

IN THE UNITED STATES BANKRUPTCY COURT  
FOR THE DISTRICT OF DELAWARE

In re:	)	
	)	Chapter 11
MARELLI AUTOMOTIVE LIGHTING USA LLC,	)	
<i>et al.</i> , <sup>1</sup>	)	Case No. 25-11034 (CTG)
	)	
Debtors.	)	(Jointly Administered)
	)	

SUMMARY OF FIFTH MONTHLY FEE  
APPLICATION OF KIRKLAND & ELLIS LLP AND  
KIRKLAND & ELLIS INTERNATIONAL LLP, ATTORNEYS FOR  
THE DEBTORS AND DEBTORS IN POSSESSION, FOR THE PERIOD  
FROM NOVEMBER 1, 2025, THROUGH AND INCLUDING NOVEMBER 30, 2025

Name of Applicant:	<u>Kirkland &amp; Ellis LLP</u> <u>Kirkland &amp; Ellis International LLP</u>
Authorized to Provide Professional Services to:	<u>Debtors and Debtors in Possession</u>
Date of Retention:	<u>August 5, 2025, effective as of June 11, 2025</u>
Period for which compensation and reimbursement is sought:	November 1, 2025, through November 30, 2025
Amount of Compensation sought as actual, reasonable and necessary:	\$1,708,628.00 (80 percent of \$2,135,785.00) <sup>2</sup>
Amount of Expense reimbursement sought as Actual, reasonable, and necessary:	\$2,220.74
This is a(n) <u>X</u> monthly ___ interim ___ final application	

<sup>1</sup> A complete list of each of the Debtors in these chapter 11 cases may be obtained on the website of the Debtors' claims and noticing agent at <https://www.veritaglobal.net/Marelli>. The location of Marelli Automotive Lighting USA LLC's principal place of business is 26555 Northwestern Highway, Southfield, Michigan 48033.

<sup>2</sup> K&E voluntarily reduced its fees and expenses by \$23,320.25 in the Fee Period. Consequently, K&E does not seek payment of these fees and expenses in this Monthly Fee Statement.



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**Prior Applications**

		<b>Requested</b>		<b>Approved</b>	
<b>Date Filed; Docket No.</b>	<b>Period Covered</b>	<b>Fees</b>	<b>Expenses</b>	<b>Fees</b>	<b>Expenses</b>
August 26, 2025 [Docket No. 753]	June 11, 2025 – July 31, 2025	\$9,576,998.80 (80% of \$11,971,248.50)	\$112,044.31	\$9,576,998.80	\$112,044.31
October 7, 2025 [Docket No. 1062]	August 1, 2025 – August 31, 2025	\$3,385,290.00 (80% of \$4,231,612.50)	\$30,490.82	\$3,385,290.00	\$30,490.82
November 14, 2025 [Docket No. 1215]	September 1, 2025 – September 3-, 2025	\$3,855,324.40 (80% of \$4,819,155.50)	\$67,793.75	\$3,855,324.40	\$67,793.75
December 12, 2025 [Docket No. 1343]	October 1, 2025 – October 31, 2025	\$2,783,465.60 (80% of \$3,479,332.00)	\$107,727.65	\$2,783,465.60	107,727.65
<b>Total</b>		<b>\$19,601,078.80</b>	<b>\$318,056.53</b>	<b>\$19,601,078.80</b>	<b>\$318,056.53</b>

**Summary of Hours by Professionals Billed From November 1, 2025, through  
November 30, 2025**

<b>Attorney Name</b>	<b>Position</b>	<b>Department</b>	<b>Date of Admission</b>	<b>Hourly Billing Rate In this Application</b>	<b>Hours Billed In this Application</b>	<b>Fees Billed In this Application</b>
Jin Ahn	Associate	Corporate - Debt Finance	2023	\$1,065.00	28.70	\$30,565.50
Christina Aldime	Associate	Restructuring	2025	\$1,065.00	24.80	\$26,412.00
Orfeas Asimopoulos	Associate	Corporate - Debt Finance	2021	\$1,195.00	39.10	\$46,724.50
Stephen Coudounaris	Associate	Technology & IP Transactions	2015	\$1,545.00	5.20	\$8,034.00
Abbey Dalglish	Associate	Corporate - Debt Finance	2019	\$1,545.00	9.00	\$13,905.00
Devin DiSabatino	Associate	Litigation - General	2025	\$865.00	45.20	\$39,098.00
Lauren Diss	Associate	Restructuring	2021	\$1,525.00	42.20	\$64,355.00
Kaitlan Donahue	Associate	Restructuring	2024	\$1,065.00	2.00	\$2,130.00
Juliana Dwyer	Associate	Restructuring	Pending	\$880.00	73.30	\$64,504.00
Julia Fletcher	Associate	Restructuring	2025	\$1,065.00	30.70	\$32,695.50
Diana Heriford	Associate	Restructuring	2022	\$1,375.00	32.40	\$44,550.00
Noelle M. Howard	Associate	Restructuring	2023	\$1,375.00	59.70	\$82,087.50
John Ryan Isaacson	Associate	Corporate - Debt Finance	2022	\$1,375.00	5.80	\$7,975.00
Sarah Jones	Associate	Restructuring	2024	\$1,065.00	3.80	\$4,047.00
Hannah Kupsky	Associate	Restructuring	2024	\$1,195.00	5.20	\$6,214.00

<b>Attorney Name</b>	<b>Position</b>	<b>Department</b>	<b>Date of Admission</b>	<b>Hourly Billing Rate In this Application</b>	<b>Hours Billed In this Application</b>	<b>Fees Billed In this Application</b>
Nicholas Lazzaro	Associate	Restructuring	Pending	\$880.00	62.80	\$55,264.00
Sabrina Lieberman	Associate	Restructuring	2023	\$1,195.00	88.80	\$106,116.00
Will Magliocco	Associate	Restructuring	2023	\$1,065.00	0.50	\$532.50
Benjamin Malz	Associate	Restructuring	2023	\$1,195.00	83.00	\$99,185.00
Kate Manganello	Associate	Restructuring	Pending	\$880.00	19.50	\$17,160.00
Sarah Melanson	Associate	Restructuring	2023	\$1,195.00	55.80	\$66,681.00
Luke Nance	Associate	Restructuring	2024	\$1,065.00	16.20	\$17,253.00
Nicholas Olivencia	Associate	Restructuring	2024	\$1,065.00	2.20	\$2,343.00
Renee Olivett	Associate	Restructuring	2023	\$1,195.00	48.80	\$58,316.00
Rohit Pappu	Associate	Restructuring	2025	\$880.00	16.50	\$14,520.00
Alice Preminger	Associate	Litigation - General	2023	\$1,025.00	0.80	\$820.00
Hope Rovner	Associate	Corporate - Debt Finance	2022	\$1,375.00	19.80	\$27,225.00
Katie Schneller	Associate	Corporate - Debt Finance	2024	\$1,065.00	12.50	\$13,312.50
Eric Steinfeld	Associate	Restructuring	2023	\$1,195.00	17.40	\$20,793.00
Sebastian Trompler	Associate	Corporate - Debt Finance	2019	\$1,305.00	4.80	\$6,264.00
Nicole Turner	Associate	Restructuring	2025	\$880.00	12.10	\$10,648.00
Daniel Wachenfeld	Associate	Restructuring	2024	\$1,195.00	30.40	\$36,328.00
Leah Warren	Associate	Taxation	2022	\$1,395.00	7.00	\$9,765.00
Quin Wetzel	Associate	Restructuring	2023	\$1,195.00	2.70	\$3,226.50
Mary Catherine Young	Associate	Restructuring	2023	\$1,375.00	19.50	\$26,812.50
Andrew Zhang	Associate	Taxation	2024	\$1,095.00	1.90	\$2,080.50
Nicholas Adzima	Partner	Restructuring	2019	\$1,735.00	116.20	\$201,607.00
Bill Arnault, P.C.	Partner	Litigation - General	2009	\$2,015.00	0.70	\$1,410.50
Shirley Chan	Partner	Litigation - General	2019	\$1,525.00	5.70	\$8,692.50
Purun Cheong	Partner	Corporate - Debt Finance	2018	\$1,725.00	52.30	\$90,217.50
Hannah Crawford	Partner	Restructuring	2015	\$1,995.00	7.50	\$14,962.50
Michael Ehret	Partner	Taxation	2001	\$2,075.00	5.10	\$10,582.50
Emma L. Flett	Partner	Technology & IP Transactions	2009	\$2,465.00	2.10	\$5,176.50
R. Grant Gannon	Partner	Corporate - Debt Finance	2019	\$1,725.00	5.20	\$8,970.00
Sarah Goodwin	Partner	Corporate - Debt Finance	2013	\$1,815.00	6.70	\$12,160.50
Max Harris	Partner	Technology & IP Transactions	2014	\$1,725.00	1.30	\$2,242.50
Richard U. S. Howell, P.C.	Partner	Litigation - General	2006	\$2,015.00	1.00	\$2,015.00
Ross M. Kwasteniet, P.C.	Partner	Restructuring	2002	\$2,595.00	86.70	\$224,986.50
Alexander M.H. Laengsfeld	Partner	Corporate - Debt Finance	2012	\$1,845.00	2.90	\$5,350.50

<b>Attorney Name</b>	<b>Position</b>	<b>Department</b>	<b>Date of Admission</b>	<b>Hourly Billing Rate In this Application</b>	<b>Hours Billed In this Application</b>	<b>Fees Billed In this Application</b>
Rachael L. Lichman, P.C.	Partner	Corporate - Debt Finance	2012	\$2,175.00	15.60	\$33,930.00
Aaron Lorber, P.C.	Partner	Technology & IP Transactions	2008	\$2,175.00	4.30	\$9,352.50
Casey McGushin	Partner	Litigation - General	2014	\$1,695.00	1.90	\$3,220.50
Tim Nobereit	Partner	Taxation	2016	\$1,435.00	1.30	\$1,865.50
Scott D. Price, P.C.	Partner	ECEB - Executive Compensation	1998	\$2,465.00	8.70	\$21,445.50
William T. Pruitt	Partner	Litigation - General	2004	\$1,895.00	2.10	\$3,979.50
Enrica Schaefer	Partner	Antitrust/ Competition	2016	\$1,725.00	0.50	\$862.50
Friedrich Schlott	Partner	Restructuring	2014	\$1,865.00	8.60	\$16,039.00
Jeffrey J. Seroogy	Partner	Technology & IP Transactions	2014	\$1,815.00	0.50	\$907.50
Anthony Vincenzo Sexton, P.C.	Partner	Taxation	2011	\$2,075.00	2.50	\$5,187.50
Josh Sussberg, P.C.	Partner	Restructuring	2004	\$2,595.00	0.40	\$1,038.00
Evan Swager	Partner	Restructuring	2020	\$1,735.00	116.20	\$201,607.00
Nicholas Warther	Partner	Taxation	2017	\$1,825.00	3.90	\$7,117.50
Joerg Weber	Partner	Corporate - Debt Finance	2016	\$1,435.00	21.00	\$30,135.00
Joel E. Weinberger	Partner	Corporate - Debt Finance	2015	\$1,845.00	5.30	\$9,778.50
Spencer A. Winters, P.C.	Partner	Restructuring	2013	\$1,995.00	63.80	\$127,281.00
<b>Totals for Attorneys</b>					<b>1,480.10</b>	<b>\$2,130,063.50</b>

<b>Paraprofessional Name</b>	<b>Position</b>	<b>Department</b>	<b>Hourly Billing Rate In this Application</b>	<b>Hours Billed In this Application</b>	<b>Fees Billed In this Application</b>
Christian Mancino	Junior Paralegal	Restructuring	\$395.00	2.40	\$948.00
Patrick Bamforth	Law Clerk	Restructuring	\$575.00	5.80	\$3,335.00
Julia F. Burnson	Paralegal	Restructuring	\$685.00	2.10	\$1,438.50
<b>Totals of Paraprofessionals</b>				<b>10.30</b>	<b>\$5,721.50</b>
<b>Totals for Attorneys &amp; Paraprofessionals</b>				<b>1,490.40</b>	<b>\$2,135,785.00</b>

**Compensation By Project Category From November 1, 2025, through November 30, 2025**

<b>Matter Number</b>	<b>Project Category Description</b>	<b>Total Hours</b>	<b>Total Fees</b>
3	Adversary Proceeding & Contested Matters	1.50	\$3,172.50
4	Automatic Stay Matters	1.60	\$2,776.00
5	Business Operations	1.80	\$2,151.00
6	Case Administration	45.90	\$61,232.00
7	DIP Financing and Cash Management	452.10	\$707,608.00
8	Customer and Vendor Matters	291.40	\$399,903.50
9	Claims Administration and Objections	0.10	\$119.50
10	Official Committee Matters and Meetings	6.60	\$9,003.00
11	Use, Sale, and Disposition of Property	12.10	\$16,022.50
12	Corp., Governance, & Securities Matters	47.30	\$78,190.50
13	Employee Matters	204.30	\$292,236.00
14	Executory Contracts and Unexpired Leases	27.30	\$28,671.00
17	Insurance and Surety Matters	6.30	\$8,998.50
18	Disclosure Statement, Plan, Confirmation	124.80	\$181,618.50
19	K&E Retention and Fee Matters	105.70	\$125,890.50
20	Non-K&E Retention and Fee Matters	128.20	\$159,744.00
21	Tax Matters	23.50	\$39,073.50
22	Creditor and Stakeholder Communications	9.30	\$18,549.50
23	Utilities	0.60	\$825.00
<b>Total</b>		<b>1,490.40</b>	<b>\$2,135,785.00</b>

**Expense Summary**

<b>Expense</b>	<b>Vendor (if any)</b>	<b>Unit Cost (if applicable)</b>	<b>Amount</b>
Overtime Meals - Attorney			\$260.00
Transportation to/from airport			\$493.62
Color Copies or Prints	Kirkland & Ellis LLP		\$272.80
Standard Copies or Prints	Kirkland & Ellis LLP	\$0.10	\$23.10
Overnight Delivery - Hard	Federal Express		\$108.41
Computer Database Research			\$708.00
Local Transportation	Taxi		\$278.25
Westlaw Research	THOMSON REUTERS - WEST PUBLISHING CORP - WESTLAW		\$0.56
Computer Database Research - Soft	PACER		\$76.00
<b>Total</b>			<b>\$2,220.74</b>

**IN THE UNITED STATES BANKRUPTCY COURT  
FOR THE DISTRICT OF DELAWARE**

In re:

MARELLI AUTOMOTIVE LIGHTING USA LLC,  
*et al.*,<sup>1</sup>  
Debtors.

Chapter 11

Case No. 25-11034 (CTG)

(Jointly Administered)

**FIFTH MONTHLY FEE  
APPLICATION OF KIRKLAND & ELLIS LLP AND  
KIRKLAND & ELLIS INTERNATIONAL LLP, ATTORNEYS FOR  
THE DEBTORS AND DEBTORS IN POSSESSION, FOR THE PERIOD  
FROM NOVEMBER 1, 2025, THROUGH AND INCLUDING NOVEMBER 30, 2025**

Pursuant to sections 327, 330, and 331 of chapter 11 of title 11 of the United States Code, (the “Bankruptcy Code”), Rule 2016 of the Federal Rules of Bankruptcy Procedure (the “Bankruptcy Rules”), the *Order Authorizing the Retention and Employment of Kirkland & Ellis LLP and Kirkland & Ellis International LLP as Attorneys for the Debtors and Debtors in Possession Effective as of June 11, 2025* entered August 5, 2025 [Docket No. 482] (the “Retention Order”), the *Order (I) Establishing Procedures for Interim Compensation and Reimbursement of Expenses for Retained Professionals and (II) Granting Related Relief*, entered August 5, 2025 [Docket No. 477] (the “Interim Compensation Order”), and the Local Rules for the United States Bankruptcy Court District of Delaware (the “Local Rules”), the law firm of Kirkland & Ellis LLP and Kirkland & Ellis International LLP (together, “K&E”), counsel for the above-captioned debtors and debtors in possession (collectively, the “Debtors”), hereby files this monthly fee statement (this “Monthly Fee Statement”) for: (i) compensation in the amount of

<sup>1</sup> A complete list of each of the Debtors in these chapter 11 cases may be obtained on the website of the Debtors' claims and noticing agent at <https://www.veritaglobal.net/Marelli>. The location of Marelli Automotive Lighting USA LLC's principal place of business is 26555 Northwestern Highway, Southfield, Michigan 48033.

\$1,708,628.00 (80 percent of \$2,135,785.00) for the reasonable and necessary legal services K&E rendered to the Debtors from November 1, 2025, through November 30, 2025 (the “Fee Period”); and (ii) reimbursement for the actual and necessary expenses that K&E incurred, in the amount of \$2,220.74 during the Fee Period.

### **Itemization of Services Rendered and Disbursements Incurred**

1. In support of this Monthly Fee Statement, attached are the following exhibits:
  - **Exhibit A** is a schedule of the number of hours expended and fees incurred (on an aggregate basis) by K&E partners, associates, and paraprofessionals during the Fee Period with respect to each of the subject matter categories K&E established in accordance with its internal billing procedures. As reflected in **Exhibit A**, K&E incurred \$2,135,785.00 in fees during the Fee Period. Pursuant to this Monthly Fee Statement, K&E seeks reimbursement for 80% of such fees (\$1,708,628.00 in the aggregate).
  - **Exhibit B** is a schedule providing certain information regarding the K&E attorneys and paraprofessionals for whose work on these chapter 11 cases compensation is sought in this Monthly Fee Statement. Attorneys and paraprofessionals of K&E have expended a total of 1,490.40 hours in connection with these chapter 11 cases during the Fee Period.
  - **Exhibit C** is a schedule for the Fee Period, setting forth the total amount of reimbursement sought with respect to each category of expenses for which K&E is seeking reimbursement in this Monthly Fee Statement. All of these disbursements comprise the requested sum for K&E’s out-of-pocket expenses.
  - **Exhibit D** consists of K&E’s records of fees and expenses incurred during the Fee Period in the rendition of the professional services to the Debtors and their estates.<sup>2</sup>

### **Representations**

2. Although every effort has been made to include all fees and expenses incurred in the Fee Period, some fees and expenses might not be included in this Monthly Fee Statement due to delays caused by accounting and processing during the Fee Period. K&E reserves the right to

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<sup>2</sup> K&E has negotiated a discounted rate for Westlaw computer-assisted legal research. Computer-assisted legal research is used whenever the researcher determines that using Westlaw is more cost effective than using traditional (non-computer assisted legal research) techniques.



make further application to the United States Bankruptcy Court for the District of Delaware for allowance of such fees and expenses not included herein. Subsequent fee applications will be filed in accordance with the Bankruptcy Code, the Bankruptcy Rules, the Local Rules, and the Interim Compensation Order.

*[Remainder of page intentionally left blank]*

WHEREFORE, K&E requests allowance of its fees and expenses incurred during the Fee Period in the total amount of \$1,710,848.74 consisting of (a) \$1,708,628.00, which is 80% of the fees incurred by the Debtors for reasonable and necessary professional services rendered by K&E; and (b) \$2,220.74 for actual and necessary costs and expenses, and that such fees and expenses be paid as administrative expenses of the Debtors' estates.

Dated: January 16, 2026  
Wilmington, Delaware

*/s/ Laura Davis Jones*

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**PACHULSKI STANG ZIEHL & JONES LLP**

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**KIRKLAND & ELLIS LLP**

**KIRKLAND & ELLIS INTERNATIONAL LLP**

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-and-

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*Co-Counsel for the Debtors and Debtors in Possession*

*Co-Counsel for the Debtors and Debtors in Possession*

**IN THE UNITED STATES BANKRUPTCY COURT  
FOR THE DISTRICT OF DELAWARE**

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In re:

MARELLI AUTOMOTIVE LIGHTING USA LLC,  
*et al.*,<sup>1</sup>  
Debtors.

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)  
) Chapter 11  
)  
) Case No. 25-11034 (CTG)  
)  
) (Jointly Administered)  
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**NOTICE OF FEE APPLICATION**

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**PLEASE TAKE NOTICE** that Kirkland & Ellis LLP and Kirkland & Ellis International LLP (together, the “Applicant”) has today filed the attached *Fifth Monthly Fee Application of Kirkland & Ellis LLP and Kirkland & Ellis International LLP, Attorneys For the Debtors and Debtors in Possession, for the Period from November 1, 2025 Through and Including November 30, 2025* (the “Application”) with the United States Bankruptcy Court for the District of Delaware, 824 North Market Street, Wilmington, DE 19801 (the “Bankruptcy Court”).

**PLEASE TAKE FURTHER NOTICE** that objections, if any, to the Application, must be made in accordance with the *Order (I) Establishing Procedures for Interim Compensation and Reimbursement of Expenses for Retained Professionals and (II) Granting Related Relief*, entered August 5, 2025 [Docket No. 477] (the “Interim Compensation Order”) and must be filed with the Clerk of the Bankruptcy Court, 824 North Market Street, 3rd Floor, Wilmington, DE 19801, and be served upon and received by (a) the Debtors, Marelli Automotive Lighting USA LLC, 26555 Northwestern Highway, Southfield, Michigan 48033, Attn.: Marisa Iasenza ([marisa.iasenza@marelli.com](mailto:marisa.iasenza@marelli.com)); (b) counsel to the Debtors, (i) Kirkland & Ellis LLP, 601 Lexington Avenue, New York, New York 10022, Attn.: Nicholas M. Adzima

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<sup>1</sup> A complete list of each of the Debtors in these chapter 11 cases may be obtained on the website of the Debtors’ claims and noticing agent at <https://www.veritaglobal.net/Marelli>. The location of Marelli Automotive Lighting USA LLC’s principal place of business is 26555 Northwestern Highway, Southfield, Michigan 48033.

([nicholas.adzima@kirkland.com](mailto:nicholas.adzima@kirkland.com)), and Evan Swager ([evan.swager@kirkland.com](mailto:evan.swager@kirkland.com)), (ii) Kirkland & Ellis LLP, 333 West Wolf Point Plaza, Chicago, Illinois 60654, Attn.: Spencer A. Winters, P.C. ([spencer.winters@kirkland.com](mailto:spencer.winters@kirkland.com)), and (iii) Pachulski Stang Ziehl & Jones LLP, 919 North Market Street, 17th Floor, P.O. Box 8705, Wilmington, Delaware 19899 (Courier 19801), Attn.: Laura Davis Jones ([ljones@pszilaw.com](mailto:ljones@pszilaw.com)), Timothy P. Cairns ([tcairns@pszilaw.com](mailto:tcairns@pszilaw.com)), and Edward A. Corma ([ecorma@pszilaw.com](mailto:ecorma@pszilaw.com)); (c) the United States Trustee, 844 King Street, Suite 2207, Lockbox 35, Wilmington, Delaware 19801, Attn.: Jane Leamy ([Jane.M.Leamy@usdoj.gov](mailto:Jane.M.Leamy@usdoj.gov)) and Timothy J. Fox, Jr. ([timothy.fox@usdoj.gov](mailto:timothy.fox@usdoj.gov)); (d) counsel to the DIP Agent, Mayer Brown LLP, 1221 Avenue of the Americas, New York, New York 10020-1001, Attn.: Jason Elder ([jason.elder@mayerbrown.com](mailto:jason.elder@mayerbrown.com)); (e) counsel to Mizuho Bank, Ltd., (i) in all capacities other than as the Prepetition Agent, Davis Polk & Wardwell LLP, 450 Lexington Avenue, New York, New York 10017, Attn.: Timothy Graulich ([timothy.graulich@davispolk.com](mailto:timothy.graulich@davispolk.com)) and Richard J. Steinberg ([richard.steinberg@davispolk.com](mailto:richard.steinberg@davispolk.com)) and (ii) in its capacity as the Prepetition Agent, Young Conaway Stargatt & Taylor, LLP, 1000 North King Street, Wilmington, Delaware 19801, Attn.: Robert S. Brady ([rbrady@ycst.com](mailto:rbrady@ycst.com)) and Andrew L. Magaziner ([amagaziner@ycst.com](mailto:amagaziner@ycst.com)); (f) counsel to the Ad Hoc Group of Senior Lenders, (i) Akin Gump Strauss Hauer & Feld LLP, One Bryant Park, New York, New York 10036, Attn: Ira S. Dizengoff ([idizengoff@akingump.com](mailto:idizengoff@akingump.com)) and Anna Kordas ([akordas@akingump.com](mailto:akordas@akingump.com)), (ii) Akin Gump Strauss Hauer & Feld LLP, 2001 K Street NW, Washington, D.C., 20006, Attn.: Scott L. Alberino ([salberino@akingump.com](mailto:salberino@akingump.com)), Kate Doorley ([kdoorley@akingump.com](mailto:kdoorley@akingump.com)), and Alexander F. Antypas ([aantypas@akingump.com](mailto:aantypas@akingump.com)), and (iii) Cole Schotz P.C., 500 Delaware Avenue, Suite 600, Wilmington, Delaware 19801, Attn: Justin R. Alberto ([jalberto@coleschotz.com](mailto:jalberto@coleschotz.com)) and Stacy L. Newman ([snewman@coleschotz.com](mailto:snewman@coleschotz.com)); (g) counsel to the Initial Tranche A Lender, (i) Willkie Farr & Gallagher LLP, 787 Seventh Avenue, New York, New York 10019, Attn: Joseph Minias ([jminias@willkie.com](mailto:jminias@willkie.com)) and Christine Thain ([cthain@willkie.com](mailto:cthain@willkie.com)), (ii) Willkie Farr & Gallagher

LLP, 600 Travis Street, Houston, Texas 77002, Attn: Jennifer J. Hardy ([jhardy2@willkie.com](mailto:jhardy2@willkie.com)), and (iii) Bayard P.A., 600 N. King St. Suite 400, Wilmington, Delaware 19801, Attn: Ericka F. Johnson ([ejohnson@bayardlaw.com](mailto:ejohnson@bayardlaw.com)) and Steven D. Adler ([sadler@bayardlaw.com](mailto:sadler@bayardlaw.com)); (h) counsel to the Sponsors, Paul, Weiss, Rifkind, Wharton & Garrison LLP, 1285 Avenue of the Americas, New York, New York 10019-6064, Attn.: Brian S. Hermann ([bhermann@paulweiss.com](mailto:bhermann@paulweiss.com)) and Jacob A. Adlerstein ([jadlerstein@paulweiss.com](mailto:jadlerstein@paulweiss.com)); (i) co-counsel to the Committee, (i) Paul Hastings LLP, 200 Park Avenue, New York, New York 10166, Attn.: Kristopher M. Hansen ([krishansen@paulhastings.com](mailto:krishansen@paulhastings.com)), Jonathan D. Canfield ([joncanfield@paulhastings.com](mailto:joncanfield@paulhastings.com)), Gabriel E. Sasson ([gabesasson@paulhastings.com](mailto:gabesasson@paulhastings.com)), and Marcella Leonard ([marcellaleonard@paulhastings.com](mailto:marcellaleonard@paulhastings.com)), and (ii) Morris James LLP, 500 Delaware Avenue, Suite 1500, Wilmington, Delaware 19801, Attn.: Eric J. Monzo ([emonzo@morrisjames.com](mailto:emonzo@morrisjames.com)), Jason S. Levin ([jlevin@morrisjames.com](mailto:jlevin@morrisjames.com)), and Siena B. Cerra ([scerra@morrisjames.com](mailto:scerra@morrisjames.com)); and (j) any other statutory committee appointed in these chapter 11 cases by no later than **4:00 p.m. (Prevailing Eastern Time) on February 6, 2026 (the “Objection Deadline”)**.

**PLEASE TAKE FURTHER NOTICE** that if any responses or objections to the Application are timely filed, served, and received in accordance with this notice, a hearing on the Application will be held at the convenience of the Bankruptcy Court. Only those objections made in writing and timely filed and received in accordance with the Interim Compensation Order and the procedures described herein will be considered by the Bankruptcy Court at such hearing.

**PLEASE TAKE FURTHER NOTICE** that, pursuant to the Interim Compensation Order, if no objection to the Application is timely filed, served, and received by the Objection Deadline, the Debtors will be authorized to pay 80 percent of the requested fees and 100 percent of the requested expenses without further order of the Bankruptcy Court.

Dated: January 16, 2026  
Wilmington, Delaware

*/s/ Laura Davis Jones*

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**PACHULSKI STANG ZIEHL & JONES LLP**

Laura Davis Jones (DE Bar No. 2436)  
Timothy P. Cairns (DE Bar No. 4228)  
Edward A. Corma (DE Bar No. 6718)  
919 North Market Street, 17th Floor  
P.O. Box 8705  
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[tcairns@pszjlaw.com](mailto:tcairns@pszjlaw.com)  
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**KIRKLAND & ELLIS LLP**

**KIRKLAND & ELLIS INTERNATIONAL LLP**

Joshua A. Sussberg, P.C. (admitted *pro hac vice*)  
Nicholas M. Adzima (admitted *pro hac vice*)  
Evan Swager (admitted *pro hac vice*)  
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-and-

Ross M. Kwasteniet, P.C. (admitted *pro hac vice*)  
Spencer A. Winters, P.C. (admitted *pro hac vice*)  
333 West Wolf Point Plaza  
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[spencer.winters@kirkland.com](mailto:spencer.winters@kirkland.com)

*Co-Counsel for the Debtors and Debtors in Possession*

*Co-Counsel for the Debtors and Debtors in Possession*

**IN THE UNITED STATES BANKRUPTCY COURT  
FOR THE DISTRICT OF DELAWARE**

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In re:

MARELLI AUTOMOTIVE LIGHTING USA LLC,  
*et al.*,<sup>1</sup>  
Debtors.

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)  
) Chapter 11  
)  
) Case No. 25-11034 (CTG)  
)  
) (Jointly Administered)  
)

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**VERIFICATION OF JOSHUA A. SUSSBERG**

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I, Joshua A. Sussberg, hereby declare the following under penalty of perjury:

1. I am the president of Joshua A. Sussberg, P.C., a partner of the law firm of Kirkland & Ellis LLP, located at 601 Lexington Ave., New York, N.Y. 10022, and a partner of Kirkland & Ellis International LLP (together with Kirkland & Ellis LLP, “K&E”). I am a member in good standing of the Bar of the State of New York, and I have been admitted to practice in the United States Court of Appeals for the Second Circuit, the United States Court of Appeals for the Fifth Circuit, the United States District Court for the Northern District of Illinois, and the United States District Court for the Southern District of New York. I have been admitted *pro hac vice* in the above-captioned chapter 11 cases. There are no disciplinary proceedings pending against me.

2. I have personally performed many of the legal services rendered by K&E<sup>2</sup> as general bankruptcy counsel to the Debtors and am familiar with all other work performed on behalf of the Debtors by the lawyers and other persons in the firm.

3. The facts set forth in the foregoing Monthly Fee Statement are true and correct to the best of my knowledge, information, and belief.

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<sup>1</sup> A complete list of each of the Debtors in these chapter 11 cases may be obtained on the website of the Debtors’ claims and noticing agent at <https://www.veritaglobal.net/Marelli>. The location of Marelli Automotive Lighting USA LLC’s principal place of business is 26555 Northwestern Highway, Southfield, Michigan 48033.

<sup>2</sup> Capitalized terms used, but not otherwise defined, herein shall have their meaning as set forth in the *Fifth Monthly Fee Application of Kirkland & Ellis LLP and Kirkland & Ellis International LLP, Attorneys for the Debtors and Debtors in Possession, for the Period from November 1, 2025, Through and Including November 30, 2025*.

4. I have reviewed Rule 2016-2 of the Local Rules and believe that the Monthly Fee Statement for K&E complies with Rule 2016-2.

5. Pursuant to 28 U.S.C. § 1746, I declare under penalty of perjury that the foregoing is true and correct.

Respectfully submitted,

Dated: January 16, 2026

/s/ Joshua A. Sussberg  
Joshua A. Sussberg  
as President of Joshua A. Sussberg, P.C.,  
as Partner of Kirkland & Ellis LLP; and  
as Partner of Kirkland & Ellis International LLP



**EXHIBIT A****Statement of Fees and Expenses by Subject Matter**

<b>Matter Number</b>	<b>Project Category Description</b>	<b>Total Hours</b>	<b>Total Fees</b>
3	Adversary Proceeding & Contested Matters	1.50	\$3,172.50
4	Automatic Stay Matters	1.60	\$2,776.00
5	Business Operations	1.80	\$2,151.00
6	Case Administration	45.90	\$61,232.00
7	DIP Financing and Cash Management	452.10	\$707,608.00
8	Customer and Vendor Matters	291.40	\$399,903.50
9	Claims Administration and Objections	0.10	\$119.50
10	Official Committee Matters and Meetings	6.60	\$9,003.00
11	Use, Sale, and Disposition of Property	12.10	\$16,022.50
12	Corp., Governance, & Securities Matters	47.30	\$78,190.50
13	Employee Matters	204.30	\$292,236.00
14	Executory Contracts and Unexpired Leases	27.30	\$28,671.00
17	Insurance and Surety Matters	6.30	\$8,998.50
18	Disclosure Statement, Plan, Confirmation	124.80	\$181,618.50
19	K&E Retention and Fee Matters	105.70	\$125,890.50
20	Non-K&E Retention and Fee Matters	128.20	\$159,744.00
21	Tax Matters	23.50	\$39,073.50
22	Creditor and Stakeholder Communications	9.30	\$18,549.50
23	Utilities	0.60	\$825.00
<b>Total</b>		<b>1,490.40</b>	<b>\$2,135,785.00</b>

**EXHIBIT B****Attorneys and Paraprofessionals' Information**

The K&E attorneys who rendered professional services in these cases during the  
Fee Period are:

<b>Attorney Name</b>	<b>Position</b>	<b>Department</b>	<b>Date of Admission</b>	<b>Hourly Billing Rate</b>	<b>Total Billed Hours</b>	<b>Total Compensation</b>
Jin Ahn	Associate	Corporate - Debt Finance	2023	\$1,065.00	28.70	\$30,565.50
Christina Aldime	Associate	Restructuring	2025	\$1,065.00	24.80	\$26,412.00
Orfeas Asimopoulos	Associate	Corporate - Debt Finance	2021	\$1,195.00	39.10	\$46,724.50
Stephen Coudounaris	Associate	Technology & IP Transactions	2015	\$1,545.00	5.20	\$8,034.00
Abbey Dalgleish	Associate	Corporate - Debt Finance	2019	\$1,545.00	9.00	\$13,905.00
Devin DiSabatino	Associate	Litigation - General	2025	\$865.00	45.20	\$39,098.00
Lauren Diss	Associate	Restructuring	2021	\$1,525.00	42.20	\$64,355.00
Kaitlan Donahue	Associate	Restructuring	2024	\$1,065.00	2.00	\$2,130.00
Juliana Dwyer	Associate	Restructuring	Pending	\$880.00	73.30	\$64,504.00
Julia Fletcher	Associate	Restructuring	2025	\$1,065.00	30.70	\$32,695.50
Diana Heriford	Associate	Restructuring	2022	\$1,375.00	32.40	\$44,550.00
Noelle M. Howard	Associate	Restructuring	2023	\$1,375.00	59.70	\$82,087.50
John Ryan Isaacson	Associate	Corporate - Debt Finance	2022	\$1,375.00	5.80	\$7,975.00
Sarah Jones	Associate	Restructuring	2024	\$1,065.00	3.80	\$4,047.00
Hannah Kupsky	Associate	Restructuring	2024	\$1,195.00	5.20	\$6,214.00
Nicholas Lazzaro	Associate	Restructuring	Pending	\$880.00	62.80	\$55,264.00
Sabrina Lieberman	Associate	Restructuring	2023	\$1,195.00	88.80	\$106,116.00
Will Magliocco	Associate	Restructuring	2023	\$1,065.00	0.50	\$532.50
Benjamin Malz	Associate	Restructuring	2023	\$1,195.00	83.00	\$99,185.00
Kate Manganello	Associate	Restructuring	Pending	\$880.00	19.50	\$17,160.00
Sarah Melanson	Associate	Restructuring	2023	\$1,195.00	55.80	\$66,681.00
Luke Nance	Associate	Restructuring	2024	\$1,065.00	16.20	\$17,253.00
Nicholas Olivencia	Associate	Restructuring	2024	\$1,065.00	2.20	\$2,343.00
Renee Olivett	Associate	Restructuring	2023	\$1,195.00	48.80	\$58,316.00
Rohit Pappu	Associate	Restructuring	2025	\$880.00	16.50	\$14,520.00
Alice Preminger	Associate	Litigation - General	2023	\$1,025.00	0.80	\$820.00
Hope Rovner	Associate	Corporate - Debt Finance	2022	\$1,375.00	19.80	\$27,225.00
Katie Schneller	Associate	Corporate - Debt Finance	2024	\$1,065.00	12.50	\$13,312.50
Eric Steinfeld	Associate	Restructuring	2023	\$1,195.00	17.40	\$20,793.00
Sebastian Trompler	Associate	Corporate - Debt Finance	2019	\$1,305.00	4.80	\$6,264.00

Attorney Name	Position	Department	Date of Admission	Hourly Billing Rate	Total Billed Hours	Total Compensation
Nicole Turner	Associate	Restructuring	2025	\$880.00	12.10	\$10,648.00
Daniel Wachenfeld	Associate	Restructuring	2024	\$1,195.00	30.40	\$36,328.00
Leah Warren	Associate	Taxation	2022	\$1,395.00	7.00	\$9,765.00
Quin Wetzel	Associate	Restructuring	2023	\$1,195.00	2.70	\$3,226.50
Mary Catherine Young	Associate	Restructuring	2023	\$1,375.00	19.50	\$26,812.50
Andrew Zhang	Associate	Taxation	2024	\$1,095.00	1.90	\$2,080.50
Nicholas Adzima	Partner	Restructuring	2019	\$1,735.00	116.20	\$201,607.00
Bill Arnault, P.C.	Partner	Litigation - General	2009	\$2,015.00	0.70	\$1,410.50
Shirley Chan	Partner	Litigation - General	2019	\$1,525.00	5.70	\$8,692.50
Purun Cheong	Partner	Corporate - Debt Finance	2018	\$1,725.00	52.30	\$90,217.50
Hannah Crawford	Partner	Restructuring	2015	\$1,995.00	7.50	\$14,962.50
Michael Ehret	Partner	Taxation	2001	\$2,075.00	5.10	\$10,582.50
Emma L. Flett	Partner	Technology & IP Transactions	2009	\$2,465.00	2.10	\$5,176.50
R. Grant Gannon	Partner	Corporate - Debt Finance	2019	\$1,725.00	5.20	\$8,970.00
Sarah Goodwin	Partner	Corporate - Debt Finance	2013	\$1,815.00	6.70	\$12,160.50
Max Harris	Partner	Technology & IP Transactions	2014	\$1,725.00	1.30	\$2,242.50
Richard U. S. Howell, P.C.	Partner	Litigation - General	2006	\$2,015.00	1.00	\$2,015.00
Ross M. Kwasteniet, P.C.	Partner	Restructuring	2002	\$2,595.00	86.70	\$224,986.50
Alexander M.H. Laengsfeld	Partner	Corporate - Debt Finance	2012	\$1,845.00	2.90	\$5,350.50
Rachael L. Lichman, P.C.	Partner	Corporate - Debt Finance	2012	\$2,175.00	15.60	\$33,930.00
Aaron Lorber, P.C.	Partner	Technology & IP Transactions	2008	\$2,175.00	4.30	\$9,352.50
Casey McGushin	Partner	Litigation - General	2014	\$1,695.00	1.90	\$3,220.50
Tim Nobereit	Partner	Taxation	2016	\$1,435.00	1.30	\$1,865.50
Scott D. Price, P.C.	Partner	ECEB - Executive Compensation	1998	\$2,465.00	8.70	\$21,445.50
William T. Pruitt	Partner	Litigation - General	2004	\$1,895.00	2.10	\$3,979.50
Enrica Schaefer	Partner	Antitrust/ Competition	2016	\$1,725.00	0.50	\$862.50
Friedrich Schlott	Partner	Restructuring	2014	\$1,865.00	8.60	\$16,039.00
Jeffrey J. Seroogy	Partner	Technology & IP Transactions	2014	\$1,815.00	0.50	\$907.50
Anthony Vincenzo Sexton, P.C.	Partner	Taxation	2011	\$2,075.00	2.50	\$5,187.50
Josh Sussberg, P.C.	Partner	Restructuring	2004	\$2,595.00	0.40	\$1,038.00
Evan Swager	Partner	Restructuring	2020	\$1,735.00	116.20	\$201,607.00
Nicholas Warther	Partner	Taxation	2017	\$1,825.00	3.90	\$7,117.50
Joerg Weber	Partner	Corporate - Debt Finance	2016	\$1,435.00	21.00	\$30,135.00

<b>Attorney Name</b>	<b>Position</b>	<b>Department</b>	<b>Date of Admission</b>	<b>Hourly Billing Rate</b>	<b>Total Billed Hours</b>	<b>Total Compensation</b>
Joel E. Weinberger	Partner	Corporate - Debt Finance	2015	\$1,845.00	5.30	\$9,778.50
Spencer A. Winters, P.C.	Partner	Restructuring	2013	\$1,995.00	63.80	\$127,281.00
<b>Totals for Attorneys</b>					<b>1,480.10</b>	<b>\$2,130,063.50</b>

The paraprofessionals of K&E who rendered professionals services in these cases during the Fee Period are:

<b>Paraprofessional Name</b>	<b>Position</b>	<b>Department</b>	<b>Hourly Billing Rate In this Application</b>	<b>Hours Billed In this Application</b>	<b>Fees Billed In this Application</b>
Christian Mancino	Junior Paralegal	Restructuring	\$395.00	2.40	\$948.00
Patrick Bamforth	Law Clerk	Restructuring	\$575.00	5.80	\$3,335.00
Julia F. Burnson	Paralegal	Restructuring	\$685.00	2.10	\$1,438.50
<b>Totals of Paraprofessionals</b>				<b>10.30</b>	<b>\$5,721.50</b>
<b>Totals for Attorneys &amp; Paraprofessionals</b>				<b>1,490.40</b>	<b>\$2,135,785.00</b>

**EXHIBIT C****Summary of Actual and Necessary Expenses for the Fee Period**

<b>Expense</b>	<b>Vendor (if any)</b>	<b>Unit Cost (if applicable)</b>	<b>Amount</b>
Overtime Meals - Attorney			\$260.00
Transportation to/from airport			\$493.62
Color Copies or Prints	Kirkland & Ellis LLP		\$272.80
Standard Copies or Prints	Kirkland & Ellis LLP	\$0.10	\$23.10
Overnight Delivery - Hard	Federal Express		\$108.41
Computer Database Research			\$708.00
Local Transportation	Taxi		\$278.25
Westlaw Research	THOMSON REUTERS - WEST PUBLISHING CORP - WESTLAW		\$0.56
Computer Database Research - Soft	PACER		\$76.00
<b>Total</b>			<b>\$2,220.74</b>

**EXHIBIT D**

**Detailed Description of Fees, Expenses, and Disbursements**

**KIRKLAND & ELLIS LLP**

AND AFFILIATED PARTNERSHIPS

601 Lexington Avenue  
New York, NY 10022

FEIN 36-1326630

January 14, 2026

Marelli Holdings Co., Ltd.  
26555 Northwestern Highway  
Southfield, MI 48033

Attn: Marisa Iasenza

**Invoice Number: 1050133029**

**Client Matter: 57489-3**

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**In the Matter of Adversary Proceeding & Contested Matters**

For legal services rendered through November 30, 2025  
(see attached Description of Legal Services for detail)

\$ 3,172.50

Total legal services rendered

\$ 3,172.50

Legal Services for the Period Ending November 30, 2025  
Marelli Holdings Co., Ltd.  
Adversary Proceeding & Contested Matters

Invoice Number: 1050133029  
Matter Number: 57489-3

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**Summary of Hours Billed**

<b><u>Name</u></b>	<b><u>Hours</u></b>	<b><u>Rate</u></b>	<b><u>Amount</u></b>
Richard U. S. Howell, P.C.	1.00	2,015.00	2,015.00
Ross M. Kwasteniet, P.C.	0.40	2,595.00	1,038.00
Daniel Wachenfeld	0.10	1,195.00	119.50
<b>TOTALS</b>	<b>1.50</b>		<b>\$ 3,172.50</b>



Legal Services for the Period Ending November 30, 2025  
Marelli Holdings Co., Ltd.  
Adversary Proceeding & Contested Matters

Invoice Number: 1050133029  
Matter Number: 57489-3

**Description of Legal Services**

<b><u>Date</u></b>	<b><u>Name</u></b>	<b><u>Hours</u></b>	<b><u>Description</u></b>
11/04/25	Richard U. S. Howell, P.C.	0.20	Review, analyze potential litigation issues.
11/11/25	Richard U. S. Howell, P.C.	0.30	Review, analyze updated presentation materials re open restructuring issues.
11/12/25	Richard U. S. Howell, P.C.	0.50	Review, analyze materials re open litigation issues (.3); telephone conference with R. Kwasteniet, K&E team re same (.2).
11/12/25	Ross M. Kwasteniet, P.C.	0.40	Telephone conference with R. Howell, K&E team re potential contested matters.
11/16/25	Daniel Wachenfeld	0.10	Correspond with C. McGushin re Dumarey Group arbitration.
<b>Total</b>		<b>1.50</b>	

**KIRKLAND & ELLIS LLP**

AND AFFILIATED PARTNERSHIPS

601 Lexington Avenue  
New York, NY 10022

FEIN 36-1326630

January 14, 2026

Marelli Holdings Co., Ltd.  
26555 Northwestern Highway  
Southfield, MI 48033

Attn: Marisa Iasenza

**Invoice Number: 1050133030**

**Client Matter: 57489-4**

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**In the Matter of Automatic Stay Matters**

For legal services rendered through November 30, 2025  
(see attached Description of Legal Services for detail)

\$ 2,776.00

Total legal services rendered

\$ 2,776.00

Legal Services for the Period Ending November 30, 2025  
Marelli Holdings Co., Ltd.  
Automatic Stay Matters

Invoice Number: 1050133030  
Matter Number: 57489-4

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**Summary of Hours Billed**

<b><u>Name</u></b>	<b><u>Hours</u></b>	<b><u>Rate</u></b>	<b><u>Amount</u></b>
Nicholas Adzima	1.60	1,735.00	2,776.00
<b>TOTALS</b>	<b>1.60</b>		<b>\$ 2,776.00</b>

Legal Services for the Period Ending November 30, 2025  
Marelli Holdings Co., Ltd.  
Automatic Stay Matters

Invoice Number: 1050133030  
Matter Number: 57489-4

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**Description of Legal Services**

<b><u>Date</u></b>	<b><u>Name</u></b>	<b><u>Hours</u></b>	<b><u>Description</u></b>
11/07/25	Nicholas Adzima	0.80	Correspond with local counsel re automatic stay considerations.
11/16/25	Nicholas Adzima	0.80	Correspond with local counsel re automatic stay considerations.
<b>Total</b>		<b>1.60</b>	

**KIRKLAND & ELLIS LLP**

AND AFFILIATED PARTNERSHIPS

601 Lexington Avenue  
New York, NY 10022

FEIN 36-1326630

January 14, 2026

Marelli Holdings Co., Ltd.  
26555 Northwestern Highway  
Southfield, MI 48033

Attn: Marisa Iasenza

**Invoice Number: 1050133031**

**Client Matter: 57489-5**

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**In the Matter of Business Operations**

For legal services rendered through November 30, 2025  
(see attached Description of Legal Services for detail)

\$ 2,151.00

Total legal services rendered

\$ 2,151.00

Legal Services for the Period Ending November 30, 2025  
Marelli Holdings Co., Ltd.  
Business Operations

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Invoice Number: 1050133031  
Matter Number: 57489-5

**Summary of Hours Billed**

<b><u>Name</u></b>	<b><u>Hours</u></b>	<b><u>Rate</u></b>	<b><u>Amount</u></b>
Daniel Wachenfeld	1.80	1,195.00	2,151.00
<b>TOTALS</b>	<b>1.80</b>		<b>\$ 2,151.00</b>

Legal Services for the Period Ending November 30, 2025  
Marelli Holdings Co., Ltd.  
Business Operations

Invoice Number: 1050133031  
Matter Number: 57489-5

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**Description of Legal Services**

<b><u>Date</u></b>	<b><u>Name</u></b>	<b><u>Hours</u></b>	<b><u>Description</u></b>
11/05/25	Daniel Wachenfeld	1.60	Analyze issues re joint venture agreements in foreign jurisdictions (1.4); correspond with N. Howard re same (.2).
11/12/25	Daniel Wachenfeld	0.20	Analyze issues re business considerations re joint venture agreements.
<b>Total</b>		<b>1.80</b>	

**KIRKLAND & ELLIS LLP**

AND AFFILIATED PARTNERSHIPS

601 Lexington Avenue  
New York, NY 10022

FEIN 36-1326630

January 14, 2026

Marelli Holdings Co., Ltd.  
26555 Northwestern Highway  
Southfield, MI 48033

Attn: Marisa Iasenza

**Invoice Number: 105013303C**  
**1 tienM 7M: 5489- lf**

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**In Me a 7M oy l 7se AHminisM7Nbn**

For legal services rendered through November 30, 2025  
(see attached Description of Legal Services for detail)

\$ 61,232.00

Total legal services rendered

\$ 61,232.00



Legal Services for the Period Ending November 30, 2025  
Marelli Holdings Co., Ltd.  
Case Administration

Invoice Number: 1050133032  
Matter Number: 57489-6

**Bumm7rd oy Rours TitteH**

<b><u>N7me</u></b>	<b><u>Rours</u></b>	<b><u>O7M</u></b>	<b><u>Amount</u></b>
Nicholas Adzima	4.20	1,735.00	7,287.00
Jin Ahn	0.20	1,065.00	213.00
Christina Aldime	0.40	1,065.00	426.00
Bill Arnault, P.C.	0.20	2,015.00	403.00
Orfeas Asimopoulos	4.70	1,195.00	5,616.50
Julia F. Burnson	1.80	685.00	1,233.00
Shirley Chan	0.10	1,525.00	152.50
Purun Cheong	0.50	1,725.00	862.50
Lauren Diss	3.20	1,525.00	4,880.00
Kaitlan Donahue	0.30	1,065.00	319.50
Juliana Dwyer	2.50	880.00	2,200.00
Julia Fletcher	0.80	1,065.00	852.00
Sarah Goodwin	0.50	1,815.00	907.50
Noelle M. Howard	2.10	1,375.00	2,887.50
Hannah Kupsky	0.50	1,195.00	597.50
Ross M. Kwasteniet, P.C.	4.20	2,595.00	10,899.00
Nicholas Lazzaro	1.20	880.00	1,056.00
Sabrina Lieberman	1.10	1,195.00	1,314.50
Christian Mancino	2.40	395.00	948.00
Kate Manganello	1.20	880.00	1,056.00
Sarah Melanson	2.40	1,195.00	2,868.00
Luke Nance	1.20	1,065.00	1,278.00
Nicholas Olivencia	1.10	1,065.00	1,171.50
Renee Olivett	1.20	1,195.00	1,434.00
Rohit Pappu	1.20	880.00	1,056.00
Hope Rovner	0.20	1,375.00	275.00
Eric Steinfeld	1.10	1,195.00	1,314.50
Josh Sussberg, P.C.	0.40	2,595.00	1,038.00
Evan Swager	1.80	1,735.00	3,123.00
Nicole Turner	1.40	880.00	1,232.00
Daniel Wachenfeld	0.80	1,195.00	956.00
Mary Catherine Young	1.00	1,375.00	1,375.00

Legal Services for the Period Ending November 30, 2025  
Marelli Holdings Co., Ltd.  
Case Administration

Invoice Number: 1050133032  
Matter Number: 57489-6

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Legal Services for the Period Ending November 30, 2025  
Marelli Holdings Co., Ltd.  
Case Administration

Invoice Number: 1050133032  
Matter Number: 57489-6

**Description of Services**

<b><u>Date</u></b>	<b><u>Name</u></b>	<b><u>Hours</u></b>	<b><u>Description</u></b>
11/03/25	Julia F. Burnson	0.70	Compile recently filed pleadings (.5); circulate recently filed pleadings to E. Swager, K&E team (.2).
11/03/25	Juliana Dwyer	0.40	Review, revise work in process summary.
11/04/25	Nicholas Adzima	1.10	Telephone conference with S. Winters, E. Swager, Company re work in process, next steps.
11/04/25	Julia F. Burnson	0.60	Compile recently filed pleadings (.4); circulate recently filed pleadings to E. Swager, K&E team (.2).
11/04/25	Lauren Diss	0.40	Conference with R. Kwasteniet, K&E team re work in process.
11/04/25	Sarah Melanson	0.70	Revise organizational structure chart (.6); telephone conference with A&M re same (.1).
11/04/25	Josh Sussberg, P.C.	0.10	Telephone conference with R. Kwasteniet re case status.
11/05/25	Ross M. Kwasteniet, P.C.	1.20	Conference with S. Winters, N. Adzima, and E. Swager re case status and open issues (.4); analyze work in process summary (.8).
11/05/25	Christian Mancino	0.10	Correspond with E. Swager, K&E team re recently filed pleadings.
11/06/25	Noelle M. Howard	1.00	Correspond with E. Swager, K&E team re local counsel work in process (.3); review, analyze summary re same (.7).
11/06/25	Christian Mancino	0.10	Correspond with E. Swager, K&E team re recently filed pleadings.
11/06/25	Sarah Melanson	0.50	Revise organizational structure chart (.4); correspond with A&M re same (.1).
11/07/25	Christian Mancino	0.10	Correspond with E. Swager, K&E team re recently filed pleadings.
11/07/25	Sarah Melanson	0.20	Revise organizational structure chart (.1); correspond with A&M re same (.1).
11/07/25	Nicole Turner	0.30	Telephone conference with E. Swager, K&E team re work in process.
11/10/25	Juliana Dwyer	0.40	Review, revise work in process summary.
11/10/25	Ross M. Kwasteniet, P.C.	0.30	Conference with A&M, PJT, E. Swager, K&E team re work in process.
11/10/25	Christian Mancino	0.10	Correspond with E. Swager, K&E team re recently filed pleadings.

Legal Services for the Period Ending November 30, 2025  
Marelli Holdings Co., Ltd.  
Case Administration

Invoice Number: 1050133032  
Matter Number: 57489-6

<u>D7M</u>	<u>N7me</u>	<u>Rours</u>	<u>DescripMbn</u>
11/10/25	Sarah Melanson	0.10	Revise work in process summary.
11/10/25	Josh Sussberg, P.C.	0.30	Telephone conference with S. Zelin, PJT team re matter status and board meeting.
11/11/25	Lauren Diss	0.20	Conference with A&M team, E. Swager, K&E team re work in process.
11/11/25	Ross M. Kwasteniet, P.C.	0.50	Conference with S. Winters, N. Adzima, E. Swager re case status and open issues.
11/11/25	Christian Mancino	0.10	Correspond with E. Swager, K&E team re recently filed pleadings.
11/12/25	Nicholas Adzima	0.50	Conferences with R. Kwasteniet, S. Winters, E. Swager, B. Arnault, C. McGushin, K&E team re case status, next steps.
11/12/25	Bill Arnault, P.C.	0.20	Telephone conference with E. Swager, K&E team re case status updates.
11/12/25	Christian Mancino	0.10	Correspond with E. Swager, K&E team re recently filed pleadings.
11/13/25	Nicholas Adzima	1.90	Conferences with E. Swager, K&E team, A&M team re work in process, case strategy (.8); review, analyze materials re same (1.1).
11/13/25	Christina Aldime	0.40	Conference with E. Swager re work in process.
11/13/25	Lauren Diss	0.40	Conference with N. Adzima, K&E team re work in process.
11/13/25	Juliana Dwyer	0.80	Conference with E. Swager, K&E team re work in process (.4); review, revise work in process summary (.4).
11/13/25	Noelle M. Howard	0.30	Conference with E. Swager, K&E team re work in process.
11/13/25	Nicholas Lazzaro	0.40	Conference with E. Swager, K&E team re work in process.
11/13/25	Sabrina Lieberman	0.30	Conference with E. Swager, K&E team re work in process.
11/13/25	Christian Mancino	0.60	Conference with E. Swager, K&E team re work in process (.4); correspond with E. Swager, K&E team re recently filed pleadings (.2).
11/13/25	Kate Manganello	0.40	Conference with E. Swager, K&E team re work in process.
11/13/25	Sarah Melanson	0.40	Telephone conference with E. Swager, K&E team re work in process.

Legal Services for the Period Ending November 30, 2025  
Marelli Holdings Co., Ltd.  
Case Administration

Invoice Number: 1050133032  
Matter Number: 57489-6

<u>D7M</u>	<u>N7me</u>	<u>Rours</u>	<u>DescripMbn</u>
11/13/25	Luke Nance	0.40	Telephone conference with E. Swager, K&E team re work in process.
11/13/25	Nicholas Olivencia	0.30	Telephone conference with E. Swager, K&E team re work in process.
11/13/25	Renee Olivett	0.40	Conference with E. Swager, K&E team re work in process.
11/13/25	Rohit Pappu	0.40	Conference with E. Swager, K&E team re work in process.
11/13/25	Eric Steinfeld	0.50	Telephone conference with E. Swager, K&E team re work in process (.4); review, revise works in process summary (.1).
11/13/25	Evan Swager	0.50	Conference with N. Adzima, K&E team re work in process, next steps (.4); prepare for same (.1).
11/13/25	Nicole Turner	0.30	Telephone conference with E. Swager re work in process.
11/17/25	Ross M. Kwasteniet, P.C.	0.40	Conference with A&M team and PJT team re work in process, case strategy.
11/17/25	Ross M. Kwasteniet, P.C.	0.50	Participate in telephone conference with ad hoc group advisors and Company advisors re case status.
11/17/25	Christian Mancino	0.10	Correspond with E. Swager, K&E team re recently filed pleadings.
11/18/25	Orfeas Asimopoulos	2.90	Draft case status summary (2.0); correspond with A. Dalgeish, K&E team re same (.9).
11/18/25	Julia F. Burnson	0.50	Conference with E. Swager, K&E team re work in process.
11/18/25	Lauren Diss	1.90	Conferences with N. Adzima, K&E team re work in process.
11/18/25	Juliana Dwyer	0.70	Conference with E. Swager, K&E team re work in process summary (.5); review, revise work in process summary (.2).
11/18/25	Julia Fletcher	0.50	Conference with E. Swager, K&E team re work in process.
11/18/25	Noelle M. Howard	0.50	Conference with E. Swager, K&E team re work in process.
11/18/25	Hannah Kupsky	0.50	Conference with K&E team re case status.
11/18/25	Nicholas Lazzaro	0.50	Conference with E. Swager, K&E team re work in process.
11/18/25	Sabrina Lieberman	0.50	Conference with E. Swager, K&E team re work in process.

Legal Services for the Period Ending November 30, 2025  
Marelli Holdings Co., Ltd.  
Case Administration

Invoice Number: 1050133032  
Matter Number: 57489-6

<u>D7M</u>	<u>N7me</u>	<u>Rours</u>	<u>DescripMbn</u>
11/18/25	Christian Mancino	0.70	Conference with E. Swager, K&E team re work in process (.5); correspond with E. Swager, K&E team re recently filed pleadings (.2).
11/18/25	Kate Manganello	0.50	Conference with E. Swager, K&E team re work in process.
11/18/25	Sarah Melanson	0.50	Compile recently filed pleadings.
11/18/25	Luke Nance	0.50	Telephone conference with E. Swager, K&E team re work in process.
11/18/25	Nicholas Olivencia	0.50	Telephone conference with E. Swager, K&E team re work in process.
11/18/25	Renee Olivett	0.50	Conference with E. Swager, K&E team re work in process.
11/18/25	Rohit Pappu	0.50	Conference with E. Swager, K&E team re work in process.
11/18/25	Eric Steinfeld	0.60	Telephone conference with E. Swager, K&E team re work in process, next steps (.5); revise summary re same (.1).
11/18/25	Evan Swager	0.50	Conference with N. Adzima, K&E team re work in process, next steps.
11/18/25	Nicole Turner	0.50	Telephone conference with E. Swager, K&E team re work in process.
11/18/25	Daniel Wachenfeld	0.50	Conference with E. Swager, K&E team re work in process, next steps.
11/18/25	Mary Catherine Young	0.50	Conference with E. Swager, K&E team re work in process.
11/19/25	Nicholas Adzima	0.70	Conferences with R. Kwasteniet, S. Winters, E. Swager, B. Arnault, C. McGushin, K&E team re case status, next steps.
11/19/25	Orfeas Asimopoulos	1.30	Correspond re work in process with P. Cheong, K&E team.
11/19/25	Purun Cheong	0.50	Correspond with O. Asimopoulos, K&E team re work in process.
11/19/25	Christian Mancino	0.10	Correspond with E. Swager, K&E team re recently filed pleadings.
11/19/25	Evan Swager	0.50	Telephone conference with S. Winters, Company re work in process, case status.
11/20/25	Christian Mancino	0.10	Correspond with E. Swager, K&E team re recently filed pleadings.
11/21/25	Ross M. Kwasteniet, P.C.	0.80	Review, analyze work in process summary and next steps re same.

Legal Services for the Period Ending November 30, 2025  
Marelli Holdings Co., Ltd.  
Case Administration

Invoice Number: 1050133032  
Matter Number: 57489-6

<u>D7M</u>	<u>N7me</u>	<u>Hours</u>	<u>Description</u>
11/21/25	Christian Mancino	0.10	Correspond with E. Swager, K&E team re recently filed pleadings.
11/24/25	Juliana Dwyer	0.20	Review, analyze works in process summary.
11/24/25	Ross M. Kwasteniet, P.C.	0.50	Conference with E. Swager, N. Adzima, K&E team, A&M, PJT teams re case updates.
11/24/25	Christian Mancino	0.10	Correspond with E. Swager, K&E team re recently filed pleadings.
11/25/25	Orfeas Asimopoulos	0.50	Telephone conference with S. Goodwin, A. Dalgliesh, K&E team re work in process.
11/25/25	Lauren Diss	0.30	Conference with N. Adzima, K&E team re work in process.
11/25/25	Kaitlan Donahue	0.30	Conference with E. Swager, K&E team re work in process.
11/25/25	Julia Fletcher	0.30	Conference with E. Swager, K&E team re work in process.
11/25/25	Sarah Goodwin	0.50	Conference with O. Asimopoulos, A. Dalgleish and J. Ahn re ongoing work streams.
11/25/25	Noelle M. Howard	0.30	Telephone conference with E. Swager, K&E team re work in process.
11/25/25	Nicholas Lazzaro	0.30	Conference with E. Swager, K&E team re work in process.
11/25/25	Sabrina Lieberman	0.30	Conference with E. Swager, K&E team re work in process.
11/25/25	Kate Manganello	0.30	Conference with E. Swager, K&E team re work in process.
11/25/25	Luke Nance	0.30	Telephone conference with E. Swager, K&E team re work in process.
11/25/25	Nicholas Olivencia	0.30	Telephone conference with E. Swager, K&E team re work in process.
11/25/25	Renee Olivett	0.30	Conference with E. Swager, K&E team re work in process.
11/25/25	Rohit Pappu	0.30	Conference with E. Swager, K&E team re work in process.
11/25/25	Evan Swager	0.30	Telephone conference with N. Adzima, K&E team re work in process, next steps.
11/25/25	Nicole Turner	0.30	Telephone conference with E. Swager, K&E team re work in process.
11/25/25	Daniel Wachenfeld	0.30	Conference with E. Swager, K&E team re work in process, next steps.

Legal Services for the Period Ending November 30, 2025  
Marelli Holdings Co., Ltd.  
Case Administration

Invoice Number: 1050133032  
Matter Number: 57489-6

<u>D7M</u>	<u>N7me</u>	<u>Rours</u>	<u>Descrip</u>	<u>Mbn</u>
11/25/25	Mary Catherine Young	0.50	Conference with E. Swager, K&E team re work in process (.3); review, analyze work in process summary re same (.2).	
11/26/25	Shirley Chan	0.10	Correspond with E. Swager and K&E team re upcoming motions.	
11/27/25	Hope Rovner	0.20	Review and analyze communications re case progress and status.	
11/28/25	Jin Ahn	0.20	Correspond with local counsel, E Swager, K&E teams re work in process.	
<b>LoMt</b>		<b>85\$ 0</b>		



**KIRKLAND & ELLIS LLP**

AND AFFILIATED PARTNERSHIPS

601 Lexington Avenue  
New York, NY 10022

FEIN 36-1326630

January 14, 2026

Marelli Holdings Co., Ltd.  
26555 Northwestern Highway  
Southfield, MI 48033

Attn: Marisa Iasenza

**Invoice Number: 1050133033**

**Client Matter: 57489-7**

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**In the Matter of DIP Financing and Cash Management**

For legal services rendered through November 30, 2025  
(see attached Description of Legal Services for detail)

\$ 707,608.00

Total legal services rendered

\$ 707,608.00

Legal Services for the Period Ending November 30, 2025  
Marelli Holdings Co., Ltd.  
DIP Financing and Cash Management

Invoice Number: 1050133033  
Matter Number: 57489-7

**Summary of Hours Billed**

<b><u>Name</u></b>	<b><u>Hours</u></b>	<b><u>Rate</u></b>	<b><u>Amount</u></b>
Nicholas Adzima	34.00	1,735.00	58,990.00
Jin Ahn	28.50	1,065.00	30,352.50
Orfeas Asimopoulos	34.40	1,195.00	41,108.00
Purun Cheong	51.80	1,725.00	89,355.00
Stephen Coudounaris	5.20	1,545.00	8,034.00
Abbey Dalglish	9.00	1,545.00	13,905.00
Lauren Diss	0.90	1,525.00	1,372.50
Emma L. Flett	2.10	2,465.00	5,176.50
R. Grant Gannon	5.20	1,725.00	8,970.00
Sarah Goodwin	6.20	1,815.00	11,253.00
Max Harris	1.30	1,725.00	2,242.50
Diana Heriford	6.80	1,375.00	9,350.00
Noelle M. Howard	30.80	1,375.00	42,350.00
John Ryan Isaacson	5.80	1,375.00	7,975.00
Ross M. Kwasteniet, P.C.	29.60	2,595.00	76,812.00
Alexander M.H. Laengsfeld	2.90	1,845.00	5,350.50
Rachael L. Lichman, P.C.	15.60	2,175.00	33,930.00
Aaron Lorber, P.C.	4.30	2,175.00	9,352.50
Benjamin Malz	41.30	1,195.00	49,353.50
Kate Manganello	3.90	880.00	3,432.00
Renee Olivett	7.30	1,195.00	8,723.50
Rohit Pappu	2.40	880.00	2,112.00
Hope Rovner	19.60	1,375.00	26,950.00
Friedrich Schlott	5.20	1,865.00	9,698.00
Katie Schneller	12.50	1,065.00	13,312.50
Jeffrey J. Seroogy	0.50	1,815.00	907.50
Evan Swager	47.60	1,735.00	82,586.00
Sebastian Trompler	4.80	1,305.00	6,264.00
Nicole Turner	0.80	880.00	704.00
Daniel Wachenfeld	4.00	1,195.00	4,780.00
Joerg Weber	21.00	1,435.00	30,135.00
Joel E. Weinberger	5.30	1,845.00	9,778.50

Legal Services for the Period Ending November 30, 2025  
Marelli Holdings Co., Ltd.  
DIP Financing and Cash Management

Invoice Number: 1050133033  
Matter Number: 57489-7

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<u>Name</u>	<u>Hours</u>	<u>Rate</u>	<u>Amount</u>
Spencer A. Winters, P.C.	1.50	1,995.00	2,992.50
<b>TOTALS</b>	<b>452.10</b>		<b>\$ 707,608.00</b>

Legal Services for the Period Ending November 30, 2025  
Marelli Holdings Co., Ltd.  
DIP Financing and Cash Management

Invoice Number: 1050133033  
Matter Number: 57489-7

**Description of Legal Services**

<b><u>Date</u></b>	<b><u>Name</u></b>	<b><u>Hours</u></b>	<b><u>Description</u></b>
11/01/25	Aaron Lorber, P.C.	0.80	Review, revise contract summary chart.
11/01/25	Hope Rovner	0.10	Correspond with O. Asimopoulos, K&E team re non-US considerations.
11/02/25	Purun Cheong	0.40	Telephone conference with A. Lorber, K&E team re German intellectual property issues.
11/02/25	Aaron Lorber, P.C.	0.50	Telephone conference with P. Cheong, K&E team re customer agreements.
11/02/25	Jeffrey J. Seroogy	0.50	Telephone conference with A. Lorber, K&E team re intellectual property issues in customer contracts.
11/03/25	Nicholas Adzima	1.30	Telephone conference with N. Howard, E. Swager, K&E team, Company, PJT team, A&M team re financing considerations (.5); review, analyze materials (.8).
11/03/25	Jin Ahn	2.90	Review and analyze asset information (.5); correspond with local counsel re same (.6); review, review IP security agreements (1.3); correspond with local counsel re same (.5).
11/03/25	Orfeas Asimopoulos	1.40	Review, revise Italian notarial documents.
11/03/25	Purun Cheong	5.20	Review, analyze correspondence with H. Rover, K&E team re post-closing collateral workstreams (.8); review, analyze correspondence on potential DIP upsizing (.5); telephone conference with E. Swager, K&E team, PJT team, Company re factoring facility (.6); attend telephone conference with A. Dalglish, K&E team re factoring facility (.5); review, analyze updated factoring facility term sheet (2.5); review, analyze DIP credit agreements (.3).
11/03/25	Abbey Dalglish	2.00	Review, analyze security documents (1.0); conference with P. Cheong, K&E re status (.5); correspond with local counsel re same (.5).
11/03/25	Lauren Diss	0.50	Correspond with E. Swager, K&E team re account openings.
11/03/25	Sarah Goodwin	0.80	Conference with A. Dalglish and O. Asimopoulos, K&E team re ongoing security work streams (.3); review, analyze same (.5).

Legal Services for the Period Ending November 30, 2025  
Marelli Holdings Co., Ltd.  
DIP Financing and Cash Management

Invoice Number: 1050133033  
Matter Number: 57489-7

<u>Date</u>	<u>Name</u>	<u>Hours</u>	<u>Description</u>
11/03/25	Diana Heriford	0.20	Correspond with R. Olivett, K&E team re cash management order.
11/03/25	Noelle M. Howard	1.00	Telephone conference with E. Swager, N. Adzima, K&E team, Company, PJT team, A&M team re financing considerations (.5); review, analyze materials and considerations re same (.5).
11/03/25	John Ryan Isaacson	0.30	Review, analyze refinancing issues.
11/03/25	Ross M. Kwasteniet, P.C.	2.20	Review, revise draft proposal re third party factoring.
11/03/25	Rachael L. Lichman, P.C.	2.20	Review, revise term sheet (1.9); analyze issues re liquidity levers (.3).
11/03/25	Renee Olivett	0.30	Correspond with D. Heriford, K&E team, A&M team re cash management order notice provisions.
11/03/25	Hope Rovner	2.40	Review and analyze post-closing tasks (.9); draft summary analysis re sale and leasebacks (1.0); correspond with R. Lichman, K&E team re post-closing control agreements (.5).
11/03/25	Katie Schneller	0.90	Review, analyze deposit account control agreements.
11/03/25	Evan Swager	0.90	Telephone conference with R. Lichman, K&E team, Company re factoring facility considerations (.5); correspond with S. Winters, K&E team re same (.4).
11/03/25	Joerg Weber	4.80	Review, analyze IP contracts.
11/03/25	Joel E. Weinberger	1.30	Telephone conference with R. Lichman, K&E team, Company re proposed factoring facility (.5); review and revise term sheet (.8).
11/04/25	Nicholas Adzima	1.70	Review, revise factoring facility term sheet (.5); correspond with S. Winters, E. Swager, K&E team re same (.3); telephone conferences with R. Lichman, K&E team, Company, A&M team, PJT team re factoring considerations (.5); correspond with E. Swager, B. Malz re cash management considerations (.4).
11/04/25	Jin Ahn	0.40	Correspond with local counsel re IP security workstream and asset information.

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<u>Date</u>	<u>Name</u>	<u>Hours</u>	<u>Description</u>
11/04/25	Purun Cheong	3.00	Review, analyze correspondence from A. Dalglish, K&E team re post-closing collateral workstreams (.3); review, analyze considerations re DIP borrowing and potential upsizing (.5); telephone conference with R. Lichman, N. Adzima, K&E team, A&M team re liquidation analysis (.5); review and update factoring term sheet (1.7).
11/04/25	Abbey Dalglish	1.50	Review, analyze correspondence with P. Cheong, K&E team (.5); review, analyze outstanding items with local counsel (1.0).
11/04/25	Sarah Goodwin	1.00	Review, revise correspondence with P. Cheong, K&E team re security over IP issues (.5); correspond with tax advisors, Japanese and German counsel re potential upsize borrower structure (.5).
11/04/25	Noelle M. Howard	2.40	Telephone conference with R. Lichman, K&E team, A&M team re DIP and asset sale considerations (.5); review, analyze correspondence with R. Lichman, K&E team re same (.6); review, revise incremental financing proposal request materials (.9); correspond with E. Swager re same (.4).
11/04/25	John Ryan Isaacson	0.10	Review, analyze correspondence with R. Lichman, K&E team re upcoming refinancing and foreign collateral.
11/04/25	Alexander M.H. Laengsfeld	2.90	Analyze issues re German entities liquidity (1.9); conference with J. Weber, K&E team re same (1.0).
11/04/25	Rachael L. Lichman, P.C.	1.00	Telephone conference with A&M team re term sheet (.4); analyze issues re same (.6).
11/04/25	Benjamin Malz	3.30	Review, analyze post-funding work streams (1.0); review local entity communications (1.0); correspond with N. Adzima, E. Swager, K&E team, A&M team re cash management and liquidity (1.3).
11/04/25	Hope Rovner	0.80	Telephone conference with E. Swager, N. Howard, K&E team, D. Shiffman, A&M team re liquidity model (.5); review, revise control agreements (.3).
11/04/25	Friedrich Schlott	1.80	Conference with S. Trompler, K&E team re DIP upsizing, alignment on potential regulatory and tax issues, revision of e-mail re borrower structure.

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11/04/25	Katie Schneller	1.00	Review, revise correspondence with H. Rovner re deposit account control accounts (.5); review and revise control agreement (.5).
11/04/25	Evan Swager	1.80	Review, revise factoring facility term sheet (.5); correspond with S. Winters, K&E team re same (.4); telephone conference with R. Lichman, K&E team, Company, A&M team, PJT team re factoring considerations (.5); correspond with N. Howard, K&E team, Company re DIP reporting, lender list issues (.4).
11/04/25	Joerg Weber	5.00	Review, analyze German IP assignment for Polish entity (1.7); review and answer questions by Brazilian counsel and draft Brazilian security (2.3); review, analyze Italian, German, Japanese and Mexican IP security (1.0).
11/05/25	Nicholas Adzima	1.20	Participate in standing telephone conference with Mizuho, advisors (1.0); correspond with E. Swager, K&E team re same (.2).
11/05/25	Jin Ahn	0.70	Review, analyze Polish and Brazilian IP asset information and security documents.
11/05/25	Orfeas Asimopoulos	1.80	Review, analyze extension consent letter (.8); review, revise Italian notarial documents (1.0).
11/05/25	Purun Cheong	1.40	Review, analyze post-closing collateral workstreams (.7); review, analyze correspondence with H. Rovner, K&E team re potential DIP upsizing (.2); review, analyze factoring facility presentation (.5).
11/05/25	Rachael L. Lichman, P.C.	1.00	Analyze post-closing collateral issues.
11/05/25	Aaron Lorber, P.C.	3.00	Review, analyze customer agreements.
11/05/25	Benjamin Malz	1.70	Review, analyze post-funding work streams and local entity communications.
11/05/25	Hope Rovner	0.90	Review and revise post-closing deadline consent request (.3); correspond with P. Cheong, K&E team re post-closing tasks (.3); review and analyze communications re post-closing foreign security documents (.3).
11/05/25	Katie Schneller	1.30	Draft post-closing consent memo re post-closing deadlines under financing documents.

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11/05/25	Evan Swager	2.60	Telephone conference with Company, Mizuho re weekly DIP reporting (1.0); correspond with S. Winters, K&E team re financing facility considerations (.7); correspond with N. Howard, K&E team, Company, agent re DIP diligence (.9).
11/06/25	Nicholas Adzima	1.30	Conferences with R. Lichman, S. Goodwin, K&E team re post-closing security items (.5); correspond with R. Lichman, S. Goodwin, K&E team re same (.8).
11/06/25	Jin Ahn	3.80	Review and analyze finance and security documents re inquiries (2.3); correspond with E. Swager, K&E team re same (.5); coordinate with local counsel re security and post-closing matters (1.0).
11/06/25	Purun Cheong	1.20	Correspond with H. Rovner, K&E team re post-closing collateral workstreams (.4); review, analyze correspondence re DIP borrowing and potential upsizing (.2); review, analyze credit agreement (.6).
11/06/25	Sarah Goodwin	0.90	Telephone conference with R. Lichman, N. Adzima, K&E team re IP security issues (.5); correspond with R. Lichman, N. Adzima, K&E team re same (.4).
11/06/25	Rachael L. Lichman, P.C.	0.50	Analyze post-closing collateral matters, including related to IP grants and extensions.
11/06/25	Benjamin Malz	2.70	Review, analyze post-funding workstreams and local entity communications (1.4); participate in standing call with pension counsel (1.3).
11/06/25	Benjamin Malz	2.10	Review, analyze post-funding work streams and local entity communications.
11/06/25	Hope Rovner	0.30	Review and analyze control agreement.
11/06/25	Friedrich Schlott	0.70	Review and assessment of German borrower options.
11/06/25	Katie Schneller	0.50	Review, analyze consent and deposit account control agreements.
11/06/25	Joerg Weber	6.40	Review, analyze customer contracts provided by Company re IP security restrictions.
11/07/25	Nicholas Adzima	1.40	Conferences with E. Swager, N. Howard, K&E team re DIP, factoring considerations, next steps (1.0); review, analyze materials re same (.4).



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11/07/25	Jin Ahn	0.20	Correspond with local counsel re IP security workstreams.
11/07/25	Orfeas Asimopoulos	1.30	Correspond with Italian counsel re IP security issues (.7); correspond with local counsel re Chinese post-closing workstream (.6).
11/07/25	Purun Cheong	1.90	Review, analyze correspondence with H. Rovner, K&E team re post-closing collateral workstreams (.7); review, analyze potential DIP upsizing and related issues (.5); review, analyze DIP credit agreements (.7).
11/07/25	Noelle M. Howard	2.00	Review, revise notice of updated DIP budget (.5); conferences with N. Adzima, E. Swager, K&E team re same (1.0); review, analyze liquidity considerations and materials (.5).
11/07/25	John Ryan Isaacson	0.30	Review, analyze foreign collateral issue.
11/07/25	Ross M. Kwasteniet, P.C.	2.60	Analyze issues re third party factoring and potential DIP upsizing.
11/07/25	Rachael L. Lichman, P.C.	0.20	Review post-closing collateral matters.
11/07/25	Benjamin Malz	3.00	Review, analyze post-funding work streams and local entity communications.
11/07/25	Kate Manganello	0.80	Draft DIP notice.
11/07/25	Hope Rovner	0.90	Correspond with K. Schneller, K&E team re perfection of Italian bank accounts (.4); review and analyze existing debt documents re Italian bank accounts (.5).
11/07/25	Friedrich Schlott	1.10	Review and assessment of German borrower options.
11/07/25	Katie Schneller	0.30	Review, analyze correspondence from H. Rovner re deposit account control agreements.
11/07/25	Evan Swager	0.50	Correspond with Company, agent re DIP reporting, lender list.
11/07/25	Daniel Wachenfeld	0.20	Correspond with K. Manganello re notice of updated DIP budget.
11/08/25	Purun Cheong	0.30	Review, analyze DIP credit agreements.
11/09/25	Purun Cheong	0.60	Review, analyze factoring term sheet.
11/09/25	Rachael L. Lichman, P.C.	0.50	Review, analyze revised factoring term sheet.
11/09/25	Evan Swager	0.60	Correspond with S. Winters, K&E team re factoring facility considerations.
11/10/25	Nicholas Adzima	1.60	Review, analyze DIP materials (1.0); correspond with K&E team re same (.6).

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11/10/25	Jin Ahn	0.40	Correspond with O. Asimopoulos, K&E team re post-closing workstreams.
11/10/25	Orfeas Asimopoulos	1.80	Conference with Italian counsel and German counsel re IP security workstream (1.0); correspond with B. Malz, K&E team re status of same (.8).
11/10/25	Purun Cheong	2.20	Review, analyze correspondence from H. Rover, K&E team re post-closing collateral workstreams (.4); review and update factoring term sheet (1.2); attend telephone conference with R. Lichman, K&E team, Company and PJT team re factoring term sheet (.6).
11/10/25	Rachael L. Lichman, P.C.	0.80	Telephone conference with Company, A&M team and PJT team re term sheet (.3); draft and revise same (.5).
11/10/25	Benjamin Malz	2.80	Review, analyze post-funding work streams and local entity communications (1.0); correspond with O. Asimopoulos, K&E team re permissible collateral for Pension Trustee (1.0); conference with R. Lichman, K&E team re lending to German borrower (.8).
11/10/25	Hope Rovner	2.30	Review and analyze debt documents re permissibility considerations (1.1); correspond with K. Schneller re post-closing control agreements and status of other post-closing tasks (1.2).
11/10/25	Katie Schneller	0.50	Review, analyze correspondence from H. Rovner re deposit account control agreements.
11/10/25	Evan Swager	3.40	Correspond with N. Howard, N. Adzima, K&E team re lender letter (.5); review, analyze same (.6); telephone conference with Company re factoring considerations (.4); correspond with S. Winters, K&E team re same (.4); review, analyze term sheet (.6); telephone conference with AHG, AHG advisors re business plan, liquidity (.9).
11/10/25	Sebastian Trompler	1.70	Telephone conference with O. Asimopoulos, K&E team re status of German workstreams and approach re IP (.6); review, analyze same (.4); correspond with Company and Polish counsel re Polish deed of enforcement (.3); review, analyze correspondence from VK re IP assignment agreements (.4).

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11/10/25	Daniel Wachenfeld	0.70	Prepare filing version of notice of updated DIP budget (.6); correspond with N. Howard, PSZJ team re same (.1).
11/10/25	Joerg Weber	3.80	Review, analyze draft German law IP security assignment agreements by foreign counsels (1.8); review, analyze Polish enforcement deed (2.0).
11/10/25	Joel E. Weinberger	1.30	Review, revise factoring term sheet.
11/11/25	Nicholas Adzima	1.20	Participate in standing Mizuho DIP call (1.0); correspond with E. Swager re same (.2).
11/11/25	Jin Ahn	0.70	Review and analyze documents re UK pension liabilities (.4); correspond with O. Asimopoulos, K&E team re same (.3).
11/11/25	Orfeas Asimopoulos	2.00	Prepare transaction summary (1.0); review, analyze post-closing matters (1.0).
11/11/25	Purun Cheong	2.30	Review, analyze correspondence with R. Lichman, K&E team re post-closing collateral workstreams (.7); review, analyze correspondence re financing alternatives (.5); review, analyze DIP credit agreements (1.1).
11/11/25	R. Grant Gannon	1.80	Review, analyze post-closing security control agreements.
11/11/25	Diana Heriford	0.10	Review, analyze cash management inquiry.
11/11/25	Rachael L. Lichman, P.C.	0.40	Analyze issues re incremental borrowings and collateral matters.
11/11/25	Benjamin Malz	3.60	Review, analyze post-funding work streams and local entity communications (1.5); conference with H. Rovner, K&E teams re permissible collateral for pension trustee (1.1); correspond with P. Cheong, K&E team relending to German borrower (1.0).
11/11/25	Renee Olivett	0.30	Correspond with H. Rovner, K&E team re closed bank account.
11/11/25	Hope Rovner	3.30	Correspond with R. Olivett, K&E team re control agreements and the Tranche B intercompany note (1.0); review and analyze accounts for permitted closures (1.3); revise Tranche B intercompany note (1.0).
11/11/25	Friedrich Schlott	0.20	Review, analyze DIP upsizing issue.
11/11/25	Katie Schneller	0.30	Review, analyze issues re deposit account control agreements.

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11/11/25	Evan Swager	1.00	Telephone conference with Mizuho re DIP reporting.
11/12/25	Nicholas Adzima	2.30	Participate in standing Mizuho DIP call (1.0); correspond with E. Swager re same (.2); conferences with E. Swager, Akin re DIP considerations (.5); correspond with E. Swager, K&E team re same (.6).
11/12/25	Jin Ahn	1.00	Review and analyze asset information (.4); review and analyze security documents (.4); correspond with local counsel re same (.2).
11/12/25	Orfeas Asimopoulos	1.80	Correspond with Chinese counsel re security registrations (1.0); correspond with Company, Italian and Japanese counsel on delivery of originals to China (.8).
11/12/25	Purun Cheong	1.10	Review, analyze post-closing collateral workstreams (.5); review, analyze credit agreement (.6).
11/12/25	Sarah Goodwin	0.50	Review and analyze correspondence with P. Cheong re post-closing workstreams.
11/12/25	Diana Heriford	0.30	Review, analyze cash management inquiry.
11/12/25	Noelle M. Howard	2.90	Telephone conference with Mayer Brown re DIP lender holdings (.3); correspond with Company re same (.5); draft summary re factoring and guarantee arrangements (1.5); review, analyze materials re same (.6).
11/12/25	John Ryan Isaacson	0.10	Review, analyze correspondence from P. Cheong re foreign collateral.
11/12/25	Ross M. Kwasteniet, P.C.	2.20	Analyze issues re potential DIP upsizing, new factoring facility (1.6); participate in telephone conference with Akin and others re same (.2); analyze latest liquidity report and projections (.4).
11/12/25	Renee Olivett	0.10	Correspond with Company re bank account closing.
11/12/25	Hope Rovner	3.60	Revise Tranche B intercompany note (2.2); review and analyze credit agreements re proposed comfort letter (1.4).
11/12/25	Katie Schneller	0.90	Review, analyze correspondence from H. Rovner re deposit account control agreements (.5); review, analyze Mizuho deposit account control agreement (.4).

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11/12/25	Evan Swager	2.60	Correspond with Company, N. Adzima, K&E team re incremental financing considerations (.7); correspond with Company, A&M re forecast, reporting considerations (.5); telephone conference with Akin re DIP security considerations (.4); telephone conference with Mizuho re DIP reporting (1.0).
11/13/25	Nicholas Adzima	1.20	Draft materials re DIP, cash management considerations (.8); correspond with E. Swager, N. Howard re same (.4).
11/13/25	Jin Ahn	2.30	Review and revise security documents (1.8); correspond with local counsel and O. Asimopoulos, K&E team re same (.5).
11/13/25	Orfeas Asimopoulos	1.70	Coordinate deliverables for Chinese security registration (.7); conference with Company and local counsel on post-closing items (1.0).
11/13/25	Purun Cheong	1.40	Review, analyze post-closing collateral workstreams (.4); review, analyze compliance re DIP credit agreements (.5); review, analyze DIP credit agreements (.5).
11/13/25	R. Grant Gannon	1.30	Review, revise post-closing security workstreams (.3); review, analyze covenants re bank closures, providing guarantees (.5); matter correspondence re same (.5).
11/13/25	Sarah Goodwin	0.60	Review, analyze borrower structure and IP security (.3); review, analyze UK pension queries (.3).
11/13/25	Diana Heriford	0.20	Review, analyze cash management obligations.
11/13/25	Noelle M. Howard	2.80	Revise factoring and guarantee arrangement summary (1.1); correspond with N. Adzima, E. Swager re same (.5); review, analyze materials re same (.4); correspond with Company re DIP lender holdings (.3); review, analyze comfort letter considerations (.5).
11/13/25	John Ryan Isaacson	0.20	Review, analyze correspondence from R. Lichman, K&E team re foreign collateral.
11/13/25	Rachael L. Lichman, P.C.	0.30	Review, analyze issues re post-closing IP collateral.

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11/13/25	Benjamin Malz	0.90	Review, analyze post-funding work streams and local entity communications (.4); correspond with H. Rovner, K&E team re permissible collateral for pension trustee (.3); prepare for UK Board meetings (.2).
11/13/25	Kate Manganello	0.80	Review, analyze DIP schedules for filing.
11/13/25	Renee Olivett	0.10	Correspond with D. Heriford, K&E team re bank account closing.
11/13/25	Hope Rovner	1.50	Correspond with B. Malz, K&E team re potential French bank account closure, control agreements and intercompany note (.3); review, analyze revised Mizuho control agreement (1.2).
11/13/25	Katie Schneller	0.90	Review, analyze correspondence from H. Rovner re deposit account control agreements.
11/13/25	Evan Swager	1.30	Revise summary re factoring agreement (1.0); correspond with N. Howard re same (.3).
11/14/25	Nicholas Adzima	1.70	Review, analyze factoring summary (.4); correspond with N. Howard, E. Swager re same (.7); review, analyze comfort letter, DIP materials re same (.6).
11/14/25	Jin Ahn	1.10	Review, analyze pensions liability considerations and other post-closing items (.7); correspond with local counsel, P. Cheong, K&E team and Company re same (.4).
11/14/25	Orfeas Asimopoulos	3.70	Review, analyze issues with pension escrow accounts (1.9); review, analyze post-closing items (1.8).
11/14/25	Purun Cheong	2.50	Review, analyze correspondence with B. Malz re post-closing collateral workstreams (1.2); review, analyze correspondence with H. Rovner re compliance with DIP credit agreements (.8); review, analyze DIP credit agreements (.5).
11/14/25	Stephen Coudounaris	1.00	Review, analyze credit agreement and deed of charge.
11/14/25	Abbey Dalglish	1.00	Review, analyze banking restrictions (.6); review, analyze IP security proposal (.4).
11/14/25	Emma L. Flett	0.40	Correspond with A. Dalglish re review of intellectual property-specific terms.



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11/14/25	Noelle M. Howard	2.40	Revise factoring summary (1.0); correspond with N. Adzima, K&E team re same (.5); correspond with N. Adzima, K&E team re comfort letter considerations (.5); review, analyze materials re same (.4).
11/14/25	John Ryan Isaacson	1.30	Correspond with B. Malz re quarterly officer's certificate and escrow accounts for UK pensions.
11/14/25	Benjamin Malz	0.50	Review, analyze local entity post-funding considerations (.2); correspond with J. Isaacson, K&E team re permissible collateral for pension trustee (.3).
11/14/25	Hope Rovner	0.20	Correspond with P. Cheong re post-closing tasks.
11/14/25	Katie Schneller	0.50	Correspond with N. Howard, K&E team re deposit account control agreements.
11/14/25	Sebastian Trompler	0.30	Review, revise English intellectual property security (.2); correspond with V&K re same (.1).
11/14/25	Joerg Weber	1.00	Review, analyze accession deed.
11/15/25	Purun Cheong	0.40	Review, analyze request for proposals for factoring facility.
11/16/25	Purun Cheong	0.50	Review, analyze request for proposals for factoring facility.
11/16/25	Benjamin Malz	0.40	Review, analyze local entity post-funding considerations.
11/16/25	Evan Swager	0.50	Correspond with R. Kwasteniet, K&E team re financing considerations.
11/17/25	Nicholas Adzima	1.00	Correspond with E. Swager, K&E team, Company re factoring facility considerations (.5); correspond with N. Howard, K&E team re comfort letter considerations (.5).
11/17/25	Jin Ahn	1.30	Review, revise security agreement (.9); correspond with lenders, local counsel and Company re same (.1); review and analyze pension liabilities considerations (.3).
11/17/25	Orfeas Asimopoulos	2.50	Correspond with Company, local counsel re security in Germany and France.
11/17/25	Purun Cheong	2.60	Correspond with H. Rovner re post-closing collateral considerations (.5); correspond with S. Coudounaris re factoring arrangements (.6); review, analyze term sheet for securitization facilities (1.5).

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11/17/25	Stephen Coudounaris	2.80	Review and analyze security documentation (1.1); review and revise deed of charge re intellectual property (1.7).
11/17/25	Abbey Dalglish	1.70	Review, analyze Spanish amendment (.9); review, revise intellectual property security (.6); correspond with E. Flett re same (.2).
11/17/25	Emma L. Flett	0.80	Review, revise deed of charge (.6); correspond with A. Dalglish re same (.2).
11/17/25	Diana Heriford	1.40	Review, analyze obligations re cash management order.
11/17/25	Noelle M. Howard	2.10	Correspond with Company re comfort letter considerations (.4); correspond with lender counsel re milestone extension certification (.5); correspond with Davis Polk, A&M team re adequate protection payment election form (.5); review, analyze DIP reporting requirements (.7).
11/17/25	John Ryan Isaacson	0.30	Correspond with B. Malz re quarterly officer's certificate.
11/17/25	Rachael L. Lichman, P.C.	0.50	Review and revise AR factoring marketing term sheet and related issues.
11/17/25	Benjamin Malz	2.60	Review, analyze local entity post-funding considerations (2.1); correspond with J. Ahn re permissible collateral for pension trustee (.5).
11/17/25	Renee Olivett	0.70	Correspond with D. Heriford, K&E team, A&M team, Company re bank accounts.
11/17/25	Rohit Pappu	0.60	Draft cash management order (.2); revise same (.1); correspond with R. Olivett, D. Heriford re same (.3).
11/17/25	Hope Rovner	0.50	Correspond with P. Cheong, K. Schneller re post-closing non-U.S. security deliverables, control agreements and proposed bank account closures.
11/17/25	Katie Schneller	0.30	Correspond with H. Rovner re post-closing requirements under financing documents.
11/17/25	Evan Swager	0.60	Correspond with R. Lichman, K&E team, Company re factoring facility considerations.
11/17/25	Sebastian Trompler	0.60	Correspond with O. Asimopoulos re security transfer agreement.
11/17/25	Joel E. Weinberger	0.50	Correspond with H. Rovner, K&E team re factoring term sheet.



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<u>Date</u>	<u>Name</u>	<u>Hours</u>	<u>Description</u>
11/18/25	Nicholas Adzima	2.10	Correspond with E. Swager, N. Howard, K&E team re DIP consents, factoring considerations (.7); analyze materials re same (.6); conferences with E. Swager re same (.8).
11/18/25	Jin Ahn	3.90	Review and revise security agreement (.5); correspond with lenders, local counsel and company re same (.5); review and consolidate accounts information (2.9).
11/18/25	Purun Cheong	1.90	Correspond with R. Gannon re post-closing collateral workstreams (.6); correspond with J. Ahn re DIP borrowing and potential upsizing (.7); review, analyze DIP credit agreements (.6).
11/18/25	Stephen Coudounaris	1.40	Review, revise amendments to IP charge (1.1); correspond with M. Harris re same (.3).
11/18/25	Emma L. Flett	0.90	Review, revise deed of charge (.7); correspond with A. Dalgleish re same (.2).
11/18/25	R. Grant Gannon	0.70	Review, analyze post-closing security and accounts (.5); correspond with J. Isaacson re same (.2).
11/18/25	Max Harris	1.30	Review, analyze background documentation (.3); review, revise same (.7); correspond with S. Coudounaris re same (.3).
11/18/25	Diana Heriford	2.00	Review, analyze obligations re cash management order.
11/18/25	Noelle M. Howard	1.30	Correspond with lenders' counsel re milestone extension certification (.5); correspond with E. Swager, K&E team re incremental financing considerations (.4); review, analyze considerations re same (.4).
11/18/25	John Ryan Isaacson	0.20	Correspond with B. Malz re quarterly officer's certificate.
11/18/25	Ross M. Kwasteniet, P.C.	2.60	Analyze issues re DIP amendment and potential factoring facility.
11/18/25	Rachael L. Lichman, P.C.	1.00	Analyze issues re potential incremental financing.
11/18/25	Benjamin Malz	1.60	Review, analyze local entity post-funding considerations (1.2); correspond with J. Ahn, K&E team re permissible collateral for pension trustee (.4).

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<u>Date</u>	<u>Name</u>	<u>Hours</u>	<u>Description</u>
11/18/25	Renee Olivett	3.00	Draft, revise cash management order (1.7); correspond with D. Heriford, K&E team re same (.9); review, analyze bank account change requests (.4).
11/18/25	Rohit Pappu	1.40	Review, analyze cash management order (.3); correspond with R. Olivett re same (.4); draft same (.7).
11/18/25	Hope Rovner	0.30	Correspond with E. Swager re proposed bank account closures.
11/18/25	Friedrich Schlott	0.90	Analyze co-borrower options (.7); correspond with S. Trompler re same (.2).
11/18/25	Evan Swager	2.20	Correspond with PJT team re financing facility, DIP consents (.8); correspond with H. Rovner, K&E team re same (.7); correspond with A. Sexton, K&E team re tax considerations re DIP facility (.7).
11/18/25	Sebastian Trompler	0.80	Correspond with notary re notarization of documents (.1); review, revise correspondence with lenders (.2); review, analyze Japanese obligor intellectual property assignment (.3); correspond re same with Japanese counsel (.2).
11/19/25	Nicholas Adzima	1.70	Conferences with E. Swager, N. Howard re DIP deliverables, next steps (1.0); correspond with E. Swager, N. Howard, K&E team re next steps (.7).
11/19/25	Jin Ahn	3.30	Telephone conference with E. Swager, K&E team re DIP upsizing structure and tax considerations (1.2); review and draft bank account list subject to DIP security (.6); correspond with local counsel, E. Swager, K&E team re same (.3); review post-closing security and deliverables (.8); correspond with local counsel re same (.4).
11/19/25	Orfeas Asimopoulos	2.90	Review, analyze Chinese post-closing considerations (1.4); review, analyze pledged accounts list (.5); telephone conference with P. Cheong, K&E team re intellectual property (1.0).
11/19/25	Purun Cheong	1.70	Correspond with A. Dalglish, K&E team re DIP (.5); telephone conference with E. Swager, K&E team re financing workstreams (.9); review, analyze DIP credit agreements (.3).

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11/19/25	Abbey Dalglish	1.30	Telephone conference with P. Cheong, K&E team re DIP (.5); correspond with S. Trompler re intellectual property security (.8).
11/19/25	Diana Heriford	0.40	Review, analyze obligations re cash management order.
11/19/25	Noelle M. Howard	1.80	Telephone conference with E. Swager, K&E team re incremental financing considerations (.8); review, analyze materials, considerations re same (.7); correspond with lender counsel re milestone extension certification (.3).
11/19/25	John Ryan Isaacson	0.60	Correspond with B. Malz re quarterly officer's certificate.
11/19/25	Ross M. Kwasteniet, P.C.	2.90	Analyze issues re DIP and factoring facility (2.4); participate in update telephone conference with E. Swager, K&E team (.5).
11/19/25	Rachael L. Lichman, P.C.	1.00	Analyze incremental borrower structure and post-closing collateral issues.
11/19/25	Benjamin Malz	3.70	Review, analyze local entity post-funding considerations (1.2); correspond with J. Ahn, K&E team re potential changes to DIP facility (2.5).
11/19/25	Benjamin Malz	2.40	Review, analyze post-funding work streams and local entity communications.
11/19/25	Renee Olivett	0.40	Revise cash management order (.2); correspond with D. Heriford, K&E team, A&M team re same (.2).
11/19/25	Hope Rovner	0.20	Review and analyze revised control agreement.
11/19/25	Friedrich Schlott	0.50	Telephone conference with E. Swager, K&E team re DIP.
11/19/25	Katie Schneller	0.60	Correspond with R. Lichman re post-closing requirements under credit agreement.
11/19/25	Evan Swager	2.20	Telephone conference with B. Malz, K&E team re international financing considerations (.5); correspond with PJT team re same (.7); telephone conference with Mizuho re weekly reporting (1.0).
11/20/25	Nicholas Adzima	1.20	Correspond with E. Swager, Company re financing considerations (.6); review, analyze factoring term sheet (.3); correspond with E. Swager re DIP items (.3).

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<u>Date</u>	<u>Name</u>	<u>Hours</u>	<u>Description</u>
11/20/25	Jin Ahn	2.40	Review, analyze account information and existing pledge over security (1.1); review and revise security documents (1.0); correspond with local counsel and Company re same (.3).
11/20/25	Orfeas Asimopoulos	2.80	Review, analyze post-closing considerations (1.4); correspond with E. Flett, K&E team re intellectual property security issues (1.4).
11/20/25	Purun Cheong	2.30	Correspond with J. Isaacson on post-closing collateral considerations (.8); correspond with E. Swager, K&E team re DIP (.6); correspond with E. Swager re factoring (.4); review, analyze request for factoring facility proposals (.5).
11/20/25	Diana Heriford	0.60	Review, analyze obligations re cash management order.
11/20/25	Noelle M. Howard	1.60	Correspond with E. Swager re incremental financing considerations (.5); correspond with lender counsel re milestone extension certification (.4); review, analyze incremental financing considerations (.7).
11/20/25	John Ryan Isaacson	0.60	Correspond with K. Schneller re quarterly officer's certificate.
11/20/25	Rachael L. Lichman, P.C.	0.30	Review, analyze revised AR factoring term sheet.
11/20/25	Benjamin Malz	2.90	Review, analyze local entity post-funding considerations (1.6); correspond with J. Isaacson, K&E team re DIP facility, jour fixe with pension counsel (1.3).
11/20/25	Benjamin Malz	0.90	Review, analyze post-funding work streams and local entity communications.
11/20/25	Renee Olivett	0.60	Revise seventh interim cash management order (.2); correspond with Paul Hastings, Akin, U.S. Trustee, DPW re same (.4).
11/20/25	Hope Rovner	0.60	Correspond with K. Schneller, K&E team re financing issues.
11/20/25	Katie Schneller	1.00	Draft the omnibus quarterly officer's certificate and correspond with J. Isaacson, K&E team re same (.8); correspond with H. Rovner, K&E team re post-closing requirements under credit agreement (.2).

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11/20/25	Evan Swager	1.30	Correspond with PJT, Company re financing considerations (.5); review, analyze factoring term sheet (.5); correspond with S. Melanson, K&E team re investigation (.3).
11/21/25	Nicholas Adzima	1.20	Correspond with E. Swager, Company re collateral (.7); telephone conferences with S. Winters, K&E team re same (.5).
11/21/25	Jin Ahn	0.20	Correspond with local counsel re post-closing security.
11/21/25	Orfeas Asimopoulos	1.60	Review, analyze post-closing considerations.
11/21/25	Purun Cheong	1.20	Correspond with B. Malz, K&E team re post-closing collateral workstreams (.8); correspond with R. Lichman re DIP credit agreement compliance matters (.4).
11/21/25	Lauren Diss	0.40	Review, analyze cash management order.
11/21/25	Diana Heriford	0.50	Review, analyze obligations re cash management order.
11/21/25	Noelle M. Howard	1.70	Draft summary re incremental financing alternatives (.9); correspond with E. Swager re same (.4); correspond with A&M team, Company re adequate protection election form (.4).
11/21/25	John Ryan Isaacson	0.20	Correspond with B. Malz re quarterly certificate (.1); correspond with R. Lichman re perfection certificate diligence (.1).
11/21/25	Ross M. Kwasteniet, P.C.	1.30	Analyze issues re DIP amendment and potential new factoring facility.
11/21/25	Rachael L. Lichman, P.C.	0.50	Review, analyze issues related to post-closing collateral matters.
11/21/25	Benjamin Malz	1.10	Review, analyze post-funding work streams and local entity communications.
11/21/25	Renee Olivett	0.60	Revise seventh cash management order (.4); correspond with D. Heriford, K&E team, notice parties re same (.2).
11/21/25	Hope Rovner	0.10	Correspond with R. Lichman re permitted asset dispositions and control agreements.
11/21/25	Evan Swager	1.00	Correspond with Company re collateral (.5); telephone conferences with S. Winters, K&E team re same (.5).
11/22/25	Purun Cheong	0.40	Review, revise intercompany loan agreement.
11/22/25	Noelle M. Howard	0.40	Correspond with E. Swager, Company re adequate protection payment election form.

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11/22/25	Benjamin Malz	0.30	Review, analyze post-funding work streams and local entity communications.
11/22/25	Hope Rovner	0.50	Revise intercompany note.
11/23/25	Nicholas Adzima	0.50	Correspond with E. Swager, N. Howard re DIP considerations.
11/23/25	Purun Cheong	0.40	Review, analyze correspondence with S. Goodwin, K&E team re DIP.
11/23/25	Noelle M. Howard	1.70	Correspond with E. Swager, K&E team, Davis Polk, Mizuho re adequate protection payment election form (.4); revise incremental financing alternatives summary (.9); correspond with E. Swager, K&E team re same (.4).
11/23/25	Evan Swager	0.70	Revise presentation re DIP facility.
11/24/25	Nicholas Adzima	1.40	Telephone conference with E. Swager, N. Howard re incremental financing considerations (.5); review, analyze considerations re same (.9).
11/24/25	Jin Ahn	0.40	Correspond with local counsel, N. Howard, K&E team re post-closing considerations.
11/24/25	Orfeas Asimopoulos	1.60	Review, analyze post-closing considerations.
11/24/25	Purun Cheong	3.40	Correspond with J. Ahn, K&E team re post-closing collateral workstreams (.7); correspond with N. Howard, K&E team re DIP (.7); review, analyze DIP (1.0); review, analyze exit financing timeline and checklist (1.0).
11/24/25	R. Grant Gannon	0.80	Correspond with P. Cheong, K&E team re post-closing security considerations (.4); analyze same (.4).
11/24/25	Sarah Goodwin	0.60	Correspond with P. Cheong re financing.
11/24/25	Diana Heriford	0.20	Review, analyze cash management obligations.
11/24/25	Noelle M. Howard	2.40	Telephone conference with E. Swager re incremental financing considerations (.5); telephone conference with D. Wachenfeld re same (.4); review, analyze considerations re same (.8); review, analyze DIP chief restructuring officer provisions and requirements (.4); correspond with Akin team re milestone certification (.3).



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11/24/25	John Ryan Isaacson	0.50	Correspond with B. Malz re quarterly officer's certificate (.2); correspond with R. Gannon re perfection certificate diligence (.3).
11/24/25	Ross M. Kwasteniet, P.C.	2.20	Analyze issues re potential factoring facility.
11/24/25	Rachael L. Lichman, P.C.	0.30	Review, analyze issues re AR factoring and exit financings.
11/24/25	Renee Olivett	0.70	Correspond with D. Heriford, K&E team re seventh interim cash management order, bank account information.
11/24/25	Hope Rovner	0.30	Correspond with J. Isaacson, K&E team re post-closing security agreements (.1); review, analyze revised control agreements (.2).
11/24/25	Katie Schneller	1.50	Review, analyze diligence questions (.5); review, revise control agreement drafts (.7); correspond with R. Lichman, K&E team re same (.3).
11/24/25	Evan Swager	1.20	Review, analyze presentation re financing considerations (.5); correspond with N. Howard, K&E team re same (.3); correspond with N. Howard, K&E team re financing diligence, security (.4).
11/24/25	Sebastian Trompler	0.30	Correspond with Japanese counsel re German law intellectual property assignment agreement.
11/24/25	Nicole Turner	0.50	Research precedent re factoring motion.
11/24/25	Daniel Wachenfeld	0.40	Correspond with N. Howard, K. Manganello, N. Turner re factoring facility motion.
11/25/25	Nicholas Adzima	1.90	Conferences with E. Swager, N. Howard, K&E team, working group re financing considerations (.9); review, analyze materials re same (1.0).
11/25/25	Jin Ahn	2.40	Conference with S. Goodwin, A. Dalgleish, O. Asimopoulos re work in process (.5); correspond with Paul Hastings re financing (.9); revise closing documents (1.0).
11/25/25	Orfeas Asimopoulos	3.10	Review, analyze post-closing considerations.

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11/25/25	Purun Cheong	5.40	Correspond with O. Asimopoulos re post-closing collateral considerations (.7); correspond with H. Rovner re DIP (.8); telephone conferences with E. Swager, K&E team, Company, A&M team, PJT team re DIP incremental financings and factoring facilities (1.6); review, revise factoring facility term sheet (1.5); review, analyze credit agreement (.8).
11/25/25	Abbey Dalglish	1.50	Review, analyze Polish security document (1.3); conference with O. Asimopoulos re same (.2).
11/25/25	R. Grant Gannon	0.60	Correspond with P. Cheong, K&E team re post-closing consideration (.3); analyze same (.3).
11/25/25	Sarah Goodwin	0.60	Correspond with K. Schneller, K&E team re post-closing security and intellectual property security.
11/25/25	Noelle M. Howard	1.50	Correspond with D. Wachenfeld re incremental financing considerations (.4); telephone conference with E. Swager re same (.5); review, analyze materials re same (.3); correspond with P. Cheong, K&E team re milestone considerations (.3).
11/25/25	John Ryan Isaacson	0.60	Correspond with B. Malz re quarterly certificate (.2); correspond with S. Goodwin, K&E team re perfection certificate diligence (.4).
11/25/25	Ross M. Kwasteniet, P.C.	3.70	Analyze issues re DIP upside and consent issues (3.2); participate in telephone conference with Company advisors re DIP amendment issues (.5).
11/25/25	Ross M. Kwasteniet, P.C.	1.60	Analyze issues re potential factoring facility and lender consent and DIP amendment.
11/25/25	Rachael L. Lichman, P.C.	1.80	Review and analyze open issues in factoring term sheet (.8); telephone conference with Company, A&M team, PJT re same (.5); telephone conference with A&M team, PJT re DIP, factoring facility and milestone extensions processes and issues (.5).
11/25/25	Benjamin Malz	1.60	Review, analyze local entity, post-funding considerations (1.2); correspond with K. Schneller, K&E team re potential changes to DIP facility (.4).



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11/25/25	Kate Manganello	2.30	Research re factoring motion.
11/25/25	Renee Olivett	0.50	Correspond with D. Heriford, K&E team, company re bank account closings, openings.
11/25/25	Rohit Pappu	0.40	Revise cash management summary.
11/25/25	Hope Rovner	0.30	Correspond with K. Schneller re bank account list and intercompany note.
11/25/25	Katie Schneller	1.30	Correspond with H. Rovner re account control agreements (.8); review, analyze diligence questions (.5).
11/25/25	Evan Swager	2.70	Telephone conferences with S. Winters, K&E team, A&M team, PJT re exit financing, liquidity structuring (1.8); telephone conferences with S. Winters, N. Howard re financing strategy (.9).
11/25/25	Sebastian Trompler	1.00	Analyze issues re German law IP assignment agreements (.4); correspond with O. Asimopoulos re same (.2); correspond with A&M team and notary re German notary invoices (.2); correspond with Brazilian local counsel re German liquidity forecast (.2).
11/25/25	Nicole Turner	0.30	Research precedent re factoring motion.
11/25/25	Daniel Wachenfeld	0.90	Review, analyze precedent re factoring facility motion (.3); draft factoring facility motion (.6).
11/25/25	Joel E. Weinberger	1.40	Review, revise factoring issues list (1.2); correspond with N. Howard, K&E team re same (.2).
11/25/25	Spencer A. Winters, P.C.	0.50	Prepare for telephone conference with Company advisors re DIP next steps (.2); attend same (.3).
11/26/25	Nicholas Adzima	3.20	Correspond with E. Swager, K&E team re incremental financing analysis and considerations (1.6); telephone conference with same re same (.9); review, analyze considerations re same (.7).
11/26/25	Jin Ahn	1.10	Review, revise intellectual property security agreements (.8); correspond with local counsel re same (.3).
11/26/25	Orfeas Asimopoulos	1.80	Correspond with Company re intellectual property security workstream (.8); review, analyze Chinese post-closing issues (1.0).

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11/26/25	Purun Cheong	5.70	Correspond with O. Asimopoulos, K&E team re post-closing collateral workstreams (.8); correspond with R. Lichman, K&E team re DIP (1.5); telephone conference with E. Swager, K&E team, advisor teams re financing workstreams (.8); telephone conference with E. Swager, K&E team, Akin teams re financing workstreams (.5); review, revise receivables financing term sheet (1.0); review, analyze credit agreements and related security documents (1.1).
11/26/25	Sarah Goodwin	0.50	Correspond with A. Dalgleish, K&E team re post-closing security.
11/26/25	Noelle M. Howard	2.30	Correspond with E. Swager, K&E team re incremental financing analysis and considerations (.4); telephone conference with E. Swager re same (.5); review, analyze considerations re same (.7); correspond with lender counsel re milestone certification (.4); finalize same (.3).
11/26/25	John Ryan Isaacson	0.30	Correspond with B. Malz re quarterly officer's certificate.
11/26/25	Ross M. Kwasteniet, P.C.	0.60	Participate in update telephone conference re DIP collateral perfection and related issues.
11/26/25	Ross M. Kwasteniet, P.C.	2.30	Review, analyze proposal issues re potential factoring facility.
11/26/25	Rachael L. Lichman, P.C.	2.40	Telephone conference with representatives of PJT and A&M team re AR factoring facility and process (.8); telephone conference with Akin re AR factoring facility and process (.4); analyze structure and issues related thereto (1.2).
11/26/25	Benjamin Malz	0.80	Analyze local entity post-funding considerations (.5); correspond with R. Lichman re potential changes to DIP Facility (.3).
11/26/25	Benjamin Malz	1.80	Review, analyze post-funding work streams and local entity communications.
11/26/25	Katie Schneller	0.70	Correspond with H. Rovner re post-closing requirements.

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11/26/25	Evan Swager	5.20	Correspond with Company re security perfection process (.7); correspond with R. Lichman, K&E team re factoring facility, financing considerations (.9); review, analyze presentation re same (.5); telephone conferences with R. Lichman, K&E team, PJT team, A&M team, AHG advisors re financing timeline, structure (1.4); correspond with R. Kwasteniet, K&E team, A&M team, PJT team re same (.7); conference with Mizuho re DIP reporting (1.0).
11/26/25	Daniel Wachenfeld	1.70	Draft factoring facility motion.
11/26/25	Joel E. Weinberger	0.50	Correspond with E. Swager, K&E team re factoring facility.
11/27/25	Nicholas Adzima	1.20	Correspond with E. Swager re financing, liquidity considerations, next steps.
11/27/25	Purun Cheong	0.30	Correspond with E. Swager, K&E team re post-closing collateral obligations.
11/27/25	Evan Swager	2.30	Correspond with B. Malz, K&E team re post-closing security, liquidity forecast (1.5); analyze issues re same, factoring facilities (.8).
11/27/25	Joel E. Weinberger	0.30	Correspond with E. Swager, K&E team re factoring facility.
11/28/25	Nicholas Adzima	2.10	Correspond with E. Swager, K&E team re factoring, financing considerations (1.2); review, analyze term sheet (.9).
11/28/25	Orfeas Asimopoulos	2.60	Conference with B. Malz, K&E team re intellectual property security considerations (1.2); correspond with lenders' counsel re same (1.4).
11/28/25	Purun Cheong	1.60	Correspond with B. Malz, K&E team re post-closing collateral considerations (.7); correspond with E. Swager, K&E team re DIP incremental and factoring facility (.9).
11/28/25	Sarah Goodwin	0.70	Correspond with O. Asimopoulos, J. Ahn re post-closing security.
11/28/25	Diana Heriford	0.90	Review, analyze cash management obligations.
11/28/25	John Ryan Isaacson	0.20	Correspond with B. Malz re quarterly officer's certificate (.1); correspond with H. Rovner re perfection certificate diligence (.1).

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11/28/25	Ross M. Kwasteniet, P.C.	2.40	Review, analyze latest proposal and analyze issues re DIP upsize and potential factoring facility.
11/28/25	Rachael L. Lichman, P.C.	0.50	Analyze of structure and issues re AR factoring facility.
11/28/25	Hope Rovner	0.10	Revise intercompany note.
11/28/25	Evan Swager	7.40	Telephone conferences with R. Kwasteniet, K&E team, A&M team, PJT team re factoring facility, incremental financing considerations (3.7); review, analyze term sheet (1.3); correspond with S. Winters, K&E team re financing considerations, credit agreement (2.4).
11/28/25	Daniel Wachenfeld	0.10	Correspond with N. Howard re updated DIP budget.
11/28/25	Spencer A. Winters, P.C.	0.20	Review and analyze issues re receivables facility.
11/29/25	Nicholas Adzima	0.90	Correspond with E. Swager, N. Howard, Company re DIP post-closing security considerations (.4); correspond with E. Swager re factoring term sheet (.5).
11/29/25	Noelle M. Howard	0.50	Correspond with E. Swager, Company re DIP post-closing security considerations.
11/29/25	Ross M. Kwasteniet, P.C.	2.30	Review, analyze revised materials re potential factoring facility.
11/29/25	Evan Swager	2.10	Analyze issues re potential incremental financing, exit financing (1.7); correspond with N. Howard re same (.4).
11/30/25	Nicholas Adzima	0.70	Correspond with E. Swager re financing considerations.
11/30/25	Purun Cheong	0.50	Telephone conference with E. Swager, K&E team, A&M team, PJT re factoring facilities.
11/30/25	Ross M. Kwasteniet, P.C.	0.70	Correspond with E. Swager, K&E team re factoring facility (.2); conference with E. Swager, K&E team re same (.5).
11/30/25	Rachael L. Lichman, P.C.	0.40	Telephone conference with PJT and A&M team re AR factoring facility and process.
11/30/25	Benjamin Malz	0.60	Analyze local entity post-funding considerations (.4); correspond with H. Rovner, K&E team re DIP facility (.2).

Legal Services for the Period Ending November 30, 2025  
Marelli Holdings Co., Ltd.  
DIP Financing and Cash Management

Invoice Number: 1050133033  
Matter Number: 57489-7

<u>Date</u>	<u>Name</u>	<u>Hours</u>	<u>Description</u>
11/30/25	Hope Rovner	0.40	Revise intercompany note (.2); correspond with B. Malz, K&E team re non-US security work streams (.2).
11/30/25	Evan Swager	3.50	Telephone conference with R. Kwasteniet, K&E team, PJT, A&M team re financing considerations (.4); analyze considerations re potential financing alternatives (1.8); draft summary re same (.6); correspond with S. Winters, K&E team re financing timeline (.7).
11/30/25	Sebastian Trompler	0.10	Correspond with F. Schlott re German security and pending waivers.
11/30/25	Spencer A. Winters, P.C.	0.80	Prepare for telephone conference re receivables facility (.2); attend same (.3); correspond with E. Swager, K&E team re same (.3).
<b>Total</b>		<b>452.10</b>	

**KIRKLAND & ELLIS LLP**

AND AFFILIATED PARTNERSHIPS

601 Lexington Avenue  
New York, NY 10022

FEIN 36-1326630

January 14, 2026

Marelli Holdings Co., Ltd.  
26555 Northwestern Highway  
Southfield, MI 48033

Attn: Marisa Iasenza

**Invoice Number: 105013303C**  
**1 tienM 7Mr: 54C89-8**

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**In Me a 7Mr of l uBmmer 7ns Oens or a 7MrB**

For legal services rendered through November 30, 2025  
(see attached Description of Legal Services for detail)

\$ 399,903.50

Total legal services rendered

\$ 399,903.50

Legal Services for the Period Ending November 30, 2025  
Marelli Holdings Co., Ltd.  
Customer and Vendor Matters

Invoice Number: 1050133034  
Matter Number: 57489-8

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<b><u>N7me</u></b>	<b><u>y ourB</u></b>	<b><u>d 7M</u></b>	<b><u>Amount</u></b>
Nicholas Adzima	21.60	1,735.00	37,476.00
Christina Aldime	1.90	1,065.00	2,023.50
Hannah Crawford	4.00	1,995.00	7,980.00
Lauren Diss	2.10	1,525.00	3,202.50
Julia Fletcher	19.70	1,065.00	20,980.50
Noelle M. Howard	2.70	1,375.00	3,712.50
Sarah Jones	0.70	1,065.00	745.50
Ross M. Kwasteniet, P.C.	24.20	2,595.00	62,799.00
Nicholas Lazzaro	17.40	880.00	15,312.00
Sabrina Lieberman	84.20	1,195.00	100,619.00
Benjamin Malz	39.90	1,195.00	47,680.50
Kate Manganello	0.90	880.00	792.00
Luke Nance	10.10	1,065.00	10,756.50
Renee Olivett	16.00	1,195.00	19,120.00
Rohit Pappu	5.60	880.00	4,928.00
Friedrich Schlott	3.40	1,865.00	6,341.00
Evan Swager	15.70	1,735.00	27,239.50
Daniel Wachenfeld	16.40	1,195.00	19,598.00
Spencer A. Winters, P.C.	3.00	1,995.00	5,985.00
Mary Catherine Young	1.90	1,375.00	2,612.50
<b>RTRALp</b>	<b>.91</b>	<b>2 399,903</b>	<b>50</b>

Legal Services for the Period Ending November 30, 2025  
Marelli Holdings Co., Ltd.  
Customer and Vendor Matters

Invoice Number: 1050133034  
Matter Number: 57489-8

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<b><u>D7M</u></b>	<b><u>N7me</u></b>	<b><u>y ourB DeBrigMbn</u></b>
11/02/25	Sabrina Lieberman	1.10 Revise trade agreements.
11/03/25	Nicholas Adzima	0.90 Review, analyze trade agreements status, next steps.
11/03/25	Christina Aldime	0.60 Review, revise vendor trade agreements.
11/03/25	Hannah Crawford	0.30 Correspond with B. Malz, K&E team re board meeting.
11/03/25	Ross M. Kwasteniet, P.C.	2.60 Review and analyze materials for customer negotiations.
11/03/25	Nicholas Lazzaro	2.60 Draft and review demand letter to supplier (1.8); correspond with A&M team re prepetition payments (.8).
11/03/25	Sabrina Lieberman	6.90 Conference with L. Diss, K&E team, A&M team, vendor counsel re vendor issues (2.0); revise trade agreements (.4); correspond with L. Diss, K&E team, A&M team, vendor counsel, Company re same (3.5); review, analyze trade agreements (1.0).
11/03/25	Benjamin Malz	2.40 Review, revise post-funding work streams and local entity communications (.8); correspond with suppliers and legal counsel re vendor topics and conclusion of trade agreements (.8); conference with Spanish and Japanese Counsel re status of vendor negotiations (.8).
11/03/25	Renee Olivett	0.90 Revise trade agreements (.5); correspond with A&M team re same (.4).
11/03/25	Rohit Pappu	0.60 Attend telephone conference with S. Lieberman, K&E team, A&M team and Company re business strategy.
11/03/25	Daniel Wachenfeld	1.80 Review, revise trade agreements.
11/04/25	Christina Aldime	0.10 Correspond with PJT, vendors re trade agreements.
11/04/25	Lauren Diss	1.40 Conferences with vendors, A&M team, S. Lieberman, K&E team re shipping issues, trade agreements (.7); correspond with vendors, A&M team, S. Lieberman, K&E team re same (.7).



Legal Services for the Period Ending November 30, 2025  
Marelli Holdings Co., Ltd.  
Customer and Vendor Matters

Invoice Number: 1050133034  
Matter Number: 57489-8

<u>D7M</u>	<u>N7me</u>	<u>y ourB</u>	<u>DeBriGMBn</u>
11/04/25	Julia Fletcher	1.70	Revise trade agreements (.7); correspond with S. Lieberman, K&E team, A&M team, Company re same (.4); review, analyze contract (.3); draft summary re same (.3).
11/04/25	Nicholas Lazzaro	0.30	Telephone conference with S. Lieberman, K&E team, A&M team re vendor issues.
11/04/25	Sabrina Lieberman	4.60	Conference with L. Diss, K&E team, A&M re vendor issues (.7); correspond with L. Diss, K&E team, vendor counsel, Company re same (2.4); review, analyze trade agreements (1.5).
11/04/25	Benjamin Malz	2.40	Review, analyze post-funding work streams and local entity communications (.8); correspond with suppliers and legal counsel re vendor topics and conclusion of trade agreements (.8); conference with Spanish and Japanese Counsel re status of vendor negotiations (.8).
11/04/25	Luke Nance	0.20	Telephone conference with S. Lieberman, K&E team, A&M team re vendor statuses.
11/04/25	Renee Olivett	0.70	Revise trade agreements (.4); correspond with A&M team re same (.3).
11/04/25	Rohit Pappu	0.40	Draft trade agreement (.3); review and revise trade agreement (.1).
11/04/25	Daniel Wachenfeld	1.40	Telephone conference with vendor counsel re trade agreement (.5); telephone conference with S. Lieberman, K&E team, A&M team re vendor matters, next steps (.4); review, revise trade agreements (.5).
11/05/25	Nicholas Adzima	0.90	Correspond with E. Swager, S. Lieberman, K&E team re vendor outreach considerations, next steps.
11/05/25	Christina Aldime	0.60	Correspond with vendor re trade agreement (.1); review, revise re same (.5).
11/05/25	Hannah Crawford	0.50	Review, analyze creditor legal escalation.
11/05/25	Lauren Diss	0.20	Conferences with vendors, A&M team, S. Lieberman, K&E team re shipping issues, trade agreements.
11/05/25	Julia Fletcher	5.50	Revise trade agreements (2.0); correspond with S. Lieberman, K&E team, A&M team, Company re same (1.0); review, analyze contract (1.0); draft summary re same (1.5).

Legal Services for the Period Ending November 30, 2025  
Marelli Holdings Co., Ltd.  
Customer and Vendor Matters

Invoice Number: 1050133034  
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11/05/25	Noelle M. Howard	0.50	Telephone conference with E. Swager, K&E team, A&M team re vendor considerations (.2); review, analyze materials re same (.3).
11/05/25	Ross M. Kwasteniet, P.C.	1.50	Analyze materials re customer negotiations.
11/05/25	Sabrina Lieberman	5.90	Conference with L. Diss, K&E team, A&M team re vendor issues (2.0); correspond with L. Diss, K&E team, A&M team, vendor counsel, Company re same (2.5); review, analyze trade agreements (1.4).
11/05/25	Benjamin Malz	2.40	Correspond with suppliers and legal counsel re vendor issues and conclusion of trade agreements (1.4); conference with Spanish and Japanese counsel re status of vendor negotiations (1.0).
11/05/25	Renee Olivett	0.50	Correspond with A&M team, S. Lieberman re trade agreements.
11/05/25	Rohit Pappu	0.50	Review, revise trade agreement (.4); correspond with S. Lieberman, K&E team re same (.1).
11/05/25	Friedrich Schlott	0.90	Review, analyze legal escalation (.5); correspond with B. Malz (.4).
11/05/25	Evan Swager	0.80	Correspond with S. Lieberman, K&E team re vendor outreach considerations, next steps.
11/05/25	Daniel Wachenfeld	0.50	Telephone conference with Company re trade agreement, next steps.
11/05/25	Mary Catherine Young	0.40	Correspond with E. Swager, K&E team re union issues (.3); conference with S. Lieberman, K&E team re vendor issues (.1).
11/06/25	Christina Aldime	0.20	Conference with S. Lieberman, K&E team re vendor agreements.
11/06/25	Julia Fletcher	3.60	Revise trade agreements (.9); correspond with S. Lieberman, K&E team, A&M team, Company re same (.9); review, analyze contract (.9); draft summary re same (.9).
11/06/25	Ross M. Kwasteniet, P.C.	1.40	Analyze open issues and strategy re customer and vendor negotiations.
11/06/25	Nicholas Lazzaro	0.30	Telephone conference with S. Lieberman, K&E team, A&M team re vendor issues.
11/06/25	Sabrina Lieberman	5.30	Conference with L. Diss, K&E team, A&M team, vendor counsel re vendor issues (2.0); correspond with L. Diss, K&E team, A&M team, vendor counsel, Company re same (3.3).

Legal Services for the Period Ending November 30, 2025  
Marelli Holdings Co., Ltd.  
Customer and Vendor Matters

Invoice Number: 1050133034  
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11/06/25	Benjamin Malz	2.00	Correspond with suppliers and legal counsel on vendor topics and conclusion of trade agreements.
11/06/25	Kate Manganello	0.20	Conference with S. Lieberman, K&E team, A&M team re vendor status.
11/06/25	Renee Olivett	1.10	Revise trade agreements (.7); correspond with A&M team re same (.4).
11/07/25	Nicholas Adzima	0.50	Conference with H. Crawford, K&E team re vendor matters.
11/07/25	Hannah Crawford	0.50	Conference with N. Adzima, K&E team re trade agreements, vendor matters.
11/07/25	Julia Fletcher	2.50	Correspond with the Company re vendor contracts (.6); correspond with A&M team, H. Kupsky, K&E team re same (.6); revise trade agreements (.5); correspond with A&M team, S. Lieberman, K&E team re same (.4); correspond with K. Manganello, K&E team re executory contract analysis (.4).
11/07/25	Ross M. Kwasteniet, P.C.	1.70	Review and comment on latest customer presentation materials.
11/07/25	Nicholas Lazzaro	0.80	Draft vendor trade agreement (.5); review and revise same (.3).
11/07/25	Sabrina Lieberman	4.70	Conference with E. Swager, K&E team, A&M team, Company re vendor issues (1.5); correspond with L. Diss, K&E team, A&M team, vendor counsel, Company re same (3.2).
11/07/25	Benjamin Malz	2.10	Correspond with suppliers and legal counsel re vendor topics and conclusion of trade agreements.
11/07/25	Renee Olivett	0.10	Correspond with A&M team re trade agreement.
11/07/25	Friedrich Schlott	0.30	Review, revise trade agreement.
11/07/25	Evan Swager	1.00	Correspond with Company, N. Adzima, A&M team re customer asks, OEM negotiations.
11/07/25	Evan Swager	1.00	Correspond with S. Lieberman, K&E team, A&M team re vendor inquiries, payment considerations.
11/07/25	Daniel Wachenfeld	0.80	Review, revise trade agreement.
11/07/25	Spencer A. Winters, P.C.	0.30	Review and analyze issues re customer asks.
11/08/25	Nicholas Adzima	0.60	Revise trade agreements.

Legal Services for the Period Ending November 30, 2025  
Marelli Holdings Co., Ltd.  
Customer and Vendor Matters

Invoice Number: 1050133034  
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11/08/25	Sabrina Lieberman	0.40	Revise trade agreements.
11/10/25	Julia Fletcher	0.40	Correspond with A&M team re trade agreement.
11/10/25	Noelle M. Howard	0.60	Review, analyze vendor considerations.
11/10/25	Nicholas Lazzaro	1.40	Draft trade agreement with supplier (1.1); review, revise same (.3).
11/10/25	Sabrina Lieberman	2.60	Conference with L. Diss, K&E team, A&M team re vendor issues (1.0); correspond with E. Swager, K&E team, vendor counsel, Company, A&M re vendor issues (1.6).
11/10/25	Benjamin Malz	4.30	Review, analyze post-funding work streams and local entity communications (2.3); correspond with suppliers and legal counsel re vendor topics and conclusion of trade agreements (2).
11/10/25	Renee Olivett	0.40	Revise trade agreements.
11/10/25	Evan Swager	1.40	Correspond with N. Howard, K&E team re customer reporting obligations, customer meetings.
11/10/25	Spencer A. Winters, P.C.	0.60	Review and analyze issues re customer agreement (.3); correspond with N. Adzima, K&E team re same (.3).
11/11/25	Nicholas Adzima	1.60	Correspond with E. Swager, S. Lieberman, K&E team re vendor outreach considerations, next steps (1.2); correspond with E. Swager, K&E team re OEM considerations (.4).
11/11/25	Christina Aldime	0.20	Conference with S. Lieberman, K&E team, A&M team re vendor updates.
11/11/25	Noelle M. Howard	0.90	Correspond with A&M team re vendor agreement obligations and considerations (.4); revise summary re same (.5).
11/11/25	Ross M. Kwasteniet, P.C.	2.70	Review and analyze materials re customer negotiations.
11/11/25	Nicholas Lazzaro	1.10	Telephone conference with S. Lieberman, K&E team, A&M team re vendor issues (.2); draft supplier trade agreement (.9).
11/11/25	Sabrina Lieberman	2.90	Conference with L. Diss, K&E team, A&M, Company, vendor counsel re vendor issues (1.5); correspond with L. Diss, K&E team, A&M team, vendor counsel, Company re same (1.4).

Legal Services for the Period Ending November 30, 2025  
Marelli Holdings Co., Ltd.  
Customer and Vendor Matters

Invoice Number: 1050133034  
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11/11/25	Benjamin Malz	3.80	Review, analyze post-funding work streams and local entity communications (2.8); correspond with suppliers and legal counsel re vendor topics and conclusion of trade agreements (1.0).
11/11/25	Kate Manganello	0.20	Conference with S. Lieberman, K&E team, A&M team re vendor status.
11/11/25	Luke Nance	0.30	Telephone conference with S. Lieberman, K&E team, A&M team re vendor statuses.
11/11/25	Renee Olivett	0.50	Revise trade agreement (.3); correspond with A&M team re same (.2).
11/11/25	Rohit Pappu	0.40	Review trade agreement (.2); telephone conference with S. Lieberman, K&E team and A&M team re vendor status (.2).
11/11/25	Friedrich Schlott	0.70	Review, analyze correspondence (.2); review, analyze vendor comfort letter (.3); correspond with B. Malz, K&E team re same (.2).
11/11/25	Evan Swager	2.30	Review materials re customer, OEM presentations (1.5); correspond with N. Howard, K&E team re same, reporting obligations (.8).
11/11/25	Evan Swager	1.00	Correspond with S. Lieberman, K&E team re vendor inbounds, considerations (.5); review correspondence from vendors re same (.5).
11/11/25	Daniel Wachenfeld	1.20	Review, revise trade agreements (.9); telephone conference with S. Lieberman, K&E team, A&M team re vendor matters, next steps (.3).
11/12/25	Nicholas Adzima	2.10	Review, analyze trade agreement status, vendor outreach considerations (1.3); review, analyze customer materials (.8).
11/12/25	Hannah Crawford	0.80	Telephone conference S. Lieberman, K&E team re creditor legal escalation (.4); correspond with B. Malz, K&E team re local board meeting agenda, vendor considerations re same and review same (.4).
11/12/25	Noelle M. Howard	0.70	Telephone conference with S. Lieberman, K&E team, A&M team re vendor considerations (.2); review, analyze materials re same (.5).
11/12/25	Sarah Jones	0.70	Review, analyze correspondence re trade agreements.

Legal Services for the Period Ending November 30, 2025  
Marelli Holdings Co., Ltd.  
Customer and Vendor Matters

Invoice Number: 1050133034  
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11/12/25	Ross M. Kwasteniet, P.C.	1.60	Review, analyze updated materials for customer negotiations.
11/12/25	Sabrina Lieberman	4.20	Conference with L. Diss, K&E team, A&M team, Company, vendor counsel re vendor issues (1.0); correspond with L. Diss, K&E team, A&M team, vendor counsel, Company re same (1.7); review, analyze trade agreements (1.5).
11/12/25	Benjamin Malz	2.80	Review, analyze post-funding work streams and local entity communications (1.0); correspond with suppliers and legal counsel re vendor topics and conclusion of trade agreements (1.2); telephone conference with S. Lieberman, K&E team, A&M team re vendor status (.6).
11/12/25	Renee Olivett	1.00	Revise trade agreements (.4); correspond with A&M team, vendors, Company re same (.6).
11/12/25	Friedrich Schlott	0.20	Review, analyze local vendor considerations.
11/12/25	Daniel Wachenfeld	0.50	Review, revise trade agreements.
11/12/25	Mary Catherine Young	0.40	Conference with S. Lieberman, K&E team, AlixPartners re vendor issues.
11/13/25	Nicholas Adzima	2.00	Review, revise trade agreements (.8); correspond with S. Lieberman, K&E team re same (.5); review, analyze customer materials (.7).
11/13/25	Julia Fletcher	0.20	Correspond with A&M team re vendor status (.1); conference with A&M team re status (.1).
11/13/25	Ross M. Kwasteniet, P.C.	2.20	Review and analyze customer meeting materials.
11/13/25	Nicholas Lazzaro	1.60	Review, revise supplier trade agreements (1.2), correspond with A&M team re vendor reconciliation (.2); telephone conference with S. Lieberman, K&E team, A&M team re vendor considerations (.2).
11/13/25	Sabrina Lieberman	4.10	Conference with L. Diss, K&E team, A&M team, Company, vendor counsel re vendor issues (1.0); correspond with L. Diss, K&E team, A&M team, vendor counsel, Company re same (3.1).
11/13/25	Kate Manganello	0.10	Conference with S. Lieberman, K&E team, A&M team re vendor status.



Legal Services for the Period Ending November 30, 2025  
Marelli Holdings Co., Ltd.  
Customer and Vendor Matters

Invoice Number: 1050133034  
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<u>D7M</u>	<u>N7me</u>	<u>y ourB</u>	<u>DeBri gMbn</u>
11/13/25	Luke Nance	0.20	Telephone conference with S. Lieberman, K&E team, A&M team re vendor statuses.
11/13/25	Renee Olivett	1.80	Revise trade agreements (.7); correspond and conference with A&M team, vendors, Company, S. Lieberman, K&E team re same (1.1).
11/13/25	Rohit Pappu	1.30	Draft demand letter (1.2); correspond with R. Olivett, K&E team re same (.1).
11/13/25	Friedrich Schlott	0.30	Review, analyze vendor correspondence.
11/13/25	Daniel Wachenfeld	0.90	Telephone conference with S. Lieberman, K&E team, A&M team re vendor matters, next steps (.3); review, revise trade agreements (.5); correspond with Company re same (.1).
11/14/25	Julia Fletcher	0.20	Correspond with A&M team re vendor status.
11/14/25	Ross M. Kwasteniet, P.C.	2.40	Review, analyze updated customer meeting materials.
11/14/25	Sabrina Lieberman	2.80	Conference with L. Diss, K&E team, A&M team, vendor counsel, Company re vendor issues (1.0); correspond with E. Swager, K&E team, vendor counsel, A&M team, Company re same (1.8).
11/14/25	Luke Nance	2.10	Draft, revise vendor trade agreement (1.3); correspond with Company, S. Lieberman, vendor re same (.8).
11/14/25	Renee Olivett	0.70	Revise trade agreements (.4); correspond with A&M team re same (.3).
11/14/25	Evan Swager	0.50	Correspond with Akin re customer inquiries (.3); review, analyze materials re same (.2).
11/14/25	Daniel Wachenfeld	2.50	Review, revise trade agreements (2.1); correspond with Company re same (.2); correspond with vendor counsel re same (.2).
11/14/25	Spencer A. Winters, P.C.	0.50	Review and analyze customer decks.
11/15/25	Sabrina Lieberman	0.10	Correspond with A&M team, vendor counsel re trade agreement.
11/16/25	Sabrina Lieberman	0.20	Correspond with A&M team, vendor counsel re trade agreement.
11/17/25	Nicholas Adzima	2.20	Review, revise trade agreements (.6); correspond with S. Lieberman, K&E team re same (.7); conferences with E. Swager re customer considerations (.9).

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Marelli Holdings Co., Ltd.  
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11/17/25	Ross M. Kwasteniet, P.C.	2.20	Review, analyze updated customer meeting materials.
11/17/25	Sabrina Lieberman	2.60	Conference with L. Diss, K&E team, A&M team, Company, vendor counsel re vendor issues (1.0); correspond with L. Diss, K&E team, A&M team, Company, vendor counsel, Company re same (1.6).
11/17/25	Benjamin Malz	4.40	Review, analyze post-funding work streams and local entity communications (2.2); correspond with suppliers and legal counsel re vendor topics and conclusion of trade agreements (2.2).
11/17/25	Luke Nance	1.90	Draft, revise vendor trade agreement (1.2); correspond with Company, S. Lieberman, vendor re same (.7).
11/17/25	Renee Olivett	1.80	Review, revise trade agreements (1.1); correspond, conference with A&M team, vendors re same (.7).
11/17/25	Daniel Wachenfeld	0.90	Review, revise trade agreements.
11/18/25	Christina Aldime	0.20	Correspond with A&M team, S. Lieberman re vendor trade agreements.
11/18/25	Lauren Diss	0.50	Conferences with vendors, A&M team, S. Lieberman, K&E team re shipping issues, trade agreements.
11/18/25	Ross M. Kwasteniet, P.C.	3.10	Analyze updated customer presentation materials.
11/18/25	Nicholas Lazzaro	1.40	Telephone conference with S. Lieberman, K&E team, A&M team re vendor considerations (.3); research, analyze precedent re accommodation agreements (1.1).
11/18/25	Sabrina Lieberman	3.10	Conference with L. Diss, K&E team, A&M team, Company, vendor counsel re vendor issues (1.0); correspond with L. Diss, K&E team, A&M team, vendor counsel, Company re same (1.1); review, analyze trade agreements (1.0).
11/18/25	Benjamin Malz	5.20	Review, analyze post-funding work streams and local entity communications (2.7); correspond with suppliers and legal counsel re vendor topics and conclusion of trade agreements (2.5).



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<u><b>D7M</b></u>	<u><b>N7me</b></u>	<u><b>y ourB DeBri gMbn</b></u>
11/18/25	Kate Manganello	0.10 Conference with S. Lieberman, K&E team, A&M team re vendor status.
11/18/25	Luke Nance	2.30 Draft, revise vendor trade agreement (1.5); correspond with Company, S. Lieberman, K&E team, vendor re same (.7); telephone conference with S. Lieberman, K&E team re vendor statuses (.1).
11/18/25	Renee Olivett	0.30 Revise trade agreements.
11/18/25	Rohit Pappu	0.10 Conference with S. Lieberman, K&E team and A&M team re vendor status.
11/18/25	Daniel Wachenfeld	0.80 Telephone conference with S. Lieberman, KE team, A&M team re vendor matters, next steps (.3); review, revise trade agreements (.5).
11/19/25	Nicholas Adzima	1.00 Conferences with E. Swager, K&E team, A&M team re vendor outreach, next steps.
11/19/25	Hannah Crawford	0.50 Review, analyze correspondence to UK directors re deferrals (.3); correspond with B Malz re same (.2).
11/19/25	Julia Fletcher	0.70 Correspond with A&M team re executory contract analysis (.1); correspond with K. Manganello, K&E team re same (.1); review, analyze contract re same (.5).
11/19/25	Ross M. Kwasteniet, P.C.	1.60 Review, analyze revised customer meeting materials.
11/19/25	Nicholas Lazzaro	0.20 Correspond with K. Manganello re accommodation agreements.
11/19/25	Sabrina Lieberman	5.80 Conference with L. Diss, K&E team, A&M team, Company, vendor counsel re vendor issues (1.5); correspond with L. Diss, K&E team, A&M team, vendor counsel, Company, A&M team re same (2.8); review, analyze trade agreements (1.5).
11/19/25	Benjamin Malz	0.70 Correspond with suppliers and legal counsel on vendor topics and trade agreements.
11/19/25	Luke Nance	1.20 Draft, revise vendor trade agreement (.6); correspond with Company, S. Lieberman, vendor re same (.6).
11/19/25	Renee Olivett	0.50 Revise trade agreements (.3); correspond with A&M team re same (.2).
11/19/25	Friedrich Schlott	0.70 Telephone conference with creditor re legal escalation (.3); correspond with creditors re same (.4).

Legal Services for the Period Ending November 30, 2025  
Marelli Holdings Co., Ltd.  
Customer and Vendor Matters

Invoice Number: 1050133034  
Matter Number: 57489-8

<u><del>D7M</del></u>	<u>N7me</u>	<u>y ourB</u>	<u><del>DeB</del>rigMbn</u>
11/19/25	Evan Swager	0.60	Correspond with S. Lieberman, K&E team re vendor inquiries, considerations.
11/19/25	Daniel Wachenfeld	2.10	Review, revise trade agreements (1.8); correspond with Company re same (.2); prepare execution versions of same (.1).
11/19/25	Spencer A. Winters, P.C.	0.30	Review and analyze issues re customer agreement.
11/20/25	Hannah Crawford	0.40	Correspond with B. Malz, K&E team re local vendor payments.
11/20/25	Julia Fletcher	1.40	Correspond with A&M team re vendor status (.1); review, analyze contract re executory status (1.3).
11/20/25	Ross M. Kwasteniet, P.C.	0.60	Review, analyze issues re customer payment terms.
11/20/25	Ross M. Kwasteniet, P.C.	0.60	Review, analyze customer presentation materials.
11/20/25	Nicholas Lazzaro	3.10	Research, analyze precedent re accommodation agreements (2.7); review, analyze draft memorandum re same (.4).
11/20/25	Nicholas Lazzaro	0.20	Telephone conference with S. Lieberman, K&E team, A&M team re vendor considerations.
11/20/25	Sabrina Lieberman	2.70	Conference with L. Diss, K&E team, A&M team, vendor counsel, Company re vendor issues (1.0); correspond with L. Diss, K&E team, A&M team, vendor counsel, Company re same (1.7).
11/20/25	Benjamin Malz	0.30	Correspond with suppliers and legal counsel re vendor topics and trade agreements.
11/20/25	Kate Manganello	0.10	Conference with S. Lieberman, K&E team, A&M team re vendor status.
11/20/25	Luke Nance	1.40	Draft, revise vendor trade agreement (.6); correspond with Company, S. Lieberman, vendor re same (.7); conference with S. Lieberman, K&E team, A&M team re vendor statuses (.1).
11/20/25	Renee Olivett	0.40	Revise trade agreements (.2); conference with A&M team re same (.2).
11/20/25	Friedrich Schlott	0.30	Correspond with vendors re case inquiries.
11/20/25	Evan Swager	1.40	Correspond with B. Malz, K&E team re governance considerations re local vendors.

Legal Services for the Period Ending November 30, 2025  
Marelli Holdings Co., Ltd.  
Customer and Vendor Matters

Invoice Number: 1050133034  
Matter Number: 57489-8

<u>D7M</u>	<u>N7me</u>	<u>y ourB</u>	<u>DeBtrigMbn</u>
11/20/25	Daniel Wachenfeld	0.50	Review, revise trade agreements (.3); coordinate execution of same (.2).
11/21/25	Julia Fletcher	0.50	Correspond with A&M team re vendor status (.1); review, analyze contract re executory status (.4).
11/21/25	Sabrina Lieberman	4.20	Conference with L. Diss, K&E team, A&M team, Company, vendor counsel re vendor issues (1.5); correspond with L. Diss, K&E team, A&M team, vendor counsel, Company re same (2.7).
11/21/25	Benjamin Malz	0.30	Correspond with suppliers and legal counsel re vendor topics and trade agreements.
11/21/25	Renee Olivett	0.10	Correspond with A&M team re trade agreement.
11/21/25	Evan Swager	2.00	Correspond with A&M team, N. Adzima re vendor inquiries, governance considerations re same.
11/21/25	Daniel Wachenfeld	0.80	Review, revise trade agreements.
11/22/25	Sabrina Lieberman	0.20	Correspond with B. Malz, A&M team re vendor issues.
11/22/25	Benjamin Malz	0.20	Correspond with suppliers and legal counsel re vendor topics and trade agreements.
11/23/25	Nicholas Lazzaro	2.10	Research, analyze precedent re accommodation agreements (1.8); draft summary re same (.3).
11/23/25	Mary Catherine Young	1.10	Review, analyze customer accommodation research (.7); correspond with N. Lazzaro, K&E team re same (.4).
11/24/25	Nicholas Adzima	2.10	Review, revise trade agreements (.9); correspond with S. Lieberman, K&E team re same (.5); review, analyze customer materials (.7).
11/24/25	Julia Fletcher	0.80	Correspond with R. Pappu re executory analysis (.1); revise trade agreement (.4); correspond with S. Lieberman, K&E team re same (.1); correspond with GT team re same (.1); correspond with A&M team re same (.1).
11/24/25	Nicholas Lazzaro	2.20	Research customer accommodation agreements (.8); draft memorandum re same (1.4).

Legal Services for the Period Ending November 30, 2025  
Marelli Holdings Co., Ltd.  
Customer and Vendor Matters

Invoice Number: 1050133034  
Matter Number: 57489-8

<u><b>D7M</b></u>	<u><b>N7me</b></u>	<u><b>y ourB DeBri gMbn</b></u>
11/24/25	Sabrina Lieberman	3.30 Conference with A&M team, vendor counsel, Company re vendor issues (1.0); correspond with L. Diss, K&E team, A&M team, vendor counsel, Company re same (2.3).
11/24/25	Benjamin Malz	2.10 Review, analyze post-funding work streams and local entity communications (1.7); correspond with suppliers and legal counsel re vendor topics and trade agreements (.4).
11/24/25	Renee Olivett	1.00 Revise trade agreements (.6); correspond with A&M team, Company re same (.4).
11/24/25	Evan Swager	2.20 Correspond with B. Malz, K&E team re local vendor issues, governance considerations re same (1.6); analyze issues re same (.6).
11/24/25	Daniel Wachenfeld	0.60 Review, revise trade agreements (.5); correspond with vendor counsel re same (.1).
11/25/25	Nicholas Adzima	1.70 Review, revise trade agreements (.9); correspond with S. Lieberman, K&E team re same (.8).
11/25/25	Julia Fletcher	0.20 Conference with S. Lieberman, K&E team, A&M team re vendor status.
11/25/25	Nicholas Lazzaro	0.10 Telephone conference with S. Lieberman, K&E team, A&M team re vendor issues.
11/25/25	Sabrina Lieberman	4.40 Conference with A&M team, vendor counsel, Company re vendor issues (1.0); correspond with E. Swager, K&E team, vendor counsel, A&M team, Company re vendor issues (3.4).
11/25/25	Kate Manganello	0.20 Conference with S. Lieberman, K&E team, A&M team re vendor status.
11/25/25	Luke Nance	0.50 Conference with S. Lieberman, K&E team, A&M team re vendor statuses (.2); correspond with vendor re outstanding trade agreement (.3).
11/25/25	Renee Olivett	3.30 Review, revise trade agreements (1.7); conference with Company, vendor re same (1.1); correspond with A&M team, Company, vendor re same (.5).
11/25/25	Rohit Pappu	0.20 Conference with S. Lieberman, K&E team, A&M team re vendor status.
11/25/25	Evan Swager	0.80 Correspond with N. Adzima, A&M team re customer asks, customer arrangements.

Legal Services for the Period Ending November 30, 2025  
Marelli Holdings Co., Ltd.  
Customer and Vendor Matters

Invoice Number: 1050133034  
Matter Number: 57489-8

<u><b>D7M</b></u>	<u><b>N7me</b></u>	<u><b>y ourB DeBri gMbn</b></u>
11/25/25	Daniel Wachenfeld	0.70 Telephone conference with S. Lieberman, K&E team, A&M team re vendor matters, next steps (.2); review, revise trade agreements (.5).
11/26/25	Nicholas Adzima	4.30 Review and analyze customer issue (1.6); correspond and telephone conferences with S. Winters, E. Swager, K&E team re same (.7); review, revise demand letter (1.2); conferences with S. Lieberman, A&M team re vendor considerations (.8).
11/26/25	Hannah Crawford	1.00 Correspond with P. Bamforth re vendor considerations (.2); correspond with B. Malz re same (.1); review, analyze correspondence re vendor strategy (.7).
11/26/25	Julia Fletcher	2.00 Draft demand letter (1.5); correspond with N. Adzima, K&E team re same (.1); correspond with S. Lieberman, K&E team re same (.2); correspond with A&M team re executory analysis (.2).
11/26/25	Sabrina Lieberman	7.20 Conferences with Company, A&M team, vendor counsel, Company re vendor issues (2.0); correspond with N. Adzima, E. Swager, K&E team, A&M team, vendor counsel, Company re same (3.2); revise trade agreements (2.0).
11/26/25	Benjamin Malz	0.30 Correspond with suppliers and legal counsel re vendor topics and trade agreements.
11/26/25	Renee Olivett	0.90 Revise trade agreement (.5); correspond with Company, A&M team, vendor re same (.4).
11/26/25	Evan Swager	0.70 Correspond with B. Malz, K&E team, A&M team re international vendor considerations.
11/26/25	Spencer A. Winters, P.C.	1.30 Review and analyze customer issue (.6); correspond and telephone conferences with N. Adzima, E. Swager, K&E team re same (.7).
11/27/25	Sabrina Lieberman	1.30 Conference with B. Malz re trade agreement (.1); correspond with B. Malz, K&E team, A&M team, Company, vendor counsel re trade agreements (.8); revise trade agreements (.4).
11/27/25	Benjamin Malz	2.40 Review, analyze post-funding work streams and local entity communications (1.9); correspond with suppliers and legal counsel re vendor topics and trade agreements (.5).

Legal Services for the Period Ending November 30, 2025  
Marelli Holdings Co., Ltd.  
Customer and Vendor Matters

Invoice Number: 1050133034  
Matter Number: 57489-8

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**y ourB** **DeBriqMbn**

11/28/25 Nicholas Adzima

1.70 Coordinate with E. Swager, S. Lieberman, K&E team re vendor considerations, next steps (.9); review, revise materials re same (.8).

11/28/25 Sabrina Lieberman

3.60 Conference with E. Swager, K&E team, A&M team re vendor issues (1.5); correspond with L. Diss, K&E team, A&M, vendor counsel, Company re same (1.1); review, analyze trade agreements (1.0).

11/28/25 Benjamin Malz

1.80 Review, analyze post-funding work streams and local entity communications (1.5); correspond with suppliers and legal counsel re vendor topics and trade agreements (.3).

11/28/25 Rohit Pappu

2.10 Draft demand letter.

11/28/25 Daniel Wachenfeld

0.40 Review, revise trade agreements (.2); correspond with A&M team, Company re same (.2).

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**KIRKLAND & ELLIS LLP**

AND AFFILIATED PARTNERSHIPS

601 Lexington Avenue  
New York, NY 10022

FEIN 36-1326630

January 14, 2026

Marelli Holdings Co., Ltd.  
26555 Northwestern Highway  
Southfield, MI 48033

Attn: Marisa Iasenza

**Invoice Number: 1050133035**  
**Client Matter: 57489-9**

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**In the Matter of Claims Administration and Objections**

For legal services rendered through November 30, 2025  
(see attached Description of Legal Services for detail)

\$ 119.50

Total legal services rendered

\$ 119.50

Legal Services for the Period Ending November 30, 2025  
Marelli Holdings Co., Ltd.  
Claims Administration and Objections

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Invoice Number: 1050133035  
Matter Number: 57489-9

**Summary of Hours Billed**

<b><u>Name</u></b>	<b><u>Hours</u></b>	<b><u>Rate</u></b>	<b><u>Amount</u></b>
Sarah Melanson	0.10	1,195.00	119.50
<b>TOTALS</b>	<b>0.10</b>		<b>\$ 119.50</b>



Legal Services for the Period Ending November 30, 2025  
Marelli Holdings Co., Ltd.  
Claims Administration and Objections

Invoice Number: 1050133035  
Matter Number: 57489-9

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**Description of Legal Services**

<b><u>Date</u></b>	<b><u>Name</u></b>	<b><u>Hours</u></b>	<b><u>Description</u></b>
11/24/25	Sarah Melanson	0.10	Correspond with E. Swager, K&E team, A&M team re claims process.
<b>Total</b>		<b>0.10</b>	

**KIRKLAND & ELLIS LLP**

AND AFFILIATED PARTNERSHIPS

601 Lexington Avenue  
New York, NY 10022

FEIN 36-1326630

January 14, 2026

Marelli Holdings Co., Ltd.  
26555 Northwestern Highway  
Southfield, MI 48033

Attn: Marisa Iasenza

**Invoice Number: 1050133036**

**Client Matter: 57489-10**

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**In the Matter of Official Committee Matters and Meetings**

For legal services rendered through November 30, 2025  
(see attached Description of Legal Services for detail)

\$ 7,003.00

Total legal services rendered

\$ 7,003.00

Legal Services for the Period Ending November 30, 2025  
Marelli Holdings Co., Ltd.  
Official Committee Matters and Meetings

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Invoice Number: 1050133036  
Matter Number: 59487-10

**Summary of Hours Billed**

<b><u>Name</u></b>	<b><u>Hours</u></b>	<b><u>Rate</u></b>	<b><u>Amount</u></b>
Noelle M. Howard	0.80	1,395.00	1,100.00
Sarah Melanson	4.00	1,175.00	4,980.00
Evan Swager	1.80	1,935.00	3,123.00
<b>TOTALS</b>	<b>6.60</b>		<b>\$ 9,003.00</b>

Legal Services for the Period Ending November 30, 2025  
Marelli Holdings Co., Ltd.  
&fficial Committee Matters and Meetings

Invoice Number: 1050133036  
Matter Number: 59487-10

### Description of Legal Services

<u>Date</u>	<u>Name</u>	<u>Hours</u>	<u>Description</u>
11 <del>10</del> 4 <del>15</del> 5	Noelle M. Howard	0.30	Telephone conference with E. Swager, UKE team, AKM team, FTI, Paul Hastings re matter updates.
11 <del>10</del> 4 <del>15</del> 5	Sarah Melanson	0.40	Telephone conference with S. Winters, UKE team, AKM team, FTI, Paul Hastings re case status.
11 <del>10</del> 8 <del>15</del> 5	Noelle M. Howard	0.30	Telephone conference with S. Winters, UKE team, AKM team, FTI, Paul Hastings re case status.
11 <del>10</del> 8 <del>15</del> 5	Sarah Melanson	0.30	Telephone conference with S. Winters, UKE team, AKM team, FTI, Paul Hastings re case status.
11 <del>10</del> 1 <del>15</del> 5	Sarah Melanson	2.20	/ eview, revise Stretto engagement motion, services agreement (2.1); correspond with E. Swager re same (.1).
11 <del>10</del> 1 <del>15</del> 5	Evan Swager	1.30	/ eview, analyze Stretto engagement materials (1.0); correspond with S. Melanson re same (.3).
11 <del>10</del> 4 <del>15</del> 5	Sarah Melanson	0.70	Correspond with E. Swager, Company re Stretto engagement motion, services agreement (.5); correspond with AGIn re same (.4).
11 <del>10</del> 5 <del>15</del> 5	Noelle M. Howard	0.20	Telephone conference with E. Swager, UKE team, Paul Hastings re Committee updates.
11 <del>10</del> 5 <del>15</del> 5	Sarah Melanson	0.20	Telephone conference with S. Winters, UKE team, PJT, AKM, Committee advisors re case status.
11 <del>10</del> 5 <del>15</del> 5	Evan Swager	0.50	Correspond with AGIn, Committee advisors re Stretto engagement.
<b>Total</b>		<b>6.60</b>	

**KIRKLAND & ELLIS LLP**

AND AFFILIATED PARTNERSHIPS

601 Lexington Avenue  
New York, NY 10022

FEIN 36-1326630

January 14, 2026

Marelli Holdings Co., Ltd.  
26555 Northwestern Highway  
Southfield, MI 48033

Attn: Marisa Iasenza

**Invoice Number: 1050133037**  
**Client Matter: 57489-11**

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**In the Matter of Use, Sale, and Disposition of Property**

For legal services rendered through November 30, 2025  
(see attached Description of Legal Services for detail)

\$ 16,022.50

Total legal services rendered

\$ 16,022.50

Legal Services for the Teriod Pnding November 30, 2025  
 Marelli Holdings Co., Ltd.  
 Ese, Sale, and Disposition of Troperty

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Invoice Number: 105013303&  
 Matter Number: 5&489-11

**Summary of Hours Billed**

<b><u>Name</u></b>	<b><u>Hours</u></b>	<b><u>Rate</u></b>	<b><u>Amount</u></b>
Lauren Diss	1.30	1,525.00	1,982.50
Diana Heriford	6.30	1,385.00	8,662.50
Pric Steinfeld	4.50	1,195.00	5,382.50
<b>TOTALS</b>	<b>12.10</b>		<b>\$ 16,022.50</b>

Legal Services for the Period Ending November 30, 2025  
Marelli Holdings Co., Ltd.  
Ese, Sale, and Disposition of Property

Invoice Number: 105013303&  
Matter Number: 5&489-11

### Description of Legal Services

<u>Date</u>	<u>Name</u>	<u>Hours</u>	<u>Description</u>
11/02/25	Pric Steinfeld	0.30	Correspond with N. Adzima, UKP team re de minimis asset monthly report.
11/05/25	Lauren Diss	0.30	Review, analyze notice re de minimis asset sale.
11/05/25	Diana Heriford	1.20	Review, analyze potential de minimis asset sale.
11/05/25	Diana Heriford	1.50	Review, analyze potential de minimis asset sale (1.3)/ correspond with H. Wovner re potential de minimis asset sale (.2).
11/05/25	Pric Steinfeld	0.30	Review, analyze correspondence from D. Heriford and Company re de minimis asset sale.
11/06/25	Lauren Diss	0.40	Correspond with D. Heriford re de minimis asset sale.
11/08/25	Diana Heriford	0.10	Correspond with Company re potential de minimis asset sale.
11/10/25	Lauren Diss	0.60	Correspond with D. Heriford re de minimis asset sale.
11/10/25	Diana Heriford	0.30	Correspond with H. Wovner, L. Diss, Company re potential de minimis sale.
11/12/25	Diana Heriford	0.80	Review, analyze potential de minimis sale.
11/12/25	Pric Steinfeld	0.30	Review, analyze correspondence from D. Heriford, UKP team re potential sale.
11/13/25	Diana Heriford	0.10	Correspond with Company re potential de minimis sale.
11/19/25	Pric Steinfeld	0.30	Review, analyze correspondence from W ; livett and H. Wovner, UKP team re sale proceeds.
11/20/25	Pric Steinfeld	0.40	Correspond with D. Heriford, UKP team and AKM team re de minimis asset sales.
11/21/25	Diana Heriford	1.60	Review, analyze potential de minimis sales.
11/21/25	Pric Steinfeld	0.90	Correspond with D. Heriford and L. Diss re de minimis asset sale reporting deadlines, upcoming sales.
11/24/25	Diana Heriford	0.80	Review, analyze potential de minimis asset sales.

Legal Services for the Teriod Pnding November 30, 2025  
Marelli Holdings Co., Ltd.  
Ese, Sale, and Disposition of Tropery

Invoice Number: 105013303&  
Matter Number: 5&489-11

<u>Date</u>	<u>Name</u>	<u>Hours</u>	<u>Description</u>
11 <del>12</del> 4 <del>12</del> 5	Pric Steinfeld	0.80	Correspond with D. Heriford, UKP team re de minimis asset sales reporting (.5)/ review, analyze correspondence from AKM team re same (.3).
11 <del>12</del> 5 <del>12</del> 5	Pric Steinfeld	1.20	Correspond with D. Heriford, UKP team re de minimis asset sales reporting (.4)/ review, analyze correspondence from AKM team re same (.3)/ draft cover to notice parties re sale price, permit issues (.5).
<b>Total</b>		<b>12.10</b>	



**KIRKLAND & ELLIS LLP**

AND AFFILIATED PARTNERSHIPS

601 Lexington Avenue  
New York, NY 10022

FEIN 36-1326630

January 14, 2026

Marelli Holdings Co., Ltd.  
26555 Northwestern Highway  
Southfield, MI 48033

Attn: Marisa Iasenza

**Invoice Number: 1050133038**

**Client Matter: 57489-12**

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**In the Matter of Corp., Governance, & Securities Matters**

For legal services rendered through November 30, 2025  
(see attached Description of Legal Services for detail)

\$ 78,190.50

Total legal services rendered

\$ 78,190.50

Legal Services for the Period Ending November 30, 2025  
Marelli Holdings Co., Ltd.  
Corp., Governance, & Securities Matters

Invoice Number: 1050133038  
Matter Number: 57489-12

**Summary of Hours Billed**

<b><u>Name</u></b>	<b><u>Hours</u></b>	<b><u>Rate</u></b>	<b><u>Amount</u></b>
Bill Arnault, P.C.	0.50	2,015.00	1,007.50
Patrick Bamforth	5.80	575.00	3,335.00
Shirley Chan	0.60	1,525.00	915.00
Hannah Crawford	3.50	1,995.00	6,982.50
Ross M. Kwasteniet, P.C.	7.50	2,595.00	19,462.50
Benjamin Malz	1.80	1,195.00	2,151.00
Casey McGushin	1.90	1,695.00	3,220.50
Sarah Melanson	13.30	1,195.00	15,893.50
Alice Preminger	0.80	1,025.00	820.00
Scott D. Price, P.C.	3.80	2,465.00	9,367.00
Enrica Schaefer	0.50	1,725.00	862.50
Evan Swager	1.50	1,735.00	2,602.50
Spencer A. Winters, P.C.	5.80	1,995.00	11,571.00
<b>TOTALS</b>	<b>47.30</b>		<b>\$ 78,190.50</b>

Legal Services for the Period Ending November 30, 2025  
Marelli Holdings Co., Ltd.  
Corp., Governance, & Securities Matters

Invoice Number: 1050133038  
Matter Number: 57489-12

**Description of Legal Services**

<b><u>Date</u></b>	<b><u>Name</u></b>	<b><u>Hours</u></b>	<b><u>Description</u></b>
11/03/25	Sarah Melanson	1.10	Review, analyze documents in response to special committee diligence requests.
11/04/25	Ross M. Kwasteniet, P.C.	0.80	Analyze issues for agenda for upcoming meeting of special committee of board of directors.
11/05/25	Ross M. Kwasteniet, P.C.	1.20	Prepare for special committee meeting.
11/05/25	Sarah Melanson	0.60	Review, analyze documents re special committee investigation (.4); correspond with A&M re same (.2).
11/05/25	Scott D. Price, P.C.	1.30	Prepare for special committee meeting (.3); attend special committee meeting (1.0).
11/06/25	Ross M. Kwasteniet, P.C.	1.80	Participate in meeting of special committee of board of directors (1.6); prepare for same (.2).
11/06/25	Sarah Melanson	1.00	Review, analyze documents re special committee investigation.
11/06/25	Scott D. Price, P.C.	1.50	Prepare for special committee meeting (.5); attend special committee meeting (1.0).
11/06/25	Evan Swager	0.80	Attend special committee meeting.
11/06/25	Spencer A. Winters, P.C.	1.00	Attend special committee meeting (.8); prepare for same (.2).
11/07/25	Spencer A. Winters, P.C.	0.30	Review and analyze issues re board meeting and NGHC meeting.
11/09/25	Spencer A. Winters, P.C.	0.40	Review and analyze issues re board and committee meetings.
11/10/25	Ross M. Kwasteniet, P.C.	2.30	Participate in meeting of board of directors (1.7); prepare for same (.6).
11/10/25	Casey McGushin	0.50	Review, analyze materials to be provided to counsel for special committee.
11/10/25	Sarah Melanson	0.40	Review, analyze document requests from Selendy Gay.
11/10/25	Scott D. Price, P.C.	1.00	Prepare for board meeting (.5); attend board meeting (.5).
11/10/25	Spencer A. Winters, P.C.	2.20	Attend Company board meeting (1.7); attend Marelli NGHC meeting (.5).
11/11/25	Shirley Chan	0.20	Review, analyze documents to share with special committee.
11/11/25	Sarah Melanson	0.60	Review, analyze documents re diligence requests from Selendy Gay.

Legal Services for the Period Ending November 30, 2025  
Marelli Holdings Co., Ltd.  
Corp., Governance, & Securities Matters

Invoice Number: 1050133038  
Matter Number: 57489-12

<u>Date</u>	<u>Name</u>	<u>Hours</u>	<u>Description</u>
11/11/25	Alice Preminger	0.80	Review, analyze diligence documents for privilege issues.
11/11/25	Enrica Schaefer	0.50	Correspond with A. Gulati re update to filing analysis.
11/12/25	Patrick Bamforth	0.90	Review, analyze documents in preparation for board meeting (.4); conference with B. Malz, K&E team re same (.2); draft board minutes (.3).
11/12/25	Sarah Melanson	1.70	Draft special committee minutes.
11/13/25	Patrick Bamforth	3.70	Participate in board meeting with UK entities (1.9); review, draft board minutes (1.6); correspond with B. Malz re same (.2).
11/13/25	Hannah Crawford	1.50	Attend Company UK board meeting.
11/13/25	Sarah Melanson	0.10	Correspond with N. Adzima, K&E team re special committee minutes.
11/14/25	Sarah Melanson	2.90	Telephone conference with E. Swager, A&M team re special committee diligence requests (.6); revise diligence report re same (2.3).
11/16/25	Benjamin Malz	1.80	Draft UK entity Board minutes.
11/17/25	Patrick Bamforth	0.60	Review, revise board minutes (.5); correspond with H. Crawford re same (.1).
11/17/25	Shirley Chan	0.20	Review, analyze correspondence re special committee investigation.
11/17/25	Hannah Crawford	0.50	Correspond with B. Malz, K&E team re Company UK Board meeting agenda.
11/17/25	Sarah Melanson	0.20	Review, analyze documents re special committee investigation.
11/19/25	Sarah Melanson	1.10	Review, analyze documents re special committee investigation.
11/19/25	Spencer A. Winters, P.C.	1.90	Review and revise board minutes (1.3); correspond with K&E team re same (.6).
11/20/25	Bill Arnault, P.C.	0.50	Telephone conference with C. McGushin, K&E team, Selendy Gay team re Special Committee investigation.
11/20/25	Ross M. Kwasteniet, P.C.	1.40	Analyze issues re board composition and term renewals.
11/20/25	Casey McGushin	0.50	Telephone conference with B. Arnault, K&E team and counsel for Special Committee re ongoing investigation.

Legal Services for the Period Ending November 30, 2025  
Marelli Holdings Co., Ltd.  
Corp., Governance, & Securities Matters

Invoice Number: 1050133038  
Matter Number: 57489-12

<u>Date</u>	<u>Name</u>	<u>Hours</u>	<u>Description</u>
11/20/25	Sarah Melanson	0.80	Telephone conference with E. Swager, K&E team, Selendy Gay re special committee diligence requests (.6); office conference with E. Swager re same (.2).
11/21/25	Shirley Chan	0.20	Review and analyze special committee diligence request issues.
11/21/25	Casey McGushin	0.90	Prepare for telephone conference with counsel for Special Committee re investigation (.3); telephone conference with Special Committee re same (.4); correspond with various parties re same (.2).
11/23/25	Sarah Melanson	0.30	Review, analyze special committee diligence documents.
11/24/25	Sarah Melanson	0.40	Review, analyze documents re special committee investigation (.2); telephone conferences with Selendy Gay, Paul Weiss re same (.2).
11/25/25	Hannah Crawford	1.50	Correspond with B. Malz re board meeting agenda and reviewing the same (.1); review, analyze advice summary (.4); correspond with B. Malz re same (.1); correspond with B. Malz re complete advice note (.1); review, analyze board minutes of Automotive Lighting UK Limited (.6); correspond with B. Malz re same (.1); correspond with Company re requested note and board minutes (.1).
11/25/25	Sarah Melanson	2.10	Review, analyze documents re special committee investigation (1.9); correspond with A&M team re same (.2).
11/25/25	Evan Swager	0.70	Telephone conference with B. Malz, K&E team re local governance considerations (.4); revise correspondence re same (.3).
11/26/25	Patrick Bamforth	0.60	Review, revise board minutes (.4); correspond with H. Crawford, K&E team re same (.2).
<b>Total</b>		<b>47.30</b>	

**KIRKLAND & ELLIS LLP**

AND AFFILIATED PARTNERSHIPS

601 Lexington Avenue  
New York, NY 10022

FEIN 36-1326630

January 14, 2026

Marelli Holdings Co., Ltd.  
26555 Northwestern Highway  
Southfield, MI 48033

Attn: Marisa Iasenza

**Invoice Number: 105013303C**  
**1 tienMh 7Mr: 5489C13**

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For legal services rendered through November 30, 2025  
(see attached Description of Legal Services for detail)

\$ 292,236.00

Total legal services rendered

\$ 292,236.00

Legal Services for the Period Ending November 30, 2025  
Marelli Holdings Co., Ltd.  
Employee Matters

Invoice Number: 1050133039  
Matter Number: 57489-13

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<b><u>N7me</u></b>	<b><u>d ourH</u></b>	<b><u>O7M</u></b>	<b><u>AmounN</u></b>
Nicholas Adzima	21.30	1,735.00	36,955.50
Shirley Chan	5.00	1,525.00	7,625.00
Devin DiSabatino	45.20	865.00	39,098.00
Lauren Diss	19.90	1,525.00	30,347.50
Juliana Dwyer	36.70	880.00	32,296.00
Diana Heriford	1.20	1,375.00	1,650.00
Noelle M. Howard	0.50	1,375.00	687.50
Ross M. Kwasteniet, P.C.	9.70	2,595.00	25,171.50
Sabrina Lieberman	0.70	1,195.00	836.50
Sarah Melanson	13.50	1,195.00	16,132.50
Scott D. Price, P.C.	4.90	2,465.00	12,078.50
Evan Swager	3.40	1,735.00	5,899.00
Spencer A. Winters, P.C.	40.80	1,995.00	81,396.00
Mary Catherine Young	1.50	1,375.00	2,062.50
<b>L. LA6 B</b>	<b>\$08230</b>		<b>, \$CS13p200</b>

Legal Services for the Period Ending November 30, 2025  
Marelli Holdings Co., Ltd.  
Employee Matters

Invoice Number: 1050133039  
Matter Number: 57489-13

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11/01/25	Juliana Dwyer	7.40 Review, analyze KEIP/KERP precedent (3.9); draft summary re same (3.5).
11/01/25	Spencer A. Winters, P.C.	0.30 Review and analyze employee issues.
11/02/25	Juliana Dwyer	4.50 Review, analyze KEIP/KERP motion precedent (2.6); draft, revise summary re same (1.9).
11/03/25	Devin DiSabatino	4.10 Research precedent re key employee retention plans (3.9); correspond with S. Chan re same (.2).
11/03/25	Lauren Diss	0.90 Review, analyze KEIP motion.
11/03/25	Juliana Dwyer	2.10 Review, analyze KEIP motion precedent.
11/03/25	Ross M. Kwasteniet, P.C.	0.60 Review, analyze materials re employee retention and incentive programs.
11/03/25	Sarah Melanson	2.40 Revise KEIP/KERP analysis.
11/03/25	Spencer A. Winters, P.C.	2.90 Draft and revise slide re employee issues (.8); review and analyze issues re same (1.1); correspond and telephone conferences with E. Swager, K&E team re same (1.0).
11/03/25	Mary Catherine Young	0.70 Review, analyze severance issues (.4); correspond with E. Swager, K&E team re same (.3).
11/04/25	Nicholas Adzima	1.90 Review, revise employee agreement.
11/04/25	Shirley Chan	0.50 Conference with D. DiSabatino re key employee retention plan research.
11/04/25	Devin DiSabatino	0.80 Research key employee incentive plans.
11/04/25	Devin DiSabatino	2.40 Research precedent re key employee retention plans.
11/04/25	Lauren Diss	2.80 Review, revise research summary of Delaware KEIPs and KERPs.
11/04/25	Ross M. Kwasteniet, P.C.	1.20 Analyze issues re employee incentive and retention programs.
11/04/25	Scott D. Price, P.C.	0.80 Analyze issues re quarterly incentive plan, separation agreements.
11/04/25	Spencer A. Winters, P.C.	2.90 Review and analyze employee issues (1.3); review and analyze issues re KEIP (.8); correspond with E. Swager, K&E team re same (.8).



Legal Services for the Period Ending November 30, 2025  
Marelli Holdings Co., Ltd.  
Employee Matters

Invoice Number: 1050133039  
Matter Number: 57489-13

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11/05/25 Shirley Chan	1.70 Correspond with D. DiSabatino re key employee incentive plans and key employee retention plans research (.3); review, analyze same (1.4).
11/05/25 Devin DiSabatino	2.90 Review, draft memorandum re key employee incentive plans and key employee retention plans.
11/05/25 Lauren Diss	2.40 Review, analyze KEIP precedent research (2.2); correspond with S. Melanson, J. Dwyer re same (.2).
11/05/25 Juliana Dwyer	4.60 Research, analyze KEIP motion precedent (3.2); draft KEIP motion (1.4).
11/05/25 Noelle M. Howard	0.50 Correspond with E. Swager re pension considerations (.2); review, analyze materials re same (.3).
11/05/25 Sarah Melanson	4.50 Revise KEIP/KERP motion (3.9); analyze issues re same (.6).
11/05/25 Evan Swager	0.80 Correspond with S. Winters, K&E team re union considerations, local counsel considerations.
11/05/25 Spencer A. Winters, P.C.	7.70 Attend telephone conference with E. Swager, K&E team, A&M, Company re KEIP (.5); prepare for same (.5); attend follow-up telephone conference with A&M and Company re same (.5); review and analyze revised KEIP materials (.6); attend telephone conference with client re unions (.5); review and analyze CRO issues (.6); review and analyze employee issues (2.6); correspond and telephone conferences with E. Swager, K&E team re same (1.9).
11/06/25 Devin DiSabatino	3.60 Research incentive plans considerations.
11/06/25 Lauren Diss	1.30 Review, revise KEIP/KERP research summary.
11/06/25 Juliana Dwyer	3.30 Review, analyze KEIP motion precedent.
11/06/25 Sarah Melanson	0.80 Review, revise analysis re KEIP/KERP.
11/06/25 Evan Swager	0.60 Telephone conference with Company re union considerations (.4); correspond with S. Winters, K&E team re same (.2).
11/06/25 Spencer A. Winters, P.C.	1.30 Review and analyze employee issues (.8); prepare for and attend telephone conference with E. Bellavia re same (.5).

Legal Services for the Period Ending November 30, 2025  
Marelli Holdings Co., Ltd.  
Employee Matters

Invoice Number: 1050133039  
Matter Number: 57489-13

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11/06/25 Mary Catherine Young

11/07/25 Nicholas Adzima

11/07/25 Devin DiSabatino

11/07/25 Devin DiSabatino

11/07/25 Ross M. Kwasteniet, P.C.

11/07/25 Scott D. Price, P.C.

11/07/25 Evan Swager

11/07/25 Spencer A. Winters, P.C.

11/08/25 Spencer A. Winters, P.C.

11/09/25 Spencer A. Winters, P.C.

11/10/25 Nicholas Adzima

11/10/25 Devin DiSabatino

11/10/25 Spencer A. Winters, P.C.

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0.80 Review, analyze wages order re severance issues (.2); correspond with Company, E. Swager, K&E team re same (.6).

1.90 Review, revise employee documents (1.2); conferences with S. Winters re same (.5); correspond with S. Winters, working group re same (.2).

2.30 Research key employee incentive plans (1.7); summarize, analyze factual arguments and witnesses used in motions approving such plans (.6).

1.80 Review, revise memorandum re key employee incentive and retention plans.

0.10 Review, analyze correspondence with S. Price re employee incentive and retention programs.

1.00 Conference with SVP re KEIP (.5); review, analyze materials re same (.5).

0.70 Correspond with S. Winters, Company re local counsel considerations, union considerations.

3.90 Attend telephone conference with SVP and Akin re proposed KEIP (.5); prepare for same (.2); review and analyze follow-up issues from same (1.5); review and analyze employee issues (1.7).

0.80 Review and analyze issues re employee matter.

0.40 Review and analyze issues re KEIP (.2); review and analyze issues re employee issue (.2).

1.20 Review, revise employee agreement (.6); correspond with S. Winters, Company re same (.6).

5.30 Research key employee incentive plans (3.9); draft summary re factual arguments and witnesses used in motions approving same (1.4).

3.70 Review and analyze issues re KEIP (.6); review and analyze issues re employee matter (1.8); correspond and telephone conferences with E. Swager, K&E team re same (1.3).

Legal Services for the Period Ending November 30, 2025  
Marelli Holdings Co., Ltd.  
Employee Matters

Invoice Number: 1050133039  
Matter Number: 57489-13

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11/11/25	Devin DiSabatino	5.70 Research key employee incentive plans (3.4); summarize, analyze factual arguments and witnesses used in motions approving such plans (2.3).
11/11/25	Sarah Melanson	0.90 Review, revise KEIP/KERP declaration.
11/11/25	Spencer A. Winters, P.C.	0.40 Review and analyze employee matters (.2); review and analyze KEIP issues (.2).
11/12/25	Lauren Diss	0.50 Correspond with Akin, S. Winters, K&E team re KEIP discussion.
11/12/25	Sarah Melanson	0.70 Revise KEIP declaration.
11/12/25	Evan Swager	0.80 Telephone conference with Company re local employee, union considerations.
11/12/25	Spencer A. Winters, P.C.	2.00 Review and analyze issues re KEIP (.8); review and analyze issues re employee matters (.7); correspond and telephone conferences with E. Swager, K&E team re same (.5).
11/13/25	Devin DiSabatino	1.20 Research key employee incentive plans (.8); summarize, review factual arguments and witnesses used in motions approving such plans (.4).
11/13/25	Lauren Diss	0.60 Conference with S. Winters, A&M team, Akin team, AlixPartners re KEIP process.
11/13/25	Juliana Dwyer	0.90 Review, analyze KEIP motion.
11/13/25	Ross M. Kwasteniet, P.C.	1.60 Review and analyze updated employee incentive and retention program details.
11/13/25	Sarah Melanson	2.10 Review, revise KEIP/KERP declaration (.9); revise KEIP/KERP motion (1.2).
11/13/25	Scott D. Price, P.C.	0.80 Conference with Akin, S. Winters, K&E team re KEIP.
11/13/25	Spencer A. Winters, P.C.	0.90 Review and analyze issues re KEIP (.4); prepare for and attend telephone conference with AHG advisors re same (.5).
11/14/25	Nicholas Adzima	2.30 Review, revise employee agreement (1.4); conferences with S. Winters, K&E team re same (.9).
11/14/25	Shirley Chan	0.50 Review, analyze revised proposed key employee incentive plans.
11/14/25	Devin DiSabatino	2.40 Research key employee incentive plans (1.4); draft summary re same (1.0).
11/14/25	Lauren Diss	0.40 Correspond with S. Winters, A&M team re KEIP diligence requests.

Legal Services for the Period Ending November 30, 2025  
Marelli Holdings Co., Ltd.  
Employee Matters

Invoice Number: 1050133039  
Matter Number: 57489-13

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11/14/25	Spencer A. Winters, P.C.	3.50	Review and analyze issues re KEIP (.6); review and analyze issues re employee matter (1.7); prepare for and attend telephone conference with employee re same (.3); correspond and telephone conferences with L. Diss, K&E team re same (.9).
11/16/25	Lauren Diss	3.30	Review, revise KEIP motion.
11/16/25	Juliana Dwyer	3.80	Draft, review KEIP motion and declaration.
11/16/25	Sarah Melanson	0.10	Correspond with J. Dwyer re KEIP motion.
11/17/25	Devin DiSabatino	5.60	Research key employee incentive plans (3.9); draft summary re same (1.7).
11/17/25	Juliana Dwyer	1.90	Draft, review KEIP, KERP declaration.
11/17/25	Ross M. Kwasteniet, P.C.	1.20	Review, analyze correspondence and revised materials re KEIP and KERP.
11/17/25	Sarah Melanson	0.10	Correspond with J. Dwyer re KEIP/KERP motion.
11/17/25	Scott D. Price, P.C.	1.00	Review, analyze creditor comments on KEIP.
11/17/25	Spencer A. Winters, P.C.	1.50	Telephone conference with client re KEIP (.4); prepare for same (.3); review and analyze issues re same (.8).
11/18/25	Nicholas Adzima	1.60	Review, revise KEIP motion, materials.
11/18/25	Devin DiSabatino	5.20	Review, revise research re employee incentive and retention programs (3.4); review, analyze additional cases (1.8).
11/18/25	Lauren Diss	3.40	Review, revise declaration in support of KEIP motion (2.0); correspond with N. Adzima, K&E team re same (.5); review, analyze KEIP deck (.9).
11/18/25	Juliana Dwyer	2.10	Draft, review KEIP declaration.
11/18/25	Sarah Melanson	0.30	Revise KEIP/KERP declaration (.2); correspond with J. Dwyer re same (.1).
11/18/25	Spencer A. Winters, P.C.	3.10	Review and analyze employee issues (.8); review and analyze KEIP issues (1.2); correspond and telephone conferences with L. Diss, K&E team re same (1.1).
11/19/25	Devin DiSabatino	1.90	Review, revise summary re trends in factual support for employee payment programs in Chapter 11.
11/19/25	Lauren Diss	2.90	Review, revise KEIP motion.
11/19/25	Juliana Dwyer	4.70	Draft, review KEIP motion and declaration (3.9); analyze precedent re same (.8).

Legal Services for the Period Ending November 30, 2025  
Marelli Holdings Co., Ltd.  
Employee Matters

Invoice Number: 1050133039  
Matter Number: 57489-13

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11/19/25	Sarah Melanson	1.60 Revise KEIP/KERP declaration.
11/19/25	Spencer A. Winters, P.C.	0.30 Review and analyze employee issues.
11/20/25	Nicholas Adzima	1.20 Review, revise KEIP motion, materials.
11/20/25	Lauren Diss	1.40 Review, revise KEIP declarations.
11/20/25	Juliana Dwyer	1.40 Review, revise KEIP/KERP motion and declaration.
11/20/25	Scott D. Price, P.C.	1.30 Telephone conference with UCC advisors re KEIP (1.0); prepare for same (.3).
11/20/25	Spencer A. Winters, P.C.	0.70 Prepare for and attend telephone conference with UCC advisors re KEIP (.5); review and analyze employee issues (.2).
11/21/25	Nicholas Adzima	1.40 Review, revise KEIP motion, materials.
11/21/25	Shirley Chan	2.30 Review, analyze research re key employee incentive plan issues.
11/21/25	Diana Heriford	1.20 Review, analyze inquiries, notice re bonus.
11/21/25	Sabrina Lieberman	0.40 Revise interim consultant contracts.
11/24/25	Nicholas Adzima	6.70 Draft release agreement (3.3); conferences with S. Winters re same (.5); review, revise KEIP materials (1.9); analyze research re same (1.0).
11/24/25	Ross M. Kwasteniet, P.C.	0.80 Review, analyze revised KEIP materials.
11/24/25	Sabrina Lieberman	0.10 Correspond with D. Heriford, K&E team re notice re bonus.
11/24/25	Spencer A. Winters, P.C.	0.30 Review and analyze issues re KEIP.
11/25/25	Nicholas Adzima	3.10 Review, revise KEIP motion (2.2); analyze precedent, materials re same (.9).
11/25/25	Ross M. Kwasteniet, P.C.	2.80 Analyze issues re potential CRO appointment.
11/25/25	Sabrina Lieberman	0.20 Correspond with Company, U.S. Trustee, AHG, Committee re notice re KEIP/KERP.
11/25/25	Evan Swager	0.50 Telephone conference with Company, local counsel re employee considerations.
11/25/25	Spencer A. Winters, P.C.	1.20 Review and analyze issues re customer agreement (.6); draft correspondence to client re same (.6).
11/25/25	Spencer A. Winters, P.C.	0.70 Review and analyze employee issues (.4); review and analyze issues re appointment of CRO (.3).
11/26/25	Ross M. Kwasteniet, P.C.	1.40 Analyze issues re appointment of chief restructuring officer.

Legal Services for the Period Ending November 30, 2025  
Marelli Holdings Co., Ltd.  
Employee Matters

Invoice Number: 1050133039  
Matter Number: 57489-13

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11/26/25 Spencer A. Winters, P.C.

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1.60 Review and analyze KEIP issues (.4); review and analyze employee issues re Italy (.4); correspond and telephone conferences with Company, Italian counsel re same (.8).

11/28/25 Spencer A. Winters, P.C.

0.70 Review and analyze employee issues re Italy (.6); review and analyze issues re CRO appointment (.1).

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**KIRKLAND & ELLIS LLP**

AND AFFILIATED PARTNERSHIPS

601 Lexington Avenue  
New York, NY 10022

FEIN 36-1326630

January 14, 2026

Marelli Holdings Co., Ltd.  
26555 Northwestern Highway  
Southfield, MI 48033

Attn: Marisa Iasenza

**Invoice Number: 1050133040**

**Client Matter: 57489-14**

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**In the Matter of Executory Contracts and Unexpired Leases**

For legal services rendered through November 30, 2025  
(see attached Description of Legal Services for detail)

\$ 28,671.00

Total legal services rendered

\$ 28,671.00

Legal Services for the Period Ending November 30, 2025  
Marelli Holdings Co., Ltd.  
Executory Contracts and Unexpired Leases

Invoice Number: 1050133040  
Matter Number: 57489-14

**Summary of Hours Billed**

<b><u>Name</u></b>	<b><u>Hours</u></b>	<b><u>Rate</u></b>	<b><u>Amount</u></b>
Lauren Diss	2.90	1,525.00	4,422.50
Diana Heriford	1.70	1,375.00	2,337.50
Hannah Kupsky	1.50	1,195.00	1,792.50
Nicholas Lazzaro	8.50	880.00	7,480.00
Sabrina Lieberman	0.20	1,195.00	239.00
Kate Manganello	5.00	880.00	4,400.00
Rohit Pappu	3.40	880.00	2,992.00
Eric Steinfeld	3.50	1,195.00	4,182.50
Mary Catherine Young	0.60	1,375.00	825.00
<b>TOTALS</b>	<b>27.30</b>		<b>\$ 28,671.00</b>



Legal Services for the Period Ending November 30, 2025  
Marelli Holdings Co., Ltd.  
Executory Contracts and Unexpired Leases

Invoice Number: 1050133040  
Matter Number: 57489-14

**Description of Legal Services**

<b><u>Date</u></b>	<b><u>Name</u></b>	<b><u>Hours</u></b>	<b><u>Description</u></b>
11/03/25	Hannah Kupsky	0.70	Review, analyze Company contracts for executory status.
11/03/25	Nicholas Lazzaro	1.10	Review and analyze supplier contracts for executory status.
11/04/25	Nicholas Lazzaro	2.60	Review and revise executory contract analysis summary (1.2); correspond with J. Fletcher re same (.6); review and analyze contracts for executory status (.8).
11/05/25	Nicholas Lazzaro	3.70	Review and analyze vendor contracts for executory status (2.5); draft memorandum re same (.9); review and revise memorandum re same (.3).
11/05/25	Kate Manganello	2.90	Review, analyze vendor contracts (2.0); draft summary re same (.9).
11/06/25	Lauren Diss	2.90	Review, analyze contracts for executory status.
11/06/25	Nicholas Lazzaro	1.10	Review and revise memorandum re executory contract analysis (.9); correspond with J. Fletcher, H. Kupsky re same (.2).
11/06/25	Kate Manganello	0.30	Review, analyze vendor contracts for executory status (.2); revise summary re same (.1).
11/07/25	Hannah Kupsky	0.50	Conference with J. Fletcher re supplier contract.
11/07/25	Kate Manganello	0.90	Review, analyze vendor contracts for executory status (.5); revise summary re same (.4).
11/11/25	Hannah Kupsky	0.10	Conference with A&M re vendor contract matters.
11/18/25	Hannah Kupsky	0.20	Conference with A&M re executory contracts.
11/19/25	Rohit Pappu	2.70	Review, analyze vendor contract re executory status.
11/20/25	Rohit Pappu	0.20	Correspond with J. Fletcher, L. Diss re executory contract review.
11/20/25	Mary Catherine Young	0.20	Conference with D. Heriford re lease rejection issues.

Legal Services for the Period Ending November 30, 2025  
Marelli Holdings Co., Ltd.  
Executory Contracts and Unexpired Leases

Invoice Number: 1050133040  
Matter Number: 57489-14

<u>Date</u>	<u>Name</u>	<u>Hours</u>	<u>Description</u>
11/21/25	Kate Manganello	0.90	Review, analyze vendor contracts for executory status (.3); revise summary re same (.6).
11/21/25	Rohit Pappu	0.20	Correspond with J. Fletcher, E. Swager re executory contract analysis.
11/21/25	Eric Steinfeld	0.70	Review, analyze contract and lease rejection procedures order (.4); review, analyze correspondence from D. Heriford re assumption-rejection issues (.3).
11/24/25	Diana Heriford	1.70	Review, analyze lease rejection, assumption considerations.
11/24/25	Rohit Pappu	0.30	Correspond with J. Fletcher, K&E team, and A&M team re executory contract analysis.
11/24/25	Eric Steinfeld	1.80	Research precedent re motion to assume contracts (1.5); correspond with D. Heriford, K&E team re same (.3).
11/24/25	Mary Catherine Young	0.40	Review, analyze correspondence re lease rejection issues (.2); analyze considerations re same (.2).
11/25/25	Eric Steinfeld	1.00	Review, analyze summary of vendor contracts for potential assumption (.5); correspond with D. Heriford, L. Diss and A&M re same (.5).
11/26/25	Sabrina Lieberman	0.20	Conference with N. Adzima, A&M team re lease.
<b>Total</b>		<b>27.30</b>	

**KIRKLAND & ELLIS LLP**

AND AFFILIATED PARTNERSHIPS

601 Lexington Avenue  
New York, NY 10022

FEIN 36-1326630

January 14, 2026

Marelli Holdings Co., Ltd.  
26555 Northwestern Highway  
Southfield, MI 48033

Attn: Marisa Iasenza

**Invoice Number: 1050133061**  
**Client Matter: 57648917**

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**In t- e Matter oh Infurance anOs uretd Matterf**

For legal services rendered through November 30, 2025  
(see attached Description of Legal Services for detail)

\$ 8,778.50

Total legal services rendered

\$ 8,778.50

Legal Services for the Period Ending November 30, 2025  
Marelli Holdings Co., Ltd.  
Insurance and Surety Matters

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Invoice Number: 1050133041  
Matter Number: 5848791&

**Summary of Fees**

<b><u>Name</u></b>	<b><u>Hourly Rate</u></b>	<b><u>Hours</u></b>	<b><u>Amount</u></b>
Sarah Melanson	4.20	1,175.00	5,017.00
- William T. Pruitt	2.10	1,875.00	3,937.50
<b>HBHARs</b>	<b>130</b>		<b>. 488450</b>

Legal Services for the Period Ending November 30, 2025  
Marelli Holdings Co., Ltd.  
Insurance and Surety Matters

Invoice Number: 1050133041  
Matter Number: 58487918

**Reparation Services**

<b><u>Date</u></b>	<b><u>Name</u></b>	<b><u>Hours</u></b>	<b><u>Description</u></b>
11/10/25	Sarah Melanson	0.20	Correspond with - J. Pruitt, Company re insurance issues.
11/11/25	Sarah Melanson	0.10	Correspond with - J. Pruitt, Company re insurance issues.
11/12/25	Sarah Melanson	0.60	Telephone conference with - J. Pruitt (.3)U correspond with CAC re insurance issues (.3).
11/12/25	- William T. Pruitt	0.50	Review, analyze considerations re allocation of insurance premium (.3)U telephone conference with S. Melanson re same (.2).
11/14/25	Sarah Melanson	0.30	Correspond with - J. Pruitt, CAC, Company re insurance issues.
11/14/25	- William T. Pruitt	0.80	Review, analyze scope of DW/ coverage and allocation of insurance premium (.5)U correspond with S. Melanson re same (.2).
11/18/25	Sarah Melanson	1.80	Revise presentation re insurance policies.
11/18/25	- William T. Pruitt	0.40	Review, analyze considerations re subsidiary coverage under DW/ insurance policies (.3)U correspond with S. Melanson re same (.1).
11/18/25	Sarah Melanson	0.60	Correspond with CAC, Company re insurance considerations.
11/23/25	- William T. Pruitt	0.50	Review, analyze, and revise draft slides addressing DW/ insurance issues (.3)U correspond with S. Melanson re same (.2).
11/24/25	Sarah Melanson	0.60	Revise presentation re insurance issues (.4)U correspond with E. Swager, Company re same (.2).

**Total**

**13.0**

**KIRKLAND & ELLIS LLP**

AND AFFILIATED PARTNERSHIPS

601 Lexington Avenue  
New York, NY 10022

FEIN 36-1326630

January 14, 2026

Marelli Holdings Co., Ltd.  
26555 Northwestern Highway  
Southfield, MI 48033

Attn: Marisa Iasenza

**Invoice Number: 105013307C**  
**1 tienM 4M: 5879- hl9**

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For legal services rendered through November 30, 2025  
(see attached Description of Legal Services for detail)

\$ 181,618.50

Total legal services rendered

\$ 181,618.50

Legal Services for the Period Ending November 30, 2025  
Marelli Holdings Co., Ltd.  
Disclosure Statement, Plan, Confirmation

Invoice Number: 1050133042  
Matter Number: 57489-18

**Summary of our, y itteH**

<b><u>Name</u></b>	<b><u>Hours</u></b>	<b><u>Rate</u></b>	<b><u>Amount</u></b>
Nicholas Adzima	22.70	1,735.00	39,384.50
Christina Aldime	0.70	1,065.00	745.50
Juliana Dwyer	21.50	880.00	18,920.00
Diana Heriford	0.60	1,375.00	825.00
Noelle M. Howard	16.10	1,375.00	22,137.50
Ross M. Kwasteniet, P.C.	3.50	2,595.00	9,082.50
Sabrina Lieberman	1.20	1,195.00	1,434.00
Kate Manganello	4.20	880.00	3,696.00
Sarah Melanson	5.50	1,195.00	6,572.50
Renee Olivett	0.30	1,195.00	358.50
Evan Swager	25.50	1,735.00	44,242.50
Nicole Turner	5.80	880.00	5,104.00
Quin Wetzel	2.70	1,195.00	3,226.50
Spencer A. Winters, P.C.	9.60	1,995.00	19,152.00
Mary Catherine Young	4.90	1,375.00	6,737.50
<b>TOTAL</b>	<b>171.00</b>		<b>219,150.00</b>

Legal Services for the Period Ending November 30, 2025  
Marelli Holdings Co., Ltd.  
Disclosure Statement, Plan, Confirmation

Invoice Number: 1050133042  
Matter Number: 57489-18

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<u>s 4M</u>	<u>N4me</u>	<u>P our, s e, cri\$Mbn</u>
11/03/25	Nicholas Adzima	2.80 Conference with R. Kwasteniet, S. Winters, E. Swager, K&E team, A&M team, PJT team, advisors re status, next steps (.5); review, analyze issues re same (2.3).
11/03/25	Evan Swager	0.90 Telephone conference with S. Winters, K&E team, Company advisors re status (.5); correspond with N. Howard, K&E team re exit timeline (.4).
11/03/25	Spencer A. Winters, P.C.	0.80 Participate in standing update telephone conference with N. Adzima, K&E team, Company advisors (.3); attend standing update telephone conference with AHG advisors (.3); review and analyze issues re restructuring status and timeline (.2).
11/04/25	Renee Olivett	0.30 Conference with S. Winters, Paul Hastings re plan updates.
11/04/25	Evan Swager	1.20 Telephone conference with S. Winters, K&E team, Company re timeline, strategy (.7); telephone conference with S. Winters, K&E team, A&M team, PJT team, UCC advisors re timeline, business plan, next steps (.5).
11/04/25	Spencer A. Winters, P.C.	1.20 Participate in restructuring telephone conference with Company legal team (.7); review and analyze issues re same, restructuring status (.5).
11/04/25	Mary Catherine Young	1.00 Conference with PH team re weekly professionals telephone conference (.4); conference with A&M team re sale leaseback (.6).
11/05/25	Nicholas Adzima	1.50 Conference with R. Kwasteniet, S. Winters, E. Swager, K&E team, A&M team, PJT team (.5); review, analyze issues re status, next steps (1).
11/05/25	Noelle M. Howard	0.50 Review, analyze regulatory considerations re confirmation.
11/05/25	Evan Swager	0.50 Telephone conference with R. Kwasteniet, S. Winters, N. Adzima re deal status, next steps.
11/06/25	Nicholas Adzima	2.60 Conference with R. Kwasteniet, S. Winters, E. Swager, K&E team, A&M team, PJT team, advisors re status, next steps.



Legal Services for the Period Ending November 30, 2025  
Marelli Holdings Co., Ltd.  
Disclosure Statement, Plan, Confirmation

Invoice Number: 1050133042  
Matter Number: 57489-18

<u>s 4M</u>	<u>N4me</u>	<u>P our, s e, cri\$Mbn</u>
11/06/25	Spencer A. Winters, P.C.	0.60 Participate in telephone conference with Company advisors re restructuring status.
11/07/25	Noelle M. Howard	0.70 Draft summary re joint venture agreement analysis.
11/07/25	Sarah Melanson	0.40 Review, revise milestone summary.
11/07/25	Evan Swager	1.60 Correspond with S. Melanson, K&E team re milestones (.5); review timeline (.8); correspond with N. Howard re same (.3).
11/08/25	Noelle M. Howard	2.40 Draft summary re joint venture considerations (.9); review, analyze materials re same (1.1); correspond with E. Swager, N. Adzima re same (.4).
11/09/25	Noelle M. Howard	0.30 Correspond with E. Swager, N. Adzima re joint venture considerations.
11/09/25	Evan Swager	2.80 Draft letter to Mizuho (2.3); correspond with N Adzima, K&E team re same (.5).
11/10/25	Nicholas Adzima	1.10 Participate in standing advisor telephone conference.
11/10/25	Noelle M. Howard	1.90 Review, analyze consolidated case timeline and milestone summary (.6); correspond with E. Swager re same (.4); revise same (.9).
11/10/25	Evan Swager	0.80 Review, analyze timeline (.5); correspond with A&M team re same (.3).
11/10/25	Spencer A. Winters, P.C.	1.10 Review and analyze revisions to consolidated case timeline (.6); correspond and telephone conferences with multiple parties re same, open items (.5).
11/11/25	Noelle M. Howard	0.50 Review, analyze milestone and case timeline considerations.
11/12/25	Noelle M. Howard	0.80 Telephone conference with H. Rovner re joint venture considerations (.3); review, analyze summary re same (.5).
11/13/25	Nicholas Adzima	1.10 Participate in standing advisor telephone conference.
11/13/25	Evan Swager	0.90 Telephone conference with R. Kwasteniet, K&E team, A&M team, PJT team, AHG advisors re strategy, next steps, emergence.
11/13/25	Spencer A. Winters, P.C.	0.80 Participate in standing telephone conference with Company advisors re restructuring status (.4); participate in telephone conference with AHG advisors re same (.4).

Legal Services for the Period Ending November 30, 2025  
Marelli Holdings Co., Ltd.  
Disclosure Statement, Plan, Confirmation

Invoice Number: 1050133042  
Matter Number: 57489-18

<u>s 4M</u>	<u>N4me</u>	<u>P our, s e, cri\$Mbn</u>
11/14/25	Nicholas Adzima	1.20 Conference with E. Swager, S. Winters, K&E team, A&M team, PJT team re plan, restructuring transactions, next steps (.9); correspond with E. Swager, S. Winters, K&E team, A&M team, PJT team re same (.3).
11/14/25	Evan Swager	0.70 Telephone conference with N. Adzima, K&E team re work in process, strategy.
11/14/25	Spencer A. Winters, P.C.	0.70 Participate in telephone conference with A&M, PJT re exit financing and plan strategy.
11/17/25	Nicholas Adzima	1.20 Telephone conference with R. Kwasteniet, K&E team, Company advisors, AHG advisors re work in process, deal status, strategy (.9); telephone conference with R. Kwasteniet, S. Winters, E. Swager re same (.3).
11/17/25	Evan Swager	1.20 Telephone conference with R. Kwasteniet, K&E team, Company advisors, AHG advisors re work in process, deal status, strategy (.9); telephone conference with R. Kwasteniet, S. Winters re same (.3).
11/17/25	Spencer A. Winters, P.C.	0.60 Participate in standing Company advisor update telephone conference (.3); prepare for and attend standing AHG advisor telephone conference (.3).
11/18/25	Nicholas Adzima	2.40 Telephone conference with R. Kwasteniet, S. Winters, E. Swager re strategy, next steps (1.8); correspond with E. Swager re same (.6).
11/18/25	Juliana Dwyer	1.90 Review, revise second exclusivity motion.
11/18/25	Noelle M. Howard	0.90 Conference with E. Swager, M. Young re confirmation and plan considerations (.6); review, analyze materials and considerations re same (.3).
11/18/25	Evan Swager	3.00 Telephone conferences with R. Kwasteniet, S. Winters, N. Adzima re strategy, next steps.
11/18/25	Spencer A. Winters, P.C.	0.60 Participate in telephone conference with E. Swager, K&E team re restructuring status and open items (.3); review and analyze issues re same (.3).
11/18/25	Mary Catherine Young	1.40 Conference with PH team re work in process (.3); correspond with N. Lazzaro, K&E team re OEM research (.4); conference with N. Howard, E. Swager re plan research (.7).
11/19/25	Juliana Dwyer	1.00 Draft second exclusivity motion.
11/19/25	Diana Heriford	0.60 Review, analyze exclusivity motion.

Legal Services for the Period Ending November 30, 2025  
Marelli Holdings Co., Ltd.  
Disclosure Statement, Plan, Confirmation

Invoice Number: 1050133042  
Matter Number: 57489-18

<u>s 4M</u>	<u>N4me</u>	<u>P our, s e, cri\$Mbn</u>
11/19/25	Noelle M. Howard	0.90 Review, analyze confirmation and claim considerations.
11/19/25	Sabrina Lieberman	0.10 Correspond with D. Heriford, J. Dwyer re exclusivity extension motion.
11/19/25	Kate Manganello	2.20 Research re customer accommodation issues.
11/19/25	Evan Swager	0.40 Telephone conference with N. Adzima, K&E team re litigation considerations.
11/19/25	Spencer A. Winters, P.C.	1.70 Participate in telephone conference with Company re open legal restructuring projects (.5); participate in telephone conference with E. Swager, K&E team re DIP upsizing (.4); attend telephone conference with K&E team re restructuring status (.5); review, analyze lender deck (.3).
11/20/25	Nicholas Adzima	2.70 Correspond with E. Swager, K&E team, GT team re regulatory considerations (.5); telephone conferences with S. Winters, K&E team, PJT team, A&M team, AHG advisors re strategy, case timeline (1.0); correspond with R. Kwasteniet, K&E team, A&M team re business plan considerations (1.2).
11/20/25	Juliana Dwyer	4.10 Research, analyze exclusivity motion precedent (1.8); draft second exclusivity motion (2.3).
11/20/25	Noelle M. Howard	2.80 Correspond with S. Melanson re confirmation considerations (.5); conference with S. Melanson re same (.5); review, analyze materials re same (1.2); review, analyze lender claims and holdings register (.6).
11/20/25	Ross M. Kwasteniet, P.C.	2.40 Analyze plan confirmation strategy re potential impaired classes.
11/20/25	Sabrina Lieberman	0.10 Conference with J. Dwyer re exclusivity extension motion.
11/20/25	Kate Manganello	0.60 Research re customer accommodation issues.
11/20/25	Sarah Melanson	0.40 Conference with N. Howard re research assignments.
11/20/25	Evan Swager	2.80 Correspond with N. Adzima, K&E team, GT team re regulatory considerations (.4); telephone conferences with S. Winters, K&E team, PJT team, A&M team, AHG advisors re strategy, case timeline (1); correspond with R. Kwasteniet, K&E team, A&M team re business plan considerations (1.4).

Legal Services for the Period Ending November 30, 2025  
Marelli Holdings Co., Ltd.  
Disclosure Statement, Plan, Confirmation

Invoice Number: 1050133042  
Matter Number: 57489-18

<u>s 4M</u>	<u>N4me</u>	<u>P our, s e,cri\$Mbn</u>
11/21/25	Christina Aldime	0.70 Conference with N. Howard, K&E team re plan transaction research.
11/21/25	Juliana Dwyer	3.90 Research, analyze plan confirmation requirements (3.0); conference with N. Howard, K&E team re same (.7); review, revise exclusivity motion (.2).
11/21/25	Noelle M. Howard	1.80 Telephone conference with S. Melanson, K&E team re confirmation considerations and research (.6); review, analyze materials and considerations re same (.8); review, analyze lender holdings register (.4).
11/21/25	Ross M. Kwasteniet, P.C.	1.10 Analyze RSA milestones and issues re potential RSA amendment.
11/21/25	Sabrina Lieberman	1.00 Review, revise second exclusivity extension motion.
11/21/25	Sarah Melanson	1.90 Telephone conference with N. Howard, K&E team re research (.7); draft correspondence to N. Howard, K&E team re same (.6); telephone conference with N. Howard re same (.4); review, analyze documents re same (.2).
11/21/25	Nicole Turner	2.90 Telephone conference with N. Howard, K&E team re chapter 11 plan research (.6); research re voting on a chapter 11 plan (1.6); correspond with N. Howard, K&E team re same (.7).
11/23/25	Juliana Dwyer	1.10 Review, revise exclusivity motion.
11/23/25	Sarah Melanson	1.50 Review, revise voting requirement research.
11/23/25	Evan Swager	0.60 Correspond with S. Melanson re milestones (.3); correspond with S. Melanson, K&E team re special committee investigation (.3).
11/24/25	Nicholas Adzima	1.30 Attend standing telephone conference with Company advisors re case status (.3); attend standing telephone conference with AHG advisors re same (.5); attend telephone conference with R. Kwasteniet, S. Winters, E. Swager, K&E team re same (.5).
11/24/25	Juliana Dwyer	5.00 Review, analyze plan confirmation requirements (3.7); draft memorandum re same (1.2); review, analyze exclusivity motion (.1).

Legal Services for the Period Ending November 30, 2025  
Marelli Holdings Co., Ltd.  
Disclosure Statement, Plan, Confirmation

Invoice Number: 1050133042  
Matter Number: 57489-18

<u>s 4M</u>	<u>N4me</u>	<u>P our, s e, cri\$Mbn</u>
11/24/25	Noelle M. Howard	2.30 Telephone conference with S. Melanson, PJT team re creditor holdings and considerations (.5); review, analyze summary and considerations re same (1.2); telephone conference with E. Swager re same (.3); correspond with S. Melanson re same (.3).
11/24/25	Kate Manganello	1.40 Research re customer accommodation issues.
11/24/25	Sarah Melanson	0.90 Telephone conference with N. Howard, PJT re claim holders (.6); correspond with N. Howard, K&E team re same (.3).
11/24/25	Evan Swager	1.00 Telephone conferences with S. Winters, K&E team, Company advisors, AHG advisors re work in process, deal strategy (.5); telephone conference with R. Kwasteniet, S. Winters, N. Adzima re same (.5).
11/24/25	Quin Wetzel	2.70 Review, revise exclusivity motion (2.1); correspond with J. Dwyer re same (.6).
11/24/25	Spencer A. Winters, P.C.	1.50 Attend standing telephone conference with Company advisors re case status (.5); attend standing telephone conference with AHG advisors re same (.5); attend telephone conference with E. Swager, K&E team re same (.5).
11/24/25	Mary Catherine Young	1.00 Review, analyze customer accommodation research (.4); review, analyze considerations re same (.3); correspond with N. Lazzaro, K&E team re same (.3).
11/25/25	Nicholas Adzima	3.40 Review, analyze materials re OEM negotiations (1.2); analyze issues re same (1.3); correspond with E. Swager, K&E team re same (.9).
11/25/25	Juliana Dwyer	1.30 Research, analyze plan confirmation requirements.
11/25/25	Noelle M. Howard	0.30 Telephone conference with S. Melanson re confirmation considerations.
11/25/25	Sarah Melanson	0.40 Review, analyze voting requirements.
11/25/25	Evan Swager	5.40 Review, analyze materials re OEM negotiations (2.5); analyze issues re same (1.4); correspond with N. Adzima, K&E team re same (.9); correspond with S. Melanson re independent investigation (.3); review, analyze materials re same (.3).

Legal Services for the Period Ending November 30, 2025  
Marelli Holdings Co., Ltd.  
Disclosure Statement, Plan, Confirmation

Invoice Number: 1050133042  
Matter Number: 57489-18

<u>s 4M</u>	<u>N4me</u>	<u>P our, s e, cri\$Mbn</u>
11/25/25	Mary Catherine Young	1.50 Conference with E. Swager re customer accommodation research (.3); review, analyze correspondence re same (.1); conference with PH team re work in process (.2); review, analyze customer accommodation research (.7); correspond with N. Lazzaro, K&E team re same (.2).
11/26/25	Nicholas Adzima	1.40 Conferences with E. Swager re timeline considerations (.6); review, revise materials re same (.8).
11/26/25	Juliana Dwyer	3.20 Review, revise second exclusivity motion (.2); research, analyze plan confirmation requirements (3.0).
11/26/25	Evan Swager	1.70 Analyze issues re emergence timeline, exit financing (1.1); correspond with N. Adzima, K&E team re same (.6).
11/26/25	Nicole Turner	2.90 Research re claims classification.
<b>RoMt</b>		<b>1C7190</b>

**KIRKLAND & ELLIS LLP**

AND AFFILIATED PARTNERSHIPS

601 Lexington Avenue  
New York, NY 10022

FEIN 36-1326630

January 14, 2026

Marelli Holdings Co., Ltd.  
26555 Northwestern Highway  
Southfield, MI 48033

Attn: Marisa Iasenza

**Invoice Number: 1050133043**

**Client Matter: 57489-19**

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**In the Matter of K&E Retention and Fee Matters**

For legal services rendered through November 30, 2025  
(see attached Description of Legal Services for detail)

\$ 125,890.50

Total legal services rendered

\$ 125,890.50

Legal Services for the Period Ending November 30, 2025  
Marelli Holdings Co., Ltd.  
K&E Retention and Fee Matters

Invoice Number: 1050133043  
Matter Number: 57489-19

**Summary of Hours Billed**

<b><u>Name</u></b>	<b><u>Hours</u></b>	<b><u>Rate</u></b>	<b><u>Amount</u></b>
Nicholas Adzima	4.30	1,735.00	7,460.50
Christina Aldime	15.20	1,065.00	16,188.00
Lauren Diss	11.00	1,525.00	16,775.00
Kaitlan Donahue	0.80	1,065.00	852.00
Juliana Dwyer	5.20	880.00	4,576.00
Julia Fletcher	1.30	1,065.00	1,384.50
Diana Heriford	0.70	1,375.00	962.50
Noelle M. Howard	3.60	1,375.00	4,950.00
Sarah Jones	3.10	1,065.00	3,301.50
Hannah Kupsky	2.70	1,195.00	3,226.50
Ross M. Kwasteniet, P.C.	0.70	2,595.00	1,816.50
Nicholas Lazzaro	8.50	880.00	7,480.00
Sabrina Lieberman	1.40	1,195.00	1,673.00
Will Magliocco	0.50	1,065.00	532.50
Kate Manganello	4.30	880.00	3,784.00
Sarah Melanson	12.80	1,195.00	15,296.00
Luke Nance	4.90	1,065.00	5,218.50
Nicholas Olivencia	1.10	1,065.00	1,171.50
Rohit Pappu	3.90	880.00	3,432.00
Eric Steinfeld	6.10	1,195.00	7,289.50
Evan Swager	4.00	1,735.00	6,940.00
Nicole Turner	4.10	880.00	3,608.00
Daniel Wachenfeld	2.20	1,195.00	2,629.00
Spencer A. Winters, P.C.	1.30	1,995.00	2,593.50
Mary Catherine Young	2.00	1,375.00	2,750.00
<b>TOTALS</b>	<b>105.70</b>		<b>\$ 125,890.50</b>



Legal Services for the Period Ending November 30, 2025  
Marelli Holdings Co., Ltd.  
K&E Retention and Fee Matters

Invoice Number: 1050133043  
Matter Number: 57489-19

**Description of Legal Services**

<b><u>Date</u></b>	<b><u>Name</u></b>	<b><u>Hours</u></b>	<b><u>Description</u></b>
11/03/25	Nicholas Adzima	1.00	Review, revise invoices for privilege and confidentiality considerations.
11/03/25	Christina Aldime	0.10	Correspond with S. Melanson, L. Diss, K&E team re interim compensation motion.
11/03/25	Lauren Diss	3.00	Review, analyze interim compensation application.
11/04/25	Christina Aldime	0.10	Correspond with L. Diss, K&E team re interim compensation application.
11/04/25	Sarah Melanson	0.10	Correspond with N. Adzima, K&E team re September invoice.
11/05/25	Lauren Diss	2.10	Review, revise interim compensation application.
11/06/25	Christina Aldime	1.20	Review, revise interim compensation application.
11/06/25	Sarah Melanson	0.20	Correspond with S. Winters, K&E team re fee application.
11/06/25	Spencer A. Winters, P.C.	1.10	Review, revise K&E fee application.
11/07/25	Christina Aldime	1.40	Review, revise interim compensation motion (1.3); correspond with S. Melanson, K&E team re same (.1).
11/07/25	Lauren Diss	1.50	Review, analyze interim compensation application.
11/07/25	Sarah Melanson	2.30	Revise interim fee application (.9); telephone conference with L. Diss, K&E team re same (.2); review, analyze precedent re same (.6); correspond with C. Aldime, K&E team re same (.6).
11/07/25	Spencer A. Winters, P.C.	0.20	Review, analyze issues re K&E retention.
11/09/25	Sarah Melanson	0.50	Correspond with R. Olivett, K&E team re K&E fee application.
11/10/25	Christina Aldime	4.40	Review, revise interim compensation application.
11/10/25	Kaitlan Donahue	0.30	Review, revise retention schedules re confidentiality considerations.
11/10/25	Sarah Melanson	1.20	Prepare filing version of September fee application.
11/10/25	Luke Nance	2.10	Review, revise invoice re privilege and confidentiality considerations.

Legal Services for the Period Ending November 30, 2025  
Marelli Holdings Co., Ltd.  
K&E Retention and Fee Matters

Invoice Number: 1050133043  
Matter Number: 57489-19

<u>Date</u>	<u>Name</u>	<u>Hours</u>	<u>Description</u>
11/11/25	Christina Aldime	1.30	Review, revise K&E interim compensation application.
11/11/25	Kaitlan Donahue	0.50	Review, revise K&E invoice re confidentiality, privilege considerations.
11/11/25	Julia Fletcher	0.40	Review, revise invoice re privilege and confidentiality considerations.
11/11/25	Ross M. Kwasteniet, P.C.	0.70	Review, analyze monthly fee statement re privilege, confidentiality.
11/11/25	Sarah Melanson	2.70	Review, revise interim fee application.
11/12/25	Christina Aldime	0.50	Review, revise interim compensation application.
11/12/25	Juliana Dwyer	2.90	Review, revise invoice re privilege and confidentiality considerations.
11/12/25	Julia Fletcher	0.90	Review, revise invoice re privilege and confidentiality considerations.
11/12/25	Sarah Jones	3.10	Review, revise K&E invoice re privilege and confidentiality considerations.
11/12/25	Nicholas Lazzaro	4.80	Review, revise invoice re privilege and confidentiality considerations.
11/12/25	Kate Manganello	4.30	Review, revise invoice re privilege and confidentiality considerations.
11/12/25	Sarah Melanson	0.20	Correspond with N. Adzima, K&E team re fee application.
11/12/25	Luke Nance	2.30	Review, revise invoice re privilege and confidentiality considerations.
11/12/25	Nicholas Olivencia	1.10	Review, revise invoice re privilege and confidentiality considerations.
11/12/25	Rohit Pappu	3.90	Review, revise invoice re privilege and confidentiality considerations.
11/12/25	Nicole Turner	1.40	Review, revise invoice re privilege and confidentiality considerations.
11/13/25	Christina Aldime	0.80	Review, revise interim compensation motion.
11/13/25	Nicholas Lazzaro	3.70	Review, revise invoice re privilege and confidentiality considerations.
11/13/25	Will Magliocco	0.50	Review, revise invoice re privilege and confidentiality considerations.
11/13/25	Sarah Melanson	0.80	Correspond with R. Olivett, K&E team re K&E fee application.
11/13/25	Luke Nance	0.50	Review, revise invoice re privilege and confidentiality considerations.

Legal Services for the Period Ending November 30, 2025  
Marelli Holdings Co., Ltd.  
K&E Retention and Fee Matters

Invoice Number: 1050133043  
Matter Number: 57489-19

<u>Date</u>	<u>Name</u>	<u>Hours</u>	<u>Description</u>
11/13/25	Eric Steinfeld	2.70	Review, revise invoice re confidentiality and privilege considerations (2.5); correspond with S. Melanson, K&E team re same (.2).
11/13/25	Nicole Turner	2.70	Review, revise invoice re privilege and confidentiality considerations.
11/13/25	Daniel Wachenfeld	0.80	Review, revise invoice re privilege, confidentiality matters.
11/14/25	Sabrina Lieberman	0.90	Revise invoice re privilege and confidentiality considerations.
11/14/25	Eric Steinfeld	2.00	Review, revise invoice re privilege and confidentiality issues.
11/14/25	Daniel Wachenfeld	1.40	Review, revise invoice re privilege and confidentiality considerations.
11/16/25	Noelle M. Howard	3.60	Review, revise invoice re privilege and confidentiality considerations.
11/16/25	Sarah Melanson	0.90	Review, revise invoice for privilege and confidentiality considerations.
11/16/25	Eric Steinfeld	1.40	Review, revise invoice re confidentiality and privilege considerations.
11/17/25	Diana Heriford	0.70	Review, revise invoice re privilege and confidentiality considerations.
11/17/25	Hannah Kupsky	2.70	Review, revise K&E invoice for confidentiality and privilege.
11/17/25	Sarah Melanson	0.60	Review, analyze invoice re privilege and confidentiality considerations.
11/17/25	Mary Catherine Young	2.00	Review, revise invoice re privilege and confidentiality considerations.
11/18/25	Sarah Melanson	0.40	Revise interim fee application.
11/20/25	Christina Aldime	1.10	Review, revise interim comp (.8); correspond with S. Melanson, K&E team re same (.3).
11/20/25	Juliana Dwyer	2.30	Review, analyze K&E retention application precedent.
11/20/25	Sarah Melanson	0.10	Correspond with E. Swager, K&E team re K&E fee application.
11/21/25	Christina Aldime	3.80	Review, revise interim compensation application (3.6); correspond with S. Melanson re same (.2).
11/21/25	Lauren Diss	4.40	Review, revise invoice re privilege and confidentiality considerations.
11/22/25	Nicholas Adzima	3.30	Review, analyze invoice for privilege, confidentiality.

Legal Services for the Period Ending November 30, 2025  
Marelli Holdings Co., Ltd.  
K&E Retention and Fee Matters

Invoice Number: 1050133043  
Matter Number: 57489-19

<u>Date</u>	<u>Name</u>	<u>Hours</u>	<u>Description</u>
11/23/25	Sarah Melanson	0.30	Correspond with E. Swager, K&E team re fee application.
11/23/25	Evan Swager	4.00	Review, analyze invoice for privilege, confidentiality.
11/24/25	Sabrina Lieberman	0.50	Review, revise invoice re privilege and confidentiality considerations.
11/24/25	Sarah Melanson	2.40	Review, revise interim fee application (1.7); correspond with C. Aldime, K&E team re same (.3); telephone conference with E. Swager, K&E team re K&E fee application (.2); correspond with S. Lieberman, K&E team re same (.2).
11/25/25	Christina Aldime	0.50	Review, revise interim compensation application (.4); correspond with S. Melanson, K&E team re same (.1).
11/25/25	Sarah Melanson	0.10	Correspond with N. Adzima, K&E team re fee application.
<b>Total</b>		<b>105.70</b>	

**KIRKLAND & ELLIS LLP**

AND AFFILIATED PARTNERSHIPS

601 Lexington Avenue  
New York, NY 10022

FEIN 36-1326630

January 14, 2026

Marelli Holdings Co., Ltd.  
26555 Northwestern Highway  
Southfield, MI 48033

Attn: Marisa Iasenza

**Invoice Number: 1050133044**  
**Client Matter: 57489-h0**

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**In the Matter of Non-Immigration Detention and See Matter S**

For legal services rendered through November 30, 2025  
(see attached Description of Legal Services for detail)

\$ 159,744.00

Total legal services rendered

\$ 159,744.00

Legal Services for the Period Ending November 30, 2025  
Marelli Holdings Co., Ltd.  
Non-K&E Retention and Fee Matters

Invoice Number: 1050133044  
Matter Number: 57489-20

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<b><u>Name</u></b>	<b><u>BourS</u></b>	<b><u>d ate</u></b>	<b><u>Amount</u></b>
Nicholas Adzima	4.30	1,735.00	7,460.50
Christina Aldime	6.60	1,065.00	7,029.00
Julia F. Burnson	0.30	685.00	205.50
Lauren Diss	0.90	1,525.00	1,372.50
Kaitlan Donahue	0.90	1,065.00	958.50
Juliana Dwyer	7.40	880.00	6,512.00
Julia Fletcher	8.90	1,065.00	9,478.50
Diana Heriford	12.70	1,375.00	17,462.50
Noelle M. Howard	0.70	1,375.00	962.50
Hannah Kupsy	0.50	1,195.00	597.50
Ross M. Kwasteniet, P.C.	2.90	2,595.00	7,525.50
Nicholas Lazzaro	27.20	880.00	23,936.00
Renee Olivett	24.00	1,195.00	28,680.00
Eric Steinfeld	2.20	1,195.00	2,629.00
Evan Swager	14.50	1,735.00	25,157.50
Daniel Wachenfeld	4.80	1,195.00	5,736.00
Spencer A. Winters, P.C.	1.80	1,995.00	3,591.00
Mary Catherine Young	7.60	1,375.00	10,450.00
<b>OL OA. y</b>	<b>1h8\$0</b>		<b>2 159,744\$00</b>

Legal Services for the Period Ending November 30, 2025  
Marelli Holdings Co., Ltd.  
Non-K&E Retention and Fee Matters

Invoice Number: 1050133044  
Matter Number: 57489-20

**Description of Legal Services**

<b><u>Date</u></b>	<b><u>Name</u></b>	<b><u>Hours</u></b>	<b><u>Description</u></b>
11/02/25	Lauren Diss	0.50	Correspond with D. Heriford, K&E team re OCP issue.
11/03/25	Christina Aldime	0.20	Correspond with L. Diss, D. Heriford, D. Wachenfeld, K&E team re ordinary course professionals retention reporting obligations.
11/03/25	Diana Heriford	1.30	Correspond with A&M team re OCP requests (.1); review, analyze OCP issues (1.2).
11/03/25	Mary Catherine Young	0.30	Correspond with K. Donahue, K&E team re PwC supplemental declaration.
11/04/25	Renee Olivett	1.00	Review, revise Worrell engagement letter (.7); correspond with E. Swager, K&E team, Akin team re same (.3).
11/04/25	Mary Catherine Young	0.50	Correspond with PwC, K. Donahue, K&E team re supplemental declaration (.3); correspond with H. Kupsky, K&E team re KPMG fee application (.2).
11/05/25	Lauren Diss	0.40	Correspond with A&M team re professional invoices.
11/05/25	Renee Olivett	1.10	Review, revise Worrell retention application, engagement letter (.7); correspond with E. Swager, K&E team re same (.4).
11/05/25	Evan Swager	1.10	Correspond with R. Olivett, K&E team, Akin team re consultant retention (.6); review, revise retention application, engagement letter re same (.5).
11/06/25	Julia Fletcher	0.70	Review, revise A&M interim fee application (.5); correspond with A&M team re interim fee application CNO (.1); correspond with PSZJ team re same (.1).
11/06/25	Nicholas Lazzaro	2.40	Research re CRO appointment considerations (2.2); telephone conference with R. Olivett, K&E team re same (.2).
11/06/25	Renee Olivett	0.80	Research re CRO appointment (.5); correspond, conference with N. Lazzaro, K&E team re same (.3).
11/06/25	Mary Catherine Young	0.50	Review, revise A&M fee application CNO (.3); correspond with J. Fletcher, K&E team re retention workstreams (.2).
11/07/25	Julia Fletcher	0.10	Correspond with A&M team re interim fee application.

Legal Services for the Period Ending November 30, 2025  
Marelli Holdings Co., Ltd.  
Non-K&E Retention and Fee Matters

Invoice Number: 1050133044  
Matter Number: 57489-20

<u>Date</u>	<u>Name</u>	<u>BourS</u>	<u>DeScription</u>
11/07/25	Diana Heriford	0.40	Review, analyze OCP inquiry.
11/07/25	Nicholas Lazzaro	7.30	Research re CRO retention considerations (4.6); draft memorandum re same (1.6); review, revise same (1.1).
11/07/25	Renee Olivett	4.80	Research re CRO retention (3.9); correspond with N. Lazzaro, K&E team re same (.9).
11/09/25	Nicholas Adzima	1.30	Review, revise senior consultant retention materials.
11/10/25	Christina Aldime	0.60	Review, revise CNO PJT fee application.
11/10/25	Noelle M. Howard	0.70	Revise Verita fee cap letter.
11/10/25	Evan Swager	0.50	Correspond with Company re local counsel considerations, engagement.
11/10/25	Mary Catherine Young	1.20	Review, analyze, revise PwC supplemental declaration (.6); review, analyze schedules re same (.4); review, revise CNO re professional fee application (.1); correspond with C. Aldime, K&E team re same (.1).
11/11/25	Christina Aldime	1.70	Review, revise PJT fee application.
11/11/25	Kaitlan Donahue	0.10	Review, revise PwC supplemental declaration schedules re confidentiality considerations.
11/11/25	Diana Heriford	0.40	Review, analyze OCP inquiries.
11/11/25	Evan Swager	1.80	Correspond with Company re local counsel engagement considerations (.5); review correspondence re fee application (.3); review drafts of same (1.0).
11/11/25	Mary Catherine Young	0.60	Correspond with C. Aldime, K&E team re PJT monthly fee statement (.2); review, revise same (.2); correspond with J. Fletcher, K&E team re A&M supplemental declaration (.2).
11/12/25	Christina Aldime	1.90	Review, revise PJT monthly fee application, interim fee application.
11/12/25	Julia F. Burnson	0.30	Draft CNO re KPMG second monthly fee statement.
11/12/25	Kaitlan Donahue	0.60	Review, revise second supplemental PwC declaration (.5); correspond with N. Adzima, E. Swager, K&E team re same (.1).
11/12/25	Julia Fletcher	0.20	Correspond with A&M team re interim fee application CNO (.1); correspond with PSZJ team re same (.1).
11/12/25	Hannah Kupsky	0.50	Review, revise KPMG monthly fee statement.



Legal Services for the Period Ending November 30, 2025  
Marelli Holdings Co., Ltd.  
Non-K&E Retention and Fee Matters

Invoice Number: 1050133044  
Matter Number: 57489-20

<u>Date</u>	<u>Name</u>	<u>BourS</u>	<u>DeScription</u>
11/12/25	Eric Steinfeld	0.70	Review, revise A&M second supplemental declaration (.5); correspond with M. Young, J. Fletcher, K&E team re same (.2).
11/12/25	Mary Catherine Young	1.10	Correspond with C. Aldime, K&E team, PJT team re PJT fee application.
11/13/25	Christina Aldime	0.80	Review, revise PJT fee application (.4); review, revise interim compensation application (.4).
11/13/25	Juliana Dwyer	0.70	Review, analyze schedules re CRO retention application.
11/13/25	Julia Fletcher	1.00	Revise A&M supplemental declaration (.7); correspond with M. Young, K&E team re same (.1); correspond with N. Adzima, K&E team re same (.1); correspond with PSZJ team re same (.1).
11/13/25	Julia Fletcher	1.80	Revise A&M interim fee application (1.5); correspond with M. Young, K&E team re same (.2); correspond with A&M team re same (.1).
11/13/25	Nicholas Lazzaro	2.40	Draft memorandum re CRO retention considerations (2.2); telephone conferences with R. Olivett, K&E team re same (.2).
11/13/25	Renee Olivett	3.10	Revise Worrell retention application (2.7); correspond with E. Swager, K&E team, PSZJ team re same (.4).
11/13/25	Eric Steinfeld	1.00	Review, analyze A&M second supplemental declaration and related schedules (.6); correspond with J. Fletcher, K&E team re same (.2); review, analyze correspondence from A&M team re same (.2).
11/13/25	Evan Swager	2.60	Review research re advisor retention (.7); correspond with N. Lazzaro, K&E team re same (.6); coordinate filing re same (1.3).
11/13/25	Spencer A. Winters, P.C.	0.80	Review, analyze issues re Worrell retention application.
11/13/25	Mary Catherine Young	1.30	Review PwC correspondence re PwC fee application (.2); review, revise, analyze A&M supplemental declaration (.4); review, analyze PJT, A&M fee applications (.4); conference with PJT team re fee application (.3).

Legal Services for the Period Ending November 30, 2025  
Marelli Holdings Co., Ltd.  
Non-K&E Retention and Fee Matters

Invoice Number: 1050133044  
Matter Number: 57489-20

<u>Date</u>	<u>Name</u>	<u>Bours</u>	<u>DeScription</u>
11/14/25	Nicholas Lazzaro	4.10	Research re CRO retention considerations (2.3); revise memorandum re same (1.6); correspond with R. Olivett, K&E team re same (.2).
11/14/25	Renee Olivett	0.20	Correspond with N. Lazzaro, K&E team re CRO retention research.
11/14/25	Evan Swager	1.00	Correspond with Company, UST re consultant retention.
11/14/25	Spencer A. Winters, P.C.	0.30	Review, analyze issues re Worrell retention application.
11/15/25	Renee Olivett	1.80	Research re CRO retention.
11/17/25	Diana Heriford	1.30	Review, analyze considerations re ordinary course professionals.
11/17/25	Ross M. Kwasteniet, P.C.	1.30	Correspond with S. Winters, K&E team re Worrell engagement letter (.4); review, analyze related materials (.9).
11/17/25	Nicholas Lazzaro	2.40	Research re CRO retention motions (1.9); draft memo re same (.5).
11/17/25	Renee Olivett	1.30	Research re CRO appointment (1.1); correspond with N. Lazzaro, K&E team re same (.2).
11/17/25	Spencer A. Winters, P.C.	0.70	Conference with UST re Worrell retention (.3); review, analyze issues re same (.4).
11/18/25	Christina Aldime	0.70	Correspond with L. Diss, K&E team, Company, OCP re declaration.
11/18/25	Diana Heriford	1.10	Review, analyze considerations re ordinary course professionals.
11/18/25	Renee Olivett	1.80	Research re CRO retention (1.6); conference with N. Lazzaro, K&E team re same (.2).
11/18/25	Mary Catherine Young	0.80	Review, analyze, revise EY engagement letter (.7); conference with E. Swager, K&E team re same (.1).
11/19/25	Diana Heriford	0.70	Review, analyze considerations re ordinary course professionals.
11/19/25	Nicholas Lazzaro	3.40	Review, analyze case law re CRO retention (1.8); draft memorandum re same (1.1); review, revise memorandum re same (.3); correspond with R. Olivett, K&E team re same (.2).
11/19/25	Renee Olivett	0.80	Review, analyze precedent re consultant retention (.6); correspond with N. Lazzaro, K&E team re same (.2).

Legal Services for the Period Ending November 30, 2025  
Marelli Holdings Co., Ltd.  
Non-K&E Retention and Fee Matters

Invoice Number: 1050133044  
Matter Number: 57489-20

<u>Date</u>	<u>Name</u>	<u>BourS</u>	<u>DeScription</u>
11/19/25	Mary Catherine Young	0.20	Correspond with PwC team re retention application.
11/20/25	Kaitlan Donahue	0.20	Review, analyze PwC interim fee application order, certificate re filing version (.1); correspond with PwC, PSZJ team re same (.1).
11/20/25	Diana Heriford	0.20	Review, analyze considerations re ordinary course professionals.
11/20/25	Nicholas Lazzaro	2.90	Research, analyze precedent re CRO retention (2.2); draft memorandum re same (.7).
11/20/25	Renee Olivett	2.00	Review, analyze precedent re consultant retention (1.7); correspond with N. Lazzaro, K&E team re same (.3).
11/20/25	Mary Catherine Young	0.10	Review, revise PwC CNO.
11/21/25	Christina Aldime	0.10	Correspond with OCP re declaration.
11/21/25	Diana Heriford	1.10	Review, analyze considerations re ordinary course professionals.
11/21/25	Ross M. Kwasteniet, P.C.	1.60	Telephone conference with Company re CRO appointment (.4); analyze issues re same (1.2).
11/21/25	Nicholas Lazzaro	2.30	Review, analyze precedent re consultant retention (1.8); review, revise memorandum re same (.5).
11/21/25	Renee Olivett	2.50	Review, analyze precedent re consultant retention (2.3); correspond with N. Lazzaro, K&E team re same (.2).
11/21/25	Evan Swager	1.40	Review, analyze research re consultant retention (1.0); correspond with Company re local counsel engagement (.4).
11/21/25	Daniel Wachenfeld	3.00	Review, revise amended OCP list (1.5); draft notice of filing of same (1.5).
11/22/25	Daniel Wachenfeld	0.50	Review, revise second amended OCP list.
11/24/25	Christina Aldime	0.60	Review, revise OCP declaration (.4); correspond with S. Melanson, K&E team re same (.2).
11/24/25	Julia Fletcher	3.80	Revise KPMG interim fee application CNO (1.2); correspond with M. Young, K&E team re same (.1); correspond with KPMG re same (.1); revise A&M monthly fee application (2.3); correspond with PSZJ team re same (.1).

Legal Services for the Period Ending November 30, 2025  
Marelli Holdings Co., Ltd.  
Non-K&E Retention and Fee Matters

Invoice Number: 1050133044  
Matter Number: 57489-20

<u>Date</u>	<u>Name</u>	<u>BourS</u>	<u>DeScription</u>
11/24/25	Diana Heriford	0.60	Review, analyze considerations re ordinary course professionals.
11/24/25	Renee Olivett	0.40	Correspond with E. Swager, K&E team re CRO retention application.
11/24/25	Eric Steinfeld	0.50	Review, analyze A&M fee application.
11/24/25	Evan Swager	1.50	Correspond with R. Kwasteniet, S. Winters, K&E team re CRO (.5); correspond with Company re Stretto engagement (.4); review, analyze materials re same (.6).
11/24/25	Mary Catherine Young	0.10	Review, analyze KPMG CNO.
11/25/25	Juliana Dwyer	2.80	Review, revise CRO retention application.
11/25/25	Julia Fletcher	1.30	Review, revise A&M fee application (.8); correspond with M. Young, K&E team re same (.1); correspond with A&M team re same (.1); correspond with KPMG team re CNO (.1); correspond with N. Adzima, K&E team re A&M fee application (.1); correspond with PSZJ team re same (.1).
11/25/25	Diana Heriford	1.10	Review, analyze considerations re ordinary course professionals.
11/25/25	Renee Olivett	0.20	Correspond with J. Dwyer, K&E team re CRO retention.
11/25/25	Evan Swager	0.70	Telephone conference with Company, EY re retention (.4); correspond with M. Young, K&E team re same (.3).
11/25/25	Mary Catherine Young	0.60	Correspond with J. Fletcher, K&E team re A&M, KPMG fee applications (.2); conference with E. Swager, K&E team re EY engagement letter (.2); correspond with Company re same (.2).
11/26/25	Nicholas Adzima	2.00	Review CRO materials (1.2); correspond with E. Swager, K&E team re same (.8).
11/26/25	Juliana Dwyer	3.90	Review, analyze CRO engagement letter (2.8); review, analyze precedent re same (1.1).
11/26/25	Diana Heriford	3.70	Review, analyze considerations re ordinary course professionals.
11/26/25	Renee Olivett	0.40	Review, revise CRO engagement letter summary.
11/26/25	Evan Swager	2.10	Correspond with J. Dwyer, K&E team re CRO engagement (.8); revise issues list re same (1.3).

Legal Services for the Period Ending November 30, 2025  
Marelli Holdings Co., Ltd.  
Non-K&E Retention and Fee Matters

Invoice Number: 1050133044  
Matter Number: 57489-20

<u>Date</u>	<u>Name</u>	<u>Bours</u>	<u>DeScription</u>
11/26/25	Daniel Wachenfeld	1.30	Correspond with L. Diss, D. Heriford, K&E team re OCP tier cap overages, next steps (.5); review, analyze OCP motion, order (.8).
11/26/25	Mary Catherine Young	0.30	Correspond with EY team re retention considerations.
11/27/25	Diana Heriford	0.70	Review, analyze considerations re ordinary course professionals.
11/27/25	Renee Olivett	0.10	Correspond with E. Swager, K&E team re CRO engagement letter.
11/28/25	Diana Heriford	0.10	Review, analyze considerations re ordinary course professionals.
11/28/25	Evan Swager	0.50	Correspond with S. Winters, K&E team, Company re CRO.
11/29/25	Nicholas Adzima	1.00	Review, revise CRO materials.
11/29/25	Evan Swager	1.30	Review research re CRO, consultant engagement (.6); analyze issues re same (.7).
11/30/25	Renee Olivett	1.70	Review, revise CRO retention application (1.6); correspond with J. Dwyer, K&E team re same (.1).
<b>Ootal</b>		<b>1h8\$0</b>	

**KIRKLAND & ELLIS LLP**

AND AFFILIATED PARTNERSHIPS

601 Lexington Avenue  
New York, NY 10022

FEIN 36-1326630

January 14, 2026

Marelli Holdings Co., Ltd.  
26555 Northwestern Highway  
Southfield, MI 48033

Attn: Marisa Iasenza

**Invoice Number: 1050133045**

**Client Matter: 57489-21**

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**In the Matter of Tax Matters**

For legal services rendered through November 30, 2025  
(see attached Description of Legal Services for detail)

\$ 39,073.50

Total legal services rendered

\$ 39,073.50

Legal Services for the Period Ending November 30, 2025  
Marelli Holdings Co., Ltd.  
Tax Matters

Invoice Number: 1050133045  
Matter Number: 57489-21

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**Summary of Hours Billed**

<b><u>Name</u></b>	<b><u>Hours</u></b>	<b><u>Rate</u></b>	<b><u>Amount</u></b>
Michael Ehret	5.10	2,075.00	10,582.50
Diana Heriford	1.80	1,375.00	2,475.00
Tim Nobereit	1.30	1,435.00	1,865.50
Anthony Vincenzo Sexton, P.C.	2.50	2,075.00	5,187.50
Leah Warren	7.00	1,395.00	9,765.00
Nicholas Warther	3.90	1,825.00	7,117.50
Andrew Zhang	1.90	1,095.00	2,080.50
<b>TOTALS</b>	<b>23.50</b>		<b>\$ 39,073.50</b>

Legal Services for the Period Ending November 30, 2025  
Marelli Holdings Co., Ltd.  
Tax Matters

Invoice Number: 1050133045  
Matter Number: 57489-21

### Description of Legal Services

<u>Date</u>	<u>Name</u>	<u>Hours</u>	<u>Description</u>
11/04/25	Michael Ehret	3.00	Review, analyze correspondence with B. Malzer re potential DIP upsizing, tax considerations (.7); correspond with N. Warther re German tax considerations (.5); conference with SVP, N. Warther re potential German tax structuring considerations, next steps (.5); conference with F. Schlott, K&E team re German matters, related tax implications (.5); review, analyze correspondence re same (.8).
11/04/25	Diana Heriford	1.80	Review, analyze tax inquiry (.7); review, analyze tax order re same (1.1).
11/04/25	Tim Nobereit	0.30	Conference with A. Sexton, K&E team re deal status, tax issue.
11/04/25	Anthony Vincenzo Sexton, P.C.	0.80	Review, analyze tax structuring and related considerations (.4); telephone conference with M. Ehret, K&E team re deal status, tax issues (.4).
11/07/25	Michael Ehret	0.30	Review, analyze correspondence with A. Sexton re potential German borrower, DIP financing.
11/07/25	Leah Warren	0.10	Analyze, evaluate Japanese tax counsel comments re DIP upsizing.
11/11/25	Anthony Vincenzo Sexton, P.C.	0.90	Telephone conference with N. Warther, K&E team, Akin, SVP re status of tax analysis (.6); correspond with N. Warther, K&E team re same (.3).
11/11/25	Nicholas Warther	0.80	Telephone conference with A. Sexton, K&E team, Akin, SVP re tax matters status.
11/12/25	Leah Warren	0.10	Correspond with H. Rovner re intercompany note, related tax considerations.
11/13/25	Leah Warren	0.50	Correspond with H. Rovner re intercompany note, related tax considerations (.1); analyze, evaluate US tax treatment of intercompany note (.4).
11/14/25	Anthony Vincenzo Sexton, P.C.	0.60	Telephone conference with SVP re status of tax modeling and related issues (.3); review, analyze materials re deal structuring and related analysis (.3).



Legal Services for the Period Ending November 30, 2025  
Marelli Holdings Co., Ltd.  
Tax Matters

Invoice Number: 1050133045  
Matter Number: 57489-21

<u>Date</u>	<u>Name</u>	<u>Hours</u>	<u>Description</u>
11/14/25	Leah Warren	1.00	Analyze, evaluate US tax analysis re intercompany loan treatment (.6); correspond with KPMG re same (.4).
11/18/25	Anthony Vincenzo Sexton, P.C.	0.20	Telephone conference with N. Warther, Akin, SVP, EY re status of tax diligence and exit structuring work.
11/18/25	Leah Warren	0.20	Correspond with KPMG re intercompany note, tax considerations.
11/18/25	Nicholas Warther	1.30	Review, analyze structuring, tax considerations (.4); telephone conference with A. Sexton, Akin, SVP, EY re same (.5); correspond with R. Lichman re same (.4).
11/19/25	Michael Ehret	0.80	Correspond with L. Warren, K&E team re upsizing DIP facility, tax considerations (.1); conference with F. Schlott, K&E team re same (.5); review, analyze German tax implications re same (.2).
11/19/25	Leah Warren	1.70	Conference with N. Warther, K&E team re potential DIP upsizing (.7); correspond with KPMG, Company re same (.5); correspond with Company re intercompany note, related tax considerations (.5).
11/19/25	Andrew Zhang	0.30	Telephone conference with L. Warren re DIP upsizing, tax considerations.
11/20/25	Michael Ehret	1.00	Correspond with L. Warren, K&E team re tax implications of DIP upsizing (.2); conference with Company, KPMG, T. Nobereit, K&E team re tax structuring considerations (.5); review, analyze KPMG tax analysis (.2); correspond with T. Nobereit re DIP upsizing, related tax considerations (.1).
11/20/25	Tim Nobereit	1.00	Conference with KPMG, M. Ehret, K&E team re tax structuring of DIP upsizing (.5); prepare for same (.5).
11/20/25	Leah Warren	1.10	Conference with Company, N. Warther, K&E team re intercompany note and potential DIP loan upsize, tax considerations (.7); correspond with H. Rovner re intercompany note, tax considerations (.3); conference with A. Zhang re potential DIP loan upsize, tax considerations (.1).
11/20/25	Nicholas Warther	0.90	Telephone conference with Company, L. Warren, K&E team re tax structuring and next steps.

Legal Services for the Period Ending November 30, 2025  
Marelli Holdings Co., Ltd.  
Tax Matters

Invoice Number: 1050133045  
Matter Number: 57489-21

<u>Date</u>	<u>Name</u>	<u>Hours</u>	<u>Description</u>
11/20/25	Andrew Zhang	0.60	Conference with L. Warren, K&E team, KPMG, Company re various DIP tax considerations.
11/24/25	Leah Warren	0.70	Analyze, evaluate DIP upsizing structure, tax considerations (.4); correspond with N. Warther and A. Zhang re same (.3).
11/24/25	Nicholas Warther	0.50	Review, analyze exit and DIP structuring, tax considerations.
11/24/25	Andrew Zhang	1.00	Correspond with L. Warren, N. Warther re tax structuring (.3); review, analyze DIP upsizing presentation re tax considerations (.3); review, revise intercompany note re same (.4).
11/25/25	Leah Warren	0.30	Review, revise tax considerations for DIP upsize alternatives chart.
11/26/25	Leah Warren	1.30	Review, revise intercompany note re tax considerations (.9); correspond with P. Cheong re same (.4).
11/26/25	Nicholas Warther	0.30	Review, revise DIP intercompany documentation re tax considerations.
11/30/25	Nicholas Warther	0.10	Review, analyze tax structure for transactions.
<b>Total</b>		<b>23.50</b>	

**KIRKLAND & ELLIS LLP**

AND AFFILIATED PARTNERSHIPS

601 Lexington Avenue  
New York, NY 10022

FEIN 36-1326630

January 14, 2026

Marelli Holdings Co., Ltd.  
26555 Northwestern Highway  
Southfield, MI 48033

Attn: Marisa Iasenza

**Invoice Number: 1050133046**

**Client Matter: 57489-22**

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**In the Matter of Creditor and Stakeholder Communications**

For legal services rendered through November 30, 2025  
(see attached Description of Legal Services for detail)

\$ 18,549.50

Total legal services rendered

\$ 18,549.50

Legal Services for the Period Ending November 30, 2025  
Marelli Holdings Co., Ltd.  
Creditor and Stakeholder Communications

Invoice Number: 1050133046  
Matter Number: 57489-22

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**Summary of Hours Billed**

<b><u>Name</u></b>	<b><u>Hours</u></b>	<b><u>Rate</u></b>	<b><u>Amount</u></b>
Nicholas Adzima	2.20	1,735.00	3,817.00
Noelle M. Howard	2.40	1,375.00	3,300.00
Ross M. Kwasteniet, P.C.	4.00	2,595.00	10,380.00
Evan Swager	0.40	1,735.00	694.00
Daniel Wachenfeld	0.30	1,195.00	358.50
<b>TOTALS</b>	<b>9.30</b>		<b>\$ 18,549.50</b>

Legal Services for the Period Ending November 30, 2025  
Marelli Holdings Co., Ltd.  
Creditor and Stakeholder Communications

Invoice Number: 1050133046  
Matter Number: 57489-22

**Description of Legal Services**

<b><u>Date</u></b>	<b><u>Name</u></b>	<b><u>Hours</u></b>	<b><u>Description</u></b>
11/03/25	Ross M. Kwasteniet, P.C.	0.40	Participate in update telephone conference with ad hoc group advisors.
11/09/25	Nicholas Adzima	1.10	Correspond with E. Swager re stakeholder communications.
11/09/25	Noelle M. Howard	1.40	Revise correspondence to Mizuho re matter status and key updates.
11/10/25	Nicholas Adzima	1.10	Correspond with N. Howard, E. Swager re stakeholder communications.
11/10/25	Noelle M. Howard	1.00	Review, revise correspondence to Mizuho re matter updates and considerations (.7); correspond with E. Swager re same (.3).
11/10/25	Ross M. Kwasteniet, P.C.	0.40	Participate in update telephone conference with ad hoc lender group advisors.
11/18/25	Daniel Wachenfeld	0.30	Telephone conference with E. Swager, K&E team, A&M team, PJT team, FTI team, UCC professionals re case status.
11/19/25	Ross M. Kwasteniet, P.C.	2.60	Analyze issues and materials re meeting with Mizuho.
11/24/25	Ross M. Kwasteniet, P.C.	0.60	Participate in update telephone conference with Company and ad hoc group advisors.
11/25/25	Evan Swager	0.40	Telephone conference with S. Winters, K&E team, UCC advisors re case status.
<b>Total</b>		<b>9.30</b>	

KIRKLAND & ELLIS LLP  
AND AFFILIATED PARTNERSHIPS

601 Lexington Avenue  
New York, NY 10022

FEIN 36-1326630

January 14, 2026

Marelli Holdings Co., Ltd.  
26555 Northwestern Highway  
Southfield, MI 48033

Attn: Marisa Iasenza

Invoice Number: 1050133001  
Invoice Date: 5/1/2025

Invoice Description

For legal services rendered through November 30, 2025 (see attached Description of Legal Services for detail)	\$ 825.00
Total legal services rendered	\$ 825.00

Legal Services for the Teriod Pnding November 30, 2025  
Marelli Holdings Co., Ltd.  
Etilities

Invoice Number: 1050133049  
Matter Number: 5948- /23

**Hours of Service**

<b><u>Name</u></b>	<b><u>Hours</u></b>	<b><u>Rate</u></b>	<b><u>Amount</u></b>
Diana Heriford	0.60	1,395.00	825.00
<b>L. LA6 H</b>	<b>0.20</b>		<b>, 8h500</b>

Legal Services for the Period Ending November 30, 2025  
Marelli Holdings Co., Ltd.  
Utilities

Invoice Number: 1050133049  
Matter Number: 5948- /23

**Description of Services**

<b><u>Date</u></b>	<b><u>Name</u></b>	<b><u>Hours</u></b>	<b><u>Description</u></b>
11/10/25	Diana Heriford	0.60	Review, analyze utility issue.
<b>Load</b>		<b>0.00</b>	



**KIRKLAND & ELLIS LLP**

AND AFFILIATED PARTNERSHIPS

601 Lexington Avenue  
New York, NY 10022

FEIN 36-1326630

January 14, 2026

Marelli Holdings Co., Ltd.  
26555 Northwestern Highway  
Southfield, MI 48033

Attn: Marisa Iasenza

**Invoice Number: 1050133048**

**Client Matter: 57489-26**

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**In the Matter of Expenses**

For expenses incurred through November 30, 2025  
(see attached Description of Expenses for detail)

\$ 2,220.74

Total expenses incurred

\$ 2,220.74

Legal Services for the Period Ending November 30, 2025  
Marelli Holdings Co., Ltd.  
Expenses

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Invoice Number: 1050133048  
Matter Number: 57489-26

**Description of Expenses**

<b><u>Description</u></b>	<b><u>Amount</u></b>
Standard Copies or Prints	23.10
Color Copies or Prints	272.80
Local Transportation	278.25
Transportation to/from airport	493.62
Computer Database Research	708.00
Westlaw Research	0.56
Overtime Meals - Attorney	260.00
Overnight Delivery - Hard	108.41
Computer Database Research - Soft	76.00
<b>Total</b>	<b>\$ 2,220.74</b>

Legal Services for the Period Ending November 30, 2025  
Marelli Holdings Co., Ltd.  
Expenses

Invoice Number: 1050133048  
Matter Number: 57489-26

**Description of Expenses**

**Standard Copies or Prints**

<b><u>Date</u></b>	<b><u>Description</u></b>	<b><u>Amount</u></b>
11/05/25	Standard Copies or Prints	1.20
11/06/25	Standard Copies or Prints	1.10
11/11/25	Standard Copies or Prints	0.70
11/11/25	Standard Copies or Prints	0.10
11/12/25	Standard Copies or Prints	0.10
11/17/25	Standard Copies or Prints	0.20
11/18/25	Standard Copies or Prints	10.50
11/25/25	Standard Copies or Prints	0.20
11/25/25	Standard Copies or Prints	8.50
11/27/25	Standard Copies or Prints	0.50
	<b>Total</b>	<b>23.10</b>

Legal Services for the Period Ending November 30, 2025  
Marelli Holdings Co., Ltd.  
Expenses

Invoice Number: 1050133048  
Matter Number: 57489-26

**Color Copies or Prints**

<b><u>Date</u></b>	<b><u>Description</u></b>	<b><u>Amount</u></b>
11/04/25	Color Copies or Prints	26.40
11/11/25	Color Copies or Prints	2.75
11/11/25	Color Copies or Prints	0.55
11/11/25	Color Copies or Prints	44.55
11/12/25	Color Copies or Prints	1.65
11/13/25	Color Copies or Prints	44.55
11/17/25	Color Copies or Prints	4.40
11/18/25	Color Copies or Prints	12.10
11/18/25	Color Copies or Prints	39.60
11/18/25	Color Copies or Prints	23.10
11/25/25	Color Copies or Prints	49.50
11/25/25	Color Copies or Prints	22.55
11/27/25	Color Copies or Prints	1.10
	<b>Total</b>	<b>272.80</b>

Legal Services for the Period Ending November 30, 2025  
Marelli Holdings Co., Ltd.  
Expenses

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Invoice Number: 1050133048  
Matter Number: 57489-26

**Local Transportation**

<b><u>Date</u></b>	<b><u>Description</u></b>	<b><u>Amount</u></b>
10/08/25	Evan Swager, Local transportation (Milan airport to hotel), 09/20/2025	278.25
	<b>Total</b>	<b>278.25</b>

Legal Services for the Period Ending November 30, 2025  
Marelli Holdings Co., Ltd.  
Expenses

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Invoice Number: 1050133048  
Matter Number: 57489-26

**Transportation to/from airport**

<b><u>Date</u></b>	<b><u>Description</u></b>	<b><u>Amount</u></b>
10/30/25	Addison Lee Limited - Evan Swager - Transportation to/from Airport, October 8 - 10, 2025	261.20
10/31/25	Spencer Winters – Airport Transportation, 10/6/2025	114.21
10/31/25	Spencer Winters – Airport Transportation, 10/10/2025	118.21
	<b>Total</b>	<b>493.62</b>

Legal Services for the Period Ending November 30, 2025  
Marelli Holdings Co., Ltd.  
Expenses

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Invoice Number: 1050133048  
Matter Number: 57489-26

**Computer Database Research**

<b><u>Date</u></b>	<b><u>Description</u></b>	<b><u>Amount</u></b>
11/15/25	Stretto, Inc. - Chapter 11 Dockets Usage for 10/2025 by Juliana Dwyer	530.00
11/15/25	Stretto, Inc. - Chapter 11 Dockets Usage for 10/2025 by Hannah Kupsky	20.00
11/15/25	Stretto, Inc. - Chapter 11 Dockets Usage for 10/2025 by Sarah Melanson	158.00
	<b>Total</b>	<b>708.00</b>

Legal Services for the Period Ending November 30, 2025  
Marelli Holdings Co., Ltd.  
Expenses

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Invoice Number: 1050133048  
Matter Number: 57489-26

**Westlaw Research**

<b><u>Date</u></b>	<b><u>Description</u></b>	<b><u>Amount</u></b>
10/30/25	THOMSON REUTERS - WEST PUBLISHING CORP - WESTLAW Research Charges by Wachenfeld, Daniel on 10/30/2025	0.56
	<b>Total</b>	<b>0.56</b>



Legal Services for the Period Ending November 30, 2025  
Marelli Holdings Co., Ltd.  
Expenses

Invoice Number: 1050133048  
Matter Number: 57489-26

**Overtime Meals - Attorney**

<b><u>Date</u></b>	<b><u>Description</u></b>	<b><u>Amount</u></b>
10/20/25	Benjamin Malz – Overtime Meal, 10/16/2025	20.00
10/20/25	Benjamin Malz – Overtime Meal, 10/14/2025	20.00
10/26/25	Renee Olivett – Overtime Meal, 10/21/2025	20.00
10/26/25	Sarah Melanson – Overtime meal, 10/23/2025	20.00
10/26/25	Evan Swager – Overtime Meal, 10/21/2025	20.00
11/02/25	Sarah Melanson – Overtime Meal, 10/30/2025	20.00
11/02/25	Renee Olivett – Overtime Meal, 10/30/2025	20.00
11/02/25	Juliana Dwyer – Overtime Meal, 10/30/2025	20.00
11/02/25	Evan Swager – Overtime Meal, 10/28/2025	20.00
11/02/25	Cameron Bateman – Overtime Meal, 10/30/2025	20.00
11/09/25	Evan Swager – Overtime Meal, 11/4/2025	20.00
11/18/25	Roofoods Ltd T/A Deliveroo - INVUK304958 Benjamin Malz 11.11.2025	20.00
11/24/25	Roofoods Ltd T/A Deliveroo - INVUK304981 Benjamin Malz 11.18..2025	20.00
	<b>Total</b>	<b>260.00</b>

Legal Services for the Period Ending November 30, 2025  
Marelli Holdings Co., Ltd.  
Expenses

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Invoice Number: 1050133048  
Matter Number: 57489-26

**Overnight Delivery - Hard**

<b><u>Date</u></b>	<b><u>Description</u></b>	<b><u>Amount</u></b>
11/03/25	FEDERAL EXPRESS - 885513576530	23.90
11/03/25	FEDERAL EXPRESS - Tracking ID: 885562734640	25.12
11/06/25	FEDERAL EXPRESS - 885560657360	59.39
	<b>Total</b>	<b>108.41</b>

Legal Services for the Period Ending November 30, 2025  
Marelli Holdings Co., Ltd.  
Expenses

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Invoice Number: 1050133048  
Matter Number: 57489-26

**Computer Database Research - Soft**

<b><u>Date</u></b>	<b><u>Description</u></b>	<b><u>Amount</u></b>
10/01/25	PACER Usage for 10/2025	9.50
10/01/25	PACER Usage for 10/2025	5.00
10/01/25	PACER Usage for 10/2025	8.20
10/01/25	PACER Usage for 10/2025	53.30
	<b>Total</b>	<b>76.00</b>
<b>TOTAL EXPENSES</b>		<b>\$ 2,220.74</b>