0.3	Participate in call with A. Shahbain, N. Caruso, L. Postolos, and G. Schmelter (A&M) regarding what should be sent to Company treasury team to reconcile vendor payment discrepancies in week ending 10/10 - 10/17
Caruso, Nicholas	11/2/2025	0.6	Participate in call with A. Shahbain, N. Caruso, L. Postolos, G. Schmelter (A&M), and Company's China vendor team regarding differences between China payment list and China vendor payments files for week ending 10/10 -10/17
Cook, Jacob	11/2/2025	1.3	Update weekly VMT reporting materials for PST payments made for WE 10/31
Donoghue, Doug	11/2/2025	0.8	Review prior offer to supplier, analysis re: same
Donoghue, Doug	11/2/2025	0.6	Draft trade agreement, correspondence re: same
Donoghue, Doug	11/2/2025	0.3	Review invoices provided by supplier, correspondence re: same
Erlach, Nicole	11/2/2025	0.5	Prepare daily update for Company re: reconciliation progress and critical outstanding items
Hill, Michael	11/2/2025	0.2	Correspond re: prepetition amounts outstanding for a certain vendor
Holloman, Lindsey	11/2/2025	0.6	Create analysis from CIA Spend data for certain vendor in the last four weeks
Postolos, Lucas	11/2/2025	0.3	Participate in call with A. Shahbain, N. Caruso, L. Postolos, and G. Schmelter (A&M) regarding what should be sent to Company treasury team to reconcile vendor payment discrepancies in week ending 10/10 - 10/17

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VENDOR MANAGEMENT

Professional	Date	Hours	Activity
Postolos, Lucas	11/2/2025	0.6	Participate in call with A. Shahbain, N. Caruso, L. Postolos, G. Schmelter (A&M), and Company's China vendor team regarding differences between China payment list and China vendor payments files for week ending 10/10 -10/17
Schmelter, Griffen	11/2/2025	0.6	Participate in call with A. Shahbain, N. Caruso, L. Postolos, G. Schmelter (A&M), and Company's China vendor team regarding differences between China payment list and China vendor payments files for week ending 10/10 -10/17
Schmelter, Griffen	11/2/2025	0.3	Participate in call with A. Shahbain, N. Caruso, L. Postolos, and G. Schmelter (A&M) regarding what should be sent to Company treasury team to reconcile vendor payment discrepancies in week ending 10/10 - 10/17
Shahbain, Abraham	11/2/2025	0.6	Participate in call with A. Shahbain, N. Caruso, L. Postolos, G. Schmelter (A&M), and Company's China vendor team regarding differences between China payment list and China vendor payments files for week ending 10/10 -10/17
Shahbain, Abraham	11/2/2025	0.3	Participate in call with A. Shahbain, N. Caruso, L. Postolos, and G. Schmelter (A&M) regarding what should be sent to Company treasury team to reconcile vendor payment discrepancies in week ending 10/10 - 10/17
Warren, Joseph	11/2/2025	0.4	Revise certain supplier liquidity analysis and correspond with Company regarding the same
Warren, Joseph	11/2/2025	0.2	Analyze Company request for certain supplier to be offered a trade agreement and responded with questions on the same
Warren, Joseph	11/2/2025	0.3	Analyze trade agreement tracker for certain trade agreement and coordinate with A&M vendor management team on the same
Warren, Joseph	11/2/2025	0.3	Prepare trade agreement for certain supplier after supplier agreed to proposed payment schedule
Warren, Joseph	11/2/2025	0.6	Prepare liquidity analysis and subsequent supplier assessment for certain supplier's approval for a trade agreement
Warren, Joseph	11/2/2025	0.7	Analyze status of six priority vendor management items as of Friday, 10/31 and develop next step plans to resolve relating to the same
Warren, Joseph	11/2/2025	1.4	Analyze status of eleven priority vendor management items as of Friday, 10/31 and develop next step plans to resolve relating to the same
Warren, Joseph	11/2/2025	0.3	Analyze certain supplier email regarding credit memo relating to their trade agreement and coordinate with Company team regarding the same
Athreya, Abhi	11/3/2025	0.6	Create Excel summary of payments by supplier entity for trade agreement negotiations
Athreya, Abhi	11/3/2025	2.1	Analyze the current status of outstanding post petition invoices for critical supplier and create detailed Excel summary related to the same
Athreya, Abhi	11/3/2025	1.8	Consolidate regional FDM actuals reporting for WE 10/31
Athreya, Abhi	11/3/2025	1.2	Reconcile proof of payments and initiated payments for trade agreement supplier and create Excel analysis related to the same

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VENDOR MANAGEMENT

Professional	Date	Hours	Activity
Athreya, Abhi	11/3/2025	0.8	Review the Company's correspondence re: several supplier escalations and correspond with the Company's purchasers with next steps
Athreya, Abhi	11/3/2025	0.6	Investigate supplier remittance last week and create Excel summary related to the same
Athreya, Abhi	11/3/2025	0.6	Correspond with the Company re: payments to cover trade agreement short pays
Athreya, Abhi	11/3/2025	0.6	Analyze the status of multiple trade agreements for supplemental trade agreement payment amount
Athreya, Abhi	11/3/2025	0.4	Investigate large supplier trade agreement and correspond with the Company to address open items related to the same
Athreya, Abhi	11/3/2025	0.3	Investigate open prepetition amounts for select supplier
Athreya, Abhi	11/3/2025	0.2	Correspond with the Company to request proof of payment documents to substantiate claims of trade agreement compliance
Athreya, Abhi	11/3/2025	0.2	Assemble file of invoices for select supplier in last week's payment run and create Excel summary related to the same
Athreya, Abhi	11/3/2025	0.6	Pull prepetition payments for select supplier and create Excel summary related to the same
Callerio, Lorenzo	11/3/2025	0.7	Review and provide comments to certain post petition payments to be processed
Callerio, Lorenzo	11/3/2025	1.2	Review today's (11/1) inbound requests received from vendors and their advisors
Callerio, Lorenzo	11/3/2025	0.4	Call with a Company buyer to discuss certain prepetition payment requirements
Callerio, Lorenzo	11/3/2025	1.1	Review and update the latest disbursement forecast model including most recent negotiations
Callerio, Lorenzo	11/3/2025	0.8	Update multiple business cases to reflect the terms discussed during the latest negotiations
Callerio, Lorenzo	11/3/2025	0.9	Review and approve multiple revised trade agreements prepared by K&E and update the revised terms
Callerio, Lorenzo	11/3/2025	0.9	Correspond with management re: certain trade terms currently under negotiation
Callerio, Lorenzo	11/3/2025	0.7	Participate in a meeting with Company purchasing to discuss the current status of certain vendor negotiations and next steps
Callerio, Lorenzo	11/3/2025	0.7	Meeting with a buyer to discuss the terms of certain trade agreements based on the discussion held with the lenders' advisor
Callerio, Lorenzo	11/3/2025	0.6	Call with the lenders' advisor to discuss multiple trade agreements under negotiation
Callerio, Lorenzo	11/3/2025	0.3	Call with A. Shahbain (A&M) and L. Callerio (A&M) re: vendor management workstream update
Callerio, Lorenzo	11/3/2025	0.8	Participate in daily (11/3) vendor escalation call with Company team, A. Shahbain and L. Callerio (A&M) to discuss vendor-related matters and next steps
Callerio, Lorenzo	11/3/2025	0.4	Call with A. Shahbain (A&M) and L. Callerio (A&M) to discuss vendor workstream and upcoming open items

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VENDOR MANAGEMENT

Professional	Date	Hours	Activity
Callerio, Lorenzo	11/3/2025	0.4	Join a call with a vendor to discuss the status of pre and post petition payments
Caruso, Nicholas	11/3/2025	0.4	Share draft trade agreement proposal with Company team and provide context on certain language
Caruso, Nicholas	11/3/2025	0.8	Prepare for and participate in call with Vendor team and Company team regarding latest status of trade agreement and total prepetition balances
Caruso, Nicholas	11/3/2025	0.6	Call with Company purchasing, treasury, N. Caruso (A&M), J. Cook (A&M), G. Schmelter (A&M), and A. Shahbain (A&M) to discuss actuals payment recon
Caruso, Nicholas	11/3/2025	1.2	Review latest purchase order payment term analysis and provide commentary
Caruso, Nicholas	11/3/2025	0.7	Prepare email trade agreement for certain vendor and review AP related to the same
Caruso, Nicholas	11/3/2025	1.6	Revise liquidity impact calculations for certain vendors based on latest negotiation status
Caruso, Nicholas	11/3/2025	0.3	Correspond with A&M and Company teams regarding cure period provision of certain trade agreements
Caruso, Nicholas	11/3/2025	0.4	Review revised trade agreement for certain vendor and provide comments
Caruso, Nicholas	11/3/2025	0.4	Review reconciliation status for certain vendor and provide vendor documentation for missing good receipts to Company team
Caruso, Nicholas	11/3/2025	0.2	Call with A. Shahbain, N. Caruso and R. Draude (A&M) to review updates to trade agreement management forecast
Caruso, Nicholas	11/3/2025	0.4	Review latest trade agreement and email trade agreement trackers and provide to Company team
Caruso, Nicholas	11/3/2025	0.4	Correspond with vendor related to latest status of reconciliation and next steps
Caruso, Nicholas	11/3/2025	0.4	Correspond with Company regarding executed trade agreement and scheduling of trade agreement payments
Caruso, Nicholas	11/3/2025	0.4	Correspond with C. Turner and A. Shahbain (A&M) regarding status of certain supplier
Caruso, Nicholas	11/3/2025	0.3	Review latest proposal from vendor negotiations and provide update to K&E team about next counter
Caruso, Nicholas	11/3/2025	0.3	Correspond with Company team regarding latest status of certain trade agreements and latest developments of negotiations
Caruso, Nicholas	11/3/2025	1.0	Revise past due AP analysis based on latest AP files
Caruso, Nicholas	11/3/2025	0.2	Review latest proposal from certain vendor negotiations and provide update to K&E team about next counter
Caruso, Nicholas	11/3/2025	0.7	Review revised reconciliation provided by Company AP team and revise trade agreement related to the same
Caruso, Nicholas	11/3/2025	0.2	Correspond with Company team regarding latest reconciliation status based on updated goods receipts information
Caruso, Nicholas	11/3/2025	0.1	Correspond with vendor related to multiple scenarios of trade agreement drafts

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Professional	Date	Hours	Activity
Caruso, Nicholas	11/3/2025	0.1	Correspond with K&E team regarding updates to certain vendor trade agreement
Caruso, Nicholas	11/3/2025	0.8	Review latest draft of trade agreements prepared by K&E team for certain vendors
Caruso, Nicholas	11/3/2025	0.7	Review revised drafts of multiple trade agreements for certain vendor and provide update to Company team related to the same
Caruso, Nicholas	11/3/2025	0.8	Review and revise liquidity impact calculation for specific vendor based on latest counterproposal
Caruso, Nicholas	11/3/2025	0.8	Prepare multiple scenarios for trade agreement based on latest reconciliation status and present to K&E team for drafting
Caruso, Nicholas	11/3/2025	0.2	Correspond with Company team regarding reconciliation status for certain vendor to push towards finalization of trade agreement
Caruso, Nicholas	11/3/2025	0.5	Call with A. Shahbain, N. Caruso, I. Fuetter and R. Draude (A&M) to discuss revisions to vendor management discussion materials and next steps
Caruso, Nicholas	11/3/2025	0.3	Review correspondence from Company AP team regarding open invoices for certain vendor and instruct next steps related to trade agreement
Cook, Jacob	11/3/2025	0.6	Call with Company purchasing, treasury, N. Caruso (A&M), J. Cook (A&M), G. Schmelter (A&M), and A. Shahbain (A&M) to discuss actuals payment recon
Cook, Jacob	11/3/2025	1.9	Review of payment escalations related to WE 10/31 payments
Cook, Jacob	11/3/2025	1.7	Refresh of trade agreement working file based on updated weekly accounts payable 'ready to pay' items
Donoghue, Doug	11/3/2025	0.4	Review latest AP file for impact on trade agreement negotiations
Donoghue, Doug	11/3/2025	0.4	Correspond with supplier re: invoices, research re: same
Draude, Richard	11/3/2025	0.5	Call with A. Shahbain, N. Caruso, I. Fuetter and R. Draude (A&M) to discuss revisions to vendor management discussion materials and next steps
Draude, Richard	11/3/2025	0.2	Call with A. Shahbain, N. Caruso and R. Draude (A&M) to review updates to trade agreement management forecast
Draude, Richard	11/3/2025	0.8	Prepare outstanding accounts payable summary for a specific vendor in trade agreement negotiations
Draude, Richard	11/3/2025	1.1	Update trade agreement management forecast to reflect latest vendor relief budget
Draude, Richard	11/3/2025	2.2	Prepare change in payment terms analysis using file from purchasing team, including liquidity impact of changes and descriptions for top vendors
Draude, Richard	11/3/2025	1.9	Weekly consolidation of Company AP data to create one master file
Draude, Richard	11/3/2025	1.5	Prepare weekly supplemental supplier payment output, gathering data from reconciliations, payments and trackers
Draude, Richard	11/3/2025	1.3	Weekly update of non-CIA vendor list by division for Company

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Draude, Richard	11/3/2025	1.3	Revise trade agreement management forecast to reflect latest updates to liquidity calculations and trade agreement executions
Draude, Richard	11/3/2025	1.7	Review and respond to vendor communication emails for 11/3 and update trackers accordingly
Erlach, Nicole	11/3/2025	1.1	Review completed reconciliations from Company to identify outstanding items and next steps in the reconciliation process
Erlach, Nicole	11/3/2025	1.9	Review emails from Company purchasing team to provide updates regarding reconciliation progress
Erlach, Nicole	11/3/2025	1.7	Correspond with Company regarding the status of high priority reconciliations and next steps required to advance progress
Erlach, Nicole	11/3/2025	1.2	Review supplier reconciliation requests to gather information and coordinate review with Company team
Erlach, Nicole	11/3/2025	0.9	Gather documentation related to supplier requests to share with Company for further review
Erlach, Nicole	11/3/2025	0.4	Prepare daily update for Company re: reconciliation progress and critical outstanding items
Erlach, Nicole	11/3/2025	0.5	Standing call with M. Schirle (A&M), N. Erlach (A&M) and Company to discuss the status of ongoing supplier AP reconciliations
Erlach, Nicole	11/3/2025	1.3	Coordinate supplier AP reconciliations with Company team
Fuetter, Isaac	11/3/2025	1.3	Track incoming trade agreement communications, prepare draft trade agreements and maintain tracker with updated agreement status and documentation afternoon session on 11/3/2025 for week-ending 11/8/2025
Fuetter, Isaac	11/3/2025	2.2	Track incoming trade agreement communications, prepare draft trade agreements and maintain tracker with updated agreement status and documentation morning session on 11/3/2025 for week-ending 11/8/2025
Fuetter, Isaac	11/3/2025	1.8	Track incoming trade agreement communications, prepare draft trade agreements and maintain tracker with updated agreement status and documentation evening session on 11/3/2025 for week-ending 11/8/2025
Fuetter, Isaac	11/3/2025	0.5	Call with A. Shahbain, N. Caruso, I. Fuetter and R. Draude (A&M) to discuss revisions to vendor management discussion materials and next steps
Hill, Michael	11/3/2025	0.2	Correspond re: check on payment status for Trade Agreement payments for a certain vendor
Hill, Michael	11/3/2025	0.4	Check payment status for Trade Agreement payments for a certain vendor
Hill, Michael	11/3/2025	0.6	Check a certain vendor for payment terms in different regions
Hill, Michael	11/3/2025	2.1	Review Trade Agreements for updated terms or return to customary terms for the tracker
Holloman, Lindsey	11/3/2025	2.8	Pull data for certain vendors analysis on CIA spend
Holloman, Lindsey	11/3/2025	2.1	Update proof of payment tracker for last week payment confirmations

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Schirle, Mattie	11/3/2025	0.6	Participate in call with Company, K&E to discuss trade agreement
Schirle, Mattie	11/3/2025	0.6	Participate in call with Company to review vendor statuses and open trade agreements
Schirle, Mattie	11/3/2025	0.5	Participate in call with Company to discuss trade agreement
Schirle, Mattie	11/3/2025	0.4	Participate in call with Company and vendor to discuss reconciliation
Schirle, Mattie	11/3/2025	0.6	Revise trade agreements for latest round of negotiations
Schirle, Mattie	11/3/2025	0.7	Draft trade agreements for set of vendors
Schirle, Mattie	11/3/2025	0.5	Standing call with M. Schirle (A&M), N. Erlach (A&M) and Company to discuss the status of ongoing supplier AP reconciliations
Schirle, Mattie	11/3/2025	2.1	Discuss and draft multiple email trade agreements reflecting the updates from Company
Schirle, Mattie	11/3/2025	1.2	Revise trade agreement summary for review
Schirle, Mattie	11/3/2025	0.6	Review and correspond with vendors for high priority items
Schirle, Mattie	11/3/2025	1.2	Review vendor management inbox and correspond with Company on high priority items
Schirle, Mattie	11/3/2025	0.4	Review supplier reconciliation for trade agreement
Schirle, Mattie	11/3/2025	2.1	Review and revise trade agreements for vendor negotiation calls
Schirle, Mattie	11/3/2025	1.6	Revise vendor management tracker for latest updates
Schmelter, Griffen	11/3/2025	0.6	Call with Company purchasing, treasury, N. Caruso (A&M), J. Cook (A&M), G. Schmelter (A&M), and A. Shahbain (A&M) to discuss actuals payment recon
Shahbain, Abraham	11/3/2025	0.9	Review and provide feedback on trade agreement payment proposals
Shahbain, Abraham	11/3/2025	0.8	Participate in daily (11/3) vendor escalation call with Company team, A. Shahbain and L. Callerio (A&M) to discuss vendor-related matters and next steps
Shahbain, Abraham	11/3/2025	0.3	Call with A. Shahbain (A&M) and L. Callerio (A&M) re: vendor management workstream update
Shahbain, Abraham	11/3/2025	0.4	Call with A. Shahbain (A&M) and L. Callerio (A&M) to discuss vendor workstream and upcoming open items
Shahbain, Abraham	11/3/2025	1.3	Respond to emails related to vendor escalations and payment requests
Shahbain, Abraham	11/3/2025	0.9	Update of weekly executive summary slides for latest updates on trade agreements and other impacts
Shahbain, Abraham	11/3/2025	0.2	Call with A. Shahbain, N. Caruso and R. Draude (A&M) to review updates to trade agreement management forecast

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Shahbain, Abraham	11/3/2025	0.2	Review and provide comments on trade agreement management forecast
Shahbain, Abraham	11/3/2025	0.5	Call with A. Shahbain, N. Caruso, I. Fuetter and R. Draude (A&M) to discuss revisions to vendor management discussion materials and next steps
Shahbain, Abraham	11/3/2025	0.6	Call with Company purchasing, treasury, N. Caruso (A&M), J. Cook (A&M), G. Schmelter (A&M), and A. Shahbain (A&M) to discuss actuals payment recon
Shahbain, Abraham	11/3/2025	0.8	Review and provide comments on payment analysis based on region
Shahbain, Abraham	11/3/2025	0.5	Correspond with J. Cook (A&M) to discuss post-petition and trade agreement payments
Shahbain, Abraham	11/3/2025	0.4	Review and provide feedback on vendor management update deck to team
Shahbain, Abraham	11/3/2025	0.3	Correspond with N. Caruso (A&M) and J. Cook (A&M) to discuss actuals payment recon
Shahbain, Abraham	11/3/2025	0.6	Call with Company purchasing and A. Shahbain (A&M) to discuss vendor payment analysis
Shahbain, Abraham	11/3/2025	0.9	Call with A. Shahbain (A&M) and J. Warren (A&M) to discuss vendor workstream negotiations, escalations, and next steps
Shibata, Gerardo Yukio	11/3/2025	0.2	Review situation of a vendor asking for CIA with no TA G. Shibata (A&M)
Turner, Cari	11/3/2025	0.6	Prepare and respond to vendor management update for various advisors
Turner, Cari	11/3/2025	0.1	Review latest CIA (cash in advance) tracker and provide comments to tracking team
Turner, Cari	11/3/2025	0.7	Follow-up on various questions/open items for the Company purchasing management
Turner, Cari	11/3/2025	0.8	Review updated vendor management reporting package
Turner, Cari	11/3/2025	0.9	Review and provide comments on various vendor negotiations
Turner, Cari	11/3/2025	0.6	Review latest trade agreement tracker, follow-up with team on various vendors
Warren, Joseph	11/3/2025	0.5	Prepare for and participate in discussion with Company and certain supplier regarding that supplier's prepetition amounts owed and next steps towards a potential trade agreement to restore customary post petition services going forward
Warren, Joseph	11/3/2025	0.4	Prepare supplier assessment for certain supplier to seek approval for drafting of email trade agreement
Warren, Joseph	11/3/2025	0.5	Analyze updates from Company to ongoing vendor management issues as of Monday, 11/3 and provide feedback on the same
Warren, Joseph	11/3/2025	0.4	Update vendor management supplier log tracker for new supplier issues through Monday, 11/3
Warren, Joseph	11/3/2025	0.9	Call with A. Shahbain (A&M) and J. Warren (A&M) to discuss vendor workstream negotiations, escalations, and next steps

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Professional	Date	Hours	Activity
Warren, Joseph	11/3/2025	0.6	Update analysis of prepetition amounts paid to certain supplier to substantiate that the Company owes no further amounts than what was been paid pursuant to the trade agreement
Warren, Joseph	11/3/2025	0.6	Prepare reconciliation of Company accounts payable versus certain supplier accounts receivable to support a potential trade agreement for that supplier
Warren, Joseph	11/3/2025	0.6	Prepare two supplier assessments for specific vendors to request approvals to move forward with a trade agreement to restore services
Warren, Joseph	11/3/2025	1.1	Analyze status of eleven priority vendor management items as of Monday, 11/3 and develop next step plans to resolve relating to the same
Warren, Joseph	11/3/2025	1.3	Analyze status of twelve priority vendor management items as of Monday, 11/3 and develop next step plans to resolve relating to the same
Warren, Joseph	11/3/2025	0.4	Update outstanding post petition invoice assessment file for certain supplier with feedback from A&M team
Warren, Joseph	11/3/2025	0.3	Analyze K&E vendor team revisions to certain draft trade agreement and coordinate with Company regarding the same
Warren, Joseph	11/3/2025	0.5	Prepare for and participate in bi-weekly discussion with certain division and region of Company purchasing team to discuss priority vendor management issues as of Monday, 11/3
Warren, Joseph	11/3/2025	0.3	Analyze certain supplier reconciliation of prepetition amounts owed and prepare questions for Company on the same
Warren, Joseph	11/3/2025	0.3	Analyze certain supplier final revisions to a draft trade agreement and respond on the same
Warren, Joseph	11/3/2025	0.1	Analyze Company request to pay certain post petition invoices for a supplier with an executed trade agreement after reviewing that trade agreement
Warren, Joseph	11/3/2025	0.2	Analyze supplier trade agreement compliance assessment in conjunction with certain supplier's request for cash in advance and respond on the same
Warren, Joseph	11/3/2025	0.2	Draft email trade agreement for certain supplier after receiving approval from A&M vendor management team to proceed
Warren, Joseph	11/3/2025	0.4	Analyze certain supplier request to split payments for a pending trade agreement across geographic regions and prepare response on the same
Warren, Joseph	11/3/2025	0.2	Analyze Company question regarding certain trade agreement status and respond on the same
Warren, Joseph	11/3/2025	0.4	Analyze letter received from certain supplier relating to post petition obligations and prepare update for A&M and PSZJ teams on the same
Warren, Joseph	11/3/2025	0.4	Prepare for and participate in discussion with Company and certain supplier regarding preliminary discussion for a potential trade agreement to restore customary post petition services going forward
Warren, Joseph	11/3/2025	0.4	Prepare schedule of certain suppliers that have prepetition amounts paid but are still operating on reduced payment terms, per A&M and Company request

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Professional	Date	Hours	Activity
Webber, Dan	11/3/2025	0.1	Correspond with C. Turner (A&M) regarding impact of trade payables were Company to exit certain JV
Zehetmair, Stefan	11/3/2025	1.2	Manage central vendor escalation mailbox
Athreya, Abhi	11/4/2025	0.4	Summarize supplier escalation status and amounts of prepetition and post petition invoices to release shipments
Athreya, Abhi	11/4/2025	1.2	Update detailed Excel summary re: tracking outstanding post petition invoices in supplier escalation
Athreya, Abhi	11/4/2025	2.3	Analyze supplier escalation on overdue post petition invoices per their trade agreement and create an Excel summary related to the same
Athreya, Abhi	11/4/2025	2.1	Analyze supplier escalation on overdue prepetition invoices per their trade agreement and create an Excel summary related to the same
Athreya, Abhi	11/4/2025	1.8	Correspond with the Company re: various payment issues with individual invoices needing to be resolved per supplier's latest legal letter
Athreya, Abhi	11/4/2025	2.3	Reconcile invoice-by-invoice outstanding post petition per supplier's latest legal letter
Athreya, Abhi	11/4/2025	1.7	Call with the Company, J. Warren, and A. Athreya (A&M) to discuss urgent payment of past due post petition invoices to prevent stoppage of shipment for select supplier
Athreya, Abhi	11/4/2025	1.6	Investigate trade agreement for select supplier with short pay and propose next steps
Athreya, Abhi	11/4/2025	0.8	Consolidate regional FDM actuals reporting for WE 10/31
Athreya, Abhi	11/4/2025	0.7	Pull prepetition payments related to select supplier and create Excel summary related to the same
Athreya, Abhi	11/4/2025	0.5	Investigate missing post petition payments for select supplier and communicate with A&M to ensure invoices are paid
Athreya, Abhi	11/4/2025	0.8	Summarize outstanding post petition payments for select supplier and correspond with the Company's payments team to execute payment
Athreya, Abhi	11/4/2025	0.5	Investigate missing trade agreement payment for select supplier and correspond with the Company's payments team related to the same
Athreya, Abhi	11/4/2025	0.4	Call with a supplier, the Company, J. Warren, and A. Athreya (A&M) to discuss payment resolution of past due post petition invoices and request release of shipments
Callerio, Lorenzo	11/4/2025	0.3	Call with M. Schirle (A&M) and L. Callerio (A&M) to discuss certain vendor requests
Callerio, Lorenzo	11/4/2025	0.7	Review, edit and approve multiple settlement agreements drafted by K&E
Callerio, Lorenzo	11/4/2025	1.0	Review and respond to all vendor inquiries and settlement counterproposals received on 11/4
Callerio, Lorenzo	11/4/2025	0.6	Call with a buyer to discuss the negotiations strategy for certain vendors
Callerio, Lorenzo	11/4/2025	0.4	Draft multiple business case scenarios to support the trade agreement approval process

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Callerio, Lorenzo	11/4/2025	0.6	Meeting with a Company buyer and a vendor to review a settlement counterproposal
Callerio, Lorenzo	11/4/2025	0.9	Participate in a meeting with Company purchasing, D. Wachenfeld (K&E), S. Lieberman (K&E) and a vendor to discuss the terms of a possible trade agreement
Callerio, Lorenzo	11/4/2025	0.6	Call with L. Callerio (A&M), A. Shahbain (A&M) and lenders' advisors to discuss vendor management process
Callerio, Lorenzo	11/4/2025	0.3	Call with A. Shahbain (A&M) and L. Callerio (A&M) to discuss the terms of certain trade agreements under negotiation
Caruso, Nicholas	11/4/2025	0.3	Correspond with Company team regarding tracking of trade agreements and email trade agreements
Caruso, Nicholas	11/4/2025	0.3	Correspond with A&M team regarding situation and liquidity impact with certain executed trade agreements
Caruso, Nicholas	11/4/2025	1.4	Further revise vendor management dashboard based on commentary from A&M team
Caruso, Nicholas	11/4/2025	0.4	Correspond with Company team regarding new project with certain supplier and the impacts of the trade agreement negotiations
Caruso, Nicholas	11/4/2025	0.3	Correspond with vendor team regarding trade agreement proposals
Caruso, Nicholas	11/4/2025	0.2	Correspond with Company AP team regarding goods receipts related to certain vendor's reconciliation
Caruso, Nicholas	11/4/2025	0.3	Review execution version of trade agreement with certain vendor
Caruso, Nicholas	11/4/2025	0.1	Review revisions to vendor management dashboard from A&M team and provide comments
Caruso, Nicholas	11/4/2025	0.2	Correspond with Company team regarding certain vendor trade agreement
Caruso, Nicholas	11/4/2025	0.5	Call with A. Shahbain, J. Warren, M. Schirle, N. Caruso, J. Cook, I. Fuetter and R. Draude (A&M) to discuss latest vendor management workstream updates
Caruso, Nicholas	11/4/2025	0.4	Review liquidity impact calculation prepared by A&M team and provide comments
Caruso, Nicholas	11/4/2025	0.4	Review revised trade agreement proposals prepared by K&E team
Caruso, Nicholas	11/4/2025	1.1	Review and revise prior week executed trade agreements and associated tracking for reporting purposes
Caruso, Nicholas	11/4/2025	1.6	Revise liquidity impact calculations for certain vendors based on latest negotiation status
Caruso, Nicholas	11/4/2025	0.6	Revise trade agreement proposal for certain vendor based on latest reconciliation and discussion
Caruso, Nicholas	11/4/2025	2.3	Prepare vendor management dashboard for latest week
Cook, Jacob	11/4/2025	0.5	Call with A. Shahbain, J. Warren, M. Schirle, N. Caruso, J. Cook, I. Fuetter and R. Draude (A&M) to discuss latest vendor management workstream updates

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Donoghue, Doug	11/4/2025	0.2	Correspond with recon team re: missing invoices
Donoghue, Doug	11/4/2025	0.4	Research re: alleged late payments under trade agreement; correspondence re: same
Draude, Richard	11/4/2025	1.6	Revise trade agreement management forecast to reflect updates to liquidity impact calculations and trade agreement prioritizations
Draude, Richard	11/4/2025	1.3	Revise vendor management discussion materials to reflect trade agreement liquidity impact calculations received from team
Draude, Richard	11/4/2025	1.2	Update trade agreement summary re: agreement related to a specific OEM to reflect latest changes
Draude, Richard	11/4/2025	1.1	Update trade agreement management forecast for additional liquidity impact calculations received from team
Draude, Richard	11/4/2025	1.7	Review and respond to vendor communication emails for 11/4 afternoon hours, update trackers accordingly
Draude, Richard	11/4/2025	1.9	Review and respond to vendor communication emails for 11/4 morning hours, update trackers accordingly
Draude, Richard	11/4/2025	0.5	Call with A. Shahbain, J. Warren, M. Schirle, N. Caruso, J. Cook, I. Fuetter and R. Draude (A&M) to discuss latest vendor management workstream updates
Erlach, Nicole	11/4/2025	1.1	Review supplier reconciliation requests to gather information and coordinate review with Company team
Erlach, Nicole	11/4/2025	0.9	Analyze supplier reconciliations to confirm sufficiency for the continuation of trade agreement negotiations
Erlach, Nicole	11/4/2025	0.5	Call with Company to discuss next steps to finalize certain supplier reconciliation
Erlach, Nicole	11/4/2025	0.6	Draft email to Company regarding open items and next steps required in supplier reconciliations to advance TA negotiations
Erlach, Nicole	11/4/2025	1.6	Coordinate supplier AP reconciliations with Company team
Erlach, Nicole	11/4/2025	1.9	Correspond with Company regarding the status of high priority reconciliations and next steps required to advance progress
Erlach, Nicole	11/4/2025	0.3	Standing call with N. Erlach (A&M) and Company to discuss the status of ongoing supplier AP reconciliations
Erlach, Nicole	11/4/2025	0.2	Office conference between N. Erlach (A&M) and B. Weiland (A&M) re workstreams status and next steps
Fuetter, Isaac	11/4/2025	1.9	Track incoming trade agreement communications, prepare draft trade agreements and maintain tracker with updated agreement status and documentation morning session on 11/4/2025 for week-ending 11/8/2025
Fuetter, Isaac	11/4/2025	2.9	Track incoming trade agreement communications, prepare draft trade agreements and maintain tracker with updated agreement status and documentation afternoon session on 11/4/2025 for week-ending 11/8/2025
Fuetter, Isaac	11/4/2025	0.5	Call with A. Shahbain, J. Warren, M. Schirle, N. Caruso, J. Cook, I. Fuetter and R. Draude (A&M) to discuss latest vendor management workstream updates

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Fuetter, Isaac	11/4/2025	0.8	Track incoming trade agreement communications, prepare draft trade agreements and maintain tracker with updated agreement status and documentation evening session on 11/4/2025 for week-ending 11/8/2025
Hill, Michael	11/4/2025	1.4	Review accounts payable for a certain vendor to match up invoices booked in the reconciliation to the available account payable invoices
Hill, Michael	11/4/2025	1.7	Create a payment schedule for booked invoices for a certain vendor for the November payments needed to stay in compliance
Hill, Michael	11/4/2025	1.1	Review reconciliation for a certain vendor to match up invoices booked
Hill, Michael	11/4/2025	1.3	Review trade agreements for vendors that moved to different terms
Holloman, Lindsey	11/4/2025	1.1	Edit and finalize check analysis to be sent out for review for certain suppliers
Holloman, Lindsey	11/4/2025	0.7	Sort and find invoices and payment confirmations for certain vendors
Holloman, Lindsey	11/4/2025	2.9	Continue to create analysis to check if all of the data for certain vendors have been pulled correctly and accurately
Pacheco, Santiago	11/4/2025	0.6	Office conference with the Company and S. Pacheco (A&M) to review vendor claims and coordinate information gathering and action plans. Session 8
Postolos, Lucas	11/4/2025	0.4	Correspond with A. Shahbain (A&M) to assist with reconciling disbursement data between vendor approvals and DIP Budget reporting
Postolos, Lucas	11/4/2025	0.7	Prepare analysis for Treasury team to assist with reconciling disbursement data between vendor approvals and DIP Budget reporting
Schirle, Mattie	11/4/2025	0.9	Participate in daily vendor escalation call with Company
Schirle, Mattie	11/4/2025	2.2	Review and respond to additional requests received from vendors
Schirle, Mattie	11/4/2025	1.4	Discuss and draft multiple trade agreements reflecting the discussions held with several vendors
Schirle, Mattie	11/4/2025	1.3	Review and provide comments to supplier reconciliation tracker
Schirle, Mattie	11/4/2025	0.9	Participate in daily (11/4) vendor escalation call with Company team, A. Shahbain and M. Schirle (A&M) to discuss vendor-related matters and next steps
Schirle, Mattie	11/4/2025	0.5	Call with A. Shahbain, J. Warren, M. Schirle, N. Caruso, J. Cook, I. Fuetter and R. Draude (A&M) to discuss latest vendor management workstream updates
Schirle, Mattie	11/4/2025	2.7	Draft multiple trade agreements to be discussed with the vendor management team
Schirle, Mattie	11/4/2025	0.3	Call with M. Schirle (A&M) and L. Callerio (A&M) to discuss certain vendor requests
Schirle, Mattie	11/4/2025	0.4	Correspond with management and K&E re: draft trade agreements

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Professional	Date	Hours	Activity
Schirle, Mattie	11/4/2025	0.9	Participate in bi-weekly lighting escalation call with Company
Schirle, Mattie	11/4/2025	0.9	Call with A. Shahbain and M. Schirle (A&M) and Company to discuss vendor escalations
Schirle, Mattie	11/4/2025	0.4	Participate in call with Company Lighting team to review status of trade agreements
Schirle, Mattie	11/4/2025	0.6	Participate in call with Company, vendor, K&E to review / discuss trade agreement
Schirle, Mattie	11/4/2025	0.6	Revise vendor management tracker for latest updates
Schirle, Mattie	11/4/2025	0.7	Draft revised trade agreements as requested by the Company
Shahbain, Abraham	11/4/2025	0.9	Participate in daily (11/4) vendor escalation call with Company team, A. Shahbain and M. Schirle (A&M) to discuss vendor-related matters and next steps
Shahbain, Abraham	11/4/2025	0.5	Review and provide feedback on vendor management update slides
Shahbain, Abraham	11/4/2025	0.9	Call with A. Shahbain and M. Schirle (A&M) and Company to discuss vendor escalations
Shahbain, Abraham	11/4/2025	0.9	Review and update of allocation funding analysis based on feedback received
Shahbain, Abraham	11/4/2025	1.1	Review and provide feedback on trade agreement payment proposals
Shahbain, Abraham	11/4/2025	0.3	Call with A. Shahbain (A&M) and L. Callerio (A&M) to discuss the terms of certain trade agreements under negotiation
Shahbain, Abraham	11/4/2025	1.6	Respond to emails related to vendor escalations and payment requests
Shahbain, Abraham	11/4/2025	0.5	Call with A. Shahbain, J. Warren, M. Schirle, N. Caruso, J. Cook, I. Fuetter and R. Draude (A&M) to discuss latest vendor management workstream updates
Shahbain, Abraham	11/4/2025	0.8	Review of payment proposal and provide feedback for updates
Shahbain, Abraham	11/4/2025	0.6	Call with L. Callerio (A&M), A. Shahbain (A&M) and lenders' advisors to discuss vendor management process
Shibata, Gerardo Yukio	11/4/2025	0.2	Conference call with the Company and G. Shibata (A&M) to discuss status of vendor payments and TA
Shibata, Gerardo Yukio	11/4/2025	0.7	Review situation of vendor with outstanding payments, asking for CIA, no TA
Turner, Cari	11/4/2025	0.7	Follow-up on various questions/open items for the Company purchasing management
Turner, Cari	11/4/2025	0.8	Review latest trade agreement tracker, follow-up with team on various vendors
Turner, Cari	11/4/2025	0.6	Prepare and respond to vendor management update for various advisors
Turner, Cari	11/4/2025	0.3	Review latest CIA (cash in advance) tracker and provide comments to tracking team

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Professional	Date	Hours	Activity
Turner, Cari	11/4/2025	0.9	Review and provide comments on various vendor negotiations
Warren, Joseph	11/4/2025	0.6	Revise post petition invoice analysis for certain supplier per discussion with A&M team regarding the same
Warren, Joseph	11/4/2025	0.3	Analyze questions from certain supplier with nearly executed trade agreement regarding process for selecting invoices for installment payments for that trade agreement and respond on the same
Warren, Joseph	11/4/2025	0.3	Prepare external distribution version of certain supplier analysis file on post petition amounts owed
Warren, Joseph	11/4/2025	0.4	Revise certain supplier analysis file on post petition amounts owed to incorporate latest information on invoices paid
Warren, Joseph	11/4/2025	0.7	Revise certain supplier analysis file on post petition amounts owed and coordinate with Company regarding revisions
Warren, Joseph	11/4/2025	0.6	Prepare for and participate in discussion with Company and certain supplier regarding status of certain post petition payments and next steps to release unpaid amounts
Warren, Joseph	11/4/2025	0.4	Analyze proof of payment documentation received from Company payment team and coordinate with team on paying wire versus ACH on remaining payments to certain supplier
Warren, Joseph	11/4/2025	0.5	Analyze A&M team proposal for payment schedule for certain trade agreement and provide feedback on the same
Warren, Joseph	11/4/2025	0.5	Analyze response from certain supplier regarding credits applied to cash in advance invoices and coordinate with Company regarding the same
Warren, Joseph	11/4/2025	0.4	Coordinate with certain supplier regarding status of analysis file on post petition amounts owed
Warren, Joseph	11/4/2025	0.6	Prepare draft trade agreement offer and respond to questions raised by certain supplier relating to pending trade agreement
Warren, Joseph	11/4/2025	0.5	Prepare for and participate in discussion with Company and supplier regarding their prepetition amounts owed and next steps towards a trade agreement to maintain customary post petition services going forward
Warren, Joseph	11/4/2025	0.7	Revise certain supplier analysis file on post petition amounts owed, creating output schedules for two different statements received from supplier
Warren, Joseph	11/4/2025	1.1	Analyze status of three priority vendor management items as of Tuesday, 11/4 and develop next step plans to resolve relating to the same
Warren, Joseph	11/4/2025	0.4	Call with a Supplier, the Company, J. Warren, and A. Athreya (A&M) to discuss payment resolution of past due post petition invoices and request release of shipments
Warren, Joseph	11/4/2025	0.3	Analyze Company request for trade agreement for certain supplier under certain terms and respond on the same
Warren, Joseph	11/4/2025	1.2	Analyze updates from Company to ongoing vendor management issues as of Tuesday, 11/4 and provide feedback on the same
Warren, Joseph	11/4/2025	0.2	Update Company payment team regarding status of certain priority post petition invoice payments and next steps related to the same

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Professional	Date	Hours	Activity
Warren, Joseph	11/4/2025	0.2	Prepare list of data needed for post petition invoices to be validated for payment for a certain supplier
Warren, Joseph	11/4/2025	0.2	Prepare instructions for A&M team to create support file relating to forthcoming post petition payments for certain supplier
Warren, Joseph	11/4/2025	0.2	Further analyze certain trade agreement installment payment forecast file after revisions were processed and provide further feedback to A&M team
Warren, Joseph	11/4/2025	1.7	Call with the Company, J. Warren, and A. Athreya (A&M) to discuss urgent payment of past due post petition invoices to prevent stoppage of shipment for select supplier
Warren, Joseph	11/4/2025	0.5	Call with A. Shahbain, J. Warren, M. Schirle, N. Caruso, J. Cook, I. Fuetter and R. Draude (A&M) to discuss latest vendor management workstream updates
Weiland, Brad	11/4/2025	0.2	Office conference between N. Erlach (A&M) and B. Weiland (A&M) re workstreams status and next steps
Zehetmair, Stefan	11/4/2025	1.7	Manage central vendor escalation mailbox
Athreya, Abhi	11/5/2025	0.2	Consolidate regional FDM actuals reporting for WE 10/31
Athreya, Abhi	11/5/2025	0.9	Call with the Company's payments team, J. Warren, and A. Athreya (A&M) to discuss immediate payment of outstanding past due amounts for a specific supplier and other outstanding payment requests
Athreya, Abhi	11/5/2025	0.4	Create remittance file for last week's payment for select supplier
Athreya, Abhi	11/5/2025	0.5	Investigate compliance to trade agreement for select supplier
Athreya, Abhi	11/5/2025	0.9	Investigate three supplier escalations of short payment on prepetition trade agreement amounts and correspond with the Company accordingly
Athreya, Abhi	11/5/2025	0.9	Analyze missing post petition payments for select supplier and ensure that invoices will be paid when due
Athreya, Abhi	11/5/2025	0.8	Investigate current status of trade agreement and coordinate with the Company's payments team to execute payment to meet the trade agreement
Athreya, Abhi	11/5/2025	0.5	Pull open prepetition amounts on select trade agreement and execute payment per calculated short pay on agreement
Athreya, Abhi	11/5/2025	2.1	Analyze outstanding payments per supplier's escalation and create detailed Excel summary related to the same
Athreya, Abhi	11/5/2025	1.6	Update Excel summary for vendor re: payment of outstanding post petition invoices
Athreya, Abhi	11/5/2025	1.2	Summarize detailed request list re: supplier's escalation on outstanding post petition invoices and communicate with the Company's payments team
Athreya, Abhi	11/5/2025	1.2	Create detailed Excel summary re: supplier escalation to hold shipment unless critical outstanding payments are processed
Athreya, Abhi	11/5/2025	1.0	Summarize outstanding ad hoc payment requests and create Excel summary related to the same

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Professional	Date	Hours	Activity
Callerio, Lorenzo	11/5/2025	0.6	Prepare for the meeting with the UCC's financial advisor
Callerio, Lorenzo	11/5/2025	0.5	Review the a letter prepared by the Company to be circulated to a vendor
Callerio, Lorenzo	11/5/2025	0.6	Call with a vendor to discuss certain post petition invoices payment dates
Callerio, Lorenzo	11/5/2025	0.7	Call with Company Purchasing, S. Lieberman (K&E), and Vendor Management to review the current reconciliation status and align on next steps to finalize the trade agreement
Callerio, Lorenzo	11/5/2025	0.8	Participate in a follow-up call with Company purchasing and S. Lieberman (K&E) to discuss the revised terms of a trade agreement proposal
Callerio, Lorenzo	11/5/2025	1.7	Prepare multiple business case scenarios and update / edits certain trade agreements drafted by K&E accordingly
Callerio, Lorenzo	11/5/2025	0.3	Call with head of Company purchasing to discuss a trade agreement proposal
Callerio, Lorenzo	11/5/2025	1.8	Review and address all vendor communications received on 11/5, including inquiries and settlement counterproposals. Ensure timely responses and flag any items requiring escalation or further alignment
Callerio, Lorenzo	11/5/2025	0.5	Call with L. Callerio, N. Caruso, N. Erlach (A&M) and Company to finalize certain supplier reconciliations and coordinate action needed for open items
Callerio, Lorenzo	11/5/2025	0.9	Correspond with management re: two counterproposals received from vendors, revised analysis and next steps
Callerio, Lorenzo	11/5/2025	0.4	Call with S. Lieberman (K&E) to align on terms of certain trade agreements
Callerio, Lorenzo	11/5/2025	0.5	Call with a Company buyer to discuss certain requests received from s vendor
Callerio, Lorenzo	11/5/2025	0.9	Participate on a call with A. Shahbain (A&M), L. Callerio (A&M) and the UCC's financial advisor to discuss certain vendor-related questions
Caruso, Nicholas	11/5/2025	0.4	Respond to questions from Company team regarding vendor management dashboard and certain trade agreements
Caruso, Nicholas	11/5/2025	0.2	Correspond with Company team regarding status of certain trade agreement and execution issues
Caruso, Nicholas	11/5/2025	0.2	Correspond with Company team regarding status of certain trade agreement and reconciliation issues
Caruso, Nicholas	11/5/2025	0.3	Review reconciliation prepared by Company team and correspond with Company regarding issues
Caruso, Nicholas	11/5/2025	0.1	Correspond with Company team regarding status of certain trade agreement
Caruso, Nicholas	11/5/2025	0.1	Correspond with Company team regarding certain vendors' consignment stock
Caruso, Nicholas	11/5/2025	1.3	Working session with N. Caruso and R. Draude (A&M) to discuss numerous items re: ongoing trade agreement negotiations
Caruso, Nicholas	11/5/2025	0.3	Revise vendor management dashboard based on commentary from Company team

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Professional	Date	Hours	Activity
Caruso, Nicholas	11/5/2025	0.5	Prepare for and participate in call with Company and K&E teams regarding certain vendor trade agreement
Caruso, Nicholas	11/5/2025	0.6	Review latest comments from vendor team and provide responses for the Company
Caruso, Nicholas	11/5/2025	0.7	Review vendor spend variances by region based on different actuals reporting provided by the Company
Caruso, Nicholas	11/5/2025	0.7	Revise trade agreement proposal for certain vendor and review current consignment stock issues
Caruso, Nicholas	11/5/2025	0.8	Prepare findings of variance related to actuals reporting provided by the Company
Caruso, Nicholas	11/5/2025	0.5	Call with L. Callerio, N. Caruso, N. Erlach (A&M) and Company to finalize certain supplier reconciliations and coordinate action needed for open items
Caruso, Nicholas	11/5/2025	0.9	Participate in daily (11/5) vendor escalation call with Company team, A. Shahbain and N. Caruso (A&M) to discuss vendor-related matters and next steps
Cook, Jacob	11/5/2025	1.8	Review of ad hoc the Company purchasing team requests for emergency payments
Cook, Jacob	11/5/2025	1.4	Email correspondence with the Company purchasing related to execution of trade agreement payments for WE 11/7
Cook, Jacob	11/5/2025	0.6	Review of ad hoc the Company purchasing team requests related to verification of payments made against trade agreements for week ending 10/31
Cook, Jacob	11/5/2025	1.8	Review of WE 10/31 payment request escalations from the Company purchasing
Donoghue, Doug	11/5/2025	0.2	Correspond re: supplier payments, including status updates and payment timing
Donoghue, Doug	11/5/2025	1.0	Analyze re: counterproposal from supplier, correspondence re: same
Draude, Richard	11/5/2025	0.8	Review file from Company re: consignment stock, provide updates re: latest trade agreement executions and negotiation status
Draude, Richard	11/5/2025	1.3	Working session with N. Caruso and R. Draude (A&M) to discuss numerous items re: ongoing trade agreement negotiations
Draude, Richard	11/5/2025	1.1	Prepare updated terms reference sheet for CIA team to reflect latest trade agreements executed
Draude, Richard	11/5/2025	1.6	Revise trade agreement summary for comments from team lead prior to distribution
Draude, Richard	11/5/2025	1.7	Review and respond to vendor communication emails for 11/5 afternoon hours, update trackers accordingly
Draude, Richard	11/5/2025	1.9	Review and respond to vendor communication emails for 11/5 morning hours, update trackers accordingly
Erlach, Nicole	11/5/2025	1.8	Review supplier reconciliation requests to gather information and coordinate review with Company team
Erlach, Nicole	11/5/2025	0.4	Draft email to Company regarding open items and next steps required in supplier reconciliations to advance TA negotiations

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Professional	Date	Hours	Activity
Erlach, Nicole	11/5/2025	0.7	Summarize reconciliation status updates for internal distribution to A&M and Company
Erlach, Nicole	11/5/2025	1.4	Correspond with Company regarding the status of high priority reconciliations and next steps required to advance progress
Erlach, Nicole	11/5/2025	1.7	Review completed reconciliations from Company to identify outstanding items and next steps in the reconciliation process
Erlach, Nicole	11/5/2025	2.2	Review emails from Company purchasing team to provide updates regarding reconciliation progress
Erlach, Nicole	11/5/2025	0.2	Call with J. Warren and N. Erlach (A&M) to coordinate action needed to finalize certain supplier reconciliations
Erlach, Nicole	11/5/2025	0.5	Call with L. Callerio, N. Caruso, N. Erlach (A&M) and Company to finalize certain supplier reconciliations and coordinate action needed for open items
Erlach, Nicole	11/5/2025	0.3	Standing call with N. Erlach (A&M) and Company to discuss the status of ongoing supplier AP reconciliations
Erlach, Nicole	11/5/2025	0.3	Working session with N. Erlach and M. Hill (A&M) regarding invoice details needed for a certain vendor
Fuetter, Isaac	11/5/2025	2.9	Track incoming trade agreement communications, prepare draft trade agreements and maintain tracker with updated agreement status and documentation morning session on 11/5/2025 for week-ending 11/8/2025
Fuetter, Isaac	11/5/2025	2.2	Track incoming trade agreement communications, prepare draft trade agreements and maintain tracker with updated agreement status and documentation evening session on 11/5/2025 for week-ending 11/8/2025
Fuetter, Isaac	11/5/2025	2.6	Track incoming trade agreement communications, prepare draft trade agreements and maintain tracker with updated agreement status and documentation afternoon session on 11/5/2025 for week-ending 11/8/2025
Grossi, Nick	11/5/2025	0.8	Discuss with management, N. Grossi, D. Shiffman, and L. Postolos (A&M) regarding vendor payment terms and invoice issues
Hill, Michael	11/5/2025	0.2	Correspond re: create a summary of the situation for a certain vendor to determine if payment needs to occur
Hill, Michael	11/5/2025	0.3	Working session with N. Erlach and M. Hill (A&M) regarding invoice details needed for a certain vendor
Hill, Michael	11/5/2025	1.4	Review trade agreements to update what the terms are for these agreements going forward for the vendors
Hill, Michael	11/5/2025	1.4	Sort the invoices out by region for a certain vendor to show compliance based on the certain vendor having preferred invoices to be paid
Hill, Michael	11/5/2025	0.8	Analyze the payment schedule for a certain vendor for ancillary details needed to make payments
Hill, Michael	11/5/2025	0.6	Create a summary of the situation for a certain vendor to determine if payment needs to occur
Hill, Michael	11/5/2025	0.2	Correspond re: follow up on a certain vendor for a slightly different spelling of a name in the Trade Agreement

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Hill, Michael	11/5/2025	0.6	Call with J. Warren and M. Hill (A&M) and a certain supplier to discuss payment schedule for a Trade Agreement
Hill, Michael	11/5/2025	0.4	Update tracker for Trade Agreements executed last week
Holloman, Lindsey	11/5/2025	2.6	Create reconciliation of payments for certain vendor trade agreement
Holloman, Lindsey	11/5/2025	0.2	Find TA for certain supplier to consider analysis reconciliation
Postolos, Lucas	11/5/2025	0.8	Discuss with management, N. Grossi, D. Shiffman, and L. Postolos (A&M) regarding vendor payment terms and invoice issues
Schirle, Mattie	11/5/2025	0.7	Negotiate trade agreement with vendor and Company
Schirle, Mattie	11/5/2025	0.6	Participate in call with Vendor and Company to discuss trade agreement
Schirle, Mattie	11/5/2025	0.5	Participate in call with Company / vendor to discuss latest trade agreement
Schirle, Mattie	11/5/2025	1.8	Review vendor management inbox and correspond to Company on requests
Schirle, Mattie	11/5/2025	0.5	Participate in call with the Company vendor to review latest trade agreement
Schirle, Mattie	11/5/2025	0.4	Participate in call with Company to discuss logistics issues and vendor escalations
Schirle, Mattie	11/5/2025	1.2	Review vendor management inbox and correspond with vendors for high priority items
Schirle, Mattie	11/5/2025	1.3	Review open AP and draft trade agreement for vendor
Schirle, Mattie	11/5/2025	1.2	Review vendor's contract and correspond with Company on next steps
Schirle, Mattie	11/5/2025	2.1	Review the latest inbound requests received from vendors and review the vendor management tracker
Schmelter, Griffen	11/5/2025	0.5	Call with Company China treasury team and G. Schmelter (A&M) to determine the amount of disbursements to suppliers in week ending 10/31 from China
Shahbain, Abraham	11/5/2025	0.6	Review and provide feedback on proposed trade agreement payments
Shahbain, Abraham	11/5/2025	0.9	Participate in daily (11/5) vendor escalation call with Company team, A. Shahbain and N. Caruso (A&M) to discuss vendor-related matters and next steps
Shahbain, Abraham	11/5/2025	0.8	Review and update analysis summarizing vendor term changes
Shahbain, Abraham	11/5/2025	0.9	Participate on a call with A. Shahbain (A&M), L. Callerio (A&M) and the UCC's financial advisor to discuss certain vendor-related questions
Shahbain, Abraham	11/5/2025	1.2	Review and update analysis summarizing vendor cash payment recon

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Shahbain, Abraham	11/5/2025	1.8	Respond to emails related to vendor escalations and payment requests
Shahbain, Abraham	11/5/2025	1.3	Review and provide feedback on trade agreement payment proposals
Shahbain, Abraham	11/5/2025	0.7	Review and finalize payment proposal for week
Shahbain, Abraham	11/5/2025	0.9	Create analysis summarizing vendor characteristics and changes in payment frequency
Shibata, Gerardo Yukio	11/5/2025	0.4	Conference call with the Company, vendor, J. Warren (A&M) and G. Shibata (A&M) to review the status of reconciliation, trade agreement, amounts, etc.
Shiffman, David	11/5/2025	0.8	Discuss with management, N. Grossi, D. Shiffman, and L. Postolos (A&M) regarding vendor payment terms and invoice issues
Turner, Cari	11/5/2025	1.1	Follow-up on various questions/open items for the Company purchasing management
Turner, Cari	11/5/2025	0.8	Review and provide comments on various vendor negotiations
Turner, Cari	11/5/2025	0.7	Prepare and respond to vendor management update for various advisors
Turner, Cari	11/5/2025	0.6	Review latest trade agreement tracker, follow-up with team on various vendors
Turner, Cari	11/5/2025	0.2	Review latest CIA (cash in advance) tracker and provide comments to tracking team
Warren, Joseph	11/5/2025	0.2	Coordinate with Company regarding payment status of trade agreement
Warren, Joseph	11/5/2025	0.4	Finalize payment schedule for first trade agreement installment payments
Warren, Joseph	11/5/2025	0.3	Prepare for and participate in discussion with Company, S. Lieberman (K&E), L. Diss (K&E), and certain supplier regarding the supplier's payment terms pursuant to their executed critical vendor agreement
Warren, Joseph	11/5/2025	0.2	Revise certain supplier liquidity analysis per latest trade agreement negotiations
Warren, Joseph	11/5/2025	0.3	Prepare for and participate in discussion with certain supplier regarding their prepetition and post petition amounts owed and next steps towards working down balances on each for the supplier to continue shipping
Warren, Joseph	11/5/2025	0.9	Call with the Company's payments team, J. Warren, and A. Athreya (A&M) to discuss immediate payment of outstanding past due amounts for a specific supplier and other outstanding payment requests
Warren, Joseph	11/5/2025	0.1	Coordinate with Company regarding purchase price discrepancies in invoices for certain supplier
Warren, Joseph	11/5/2025	1.1	Prepare for discussion with certain supplier regarding prepetition and post petition amounts owed by reviewing Company accounts payable versus supplier statements of account

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Warren, Joseph	11/5/2025	1.6	Analyze status of nine priority vendor management items as of Wednesday, 11/5 and develop next step plans to resolve relating to the same
Warren, Joseph	11/5/2025	0.3	Analyze status of two priority vendor management items as of Wednesday, 11/5 and develop next step plans to resolve relating to the same
Warren, Joseph	11/5/2025	0.3	Analyze responses from certain supplier relating to payment plan for their trade agreement and prepare next steps for A&M team relating to the same
Warren, Joseph	11/5/2025	0.2	Finalize liquidity analysis for certain supplier with now executed trade agreement
Warren, Joseph	11/5/2025	0.3	Analyze status of two reconciliations supporting pending trade agreements and provide feedback to Company on each
Warren, Joseph	11/5/2025	0.6	Call with J. Warren and M. Hill (A&M) and a certain supplier to discuss payment schedule for a Trade Agreement
Warren, Joseph	11/5/2025	0.2	Call with J. Warren and N. Erlach (A&M) to coordinate action needed to finalize certain supplier reconciliations
Warren, Joseph	11/5/2025	1.4	Analyze updates from Company to ongoing vendor management issues as of Wednesday, 11/5 and provide feedback on the same
Warren, Joseph	11/5/2025	0.8	Analyze status of three priority vendor management items as of Wednesday, 11/5 and develop next step plans to resolve relating to the same
Warren, Joseph	11/5/2025	0.4	Conference call with the Company, vendor, J. Warren (A&M) and G. Shibata (A&M) to review the status of reconciliation, trade agreement, amounts, etc.
Webber, Dan	11/5/2025	0.1	Correspond with M. Schirle (A&M) regarding review of certain executory contract for rejection
Webber, Dan	11/5/2025	0.2	Correspond with T. Simion, C. Turner, M. Schirle (A&M) regarding review of certain executory contract for rejection
Zehetmair, Stefan	11/5/2025	1.4	Manage central vendor escalation mailbox
Zehetmair, Stefan	11/5/2025	0.4	Support with AP reconciliation to prepare third Vendor payment according to trade agreement
Athreya, Abhi	11/6/2025	0.9	Call with the Company's payments team, J. Warren, and A. Athreya (A&M) to discuss updated status of requested payment of outstanding past due amounts for a specific supplier and other outstanding payment requests
Athreya, Abhi	11/6/2025	0.5	Investigate trade agreement compliance for select supplier
Athreya, Abhi	11/6/2025	1.1	Call with the Company, J. Warren, M. Hill, and A. Athreya (A&M) to validate supplemental amounts claimed by supplier on their trade agreement
Athreya, Abhi	11/6/2025	2.0	Reconcile supplier statement of account against the Company's accounts payable
Athreya, Abhi	11/6/2025	1.0	Update weekly tracking file re: post petition payments for wage-related supplier
Athreya, Abhi	11/6/2025	0.9	Create updated Excel summary re: outstanding invoices that must be paid today

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November 1, 2025 through November 30, 2025

VENDOR MANAGEMENT

Professional	Date	Hours	Activity
Athreya, Abhi	11/6/2025	0.8	Investigate trade agreement compliance related to select supplier
Athreya, Abhi	11/6/2025	0.6	Summarize all outstanding ad hoc payment requests for the Company's payments team
Athreya, Abhi	11/6/2025	0.3	Analyze today's payments to select supplier and correspond with the Company's payments team re: next steps for further payment
Athreya, Abhi	11/6/2025	0.4	Pull prepetition amounts for select supplier on the direction of counsel
Athreya, Abhi	11/6/2025	0.5	Correspond with the Company's payments team to ensure that outstanding post petition amounts are paid
Athreya, Abhi	11/6/2025	0.7	Address a variety of supplier escalations with the Company's purchasers and analyze prepetition payments for all these suppliers
Callerio, Lorenzo	11/6/2025	0.3	Call with A. Shahbain (A&M) and L. Callerio (A&M) to discuss the updated status of certain vendor negotiations
Callerio, Lorenzo	11/6/2025	0.3	Calls with lender advisors, L. Callerio (A&M), J. Warren (A&M), and A. Shahbain (A&M) to discuss vendor management updates
Callerio, Lorenzo	11/6/2025	1.6	Evaluate and respond to all vendor-related correspondence received on 11/6 prioritizing items requiring immediate attention, escalating any issues that may impact timelines or require cross-functional input
Callerio, Lorenzo	11/6/2025	1.1	Prepare and edit multiple business cases based on the latest discussions held with management
Callerio, Lorenzo	11/6/2025	0.9	Participate in a meeting with Company purchasing, S. Lieberman (K&E) and a vendor management and legal counsel to discuss the revised terms of a settlement agreement
Callerio, Lorenzo	11/6/2025	0.8	Review, edit and approve multiple trade agreement proposals before circulating them to management
Callerio, Lorenzo	11/6/2025	0.8	Correspond with management re: status of certain reconciliations and related next step
Callerio, Lorenzo	11/6/2025	0.7	Meeting with two Company buyers and a vendor to discuss a potential trade agreement proposal
Callerio, Lorenzo	11/6/2025	0.4	Correspond with the UCC's financial advisor re: certain additional requests received from the UCC
Callerio, Lorenzo	11/6/2025	0.3	Call with S. Lieberman (K&E) to discuss the status of certain vendor negotiations
Callerio, Lorenzo	11/6/2025	1.0	Participate in a call with Company purchasing, N. Caruso (A&M), and L. Callerio (A&M) to review the status of ongoing negotiations with select electronic vendors and align on next steps
Callerio, Lorenzo	11/6/2025	0.7	Multiple calls with a Company buyer to discuss the updated terms received from a vendor
Caruso, Nicholas	11/6/2025	0.3	Review latest comments on trade agreement from vendor and revise trade agreement according to the same
Caruso, Nicholas	11/6/2025	1.8	Prepare liquidity impact calculation for certain vendors based on latest counterproposals
Caruso, Nicholas	11/6/2025	1.6	Review variances between various Company cash actuals reporting

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Caruso, Nicholas	11/6/2025	1.4	Revise vendor spend budget vs actuals based on cash actuals reconciliation
Caruso, Nicholas	11/6/2025	0.7	Review vendors on CIA and formulate analysis related to vendors that are no longer on CIA
Caruso, Nicholas	11/6/2025	0.7	Review commentary from Company team regarding certain vendor trade agreement and revise
Caruso, Nicholas	11/6/2025	0.6	Review return to payment terms for certain vendors based on questions from Company team and review trade agreements related to that timing
Caruso, Nicholas	11/6/2025	0.6	Review open trade agreements for vendors in certain division and send questions related to six trade agreements to Company team
Caruso, Nicholas	11/6/2025	0.6	Correspond with Company and K&E team regarding consignment stock for certain vendor and related clauses included in the trade agreement related thereto
Caruso, Nicholas	11/6/2025	0.1	Correspond with Company team regarding certain vendor trade agreement
Caruso, Nicholas	11/6/2025	0.4	Review correspondence between vendor and Company team regarding trade agreement and stop shipment and advise on next steps
Caruso, Nicholas	11/6/2025	0.3	Participate in call with A. Shahbain, N. Caruso, J. Warren, J. Cook and G. Schmelter and the Company treasury team regarding international and exceptional payments made from Brazil
Caruso, Nicholas	11/6/2025	1.9	Prepare vendor spend budget vs actuals based on latest actuals received from Company team
Caruso, Nicholas	11/6/2025	0.3	Correspond with Company team regarding consignment stock for certain vendor and latest status
Caruso, Nicholas	11/6/2025	1.0	Participate in a call with Company purchasing, N. Caruso (A&M), and L. Callerio (A&M) to review the status of ongoing negotiations with select electronic vendors and align on next steps
Caruso, Nicholas	11/6/2025	0.5	Participate in call with A. Shahbain, N. Caruso, J. Cook and G. Schmelter (A&M) regarding current status of vendor payments reconciliation in China and Brazil
Caruso, Nicholas	11/6/2025	0.1	Correspond with Company team regarding certain vendor shipment status and request for CIA
Cook, Jacob	11/6/2025	1.2	Review of payment escalation requests from the Company purchasing related to payments requested during WE 10/31
Cook, Jacob	11/6/2025	0.5	Participate in call with A. Shahbain, N. Caruso, J. Cook and G. Schmelter (A&M) regarding current status of vendor payments reconciliation in China and Brazil
Cook, Jacob	11/6/2025	0.9	Review of ad hoc payment requests received from the Company purchasing related to non-trade agreement vendors
Cook, Jacob	11/6/2025	0.3	Participate in call with A. Shahbain, N. Caruso, J. Warren, J. Cook and G. Schmelter and the Company treasury team regarding international and exceptional payments made from Brazil
Donoghue, Doug	11/6/2025	0.1	Process executed trade agreement, including review of final terms
Donoghue, Doug	11/6/2025	0.3	Propose counter to supplier, analysis re: business impact

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Professional	Date	Hours	Activity
Donoghue, Doug	11/6/2025	0.7	Correspond with supplier re: status of trade agreement; analysis re: same
Draude, Richard	11/6/2025	0.8	Review ad hoc payments file for a specific division to ensure none of the vendors are part of a trade agreement
Draude, Richard	11/6/2025	1.3	Review and respond to vendor communication emails for 11/6 morning hours, update trackers accordingly
Draude, Richard	11/6/2025	1.7	Revise non-CIA terms change analysis for comments from team lead
Draude, Richard	11/6/2025	1.8	Review and respond to vendor communication emails for 11/6 afternoon hours, update trackers accordingly
Draude, Richard	11/6/2025	2.2	Prepare and revise ad hoc trade agreement analysis for Company and team leads
Draude, Richard	11/6/2025	0.4	Revise ad hoc trade agreement analysis for comments from team lead
Erlach, Nicole	11/6/2025	2.1	Analyze status of supplier reconciliations to coordinate next steps between Company and supplier
Erlach, Nicole	11/6/2025	0.3	Standing call with N. Erlach (A&M) and Company to discuss the status of ongoing supplier AP reconciliations
Erlach, Nicole	11/6/2025	0.6	Review completed reconciliation datapoints for the week to provide A&M vendor team with weekly update
Erlach, Nicole	11/6/2025	1.8	Review inquiries from Company related to ongoing supplier reconciliations
Erlach, Nicole	11/6/2025	0.3	Call with A. Shahbain, M. Schirle, N. Erlach (A&M) and Company to discuss the transition of the supplier reconciliation workstream
Erlach, Nicole	11/6/2025	1.9	Coordinate supplier AP reconciliations with Company team
Erlach, Nicole	11/6/2025	1.9	Review completed reconciliations from Company to identify outstanding items and next steps in the reconciliation process
Fuetter, Isaac	11/6/2025	2.8	Track incoming trade agreement communications, prepare draft trade agreements and maintain tracker with updated agreement status and documentation morning session on 11/6/2025 for week-ending 11/8/2025
Fuetter, Isaac	11/6/2025	1.7	Track incoming trade agreement communications, prepare draft trade agreements and maintain tracker with updated agreement status and documentation evening session on 11/6/2025 for week-ending 11/8/2025
Fuetter, Isaac	11/6/2025	1.8	Track incoming trade agreement communications, prepare draft trade agreements and maintain tracker with updated agreement status and documentation afternoon session on 11/6/2025 for week-ending 11/8/2025
Grossi, Nick	11/6/2025	0.8	Review status of FDM disbursements and compliance to budget
Hill, Michael	11/6/2025	1.3	Create analysis for a certain vendor to show the correct amount of invoices needed for payment still outstanding
Hill, Michael	11/6/2025	1.1	Call with the Company, J. Warren, M. Hill, and A. Athreya (A&M) to validate supplemental amounts claimed by supplier on their trade agreement

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Professional	Date	Hours	Activity
Hill, Michael	11/6/2025	0.8	Create sensitivity analysis for vendors that were on priority pay terms that were returned to trade terms based on signed Trade Agreements
Hill, Michael	11/6/2025	0.4	Update analysis for a certain vendor to reflect the messages as part of the discussion
Hill, Michael	11/6/2025	0.3	Correspond re: analysis for a certain vendor to show the correct amount of invoices needed for payment still outstanding
Hill, Michael	11/6/2025	0.3	Update analysis for a certain vendor to reflect the proofs of payment related to the credits applied
Hill, Michael	11/6/2025	0.3	Update analysis for a certain vendor to reflect the invoices applied to the credits
Holloman, Lindsey	11/6/2025	0.6	Update proof of payment folders and tracker for WE 10/7
Holloman, Lindsey	11/6/2025	0.6	Update analysis for certain vendors on CIA
Postolos, Lucas	11/6/2025	0.5	Discuss with management, M. Schirle, and L. Postolos (A&M) regarding efforts to reactivate consignment stock
Schirle, Mattie	11/6/2025	0.5	Participate in call with Company to discuss reconciliation status
Schirle, Mattie	11/6/2025	0.9	Participate in bi-weekly lighting escalation call with Company
Schirle, Mattie	11/6/2025	0.3	Call with A. Shahbain, M. Schirle, N. Erlach (A&M) and Company to discuss the transition of the supplier reconciliation workstream
Schirle, Mattie	11/6/2025	0.7	Participate in call with Company, K&E, C. Turner and M. Schirle (A&M) to discuss vendor issue and trade agreement
Schirle, Mattie	11/6/2025	0.5	Discuss with management, M. Schirle, and L. Postolos (A&M) regarding efforts to reactivate consignment stock
Schirle, Mattie	11/6/2025	0.9	Participate in daily (11/6) vendor escalation call with Company team, A. Shahbain and M. Schirle (A&M) to discuss vendor-related matters and next steps
Schirle, Mattie	11/6/2025	0.4	Participate in call with Company and vendor to negotiate trade agreement
Schirle, Mattie	11/6/2025	1.0	Participate in daily vendor escalation call with Company
Schirle, Mattie	11/6/2025	0.9	Call with A. Shahbain and M. Schirle (A&M) and Company to discuss vendor escalations
Schirle, Mattie	11/6/2025	0.8	Revise trade agreement summary for review
Schirle, Mattie	11/6/2025	0.7	Review supplier reconciliation tracker and prepare notes for discussion
Schirle, Mattie	11/6/2025	0.6	Participate in call with vendor and Company to discuss trade agreement
Schirle, Mattie	11/6/2025	0.5	Participate in weekly consignment stock discussion with Company
Schirle, Mattie	11/6/2025	0.5	Participate in call with Company to negotiate trade agreement

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Schirle, Mattie	11/6/2025	0.4	Participate in call with Company to strategize trade agreement discussion
Schirle, Mattie	11/6/2025	2.3	Draft multiple trade agreements to be discussed with the vendor management team
Schmelter, Griffen	11/6/2025	0.3	Participate in call with A. Shahbain, N. Caruso, J. Warren, J. Cook and G. Schmelter and the Company treasury team regarding international and exceptional payments made from Brazil
Schmelter, Griffen	11/6/2025	0.5	Participate in Call with A. Shahbain, N. Caruso, J. Cook and G. Schmelter (A&M) regarding current status of vendor payments reconciliation in China and Brazil
Shahbain, Abraham	11/6/2025	0.5	Participate in call with A. Shahbain, N. Caruso, J. Cook and G. Schmelter (A&M) regarding current status of vendor payments reconciliation in China and Brazil
Shahbain, Abraham	11/6/2025	0.3	Calls with lender advisors, L. Callerio (A&M), J. Warren (A&M), and A. Shahbain (A&M) to discuss vendor management updates
Shahbain, Abraham	11/6/2025	0.3	Call with A. Shahbain (A&M) and L. Callerio (A&M) to discuss the updated status of certain vendor negotiations
Shahbain, Abraham	11/6/2025	0.9	Participate in daily (11/6) vendor escalation call with Company team, A. Shahbain and M. Schirle (A&M) to discuss vendor-related matters and next steps
Shahbain, Abraham	11/6/2025	0.4	Call with Company purchasing and A. Shahbain (A&M) to discuss vendor payment escalation
Shahbain, Abraham	11/6/2025	0.5	Call with Company purchasing and A. Shahbain (A&M) to discuss workstream open items and open analyses
Shahbain, Abraham	11/6/2025	0.9	Call with A. Shahbain and M. Schirle (A&M) and Company to discuss vendor escalations
Shahbain, Abraham	11/6/2025	0.3	Participate in call with A. Shahbain, N. Caruso, J. Warren, J. Cook and G. Schmelter and the Company treasury team regarding international and exceptional payments made from Brazil
Shahbain, Abraham	11/6/2025	0.4	Review and provide comments on payment reporting
Shahbain, Abraham	11/6/2025	0.3	Call with A. Shahbain, M. Schirle, N. Erlach (A&M) and Company to discuss the transition of the supplier reconciliation workstream
Shahbain, Abraham	11/6/2025	0.5	Correspond with J. Warren (A&M) to discuss vendor updates and next steps in negotiations
Shahbain, Abraham	11/6/2025	0.5	Review and update analysis summarizing vendor payment stats
Shahbain, Abraham	11/6/2025	0.6	Call with Company treasury and purchasing to discuss cash reporting
Shahbain, Abraham	11/6/2025	0.7	Update recon payment analysis based on feedback received from Company
Shahbain, Abraham	11/6/2025	1.1	Review and provide feedback on trade agreement payment proposals
Shahbain, Abraham	11/6/2025	1.6	Respond to emails related to vendor escalations and payment requests
Shahbain, Abraham	11/6/2025	0.3	Call with Company purchasing to discuss vendor escalation

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Professional	Date	Hours	Activity
Shibata, Gerardo Yukio	11/6/2025	0.3	Follow up on situation of vendor asking for CIA and missing payments and TA G. Shibata (A&M)
Turner, Cari	11/6/2025	0.8	Review and provide comments on various vendor negotiations
Turner, Cari	11/6/2025	0.7	Follow-up on various questions/open items for the Company purchasing management
Turner, Cari	11/6/2025	0.6	Prepare and respond to vendor management update for various advisors
Turner, Cari	11/6/2025	0.3	Review latest trade agreement tracker, follow-up with team on various vendors
Turner, Cari	11/6/2025	0.2	Review latest CIA (cash in advance) tracker and provide comments to tracking team
Turner, Cari	11/6/2025	0.7	Participate in call with Company, K&E, C. Turner and M. Schirle (A&M) to discuss vendor issue and trade agreement
Warren, Joseph	11/6/2025	0.2	Prepare update to Company regarding execution status of certain critical trade agreement and operational next steps related to the same
Warren, Joseph	11/6/2025	0.8	Analyze status of eight priority vendor management items as of Thursday, 11/6 and develop next step plans to resolve relating to the same
Warren, Joseph	11/6/2025	0.7	Analyze status of four priority vendor management items as of Thursday, 11/6 and develop next step plans to resolve relating to the same
Warren, Joseph	11/6/2025	0.6	Analyze payment status of certain trade agreement first installment with remittance information provided by Company payment team
Warren, Joseph	11/6/2025	0.4	Revise email trade agreement for certain supplier and respond to supplier further questions regarding the trade agreement process
Warren, Joseph	11/6/2025	0.4	Prepare update for A&M team relating to status of three priority vendor management situations
Warren, Joseph	11/6/2025	0.4	Prepare for and participate in bi-weekly discussion with certain division and region of Company purchasing team to discuss priority vendor management issues as of Thursday, 11/6
Warren, Joseph	11/6/2025	1.9	Analyze updates from Company to ongoing vendor management issues as of Thursday, 11/6 and provide feedback on the same
Warren, Joseph	11/6/2025	0.3	Analyze response from certain supplier relating to reconciliation of their supplemental supplier payment for the trade agreement and respond on the same
Warren, Joseph	11/6/2025	0.4	Prepare executive summary on situation involving misapplied credits to cash in advance payments for Company in order to resolve issue with supplemental supplier payment for a certain trade agreement
Warren, Joseph	11/6/2025	0.2	Finalize schedule of suppliers that have been paid prepetition amounts and still have constrained trade terms and share with Company
Warren, Joseph	11/6/2025	0.2	Draft email trade agreement for certain supplier
Warren, Joseph	11/6/2025	0.2	Coordinate with Company regarding priority supplier payment required for recently executed trade agreement

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Professional	Date	Hours	Activity
Warren, Joseph	11/6/2025	0.2	Coordinate with Company regarding latest update from supplier and supplier bank relating to pending trade agreement and next steps related to the same
Warren, Joseph	11/6/2025	0.2	Analyze K&E vendor team redline of certain trade agreement and coordinate with supplier on the same
Warren, Joseph	11/6/2025	0.3	Participate in call with A. Shahbain, N. Caruso, J. Warren, J. Cook and G. Schmelter and the Company treasury team regarding international and exceptional payments made from Brazil
Warren, Joseph	11/6/2025	0.3	Calls with lender advisors, L. Callerio (A&M), J. Warren (A&M), and A. Shahbain (A&M) to discuss vendor management updates
Warren, Joseph	11/6/2025	0.4	Revise schedule of suppliers that have been paid prepetition amounts and still have reduced trade terms for latest information on total cash in advance amounts paid per A&M team update
Warren, Joseph	11/6/2025	0.9	Call with the Company's payments team, J. Warren, and A. Athreya (A&M) to discuss updated status of requested payment of outstanding past due amounts for a specific supplier and other outstanding payment requests
Warren, Joseph	11/6/2025	1.1	Call with the Company, J. Warren, M. Hill, and A. Athreya (A&M) to validate supplemental amounts claimed by supplier on their trade agreement
Webber, Dan	11/6/2025	0.2	Review correspondences regarding prospective warehouse lease rejection
Webber, Dan	11/6/2025	0.3	Correspond with A. Shahbain (A&M) to analyze vendor reconciliation of cash disbursements data
Webber, Dan	11/6/2025	0.6	Correspond with C. Turner, M. Schirle (A&M), R. Olivett (K&E) and Company management to review prospective warehouse lease rejection
Weiland, Brad	11/6/2025	0.3	Correspond and follow-up with A. Shahbain (A&M) re service provider payment items
Weiland, Brad	11/6/2025	0.2	Correspond with client re European service provider items and invoice payment re same
Weiland, Brad	11/6/2025	0.4	Review and analyze vendor payment items
Zehetmair, Stefan	11/6/2025	1.3	Manage central vendor escalation mailbox
Athreya, Abhi	11/7/2025	0.3	Assemble post petition payment for critical wage-related supplier
Athreya, Abhi	11/7/2025	0.7	Analyze prepetition payments re: first installment of suite of trade agreements and communicate with the Company's payments team to execute payment
Athreya, Abhi	11/7/2025	0.3	Create Excel summary re: proof of payment reconciliation for trade agreement payment
Athreya, Abhi	11/7/2025	2.1	Update detailed Excel summary for supplier re: payment plan for outstanding post petition amounts
Athreya, Abhi	11/7/2025	0.4	Review supplier's claim of trade agreement non-payment and correspond accordingly
Athreya, Abhi	11/7/2025	1.0	Review status of trade agreement for select supplier and create Excel summary related to the same

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Athreya, Abhi	11/7/2025	1.9	Investigate trade agreement compliance for select supplier and correspond with the Company to execute payments to cover short pay
Athreya, Abhi	11/7/2025	1.2	Analyze prepetition invoices re: outstanding payments of several suppliers
Callerio, Lorenzo	11/7/2025	0.4	Review call with a Company buyer to discuss a counterproposal received from a vendor
Callerio, Lorenzo	11/7/2025	0.3	Call with C. Turner (A&M) and L. Callerio (A&M) re: updated vendor priority list
Callerio, Lorenzo	11/7/2025	1.1	Respond to all the vendor-related requests received today and discuss the next steps
Callerio, Lorenzo	11/7/2025	0.3	Call with D. Migliarucci (GT) to discuss certain requests received from a vendor
Callerio, Lorenzo	11/7/2025	1.2	Prepare an updated vendor list including revised priorities, as requested by management
Callerio, Lorenzo	11/7/2025	1.1	Participate on a call with management, S. Lieberman (K&E), D. Migliarucci (GT) and a vendor to discuss the revised terms of a counterproposal
Callerio, Lorenzo	11/7/2025	0.4	Call with A. Shahbain (A&M) and L. Callerio (A&M) re: vendor negotiations update
Callerio, Lorenzo	11/7/2025	0.5	Meeting with Company purchasing and a vendor to discuss post petition payment terms
Callerio, Lorenzo	11/7/2025	0.6	Call with a buyer to discuss the terms of a revised proposal to be circulated
Callerio, Lorenzo	11/7/2025	0.6	Review and edit the most updated trade agreement trackers
Callerio, Lorenzo	11/7/2025	0.7	Call with I. Fuetter (A&M) and L. Callerio (A&M) to discuss the revised vendor disbursement model
Callerio, Lorenzo	11/7/2025	1.1	Draft a revised version of the vendor priority list including the most recent negotiations, as requested by management
Caruso, Nicholas	11/7/2025	0.2	Review additional trade agreement draft prepared by K&E team for certain vendor
Caruso, Nicholas	11/7/2025	0.8	Prepare liquidity impact calculation for certain vendor based on latest proposal accepted by vendor
Caruso, Nicholas	11/7/2025	0.7	Revise liquidity impact calculations for certain vendors based on latest negotiation status
Caruso, Nicholas	11/7/2025	0.4	Summarize latest status of negotiations and share next steps with A&M team
Caruso, Nicholas	11/7/2025	0.3	Correspond with Company team regarding issues with latest trade agreement proposal shared by vendor team
Caruso, Nicholas	11/7/2025	0.3	Review latest trade agreement proposal from certain vendor and correspond with the Company regarding the same
Cook, Jacob	11/7/2025	2.4	Review of payment compliance status for trade agreements with supplemental payments due at end of November
Cook, Jacob	11/7/2025	2.2	Review of prior payments made against trade agreements for agreements with payments due during WE 11/14

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Cook, Jacob	11/7/2025	1.8	Prepare trade agreement payment schedule for WE 11/14
Cook, Jacob	11/7/2025	1.7	Review of ad hoc requests related to invoices missing from trade agreement payments for certain vendors
Cook, Jacob	11/7/2025	0.9	Email correspondence with the Company regarding unblocking of invoices related to trade agreements with payments due during WE 11/14
Donoghue, Doug	11/7/2025	0.2	Review and process executed trade agreement
Donoghue, Doug	11/7/2025	0.4	Prepare trade agreement, correspondence with vendor re: same
Draude, Richard	11/7/2025	0.9	Review and respond to vendor communication emails for 11/7 afternoon hours, update trackers accordingly
Draude, Richard	11/7/2025	1.3	Review and respond to email from Company re: numerous supplier escalations and questions regarding each
Draude, Richard	11/7/2025	1.5	Review and respond to vendor communication emails for 11/7 morning hours, update trackers accordingly
Draude, Richard	11/7/2025	0.7	Prepare weekly trade agreement discussion materials to reflect trade agreement executions for the week and liquidity impact calculations
Draude, Richard	11/7/2025	1.3	Further revise non-CIA change of terms analysis for comments from team lead and Company
Draude, Richard	11/7/2025	1.4	Update trade agreement tracking and mappings to reflect weekly updates and prepare discussion materials
Erlach, Nicole	11/7/2025	0.2	Standing call with N. Erlach (A&M) and Company to discuss the status of ongoing supplier AP reconciliations
Erlach, Nicole	11/7/2025	1.3	Review high priority items from Company to confirm sufficient information from the supplier has been provided for reconciliation
Erlach, Nicole	11/7/2025	0.8	Review reconciliations prepared by Company to provide information to A&M vendor management team
Erlach, Nicole	11/7/2025	2.1	Review inquiries from Company related to ongoing supplier reconciliations
Erlach, Nicole	11/7/2025	1.1	Review progress of supplier reconciliations with upcoming supplemental payment deadlines to ensure deadline will be met
Fuetter, Isaac	11/7/2025	0.7	Call with I. Fuetter (A&M) and L. Callerio (A&M) to discuss the revised vendor disbursement model
Fuetter, Isaac	11/7/2025	2.6	Track incoming trade agreement communications, prepare draft trade agreements and maintain tracker with updated agreement status and documentation afternoon session on 11/7/2025 for week-ending 11/8/2025
Fuetter, Isaac	11/7/2025	2.7	Track incoming trade agreement communications, prepare draft trade agreements and maintain tracker with updated agreement status and documentation morning session on 11/7/2025 for week-ending 11/8/2025
Grossi, Nick	11/7/2025	0.7	Draft vendor talking points regarding payment offsets
Hill, Michael	11/7/2025	0.3	Correspond re: invoices for a certain vendor where the invoices were not confirmed to be paid

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Hill, Michael	11/7/2025	0.9	Analyze new invoices for a certain vendor for the month of November
Hill, Michael	11/7/2025	0.9	Investigate invoices for a certain vendor where the invoices were not confirmed to be paid
Hill, Michael	11/7/2025	0.2	Correspond re: analysis for top ten vendors for the duration of the case and for the last three weeks
Hill, Michael	11/7/2025	1.4	Track Trade Agreement vendors for the updated trade terms in the agreement
Holloman, Lindsey	11/7/2025	0.3	Clean up payments in TA folder for week ending 10/7
Pacheco, Santiago	11/7/2025	0.6	Office conference with The Company and S. Pacheco (A&M) to review vendor claims and match up AP amounts
Schirle, Mattie	11/7/2025	0.5	Participate in call with Company, K&E and vendor to negotiate trade agreement
Schirle, Mattie	11/7/2025	0.5	Participate in call with Company and vendor to negotiate trade agreement
Schirle, Mattie	11/7/2025	0.8	Review reconciliation tracker and status updates and provide comments
Schirle, Mattie	11/7/2025	1.5	Review and correspond with vendors on high priority items / trade agreements
Schirle, Mattie	11/7/2025	0.3	Participate in call with Vendor and Company to discuss trade agreement
Schirle, Mattie	11/7/2025	0.4	Participate in call with Company and vendor to discuss trade agreement
Schirle, Mattie	11/7/2025	2.1	Review vendor management inbox and correspond with Company on high priority items
Schirle, Mattie	11/7/2025	0.6	Participate in call with Company to review list of invoices
Shahbain, Abraham	11/7/2025	0.7	Participate in daily (11/7) vendor escalation call with Company team, A. Shahbain and J. Warren (A&M) to discuss vendor-related matters and next steps
Shahbain, Abraham	11/7/2025	1.9	Respond to emails related to vendor escalations and payment requests
Shahbain, Abraham	11/7/2025	1.1	Review and provide feedback on trade agreement payment proposals
Shahbain, Abraham	11/7/2025	0.9	Review and create reconciliation between treasury and purchasing data
Shahbain, Abraham	11/7/2025	0.8	Review and provide comments on forecast to actual vendor spend analysis recon
Shahbain, Abraham	11/7/2025	0.5	Review of vendor payment terms analysis update
Shahbain, Abraham	11/7/2025	0.4	Call with A. Shahbain (A&M) and L. Callerio (A&M) re: vendor negotiations update
Shibata, Gerardo Yukio	11/7/2025	0.4	Conference call with the Company and G. Shibata (A&M) to understand status of invoices of certain suppliers and the historic payments

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Professional	Date	Hours	Activity
Shibata, Gerardo Yukio	11/7/2025	0.3	Conference call with the Company and G. Shibata (A&M) to review the status of the vendor and its requests
Turner, Cari	11/7/2025	0.7	Follow-up on various questions/open items for the Company purchasing management
Turner, Cari	11/7/2025	0.7	Review latest trade agreement tracker, follow-up with team on various vendors
Turner, Cari	11/7/2025	0.9	Prepare and respond to vendor management update for various advisors
Turner, Cari	11/7/2025	1.7	Review and provide comments on various vendor negotiations
Turner, Cari	11/7/2025	0.3	Call with C. Turner (A&M) and L. Callerio (A&M) re: updated vendor priority list
Turner, Cari	11/7/2025	0.3	Review latest CIA (cash in advance) tracker and provide comments to tracking team
Warren, Joseph	11/7/2025	0.4	Prepare response to certain supplier regarding delays in the trade agreement process after consulting with K&E vendor team on the same
Warren, Joseph	11/7/2025	0.7	Analyze status of payments to certain supplier pursuant to the trade agreement, update remittance schedule relating to the same, and prepare detailed plan for how Company intends to resolve the payment issue as soon as possible
Warren, Joseph	11/7/2025	0.3	Prepare for and participate in discussion with Company regarding upcoming call with supplier regarding a potential trade agreement
Warren, Joseph	11/7/2025	0.6	Prepare for and participate in discussion with certain supplier regarding contemplated payment schedule for prepetition installments and status of first payment
Warren, Joseph	11/7/2025	0.3	Further coordinate with Company and A&M team regarding status of critical payment for certain trade agreement due Friday, 11/7
Warren, Joseph	11/7/2025	0.3	Coordinate with supplier regarding payment issues relating to their trade agreement
Warren, Joseph	11/7/2025	0.2	Prepare outline for discussion with Company regarding status of certain supplemental supplier payment and confusion with misapplied credits
Warren, Joseph	11/7/2025	0.2	Prepare for and participate in discussion with Company and certain supplier regarding next steps towards a trade agreement to resolve their prepetition claim and restore customary post petition services
Warren, Joseph	11/7/2025	0.4	Prepare summary status update of post petition and prepetition payments for certain supplier at week end to rebuild supplier confidence in routineness of payments
Warren, Joseph	11/7/2025	0.2	Discuss with Company regarding status of certain supplemental supplier payment and confusion with misapplied credits
Warren, Joseph	11/7/2025	0.2	Correspond with A. Shahbain (A&M) regarding status of certain vendor escalations as of 11/7
Warren, Joseph	11/7/2025	1.2	Analyze updates from Company to ongoing vendor management issues as of Friday, 11/7 and provide feedback on the same
Warren, Joseph	11/7/2025	0.3	Follow up with supplier and supplier's banking institution regarding their delays to the execution of a trade agreement and the payment schedule consequences

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Professional	Date	Hours	Activity
Warren, Joseph	11/7/2025	0.2	Prepare follow up with supplier regarding status of certain supplemental supplier payment and confusion with misapplied credits, requesting certain documentation to resolve
Warren, Joseph	11/7/2025	0.7	Participate in daily (11/7) vendor escalation call with Company team, A. Shahbain and J. Warren (A&M) to discuss vendor-related matters and next steps
Zehetmair, Stefan	11/7/2025	1.9	Manage central vendor escalation mailbox
Athreya, Abhi	11/8/2025	1.5	Investigate trade agreement compliance related to select supplier
Caruso, Nicholas	11/8/2025	0.2	Review vendor spend budget vs actuals update from A&M team
Caruso, Nicholas	11/8/2025	0.1	Correspond with vendor regarding updated payment plan in trade agreement proposal
Draude, Richard	11/8/2025	0.9	Review and respond to vendor communication emails for 11/8 and update trackers and discussion materials accordingly
Shahbain, Abraham	11/8/2025	0.3	Respond to diligence questions from Company purchasing team
Warren, Joseph	11/8/2025	0.2	Analyze latest reconciliation update for certain supplier with an executed trade agreement and coordinate with A&M team regarding the same
Warren, Joseph	11/8/2025	0.2	Analyze still unresolved vendor management issues relating to week ending 11/7 and develop next step plans to resolve relating to the same
Warren, Joseph	11/8/2025	0.7	Analyze status of seven priority vendor management items as of Friday, 11/7 and develop next step plans to resolve relating to the same
Athreya, Abhi	11/9/2025	1.0	Reconcile prepetition statement of account of supplier on a trade agreement
Athreya, Abhi	11/9/2025	1.3	Update Excel file tracking accounts payable and post petition payments related to wage-related supplier
Draude, Richard	11/9/2025	0.5	Review and respond to vendor communication emails for 11/9 and update trackers and discussion materials accordingly
Erlach, Nicole	11/9/2025	0.5	Review emails from Company purchasing team to provide updates regarding reconciliation progress
Erlach, Nicole	11/9/2025	0.4	Prepare daily update for Company re: reconciliation tracker and open high priority requests
Schirle, Mattie	11/9/2025	1.4	Review open AP and draft email trade agreements for set of vendors
Schirle, Mattie	11/9/2025	1.8	Review vendor management inbox and correspond with vendors
Shahbain, Abraham	11/9/2025	0.4	Review, provide comments, and update the vendor management update slides for feedback
Warren, Joseph	11/9/2025	0.2	Analyze A&M team request relating to liquidity analyses for suppliers with executed critical vendor agreements and respond on the same with details relating to three liquidity assessments

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Professional	Date	Hours	Activity
Warren, Joseph	11/9/2025	0.3	Analyze A&M team review of Company reconciliation of certain supplier with executed trade agreement's prepetition amounts owed and provide feedback on the same
Warren, Joseph	11/9/2025	0.5	Analyze still unresolved vendor management issues relating to week ending 11/7 and develop next step plans to resolve relating to the same
Warren, Joseph	11/9/2025	0.6	Analyze status of five priority vendor management items as of Friday, 11/7 and develop next step plans to resolve relating to the same
Athreya, Abhi	11/10/2025	0.6	Call with M. Schirle, J. Cook, N. Erlach, I. Fuetter, R. Draude, and A. Athreya (A&M) to discuss status of trade agreement supplemental supplier payments due this week
Athreya, Abhi	11/10/2025	1.5	Analyze prepetition invoices re: outstanding payments of several suppliers and correspond with the Company to pay invoices
Athreya, Abhi	11/10/2025	0.8	Analyze supplier trade agreement and determine appropriate prepetition invoices to complete trade agreement and communicate with the Company
Athreya, Abhi	11/10/2025	0.9	Pull prepetition payments related to two supplier trade agreements
Athreya, Abhi	11/10/2025	0.9	Summarize prepetition payments related to supplier trade agreement
Athreya, Abhi	11/10/2025	1.0	Analyze trade agreement compliance for select supplier and create Excel summary related to the same
Athreya, Abhi	11/10/2025	1.0	Determine outstanding prepetition invoices for select supplier and communicate next steps to initiate payment
Athreya, Abhi	11/10/2025	1.2	Consolidate regional FDM actuals reporting for WE 11/7
Athreya, Abhi	11/10/2025	0.4	Create summary of outstanding prepetition invoices related to supplier trade agreement and correspond with the Company to complete payment
Athreya, Abhi	11/10/2025	0.4	Correspond with the Company to book an outstanding post petition invoice and execute payment
Callerio, Lorenzo	11/10/2025	0.9	Respond to all the inbound requests received today from the vendors and their counsels (11/10)
Callerio, Lorenzo	11/10/2025	1.1	Review multiple trade agreements to include the latest negotiated terms
Callerio, Lorenzo	11/10/2025	1.2	Prepare multiple business cases before submitting them to the lenders for approval
Callerio, Lorenzo	11/10/2025	1.3	Draft three revised prepetition payment plans based on the information received from management
Callerio, Lorenzo	11/10/2025	0.7	Call with a buyer to discuss a potential settlement agreement
Callerio, Lorenzo	11/10/2025	0.8	Participate on a call with the Company purchasing to discuss a business case before circulating it to the lenders' financial advisor
Callerio, Lorenzo	11/10/2025	0.5	Join a call with management, N. Erlach (A&M) and L. Callerio (A&M) re: vendor reconciliation status and next steps
Callerio, Lorenzo	11/10/2025	1.4	Review and provide comments to multiple dataset currently under reconciliation in order to accelerate the process

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Callerio, Lorenzo	11/10/2025	0.7	Correspond with the lenders' advisors re: certain TA queued for approval
Callerio, Lorenzo	11/10/2025	0.6	Call with a Company buyer to discuss the terms of a revised settlement proposal
Callerio, Lorenzo	11/10/2025	0.3	Correspond with K&E re: certain trade agreements under negotiation
Caruso, Nicholas	11/10/2025	0.3	Respond to questions from vendor pertaining to sharing financial information
Caruso, Nicholas	11/10/2025	0.1	Correspond with Company team regarding certain trade agreement negotiation
Caruso, Nicholas	11/10/2025	0.3	Review executive summary slide prepared by A&M team and provide comments
Caruso, Nicholas	11/10/2025	0.3	Review statements of accounts for two vendors and share with A&M team
Caruso, Nicholas	11/10/2025	0.9	Participate in daily (11/10) vendor escalation call with Company team, A. Shahbain and N. Caruso (A&M) to discuss vendor-related matters and next steps
Caruso, Nicholas	11/10/2025	0.3	Correspond with Company, KWM, and K&E teams regarding status of trade agreement
Caruso, Nicholas	11/10/2025	0.3	Correspond with Company team regarding trade agreement and information related to liquidity impact
Caruso, Nicholas	11/10/2025	0.1	Correspond with vendor regarding global trade agreement and listing of prepetition invoices
Caruso, Nicholas	11/10/2025	0.4	Review latest trade agreement and email trade agreement trackers and provide to Company team
Caruso, Nicholas	11/10/2025	0.5	Prepare for and participate in call with Company personnel regarding trade agreement
Caruso, Nicholas	11/10/2025	0.5	Prepare for and participate in call with vendor team and R. Olivett (K&E) regarding trade agreement and next steps
Caruso, Nicholas	11/10/2025	0.6	Gather publicly available financial information to share with vendor
Caruso, Nicholas	11/10/2025	0.8	Call with N. Caruso and R. Draude (A&M) to discuss updates to weekly vendor management discussion materials and incorporate feedback from team leads
Caruso, Nicholas	11/10/2025	0.9	Review detailed trade agreement tracker
Caruso, Nicholas	11/10/2025	1.1	Revise past due AP analysis based on latest actuals
Caruso, Nicholas	11/10/2025	1.3	Further revise vendor management dashboard based on commentary from A&M team
Caruso, Nicholas	11/10/2025	2.6	Prepare vendor management dashboard for latest week
Caruso, Nicholas	11/10/2025	1.9	Revise liquidity impact calculations for multiple vendors based on latest trade agreement
Caruso, Nicholas	11/10/2025	0.4	Prepare vendor spend prepetition budget vs actuals for inclusion in vendor management dashboard

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Professional	Date	Hours	Activity
Caruso, Nicholas	11/10/2025	0.3	Correspond with Company and A&M teams regarding status of certain trade agreement
Cook, Jacob	11/10/2025	0.6	Call with M. Schirle, J. Cook, N. Erlach, I. Fuetter, R. Draude, and A. Athreya (A&M) to discuss status of trade agreement supplemental supplier payments due this week
Cook, Jacob	11/10/2025	0.6	Review of the Company purchasing ad hoc payment verification requests related to certain vendor trade agreement payments
Cook, Jacob	11/10/2025	0.2	Review of ad hoc the Company purchasing team requests for emergency payments
Cook, Jacob	11/10/2025	0.6	Calls with J. Cook (A&M) and A. Shahbain (A&M) to discuss payment proposals and escalations
Cook, Jacob	11/10/2025	1.4	Review of payment escalations related to WE 10/3 payments
Cook, Jacob	11/10/2025	1.2	Refresh of trade agreement working file based on updated weekly accounts payable 'ready to pay' items
Cook, Jacob	11/10/2025	1.4	Email correspondence with certain suppliers related to invoice-level remittance details for trade agreement payments for payments planned during WE 11/14
Donoghue, Doug	11/10/2025	0.3	Review prior negotiating history with supplier, correspondence re: same
Donoghue, Doug	11/10/2025	0.3	Review supplier requests, correspondence re: same
Donoghue, Doug	11/10/2025	0.2	Research re: payment status to suppliers
Draude, Richard	11/10/2025	1.4	Review and update non-CIA change of terms analysis from Company to reflect latest trade agreement status updates
Draude, Richard	11/10/2025	0.5	Prepare summary re: annual spend for a certain group of vendors
Draude, Richard	11/10/2025	1.3	Review and respond to vendor communication emails for 11/10 afternoon hours, update trackers accordingly
Draude, Richard	11/10/2025	2.1	Weekly consolidation of Company AP data to create one master file
Draude, Richard	11/10/2025	0.8	Call with N. Caruso and R. Draude (A&M) to discuss updates to weekly vendor management discussion materials and incorporate feedback from team leads
Draude, Richard	11/10/2025	1.5	Review and respond to vendor communication emails for 11/10 morning hours, update trackers accordingly
Draude, Richard	11/10/2025	2.0	Update DPO impact analysis for comments from team leads
Draude, Richard	11/10/2025	0.3	Call with C. Turner, I. Fuetter, R. Draude and C. O'Toole (A&M) to discuss consolidating TA & ETA files
Draude, Richard	11/10/2025	0.9	Prepare weekly supplemental supplier payment output, gathering data from reconciliations, payments and trackers
Draude, Richard	11/10/2025	0.6	Call with M. Schirle, J. Cook, N. Erlach, I. Fuetter, R. Draude, and A. Athreya (A&M) to discuss status of trade agreement supplemental supplier payments due this week

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Professional	Date	Hours	Activity
Erlach, Nicole	11/10/2025	0.3	Standing call with N. Erlach (A&M) and Company to discuss the status of ongoing supplier AP reconciliations
Erlach, Nicole	11/10/2025	0.6	Call with M. Schirle, J. Cook, N. Erlach, I. Fuetter, R. Draude, and A. Athreya (A&M) to discuss status of trade agreement supplemental supplier payments due this week
Erlach, Nicole	11/10/2025	0.4	Call with J. Warren, N. Erlach, and M. Hill (A&M) and the Company to discuss certain invoices for the payment schedule for a Trade Agreement
Erlach, Nicole	11/10/2025	0.4	Prepare daily update for Company re: reconciliation progress and critical outstanding items
Erlach, Nicole	11/10/2025	1.1	Gather documentation related to supplier requests to share with Company for further review
Erlach, Nicole	11/10/2025	1.9	Maintain reconciliation tracker accuracy to support coordination between A&M and Company
Erlach, Nicole	11/10/2025	1.8	Analyze open items related to ongoing supplier reconciliations to monitor progress
Erlach, Nicole	11/10/2025	1.4	Summarize reconciliation status updates for internal distribution to A&M and Company
Erlach, Nicole	11/10/2025	0.5	Join a call with management, N. Erlach (A&M) and L. Callerio (A&M) re: vendor reconciliation status and next steps
Fuetter, Isaac	11/10/2025	0.2	Call with C. Turner, A. Shahbain, and I. Fuetter (A&M) to discuss latest trade agreement terms impact analysis
Fuetter, Isaac	11/10/2025	0.3	Call with C. Turner, I. Fuetter, R. Draude and C. O'Toole (A&M) to discuss consolidating TA & ETA files
Fuetter, Isaac	11/10/2025	1.7	Track incoming trade agreement communications, prepare draft trade agreements and maintain tracker with updated agreement status and documentation morning session on 11/10/2025 for week-ending 11/15/2025
Fuetter, Isaac	11/10/2025	1.6	Track incoming trade agreement communications, prepare draft trade agreements and maintain tracker with updated agreement status and documentation evening session on 11/10/2025 for week-ending 11/15/2025
Fuetter, Isaac	11/10/2025	0.2	Track incoming trade agreement communications, prepare draft trade agreements and maintain tracker with updated agreement status and documentation afternoon session on 11/10/2025 for week-ending 11/15/2025
Fuetter, Isaac	11/10/2025	0.6	Call with M. Schirle, J. Cook, N. Erlach, I. Fuetter, R. Draude, and A. Athreya (A&M) to discuss status of trade agreement supplemental supplier payments due this week
Hill, Michael	11/10/2025	0.3	Correspond re: confirm status for invoices for a certain supplier to meet threshold for payment
Hill, Michael	11/10/2025	0.4	Call with J. Warren, N. Erlach, and M. Hill (A&M) and the Company to discuss certain invoices for the payment schedule for a Trade Agreement
Hill, Michael	11/10/2025	0.2	Correspond re: confirm status for certain invoices for a certain supplier
Hill, Michael	11/10/2025	0.2	Correspond re: further request an update in status for certain paid invoices

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Hill, Michael	11/10/2025	0.2	Correspond re: request an update in status for certain paid invoices
Hill, Michael	11/10/2025	0.3	Correspond re: request assistance from regional payment processing to proceed with a payment
Hill, Michael	11/10/2025	1.8	Update invoices to process for a certain vendor for monthly invoices received
Hill, Michael	11/10/2025	0.3	Correspond re: updates needed for certain invoices not able to be processed for Trade Agreement payment
Hill, Michael	11/10/2025	0.3	Correspond re: preparation for call on a certain vendor
Holloman, Lindsey	11/10/2025	0.9	Update proof of payment tracker for last week payment confirmations
O'Toole, Colin	11/10/2025	0.3	Call with C. Turner, I. Fuetter, R. Draude and C. O'Toole (A&M) to discuss consolidating TA & ETA files
Pacheco, Santiago	11/10/2025	0.6	Office conference with the Company and S. Pacheco (A&M) to review vendor claims and coordinate information gathering and action plans. Session 10
Pacheco, Santiago	11/10/2025	0.4	Office conference with the Company and S. Pacheco (A&M) to review vendor claims and coordinate information gathering and action plans. Session with Legal
Pacheco, Santiago	11/10/2025	0.6	Office conference with the Company and S. Pacheco (A&M) to review vendor claims and coordinate information gathering and action plans. Session 9
Schirle, Mattie	11/10/2025	0.4	Participate in call with Company to discuss vendor escalation issues
Schirle, Mattie	11/10/2025	0.4	Participate in call with Company, vendor, K&E to review / discuss trade agreement
Schirle, Mattie	11/10/2025	0.4	Participate in call with Company to understand vendor background and escalated issues
Schirle, Mattie	11/10/2025	2.3	Review open AP and draft email trade agreements for set of vendors
Schirle, Mattie	11/10/2025	1.1	Update latest trade agreement for vendor negotiations
Schirle, Mattie	11/10/2025	1.7	Review open AP and draft email trade agreements for set of vendors
Schirle, Mattie	11/10/2025	1.2	Review vendor management inbox and correspond to Company on requests
Schirle, Mattie	11/10/2025	0.5	Participate in call with Company to review trade agreement
Schirle, Mattie	11/10/2025	0.6	Call with M. Schirle, J. Cook, N. Erlach, I. Fuetter, R. Draude, and A. Athreya (A&M) to discuss status of trade agreement supplemental supplier payments due this week
Schirle, Mattie	11/10/2025	0.9	Review trade agreement draft and revise for latest updates
Schirle, Mattie	11/10/2025	0.5	Participate in call with vendor and Company to review latest reconciliation

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Schirle, Mattie	11/10/2025	0.5	Revise trade agreement for vendor for latest round of negotiations
Schirle, Mattie	11/10/2025	0.7	Review reconciliation tracker and status updates
Schirle, Mattie	11/10/2025	0.8	Review open AP and draft trade agreement for vendor
Shahbain, Abraham	11/10/2025	0.8	Call with Company purchasing and A. Shahbain (A&M) to discuss open items and analyses needed
Shahbain, Abraham	11/10/2025	0.6	Calls with J. Cook (A&M) and A. Shahbain (A&M) to discuss payment proposals and escalations
Shahbain, Abraham	11/10/2025	0.5	Call with C. Turner, A. Shahbain, D. Shiffman, H. Waismann (A&M) and Company to review distributed cash flow bridges detailing vendor spend variances
Shahbain, Abraham	11/10/2025	0.9	Participate in daily (11/10) vendor escalation call with Company team, A. Shahbain and N. Caruso (A&M) to discuss vendor-related matters and next steps
Shahbain, Abraham	11/10/2025	0.9	Review and update payment term analysis based on results received
Shahbain, Abraham	11/10/2025	1.2	Create analysis summarizing trade agreement execution results
Shahbain, Abraham	11/10/2025	0.3	Distribute payment proposal to Company for review
Shahbain, Abraham	11/10/2025	1.2	Review and provide feedback on trade agreement payment proposals
Shahbain, Abraham	11/10/2025	1.8	Respond to emails related to vendor escalations and payment requests
Shahbain, Abraham	11/10/2025	1.3	Review and provide feedback on post-petition payment proposal
Shahbain, Abraham	11/10/2025	0.2	Call with C. Turner, A. Shahbain, and I. Fuetter (A&M) to discuss latest trade agreement terms impact analysis
Shiffman, David	11/10/2025	0.5	Call with C. Turner, A. Shahbain, D. Shiffman, H. Waismann (A&M) and Company to review distributed cash flow bridges detailing vendor spend variances
Turner, Cari	11/10/2025	0.5	Call with C. Turner, A. Shahbain, D. Shiffman, H. Waismann (A&M) and Company to review distributed cash flow bridges detailing vendor spend variances
Turner, Cari	11/10/2025	0.6	Review latest trade agreement tracker, follow-up with team on various vendors
Turner, Cari	11/10/2025	0.7	Review updated vendor management reporting package
Turner, Cari	11/10/2025	0.9	Follow-up on various questions/open items for the Company purchasing management
Turner, Cari	11/10/2025	0.9	Prepare and respond to vendor management update for various advisors
Turner, Cari	11/10/2025	0.2	Review latest CIA (cash in advance) tracker and provide comments to tracking team

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Turner, Cari	11/10/2025	0.3	Call with C. Turner, I. Fuetter, R. Draude and C. O'Toole (A&M) to discuss consolidating TA & ETA files
Turner, Cari	11/10/2025	0.2	Call with C. Turner, A. Shahbain, and I. Fuetter (A&M) to discuss latest trade agreement terms impact analysis
Turner, Cari	11/10/2025	0.8	Review and provide comments on various vendor negotiations
Waismann, Heitor	11/10/2025	0.5	Call with C. Turner, A. Shahbain, D. Shiffman, H. Waismann (A&M) and Company to review distributed cash flow bridges detailing vendor spend variances
Warren, Joseph	11/10/2025	0.3	Prepare liquidity analysis for certain supplier and determine critical vendor payment offer that can be made
Warren, Joseph	11/10/2025	0.1	Coordinate with Company regarding next installment payment for certain critical vendor
Warren, Joseph	11/10/2025	0.3	Prepare supplier assessment for internal approval for certain potential critical vendor agreement
Warren, Joseph	11/10/2025	0.3	Prepare additional liquidity analysis for separate supplier to support critical vendor negotiations
Warren, Joseph	11/10/2025	0.3	Analyze K&E vendor team request for advice regarding trade agreement for certain supplier and provide outline for offer that would be acceptable
Warren, Joseph	11/10/2025	0.3	Analyze additional information provided by Company related to trade agreement for certain supplier and respond on the same
Warren, Joseph	11/10/2025	0.4	Analyze certain supplier post petition amounts owed per supplier request and respond on the same
Warren, Joseph	11/10/2025	0.4	Prepare liquidity analysis for certain supplier in ongoing trade agreement negotiations
Warren, Joseph	11/10/2025	0.2	Correspond with M. Hill (A&M) regarding trade agreement payment installment schedule for certain supplier
Warren, Joseph	11/10/2025	0.3	Analyze incremental proof of payment documentation received from Company and update remittance information spreadsheet for certain supplier
Warren, Joseph	11/10/2025	0.4	Discuss certain supplier regarding invoices paid pursuant to an executed trade agreement
Warren, Joseph	11/10/2025	0.1	Coordinate with Company regarding response to certain supplier that is not being considered for critical vendor treatment
Warren, Joseph	11/10/2025	0.3	Analyze supplier asserted claim versus Company accounts payable to support an in progress trade agreement negotiation
Warren, Joseph	11/10/2025	0.2	Coordinate with Company regarding status of certain outstanding, pending execution trade agreement and next steps related to the same
Warren, Joseph	11/10/2025	0.2	Analyze list of post petition payments for week ending Friday, 11/14 and provide feedback to A&M team regarding the same
Warren, Joseph	11/10/2025	0.1	Update critical vendor tracking file for status of liquidity assessments and internal approval of trade agreements to be offered
Warren, Joseph	11/10/2025	0.1	Analyze updates from Company to ongoing vendor management issues as of Monday, 11/10 and provide feedback on the same

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Professional	Date	Hours	Activity
Warren, Joseph	11/10/2025	0.6	Prepare for and participate in bi-weekly discussion with certain division and region of Company purchasing team to discuss priority vendor management issues as of Monday, 11/10
Warren, Joseph	11/10/2025	0.4	Prepare stratification analysis for certain group of suppliers to be offered critical vendor treatment and payment
Warren, Joseph	11/10/2025	0.4	Analyze request from Company relating to accelerated post petition payments due to a credit limit and send questions to Company regarding the same
Warren, Joseph	11/10/2025	0.5	Prepare ad hoc payment request for certain supplier with executed trade agreement as a result of bank and payment complications from the prior week
Warren, Joseph	11/10/2025	0.6	Update reconciliation analysis for certain supplier, incorporating their revised statement of account, and coordinate with supplier on invoices still to be validated by Company
Warren, Joseph	11/10/2025	1.0	Analyze latest updates from Company relating to two critical vendor agreement requests, updating liquidity analysis for both and responding to the Company on the same
Warren, Joseph	11/10/2025	1.3	Prepare for and participate in discussion with Company regarding prepetition amounts owed to a class of suppliers within a division and region, and how to approach a trade agreement for suppliers and how to stratify the suppliers in that class
Warren, Joseph	11/10/2025	0.4	Call with J. Warren, N. Erlach, and M. Hill (A&M) and the Company to discuss certain invoices for the payment schedule for a Trade Agreement
Zehetmair, Stefan	11/10/2025	1.3	Manage central vendor escalation mailbox
Athreya, Abhi	11/11/2025	0.5	Analyze supplier trade agreement and provide summary to the Company
Athreya, Abhi	11/11/2025	1.0	Summarize the status of two current trade agreements and correspond with the Company's purchasers related to the same
Athreya, Abhi	11/11/2025	0.4	Pull prepetition payments related to select supplier
Athreya, Abhi	11/11/2025	0.8	Analyze and correspond re: outstanding post petition escalation related to select supplier
Athreya, Abhi	11/11/2025	0.8	Review the status of an ongoing trade agreement and create Excel summary related to the same
Athreya, Abhi	11/11/2025	0.4	Pull accounts payable for select supplier and create Excel summary related to the same
Athreya, Abhi	11/11/2025	1.0	Analyze supplier trade agreement and determine appropriate prepetition invoices to complete trade agreement and communicate with the Company
Athreya, Abhi	11/11/2025	0.2	Communicate with the Company related to the outstanding payment of 'missing' post petition invoices
Athreya, Abhi	11/11/2025	1.1	Analyze prepetition payments and determine outstanding prepetition amounts per trade agreement
Athreya, Abhi	11/11/2025	1.2	Review payment of wage-related prepetition invoices for select supplier without trade agreement

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Professional	Date	Hours	Activity
Athreya, Abhi	11/11/2025	0.9	Assess regional compliance to trade agreement for specific Company entity and correspond to the Company related to the same
Athreya, Abhi	11/11/2025	0.3	Review outstanding post petition invoice related to select supplier
Athreya, Abhi	11/11/2025	0.3	Pull prepetition detail related to select supplier
Athreya, Abhi	11/11/2025	0.4	Consolidate regional FDM actuals reporting for WE 11/7
Callerio, Lorenzo	11/11/2025	0.6	Correspond with the lenders' financial advisor re: approval of certain outstanding trade agreements
Callerio, Lorenzo	11/11/2025	0.6	Call with management to discuss the negotiation strategy for certain trade agreement being prepared
Callerio, Lorenzo	11/11/2025	0.3	Participate in a call with I. Fuetter (A&M) and L. Callerio (A&M) re: revised trade agreement tracker
Callerio, Lorenzo	11/11/2025	1.0	Prepare a revised offer in response to the payment plan proposals received from certain vendors
Callerio, Lorenzo	11/11/2025	0.9	Review the reconciliation data for 2 vendors before updating the related trade agreements
Callerio, Lorenzo	11/11/2025	0.3	Call with A. Shahbain (A&M) and L. Callerio (A&M) to discuss certain requests received from the UCC
Callerio, Lorenzo	11/11/2025	1.4	Review and respond to all the inbound requests received from vendors today (11/11)
Callerio, Lorenzo	11/11/2025	1.3	Edit and update several business case before running them through the approval process
Callerio, Lorenzo	11/11/2025	0.5	Call with C. Turner, A. Shahbain, L. Callerio, J. Warren, M. Schirle, N. Caruso, J. Cook, I. Fuetter and R. Draude (A&M) to discuss latest vendor management workstream updates
Callerio, Lorenzo	11/11/2025	0.9	Prepare a list of vendor priorities as requested by the UCC's financial advisor
Callerio, Lorenzo	11/11/2025	1.1	Review, edit and approve certain revised trade agreements incorporating the latest negotiated terms
Callerio, Lorenzo	11/11/2025	1.1	Review the trade agreements tracker most updated version and provide comments
Callerio, Lorenzo	11/11/2025	0.5	Meeting with a buyer to discuss the counterproposal received from a vendor
Caruso, Nicholas	11/11/2025	0.3	Call with C. Turner, A. Shahbain, and N. Caruso (A&M) regarding status of certain supplier and next steps
Caruso, Nicholas	11/11/2025	2.3	Working session with N. Caruso and R. Draude (A&M) re: accounts payable by division analysis
Caruso, Nicholas	11/11/2025	0.5	Call with C. Turner, A. Shahbain, L. Callerio, J. Warren, M. Schirle, N. Caruso, J. Cook, I. Fuetter and R. Draude (A&M) to discuss latest vendor management workstream updates
Caruso, Nicholas	11/11/2025	0.3	Review certain pro-forma invoices to determine quantity requested
Caruso, Nicholas	11/11/2025	0.4	Review latest draft of trade agreements prepared by K&E team for certain vendors

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Professional	Date	Hours	Activity
Caruso, Nicholas	11/11/2025	0.9	Review and respond to questions from Company team regarding current status of trade agreements and next steps for certain vendors
Caruso, Nicholas	11/11/2025	0.8	Review AP by legal entity provided by A&M team
Caruso, Nicholas	11/11/2025	0.7	Review latest status of certain division's trade agreements
Caruso, Nicholas	11/11/2025	0.7	Prepare liquidity impact calculations for certain vendors
Caruso, Nicholas	11/11/2025	0.6	Prepare summary and recommendations of next steps related to certain vendor trade agreement
Caruso, Nicholas	11/11/2025	0.3	Review final VMT dashboard presentation for prior week and share with Company team
Caruso, Nicholas	11/11/2025	0.6	Review accounts payable as of 9/30 for next steps
Cook, Jacob	11/11/2025	0.5	Call with C. Turner, A. Shahbain, L. Callerio, J. Warren, M. Schirle, N. Caruso, J. Cook, I. Fuetter and R. Draude (A&M) to discuss latest vendor management workstream updates
Donoghue, Doug	11/11/2025	0.2	Review reconciliation status, correspondence re: same
Donoghue, Doug	11/11/2025	0.3	Review results of reconciliations, correspondence re: same
Draude, Richard	11/11/2025	1.1	Review and respond to vendor communication emails for 11/11 and update trackers accordingly
Draude, Richard	11/11/2025	0.5	Call with C. Turner, A. Shahbain, L. Callerio, J. Warren, M. Schirle, N. Caruso, J. Cook, I. Fuetter and R. Draude (A&M) to discuss latest vendor management workstream updates
Draude, Richard	11/11/2025	1.2	Prepare internal reconciliation file for a specific vendor who has escalated that they are not receiving post petition payments
Draude, Richard	11/11/2025	1.4	Revise September accounts payable summary for cash forecasting team to include divisional mapping
Draude, Richard	11/11/2025	2.3	Working session with N. Caruso and R. Draude (A&M) re: accounts payable by division analysis
Draude, Richard	11/11/2025	1.8	Prepare September accounts payable summary for cash forecasting team
Draude, Richard	11/11/2025	0.7	Prepare summary for team lead re: reconciliation of a specific vendor's pre and post petition invoices
Draude, Richard	11/11/2025	0.9	Revise internal reconciliation file for a specific vendor to reflect invoices shown in consolidated accounts payable file
Erlach, Nicole	11/11/2025	0.2	Call with J. Warren, N. Erlach, and M. Hill (A&M) and the Company to discuss confirmation of certain invoices for the payment schedule for a Trade Agreement
Erlach, Nicole	11/11/2025	1.9	Correspond with Company purchasing managers re: supplier AP reconciliation requests
Erlach, Nicole	11/11/2025	1.3	Review progress of supplier reconciliations with upcoming supplemental payment deadlines to ensure deadline will be met

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Professional	Date	Hours	Activity
Erlach, Nicole	11/11/2025	0.3	Standing call with N. Erlach (A&M), M. Schirle (A&M) and Company to discuss the status of ongoing supplier AP reconciliations
Erlach, Nicole	11/11/2025	1.8	Review reconciliations prepared by Company to provide information to A&M vendor management team
Erlach, Nicole	11/11/2025	2.2	Review requests from Company related to supplier reconciliation inquiries and gather information to respond
Erlach, Nicole	11/11/2025	0.5	Review open items related to critical supplier reconciliations to prepare for call with Company team
Fuetter, Isaac	11/11/2025	0.3	Call with A. Shahbain and I. Fuetter (A&M) to discuss vendor return terms schedule
Fuetter, Isaac	11/11/2025	0.5	Call with C. Turner, A. Shahbain, L. Callerio, J. Warren, M. Schirle, N. Caruso, J. Cook, I. Fuetter and R. Draude (A&M) to discuss latest vendor management workstream updates
Fuetter, Isaac	11/11/2025	0.3	Participate in a call with I. Fuetter (A&M) and L. Callerio (A&M) re: revised trade agreement tracker
Fuetter, Isaac	11/11/2025	2.1	Track incoming trade agreement communications, prepare draft trade agreements and maintain tracker with updated agreement status and documentation morning session on 11/11/2025 for week-ending 11/15/2025
Fuetter, Isaac	11/11/2025	1.8	Track incoming trade agreement communications, prepare draft trade agreements and maintain tracker with updated agreement status and documentation evening session on 11/11/2025 for week-ending 11/15/2025
Fuetter, Isaac	11/11/2025	1.1	Track incoming trade agreement communications, prepare draft trade agreements and maintain tracker with updated agreement status and documentation afternoon session on 11/11/2025 for week-ending 11/15/2025
Hill, Michael	11/11/2025	0.4	Working session with J. Warren and M. Hill (A&M) regarding confirmation of payment schedule for November for a Trade Agreement for a certain vendor
Hill, Michael	11/11/2025	1.1	Create a payment schedule for the second tranche needed for a certain supplier
Hill, Michael	11/11/2025	0.9	Create a payment schedule for the third tranche needed for a certain supplier
Hill, Michael	11/11/2025	0.6	Analyze invoices for APAC received for a certain vendor
Hill, Michael	11/11/2025	0.7	Analyze invoices for NAFTA received for a certain vendor
Hill, Michael	11/11/2025	1.1	Review certain vendors to confirm status for invoice payments
Hill, Michael	11/11/2025	0.2	Call with J. Warren, N. Erlach, and M. Hill (A&M) and the Company to discuss confirmation of certain invoices for the payment schedule for a Trade Agreement
Hill, Michael	11/11/2025	0.3	Correspond re: updates needed for certain invoices for status for Trade Agreement payment
Hill, Michael	11/11/2025	0.3	Correspond re: update status for a certain supplier with the supplier to stay current with payments

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Hill, Michael	11/11/2025	0.3	Correspond re: confirm status for certain invoices for Trade Agreement payment with the Company
Hill, Michael	11/11/2025	0.3	Analyze invoices for LATAM received for a certain vendor
Hill, Michael	11/11/2025	0.2	Correspond re: communicate status of invoice needs update for a certain supplier to the supplier
Hill, Michael	11/11/2025	0.3	Update model for invoice details received for a certain supplier
Hill, Michael	11/11/2025	0.3	Analyze invoices for EMEA received for a certain vendor
Postolos, Lucas	11/11/2025	1.2	Analyze savings generated through vendor negotiations for payment term improvements
Schirle, Mattie	11/11/2025	1.4	Review open AP and draft trade agreement for vendor
Schirle, Mattie	11/11/2025	1.3	Review vendor's contract and correspond with Company on next steps
Schirle, Mattie	11/11/2025	0.4	Participate in call with Company to discuss trade agreement
Schirle, Mattie	11/11/2025	0.9	Participate in daily vendor escalation call with Company
Schirle, Mattie	11/11/2025	0.4	Participate in call with Company to understand vendor background and escalated issues
Schirle, Mattie	11/11/2025	0.5	Participate in call with Company to discuss reconciliation
Schirle, Mattie	11/11/2025	2.3	Review and revise trade agreements for vendor negotiation calls
Schirle, Mattie	11/11/2025	0.5	Review certain additional vendor contracts and communications received from management
Schirle, Mattie	11/11/2025	0.8	Participate in bi-weekly lighting escalation call with Company
Schirle, Mattie	11/11/2025	0.3	Participate in call with Company to review trade agreement
Schirle, Mattie	11/11/2025	0.4	Participate in call with Company and vendor to discuss reconciliation
Schirle, Mattie	11/11/2025	0.5	Participate in call with Company to discuss trade agreement and latest reconciliation
Schirle, Mattie	11/11/2025	0.5	Call with C. Turner, A. Shahbain, L. Callerio, J. Warren, M. Schirle, N. Caruso, J. Cook, I. Fuetter and R. Draude (A&M) to discuss latest vendor management workstream updates
Schirle, Mattie	11/11/2025	0.6	Participate in daily (11/11) vendor escalation call with Company team, A. Shahbain and M. Schirle (A&M) to discuss vendor-related matters and next steps
Schirle, Mattie	11/11/2025	0.3	Standing call with N. Erlach (A&M), M. Schirle (A&M) and Company to discuss the status of ongoing supplier AP reconciliations

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Professional	Date	Hours	Activity
Shahbain, Abraham	11/11/2025	0.5	Call with C. Turner, A. Shahbain, L. Callerio, J. Warren, M. Schirle, N. Caruso, J. Cook, I. Fuetter and R. Draude (A&M) to discuss latest vendor management workstream updates
Shahbain, Abraham	11/11/2025	0.3	Call with C. Turner, A. Shahbain, and N. Caruso (A&M) regarding status of certain supplier and next steps
Shahbain, Abraham	11/11/2025	0.6	Participate in daily (11/11) vendor escalation call with Company team, A. Shahbain and M. Schirle (A&M) to discuss vendor-related matters and next steps
Shahbain, Abraham	11/11/2025	0.6	Review and update analysis summarizing recent trade agreements executed
Shahbain, Abraham	11/11/2025	0.3	Call with A. Shahbain and I. Fuetter (A&M) to discuss vendor return terms schedule
Shahbain, Abraham	11/11/2025	0.8	Review and provide updated vendor slide related to current status to external parties
Shahbain, Abraham	11/11/2025	0.3	Call with A. Shahbain (A&M) and L. Callerio (A&M) to discuss certain requests received from the UCC
Shahbain, Abraham	11/11/2025	1.2	Review and provide feedback on trade agreement payment proposals
Shahbain, Abraham	11/11/2025	1.4	Review and update vendor update slide related to payment timing
Shahbain, Abraham	11/11/2025	1.8	Respond to emails related to vendor escalations and payment requests
Simion, Tony	11/11/2025	0.3	Review materials provided by Management related to negotiations with vendor on trade agreement
Turner, Cari	11/11/2025	0.6	Prepare and respond to vendor management update for various advisors
Turner, Cari	11/11/2025	0.5	Call with C. Turner, A. Shahbain, L. Callerio, J. Warren, M. Schirle, N. Caruso, J. Cook, I. Fuetter and R. Draude (A&M) to discuss latest vendor management workstream updates
Turner, Cari	11/11/2025	0.4	Follow-up on various questions/open items for the Company purchasing management
Turner, Cari	11/11/2025	0.9	Review latest trade agreement tracker, follow-up with team on various vendors
Turner, Cari	11/11/2025	1.8	Review and provide comments on various vendor negotiations
Turner, Cari	11/11/2025	0.3	Call with C. Turner, A. Shahbain, and N. Caruso (A&M) regarding status of certain supplier and next steps
Turner, Cari	11/11/2025	0.2	Review latest CIA (cash in advance) tracker and provide comments to tracking team
Warren, Joseph	11/11/2025	0.2	Call with J. Warren, N. Erlach, and M. Hill (A&M) and the Company to discuss confirmation of certain invoices for the payment schedule for a Trade Agreement
Warren, Joseph	11/11/2025	0.5	Call with C. Turner, A. Shahbain, L. Callerio, J. Warren, M. Schirle, N. Caruso, J. Cook, I. Fuetter and R. Draude (A&M) to discuss latest vendor management workstream updates

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Professional	Date	Hours	Activity
Warren, Joseph	11/11/2025	1.2	Analyze status of twelve priority vendor management items as of Tuesday, 11/11 and develop next step plans to resolve relating to the same
Warren, Joseph	11/11/2025	0.3	Prepare supplier log update for incremental vendors that we have had contact with since Monday, 11/3
Warren, Joseph	11/11/2025	0.4	Analyze Company information relating to certain regional trade agreement executed and prepare email trade agreement for additional region for that supplier
Warren, Joseph	11/11/2025	0.4	Analyze request for trade agreement support for two new suppliers and respond to Company with questions on each
Warren, Joseph	11/11/2025	0.4	Prepare for and participate in discussion with certain supplier and Company regarding status of prepetition claim reconciliation and payment schedule to be included in forthcoming trade agreement
Warren, Joseph	11/11/2025	0.4	Prepare summary update of certain executed critical vendor agreement for A&M team
Warren, Joseph	11/11/2025	0.5	Analyze reconciliation for certain supplier and prepare request file to share with vendor to complete reconciliation
Warren, Joseph	11/11/2025	0.7	Update trade agreement tracking Excel for certain division given additional information received from Company and additional trade agreement offers sent to suppliers
Warren, Joseph	11/11/2025	0.3	Update liquidity analysis for certain supplier after receiving response from vendor relating to payment schedule negotiations
Warren, Joseph	11/11/2025	0.8	Prepare payment request file for the second and third installments of certain executed critical vendor agreement
Warren, Joseph	11/11/2025	1.3	Analyze status of eleven priority vendor management items as of Tuesday, 11/11 and develop next step plans to resolve relating to the same
Warren, Joseph	11/11/2025	0.7	Update payment request file for the second and third installments of certain executed critical vendor agreement for payments that were executed this week so far
Warren, Joseph	11/11/2025	0.2	Correspond with K&E vendor team and A. Shahbain, L. Callerio, N. Caruso, and M. Schirle (A&M) regarding priority vendor management items as of Tuesday, 11/11
Warren, Joseph	11/11/2025	1.0	Analyze updates from Company to ongoing vendor management issues as of Tuesday, 11/11 and provide feedback on the same
Warren, Joseph	11/11/2025	0.4	Working session with J. Warren and M. Hill (A&M) regarding confirmation of payment schedule for November for a Trade Agreement for a certain vendor
Warren, Joseph	11/11/2025	0.1	Draft email trade agreement for certain supplier and share with Company
Warren, Joseph	11/11/2025	0.2	Analyze status of prepetition reconciliation for certain supplier and coordinate with Company and A&M reconciliation teams on the same
Warren, Joseph	11/11/2025	0.2	Correspond with A Athreya (A&M) and R. Draude (A&M) regarding reconciliation to be completed for certain potential critical vendor
Warren, Joseph	11/11/2025	0.2	Correspond with N. Erlach (A&M) re: next steps to advance reconciliation for certain vendor in critical vendor negotiations
Warren, Joseph	11/11/2025	0.2	Draft additional email trade agreement for certain supplier and share with Company

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Warren, Joseph	11/11/2025	0.2	Prepare supplier assessment for internal approval to move forward with negotiated trade agreement with certain supplier
Warren, Joseph	11/11/2025	0.2	Revise draft email trade agreement for certain supplier based on latest negotiations with supplier
Warren, Joseph	11/11/2025	0.3	Analyze Company questions relating to stratification analysis for certain group of suppliers to be paid pursuant to the critical vendor order and respond on the same
Warren, Joseph	11/11/2025	0.3	Analyze Company request for latest information relating to communications with certain supplier and respond on the same
Weiland, Brad	11/11/2025	0.2	Correspond with L. Diss (K&E), A. Shahbain (A&M) re professional vendor disbursement items
Zehetmair, Stefan	11/11/2025	1.2	Manage central vendor escalation mailbox
Athreya, Abhi	11/12/2025	0.3	Call with M. Schirle, N. Erlach, I. Fuetter, R. Draude, and A. Athreya (A&M) to discuss status of trade agreement supplemental supplier payments due this month and supplier reconciliations related to the same
Athreya, Abhi	11/12/2025	0.5	Call with the Company's payments team, J. Warren, and A. Athreya (A&M) to discuss immediate payment of outstanding payment requests and address complications related to the same
Athreya, Abhi	11/12/2025	0.3	Determine invoice selection for supplemental supplier payment of select trade agreement
Athreya, Abhi	11/12/2025	0.2	Request payment of outstanding post petition invoice for select supplier
Athreya, Abhi	11/12/2025	0.5	Summarize critical outstanding payment requests ahead of meeting with the Company's payments team
Athreya, Abhi	11/12/2025	0.2	Pull trade agreement details related to select supplier
Athreya, Abhi	11/12/2025	0.2	Update and communicate priority list of pending payment requests with the Company
Athreya, Abhi	11/12/2025	0.2	Correspond with the Company related to outstanding prepetition payments
Athreya, Abhi	11/12/2025	2.0	Analyze trade agreement compliance for two supplier agreements and communicate with A&M team and the Company related to next steps
Athreya, Abhi	11/12/2025	1.5	Analyze ongoing supplier escalation and communicate initial list of invoices for select supplier to be paid
Athreya, Abhi	11/12/2025	1.4	Analyze and summarize status of current post petition supplier escalation
Athreya, Abhi	11/12/2025	1.3	Analyze trade agreement compliance and create Excel summary related to the same
Athreya, Abhi	11/12/2025	1.2	Analyze prepetition payments to two suppliers and create Excel summaries related to the same
Athreya, Abhi	11/12/2025	1.1	Analyze reporting discrepancies in prepetition amounts paid to select supplier, create Excel summary related to the same and communicate with the Company

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Athreya, Abhi	11/12/2025	1.0	Summarize and update the Company's purchasing team on status of critical supplier escalation
Athreya, Abhi	11/12/2025	0.7	Analyze trade agreement compliance status and correspond with the Company's purchasers related to the same
Callerio, Lorenzo	11/12/2025	0.6	Call with a Company buyer to discuss the terms of a trade agreements currently being approved
Callerio, Lorenzo	11/12/2025	1.6	Review and respond to all the inbound correspondence received today from vendors and management
Callerio, Lorenzo	11/12/2025	1.4	Review the reconciliation data for multiple vendors and prepare a summary file including the urgent outstanding critical items
Callerio, Lorenzo	11/12/2025	0.9	Prepare several new and updated business cases to support the trade agreement approval process
Callerio, Lorenzo	11/12/2025	0.8	Review and edit the latest version of the trade agreements tracker
Callerio, Lorenzo	11/12/2025	0.6	Participate in a meeting with management, C. Turner (A&M), A. Shahbain (A&M), L. Callerio (A&M), and the lenders along with their advisors to discuss the approval of certain trade agreements
Callerio, Lorenzo	11/12/2025	0.4	Call with S. Lieberman (K&E) re: revised trade agreement terms
Callerio, Lorenzo	11/12/2025	0.7	Participate on a call with Company purchasing and a vendor to finalize a trade agreement under negotiation
Callerio, Lorenzo	11/12/2025	0.6	Call with Company purchasing to discuss certain ongoing negotiations and the related next steps
Callerio, Lorenzo	11/12/2025	0.5	Meeting with a Company buyer, D. Wachenfeld (K&E), N. Erlach (A&M), L. Callerio (A&M) and a vendor to discuss the reconciliation process status
Callerio, Lorenzo	11/12/2025	0.8	Correspond with management to finalize multiple trade agreements and revised offers
Callerio, Lorenzo	11/12/2025	0.6	Participate in a call with S. Lieberman (K&E), Company purchasing and a vendors' legal counsel to discuss post petition payment terms and revised pricing
Caruso, Nicholas	11/12/2025	0.6	Review analysis of vendors that have rolled off of CIA based on trade agreement executions
Caruso, Nicholas	11/12/2025	0.4	Review and prepare trade agreements for certain vendors
Caruso, Nicholas	11/12/2025	0.7	Call and correspondence with Alix team regarding current trade agreement proposal requiring lender consent
Caruso, Nicholas	11/12/2025	0.7	Review AP by legal entity provided by A&M team and update mapping for certain vendors
Caruso, Nicholas	11/12/2025	0.7	Review reconciliation for certain vendors and coordinate updates to trade agreement drafts regarding the same
Caruso, Nicholas	11/12/2025	0.9	Review trade agreement drafts and provide commentary to Company and K&E teams
Caruso, Nicholas	11/12/2025	1.3	Review and respond to questions from Company team regarding latest trade agreement negotiations

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Caruso, Nicholas	11/12/2025	1.4	Prepare business case summaries for certain vendors related to trade agreements
Caruso, Nicholas	11/12/2025	1.4	Review and respond to questions from vendor teams regarding latest trade agreement negotiations
Caruso, Nicholas	11/12/2025	2.1	Prepare business cases for certain vendors based on commentary from the Company team
Caruso, Nicholas	11/12/2025	0.9	Review various payment and trade agreement requests from Company and provide responses
Cook, Jacob	11/12/2025	0.6	Review of trade agreement terms related to newly signed trade agreements for execution during WE 11/14
Cook, Jacob	11/12/2025	0.7	Review of ad hoc the Company purchasing team requests for emergency payments
Donoghue, Doug	11/12/2025	0.3	Analyze re: potential modifications to trade agreements
Draude, Richard	11/12/2025	2.0	Review and respond to vendor communication emails for 11/12 morning hours, update trackers accordingly
Draude, Richard	11/12/2025	0.3	Call with M. Schirle, N. Erlach, I. Fuetter, R. Draude, and A. Athreya (A&M) to discuss status of trade agreement supplemental supplier payments due this month and supplier reconciliations related to the same
Draude, Richard	11/12/2025	2.3	Revise September accounts payable summary for cash forecasting team for comments from team leads
Draude, Richard	11/12/2025	0.7	Review file from Company re: ad hoc payments for a specific division to ensure no vendors are associated with a trade agreement
Draude, Richard	11/12/2025	0.9	Revise past due accounts payable analysis for comments from team lead
Draude, Richard	11/12/2025	1.2	Review and respond to emails re: a specific vendor in trade agreement negotiations and invoices missing from the system
Draude, Richard	11/12/2025	1.1	Review and respond to vendor communication emails for 11/12 afternoon hours, update trackers accordingly
Erlach, Nicole	11/12/2025	1.4	Review progress of supplier reconciliations to summarize status for vendor management team
Erlach, Nicole	11/12/2025	1.6	Analyze open items related to ongoing supplier reconciliations to monitor progress
Erlach, Nicole	11/12/2025	1.9	Review emails to respond to various inquiries regarding ongoing supplier reconciliations
Erlach, Nicole	11/12/2025	2.1	Review correspondences from Company to capture reconciliation requests and respond to various inquiries
Erlach, Nicole	11/12/2025	0.3	Call with M. Schirle, N. Erlach, I. Fuetter, R. Draude, and A. Athreya (A&M) to discuss status of trade agreement supplemental supplier payments due this month and supplier reconciliations related to the same
Erlach, Nicole	11/12/2025	0.5	Meeting with a Company buyer, D. Wachenfeld (K&E), N. Erlach (A&M), L. Callerio (A&M) and a vendor to discuss the reconciliation process status
Erlach, Nicole	11/12/2025	0.4	Standing call with N. Erlach (A&M), M. Schirle (A&M) and Company to discuss the status of ongoing supplier AP reconciliations

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VENDOR MANAGEMENT

Professional	Date	Hours	Activity
Fuetter, Isaac	11/12/2025	2.6	Track incoming trade agreement communications, prepare draft trade agreements and maintain tracker with updated agreement status and documentation morning session on 11/12/2025 for week-ending 11/15/2025
Fuetter, Isaac	11/12/2025	0.3	Call with M. Schirle, N. Erlach, I. Fuetter, R. Draude, and A. Athreya (A&M) to discuss status of trade agreement supplemental supplier payments due this month and supplier reconciliations related to the same
Fuetter, Isaac	11/12/2025	0.7	Track incoming trade agreement communications, prepare draft trade agreements and maintain tracker with updated agreement status and documentation evening session on 11/12/2025 for week-ending 11/15/2025
Fuetter, Isaac	11/12/2025	2.2	Track incoming trade agreement communications, prepare draft trade agreements and maintain tracker with updated agreement status and documentation afternoon session on 11/12/2025 for week-ending 11/15/2025
Grossi, Nick	11/12/2025	0.6	Prepare vendor-related liquidity impact and DPO metric
Grossi, Nick	11/12/2025	0.6	Discuss with management, N. Grossi, and L. Postolos (A&M) regarding vendor payment terms and invoice issues
Hill, Michael	11/12/2025	0.2	Correspond re: follow up on a payment tranche for a certain supplier for a certain region
Pacheco, Santiago	11/12/2025	0.6	Office conference with the Company and S. Pacheco (A&M) to review vendor claims and coordinate information gathering and action plans. Session 11
Postolos, Lucas	11/12/2025	0.6	Discuss with management, N. Grossi, and L. Postolos (A&M) regarding vendor payment terms and invoice issues
Postolos, Lucas	11/12/2025	1.8	Reconcile vendor payment data to estimate liquidity benefit achieved through negotiations
Postolos, Lucas	11/12/2025	0.2	Call with D. Shiffman and L. Postolos (A&M) regarding quantifying liquidity benefit related to vendor initiatives
Schirle, Mattie	11/12/2025	0.4	Participate in negotiation with Company, vendor and K&E
Schirle, Mattie	11/12/2025	0.3	Call with M. Schirle, N. Erlach, I. Fuetter, R. Draude, and A. Athreya (A&M) to discuss status of trade agreement supplemental supplier payments due this month and supplier reconciliations related to the same
Schirle, Mattie	11/12/2025	0.4	Participate in call with Company / vendor to discuss latest trade agreement
Schirle, Mattie	11/12/2025	0.5	Participate in call with Company to discuss logistics issues and vendor escalations
Schirle, Mattie	11/12/2025	0.6	Participate in call with Company and vendor to discuss trade agreement
Schirle, Mattie	11/12/2025	1.4	Prepare trade agreement summary for lender review
Schirle, Mattie	11/12/2025	0.4	Participate in call with Company / vendor to discuss reconciliation

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Professional	Date	Hours	Activity
Schirle, Mattie	11/12/2025	1.4	Review open AP and draft email trade agreements for set of vendors
Schirle, Mattie	11/12/2025	0.4	Standing call with N. Erlach (A&M), M. Schirle (A&M) and Company to discuss the status of ongoing supplier AP reconciliations
Schirle, Mattie	11/12/2025	0.5	Participate in call with Company to review reconciliation
Schirle, Mattie	11/12/2025	1.0	Revise vendor management tracker for latest updates
Schirle, Mattie	11/12/2025	1.6	Review open vendor management tracker, email trade agreement tracker and formal trade agreement tracker
Schirle, Mattie	11/12/2025	0.6	Review supplier reconciliation for trade agreement
Shahbain, Abraham	11/12/2025	0.3	Call with Company, J. Warren (A&M), and A. Shahbain to discuss approach to certain situation involving credit limit for a supplier with executed critical vendor agreement
Shahbain, Abraham	11/12/2025	0.9	Review and provide comments on stakeholder reporting on payments and trade agreements
Shahbain, Abraham	11/12/2025	0.8	Participate in daily (11/12) vendor escalation call with Company team and A. Shahbain and J. Warren (A&M) to discuss vendor-related matters and next steps
Shahbain, Abraham	11/12/2025	0.8	Review and provide comments on additional payments to be executed
Shahbain, Abraham	11/12/2025	0.6	Review and provide feedback on proposed trade agreement payments
Shahbain, Abraham	11/12/2025	0.5	Call with Company treasury and purchasing related to payment execution
Shahbain, Abraham	11/12/2025	0.3	Review and provide feedback on board reporting
Shahbain, Abraham	11/12/2025	0.6	Participate in a meeting with management, C. Turner (A&M), A. Shahbain (A&M), L. Callerio (A&M), and the lenders along with their advisors to discuss the approval of certain trade agreements
Shahbain, Abraham	11/12/2025	0.5	Call with C. Turner (A&M) and A. Shahbain (A&M) to discuss workstreams and open items
Shahbain, Abraham	11/12/2025	0.5	Call with J. Warren (A&M) and A. Shahbain to discuss vendor approach to select vendors
Shahbain, Abraham	11/12/2025	0.4	Call with J. Warren (A&M) and A. Shahbain to discuss trade agreement update
Shahbain, Abraham	11/12/2025	1.8	Respond to emails related to vendor escalations and payment requests
Shahbain, Abraham	11/12/2025	1.0	Review and provide feedback on trade agreement payment proposals
Shiffman, David	11/12/2025	0.2	Call with D. Shiffman and L. Postolos (A&M) regarding quantifying liquidity benefit related to vendor initiatives
Shiffman, David	11/12/2025	0.8	Correspond with A&M vendor team regarding CIA vendor tracking

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Professional	Date	Hours	Activity
Simion, Tony	11/12/2025	0.4	Review latest draft of trade agreement summary in preparation for meeting with Ad Hoc Lender advisors
Turner, Cari	11/12/2025	0.4	Review latest trade agreement tracker, follow-up with team on various vendors
Turner, Cari	11/12/2025	0.5	Call with C. Turner (A&M) and A. Shahbain (A&M) to discuss workstreams and open items
Turner, Cari	11/12/2025	0.3	Prepare and respond to vendor management update for various advisors
Turner, Cari	11/12/2025	0.3	Review latest CIA (cash in advance) tracker and provide comments to tracking team
Turner, Cari	11/12/2025	0.9	Follow-up on various questions/open items for the Company purchasing management
Turner, Cari	11/12/2025	0.6	Participate in a meeting with management, C. Turner (A&M), A. Shahbain (A&M), L. Callerio (A&M), and the lenders along with their advisors to discuss the approval of certain trade agreements
Turner, Cari	11/12/2025	0.9	Review and provide comments on various vendor negotiations
Warren, Joseph	11/12/2025	0.5	Call with J. Warren (A&M) and A. Shahbain to discuss vendor approach to select vendors
Warren, Joseph	11/12/2025	0.5	Call with the Company's payments team, J. Warren, and A. Athreya (A&M) to discuss immediate payment of outstanding payment requests and address complications related to the same
Warren, Joseph	11/12/2025	0.4	Call with J. Warren (A&M) and A. Shahbain to discuss trade agreement update
Warren, Joseph	11/12/2025	0.8	Participate in daily (11/12) vendor escalation call with Company team and A. Shahbain and J. Warren (A&M) to discuss vendor-related matters and next steps
Warren, Joseph	11/12/2025	0.3	Call with Company, J. Warren (A&M), and A. Shahbain to discuss approach to certain situation involving credit limit for a supplier with executed critical vendor agreement
Warren, Joseph	11/12/2025	0.6	Prepare for and participate in bi-weekly discussion with certain division and region of Company purchasing team to discuss priority vendor management issues as of Wednesday, 11/12
Warren, Joseph	11/12/2025	0.7	Prepare instructions and plan for process to pay select suppliers for a certain division under the critical vendor order and coordinate on the same with Company
Warren, Joseph	11/12/2025	1.1	Analyze status of five priority vendor management items as of Wednesday, 11/12 and develop next step plans to resolve relating to the same
Warren, Joseph	11/12/2025	0.8	Analyze updates from Company to ongoing vendor management issues as of Wednesday, 11/12 and provide feedback on the same
Warren, Joseph	11/12/2025	0.3	Correspond with R. Draude (A&M) and A. Athreya (A&M) regarding reconciliation analysis for certain supplier and next steps to resolve amounts owed
Warren, Joseph	11/12/2025	0.3	Analyze Company request for support on managing a supplier's credit limit and respond on the same

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Professional	Date	Hours	Activity
Warren, Joseph	11/12/2025	0.3	Analyze certain supplier situation involving agreed payment terms after an executed critical vendor agreement and coordinate with Company on the same
Warren, Joseph	11/12/2025	0.3	Prepare update for A&M team regarding plan to pay select suppliers for a certain division under the critical vendor order
Webber, Dan	11/12/2025	0.3	Review AP support files for outstanding payments related to certain JV
Weiland, Brad	11/12/2025	0.2	Correspond with A. Shahbain (A&M) re vendor payment items
Zehetmair, Stefan	11/12/2025	0.6	Manage central vendor escalation mailbox
Athreya, Abhi	11/13/2025	0.2	Correspond with a supplier related to ongoing post petition payments
Athreya, Abhi	11/13/2025	0.1	Request proof of payment documents related to trade agreement installment for select supplier
Athreya, Abhi	11/13/2025	0.9	Correspond with select supplier on outstanding post petition invoices and request invoice copies related to the same
Athreya, Abhi	11/13/2025	0.1	Remove invoices and request recoding to prepetition based on goods received date
Athreya, Abhi	11/13/2025	1.1	Update analysis of outstanding post petition for select supplier and follow up with the Company's payments team to execute payment related to the same
Athreya, Abhi	11/13/2025	1.2	Analyze outstanding post petition payments for select supplier and communicate with the Company's payments team to coordinate execution of payment
Athreya, Abhi	11/13/2025	1.2	Analyze outstanding prepetition invoices per existing supplier trade agreement and request payment and bank confirmation
Athreya, Abhi	11/13/2025	1.4	Create a detailed breakdown of 'discrepancies' in reporting related to supplier trade agreement and pay invoices to cover the short pay on the trade agreement
Athreya, Abhi	11/13/2025	1.0	Summarize current status of supplier escalation for outstanding post petition and correspond with the Company for payment
Athreya, Abhi	11/13/2025	0.2	Communicate with supplier requesting invoice copies for outstanding post petition invoices
Athreya, Abhi	11/13/2025	0.2	Correspond re: request to catch up on trade agreement payments for select supplier
Athreya, Abhi	11/13/2025	0.4	Analyze prepetition payments not received by the supplier and request proof of payment from the Company
Athreya, Abhi	11/13/2025	0.3	Correspond with the Company's purchasers to confirm payment of select post petition invoices and provide proof of payment documents
Athreya, Abhi	11/13/2025	0.7	Update Excel file tracking current payments for select wage-related supplier and correspond with the Company to ensure invoices are paid
Athreya, Abhi	11/13/2025	0.9	Determine prepetition invoices that complete a supplier trade agreement and request payment
Athreya, Abhi	11/13/2025	1.2	Analyze trade agreement compliance for select supplier and create Excel summary related to the same

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Professional	Date	Hours	Activity
Callerio, Lorenzo	11/13/2025	2.1	Review the updated disbursement forecast model
Callerio, Lorenzo	11/13/2025	0.3	Meeting with N. Erlach (A&M), L. Callerio (A&M), the Company purchasing and vendor to discuss the reconciliation process status
Callerio, Lorenzo	11/13/2025	1.3	Respond to today's (11/13) inbound vendor requests to determine actions and next steps
Callerio, Lorenzo	11/13/2025	0.8	Review certain reconciliation data in order to accelerate the execution process for certain trade agreements
Callerio, Lorenzo	11/13/2025	0.7	Review, edit and approve certain trade agreements reflecting the latest negotiation outcomes
Callerio, Lorenzo	11/13/2025	0.3	Call with M. Schirle (A&M) and L. Callerio (A&M) to discuss certain ongoing vendor negotiations
Callerio, Lorenzo	11/13/2025	0.2	Meeting with N. Erlach (A&M), L. Callerio (A&M), the Company reconciliation team and vendor to review updates to the reconciliation following comments from supplier
Callerio, Lorenzo	11/13/2025	0.3	Call with A. Shahbain (A&M) and L. Callerio (A&M) re: vendor management workstream update
Callerio, Lorenzo	11/13/2025	0.6	Participate in a meeting with a Company buyer and a vendor to discuss the status of a reconciliation process
Callerio, Lorenzo	11/13/2025	0.4	Internal call with a buyer to discuss the strategy in advance of an upcoming negotiation
Callerio, Lorenzo	11/13/2025	0.3	Correspond with management to update on the status of certain vendor negotiations and related reconciliations
Callerio, Lorenzo	11/13/2025	0.3	Call with a Company buyer to discuss a revised trade agreement counterproposal
Callerio, Lorenzo	11/13/2025	0.8	Prepare several business cases after having discuss the key terms with management
Caruso, Nicholas	11/13/2025	0.6	Prepare tracker for Company to view total discounts achieved through trade agreement negotiation
Caruso, Nicholas	11/13/2025	0.7	Reconcile latest vendor reconciliation to current AP balances
Caruso, Nicholas	11/13/2025	0.5	Call with lenders' advisors, A. Shahbain (A&M) and N. Caruso (A&M) to discuss vendor management update
Caruso, Nicholas	11/13/2025	0.6	Working session with N. Caruso and R. Draude (A&M) to revise analysis re: payments for trade agreements soon to be executed
Caruso, Nicholas	11/13/2025	0.2	Correspond with vendor related to change in terms per trade agreement
Caruso, Nicholas	11/13/2025	1.1	Prepare current view of past due vendor AP and forecast of paydown for sharing with Company team
Caruso, Nicholas	11/13/2025	0.1	Correspond with Company team regarding cash in advance payments to certain vendors amid stop ship notice
Caruso, Nicholas	11/13/2025	0.7	Prepare bridge analysis of change in past due paydown / evolution to share with Company team
Caruso, Nicholas	11/13/2025	0.6	Review situation related to certain vendor unwillingness to perform and coordinate response

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Caruso, Nicholas	11/13/2025	0.6	Propose wording change of payment term description in certain trade agreement to K&E team
Caruso, Nicholas	11/13/2025	0.2	Provide execution versions of trade agreements to A&M team
Caruso, Nicholas	11/13/2025	0.2	Correspond with Company related to return to payment terms as stated in trade agreement
Caruso, Nicholas	11/13/2025	1.6	Prepare liquidity impact calculations for certain vendors based on latest negotiation status
Cook, Jacob	11/13/2025	0.4	Update PST deferral template based on internal feedback
Cook, Jacob	11/13/2025	1.3	Consolidate updated feedback from division leads for NAFTA PST to pay during WE 11/14
Cook, Jacob	11/13/2025	1.4	Consolidate updated feedback from division leads for EMEA PST to pay during WE 11/14
Cook, Jacob	11/13/2025	0.7	Email correspondence related to vendor prioritization requests from the Company purchasing
Cook, Jacob	11/13/2025	0.3	Review of ad hoc payment requests received from the Company purchasing related to non-trade agreement vendors
Cook, Jacob	11/13/2025	0.4	Review of ad hoc post petition payment requests received from the Company purchasing
Cook, Jacob	11/13/2025	1.6	Review of requests from the Company purchasing regarding remittance details for trade agreement payments initiated for WE 11/14
Donoghue, Doug	11/13/2025	0.2	Review projected payments, impact on trade agreements
Donoghue, Doug	11/13/2025	0.4	Review proposal from supplier, correspondence re: same
Draude, Richard	11/13/2025	0.9	Working session with A. Shahbain and R. Draude (A&M) to prepare and revise trade agreement forecasted payments summary prior to distribution
Draude, Richard	11/13/2025	0.6	Revise trade agreement summary for comments from team re: specific trade agreement statuses
Draude, Richard	11/13/2025	0.9	Review latest correspondence re: a specific vendor with an in process trade agreement, prepare and send status update to team
Draude, Richard	11/13/2025	1.6	Prepare trade agreement payment forecast summary for team lead
Draude, Richard	11/13/2025	1.6	Review and respond to vendor communication emails for 11/13 morning hours, update trackers accordingly
Draude, Richard	11/13/2025	1.7	Review and respond to vendor communication emails for 11/13 afternoon hours, update trackers accordingly
Draude, Richard	11/13/2025	2.1	Revise trade agreement payment forecast summary for comments from team lead
Draude, Richard	11/13/2025	0.6	Working session with N. Caruso and R. Draude (A&M) to revise analysis re: payments for trade agreements soon to be executed
Erlach, Nicole	11/13/2025	0.7	Prepare daily update for Company re: reconciliation tracker and open high priority requests

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Erlach, Nicole	11/13/2025	0.4	Standing call with N. Erlach (A&M), M. Schirle (A&M) and Company to discuss the status of ongoing supplier AP reconciliations
Erlach, Nicole	11/13/2025	1.6	Review reconciliations prepared by Company to provide information to A&M vendor management team
Erlach, Nicole	11/13/2025	0.9	Summarize reconciliation status updates for internal distribution to A&M and Company
Erlach, Nicole	11/13/2025	0.2	Meeting with N. Erlach (A&M), L. Callerio (A&M), the Company reconciliation team and vendor to review updates to the reconciliation following comments from supplier
Erlach, Nicole	11/13/2025	1.9	Review progress of supplier reconciliations to summarize status for vendor management team
Erlach, Nicole	11/13/2025	0.3	Meeting with N. Erlach (A&M), L. Callerio (A&M), the Company purchasing and vendor to discuss the reconciliation process status
Erlach, Nicole	11/13/2025	1.8	Review requests from Company related to supplier reconciliation inquiries and gather information to respond
Fuetter, Isaac	11/13/2025	1.1	Track incoming trade agreement communications, prepare draft trade agreements and maintain tracker with updated agreement status and documentation morning session on 11/13/2025 for week-ending 11/15/2025
Fuetter, Isaac	11/13/2025	1.4	Track incoming trade agreement communications, prepare draft trade agreements and maintain tracker with updated agreement status and documentation evening session on 11/13/2025 for week-ending 11/15/2025
Fuetter, Isaac	11/13/2025	2.4	Track incoming trade agreement communications, prepare draft trade agreements and maintain tracker with updated agreement status and documentation afternoon session on 11/13/2025 for week-ending 11/15/2025
Hill, Michael	11/13/2025	0.3	Correspond re: compilation of the payment confirmations to satisfy the second tranche for a certain supplier
Hill, Michael	11/13/2025	0.8	Update the analysis for a certain vendor to show invoices still outstanding
Hill, Michael	11/13/2025	0.7	Update analysis for a certain vendor for invoices that need to be requested for payment
Hill, Michael	11/13/2025	0.6	Update analysis for a payment tranche as part of a trade agreement
Hill, Michael	11/13/2025	0.6	Consolidate proofs of payment for a certain vendor
Hill, Michael	11/13/2025	0.3	Correspond re: invoice received for CIA that should likely be paid through normal processing
Hill, Michael	11/13/2025	0.2	Correspond re: update to certain invoices for a certain supplier that are past due
Hill, Michael	11/13/2025	0.2	Correspond re: status update needed for a certain supplier for a certain region from the Company
Hill, Michael	11/13/2025	0.2	Correspond re: request payments for a certain vendor for invoices past due
Hill, Michael	11/13/2025	0.2	Correspond re: confirmation of a payment tranche as part of a trade agreement

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Professional	Date	Hours	Activity
Hill, Michael	11/13/2025	0.2	Correspond re: a certain vendor for invoices that need to be requested for payment
Hill, Michael	11/13/2025	0.4	Update analysis for a certain vendor for payment confirmations received
Schirle, Mattie	11/13/2025	0.3	Call with M. Schirle (A&M) and L. Callerio (A&M) to discuss certain ongoing vendor negotiations
Schirle, Mattie	11/13/2025	0.7	Participate in call with Company and vendor to discuss trade agreement
Schirle, Mattie	11/13/2025	0.6	Participate in call with Company and supplier to renegotiate trade agreement
Schirle, Mattie	11/13/2025	0.7	Participate in daily vendor escalation call with Company
Schirle, Mattie	11/13/2025	0.8	Participate in bi-weekly lighting escalation call with Company
Schirle, Mattie	11/13/2025	0.5	Participate in weekly consignment stock discussion with Company
Schirle, Mattie	11/13/2025	1.5	Revise trade agreements for latest rounds of negotiations
Schirle, Mattie	11/13/2025	0.3	Participate in call with Company to discuss trade agreement
Schirle, Mattie	11/13/2025	0.4	Participate in call to review latest status of reconciliation with Company
Schirle, Mattie	11/13/2025	0.4	Participate in daily reconciliation call to discuss tracker and high priority items
Schirle, Mattie	11/13/2025	0.4	Standing call with N. Erlach (A&M), M. Schirle (A&M) and Company to discuss the status of ongoing supplier AP reconciliations
Schirle, Mattie	11/13/2025	0.4	Participate in trade agreement negotiation with Company and vendor
Schirle, Mattie	11/13/2025	0.5	Participate in call with Company to discuss trade agreement
Schirle, Mattie	11/13/2025	1.9	Review payment files with Company for specific vendor request
Schirle, Mattie	11/13/2025	2.2	Review vendor management inbox and correspond with vendors
Shahbain, Abraham	11/13/2025	1.7	Respond to emails related to vendor escalations and payment requests
Shahbain, Abraham	11/13/2025	0.5	Call with lenders' advisors, A. Shahbain (A&M) and N. Caruso (A&M) to discuss vendor management update
Shahbain, Abraham	11/13/2025	0.4	Review and provide comments on vendor reporting to board
Shahbain, Abraham	11/13/2025	0.3	Call with A. Shahbain (A&M) and L. Callerio (A&M) re: vendor management workstream update
Shahbain, Abraham	11/13/2025	0.8	Review and respond to analysis provided by Company related to purchase orders

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Shahbain, Abraham	11/13/2025	0.9	Review and provide comments on first day motion forecast update
Shahbain, Abraham	11/13/2025	1.1	Develop analysis summarizing vendor term implications
Shahbain, Abraham	11/13/2025	0.9	Working session with A. Shahbain and R. Draude (A&M) to prepare and revise trade agreement forecasted payments summary prior to distribution
Shahbain, Abraham	11/13/2025	1.1	Review and provide feedback on trade agreement payment proposals
Shahbain, Abraham	11/13/2025	1.3	Update and distribute analysis summarizing payment stats based on Company request
Turner, Cari	11/13/2025	0.7	Review latest trade agreement tracker, follow-up with team on various vendors
Turner, Cari	11/13/2025	1.2	Review and provide comments on various vendor negotiations
Turner, Cari	11/13/2025	1.2	Review and provide comments on forecast vs actual vendor disbursement summary
Turner, Cari	11/13/2025	1.1	Follow-up on various questions/open items for the Company purchasing management
Turner, Cari	11/13/2025	0.6	Review and provide comments on updated CIA assumptions
Turner, Cari	11/13/2025	0.4	Prepare and respond to vendor management update for various advisors
Turner, Cari	11/13/2025	0.2	Review latest CIA (cash in advance) tracker and provide comments to tracking team
Warren, Joseph	11/13/2025	0.7	Analyze updates from Company to ongoing vendor management issues as of Thursday, 11/13 and provide feedback on the same
Warren, Joseph	11/13/2025	1.7	Analyze status of twenty vendor management items as of Wednesday, 11/12 and develop next step plans to resolve relating to the same
Warren, Joseph	11/13/2025	0.9	Analyze status of nine priority vendor management items as of Thursday, 11/13 and develop next step plans to resolve relating to the same
Warren, Joseph	11/13/2025	0.5	Prepare division of trade agreements for distinct regions per supplier request and coordinate with K&E vendor team on the same
Warren, Joseph	11/13/2025	0.4	Analyze Company responses to questions relating to certain potential trade agreement and respond on the same, coordinating next steps to close a trade agreement
Warren, Joseph	11/13/2025	0.3	Prepare email trade agreement for certain supplier following approval received from A&M team
Warren, Joseph	11/13/2025	0.3	Analyze supplier inquiry regarding their prepetition installment timing and coordinate with A&M team on the same
Warren, Joseph	11/13/2025	1.5	Analyze status of eighteen priority vendor management items as of Wednesday, 11/12 and develop next step plans to resolve relating to the same
Zehetmair, Stefan	11/13/2025	0.7	Manage central vendor escalation mailbox

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Professional	Date	Hours	Activity
Athreya, Abhi	11/14/2025	1.7	Analyze trade agreement compliance, create detailed Excel summary related to the same, and correspond with the Company re: payment of outstanding prepetition invoices
Athreya, Abhi	11/14/2025	1.3	Investigate compliance to trade agreement for select supplier and create Excel summary related to the same
Athreya, Abhi	11/14/2025	1.1	Investigate data issue related to withholdings reflected in invoice-level data within accounts payable for North American entities of the Company
Athreya, Abhi	11/14/2025	1.0	Assemble Excel file breaking down payments by entity to select suppliers and proof of payments related to the same
Athreya, Abhi	11/14/2025	0.9	Update Excel analysis and draft a supplier update related to post petition escalations
Athreya, Abhi	11/14/2025	0.5	Provide updates to the Company and follow up on outstanding payments related to post petition invoices
Athreya, Abhi	11/14/2025	1.2	Draft schedule of payments for select trade agreement
Athreya, Abhi	11/14/2025	1.3	Update Excel file related to trade agreement compliance and create summary related to proof of payment documents for recent trade agreement installment
Athreya, Abhi	11/14/2025	0.3	Review payment of wage-related prepetition invoices for select supplier without trade agreement
Athreya, Abhi	11/14/2025	0.2	Correspond with supplier re: request for post petition invoice copies
Athreya, Abhi	11/14/2025	1.2	Pull prepetition payments for three suppliers and create remittance detail files for each
Athreya, Abhi	11/14/2025	0.5	Correspond with the Company to follow up on 5 outstanding payment requests
Callerio, Lorenzo	11/14/2025	0.6	Correspond with the AHG's financial advisor to discuss certain business cases under approval
Callerio, Lorenzo	11/14/2025	0.3	Call with N. Caruso (A&M) and L. Callerio (A&M) re: vendor negotiations update
Callerio, Lorenzo	11/14/2025	0.9	Participate in daily (11/14) vendor escalation call with Company team, A. Shahbain and L. Callerio (A&M) to discuss vendor-related matters and next steps
Callerio, Lorenzo	11/14/2025	0.6	Multiple calls with a Company buyer to discuss the revised terms of a trade agreement
Callerio, Lorenzo	11/14/2025	1.1	Review and respond to vendor inquiries received on 11/14 to assess required actions and define appropriate next steps
Callerio, Lorenzo	11/14/2025	0.8	Review and approve several trade agreements before circulating them to management for execution
Callerio, Lorenzo	11/14/2025	0.2	Call with L. Callerio, S. Lieberman (K&E) to discuss certain vendor negotiation updates
Callerio, Lorenzo	11/14/2025	0.3	Call with C. Turner (A&M) and L. Callerio (A&M) re: vendor management workstream updates
Callerio, Lorenzo	11/14/2025	1.2	Review and edit the most updated version of the disbursement forecast analysis

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Professional	Date	Hours	Activity
Callerio, Lorenzo	11/14/2025	0.2	Meeting with N. Erlach (A&M), L. Callerio (A&M), the Company and vendor to continue discussion regarding reconciliation updates
Callerio, Lorenzo	11/14/2025	0.8	Prepare certain new business cases to be submitted to approval
Caruso, Nicholas	11/14/2025	0.9	Prepare liquidity impact calculation and draft email trade agreement for certain vendor
Caruso, Nicholas	11/14/2025	0.1	Correspond with A&M team regarding latest status of certain vendor trade agreement
Caruso, Nicholas	11/14/2025	0.4	Call with N. Caruso (A&M) and A. Shahbain (A&M) to discuss next steps related to open analyses
Caruso, Nicholas	11/14/2025	0.3	Call with N. Caruso (A&M) and L. Callerio (A&M) re: vendor negotiations update
Caruso, Nicholas	11/14/2025	1.7	Prepare analysis to understand impact of vendors coming off of CIA
Caruso, Nicholas	11/14/2025	0.9	Prepare vendor spend reconciliation to allocation
Caruso, Nicholas	11/14/2025	0.8	Review and revise vendor spend vs budget analysis
Caruso, Nicholas	11/14/2025	0.7	Review latest reconciliation for certain vendor following comments from Company
Caruso, Nicholas	11/14/2025	0.7	Review latest reconciliation for certain vendor
Caruso, Nicholas	11/14/2025	0.7	Prepare liquidity impact calculation and summarize negotiation history with certain vendor
Caruso, Nicholas	11/14/2025	0.5	Call with Company regarding return to terms strategy for certain vendor
Caruso, Nicholas	11/14/2025	0.4	Respond to Alix team regarding status of certain trade agreement
Caruso, Nicholas	11/14/2025	0.3	Correspond with Company regarding release of held orders
Caruso, Nicholas	11/14/2025	0.2	Escalate certain vendor reconciliation with Company in order to finalize reconciliation
Caruso, Nicholas	11/14/2025	0.2	Correspond with K&E team regarding status of trade agreement draft
Caruso, Nicholas	11/14/2025	0.2	Correspond with Company related to stop ship notice
Caruso, Nicholas	11/14/2025	1.1	Review payments made in China to certain vendors
Cook, Jacob	11/14/2025	0.7	Email correspondence with the Company purchasing regarding requests for proofs of payment related to trade agreement payments done during WE 11/14
Cook, Jacob	11/14/2025	2.3	Prepare trade agreement payment schedule for WE 11/21
Cook, Jacob	11/14/2025	2.4	Update master trade agreement schedule to include global view of accounts payable and identify blocked AP for the Company purchasing to resolve

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Professional	Date	Hours	Activity
Cook, Jacob	11/14/2025	2.1	Prepare new 'invoices in error' analysis for VMT materials as of 11/14/25
Cook, Jacob	11/14/2025	0.8	Email correspondence with the Company to provide remittance information related to trade agreements paid during WE 11/14
Cook, Jacob	11/14/2025	0.4	Review status of ad hoc payment requests from the Company purchasing
Cook, Jacob	11/14/2025	0.4	Calls with J. Cook (A&M) and A. Shahbain (A&M) to review workstreams and open items
Donoghue, Doug	11/14/2025	0.5	Review supplier reconciliation, correspondence re: same
Donoghue, Doug	11/14/2025	0.4	Model business impact re: proposed trade agreement
Draude, Richard	11/14/2025	0.9	Review and respond to vendor communication emails for 11/14 and update trackers accordingly
Draude, Richard	11/14/2025	1.3	Prepare weekly trade agreement discussion materials to reflect trade agreement executions for the week and liquidity impact calculations
Draude, Richard	11/14/2025	1.9	Update trade agreement tracker and mappings to reflect activity for the week
Erlach, Nicole	11/14/2025	1.8	Review correspondences from Company to capture reconciliation requests and respond to various inquiries
Erlach, Nicole	11/14/2025	1.3	Gather documentation related to supplier requests to share with Company for further review
Erlach, Nicole	11/14/2025	1.6	Analyze open items related to ongoing supplier reconciliations to monitor progress
Erlach, Nicole	11/14/2025	0.3	Standing call with N. Erlach (A&M), M. Schirle (A&M) and Company to discuss the status of ongoing supplier AP reconciliations
Erlach, Nicole	11/14/2025	0.2	Meeting with N. Erlach (A&M), L. Callerio (A&M), the Company and vendor to continue discussion regarding reconciliation updates
Fuetter, Isaac	11/14/2025	0.9	Track incoming trade agreement communications, prepare draft trade agreements and maintain tracker with updated agreement status and documentation evening session on 11/14/2025 for week-ending 11/15/2025
Fuetter, Isaac	11/14/2025	1.9	Track incoming trade agreement communications, prepare draft trade agreements and maintain tracker with updated agreement status and documentation afternoon session on 11/14/2025 for week-ending 11/15/2025
Fuetter, Isaac	11/14/2025	2.1	Track incoming trade agreement communications, prepare draft trade agreements and maintain tracker with updated agreement status and documentation morning session on 11/14/2025 for week-ending 11/15/2025
Grossi, Nick	11/14/2025	0.4	Review GRNI impact to vendor requested disbursements
Grossi, Nick	11/14/2025	0.3	Review status of TA related disbursements
Hill, Michael	11/14/2025	0.2	Correspond re: review a certain vendor for past due payments needed to be paid

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Professional	Date	Hours	Activity
Hill, Michael	11/14/2025	0.2	Correspond re: send out proof of payments received for a certain supplier
Hill, Michael	11/14/2025	0.9	Review a certain vendor for past due payments needed to be paid
Hill, Michael	11/14/2025	0.2	Correspond re: request payments for a certain vendor for certain invoices
Schirle, Mattie	11/14/2025	1.6	Draft multiple trade agreements to be discussed with the vendor management team
Schirle, Mattie	11/14/2025	0.3	Standing call with N. Erlach (A&M), M. Schirle (A&M) and Company to discuss the status of ongoing supplier AP reconciliations
Schirle, Mattie	11/14/2025	0.3	Participate in call with Company and vendor to review latest reconciliation
Schirle, Mattie	11/14/2025	0.4	Participate in call with Company to discuss vendor escalation issues
Schirle, Mattie	11/14/2025	0.5	Participate in call with Company to discuss trade agreement negotiation
Schirle, Mattie	11/14/2025	0.6	Participate in call with Company to discuss vendor escalation issues
Schirle, Mattie	11/14/2025	0.9	Review reconciliation tracker and status updates and provide comments
Schirle, Mattie	11/14/2025	2.4	Review the latest inbound requests received from vendors and update the vendor management tracker
Schirle, Mattie	11/14/2025	1.1	Review trade agreement strategy with Company
Shahbain, Abraham	11/14/2025	0.3	Review and distribute reporting related to executed trade agreements
Shahbain, Abraham	11/14/2025	0.9	Review and provide feedback on trade agreement payment proposals
Shahbain, Abraham	11/14/2025	0.4	Review and distribute required reporting related to trade agreement tracker
Shahbain, Abraham	11/14/2025	0.4	Review and distribute vendor reporting related to first day motion spend
Shahbain, Abraham	11/14/2025	0.4	Update and distribute vendor reporting for external stakeholders
Shahbain, Abraham	11/14/2025	0.8	Review and provide comments on budget to actual vendor spend analysis
Shahbain, Abraham	11/14/2025	0.9	Review and provide comments to team on analysis regarding payments in advance
Shahbain, Abraham	11/14/2025	1.8	Respond to emails related to vendor escalations and payment requests
Shahbain, Abraham	11/14/2025	0.9	Participate in daily (11/14) vendor escalation call with Company team, A. Shahbain and L. Callerio (A&M) to discuss vendor-related matters and next steps
Shahbain, Abraham	11/14/2025	0.4	Call with Company purchasing to review payment in advance understanding

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Professional	Date	Hours	Activity
Shahbain, Abraham	11/14/2025	0.4	Calls with J. Cook (A&M) and A. Shahbain (A&M) to review workstreams and open items
Shahbain, Abraham	11/14/2025	0.5	Call with purchasing, treasury, and A. Shahbain (A&M) to discuss open payments
Shahbain, Abraham	11/14/2025	0.4	Call with N. Caruso (A&M) and A. Shahbain (A&M) to discuss next steps related to open analyses
Turner, Cari	11/14/2025	0.3	Call with C. Turner (A&M) and L. Callerio (A&M) re: vendor management workstream updates
Turner, Cari	11/14/2025	0.2	Review latest CIA (cash in advance) tracker and provide comments to tracking team
Turner, Cari	11/14/2025	1.1	Review and provide comments on various vendor negotiations
Turner, Cari	11/14/2025	0.6	Prepare and respond to vendor management update for various advisors
Turner, Cari	11/14/2025	0.6	Review latest trade agreement tracker, follow-up with team on various vendors
Turner, Cari	11/14/2025	0.9	Follow-up on various questions/open items for the Company purchasing management
Warren, Joseph	11/14/2025	0.6	Prepare summary table relating to certain trade agreement in negotiation that is to be split into separate trade agreements
Warren, Joseph	11/14/2025	0.1	Coordinate with Company regarding next steps and open items in certain ongoing trade agreement negotiation
Warren, Joseph	11/14/2025	0.3	Coordinate with certain supplier, Company, and K&E vendor team regarding next steps to conclude certain trade agreement
Warren, Joseph	11/14/2025	0.3	Analyze and revise summary update on prepetition and post petition payments for certain supplier and send to supplier
Warren, Joseph	11/14/2025	0.3	Respond to certain supplier regarding open legal and commercial issues with their trade agreement and next steps related to the same
Warren, Joseph	11/14/2025	0.4	Analyze feedback received from certain supplier relating to trade agreement in progress and coordinate with K&E team on the same
Warren, Joseph	11/14/2025	0.6	Analyze updates from Company to ongoing vendor management issues as of Friday, 11/14 and provide feedback on the same
Weiland, Brad	11/14/2025	0.2	Correspond with Company and A. Shahbain (A&M) re vendor payments
Zehetmair, Stefan	11/14/2025	0.4	Manage central vendor escalation mailbox
Athreya, Abhi	11/15/2025	1.5	Create detailed Excel file summarizing payments by entity to select supplier and consolidating proof of payment documents
Erlach, Nicole	11/15/2025	1.0	Prepare daily update for Company re: reconciliation progress and critical outstanding items
Shahbain, Abraham	11/15/2025	0.9	Review and update vendor terms analysis based on most recent results
Shahbain, Abraham	11/15/2025	0.4	Review and provide comments on vendor management slide updates

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Professional	Date	Hours	Activity
Warren, Joseph	11/15/2025	0.3	Analyze response and questions from certain supplier relating to trade agreement in progress and respond on the same
Warren, Joseph	11/15/2025	0.3	Analyze still unresolved vendor management issues relating to week ending 11/14 and develop next step plans to resolve relating to the same
Athreya, Abhi	11/16/2025	1.0	Consolidate regional FDM actuals reporting for WE 11/14
Athreya, Abhi	11/16/2025	2.3	Investigate compliance to trade agreement for select supplier and create Excel summary related to the same
Caruso, Nicholas	11/16/2025	0.2	Correspond with Company regarding current impact of certain vendor and status of trade agreement
Cook, Jacob	11/16/2025	1.9	Update weekly VMT reporting materials related to payments vs. budget, invoices in error, and weighted terms for WE 11/14
Draude, Richard	11/16/2025	0.9	Review and respond to vendor communication emails for 11/16 and update trackers and discussion materials accordingly
Shahbain, Abraham	11/16/2025	0.8	Review and update vendor analysis based on updated data
Shahbain, Abraham	11/16/2025	0.4	Review and respond to payment requests from Company
Turner, Cari	11/16/2025	0.4	Review and provide comments on forecast vs actual vendor disbursement summary
Turner, Cari	11/16/2025	0.8	Review and provide comments on pre-petition vendor stratification
Warren, Joseph	11/16/2025	0.1	Coordinate with K&E vendor team regarding next steps for certain trade agreement revisions
Warren, Joseph	11/16/2025	0.7	Revise certain trade agreement and annex for update to payment information and payment timing
Warren, Joseph	11/16/2025	0.3	Analyze response from Company with details regarding group of suppliers for certain division planned for critical vendor payments and prepare summary for A&M team on the same
Warren, Joseph	11/16/2025	0.4	Prepare questions list and outline of certain trade agreements to facilitate conclusion of that supplier's trade agreement negotiations
Warren, Joseph	11/16/2025	0.2	Analyze response from certain supplier relating to payment methodologies and coordinate with Company on the same
Warren, Joseph	11/16/2025	0.5	Finalize open items and questions list for certain supplier relating to their trade agreements and send to supplier ahead of call on Monday, 11/17
Warren, Joseph	11/16/2025	0.1	Prepare for certain supplier call for Monday, 11/17 by reviewing prepetition amounts owed
Warren, Joseph	11/16/2025	0.2	Update payment figures, dates, and signature block in certain trade agreement per K&E vendor team request
Warren, Joseph	11/16/2025	0.1	Analyze request from A&M team for updated liquidity analyses for certain trade agreements and respond on the same
Athreya, Abhi	11/17/2025	0.5	Summarize takeaways from meeting with the Company's payments and processing team

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Athreya, Abhi	11/17/2025	1.9	Reconcile proof of payments for second trade agreement payment of select supplier
Athreya, Abhi	11/17/2025	1.9	Investigate missing trade agreement payment for select supplier and create Excel summary related to the same
Athreya, Abhi	11/17/2025	1.6	Review payment of wage-related prepetition invoices for select supplier without trade agreement
Athreya, Abhi	11/17/2025	1.5	Create Excel summary related to trade agreement payments for select supplier
Athreya, Abhi	11/17/2025	1.1	Analyze unreconciled prepetition amounts related to specific supplier and correspond with the Company's payments team re: withholding taxes related to the same
Athreya, Abhi	11/17/2025	0.3	Assemble invoice selection of first trade agreement payment for select supplier
Athreya, Abhi	11/17/2025	0.7	Correspond with the Company's payments team re: several critical outstanding prepetition payments
Athreya, Abhi	11/17/2025	0.2	Call with M. Schirle, I. Fuetter, R. Draude, and A. Athreya (A&M) to discuss status of trade agreement supplemental supplier payments due in the coming weeks
Athreya, Abhi	11/17/2025	0.5	Create Excel summary related to outstanding prepetition payments
Athreya, Abhi	11/17/2025	0.4	Pull prepetition payments related to select supplier
Athreya, Abhi	11/17/2025	0.3	Determine the extent of issues related to withholding taxes affecting trade agreement payments
Athreya, Abhi	11/17/2025	0.2	Call with M. Schirle, J. Cook, and A. Athreya (A&M) to discuss trade agreement short pay of specific supplier and investigate causes of the same
Athreya, Abhi	11/17/2025	2.5	Reconcile prepetition proof of payment documents against FDM reporting and determine compliance against trade agreement
Athreya, Abhi	11/17/2025	0.9	Track down invoices for specific supplier and initiate payment with the Company's payments team
Callerio, Lorenzo	11/17/2025	0.3	Draft a revised business case as requested by management
Callerio, Lorenzo	11/17/2025	1.2	Multiple calls with A. Shahbain (A&M) and L. Callerio (A&M) re: revised disbursement forecast model
Callerio, Lorenzo	11/17/2025	0.4	Call with a buyer to discuss certain terms of a trade agreement
Callerio, Lorenzo	11/17/2025	0.4	Meeting with a buyer to discuss a counterproposal received from a vendor
Callerio, Lorenzo	11/17/2025	0.8	Participate on a call with Company purchasing and treasury and a vendor
Callerio, Lorenzo	11/17/2025	0.8	Review several trade agreement ensuring they're incorporating the latest negotiated terms
Callerio, Lorenzo	11/17/2025	0.9	Participate in a discussion with 2 buyers to draft certain additional business cases for supporting the approval process

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Callerio, Lorenzo	11/17/2025	1.1	Review and edit the most updated version of the trade agreement tracker
Callerio, Lorenzo	11/17/2025	2.2	Review and update the most updated version of the disbursement forecast analysis
Callerio, Lorenzo	11/17/2025	0.1	Call with J. Cook (A&M) and L. Callerio (A&M) to discuss certain vendor payments
Callerio, Lorenzo	11/17/2025	0.3	Call with I. Fuetter (A&M) and L. Callerio (A&M) to discuss the updated vendor disbursement model
Callerio, Lorenzo	11/17/2025	0.9	Respond to all the inbound requests received today from the vendors and their counsels (11/17)
Caruso, Nicholas	11/17/2025	1.2	Review and revise revised forecast for in-process trade agreements to reflect latest estimated payment dates
Caruso, Nicholas	11/17/2025	1.4	Revise liquidity impact calculations for certain vendors based on latest negotiation status
Caruso, Nicholas	11/17/2025	0.9	Review and revise vendor spend vs budget analysis
Caruso, Nicholas	11/17/2025	0.7	Review contracts provided by vendor team regarding certain liabilities excluded from trade agreement discussions
Caruso, Nicholas	11/17/2025	0.6	Review latest CIA tracker and utilize for vendor trade agreement reporting
Caruso, Nicholas	11/17/2025	0.4	Review CIA request from Company team and provide guidance
Caruso, Nicholas	11/17/2025	0.4	Prepare for and participate in call with vendor team and R. Olivett (K&E) regarding trade agreement and next steps
Caruso, Nicholas	11/17/2025	0.3	Correspond with K&E team regarding open points on trade agreements to be updated
Caruso, Nicholas	11/17/2025	0.7	Participate in daily (11/17) vendor escalation call with Company team, A. Shahbain and N. Caruso (A&M) to discuss vendor-related matters and next steps
Caruso, Nicholas	11/17/2025	2.1	Revise vendor management dashboard for latest week
Cook, Jacob	11/17/2025	0.2	Call with M. Schirle, J. Cook, and A. Athreya (A&M) to discuss trade agreement short pay of specific supplier and investigate causes of the same
Cook, Jacob	11/17/2025	2.2	Refresh of trade agreement working file based on updated weekly accounts payable 'ready to pay' items
Cook, Jacob	11/17/2025	0.1	Call with J. Cook (A&M) and L. Callerio (A&M) to discuss certain vendor payments
Cook, Jacob	11/17/2025	0.4	Review of ad hoc the Company purchasing team requests for emergency payments
Cook, Jacob	11/17/2025	0.8	Email correspondence with certain suppliers related to invoice-level remittance details for trade agreement payments for payments planned during WE 11/21
Cook, Jacob	11/17/2025	1.6	Review of the Company purchasing ad hoc payment verification requests related to certain vendor trade agreement payments

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Donoghue, Doug	11/17/2025	0.2	Review latest progress on invoice reconciliations
Draude, Richard	11/17/2025	1.4	Revise non-CIA terms change analysis file from Company to reflect latest trade agreement statuses
Draude, Richard	11/17/2025	0.9	Review and respond to vendor communication emails for 11/17 morning hours, update trackers accordingly
Draude, Richard	11/17/2025	1.3	Review and respond to vendor communication emails for 11/17 afternoon hours, update trackers accordingly
Draude, Richard	11/17/2025	1.8	Prepare prepetition payment proposal for a specific vendor to be sent to processing team
Draude, Richard	11/17/2025	2.2	Prepare weekly supplemental supplier payment output, gathering data from reconciliations, payments and trackers
Draude, Richard	11/17/2025	2.3	Weekly consolidation of Company AP data to create one master file
Draude, Richard	11/17/2025	0.2	Call with M. Schirle, I. Fuetter, R. Draude, and A. Athreya (A&M) to discuss status of trade agreement supplemental supplier payments due in the coming weeks
Erlach, Nicole	11/17/2025	1.3	Review inquiries from Company re: reconciliation requests to gather requested information and prepare responses
Erlach, Nicole	11/17/2025	1.1	Review open items related to critical supplier reconciliations to prepare for call with Company team
Erlach, Nicole	11/17/2025	1.6	Analyze supplier reconciliations to confirm sufficiency for the continuation of trade agreement negotiations
Erlach, Nicole	11/17/2025	0.7	Review emails from Company to capture reconciliation requests and related inquiries
Erlach, Nicole	11/17/2025	1.4	Summarize reconciliation status updates for internal distribution to A&M and Company
Erlach, Nicole	11/17/2025	0.3	Standing call with N. Erlach (A&M) and Company to discuss the status of ongoing supplier AP reconciliations
Fuetter, Isaac	11/17/2025	0.2	Call with M. Schirle, I. Fuetter, R. Draude, and A. Athreya (A&M) to discuss status of trade agreement supplemental supplier payments due in the coming weeks
Fuetter, Isaac	11/17/2025	0.5	Call with J. Warren and I. Fuetter (A&M) to discuss specific vendor payment schedule analysis
Fuetter, Isaac	11/17/2025	0.3	Call with I. Fuetter (A&M) and L. Callerio (A&M) to discuss the updated vendor disbursement model
Fuetter, Isaac	11/17/2025	2.1	Track incoming trade agreement communications, prepare draft trade agreements and maintain tracker with updated agreement status and documentation morning session on 11/17/2025 for week-ending 11/22/2025
Fuetter, Isaac	11/17/2025	0.7	Track incoming trade agreement communications, prepare draft trade agreements and maintain tracker with updated agreement status and documentation afternoon session on 11/17/2025 for week-ending 11/22/2025
Holloman, Lindsey	11/17/2025	1.8	Upload proof of payment folders and analysis for previous week outlook

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Holloman, Lindsey	11/17/2025	0.4	Find information regarding region payments as of last week
Schirle, Mattie	11/17/2025	2.1	Review and correspond with vendors for high priority items
Schirle, Mattie	11/17/2025	1.2	Review trade agreement draft and revise for latest updates
Schirle, Mattie	11/17/2025	0.5	Participate in call with Company / vendor to discuss latest trade agreement
Schirle, Mattie	11/17/2025	0.2	Call with M. Schirle, I. Fuetter, R. Draude, and A. Athreya (A&M) to discuss status of trade agreement supplemental supplier payments due in the coming weeks
Schirle, Mattie	11/17/2025	1.1	Update vendor management tracker for latest call updates
Schirle, Mattie	11/17/2025	0.9	Correspond with management in regard to multiple payments authorization request received from several vendors
Schirle, Mattie	11/17/2025	0.7	Review open AP and draft trade agreement for vendor
Schirle, Mattie	11/17/2025	0.4	Participate in call with Company and vendor to negotiate trade agreement
Schirle, Mattie	11/17/2025	0.4	Participate in call with Company to review trade agreement
Schirle, Mattie	11/17/2025	2.2	Review open AP and draft email trade agreements for set of vendors
Schirle, Mattie	11/17/2025	0.3	Participate in call with Company and vendor to negotiate trade agreement
Schirle, Mattie	11/17/2025	0.2	Call with M. Schirle, J. Cook, and A. Athreya (A&M) to discuss trade agreement short pay of specific supplier and investigate causes of the same
Schirle, Mattie	11/17/2025	0.5	Participate in call with Company to discuss trade agreement and latest reconciliation
Schirle, Mattie	11/17/2025	0.4	Participate in trade agreement negotiation with Company and vendor
Schirle, Mattie	11/17/2025	0.6	Participate in call with Company, K&E and vendor to negotiate trade agreement
Shahbain, Abraham	11/17/2025	0.5	Call with purchasing, treasury, and A. Shahbain (A&M) to discuss open payments
Shahbain, Abraham	11/17/2025	0.7	Participate in daily (11/17) vendor escalation call with Company team, A. Shahbain and N. Caruso (A&M) to discuss vendor-related matters and next steps
Shahbain, Abraham	11/17/2025	0.4	Call with lenders' advisors to discuss vendor management update
Shahbain, Abraham	11/17/2025	0.4	Distribute payment proposals to Company leaders for review
Shahbain, Abraham	11/17/2025	0.8	Review and provide comments on proposed payment run

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Professional	Date	Hours	Activity
Shahbain, Abraham	11/17/2025	0.8	Review and provide comments on vendor management update slides
Shahbain, Abraham	11/17/2025	0.9	Review and update analysis reflecting vendor changes in terms
Shahbain, Abraham	11/17/2025	1.1	Review and provide comments on first day motion spend update
Shahbain, Abraham	11/17/2025	1.6	Respond to emails related to vendor escalations and payment requests
Shahbain, Abraham	11/17/2025	1.2	Multiple calls with A. Shahbain (A&M) and L. Callerio (A&M) re: revised disbursement forecast model
Shahbain, Abraham	11/17/2025	0.7	Review and provide feedback on trade agreement payment proposals
Turner, Cari	11/17/2025	0.4	Review latest trade agreement tracker, follow-up with team on various vendors
Turner, Cari	11/17/2025	0.8	Review and provide comments on CIA analysis
Turner, Cari	11/17/2025	0.4	Prepare and respond to vendor management update for various advisors
Turner, Cari	11/17/2025	0.6	Review updated vendor management reporting package
Turner, Cari	11/17/2025	0.6	Call with Company purchasing to discuss various vendor negotiations
Turner, Cari	11/17/2025	0.6	Follow-up on various questions/open items for the Company purchasing management
Turner, Cari	11/17/2025	1.3	Review and provide comments on various vendor negotiations
Turner, Cari	11/17/2025	0.2	Review latest CIA (cash in advance) tracker and provide comments to tracking team
Warren, Joseph	11/17/2025	0.2	Analyze A&M team feedback on approval of certain critical vendor agreement and coordinate with Company on the same
Warren, Joseph	11/17/2025	0.1	Provide guidance to A&M team regarding payment installment request process for certain supplier with in negotiation critical vendor agreement
Warren, Joseph	11/17/2025	0.5	Call with J. Warren and I. Fuetter (A&M) to discuss specific vendor payment schedule analysis
Warren, Joseph	11/17/2025	0.2	Analyze Company draft of trade agreement for certain supplier, review accounts payable for prepetition amount owed to that supplier, and prepare next steps to close trade agreement with that supplier
Warren, Joseph	11/17/2025	0.2	Correspond with A. Shahbain (A&M) regarding status of certain critical vendor agreements and coordination of certain critical vendor agreement payments
Warren, Joseph	11/17/2025	0.3	Coordinate with Company payment staff regarding certain critical vendor payments relating to the payment instructions and factoring bank and next steps related to the same
Warren, Joseph	11/17/2025	1.1	Analyze status of ten priority vendor management items as of Monday, 11/17 and develop next step plans to resolve relating to the same

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Professional	Date	Hours	Activity
Warren, Joseph	11/17/2025	0.9	Analyze week ended 11/14 payment forecast for assigned suppliers that are in ongoing critical vendor negotiations for necessary revisions to assumed payment amounts, dates, and classifications
Warren, Joseph	11/17/2025	0.6	Analyze the Company request for supplier to be assessed for a critical vendor agreement, reviewing correspondence with supplier, their prepetition amounts owed, and context around the supplier's current relationship with the Company
Warren, Joseph	11/17/2025	0.6	Analyze list of critical vendors with payment issues for own suppliers and provide feedback on six situations involving purportedly insufficient accounts payable information to address the next payment installment in the agreement
Warren, Joseph	11/17/2025	0.5	Prepare summary representation of approach to group of suppliers of a certain division, to be paid critical vendor dollars, for Company purchasing management to review and approve
Warren, Joseph	11/17/2025	0.4	Prepare for and participate in discussion with Company and K&E vendor team regarding Company request for critical vendor agreement for certain supplier
Warren, Joseph	11/17/2025	0.4	Analyze and provide feedback on A&M team prepared analysis of certain critical vendor post petition payments that are approaching a credit limit
Warren, Joseph	11/17/2025	0.2	Prepare supplier assessment request for A&M internal approval for trade agreement with certain subsidiary supplier that was left out of initial trade agreement with that supplier
Warren, Joseph	11/17/2025	0.3	Prepare for and participate in discussion with Company, K&E vendor team, GT Law team, and supplier regarding final steps to close out trade agreement
Warren, Joseph	11/17/2025	0.2	Prepare for and participate in discussion with Company regarding upcoming call with certain supplier
Warren, Joseph	11/17/2025	0.3	Analyze supplier demands to finalize certain trade agreement with subsidiary that was left out of initial trade agreement with that supplier and respond on the same
Warren, Joseph	11/17/2025	0.3	Analyze questions from certain supplier relating to their trade agreement installment payment this week and respond on the same
Warren, Joseph	11/17/2025	1.1	Analyze updates from Company to ongoing vendor management issues as of Monday, 11/17 and provide feedback on the same
Warren, Joseph	11/17/2025	0.2	Prepare update to Company purchasing management regarding status of trade agreement and gating items to close
Warren, Joseph	11/17/2025	0.3	Coordinate with Company payment team regarding certain critical vendor agreement installment payment that is to be made this week
Warren, Joseph	11/17/2025	1.5	Analyze status of thirteen priority vendor management items as of Monday, 11/17 and develop next step plans to resolve relating to the same
Warren, Joseph	11/17/2025	0.2	Prepare for discussion with certain supplier on Tuesday, 11/18 by reviewing certain supplier's prepetition amounts owed and communications and demands for a critical vendor agreement thus far
Weiland, Brad	11/17/2025	0.2	Correspond with A. Shahbain (A&M) and Company re vendor payment items
Zehetmair, Stefan	11/17/2025	1.2	Manage central vendor escalation mailbox

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Professional	Date	Hours	Activity
Athreya, Abhi	11/18/2025	0.7	Investigate compliance to trade agreement for select supplier and execute payment related to the same with the Company's payments team
Athreya, Abhi	11/18/2025	1.1	Update Excel summary re: supplier escalation of overdue post petition amounts and correspond with the Company related to the same
Athreya, Abhi	11/18/2025	1.1	Investigate trade agreement compliance for select suppliers and correspond with the Company to execute payments related to the same
Athreya, Abhi	11/18/2025	0.8	Review FDM reporting last week to determine remittance details for select supplier and create Excel summary related to the same
Athreya, Abhi	11/18/2025	1.3	Analyze overdue post petition amounts for select divisional suppliers and create Excel summary related to the same
Athreya, Abhi	11/18/2025	0.3	Call with J. Warren, R. Draude, A. Athreya (A&M) and the Company to discuss status of post petition invoices for a certain vendor and next steps
Athreya, Abhi	11/18/2025	2.2	Create detailed Excel summary related to trade agreement prepetition amounts paid to several supplier entities
Athreya, Abhi	11/18/2025	0.4	Correspond with the Company's payments team re: several critical outstanding prepetition payments
Athreya, Abhi	11/18/2025	0.3	Investigate incorrect amounts of invoices for select supplier appearing in accounts payable
Athreya, Abhi	11/18/2025	0.2	Correspond with the Company re: payment of 'blocked' invoice for wage-related supplier
Athreya, Abhi	11/18/2025	0.7	Update summary re: supplier escalation of overdue post petition amounts and correspond with the Company's payments team related to the same
Callerio, Lorenzo	11/18/2025	0.3	Call with A. Shahbain (A&M), I. Fuetter (A&M) and L. Callerio (A&M) to discuss the revised disbursement projections
Callerio, Lorenzo	11/18/2025	0.7	Correspond with management re: settlement counterproposals and related next steps
Callerio, Lorenzo	11/18/2025	1.6	Review, edit and approved the updated version of the disbursement forecast model
Callerio, Lorenzo	11/18/2025	1.1	Review and respond to all the inbound correspondence received today (11/18) from vendors
Callerio, Lorenzo	11/18/2025	0.3	Call with C. Turner (A&M) and L. Callerio (A&M) to discussed the revised disbursement forecast
Callerio, Lorenzo	11/18/2025	0.8	Review and approve multiple settlement agreements drafts before circulating them back to management
Callerio, Lorenzo	11/18/2025	0.6	Participate in a meeting with a Company buyer and a vendor to review the language of the trade agreement under negotiation
Callerio, Lorenzo	11/18/2025	0.6	Participate in a call with S. Lieberman (K&E), D. Wachenfeld (K&E) and Company purchasing to discuss a revised trade agreement
Callerio, Lorenzo	11/18/2025	0.5	Draft a disbursements projections deck to be discussed with management
Callerio, Lorenzo	11/18/2025	0.5	Call with a buyer to discuss the negotiation strategy in advance of a meeting with a vendor

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Callerio, Lorenzo	11/18/2025	0.3	Call with S. Lieberman (K&E) to discuss the legal terms of a trade agreement
Callerio, Lorenzo	11/18/2025	0.9	Draft certain revised business case to support the vendor negotiations process
Caruso, Nicholas	11/18/2025	0.8	Propose and socialize new payment policy for certain vendor
Caruso, Nicholas	11/18/2025	0.1	Correspond with A&M team regarding status of certain trade agreement
Caruso, Nicholas	11/18/2025	0.3	Coordinate change of payment terms based on signed trade agreement
Caruso, Nicholas	11/18/2025	1.9	Prepare liquidity impact calculation for certain vendors based on latest counterproposals
Caruso, Nicholas	11/18/2025	0.3	Correspond with Company and A&M team regarding status of trade agreement amid stop ship notice from vendor
Caruso, Nicholas	11/18/2025	0.9	Revise trade agreements based on latest negotiations
Caruso, Nicholas	11/18/2025	0.8	Summarize latest status of trade agreements and next steps based on liquidity impact for certain division vendors
Caruso, Nicholas	11/18/2025	0.8	Revise liquidity impact calculations based on latest counterproposals
Caruso, Nicholas	11/18/2025	0.3	Share publicly available information to satisfy vendor request
Caruso, Nicholas	11/18/2025	1.9	Working session with N. Caruso and R. Draude (A&M) re: past due accounts payable analysis
Caruso, Nicholas	11/18/2025	0.3	Review trade agreement draft provided by K&E team
Caruso, Nicholas	11/18/2025	0.7	Review UK vendor accounts payable discrepancies
Caruso, Nicholas	11/18/2025	0.4	Call with N. Caruso (A&M), and A. Shahbain (A&M) to discuss payments in advance
Caruso, Nicholas	11/18/2025	0.6	Revise trade agreement draft based on latest reconciliation and discussion with vendor
Caruso, Nicholas	11/18/2025	0.8	Review latest reconciliation for certain vendor and summarize current issues
Caruso, Nicholas	11/18/2025	0.4	Coordinate quick payment turnaround of executed trade agreement
Donoghue, Doug	11/18/2025	0.2	Review progress on invoice reconciliation
Donoghue, Doug	11/18/2025	0.1	Correspond with supplier re: executed trade agreement
Draude, Richard	11/18/2025	1.9	Review and respond to vendor communication emails for 11/18 afternoon hours, update trackers accordingly
Draude, Richard	11/18/2025	1.6	Revise past due accounts payable analysis to add additional detail

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Draude, Richard	11/18/2025	1.1	Prepare updated terms reference sheet for CIA team to reflect latest trade agreements executed
Draude, Richard	11/18/2025	1.9	Working session with N. Caruso and R. Draude (A&M) re: past due accounts payable analysis
Draude, Richard	11/18/2025	1.9	Review and respond to vendor communication emails for 11/18 morning hours, update trackers accordingly
Draude, Richard	11/18/2025	0.3	Call with J. Warren, R. Draude, A. Athreya (A&M) and the Company to discuss status of post petition invoices for a certain vendor and next steps
Erlach, Nicole	11/18/2025	0.5	Monitor requests for new supplier AP reconciliations to update the reconciliation tracker
Erlach, Nicole	11/18/2025	0.9	Review open items related to critical supplier reconciliations to prepare for call with Company team
Erlach, Nicole	11/18/2025	1.3	Review inquiries from Company related to ongoing supplier reconciliations
Erlach, Nicole	11/18/2025	0.4	Standing call with N. Erlach (A&M) and Company to discuss the status of ongoing supplier AP reconciliations
Erlach, Nicole	11/18/2025	1.6	Analyze status of supplier reconciliations to coordinate next steps between Company and supplier
Erlach, Nicole	11/18/2025	1.8	Prepare daily update for Company re: reconciliation progress and critical outstanding items
Erlach, Nicole	11/18/2025	1.4	Analyze supplier reconciliations to confirm sufficiency for the continuation of trade agreement negotiations
Fuetter, Isaac	11/18/2025	2.1	Track incoming trade agreement communications, prepare draft trade agreements and maintain tracker with updated agreement status and documentation afternoon session on 11/18/2025 for week-ending 11/22/2025
Fuetter, Isaac	11/18/2025	0.6	Track incoming trade agreement communications, prepare draft trade agreements and maintain tracker with updated agreement status and documentation evening session on 11/18/2025 for week-ending 11/22/2025
Fuetter, Isaac	11/18/2025	1.7	Track incoming trade agreement communications, prepare draft trade agreements and maintain tracker with updated agreement status and documentation morning session on 11/18/2025 for week-ending 11/22/2025
Fuetter, Isaac	11/18/2025	0.3	Call with A. Shahbain (A&M), I. Fuetter (A&M) and L. Callerio (A&M) to discuss the revised disbursement projections
Grossi, Nick	11/18/2025	0.9	Review status of trade agreements and actuals versus forecast. Provide comments re: same
Schirle, Mattie	11/18/2025	0.4	Review supplier reconciliation tracker and prepare notes for discussion
Schirle, Mattie	11/18/2025	1.2	Review open AP and draft email trade agreements for set of vendors
Schirle, Mattie	11/18/2025	0.3	Participate in call with Vendor and Company to discuss trade agreement
Schirle, Mattie	11/18/2025	0.5	Participate in call with Company to discuss reconciliation

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Schirle, Mattie	11/18/2025	0.6	Participate in call with Company to discuss trade agreement
Schirle, Mattie	11/18/2025	0.8	Participate in bi-weekly lighting escalation call with Company
Schirle, Mattie	11/18/2025	1.2	Review vendor management inbox and correspond with vendors
Schirle, Mattie	11/18/2025	1.3	Revise trade agreement summary for review
Schirle, Mattie	11/18/2025	1.9	Review open vendor management tracker, email trade agreement tracker and formal trade agreement tracker
Schirle, Mattie	11/18/2025	2.7	Update trade agreements based on negotiations from today
Schirle, Mattie	11/18/2025	0.7	Participate in daily vendor escalation call with Company
Shahbain, Abraham	11/18/2025	0.9	Review and provide feedback to Company on vendor payment terms
Shahbain, Abraham	11/18/2025	0.3	Call with A. Shahbain (A&M) and J. Warren (A&M) regarding two priority vendor management issues and next steps to resolve each
Shahbain, Abraham	11/18/2025	0.5	Call with Company, C. Turner (A&M), A. Shahbain (A&M), and J. Warren (A&M) regarding analysis and proposed treatment of prepetition amounts outstanding of a subset of suppliers for a certain division and next steps related to the same
Shahbain, Abraham	11/18/2025	0.3	Distribute vendor management slides to Company based on requests
Shahbain, Abraham	11/18/2025	0.3	Review analysis summarizing vendor payments from prior week
Shahbain, Abraham	11/18/2025	0.8	Review and provide feedback on trade agreement payment proposals
Shahbain, Abraham	11/18/2025	0.4	Call with N. Caruso (A&M), and A. Shahbain (A&M) to discuss payments in advance
Shahbain, Abraham	11/18/2025	1.8	Respond to emails related to vendor escalations and payment requests
Shahbain, Abraham	11/18/2025	0.3	Call with A. Shahbain (A&M), I. Fuetter (A&M) and L. Callerio (A&M) to discuss the revised disbursement projections
Shahbain, Abraham	11/18/2025	0.6	Email and review balances related to vendor reconciliation
Simion, Tony	11/18/2025	0.6	Review weekly vendor management update presentation in preparation for discussion with Ad Hoc Lender Advisors
Turner, Cari	11/18/2025	0.3	Call with C. Turner (A&M) and L. Callerio (A&M) to discussed the revised disbursement forecast
Turner, Cari	11/18/2025	1.1	Review and provide comments on latest draft vendor disbursement scenario
Turner, Cari	11/18/2025	0.8	Review trade agreement analysis prepared by lenders advisors'
Turner, Cari	11/18/2025	0.7	Call with Company purchasing to discuss various vendor negotiations

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Turner, Cari	11/18/2025	0.5	Call with Company, C. Turner (A&M), A. Shahbain (A&M), and J. Warren (A&M) regarding analysis and proposed treatment of prepetition amounts outstanding of a subset of suppliers for a certain division and next steps related to the same
Turner, Cari	11/18/2025	0.6	Review and provide comments on various vendor negotiations
Warren, Joseph	11/18/2025	0.1	Prepare trade agreement offer for certain supplier and correspond with supplier regarding the same
Warren, Joseph	11/18/2025	0.1	Revise draft email trade agreement for certain supplier and share with Company ahead of making critical vendor agreement offer to that supplier
Warren, Joseph	11/18/2025	0.4	Coordinate with Company regarding certain supplier post petition credit limit and potential solutions to maintain post petition supply and which is most favorable to the Company from a liquidity perspective
Warren, Joseph	11/18/2025	0.7	Prepare for and participate in bi-weekly discussion with certain division and region of Company purchasing team to discuss priority vendor management issues as of Tuesday, 11/18
Warren, Joseph	11/18/2025	0.7	Revise certain supplier stratification file for feedback received from Company purchasing management and create sensitivity analysis on the same
Warren, Joseph	11/18/2025	0.8	Analyze status of ten priority vendor management items as of Tuesday, 11/18 and develop next step plans to resolve relating to the same
Warren, Joseph	11/18/2025	0.9	Analyze updates from Company to ongoing vendor management issues as of Tuesday, 11/18 and provide feedback on the same
Warren, Joseph	11/18/2025	1.4	Analyze status of thirteen priority vendor management items as of Tuesday, 11/18 and develop next step plans to resolve relating to the same
Warren, Joseph	11/18/2025	1.5	Analyze status of twelve priority vendor management items as of Tuesday, 11/18 and develop next step plans to resolve relating to the same
Warren, Joseph	11/18/2025	0.5	Analyze status of five priority vendor management items as of Tuesday, 11/18 and develop next step plans to resolve relating to the same
Warren, Joseph	11/18/2025	0.2	Coordinate with certain supplier regarding outreach the supplier received from Company accounts payable and what to do with that request
Warren, Joseph	11/18/2025	0.3	Coordinate with Company regarding certain critical vendor payment issue relating to supplemental supplier payment in the critical vendor agreement and next steps to resolve
Warren, Joseph	11/18/2025	0.3	Prepare liquidity analysis and supplier assessment to request approval for certain supplier's proposed critical vendor agreement
Warren, Joseph	11/18/2025	0.2	Prepare for upcoming supplier call regarding potential critical vendor agreement by reviewing supplier prepetition amounts owed, payments already made, and communications with supplier thus far
Warren, Joseph	11/18/2025	0.3	Prepare offer for two options for a trade agreement with certain supplier and correspond with supplier regarding the same

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Warren, Joseph	11/18/2025	0.3	Prepare for and participate in follow up discussion with Company and certain supplier regarding ongoing negotiations for a trade agreement to restore customary post petition services
Warren, Joseph	11/18/2025	0.2	Draft email trade agreement for certain supplier after A&M team approved offer terms to be made
Warren, Joseph	11/18/2025	0.5	Prepare for and participate in discussion with Company and supplier regarding their prepetition amounts owed and next steps towards a trade agreement
Warren, Joseph	11/18/2025	0.4	Prepare for and participate in discussion with S. Lieberman (K&E) regarding certain supplier situation and leverage relating to a potential trade agreement with that supplier
Warren, Joseph	11/18/2025	0.1	Finalize email trade agreement offer for certain supplier and provide to supplier
Warren, Joseph	11/18/2025	0.5	Revise certain supplier liquidity analysis per latest negotiations with supplier and develop two potential options for a trade agreement
Warren, Joseph	11/18/2025	0.5	Call with Company, C. Turner (A&M), A. Shahbain (A&M), and J. Warren (A&M) regarding analysis and proposed treatment of prepetition amounts outstanding of a subset of suppliers for a certain division and next steps related to the same
Warren, Joseph	11/18/2025	0.3	Call with J. Warren, R. Draude, A. Athreya (A&M) and the Company to discuss status of post petition invoices for a certain vendor and next steps
Warren, Joseph	11/18/2025	0.3	Call with A. Shahbain (A&M) and J. Warren (A&M) regarding two priority vendor management issues and next steps to resolve each
Weiland, Brad	11/18/2025	0.4	Review and analyze vendor management workstreams including cash in advance and invoice reconciliation items
Weiland, Brad	11/18/2025	0.2	Correspond with the Company team re invoice processing items
Zehetmair, Stefan	11/18/2025	0.9	Manage central vendor escalation mailbox
Athreya, Abhi	11/19/2025	0.4	Correspond with the Company re: prepetition invoices for several suppliers that are due per the trade agreement and confirm payment related to the same
Athreya, Abhi	11/19/2025	0.1	Meeting with the Company's payments team and A. Athreya (A&M) to discuss outstanding payment-related requests
Athreya, Abhi	11/19/2025	0.2	Call with J. Warren, R. Draude, A. Athreya (A&M) and the Company further discuss status of post petition invoices for a certain vendor and next steps
Athreya, Abhi	11/19/2025	0.1	Determine causes of missing trade agreement payments for select supplier in brief
Athreya, Abhi	11/19/2025	0.3	Investigate missing prepetition payments via Company's reconciliation and communicate with the Company's payments team related to the same
Athreya, Abhi	11/19/2025	2.2	Analyze overdue post petition amounts for select divisional suppliers and create Excel summary related to the same
Athreya, Abhi	11/19/2025	0.5	Summarize outstanding payment-related requests ahead of call with the Company's payments team

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Athreya, Abhi	11/19/2025	0.6	Investigate missing amounts re: supplemental supplier payment for specific supplier trade agreement and initiate payment related to the same
Athreya, Abhi	11/19/2025	0.6	Pull specific prepetition invoices from accounts payable for select suppliers and correspond with the Company's payments team to execute payment
Athreya, Abhi	11/19/2025	0.7	Correspond with the Company's payments team to close out existing payment requests that were executed throughout the day
Athreya, Abhi	11/19/2025	0.7	Investigate missing amounts claimed as due on the trade agreement for select supplier
Athreya, Abhi	11/19/2025	0.8	Summarize current situation with critical supplier escalation that may have business effects and communicate next steps to A&M team
Athreya, Abhi	11/19/2025	1.1	Update Excel summary re: overdue post petition amounts for supplier and correspond with the Company related to the same
Athreya, Abhi	11/19/2025	0.2	Correspond with the Company to provide further details re: outstanding payment requests
Callerio, Lorenzo	11/19/2025	0.4	Call with a Company buyer to discuss the negotiation strategy in advance of an upcoming meeting with a vendors
Callerio, Lorenzo	11/19/2025	0.6	Meeting with Company purchasing, S. Lieberman (K&E) and a vendor to discuss the updated trade agreement terms
Callerio, Lorenzo	11/19/2025	0.8	Review multiple reconciliation data set in order to speed up the settlement agreements execution process
Callerio, Lorenzo	11/19/2025	0.9	Draft multiple new business cases based on the most recent information received from management
Callerio, Lorenzo	11/19/2025	0.9	Edit and finalize the most recent disbursement projections including comments received from management and C. Turner (A&M)
Callerio, Lorenzo	11/19/2025	1.3	Review and respond to all vendor communications received on 11/19, ensuring timely and accurate follow-up
Callerio, Lorenzo	11/19/2025	0.4	Call with A. Shahbain (A&M), I. Fuetter (A&M) and L. Callerio (A&M) re: vendor management workstream update
Callerio, Lorenzo	11/19/2025	0.5	Participate in a call with the lender's financial advisor to review certain business case scenarios
Callerio, Lorenzo	11/19/2025	0.3	Meeting with S. Lieberman (K&E) to discuss a trade agreement being drafted
Callerio, Lorenzo	11/19/2025	0.5	Participate in a meeting with head of Company purchasing and a buyer to discuss a revised counterproposal to be circulated to a vendor
Callerio, Lorenzo	11/19/2025	0.3	Meeting with A. Shahbain (A&M), C. O'Toole (A&M) and L. Callerio (A&M) re: disbursement projections model transition
Callerio, Lorenzo	11/19/2025	0.4	Call with management to discuss certain settlement scenarios
Callerio, Lorenzo	11/19/2025	0.4	Participate in a call with management and service center to discuss the reconciliation process updates
Callerio, Lorenzo	11/19/2025	0.4	Review the a scenario analysis provided by the lenders' financial advisor and provide comments

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Time Detail by Activity
November 1, 2025 through November 30, 2025

VENDOR MANAGEMENT

Professional	Date	Hours	Activity
Callerio, Lorenzo	11/19/2025	0.5	Join a meeting with 2 Company buyers, S. Lieberman (K&E) and a vendor re: settlement counterproposal
Callerio, Lorenzo	11/19/2025	0.2	Call with C. Turner (A&M) and L. Callerio (A&M) re: updated disbursement analysis
Callerio, Lorenzo	11/19/2025	0.6	Edit and approve several trade agreements drafts received from K&E
Callerio, Lorenzo	11/19/2025	0.3	Call with head of Company purchasing to discuss the terms of a trade agreement
Caruso, Nicholas	11/19/2025	0.6	Coordinate response to Alix team regarding certain vendor situation
Caruso, Nicholas	11/19/2025	0.1	Correspond with A&M team regarding trade agreement status for certain division
Caruso, Nicholas	11/19/2025	0.6	Call with C. Turner, A. Shahbain, J. Warren, M. Schirle, N. Caruso, J. Cook, I. Fuetter and R. Draude (A&M) to discuss latest vendor management workstream updates
Caruso, Nicholas	11/19/2025	0.2	Correspond with Company regarding next steps in negotiation process for certain vendor
Caruso, Nicholas	11/19/2025	0.2	Correspond with vendor and A&M team regarding payment issues
Caruso, Nicholas	11/19/2025	0.3	Revise trade agreement to include reference to "Exhibit B"
Caruso, Nicholas	11/19/2025	0.4	Working session with N. Caruso and R. Draude (A&M) to review and revise analysis re: largest vendors in accounts payable
Caruso, Nicholas	11/19/2025	0.4	Revise email trade agreements based on latest comments from the Company
Caruso, Nicholas	11/19/2025	0.7	Review reconciliation update for certain vendor and revise trade agreement to reflect the same
Caruso, Nicholas	11/19/2025	0.6	Review double payment issue and decide next steps
Caruso, Nicholas	11/19/2025	0.8	Review updated reconciliation and compare to AP for certain vendor
Caruso, Nicholas	11/19/2025	1.1	Prepare detailed overview of current situation with all vendors in certain division
Caruso, Nicholas	11/19/2025	1.3	Prepare additional liquidity impact calculations for certain vendors
Caruso, Nicholas	11/19/2025	1.3	Prepare detailed responses related to the change in reconciliation and customary trade terms asked by the vendor
Caruso, Nicholas	11/19/2025	1.4	Prepare liquidity impact calculation for certain vendors based on latest counterproposals
Caruso, Nicholas	11/19/2025	0.4	Review latest email and formal trade agreement trackers
Cook, Jacob	11/19/2025	0.8	Review of ad hoc the Company purchasing team requests for emergency payments
Cook, Jacob	11/19/2025	0.4	Email correspondence with the Company purchasing related to execution of trade agreement payments for WE 11/21

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VENDOR MANAGEMENT

Professional	Date	Hours	Activity
Cook, Jacob	11/19/2025	0.6	Call with C. Turner, A. Shahbain, J. Warren, M. Schirle, N. Caruso, J. Cook, I. Fuetter and R. Draude (A&M) to discuss latest vendor management workstream updates
Donoghue, Doug	11/19/2025	0.2	Correspond with supplier re: status of trade agreement reconciliation
Donoghue, Doug	11/19/2025	0.2	Correspond with local counsel re: status of trade agreement
Draude, Richard	11/19/2025	0.2	Call with J. Warren, R. Draude, A. Athreya (A&M) and the Company further discuss status of post petition invoices for a certain vendor and next steps
Draude, Richard	11/19/2025	0.4	Working session with N. Caruso and R. Draude (A&M) to review and revise analysis re: largest vendors in accounts payable
Draude, Richard	11/19/2025	2.5	Prepare analysis re: top 50 vendors by prepetition amounts outstanding
Draude, Richard	11/19/2025	2.3	Review and respond to vendor communication emails for 11/19 and update trackers accordingly
Draude, Richard	11/19/2025	1.1	Review consignment stock related file from Company and update trade agreement statuses for each vendor
Draude, Richard	11/19/2025	0.8	Review ad hoc payments file for a specific division to ensure none of the vendors are part of a trade agreement
Draude, Richard	11/19/2025	0.6	Prepare summary of accounts payable outstanding for a specific vendor for team lead
Draude, Richard	11/19/2025	1.7	Call with J. Warren, R. Draude (A&M) and the Company to discuss multiple supplier situations in a specific division
Draude, Richard	11/19/2025	0.6	Call with C. Turner, A. Shahbain, J. Warren, M. Schirle, N. Caruso, J. Cook, I. Fuetter and R. Draude (A&M) to discuss latest vendor management workstream updates
Draude, Richard	11/19/2025	0.7	Review numerous email chains and files re: a specific vendor's reconciliation status, respond to communication with thoughts
Erlach, Nicole	11/19/2025	0.4	Standing call with N. Erlach (A&M) and Company to discuss the status of ongoing supplier AP reconciliations
Erlach, Nicole	11/19/2025	1.9	Update reconciliation tracker notes to reflect reconciliation progress and pending items
Erlach, Nicole	11/19/2025	1.6	Review inquiries from Company related to ongoing supplier reconciliations
Erlach, Nicole	11/19/2025	1.4	Review open items related to critical supplier reconciliations to prepare for call with Company team
Erlach, Nicole	11/19/2025	1.4	Analyze status of supplier reconciliations to coordinate next steps between Company and supplier
Erlach, Nicole	11/19/2025	0.8	Prepare daily update for Company re: reconciliation tracker and open high priority requests
Erlach, Nicole	11/19/2025	0.5	Call with M. Schirle and N. Erlach (A&M) to review open items for certain supplier reconciliations
Fuetter, Isaac	11/19/2025	0.7	Track incoming trade agreement communications, prepare draft trade agreements and maintain tracker with updated agreement status and documentation evening session on 11/19/2025 for week-ending 11/22/2025

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Time Detail by Activity
November 1, 2025 through November 30, 2025

VENDOR MANAGEMENT

Professional	Date	Hours	Activity
Fuetter, Isaac	11/19/2025	0.4	Call with A. Shahbain (A&M), I. Fuetter (A&M) and L. Callerio (A&M) re: vendor management workstream update
Fuetter, Isaac	11/19/2025	0.8	Track incoming trade agreement communications, prepare draft trade agreements and maintain tracker with updated agreement status and documentation afternoon session on 11/19/2025 for week-ending 11/22/2025
Fuetter, Isaac	11/19/2025	0.6	Call with C. Turner, A. Shahbain, J. Warren, M. Schirle, N. Caruso, J. Cook, I. Fuetter and R. Draude (A&M) to discuss latest vendor management workstream updates
Fuetter, Isaac	11/19/2025	1.3	Track incoming trade agreement communications, prepare draft trade agreements and maintain tracker with updated agreement status and documentation morning session on 11/19/2025 for week-ending 11/22/2025
Grossi, Nick	11/19/2025	0.8	Review cash allocations and pro forma liquidity. Provide comments re: same
Hill, Michael	11/19/2025	0.2	Correspond re: request ad hoc invoices to be paid for a certain supplier
Holloman, Lindsey	11/19/2025	0.7	Set up folders for payment confirmations
O'Toole, Colin	11/19/2025	0.3	Meeting with A. Shahbain (A&M), C. O'Toole (A&M) and L. Callerio (A&M) re: disbursement projections model transition
Postolos, Lucas	11/19/2025	0.2	Prepare documentation for N. Grossi summarizing call with management regarding vendor payment terms and invoice issues
Postolos, Lucas	11/19/2025	1.0	Call with management, D. Shiffman, and L. Postolos (A&M) regarding vendor payment terms and invoice issues
Schirle, Mattie	11/19/2025	0.5	Participate in call with Company and vendor to discuss trade agreement
Schirle, Mattie	11/19/2025	0.5	Call with M. Schirle and N. Erlach (A&M) to review open items for certain supplier reconciliations
Schirle, Mattie	11/19/2025	1.7	Review vendor management inbox and correspond to Company on requests
Schirle, Mattie	11/19/2025	0.7	Participate in call with Company to strategize trade agreement discussion
Schirle, Mattie	11/19/2025	0.6	Participate in discussion with Company, K&E and Supplier to discuss potential trade agreement
Schirle, Mattie	11/19/2025	0.6	Call with C. Turner, A. Shahbain, J. Warren, M. Schirle, N. Caruso, J. Cook, I. Fuetter and R. Draude (A&M) to discuss latest vendor management workstream updates
Schirle, Mattie	11/19/2025	0.5	Participate in call with Company to understand vendor background and escalated issues
Schirle, Mattie	11/19/2025	2.7	Revise trade agreements for latest round of negotiations
Schirle, Mattie	11/19/2025	0.4	Participate in call with Company to discuss trade agreement
Schirle, Mattie	11/19/2025	0.4	Participate in call with Company / vendor to discuss reconciliation

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VENDOR MANAGEMENT

Professional	Date	Hours	Activity
Schirle, Mattie	11/19/2025	0.3	Participate in call with Company to review list of invoices
Schirle, Mattie	11/19/2025	0.6	Participate in call with Company to review trade agreement
Schirle, Mattie	11/19/2025	0.7	Review vendor management inbox and correspond with Company on high priority items
Shahbain, Abraham	11/19/2025	0.6	Call with C. Turner, A. Shahbain, J. Warren, M. Schirle, N. Caruso, J. Cook, I. Fuetter and R. Draude (A&M) to discuss latest vendor management workstream updates
Shahbain, Abraham	11/19/2025	0.5	Call with Company Treasury and purchasing to discuss open payments
Shahbain, Abraham	11/19/2025	1.1	Review and provide feedback on trade agreement payment proposals
Shahbain, Abraham	11/19/2025	0.3	Meeting with A. Shahbain (A&M), C. O'Toole (A&M) and L. Callerio (A&M) re: disbursement projections model transition
Shahbain, Abraham	11/19/2025	0.6	Review, provide feedback, and distribute vendor reporting to external stakeholders
Shahbain, Abraham	11/19/2025	1.0	Participate in daily vendor escalation call with Company team, A. Shahbain (A&M), and J. Warren (A&M) to discuss priority vendor related matters and next steps as of Wednesday, 11/19
Shahbain, Abraham	11/19/2025	1.7	Respond to emails related to vendor escalations and payment requests
Shahbain, Abraham	11/19/2025	0.6	Call with Company purchasing, C. Turner (A&M), lenders, lenders' advisors, and A. Shahbain (A&M) to discuss vendor management update
Shahbain, Abraham	11/19/2025	0.4	Call with A. Shahbain (A&M), I. Fuetter (A&M) and L. Callerio (A&M) re: vendor management workstream update
Shiffman, David	11/19/2025	1.0	Call with management, D. Shiffman, and L. Postolos (A&M) regarding vendor payment terms and invoice issues
Turner, Cari	11/19/2025	0.6	Call with C. Turner, A. Shahbain, J. Warren, M. Schirle, N. Caruso, J. Cook, I. Fuetter and R. Draude (A&M) to discuss latest vendor management workstream updates
Turner, Cari	11/19/2025	1.2	Review and provide comments on various vendor negotiations
Turner, Cari	11/19/2025	0.4	Review latest trade agreement tracker, follow-up with team on various vendors
Turner, Cari	11/19/2025	0.7	Review and provide comments on updated draft vendor disbursement scenario
Turner, Cari	11/19/2025	0.6	Call with Company purchasing and legal to discuss various vendor matters
Turner, Cari	11/19/2025	0.3	Review latest CIA (cash in advance) tracker and provide comments to tracking team
Turner, Cari	11/19/2025	0.2	Prepare and respond to vendor management update for various advisors
Turner, Cari	11/19/2025	0.2	Call with C. Turner (A&M) and L. Callerio (A&M) re: updated disbursement analysis

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VENDOR MANAGEMENT

Professional	Date	Hours	Activity
Turner, Cari	11/19/2025	0.6	Call with Company purchasing, C. Turner (A&M), lenders, lenders' advisors, and A. Shahbain (A&M) to discuss vendor management update
Turner, Cari	11/19/2025	0.7	Follow-up on various questions/open items for the Company purchasing management
Warren, Joseph	11/19/2025	0.1	Coordinate with certain supplier regarding status of their supplemental supplier payment
Warren, Joseph	11/19/2025	0.2	Analyze feedback received from Company relating to certain division and region suppliers trade agreement progress and prepare next steps on each supplier to move towards a trade agreement to restore customary post petition services
Warren, Joseph	11/19/2025	0.6	Analyze status of five priority vendor management items as of Wednesday, 11/19 and develop next step plans to resolve relating to the same
Warren, Joseph	11/19/2025	0.1	Prepare overview on certain supplier critical vendor agreement negotiation status for Company division head ahead of execution of agreement
Warren, Joseph	11/19/2025	0.2	Draft email trade agreement for certain supplier and share with Company
Warren, Joseph	11/19/2025	0.3	Coordinate with Company regarding certain trade agreement options and inability to accept supplier offers
Warren, Joseph	11/19/2025	0.3	Coordinate with K&E vendor team regarding customary trade terms in critical vendor agreements and certain supplier actions related to the same
Warren, Joseph	11/19/2025	0.3	Correspond discussion with A. Shahbain (A&M) regarding certain supplier issues as of Wednesday, 11/19 and next steps related to the same
Warren, Joseph	11/19/2025	0.4	Analyze A&M team notes from call with Company regarding open critical vendor negotiations and revise plan to conclude trade agreements
Warren, Joseph	11/19/2025	0.4	Analyze Company request for trade agreement for certain supplier, analyzing amounts owed and contract status, and respond on the same
Warren, Joseph	11/19/2025	0.4	Analyze request from Company to prepare trade agreement offer for certain supplier and respond on the same
Warren, Joseph	11/19/2025	0.2	Analyze status of three priority vendor management items as of Wednesday, 11/19 and develop next step plans to resolve relating to the same
Warren, Joseph	11/19/2025	0.4	Prepare summary update for Company purchasing management regarding prepetition payment plan for group of suppliers for certain division and next steps relating to the same
Warren, Joseph	11/19/2025	0.4	Prepare supplier assessment to request trade agreement approval
Warren, Joseph	11/19/2025	0.1	Analyze proof of payment received from Company relating to certain critical vendor payment and provide to supplier alongside remittance advice
Warren, Joseph	11/19/2025	0.5	Prepare liquidity analysis and supplier assessment for certain supplier for potential trade agreement per Company request

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VENDOR MANAGEMENT

Professional	Date	Hours	Activity
Warren, Joseph	11/19/2025	1.7	Call with J. Warren, R. Draude (A&M) and the Company to discuss multiple supplier situations in a specific division
Warren, Joseph	11/19/2025	0.6	Call with C. Turner, A. Shahbain, J. Warren, M. Schirle, N. Caruso, J. Cook, I. Fuetter and R. Draude (A&M) to discuss latest vendor management workstream updates
Warren, Joseph	11/19/2025	1.6	Analyze updates from Company to ongoing vendor management issues as of Wednesday, 11/19 and provide feedback on the same
Warren, Joseph	11/19/2025	1.6	Analyze status of nine suppliers for a certain division and region, per Company request, and prepare update on each to discuss with Company
Warren, Joseph	11/19/2025	0.8	Analyze status of fifteen priority vendor management items as of Wednesday, 11/19 and develop next step plans to resolve relating to the same
Warren, Joseph	11/19/2025	1.0	Participate in daily vendor escalation call with Company team, A. Shahbain (A&M), and J. Warren (A&M) to discuss priority vendor related matters and next steps as of Wednesday, 11/19
Warren, Joseph	11/19/2025	0.2	Call with J. Warren, R. Draude, A. Athreya (A&M) and the Company further discuss status of post petition invoices for a certain vendor and next steps
Weiland, Brad	11/19/2025	0.2	Correspond with S. Lieberman (K&E), Company re vendor service items
Weiland, Brad	11/19/2025	0.2	Correspond with client re vendor payments items
Weiland, Brad	11/19/2025	0.2	Correspond with A. Shahbain (A&M) re vendor management items
Zehetmair, Stefan	11/19/2025	1.4	Manage central vendor escalation mailbox
Athreya, Abhi	11/20/2025	1.2	Correspond with the Company's payments team re: outstanding payment requests and update tracker related to the same
Athreya, Abhi	11/20/2025	1.2	Create Excel summary related to weekly ad hoc trade agreement payments
Athreya, Abhi	11/20/2025	0.5	Investigate missing invoices in AP that are reflected in signed trade agreement claims and execute payment with Company's payments team
Athreya, Abhi	11/20/2025	0.5	Investigate freshly unblocked amounts for critical supplier and execute payments related to the same
Athreya, Abhi	11/20/2025	0.6	Investigate missing prepetition invoices against trade agreement supplier payment
Athreya, Abhi	11/20/2025	1.4	Update detailed Excel summary re: supplier escalation with potential business effects for overdue post petition
Athreya, Abhi	11/20/2025	0.2	Request payment on trade agreement related prepetition invoices
Athreya, Abhi	11/20/2025	0.8	Correspond with the Company re: a multitude of supplier escalations & ad hoc payment requests
Athreya, Abhi	11/20/2025	0.9	Investigate trade agreement compliance for select supplier and execute payment with the Company's payments team related to the results of the analysis

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Professional	Date	Hours	Activity
Athreya, Abhi	11/20/2025	0.6	Update Excel summary of second trade agreement payments for select supplier by supplier entity
Callerio, Lorenzo	11/20/2025	0.4	Meeting with management and service center to discuss the reconciliation process updates
Callerio, Lorenzo	11/20/2025	1.4	Process and resolve all vendor inquiries and communications received on 11/20
Callerio, Lorenzo	11/20/2025	1.1	Prepare certain business cases to support the trade agreement execution
Callerio, Lorenzo	11/20/2025	0.9	Review multiple trade agreements and edit them before circulating them to management
Callerio, Lorenzo	11/20/2025	0.7	Review and provide comments to the revised version of the disbursement forecast that includes comments received from management
Callerio, Lorenzo	11/20/2025	0.3	Call with L. Callerio (A&M) and J. Warren (A&M) re: certain supplier situation and next steps to resolve the same
Callerio, Lorenzo	11/20/2025	0.4	Correspond with head of Company purchasing re: certain comments on the latest disbursement forecast model
Callerio, Lorenzo	11/20/2025	0.5	Meeting with a Company buyer and a vendor to discuss the most updated terms of a trade agreement
Callerio, Lorenzo	11/20/2025	0.6	Correspond with management re: certain revised terms of a trade agreement and related next steps
Callerio, Lorenzo	11/20/2025	0.4	Call with a Company buyer to discuss a counterproposal received from a vendor
Callerio, Lorenzo	11/20/2025	0.6	Meeting with a Company buyer re: electronic trade agreements under negotiation
Callerio, Lorenzo	11/20/2025	0.7	Participate in a call with Company purchasing, N. Caruso (A&M) and L. Callerio (A&M) to discuss the negotiation status for the electronic vendors
Callerio, Lorenzo	11/20/2025	0.5	Call with C. Turner, A. Shahbain, L. Callerio, J. Warren, M. Schirle, N. Caruso, J. Cook, C. O'Toole, I. Fuetter and R. Draude (A&M) to discuss latest vendor management workstream updates
Callerio, Lorenzo	11/20/2025	0.3	Call with A. Shahbain, L. Callerio, I. Fuetter and C. O'Toole (A&M) to discuss vendor disbursements tracker
Callerio, Lorenzo	11/20/2025	0.3	Meeting with J. Cook (A&M) and L. Callerio (A&M) to discuss certain post petition payments
Caruso, Nicholas	11/20/2025	0.7	Review cash in advance spend for certain vendor and revise liquidity impact calculation to reflect the same
Caruso, Nicholas	11/20/2025	0.7	Prepare summary of invoices to be booked to finalize vendor trade agreement
Caruso, Nicholas	11/20/2025	0.6	Review allocation for certain divisions
Caruso, Nicholas	11/20/2025	0.6	Revise liquidity impact calculation for certain vendor
Caruso, Nicholas	11/20/2025	0.6	Prepare situation summary for certain vendor trade agreement and propose for approval

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VENDOR MANAGEMENT

Professional	Date	Hours	Activity
Caruso, Nicholas	11/20/2025	0.5	Call with C. Turner, A. Shahbain, L. Callerio, J. Warren, M. Schirle, N. Caruso, J. Cook, C. O'Toole, I. Fuetter and R. Draude (A&M) to discuss latest vendor management workstream updates
Caruso, Nicholas	11/20/2025	0.3	Correspond with Company and A&M team regarding status of trade agreement amid stop ship notice from vendor
Caruso, Nicholas	11/20/2025	0.2	Correspond with Company regarding held shipments
Caruso, Nicholas	11/20/2025	0.1	Correspond with Company regarding latest draft of trade agreement
Caruso, Nicholas	11/20/2025	0.6	Review updated email trade agreement and trade agreement tracker
Caruso, Nicholas	11/20/2025	0.6	Review responses prepared by Company team related to vendor shipment impact situation and communicate with Alix team
Caruso, Nicholas	11/20/2025	0.4	Correspond with A&M team regarding vendor trade agreement
Caruso, Nicholas	11/20/2025	0.4	Prepare email trade agreement for vendor based on discussion with Company
Caruso, Nicholas	11/20/2025	0.7	Participate in a call with Company purchasing, N. Caruso (A&M) and L. Callerio (A&M) to discuss the negotiation status for the electronic vendors
Caruso, Nicholas	11/20/2025	0.7	Review liquidity impact for certain vendor to determine appropriate next offer
Caruso, Nicholas	11/20/2025	0.9	Prepare situation summary for certain vendor trade agreement and share with Company
Caruso, Nicholas	11/20/2025	0.8	Prepare trade agreement draft for review
Caruso, Nicholas	11/20/2025	0.8	Prepare notes based on call related to electronics vendor and circulate update to Company
Cook, Jacob	11/20/2025	1.3	Review of requests from the Company purchasing regarding remittance details for trade agreement payments initiated for WE 11/21
Cook, Jacob	11/20/2025	1.3	Consolidate updated feedback from division leads for NAFTA PST to pay during WE 11/21
Cook, Jacob	11/20/2025	0.3	Review of ad hoc post petition payment requests received from the Company purchasing
Cook, Jacob	11/20/2025	1.1	Consolidate updated feedback from division leads for EMEA PST to pay during WE 1/21
Cook, Jacob	11/20/2025	0.5	Call with C. Turner, A. Shahbain, L. Callerio, J. Warren, M. Schirle, N. Caruso, J. Cook, C. O'Toole, I. Fuetter and R. Draude (A&M) to discuss latest vendor management workstream updates
Cook, Jacob	11/20/2025	0.3	Meeting with J. Cook (A&M) and L. Callerio (A&M) to discuss certain post petition payments
Cook, Jacob	11/20/2025	1.8	Review of escalations from the Company purchasing related to recent payment requests
Cook, Jacob	11/20/2025	0.6	Email correspondence related to new vendor prioritization requests from the Company purchasing

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Professional	Date	Hours	Activity
Donoghue, Doug	11/20/2025	0.3	Check status of supplier reconciliation, correspondence re: same
Donoghue, Doug	11/20/2025	0.3	Edit trade agreement business impact analysis
Draude, Richard	11/20/2025	2.1	Review and respond to vendor communication emails for 11/20 morning hours, update trackers accordingly
Draude, Richard	11/20/2025	0.5	Call with C. Turner, A. Shahbain, L. Callerio, J. Warren, M. Schirle, N. Caruso, J. Cook, C. O'Toole, I. Fuetter and R. Draude (A&M) to discuss latest vendor management workstream updates
Draude, Richard	11/20/2025	0.5	Correspond with J. Warren (A&M) and the Company re: multiple supplier issues within a specific division and next steps
Draude, Richard	11/20/2025	0.8	Prepare and distribute accounts payable outstanding summary for the Company for a specific vendor
Draude, Richard	11/20/2025	1.1	Prepare consolidated deck re: previous versions of vendor related discussion materials at the request of the lender's advisors
Draude, Richard	11/20/2025	2.1	Review and respond to vendor communication emails for 11/20 afternoon hours, update trackers accordingly
Erlach, Nicole	11/20/2025	0.3	Standing call with N. Erlach (A&M), M. Schirle (A&M) and Company to discuss the status of ongoing supplier AP reconciliations
Erlach, Nicole	11/20/2025	1.1	Review emails from Company to capture reconciliation requests and related inquiries
Erlach, Nicole	11/20/2025	1.9	Update reconciliation tracker notes to reflect reconciliation progress and pending items
Erlach, Nicole	11/20/2025	0.3	Prepare daily update for Company re: reconciliation progress and critical outstanding items
Fuetter, Isaac	11/20/2025	0.5	Call with C. Turner, A. Shahbain, L. Callerio, J. Warren, M. Schirle, N. Caruso, J. Cook, C. O'Toole, I. Fuetter and R. Draude (A&M) to discuss latest vendor management workstream updates
Fuetter, Isaac	11/20/2025	1.2	Track incoming trade agreement communications, prepare draft trade agreements and maintain tracker with updated agreement status and documentation afternoon session on 11/20/2025 for week-ending 11/22/2025
Fuetter, Isaac	11/20/2025	2.2	Track incoming trade agreement communications, prepare draft trade agreements and maintain tracker with updated agreement status and documentation morning session on 11/20/2025 for week-ending 11/22/2025
Fuetter, Isaac	11/20/2025	0.3	Call with A. Shahbain, L. Callerio, I. Fuetter and C. O'Toole (A&M) to discuss vendor disbursements tracker
O'Toole, Colin	11/20/2025	0.5	Call with C. Turner, A. Shahbain, L. Callerio, J. Warren, M. Schirle, N. Caruso, J. Cook, C. O'Toole, I. Fuetter and R. Draude (A&M) to discuss latest vendor management workstream updates
O'Toole, Colin	11/20/2025	0.3	Call with A. Shahbain, L. Callerio, I. Fuetter and C. O'Toole (A&M) to discuss vendor disbursements tracker
O'Toole, Colin	11/20/2025	0.8	Assess vendor disbursements transition documentation, review daily and weekly tasks and requirements
Schirle, Mattie	11/20/2025	0.2	Participate in call with Company and vendor to discuss trade agreement

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Professional	Date	Hours	Activity
Schirle, Mattie	11/20/2025	0.6	Participate in call with Company to discuss logistics issues and vendor escalations
Schirle, Mattie	11/20/2025	0.6	Participate in call with Company and vendor to review reconciliation and open items
Schirle, Mattie	11/20/2025	0.6	Participate in call with Company and vendor to discuss trade agreement
Schirle, Mattie	11/20/2025	0.5	Participate in weekly consignment stock discussion with Company
Schirle, Mattie	11/20/2025	0.5	Participate in logistics touchpoint with Company
Schirle, Mattie	11/20/2025	0.5	Participate in call with Company to discuss vendor escalation issues
Schirle, Mattie	11/20/2025	0.4	Participate in call to review reconciliation with Company
Schirle, Mattie	11/20/2025	0.3	Standing call with N. Erlach (A&M), M. Schirle (A&M) and Company to discuss the status of ongoing supplier AP reconciliations
Schirle, Mattie	11/20/2025	2.2	Review certain additional vendor contracts and communications received from management
Schirle, Mattie	11/20/2025	0.7	Participate in daily vendor escalation call with Company
Schirle, Mattie	11/20/2025	0.4	Participate in negotiation with Company and vendor on trade agreement
Schirle, Mattie	11/20/2025	0.5	Call with C. Turner, A. Shahbain, L. Callerio, J. Warren, M. Schirle, N. Caruso, J. Cook, C. O'Toole, I. Fuetter and R. Draude (A&M) to discuss latest vendor management workstream updates
Schirle, Mattie	11/20/2025	1.2	Review open AP and draft trade agreement for vendor
Schirle, Mattie	11/20/2025	0.9	Participate in bi-weekly lighting escalation call with Company
Shahbain, Abraham	11/20/2025	0.5	Call with C. Turner, A. Shahbain, L. Callerio, J. Warren, M. Schirle, N. Caruso, J. Cook, C. O'Toole, I. Fuetter and R. Draude (A&M) to discuss latest vendor management workstream updates
Shahbain, Abraham	11/20/2025	0.9	Review and provide feedback on trade agreement payment proposals
Shahbain, Abraham	11/20/2025	1.6	Respond to emails related to vendor escalations and payment requests
Shahbain, Abraham	11/20/2025	1.1	Create analysis summarizing vendor based on external stakeholders
Shahbain, Abraham	11/20/2025	0.3	Call with A. Shahbain, L. Callerio, I. Fuetter and C. O'Toole (A&M) to discuss vendor disbursements tracker
Turner, Cari	11/20/2025	0.8	Follow-up on various questions/open items for the Company purchasing management
Turner, Cari	11/20/2025	1.4	Review and provide comments on various vendor negotiations
Turner, Cari	11/20/2025	0.5	Call with Company purchasing, legal, and K&E to discuss various vendor matters

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Professional	Date	Hours	Activity
Turner, Cari	11/20/2025	0.4	Prepare and respond to vendor management update for various advisors
Turner, Cari	11/20/2025	0.3	Review latest trade agreement tracker, follow-up with team on various vendors
Turner, Cari	11/20/2025	0.3	Review latest CIA (cash in advance) tracker and provide comments to tracking team
Turner, Cari	11/20/2025	0.5	Call with C. Turner, A. Shahbain, L. Callerio, J. Warren, M. Schirle, N. Caruso, J. Cook, C. O'Toole, I. Fuetter and R. Draude (A&M) to discuss latest vendor management workstream updates
Warren, Joseph	11/20/2025	0.2	Further coordinate with Company regarding supplemental supplier payment for certain supplier with an executed trade agreement and next steps to close out payments relating to that trade agreement
Warren, Joseph	11/20/2025	0.5	Prepare for and participate in bi-weekly discussion with certain division and region of Company purchasing team to discuss priority vendor management issues as of Thursday, 11/20
Warren, Joseph	11/20/2025	0.3	Prepare for and participate in discussion with S. Lieberman (K&E) and Company regarding next steps with certain supplier relating to a trade agreement to restore customary post petition services
Warren, Joseph	11/20/2025	0.3	Prepare revised trade agreement offer to certain supplier per discussion with A&M team
Warren, Joseph	11/20/2025	0.3	Prepare email trade agreement for certain supplier after receiving internal approval
Warren, Joseph	11/20/2025	0.3	Analyze status of two priority vendor management items as of Thursday, 11/20 and develop next step plans to resolve relating to the same
Warren, Joseph	11/20/2025	0.2	Coordinate with Company regarding splitting invoice for certain supplier to facilitate payment schedule of potential trade agreement for that supplier
Warren, Joseph	11/20/2025	0.2	Prepare for and participate in call with S. Lieberman (K&E), Company, and supplier regarding payment terms and related issues
Warren, Joseph	11/20/2025	0.3	Analyze supplier prepetition amounts owed, paid, and other details ahead of call with supplier
Warren, Joseph	11/20/2025	0.3	Prepare for and participate in discussion with J. Warren (A&M), and supplier regarding status of review of certain equipment lease agreements and next steps related to confirming equipment currently leased
Warren, Joseph	11/20/2025	1.1	Analyze updates from Company to ongoing vendor management issues as of Thursday, 11/20 and provide feedback on the same
Warren, Joseph	11/20/2025	1.6	Analyze status of fifteen priority vendor management items as of Thursday, 11/20 and develop next step plans to resolve relating to the same
Warren, Joseph	11/20/2025	0.3	Call with L. Callerio (A&M) and J. Warren (A&M) re: certain supplier situation and next steps to resolve the same
Warren, Joseph	11/20/2025	0.5	Call with C. Turner, A. Shahbain, L. Callerio, J. Warren, M. Schirle, N. Caruso, J. Cook, C. O'Toole, I. Fuetter and R. Draude (A&M) to discuss latest vendor management workstream updates
Zehetmair, Stefan	11/20/2025	0.3	Support with AP reconciliation to prepare third Vendor payment according to trade agreement

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Professional	Date	Hours	Activity
Zehetmair, Stefan	11/20/2025	1.2	Manage central vendor escalation mailbox
Athreya, Abhi	11/21/2025	1.5	Create final Excel summary re: supplier escalation of overdue post petition amounts and write email summarizing current status
Athreya, Abhi	11/21/2025	1.3	Pull prepetition payments related to several suppliers and create Excel summaries related to the same
Athreya, Abhi	11/21/2025	0.5	Summarize current status of specific supplier's escalation of both trade agreement payments and post petition invoices
Athreya, Abhi	11/21/2025	2.0	Investigate several supplier escalations and create and/or update Excel summaries related to each
Athreya, Abhi	11/21/2025	0.4	Revise summary re: overdue post petition amounts for wage-related supplier and communicate with A&M team
Athreya, Abhi	11/21/2025	0.5	Summarize status of current supplier issues to A&M team
Athreya, Abhi	11/21/2025	0.4	Investigate unpaid invoice on supplier trade agreement and initiate payment related to the same
Athreya, Abhi	11/21/2025	0.7	Call with J. Warren and A. Athreya (A&M) to discuss current progress on supplier escalations re: past due invoices and determine next steps related to the same
Callerio, Lorenzo	11/21/2025	0.5	Call with a Company buyer to discuss certain requests received from some vendors
Callerio, Lorenzo	11/21/2025	1.1	Review several counterproposals received from certain vendors before discussing them with management
Callerio, Lorenzo	11/21/2025	0.4	Daily meeting with management and service center to discuss the reconciliation process updates
Callerio, Lorenzo	11/21/2025	0.8	Participate in a meeting with a Company buyer, S. Lieberman (A&M) and a vendor to discuss the revised terms of a trade agreement
Callerio, Lorenzo	11/21/2025	0.2	Call with J. Cook (A&M) and L. Callerio (A&M) to discuss certain requests received from vendors
Callerio, Lorenzo	11/21/2025	0.8	Correspond with management regarding revised post-petition terms for select vendors
Callerio, Lorenzo	11/21/2025	0.8	Participate in daily (11/21) vendor escalation call with Company team, A. Shahbain and L. Callerio (A&M) to discuss vendor-related matters and next steps
Callerio, Lorenzo	11/21/2025	0.7	Participate in a meeting with Company purchasing, S. Lieberman (K&E) and D. Migliarucci (GT) re: discuss a counterproposal to be sent to a vendor
Callerio, Lorenzo	11/21/2025	0.9	Draft / update multiple business cases before circulating them internally for approval
Callerio, Lorenzo	11/21/2025	1.5	Address and resolve all vendor inquiries and communications received on 11/20, ensuring timely responses and proper documentation of each interaction
Callerio, Lorenzo	11/21/2025	0.8	Review and edit certain agreements prepared by K&E before approving them
Caruso, Nicholas	11/21/2025	0.2	Correspond with Company regarding latest trade agreement negotiations with certain vendor

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Professional	Date	Hours	Activity
Caruso, Nicholas	11/21/2025	0.8	Review updated email trade agreement and trade agreement tracker and summarize amounts paid to date
Caruso, Nicholas	11/21/2025	0.2	Correspond with Alix regarding approval of trade agreement
Caruso, Nicholas	11/21/2025	1.1	Review CIA spend and latest negotiations for certain vendor and provide recommendation on next steps re: trade agreement
Cook, Jacob	11/21/2025	0.8	Refresh of weekly 'invoices in error' analysis for VMT materials as of 11/21/25
Cook, Jacob	11/21/2025	2.3	Review of prepetition payments made November to date without A&M approval
Cook, Jacob	11/21/2025	1.8	Update master trade agreement AP schedule with refreshed AP Aging for next 3 months of trade agreement payments to identify blocked AP
Cook, Jacob	11/21/2025	1.6	Prepare trade agreement payment schedule for WE 11/28
Cook, Jacob	11/21/2025	1.2	Review of ad hoc trade agreement 'catchup' payment requests
Cook, Jacob	11/21/2025	1.1	Email correspondence with the Company to provide remittance information related to trade agreements paid during WE 11/21
Cook, Jacob	11/21/2025	0.2	Call with J. Cook (A&M) and L. Callerio (A&M) to discuss certain requests received from vendors
Donoghue, Doug	11/21/2025	0.5	Review latest AP aging file, update dependent analyses
Donoghue, Doug	11/21/2025	0.2	Review reconciliation, questions re: same
Draude, Richard	11/21/2025	2.3	Update vendor management discussion materials to reflect latest trade agreements executed and corresponding liquidity impact calculations
Draude, Richard	11/21/2025	1.9	Update trade agreement tracker and mapping to reflect latest changes for the week
Draude, Richard	11/21/2025	1.8	Review and respond to vendor communication emails for 11/21 morning hours, update trackers accordingly
Draude, Richard	11/21/2025	0.9	Revise vendor budget vs actuals summary for latest updates
Erlach, Nicole	11/21/2025	0.5	Standing call with N. Erlach (A&M), M. Schirle (A&M) and Company to discuss the status of ongoing supplier AP reconciliations
Erlach, Nicole	11/21/2025	0.8	Prepare daily update for Company re: reconciliation progress and critical outstanding items
Erlach, Nicole	11/21/2025	1.2	Review open items related to critical supplier reconciliations to prepare for call with Company team
Erlach, Nicole	11/21/2025	1.8	Review inquiries from Company related to ongoing supplier reconciliations
Erlach, Nicole	11/21/2025	1.9	Analyze supplier reconciliations to confirm sufficiency for the continuation of trade agreement negotiations

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Professional	Date	Hours	Activity
Fuetter, Isaac	11/21/2025	1.1	Track incoming trade agreement communications, prepare draft trade agreements and maintain tracker with updated agreement status and documentation morning session on 11/21/2025 for week-ending 11/22/2025
Fuetter, Isaac	11/21/2025	1.9	Call with I. Fuetter and C. O'Toole (A&M) to discuss an overview of TA tracking, begin the transition of responsibilities
O'Toole, Colin	11/21/2025	1.9	Call with I. Fuetter and C. O'Toole (A&M) to discuss an overview of TA tracking, begin the transition of responsibilities
O'Toole, Colin	11/21/2025	2.8	Assess three new executed TA's, document TA's in A&M repository, update A&M master TA tracker document and payment forecast for these 3 TA's
Pacheco, Santiago	11/21/2025	0.6	Office conference with the Company and S. Pacheco (A&M) to review vendor claims and coordinate information gathering and action plans. Session 13
Schirle, Mattie	11/21/2025	0.6	Participate in call with Company Lighting team to review status of trade agreements
Schirle, Mattie	11/21/2025	0.6	Participate in call with Company to review list of invoices
Schirle, Mattie	11/21/2025	0.6	Participate in call with Company to review trade agreement
Schirle, Mattie	11/21/2025	1.6	Review open AP and draft email trade agreements for set of vendors
Schirle, Mattie	11/21/2025	2.4	Revise trade agreement for vendor for latest round of negotiations and update vendor management tracker
Schirle, Mattie	11/21/2025	0.5	Participate in call with Company to negotiate trade agreement
Schirle, Mattie	11/21/2025	0.4	Participate in trade agreement review with Company / Vendor
Schirle, Mattie	11/21/2025	0.5	Standing call with N. Erlach (A&M), M. Schirle (A&M) and Company to discuss the status of ongoing supplier AP reconciliations
Schirle, Mattie	11/21/2025	0.5	Participate in call with Company and vendor to discuss reconciliation
Schirle, Mattie	11/21/2025	0.5	Participate in call with Company to review vendor statuses and open trade agreements
Schirle, Mattie	11/21/2025	0.5	Participate in call with Company and vendor to negotiate trade agreement
Schirle, Mattie	11/21/2025	0.3	Participate in call with Company to discuss reconciliation
Shahbain, Abraham	11/21/2025	0.5	Call with Company Treasury and purchasing to discuss open payments
Shahbain, Abraham	11/21/2025	0.8	Participate in daily (11/21) vendor escalation call with Company team, A. Shahbain and L. Callerio (A&M) to discuss vendor-related matters and next steps
Shahbain, Abraham	11/21/2025	1.4	Respond to emails related to vendor escalations and payment requests
Shahbain, Abraham	11/21/2025	0.8	Review and provide feedback on trade agreement payment proposals

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Professional	Date	Hours	Activity
Turner, Cari	11/21/2025	0.2	Review latest CIA (cash in advance) tracker and provide comments to tracking team
Turner, Cari	11/21/2025	0.7	Prepare and respond to vendor management update for various advisors
Turner, Cari	11/21/2025	0.8	Review latest trade agreement tracker, follow-up with team on various vendors
Turner, Cari	11/21/2025	0.9	Follow-up on various questions/open items for the Company purchasing management
Turner, Cari	11/21/2025	1.3	Review and provide comments on various vendor negotiations
Warren, Joseph	11/21/2025	0.3	Coordinate with Company and certain supplier regarding status of remaining cash in advance invoices and certain prepetition invoices relating to that supplier's critical vendor agreement
Warren, Joseph	11/21/2025	0.4	Prepare update for certain supplier recapping prepetition and post petition amounts paid over the last week and respond on additional questions from the supplier
Warren, Joseph	11/21/2025	0.5	Prepare for and participate in discussion with Company and certain supplier regarding prepetition amounts owed and next steps to progress towards a potential critical vendor agreement to maintain customary post petition services
Warren, Joseph	11/21/2025	1.6	Analyze updates from Company to ongoing vendor management issues as of Friday, 11/21 and provide feedback on the same
Warren, Joseph	11/21/2025	0.7	Call with J. Warren and A. Athreya (A&M) to discuss current progress on supplier escalations re: past due invoices and determine next steps related to the same
Warren, Joseph	11/21/2025	0.2	Draft update to certain supplier regarding ongoing reconciliation of prepetition and post petition amounts owed and progress towards a critical vendor agreement
Warren, Joseph	11/21/2025	0.2	Analyze status of certain supplier and their prepetition amounts owed ahead of call with supplier to discuss potential trade agreement
Warren, Joseph	11/21/2025	0.2	Analyze request from Company to revise trade agreement offer for certain supplier and respond on the same
Warren, Joseph	11/21/2025	0.2	Prepare summary email on discussion with trade agreement offer made to certain supplier and next steps towards a trade agreement
Warren, Joseph	11/21/2025	0.2	Analyze Company request for trade agreement for certain supplier and ask questions to confirm how to approach supplier negotiations
Warren, Joseph	11/21/2025	0.1	Analyze A&M team request for certain liquidity calculation analyses for executed trade agreements and respond on the same
Weiland, Brad	11/21/2025	0.2	Correspond with Company personnel re vendor invoicing and payment items
Zehetmair, Stefan	11/21/2025	0.9	Manage central vendor escalation mailbox
Athreya, Abhi	11/22/2025	0.3	Communicate with the Company's payment team re: outstanding ad hoc payments
Athreya, Abhi	11/22/2025	0.6	Investigate trade agreement for select supplier to determine compliance and pull payment amounts related to the same

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Professional	Date	Hours	Activity
Athreya, Abhi	11/22/2025	0.7	Investigate foreign exchange related issues creating small short pays in trade agreement payments
Donoghue, Doug	11/22/2025	0.2	Reply to supplier re: payment questions
Donoghue, Doug	11/22/2025	0.4	Review correspondence with supplier re: trade agreement, answer questions re: same
Schirle, Mattie	11/22/2025	0.5	Review open AP and draft trade agreement for vendor
Shahbain, Abraham	11/22/2025	0.7	Review and provide comments on vendor management update slides
Warren, Joseph	11/22/2025	0.2	Coordinate with A&M team regarding process for selecting invoices for payments to critical vendors relating to local currency versus FX converted USD currency
Warren, Joseph	11/22/2025	0.6	Revise update to certain supplier regarding ongoing reconciliation of prepetition and post petition amounts owed and progress towards a critical vendor agreement
Warren, Joseph	11/22/2025	0.2	Analyze Company and supplier request regarding payment schedule for certain trade agreement and coordinate with A&M team on the same
Warren, Joseph	11/22/2025	0.1	Coordinate with A&M team regarding status of review of certain equipment lease contracts and next steps related to the same
Warren, Joseph	11/22/2025	0.1	Analyze impact of FX rates on certain trade agreement payments and coordinate with A&M team on the same
Athreya, Abhi	11/23/2025	2.8	Analyze preliminarily the upcoming week's post petition payment run to determine duplicated with cash in advance payments
Athreya, Abhi	11/23/2025	2.0	Pull prepetition payments related to several suppliers and create Excel summaries related to the same
Athreya, Abhi	11/23/2025	1.0	Investigate supplier's claim of unpaid invoices related to trade agreement supplemental payment
Caruso, Nicholas	11/23/2025	0.8	Prepare vendor spend reconciliation to allocation summary
Caruso, Nicholas	11/23/2025	0.8	Review and revise vendor spend vs budget analysis
Caruso, Nicholas	11/23/2025	0.9	Revise liquidity impact calculation for certain vendors
Caruso, Nicholas	11/23/2025	2.4	Prepare vendor management dashboard for latest week
Cook, Jacob	11/23/2025	1.8	Update weekly VMT reporting materials related to payments vs. budget, invoices in error, and weighted terms for WE 11/21
Cook, Jacob	11/23/2025	1.1	Review of vendors 'return to terms' based on trade agreement execution and overlap with CIA periods at invoice level for impact on PST payment run
Donoghue, Doug	11/23/2025	0.3	Review payment process and historical payments, correspondence re: same
Draude, Richard	11/23/2025	1.3	Review and respond to vendor communication emails for 11/21 afternoon hours, update trackers accordingly

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Professional	Date	Hours	Activity
Erlach, Nicole	11/23/2025	0.8	Prepare daily update for Company re: reconciliation tracker and open high priority requests
Schirle, Mattie	11/23/2025	0.6	Review trade agreement payments from Company and draft response
Shahbain, Abraham	11/23/2025	2.3	Review and provide comments on vendor management update slides
Warren, Joseph	11/23/2025	0.2	Analyze certain supplier further questions regarding classification of certain retro-invoicing to prepetition or post petition and respond on the same
Warren, Joseph	11/23/2025	0.2	Coordinate with Company regarding concerns with first installment payment to certain supplier due to adjustment in payment instructions
Warren, Joseph	11/23/2025	0.4	Analyze update from Company relating to stratification of certain suppliers for a specific division and respond on the same, detailing next steps to paying these suppliers pursuant to the critical vendor agreement
Warren, Joseph	11/23/2025	0.4	Analyze reconciliation for certain supplier in ongoing critical vendor negotiations and prepare next steps and open items relating to the same
Warren, Joseph	11/23/2025	0.4	Analyze status of reconciliation process for two suppliers and prepare next steps on the same to conclude trade agreement negotiations
Warren, Joseph	11/23/2025	0.4	Finalize update to certain supplier regarding ongoing reconciliation of prepetition and post petition amounts owed and progress towards a critical vendor agreement
Warren, Joseph	11/23/2025	1.2	Analyze still unresolved vendor management issues relating to Friday, 11/21 and develop next step plans to resolve relating to the same
Warren, Joseph	11/23/2025	0.2	Further coordinate with A&M team regarding process for selecting invoices for payments to critical vendors relating to local currency versus FX converted USD currency and advise on approach to resolve issue going forward
Athreya, Abhi	11/24/2025	1.5	Summarize remittance details for specific supplier's trade agreement payment
Athreya, Abhi	11/24/2025	0.3	Call with M. Hill and A. Athreya (A&M) to discuss the status of ongoing vendor escalations
Athreya, Abhi	11/24/2025	1.3	Communicate with the Company's payments team re: several critical payment requests
Athreya, Abhi	11/24/2025	1.1	Correspond with the Company re: payments on trade agreements and provide an update to the A&M team
Athreya, Abhi	11/24/2025	0.9	Analyze trade agreement compliance for specific supplier and correspond with the Company's purchasers related to the same
Athreya, Abhi	11/24/2025	0.2	Communicate with the supplier re: overdue post petition payments
Athreya, Abhi	11/24/2025	0.6	Follow through on the status of several critical payments with the Company
Athreya, Abhi	11/24/2025	0.5	Analyze potentially erroneous payments to select supplier against the Company's payment run

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Athreya, Abhi	11/24/2025	0.5	Analyze invoices for several trade agreements and communicate with the Company related to the same
Athreya, Abhi	11/24/2025	0.4	Investigate overdue invoices related to select suppliers and communicate with Restructuring Counsel related to the same
Athreya, Abhi	11/24/2025	0.4	Find specific logistics supplier's invoices in accounts payable and create and Excel file related to the same
Athreya, Abhi	11/24/2025	0.4	Execute payment of specific invoices in correction of the short pay on a supplier's trade agreement
Athreya, Abhi	11/24/2025	0.5	Call with M. Schirle, J. Cook, N. Erlach, R. Draude, and A. Athreya (A&M) to discuss status of trade agreement supplemental supplier payments due this week
Athreya, Abhi	11/24/2025	0.4	Determine overdue invoices for select supplier per accelerated terms and request payment from the Company
Athreya, Abhi	11/24/2025	0.3	Follow up on payments that were not executed from last week's payment run
Athreya, Abhi	11/24/2025	1.1	Analyze invoice date and terms related duplications between cash in advance process and post petition payment run
Callerio, Lorenzo	11/24/2025	1.4	Review, edit, and approve all the trade agreement prepared by K&E before discussing them with management
Callerio, Lorenzo	11/24/2025	1.3	Prepare several business cases based on the last data received from management to support the trade agreement approval process
Callerio, Lorenzo	11/24/2025	1.1	Handle and close all vendor inquiries and communications from 11/20, providing responses and maintaining accurate records of each interaction
Callerio, Lorenzo	11/24/2025	0.9	Review multiple reconciliation data to support the trade agreements negotiation process
Callerio, Lorenzo	11/24/2025	0.8	Prepare a summary of all the ongoing negotiation related to electronic vendors
Callerio, Lorenzo	11/24/2025	0.7	Prepare a variance analysis of the latest disbursement projections to address questions received from C. Turner (A&M)
Callerio, Lorenzo	11/24/2025	0.6	Review and update the cash-in-advance list by removing all vendors with an executed trade agreement
Callerio, Lorenzo	11/24/2025	0.5	Join a meeting with a vendor to finalize a trade agreement
Callerio, Lorenzo	11/24/2025	0.4	Participate in a call with Company purchasing and S. Lieberman (K&E) to discuss the certain vendor requests re: post petition payments
Callerio, Lorenzo	11/24/2025	0.4	Daily meeting (11/24) with management and service center to discuss the reconciliation process updates
Callerio, Lorenzo	11/24/2025	0.4	Correspond with management re: a settlement agreement under negotiation
Callerio, Lorenzo	11/24/2025	0.3	Call with S. Lieberman (K&E) to discuss certain legal aspects of a trade agreement
Callerio, Lorenzo	11/24/2025	0.6	Call with a Company buyer to discuss the revised terms of a settlement agreement

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Callerio, Lorenzo	11/24/2025	0.3	Call with A. Shahbain (A&M) and L. Callerio (A&M) re: vendor management workstream update
Caruso, Nicholas	11/24/2025	0.7	Prepare business case for certain vendor
Caruso, Nicholas	11/24/2025	0.1	Correspond with K&E team regarding status of trade agreement
Caruso, Nicholas	11/24/2025	0.1	Correspond with vendor and A&M team regarding payment issues
Caruso, Nicholas	11/24/2025	0.3	Coordinate special payment process for certain trade agreement
Caruso, Nicholas	11/24/2025	0.4	Correspond with Vendor regarding approval of trade agreement and steps to execute
Caruso, Nicholas	11/24/2025	0.4	Summarize status of trade agreement for FTI team and share draft
Caruso, Nicholas	11/24/2025	0.5	Call with A. Shahbain, N. Caruso and R. Draude (A&M) to discuss analysis re: largest vendors in accounts payable
Caruso, Nicholas	11/24/2025	0.6	Prepare exhibit summaries for inclusion in trade agreement
Caruso, Nicholas	11/24/2025	0.8	Review latest reconciliation for certain vendor and revise trade agreement accordingly
Caruso, Nicholas	11/24/2025	0.8	Review reconciliation update for certain vendor and provide K&E updated figures to adjust trade agreement
Caruso, Nicholas	11/24/2025	1.4	Revise vendor management dashboard based on commentary from A&M team
Caruso, Nicholas	11/24/2025	2.2	Prepare latest thinking vendor relief view based on updated AP
Caruso, Nicholas	11/24/2025	0.2	Call with N. Caruso and R. Draude (A&M) to discuss updates to weekly trade agreement reporting outputs
Caruso, Nicholas	11/24/2025	0.3	Working session with J. Warren and N. Caruso (A&M) regarding potential upcoming Trade Agreements
Caruso, Nicholas	11/24/2025	0.6	Call with Company regarding certain vendor trade agreement strategy
Caruso, Nicholas	11/24/2025	0.5	Working session with N. Caruso, R. Draude (A&M) to discuss comments from team leads re: analysis of top vendors in accounts payable
Caruso, Nicholas	11/24/2025	1.1	Review payment list and add comments based on trade agreement status
Caruso, Nicholas	11/24/2025	0.5	Participate in daily (11/24) vendor escalation call with Company team, A. Shahbain and N. Caruso (A&M) to discuss vendor-related matters and next steps
Caruso, Nicholas	11/24/2025	0.8	Working session with N. Caruso and R. Draude (A&M) to further revise analysis re: top vendors in accounts payable
Cook, Jacob	11/24/2025	0.3	Review of ad hoc the Company purchasing team requests for emergency payments
Cook, Jacob	11/24/2025	0.3	Review of the Company purchasing ad hoc payment verification requests related to certain vendor trade agreement payments

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Professional	Date	Hours	Activity
Cook, Jacob	11/24/2025	1.3	Review of payment escalations related to WE 11/21 payments
Cook, Jacob	11/24/2025	1.4	Email correspondence with certain suppliers related to invoice-level remittance details for trade agreement payments for payments planned during WE 11/28
Cook, Jacob	11/24/2025	0.5	Call with M. Schirle, J. Cook, N. Erlach, R. Draude, and A. Athreya (A&M) to discuss status of trade agreement supplemental supplier payments due this week
Cook, Jacob	11/24/2025	0.3	Call with J. Cook (A&M) and A. Shahbain (A&M) to discuss payment trends and analytics
Donoghue, Doug	11/24/2025	0.7	Prepare trade agreement and corresponding analysis, correspondence re: same
Donoghue, Doug	11/24/2025	0.2	Review progress on supplier payments, correspondence re: same
Donoghue, Doug	11/24/2025	0.4	Review invoice aging from supplier, analysis re: same
Donoghue, Doug	11/24/2025	0.6	Prepare trade agreement and corresponding analysis for supplier, correspondence re: same
Draude, Richard	11/24/2025	0.5	Call with M. Schirle, J. Cook, N. Erlach, R. Draude, and A. Athreya (A&M) to discuss status of trade agreement supplemental supplier payments due this week
Draude, Richard	11/24/2025	1.4	Review and respond to vendor communication emails for 11/24 afternoon hours, update trackers accordingly
Draude, Richard	11/24/2025	1.7	Prepare weekly supplemental supplier payment output, gathering data from reconciliations, payments and trackers
Draude, Richard	11/24/2025	1.3	Update non-CIA terms change analysis from Company to reflect latest trade agreement statuses
Draude, Richard	11/24/2025	2.2	Weekly consolidation of Company AP data to create one master file
Draude, Richard	11/24/2025	2.4	Revise top vendors in accounts payable analysis to reflect amounts in executed and contemplated trade agreements
Draude, Richard	11/24/2025	0.2	Call with N. Caruso and R. Draude (A&M) to discuss updates to weekly trade agreement reporting outputs
Draude, Richard	11/24/2025	0.5	Working session with N. Caruso, R. Draude (A&M) to discuss comments from team leads re: analysis of top vendors in accounts payable
Draude, Richard	11/24/2025	0.5	Call with A. Shahbain, N. Caruso and R. Draude (A&M) to discuss analysis re: largest vendors in accounts payable
Draude, Richard	11/24/2025	0.8	Working session with N. Caruso and R. Draude (A&M) to further revise analysis re: top vendors in accounts payable
Draude, Richard	11/24/2025	1.8	Review and respond to vendor communication emails for 11/24 morning hours, update trackers accordingly
Erlach, Nicole	11/24/2025	1.6	Prepare requests for supplier regarding open items needed in order to progress reconciliation status
Erlach, Nicole	11/24/2025	0.3	Standing call with N. Erlach (A&M) and Company to discuss the status of ongoing supplier AP reconciliations

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Professional	Date	Hours	Activity
Erlach, Nicole	11/24/2025	0.7	Prepare daily update for Company re: reconciliation tracker and open high priority requests
Erlach, Nicole	11/24/2025	1.4	Update reconciliation tracker notes to reflect reconciliation progress to prepare for transition to Company
Erlach, Nicole	11/24/2025	1.5	Prepare reconciliation process transition plan for review with Company
Erlach, Nicole	11/24/2025	0.5	Call with M. Schirle (A&M) and N. Erlach (A&M) to review the supplier reconciliation workstream transition plan
Erlach, Nicole	11/24/2025	1.9	Analyze reconciliation updates to track progress since previous iteration and to escalate open items
Erlach, Nicole	11/24/2025	2.1	Correspond with Company re: status of ongoing reconciliations
Erlach, Nicole	11/24/2025	2.4	Review emails to respond to various inquiries regarding ongoing supplier reconciliations
Erlach, Nicole	11/24/2025	0.5	Call with M. Schirle, J. Cook, N. Erlach, R. Draude, and A. Athreya (A&M) to discuss status of trade agreement supplemental supplier payments due this week
Fuetter, Isaac	11/24/2025	0.9	Call with I. Fuetter and C. O'Toole (A&M) to finalize transition of TA tracking responsibilities
Grossi, Nick	11/24/2025	0.8	Review vendor allocation request and provide comment re: same
Hill, Michael	11/24/2025	0.3	Correspond re: request details for a certain supplier to determine if they are under a Trade Agreement
Hill, Michael	11/24/2025	0.2	Correspond re: request a certain supplier to adjust their invoice for necessary details for processing
Hill, Michael	11/24/2025	0.2	Correspond re: request if invoice format works for paying an invoice for a specific country
Hill, Michael	11/24/2025	0.2	Correspond re: request for clarity into a certain supplier for treatment of an invoice
Hill, Michael	11/24/2025	0.3	Correspond re: request past due invoices for a certain supplier to be paid this week
Hill, Michael	11/24/2025	0.4	Review the Trade Agreement for a certain supplier to clarify which vendor is covered
Hill, Michael	11/24/2025	0.3	Call with M. Hill and A. Athreya (A&M) to discuss the status of ongoing vendor escalations
O'Toole, Colin	11/24/2025	1.3	Analyze TA received for certain vendor, updated Vendor master tracker file, updated various tabs to flow through to forecast
O'Toole, Colin	11/24/2025	0.7	Revise master vendor tracker to incorporate a new vendor, update various tab to ensure vendor flows into forecast appropriately
O'Toole, Colin	11/24/2025	0.3	Perform update to daily Supplier Agreement tracker, share with A&M to complete outstanding portions
O'Toole, Colin	11/24/2025	0.9	Call with I. Fuetter and C. O'Toole (A&M) to finalize transition of TA tracking responsibilities
O'Toole, Colin	11/24/2025	0.4	Prepare draft of daily TA's correspondence to A&M team, extract files and compile into summary format, share with team

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Professional	Date	Hours	Activity
O'Toole, Colin	11/24/2025	0.2	Update A&M repository of TA's to include Ceva agreement
Pacheco, Santiago	11/24/2025	0.4	Office conference with the Company and S. Pacheco (A&M) to review vendor claims and coordinate information gathering and action plans. Session 14
Schirle, Mattie	11/24/2025	0.6	Participate in call with Company and vendor to review latest reconciliation
Schirle, Mattie	11/24/2025	2.6	Update vendor management tracker for latest call updates
Schirle, Mattie	11/24/2025	1.7	Draft trade agreements for set of vendors
Schirle, Mattie	11/24/2025	1.2	Review vendor management inbox and correspond with vendors
Schirle, Mattie	11/24/2025	0.5	Call with M. Schirle, J. Cook, N. Erlach, R. Draude, and A. Athreya (A&M) to discuss status of trade agreement supplemental supplier payments due this week
Schirle, Mattie	11/24/2025	0.9	Review the latest inbound requests received from vendors and review the vendor management tracker
Schirle, Mattie	11/24/2025	0.7	Review and revise trade agreement for latest round of negotiations
Schirle, Mattie	11/24/2025	0.6	Participate in call with Company to discuss trade agreement
Schirle, Mattie	11/24/2025	0.5	Participate in daily logistics call with Company
Schirle, Mattie	11/24/2025	0.5	Participate in call to review latest status of reconciliation with Company
Schirle, Mattie	11/24/2025	0.4	Participate in call with Company to strategize trade agreement discussion
Schirle, Mattie	11/24/2025	0.4	Participate in call to review latest status of reconciliation with Company
Schirle, Mattie	11/24/2025	0.5	Call with M. Schirle (A&M) and N. Erlach (A&M) to review the supplier reconciliation workstream transition plan
Schirle, Mattie	11/24/2025	0.7	Participate in call with Company to strategize trade agreement discussion
Shahbain, Abraham	11/24/2025	0.9	Review and provide feedback on trade agreement payment proposals
Shahbain, Abraham	11/24/2025	0.3	Call with A. Shahbain (A&M) and L. Callerio (A&M) re: vendor management workstream update
Shahbain, Abraham	11/24/2025	0.5	Participate in daily (11/24) vendor escalation call with Company team, A. Shahbain and N. Caruso (A&M) to discuss vendor-related matters and next steps
Shahbain, Abraham	11/24/2025	0.5	Call with Company Treasury and purchasing to discuss open payments
Shahbain, Abraham	11/24/2025	0.4	Call with lenders' advisors to discuss select diligence requests

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Professional	Date	Hours	Activity
Shahbain, Abraham	11/24/2025	1.1	Review and provide comments on payment proposal
Shahbain, Abraham	11/24/2025	1.4	Review and update regional cash funding analysis for proposed payments and other one-off's
Shahbain, Abraham	11/24/2025	0.3	Call with J. Cook (A&M) and A. Shahbain (A&M) to discuss payment trends and analytics
Shahbain, Abraham	11/24/2025	0.5	Call with A. Shahbain, N. Caruso and R. Draude (A&M) to discuss analysis re: largest vendors in accounts payable
Shahbain, Abraham	11/24/2025	1.8	Respond to emails related to vendor escalations and payment requests
Turner, Cari	11/24/2025	0.4	Prepare and respond to vendor management update for various advisors
Turner, Cari	11/24/2025	0.2	Review latest CIA (cash in advance) tracker and provide comments to tracking team
Turner, Cari	11/24/2025	0.7	Follow-up on various questions/open items for the Company purchasing management
Turner, Cari	11/24/2025	1.1	Review and provide comments on various vendor negotiations
Turner, Cari	11/24/2025	0.7	Review updated vendor management reporting package
Turner, Cari	11/24/2025	0.9	Review latest trade agreement tracker, follow-up with team on various vendors
Warren, Joseph	11/24/2025	0.3	Analyze final proposal received from certain supplier in ongoing trade agreement negotiations, updating liquidity analysis
Warren, Joseph	11/24/2025	0.3	Analyze K&E vendor team response regarding executory contract status for certain supplier and respond on the same
Warren, Joseph	11/24/2025	0.1	Revise draft email trade agreement for certain supplier Company request
Warren, Joseph	11/24/2025	0.2	Analyze post petition payment run for week ending Friday, 11/28 and provide feedback to A&M team on the same
Warren, Joseph	11/24/2025	0.2	Analyze request for payment received from Company, reviewing executed trade agreement with supplier and responding to Company on the same
Warren, Joseph	11/24/2025	0.2	Prepare explanation to Company regarding potential executory contract status for certain supplier and next steps related to the same to maintain customary post petition services
Warren, Joseph	11/24/2025	0.2	Prepare for and participate in discussion with S. Lieberman (K&E), Company, and certain supplier regarding their prepetition amounts owed and post petition payment terms
Warren, Joseph	11/24/2025	0.1	Analyze payment terms status with certain supplier ahead of further discussions with that supplier to restore customary post petition payment terms
Warren, Joseph	11/24/2025	0.4	Analyze request from Company to progress on certain critical vendor offer and respond on the same with further questions needed to be answered before preparing an offer to the supplier
Warren, Joseph	11/24/2025	0.6	Revise liquidity analysis for certain supplier and prepare draft email trade agreement given where negotiations have progressed to

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Professional	Date	Hours	Activity
Warren, Joseph	11/24/2025	0.6	Analyze status of four priority vendor management items as of Monday, 11/24 and develop next step plans to resolve relating to the same
Warren, Joseph	11/24/2025	0.6	Analyze updates from Company to ongoing vendor management issues as of Monday, 11/24 and provide feedback on the same
Warren, Joseph	11/24/2025	0.5	Analyze reconciliation for certain supplier in ongoing trade agreement negotiations and prepare output to show amounts owed in USD in addition to local currency
Warren, Joseph	11/24/2025	0.7	Analyze status of three priority vendor management items as of Monday, 11/24 and develop next step plans to resolve relating to the same
Warren, Joseph	11/24/2025	0.4	Coordinate with Company regarding status of certain trade agreement in ongoing reconciliation and negotiations and next steps related to the same
Warren, Joseph	11/24/2025	0.2	Prepare for and participate in discussion with Company regarding request for support on potential critical vendor agreements with new suppliers
Warren, Joseph	11/24/2025	0.8	Analyze second supplier list for post petition payments for week ending Friday, 11/28 for suppliers that have been on cash in advance to avoid potential payment issues related to the same
Warren, Joseph	11/24/2025	0.3	Further coordinate with Company regarding approach to credit limit with certain supplier and need to advance pay invoices to allow for further deliveries
Warren, Joseph	11/24/2025	0.3	Working session with J. Warren and N. Caruso (A&M) regarding potential upcoming Trade Agreements
Warren, Joseph	11/24/2025	0.4	Coordinate with certain supplier regarding progress made on post petition payments and prepetition reconciliation and next steps related to the same
Warren, Joseph	11/24/2025	0.4	Analyze certain supplier response to latest trade agreement offer and update liquidity analysis for the same
Warren, Joseph	11/24/2025	0.3	Correspond with A. Shahbain (A&M) regarding priority vendor matters as of Monday, 11/24
Warren, Joseph	11/24/2025	0.3	Coordinate with A&M team regarding provided feedback on post petition payment list for week ending Friday, 11/28
Warren, Joseph	11/24/2025	0.3	Prepare supplier assessment for internal approvals for certain supplier that has provided a final proposal relating to their trade agreement negotiation
Warren, Joseph	11/24/2025	1.3	Analyze status of eight priority vendor management items as of Monday, 11/24 and develop next step plans to resolve relating to the same
Zehetmair, Stefan	11/24/2025	1.6	Manage central vendor escalation mailbox
Athreya, Abhi	11/25/2025	1.0	Investigate trade agreement payments for select supplier and identify overdue invoices per trade agreement
Athreya, Abhi	11/25/2025	0.9	Summarize prepetition payments to select supplier and create Excel file related to the same
Athreya, Abhi	11/25/2025	0.7	Provide remittance details for specific supplier

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Professional	Date	Hours	Activity
Athreya, Abhi	11/25/2025	0.7	Create Excel summary of proof of payments for supplier's trade agreement installment
Athreya, Abhi	11/25/2025	0.6	Create Excel file re: prepetition payments case to date for select supplier
Athreya, Abhi	11/25/2025	1.1	Analyze supplier statement of account and reconcile against the Company's accounts payable
Athreya, Abhi	11/25/2025	1.2	Analyze trade agreement compliance for select supplier and create Excel summary related to the same
Athreya, Abhi	11/25/2025	0.2	Communicate with the Company's payment team: re outstanding payment requests
Athreya, Abhi	11/25/2025	2.0	Analyze invoices re: missing trade agreement payments and overdue post petition
Athreya, Abhi	11/25/2025	1.2	Analyze invoice date and terms related duplications between cash in advance process and post petition payment run
Athreya, Abhi	11/25/2025	1.4	Check compliance across a slew of trade agreements in advance of this week's trade agreement payment run
Athreya, Abhi	11/25/2025	0.4	Prepare for and participate in discussion with A. Athreya (A&M) and J. Warren (A&M) regarding status of five open supplier situations as of Tuesday, 11/25
Athreya, Abhi	11/25/2025	0.3	Follow up regarding post petition payments of specific supplier
Callerio, Lorenzo	11/25/2025	1.2	Develop and draft multiple business case scenarios to be circulated for approval
Callerio, Lorenzo	11/25/2025	0.5	Call with C. Turner, A. Shahbain, L. Callerio, J. Warren, M. Schirle, N. Caruso, J. Cook, C. O'Toole, and R. Draude (A&M) to discuss latest vendor management workstream updates
Callerio, Lorenzo	11/25/2025	1.2	Respond to all today's inbound vendor-related communications received from different counterparties
Callerio, Lorenzo	11/25/2025	0.8	Review the disbursement projections bridge analysis received from the cash team
Callerio, Lorenzo	11/25/2025	0.8	Discuss and approve multiple trade agreements provided by K&E
Callerio, Lorenzo	11/25/2025	0.2	Correspond with I. Fuetter (A&M) to discuss the latest version of the disbursement forecast analysis
Callerio, Lorenzo	11/25/2025	0.4	Call with a buyer to discuss certain outstanding trade agreement being finalized
Callerio, Lorenzo	11/25/2025	0.4	Daily meeting (11/25) with management and service center to discuss the reconciliation process updates
Callerio, Lorenzo	11/25/2025	0.5	Call with a vendor to discuss the reconciliation process
Callerio, Lorenzo	11/25/2025	0.3	Call with N. Caruso (A&M) and L. Callerio (A&M) re: vendor negotiations update
Callerio, Lorenzo	11/25/2025	0.6	Attend a meeting with the Company's Purchasing and Treasury teams and a vendor to provide an update on Chapter 11 proceedings
Callerio, Lorenzo	11/25/2025	0.9	Call with Company team, L. Callerio and N. Caruso (A&M) regarding latest trade agreement status for certain division and next steps

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Professional	Date	Hours	Activity
Callerio, Lorenzo	11/25/2025	1.1	Participate in a call with A. Shahbain (A&M), L. Callerio A(&M) and the UCC's financial advisor to discuss certain vendor-related questions
Caruso, Nicholas	11/25/2025	0.4	Review question from A&M team regarding updated reconciliation of executed trade agreement and estimated supplemental payment
Caruso, Nicholas	11/25/2025	0.4	Call with N. Caruso, I. Fuetter, C. O'Toole and R. Draude (A&M) to discuss and coordinate re: vendor management and trade agreement tracking workstream updates
Caruso, Nicholas	11/25/2025	0.1	Correspond with A&M team regarding payment issues
Caruso, Nicholas	11/25/2025	0.1	Correspond with Company regarding lender consent rights over trade agreements
Caruso, Nicholas	11/25/2025	0.2	Correspond with A&M team regarding status of certain trade agreement
Caruso, Nicholas	11/25/2025	0.3	Call with N. Caruso (A&M) and L. Callerio (A&M) re: vendor negotiations update
Caruso, Nicholas	11/25/2025	0.3	Review updated reconciliation for certain vendor
Caruso, Nicholas	11/25/2025	0.5	Call with C. Turner, A. Shahbain, L. Callerio, J. Warren, M. Schirle, N. Caruso, J. Cook, C. O'Toole, and R. Draude (A&M) to discuss latest vendor management workstream updates
Caruso, Nicholas	11/25/2025	0.4	Review execution version of trade agreement and coordinate first payment
Caruso, Nicholas	11/25/2025	0.1	Correspond with Company regarding status of reconciliation update
Caruso, Nicholas	11/25/2025	0.4	Review trade agreement status based on commentary from Company related to tracking
Caruso, Nicholas	11/25/2025	0.4	Revise amounts in trade agreement based on latest reconciliation provided by Company
Caruso, Nicholas	11/25/2025	0.6	Prepare detailed status update for electronic vendors and share with Company
Caruso, Nicholas	11/25/2025	0.6	Prepare exhibit of outstanding invoices for certain vendor for inclusion in trade agreement
Caruso, Nicholas	11/25/2025	0.6	Revise trade agreement based on latest reconciliation
Caruso, Nicholas	11/25/2025	0.7	Prepare reconciliation summary and exhibits to be included in trade agreement for certain vendor
Caruso, Nicholas	11/25/2025	0.7	Review imposed vendors of certain customers and trade agreements related thereto
Caruso, Nicholas	11/25/2025	0.7	Review updated reconciliation for certain vendor to finalize trade agreement
Caruso, Nicholas	11/25/2025	0.3	Summarize status of trade agreement for FTI team and share draft
Caruso, Nicholas	11/25/2025	0.5	Call with A. Shahbain, N. Caruso and R. Draude (A&M) to discuss updates to prepetition accounts payable analysis

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Professional	Date	Hours	Activity
Caruso, Nicholas	11/25/2025	0.3	Review execution version of trade agreement prepared by K&E team
Caruso, Nicholas	11/25/2025	0.9	Call with Company team, L. Callerio and N. Caruso (A&M) regarding latest trade agreement status for certain division and next steps
Caruso, Nicholas	11/25/2025	0.6	Working session with N. Caruso and R. Draude (A&M) to update two analyses related to vendors and trade agreements
Cook, Jacob	11/25/2025	0.5	Call with C. Turner, A. Shahbain, L. Callerio, J. Warren, M. Schirle, N. Caruso, J. Cook, C. O'Toole, and R. Draude (A&M) to discuss latest vendor management workstream updates
Donoghue, Doug	11/25/2025	0.4	Reply to supplier re: trade agreement questions
Donoghue, Doug	11/25/2025	0.2	Review prior correspondence with supplier, transfer to other A&M team member
Donoghue, Doug	11/25/2025	0.7	Review schedule outlining remittance info, edits to and correspondence with supplier re: same
Draude, Richard	11/25/2025	1.3	Review and respond to vendor communication emails for 11/25 afternoon hours, update trackers accordingly
Draude, Richard	11/25/2025	0.8	Update file related to consignment stock from Company to reflect latest trade agreement statuses
Draude, Richard	11/25/2025	1.1	Update terms reference sheet for CIA processing team to reflect latest trade agreement executions
Draude, Richard	11/25/2025	2.2	Review and respond to vendor communication emails for 11/25 morning hours, update trackers accordingly
Draude, Richard	11/25/2025	0.7	Update list of vendors related to a specific OEM to include additional information requested by team lead
Draude, Richard	11/25/2025	0.5	Call with A. Shahbain, N. Caruso and R. Draude (A&M) to discuss updates to prepetition accounts payable analysis
Draude, Richard	11/25/2025	0.5	Call with C. Turner, A. Shahbain, L. Callerio, J. Warren, M. Schirle, N. Caruso, J. Cook, C. O'Toole, and R. Draude (A&M) to discuss latest vendor management workstream updates
Draude, Richard	11/25/2025	0.4	Call with N. Caruso, I. Fuetter, C. O'Toole and R. Draude (A&M) to discuss and coordinate re: vendor management and trade agreement tracking workstream updates
Draude, Richard	11/25/2025	0.6	Working session with N. Caruso and R. Draude (A&M) to update two analyses related to vendors and trade agreements
Erlach, Nicole	11/25/2025	0.5	Standing call with N. Erlach (A&M) and Company to discuss the status of ongoing supplier AP reconciliations
Erlach, Nicole	11/25/2025	1.9	Review correspondences from Company to capture reconciliation requests and respond to various inquiries
Erlach, Nicole	11/25/2025	1.8	Review certain supplier reconciliation history to understand current status and open items
Erlach, Nicole	11/25/2025	1.6	Review supplier reconciliation requests to gather information and coordinate review with Company team
Erlach, Nicole	11/25/2025	1.2	Review completed reconciliations from Company to identify outstanding items and next steps in the reconciliation process

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Erlach, Nicole	11/25/2025	0.4	Prepare daily update for Company re: reconciliation progress and critical outstanding items
Erlach, Nicole	11/25/2025	0.5	Call with N. Erlach (A&M), supplier and Company team to discuss supplier reconciliation
Erlach, Nicole	11/25/2025	0.3	Call with J. Warren (A&M) and N. Erlach (A&M) to discuss the status of critical supplier reconciliations and issues requiring escalation to advance the reconciliation process
Fuetter, Isaac	11/25/2025	0.4	Call with N. Caruso, I. Fuetter, C. O'Toole and R. Draude (A&M) to discuss and coordinate re: vendor management and trade agreement tracking workstream updates
Hill, Michael	11/25/2025	0.6	Call with J. Warren and M. Hill (A&M) and the Company to discuss avenues towards a Trade Agreement with a certain supplier
Hill, Michael	11/25/2025	0.2	Correspond re: updates needed for upcoming tranche payment with regards to the Trade Agreement for a certain supplier
Hill, Michael	11/25/2025	0.3	Correspond re: amount of prepetition payments made to a certain supplier for Trade Agreement discussions
Hill, Michael	11/25/2025	0.3	Correspond re: coverage of a Trade Agreement for a certain vendor and if it covers the China division
Hill, Michael	11/25/2025	0.3	Correspond re: request for prepetition amount outstanding for a certain supplier
Hill, Michael	11/25/2025	0.6	Update tracker for Trade Agreements executed for the past week
Hill, Michael	11/25/2025	0.6	Call with J. Warren and M. Hill (A&M) and the Company to discuss Trade Agreement discussions for a certain division
O'Toole, Colin	11/25/2025	1.1	Analyze new TA received for certain vendor, updated Master Vendor tracker to incorporate, updated various tabs to ensure TA is flowing into forecast appropriately
O'Toole, Colin	11/25/2025	0.4	Prepare draft of daily TA's correspondence to A&M team, extract files and compile into summary format, share with team
O'Toole, Colin	11/25/2025	0.3	Perform update to daily Supplier Agreement tracker, share with A&M to complete outstanding portions
O'Toole, Colin	11/25/2025	0.5	Call with C. Turner, A. Shahbain, L. Callerio, J. Warren, M. Schirle, N. Caruso, J. Cook, C. O'Toole, and R. Draude (A&M) to discuss latest vendor management workstream updates
O'Toole, Colin	11/25/2025	0.4	Call with N. Caruso, I. Fuetter, C. O'Toole and R. Draude (A&M) to discuss and coordinate re: vendor management and trade agreement tracking workstream updates
O'Toole, Colin	11/25/2025	0.6	Assess updated ETA's, layer into master TA tracker, ensured all ETA's appropriately captured and flowing through to model
Pacheco, Santiago	11/25/2025	1.1	Office conference with the Company and S. Pacheco (A&M) to review vendor claims and coordinate information gathering and action plans. Session 15
Schirle, Mattie	11/25/2025	0.4	Participate in call with Company and vendor to review trade agreement
Schirle, Mattie	11/25/2025	0.5	Call with C. Turner, A. Shahbain, L. Callerio, J. Warren, M. Schirle, N. Caruso, J. Cook, C. O'Toole, and R. Draude (A&M) to discuss latest vendor management workstream updates

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VENDOR MANAGEMENT

Professional	Date	Hours	Activity
Schirle, Mattie	11/25/2025	2.8	Review open AP and draft email trade agreements for set of vendors
Schirle, Mattie	11/25/2025	0.9	Update vendor management tracker for latest call updates
Schirle, Mattie	11/25/2025	0.9	Revise trade agreements for latest round of negotiations
Schirle, Mattie	11/25/2025	0.9	Review open AP and draft trade agreement for vendor
Schirle, Mattie	11/25/2025	0.9	Participate in call with Company to discuss reconciliation status
Schirle, Mattie	11/25/2025	0.9	Participate in call with Company Lighting team to review status of trade agreements
Schirle, Mattie	11/25/2025	0.8	Review reconciliation tracker and status updates
Schirle, Mattie	11/25/2025	0.8	Participate in call with the Company vendor to review latest trade agreement
Schirle, Mattie	11/25/2025	0.7	Participate in call with Company and vendor to discuss trade agreement
Schirle, Mattie	11/25/2025	0.5	Participate in call with Company to review trade agreement and discuss open issues
Schirle, Mattie	11/25/2025	0.5	Participate in call with Company to discuss trade agreement and latest reconciliation
Schirle, Mattie	11/25/2025	0.4	Participate in call with Company, vendor, K&E to review / discuss trade agreement
Schirle, Mattie	11/25/2025	0.4	Participate in call with Company and vendor to negotiate trade agreement
Shahbain, Abraham	11/25/2025	0.6	Create analysis summarizing specific vendor data points per external requests
Shahbain, Abraham	11/25/2025	0.7	Review and create analysis summarizing trade agreement statuses
Shahbain, Abraham	11/25/2025	0.7	Review and provide feedback on trade agreement payment proposals
Shahbain, Abraham	11/25/2025	1.7	Respond to emails related to vendor escalations and payment requests
Shahbain, Abraham	11/25/2025	0.5	Call with A. Shahbain, N. Caruso and R. Draude (A&M) to discuss updates to prepetition accounts payable analysis
Shahbain, Abraham	11/25/2025	0.5	Call with C. Turner, A. Shahbain, L. Callerio, J. Warren, M. Schirle, N. Caruso, J. Cook, C. O'Toole, and R. Draude (A&M) to discuss latest vendor management workstream updates
Shahbain, Abraham	11/25/2025	1.1	Participate in a call with A. Shahbain (A&M), L. Callerio A(&M) and the UCC's financial advisor to discuss certain vendor-related questions
Shahbain, Abraham	11/25/2025	0.8	Review and create summary analysis of payment amounts due for specific region
Turner, Cari	11/25/2025	0.9	Review and provide comments on various vendor negotiations

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VENDOR MANAGEMENT

Professional	Date	Hours	Activity
Turner, Cari	11/25/2025	0.6	Review latest trade agreement tracker, follow-up with team on various vendors
Turner, Cari	11/25/2025	0.6	Review and provide comments on updated CIA stats
Turner, Cari	11/25/2025	0.5	Call with C. Turner, A. Shahbain, L. Callerio, J. Warren, M. Schirle, N. Caruso, J. Cook, C. O'Toole, and R. Draude (A&M) to discuss latest vendor management workstream updates
Turner, Cari	11/25/2025	0.4	Follow-up on various questions/open items for the Company purchasing management
Turner, Cari	11/25/2025	0.3	Review latest CIA (cash in advance) tracker and provide comments to tracking team
Warren, Joseph	11/25/2025	0.6	Call with J. Warren and M. Hill (A&M) and the Company to discuss Trade Agreement discussions for a certain division
Warren, Joseph	11/25/2025	0.6	Prepare reconciliation analysis for certain ongoing trade agreement negotiation to support final steps ahead of closing trade agreement
Warren, Joseph	11/25/2025	0.3	Coordinate with Company regarding trade agreement offer made to certain supplier and strategy to improve that offer or maintain the offer made
Warren, Joseph	11/25/2025	0.7	Analyze status of four priority vendor management items as of Tuesday, 11/25 and develop next step plans to resolve relating to the same
Warren, Joseph	11/25/2025	0.1	Coordinate with A&M team and Company regarding support needed for drafting letter to supplier about maintaining customary payment terms
Warren, Joseph	11/25/2025	1.3	Analyze status of nine priority vendor management items as of Tuesday, 11/25 and develop next step plans to resolve relating to the same
Warren, Joseph	11/25/2025	0.4	Prepare for and participate in discussion with A. Athreya (A&M) and J. Warren (A&M) regarding status of five open supplier situations as of Tuesday, 11/25
Warren, Joseph	11/25/2025	1.3	Analyze updates from Company to ongoing vendor management issues as of Tuesday, 11/25 and provide feedback on the same
Warren, Joseph	11/25/2025	0.5	Call with C. Turner, A. Shahbain, L. Callerio, J. Warren, M. Schirle, N. Caruso, J. Cook, C. O'Toole, and R. Draude (A&M) to discuss latest vendor management workstream updates
Warren, Joseph	11/25/2025	0.5	Prepare for and participate in discussion with S. Lieberman (K&E), Company, and certain supplier regarding status of ongoing prepetition reconciliation and negotiations for payment schedule for a potential critical vendor agreement
Warren, Joseph	11/25/2025	0.6	Prepare for and participate in post-call discussion with Company regarding negotiations with certain supplier for a potential trade agreement
Warren, Joseph	11/25/2025	0.3	Call with J. Warren (A&M) and N. Erlach (A&M) to discuss the status of critical supplier reconciliations and issues requiring escalation to advance the reconciliation process
Warren, Joseph	11/25/2025	0.2	Consolidate reconciliation analyses for certain supplier that has an affiliate also in trade agreement negotiations

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VENDOR MANAGEMENT

Professional	Date	Hours	Activity
Warren, Joseph	11/25/2025	0.3	Analyze situation relating to certain supplier with executed critical vendor agreement, reviewing payments made and amounts in accounts payable, and directing A&M team to process additional payments for compliance purposes
Warren, Joseph	11/25/2025	0.3	Analyze certain supplier feedback on trade agreement offer and respond on the same, clarifying the trade agreement offer and answering questions received
Warren, Joseph	11/25/2025	0.2	Prepare email trade agreement for certain supplier
Warren, Joseph	11/25/2025	0.2	Follow up with Company accounts payable team regarding urgency of certain supplier prepetition installment payment pursuant to trade agreement
Warren, Joseph	11/25/2025	0.2	Correspond with K&E vendor team and A. Shahbain, L. Callerio, N. Caruso, and M. Schirle (A&M) regarding priority vendor management items as of Tuesday, 11/25
Warren, Joseph	11/25/2025	0.2	Coordinate with supplier regarding status of their prepetition installment payment relating to their trade agreement
Warren, Joseph	11/25/2025	0.9	Prepare summary reconciliation and detailed invoice listing analysis file for certain ongoing trade agreement negotiation with three affiliate suppliers
Warren, Joseph	11/25/2025	0.2	Coordinate with A&M team regarding negotiations with certain supplier for a trade agreement and timing of critical vendor payments to that supplier
Warren, Joseph	11/25/2025	0.4	Analyze status of three priority vendor management items as of Tuesday, 11/25 and develop next step plans to resolve relating to the same
Warren, Joseph	11/25/2025	0.2	Analyze status of certain trade agreement reconciliation and coordinate with A&M team on next steps related to the same
Warren, Joseph	11/25/2025	0.2	Analyze Company request for further payments on certain trade agreement and review trade agreement compliance status for the same
Warren, Joseph	11/25/2025	0.3	Analyze K&E vendor team request regarding payment timing for certain critical vendor agreement and respond on the same
Warren, Joseph	11/25/2025	0.2	Analyze certain supplier request regarding status of their prepetition trade agreement payment and respond on the same
Warren, Joseph	11/25/2025	0.3	Prepare schedule for trade agreement offers and counter offers made so far in certain supplier negotiation
Warren, Joseph	11/25/2025	0.6	Call with J. Warren and M. Hill (A&M) and the Company to discuss avenues towards a Trade Agreement with a certain supplier
Warren, Joseph	11/25/2025	0.3	Update Company regarding situation relating to certain supplier with executed critical vendor agreement and payments made so far
Warren, Joseph	11/25/2025	0.2	Analyze Company information relating to payments made to certain supplier for invoices included in their statement of account
Weiland, Brad	11/25/2025	0.2	Correspond with client, A. Shahbain (A&M), M. Dvorak (A&M) re vendor items
Zehetmair, Stefan	11/25/2025	1.4	Manage central vendor escalation mailbox

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Professional	Date	Hours	Activity
Athreya, Abhi	11/26/2025	0.6	Call with the Company's payments team, J. Warren, M. Hill, and A. Athreya (A&M) to discuss outstanding ad hoc payment requests
Athreya, Abhi	11/26/2025	1.1	Reconcile supplier's statement of account against the Company's accounts payable and create Excel summary related to the same
Athreya, Abhi	11/26/2025	1.1	Create excel summary of trade agreement prepetition payments for two suppliers
Athreya, Abhi	11/26/2025	1.0	Analyze trade agreement compliance for select supplier and create Excel summary related to the same
Athreya, Abhi	11/26/2025	0.9	Summarize current status of outstanding payment requests and correspond with the Company related to the same
Athreya, Abhi	11/26/2025	0.2	Pull prepetition payments for select supplier
Athreya, Abhi	11/26/2025	0.5	Summarize all outstanding payment requests for the Company
Athreya, Abhi	11/26/2025	1.5	Reconcile outstanding prepetition amounts for select supplier and create Excel summary related to the same
Athreya, Abhi	11/26/2025	0.6	Determine overdue invoices for select supplier per accelerated terms and request payment from the Company
Athreya, Abhi	11/26/2025	0.6	Assemble invoices to cover first tranche of critical trade agreement and request the Company to execute payment
Athreya, Abhi	11/26/2025	1.7	Reconcile supplier's statement of account against the Company's accounts payable and create Excel summary related to the same
Athreya, Abhi	11/26/2025	0.7	Review payment of critical logistics suppliers and update Excel summary related to the same
Callerio, Lorenzo	11/26/2025	0.3	Meeting with a vendor to discuss the post petition payment schedule
Callerio, Lorenzo	11/26/2025	0.5	Participate in a call with a Company buyer, S. Lieberman (K&E) and a vendor to discuss a trade agreement draft
Callerio, Lorenzo	11/26/2025	1.2	Review, provide comments and approve several trade agreement prepared by K&E before distributing them to the counterparties
Callerio, Lorenzo	11/26/2025	0.6	Participate in a meeting with management, S. Lieberman (K&E) and a vendor to discuss a settlement counterproposal
Callerio, Lorenzo	11/26/2025	0.8	Call with A. Shahbain (A&M) and L. Callerio (A&M) re: vendor management workstream update
Callerio, Lorenzo	11/26/2025	0.3	Daily meeting (11/26) with management and service center to discuss the reconciliation process updates
Callerio, Lorenzo	11/26/2025	1.1	Respond to all inbound vendor communications received today from various counterparties, ensuring timely and accurate follow-up
Callerio, Lorenzo	11/26/2025	0.8	Participate in daily (11/26) vendor escalation call with Company team, A. Shahbain and L. Callerio (A&M) to discuss vendor-related matters and next steps
Callerio, Lorenzo	11/26/2025	0.3	Call with a buyer to discuss a counterproposal received from a vendor
Callerio, Lorenzo	11/26/2025	0.8	Conduct multiple vendor data reconciliations to streamline and accelerate the execution of trade agreements

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Professional	Date	Hours	Activity
Callerio, Lorenzo	11/26/2025	0.3	Call with S. Lieberman (K&E) re: certain legal aspects of a trade agreement
Callerio, Lorenzo	11/26/2025	1.1	Prepare multiple business cases to support the trade agreement approval process
Caruso, Nicholas	11/26/2025	1.6	Prepare additional liquidity impact calculations for certain vendors
Caruso, Nicholas	11/26/2025	0.2	Correspond with Company regarding payment plan for certain vendor
Caruso, Nicholas	11/26/2025	0.2	Correspond with Nishimura team regarding status of trade agreement
Caruso, Nicholas	11/26/2025	0.3	Correspond with A&M team regarding proofs of payment for certain vendor
Caruso, Nicholas	11/26/2025	0.3	Correspond with A&M team regarding status of certain trade agreement
Caruso, Nicholas	11/26/2025	0.4	Review execution version of trade agreement and coordinate first payment
Caruso, Nicholas	11/26/2025	0.6	Prepare share version of updated reconciliation and provide to Company
Caruso, Nicholas	11/26/2025	0.6	Review latest trade agreement and email trade agreement trackers and provide to Company team
Caruso, Nicholas	11/26/2025	0.7	Working session with N. Caruso and R. Draude (A&M) to update analysis re: top vendors in accounts payable
Caruso, Nicholas	11/26/2025	1.4	Review and revise AP analysis prepared by A&M team
Caruso, Nicholas	11/26/2025	0.1	Correspond with Company regarding vendor payment
Caruso, Nicholas	11/26/2025	0.5	Call with A. Shahbain, N. Caruso, R. Draude (A&M) to discuss updates and next steps for analysis re: top vendors in accounts payable
Caruso, Nicholas	11/26/2025	0.8	Prepare liquidity impact calculation to inform counterproposal / target
Cook, Jacob	11/26/2025	0.5	Call with J. Cook (A&M) and A. Shahbain (A&M) to discuss proposed payments
Donoghue, Doug	11/26/2025	0.2	Review progress on invoice reconciliations
Donoghue, Doug	11/26/2025	0.4	Further correspondence with supplier re: trade agreement negotiations
Donoghue, Doug	11/26/2025	0.4	Analyze proposed trade agreement modifications
Draude, Richard	11/26/2025	0.5	Call with A. Shahbain, N. Caruso, R. Draude (A&M) to discuss updates and next steps for analysis re: top vendors in accounts payable
Draude, Richard	11/26/2025	2.9	Review and respond to vendor communication emails for 11/25 and update trackers accordingly
Draude, Richard	11/26/2025	0.7	Working session with N. Caruso and R. Draude (A&M) to update analysis re: top vendors in accounts payable

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Professional	Date	Hours	Activity
Erlach, Nicole	11/26/2025	1.4	Review certain supplier reconciliation history to understand current status and open items
Erlach, Nicole	11/26/2025	1.9	Review inquiries from Company related to ongoing supplier reconciliations
Erlach, Nicole	11/26/2025	0.9	Prepare daily update for Company re: reconciliation tracker and open high priority requests
Erlach, Nicole	11/26/2025	0.5	Call with N. Erlach (A&M), M. Schirle (A&M) and Company to discuss the status of ongoing supplier AP reconciliations
Erlach, Nicole	11/26/2025	2.1	Review correspondences from Company to capture reconciliation requests and respond to various inquiries
Grossi, Nick	11/26/2025	0.7	Call with management, N. Grossi, D. Shiffman, and L. Postolos (A&M) regarding vendor payment terms and invoice issues
Hill, Michael	11/26/2025	0.3	Correspond re: description to a certain supplier as to how an invoice is treated as prepetition versus post petition
Hill, Michael	11/26/2025	0.6	Call with the Company's payments team, J. Warren, M. Hill, and A. Athreya (A&M) to discuss outstanding ad hoc payment requests
Hill, Michael	11/26/2025	0.6	Review suppliers for vendors that need an updated reconciliation completed for North American operations
Hill, Michael	11/26/2025	0.4	Investigate a Trade Agreement to determine compliance for a certain supplier
Hill, Michael	11/26/2025	0.4	Investigate a request for a large invoice payment for a certain supplier
Hill, Michael	11/26/2025	0.3	Correspond regarding vendors that need updated reconciliations completed for North American operations
Hill, Michael	11/26/2025	0.2	Correspond re: status update for a certain supplier to ensure no interruption in operations
Hill, Michael	11/26/2025	0.3	Correspond re: drafting a message to describe how to treat a certain invoice from a certain supplier
Hill, Michael	11/26/2025	0.2	Correspond re: how to treat a certain vendor for an invoice payment request
Hill, Michael	11/26/2025	0.3	Correspond re: an update in payments expected to be made for the week for a certain supplier
Hill, Michael	11/26/2025	0.2	Correspond re: weekly updates going forward for a certain supplier to determine payment run each week to avoid duplicate payments
Hill, Michael	11/26/2025	0.2	Correspond re: updates to a Trade Agreement for a certain supplier to immediately execute
Hill, Michael	11/26/2025	0.2	Correspond re: investigate a certain supplier for past treatment of CIA invoice request
Hill, Michael	11/26/2025	0.2	Correspond re: alert member of team about the Trade Agreement process to date for a certain supplier
Hill, Michael	11/26/2025	0.3	Correspond re: investigate a certain supplier for how much of CIA invoice payments have happened for the duration of the case
O'Toole, Colin	11/26/2025	0.7	Analyze updated ETA's, layer into master TA tracker, ensured all ETA's appropriately captured and flowing through to model

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O'Toole, Colin	11/26/2025	0.3	Perform update to daily Supplier Agreement tracker, share with A&M to complete outstanding portions
O'Toole, Colin	11/26/2025	0.4	Prepare draft of daily TA's correspondence to A&M team, extract files and compile into summary format, share with team
O'Toole, Colin	11/26/2025	1.2	Assess new TA received for certain vendor, updated Master Vendor tracker to incorporate, updated various tabs to ensure TA is flowing into forecast appropriately
Postolos, Lucas	11/26/2025	0.7	Call with management, N. Grossi, D. Shiffman, and L. Postolos (A&M) regarding vendor payment terms and invoice issues
Schirle, Mattie	11/26/2025	0.5	Call with N. Erlach (A&M), M. Schirle (A&M) and Company to discuss the status of ongoing supplier AP reconciliations
Schirle, Mattie	11/26/2025	0.6	Participate in call with Company to discuss vendor escalation issues
Schirle, Mattie	11/26/2025	0.5	Participate in call with Company to discuss trade agreement and latest reconciliation
Schirle, Mattie	11/26/2025	0.5	Participate in call with Company and supplier to renegotiate trade agreement
Schirle, Mattie	11/26/2025	0.5	Participate in call with Company / vendor to discuss latest trade agreement
Schirle, Mattie	11/26/2025	0.4	Participate in call with Company to discuss logistics issues and vendor escalations
Schirle, Mattie	11/26/2025	1.1	Review vendor management inbox and correspond to Company on requests
Schirle, Mattie	11/26/2025	1.3	Review open vendor management tracker, email trade agreement tracker and formal trade agreement tracker
Schirle, Mattie	11/26/2025	0.8	Participate in call with Company to discuss trade agreement negotiation
Schirle, Mattie	11/26/2025	0.4	Participate in call with Company and vendor to negotiate trade agreement
Shahbain, Abraham	11/26/2025	0.5	Call with J. Cook (A&M) and A. Shahbain (A&M) to discuss proposed payments
Shahbain, Abraham	11/26/2025	0.5	Call with A. Shahbain, N. Caruso, R. Draude (A&M) to discuss updates and next steps for analysis re: top vendors in accounts payable
Shahbain, Abraham	11/26/2025	0.5	Call with Company Treasury and purchasing to discuss open payments
Shahbain, Abraham	11/26/2025	0.8	Call with A. Shahbain (A&M) and L. Callerio (A&M) re: vendor management workstream update
Shahbain, Abraham	11/26/2025	1.7	Respond to emails related to vendor escalations and payment requests
Shahbain, Abraham	11/26/2025	0.9	Review and submit allocation funding proposed
Shahbain, Abraham	11/26/2025	0.5	Distribute email requests to regions for cash funding needs

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Professional	Date	Hours	Activity
Shahbain, Abraham	11/26/2025	0.8	Participate in daily (11/26) vendor escalation call with Company team, A. Shahbain and L. Callerio (A&M) to discuss vendor-related matters and next steps
Shahbain, Abraham	11/26/2025	0.6	Call with Company purchasing, C. Turner (A&M), lenders, lenders advisors', and A. Shahbain (A&M) to discuss vendor management update
Shiffman, David	11/26/2025	0.7	Call with management, N. Grossi, D. Shiffman, and L. Postolos (A&M) regarding vendor payment terms and invoice issues
Simion, Tony	11/26/2025	0.7	Discuss with Management regarding certain vendor trade agreements and possible resolution by including customer support
Turner, Cari	11/26/2025	1.1	Review and provide comments on various vendor negotiations
Turner, Cari	11/26/2025	0.9	Follow-up on various questions/open items for the Company purchasing management
Turner, Cari	11/26/2025	0.7	Review latest trade agreement tracker, follow-up with team on various vendors
Turner, Cari	11/26/2025	0.3	Prepare and respond to vendor management update for various advisors
Turner, Cari	11/26/2025	0.2	Review latest CIA (cash in advance) tracker and provide comments to tracking team
Turner, Cari	11/26/2025	0.6	Call with Company purchasing, C. Turner (A&M), lenders, lenders advisors', and A. Shahbain (A&M) to discuss vendor management update
Warren, Joseph	11/26/2025	0.6	Prepare for and participate in discussion with S. Lieberman (K&E), Galicia team, Company, and certain supplier regarding payment made pursuant to critical vendor order and post petition trade terms
Warren, Joseph	11/26/2025	0.3	Analyze trade agreement tracker and provide feedback to A&M team regarding placement of affiliate trade agreements near each other to prevent confusion
Warren, Joseph	11/26/2025	0.3	Coordinate with Company and A&M team regarding progress on certain trade agreement first installment payment
Warren, Joseph	11/26/2025	0.3	Prepare for and participate in discussion with Company regarding certain executed trade agreement and resultant post petition payment terms agreed to
Warren, Joseph	11/26/2025	0.4	Analyze status of releasing payments relating to certain trade agreement where payment instructions for two entities needed to change and next steps related to the same
Warren, Joseph	11/26/2025	0.4	Correspond with A. Shahbain (A&M), G. Shibata (A&M), and S. Pacheco (A&M) regarding vendor management priorities as of 11/26
Warren, Joseph	11/26/2025	0.4	Prepare reconciliation file analyzing current Company reconciliation for certain supplier statement of account versus accounts payable information for that supplier
Warren, Joseph	11/26/2025	0.5	Correspond with Company, certain supplier, and A. Shahbain (A&M) and G. Shibata (A&M) regarding executed trade agreement and resultant post petition payment terms agreed to
Warren, Joseph	11/26/2025	0.1	Analyze situation involving request by supplier to re-invoice certain items are provide guidance to A&M team on how to respond to the same

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Professional	Date	Hours	Activity
Warren, Joseph	11/26/2025	0.7	Prepare support analysis for certain trade agreement financial figures to provide to supplier to close trade agreement
Warren, Joseph	11/26/2025	0.2	Build summary highlighting the status of three supplier situations and next steps related to the same as of 11/26
Warren, Joseph	11/26/2025	0.5	Correspond with A. Shahbain (A&M) regarding two priority vendor management situations as of 11/26
Warren, Joseph	11/26/2025	0.8	Build summary highlighting status of six supplier situations and next steps related to the same as of 11/26
Warren, Joseph	11/26/2025	0.8	Analyze updates from Company to ongoing vendor management issues as of Wednesday, 11/26 and provide feedback on the same
Warren, Joseph	11/26/2025	0.2	Prepare recap correspondence covering discussion with certain supplier regarding their executed trade agreement, post petition trade terms, and next steps related to the same
Warren, Joseph	11/26/2025	0.1	Coordinate with Company regarding finalization of certain invoices changing payment instructions and plan to release payments pursuant to executed trade agreement
Warren, Joseph	11/26/2025	0.1	Coordinate with Company regarding stop ship notice received from certain supplier in ongoing trade agreement negotiations
Warren, Joseph	11/26/2025	0.1	Prepare guiding support file for Company accounts payable team to release certain payments for an executed critical vendor agreement without error
Warren, Joseph	11/26/2025	0.6	Call with the Company's payments team, J. Warren, M. Hill, and A. Athreya (A&M) to discuss outstanding ad hoc payment requests
Weiland, Brad	11/26/2025	0.2	Review vendor reconciliation workstreams and timing considerations re transition
Zehetmair, Stefan	11/26/2025	1.4	Manage central vendor escalation mailbox
Athreya, Abhi	11/27/2025	0.5	Correspond with the Company re: critical outstanding payments and their timeline
Callerio, Lorenzo	11/27/2025	0.8	Handle today's (11/27) incoming vendor inquiries from multiple counterparties, guaranteeing thorough and timely follow-up
Caruso, Nicholas	11/27/2025	0.4	Review updated reconciliation status and prepare invoice list to share with Company
Caruso, Nicholas	11/27/2025	0.3	Review executed trade agreement and share with A&M team and Company
Hill, Michael	11/27/2025	0.4	Investigate a Trade Agreement for a certain supplier to confirm it handles all regions
Hill, Michael	11/27/2025	0.3	Correspond re: request for invoice level details to show prepetition amount outstanding for a certain supplier
Hill, Michael	11/27/2025	0.3	Correspond re: input for how to treat certain invoices for a certain supplier with a Trade Agreement
Hill, Michael	11/27/2025	0.2	Correspond re: how to handle a certain invoice for a certain supplier
Hill, Michael	11/27/2025	0.2	Correspond re: a Trade Agreement for a certain supplier to confirm it handles all regions

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Marelli Automotive Lighting USA, LLC
Time Detail by Activity
November 1, 2025 through November 30, 2025

VENDOR MANAGEMENT

Professional	Date	Hours	Activity
Schirle, Mattie	11/27/2025	0.7	Participate in call with Company, K&E and vendor to negotiate trade agreement
Schirle, Mattie	11/27/2025	0.4	Revise trade agreement for latest round of negotiations
Shahbain, Abraham	11/27/2025	0.2	Respond to emails from lender advisors regarding trade agreement negotiations
Shahbain, Abraham	11/27/2025	1.3	Respond to emails related to vendor escalations and payment requests
Warren, Joseph	11/27/2025	0.3	Coordinate with Company regarding status of future trade agreement payments for certain critical vendor where payment instruction needs to be changed for certain invoices
Warren, Joseph	11/27/2025	0.2	Coordinate with Company and supplier regarding status of first trade agreement installment payment
Warren, Joseph	11/27/2025	0.2	Analyze updates from Company to ongoing vendor management issues as of Thursday, 11/27 and provide feedback on the same
Zehetmair, Stefan	11/27/2025	1.3	Manage central vendor escalation mailbox
Zehetmair, Stefan	11/27/2025	0.4	Support with AP reconciliation to prepare third Vendor payment according to trade agreement
Athreya, Abhi	11/28/2025	0.2	Call with A. Shahbain, J. Warren, and A. Athreya (A&M) to discuss a streamlined approach to handling trade agreement payment escalations
Athreya, Abhi	11/28/2025	1.5	Investigate prepetition payments for a select vendor related to trade agreement and create Excel summary related to the same
Athreya, Abhi	11/28/2025	1.5	Correspond with the Company re: critical outstanding payments and their timeline
Athreya, Abhi	11/28/2025	0.6	Prepare for meeting related to outstanding payment requests
Callerio, Lorenzo	11/28/2025	0.3	Call with S. Lieberman (A&M) to discuss a revised trade agreement
Callerio, Lorenzo	11/28/2025	0.5	Participate in a call with a buyer and S. Lieberman (K&E) to discuss a potential commercial claim
Callerio, Lorenzo	11/28/2025	1.1	Ensure all vendor-related inquiries received today from counterparties are addressed and followed up promptly and accurately
Callerio, Lorenzo	11/28/2025	0.9	Respond to all the inbound requests received from vendors today (11/28)
Callerio, Lorenzo	11/28/2025	0.8	Review, edit and provide comments to multiple trade agreements drafted by K&E
Callerio, Lorenzo	11/28/2025	0.6	Participate in a call with two buyers and S. Lieberman (K&E) to discuss certain requests re: post petition payments
Callerio, Lorenzo	11/28/2025	0.3	Call with a buyer to discuss three trade agreement proposals
Callerio, Lorenzo	11/28/2025	0.7	Prepare several business cases to be submitted for approval

Exhibit D

Marelli Automotive Lighting USA, LLC
Time Detail by Activity
November 1, 2025 through November 30, 2025

VENDOR MANAGEMENT

Professional	Date	Hours	Activity
Callerio, Lorenzo	11/28/2025	0.3	Daily meeting (11/28) with management and service center to discuss the reconciliation process updates
Caruso, Nicholas	11/28/2025	0.6	Prepare liquidity impact calculations for certain vendors
Caruso, Nicholas	11/28/2025	0.3	Review and respond to question from Company regarding missing vendor payment
Caruso, Nicholas	11/28/2025	0.4	Review updated reconciliation for certain vendor and coordinate issues related thereto with vendor
Caruso, Nicholas	11/28/2025	0.1	Correspond with Company regarding updated reconciliation
Caruso, Nicholas	11/28/2025	1.1	Review vendor categorization for AP analysis
Caruso, Nicholas	11/28/2025	0.8	Further revise AP analysis prepared by A&M team
Cook, Jacob	11/28/2025	0.7	Refresh of weekly 'invoices in error' analysis for VMT materials as of 11/28/25
Cook, Jacob	11/28/2025	1.9	Review of payments made against email trade agreements to date for email trade agreements with payments due WE 12/5
Cook, Jacob	11/28/2025	1.4	Review of blocked and missing AP for trade agreements with payments due WE 12/5
Cook, Jacob	11/28/2025	0.6	Review status of ad hoc payment requests from the Company purchasing
Cook, Jacob	11/28/2025	1.6	Review of payments made against trade agreements to date for trade agreements with payments due WE 12/5
Donoghue, Doug	11/28/2025	0.3	Review proposed approach re: credit memos, correspondence and analysis re: same
Draude, Richard	11/28/2025	2.2	Review file from Company including a list of many vendors, provided their trade agreement status to date
Draude, Richard	11/28/2025	1.6	Update vendor management discussion materials to reflect latest trade agreements executed and corresponding liquidity impact calculations
Draude, Richard	11/28/2025	1.1	Update trade agreement tracker and mapping to reflect latest changes for the week
Erlach, Nicole	11/28/2025	0.9	Prepare transition plan for the reconciliation workplan
Erlach, Nicole	11/28/2025	0.5	Call with N. Erlach (A&M), M. Schirle (A&M) and Company to discuss the status of ongoing supplier AP reconciliations
Erlach, Nicole	11/28/2025	1.1	Update reconciliation tracker to reflect status changes of ongoing supplier reconciliations
Erlach, Nicole	11/28/2025	1.7	Review inquiries regarding supplier reconciliations to gather information for responses
Hill, Michael	11/28/2025	0.2	Correspond re: payment confirmations for the week from the vendor management team for a certain supplier
Hill, Michael	11/28/2025	0.4	Consolidate payment confirmations for the week from the vendor management team for a certain supplier

Exhibit D

Marelli Automotive Lighting USA, LLC
Time Detail by Activity
November 1, 2025 through November 30, 2025

VENDOR MANAGEMENT

Professional	Date	Hours	Activity
Hill, Michael	11/28/2025	0.6	Update tracker for a certain supplier for invoices paid
Holloman, Lindsey	11/28/2025	1.1	Clean payment tracker folder for Monday analysis
O'Toole, Colin	11/28/2025	0.8	Assess new TA received for certain vendor, updated Master Vendor tracker to incorporate, updated various tabs to ensure TA is flowing into forecast appropriately
O'Toole, Colin	11/28/2025	0.3	Perform update to daily Supplier Agreement tracker, share with A&M to complete outstanding portions
O'Toole, Colin	11/28/2025	0.4	Prepare vendor TA tracking file for distribution, assess file against executed TA's in Master Tracker, share with A. Shahbain (A&M) for external distribution
O'Toole, Colin	11/28/2025	0.4	Update A&M repository of TA's to include certain vendor updates for agreements
O'Toole, Colin	11/28/2025	0.7	Analyze new TA received for certain vendor, updated Master Vendor tracker to incorporate, updated various tabs to ensure TA is flowing into forecast appropriately
O'Toole, Colin	11/28/2025	1.4	Analyze three separate TA's for different entities of a certain vendor, updated Master Vendor tracker to incorporate all three, updated various tabs to ensure all three TA's flow into forecast appropriately
O'Toole, Colin	11/28/2025	0.5	Update A&M repository to include documentation of certain vendors TA's
Schirle, Mattie	11/28/2025	1.8	Review and correspond with vendors for high priority items
Schirle, Mattie	11/28/2025	0.4	Participate in call with Company and vendor to negotiate trade agreement
Schirle, Mattie	11/28/2025	0.5	Call with N. Erlach (A&M), M. Schirle (A&M) and Company to discuss the status of ongoing supplier AP reconciliations
Schirle, Mattie	11/28/2025	1.0	Review reconciliation tracker and status updates
Schirle, Mattie	11/28/2025	0.6	Review supplier reconciliation for trade agreement
Shahbain, Abraham	11/28/2025	0.2	Call with A. Shahbain, J. Warren, and A. Athreya (A&M) to discuss a streamlined approach to handling trade agreement payment escalations
Shahbain, Abraham	11/28/2025	0.4	Participate in daily vendor escalation call with Company team, A. Shahbain (A&M), and J. Warren (A&M) to discuss priority vendor related matters and next steps as of Friday, 11/28
Shahbain, Abraham	11/28/2025	0.6	Review and update regional funding allocation file based on feedback from regions
Shahbain, Abraham	11/28/2025	0.8	Respond to emails related to vendor escalations and payment requests
Shahbain, Abraham	11/28/2025	0.3	Review and request trade agreement from counsel based on request from Company
Shahbain, Abraham	11/28/2025	0.3	Review and update external reporting stats and slides for external stakeholders

Exhibit D

Marelli Automotive Lighting USA, LLC
Time Detail by Activity
November 1, 2025 through November 30, 2025

VENDOR MANAGEMENT

Professional	Date	Hours	Activity
Shahbain, Abraham	11/28/2025	0.4	Review and provide comments on the vendor reconciliation
Shahbain, Abraham	11/28/2025	0.5	Call with Company Treasury and purchasing to discuss open payments
Shahbain, Abraham	11/28/2025	0.6	Correspond with J. Cook (A&M) to analyze trade agreement payments and other reporting due
Shahbain, Abraham	11/28/2025	0.3	Review and provide feedback on trade agreement payment proposals
Turner, Cari	11/28/2025	1.1	Follow-up on various questions/open items for the Company purchasing management
Turner, Cari	11/28/2025	0.6	Review latest trade agreement tracker, follow-up with team on various vendors
Turner, Cari	11/28/2025	0.9	Review and provide comments on various vendor negotiations
Warren, Joseph	11/28/2025	0.1	Analyze Company request regarding incremental prepetition invoices for certain supplier, reviewing accounts payable for that supplier and coordinating with A&M team regarding the same
Warren, Joseph	11/28/2025	0.7	Analyze updates from Company to ongoing vendor management issues as of Friday, 11/28 and provide feedback on the same
Warren, Joseph	11/28/2025	0.4	Prepare summary recap for Company regarding situation with certain supplier's demanded post petition payment terms
Warren, Joseph	11/28/2025	0.3	Prepare request to K&E vendor team regarding potential contractual leverage in situation involving supplier demanding reduced payment terms
Warren, Joseph	11/28/2025	0.1	Prepare for and participate in discussion with S. Lieberman (K&E) regarding status of certain trade agreement and related post petition payment terms
Warren, Joseph	11/28/2025	0.1	Coordinate with A&M team regarding counterproposal trade agreement offer received from certain supplier and next steps relating to the same
Warren, Joseph	11/28/2025	0.4	Participate in daily vendor escalation call with Company team, A. Shahbain (A&M), and J. Warren (A&M) to discuss priority vendor related matters and next steps as of Friday, 11/28
Warren, Joseph	11/28/2025	0.2	Call with A. Shahbain, J. Warren, and A. Athreya (A&M) to discuss a streamlined approach to handling trade agreement payment escalations
Zehetmair, Stefan	11/28/2025	0.7	Manage central vendor escalation mailbox
Caruso, Nicholas	11/29/2025	0.4	Review updated forecast vendor spend in latest DIP budget
Draude, Richard	11/29/2025	1.9	Review and respond to vendor communication emails for 11/29 morning hours, update trackers and discussion materials accordingly
Erlach, Nicole	11/29/2025	0.6	Draft email to Company regarding the transition of reconciliations from A&M to Company
Erlach, Nicole	11/29/2025	0.4	Review inquiries regarding supplier reconciliations to gather information for responses

Exhibit D

Marelli Automotive Lighting USA, LLC
Time Detail by Activity
November 1, 2025 through November 30, 2025

VENDOR MANAGEMENT

Professional	Date	Hours	Activity
O'Toole, Colin	11/29/2025	0.7	Assess most recent ETA master listing, updated Master TA Tracking file to incorporate ETA's, ensure all new ETA's are flowing into forecast appropriately
O'Toole, Colin	11/29/2025	1.2	Analyze requirements for weekly VMT deck, update Excel schedules to incorporate TA's executed during the previous week, updated presentation deck to reflect changes to underlying excel, shared with A&M team
O'Toole, Colin	11/29/2025	0.9	Perform update to FX tab to incorporate daily exchange rates for ten currencies utilized in Master TA Tracker
O'Toole, Colin	11/29/2025	0.4	Prepare draft of weekly TA's correspondence to A&M team, extract files and compile into summary format, share with A&M team
O'Toole, Colin	11/29/2025	0.4	Assess requirements for weekly Return terms file, update excel schedules in Master TA tracker, update presentation deck to reflect changes to underlying excel, shared update with A&M team
O'Toole, Colin	11/29/2025	0.2	Perform update to 'Previous comparison' tab in Master TA tracker
Shahbain, Abraham	11/29/2025	0.2	Respond to emails from external parties on reporting
Shahbain, Abraham	11/29/2025	0.4	Review and provide comments on vendor update slides
Warren, Joseph	11/29/2025	0.5	Analyze still unresolved vendor management issues relating to week ending Friday, 11/28 and develop next step plans to resolve relating to the same
Athreya, Abhi	11/30/2025	2.6	Analyze trade agreement compliance for select supplier and create Excel summary related to the same
Athreya, Abhi	11/30/2025	1.2	Investigate prepetition payments for a select vendor related to trade agreement and create Excel summary related to the same
Athreya, Abhi	11/30/2025	0.8	Pull prepetition payments for select supplier and create Excel summary related to the same
Athreya, Abhi	11/30/2025	1.1	Update Excel summary related to critical logistics supplier
Caruso, Nicholas	11/30/2025	0.4	Review slide prepared by A&M team and provide comments
Caruso, Nicholas	11/30/2025	0.6	Review CIA names to isolate AP related to CIA
Caruso, Nicholas	11/30/2025	0.8	Review and revise vendor spend vs budget analysis
Caruso, Nicholas	11/30/2025	0.4	Call with N. Caruso (A&M) and A. Shahbain (A&M) to discuss vendor slide update
Caruso, Nicholas	11/30/2025	2.4	Prepare vendor management dashboard for latest week
Cook, Jacob	11/30/2025	1.7	Update weekly VMT reporting materials related to payments vs. budget, invoices in error, and weighted terms for WE 11/28, including new materials for vendor-level requests of invoices in error
Draude, Richard	11/30/2025	0.9	Review and respond to vendor communication emails for 11/30 morning hours, update trackers and discussion materials accordingly

Exhibit D

Marelli Automotive Lighting USA, LLC
Time Detail by Activity
November 1, 2025 through November 30, 2025

VENDOR MANAGEMENT

Professional	Date	Hours	Activity
Shahbain, Abraham	11/30/2025	0.4	Review and update slides on prepetition payables related to select region
Shahbain, Abraham	11/30/2025	0.4	Review and provide feedback on trade agreement update of vendor slides
Shahbain, Abraham	11/30/2025	0.4	Review and provide feedback on cash payment slides of vendor update slides
Shahbain, Abraham	11/30/2025	0.3	Review and edit vendor weekly update slides
Shahbain, Abraham	11/30/2025	0.4	Call with N. Caruso (A&M) and A. Shahbain (A&M) to discuss vendor slide update
Warren, Joseph	11/30/2025	0.1	Coordinate with A&M team regarding plan for vendor escalation calls for WE 12/5
Warren, Joseph	11/30/2025	0.1	Analyze Company follow up regarding request for trade agreement with certain supplier and respond on the same
Warren, Joseph	11/30/2025	0.2	Analyze response from certain supplier with executed trade agreement regarding paying timing for an invoice in their prepetition claim and coordinate with A&M team regarding the same
Subtotal		1,856.3	
<i>Grand Total</i>		<i>6,047.9</i>	

EXHIBIT E
Summary of Expense by Category

Exhibit E

***Marelli Automotive Lighting USA, LLC
Summary of Expense Detail by Category
November 1, 2025 through November 30, 2025***

<i>Expense Category</i>	<i>Sum of Expenses</i>
Airfare	\$22,355.86
Lodging	\$7,143.85
Meals	\$3,363.39
Miscellaneous	\$827.29
Transportation	\$4,393.75
<i>Total</i>	<u><u>\$38,084.14</u></u>

EXHIBIT F
Expense Detail by Professional

Exhibit F

Marelli Automotive Lighting USA, LLC
Expense Detail by Category
November 1, 2025 through November 30, 2025

Airfare

Professional/Service	Date	Expense	Expense Description
Postolos, Lucas	9/29/2025	\$385.49	Coach airfare oneway from IAH to LGA
Postolos, Lucas	10/1/2025	\$358.48	Coach airfare oneway from LGA to IAH
Mier, Nicolas	10/22/2025	\$759.63	Coach airfare roundtrip from MEX to AGU
Jain, Manasvi	10/29/2025	\$574.96	Coach Airfare round trip DTW to ORD
Postolos, Lucas	11/3/2025	\$581.48	Coach airfare oneway from HOU to MDW
Postolos, Lucas	11/6/2025	\$546.96	Coach airfare oneway from ORD to IAH
Jain, Manasvi	11/8/2025	\$722.96	Coach Airfare round trip DTW to ORD
Simion, Tony	11/8/2025	\$822.96	Coach roundtrip airfare from DTW to MDW
Postolos, Lucas	11/10/2025	\$1,026.97	Coach airfare roundtrip from IAH to ORD
Loop, Stuart	11/17/2025	\$1,174.97	Roundtrip coach airfare MSP to MDW
Shiffman, David	11/17/2025	\$236.97	Coach one-way Airfare from ORD to EWR
Grossi, Nick	11/18/2025	\$6,012.03	Coach roundtrip airfare from ORD to London
Shiffman, David	11/18/2025	\$236.97	Coach one-way Airfare from EWR to ORD
Loop, Stuart	11/30/2025	\$1,488.00	Coach oneway airfare MSP to LHR
Shiffman, David	11/30/2025	\$3,719.03	Coach roundtrip Airfare from EWR to LHR
Webber, Dan	11/30/2025	\$3,708.00	One-way Coach Airfare from ORD to LHR
Expense Category Total		\$22,355.86	

Lodging

Professional/Service	Date	Expense	Expense Description
Postolos, Lucas	9/29/2025	\$1,050.00	Hotel in NYC - 2 Nights (9/29-9/30)
Postolos, Lucas	10/13/2025	\$325.00	Coach airfare oneway from LGA to IAH
Mier, Nicolas	10/29/2025	\$400.96	Hotel in Aguascalientes - 2 Nights (10/29-10/31)
Jain, Manasvi	11/3/2025	\$761.93	Hotel in Chicago - 3 Nights (11/3-11/5)
Postolos, Lucas	11/3/2025	\$975.00	Hotel in Chicago - 3 Nights (11/3-11/5)
Postolos, Lucas	11/10/2025	\$945.00	Hotel in Chicago - 3 Nights (11/10-11/12)
Simion, Tony	11/10/2025	\$975.00	Hotel in Chicago - 3 Nights (11/10-11/12)

Exhibit F

Marelli Automotive Lighting USA, LLC
Expense Detail by Category
November 1, 2025 through November 30, 2025

Lodging

Professional/Service	Date	Expense	Expense Description
Jain, Manasvi	11/11/2025	\$483.70	Hotel in Chicago - 2 Nights (11/11-11/12)
Zhu, Judith	11/11/2025	\$141.82	Hotel in Shanghai - 2 Nights (11/11-11/12)
Loop, Stuart	11/17/2025	\$650.00	Hotel in Chicago - 2 Nights (11/17-11/18)
Shiffman, David	11/18/2025	\$293.50	Hotel in Chicago - Night of 11/18
Zhu, Judith	11/18/2025	\$141.94	Hotel in Shanghai - 2 Nights (11/18-11/19)
Expense Category Total		\$7,143.85	

Meals

Professional/Service	Date	Expense	Expense Description
Postolos, Lucas	9/29/2025	\$43.60	Out of town dinner in Chicago
Postolos, Lucas	9/30/2025	\$195.00	Out of town dinner in Chicago with T. Simion, D. Webber, L. Postolos (all A&M)
Postolos, Lucas	9/30/2025	\$24.19	Out of town breakfast in Chicago
Postolos, Lucas	9/30/2025	\$95.66	Out of town dinner in Chicago with L. Postolos and G. Hamerski (both A&M)
Postolos, Lucas	10/1/2025	\$21.77	Out of town breakfast in Chicago with N. Grossi and L. Postolos (both A&M)
Liu, Daniel	10/2/2025	\$42.80	Out of town dinner in Shanghai
Liu, Daniel	10/8/2025	\$43.78	Out of town dinner in Shanghai
Mier, Nicolas	10/29/2025	\$37.64	Out of town dinner in Aguascalientes
Shibata, Gerardo Yukio	10/31/2025	\$204.63	Out of town dinner with G. Shibata, N. Mier (both A&M); One client
Jain, Manasvi	11/3/2025	\$45.58	Out of town dinner in Chicago
Postolos, Lucas	11/3/2025	\$390.00	Out of town dinner with L. Postolos, G. Hamerski, G. Schmelter, J. Warren, M. Hamilton, N. Caruso (all A&M)
Jain, Manasvi	11/4/2025	\$62.23	Out of town dinner in Chicago
Postolos, Lucas	11/4/2025	\$64.56	Out of town dinner in Chicago
Postolos, Lucas	11/4/2025	\$24.99	Out of town breakfast in Chicago
Zhu, Judith	11/4/2025	\$59.90	Out of town dinner in Shanghai
Hamilton, Makenna	11/5/2025	\$282.09	Out of town dinner in Chicago with M. Hamilton, G. Hamerski, G. Schmelter, L. Postolos, M. Jain (all A&M)

Exhibit F

Marelli Automotive Lighting USA, LLC
Expense Detail by Category
November 1, 2025 through November 30, 2025

Meals

Professional/Service	Date	Expense	Expense Description
Postolos, Lucas	11/5/2025	\$12.98	Out of town breakfast in Chicago
Jain, Manasvi	11/6/2025	\$51.13	Out of town dinner in Chicago
Postolos, Lucas	11/6/2025	\$65.00	Out of town dinner in Chicago
Postolos, Lucas	11/6/2025	\$19.53	Out of town breakfast in Chicago
Postolos, Lucas	11/10/2025	\$30.00	Out of town breakfast in Chicago
Postolos, Lucas	11/10/2025	\$65.00	Out of town dinner in Chicago
Simion, Tony	11/10/2025	\$33.40	Out of town dinner in Chicago
Jain, Manasvi	11/11/2025	\$45.93	Out of town dinner in Chicago
Postolos, Lucas	11/11/2025	\$26.68	Out of town breakfast in Chicago
Hamilton, Makenna	11/12/2025	\$1,040.00	Out of town dinner with M. Hamilton, A. Athreya, A. Shahbain, A. Simion, D. Webber, G. Hamerski, G. Schmelter, H. Waismann, I. Fuetter, J. Warren, L. Callerio, L. Postolos, M. Jain, N. Caruso, R. Draude, S. Korol (all A&M)
Postolos, Lucas	11/12/2025	\$21.90	Out of town breakfast in Chicago
Simion, Tony	11/12/2025	\$11.85	Out of town breakfast in Chicago
Jain, Manasvi	11/13/2025	\$37.80	Out of town dinner in Chicago
Postolos, Lucas	11/13/2025	\$65.00	Out of town dinner in Chicago
Postolos, Lucas	11/13/2025	\$18.29	Out of town breakfast in Chicago
Simion, Tony	11/13/2025	\$27.38	Out of town dinner in Chicago
Loop, Stuart	11/17/2025	\$23.41	Out of town dinner in Chicago
Shiffman, David	11/17/2025	\$55.77	Out of town dinner in Chicago
Loop, Stuart	11/18/2025	\$15.81	Out of town breakfast in Chicago
Loop, Stuart	11/19/2025	\$15.81	Out of town breakfast in Chicago
Loop, Stuart	11/30/2025	\$19.95	Out of town dinner in Chicago
Webber, Dan	11/30/2025	\$22.35	Out of town dinner in London
Expense Category Total		\$3,363.39	

Exhibit F

Marelli Automotive Lighting USA, LLC
Expense Detail by Category
November 1, 2025 through November 30, 2025

Miscellaneous

Professional/Service	Date	Expense	Expense Description
Cumberland, Brian	11/28/2025	\$356.25	Insight Research Center - Payment Term Benchmarking
Hertzberg, Julie	11/30/2025	\$471.04	CMS Monthly Data Storage Fee - November 2025
Expense Category Total		\$827.29	

Transportation

Professional/Service	Date	Expense	Expense Description
Postolos, Lucas	9/29/2025	\$125.36	Taxi from lga to hotel
Postolos, Lucas	9/29/2025	\$85.00	Taxi from home to IAH
Postolos, Lucas	10/1/2025	\$100.00	Taxi from IAH to home
Postolos, Lucas	10/1/2025	\$23.05	Taxi from dinner to hotel
Postolos, Lucas	10/1/2025	\$20.38	Taxi from hotel to KE Postolos and Hamerski
Postolos, Lucas	10/1/2025	\$32.15	Taxi from KE to dinner
Postolos, Lucas	10/1/2025	\$76.17	Taxi from hotel to LGA
Zhu, Judith	10/14/2025	\$1.06	Taxi from SZ to Shanghai
Zhu, Judith	10/14/2025	\$0.57	Taxi from Shanghai to SZ
Zhu, Judith	10/16/2025	\$5.39	Taxi from SZ to Shanghai
Zhu, Judith	10/16/2025	\$4.83	Taxi from Shanghai to SZ
Zhu, Judith	10/23/2025	\$4.83	Taxi from Shanghai to SZ
Zhu, Judith	10/23/2025	\$5.39	Taxi from SZ to Shanghai
Mier, Nicolas	10/28/2025	\$17.17	Taxi from Home to Airport
Zhu, Judith	10/28/2025	\$4.83	Taxi from Shanghai to SZ
Zhu, Judith	10/28/2025	\$5.39	Taxi from SZ to Shanghai
Mier, Nicolas	10/31/2025	\$28.38	Taxi from Airport to Home
Jain, Manasvi	11/1/2025	\$60.33	Taxi from home to DTW
Jain, Manasvi	11/1/2025	\$53.42	Taxi from ORD to hotel
Postolos, Lucas	11/3/2025	\$26.02	Taxi from hotel to dinner
Postolos, Lucas	11/3/2025	\$67.46	Taxi from home to HOU

Exhibit F

Marelli Automotive Lighting USA, LLC
Expense Detail by Category
November 1, 2025 through November 30, 2025

Transportation

Professional/Service	Date	Expense	Expense Description
Postolos, Lucas	11/3/2025	\$110.00	Taxi from from ORD to hotel
Postolos, Lucas	11/3/2025	\$52.50	Taxi from dinner to hotel
Jain, Manasvi	11/4/2025	\$14.05	Taxi from hotel to office
Jain, Manasvi	11/4/2025	\$25.65	Taxi from office to hotel
Postolos, Lucas	11/4/2025	\$21.03	Taxi from hotel to AM
Postolos, Lucas	11/4/2025	\$39.27	Taxi from AM to hotel
Zhu, Judith	11/4/2025	\$5.39	Taxi from SZ to Shanghai
Zhu, Judith	11/4/2025	\$4.83	Taxi from Shanghai to SZ
Hamilton, Makenna	11/5/2025	\$17.43	Taxi from office to dinner
Jain, Manasvi	11/5/2025	\$12.36	Taxi from hotel to office
Jain, Manasvi	11/5/2025	\$19.01	Taxi from hotel to office
Postolos, Lucas	11/5/2025	\$28.09	Taxi from AM to hotel
Postolos, Lucas	11/5/2025	\$38.50	Taxi from hotel to AM
Jain, Manasvi	11/6/2025	\$69.33	Taxi from DTW to home
Jain, Manasvi	11/6/2025	\$70.56	Taxi from office to ORD
Jain, Manasvi	11/6/2025	\$21.73	Taxi from hotel to office
Postolos, Lucas	11/6/2025	\$68.52	Taxi from AM to ORD
Postolos, Lucas	11/6/2025	\$27.18	Taxi from hotel to AM
Postolos, Lucas	11/6/2025	\$120.50	Taxi from IAH to home
Postolos, Lucas	11/10/2025	\$72.14	Taxi from home to IAH
Simion, Tony	11/10/2025	\$39.10	Taxi from MDW to Hotel
Simion, Tony	11/10/2025	\$16.10	Personal Mileage from Home to DTW
Zhu, Judith	11/10/2025	\$5.39	Taxi from Shanghai to SZ
Zhu, Judith	11/10/2025	\$5.39	Taxi from SZ to Shanghai
Jain, Manasvi	11/11/2025	\$54.48	Taxi from home to DTW
Jain, Manasvi	11/11/2025	\$44.98	Taxi from ORD to hotel
Postolos, Lucas	11/11/2025	\$101.71	Taxi from ORD to hotel

Exhibit F

Marelli Automotive Lighting USA, LLC
Expense Detail by Category
November 1, 2025 through November 30, 2025

Transportation

Professional/Service	Date	Expense	Expense Description
Postolos, Lucas	11/11/2025	\$20.65	Taxi from from AM to Dinner for A&M team (D. Webber, L. Postolos)
Postolos, Lucas	11/11/2025	\$24.58	Taxi from hotel to AM
Webber, Dan	11/11/2025	\$126.97	Taxi from office to Home
Zhu, Judith	11/11/2025	\$5.39	Taxi from SZ to Shanghai
Jain, Manasvi	11/12/2025	\$30.77	Taxi from hotel to office
Jain, Manasvi	11/12/2025	\$20.92	Taxi from office to hotel
Postolos, Lucas	11/12/2025	\$24.66	Taxi from hotel to AM
Postolos, Lucas	11/12/2025	\$22.53	Taxi from dinner to hotel
Postolos, Lucas	11/12/2025	\$28.49	Taxi from AM to dinner for A&M team (D.Webber, L. Postolos, G. Hamerski, M. Hamilton, M. Jain)
Simion, Tony	11/12/2025	\$33.97	Taxi from Hotel to Dinner
Simion, Tony	11/12/2025	\$26.98	Taxi from Restaurant to Hotel
Webber, Dan	11/12/2025	\$120.97	Taxi from office to Home
Jain, Manasvi	11/13/2025	\$66.69	Taxi from office to ORD
Jain, Manasvi	11/13/2025	\$21.11	Taxi from hotel to office
Postolos, Lucas	11/13/2025	\$33.24	Taxi from hotel to AM
Postolos, Lucas	11/13/2025	\$122.08	Taxi from AM to ORD
Postolos, Lucas	11/13/2025	\$120.19	Taxi from IAH to home
Simion, Tony	11/13/2025	\$176.00	Airport Parking (3 Nights)
Simion, Tony	11/13/2025	\$97.99	Taxi from Chicago AM office to MDW
Simion, Tony	11/13/2025	\$16.10	Personal Mileage from DTW to Home
Zhu, Judith	11/13/2025	\$0.28	Taxi from Shanghai to SZ
Zhu, Judith	11/13/2025	\$4.83	Taxi from Shanghai to SZ
Loop, Stuart	11/17/2025	\$65.12	Airport parking (2 Nights)
Loop, Stuart	11/17/2025	\$15.40	Personal Car Mileage: Mileage from home to MSP
Loop, Stuart	11/17/2025	\$48.86	Taxi from MDW to hotel
Shiffman, David	11/17/2025	\$50.16	Taxi from home to airport
Shiffman, David	11/17/2025	\$89.01	Taxi from airport to hotel

Exhibit F

Marelli Automotive Lighting USA, LLC
Expense Detail by Category
November 1, 2025 through November 30, 2025

Transportation

Professional/Service	Date	Expense	Expense Description
Kordupel, Lewis	11/18/2025	\$29.00	Parking in Chicago while visiting for Marelli working sessions
Kordupel, Lewis	11/18/2025	\$203.00	Personal Car Mileage: Round trip to Chicago for Marelli working sessions
Loop, Stuart	11/18/2025	\$9.95	Taxi from hotel to AM office
Shiffman, David	11/18/2025	\$41.37	Taxi from hotel to client
Shiffman, David	11/18/2025	\$104.26	Taxi from client to airport
Shiffman, David	11/18/2025	\$86.62	Taxi from airport to home
Zhu, Judith	11/18/2025	\$5.39	Taxi from SZ to Shanghai
Loop, Stuart	11/19/2025	\$40.15	Taxi from AM offices to MDW airport
Zhu, Judith	11/21/2025	\$4.40	Taxi from Shanghai to SZ
Zhu, Judith	11/24/2025	\$4.40	Taxi from Shanghai to SZ
Zhu, Judith	11/24/2025	\$5.39	Taxi from SZ to Shanghai
Zhu, Judith	11/26/2025	\$5.39	Taxi from Shanghai to SZ
Zhu, Judith	11/26/2025	\$4.83	Taxi from SZ to Shanghai
Zhu, Judith	11/26/2025	\$20.49	Taxi from office to home
Zhu, Judith	11/27/2025	\$48.50	Taxi from office to home
Zhu, Judith	11/27/2025	\$14.81	Taxi from office to home
Zhu, Judith	11/28/2025	\$4.83	Taxi from SZ to Shanghai
Grossi, Nick	11/30/2025	\$101.69	Taxi from home to ORD
Loop, Stuart	11/30/2025	\$14.70	Personal Car Mileage: Drive from home to MSP
Loop, Stuart	11/30/2025	\$130.23	Airport parking (4 Nights)
Shiffman, David	11/30/2025	\$116.76	Taxi from home to airport
Webber, Dan	11/30/2025	\$131.25	Taxi from Home to ORD
Expense Category Total		\$4,393.75	
<i>Grand Total</i>		<u><u>\$38,084.14</u></u>	