

**IN THE UNITED STATES BANKRUPTCY COURT
FOR THE DISTRICT OF DELAWARE**

In re: MARELLI AUTOMOTIVE LIGHTING USA LLC, <i>et al.</i> , ¹ Debtors.	Chapter 11 Case No. 25-11034 (CTG) (Jointly Administered) Obj. Deadline: March 27, 2026 at 4:00 p.m. (ET)
----------------------------------------------------------------------------------------------------	---------------------------------------------------------------------------------------------------------------------------------------

**SUMMARY OF SEVENTH MONTHLY APPLICATION OF PAUL HASTINGS LLP,
COUNSEL TO THE OFFICIAL COMMITTEE OF UNSECURED CREDITORS,
FOR ALLOWANCE OF COMPENSATION AND REIMBURSEMENT OF EXPENSES
FOR THE PERIOD FROM JANUARY 1, 2026 THROUGH JANUARY 31, 2026**

Name of Applicant	<u>Paul Hastings LLP</u>
Authorized to provide professional services to:	<u>Official Committee of Unsecured Creditors of Marelli Automotive Lighting USA LLC, et al.</u>
Date of retention order:	<u>August 11, 2025 effective as of June 26, 2025</u>
Period for which compensation and reimbursement sought:	<u>January 1, 2026 through January 31, 2026</u>
Compensation sought as actual, reasonable, and necessary:	<u>\$474,062.40 (80% of \$592,578.00)</u>
Expense reimbursement sought as actual, reasonable, and necessary:	<u>\$2,026.58</u>
This is a(n):	<u> X </u> monthly ___ interim ___ final

¹ A complete list of each of the Debtors in these chapter 11 cases may be obtained on the website of the Debtors' claims and noticing agent at <https://www.veritaglobal.net/Marelli>. The location of Marelli Automotive Lighting USA LLC's principal place of business and the Debtors' service address in these chapter 11 cases is 26555 Northwestern Highway, Southfield, Michigan 48033.



Previous Monthly Applications: 6

Monthly Fee Application Filing Date & Docket No.	Period Covered	Total Fees Requested	Total Expenses Requested	CNO Filing Date & Docket No.	Amount of Fees Paid	Amount of Expenses Paid
8/27/2025 [D.I. 762]	6/26/2025 – 7/31/2025	\$1,724,579.50	\$1,630.12	9/18/2025 [D.I. 939]	\$1,724,579.50	\$1,630.12
9/30/2025 [D.I. 1036]	8/1/2025 – 8/31/2025	\$970,042.50	\$863.12	10/22/2025 [D.I. 1100]	\$970,042.50	\$863.12
11/4/2025 [D.I. 1197]	9/1/2025 – 9/30/2025	\$767,648.00	\$2,351.65	11/26/2025 [D.I. 1235]	\$764,340.00 ²	\$2,351.65
12/5/2025 [D.I. 1325]	10/1/2025 – 10/31/2025	\$400,036.00	\$453.36	12/29/25 [D.I. 1472]	\$320,028.80	\$453.36
12/23/2025 [D.I. 1385]	11/1/2025 – 11/30/2025	\$352,996.00	\$221.62	01/14/2026 [D.I. 1509]	\$282,396.80	\$221.62
02/03/2026 [D.I. 1636]	12/1/2025 – 12/31/2025	\$423,498.00	\$6,113.98	02/25/2026 [D.I. 1679)	\$338,798.40	\$6,113.98
TOTALS		\$4,638,800.00	\$11,633.85		\$4,400,186.00	\$11,633.85

Previous Interim Fee Applications: 2

Period Covered / Docket No.	Order Approving	Requested		Approved and Paid	
		Fees	Expenses	Fees	Expenses
First Interim 6/26/25 – 9/30/25 Dkt. No. 1221	Dkt. No. 1380	\$3,462,270.00	\$4,844.89	\$3,458,962.00 ²	\$4,844.89
Second Interim 10/1/25 – 12/31/25 Dkt. No. 1661	Pending	\$1,176,530.00	\$6,788.96	Pending	Pending

² This number reflects a fee reduction of \$3,308.00 in accordance with the *Omnibus Order Approving First Interim Fee Applications of the Committee Professionals* [Docket No. 1380].

**IN THE UNITED STATES BANKRUPTCY COURT
FOR THE DISTRICT OF DELAWARE**

In re:

MARELLI AUTOMOTIVE LIGHTING
USA LLC, *et al.*,¹

Debtors.

Chapter 11

Case No. 25-11034 (CTG)

(Jointly Administered)

Obj. Deadline: March 27, 2026 at 4:00 p.m. (ET)

**SEVENTH MONTHLY APPLICATION OF PAUL HASTINGS LLP, COUNSEL
TO THE OFFICIAL COMMITTEE OF UNSECURED CREDITORS, FOR
ALLOWANCE OF COMPENSATION AND REIMBURSEMENT OF EXPENSES
FOR THE PERIOD FROM JANUARY 1, 2026 THROUGH JANUARY 31, 2026**

Paul Hastings LLP (“Paul Hastings”), as counsel to the Official Committee of Unsecured Creditors (the “Committee”) of Marelli Automotive Lighting USA LLC, *et al.*, the above-captioned debtors (the “Debtors”), hereby submits its monthly fee application (the “Application”) pursuant to sections 330 and 331 of title 11 of the United States Code, 11 U.S.C. §§101 et seq., as amended (the “Bankruptcy Code”) for allowance of compensation in the amount of \$592,578.00 and reimbursement of expenses in the amount \$2,026.58 for the period from January 1, 2026 through January 31, 2026 (the “Compensation Period”), and in support thereof, Paul Hastings respectfully represents as follows:

JURISDICTION AND VENUE

1. This Court has jurisdiction over this Application pursuant to 28 U.S.C. §1334. This is a core proceeding pursuant to 28 U.S.C. §157(b)(2)(A) and (B).

2. Venue of this proceeding and this Application is proper in this District pursuant to 28 U.S.C. §§1408 and 1409.

¹ A complete list of each of the Debtors in these chapter 11 cases may be obtained on the website of the Debtors’ claims and noticing agent at <https://www.veritaglobal.net/Marelli>. The location of Marelli Automotive Lighting USA LLC’s principal place of business and the Debtors’ service address in these chapter 11 cases is 26555 Northwestern Highway, Southfield, Michigan 48033.

3. The statutory predicate for the relief sought herein is sections 1103 and 331 of the Bankruptcy Code, Bankruptcy Rule 2016, and Local Rule 2016-1.

BACKGROUND

4. On June 11, 2025, (the “Petition Date”), the Debtors filed voluntary petitions for relief under chapter 11 of the Bankruptcy Code (collectively the “Chapter 11 Cases”). The Chapter 11 Cases are being jointly administered for procedural purposes only pursuant to Bankruptcy Rule 1015(b).

5. The Debtors have continued in the possession of its property and has continued to operate and manage its business as Debtors in possession pursuant to sections 1107(a) and 1108 of the Bankruptcy Code. On January 15, 2026, the Court entered the *Order (I) Appointing Fee Examiner and (II) Establishing Procedures for Consideration of Requested Fee Compensation and Reimbursement of Expenses* [Docket No. 1515].

6. On June 25, 2025, the United States Trustee for the District of Delaware (the “United States Trustee”) filed its *Notice of Appointment* [Docket No. 184] of the seven (7) member Committee pursuant to section 1102(a)(1) of the Bankruptcy Code, which notice was subsequently amended to reduce the number of Committee members to three (3) [Docket Nos. 230, 922, 1780].² On June 26, 2025, the Committee selected Paul Hastings as its proposed lead counsel. On June 26, 2025, Morris James LLP was selected as its proposed Delaware counsel. FTI Consulting, Inc. was selected as the Committee’s proposed financial advisor on June 27, 2025.

7. On July 10, 2025, the Debtors filed its *Motion of the Debtors for Entry of an Order (I) Establishing Procedures for Interim Compensation and Reimbursement of Expenses for Professionals and (II) Granting Related Relief* (the “Interim Compensation Motion”) [Docket

² The Committee members include Nissan North America, Inc.; Mazda North American Operations; and Avnet, Inc.

No.252], and on August 5, 2025, the Court entered an Order approving the Interim Compensation Motion (the “Interim Compensation Order”) [Docket No. 477].

8. On July 24, 2025, the Committee filed the *Application of the Official Committee of Unsecured Creditors for Entry of an Order, Pursuant to Sections 328, 330, and 1103 of the Bankruptcy Code, Authorizing and Approving the Retention and Employment of Paul Hastings LLP as Counsel to the Committee, Effective as of June 26, 2025* (the “Retention Application”) [Docket No 338]. On August 11, 2025, the Court entered an order approving the Retention Application, effective as of June 26, 2025 [Docket No. 577].

9. On August 27, 2025, Paul Hastings filed with the Court its first monthly fee application for the period from June 26, 2025 through July 31, 2025 [Docket No. 762].

10. On September 30, 2025, Paul Hastings filed with the Court its second monthly fee application for the period from August 1, 2025 through August 31, 2025 [Docket No. 1036].

11. On November 4, 2025, Paul Hastings filed with the Court its third monthly fee application for the period from September 1, 2025 through September 30, 2025 [Docket No. 1197].

12. On November 18, 2025, Paul Hastings filed with the Court its first interim fee application for the period from June 26, 2025 through September 30, 2025 [Docket No. 1221].

13. On December 5, 2025, Paul Hastings filed with the Court its fourth monthly fee application for the period from October 1, 2025 through October 31, 2025 [Docket No. 1325].

14. On December 23, 2025, Paul Hastings filed with the Court its fifth monthly fee application for the period from November 1, 2025 through November 30, 2025 [Docket No. 1385].

15. On February 3, 2026, Paul Hastings filed with the Court its sixth monthly fee application for the period from December 1, 2025 through December 31, 2025 [Docket No. 1636].

16. On February 17, 2026, Paul Hastings filed with the Court its second interim fee application for the period from October 1, 2025 through December 31, 2025 [Docket No. 1661].

17. A chart detailing the fees during the Compensation Period, by professional and by category, and a full and detailed statement describing the services rendered during the Compensation Period, by professional and paraprofessional at Paul Hastings, are attached hereto as **Exhibit A**.

18. The total sum due to Paul Hastings for professional services rendered on behalf the Committee during the Compensation Period is \$592,578.00. Paul Hastings submits that its professional services rendered on behalf of the Committee during this time were reasonable and necessary.

19. Paul Hastings incurred \$2,026.58 in expenses during the Compensation Period. A chart detailing the specific disbursements is attached hereto as **Exhibit B**.

20. Attached hereto as **Exhibit C** is a detailed itemization of the fees incurred by Paul Hastings attorneys and paraprofessionals on behalf of the Committee during the Compensation Period, including the identity of each Paul Hastings attorney and paraprofessional who rendered services on behalf of the Committee during the Compensation Period, the billable rate and number of hours for each individual, and the total compensation sought for each category of work performed.

21. Briefly summarized, and as set forth in more detail in **Exhibit C** hereto, during the Compensation Period, the services performed by Paul Hastings' attorneys and professionals on behalf of the Committee during the Compensation Period included, without limitation, the following:

- Conducted lien analysis and reviewed and analyzed the Debtors' prepetition capital structure;

- Reviewed and analyzed the Debtors' draft chapter 11 plan of reorganization and disclosure statement;
- Reviewed and analyzed pleadings filed with the Court in connection with the Chapter 11 Cases, including, without limitation, the Debtors' motion to authorize the KEIP/KERP program, the Debtors' motion to approve entry into the New AR Facility Term Sheet, the CRO retention application, the proposed order to appoint the fee examiner, the Debtors' motion to assume unexpired leases, and the exclusivity extension motion;
- Coordinated with the information agent to set up the creditors information website;
- Provided strategic advice to the Committee with respect to the Chapter 11 Cases;
- Coordinated in an effective and efficient manner with the Committee's other advisors, in an effort to avoid duplication of effort; and
- Communicated with the Debtors and other constituents regarding the Chapter 11 Cases.

22. The undersigned hereby attests that he has reviewed the requirements of Local Rule 2016-1 and this Application conforms to such requirements, including that travel time was not billed at more than half rate, black/white copy charges were only \$0.08 per page, and color copy charges were only \$0.50 per page.

[Remainder of Page Intentionally Left Blank]

WHEREFORE, Paul Hastings hereby requests pursuant to the procedures allowed in the Interim Compensation Order: (i) interim allowance of compensation for necessary and valuable professional services rendered to the Committee in the amount of \$592,578.00 and reimbursement of expenses in the amount of \$2,026.58 for the period from January 1, 2026 through January 31, 2026; (ii) payment in the total amount of \$476,088.98 (representing 80% (or \$474,062.40) of the total fees billed and 100% (or \$2,026.58) of the expenses incurred during the Compensation Period); and (iii) such other relief as this Court deems just and proper.

Dated: March 6, 2026

PAUL HASTINGS LLP

/s/ Kristopher M. Hansen

Kristopher M. Hansen (admitted *pro hac vice*)

Jonathan D. Canfield (admitted *pro hac vice*)

Gabriel E. Sasson (admitted *pro hac vice*)

200 Park Ave

New York, New York 10166

Telephone: (212) 318-6000

Facsimile: (212) 319-4090

Email: krishansen@paulhastings.com

joncanfield@paulhastings.com

gabesasson@paulhastings.com

*Counsel to the Official Committee of Unsecured
Creditors*

EXHIBIT A**Compensation By Category – Seventh Monthly Compensation Period**

PROJECT CATEGORY	TOTAL HOURS	TOTAL FEES
01 General Case Administration	54.8	\$101,475.00
02 General Motions and Pleadings / Docket Review	9.2	\$8,140.00
03 Debtor Meetings and Communications	12.8	\$24,502.00
04 UCC / Creditor Meetings and Communications	34.2	\$73,775.00
06 Fee / Employment Applications (UCC Professionals)	10.0	\$11,134.00
07 Fee / Employment Applications (Debtor / Other Professionals)	1.3	\$2,248.50
09 Business Operations	11.0	\$22,044.00
11 Asset Sales and Dispositions / Section 363 Pleadings	0.2	\$259.00
12 Contracts and Leases	3.3	\$4,754.50
13 Prepetition Secured Debt / Capital Structure Analysis	54.4	\$100,009.50
14 DIP Financing / Cash Collateral Matters	6.2	\$12,474.50
18 Litigation / Other Contested Matters	1.8	\$3,051.00
21 Plan and Disclosure Statement	16.5	\$36,657.50
22 Labor/ Employee/ Pension Matters	102.3	\$192,053.50
TOTAL	318.0	\$592,578.00

Timekeeper Summary – Seventh Monthly Compensation Period

Name	Department or Group	Date of First Admission	Hourly Billing Rate	Total for Fee Period	
				Total Billed Hours	Total Compensation
PARTNERS					
Arai, Toshiyuki	Mergers & Acquisitions	1985	\$2,555.00	14.8	\$37,814.00
Hansen, Kris	Financial Restructuring	1996	\$2,795.00	19.4	\$54,223.00
Bassett, Nicholas A	Financial Restructuring	1996	\$2,250.00	9.7	\$21,825.00
Pecar, Marija	Financial Restructuring	2011	\$2,250.00	22.6	\$50,850.00
Sasson, Gabe	Financial Restructuring	2010	\$2,250.00	34.7	\$78,075.00
Total Partner:				101.2	\$242,787.00
COUNSEL					
Ginsberg, Daniel	Financial Restructuring	1997	\$2,245.00	40.9	\$91,820.50
Traxler, Katherine	Financial Restructuring	1990	\$1,255.00	1.8	\$2,259.00
Total Counsel:				42.7	\$94,079.50
ASSOCIATES					
El Mouatassim Bih, Rasha	Financial Restructuring	2021	\$1,575.00	54.1	\$85,207.50
Farmer, Will C.	Financial Restructuring	2017	\$1,695.00	28.3	\$47,968.50
Fishman, Alexis	Financial Restructuring	Admission Pending	\$975.00	18.1	\$17,647.50
Geils, Christine	Financial Restructuring	2021	\$1,575.00	5.0	\$7,875.00
Kamo, Yuko	Mergers & Acquisitions	2017	\$1,695.00	33.4	\$56,613.00
Rubinchik, Sandra	Financial Restructuring	2017	\$1,695.00	1.8	\$3,051.00
Yu, Annie	Financial Restructuring	2024	\$1,295.00	18.8	\$24,346.00
Total Associate:				159.5	\$242,708.50
OTHER ATTORNEY					
Lader, Jake	Financial Restructuring	2018	\$1,115.00	6.8	\$7,582.00
Total Other Attorney:				6.8	\$7,582.00
PARAPROFESSIONALS					
Laskowski, Mat	Paralegal		\$695.00	7.8	\$5,421.00
Total Paraprofessional:				7.8	\$5,421.00
TOTAL				318.0	\$592,578.00

Blended Rate: \$1,863

EXHIBIT B

Summary of Expenses – Seventh Monthly Compensation Period

Expense Summary	Total Expenses
Reproduction Charges	\$1.92
UPS/Courier Service	\$91.71
Westlaw	\$1,932.95
TOTAL	\$2,026.58

Exhibit C

MARELLI AUTOMOTIVE LIGHTING USA LLC, *ET AL.*

**ITEMIZED TIME RECORDS
JANUARY 1, 2026 THROUGH JANUARY 31, 2026**



PAUL HASTINGS LLP
 200 Park Avenue, New York, NY 10166-3205
 t: +1.212.318.6000 | f: +1.212.319.4090 | www.paulhastings.com

Marelli Holdings Co., Ltd.
 2-19-4 Miyaharacho, Kita-ku
 Saitama-city 331-0812
 JAPAN

February 28, 2026

Please Refer to
 Invoice Number: 2477726

Attn: David Slump

PH LLP Tax ID No. 95-2209675

SUMMARY SHEET

Chapter 11

PH LLP Client/Matter # 101656-00001
 Kris Hansen

Legal fees for professional services for the period ending January 31, 2026	\$592,578.00
Less 20% Holdback	\$118,515.60
Requested Fees 80%	\$474,062.40
Costs incurred and advanced	2,026.58
Current Fees and Costs Requested	\$476,088.98
Total Balance Due - Due Upon Receipt	\$476,088.98

We encourage our clients to pay via ACH, however, in the event that you pay by check, please send payment to the remittance address below:

TO PROTECT AGAINST FRAUD, the Firm will not change its wiring instructions via email. We strongly encourage clients to confirm any change in wiring instructions by contacting Teri Goffredo @ 213-683-5045 or via email @ terigoffredo@paulhastings.com and requesting written and verbal confirmation.

Wiring and ACH Instructions:
 Citibank
 ABA # [REDACTED]
 SWIFT Address: [REDACTED]
 787 W. 5th Street
 Los Angeles, CA 90071
 Account Number: [REDACTED]
 Account Name: [REDACTED]

Remittance Address:
 Paul Hastings LLP
 Lockbox 4803
 PO Box 894803
 Los Angeles, CA
 90189-4803

Pay by Tranch:
 You can now pay your invoices online via real-time bank payments, credit cards or in installments:
<https://paywithtranch.com/paulhastings>

For wires, please reference the invoice, client and matter number(s) being paid
 For ACH payments, please use the CTX format and/or send any remittances to cashepn@paulhastings.com. This is a no-reply mailbox
 Please refer all questions to billing@paulhastings.com



PAUL HASTINGS LLP
200 Park Avenue, New York, NY 10166-3205
t: +1.212.318.6000 | f: +1.212.319.4090 | www.paulhastings.com

Marelli Holdings Co., Ltd.
2-19-4 Miyaharacho, Kita-ku
Saitama-city 331-0812
JAPAN

February 28, 2026

Please Refer to
Invoice Number: 2477726

Attn: David Slump

PH LLP Tax ID No. 95-2209675

REMITTANCE COPY

Chapter 11

PH LLP Client/Matter # 101656-00001
Kris Hansen

Legal fees for professional services for the period ending January 31, 2026	\$592,578.00
Less 20% Holdback	\$118,515.60
Requested Fees 80%	\$474,062.40
Costs incurred and advanced	2,026.58
Current Fees and Costs Requested	\$476,088.98
Total Balance Due - Due Upon Receipt	\$476,088.98

We encourage our clients to pay via ACH, however, in the event that you pay by check, please send payment to the remittance address below:

TO PROTECT AGAINST FRAUD, the Firm will not change its wiring instructions via email. We strongly encourage clients to confirm any change in wiring instructions by contacting Teri Goffredo @ 213-683-5045 or via email @ terigoffredo@paulhastings.com and requesting written and verbal confirmation.

Wiring and ACH Instructions:
Citibank
ABA # [REDACTED]
SWIFT Address: [REDACTED]
787 W. 5th Street
Los Angeles, CA 90071
Account Number: [REDACTED]
Account Name: [REDACTED]

Remittance Address:
Paul Hastings LLP
Lockbox 4803
PO Box 894803
Los Angeles, CA
90189-4803

Pay by Tranch:
You can now pay your invoices online via real-time bank payments, credit cards or in installments:
<https://paywithtranch.com/paulhastings>

For wires, please reference the invoice, client and matter number(s) being paid
For ACH payments, please use the CTX format and/or send any remittances to cashepn@paulhastings.com. This is a no-reply mailbox
Please refer all questions to billing@paulhastings.com



PAUL HASTINGS LLP
 200 Park Avenue, New York, NY 10166-3205
 t: +1.212.318.6000 | f: +1.212.319.4090 | www.paulhastings.com

Marelli Holdings Co., Ltd.
 2-19-4 Miyaharacho, Kita-ku
 Saitama-city 331-0812
 JAPAN

February 28, 2026

Please Refer to
 Invoice Number: 2477726

Attn: David Slump

PH LLP Tax ID No. 95-2209675

FOR PROFESSIONAL SERVICES RENDERED
 for the period ending January 31, 2026

Chapter 11

\$592,578.00

<u>Date</u>	<u>Initials</u>	<u>Description</u>	<u>Hours</u>	<u>Rate</u>	<u>Amount</u>
01 General Case Administration					
01/02/2026	KH18	Analyze case-related issues and next steps (.7); correspond with G. Sasson and D. Ginsberg regarding same (.2)	0.90	2,795.00	2,515.50
01/03/2026	ML30	Correspond with R. El Mouatassim Bih re case calendars (.2); update same (.2)	0.40	695.00	278.00
01/05/2026	AF19	Update case issues/task list (0.7); correspond with A. Yu regarding same (0.1); attend call with K. Hansen, D. Ginsberg, R. El Mouatassim Bih and A. Yu to discuss case issues and updates (0.4); attend call with D. Ginsberg, R. El Mouatassim Bih, FTI, and Stretto to discuss committee website (0.3); prepare notes re same (0.1); correspond with R. El Mouatassim Bih regarding same (0.1)	1.70	975.00	1,657.50
01/05/2026	AY8	Attend call with K. Hansen, D. Ginsberg, R. El Mouatassim Bih and A. Fishman regarding case issues and updates	0.40	1,295.00	518.00
01/05/2026	AY8	Update case issues/task list	0.60	1,295.00	777.00

Marelli Holdings Co., Ltd.
 101656-00001
 Invoice No. 2477726

Page 2

<u>Date</u>	<u>Initials</u>	<u>Description</u>	<u>Hours</u>	<u>Rate</u>	<u>Amount</u>
01/05/2026	DG16	Telephone conference with K. Hansen, R. El Mouatassim Bih, A. Yu and A. Fishman regarding case update and workstreams	0.40	2,245.00	898.00
01/05/2026	DG16	Telephone conference with R. El Mouatassim Bih, A. Fishman, E. Cheng (FTI), M. Hyland (FTI) and A. Westmoreland (Stretto) regarding creditor website	0.30	2,245.00	673.50
01/05/2026	KH18	Review and strategize regarding open issues and case developments (1.1); call with D. Ginsberg, R. El Mouatassim Bih, A. Yu and A. Fishman regarding same (.4)	1.50	2,795.00	4,192.50
01/05/2026	ML30	Update case calendars	0.30	695.00	208.50
01/05/2026	REMB	Revise and supplement FAQs for creditor website to incorporate comments from FTI and T. Arai (3.7); call with Stretto, D. Ginsberg and A. Fishman regarding creditor website (0.3); call with K. Hansen, D. Ginsberg, A. Yu and A. Fishman regarding case issues and updates (0.4)	4.40	1,575.00	6,930.00
01/06/2026	DG16	Telephone conference with UCC advisors (FTI, Morris James, PH) regarding case and business updates and open workstreams	0.70	2,245.00	1,571.50
01/06/2026	GS13	Call with UCC professionals (FTI, Morris James, PH) re: committee issues and open items	0.70	2,250.00	1,575.00
01/06/2026	KH18	Call with UCC professionals (FTI, Morris James, PH) to discuss case, bonus, and operational issues (.7); follow up review of operational issues discussed (.3); correspond with FTI regarding same (.1); review update from professionals call with company advisors (.4)	1.50	2,795.00	4,192.50
01/06/2026	MP29	Call with UCC professionals regarding case updates and collateral review	0.70	2,250.00	1,575.00
01/06/2026	ML30	Update case calendars	0.20	695.00	139.00
01/06/2026	NAB	Join portion of UCC advisors call regarding KERP and KEIP and additional case issues	0.30	2,250.00	675.00

Marelli Holdings Co., Ltd.
 101656-00001
 Invoice No. 2477726

Page 3

<u>Date</u>	<u>Initials</u>	<u>Description</u>	<u>Hours</u>	<u>Rate</u>	<u>Amount</u>
01/06/2026	REMB	Strategy call with UCC advisors (FTI, PH, and Morris James) regarding KEIP proposal, plan and disclosure timeline, and business plan	0.70	1,575.00	1,102.50
01/06/2026	WCF	Call (portion) with UCC professionals (FTI, Morris James and PH) regarding KEIP/KERP and case issues	0.50	1,695.00	847.50
01/07/2026	DG16	Correspond with R. El Mouatassim Bih regarding case issues and related workstreams (.2); correspond with G. Sasson and R. El Mouatassim Bih regarding creditor website FAQs (.1); correspond with G. Sasson and R. El Mouatassim Bih regarding creditor website (.1)	0.40	2,245.00	898.00
01/07/2026	ML30	Update case calendars (.2); correspond with A. Yu re same (.1)	0.30	695.00	208.50
01/07/2026	REMB	Review and revise FAQs for creditor website to incorporate comments from G. Sasson (1.0); review and revise draft Stretto creditor website (0.8)	1.80	1,575.00	2,835.00
01/07/2026	TA	Review email from R. El Mouatassim Bih regarding creditor website and FAQs (.2); review and comment on the updated FAQs (1.9)	2.10	2,555.00	5,365.50
01/08/2026	DG16	Review draft Q&As for creditor website	0.20	2,245.00	449.00
01/08/2026	ML30	Update case calendars	0.20	695.00	139.00
01/08/2026	REMB	Correspond with FTI regarding draft committee website (0.3); correspond with D. Ginsberg regarding draft FAQs for same (0.3)	0.60	1,575.00	945.00
01/08/2026	YK1	Review and comment on Marelli FAQ (1.1); compare and analyze the responses in the FAQ to the information on Marelli's Japanese websites (2.9)	4.00	1,695.00	6,780.00
01/09/2026	DG16	Review draft Q&A for creditor website	0.30	2,245.00	673.50
01/11/2026	DG16	Review updated draft Q&A for creditor website	0.10	2,245.00	224.50

Marelli Holdings Co., Ltd.
 101656-00001
 Invoice No. 2477726

Page 4

<u>Date</u>	<u>Initials</u>	<u>Description</u>	<u>Hours</u>	<u>Rate</u>	<u>Amount</u>
01/12/2026	AF19	Update case issues/task list (0.6); correspond with A. Yu regarding same (0.1); attend call with K. Hansen, D. Ginsberg, N. Bassett, R. El Mouatassim Bih, W. Farmer, A. Yu and J. Lader to discuss case issues and strategy (0.5)	1.20	975.00	1,170.00
01/12/2026	AY8	Update case issues/task list	0.50	1,295.00	647.50
01/12/2026	AY8	Attend case call with K. Hansen, D. Ginsberg, N. Bassett, R. El Mouatassim Bih, W. Farmer, A. Fishman and J. Lader regarding open issues and updates	0.50	1,295.00	647.50
01/12/2026	DG16	Telephone conference with K. Hansen, N. Bassett, R. El Mouatassim Bih, W. Farmer, A. Yu, A. Fishman and J. Lader regarding KEIP/KERP, additional case issues, and workstreams	0.50	2,245.00	1,122.50
01/12/2026	DG16	Correspond with R. El Mouatassim Bih regarding comments to creditor website Q&A	0.10	2,245.00	224.50
01/12/2026	JL59	Call with K. Hansen, D. Ginsberg, N. Bassett, R. El Mouatassim Bih, W. Farmer, A. Yu and A. Fishman regarding case issues and updates	0.50	1,115.00	557.50
01/12/2026	KH18	Update call with D. Ginsberg, N. Bassett, R. El Mouatassim Bih, W. Farmer, A. Yu, A. Fishman and J. Lader regarding KEIP/KERP, case issues, and workstreams	0.50	2,795.00	1,397.50
01/12/2026	NAB	Participate in call with K. Hansen, D. Ginsberg, R. El Mouatassim Bih, W. Farmer, A. Yu, A. Fishman and J. Lader regarding KEIP/KERP, case issues, and strategy	0.50	2,250.00	1,125.00
01/12/2026	REMB	Strategy call with K. Hansen, D. Ginsberg, N. Bassett, W. Farmer, A. Yu, A. Fishman and J. Lader regarding KEIP/KERP proposal and open case issues (.5); correspond with Stretto on draft committee website (.1); review comments to FAQs from D. Ginsberg (.6); correspond with D. Ginsberg regarding same (.2)	1.40	1,575.00	2,205.00

Marelli Holdings Co., Ltd.
 101656-00001
 Invoice No. 2477726

Page 5

<u>Date</u>	<u>Initials</u>	<u>Description</u>	<u>Hours</u>	<u>Rate</u>	<u>Amount</u>
01/12/2026	WCF	Call with K. Hansen, D. Ginsberg, N. Bassett, R. El Mouatassim Bih, A. Yu, A. Fishman and J. Lader regarding KEIP issues and case matters	0.50	1,695.00	847.50
01/13/2026	DG16	Telephone conference with UCC professionals regarding case and business updates, KEIP/KERP, and open workstreams	0.40	2,245.00	898.00
01/13/2026	REMB	Strategy call with UCC advisors (FTI, Morris James, and PH) regarding KEIP/KERP and additional case and business updates (0.4); review Stretto website edits (0.4)	0.80	1,575.00	1,260.00
01/13/2026	TA	Revise FAQs for creditor website	1.90	2,555.00	4,854.50
01/13/2026	WCF	Call with UCC professionals (MJ, A&M, and PH) regarding KEIP objection, due diligence, and UCC updates	0.40	1,695.00	678.00
01/13/2026	YK1	Review and comment on Marelli FAQ (1.2); correspond with T. Arai re the same (0.1)	1.30	1,695.00	2,203.50
01/15/2026	ML30	Update case calendars (.2); correspond with A. Yu re same (.1)	0.30	695.00	208.50
01/16/2026	DG16	Review comments to creditor website FAQs	0.10	2,245.00	224.50
01/19/2026	DG16	Review correspondence from G. Sasson and R. El Mouatassim Bih regarding case issues and developments	0.30	2,245.00	673.50
01/20/2026	DG16	Telephone conference with UCC professionals regarding case and business updates, KEIP/KERP, and open workstreams	0.50	2,245.00	1,122.50
01/20/2026	GS13	Call with UCC professionals re: KEIP/KERP, open issues, and related workstreams	0.50	2,250.00	1,125.00
01/20/2026	KH18	Review certain recent filings and case issues (.3); discussions with UCC professionals on KEIP and case issues (.5)	0.80	2,795.00	2,236.00
01/20/2026	ML30	Update case calendars	0.20	695.00	139.00

Marelli Holdings Co., Ltd.
 101656-00001
 Invoice No. 2477726

Page 6

<u>Date</u>	<u>Initials</u>	<u>Description</u>	<u>Hours</u>	<u>Rate</u>	<u>Amount</u>
01/20/2026	NAB	Participate in call with UCC professionals regarding case issues, KEIP/KERP matters	0.50	2,250.00	1,125.00
01/20/2026	REMB	Strategy call with FTI, Morris James, and PH regarding KEIP plan, committee update materials, DB facility and related issues (0.5); review and revise comments from KE to Committee website FAQ and incorporate comments from T. Arai on same (1.5); correspond with D. Ginsberg regarding same (0.1); correspond with J. Eisenberg and A. Westmoreland regarding Committee website translations (0.2)	2.30	1,575.00	3,622.50
01/21/2026	DG16	Review K&E comments to creditor website Q&A	0.10	2,245.00	224.50
01/21/2026	ML30	Update case calendars (.2); correspond with D. Ginsberg re same (.1)	0.30	695.00	208.50
01/21/2026	REMB	Correspond with FTI regarding comments to the FAQ (0.2); correspond with Stretto regarding additional comments to Committee website (0.2)	0.40	1,575.00	630.00
01/22/2026	DG16	Correspond with G. Sasson and R. El Mouatassim Bih regarding case updates (.2); review revised Committee website Q&A (.2)	0.40	2,245.00	898.00
01/23/2026	REMB	Correspond with T. Arai and FTI regarding revised draft FAQs	0.40	1,575.00	630.00
01/25/2026	REMB	Correspond with G. Sasson, D. Ginsberg and A. Yu regarding correspondence from L. Jones (Fee Examiner)	0.20	1,575.00	315.00
01/26/2026	AF19	Update case issues/task list (0.8); correspond with A. Yu regarding same (0.1); attend call with K. Hansen, D. Ginsberg, R. El Mouatassim Bih, M. Pecar and A. Yu to discuss open case issues (0.4)	1.30	975.00	1,267.50
01/26/2026	AY8	Update case issues/task list	0.70	1,295.00	906.50
01/26/2026	AY8	Attend call with K. Hansen, D. Ginsberg, R. El Mouatassim Bih, M. Pecar and A. Fishman regarding case and business issues	0.40	1,295.00	518.00

Marelli Holdings Co., Ltd.
 101656-00001
 Invoice No. 2477726

Page 7

<u>Date</u>	<u>Initials</u>	<u>Description</u>	<u>Hours</u>	<u>Rate</u>	<u>Amount</u>
01/26/2026	DG16	Telephone conference with K. Hansen, R. El Mouatassim Bih, M. Pecar, A. Yu and A. Fishman regarding case updates, KEIP/KERP, and workstreams	0.40	2,245.00	898.00
01/26/2026	DG16	Review correspondence from G. Sasson and R. El Mouatassim Bih regarding fee examiner matters (.1); review revised creditor website Q&A (.1); review updated case issues/task list (.1)	0.30	2,245.00	673.50
01/26/2026	KH18	Review certain case issues (.1); call with D. Ginsberg, R. El Mouatassim Bih, M. Pecar, A. Yu and A. Fishman regarding case issues and strategy (.4)	0.50	2,795.00	1,397.50
01/26/2026	MP29	Catchup call with K. Hansen, D. Ginsberg, R. El Mouatassim Bih, A. Yu and A. Fishman regarding case issues and collateral and lien perfection review	0.40	2,250.00	900.00
01/26/2026	REMB	Correspond with E. Cheng on KEIP/KERP order, plan, disclosure statement, and business plan (0.6); correspond with D. Ginsberg regard same (0.3); correspond with Morris James regarding draft certificate of counsel regarding sealing motion (0.2); strategy call with K. Hansen, D. Ginsberg, M. Pecar, A. Yu and A. Fishman regarding KEIP order, business plan, and milestone extension (0.4)	1.50	1,575.00	2,362.50
01/26/2026	TA	Review and comment on revised FAQ with respect to Japan issues	0.60	2,555.00	1,533.00
01/27/2026	AY8	Attend UCC professionals call with Morris James, FTI, and PH regarding ongoing case issues and Committee action items	0.40	1,295.00	518.00
01/27/2026	GS13	Review open issues and certain recent filings to prepare for UCC advisor call (.2); call with UCC advisors regarding same and business plan (.4)	0.60	2,250.00	1,350.00
01/27/2026	KH18	Call with UCC professionals regarding case issues and strategy	0.40	2,795.00	1,118.00
01/27/2026	MP29	Call with UCC professionals regarding collateral review and case issues	0.40	2,250.00	900.00

Marelli Holdings Co., Ltd.
101656-00001
Invoice No. 2477726

Page 8

<u>Date</u>	<u>Initials</u>	<u>Description</u>	<u>Hours</u>	<u>Rate</u>	<u>Amount</u>
01/27/2026	REMB	Prepare KEIP notes in preparation for UCC professionals' call (0.1); UCC professionals case issues and strategy call (0.4)	0.50	1,575.00	787.50
01/29/2026	KH18	Review and strategize regarding Committee issues, business plan, and POR	1.00	2,795.00	2,795.00
01/29/2026	REMB	Review changes to Committee website (0.3); correspond with Stretto regarding same (0.4)	0.70	1,575.00	1,102.50
01/30/2026	DG16	Review correspondence from T. Arai and R. El Mouatassim Bih regarding Q&A for creditor website	0.10	2,245.00	224.50
01/30/2026	REMB	Correspond with Stretto regarding draft FAQs for committee website	0.10	1,575.00	157.50
Subtotal: 01 General Case Administration			54.80		101,475.00

02 General Motions and Pleadings / Docket Review

01/02/2026	ML30	Monitor the docket and update working group re recent filings	0.40	695.00	278.00
01/05/2026	DG16	Correspond with G. Sasson and E. Monzo (MJ) regarding fee examiner order	0.20	2,245.00	449.00
01/05/2026	KAT2	Review draft fee examiner order (.2); correspond with G. Sasson and C. Edge regarding same (.1)	0.30	1,255.00	376.50
01/05/2026	ML30	Monitor the docket and update working group re recent filings	0.50	695.00	347.50
01/06/2026	AF19	Correspond with R. El Mouatassim Bih regarding draft fee examiner order	0.10	975.00	97.50
01/06/2026	AY8	Review draft fee examiner order	0.30	1,295.00	388.50
01/06/2026	ML30	Monitor the docket and update working group re recent filings	0.50	695.00	347.50
01/06/2026	REMB	Correspond with A. Fishman regarding draft fee examiner order	0.30	1,575.00	472.50
01/07/2026	ML30	Monitor the docket and update working group re recent filings	0.40	695.00	278.00

Marelli Holdings Co., Ltd.
 101656-00001
 Invoice No. 2477726

Page 9

<u>Date</u>	<u>Initials</u>	<u>Description</u>	<u>Hours</u>	<u>Rate</u>	<u>Amount</u>
01/08/2026	AF19	Review draft fee examiner application (0.5); prepare summary of same (0.9)	1.40	975.00	1,365.00
01/08/2026	ML30	Monitor the docket and update working group re recent filings	0.40	695.00	278.00
01/09/2026	AF19	Revise summary of draft fee examiner application (0.5); correspond with R. El Mouatassim Bih regarding same (0.1)	0.60	975.00	585.00
01/09/2026	ML30	Monitor the docket and update working group re recent filings	0.20	695.00	139.00
01/12/2026	ML30	Monitor the docket and update working group re recent filings	0.30	695.00	208.50
01/13/2026	ML30	Monitor the docket and update working group re recent filings	0.40	695.00	278.00
01/14/2026	ML30	Monitor the docket and update working group re recent filings	0.50	695.00	347.50
01/15/2026	KAT2	Review order appointing fee examiner	0.10	1,255.00	125.50
01/15/2026	ML30	Monitor the docket and update working group re recent filings	0.50	695.00	347.50
01/16/2026	AY8	Review fee examiner order (0.2); correspond with R. El Mouatassim Bih re same (0.1)	0.30	1,295.00	388.50
01/16/2026	ML30	Monitor the docket and update working group re recent filings	0.20	695.00	139.00
01/20/2026	ML30	Monitor the docket and update working group re recent filings	0.40	695.00	278.00
01/21/2026	ML30	Monitor the docket and update working group re recent filings	0.40	695.00	278.00
01/22/2026	ML30	Monitor the docket and update working group re recent filings	0.50	695.00	347.50
Subtotal: 02 General Motions and Pleadings / Docket Review			9.20		8,140.00

03 Debtor Meetings and Communications

Marelli Holdings Co., Ltd.
 101656-00001
 Invoice No. 2477726

Page 10

<u>Date</u>	<u>Initials</u>	<u>Description</u>	<u>Hours</u>	<u>Rate</u>	<u>Amount</u>
01/05/2026	DG16	Telephone conference with G. Sasson, R. El Mouatassim Bih, E. Cheng (FTI), M. Hyland (FTI), S. Winters (K&E), B. Cumberland (A&M) and T. Simon (A&M) regarding KEIP/KERP diligence and issues	0.50	2,245.00	1,122.50
01/05/2026	GS13	Call with K&E, FTI, D. Ginsberg and R. El Mouatassim Bih re: open KEIP/KERP issues and diligence list	0.50	2,250.00	1,125.00
01/05/2026	REMB	Call with Debtors' advisors, G. Sasson and D. Ginsberg regarding KEIP KERP follow up diligence questions and issues related to the incentive plans	0.50	1,575.00	787.50
01/06/2026	AF19	Prepare notes re call with debtor professionals (0.1); correspond with K. Hansen re same (0.1)	0.20	975.00	195.00
01/06/2026	AY8	Prepare notes re call with debtor professionals	0.30	1,295.00	388.50
01/06/2026	DG16	Review draft agenda for call with Debtors' professionals (.1); telephone conference with G. Sasson, R. El Mouatassim Bih, E. Cheng (FTI), M. Hyland (FTI), E. Swager (K&E), N. Adzima (K&E), S. Nitabach (PJT), T. Simion (A&M) and N. Grossi (A&M) regarding case and business/financial updates (.5)	0.60	2,245.00	1,347.00
01/06/2026	GS13	Call with A&M, K&E, D. Ginsberg and FTI re: KEIP/KERP and case matters	0.50	2,250.00	1,125.00
01/06/2026	JL59	Review agenda for call with debtor professionals	0.10	1,115.00	111.50
01/06/2026	REMB	Call with Debtors' advisors, G. Sasson and D. Ginsberg regarding OEM discussions, business plan liquidity projections, CRO workstream, and upcoming motions (0.5); correspond with KE regarding Committee's comments to draft DB factoring facility (0.1)	0.60	1,575.00	945.00
01/08/2026	REMB	Correspond with KE regarding draft FAQs for creditor website	0.30	1,575.00	472.50

Marelli Holdings Co., Ltd.
 101656-00001
 Invoice No. 2477726

Page 11

<u>Date</u>	<u>Initials</u>	<u>Description</u>	<u>Hours</u>	<u>Rate</u>	<u>Amount</u>
01/09/2026	DG16	Review correspondence from N. Howard (K&E), G. Sasson and E. Cheng (FTI) regarding customer factoring facility and consent thereto	0.10	2,245.00	224.50
01/09/2026	GS13	Call with K&E re: KEIP	0.50	2,250.00	1,125.00
01/13/2026	DG16	Review draft agenda for call with Debtors' professionals	0.10	2,245.00	224.50
01/13/2026	JL59	Review agenda for call with debtors' professionals	0.10	1,115.00	111.50
01/13/2026	REMB	Update call with Debtors' advisors regarding case developments	0.40	1,575.00	630.00
01/15/2026	AY8	Attend lease assumption call with K&E, FTI, D. Ginsberg and R. El Mouatassim Bih (0.4); prepare follow up notes re same (0.1)	0.50	1,295.00	647.50
01/15/2026	DG16	Telephone conference with R. El Mouatassim Bih, A. Yu, E. Cheng (FTI), M. Hyland (FTI), K&E, A&M and P. Gund (Ankura) regarding lease assumptions and lease negotiations	0.40	2,245.00	898.00
01/15/2026	DG16	Review correspondence from G. Sasson, S. Winters (K&E), A. Scruton (FTI) and M. Hyland (FTI) regarding KEIP issues	0.20	2,245.00	449.00
01/15/2026	REMB	Call with KE, D. Ginsberg, A. Yu, and FTI on the lease assumptions schedules and landlord discussions (0.4); correspond with KE regarding draft CRO order and UST comments (0.3)	0.70	1,575.00	1,102.50
01/16/2026	DG16	Correspond with N. Adzima (K&E) regarding KEIP issues	0.10	2,245.00	224.50
01/19/2026	DG16	Review draft agenda for debtor professionals call and correspond with M. Hyland regarding comments to same	0.10	2,245.00	224.50
01/20/2026	AF19	Prepare notes re debtor professionals call	0.10	975.00	97.50
01/20/2026	AY8	Prepare notes re debtors professionals call	0.20	1,295.00	259.00

Marelli Holdings Co., Ltd.
101656-00001
Invoice No. 2477726

Page 12

<u>Date</u>	<u>Initials</u>	<u>Description</u>	<u>Hours</u>	<u>Rate</u>	<u>Amount</u>
01/20/2026	DG16	Telephone conference with K. Hansen, R. El Mouatassim Bih, E. Cheng (FTI), M. Hyland (FTI), S. Winters (K&E), N. Adzima (K&E) and P. Gund (Ankura) regarding case and business/financial updates (.2); correspond with R. El Mouatassim Bih regarding same (.1)	0.30	2,245.00	673.50
01/20/2026	DG16	Telephone conference with S. Winters (K&E) regarding KEIP	0.20	2,245.00	449.00
01/20/2026	JL59	Review agenda prior to debtor professionals call	0.10	1,115.00	111.50
01/20/2026	KH18	Call with debtors' professionals, D. Ginsberg and R. El Mouatassim Bih regarding case matters and ongoing issues	0.20	2,795.00	559.00
01/20/2026	REMB	Call with Debtors' advisors, K. Hansen and D. Ginsberg regarding pending case matters (0.2); correspond with J. Dwyer (KE) regarding comments to draft CRO retention order (0.2)	0.40	1,575.00	630.00
01/21/2026	DG16	Correspond with S. Winters (K&E), FTI and B. Keilson (MJ) regarding objection deadline extension	0.10	2,245.00	224.50
01/22/2026	DG16	Telephone conference with E. Cheng (FTI), T. Simion (A&M), S. Winters (K&E) and N. Adzima (K&E) regarding KEIP/KERP update (.1); further telephone conference with S. Winters (K&E) regarding same (.1)	0.20	2,245.00	449.00
01/23/2026	DG16	Correspond with N. Howard (K&E) regarding DB factoring facility	0.10	2,245.00	224.50
01/23/2026	GS13	Call with K&E re: settlement term sheet	0.30	2,250.00	675.00
01/23/2026	REMB	Correspond with KE regarding notice of bank account closings	0.10	1,575.00	157.50
01/25/2026	REMB	Correspond with KE regarding draft KEIP/KERP order	0.20	1,575.00	315.00
01/26/2026	DG16	Review draft agenda for debtor professionals call and correspond with M. Hyland (FTI) regarding comments to same	0.10	2,245.00	224.50

Marelli Holdings Co., Ltd.
 101656-00001
 Invoice No. 2477726

Page 13

<u>Date</u>	<u>Initials</u>	<u>Description</u>	<u>Hours</u>	<u>Rate</u>	<u>Amount</u>
01/26/2026	DG16	Review correspondence from K&E regarding bank account closings	0.10	2,245.00	224.50
01/26/2026	DG16	Review correspondence from N. Howard (K&E) regarding DB factoring facility	0.10	2,245.00	224.50
01/26/2026	REMB	Correspond with KE regarding KEIP/KERP order	0.50	1,575.00	787.50
01/27/2026	DG16	Telephone conference with K. Hansen, G. Sasson, R. El Mouatassim Bih, E. Cheng (FTI), M. Hyland (FTI), S. Winters (K&E), N. Adzima (K&E), T. Simion (A&M) and S. Nitabach (PJT) regarding case and business/financial updates	0.40	2,245.00	898.00
01/27/2026	GS13	Call with Debtors' advisors, K. Hansen, D. Ginsberg and R. El Mouatassim Bih regarding case matters	0.40	2,250.00	900.00
01/27/2026	KH18	Call with debtors' professionals, G. Sasson, D. Ginsberg and R. El Mouatassim Bih regarding case developments (.4); follow up review of issues discussed (.2)	0.60	2,795.00	1,677.00
01/27/2026	REMB	Call with Debtors' advisors, K. Hansen, G. Sasson and D. Ginsberg regarding business plan, plan, disclosure statement, and vendor discussions	0.40	1,575.00	630.00
01/28/2026	REMB	Correspond with KE regarding draft cash management order and DB facility updates	0.30	1,575.00	472.50
01/30/2026	REMB	Correspond with Kirkland regarding revised FAQs for committee website	0.10	1,575.00	157.50
Subtotal: 03 Debtor Meetings and Communications			12.80		24,502.00

04 UCC / Creditor Meetings and Communications

01/05/2026	TA	Review and comment on updated documents prepared for committee with respect to Japan creditor issues	1.10	2,555.00	2,810.50
------------	----	------------------------------------------------------------------------------------------------------	------	----------	----------

Marelli Holdings Co., Ltd.
 101656-00001
 Invoice No. 2477726

Page 14

<u>Date</u>	<u>Initials</u>	<u>Description</u>	<u>Hours</u>	<u>Rate</u>	<u>Amount</u>
01/06/2026	REMB	Correspond with G. Sasson, D. Ginsberg and FTI regarding UCC call agenda and GUC recovery	0.20	1,575.00	315.00
01/07/2026	DG16	Telephone conference with G. Sasson, R. El Mouatassim Bih, FTI and Committee member counsel regarding KEIP/KERP issues	0.50	2,245.00	1,122.50
01/07/2026	GS13	Call with FTI, Committee member counsel, D. Ginsberg and R. El Mouatassim Bih re: KEIP issues	0.50	2,250.00	1,125.00
01/07/2026	REMB	Call with Committee member counsel, G. Sasson, and D. Ginsberg regarding KEIP/KERP plan	0.50	1,575.00	787.50
01/08/2026	AY8	Correspond with G. Sasson re UCC meeting	0.10	1,295.00	129.50
01/08/2026	DG16	Correspond with G. Sasson and R. El Mouatassim Bih regarding UCC call deck (.2); review draft UCC deck (.8); telephone conference with Committee regarding business issues, case matters, KEIP/KERP (.6)	1.60	2,245.00	3,592.00
01/08/2026	GS13	Review and comment on documents prepared for UCC (1.3); participate in committee call (.6); analyze and outline certain case issues for committee call (.6)	2.50	2,250.00	5,625.00
01/08/2026	KH18	Review and comment on UCC advisor documents prepared for UCC (.5); UCC meeting (.6)	1.10	2,795.00	3,074.50
01/08/2026	REMB	Revise and supplement draft committee documents and slide deck (1.1); correspond with G. Sasson and D. Ginsberg regarding draft committee update slide deck (0.9)	2.00	1,575.00	3,150.00
01/08/2026	TA	Review committee update email in connection with Japan creditor issues	0.20	2,555.00	511.00
01/09/2026	YK1	Review Committee presentation documents and deck in connection with Japanese creditor issues	2.00	1,695.00	3,390.00

Marelli Holdings Co., Ltd.
 101656-00001
 Invoice No. 2477726

Page 15

<u>Date</u>	<u>Initials</u>	<u>Description</u>	<u>Hours</u>	<u>Rate</u>	<u>Amount</u>
01/13/2026	GS13	Call with FTI, committee member, and R. El Mouatassim Bih re: KEIP settlement terms	0.40	2,250.00	900.00
01/13/2026	REMB	Call with Committee member and G. Sasson regarding KEIP/KERP plan and negotiation updates	0.40	1,575.00	630.00
01/13/2026	TA	Review and comment on updated documents and deck for committee with respect to Japan creditor issues	1.60	2,555.00	4,088.00
01/14/2026	REMB	Draft committee update email	0.30	1,575.00	472.50
01/15/2026	DG16	Review draft UCC update deck and cover email to UCC (.6); correspond with R. El Mouatassim Bih regarding same (.1)	0.70	2,245.00	1,571.50
01/15/2026	REMB	Review and revise draft response to Committee inquiries (0.2); review UCC deck (0.4)	0.60	1,575.00	945.00
01/15/2026	TA	Review case update and referenced documents prepared for committee to inform strategy regarding Japan creditors	1.10	2,555.00	2,810.50
01/16/2026	TA	Review update email and referenced documents prepared for committee in connection with Japan creditor issues	1.30	2,555.00	3,321.50
01/16/2026	YK1	Review and comment on Committee presentation documents and deck with respect to Japan creditor issues	1.70	1,695.00	2,881.50
01/17/2026	DG16	Correspond with G. Sasson and R. El Mouatassim Bih regarding creditor inquiry	0.10	2,245.00	224.50
01/19/2026	DG16	Review draft Committee update email	0.40	2,245.00	898.00
01/19/2026	REMB	Correspond with Committee regarding KEIP negotiations	0.20	1,575.00	315.00
01/19/2026	REMB	Draft email to committee regarding KEIP negotiations (0.7); correspond with G. Sasson and D. Ginsberg regarding same (0.3)	1.00	1,575.00	1,575.00
01/19/2026	TA	Review January 8 committee deck and referenced documents to inform strategy and issues related to Japan creditors	1.60	2,555.00	4,088.00

Marelli Holdings Co., Ltd.
 101656-00001
 Invoice No. 2477726

Page 16

<u>Date</u>	<u>Initials</u>	<u>Description</u>	<u>Hours</u>	<u>Rate</u>	<u>Amount</u>
01/21/2026	DG16	Telephone conference with K. Hansen and R. El Mouatassim Bih regarding preparation for Committee call (.2); review draft Committee update deck (.9)	1.10	2,245.00	2,469.50
01/21/2026	KH18	Strategize regarding Committee issues and action items (.4); call with D. Ginsberg and R. El Mouatassim Bih regarding same (.2)	0.60	2,795.00	1,677.00
01/21/2026	REMB	Correspond with Committee regarding KEIP negotiation updates	0.20	1,575.00	315.00
01/21/2026	REMB	Call with K. Hansen and D. Ginsberg regarding committee updates, committee meeting, and KEIP negotiations (.2); review committee documents for meeting (.1)	0.30	1,575.00	472.50
01/22/2026	DG16	Correspond with R. El Mouatassim Bih regarding UCC update deck (.1); review draft Committee cover email (.1); review deck and certain open issues to prepare for Committee update call (.6); telephone conference with committee members regarding KEIP/KERP and additional business and case issues (.5)	1.30	2,245.00	2,918.50
01/22/2026	KH18	UCC committee call (.5); follow up review of issues discussed (.4)	0.90	2,795.00	2,515.50
01/22/2026	REMB	Review and revise committee update and related documents (0.3); correspond with FTI regarding same (0.1)	0.40	1,575.00	630.00
01/23/2026	DG16	Telephone conference with G. Sasson and K. McEvelly (FBT Gibbons) regarding certain case issues	0.20	2,245.00	449.00
01/23/2026	DG16	Telephone conference with G. Sasson, R. El Mouatassim Bih, A. Scruton (FTI), E. Cheng (FTI) and Committee member counsel regarding KEIP update (.4); correspond with Committee regarding KEIP update (.1)	0.50	2,245.00	1,122.50

Marelli Holdings Co., Ltd.
 101656-00001
 Invoice No. 2477726

Page 17

<u>Date</u>	<u>Initials</u>	<u>Description</u>	<u>Hours</u>	<u>Rate</u>	<u>Amount</u>
01/23/2026	GS13	Emails with Committee re: settlement term sheet (.4); call with Committee member, D. Ginsberg, and R. El Mouatassim Bih regarding same and KEIP issues (.4); call with different Committee member, D. Ginsberg regarding same and case inquiries (.2)	1.00	2,250.00	2,250.00
01/23/2026	REMB	Call with Committee member counsel, FTI, G. Sasson, and D. Ginsberg regarding updates to KEIP/KERP negotiations and proposed terms	0.40	1,575.00	630.00
01/23/2026	TA	Review January 22 committee update documents	0.80	2,555.00	2,044.00
01/26/2026	TA	Review and comment on December 19 committee update and deck with respect to Japan creditors	0.90	2,555.00	2,299.50
01/29/2026	DG16	Review draft UCC deck (.4); correspond with R. El Mouatassim Bih regarding comments to same (.2)	0.60	2,245.00	1,347.00
01/29/2026	REMB	Correspond with UCC regarding update documents for UCC meeting discussion	0.20	1,575.00	315.00
01/29/2026	REMB	Review and revise UCC update documents and deck	0.70	1,575.00	1,102.50
01/30/2026	AF19	Correspond with Committee regarding UCC professionals December 2025 fee applications	0.10	975.00	97.50
01/30/2026	TA	Review and comment on committee update documents with respect to Japan issues	0.30	2,555.00	766.50
		Subtotal: 04 UCC / Creditor Meetings and Communications	34.20		73,775.00

06 Fee / Employment Applications (UCC Professionals)

01/07/2026	AF19	Correspond with C. Edge and K. Traxler regarding PH December fee statement	0.10	975.00	97.50
01/13/2026	KAT2	Correspond with A. Fishman regarding PH December fee statement	0.20	1,255.00	251.00

Marelli Holdings Co., Ltd.
 101656-00001
 Invoice No. 2477726

Page 18

<u>Date</u>	<u>Initials</u>	<u>Description</u>	<u>Hours</u>	<u>Rate</u>	<u>Amount</u>
01/14/2026	AY8	Review CNO for PH November fee statement	0.10	1,295.00	129.50
01/15/2026	AF19	Correspond with J. Amarante regarding PH December fee statement	0.10	975.00	97.50
01/16/2026	AF19	Correspond with J. Amarante regarding PH December fee statement	0.10	975.00	97.50
01/19/2026	AF19	Review PH December invoice for privilege, confidentiality and compliance with U.S. Trustee fee application guidelines	0.80	975.00	780.00
01/20/2026	AF19	Correspond with A. Yu, G. Sasson, and R. El Mouatassim Bih regarding PH sixth monthly fee application for December services (0.1); prepare the same (1.2)	1.30	975.00	1,267.50
01/20/2026	AY8	Review and revise PH December fee statement	1.50	1,295.00	1,942.50
01/21/2026	AF19	Review revisions to PH sixth monthly fee application (0.2); correspond with G. Sasson, R. El Mouatassim Bih, and A. Yu regarding same (0.1)	0.30	975.00	292.50
01/21/2026	AY8	Review and revise PH December fee statement	0.50	1,295.00	647.50
01/26/2026	AF19	Correspond with G. Sasson regarding PH December fee application (0.1); correspond with C. Edge and J. Amarante regarding same (0.1)	0.20	975.00	195.00
01/26/2026	AY8	Correspond with A. Fishman re PH December fee application	0.20	1,295.00	259.00
01/26/2026	KAT2	Prepare UST Appendix B information related to PH December services	0.20	1,255.00	251.00
01/27/2026	AY8	Correspond with J. Amarante (PH Billing) re PH December fee application	0.10	1,295.00	129.50
01/28/2026	AF19	Correspond with C. Edge, J. Amarante, and M. Magzamen regarding PH December fee application (0.1); draft parts of PH second interim fee application (0.5)	0.60	975.00	585.00
01/28/2026	AY8	Correspond with Morris James and FTI re their December fee applications	0.20	1,295.00	259.00

Marelli Holdings Co., Ltd.
101656-00001
Invoice No. 2477726

Page 19

<u>Date</u>	<u>Initials</u>	<u>Description</u>	<u>Hours</u>	<u>Rate</u>	<u>Amount</u>
01/29/2026	AF19	Prepare PH second interim fee application (1.8); correspond with A. Yu regarding same (0.1)	1.90	975.00	1,852.50
01/29/2026	AY8	Review Morris James' and FTT's December fee applications	0.40	1,295.00	518.00
01/29/2026	KAT2	Review and revise monthly fee application for PH December services (.7); correspond with C. Edge regarding same (.3)	1.00	1,255.00	1,255.00
01/30/2026	AF19	Correspond with G. Sasson regarding UCC professionals December 2025 fee applications	0.10	975.00	97.50
01/30/2026	AY8	Correspond with A. Fishman re PH December fee application	0.10	1,295.00	129.50
Subtotal: 06 Fee / Employment Applications (UCC Professionals)			10.00		11,134.00

07 Fee / Employment Applications (Debtor / Other Professionals)

01/15/2026	DG16	Review revised CRO engagement order (.1); correspond with R. El Mouatassim Bih regarding changes to same (.1)	0.20	2,245.00	449.00
01/15/2026	REMB	Review and revise revised CRO retention order (0.5); correspond with D. Ginsberg and G. Sasson regarding same (0.1)	0.60	1,575.00	945.00
01/16/2026	REMB	Review revised Ankura retention order (0.3); correspond with D. Ginsberg and G. Sasson regarding same (0.1)	0.40	1,575.00	630.00
01/20/2026	DG16	Review revised CRO order and correspond with R. El Mouatassim Bih regarding same	0.10	2,245.00	224.50
Subtotal: 07 Fee / Employment Applications (Debtor / Other Professionals)			1.30		2,248.50

09 Business Operations

Marelli Holdings Co., Ltd.
 101656-00001
 Invoice No. 2477726

Page 20

<u>Date</u>	<u>Initials</u>	<u>Description</u>	<u>Hours</u>	<u>Rate</u>	<u>Amount</u>
01/19/2026	YK1	Analyze recent Japan press coverage on Marelli Chapter 11 proceedings in connection with Japan creditor issues	3.40	1,695.00	5,763.00
01/23/2026	KH18	Review business plan updates and related issues (.8); correspond with FTI and G. Sasson regarding same (.2)	1.00	2,795.00	2,795.00
01/23/2026	REMB	Correspond with FTI regarding notice of bank account closing	0.10	1,575.00	157.50
01/27/2026	DG16	Review draft ninth interim cash management order	0.10	2,245.00	224.50
01/27/2026	GS13	Review business plan update (1.5); correspond with FTI regarding same (.3)	1.80	2,250.00	4,050.00
01/28/2026	DG16	Correspond with G. Sasson and R. El Mouatassim Bih regarding cash management order and related matters	0.10	2,245.00	224.50
01/28/2026	KH18	Review and comment on cash management issues	0.40	2,795.00	1,118.00
01/28/2026	REMB	Review draft ninth interim cash management order (0.6); correspond with FTI, G. Sasson and D. Ginsberg regarding same (0.3)	0.90	1,575.00	1,417.50
01/30/2026	KH18	Correspond with G. Sasson regarding business plan (.1); review issues regarding same (.3)	0.40	2,795.00	1,118.00
01/30/2026	TA	Review summary of media coverage of company customer	0.50	2,555.00	1,277.50
01/30/2026	YK1	Review press coverage on company customer matters (1.6); prepare summary of the same (.7)	2.30	1,695.00	3,898.50
Subtotal: 09 Business Operations			11.00		22,044.00
11 Asset Sales and Dispositions / Section 363 Pleadings					
01/05/2026	AY8	Correspond with FTI re de minimis asset sales	0.20	1,295.00	259.00
Subtotal: 11 Asset Sales and Dispositions /			0.20		259.00

Marelli Holdings Co., Ltd.
 101656-00001
 Invoice No. 2477726

Page 21

<u>Date</u>	<u>Initials</u>	<u>Description</u>	<u>Hours</u>	<u>Rate</u>	<u>Amount</u>
Section 363 Pleadings					
12 Contracts and Leases					
01/05/2026	AY8	Review and summarize landlord's objection to lease assumption	0.20	1,295.00	259.00
01/07/2026	AY8	Review and summarize COC of assumption motion	1.00	1,295.00	1,295.00
01/07/2026	DG16	Review correspondence from G. Sasson, A. Yu and J. Eisenberg (FTI) regarding amendments to lease assumption order (.2); review revised lease assumption order (.1)	0.30	2,245.00	673.50
01/07/2026	REMB	Call with J. Eisenberg on draft lease assumption order and Stretto website	0.30	1,575.00	472.50
01/08/2026	AY8	Correspond with FTI re COC of assumption motion	0.10	1,295.00	129.50
01/08/2026	REMB	Correspond with A. Yu regarding assumption motion and related diligence inquiries	0.40	1,575.00	630.00
01/14/2026	AY8	Review and summarize landlord letter to the court	0.60	1,295.00	777.00
01/15/2026	AY8	Review and summarize landlord objection to assumption motion	0.40	1,295.00	518.00
Subtotal: 12 Contracts and Leases			3.30		4,754.50
13 Prepetition Secured Debt / Capital Structure Analysis					
01/06/2026	MP29	Review security documents for collateral and perfection issues	0.70	2,250.00	1,575.00
01/06/2026	SR16	Correspond with C. Geils and J. Lader regarding collateral review	0.30	1,695.00	508.50
01/07/2026	JL59	Review U.S. prepetition collateral documents and K&E responses to follow up inquiries related to collateral analysis	1.20	1,115.00	1,338.00

Marelli Holdings Co., Ltd.
 101656-00001
 Invoice No. 2477726

Page 22

<u>Date</u>	<u>Initials</u>	<u>Description</u>	<u>Hours</u>	<u>Rate</u>	<u>Amount</u>
01/07/2026	MP29	Review security documents in connection with collateral analysis	2.10	2,250.00	4,725.00
01/08/2026	JL59	Review PH foreign collateral summaries and additional security documents (.9); review U.S. security documents provided (.5)	1.40	1,115.00	1,561.00
01/08/2026	SR16	Correspond with G. Sasson and C. Geils regarding collateral review	0.30	1,695.00	508.50
01/12/2026	JL59	Update summary analysis of U.S. prepetition collateral	0.70	1,115.00	780.50
01/13/2026	SR16	Correspond with C. Geils regarding collateral review (.2); analyze perfection issues (.3)	0.50	1,695.00	847.50
01/15/2026	CMG1	Analyze security documents (1.7); prepare collateral review analysis (2.8)	4.50	1,575.00	7,087.50
01/15/2026	DG16	Correspond with S. Rubinchik and C. Geils regarding lien perfection analysis	0.10	2,245.00	224.50
01/15/2026	MP29	Review collateral analysis for the U.S., Japan, and Germany	2.40	2,250.00	5,400.00
01/19/2026	MP29	Analyze updated collateral diligence (2.3); review updated collateral analysis (.9)	3.20	2,250.00	7,200.00
01/23/2026	YK1	Analyze collateral and perfection issues under security documents (2.7); compare and analyze collaterals under the SFA and the emergency loan agreement (2.4)	5.10	1,695.00	8,644.50
01/26/2026	MP29	Review documents related to collateral and lien perfection review	2.20	2,250.00	4,950.00
01/26/2026	YK1	Continue to analyze collateral and perfection issues under security documents (2.7); continue to compare and analyze collaterals under the SFA and the emergency loan agreement (3.6)	6.30	1,695.00	10,678.50
01/27/2026	MP29	Analyze collateral and lien perfection issues and related documents (3.0); correspond with J. Lader and C. Geils regarding same (.3)	3.30	2,250.00	7,425.00

Marelli Holdings Co., Ltd.
101656-00001
Invoice No. 2477726

Page 23

<u>Date</u>	<u>Initials</u>	<u>Description</u>	<u>Hours</u>	<u>Rate</u>	<u>Amount</u>
01/27/2026	YK1	Continue analyzing collateral and perfection issues under security documents (2.7); continue comparing and analyzing collaterals under the SFA and the emergency loan agreement (2.8)	5.50	1,695.00	9,322.50
01/28/2026	JL59	Review prepetition collateral summary (.7); prepare notes on same in advance of PH collateral discussion (.6)	1.30	1,115.00	1,449.50
01/28/2026	MP29	Review collateral and lien perfection documents (2.3); review and edit collateral analysis (1.2)	3.50	2,250.00	7,875.00
01/29/2026	CMG1	Telephone conference with D. Ginsberg, M. Pecar, R. El Mouatassim Bih, S. Rubinchik, and J. Lader regarding lien perfection analysis (.4); review summary of same (.1)	0.50	1,575.00	787.50
01/29/2026	DG16	Review lien perfection analysis summary (.4); telephone conference with M. Pecar, R. El Mouatassim Bih, S. Rubinchik, C. Geils and J. Lader regarding lien perfection analysis (.4)	0.80	2,245.00	1,796.00
01/29/2026	JL59	Call with M. Pecar, D. Ginsberg, R. El Mouatassim Bih, S. Rubinchik, and C. Geils regarding prepetition collateral analysis (.4); review collateral summary chart prior to call (1.0)	1.40	1,115.00	1,561.00
01/29/2026	MP29	Review updated collateral analysis (1.4); review related documents, diligence, and open issues (1.6); prepare notes for collateral analysis call (0.3); call with D. Ginsberg, R. El Mouatassim Bih, S. Rubinchik, C. Geils, and J. Lader regarding same (0.4)	3.70	2,250.00	8,325.00
01/29/2026	REMB	Review collateral and perfection analysis (1.8); call with D. Ginsberg, M. Pecar, S. Rubinchik, C. Geils and J. Lader regarding same (0.4); correspond with G. Sasson regarding same (0.5)	2.70	1,575.00	4,252.50

Marelli Holdings Co., Ltd.
101656-00001
Invoice No. 2477726

Page 24

<u>Date</u>	<u>Initials</u>	<u>Description</u>	<u>Hours</u>	<u>Rate</u>	<u>Amount</u>
01/29/2026	SR16	Analyze updated collateral review findings (.3); call with D. Ginsberg, M. Pecar, R. El Mouatassim Bih, C. Geils and J. Lader regarding same (.4)	0.70	1,695.00	1,186.50
Subtotal: 13 Prepetition Secured Debt / Capital Structure Analysis			54.40		100,009.50
14 DIP Financing / Cash Collateral Matters					
01/03/2026	DG16	Correspond with R. El Mouatassim Bih regarding DB factoring facility	0.10	2,245.00	224.50
01/05/2026	DG16	Review DB factoring RPA issues list (.2); correspond with R. El Mouatassim Bih regarding same (.1)	0.30	2,245.00	673.50
01/05/2026	REMB	Review M. Sherman comments to draft DB receivables facility (0.9); correspond with M. Sherman, G. Sasson and D. Ginsberg regarding same (0.2)	1.10	1,575.00	1,732.50
01/06/2026	DG16	Review correspondence from M. Sherman and R. El Mouatassim Bih regarding DB factoring RPA	0.10	2,245.00	224.50
01/06/2026	REMB	Revise DB facility agreement to incorporate comments from M. Sherman	0.50	1,575.00	787.50
01/09/2026	REMB	Correspond with G. Sasson and FTI regarding customer factoring facility updates	0.20	1,575.00	315.00
01/12/2026	DG16	Correspond with R. El Mouatassim Bih and M. Sherman regarding DB factoring facility RPA (.2); review correspondence from G. Sasson and N. Howard regarding customer factoring facility (.1)	0.30	2,245.00	673.50
01/12/2026	REMB	Review revised draft of the DB facility (0.5); correspond with M. Sherman regarding same (0.1)	0.60	1,575.00	945.00
01/20/2026	REMB	Correspond with M. Sherman regarding update on DB facility	0.10	1,575.00	157.50

Marelli Holdings Co., Ltd.
 101656-00001
 Invoice No. 2477726

Page 25

<u>Date</u>	<u>Initials</u>	<u>Description</u>	<u>Hours</u>	<u>Rate</u>	<u>Amount</u>
01/21/2026	DG16	Correspond with G. Sasson re customer factoring facility	0.10	2,245.00	224.50
01/27/2026	DG16	Review correspondence from C. Aas (A&M) regarding factoring facilities	0.10	2,245.00	224.50
01/27/2026	GS13	Review DB factoring agreement and comments to same (1.9); emails with D. Ginsberg and FTI regarding same (.2)	2.10	2,250.00	4,725.00
01/28/2026	DG16	Review correspondence from M. Hyland (FTI) regarding DB factoring facility update (.1); correspond with R. El Mouatassim Bih regarding same (.1)	0.20	2,245.00	449.00
01/28/2026	KH18	Review and comment on issues related to DB facility	0.40	2,795.00	1,118.00
		Subtotal: 14 DIP Financing / Cash Collateral Matters	6.20		12,474.50
18 Litigation / Other Contested Matters					
01/23/2026	YK1	Review information sharing order and updated FAQ	1.80	1,695.00	3,051.00
		Subtotal: 18 Litigation / Other Contested Matters	1.80		3,051.00
21 Plan and Disclosure Statement					
01/05/2026	GS13	Review and comment on plan	1.10	2,250.00	2,475.00
01/06/2026	DG16	Review draft disclosure statement (.5); review G. Sasson's comments on plan revisions (.6)	1.10	2,245.00	2,469.50
01/07/2026	DG16	Review draft disclosure statement (.3); telephone conference with G. Sasson regarding same (.1)	0.40	2,245.00	898.00
01/07/2026	GS13	Review and comment on Plan (1.1); call with D. Ginsberg regarding disclosure statement (.1)	1.20	2,250.00	2,700.00

Marelli Holdings Co., Ltd.
 101656-00001
 Invoice No. 2477726

Page 26

<u>Date</u>	<u>Initials</u>	<u>Description</u>	<u>Hours</u>	<u>Rate</u>	<u>Amount</u>
01/08/2026	DG16	Correspond with G. Sasson and R. El Mouatassim Bih regarding plan comments (.1); review revised plan mark-up (.5)	0.60	2,245.00	1,347.00
01/09/2026	KH18	Review plan issues (.4); correspond with G. Sasson regarding same (.1)	0.50	2,795.00	1,397.50
01/09/2026	REMB	Review and revise draft Plan	0.50	1,575.00	787.50
01/13/2026	REMB	Review draft exclusivity extension motion (0.5); correspond with FTI regarding same (0.2)	0.70	1,575.00	1,102.50
01/14/2026	REMB	Correspond with G. Sasson regarding exclusivity motion	0.20	1,575.00	315.00
01/16/2026	DG16	Review draft DS	0.60	2,245.00	1,347.00
01/20/2026	DG16	Review draft second exclusivity extension motion (.3); correspond with R. El Mouatassim Bih regarding same (.1)	0.40	2,245.00	898.00
01/20/2026	REMB	Correspond with D. Ginsberg and G. Sasson regarding exclusivity extension request	0.20	1,575.00	315.00
01/21/2026	DG16	Correspond with R. El Mouatassim Bih and Akin regarding exclusivity extension	0.10	2,245.00	224.50
01/22/2026	DG16	Review revised exclusivity extension motion (.1); telephone conference with R. El Mouatassim Bih, A. Kordas (Akin) and K. Dorley (Akin) regarding same (.1)	0.20	2,245.00	449.00
01/22/2026	REMB	Call with Akin and D. Ginsberg regarding exclusivity extension motion	0.10	1,575.00	157.50
01/26/2026	DG16	Correspond with A. Kordas (Akin) and K. Doorley (Akin) regarding exclusivity extension	0.10	2,245.00	224.50
01/27/2026	DG16	Review draft disclosure statement	1.90	2,245.00	4,265.50
01/28/2026	GS13	Review and comment on disclosure statement (2.9); review D. Ginsberg's comments to same (.3)	3.20	2,250.00	7,200.00
01/28/2026	KH18	Correspond with G. Sasson regarding DS	0.20	2,795.00	559.00
01/29/2026	DG16	Review draft disclosure statement	0.30	2,245.00	673.50

Marelli Holdings Co., Ltd.
101656-00001
Invoice No. 2477726

Page 27

<u>Date</u>	<u>Initials</u>	<u>Description</u>	<u>Hours</u>	<u>Rate</u>	<u>Amount</u>
01/30/2026	GS13	Review disclosure statement and comments on same (2.1); correspond with K. Hansen regarding same (.2)	2.30	2,250.00	5,175.00
01/30/2026	KH18	Correspond with G. Sasson regarding plan of reorganization and DS (.2); review issues regarding same (.4)	0.60	2,795.00	1,677.00
Subtotal: 21 Plan and Disclosure Statement			16.50		36,657.50

22 Labor / Employee / Pension Matters

01/02/2026	GS13	Review KEIP/KERP issues (1.2); review and revise diligence list (.5); call with FTI and R. El Mouatassim Bih re: KEIP/KERP plans and related diligence (.2)	1.90	2,250.00	4,275.00
01/02/2026	KH18	Review and comment on KEIP issues (.4); correspond with G. Sasson and D. Ginsberg regarding same (.2)	0.60	2,795.00	1,677.00
01/02/2026	REMB	Call with M. Hyland (FTI) and G. Sasson regarding KEIP/KERP plans	0.20	1,575.00	315.00
01/03/2026	DG16	Review revised KEIP/KERP motion (.6); review T. Simion declaration in support of KEIP/KERP (.2); review comments to KEIP/KERP order (.1); review KEIP/KERP diligence information (.8)	1.70	2,245.00	3,816.50
01/04/2026	AY8	Review KEIP/KERP issues list prepared by FTI	0.30	1,295.00	388.50
01/04/2026	DG16	Correspond with G. Sasson and R. El Mouatassim Bih regarding KEIP/KERP matters (.3); review FTI analysis of KEIP/KERP and related issues list (.4)	0.70	2,245.00	1,571.50
01/04/2026	REMB	Review KEIP/KERP draft issues list (0.4); correspond with G. Sasson and D. Ginsberg regarding same (0.3)	0.70	1,575.00	1,102.50
01/05/2026	AY8	Attend call with FTI, G. Sasson, D. Ginsberg and R. El Mouatassim Bih regarding KEIP/KERP motion and related issues (0.5); review KEIP/KERP motion (0.4)	0.90	1,295.00	1,165.50

Marelli Holdings Co., Ltd.
101656-00001
Invoice No. 2477726

Page 28

<u>Date</u>	<u>Initials</u>	<u>Description</u>	<u>Hours</u>	<u>Rate</u>	<u>Amount</u>
01/05/2026	DG16	Telephone conference with G. Sasson, R. El Mouatassim Bih, A. Yu, and FTI regarding KEIP/KERP issues (.5); correspond with R. El Mouatassim Bih and T. Luangkhot (FTI) regarding same (.2); review updated FTI diligence list and KEIP/KERP documents (.4); correspond with G. Sasson, W. Farmer and N. Bassett regarding KEIP/KERP (.3)	1.40	2,245.00	3,143.00
01/05/2026	GS13	Call with FTI, D. Ginsberg, R. El Mouatassim Bih, and A. Yu re: KEIP issues (.5); review and comment on KEIP/KERP motion, updated FTI diligence list, and related KEIP/KERP documents (1.1)	1.60	2,250.00	3,600.00
01/05/2026	KH18	Correspond with G. Sasson, D. Ginsberg, and R. El Mouatassim Bih regarding KEIP issues (.5); review and comment on KEIP/KERP diligence and documents (.7)	1.20	2,795.00	3,354.00
01/05/2026	NAB	Email with G. Sasson regarding KEIP issues	0.20	2,250.00	450.00
01/05/2026	REMB	Call with FTI, G. Sasson, D. Ginsberg and A. Yu regarding KEIP/KERP issues list	0.50	1,575.00	787.50
01/06/2026	AY8	Correspond with M. Laskowski re KEIP motion objection	0.20	1,295.00	259.00
01/06/2026	DG16	Telephone conference with N. Bassett, G. Sasson, W. Farmer and R. El Mouatassim Bih regarding KEIP/KERP (.4); review correspondence from E. Cheng (FTI) regarding KEIP diligence (.1)	0.50	2,245.00	1,122.50
01/06/2026	GS13	Call with FTI, N. Bassett, D. Ginsberg, W. Farmer and R. El Mouatassim Bih re: KEIP issues (.4); analyze same, related diligence, and next steps (.4)	0.80	2,250.00	1,800.00
01/06/2026	NAB	Review motion and information related to KERP and KEIP (.3); emails with W. Farmer regarding same (.1); call with G. Sasson, D. Ginsberg, W. Farmer and R. El Mouatassim Bih regarding same (.4); follow up call with W. Farmer regarding same (.1)	0.90	2,250.00	2,025.00

Marelli Holdings Co., Ltd.
 101656-00001
 Invoice No. 2477726

Page 29

<u>Date</u>	<u>Initials</u>	<u>Description</u>	<u>Hours</u>	<u>Rate</u>	<u>Amount</u>
01/06/2026	REMB	Call with N. Bassett, G. Sasson, D. Ginsberg and W. Farmer regarding KEIP/KERP objections	0.40	1,575.00	630.00
01/06/2026	WCF	Call with G. Sasson, D. Ginsberg, N. Bassett, and R. El Mouatassim Bih regarding KEIP litigation issues (.4); follow up call with N. Bassett regarding same (.1); review FTI's KEIP analyses in connection with draft objection (.7); review proposed KEIP motion and declaration in connection with possible objection (.6)	1.80	1,695.00	3,051.00
01/07/2026	AY8	Correspond with M. Laskowski re deadlines related to KEIP/KERP motion	0.10	1,295.00	129.50
01/07/2026	DG16	Review draft UCC KEIP/KERP modifications proposal (.2); correspond with G. Sasson, R. El Mouatassim Bih and M. Hyland (FTI) regarding same (.2)	0.40	2,245.00	898.00
01/07/2026	GS13	Review KEIP issues (.5); revise KEIP issues list (.2)	0.70	2,250.00	1,575.00
01/07/2026	NAB	Email with W. Farmer regarding KEIP and KERP analysis	0.20	2,250.00	450.00
01/07/2026	REMB	Review proposed modifications to KEIP/KERP plan (0.2); correspond with D. Ginsberg on comments to draft KEIP/KERP plan (0.2)	0.40	1,575.00	630.00
01/08/2026	DG16	Telephone conference with R. El Mouatassim Bih, N. Bassett, W. Farmer, and FTI regarding KEIP/KERP issues and objections (.7); review correspondence from G. Sasson and E. Cheng (FTI) regarding KEIP diligence matters (.1)	0.80	2,245.00	1,796.00
01/08/2026	GS13	Review KEIP documents (.6); review and supplement objection re: same (.6)	1.20	2,250.00	2,700.00
01/08/2026	NAB	Call with FTI, D. Ginsberg, W. Farmer and R. El Mouatassim Bih regarding KEIP issues and strategy (.7); correspond with W. Farmer regarding same (.2); analyze issues relating to same (.4)	1.30	2,250.00	2,925.00

Marelli Holdings Co., Ltd.
101656-00001
Invoice No. 2477726

Page 30

<u>Date</u>	<u>Initials</u>	<u>Description</u>	<u>Hours</u>	<u>Rate</u>	<u>Amount</u>
01/08/2026	REMB	Call with FTI, N. Bassett, D. Ginsberg and W. Farmer regarding KEIP/KERP issues (0.7); correspond with W. Farmer regarding draft KEIP/KERP objection (0.3)	1.00	1,575.00	1,575.00
01/08/2026	WCF	Call with FTI, N. Bassett, D. Ginsberg and R. El Mouatassim Bih regarding draft KEIP objection (.7); analyze legal authorities regarding KEIP legal standard and UCC objections (1.1)	1.80	1,695.00	3,051.00
01/09/2026	DG16	Review correspondence from G. Sasson and E. Cheng (FTI) regarding KEIP/KERP update	0.30	2,245.00	673.50
01/09/2026	GS13	Review KEIP diligence list (1.0); call with UST and R. El Mouatassim Bih regarding KEIP plan (.4); call with FTI regarding KEIP (.4); correspond with FTI, D. Ginsberg, R. El Mouatassim Bih re: same (.3)	2.10	2,250.00	4,725.00
01/09/2026	KH18	Review and comment on KEIP issues	0.60	2,795.00	1,677.00
01/09/2026	NAB	Review documents related to KEIP (.4); analyze same (.4)	0.80	2,250.00	1,800.00
01/09/2026	REMB	Call with UST and G. Sasson regarding KEIP/KERP plan	0.40	1,575.00	630.00
01/10/2026	NAB	Analyze KEIP documents and issues	0.60	2,250.00	1,350.00
01/11/2026	WCF	Analyze section 503(c) authorities regarding draft KEIP objection (2.6); analyze KEIP objection precedent regarding same (1.9); correspond with N. Bassett regarding same (.2)	4.70	1,695.00	7,966.50
01/12/2026	AF19	Meet with R. El Mouatassim Bih to discuss KEIP metrics and open issues (0.3); analyze case law regarding KEIP metrics and limited objections (3.0)	3.30	975.00	3,217.50
01/12/2026	AY8	Participate in call with FTI, G. Sasson, D. Ginsberg, R. El Mouatassim Bih, N. Bassett, and W. Farmer regarding KEIP metrics issues (0.6); analyze issues and authority regarding uncertain metrics of the KEIP program (2.0)	2.60	1,295.00	3,367.00

Marelli Holdings Co., Ltd.
 101656-00001
 Invoice No. 2477726

Page 31

<u>Date</u>	<u>Initials</u>	<u>Description</u>	<u>Hours</u>	<u>Rate</u>	<u>Amount</u>
01/12/2026	DG16	Telephone conference with G. Sasson, R. El Mouatassim Bih, N. Bassett, W. Farmer, A. Yu, E. Cheng (FTI) and M. Hyland (FTI) regarding KEIP/KERP issues and strategy (.6); review correspondence from G. Sasson and M. Hyland (FTI) regarding KEIP (.1)	0.70	2,245.00	1,571.50
01/12/2026	GS13	Review FTI documents re: KEIP (.7); review and revise KEIP settlement term sheet (.9); emails with D. Ginsberg, R. El Mouatassim Bih re: same (.1)	1.70	2,250.00	3,825.00
01/12/2026	GS13	Call with FTI, D. Ginsberg, N. Bassett, R. El Mouatassim Bih, W. Farmer, A. Yu regarding KEIP/KERP issues and strategy	0.60	2,250.00	1,350.00
01/12/2026	KH18	Review emails from D. Ginsberg, R. El Mouatassim Bih, and W. Farmer regarding KEIP issues and objection	0.50	2,795.00	1,397.50
01/12/2026	NAB	Analyze KEIP issues (.2); review draft KEIP declaration from FTI (.4); participate in call with G. Sasson, D. Ginsberg, R. El Mouatassim Bih, W. Farmer, A. Yu and FTI regarding same and KEIP strategy (.6); further analyze KEIP arguments and issues (.2)	1.40	2,250.00	3,150.00
01/12/2026	REMB	Review FTI draft declaration in connection with KEIP/KERP objection (.8); call with A. Fishman regarding KEIP/KERP research (.3); correspond with W. Farmer, A. Yu and A. Fishman regarding same (.3); strategy call with FTI, G. Sasson, D. Ginsberg, N. Bassett, W. Farmer and A. Yu regarding KEIP/KERP counter proposal and related issues (.6)	2.00	1,575.00	3,150.00
01/12/2026	WCF	Review draft KEIP objection supporting declaration (.3); call with FTI, G. Sasson, D. Ginsberg, R. El Mouatassim Bih, N. Bassett, and A. Yu regarding same (.6); draft objection to KEIP motion regarding insider payments (4.2)	5.10	1,695.00	8,644.50

Marelli Holdings Co., Ltd.
 101656-00001
 Invoice No. 2477726

Page 32

<u>Date</u>	<u>Initials</u>	<u>Description</u>	<u>Hours</u>	<u>Rate</u>	<u>Amount</u>
01/13/2026	AF19	Analyze case law regarding insider KEIP metrics and limited objections	2.60	975.00	2,535.00
01/13/2026	AY8	Analyze case law and statutory authority regarding KEIP issues related to uncertain metrics	2.20	1,295.00	2,849.00
01/13/2026	GS13	Review and revise KEIP settlement terms (.7); emails with D. Ginsberg, N. Bassett, W. Farmer, and R. El Mouatassim Bih re: same (.4)	1.10	2,250.00	2,475.00
01/13/2026	NAB	Review draft declaration from FTI regarding KEIP issues (.5); emails with G. Sasson, D. Ginsberg, W. Farmer, R. El Mouatassim Bih and FTI regarding same (.2); call with W. Farmer regarding same (.1)	0.80	2,250.00	1,800.00
01/13/2026	WCF	Analyze section 503(c) authorities regarding KEIP metric and milestone issues for draft objection (1.7); call with N. Bassett regarding same (.1); revise and supplement draft KEIP objection (2.7)	4.50	1,695.00	7,627.50
01/14/2026	AY8	Attend call with FTI, G. Sasson, D. Ginsberg, W. Farmer and R. El Mouatassim Bih regarding KEIP/KERP issues	0.40	1,295.00	518.00
01/14/2026	DG16	Telephone conference with G. Sasson, W. Farmer, R. El Mouatassim Bih, A. Yu, E. Cheng (FTI) and M. Hyland (FTI) regarding KEIP/KERP open issues	0.40	2,245.00	898.00
01/14/2026	GS13	Call with FTI, D. Ginsberg, W. Farmer, R. El Mouatassim Bih, and A. Yu re: KEIP issues (.4); analyze objection issues (.2)	0.60	2,250.00	1,350.00
01/14/2026	NAB	Email with W. Farmer regarding KEIP issues	0.30	2,250.00	675.00
01/14/2026	REMB	Call with FTI, G. Sasson, D. Ginsberg, W. Farmer, and A. Yu regarding KEIP/KERP negotiations and diligence	0.40	1,575.00	630.00

Marelli Holdings Co., Ltd.
 101656-00001
 Invoice No. 2477726

Page 33

<u>Date</u>	<u>Initials</u>	<u>Description</u>	<u>Hours</u>	<u>Rate</u>	<u>Amount</u>
01/14/2026	WCF	Call with FTI (E. Cheng), G. Sasson, D. Ginsberg, R. El Mouatassim Bih, and A. Yu regarding draft KEIP objection and outstanding diligence (.4); review revised declaration in support of draft KEIP objection (.5); correspond with N. Bassett regarding draft KEIP objection (.3); analyze authorities regarding insider KEIP objection issues (2.1)	3.30	1,695.00	5,593.50
01/15/2026	WCF	Continue to draft insider KEIP objection	1.80	1,695.00	3,051.00
01/16/2026	AY8	Review company response on KEIP proposal	0.10	1,295.00	129.50
01/16/2026	DG16	Correspond with G. Sasson, R. El Mouatassim Bih and M. Hyland (FTI) regarding company response on KEIP (.2); review updated company KEIP response (.3); telephone conference with N. Bassett, R. El Mouatassim Bih, W. Farmer, E. Cheng (FTI) and M. Hyland (FTI) regarding KEIP update and response to counter (.6)	1.10	2,245.00	2,469.50
01/16/2026	KH18	Review open issues related to KEIP (.3); review correspondence from D. Ginsberg, R. El Mouatassim Bih and W. Farmer regarding same (.2)	0.50	2,795.00	1,397.50
01/16/2026	NAB	Join portion of call with FTI, D. Ginsberg, W. Farmer, and R. El Mouatassim Bih regarding open KEIP issues (.3); email with D. Ginsberg, R. El Mouatassim Bih, and W. Farmer regarding same (.2)	0.50	2,250.00	1,125.00
01/16/2026	REMB	Review company's KEIP counter proposal (0.4); correspond with FTI, G. Sasson and D. Ginsberg regarding KEIP counter proposal (0.4); call with FTI, D. Ginsberg, N. Bassett and W. Farmer regarding KEIP counter proposal (0.6); correspond with Morris James regarding same (0.2)	1.60	1,575.00	2,520.00

Marelli Holdings Co., Ltd.
 101656-00001
 Invoice No. 2477726

Page 34

<u>Date</u>	<u>Initials</u>	<u>Description</u>	<u>Hours</u>	<u>Rate</u>	<u>Amount</u>
01/16/2026	WCF	Call with N. Bassett, R. El Mouatassim Bih, D. Ginsberg, E. Cheng (FTI) regarding responses from Debtors regarding KEIP issues	0.60	1,695.00	1,017.00
01/17/2026	DG16	Correspond with G. Sasson regarding KEIP issues	0.10	2,245.00	224.50
01/19/2026	AY8	Attend call with FTI, D. Ginsberg, W. Farmer, G. Sasson and R. El Mouatassim Bih regarding KEIP/KERP issues	0.50	1,295.00	647.50
01/19/2026	DG16	Telephone conference with G. Sasson, R. El Mouatassim Bih, W. Farmer, A. Yu, E. Cheng (FTI) and M. Hyland (FTI) regarding KEIP diligence and open issues (.5); correspond with G. Sasson regarding same (.2)	0.70	2,245.00	1,571.50
01/19/2026	GS13	Review and revise KEIP settlement term sheet (.6); call with FTI, D. Ginsberg, R. El Mouatassim Bih, A. Yu and W. Farmer re: same (.5)	1.10	2,250.00	2,475.00
01/19/2026	KH18	Review correspondence from D. Ginsberg, R. El Mouatassim Bih and W. Farmer regarding KEIP issues and UCC objection (0.3); review and comment on same (0.7)	1.00	2,795.00	2,795.00
01/19/2026	REMB	Call with FTI, G. Sasson, D. Ginsberg, A. Yu and W. Farmer on KEIP diligence	0.50	1,575.00	787.50
01/19/2026	WCF	Call with FTI (E. Cheng), G. Sasson, D. Ginsberg, A. Yu and R. El Mouatassim Bih regarding KEIP diligence and objection strategy	0.50	1,695.00	847.50

Marelli Holdings Co., Ltd.
 101656-00001
 Invoice No. 2477726

Page 35

<u>Date</u>	<u>Initials</u>	<u>Description</u>	<u>Hours</u>	<u>Rate</u>	<u>Amount</u>
01/20/2026	DG16	Review correspondence from T. Simion (A&M) regarding KEIP metrics (.1); telephone conference with R. El Mouatassim Bih and E. Cheng (FTI) regarding KEIP matters (.2); correspond with E. Cheng (FTI) regarding same (.1); correspond with B. Keilson (MJ) regarding KEIP issues (.1); office conference with R. El Mouatassim Bih regarding KEIP issues and strategy (.5); telephone conference with R. El Mouatassim Bih, W. Farmer and E. Cheng (FTI) regarding same and diligence (.2); telephone conference with G. Sasson, N. Bassett and W. Farmer regarding same (.3); correspond with G Sasson, R El Mouatassim Bih, N Bassett regarding same (.1)	1.60	2,245.00	3,592.00
01/20/2026	GS13	Call with D. Ginsberg, N. Bassett and W. Farmer regarding KEIP objection and ROR (.3); emails with D. Ginsberg re: KEIP discussions (.2)	0.40	2,250.00	900.00
01/20/2026	NAB	Analyze issues related to KEIP (.6); call with G. Sasson, D. Ginsberg, and W. Farmer regarding same (.3); review and revise draft filing in connection with same (.2); emails with W. Farmer regarding same (.1)	1.20	2,250.00	2,700.00
01/20/2026	REMB	Correspond with D. Ginsberg and G. Sasson regarding draft reservation of rights with respect to KEIP motion (0.3); telephone conference with D. Ginsberg and FTI regarding same (0.2); office conference with D. Ginsberg regarding reservation of rights, KEIP issues, and strategy (0.5); telephone conference with D. Ginsberg, W. Farmer and FTI regarding same and diligence (0.2); review and revise draft reservation of rights (0.8); correspond with D. Ginsberg and W. Farmer regarding same (0.4)	2.40	1,575.00	3,780.00

Marelli Holdings Co., Ltd.
 101656-00001
 Invoice No. 2477726

Page 36

<u>Date</u>	<u>Initials</u>	<u>Description</u>	<u>Hours</u>	<u>Rate</u>	<u>Amount</u>
01/20/2026	TA	Review emails from D. Ginsberg and R. El Mouatassim Bih regarding KEIP negotiations, objection, and open issues	0.50	2,555.00	1,277.50
01/20/2026	WCF	Draft limited objection and reservation of rights regarding outstanding disputes as to KEIP motion (1.6); correspond with R. El Mouatassim Bih regarding same (.1); call with G. Sasson, N. Bassett, and D. Ginsberg regarding limited objection and reservation of rights (.3); call with D. Ginsberg, R. El Mouatassim Bih and FTI (E. Cheng) regarding same and KEIP diligence (.2)	2.20	1,695.00	3,729.00
01/21/2026	DG16	Review draft reservation of rights related to KEIP motion (.1); correspond with G. Sasson and N. Bassett regarding same (.1); correspond with R. El Mouatassim Bih regarding update to committee on KEIP (.1)	0.30	2,245.00	673.50
01/21/2026	KH18	Correspond with FTI, D. Ginsberg and R. El Mouatassim Bih regarding KEIP issues	0.40	2,795.00	1,118.00
01/22/2026	AY8	Attend KEIP call with FTI, K. Hansen, D. Ginsberg, W. Farmer, and R. El Mouatassim Bih re KEIP issues and negotiations (.6); follow up review of KEIP issue (.1)	0.70	1,295.00	906.50
01/22/2026	DG16	Telephone conference with E. Cheng (FTI) regarding KEIP/KERP update (.2); further telephone conference with A. Scruton (FTI) and E. Cheng (FTI) regarding same (.2); correspond with G. Sasson regarding same (.2)	0.60	2,245.00	1,347.00
01/22/2026	DG16	Telephone conference with K. Hansen, W. Farmer, R. El Mouatassim Bih, A. Yu, A. Scruton (FTI), E. Cheng (FTI) and M. Hyland (FTI) regarding KEIP/KERP issues	0.60	2,245.00	1,347.00
01/22/2026	KH18	Discussion with D. Ginsberg, W. Farmer, R. El Mouatassim Bih, A. Yu, and FTI regarding KEIP/KERP issues	0.60	2,795.00	1,677.00

Marelli Holdings Co., Ltd.
101656-00001
Invoice No. 2477726

Page 37

<u>Date</u>	<u>Initials</u>	<u>Description</u>	<u>Hours</u>	<u>Rate</u>	<u>Amount</u>
01/22/2026	NAB	Emails with D. Ginsberg regarding KEIP discussions	0.20	2,250.00	450.00
01/22/2026	REMB	Call with FTI, K. Hansen, D. Ginsberg, W. Farmer, and A. Yu regarding KEIP negotiations (.6); prepare follow up notes regarding same (.1)	0.70	1,575.00	1,102.50
01/22/2026	TA	Review emails from D. Ginsberg and R. El Mouatassim Bih on KEIP issues, negotiations, and objection	0.30	2,555.00	766.50
01/22/2026	WCF	Call with K. Hansen, D. Ginsberg, R. El Mouatassim Bih, A. Yu, and FTI (E. Cheng) regarding limited objection and latest KEIP information	0.60	1,695.00	1,017.00
01/23/2026	DG16	Correspond with G. Sasson, A. Scruton (FTI) and E. Cheng (FTI) regarding KEIP discussions (.3); review correspondence from G. Sasson, E. Cheng (FTI) and T. Simion (A&M) regarding KEIP metric (.3); telephone conferences with E. Cheng (FTI) regarding same (.2); review draft committee email regarding KEIP metric (.2); review revised KEIP order (1.3); telephone conference with R. El Mouatassim Bih regarding comments to revised KEIP order (.6)	2.90	2,245.00	6,510.50
01/23/2026	GS13	Review and revise Marelli settlement term sheet regarding KEIP issues	0.80	2,250.00	1,800.00
01/23/2026	REMB	Correspond with FTI regarding on KEIP metric (0.3); call with FTI regarding same (0.5); review and revise draft KEIP order (2.7); call with D. Ginsberg regarding comments on KEIP order (0.6); correspond with D. Ginsberg regarding same (0.3); correspond with FTI regarding same (0.4)	4.80	1,575.00	7,560.00
01/24/2026	DG16	Review FTI comments to revised KEIP order	0.10	2,245.00	224.50
01/25/2026	DG16	Review correspondence from G. Sasson and E. Cheng (FTI) regarding comments to KEIP order	0.10	2,245.00	224.50

Marelli Holdings Co., Ltd.
101656-00001
Invoice No. 2477726

Page 38

<u>Date</u>	<u>Initials</u>	<u>Description</u>	<u>Hours</u>	<u>Rate</u>	<u>Amount</u>
01/26/2026	DG16	Correspond with G. Sasson, R. El Mouatassim Bih and E. Cheng (FTI) regarding KEIP order revisions and open KEIP issues (.6); telephone conference with R. El Mouatassim Bih regarding KEIP order revisions (.2)	0.80	2,245.00	1,796.00
01/26/2026	REMB	Correspond with FTI regarding comments to KEIP order and cash management order (.3); call with D. Ginsberg regarding comments to KEIP order (.2)	0.50	1,575.00	787.50
Subtotal: 22 Labor / Employee / Pension Matters			102.30		192,053.50
Total			318.00		592,578.00

Timekeeper Summary

<u>ID</u>	<u>Timekeeper Name</u>	<u>Title</u>	<u>Hours</u>	<u>Rate</u>	<u>Fee</u>
KH18	Kris Hansen	Partner	19.40	2,795.00	54,223.00
TA	Toshiyuki Arai	Partner	14.80	2,555.00	37,814.00
NAB	Nicholas A. Bassett	Partner	9.70	2,250.00	21,825.00
MP29	Marija Pecar	Partner	22.60	2,250.00	50,850.00
GS13	Gabe Sasson	Partner	34.70	2,250.00	78,075.00
DG16	Daniel Ginsberg	Of Counsel	40.90	2,245.00	91,820.50
KAT2	Katherine A. Traxler	Of Counsel	1.80	1,255.00	2,259.00
WCF	Will C. Farmer	Associate	28.30	1,695.00	47,968.50
YK1	Yuko Kamo	Associate	33.40	1,695.00	56,613.00
SR16	Sandra Rubinchik	Associate	1.80	1,695.00	3,051.00
REMB	Rasha El Mouatassim Bih	Associate	54.10	1,575.00	85,207.50
CMG1	Christine M. Geils	Associate	5.00	1,575.00	7,875.00
AY8	Annie (Xue) Yu	Associate	18.80	1,295.00	24,346.00
JL59	Jake Lader	Associate	6.80	1,115.00	7,582.00
AF19	Alexis Fishman	Law Clerk	18.10	975.00	17,647.50
ML30	Mat Laskowski	Paralegal	7.80	695.00	5,421.00

Marelli Holdings Co., Ltd.
 101656-00001
 Invoice No. 2477726

Page 39

Costs incurred and advanced

<u>Date</u>	<u>Description</u>	<u>Quantity</u>	<u>Rate</u>	<u>Amount</u>
01/16/2026	Photocopy Charges	24.00	0.08	1.92
01/12/2026	Westlaw			1,326.26
01/12/2026	Westlaw			227.51
01/12/2026	Westlaw			341.26
01/13/2026	Westlaw			37.92
01/16/2026	UPS/Courier Service - FedEx (USD)(PCARD); Invoice # 915231845; 01/16/2026; Daniel Ginsberg; Home; 397845827636 (MAN)			91.71
Total Costs incurred and advanced				\$2,026.58

Current Fees and Costs Requested **\$476,088.98**

Total Balance Due - Due Upon Receipt **\$476,088.98**

**IN THE UNITED STATES BANKRUPTCY COURT
FOR THE DISTRICT OF DELAWARE**

In re:

MARELLI AUTOMOTIVE LIGHTING
USA LLC, *et al.*,¹

Debtors.

Chapter 11

Case No. 25-11034 (CTG)

(Jointly Administered)

Obj. Deadline: March 27, 2026 at 4:00 p.m. (ET)

**NOTICE OF SEVENTH MONTHLY APPLICATION OF PAUL HASTINGS LLP,
COUNSEL TO THE OFFICIAL COMMITTEE OF UNSECURED CREDITORS,
FOR ALLOWANCE OF COMPENSATION AND REIMBURSEMENT OF EXPENSES
FOR THE PERIOD FROM JANUARY 1, 2026, THROUGH JANUARY 31, 2026**

PLEASE TAKE NOTICE that on March 6, 2026, Paul Hastings LLP filed its seventh monthly application (the “Application”) seeking compensation for services rendered and reimbursement of expenses incurred as counsel to the Official Committee of Unsecured Creditors appointed in the above-referenced bankruptcy case (the “Committee”) for the period from January 1, 2026 through January 31, 2026 with the United States Bankruptcy Court for the District of Delaware (the “Court”).

If you object to the relief sought by the Application, you are required to file a response to the Application, on or before **March 27, 2026, at 4:00 p.m. (ET)** (the “**Objection Deadline**”) with the Clerk of the United States Bankruptcy Court for the District of Delaware, 824 N. Market Street, 3rd Floor, Wilmington, Delaware 19801. At the same time, you must also serve a copy of the response upon undersigned counsel to the Committee.

PLEASE TAKE FURTHER NOTICE THAT IF NO OBJECTIONS ARE FILED AND SERVED IN ACCORDANCE WITH THE ABOVE PROCEDURES, THEN 80% OF FEES AND 100% OF THE EXPENSES REQUESTED IN THE APPLICATION MAY BE PAID PURSUANT TO THE INTERIM COMPENSATION ORDER WITHOUT FURTHER HEARING OR ORDER OF THE COURT.

IF YOU FAIL TO RESPOND IN ACCORDANCE WITH THIS NOTICE, THE COURT MAY GRANT THE RELIEF DEMANDED BY THE APPLICATION WITHOUT FURTHER NOTICE OR HEARING.

¹ A complete list of each of the Debtors in these chapter 11 cases may be obtained on the website of the Debtors’ claims and noticing agent at <https://www.veritaglobal.net/Marelli>. The location of Marelli Automotive Lighting USA LLC’s principal place of business and the Debtors’ service address in these chapter 11 cases is 26555 Northwestern Highway, Southfield, Michigan 48033.

Dated: March 6, 2026

MORRIS JAMES LLP

/s/ Eric J. Monzo

Eric J. Monzo (DE Bar No. 5214)
Jason S. Levin (DE Bar No. 6434)
Siena B. Cerra (DE Bar No. 7290)
3205 Avenue North Blvd., Suite 100
Wilmington, DE 19803
Telephone: (302) 888-6800
Facsimile: (302) 571-1750
E-mail: emonzo@morrisjames.com
jlevin@morrisjames.com
scerra@morrisjames.com

-and-

PAUL HASTINGS LLP

Kristopher M. Hansen (admitted *pro hac vice*)
Jonathan D. Canfield (admitted *pro hac vice*)
Gabriel E. Sasson (admitted *pro hac vice*)
200 Park Avenue
New York, NY 10166
Telephone: (212) 318-6000
Facsimile: (212) 319-2665
E-mail: krishansen@paulhastings.com
joncanfield@paulhastings.com
gabesasson@paulhastings.com

*Counsel to the Official Committee of Unsecured
Creditors*

**IN THE UNITED STATES BANKRUPTCY COURT
FOR THE DISTRICT OF DELAWARE**

In re:

MARELLI AUTOMOTIVE LIGHTING
USA LLC, *et al.*,¹

Debtors.

Chapter 11

Case No. 25-11034 (CTG)

(Jointly Administered)

CERTIFICATE OF SERVICE

I hereby certify that on this 6th day of March, 2026, I caused to be filed with the Court electronically, and I caused to be served a true and correct copy of the *Seventh Monthly Application of Paul Hastings LLP, Counsel to the Official Committee of Unsecured Creditors, for Allowance of Compensation and Reimbursement of Expenses for the Period from January 1, 2026 through January 31, 2026* upon the parties that are registered to receive notice via the Court's CM/ECF notification system, and an additional service was completed via electronic mail on the parties listed on the attached service list.

/s/ Eric J. Monzo
Eric J. Monzo (DE Bar No. 5214)

¹ A complete list of each of the Debtors in these chapter 11 cases may be obtained on the website of the Debtors' claims and noticing agent at <https://www.veritaglobal.net/Marelli>. The location of Marelli Automotive Lighting USA LLC's principal place of business and the Debtors' service address in these chapter 11 cases is 26555 Northwestern Highway, Southfield, Michigan 48033.

Service List

Marisa Iasenza
Marelli Automotive Lighting
USA LLC, 26555 Northwestern Highway
Southfield, Michigan 48033
marisa.iasenza@marelli.com

Debtors

Nicholas M. Adzima, Esq.
Evan Swager, Esq.
Kirkland & Ellis LLP
601 Lexington Avenue
New York, New York 10022
nicholas.adzima@kirkland.com
evan.swager@kirkland.com

and

Spencer A. Winters, P.C
Kirkland & Ellis LLP
333 West Wolf Point Plaza
Chicago, Illinois 60654
spencer.winters@kirkland.com

and

Laura Davis Jones, Esq.
Timothy P. Cairns, Esq.
Edward A. Corma, Esq.
Pachulski Stang Ziehl & Jones LLP
919 North Market Street
17th Floor, P.O. Box 8705
Wilmington, Delaware 19899
ljones@pszilaw.com
tcairns@pszilaw.com
ecorma@pszilaw.com

Counsel to the Debtors

Jason Elder, Esq.
Mayer Brown LLP
1221 Avenue of the Americas
New York, New York 10020-1001
jason.elder@mayerbrown.com

Counsel to the DIP Agent

Jane Leamy, Esq.
Timothy J. Fox, Jr., Esq.
Office of the United States Trustee
for the District of Delaware
844 King Street, Suite 2207, Lockbox 35,
Wilmington, Delaware 19801
Jane.M.Leamy@usdoj.gov
timothy.fox@usdoj.gov

United States Trustee

Timothy Graulich, Esq.
Richard J. Steinberg, Esq.
Davis Polk & Wardwell LLP
450 Lexington Avenue
New York, New York 10017
timothy.graulich@davispolk.com
richard.steinberg@davispolk.com

Counsel to Mizuho Bank, Ltd., in all capacities other than as the Prepetition Agent

Robert S. Brady, Esq.
Andrew L. Magaziner, Esq.
Young Conaway Stargatt & Taylor, LLP
1000 North King Street
Wilmington, Delaware 19801
rbrady@ycst.com
amagaziner@ycst.com

Counsel to Mizuho Bank, Ltd., in its capacity as the Prepetition Agent

Brian S. Hermann, Esq.
Jacob A. Adlerstein, Esq.
Paul, Weiss, Rifkind,
Wharton & Garrison LLP
1285 Avenue of the Americas
New York, New York 10019-6064
bhermann@paulweiss.com
jadlerstein@paulweiss.com

Counsel to the Sponsors

Ira S. Dizengoff, Esq.
Anna Kordas, Esq.
Akin Gump Strauss Hauer & Feld LLP
One Bryant Park
New York, New York 10036
idizengoff@akingump.com
akordas@akingump.com

and

Scott L. Alberino, Esq.
Kate Doorley, Esq.
Alexander F. Antypas, Esq.
Akin Gump Strauss Hauer & Feld LLP
2001 K Street NW
Washington, D.C., 20006,
salberino@akingump.com
kdoorley@akingump.com
aantypas@akingump.com

and

Justin R. Alberto, Esq.
Stacy L. Newman, Esq.
Cole Schotz P.C.
500 Delaware Avenue, Suite 600
Wilmington, Delaware 19801
jalberto@coleschotz.com
snewman@coleschotz.com

Counsel to the Ad Hoc Group of Senior Lenders

Joseph Minias, Esq.
Christine Thain, Esq.
Willkie Farr & Gallagher LLP
787 Seventh Avenue
New York, New York 10019
jminias@willkie.com
cthain@willkie.com

and

Jennifer J. Hardy, Esq.
Willkie Farr & Gallagher LLP
600 Travis Street
Houston, Texas 77002
jhardy2@willkie.com

and

Ericka F. Johnson, Esq.
Steven D. Adler, Esq.
Bayard P.A.
600 N. King St. Suite 400
Wilmington, Delaware 19801
ejohnson@bayardlaw.com
sadler@bayardlaw.com

Counsel to the Initial Tranche A Lender

Lori Lapin Jones, Esq.
Lori Lapin Jones PLLC
98 Cutter Mill Road - Suite 255
South Great Neck, New York 11021
ljones@jonespllc.com

Fee Examiner