

IN THE UNITED STATES BANKRUPTCY COURT
FOR THE DISTRICT OF DELAWARE

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In re:

MARELLI AUTOMOTIVE LIGHTING USA, LLC
et al.,¹

Debtors.

Chapter 11

Case No. 25-11034 (CTG)

Jointly Administered

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**EIGHTH MONTHLY FEE APPLICATION OF
ALVAREZ & MARSAL NORTH AMERICA, LLC
FOR PAYMENT OF COMPENSATION AND REIMBURSEMENT
OF EXPENSES AS FINANCIAL ADVISORS TO THE DEBTORS
FOR THE PERIOD FROM FEBRUARY 1, 2026 THROUGH FEBRUARY 28, 2026**

Name of Applicant: Alvarez & Marsal North America, LLC

Authorized to Provide Professional Services to: The above-captioned Debtors

Period for which compensation and reimbursement is sought: February 1, 2026 through February 28, 2026

Amount of Compensation sought as actual, reasonable and necessary: \$3,249,228.80 (80% of \$4,061,536.00)

Amount of Expense Reimbursement sought as actual, reasonable and necessary: \$17,111.42

Date of order approving retention: August 5, 2025 *nunc pro tunc* to June 10, 2025

This is a(n): Monthly Interim Final application

This is the Eighth monthly fee application filed in this case

1 A complete list of each of the Debtors in these chapter 11 cases may be obtained on the website of the Debtors' claims and noticing agent at <https://www.veritaglobal.net/Marelli>. The location of Marelli Automotive Lighting USA LLC's principal place of business and the Debtors' service address in these chapter 11 cases is 26555 Northwestern Highway, Southfield, Mi



Requested Payment Amount:

Fees at 80% \$ 3,249,228.80

Expenses at 100% \$ 17,111.42

Total: \$ 3,266,340.22

Prior Applications –

Date Invoice Filed	Docket Number	Invoice Period	Fees Requested	Expenses Requested	Total Fees & Expenses	Total Payment Requested	Payment Received	Date Payment Received
10/15/2025	#1086	June 11, 2025 - September 30, 2025	\$ 5,658,453.30	\$ -	\$ 5,658,453.30	\$ 5,658,453.30	\$ 5,658,453.30	11/28/2025
11/25/2025	#1232	*October 1, 2025 - October 31, 2025	\$ 7,033,924.00	\$ 142,102.81	\$ 7,176,026.81	\$ 5,769,242.01	\$ 5,769,242.01	12/24/2025
12/29/2025	#1470	*November 1, 2025 - November 30, 2025	\$ 4,629,164.00	\$ 38,084.14	\$ 4,667,248.14	\$ 3,741,415.34	\$ 3,741,415.34	2/6/2026
2/3/2026	#1641	*December 1, 2025 - December 31, 2025	\$ 4,190,400.00	\$ 23,369.66	\$ 4,213,769.66	\$ 3,375,689.66	\$ 3,375,689.66	3/27/2026
2/13/2026	#1660	October 1, 2025 - December 31, 2025	\$ 3,170,697.60	\$ -	\$ 3,170,697.60	\$ 3,170,697.60	\$ -	
3/3/2026	#1775	*January 1, 2026 - January 31, 2026	\$ 4,606,918.00	\$ 40,345.19	\$ 4,647,263.19	\$ 3,725,879.59	\$ -	

*Payments for monthly fee applications reflect 80% of fees and 100% of expenses

COMPENSATION BY PROFESSIONAL

Professional	Position	Geography	Billing Rate	Total hours	Total Fees
Grossi, Nick	Managing Director	USA	\$1,425.00	191.0	\$272,175.00
Simion, Tony	Managing Director	USA	\$1,375.00	154.3	\$212,162.50
Turner, Cari	Managing Director	USA	\$1,375.00	83.8	\$115,225.00
Everhart, Brett	Managing Director	USA	\$1,300.00	57.1	\$74,230.00
Weiland, Brad	Managing Director	USA	\$1,200.00	27.2	\$32,640.00
Shiffman, David	Senior Director	USA	\$1,125.00	205.1	\$230,737.50
Donoghue, Doug	Senior Director	USA	\$1,125.00	5.8	\$6,525.00
Webber, Dan	Senior Director	USA	\$1,100.00	192.2	\$211,420.00
Shahbain, Abraham	Senior Director	USA	\$1,075.00	186.3	\$200,272.50
Loop, Stuart	Senior Director	USA	\$1,050.00	286.9	\$301,245.00
Callerio, Lorenzo	Senior Director	USA	\$1,050.00	144.3	\$151,515.00
Neal, Elliott	Senior Director	USA	\$1,050.00	80.0	\$84,000.00
Holsomback, Hunt	Managing Director	USA	\$1,025.00	15.9	\$16,297.50
Warren, Joseph	Director	USA	\$975.00	22.3	\$21,742.50
Hernandez, Dylan	Director	USA	\$975.00	1.9	\$1,852.50
Caruso, Nicholas	Director	USA	\$925.00	203.7	\$188,422.50
Dvorak, Michael	Director	USA	\$925.00	3.3	\$3,052.50
Postolos, Lucas	Director	USA	\$900.00	106.3	\$95,670.00
Yosaitis, Brad	Director	USA	\$900.00	59.0	\$53,100.00
Mehan, Vishal	Director	USA	\$875.00	46.3	\$40,512.50
Rybarczyk, Jodi	Senior Associate	USA	\$850.00	105.8	\$89,930.00
Hirschbuehler, Ryan	Senior Associate	USA	\$850.00	1.5	\$1,275.00
Waismann, Heitor	Senior Associate	USA	\$825.00	197.3	\$162,772.50
Moore, Colin	Senior Associate	USA	\$800.00	269.8	\$215,840.00
Cook, Jacob	Senior Associate	USA	\$800.00	163.2	\$130,560.00
O'Toole, Colin	Manager	USA	\$800.00	109.0	\$87,200.00
Chester, Monte	Senior Associate	USA	\$775.00	63.5	\$49,212.50
Gudeman, Brian	Senior Associate	USA	\$775.00	24.0	\$18,600.00
Hill, Michael	Associate	USA	\$725.00	177.7	\$128,832.50
Zhu, Judith	Senior Manager	China	\$675.00	30.3	\$20,452.50
Espinoza, Nanci	Senior Associate	USA	\$675.00	20.0	\$13,500.00
Borgonovo, Erik	Senior Associate	Italy	\$655.00	18.6	\$12,183.00
Schmelter, Griffen	Associate	USA	\$650.00	200.3	\$130,195.00

Professional	Position	Geography	Billing Rate	Total hours	Total Fees
Draude, Richard	Associate	USA	\$650.00	99.2	\$64,480.00
Patel, Deep	Associate	USA	\$650.00	96.8	\$62,920.00
Simoneaux, Natalie	Associate	USA	\$650.00	18.9	\$12,285.00
ten Cate, Sanna	Associate	USA	\$575.00	45.3	\$26,047.50
Nguyen, Vi Hoa	Associate	Germany	\$530.00	36.6	\$19,398.00
Hamerski, Grace	Analyst	USA	\$525.00	304.8	\$160,020.00
Flores, Ajejandro	Director	Mexico	\$500.00	59.3	\$29,650.00
Athreya, Abhi	Analyst	USA	\$475.00	202.4	\$96,140.00
Korol, Sammy	Analyst	USA	\$475.00	200.9	\$95,427.50
Hollomon, Lindsey	Analyst	USA	\$475.00	152.6	\$72,485.00
Jain, Manasvi	Analyst	USA	\$475.00	6.9	\$3,277.50
Panda, Dipika	Senior Associate	India	\$350.00	36.0	\$12,600.00
Singh, Vani	Senior Associate	India	\$350.00	36.0	\$12,600.00
Sharma, Paritosh	Senior Associate	India	\$350.00	33.0	\$11,550.00
Corbett, Natalie	Paraprofessional	USA	\$350.00	7.5	\$2,625.00
Croche, Patricio	Analyst	Mexico	\$200.00	33.4	\$6,680.00
			TOTAL	4,823.30	\$4,061,536.00

COMPENSATION BY PROJECT CATEGORY

Task Code	Description	Total Hours	Total Fees Requested
ACCOUNTING/CUT-OFF	Assist the Debtors with accounting- and accounts-payable-related items. The Debtors employ approx. 20 enterprise resource planning ("ERP") systems in regions around the world, each comprising a separate accounting and finance system and separate operations, including purchasing, accounts payable, vendor-facing procurement-to-payment, customer-facing order-to-cash, and treasury operations, among others. The Debtors manage these ERPs with a combination of Debtor and outsourced personnel in plants and offices around the world. A&M's assistance under this Task Code focused on remote and on-site coordination with these local and regional plants and offices (in English and non-English languages) in Brazil, China, Germany, India, Italy, Japan, Mexico, Slovakia, and the United States, including developing and implementing systems infrastructure and more than 30 personnel training sessions for the cutoff of the Debtors' accounts-payable process, Petition-Date accounting close, the coding of approx. 500,000 pre- and postpetition liabilities, reporting requirements, internal controls for accounting, finance, and treasury departments, bank-related items, and other accounting-related items.	300.7	\$263,295.00
BANKRUPTCY SUPPORT	Advise and assist the Debtors on matters concerning operating in chapter 11. The Debtors' extensive footprint necessitates A&M's close coordination with business contacts and counsel at the local, regional, and global levels regarding operating guidelines for chapter 11, including detailed process management to properly address chapter 11 case management, Bankruptcy Code concepts like the automatic stay, and required reporting activities and administrative functions.	379.8	\$419,377.50
BUSINESS PLAN	Advise and assist the company with the planning, development, evaluation and implementation of the company's strategic, business and operating plans including the coordination and preparation of the related financial projections.	1,030.0	\$893,267.50
DIP FINANCING & CASH FLOW	Advise and assist management in treasury matters including the development of weekly cash forecasts, reporting on cash activity, covenant compliance, and other reporting requirements pursuant to cash collateral motion. Advise Debtor and assist other advisors with procurement of DIP financing, including diligence with prospective lenders and reporting to the DIP lender	1,125.0	\$877,863.50
DUE DILIGENCE & INFORMATION REQUESTS	Address information requests from, and attend meetings and calls with, various constituencies including lenders, unsecured creditors committee, and advisors. Deal with Creditors and third party inquiries.	188.0	\$192,080.00
FEE APP	Prepare the month and interim fee applications in accordance with Court guidelines.	40.1	\$18,950.00
GENERAL & ADMINISTRATIVE COST REDUCTION	Assist the Debtor in achieving cost reductions via G&A spend, including a detailed review of corporate G&A, the field organization, as well as an in-depth review of corporate roles and responsibilities and field operations ways of working and executional effectiveness	174.1	\$83,852.50
LIQUIDATION ANALYSIS	Assist the Debtors with preparation of the Liquidation Analysis.	17.0	\$16,025.00
MONTHLY OPERATING REPORT	Assist the Debtors with the preparation of the Initial Debtor Interview requirements, Initial Operating Report, Monthly Operating Report, Form 26 and other related matters for the US Trustee.	119.2	\$102,820.00
REAL ESTATE	Advise and assist management with the review, evaluation, and strategy of the company's lease portfolio by providing benchmark data of similar lease location costs and potential negotiation activities	302.9	\$236,867.50
TRAVEL TIME	Billable travel time (reflects 50% of time incurred).	22.4	\$24,775.00

Task Code	Description	Total Hours	Total Fees Requested
VENDOR MANAGEMENT	Advise and assist the Debtors with postpetition vendor management including analyzing the financial impact of supplier agreements, tracking prepetition payment activity, and meeting and negotiating with suppliers. The Debtors extensive footprint and decentralized operations necessitates A&M's close coordination with business contacts and counsel at the local, regional, and global levels, including a Debtor vendor management team comprised of finance, purchasing, and other personnel from multiple countries. A&M also assists the Debtors with around-the-world reconciliation of asserted vendor claims and coordination of vendor strategies across regions including North America; Latin America; Europe, the Middle East, and Africa; China; and the greater Asia-Pacific. A&M's assistance under this Task Code brought to bear both remote and on-site coordination with local and regional plants and offices (in English and non-English languages), as reasonably requested by the Debtors.	1,124.1	\$932,362.50
		4,823.3	\$4,061,536.00

COMPENSATION BY GEOGRAPHY

Geography	Total hours	Total Fees
USA	4,540.1	\$3,936,422.50
Mexico	92.7	\$36,330.00
Germany	36.6	\$19,398.00
Italy	18.6	\$12,183.00
China	30.3	\$20,452.50
India	105.0	\$36,750.00
Total	4,823.3	\$4,061,536.00

EXPENSE SUMMARY

SUMMARY OF EXPENSES BY CATEGORY FOR ALVAREZ & MARSAL NORTH AMERICA, LLC February 1, 2026 through February 28, 2026	
Expense Category	Amount
Airfare	5,473.51
Lodging	6,016.41
Meals	1,356.69
Data Storage and Discovery Software Server Fees	998.59
Transportation	3,266.22
Total	\$ 17,111.42

Annexed hereto are the following schedules for compensation and reimbursement of expenses sought by Applicant for the Compensation Period:

Exhibit A – Summary of Time Detail by Task

Exhibit B – Summary of Time Detail by Professional

Exhibit C – Summary of Time Detail by Task by Professional

Exhibit D – Time Detail by Task Code which includes a daily time log detailing the activities and services performed by the Applicant on behalf of the Debtors

Exhibit E – Summary of Expense by Category

Exhibit F – Expense Detail by Professional which includes a breakdown of the Applicant's expenses incurred

IN THE UNITED STATES BANKRUPTCY COURT
FOR THE DISTRICT OF DELAWARE

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In re: Chapter 11

MARELLI AUTOMOTIVE LIGHTING USA, LLC Case No. 25-11034 (CTG)

et al.,¹ Jointly Administered

Debtors.

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**EIGHTH MONTHLY FEE APPLICATION OF
ALVAREZ & MARSAL NORTH AMERICA, LLC
FOR PAYMENT OF COMPENSATION AND REIMBURSEMENT
OF EXPENSES AS FINANCIAL ADVISORS TO THE DEBTORS
FOR THE PERIOD FROM FEBRUARY 1, 2026 THROUGH FEBRUARY 28, 2026**

Alvarez & Marsal North America, LLC (“A&M” or the “Applicant”), financial advisor to the above-captioned debtors and debtors in possession (collectively, the “Debtors”), hereby submits its eighth monthly application (the “Application”) for entry of an order pursuant to section 331 of title 11 of the United States Code, 11 U.S.C. §§101 et seq., as amended (the “Bankruptcy Code”) granting it monthly compensation and reimbursement of expenses for the period from February 1, 2026 through February 28, 2026. In support hereof, A&M respectfully represents as follows:

1 A complete list of each of the Debtors in these chapter 11 cases may be obtained on the website of the Debtors’ claims and noticing agent at <https://www.veritaglobal.net/Marelli>. The location of Marelli Automotive Lighting USA LLC’s principal place of business and the Debtors’ service address in these chapter 11 cases is 26555 Northwestern Highway, Southfield, Michigan 48033.

**I. JURISDICTION, VENUE AND STATUTORY
PREDICATES FOR RELIEF SOUGHT**

1. This Court has jurisdiction over this Application pursuant to 28 U.S.C. §1334. This is a core proceeding pursuant to 28 U.S.C. §157(b)(2)(A) and (B). Venue of this proceeding and this Application is proper in this District pursuant to 28 U.S.C. §§1408 and 1409. The statutory predicate for the relief sought herein is section 331 of the Bankruptcy Code.

II. BACKGROUND

2. On June 11, 2025 (the "Petition Date"), the Debtors each filed a voluntary petition for relief under chapter 11 of the Bankruptcy Code. The Debtors have continued in the management of its businesses and operation of its properties pursuant to sections 1107(a) and 1108 of the Bankruptcy Code.

3. On August 5, 2025, this Court entered an Order [Docket No. 478] approving the retention of A&M as financial advisors to the Debtors *nunc pro tunc* to the Petition Date.

4. On August 5, 2025, the Court entered the *Order (I) Establishing Procedures for Interim Compensation and Reimbursement of Expenses for Retained Professionals and (II) Granting Related Relief* [Docket No. 477] (the "Interim Compensation Order").

III. SUMMARY OF SERVICES RENDERED

5. A&M has rendered services on behalf of the Debtors for the period from February 1, 2026 through February 28, 2026 (the "Compensation Period"), totaling 4,823.30 hours of professional time.

6. Attached hereto as Exhibits "A-F" is a full and detailed statement describing the professional services rendered and expenses incurred by each A&M professional during the Compensation Period.

7. To assist the Court in its review of the fees sought by Applicant, Applicant

has separated its time entries in Exhibit D into the following categories:

Task Code	Description	Total Hours	Total Fees Requested
ACCOUNTING/CUT-OFF	Assist the Debtors with accounting- and accounts-payable-related items. The Debtors employ approx. 20 enterprise resource planning ("ERP") systems in regions around the world, each comprising a separate accounting and finance system and separate operations, including purchasing, accounts payable, vendor-facing procurement-to-payment, customer-facing order-to-cash, and treasury operations, among others. The Debtors manage these ERPs with a combination of Debtor and outsourced personnel in plants and offices around the world. A&M's assistance under this Task Code focused on remote and on-site coordination with these local and regional plants and offices (in English and non-English languages) in Brazil, China, Germany, India, Italy, Japan, Mexico, Slovakia, and the United States, including developing and implementing systems infrastructure and more than 30 personnel training sessions for the cutoff of the Debtors' accounts-payable process, Petition-Date accounting close, the coding of approx. 500,000 pre- and postpetition liabilities, reporting requirements, internal controls for accounting, finance, and treasury departments, bank-related items, and other accounting-related items.	300.7	\$263,295.00
BANKRUPTCY SUPPORT	Advise and assist the Debtors on matters concerning operating in chapter 11. The Debtors' extensive footprint necessitates A&M's close coordination with business contacts and counsel at the local, regional, and global levels regarding operating guidelines for chapter 11, including detailed process management to properly address chapter 11 case management, Bankruptcy Code concepts like the automatic stay, and required reporting activities and administrative functions.	379.8	\$419,377.50
BUSINESS PLAN	Advise and assist the company with the planning, development, evaluation and implementation of the company's strategic, business and operating plans including the coordination and preparation of the related financial projections.	1,030.0	\$893,267.50
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DUE DILIGENCE & INFORMATION REQUESTS	Address information requests from, and attend meetings and calls with, various constituencies including lenders, unsecured creditors committee, and advisors. Deal with Creditors and third party inquiries.	188.0	\$192,080.00
FEE APP	Prepare the month and interim fee applications in accordance with Court guidelines.	40.1	\$18,950.00
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MONTHLY OPERATING REPORT	Assist the Debtors with the preparation of the Initial Debtor Interview requirements, Initial Operating Report, Monthly Operating Report, Form 26 and other related matters for the US Trustee.	119.2	\$102,820.00

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		4,823.3	\$4,061,536.00

8. The total sum due to A&M for professional services rendered on behalf of the Debtors for the Compensation Period is \$3,249,228.80 (80% of \$4,061,536.00). A&M submits that the professional services it rendered on behalf of the Debtors during this time were reasonable and necessary.

9. A&M also expended costs on behalf of the Debtors in the sum of \$17,111.42 during the Compensation Period. Attached hereto as Exhibit "F" is an itemized list of expenses incurred during the Compensation Period.

10. A&M accordingly seeks payment of the sum of \$3,249,228.80 in fees and \$17,111.42 in expenses, for a total of \$3,266,340.22.

11. The undersigned hereby attests that he has reviewed the requirements of Rule 2016-1 of the Local Rules of the United States Bankruptcy Court for the District of Delaware and this Application conforms to such requirements.

WHEREFORE, A&M hereby requests: (i) monthly allowance of compensation for necessary and valuable professional services rendered to the Debtors in the sum of \$3,249,228.80

(representing 80% of 4,061,536.00) and reimbursement of actual and necessary expenses incurred in the sum of \$17,111.42 for the period from February 1, 2026 through February 28, 2026, (ii) payment in the amount of \$3,249,228.80 representing 80% of the total fees billed and 100% of the expenses incurred during the Application Period, as provided under the Interim Compensation Order; and (iii) such other relief as this Court deems just and proper.

Dated: March 30, 2026
Troy, MI

Respectfully submitted,

**ALVAREZ & MARSAL NORTH
AMERICA, LLC**

/s/ Tony Simion
Tony Simion
Managing Director
Alvarez & Marsal North America, LLC
755 W. Big Beaver Ave., Suite 650
Troy, MI 48084
Telephone: 248.936.0836
tsimion@alvarezandmarsal.com

*Financial Advisor to the Debtors and
Debtors in Possession*

**IN THE UNITED STATES BANKRUPTCY COURT
FOR THE DISTRICT OF DELAWARE**

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In re: Chapter 11
MARELLI AUTOMOTIVE LIGHTING USA, LLC Case No. 25-11034 (CTG)
et al.,¹ Jointly Administered
Debtors.

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NOTICE OF FILING OF FEE APPLICATION

PLEASE TAKE NOTICE that Alvarez & Marsal North America, LLC (“A&M”) financial advisors to the debtors and debtors in possession (collectively, the “Debtors”), filed and served the *Eighth Monthly Fee Application of Alvarez & Marsal North America, LLC for Payment of Compensation and Reimbursement of Expenses as Financial Advisors to the Debtors for the Period from February 1, 2026 through February 28, 2026* (the “Application”) seeking compensation for the reasonable and necessary services rendered to the Debtors in the amount of \$4,061,536.00, and reimbursement for actual and necessary expenses in the amount of \$17,111.42.

PLEASE TAKE FURTHER NOTICE that any objection or response to the Application must be made in writing, and filed with the United States Bankruptcy Court for the District of Delaware (the “Bankruptcy Court”), 824 North Market Street, 3rd Floor, Wilmington, Delaware 19801, on or before **April 20, 2026 at 4:00 p.m. prevailing Eastern time.**

¹ A complete list of each of the Debtors in these chapter 11 cases may be obtained on the website of the Debtors’ claims and noticing agent at <https://www.veritaglobal.net/Marelli>. The location of Marelli Automotive Lighting USA LLC’s principal place of business and the Debtors’ service address in these chapter 11 cases is 26555 Northwestern Highway, Southfield, Michigan 48033.

The Application is submitted pursuant to the *Order (I) Establishing Procedures for Interim Compensation and Reimbursement of Expenses for Retained Professionals and (II) Granting Related Relief* [Docket No. 477] (the “Interim Compensation Order”).

PLEASE TAKE FURTHER NOTICE that at the same time, you must also serve a copy of the response or objection upon to: (a) the U.S. Trustee; (b) the holders of the 30 largest unsecured claims against the Debtors (on a consolidated basis); (c) Paul Hastings LLP and Morris James LLP, as co-counsel to the Committee; (d) the office of the attorney general for each of the states in which the Debtors operate; (e) United States Attorney’s Office for the District of Delaware; (f) the Internal Revenue Service; (g) the United States Securities and Exchange Commission; (h) the United States Department of Justice; (i) Mayer Brown LLP, as counsel to the DIP Agent; (j) Davis Polk & Wardwell LLP, as counsel to Mizuho Bank, Ltd., in all capacities other than as Prepetition Agent; (k) Young Conaway Stargatt & Taylor, LLP, as counsel to Mizuho Bank, Ltd., in its capacity as Prepetition Agent; (l) Akin Gump Strauss Hauer & Feld LLP and Cole Schotz P.C., as counsel to the Ad Hoc Group; of Senior Lenders; (m) Paul, Weiss, Rifkind, Wharton & Garrison LLP, as counsel to the Sponsors; and (n) any party that has requested notice pursuant to Bankruptcy Rule 2002 (the “Notice Parties”).

IF NO OBJECTIONS ARE FILED AND SERVED IN ACCORDANCE WITH THE ABOVE PROCEDURES, THEN 80% OF FEES AND 100% OF THE EXPENSES REQUESTED IN THE APPLICATION MAY BE PAID PURSUANT TO THE INTERIM

IF A TIMELY OBJECTION IS FILED AND SERVED, THEN PAYMENT WILL BE MADE ACCORDING TO THE PROCEDURES SET FORTH IN THE INTERIM COMPENSATION ORDER.

A HEARING ON THE APPLICATION WILL BE HELD ONLY IF OBJECTIONS
ARE TIMELY FILED.

Dated: March 30, 2026
Wilmington, Delaware

/s/ Laura Davis Jones

Laura Davis Jones (DE Bar No. 2436)
Timothy P. Cairns (DE Bar No. 4228)
Edward A. Corma (DE Bar No. 6718)
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- and -

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Co-Counsel to the Debtors and Debtors in Possession

EXHIBIT A
Summary of Time Detail by Task

Exhibit A

Marelli Automotive Lighting USA, LLC
Summary of Time Detail by Task
February 1, 2026 through February 28, 2026

<i>Task Description</i>	<i>Sum of Hours</i>	<i>Sum of Fees</i>
ACCOUNTING/CUT-OFF	300.7	\$263,295.00
BANKRUPTCY SUPPORT	379.8	\$419,377.50
BUSINESS PLAN	1,030.0	\$893,267.50
DIP FINANCING & CASH FLOW	1,125.0	\$877,863.50
DUE DILIGENCE & INFORMATION REQUESTS	188.0	\$192,080.00
FEE APP	40.1	\$18,950.00
GENERAL & ADMINISTRATIVE COST REDUCTION	174.1	\$83,852.50
LIQUIDATION ANALYSIS	17.0	\$16,025.00
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REAL ESTATE	302.9	\$236,867.50
TRAVEL TIME	22.4	\$24,775.00
VENDOR MANAGEMENT	1,124.1	\$932,362.50
	<i>Total</i>	
	4,823.3	\$4,061,536.00

EXHIBIT B
Summary of Time Detail by Professional

Marelli Automotive Lighting USA, LLC
Summary of Time Detail by Professional
February 1, 2026 through February 28, 2026

<i>Professional</i>	<i>Position</i>	<i>Billing Rate</i>	<i>Sum of Hours</i>	<i>Sum of Fees</i>
Grossi, Nick	Managing Director	\$1,425.00	191.0	\$272,175.00
Simion, Tony	Managing Director	\$1,375.00	154.3	\$212,162.50
Turner, Cari	Managing Director	\$1,375.00	83.8	\$115,225.00
Everhart, Brett	Managing Director	\$1,300.00	57.1	\$74,230.00
Weiland, Brad	Managing Director	\$1,200.00	27.2	\$32,640.00
Donoghue, Doug	Senior Director	\$1,125.00	5.8	\$6,525.00
Shiffman, David	Senior Director	\$1,125.00	205.1	\$230,737.50
Webber, Dan	Senior Director	\$1,100.00	192.2	\$211,420.00
Shahbain, Abraham	Senior Director	\$1,075.00	186.3	\$200,272.50
Callerio, Lorenzo	Senior Director	\$1,050.00	144.3	\$151,515.00
Loop, Stuart	Senior Director	\$1,050.00	286.9	\$301,245.00
Neal, Elliott	Senior Director	\$1,050.00	80.0	\$84,000.00
Holsomback, Hunt	Managing Director	\$1,025.00	15.9	\$16,297.50
Hernandez, Dylan	Director	\$975.00	1.9	\$1,852.50
Warren, Joseph	Director	\$975.00	22.3	\$21,742.50
Caruso, Nicholas	Director	\$925.00	203.7	\$188,422.50
Dvorak, Michael	Director	\$925.00	3.3	\$3,052.50
Postolos, Lucas	Director	\$900.00	106.3	\$95,670.00
Yosaitis, Brad	Director	\$900.00	59.0	\$53,100.00
Mehan, Vishal	Director	\$875.00	46.3	\$40,512.50
Hirschbuehler, Ryan	Senior Associate	\$850.00	1.5	\$1,275.00
Rybarczyk, Jodi	Senior Associate	\$850.00	105.8	\$89,930.00
Waismann, Heitor	Senior Associate	\$825.00	197.3	\$162,772.50
Cook, Jacob	Senior Associate	\$800.00	163.2	\$130,560.00
O'Toole, Colin	Manager	\$800.00	109.0	\$87,200.00
Chester, Monte	Senior Associate	\$775.00	63.5	\$49,212.50
Gudeman, Brian	Senior Associate	\$775.00	24.0	\$18,600.00
Moore, Colin	Senior Associate	\$800.00	269.8	\$215,840.00
Hill, Michael	Associate	\$725.00	177.7	\$128,832.50
Espinoza, Nanci	Senior Associate	\$675.00	20.0	\$13,500.00
Zhu, Judith	Senior Manager	\$675.00	30.3	\$20,452.50
Borgonovo, Erik	Senior Associate	\$655.00	18.6	\$12,183.00

<i>Professional</i>	<i>Position</i>	<i>Billing Rate</i>	<i>Sum of Hours</i>	<i>Sum of Fees</i>
Draude, Richard	Associate	\$650.00	99.2	\$64,480.00
Patel, Deep	Associate	\$650.00	96.8	\$62,920.00
Schmelter, Griffen	Associate	\$650.00	200.3	\$130,195.00
Simoneaux, Natalie	Associate	\$650.00	18.9	\$12,285.00
ten Cate, Sanna	Associate	\$575.00	45.3	\$26,047.50
Nguyen, Vi Hoa	Associate	\$530.00	36.6	\$19,398.00
Hamerski, Grace	Analyst	\$525.00	304.8	\$160,020.00
Flores, Alejandro	Director	\$500.00	59.3	\$29,650.00
Athreya, Abhi	Analyst	\$475.00	202.4	\$96,140.00
Hollomon, Lindsey	Analyst	\$475.00	152.6	\$72,485.00
Jain, Manasvi	Analyst	\$475.00	6.9	\$3,277.50
Korol, Sammy	Analyst	\$475.00	200.9	\$95,427.50
Panda, Dipika	Senior Associate	\$350.00	36.0	\$12,600.00
Sharma, Paritosh	Senior Associate	\$350.00	33.0	\$11,550.00
Singh, Vani	Senior Associate	\$350.00	36.0	\$12,600.00
Corbett, Natalie	Executive Assistant Office Administrator	\$350.00	7.5	\$2,625.00
Croche, Patricio	Analyst	\$200.00	33.4	\$6,680.00
<i>Total</i>			4,823.3	\$4,061,536.00

EXHIBIT C
Summary of Time Detail by Task by Professional

Exhibit C

***Marelli Automotive Lighting USA, LLC
Summary of Time Detail by Task by Professional
February 1, 2026 through February 28, 2026***

ACCOUNTING/CUT-OFF

<i>Professional</i>	<i>Position</i>	<i>Billing Rate</i>	<i>Sum of Hours</i>	<i>Sum of Fees</i>
Grossi, Nick	Managing Director	\$1,425	15.6	\$22,230.00
Everhart, Brett	Managing Director	\$1,300	56.1	\$72,930.00
Weiland, Brad	Managing Director	\$1,200	0.4	\$480.00
Shiffman, David	Senior Director	\$1,125	2.4	\$2,700.00
Neal, Elliott	Senior Director	\$1,050	79.0	\$82,950.00
Yosaitis, Brad	Director	\$900	23.7	\$21,330.00
Waismann, Heitor	Senior Associate	\$825	0.5	\$412.50
Espinoza, Nanci	Senior Associate	\$675	20.0	\$13,500.00
Schmelter, Griffen	Associate	\$650	2.2	\$1,430.00
ten Cate, Sanna	Associate	\$575	16.0	\$9,200.00
Flores, Alejandro	Director	\$500	55.4	\$27,700.00
Korol, Sammy	Analyst	\$475	0.5	\$237.50
Panda, Dipika	Senior Associate	\$350	5.5	\$1,925.00
Sharma, Paritosh	Senior Associate	\$350	5.1	\$1,785.00
Singh, Vani	Senior Associate	\$350	5.5	\$1,925.00
Croche, Patricio	Analyst	\$200	12.8	\$2,560.00
			300.7	\$263,295.00
			300.7	\$263,295.00

Exhibit C

***Marelli Automotive Lighting USA, LLC
Summary of Time Detail by Task by Professional
February 1, 2026 through February 28, 2026***

BANKRUPTCY SUPPORT

<i>Professional</i>	<i>Position</i>	<i>Billing Rate</i>	<i>Sum of Hours</i>	<i>Sum of Fees</i>
Grossi, Nick	Managing Director	\$1,425	55.2	\$78,660.00
Simion, Tony	Managing Director	\$1,375	65.0	\$89,375.00
Turner, Cari	Managing Director	\$1,375	15.6	\$21,450.00
Weiland, Brad	Managing Director	\$1,200	11.4	\$13,680.00
Shiffman, David	Senior Director	\$1,125	27.6	\$31,050.00
Webber, Dan	Senior Director	\$1,100	37.0	\$40,700.00
Shahbain, Abraham	Senior Director	\$1,075	41.1	\$44,182.50
Callerio, Lorenzo	Senior Director	\$1,050	1.0	\$1,050.00
Loop, Stuart	Senior Director	\$1,050	5.1	\$5,355.00
Hernandez, Dylan	Director	\$975	1.9	\$1,852.50
Caruso, Nicholas	Director	\$925	3.2	\$2,960.00
Dvorak, Michael	Director	\$925	3.3	\$3,052.50
Postolos, Lucas	Director	\$900	11.1	\$9,990.00
Hirschbuehler, Ryan	Senior Associate	\$850	1.5	\$1,275.00
Rybarczyk, Jodi	Senior Associate	\$850	3.9	\$3,315.00
Cook, Jacob	Senior Associate	\$800	8.2	\$6,560.00
Chester, Monte	Senior Associate	\$775	63.5	\$49,212.50
Gudeman, Brian	Senior Associate	\$775	1.1	\$852.50

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***Marelli Automotive Lighting USA, LLC
Summary of Time Detail by Task by Professional
February 1, 2026 through February 28, 2026***

Draude, Richard	Associate	\$650	3.0	\$1,950.00
Simoneaux, Natalie	Associate	\$650	18.9	\$12,285.00
Athreya, Abhi	Analyst	\$475	1.2	\$570.00
			379.8	\$419,377.50
			379.8	\$419,377.50

Exhibit C

***Marelli Automotive Lighting USA, LLC
Summary of Time Detail by Task by Professional
February 1, 2026 through February 28, 2026***

BUSINESS PLAN

<i>Professional</i>	<i>Position</i>	<i>Billing Rate</i>	<i>Sum of Hours</i>	<i>Sum of Fees</i>
Grossi, Nick	Managing Director	\$1,425	50.2	\$71,535.00
Simion, Tony	Managing Director	\$1,375	49.0	\$67,375.00
Turner, Cari	Managing Director	\$1,375	0.5	\$687.50
Shiffman, David	Senior Director	\$1,125	12.1	\$13,612.50
Webber, Dan	Senior Director	\$1,100	93.7	\$103,070.00
Shahbain, Abraham	Senior Director	\$1,075	1.0	\$1,075.00
Loop, Stuart	Senior Director	\$1,050	237.0	\$248,850.00
Caruso, Nicholas	Director	\$925	1.0	\$925.00
Postolos, Lucas	Director	\$900	1.3	\$1,170.00
Waismann, Heitor	Senior Associate	\$825	8.7	\$7,177.50
Gudeman, Brian	Senior Associate	\$775	7.3	\$5,657.50
Moore, Colin	Senior Associate	\$800	268.9	\$215,120.00
Hamerski, Grace	Analyst	\$525	296.9	\$155,872.50
Korol, Sammy	Analyst	\$475	2.4	\$1,140.00
			1,030.0	\$893,267.50

Exhibit C

***Marelli Automotive Lighting USA, LLC
Summary of Time Detail by Task by Professional
February 1, 2026 through February 28, 2026***

DIP FINANCING & CASH FLOW

<i>Professional</i>	<i>Position</i>	<i>Billing Rate</i>	<i>Sum of Hours</i>	<i>Sum of Fees</i>
Grossi, Nick	Managing Director	\$1,425	46.3	\$65,977.50
Simion, Tony	Managing Director	\$1,375	3.6	\$4,950.00
Turner, Cari	Managing Director	\$1,375	5.0	\$6,875.00
Everhart, Brett	Managing Director	\$1,300	0.5	\$650.00
Weiland, Brad	Managing Director	\$1,200	1.3	\$1,560.00
Shiffman, David	Senior Director	\$1,125	126.9	\$142,762.50
Webber, Dan	Senior Director	\$1,100	6.6	\$7,260.00
Shahbain, Abraham	Senior Director	\$1,075	18.4	\$19,780.00
Loop, Stuart	Senior Director	\$1,050	0.5	\$525.00
Neal, Elliott	Senior Director	\$1,050	0.5	\$525.00
Warren, Joseph	Director	\$975	3.4	\$3,315.00
Caruso, Nicholas	Director	\$925	1.3	\$1,202.50
Postolos, Lucas	Director	\$900	65.6	\$59,040.00
Rybarczyk, Jodi	Senior Associate	\$850	0.4	\$340.00
Waismann, Heitor	Senior Associate	\$825	167.7	\$138,352.50
Cook, Jacob	Senior Associate	\$800	83.9	\$67,120.00
Gudeman, Brian	Senior Associate	\$775	7.0	\$5,425.00
Hill, Michael	Associate	\$725	158.3	\$114,767.50

Exhibit C

***Marelli Automotive Lighting USA, LLC
Summary of Time Detail by Task by Professional
February 1, 2026 through February 28, 2026***

Zhu, Judith	Senior Manager	\$675	30.3	\$20,452.50
Borgonovo, Erik	Senior Associate	\$655	18.6	\$12,183.00
Draude, Richard	Associate	\$650	13.4	\$8,710.00
Schmelter, Griffen	Associate	\$650	116.8	\$75,920.00
Nguyen, Vi Hoa	Associate	\$530	36.6	\$19,398.00
Hamerski, Grace	Analyst	\$525	0.5	\$262.50
Athreya, Abhi	Analyst	\$475	6.0	\$2,850.00
Hollomon, Lindsey	Analyst	\$475	36.3	\$17,242.50
Korol, Sammy	Analyst	\$475	169.3	\$80,417.50
			1,125.0	\$877,863.50
			1,125.0	\$877,863.50

Exhibit C

***Marelli Automotive Lighting USA, LLC
Summary of Time Detail by Task by Professional
February 1, 2026 through February 28, 2026***

DUE DILIGENCE & INFORMATION REQUESTS

<i>Professional</i>	<i>Position</i>	<i>Billing Rate</i>	<i>Sum of Hours</i>	<i>Sum of Fees</i>
Grossi, Nick	Managing Director	\$1,425	16.0	\$22,800.00
Simion, Tony	Managing Director	\$1,375	21.1	\$29,012.50
Turner, Cari	Managing Director	\$1,375	1.0	\$1,375.00
Weiland, Brad	Managing Director	\$1,200	1.5	\$1,800.00
Shiffman, David	Senior Director	\$1,125	27.3	\$30,712.50
Webber, Dan	Senior Director	\$1,100	12.2	\$13,420.00
Shahbain, Abraham	Senior Director	\$1,075	0.2	\$215.00
Loop, Stuart	Senior Director	\$1,050	44.3	\$46,515.00
Postolos, Lucas	Director	\$900	0.9	\$810.00
Rybarczyk, Jodi	Senior Associate	\$850	1.9	\$1,615.00
Waismann, Heitor	Senior Associate	\$825	19.7	\$16,252.50
O'Toole, Colin	Manager	\$800	21.5	\$17,200.00
Moore, Colin	Senior Associate	\$800	0.9	\$720.00
Hamerski, Grace	Analyst	\$525	7.4	\$3,885.00
Korol, Sammy	Analyst	\$475	12.1	\$5,747.50
			188.0	\$192,080.00

Exhibit C

***Marelli Automotive Lighting USA, LLC
Summary of Time Detail by Task by Professional
February 1, 2026 through February 28, 2026***

FEE APP

<i>Professional</i>	<i>Position</i>	<i>Billing Rate</i>	<i>Sum of Hours</i>	<i>Sum of Fees</i>
Simion, Tony	Managing Director	\$1,375	0.4	\$550.00
Shahbain, Abraham	Senior Director	\$1,075	0.8	\$860.00
Hollomon, Lindsey	Analyst	\$475	18.4	\$8,740.00
Korol, Sammy	Analyst	\$475	13.0	\$6,175.00
Corbett, Natalie	Executive Assistant Office Administrator	\$350	7.5	\$2,625.00
			40.1	\$18,950.00

Exhibit C

***Marelli Automotive Lighting USA, LLC
Summary of Time Detail by Task by Professional
February 1, 2026 through February 28, 2026***

GENERAL & ADMINISTRATIVE COST REDUCTION

<i>Professional</i>	<i>Position</i>	<i>Billing Rate</i>	<i>Sum of Hours</i>	<i>Sum of Fees</i>
Yosaitis, Brad	Director	\$900	35.3	\$31,770.00
ten Cate, Sanna	Associate	\$575	29.3	\$16,847.50
Panda, Dipika	Senior Associate	\$350	30.5	\$10,675.00
Sharma, Paritosh	Senior Associate	\$350	27.9	\$9,765.00
Singh, Vani	Senior Associate	\$350	30.5	\$10,675.00
Croche, Patricio	Analyst	\$200	20.6	\$4,120.00
			174.1	\$83,852.50
			174.1	\$83,852.50

Exhibit C

***Marelli Automotive Lighting USA, LLC
Summary of Time Detail by Task by Professional
February 1, 2026 through February 28, 2026***

LIQUIDATION ANALYSIS

<i>Professional</i>	<i>Position</i>	<i>Billing Rate</i>	<i>Sum of Hours</i>	<i>Sum of Fees</i>
Shiffman, David	Senior Director	\$1,125	1.4	\$1,575.00
Webber, Dan	Senior Director	\$1,100	5.8	\$6,380.00
Postolos, Lucas	Director	\$900	3.8	\$3,420.00
Gudeman, Brian	Senior Associate	\$775	6.0	\$4,650.00
			17.0	\$16,025.00
			17.0	\$16,025.00

Exhibit C

***Marelli Automotive Lighting USA, LLC
Summary of Time Detail by Task by Professional
February 1, 2026 through February 28, 2026***

MONTHLY OPERATING REPORT

<i>Professional</i>	<i>Position</i>	<i>Billing Rate</i>	<i>Sum of Hours</i>	<i>Sum of Fees</i>
Weiland, Brad	Managing Director	\$1,200	11.0	\$13,200.00
Rybarczyk, Jodi	Senior Associate	\$850	99.6	\$84,660.00
Schmelter, Griffen	Associate	\$650	5.0	\$3,250.00
Korol, Sammy	Analyst	\$475	3.6	\$1,710.00
			119.2	\$102,820.00
			119.2	\$102,820.00

Exhibit C

***Marelli Automotive Lighting USA, LLC
Summary of Time Detail by Task by Professional
February 1, 2026 through February 28, 2026***

REAL ESTATE

<i>Professional</i>	<i>Position</i>	<i>Billing Rate</i>	<i>Sum of Hours</i>	<i>Sum of Fees</i>
Simion, Tony	Managing Director	\$1,375	7.2	\$9,900.00
Webber, Dan	Senior Director	\$1,100	32.7	\$35,970.00
Holsomback, Hunt	Managing Director	\$1,025	15.9	\$16,297.50
Postolos, Lucas	Director	\$900	18.2	\$16,380.00
Mehan, Vishal	Director	\$875	46.3	\$40,512.50
Gudeman, Brian	Senior Associate	\$775	2.6	\$2,015.00
Patel, Deep	Associate	\$650	96.8	\$62,920.00
Schmelter, Griffen	Associate	\$650	76.3	\$49,595.00
Jain, Manasvi	Analyst	\$475	6.9	\$3,277.50
			302.9	\$236,867.50

Exhibit C

***Marelli Automotive Lighting USA, LLC
Summary of Time Detail by Task by Professional
February 1, 2026 through February 28, 2026***

TRAVEL TIME

<i>Professional</i>	<i>Position</i>	<i>Billing Rate</i>	<i>Sum of Hours</i>	<i>Sum of Fees</i>
Grossi, Nick	Managing Director	\$1,425	3.0	\$4,275.00
Simion, Tony	Managing Director	\$1,375	8.0	\$11,000.00
Webber, Dan	Senior Director	\$1,100	4.0	\$4,400.00
Postolos, Lucas	Director	\$900	3.5	\$3,150.00
Flores, Alejandro	Director	\$500	3.9	\$1,950.00
			22.4	\$24,775.00
			22.4	\$24,775.00

Exhibit C

***Marelli Automotive Lighting USA, LLC
Summary of Time Detail by Task by Professional
February 1, 2026 through February 28, 2026***

VENDOR MANAGEMENT

<i>Professional</i>	<i>Position</i>	<i>Billing Rate</i>	<i>Sum of Hours</i>	<i>Sum of Fees</i>
Grossi, Nick	Managing Director	\$1,425	4.7	\$6,697.50
Turner, Cari	Managing Director	\$1,375	61.7	\$84,837.50
Everhart, Brett	Managing Director	\$1,300	0.5	\$650.00
Weiland, Brad	Managing Director	\$1,200	1.6	\$1,920.00
Donoghue, Doug	Senior Director	\$1,125	5.8	\$6,525.00
Shiffman, David	Senior Director	\$1,125	7.4	\$8,325.00
Webber, Dan	Senior Director	\$1,100	0.2	\$220.00
Shahbain, Abraham	Senior Director	\$1,075	124.8	\$134,160.00
Callerio, Lorenzo	Senior Director	\$1,050	143.3	\$150,465.00
Neal, Elliott	Senior Director	\$1,050	0.5	\$525.00
Warren, Joseph	Director	\$975	18.9	\$18,427.50
Caruso, Nicholas	Director	\$925	198.2	\$183,335.00
Postolos, Lucas	Director	\$900	1.9	\$1,710.00
Waismann, Heitor	Senior Associate	\$825	0.7	\$577.50
Cook, Jacob	Senior Associate	\$800	71.1	\$56,880.00
O'Toole, Colin	Manager	\$800	87.5	\$70,000.00
Hill, Michael	Associate	\$725	19.4	\$14,065.00
Draude, Richard	Associate	\$650	82.8	\$53,820.00

Exhibit C

***Marelli Automotive Lighting USA, LLC
Summary of Time Detail by Task by Professional
February 1, 2026 through February 28, 2026***

Athreya, Abhi	Analyst	\$475	195.2	\$92,720.00
Hollomon, Lindsey	Analyst	\$475	97.9	\$46,502.50
			1,124.1	\$932,362.50
			1,124.1	\$932,362.50

EXHIBIT D
Time Detail by Task Code

Marelli Automotive Lighting USA, LLC
Time Detail by Activity
February 1, 2026 through February 28, 2026

ACCOUNTING/CUT-OFF

Professional	Date	Hours	Activity
Grossi, Nick	2/2/2026	0.9	Coordinate plant and regional past-due A/R collections
Grossi, Nick	2/2/2026	0.6	Review and provide comments re: past-due customer collections
Grossi, Nick	2/3/2026	0.9	Review invoice in error report and provide comments re: same
Grossi, Nick	2/3/2026	0.5	Prepare regional and plant summaries related to past-due A/R
Grossi, Nick	2/9/2026	1.0	Review working capital status re: A/R and A/P balances
Grossi, Nick	2/10/2026	0.9	Review status of zero-day term receivables and reconcile to CF
Grossi, Nick	2/11/2026	0.4	Review double pay dashboard. Provide comments re: same
Grossi, Nick	2/11/2026	0.5	Participate in discussion with the Company's leadership related to the balance sheet
Grossi, Nick	2/11/2026	0.7	Participate in P2P discussion with Company management
Weiland, Brad	2/11/2026	0.4	Review A/P cutoff and coding materials
Everhart, Brett	2/17/2026	0.4	Prepare for call with the Company, E. Neal, and B. Everhart (A&M) to discuss upcoming project, to include background on company order to cash and procure to pay processes based on prior project work
Everhart, Brett	2/17/2026	1.2	Meeting to review Company AR data background and historical receipts data with D. Shiffman, B. Everhart, B. Yosaitis, E. Neal, and S. ten Cate (A&M)
Everhart, Brett	2/17/2026	1.0	Meeting with Client and 3rd party to discuss kickoff of PTP/OTC sprints
Everhart, Brett	2/17/2026	2.2	Design of PTP and OTC teams and initial project plans
Everhart, Brett	2/17/2026	1.1	Call with Company, E. Neal, and B. Everhart (A&M) to discuss upcoming project, timeline/logistics and objectives
Everhart, Brett	2/17/2026	1.8	Calls with E. Neal and B. Everhart (A&M) to discuss company historical P2P/OTC performance
Flores, Alejandro	2/17/2026	0.5	Call with the Company to set up organization for P2P and OTC teams
Grossi, Nick	2/17/2026	0.9	Coordinate P2P kickoff discussion and alignment
Grossi, Nick	2/17/2026	1.0	Participate in multi-functional P2P/OTC planning sessions with the Company's leadership
Neal, Elliott	2/17/2026	1.1	Call with Company, E. Neal, and B. Everhart (A&M) to discuss upcoming project, timeline/logistics and objectives
Neal, Elliott	2/17/2026	1.8	Calls with E. Neal and B. Everhart (A&M) to discuss company historical P2P/OTC performance
Neal, Elliott	2/17/2026	0.6	Create analysis and staffing support plan for company P2P/OTC assessment

Marelli Automotive Lighting USA, LLC
Time Detail by Activity
February 1, 2026 through February 28, 2026

ACCOUNTING/CUT-OFF

Professional	Date	Hours	Activity
Neal, Elliott	2/17/2026	0.4	Prepare for call with the Company to discuss upcoming project, to include background on company order to cash and procure to pay processes based on prior project work
Neal, Elliott	2/17/2026	1.2	Meeting to review Company AR data background and historical receipts data with D. Shiffman, B. Everhart, B. Yosaitis, E. Neal, and S. ten Cate (A&M)
Neal, Elliott	2/17/2026	0.3	Review files shared by (A&M) D. Shiffman re: company historical P2P/OTC improvement efforts with emphasis on account aging profile trends
Shiffman, David	2/17/2026	1.2	Meeting to review Company AR data background and historical receipts data with D. Shiffman, B. Everhart, B. Yosaitis, E. Neal, and S. ten Cate (A&M)
ten Cate, Sanna	2/17/2026	1.2	Meeting to review Company AR data background and historical receipts data with D. Shiffman, B. Everhart, B. Yosaitis, E. Neal, and S. ten Cate (A&M)
Yosaitis, Brad	2/17/2026	1.2	Meeting to review Company AR data background and historical receipts data with D. Shiffman, B. Everhart, B. Yosaitis, E. Neal, and S. ten Cate (A&M)
Everhart, Brett	2/18/2026	1.6	Call with the Company, B. Everhart, and B. Yosaitis (A&M) to review data, discuss project progress to date and align on key client leader coverage and support during the project
Everhart, Brett	2/18/2026	0.5	Meeting with internal A&M team to discuss current AR standing - with B. Everhart (A&M), B. Yosaitis (A&M), and S. ten Cate (A&M)
Everhart, Brett	2/18/2026	1.6	Call to discuss latest AR status and scope priorities with the Company's back office, E. Neal, B. Everhart, B. Yosaitis, and A. Flores (A&M)
Everhart, Brett	2/18/2026	2.4	Review clients order to cash reports to determine existing pain points
Everhart, Brett	2/18/2026	0.3	Prepare for call with company & B. Everhart & B. Yosaitis (A&M) to review data, discuss project progress to date and align on key client leader coverage and support during the project
Flores, Alejandro	2/18/2026	1.6	Call to discuss latest AR status and scope priorities with the Company's back office, E. Neal, B. Everhart, B. Yosaitis, and A. Flores (A&M)
Grossi, Nick	2/18/2026	0.8	Review cash in advance demands and invoice-in-error reporting and reforecast
Grossi, Nick	2/18/2026	1.2	Participate in P2P/OTC committee discussion
Neal, Elliott	2/18/2026	0.3	Prepare for call with company & B. Everhart & B. Yosaitis (A&M) to review data, discuss project progress to date and align on key client leader coverage and support during the project
Neal, Elliott	2/18/2026	1.6	Call with the Company, B. Everhart, and B. Yosaitis (A&M) to review data, discuss project progress to date and align on key client leader coverage and support during the project
Neal, Elliott	2/18/2026	1.6	Call to discuss latest AR status and scope priorities with the Company's back office, E. Neal, B. Everhart, B. Yosaitis, and A. Flores (A&M)

Marelli Automotive Lighting USA, LLC
Time Detail by Activity
February 1, 2026 through February 28, 2026

ACCOUNTING/CUT-OFF

Professional	Date	Hours	Activity
Neal, Elliott	2/18/2026	1.9	Prepare kickoff presentation for launch of company P2P project at certain plant on Feb 23 to include data analysis, team biography gathering and editing, and logistical coordination among A&M team members
Neal, Elliott	2/18/2026	1.2	Review historical company data with a focus on AP balances and payment trends during the prior 6 months
ten Cate, Sanna	2/18/2026	0.3	Meeting to discuss week priorities and data requests with B. Yosaitis (A&M) and S. ten Cate (A&M)
ten Cate, Sanna	2/18/2026	0.5	Meeting with internal A&M team to discuss current AR standing - with B. Everhart (A&M), B. Yosaitis (A&M), and S. ten Cate (A&M)
Yosaitis, Brad	2/18/2026	0.5	Meeting with internal A&M team to discuss current AR standing - with B. Everhart (A&M), B. Yosaitis (A&M), and S. ten Cate (A&M)
Yosaitis, Brad	2/18/2026	0.3	Meeting to discuss week priorities and data requests with B. Yosaitis (A&M) and S. ten Cate (A&M)
Yosaitis, Brad	2/18/2026	1.6	Call to discuss latest AR status and scope priorities with the Company's back office, E. Neal, B. Everhart, B. Yosaitis, and A. Flores (A&M)
Everhart, Brett	2/19/2026	1.5	Review invoice error reports to identify most challenged locations
Everhart, Brett	2/19/2026	0.9	Call to discuss latest AR status and scope priorities with the Company's back office, E. Neal, B. Everhart, B. Yosaitis, A. Flores (A&M), and S. ten Cate (A&M)
Everhart, Brett	2/19/2026	0.7	Call with D. Shiffman, E. Neal, and B. Everhart (A&M) to discuss recent A&M support of P2P at company
Everhart, Brett	2/19/2026	0.4	Call to discuss feasibility on onsite plant visit for Week 2/23 with the Company, B. Yosaitis (A&M), B. Everhart (A&M), and S. ten Cate (A&M)
Everhart, Brett	2/19/2026	1.2	Call with company, B. Everhart & B. Yosaitis (A&M) to review 3rd party P2P support at company
Everhart, Brett	2/19/2026	0.5	Call with D. Shiffman, G. Schmelter, H. Waismann, B. Everhart, E. Neal, and S. Korol (A&M) to discuss AR build-up process and review factoring facility activity
Flores, Alejandro	2/19/2026	0.9	Call to discuss latest AR status and scope priorities with the Company's back office, E. Neal, B. Everhart, B. Yosaitis, A. Flores (A&M), and S. ten Cate (A&M)
Flores, Alejandro	2/19/2026	0.7	Call with the Company to review known identified issues in plants from own internal past assessments
Flores, Alejandro	2/19/2026	0.3	Review and analyze shared documents by A&M team including the Company aging as of 2026.02.15, vendor master status as of 20250507, Invoices in error report as of week 7
Flores, Alejandro	2/19/2026	0.6	Call with the Company to discuss accounts receivable build-up process, reviewing factoring facility activity and regional-specific data
Flores, Alejandro	2/19/2026	0.2	Call with A. Flores, E. Neal (A&M), and the Company's back office to discuss 3rd party P2P support
Flores, Alejandro	2/19/2026	0.6	Call with E. Neal, A. Flores (A&M) and the Company's back office to discuss 3rd party P2P support
Flores, Alejandro	2/19/2026	0.4	Review shared documents by the Company including top identified issues for NAFTA region, Vendor Management initiatives

Marelli Automotive Lighting USA, LLC
Time Detail by Activity
February 1, 2026 through February 28, 2026

ACCOUNTING/CUT-OFF

Professional	Date	Hours	Activity
Flores, Alejandro	2/19/2026	0.7	Participate in call with the Company to review available PTP data, highlight main issues identified, and align on immediate follow-ups related to the Company processes
Grossi, Nick	2/19/2026	0.6	Review P2P/OTC agenda and data request. Provide comments re: same
Korol, Sammy	2/19/2026	0.5	Call with D. Shiffman, G. Schmelter, H. Waismann, B. Everhart, E. Neal, and S. Korol (A&M) to discuss AR build-up process and review factoring facility activity
Neal, Elliott	2/19/2026	0.6	Call with E. Neal, A. Flores (A&M) and the Company's back office to discuss 3rd party P2P support
Neal, Elliott	2/19/2026	1.6	Revise kickoff presentation for launch of company P2P project at certain plant
Neal, Elliott	2/19/2026	0.2	Call with A. Flores, E. Neal (A&M), and the Company's back office to discuss 3rd party P2P support
Neal, Elliott	2/19/2026	0.2	Prepare for call with Company to review 3rd party P2P support at company
Neal, Elliott	2/19/2026	1.2	Call with company, B. Everhart & B. Yosaitis (A&M) to review 3rd party P2P support at company
Neal, Elliott	2/19/2026	1.1	Analyze company information shared via SharePoint related to P2P trends, current initiatives, and historical pain points
Neal, Elliott	2/19/2026	0.9	Call to discuss latest AR status and scope priorities with the Company's back office, E. Neal, B. Everhart, B. Yosaitis, A. Flores (A&M), and S. ten Cate (A&M)
Neal, Elliott	2/19/2026	0.7	Call with D. Shiffman, E. Neal, and B. Everhart (A&M) to discuss recent A&M support of P2P at company
Neal, Elliott	2/19/2026	0.5	Call with D. Shiffman, G. Schmelter, H. Waismann, B. Everhart, E. Neal, and S. Korol (A&M) to discuss AR build-up process and review factoring facility activity
Schmelter, Griffen	2/19/2026	0.5	Call with D. Shiffman, G. Schmelter, H. Waismann, B. Everhart, E. Neal, and S. Korol (A&M) to discuss AR build-up process and review factoring facility activity
Shiffman, David	2/19/2026	0.7	Call with D. Shiffman, E. Neal, and B. Everhart (A&M) to discuss recent A&M support of P2P at company
Shiffman, David	2/19/2026	0.5	Call with D. Shiffman, G. Schmelter, H. Waismann, B. Everhart, E. Neal, and S. Korol (A&M) to discuss AR build-up process and review factoring facility activity
ten Cate, Sanna	2/19/2026	0.6	Call to review latest AR data and discuss next steps - with B. Yosaitis (A&M), S. ten Cate (A&M)
ten Cate, Sanna	2/19/2026	0.9	Call to discuss latest AR status and scope priorities with the Company's back office, E. Neal, B. Everhart, B. Yosaitis, A. Flores (A&M), and S. ten Cate (A&M)
ten Cate, Sanna	2/19/2026	0.4	Call to discuss feasibility on onsite plant visit for Week 2/23 with the Company, B. Yosaitis (A&M), B. Everhart (A&M), and S. ten Cate (A&M)
ten Cate, Sanna	2/19/2026	0.6	Call to discuss AR status for certain plant and high-level discuss current process gaps with the Company, B. Yosaitis (A&M), and S. ten Cate (A&M)

Marelli Automotive Lighting USA, LLC
Time Detail by Activity
February 1, 2026 through February 28, 2026

ACCOUNTING/CUT-OFF

Professional	Date	Hours	Activity
ten Cate, Sanna	2/19/2026	0.4	Daily team AR connect to discuss daily priorities - with B. Yosaitis (A&M) and S. ten Cate (A&M)
Waismann, Heitor	2/19/2026	0.5	Call with D. Shiffman, G. Schmelter, H. Waismann, B. Everhart, E. Neal, and S. Korol (A&M) to discuss AR build-up process and review factoring facility activity
Yosaitis, Brad	2/19/2026	0.6	Call to review latest AR data and discuss next steps - with B. Yosaitis (A&M), S. ten Cate (A&M)
Yosaitis, Brad	2/19/2026	0.6	Call to discuss AR status for certain plant and high-level discuss current process gaps with the Company, B. Yosaitis (A&M), and S. ten Cate (A&M)
Yosaitis, Brad	2/19/2026	0.9	Call to discuss latest AR status and scope priorities with the Company's back office, E. Neal, B. Everhart, B. Yosaitis, A. Flores (A&M), and S. ten Cate (A&M)
Yosaitis, Brad	2/19/2026	0.4	Daily team AR connect to discuss daily priorities - with B. Yosaitis (A&M) and S. ten Cate (A&M)
Yosaitis, Brad	2/19/2026	0.4	Call to discuss feasibility on onsite plant visit for Week 2/23 with the Company, B. Yosaitis (A&M), B. Everhart (A&M), and S. ten Cate (A&M)
Croche, Patricio	2/20/2026	0.2	Coordinate internally to plan logistics for onsite travel with B. Yosaitis (A&M), P. Croche (A&M), S. ten Cate (A&M)
Croche, Patricio	2/20/2026	0.3	Perform deep dive on invoice tagging and define tagging schema with Company, B. Yosaitis (A&M), P. Croche (A&M), and S. ten Cate (A&M)
Croche, Patricio	2/20/2026	0.3	Discuss balance of trade data and implications with the Company, B. Yosaitis (A&M), P. Croche (A&M), E. Neal (A&M), and S. ten Cate (A&M)
Croche, Patricio	2/20/2026	0.3	Discuss in-person onsite agenda with B. Yosaitis (A&M), P. Croche (A&M), S. ten Cate (A&M)
Croche, Patricio	2/20/2026	0.3	Review kick-off deck with B. Yosaitis (A&M), P. Croche (A&M), S. ten Cate (A&M)
Croche, Patricio	2/20/2026	0.2	Align internally on travel options for onsite visit with B. Yosaitis (A&M), P. Croche (A&M), S. ten Cate (A&M)
Croche, Patricio	2/20/2026	0.4	Call with B. Yosaitis (A&M), P. Croche (A&M), S. ten Cate (A&M) to outline daily trade data compilation plan and review current data
Croche, Patricio	2/20/2026	0.4	Call with the Company, B. Yosaitis (A&M), P. Croche (A&M), E. Neal (A&M), S. ten Cate (A&M) to analyze balance of trade data
Croche, Patricio	2/20/2026	0.4	Analyze past due customer data with company, B. Yosaitis (A&M), P. Croche (A&M), S. ten Cate (A&M)
Croche, Patricio	2/20/2026	0.2	Discuss additional AR topics for agenda with B. Yosaitis (A&M), P. Croche (A&M), S. ten Cate (A&M)
Everhart, Brett	2/20/2026	1.2	Review factoring arrangements for NAFTA AR
Everhart, Brett	2/20/2026	1.0	Review and adjust agenda for plant site visit
Everhart, Brett	2/20/2026	1.5	Coordinate plans for upcoming trips to NAFTA sites with clients

Marelli Automotive Lighting USA, LLC
Time Detail by Activity
February 1, 2026 through February 28, 2026

ACCOUNTING/CUT-OFF

Professional	Date	Hours	Activity
Everhart, Brett	2/20/2026	1.1	Draft weekly update email to the Company's leadership and internal committee team
Everhart, Brett	2/20/2026	0.5	Meeting with the Company to discuss coordination with the back office
Flores, Alejandro	2/20/2026	0.8	Research and added context slides for kickoff presentation for week 1 in certain plant
Flores, Alejandro	2/20/2026	0.5	Participate in call with the Company to present identified results of lean process improvement identification in certain plant
Flores, Alejandro	2/20/2026	0.4	Cleanse and format kickoff presentation for week 1 in certain plant
Grossi, Nick	2/20/2026	0.5	Participate in P2P/OTC working session with the Company's back office
Grossi, Nick	2/20/2026	0.7	Coordinate P2P and OTC initiatives across teams
Neal, Elliott	2/20/2026	1.8	Finalize kickoff presentation for launch of company P2P project at certain plant, including feedback from A&M and the Company
Neal, Elliott	2/20/2026	0.8	Prepare for call with company personnel to discuss certain plant P2P historical trends and 3rd party P2P processing support
Neal, Elliott	2/20/2026	0.6	Call with call with the Company's back office and other Company personnel to discuss plant-specific P2P historical trends and 3rd party P2P processing support
Neal, Elliott	2/20/2026	0.3	Prepare for call with the Company to discuss logistical planning for the week of Feb 22-28 to include plant visit and associated analyses
Neal, Elliott	2/20/2026	0.3	Prepare for call with the Company's back office and other Company personnel to discuss balance of trade analysis and AP/AR data
Neal, Elliott	2/20/2026	0.7	Call with the Company's back office, E. Neal, B. Yosaitis (A&M) and other Company personnel to discuss balance of trade analysis and AP/AR data
Neal, Elliott	2/20/2026	1.4	Coordinate to support kickoff presentation for launch of company P2P project at certain plant, including logistics and staffing
Neal, Elliott	2/20/2026	0.4	Analyze data and other information shared the Company's back office re: balance of trade claims
Neal, Elliott	2/20/2026	1.8	Review historical company data with a focus on AP balances and payment trends during the prior 6 months
Neal, Elliott	2/20/2026	0.4	Call with the Company, B. Yosaitis (A&M), P. Croche (A&M), E. Neal (A&M), S. ten Cate (A&M) to analyze balance of trade data
Neal, Elliott	2/20/2026	0.3	Discuss balance of trade data and implications with the Company, B. Yosaitis (A&M), P. Croche (A&M), E. Neal (A&M), and S. ten Cate (A&M)
Schmelter, Griffen	2/20/2026	1.7	Compile diligence related to past payment runs for A&M accounts payable integration team
ten Cate, Sanna	2/20/2026	0.4	Analyze past due customer data with company, B. Yosaitis (A&M), P. Croche (A&M), S. ten Cate (A&M)
ten Cate, Sanna	2/20/2026	0.4	Call with the Company, B. Yosaitis (A&M), P. Croche (A&M), E. Neal (A&M), S. ten Cate (A&M) to analyze balance of trade data

Exhibit D

Marelli Automotive Lighting USA, LLC
Time Detail by Activity
February 1, 2026 through February 28, 2026

ACCOUNTING/CUT-OFF

Professional	Date	Hours	Activity
ten Cate, Sanna	2/20/2026	0.4	Call with B. Yosaitis (A&M), P. Croche (A&M), S. ten Cate (A&M) to outline daily trade data compilation plan and review current data
ten Cate, Sanna	2/20/2026	0.2	Coordinate internally to plan logistics for onsite travel with B. Yosaitis (A&M), P. Croche (A&M), S. ten Cate (A&M)
ten Cate, Sanna	2/20/2026	0.2	Align internally on travel options for onsite visit with B. Yosaitis (A&M), P. Croche (A&M), S. ten Cate (A&M)
ten Cate, Sanna	2/20/2026	0.2	Discuss additional AR topics for agenda with B. Yosaitis (A&M), P. Croche (A&M), S. ten Cate (A&M)
ten Cate, Sanna	2/20/2026	0.3	Discuss in-person onsite agenda with B. Yosaitis (A&M), P. Croche (A&M), S. ten Cate (A&M)
ten Cate, Sanna	2/20/2026	0.3	Review kick-off deck with B. Yosaitis (A&M), P. Croche (A&M), S. ten Cate (A&M)
ten Cate, Sanna	2/20/2026	0.3	Discuss balance of trade data and implications with the Company, B. Yosaitis (A&M), P. Croche (A&M), E. Neal (A&M), and S. ten Cate (A&M)
ten Cate, Sanna	2/20/2026	0.3	Perform deep dive on invoice tagging and define tagging schema with Company, B. Yosaitis (A&M), P. Croche (A&M), and S. ten Cate (A&M)
Yosaitis, Brad	2/20/2026	0.3	Perform deep dive on invoice tagging and define tagging schema with Company, B. Yosaitis (A&M), P. Croche (A&M), and S. ten Cate (A&M)
Yosaitis, Brad	2/20/2026	0.7	Call with the Company's back office, E. Neal, B. Yosaitis (A&M) and other Company personnel to discuss balance of trade analysis and AP/AR data
Yosaitis, Brad	2/20/2026	0.3	Review kick-off deck with B. Yosaitis (A&M), P. Croche (A&M), S. ten Cate (A&M)
Yosaitis, Brad	2/20/2026	0.3	Discuss in-person onsite agenda with B. Yosaitis (A&M), P. Croche (A&M), S. ten Cate (A&M)
Yosaitis, Brad	2/20/2026	0.2	Align internally on travel options for onsite visit with B. Yosaitis (A&M), P. Croche (A&M), S. ten Cate (A&M)
Yosaitis, Brad	2/20/2026	0.3	Discuss balance of trade data and implications with the Company, B. Yosaitis (A&M), P. Croche (A&M), E. Neal (A&M), and S. ten Cate (A&M)
Yosaitis, Brad	2/20/2026	0.2	Discuss additional AR topics for agenda with B. Yosaitis (A&M), P. Croche (A&M), S. ten Cate (A&M)
Yosaitis, Brad	2/20/2026	0.4	Analyze past due customer data with company, B. Yosaitis (A&M), P. Croche (A&M), S. ten Cate (A&M)
Yosaitis, Brad	2/20/2026	0.2	Coordinate internally to plan logistics for onsite travel with B. Yosaitis (A&M), P. Croche (A&M), S. ten Cate (A&M)
Yosaitis, Brad	2/20/2026	0.4	Call with the Company, B. Yosaitis (A&M), P. Croche (A&M), E. Neal (A&M), S. ten Cate (A&M) to analyze balance of trade data
Yosaitis, Brad	2/20/2026	0.4	Call with B. Yosaitis (A&M), P. Croche (A&M), S. ten Cate (A&M) to outline daily trade data compilation plan and review current data
Neal, Elliott	2/21/2026	1.3	Review data shared by company regarding current and historical initiatives to improve P2P performance, and compare it against raw data provided by company regarding P2P invoice processing and outstanding balances of Invoices in Error

Marelli Automotive Lighting USA, LLC
Time Detail by Activity
February 1, 2026 through February 28, 2026

ACCOUNTING/CUT-OFF

Professional	Date	Hours	Activity
Everhart, Brett	2/22/2026	1.9	Coordinate travel and security for travel in NAFTA, creating plant site outline for distribution to Company
Neal, Elliott	2/22/2026	0.8	Plan staffing for upcoming 2 weeks to include aligning project analytical and program management requirements with anticipated requirements to address the project scope
Neal, Elliott	2/22/2026	1.4	Review data shared by A&M personnel regarding prior P2P optimization support
Neal, Elliott	2/22/2026	1.8	Review final version of presentation for launch of company P2P project at certain plant on Feb 23 to make minor adjustments re: scope, content and sequencing of the project workplan
Croche, Patricio	2/23/2026	0.2	Internal A&M call to discuss key priority items for AR data reporting - B. Yosaitis (A&M), P. Croche (A&M), B. Everhart (A&M), and S. ten Cate (A&M)
Croche, Patricio	2/23/2026	0.4	Call to discuss a certain plant's collection target, data tracking, and key owners with the Company, B. Yosaitis (A&M), P. Croche (A&M), B. Everhart (A&M), and S. ten Cate (A&M)
Croche, Patricio	2/23/2026	0.3	Internal A&M call to discuss EMEA cash opportunity - B. Yosaitis (A&M), P. Croche (A&M), B. Everhart (A&M) , S. ten Cate (A&M)
Croche, Patricio	2/23/2026	0.4	Internal A&M call to discuss kickoff deck for a certain plant with B. Yosaitis (A&M), P. Croche (A&M), S. ten Cate (A&M)
Croche, Patricio	2/23/2026	0.3	Internal A&M call to discuss priorities for the week and end of day action items - B. Yosaitis (A&M), P. Croche (A&M), S. ten Cate (A&M)
Croche, Patricio	2/23/2026	0.4	Internal A&M call to discuss business goal to reduce AR - B. Yosaitis (A&M), P. Croche (A&M), B. Everhart (A&M) , S. ten Cate (A&M)
Croche, Patricio	2/23/2026	0.2	Discuss ERP data refreshes and any roadblocks with the Company, P. Croche (A&M), B. Yosaitis (A&M), B. Everhart (A&M), and S. ten Cate (A&M)
Croche, Patricio	2/23/2026	0.6	Call to discuss data discrepancies in open AR data reports with company, P. Croche (A&M), and S. ten Cate (A&M)
Croche, Patricio	2/23/2026	0.3	Internal A&M call to discuss priorities - creation of metrics, dashboards, and baselining for targets - B. Yosaitis (A&M), P. Croche (A&M), B. Everhart (A&M) , S. ten Cate (A&M)
Croche, Patricio	2/23/2026	0.2	Internal A&M call to discuss latest status on priority items - B. Yosaitis (A&M), P. Croche (A&M), S. ten Cate (A&M)
Everhart, Brett	2/23/2026	1.0	Coordinate site kick-off with the Company and the back office
Everhart, Brett	2/23/2026	1.0	Coordinate GCC resources to support NAFTA team
Everhart, Brett	2/23/2026	0.4	Call to discuss a certain plant's collection target, data tracking, and key owners with the Company, B. Yosaitis (A&M), P. Croche (A&M), B. Everhart (A&M), and S. ten Cate (A&M)
Everhart, Brett	2/23/2026	0.4	Internal A&M call to discuss business goal to reduce AR - B. Yosaitis (A&M), P. Croche (A&M), B. Everhart (A&M) , S. ten Cate (A&M)
Everhart, Brett	2/23/2026	0.5	Call to discuss agenda for plant onsite visit and time allocation for key topics with the Company, P. Croche (A&M), B. Yosaitis (A&M), and B. Everhart (A&M)
Everhart, Brett	2/23/2026	0.3	Internal A&M call to discuss EMEA cash opportunity - B. Yosaitis (A&M), P. Croche (A&M), B. Everhart (A&M) , S. ten Cate (A&M)

Marelli Automotive Lighting USA, LLC
Time Detail by Activity
February 1, 2026 through February 28, 2026

ACCOUNTING/CUT-OFF

Professional	Date	Hours	Activity
Everhart, Brett	2/23/2026	0.2	Internal A&M call to discuss key priority items for AR data reporting - B. Yosaitis (A&M), P. Croche (A&M), B. Everhart (A&M), and S. ten Cate (A&M)
Everhart, Brett	2/23/2026	0.2	Discuss collection target refresh and next steps with the Company, B. Yosaitis (A&M), P. Croche (A&M), and B. Everhart (A&M)
Everhart, Brett	2/23/2026	1.8	Develop and distribute detailed staffing plan for Mexico teams
Everhart, Brett	2/23/2026	0.3	Call to discuss AR Aging and latest status, ERP data refreshes and any roadblocks with the Company, P. Croche (A&M), B. Yosaitis (A&M), and B. Everhart (A&M)
Everhart, Brett	2/23/2026	0.3	Internal A&M call to discuss priorities - creation of metrics, dashboards, and baselining for targets - B. Yosaitis (A&M), P. Croche (A&M), B. Everhart (A&M) , S. ten Cate (A&M)
Everhart, Brett	2/23/2026	0.2	Discuss ERP data refreshes and any roadblocks with the Company, P. Croche (A&M), B. Yosaitis (A&M), B. Everhart (A&M), and S. ten Cate (A&M)
Everhart, Brett	2/23/2026	0.8	Review detailed customer statement from January
Flores, Alejandro	2/23/2026	2.9	Working session with Company, the back office, E. Neal, and A. Flores (A&M) to review common causes of GR/invoice mismatch, vendor purchase price discrepancies, and other AP issues
Flores, Alejandro	2/23/2026	1.2	Participate in working session with the Company, to review the current reports capabilities, weaknesses and set up paths to reduce the amount of invoices in error for NAFTA
Flores, Alejandro	2/23/2026	1.1	Participate in working session with the Company to identify and discuss the key process gaps affecting the NAFTA region
Flores, Alejandro	2/23/2026	0.9	Participate in working session with the Company, to discuss the context and detail of the number of vendors using advanced shipping notification in certain plants
Flores, Alejandro	2/23/2026	0.4	Review vendor list that signed trade agreements after the filing date
Flores, Alejandro	2/23/2026	0.9	Participate in working session with the Company, to review how certain plants are currently working to reduce the amount of invoices in error
Neal, Elliott	2/23/2026	1.6	Review data shared during the day related to Invoices in Error and vendor purchase price discrepancies to support an estimate of reduction potential of Invoices in Error
Neal, Elliott	2/23/2026	0.9	Revise kickoff presentation for launch of the Company's P2P project at certain plant
Neal, Elliott	2/23/2026	1.1	Plan to confirm authorized transportation and timing options in Mexico in response to unexpected restrictions put in place by the company's corporate security department in relation to recent risk levels in Mexico
Neal, Elliott	2/23/2026	0.8	Outreach to A&M personnel to coordinate for additional staff capacity to support weeks 2 & 3 of the P2P project
Neal, Elliott	2/23/2026	1.1	Review historical presentations and emails shared by company related to P2P trends in NAFTA and EMEA, and assess why a recent divergence in P2P performance has occurred between the two regions

Marelli Automotive Lighting USA, LLC
Time Detail by Activity
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ACCOUNTING/CUT-OFF

Professional	Date	Hours	Activity
Neal, Elliott	2/23/2026	2.9	Working session with Company, the back office, E. Neal, and A. Flores (A&M) to review common causes of GR/invoice mismatch, vendor purchase price discrepancies, and other AP issues
ten Cate, Sanna	2/23/2026	0.6	Call to discuss data discrepancies in open AR data reports with company, P. Croche (A&M), and S. ten Cate (A&M)
ten Cate, Sanna	2/23/2026	0.4	Call to discuss a certain plant's collection target, data tracking, and key owners with the Company, B. Yosaitis (A&M), P. Croche (A&M), B. Everhart (A&M), and S. ten Cate (A&M)
ten Cate, Sanna	2/23/2026	0.3	Internal A&M call to discuss priorities for the week and end of day action items - B. Yosaitis (A&M), P. Croche (A&M), S. ten Cate (A&M)
ten Cate, Sanna	2/23/2026	0.5	Call to discuss agenda for plant onsite visit and time allocation for key topics with the Company, P. Croche (A&M), B. Yosaitis (A&M), and B. Everhart (A&M)
ten Cate, Sanna	2/23/2026	0.6	Call to discuss data discrepancies in open AR data reports with the Company, P. Croche (A&M) and S. ten Cate (A&M)
ten Cate, Sanna	2/23/2026	0.3	Call to discuss AR Aging and latest status, ERP data refreshes and any roadblocks with the Company, P. Croche (A&M), B. Yosaitis (A&M), and B. Everhart (A&M)
ten Cate, Sanna	2/23/2026	0.2	Internal A&M call to discuss key priority items for AR data reporting - B. Yosaitis (A&M), P. Croche (A&M), B. Everhart (A&M), and S. ten Cate (A&M)
ten Cate, Sanna	2/23/2026	0.2	Discuss ERP data refreshes and any roadblocks with the Company, P. Croche (A&M), B. Yosaitis (A&M), B. Everhart (A&M), and S. ten Cate (A&M)
ten Cate, Sanna	2/23/2026	0.2	Internal A&M call to discuss latest status on priority items - B. Yosaitis (A&M), P. Croche (A&M), S. ten Cate (A&M)
ten Cate, Sanna	2/23/2026	0.2	Discuss collection target refresh and next steps with the Company, B. Yosaitis (A&M), P. Croche (A&M), and B. Everhart (A&M)
ten Cate, Sanna	2/23/2026	0.4	Internal A&M call to discuss kickoff deck for a certain plant with B. Yosaitis (A&M), P. Croche (A&M), S. ten Cate (A&M)
ten Cate, Sanna	2/23/2026	0.3	Internal A&M call to discuss EMEA cash opportunity - B. Yosaitis (A&M), P. Croche (A&M), B. Everhart (A&M), S. ten Cate (A&M)
ten Cate, Sanna	2/23/2026	0.4	Internal A&M call to discuss business goal to reduce AR - B. Yosaitis (A&M), P. Croche (A&M), B. Everhart (A&M), S. ten Cate (A&M)
ten Cate, Sanna	2/23/2026	0.3	Internal A&M call to discuss priorities - creation of metrics, dashboards, and baselining for targets - B. Yosaitis (A&M), P. Croche (A&M), B. Everhart (A&M), S. ten Cate (A&M)
Yosaitis, Brad	2/23/2026	0.2	Discuss ERP data refreshes and any roadblocks with the Company, P. Croche (A&M), B. Yosaitis (A&M), B. Everhart (A&M), and S. ten Cate (A&M)
Yosaitis, Brad	2/23/2026	0.2	Internal A&M call to discuss latest status on priority items - B. Yosaitis (A&M), P. Croche (A&M), S. ten Cate (A&M)
Yosaitis, Brad	2/23/2026	0.3	Internal A&M call to discuss priorities for the week and end of day action items - B. Yosaitis (A&M), P. Croche (A&M), S. ten Cate (A&M)
Yosaitis, Brad	2/23/2026	0.3	Call to discuss AR Aging and latest status, ERP data refreshes and any roadblocks with the Company, P. Croche (A&M), B. Yosaitis (A&M), and B. Everhart (A&M)

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ACCOUNTING/CUT-OFF

Professional	Date	Hours	Activity
Yosaitis, Brad	2/23/2026	0.4	Call to discuss a certain plant's collection target, data tracking, and key owners with the Company, B. Yosaitis (A&M), P. Croche (A&M), B. Everhart (A&M), and S. ten Cate (A&M)
Yosaitis, Brad	2/23/2026	0.2	Internal A&M call to discuss key priority items for AR data reporting - B. Yosaitis (A&M), P. Croche (A&M), B. Everhart (A&M), and S. ten Cate (A&M)
Yosaitis, Brad	2/23/2026	0.4	Internal A&M call to discuss business goal to reduce AR - B. Yosaitis (A&M), P. Croche (A&M), B. Everhart (A&M) , S. ten Cate (A&M)
Yosaitis, Brad	2/23/2026	0.6	Call to discuss data discrepancies in open AR data reports with the Company, P. Croche (A&M) and S. ten Cate (A&M)
Yosaitis, Brad	2/23/2026	0.3	Internal A&M call to discuss EMEA cash opportunity - B. Yosaitis (A&M), P. Croche (A&M), B. Everhart (A&M) , S. ten Cate (A&M)
Yosaitis, Brad	2/23/2026	0.4	Internal A&M call to discuss kickoff deck for a certain plant with B. Yosaitis (A&M), P. Croche (A&M), S. ten Cate (A&M)
Yosaitis, Brad	2/23/2026	0.2	Discuss collection target refresh and next steps with the Company, B. Yosaitis (A&M), P. Croche (A&M), and B. Everhart (A&M)
Yosaitis, Brad	2/23/2026	0.5	Call to discuss agenda for plant onsite visit and time allocation for key topics with the Company, P. Croche (A&M), B. Yosaitis (A&M), and B. Everhart (A&M)
Yosaitis, Brad	2/23/2026	0.3	Internal A&M call to discuss priorities - creation of metrics, dashboards, and baselining for targets - B. Yosaitis (A&M), P. Croche (A&M), B. Everhart (A&M) , S. ten Cate (A&M)
Croche, Patricio	2/24/2026	0.5	Internal discussion on global AR data file and dashboard creation - P. Croche (A&M), V. Singh (A&M), P. Sharma (A&M), D. Panda (A&M), and B. Yosaitis (A&M), and S. ten Cate (A&M)
Croche, Patricio	2/24/2026	0.4	Internal A&M call to discuss data discrepancies between AR reports - B. Yosaitis (A&M), P. Croche (A&M), and S. ten Cate (A&M)
Croche, Patricio	2/24/2026	0.3	Internal discussion on remaining open items for rest of day - B. Yosaitis (A&M), P. Croche (A&M), S. ten Cate (A&M)
Croche, Patricio	2/24/2026	0.4	Discuss data discrepancies and path to set data baseline with B. Yosaitis (A&M), P. Croche (A&M), B. Everhart (A&M), and S. ten Cate (A&M)
Croche, Patricio	2/24/2026	0.4	Discuss outstanding data request, specifically related to the transactional level invoice data with the Company, B. Yosaitis (A&M), P. Croche (A&M), and S. ten Cate (A&M)
Everhart, Brett	2/24/2026	0.4	Discuss data discrepancies and path to set data baseline with B. Yosaitis (A&M), P. Croche (A&M), B. Everhart (A&M), and S. ten Cate (A&M)
Everhart, Brett	2/24/2026	0.6	Review Mexico logistics supplier information
Everhart, Brett	2/24/2026	1.0	Discuss Mexico safety concerns with A&M Mexico MD
Everhart, Brett	2/24/2026	0.3	Discuss AR reduction goal of a certain plant with P. Croche (A&M), B. Everhart (A&M), and S. ten Cate (A&M)
Everhart, Brett	2/24/2026	1.2	Discuss safety concerns with A&M global security
Everhart, Brett	2/24/2026	1.2	Review select vendor's overdue in certain plant and blocked factoring document

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ACCOUNTING/CUT-OFF

Professional	Date	Hours	Activity
Flores, Alejandro	2/24/2026	0.8	Participate in working session with the Company to review specific cases of purchase price variance examples and review current workflow tool functionality
Flores, Alejandro	2/24/2026	0.5	Prepare weekly follow-up presentation to include initial findings, estimating priorities as concluded from day 1 and 2
Flores, Alejandro	2/24/2026	0.9	Participate in working session with the Company to summarize process gaps step by step and defining primary and secondary priorities
Flores, Alejandro	2/24/2026	2.6	Working session with the Company, back office, E. Neal (A&M), and A. Flores (A&M) to review PMO and historical efforts to project manage vendor-by-vendor payment issues at the plant and region level
Flores, Alejandro	2/24/2026	0.9	Participate in working session with the Company to understand EMEA examples of implementation of taskforces and process improvements
Flores, Alejandro	2/24/2026	2.8	Working session with the Company, their back office, E. Neal, and A. Flores (A&M) to review trends in utilizing Advance Shipping Notice (ASN)
Flores, Alejandro	2/24/2026	1.3	Participate in working session with the Company to review detailed plant-level review of top offender suppliers, invoice errors and bottlenecks
Flores, Alejandro	2/24/2026	0.2	Correspond with the Company to request access to working reports of invoices in error
Flores, Alejandro	2/24/2026	0.4	Update kick-off deck for certain plant
Grossi, Nick	2/24/2026	0.8	Review and provide comments re: past-due customer collections
Neal, Elliott	2/24/2026	2.6	Working session with the Company, back office, E. Neal (A&M), and A. Flores (A&M) to review PMO and historical efforts to project manage vendor-by-vendor payment issues at the plant and region level
Neal, Elliott	2/24/2026	1.3	Plan for in-person plant kickoff on 2/25/2026 to include revising presentation based on topics and materials covered in working sessions during 2/23/2026 and 2/24/2026
Neal, Elliott	2/24/2026	1.3	Daily outline call with the Company, the back office, and E. Neal (A&M) re: staffing to review GR/IR trends and AP data
Neal, Elliott	2/24/2026	2.8	Working session with the Company, their back office, E. Neal, and A. Flores (A&M) to review trends in utilizing Advance Shipping Notice (ASN)
Neal, Elliott	2/24/2026	1.3	Review historical info shared by company related to ASN-related communications, data and trends in NAFTA and EMEA
Neal, Elliott	2/24/2026	1.2	Outreach to A&M personnel to confirm additional staff capacity to support weeks 2 & 3 of the P2P project
Neal, Elliott	2/24/2026	1.6	Review data shared by company related to P2P trends at certain facilities, to include Power BI dashboards showing Invoices In Error
Panda, Dipika	2/24/2026	0.3	Discuss AR Dashboard & Open AR data questions - with V. Singh (A&M), P. Sharma (A&M), and D. Panda (A&M)

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ACCOUNTING/CUT-OFF

Professional	Date	Hours	Activity
Panda, Dipika	2/24/2026	0.3	Daily Team AR Connect to discuss day plan, align priorities, and assign action items - with V. Singh (A&M), P. Sharma (A&M), and D. Panda (A&M)
Panda, Dipika	2/24/2026	0.5	Internal discussion on global AR data file and dashboard creation - P. Croche (A&M), V. Singh (A&M), P. Sharma (A&M), D. Panda (A&M), and B. Yosaitis (A&M), and S. ten Cate (A&M)
Sharma, Paritosh	2/24/2026	0.3	Discuss AR Dashboard & Open AR data questions - with V. Singh (A&M), P. Sharma (A&M), and D. Panda (A&M)
Sharma, Paritosh	2/24/2026	0.5	Internal discussion on global AR data file and dashboard creation - P. Croche (A&M), V. Singh (A&M), P. Sharma (A&M), D. Panda (A&M), and B. Yosaitis (A&M), and S. ten Cate (A&M)
Sharma, Paritosh	2/24/2026	0.3	Daily Team AR Connect to discuss day plan, align priorities, and assign action items - with V. Singh (A&M), P. Sharma (A&M), and D. Panda (A&M)
Singh, Vani	2/24/2026	0.3	Discuss AR Dashboard & Open AR data questions - with V. Singh (A&M), P. Sharma (A&M), and D. Panda (A&M)
Singh, Vani	2/24/2026	0.3	Daily Team AR Connect to discuss day plan, align priorities, and assign action items - with V. Singh (A&M), P. Sharma (A&M), and D. Panda (A&M)
Singh, Vani	2/24/2026	0.5	Internal discussion on global AR data file and dashboard creation - P. Croche (A&M), V. Singh (A&M), P. Sharma (A&M), D. Panda (A&M), and B. Yosaitis (A&M), and S. ten Cate (A&M)
ten Cate, Sanna	2/24/2026	0.4	Discuss data discrepancies and path to set data baseline with B. Yosaitis (A&M), P. Croche (A&M), B. Everhart (A&M), and S. ten Cate (A&M)
ten Cate, Sanna	2/24/2026	0.4	Internal A&M call to discuss data discrepancies between AR reports - B. Yosaitis (A&M), P. Croche (A&M), and S. ten Cate (A&M)
ten Cate, Sanna	2/24/2026	0.5	Internal discussion on global AR data file and dashboard creation - P. Croche (A&M), V. Singh (A&M), P. Sharma (A&M), D. Panda (A&M), and B. Yosaitis (A&M), and S. ten Cate (A&M)
ten Cate, Sanna	2/24/2026	0.3	Internal discussion on remaining open items for rest of day - B. Yosaitis (A&M), P. Croche (A&M), S. ten Cate (A&M)
ten Cate, Sanna	2/24/2026	0.4	Discuss outstanding data request, specifically related to the transactional level invoice data with the Company, B. Yosaitis (A&M), P. Croche (A&M), and S. ten Cate (A&M)
ten Cate, Sanna	2/24/2026	0.3	Discuss AR reduction goal of a certain plant with P. Croche (A&M), B. Everhart (A&M), and S. ten Cate (A&M)
Yosaitis, Brad	2/24/2026	0.4	Internal A&M call to discuss data discrepancies between AR reports - B. Yosaitis (A&M), P. Croche (A&M), and S. ten Cate (A&M)
Yosaitis, Brad	2/24/2026	0.3	Discuss AR reduction goal of a certain plant with P. Croche (A&M), B. Everhart (A&M), and S. ten Cate (A&M)
Yosaitis, Brad	2/24/2026	0.4	Discuss outstanding data request, specifically related to the transactional level invoice data with the Company, B. Yosaitis (A&M), P. Croche (A&M), and S. ten Cate (A&M)
Yosaitis, Brad	2/24/2026	0.4	Discuss data discrepancies and path to set data baseline with B. Yosaitis (A&M), P. Croche (A&M), B. Everhart (A&M), and S. ten Cate (A&M)

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ACCOUNTING/CUT-OFF

Professional	Date	Hours	Activity
Yosaitis, Brad	2/24/2026	0.5	Internal discussion on global AR data file and dashboard creation - P. Croche (A&M), V. Singh (A&M), P. Sharma (A&M), D. Panda (A&M), and B. Yosaitis (A&M), and S. ten Cate (A&M)
Yosaitis, Brad	2/24/2026	0.3	Internal discussion on remaining open items for rest of day - B. Yosaitis (A&M), P. Croche (A&M), S. ten Cate (A&M)
Croche, Patricio	2/25/2026	0.4	Discuss GCC dashboard situation and next steps - with B. Yosaitis (A&M), P. Croche (A&M), and B. Everhart (A&M)
Croche, Patricio	2/25/2026	0.2	Review status update on data request for NAFTA and EMEA data and possibility of a daily update with company, B. Yosaitis (A&M), P. Croche (A&M), B. Everhart (A&M)
Croche, Patricio	2/25/2026	0.3	Review current client situation on regions and global scope with B. Yosaitis (A&M), P. Croche (A&M), and B. Everhart(A&M)
Croche, Patricio	2/25/2026	0.3	Review of OTC expected next steps with the Company, B. Yosaitis (A&M), P. Croche (A&M), and B. Everhart (A&M)
Croche, Patricio	2/25/2026	0.4	Discuss currently identified gaps in the process and data request with B. Yosaitis (A&M), P. Croche (A&M), B. Everhart (A&M)
Espinoza, Nanci	2/25/2026	1.2	Analyze competitor master purchase agreements to benchmark Company trade agreements
Espinoza, Nanci	2/25/2026	2.4	Prepare materials comparing competitor approach to ASN
Espinoza, Nanci	2/25/2026	2.4	Analyze Trade Agreements to identify Advanced Shipping Notice (ASN) terms and other payment vendor payment details
Everhart, Brett	2/25/2026	0.4	Discuss currently identified gaps in the process and data request with B. Yosaitis (A&M), P. Croche (A&M), B. Everhart (A&M)
Everhart, Brett	2/25/2026	0.3	Call with the Company, B. Yosaitis and P. Croche (A&M) re: global AR data
Everhart, Brett	2/25/2026	0.3	Review current client situation on regions and global scope with B. Yosaitis (A&M), P. Croche (A&M), and B. Everhart(A&M)
Everhart, Brett	2/25/2026	0.3	Review of OTC expected next steps with the Company, B. Yosaitis (A&M), P. Croche (A&M), and B. Everhart (A&M)
Everhart, Brett	2/25/2026	0.2	Review status update on data request for NAFTA and EMEA data and possibility of a daily update with company, B. Yosaitis (A&M), P. Croche (A&M), B. Everhart (A&M)
Everhart, Brett	2/25/2026	0.4	Discuss GCC dashboard situation and next steps - with B. Yosaitis (A&M), P. Croche (A&M), and B. Everhart (A&M)
Everhart, Brett	2/25/2026	1.5	Review safety concerns and travel plans to certain plant
Everhart, Brett	2/25/2026	0.7	Review Mexico logistics supplier information
Everhart, Brett	2/25/2026	0.6	Present kickoff deck with E. Neal, B. Everhart, A. Flores (A&M), the Company, and their back office at certain plant
Flores, Alejandro	2/25/2026	1.6	Meeting with A. Flores and E. Neal (A&M) and the Company re: P2P process walkthrough
Flores, Alejandro	2/25/2026	1.4	Participate in a working session with the Company in certain plant to review plant specific vendors, identify systemic characteristics and find issue resolutions

Exhibit D

Marelli Automotive Lighting USA, LLC
Time Detail by Activity
February 1, 2026 through February 28, 2026

ACCOUNTING/CUT-OFF

Professional	Date	Hours	Activity
Flores, Alejandro	2/25/2026	1.4	Participate in working session with the Company to discuss the new procedures to register purchasing price variances within MAPS web app
Flores, Alejandro	2/25/2026	1.2	Participate in a plant walkthrough guided by the Company including detailed process description of the goods receipt process at the plant warehouse
Flores, Alejandro	2/25/2026	1.8	Working session with E. Neal and A. Flores (A&M), the back office, and the Company re: logistics suppliers for a select plant
Flores, Alejandro	2/25/2026	0.8	Participate in plant introduction and team presentation with the Company
Flores, Alejandro	2/25/2026	1.2	Working session with E. Neal and A. Flores (A&M), the back office, and the Company re: PPV settlements
Flores, Alejandro	2/25/2026	0.2	Share list of fully executed vendor agreements list and pending critical vendors list to the Company
Flores, Alejandro	2/25/2026	0.5	Participate in a Kick-off session for P2P process improvements in NAFTA with the Company in certain plant
Flores, Alejandro	2/25/2026	0.6	Present kickoff deck with E. Neal, B. Everhart, A. Flores (A&M), the Company, and their back office at certain plant
Flores, Alejandro	2/25/2026	1.2	Continue working session with the Company reviewing vendor specific issues and identifying staffing, governance and tool improvements
Grossi, Nick	2/25/2026	0.9	Review status of P2P initiatives and provide comments re: same
Neal, Elliott	2/25/2026	1.1	Revise materials and analysis intended to be used on the subsequent days' working sessions
Neal, Elliott	2/25/2026	1.8	Working session with E. Neal and A. Flores (A&M), the back office, and the Company re: logistics suppliers for a select plant
Neal, Elliott	2/25/2026	0.6	Present kickoff deck with E. Neal, B. Everhart, A. Flores (A&M), the Company, and their back office at certain plant
Neal, Elliott	2/25/2026	1.6	Meeting with A. Flores and E. Neal (A&M) and the Company re: P2P process walkthrough
Neal, Elliott	2/25/2026	1.2	Working session with E. Neal and A. Flores (A&M), the back office, and the Company re: PPV settlements
Neal, Elliott	2/25/2026	2.1	Record findings from plant tour and day's working sessions, to include analysis of historical company data and presentations shared during the day
Neal, Elliott	2/25/2026	0.6	Conduct analysis and draft emails to company stakeholders to report on day's findings regarding GR process gaps at certain plant
Panda, Dipika	2/25/2026	0.4	Connect to discuss on progress made, queries and AR assumptions - with V. Singh (A&M) and D. Panda (A&M)
Panda, Dipika	2/25/2026	0.7	Daily Team AR Connect to discuss day plan, align priorities, and assign action items - with V. Singh (A&M), P. Sharma (A&M), and D. Panda (A&M)
Panda, Dipika	2/25/2026	0.4	Review closed AR Methodology internally with V. Singh (A&M), P. Sharma (A&M), and D. Panda (A&M)

Exhibit D

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Time Detail by Activity
February 1, 2026 through February 28, 2026

ACCOUNTING/CUT-OFF

Professional	Date	Hours	Activity
Sharma, Paritosh	2/25/2026	0.7	Daily Team AR Connect to discuss day plan, align priorities, and assign action items - with V. Singh (A&M), P. Sharma (A&M), and D. Panda (A&M)
Sharma, Paritosh	2/25/2026	0.4	Review closed AR Methodology internally with V. Singh (A&M), P. Sharma (A&M), and D. Panda (A&M)
Singh, Vani	2/25/2026	0.7	Daily Team AR Connect to discuss day plan, align priorities, and assign action items - with V. Singh (A&M), P. Sharma (A&M), and D. Panda (A&M)
Singh, Vani	2/25/2026	0.4	Review closed AR Methodology internally with V. Singh (A&M), P. Sharma (A&M), and D. Panda (A&M)
Singh, Vani	2/25/2026	0.4	Connect to discuss on progress made, queries and AR assumptions - with V. Singh (A&M) and D. Panda (A&M)
Yosaitis, Brad	2/25/2026	0.4	Discuss GCC dashboard situation and next steps - with B. Yosaitis (A&M), P. Croche (A&M), and B. Everhart (A&M)
Yosaitis, Brad	2/25/2026	0.3	Review of OTC expected next steps with the Company, B. Yosaitis (A&M), P. Croche (A&M), and B. Everhart (A&M)
Yosaitis, Brad	2/25/2026	0.2	Review status update on data request for NAFTA and EMEA data and possibility of a daily update with company, B. Yosaitis (A&M), P. Croche (A&M), B. Everhart (A&M)
Yosaitis, Brad	2/25/2026	0.3	Review current client situation on regions and global scope with B. Yosaitis (A&M), P. Croche (A&M), and B. Everhart(A&M)
Yosaitis, Brad	2/25/2026	0.2	Correspond with the Company, B. Yosaitis (A&M), P. Croche (A&M), and B. Everhart (A&M) to define on-site workstreams
Yosaitis, Brad	2/25/2026	0.3	Call with the Company, B. Yosaitis and P. Croche (A&M) re: global AR data
Yosaitis, Brad	2/25/2026	0.4	Discuss currently identified gaps in the process and data request with B. Yosaitis (A&M), P. Croche (A&M), B. Everhart (A&M)
Croche, Patricio	2/26/2026	0.4	Discuss customer AR process with the Company, B. Yosaitis (A&M), S. ten Cate (A&M), P. Croche (A&M)
Croche, Patricio	2/26/2026	0.3	Discuss current OTC situation and advances with the client's team - with B. Everhart, E. Neal, A. Flores, B. Yosaitis, and P. Croche (A&M)
Croche, Patricio	2/26/2026	0.3	Review NAFTA Accounts Payable in the internal weekly update, including current status, key variances and open items with B. Everhart(A&M), E. Neal (A&M), A. Flores (A&M), B. Yosaitis (A&M), and P. Croche (A&M)
Croche, Patricio	2/26/2026	0.3	Discuss next steps and current problems obstructing advancement on data consolidation with B. Everhart, E. Neal, A. Flores, B. Yosaitis, and P. Croche (A&M)
Croche, Patricio	2/26/2026	0.7	Present and discuss initial findings from the Procure-to-Pay (P2P) process review with B. Everhart, E. Neal, A. Flores, B. Yosaitis, and P. Croche (A&M)
Croche, Patricio	2/26/2026	0.5	Catch up on EMEA current panorama and dashboard Insights with B. Yosaitis (A&M), S. ten Cate (A&M), and P. Croche (A&M)
Espinoza, Nanci	2/26/2026	0.6	Convert invoices in error balances to OKU for leadership materials
Espinoza, Nanci	2/26/2026	1.6	Conduct contract review and identified improvements in ASN language

Marelli Automotive Lighting USA, LLC
Time Detail by Activity
February 1, 2026 through February 28, 2026

ACCOUNTING/CUT-OFF

Professional	Date	Hours	Activity
Espinoza, Nanci	2/26/2026	1.2	Prepare materials for leadership P2P plant findings and target initiatives
Espinoza, Nanci	2/26/2026	1.1	Prepare materials with recommended language for vendor contracts and trade agreements
Espinoza, Nanci	2/26/2026	0.8	Review and QA materials for leadership P2P weekly update
Espinoza, Nanci	2/26/2026	1.7	Prepare letter for vendor communications on ASN implementation
Everhart, Brett	2/26/2026	0.3	Review NAFTA Accounts Payable in the internal weekly update, including current status, key variances and open items with B. Everhart(A&M), E. Neal (A&M), A. Flores (A&M), B. Yosaitis (A&M), and P. Croche (A&M)
Everhart, Brett	2/26/2026	0.3	Discuss current OTC situation and advances with the client's team - with B. Everhart, E. Neal, A. Flores, B. Yosaitis, and P. Croche (A&M)
Everhart, Brett	2/26/2026	1.5	Review materials and provide feedback for leadership meeting
Everhart, Brett	2/26/2026	0.7	Present and discuss initial findings from the Procure-to-Pay (P2P) process review with B. Everhart, E. Neal, A. Flores, B. Yosaitis, and P. Croche (A&M)
Everhart, Brett	2/26/2026	0.6	Call with B. Everhart, B. Yosaitis and E. Neal (A&M) re: status update on AP/AR Project
Everhart, Brett	2/26/2026	0.6	Catch-up with client on working team collaboration
Everhart, Brett	2/26/2026	1.2	Review OTC and PTP agendas for site visits
Everhart, Brett	2/26/2026	0.3	Discuss next steps and current problems obstructing advancement on data consolidation with B. Everhart, E. Neal, A. Flores, B. Yosaitis, and P. Croche (A&M)
Flores, Alejandro	2/26/2026	1.1	Participate in a working session with the Company in certain plant to assess the as-is state of quality control and other indirect spend and provide guidelines for the to-be state
Flores, Alejandro	2/26/2026	1.3	Working session with E. Neal and A. Flores (A&M), the back office, and the Company re: Capex and tooling
Flores, Alejandro	2/26/2026	1.3	Participate in a meeting with the Company to listen to current purchasing order creation procedure for capital expenditures and other similar down payment indirect spend
Flores, Alejandro	2/26/2026	0.9	Participate in a meeting with the Company to listen to current purchasing order creation procedure and provide guidance for rent, utilities and other year round purchase order
Flores, Alejandro	2/26/2026	2.2	Working session with E. Neal and A. Flores (A&M), the back office, and the Company re: logistics supplier's for select plant
Flores, Alejandro	2/26/2026	1.2	Participate in a working session with the Company in certain plant to review plant specific vendors, identify systemic characteristics and find issue resolutions
Flores, Alejandro	2/26/2026	1.2	Working session with E. Neal and A. Flores (A&M), the back office, and the Company re: vendor help-desk concerns
Flores, Alejandro	2/26/2026	0.3	Discuss current OTC situation and advances with the client's team - with B. Everhart, E. Neal, A. Flores, B. Yosaitis, and P. Croche (A&M)

Exhibit D

Marelli Automotive Lighting USA, LLC
Time Detail by Activity
February 1, 2026 through February 28, 2026

ACCOUNTING/CUT-OFF

Professional	Date	Hours	Activity
Flores, Alejandro	2/26/2026	1.1	Working session with E. Neal and A. Flores (A&M), the back office, and the Company re: business unit spend
Flores, Alejandro	2/26/2026	0.3	Review NAFTA Accounts Payable in the internal weekly update, including current status, key variances and open items with B. Everhart(A&M), E. Neal (A&M), A. Flores (A&M), B. Yosaitis (A&M), and P. Croche (A&M)
Flores, Alejandro	2/26/2026	1.1	Participate in a working session with the Company in certain plant to review specific cases of purchasing price variance, plant identification per PO
Flores, Alejandro	2/26/2026	0.6	Participate in call with the Company regarding confirmation of purchasing price variances guidelines for NAFTA region based on EMEA practices and adoption in SAP
Flores, Alejandro	2/26/2026	0.6	Participate in plant introduction and team presentation with the Company
Flores, Alejandro	2/26/2026	0.7	Present and discuss initial findings from the Procure-to-Pay (P2P) process review with B. Everhart, E. Neal, A. Flores, B. Yosaitis, and P. Croche (A&M)
Flores, Alejandro	2/26/2026	0.3	Discuss next steps and current problems obstructing advancement on data consolidation with B. Everhart, E. Neal, A. Flores, B. Yosaitis, and P. Croche (A&M)
Grossi, Nick	2/26/2026	1.0	Provide comments re: status of invoice in error progress
Neal, Elliott	2/26/2026	1.8	Record findings from day's working sessions, to include analysis of historical company data and presentations shared during the day
Neal, Elliott	2/26/2026	0.3	Review NAFTA Accounts Payable in the internal weekly update, including current status, key variances and open items with B. Everhart(A&M), E. Neal (A&M), A. Flores (A&M), B. Yosaitis (A&M), and P. Croche (A&M)
Neal, Elliott	2/26/2026	0.3	Discuss next steps and current problems obstructing advancement on data consolidation with B. Everhart, E. Neal, A. Flores, B. Yosaitis, and P. Croche (A&M)
Neal, Elliott	2/26/2026	0.3	Discuss current OTC situation and advances with the client's team - with B. Everhart, E. Neal, A. Flores, B. Yosaitis, and P. Croche (A&M)
Neal, Elliott	2/26/2026	0.3	Prepare for meeting to cover "AP/AR sprint - leadership check-in"
Neal, Elliott	2/26/2026	2.2	Working session with E. Neal and A. Flores (A&M), the back office, and the Company re: logistics supplier's for select plant
Neal, Elliott	2/26/2026	1.3	Working session with E. Neal and A. Flores (A&M), the back office, and the Company re: Capex and tooling
Neal, Elliott	2/26/2026	0.6	Call with B. Everhart, B. Yosaitis and E. Neal (A&M) re: status update on AP/AR Project
Neal, Elliott	2/26/2026	0.6	Prepare for the Company AP/AR Project Internal Sync Call to include updating project plan and summarizing project findings to date
Neal, Elliott	2/26/2026	0.7	Present and discuss initial findings from the Procure-to-Pay (P2P) process review with B. Everhart, E. Neal, A. Flores, B. Yosaitis, and P. Croche (A&M)
Neal, Elliott	2/26/2026	1.1	Working session with E. Neal and A. Flores (A&M), the back office, and the Company re: business unit spend

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ACCOUNTING/CUT-OFF

Professional	Date	Hours	Activity
Neal, Elliott	2/26/2026	1.1	Revise materials and analysis intended to be shared during AP/AR leadership sync call on 2/27/2026
Neal, Elliott	2/26/2026	1.2	Working session with E. Neal and A. Flores (A&M), the back office, and the Company re: vendor help-desk concerns
Panda, Dipika	2/26/2026	0.5	Discuss daily AR priorities and align on planned activities during team connect call - with V. Singh (A&M), P. Sharma (A&M), and D. Panda (A&M) on Open AR
Panda, Dipika	2/26/2026	0.5	Review deliverables internally and document observations and data-related questions during team discussion with V. Singh (A&M), P. Sharma (A&M), and D. Panda (A&M)
Sharma, Paritosh	2/26/2026	0.5	Review deliverables internally and document observations and data-related questions during team discussion with V. Singh (A&M), P. Sharma (A&M), and D. Panda (A&M)
Sharma, Paritosh	2/26/2026	0.5	Discuss daily AR priorities and align on planned activities during team connect call - with V. Singh (A&M), P. Sharma (A&M), and D. Panda (A&M) on Open AR
Singh, Vani	2/26/2026	0.5	Discuss daily AR priorities and align on planned activities during team connect call - with V. Singh (A&M), P. Sharma (A&M), and D. Panda (A&M) on Open AR
Singh, Vani	2/26/2026	0.5	Review deliverables internally and document observations and data-related questions during team discussion with V. Singh (A&M), P. Sharma (A&M), and D. Panda (A&M)
ten Cate, Sanna	2/26/2026	0.4	Discuss customer AR process with the Company, B. Yosaitis (A&M), S. ten Cate (A&M), P. Croche (A&M)
ten Cate, Sanna	2/26/2026	0.5	Catch up on EMEA current panorama and dashboard Insights with B. Yosaitis (A&M), S. ten Cate (A&M), and P. Croche (A&M)
Yosaitis, Brad	2/26/2026	0.4	Discuss customer AR process with the Company, B. Yosaitis (A&M), S. ten Cate (A&M), P. Croche (A&M)
Yosaitis, Brad	2/26/2026	0.5	Catch up on EMEA current panorama and dashboard Insights with B. Yosaitis (A&M), S. ten Cate (A&M), and P. Croche (A&M)
Yosaitis, Brad	2/26/2026	0.3	Discuss next steps and current problems obstructing advancement on data consolidation with B. Everhart, E. Neal, A. Flores, B. Yosaitis, and P. Croche (A&M)
Yosaitis, Brad	2/26/2026	0.7	Present and discuss initial findings from the Procure-to-Pay (P2P) process review with B. Everhart, E. Neal, A. Flores, B. Yosaitis, and P. Croche (A&M)
Yosaitis, Brad	2/26/2026	0.3	Discuss current OTC situation and advances with the client's team - with B. Everhart, E. Neal, A. Flores, B. Yosaitis, and P. Croche (A&M)
Yosaitis, Brad	2/26/2026	0.3	Review NAFTA Accounts Payable in the internal weekly update, including current status, key variances and open items with B. Everhart(A&M), E. Neal (A&M), A. Flores (A&M), B. Yosaitis (A&M), and P. Croche (A&M)
Yosaitis, Brad	2/26/2026	0.6	Call with B. Everhart, B. Yosaitis and E. Neal (A&M) re: status update on AP/AR Project
Croche, Patricio	2/27/2026	0.4	Hold internal A&M team meeting preparing for the day's priorities, activities and objectives - with B. Yosaitis (A&M), P. Croche (A&M), and B. Everhart (A&M)

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Time Detail by Activity
February 1, 2026 through February 28, 2026

ACCOUNTING/CUT-OFF

Professional	Date	Hours	Activity
Espinoza, Nanci	2/27/2026	1.9	Working session with Company to prepare governance structure for P2P weekly issue tracking and resolution
Espinoza, Nanci	2/27/2026	1.7	Prepare plant P2P check-in meeting cadence, structure, and calendar
Espinoza, Nanci	2/27/2026	1.5	Prepare governance framework for plant P2P check-ins
Espinoza, Nanci	2/27/2026	1.2	Prepare draft report template for plants to utilize in the weekly P2P check-ins
Espinoza, Nanci	2/27/2026	0.7	Identify responsibilities for parties involved in the plant check-ins
Everhart, Brett	2/27/2026	1.4	Prepare and send weekly status update email to an internal committee related to the Company
Everhart, Brett	2/27/2026	1.2	Discuss safety concerns with A&M global security and Crisis 24
Everhart, Brett	2/27/2026	0.7	Prepare talk track for leadership meeting
Everhart, Brett	2/27/2026	0.7	Call with B. Everhart, B. Yosaitis, E. Neal (A&M) and the Company re: AP / AR reporting
Everhart, Brett	2/27/2026	0.4	Hold internal A&M team meeting preparing for the day's priorities, activities and objectives - with B. Yosaitis (A&M), P. Croche (A&M), and B. Everhart (A&M)
Everhart, Brett	2/27/2026	0.6	Call to discuss latest AR status and scope priorities with the Company, E. Neal (A&M), B. Everhart (A&M), B. Yosaitis (A&M), and A. Flores (A&M)
Everhart, Brett	2/27/2026	0.5	Correspond with the Company re: OTC
Flores, Alejandro	2/27/2026	0.9	Working session with the Company to prepare governance structure for P2P weekly issue tracking and resolution
Flores, Alejandro	2/27/2026	0.3	Draft weekly sessions issue tracker for certain plants
Flores, Alejandro	2/27/2026	0.6	Call to discuss latest AR status and scope priorities with the Company, E. Neal (A&M), B. Everhart (A&M), B. Yosaitis (A&M), and A. Flores (A&M)
Flores, Alejandro	2/27/2026	0.4	Draft sample weekly presentation for certain plants
Flores, Alejandro	2/27/2026	0.7	Participate in weekly status update and project focus call with the Company
Grossi, Nick	2/27/2026	0.8	Participate in weekly status update and project focus call with the Company
Neal, Elliott	2/27/2026	0.7	Call with B. Everhart, B. Yosaitis, E. Neal (A&M) and the Company re: AP / AR reporting
Neal, Elliott	2/27/2026	0.6	Call to discuss latest AR status and scope priorities with the Company, E. Neal (A&M), B. Everhart (A&M), B. Yosaitis (A&M), and A. Flores (A&M)
Neal, Elliott	2/27/2026	1.3	Prepare for AP/AR leadership sync call to include revising presentation based on overnight feedback, adjusting graphics/appearance, and preparing talking points

Exhibit D

Marelli Automotive Lighting USA, LLC
Time Detail by Activity
February 1, 2026 through February 28, 2026

ACCOUNTING/CUT-OFF

Professional	Date	Hours	Activity
Neal, Elliott	2/27/2026	1.3	Document feedback from AP/AR leadership sync call and adjust project work plan based on leadership guidance, to include adjusting analysis and KPI tracking
Neal, Elliott	2/27/2026	0.7	Confirm additional staffing resources from A&M that will join the team starting 3/2/2026, design onboarding plan and collect company materials for the staff member's review
Panda, Dipika	2/27/2026	0.7	Review deliverables internally and document observations and data-related questions during team discussion with V. Singh (A&M), P. Sharma (A&M), and D. Panda (A&M)
Panda, Dipika	2/27/2026	0.9	Review closed AR Analysis internally with V. Singh (A&M), P. Sharma (A&M), and D. Panda (A&M)
Panda, Dipika	2/27/2026	0.3	Discuss daily AR priorities and align on planned activities during team connect call - with V. Singh (A&M), P. Sharma (A&M), and D. Panda (A&M)
Sharma, Paritosh	2/27/2026	0.9	Review closed AR Analysis internally with V. Singh (A&M), P. Sharma (A&M), and D. Panda (A&M)
Sharma, Paritosh	2/27/2026	0.3	Discuss daily AR priorities and align on planned activities during team connect call - with V. Singh (A&M), P. Sharma (A&M), and D. Panda (A&M)
Sharma, Paritosh	2/27/2026	0.7	Review deliverables internally and document observations and data-related questions during team discussion with V. Singh (A&M), P. Sharma (A&M), and D. Panda (A&M)
Singh, Vani	2/27/2026	0.9	Review closed AR Analysis internally with V. Singh (A&M), P. Sharma (A&M), and D. Panda (A&M)
Singh, Vani	2/27/2026	0.7	Review deliverables internally and document observations and data-related questions during team discussion with V. Singh (A&M), P. Sharma (A&M), and D. Panda (A&M)
Singh, Vani	2/27/2026	0.3	Discuss daily AR priorities and align on planned activities during team connect call - with V. Singh (A&M), P. Sharma (A&M), and D. Panda (A&M)
Yosaitis, Brad	2/27/2026	0.6	Call to discuss latest AR status and scope priorities with the Company, E. Neal (A&M), B. Everhart (A&M), B. Yosaitis (A&M), and A. Flores (A&M)
Yosaitis, Brad	2/27/2026	0.4	Hold internal A&M team meeting preparing for the day's priorities, activities and objectives - with B. Yosaitis (A&M), P. Croche (A&M), and B. Everhart (A&M)
Yosaitis, Brad	2/27/2026	0.7	Call with B. Everhart, B. Yosaitis, E. Neal (A&M) and the Company re: AP / AR reporting
Everhart, Brett	2/28/2026	1.8	Revise security plan and SOW for team traveling to Mexico
Flores, Alejandro	2/28/2026	0.4	Revise and annotate minimum documentation requirements letter for vendors shared by the Company

Subtotal		300.7	
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BANKRUPTCY SUPPORT

Professional	Date	Hours	Activity
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Marelli Automotive Lighting USA, LLC
Time Detail by Activity
February 1, 2026 through February 28, 2026

BANKRUPTCY SUPPORT

Professional	Date	Hours	Activity
Grossi, Nick	2/1/2026	1.0	Review and provide comments re: communication plan
Grossi, Nick	2/1/2026	0.3	Review customer letter draft and provide comments re: same
Grossi, Nick	2/1/2026	0.7	Create a draft of stipulation agreement
Grossi, Nick	2/1/2026	0.7	Participate in discussion with N. Grossi (A&M), J Singh (PJT), S Winters (K&E) and the Company related to closing scenarios
Shiffman, David	2/1/2026	0.8	Review draft stipulation for customer support and provide feedback
Webber, Dan	2/1/2026	0.2	Review presentation materials prepared by Company management that summarizes OEM negotiations to-date, and outlines timing of next steps
Grossi, Nick	2/2/2026	0.4	Coordinate outstanding matters related to financing related motion
Grossi, Nick	2/2/2026	1.0	Prepare Ad Hoc Group presentation re: liquidity and case timeline
Grossi, Nick	2/2/2026	0.8	Coordinate diligence related to pension obligations
Grossi, Nick	2/2/2026	0.8	Review and provide comments re: stipulation agreement and term sheet
Grossi, Nick	2/2/2026	0.6	Review and provide comments re: OE presentation
Grossi, Nick	2/2/2026	0.3	Participate in discussion with the Company's leadership related to pension obligations
Postolos, Lucas	2/2/2026	0.3	Meeting with D. Webber and L. Postolos (A&M) regarding workplan for analysis of plan scenarios
Postolos, Lucas	2/2/2026	1.1	Review of documentation from D. Webber (A&M) regarding analysis for plan scenarios and workplan
Postolos, Lucas	2/2/2026	0.3	Meeting with T. Simion, D. Webber, and L. Postolos (A&M) regarding customer negotiations and workplan for analysis of plan scenarios
Rybarczyk, Jodi	2/2/2026	0.7	Call with the Company, G. Iliuta, et al. (EY), D. Webber (A&M), and J. Rybarczyk (A&M) re: intercompany data and analysis to support restructuring steps
Shahbain, Abraham	2/2/2026	0.9	Update example proposed stakeholder reporting
Shahbain, Abraham	2/2/2026	0.4	Correspond with team members and company purchasing related to stakeholder reporting
Shahbain, Abraham	2/2/2026	0.5	Call with Company purchasing, treasury, purchasing, A. Shahbain (A&M), D. Shiffman (A&M), and C. Turner (A&M) to discuss allocation funding updates
Shahbain, Abraham	2/2/2026	0.3	Call with Company purchasing and A. Shahbain (A&M) to discuss workstreams and open items
Shiffman, David	2/2/2026	0.5	Meeting with N. Adzima (K&E) regarding proposed construct of customer support and related stipulation language

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February 1, 2026 through February 28, 2026

BANKRUPTCY SUPPORT

Professional	Date	Hours	Activity
Shiffman, David	2/2/2026	0.4	Call with the Company's advisors to review latest case initiatives
Shiffman, David	2/2/2026	0.8	Call between Ad Hoc Group advisors and Debtor advisors to review progress on latest case initiatives
Shiffman, David	2/2/2026	0.5	Meeting with Management and A&M regarding potential UK pension transaction
Shiffman, David	2/2/2026	0.5	Call with Company purchasing, treasury, purchasing, A. Shahbain (A&M), D. Shiffman (A&M), and C. Turner (A&M) to discuss allocation funding updates
Shiffman, David	2/2/2026	0.6	Review draft stipulation for customer support and provide feedback
Shiffman, David	2/2/2026	1.0	Meeting with Management and A&M to review draft materials for upcoming Ad Hoc Group discussion
Simion, Tony	2/2/2026	0.4	Attend meeting with Management, K&E, and Ad Hoc Group advisors regarding draft of process letter to customers outlining next steps with negotiations
Simion, Tony	2/2/2026	0.4	Attend company advisor call to discuss up coming week activates and discussions with management
Simion, Tony	2/2/2026	0.6	Attend bi-weekly Lender advisor call to discuss chapter 11 timeline, milestones, and latest issues list
Simion, Tony	2/2/2026	1.0	Meeting with Company management, T. Simion, D. Webber (A&M), P. Gund (Ankura), S. Winters, et al. (K&E), J. Singh, et al. (PJT) regarding Plan strategy and timeline
Simion, Tony	2/2/2026	0.3	Meeting with T. Simion, D. Webber, and L. Postolos (A&M) regarding customer negotiations and workplan for analysis of plan scenarios
Turner, Cari	2/2/2026	0.5	Call with Company purchasing, treasury, purchasing, A. Shahbain (A&M), D. Shiffman (A&M), and C. Turner (A&M) to discuss allocation funding updates
Webber, Dan	2/2/2026	0.4	Call with D. Webber (A&M), S. Winters, et al. (K&E), and J. Singh, et al. (PJT) to discuss case status update
Webber, Dan	2/2/2026	1.0	Meeting with Company management, T. Simion, D. Webber (A&M), P. Gund (Ankura), S. Winters, et al. (K&E), J. Singh, et al. (PJT) regarding Plan strategy and timeline
Webber, Dan	2/2/2026	0.3	Meeting with D. Webber and L. Postolos (A&M) regarding workplan for analysis of plan scenarios
Webber, Dan	2/2/2026	0.7	Call with the Company, G. Iliuta, et al. (EY), D. Webber (A&M), and J. Rybarczyk (A&M) re: intercompany data and analysis to support restructuring steps
Webber, Dan	2/2/2026	0.2	Review correspondences from N. Adzima, et al. (K&R) regarding Plan timeline and related draft communications to OEMs
Webber, Dan	2/2/2026	1.1	Call with J. Heyden, et al. (Alix), T. Simon, D. Webber (A&M), and Company management regarding latest status of OEM discussions
Webber, Dan	2/2/2026	0.3	Meeting with T. Simion, D. Webber, and L. Postolos (A&M) regarding customer negotiations and workplan for analysis of plan scenarios
Weiland, Brad	2/2/2026	0.2	Review and analyze open items and workstream timing considerations

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February 1, 2026 through February 28, 2026

BANKRUPTCY SUPPORT

Professional	Date	Hours	Activity
Cook, Jacob	2/3/2026	0.6	Call with Company accounts payable, purchasing, A. Shahbain (A&M), and J. Cook (A&M) to understand reporting issues
Grossi, Nick	2/3/2026	0.7	Reconcile updates to GUC claim analysis
Grossi, Nick	2/3/2026	0.5	Review and provide comments re: stipulation agreement
Grossi, Nick	2/3/2026	1.8	Meeting with the Company, T. Simion, N. Grossi, D. Webber, S. Loop, D. Shiffman (A&M), P. Gund (Ankura), S. Winters (K&E), S. Zelin (PJT), C. Chambers (HL), B. Hunter (Alix), A. Kordas (Akin) and Ad Hoc Group re: case timeline
Grossi, Nick	2/3/2026	0.6	Call with T. Simion, N. Grossi, D. Webber (A&M), P. Gund (Ankura), Company management to discuss long term projections
Grossi, Nick	2/3/2026	0.3	Coordinate UK Pension obligations with UK Pension advisor
Loop, Stuart	2/3/2026	1.8	Meeting with the Company, T. Simion, N. Grossi, D. Webber, S. Loop, D. Shiffman (A&M), P. Gund (Ankura), S. Winters (K&E), S. Zelin (PJT), C. Chambers (HL), B. Hunter (Alix), A. Kordas (Akin) and Ad Hoc Group re: case timeline
Postolos, Lucas	2/3/2026	2.8	Prepare draft materials for advisors meetings regarding plan scenario analysis and diligence requests
Postolos, Lucas	2/3/2026	1.4	Working session among T. Simion, D. Shiffman, D. Webber, and L. Postolos (A&M) regarding assumptions in plan scenario analysis
Postolos, Lucas	2/3/2026	1.2	Working session among T. Simion, D. Webber, and L. Postolos (A&M) regarding materials for advisors meetings regarding plan scenario analysis
Postolos, Lucas	2/3/2026	1.1	Working session among T. Simion, D. Webber, and L. Postolos (A&M) regarding assumptions in plan scenario analysis
Shahbain, Abraham	2/3/2026	0.3	Call with Company purchasing, treasury, A. Shahbain (A&M), D. Shiffman (A&M), and C. Turner (A&M) to discuss allocation funding updates
Shahbain, Abraham	2/3/2026	0.7	Call with Company purchasing, C. Turner (A&M), and A. Shahbain (A&M) to discuss workstreams and open items
Shahbain, Abraham	2/3/2026	0.7	Call with Company purchasing and A. Shahbain (A&M) to discuss payment timing and open items
Shahbain, Abraham	2/3/2026	0.6	Call with Company accounts payable, purchasing, A. Shahbain (A&M), and J. Cook (A&M) to understand reporting issues
Shiffman, David	2/3/2026	0.3	Prepare updated UK pension opportunity materials based on latest information
Shiffman, David	2/3/2026	0.3	Call with Company purchasing, treasury, A. Shahbain (A&M), D. Shiffman (A&M), and C. Turner (A&M) to discuss allocation funding updates
Shiffman, David	2/3/2026	1.4	Working session among T. Simion, D. Shiffman, D. Webber, and L. Postolos (A&M) regarding assumptions in plan scenario analysis
Shiffman, David	2/3/2026	1.8	Meeting with the Company, T. Simion, N. Grossi, D. Webber, S. Loop, D. Shiffman (A&M), P. Gund (Ankura), S. Winters (K&E), S. Zelin (PJT), C. Chambers (HL), B. Hunter (Alix), A. Kordas (Akin) and Ad Hoc Group re: case timeline

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Professional	Date	Hours	Activity
Simion, Tony	2/3/2026	1.4	Working session among T. Simion, D. Shiffman, D. Webber, and L. Postolos (A&M) regarding assumptions in plan scenario analysis
Simion, Tony	2/3/2026	0.6	Call with T. Simion, N. Grossi, D. Webber (A&M), P. Gund (Ankura), Company management to discuss long term projections
Simion, Tony	2/3/2026	1.2	Working session among T. Simion, D. Webber, and L. Postolos (A&M) regarding materials for advisors meetings regarding plan scenario analysis
Simion, Tony	2/3/2026	1.8	Meeting with the Company, T. Simion, N. Grossi, D. Webber, S. Loop, D. Shiffman (A&M), P. Gund (Ankura), S. Winters (K&E), S. Zelin (PJT), C. Chambers (HL), B. Hunter (Alix), A. Kordas (Akin) and Ad Hoc Group re: case timeline
Simion, Tony	2/3/2026	1.1	Working session among T. Simion, D. Webber, and L. Postolos (A&M) regarding assumptions in plan scenario analysis
Turner, Cari	2/3/2026	0.7	Call with Company purchasing, C. Turner (A&M), and A. Shahbain (A&M) to discuss workstreams and open items
Turner, Cari	2/3/2026	0.3	Call with Company purchasing, treasury, A. Shahbain (A&M), D. Shiffman (A&M), and C. Turner (A&M) to discuss allocation funding updates
Webber, Dan	2/3/2026	1.2	Working session among T. Simion, D. Webber, and L. Postolos (A&M) regarding materials for advisors meetings regarding plan scenario analysis
Webber, Dan	2/3/2026	1.8	Meeting with the Company, T. Simion, N. Grossi, D. Webber, S. Loop, D. Shiffman (A&M), P. Gund (Ankura), S. Winters (K&E), S. Zelin (PJT), C. Chambers (HL), B. Hunter (Alix), A. Kordas (Akin) and Ad Hoc Group re: case timeline
Webber, Dan	2/3/2026	0.6	Call with T. Simion, N. Grossi, D. Webber (A&M), P. Gund (Ankura), Company management to discuss long term projections
Webber, Dan	2/3/2026	1.4	Working session among T. Simion, D. Shiffman, D. Webber, and L. Postolos (A&M) regarding assumptions in plan scenario analysis
Webber, Dan	2/3/2026	1.1	Working session among T. Simion, D. Webber, and L. Postolos (A&M) regarding assumptions in plan scenario analysis
Chester, Monte	2/4/2026	2.1	Perform audit of internal A&M conflicts Schedule A to compare parties run by external parties
Cook, Jacob	2/4/2026	1.2	Calls with accounts payable, J. Cook (A&M), and A. Shahbain (A&M) to discuss vendor reconciliation open amounts
Dvorak, Michael	2/4/2026	0.2	Telephone conference between M. Dvorak (A&M) and B. Weiland (A&M) re workstream status and open items
Grossi, Nick	2/4/2026	1.2	Meeting with N. Grossi, T. Simion, D. Shiffman, D. Webber, and L. Postolos (A&M) regarding Plan scenario analysis and workplan
Grossi, Nick	2/4/2026	0.4	Review bank lender diligence and provide comments re: same
Grossi, Nick	2/4/2026	0.2	Review communication plan and provide comments re: same
Grossi, Nick	2/4/2026	0.7	Meeting with P. Gund (Ankura), PJT team, K&E team, N. Grossi, T. Simion, D. Shiffman, D. Webber, and L. Postolos (A&M) regarding Plan scenario analysis

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Postolos, Lucas	2/4/2026	1.2	Meeting with N. Grossi, T. Simion, D. Shiffman, D. Webber, and L. Postolos (A&M) regarding Plan scenario analysis and workplan
Postolos, Lucas	2/4/2026	0.7	Meeting with P. Gund (Ankura), PJT team, K&E team, N. Grossi, T. Simion, D. Shiffman, D. Webber, and L. Postolos (A&M) regarding Plan scenario analysis
Shahbain, Abraham	2/4/2026	0.6	Call with Company purchasing, C. Turner (A&M), and A. Shahbain (A&M) to discuss workstreams and open items
Shahbain, Abraham	2/4/2026	0.3	Call with C. Turner (A&M) and A. Shahbain (A&M) to discuss vendor open items and workstreams
Shahbain, Abraham	2/4/2026	0.9	Review and provide update on reconciliations provided by vendors related to payments
Shahbain, Abraham	2/4/2026	0.7	Review and provide feedback on updated stakeholder reporting based on proposals
Shahbain, Abraham	2/4/2026	1.2	Calls with accounts payable, J. Cook (A&M), and A. Shahbain (A&M) to discuss vendor reconciliation open amounts
Shahbain, Abraham	2/4/2026	0.4	Call with Company sales related stakeholder reporting
Shiffman, David	2/4/2026	0.8	Review feedback from pension counsel on potential UK pension transaction and revise presentation materials accordingly
Shiffman, David	2/4/2026	1.2	Meeting with N. Grossi, T. Simion, D. Shiffman, D. Webber, and L. Postolos (A&M) regarding Plan scenario analysis and workplan
Shiffman, David	2/4/2026	0.7	Meeting with P. Gund (Ankura), PJT team, K&E team, N. Grossi, T. Simion, D. Shiffman, D. Webber, and L. Postolos (A&M) regarding Plan scenario analysis
Simion, Tony	2/4/2026	1.1	Call with J. Heyden, et al. (Alix), T. Simion, D. Webber (A&M), and Company management regarding latest status of OEM discussions
Simion, Tony	2/4/2026	0.7	Meeting with P. Gund (Ankura), PJT team, K&E team, N. Grossi, T. Simion, D. Shiffman, D. Webber, and L. Postolos (A&M) regarding Plan scenario analysis
Simion, Tony	2/4/2026	1.2	Meeting with N. Grossi, T. Simion, D. Shiffman, D. Webber, and L. Postolos (A&M) regarding Plan scenario analysis and workplan
Simion, Tony	2/4/2026	0.6	Attend meeting with Management to review A&M workstreams, headcount, deliverables, and actions to reduce staffing
Turner, Cari	2/4/2026	0.6	Call with Company purchasing, C. Turner (A&M), and A. Shahbain (A&M) to discuss workstreams and open items
Turner, Cari	2/4/2026	0.3	Call with C. Turner (A&M) and A. Shahbain (A&M) to discuss vendor open items and workstreams
Webber, Dan	2/4/2026	1.2	Meeting with N. Grossi, T. Simion, D. Shiffman, D. Webber, and L. Postolos (A&M) regarding Plan scenario analysis and workplan
Webber, Dan	2/4/2026	1.1	Call with J. Heyden, et al. (Alix), T. Simion, D. Webber (A&M), and Company management regarding latest status of OEM discussions
Webber, Dan	2/4/2026	0.4	Working session with D. De Gosztonyi, K. Podzorova, S. Nitabach (PJT) to discuss Plan strategy and cash preservation assumptions
Webber, Dan	2/4/2026	0.7	Meeting with P. Gund (Ankura), PJT team, K&E team, N. Grossi, T. Simion, D. Shiffman, D. Webber, and L. Postolos (A&M) regarding Plan scenario analysis

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Professional	Date	Hours	Activity
Weiland, Brad	2/4/2026	0.2	Telephone conference between M. Dvorak (A&M) and B. Weiland (A&M) re workstream status and open items
Chester, Monte	2/5/2026	1.1	Perform update of internal conflicts master to include relevant parties for the retention application
Cook, Jacob	2/5/2026	0.7	Prepare weekly FDM reporting for vendor relief categories
Grossi, Nick	2/5/2026	0.5	Meeting with Ankura team, N. Grossi, T. Simion, D. Webber, and L. Postolos (A&M) regarding next steps on Plan scenario analysis
Grossi, Nick	2/5/2026	0.5	Participate in status call (Akin, Alix, K&E and PJT) with Ad Hoc Group advisors
Grossi, Nick	2/5/2026	1.0	Prepare revised S&U with updated cash and claim analysis
Grossi, Nick	2/5/2026	0.9	Provide detailed comments regarding GUC bridge
Grossi, Nick	2/5/2026	0.3	Participate in weekly status update with K&E and PJT
Grossi, Nick	2/5/2026	0.8	Coordinate aspects of factoring motion process
Postolos, Lucas	2/5/2026	0.5	Meeting with Ankura team, N. Grossi, T. Simion, D. Webber, and L. Postolos (A&M) regarding next steps on Plan scenario analysis
Rybarczyk, Jodi	2/5/2026	0.2	Prepare Q1 2026 U.S. Trustee fees calculation - January
Simion, Tony	2/5/2026	1.4	Meeting with Management to review possible items to consider to advance discussions with customers
Simion, Tony	2/5/2026	1.7	Prepare presentation materials for Ad Hoc Group Advisors related to potential actions Management may consider in efforts to get customer engagement on profitability improvements
Simion, Tony	2/5/2026	0.5	Meeting with Ankura team, N. Grossi, T. Simion, D. Webber, and L. Postolos (A&M) regarding next steps on Plan scenario analysis
Simion, Tony	2/5/2026	0.7	Attend bi-weekly Lender advisor call to discuss chapter 11 timeline, milestones, and latest issues list
Simion, Tony	2/5/2026	0.3	Attend company advisor call to discuss current week's activities and discussions with management
Webber, Dan	2/5/2026	0.5	Meeting with Ankura team, N. Grossi, T. Simion, D. Webber, and L. Postolos (A&M) regarding next steps on Plan scenario analysis
Webber, Dan	2/5/2026	0.3	Call with D. Webber (A&M), S. Winters, et al. (K&E), and K. Podzorova, et al. (PJT) to discuss case status update
Chester, Monte	2/6/2026	1.6	Perform deduplication exercise of conflicts parties prior to external circulation
Grossi, Nick	2/6/2026	0.4	Participate in discussion with the Company's leadership related to working capital
Grossi, Nick	2/6/2026	0.8	Review and provide responses to UK administrator diligence request
Grossi, Nick	2/6/2026	0.6	Coordinate ongoing factoring-related matters

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Professional	Date	Hours	Activity
Shahbain, Abraham	2/6/2026	0.5	Call with Company purchasing, C. Turner (A&M), and A. Shahbain (A&M) to discuss workstreams and open items
Shahbain, Abraham	2/6/2026	0.4	Call with Company purchasing, treasury, purchasing, A. Shahbain (A&M), D. Shiffman (A&M), and C. Turner (A&M) to discuss allocation funding updates
Shiffman, David	2/6/2026	0.4	Call with Company purchasing, treasury, purchasing, A. Shahbain (A&M), D. Shiffman (A&M), and C. Turner (A&M) to discuss allocation funding updates
Simion, Tony	2/6/2026	0.2	Call with T. Simion, D. Webber (A&M) to discuss status of OEM negotiations
Simion, Tony	2/6/2026	0.6	Attend weekly meeting with Management and PR firm to discuss recent press release and public news on the Company and discuss proactive/reactive responses
Turner, Cari	2/6/2026	0.8	Review actual weekly vendor disbursement trend compared to forecast
Turner, Cari	2/6/2026	0.5	Call with Company purchasing, C. Turner (A&M), and A. Shahbain (A&M) to discuss workstreams and open items
Turner, Cari	2/6/2026	0.4	Call with Company purchasing, treasury, purchasing, A. Shahbain (A&M), D. Shiffman (A&M), and C. Turner (A&M) to discuss allocation funding updates
Webber, Dan	2/6/2026	0.2	Call with T. Simion, D. Webber (A&M) to discuss status of OEM negotiations
Weiland, Brad	2/6/2026	0.4	Review case open items and next steps re same
Grossi, Nick	2/7/2026	0.3	Provide comments to draft financing motion
Simion, Tony	2/7/2026	0.7	Attend meeting with K&E, PJT, and Phil Gund (Ankura) discussing strategy related to company activities to progress discussions with customers in an effort to advance negotiations
Grossi, Nick	2/8/2026	1.0	Participate in status update with K&E, PJT and P Gund
Grossi, Nick	2/8/2026	1.7	Revise and update Ad Hoc Group presentation materials
Simion, Tony	2/8/2026	0.7	Attend meeting with K&E, PJT, and Phil Gund (Ankura) discussing short term liquidity activities and timeline for potential case milestone changes
Chester, Monte	2/9/2026	1.2	Conduct analysis of parties in interest listing to identify gaps for retention application
Chester, Monte	2/9/2026	1.9	Perform analysis of parties included in latest claims register for purposes of retention
Grossi, Nick	2/9/2026	1.4	Review and provide comments w/r/t to OE materials
Grossi, Nick	2/9/2026	1.0	Revise presentation materials to support Ad Hoc Group discussions
Grossi, Nick	2/9/2026	0.6	Review and provide comments re: timeline presentation

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Professional	Date	Hours	Activity
Grossi, Nick	2/9/2026	0.4	Participate in weekly status update with K&E and PJT
Shahbain, Abraham	2/9/2026	0.5	Call with Company purchasing, C. Turner (A&M), and A. Shahbain (A&M) to discuss workstreams and open items
Shahbain, Abraham	2/9/2026	0.4	Review and finalize reporting to stakeholders related to trade agreements
Shahbain, Abraham	2/9/2026	0.4	Call with Company purchasing, treasury, purchasing, A. Shahbain (A&M), D. Shiffman (A&M), and C. Turner (A&M) to discuss allocation funding updates
Shahbain, Abraham	2/9/2026	0.4	Review responses from company related to disbursements and update analysis accordingly
Shiffman, David	2/9/2026	0.4	Call with Company purchasing, treasury, purchasing, A. Shahbain (A&M), D. Shiffman (A&M), and C. Turner (A&M) to discuss allocation funding updates
Simion, Tony	2/9/2026	0.3	Call with Company management, T. Simion, D. Webber (A&M), P. Gund (Ankura) and members of the Ad Hoc Group to discuss certain contemplated OEM support
Simion, Tony	2/9/2026	1.1	Call with T. Simion, D. Webber (A&M), J. Heyden, et al. (Alix) and Company management to discuss latest revisions to OEM negotiation strategy and materials
Simion, Tony	2/9/2026	0.4	Attend company advisor call to discuss current week's activities and discussions with management
Simion, Tony	2/9/2026	0.6	Attend bi-weekly Lender advisor call to discuss chapter 11 timeline, milestones, and latest issues list
Turner, Cari	2/9/2026	0.4	Call with Company purchasing, treasury, purchasing, A. Shahbain (A&M), D. Shiffman (A&M), and C. Turner (A&M) to discuss allocation funding updates
Turner, Cari	2/9/2026	0.5	Call with Company purchasing, C. Turner (A&M), and A. Shahbain (A&M) to discuss workstreams and open items
Webber, Dan	2/9/2026	1.7	Revise financial analysis for OEM negotiation scenarios
Webber, Dan	2/9/2026	1.1	Call with T. Simion, D. Webber (A&M), J. Heyden, et al. (Alix) and Company management to discuss latest revisions to OEM negotiation strategy and materials
Webber, Dan	2/9/2026	0.3	Call with D. Webber (A&M), S. Winters, et al. (K&E), and J. Singh, et al. (PJT) to discuss case status update
Webber, Dan	2/9/2026	0.3	Call with Company management, T. Simion, D. Webber (A&M), P. Gund (Ankura) and members of the Ad Hoc Group to discuss certain contemplated OEM support
Webber, Dan	2/9/2026	0.4	Review most recent OEM negotiation support materials
Webber, Dan	2/9/2026	0.2	Correspond with L. Postolos (A&M) regarding workstreams related to past due AR and open AP
Weiland, Brad	2/9/2026	0.3	Review insurance materials and status re premium disbursements
Chester, Monte	2/10/2026	1.5	Update conflicts database for parties who received a notice of appearance

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Chester, Monte	2/10/2026	2.1	Analyze conflicts master to incorporate claimant parties
Grossi, Nick	2/10/2026	0.6	Review draft communication plan and provide comments re: same
Grossi, Nick	2/10/2026	0.7	Review and provide comments re: PMO deck
Grossi, Nick	2/10/2026	0.3	Coordinate ongoing pension-related matters
Shahbain, Abraham	2/10/2026	0.4	Call with Company purchasing, C. Turner (A&M), and A. Shahbain (A&M) to discuss workstreams and open items
Shahbain, Abraham	2/10/2026	0.5	Call with UCC advisors and A. Shahbain (A&M) to discuss trade claims and other open items
Shiffman, David	2/10/2026	1.1	Prepare revisions to discussion materials related to UK pension transaction
Simion, Tony	2/10/2026	0.4	Calls with T. Simion, D. Webber (A&M) to discuss OEM negotiations and related financial analysis
Turner, Cari	2/10/2026	0.4	Call with Company purchasing, C. Turner (A&M), and A. Shahbain (A&M) to discuss workstreams and open items
Webber, Dan	2/10/2026	0.4	Calls with T. Simion, D. Webber (A&M) to discuss OEM negotiations and related financial analysis
Webber, Dan	2/10/2026	0.4	Prepare intercompany matrix for December 2025
Webber, Dan	2/10/2026	0.4	Revise financial analysis for OEM negotiation scenarios
Grossi, Nick	2/11/2026	0.3	Participate in status update with the Company's leadership
Shahbain, Abraham	2/11/2026	0.5	Call with Company purchasing, C. Turner (A&M), and A. Shahbain (A&M) to discuss workstreams and open items
Shahbain, Abraham	2/11/2026	1.1	Update slides providing overview of legal escalations
Shiffman, David	2/11/2026	0.4	Correspond with A&M and K&E regarding vendor inquiries and contract negotiations
Shiffman, David	2/11/2026	1.3	Prepare revisions to discussion materials related to UK pension transaction
Simion, Tony	2/11/2026	1.5	Call with J. Heyden, et al. (Alix), T. Simion, D. Webber (A&M), and Company management regarding latest status of OEM discussions
Turner, Cari	2/11/2026	0.5	Call with Company purchasing, C. Turner (A&M), and A. Shahbain (A&M) to discuss workstreams and open items
Webber, Dan	2/11/2026	1.5	Call with J. Heyden, et al. (Alix), T. Simion, D. Webber (A&M), and Company management regarding latest status of OEM discussions
Weiland, Brad	2/11/2026	0.3	Review and analyze customer contract materials
Weiland, Brad	2/11/2026	0.2	Correspond with A. Shahbain (A&M), K&E team re customer contract items

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Professional	Date	Hours	Activity
Caruso, Nicholas	2/12/2026	0.7	Calls with N. Caruso (A&M) and A. Shahbain (A&M) to discuss trade agreement negotiations and workstream open items
Caruso, Nicholas	2/12/2026	0.7	Call with Company purchasing, N. Caruso (A&M), and A. Shahbain (A&M) to discuss vendor trade agreement negotiation strategy
Cook, Jacob	2/12/2026	0.8	Calls with J. Cook (A&M) and A. Shahbain (A&M) to discuss open payments and reporting open items
Cook, Jacob	2/12/2026	1.1	Prepare weekly FDM reporting for vendor relief categories
Grossi, Nick	2/12/2026	0.4	Coordinate draft accommodation agreements
Grossi, Nick	2/12/2026	0.3	Review process letter and provide comments
Grossi, Nick	2/12/2026	0.5	Participate in weekly status update with K&E and PJT
Grossi, Nick	2/12/2026	0.4	Coordinate OE stipulation documentation and process
Grossi, Nick	2/12/2026	1.6	Prepare materials related to milestones and sequencing
Shahbain, Abraham	2/12/2026	0.7	Call with Company purchasing, N. Caruso (A&M), and A. Shahbain (A&M) to discuss vendor trade agreement negotiation strategy
Shahbain, Abraham	2/12/2026	0.8	Update analysis on customer relationships
Shahbain, Abraham	2/12/2026	0.7	Calls with N. Caruso (A&M) and A. Shahbain (A&M) to discuss trade agreement negotiations and workstream open items
Shahbain, Abraham	2/12/2026	0.4	Call with D. Webber, A. Shahbain (A&M) to discuss case strategy and timeline
Shahbain, Abraham	2/12/2026	0.9	Create slides summarizing legal escalations and stop shipments
Shahbain, Abraham	2/12/2026	0.8	Calls with J. Cook (A&M) and A. Shahbain (A&M) to discuss open payments and reporting open items
Shahbain, Abraham	2/12/2026	0.8	Calls with accounts payable and A. Shahbain (A&M) on vendor reconciliation and missing payments
Shahbain, Abraham	2/12/2026	0.5	Call with Company purchasing, C. Turner (A&M), and A. Shahbain (A&M) to discuss workstreams and open items
Shahbain, Abraham	2/12/2026	0.4	Call with Akura, C. Turner (A&M), and A. Shahbain (A&M) to trade agreement payment analysis
Shiffman, David	2/12/2026	1.2	Correspond with K&E regarding factoring motion and potential related filings
Shiffman, David	2/12/2026	0.3	Call between Ad Hoc Group advisors and Debtor advisors to review progress on latest case initiatives
Shiffman, David	2/12/2026	0.3	Call with Debtor advisors to review progress on latest case initiatives
Simion, Tony	2/12/2026	1.8	Review and provide comments on preliminary exit financing presentation materials based on information gathered from prior presentations

Exhibit D

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Simion, Tony	2/12/2026	0.4	Edit draft process letter being prepared for management to deliver to customers
Simion, Tony	2/12/2026	0.3	Attend company advisor call to discuss current week's activities and discussions with management
Simion, Tony	2/12/2026	1.7	Edit draft presentation being created for next meeting with customers
Simion, Tony	2/12/2026	0.6	Attend bi-weekly Lender advisor call to discuss chapter 11 timeline, milestones, and latest issues list
Turner, Cari	2/12/2026	0.5	Call with Company purchasing, C. Turner (A&M), and A. Shahbain (A&M) to discuss workstreams and open items
Turner, Cari	2/12/2026	0.4	Call with Akura, C. Turner (A&M), and A. Shahbain (A&M) to trade agreement payment analysis
Webber, Dan	2/12/2026	0.2	Review draft of letter to OEMs regarding negotiation process and timeline
Webber, Dan	2/12/2026	0.3	Call with D. Webber (A&M), S. Winters, et al. (K&E), and D. De Gosztonyi, et al. (PJT) to discuss case status update
Webber, Dan	2/12/2026	0.4	Call with D. Webber, A. Shahbain (A&M) to discuss case strategy and timeline
Webber, Dan	2/12/2026	0.2	Review analysis of least profitable customer programs by OEM
Weiland, Brad	2/12/2026	0.4	Review and analyze historical contract practice items
Weiland, Brad	2/12/2026	0.3	Correspond with T. Simion (A&M) re contract items
Weiland, Brad	2/12/2026	0.2	Correspond with M. Zeiss (A&M) re contract data items
Grossi, Nick	2/13/2026	0.7	Review matter update presentation and coordinate with PJT
Shahbain, Abraham	2/13/2026	0.4	Call with Company purchasing, C. Turner (A&M), and A. Shahbain (A&M) to discuss workstreams and open items
Shahbain, Abraham	2/13/2026	0.5	Call with Company purchasing, legal, finance, Ankura, K&E, C. Turner (A&M), and A. Shahbain (A&M) to discuss vendor treatment risks
Simion, Tony	2/13/2026	0.6	Meeting with Management and Ad Hoc Group Advisors discussing price changes to customer parts with invalid purchase order
Simion, Tony	2/13/2026	0.9	Update presentation of information related to company activities to advance negotiations with customers for sustainable support within the 5 year business plan
Turner, Cari	2/13/2026	0.5	Call with Company purchasing, legal, finance, Ankura, K&E, C. Turner (A&M), and A. Shahbain (A&M) to discuss vendor treatment risks
Turner, Cari	2/13/2026	0.4	Call with Company purchasing, C. Turner (A&M), and A. Shahbain (A&M) to discuss workstreams and open items
Weiland, Brad	2/13/2026	0.3	Review and analyze corporate structure and open items re same

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Professional	Date	Hours	Activity
Weiland, Brad	2/13/2026	0.3	Review and analyze customer contract data and documents
Webber, Dan	2/14/2026	0.3	Revise OEM negotiation analysis to incorporate latest discussions with certain OEMs
Webber, Dan	2/14/2026	0.2	Correspond with T. Simion, S. Loop, G. Hamerski (A&M) about latest OEM discussions and related work plan
Simion, Tony	2/15/2026	0.4	Attend meeting with PJT advisors related to weekly activities related to discussions with customers and possible negotiations
Simion, Tony	2/15/2026	0.9	Review and edit presentation in preparation for review with Management related to evaluation of customer support proposals
Weiland, Brad	2/15/2026	0.3	Review and analyze supplemental parties in interest for search and disclosure
Grossi, Nick	2/16/2026	0.5	Participate in weekly status update with K&E and PJT
Grossi, Nick	2/16/2026	0.4	Review and provide comments to timeline presentation
Grossi, Nick	2/16/2026	1.8	Prepare slides for upcoming OE presentation
Grossi, Nick	2/16/2026	0.5	Participate in discussion with D De Gosztonyi (PJT) related to OEM discussions
Grossi, Nick	2/16/2026	0.8	Review updated tariff presentation and provide comments re: same
Loop, Stuart	2/16/2026	0.2	Participate in company side advisor call with PJT, K&E and A&M teams
Shahbain, Abraham	2/16/2026	0.4	Call with Company purchasing, C. Turner (A&M), and A. Shahbain (A&M) to discuss workstreams and open items
Shiffman, David	2/16/2026	0.5	Call with Debtor advisors and Ad Hoc Group advisors to review progress on latest case initiatives
Shiffman, David	2/16/2026	0.5	Call with Debtor advisors to review progress on latest case initiatives
Simion, Tony	2/16/2026	0.6	Attend meeting with Ad Hoc Group Advisors and PJT regarding next steps on analysis of customer financial proposals
Simion, Tony	2/16/2026	0.4	Attend bi-weekly Lender advisor call to discuss chapter 11 timeline, milestones, and latest issues list
Simion, Tony	2/16/2026	0.7	Review and edit the resent draft of customer meeting materials outlining next steps in negotiations
Simion, Tony	2/16/2026	0.4	Attend company advisor call to discuss current week's activities and discussions with management
Simion, Tony	2/16/2026	0.5	Call with T. Simion, D. Webber (A&M) to discuss status of OEM negotiations
Simion, Tony	2/16/2026	0.9	Attend meeting with Management and Ad Hoc Groups Advisors discussing communications with group B customers and potential financial support
Turner, Cari	2/16/2026	0.4	Call with Company purchasing, C. Turner (A&M), and A. Shahbain (A&M) to discuss workstreams and open items

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Professional	Date	Hours	Activity
Turner, Cari	2/16/2026	0.4	Review ongoing negotiation status deck
Webber, Dan	2/16/2026	0.4	Review materials on Plan alternatives
Webber, Dan	2/16/2026	0.2	Correspond with T. Simion (A&M), D. De Gosztanyi, et al. (PJT), and J. Heyden (Alix) regarding assumptions behind latest OEM support offers, including review of related materials
Webber, Dan	2/16/2026	0.2	Call with D. Webber (A&M), S. Winters, et al. (K&E), and J. Singh, et al. (PJT) to discuss case status update
Webber, Dan	2/16/2026	0.5	Call with T. Simion, D. Webber (A&M) to discuss status of OEM negotiations
Weiland, Brad	2/16/2026	0.3	Prepare materials re contract collection and status
Weiland, Brad	2/16/2026	0.2	Correspond with K&E team, M. Chester (A&M) re retention supplemental disclosures
Weiland, Brad	2/16/2026	0.2	Correspond with L. Nance (K&E), A. Shahbain (A&M), M. Dvorak (A&M), M. Zeiss (A&M) re customer contracts
Weiland, Brad	2/16/2026	0.2	Correspond with M. Dvorak (A&M), M. Zeiss (A&M) re contract items
Callerio, Lorenzo	2/17/2026	0.5	Call with UCC advisors, A. Shahbain, and L. Callerio (A&M) to provide trade agreement status update
Chester, Monte	2/17/2026	2.3	Perform analysis of Core 2002 list parties for circulation to internal A&M team
Chester, Monte	2/17/2026	2.6	Perform comparison of parties included on Schedule A of external professionals to internal conflicts master
Chester, Monte	2/17/2026	0.3	Telephone conference among B. Weiland (A&M), M. Chester (A&M), M. Dvorak (A&M) re supplemental parties in interest
Dvorak, Michael	2/17/2026	0.3	Telephone conference among B. Weiland (A&M), M. Chester (A&M), M. Dvorak (A&M) re supplemental parties in interest
Shahbain, Abraham	2/17/2026	0.5	Call with UCC advisors, A. Shahbain, and L. Callerio (A&M) to provide trade agreement status update
Shahbain, Abraham	2/17/2026	0.5	Call with Company purchasing, C. Turner (A&M), and A. Shahbain (A&M) to discuss workstreams and open items
Simion, Tony	2/17/2026	0.5	Calls with T. Simion, D. Webber (A&M) to discuss status of OEM negotiations and related presentation materials
Simion, Tony	2/17/2026	0.9	Attend meeting with Management discussing monthly operational and financial performance for Division #1
Simion, Tony	2/17/2026	1.4	Attend meeting with Management discussing monthly operational and financial performance for Division #3
Simion, Tony	2/17/2026	1.6	Attend meeting with Management discussing monthly operational and financial performance for Division #2
Simion, Tony	2/17/2026	0.2	Correspond and telephone conference with B. Weiland (A&M) and T. Simion (A&M) re customer contracts
Simion, Tony	2/17/2026	1.1	Attend meeting with Management discussing monthly operational and financial performance for Division #4

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Professional	Date	Hours	Activity
Turner, Cari	2/17/2026	0.5	Call with Company purchasing, C. Turner (A&M), and A. Shahbain (A&M) to discuss workstreams and open items
Webber, Dan	2/17/2026	0.3	Correspond with Company management, M. Dvorak (A&M) regarding certain intercompany liability supporting analysis
Webber, Dan	2/17/2026	0.5	Calls with T. Simion, D. Webber (A&M) to discuss status of OEM negotiations and related presentation materials
Weiland, Brad	2/17/2026	0.2	Correspond with L. Nance (K&E), A. Shahbain (A&M), M. Dvorak (A&M), M. Zeiss (A&M) re analysis of customer contracts
Weiland, Brad	2/17/2026	0.4	Review and analyze intercompany balance matrix data
Weiland, Brad	2/17/2026	0.2	Correspond and telephone conference with B. Weiland (A&M) and T. Simion (A&M) re customer contracts
Weiland, Brad	2/17/2026	0.2	Correspond with client, D. Webber (A&M), M. Dvorak (A&M) re intercompany items
Weiland, Brad	2/17/2026	0.3	Telephone conference among B. Weiland (A&M), M. Chester (A&M), M. Dvorak (A&M) re supplemental parties in interest
Chester, Monte	2/18/2026	0.4	Perform review of listing intended for circulation to internal conflicts team
Chester, Monte	2/18/2026	2.7	Perform deduplication of core 2002 parties to previously run parties in interest
Shahbain, Abraham	2/18/2026	0.5	Call with Company purchasing, finance, A. Shahbain (A&M), D. Shiffman (A&M), and C. Turner (A&M) to provide a vendor update
Shahbain, Abraham	2/18/2026	0.5	Call with Company purchasing, C. Turner (A&M), and A. Shahbain (A&M) to discuss workstreams and open items
Shiffman, David	2/18/2026	0.5	Call with Company purchasing, finance, A. Shahbain (A&M), D. Shiffman (A&M), and C. Turner (A&M) to provide a vendor update
Simion, Tony	2/18/2026	0.8	Attend meeting with Management discussing monthly operational and financial performance for Division #6
Simion, Tony	2/18/2026	1.1	Attend meeting with Management discussing monthly operational and financial performance for Division #7
Simion, Tony	2/18/2026	1.2	Attend meeting with Management discussing monthly operational and financial performance for Division #5
Simion, Tony	2/18/2026	0.2	Call with T. Simion, D. Webber (A&M) regarding information to keep Company management apprised on latest OEM negotiations
Turner, Cari	2/18/2026	0.5	Call with Company purchasing, C. Turner (A&M), and A. Shahbain (A&M) to discuss workstreams and open items
Turner, Cari	2/18/2026	0.5	Call with Company purchasing, finance, A. Shahbain (A&M), D. Shiffman (A&M), and C. Turner (A&M) to provide a vendor update
Webber, Dan	2/18/2026	0.2	Call with T. Simion, D. Webber (A&M) regarding information to keep Company management apprised on latest OEM negotiations
Webber, Dan	2/18/2026	0.3	Prepare work plan for ongoing tasks related to OEM negotiations and other bankruptcy analyses
Webber, Dan	2/18/2026	0.4	Review latest versions of presentations to be shared with OEMs as part of ongoing negotiations

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Professional	Date	Hours	Activity
Weiland, Brad	2/18/2026	0.4	Correspond with A&M legal re supplemental retention declaration and follow up re same
Chester, Monte	2/19/2026	1.8	Prepare conflicts parties to be run tear sheet for A&M conflicts team
Cook, Jacob	2/19/2026	0.7	Prepare weekly FDM reporting for vendor relief categories
Cook, Jacob	2/19/2026	0.4	Call with Company purchasing, IT, J. Cook (A&M), C. Turner (A&M), and A. Shahbain (A&M) to discuss system updates and implications
Cook, Jacob	2/19/2026	0.7	Calls with J. Cook (A&M) and A. Shahbain (A&M) to discuss reporting and payment next steps
Grossi, Nick	2/19/2026	1.5	Participate in GEC discussion regarding operational performance
Grossi, Nick	2/19/2026	0.5	Participate in weekly status update with K&E and PJT
Grossi, Nick	2/19/2026	0.6	Participate in discussion with N. Grossi (A&M), Company's leadership, R. Kwasteniet (K&E), and J. Singh (PJT) to review OE discussions
Grossi, Nick	2/19/2026	1.4	Prepare materials for special committee discussion
Grossi, Nick	2/19/2026	1.9	Participate in GEC discussion on overall operating plan and updates
Hernandez, Dylan	2/19/2026	1.9	Lead the development and review of a comprehensive summary table of total payouts for the KEIP and KERP programs (cut-in, target, and stretch), incorporating additional research on actual payout outcomes and program updates
Hirschbuehler, Ryan	2/19/2026	1.1	Build summary table of the total payouts for the KEIP and KERP programs by cut in, target, stretch
Hirschbuehler, Ryan	2/19/2026	0.4	Review summary table of the total payouts for the KEIP and KERP programs by cut in, target, stretch
Loop, Stuart	2/19/2026	0.4	Participate in company side advisor call with PJT, Ankura, K&E and A&M teams
Shahbain, Abraham	2/19/2026	0.6	Respond to diligence on vendor contracts, payment terms and history
Shahbain, Abraham	2/19/2026	0.2	Call with D. Webber, A. Shahbain (A&M) regarding status of OEM negotiations and case timeline
Shahbain, Abraham	2/19/2026	0.4	Call with Company purchasing, IT, J. Cook (A&M), C. Turner (A&M), and A. Shahbain (A&M) to discuss system updates and implications
Shahbain, Abraham	2/19/2026	0.4	Call with C. Turner (A&M), and A. Shahbain (A&M) to discuss open items related to workstreams and cash flow forecast
Shahbain, Abraham	2/19/2026	0.7	Calls with J. Cook (A&M) and A. Shahbain (A&M) to discuss reporting and payment next steps
Shahbain, Abraham	2/19/2026	0.6	Review, provide feedback, and distribute stakeholder reporting on vendor payments
Shahbain, Abraham	2/19/2026	0.3	Call with Company purchasing, C. Turner (A&M), and A. Shahbain (A&M) to discuss workstreams and open items

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Shiffman, David	2/19/2026	0.4	Call with Debtor advisors to review progress on latest case initiatives
Shiffman, David	2/19/2026	0.5	Call with Debtor advisors and Ad Hoc Group advisors to review progress on latest case initiatives
Shiffman, David	2/19/2026	0.4	Prepare commentary for Special Committee liquidity presentation
Shiffman, David	2/19/2026	0.6	Prepare responses to diligence questions related to German and EMEA cash projections
Simion, Tony	2/19/2026	0.8	Review and edit presentation materials prepared for the special committee meeting
Simion, Tony	2/19/2026	0.3	Attend company advisor call to discuss current week's activities and discussions with management
Simion, Tony	2/19/2026	0.6	Attend bi-weekly Lender advisor call to discuss chapter 11 timeline, milestones, and latest issues list
Simion, Tony	2/19/2026	2.1	Attend monthly executive meeting discussing liquidity, supply chain items, customer negotiations, tariff impacts and employee matters
Turner, Cari	2/19/2026	0.4	Call with C. Turner (A&M), and A. Shahbain (A&M) to discuss open items related to workstreams and cash flow forecast
Turner, Cari	2/19/2026	0.3	Call with Company purchasing, C. Turner (A&M), and A. Shahbain (A&M) to discuss workstreams and open items
Turner, Cari	2/19/2026	0.4	Call with Company purchasing, IT, J. Cook (A&M), C. Turner (A&M), and A. Shahbain (A&M) to discuss system updates and implications
Webber, Dan	2/19/2026	0.2	Call with D. Webber, A. Shahbain (A&M) regarding status of OEM negotiations and case timeline
Webber, Dan	2/19/2026	0.2	Correspond with J. Heyden (Alix) regarding OEM support assumptions, and related data sources
Webber, Dan	2/19/2026	0.4	Call with D. Webber (A&M), P. Gund (Ankura), J. Singh, et al. (PJT), S. Winters, et al. (K&E), S. Alberino, et al. (Akin), J. Heyden, et al. (Alix) to discuss case status and timeline, including next steps on OEM negotiations
Weiland, Brad	2/19/2026	0.2	Correspond with A. Shahbain (A&M), M. Zeiss (A&M), D. Shiffman (A&M) and team re customer contract items
Chester, Monte	2/20/2026	1.9	Prepare conflicts parties to be run tear sheet for external professionals
Chester, Monte	2/20/2026	1.2	Perform research of parties in interest to identify relevant notice information
Cook, Jacob	2/20/2026	0.8	Calls with J. Cook (A&M) and A. Shahbain (A&M) to discuss updates to reporting and payments for following week
Draude, Richard	2/20/2026	1.1	Prepare weekly FDM reporting for vendor relief categories
Grossi, Nick	2/20/2026	1.0	Participate in special committee meeting
Grossi, Nick	2/20/2026	0.4	Coordinate pension obligations and related items
Shahbain, Abraham	2/20/2026	0.3	Call with C. Turner (A&M), and A. Shahbain (A&M) to discuss open items related to workstreams and cash flow forecast

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Professional	Date	Hours	Activity
Shahbain, Abraham	2/20/2026	0.4	Review and provide comments on updated payments review
Shahbain, Abraham	2/20/2026	0.5	Call with Company purchasing, C. Turner (A&M), and A. Shahbain (A&M) to discuss workstreams and open items
Shahbain, Abraham	2/20/2026	0.6	Call with Company IT, purchasing, C. Turner (A&M), and A. Shahbain (A&M) to discuss potential system integration timing and related issues
Shahbain, Abraham	2/20/2026	0.6	Update of regional funding analysis based on updated cash forecast
Shahbain, Abraham	2/20/2026	0.8	Calls with J. Cook (A&M) and A. Shahbain (A&M) to discuss updates to reporting and payments for following week
Shiffman, David	2/20/2026	0.8	Prepare revisions to EMEA cash pool liquidity projections per feedback from counsel
Shiffman, David	2/20/2026	0.4	Correspond with pension trustee advisors and counsel regarding potential transaction
Simion, Tony	2/20/2026	1.2	Attend Board of Directors Special Committee meeting with Management to provide an update on liquidity, customer meetings, and case timeline
Simion, Tony	2/20/2026	0.6	Attend weekly call with Management and PR firm to discuss any external news announcement and reactive announcements being prepared
Simion, Tony	2/20/2026	0.7	Call with Management to discuss new support workstream regarding delay in collection of past due accounts receivables
Turner, Cari	2/20/2026	0.6	Call with Company IT, purchasing, C. Turner (A&M), and A. Shahbain (A&M) to discuss potential system integration timing and related issues
Turner, Cari	2/20/2026	0.3	Call with C. Turner (A&M), and A. Shahbain (A&M) to discuss open items related to workstreams and cash flow forecast
Turner, Cari	2/20/2026	0.5	Call with Company purchasing, C. Turner (A&M), and A. Shahbain (A&M) to discuss workstreams and open items
Weiland, Brad	2/20/2026	0.2	Correspond with M. Zeiss (A&M) re customer contract data
Shahbain, Abraham	2/21/2026	0.4	Respond to diligence questions from team related to claims filed
Simion, Tony	2/21/2026	0.6	Review and provide comments to process letters being distributed to customers in order to advance discussions
Turner, Cari	2/21/2026	0.3	Review claims data request from UCC advisors
Caruso, Nicholas	2/23/2026	0.3	Call with A. Shahbain and N. Caruso (A&M) to discuss workstream open items and next steps
Chester, Monte	2/23/2026	2.3	Perform research of parties in interest to identify relevant notice information to address open diligence requests
Chester, Monte	2/23/2026	1.8	Perform research of notice information for parties to be included on latest parties in interest listing
Grossi, Nick	2/23/2026	0.4	Participate in weekly status update with K&E and PJT

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Professional	Date	Hours	Activity
Grossi, Nick	2/23/2026	1.3	Coordinate matters related to OE support
Loop, Stuart	2/23/2026	0.7	Call with T. Simion, D. Webber, S. Loop (A&M), D. De Gosztonyi, et al. (PJT), J. Heyden (Alix), and members of the Ad Hoc Group to discuss OEM negotiations and related financial analysis
Loop, Stuart	2/23/2026	0.2	Participate in company side advisor call with PJT, Ankura, K&E and A&M teams
Shahbain, Abraham	2/23/2026	0.5	Call with Company purchasing, C. Turner (A&M), and A. Shahbain (A&M) to discuss workstreams and open items
Shahbain, Abraham	2/23/2026	0.5	Call with Company purchasing and A. Shahbain (A&M) to discuss supply chain update and related communication
Shahbain, Abraham	2/23/2026	0.2	Telephone conference between A. Shahbain (A&M) and B. Weiland (A&M) re potential claims analysis
Shahbain, Abraham	2/23/2026	0.3	Call with A. Shahbain and N. Caruso (A&M) to discuss workstream open items and next steps
Shiffman, David	2/23/2026	0.4	Finalize Emergency Loan monthly election for distribution
Shiffman, David	2/23/2026	0.3	Call with Debtor advisors and Ad Hoc Group advisors to review progress on latest case initiatives
Shiffman, David	2/23/2026	0.5	Call with Debtor advisors to review progress on latest case initiatives
Simion, Tony	2/23/2026	0.5	Attend bi-weekly Lender advisor call to discuss chapter 11 timeline, milestones, and latest issues list
Simion, Tony	2/23/2026	1.3	Call with T. Simion, D. Webber (A&M), J. Heyden, et al. (Alix) and Company management to discuss OEM negotiation strategy
Simion, Tony	2/23/2026	0.7	Call with T. Simion, D. Webber, S. Loop (A&M), D. De Gosztonyi, et al. (PJT), J. Heyden (Alix), and members of the Ad Hoc Group to discuss OEM negotiations and related financial analysis
Simion, Tony	2/23/2026	0.4	Attend company advisor call to discuss current week's activities and discussions with management
Turner, Cari	2/23/2026	0.5	Call with Company purchasing, C. Turner (A&M), and A. Shahbain (A&M) to discuss workstreams and open items
Webber, Dan	2/23/2026	1.3	Call with T. Simion, D. Webber (A&M), J. Heyden, et al. (Alix) and Company management to discuss OEM negotiation strategy
Webber, Dan	2/23/2026	0.5	Call with D. Webber (A&M), P. Gund (Ankura), J. Singh, et al. (PJT), S. Winters, et al. (K&E), S. Alberino, et al. (Akin), J. Heyden, et al. (Alix) to discuss case status and timeline, including next steps on OEM negotiations
Webber, Dan	2/23/2026	0.4	Compare versions of OEM support requests from Company management
Webber, Dan	2/23/2026	0.7	Call with T. Simion, D. Webber, S. Loop (A&M), D. De Gosztonyi, et al. (PJT), J. Heyden (Alix), and members of the Ad Hoc Group to discuss OEM negotiations and related financial analysis
Webber, Dan	2/23/2026	0.2	Call with D. Webber (A&M), S. Winters, et al. (K&E), and J. Singh, et al. (PJT) to discuss case status update
Weiland, Brad	2/23/2026	0.2	Telephone conference between A. Shahbain (A&M) and B. Weiland (A&M) re potential claims analysis

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Professional	Date	Hours	Activity
Weiland, Brad	2/23/2026	0.3	Review and analyze claims analysis materials
Callerio, Lorenzo	2/24/2026	0.5	Call with UCC advisors, L. Callerio (A&M), and A. Shahbain (A&M) to provide trade agreement status update
Caruso, Nicholas	2/24/2026	0.7	Call with N. Caruso (A&M) and A. Shahbain (A&M) to review payment analysis and overview slides
Caruso, Nicholas	2/24/2026	0.4	Call with N. Caruso (A&M) and A. Shahbain (A&M) to discuss workstreams and role reassignments
Chester, Monte	2/24/2026	1.9	Perform update of internal database system for latest client claims register
Chester, Monte	2/24/2026	1.4	Prepare analysis of trade claims bucket to size liability exposure
Cook, Jacob	2/24/2026	0.8	Calls with J. Cook (A&M) and A. Shahbain (A&M) to discuss roles and payment run
Dvorak, Michael	2/24/2026	0.7	Office conference among B. Weiland (A&M) and M. Dvorak (A&M) regarding claims reconciliation
Grossi, Nick	2/24/2026	1.7	Prepare claim summary per UCC request
Grossi, Nick	2/24/2026	0.9	Review and provide comments re: accommodation arrangements
Grossi, Nick	2/24/2026	0.4	Participate in discussion with Ad Hoc Group related to liquidity
Loop, Stuart	2/24/2026	0.5	Call with T. Simion, D. Webber, S. Loop (A&M), P. Gund (Ankura), D. De Gosztanyi, et al. (PJT), J. Heyden (Alix), and Company management to discuss OEM negotiations and related financial analysis
Postolos, Lucas	2/24/2026	0.5	Call with D. Webber, L. Postolos (A&M) to discuss work plan related to alignment of operations to trial balances, and related analyses
Shahbain, Abraham	2/24/2026	0.7	Call with N. Caruso (A&M) and A. Shahbain (A&M) to review payment analysis and overview slides
Shahbain, Abraham	2/24/2026	0.7	Call with C. Turner (A&M) and A. Shahbain (A&M) to discuss workstream reassignment and next steps
Shahbain, Abraham	2/24/2026	0.8	Calls with J. Cook (A&M) and A. Shahbain (A&M) to discuss roles and payment run
Shahbain, Abraham	2/24/2026	0.5	Call with UCC advisors, L. Callerio (A&M), and A. Shahbain (A&M) to provide trade agreement status update
Shahbain, Abraham	2/24/2026	0.5	Call with Company purchasing, C. Turner (A&M), and A. Shahbain (A&M) to discuss workstreams and open items
Shahbain, Abraham	2/24/2026	0.2	Telephone conference between B. Weiland (A&M) and A. Shahbain (A&M) re preliminary claims analysis
Shahbain, Abraham	2/24/2026	0.4	Call with N. Caruso (A&M) and A. Shahbain (A&M) to discuss workstreams and role reassignments
Shiffman, David	2/24/2026	0.7	Meeting with A&M and Management regarding contingency scenario preparations
Shiffman, David	2/24/2026	0.5	Call with Burges Salmon, BDO and Company regarding potential UK pension transaction

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BANKRUPTCY SUPPORT

Professional	Date	Hours	Activity
Simion, Tony	2/24/2026	1.4	Review and edit materials summarizing possible alternative paths and items needed in order to prepare for Management review
Simion, Tony	2/24/2026	0.5	Call with T. Simion, D. Webber, S. Loop (A&M), P. Gund (Ankura), D. De Gosztanyi, et al. (PJT), J. Heyden (Alix), and Company management to discuss OEM negotiations and related financial analysis
Simion, Tony	2/24/2026	0.4	Attend meeting with Collective Strategies and P. Gund (Ankura) regarding draft of talking points for possible reactive questions on timeline changes
Simion, Tony	2/24/2026	0.6	Attend meeting with Management, K&E, PJT, and P. Gund (Ankura) discuss liquidity, supply chain issues, and update on customer negotiations
Simoneaux, Natalie	2/24/2026	0.8	Analyze latest claim register data in order to prepare summary claim summary report
Turner, Cari	2/24/2026	0.5	Call with Company purchasing, C. Turner (A&M), and A. Shahbain (A&M) to discuss workstreams and open items
Turner, Cari	2/24/2026	0.7	Call with C. Turner (A&M) and A. Shahbain (A&M) to discuss workstream reassignment and next steps
Webber, Dan	2/24/2026	0.2	Correspond with L. Postolos, B. Gudeman (A&M) regarding work plan related to alignment of operations to trial balances, and related analyses
Webber, Dan	2/24/2026	0.3	Review latest presentation summarizing OEM negotiation status and next steps
Webber, Dan	2/24/2026	0.3	Prepare for call with PJT team to discuss sources and uses assumptions and business plan next steps
Webber, Dan	2/24/2026	0.5	Call with T. Simion, D. Webber, S. Loop (A&M), P. Gund (Ankura), D. De Gosztanyi, et al. (PJT), J. Heyden (Alix), and Company management to discuss OEM negotiations and related financial analysis
Webber, Dan	2/24/2026	0.8	Revise presentation with Plan alternative scenarios based on feedback from P. Gund (Ankura)
Webber, Dan	2/24/2026	0.5	Call with D. Webber, L. Postolos (A&M) to discuss work plan related to alignment of operations to trial balances, and related analyses
Webber, Dan	2/24/2026	0.2	Review OEM process letters sent by Company
Webber, Dan	2/24/2026	0.4	Call with Company management to discuss program-level data for OEM support claims
Weiland, Brad	2/24/2026	0.2	Correspond with S. Martinez (Verita) re claims register and filed proofs of claim
Weiland, Brad	2/24/2026	0.4	Review and analyze chapter 11 open items and timing considerations
Weiland, Brad	2/24/2026	0.2	Telephone conference between B. Weiland (A&M) and A. Shahbain (A&M) re preliminary claims analysis
Weiland, Brad	2/24/2026	0.7	Office conference among B. Weiland (A&M) and M. Dvorak (A&M) regarding claims reconciliation
Weiland, Brad	2/24/2026	0.6	Review and analyze claims data for preliminary analysis and assessment

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Professional	Date	Hours	Activity
Chester, Monte	2/25/2026	2.3	Analyze asserted 503(b)(9) exposure and related sizing
Chester, Monte	2/25/2026	0.5	Meeting with M. Dvorak, J. Rybarczyk, M. Chester, and N. Simoneaux (A&M) to discuss claims reconciliation next steps
Chester, Monte	2/25/2026	2.5	Analyze filed claims population against open accounts payable as of the petition date
Chester, Monte	2/25/2026	2.6	Analyze filed claims population against pending trade agreements
Chester, Monte	2/25/2026	2.7	Review filed claims population against formal trade agreements
Dvorak, Michael	2/25/2026	0.4	Meeting with M. Dvorak and N. Simoneaux (A&M) regarding claims register reconciliation
Dvorak, Michael	2/25/2026	0.8	Call with UCC advisors, D. Shiffman (A&M), N. Grossi (A&M), M. Dvorak (A&M), C. Turner (A&M), A. Shahbain (A&M), S. Loop (A&M), and B. Weiland (A&M) to discuss claims and emergence sources and uses
Dvorak, Michael	2/25/2026	0.5	Meeting with M. Dvorak, J. Rybarczyk, M. Chester, and N. Simoneaux (A&M) to discuss claims reconciliation next steps
Grossi, Nick	2/25/2026	0.4	Participate in discussion with the Company's leaders and K Podzorova (PJT) regarding exit financing
Grossi, Nick	2/25/2026	0.7	Working session with T. Simion, N. Grossi, D. Webber, B. Gudeman (A&M) to discuss potential case timeline adjustments resulting from stakeholder negotiations
Grossi, Nick	2/25/2026	0.8	Call with UCC advisors, D. Shiffman (A&M), N. Grossi (A&M), M. Dvorak (A&M), C. Turner (A&M), A. Shahbain (A&M), S. Loop (A&M), and B. Weiland (A&M) to discuss claims and emergence sources and uses
Grossi, Nick	2/25/2026	1.5	Review claim reconciliations and provide comments re: same
Grossi, Nick	2/25/2026	0.5	Call with Company purchasing, finance, A. Shahbain (A&M), D. Shiffman (A&M), and N. Grossi (A&M) to provide a vendor update
Grossi, Nick	2/25/2026	0.9	Review and provide comments re: stipulation agreement
Gudeman, Brian	2/25/2026	0.4	Working session with D. Webber, B. Gudeman (A&M) to discuss work plan related to miscellaneous support schedules
Gudeman, Brian	2/25/2026	0.7	Working session with T. Simion, N. Grossi, D. Webber, B. Gudeman (A&M) to discuss potential case timeline adjustments resulting from stakeholder negotiations
Loop, Stuart	2/25/2026	0.8	Call with UCC advisors, D. Shiffman (A&M), N. Grossi (A&M), M. Dvorak (A&M), C. Turner (A&M), A. Shahbain (A&M), S. Loop (A&M), and B. Weiland (A&M) to discuss claims and emergence sources and uses
Loop, Stuart	2/25/2026	0.5	Call with D. Webber, S. Loop (A&M), P. Gund (Ankura), D. De Gosztonyi, et al. (PJT), J. Heyden (Alix), and Company management to discuss OEM related financial analysis
Rybarczyk, Jodi	2/25/2026	0.5	Meeting with M. Dvorak, J. Rybarczyk, M. Chester, and N. Simoneaux (A&M) to discuss claims reconciliation next steps

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Professional	Date	Hours	Activity
Shahbain, Abraham	2/25/2026	0.5	Call with Company purchasing, and A. Shahbain (A&M) to discuss workstreams and open items
Shahbain, Abraham	2/25/2026	0.5	Call with Company purchasing, finance, A. Shahbain (A&M), D. Shiffman (A&M), and N. Grossi (A&M) to provide a vendor update
Shahbain, Abraham	2/25/2026	0.8	Call with UCC advisors, D. Shiffman (A&M), N. Grossi (A&M), M. Dvorak (A&M), C. Turner (A&M), A. Shahbain (A&M), S. Loop (A&M), and B. Weiland (A&M) to discuss claims and emergence sources and uses
Shahbain, Abraham	2/25/2026	0.7	Call with company purchasing and IT related to systems processing
Shahbain, Abraham	2/25/2026	0.8	Update slides related to payments and updated based on feedback received
Shiffman, David	2/25/2026	0.4	Prepare revisions to UK pension materials in preparation for discussion with lenders
Shiffman, David	2/25/2026	0.8	Call with UCC advisors, D. Shiffman (A&M), N. Grossi (A&M), M. Dvorak (A&M), C. Turner (A&M), A. Shahbain (A&M), S. Loop (A&M), and B. Weiland (A&M) to discuss claims and emergence sources and uses
Shiffman, David	2/25/2026	0.5	Call with Company purchasing, finance, A. Shahbain (A&M), D. Shiffman (A&M), and N. Grossi (A&M) to provide a vendor update
Simion, Tony	2/25/2026	0.7	Working session with T. Simion, N. Grossi, D. Webber, B. Gudeman (A&M) to discuss potential case timeline adjustments resulting from stakeholder negotiations
Simion, Tony	2/25/2026	1.2	Attend meeting with Management and Ad Hoc Group Advisors regarding latest information from key account managers regarding their interaction with customers and understanding possible sustainability support
Simion, Tony	2/25/2026	1.3	Review and provide comments to draft agreement with customers for potential interim funding support
Simion, Tony	2/25/2026	0.8	Review and comment on customer stipulation proposal for counsel prior to distributing to Management
Simoneaux, Natalie	2/25/2026	2.1	Prepare conversion of claim amounts for various newly filed claim for analysis purposes
Simoneaux, Natalie	2/25/2026	1.6	Identify claim types for newly filed claims in order to prepare summary analysis
Simoneaux, Natalie	2/25/2026	0.5	Meeting with M. Dvorak, J. Rybarczyk, M. Chester, and N. Simoneaux (A&M) to discuss claims reconciliation next steps
Simoneaux, Natalie	2/25/2026	0.4	Meeting with M. Dvorak and N. Simoneaux (A&M) regarding claims register reconciliation
Turner, Cari	2/25/2026	0.8	Call with UCC advisors, D. Shiffman (A&M), N. Grossi (A&M), M. Dvorak (A&M), C. Turner (A&M), A. Shahbain (A&M), S. Loop (A&M), and B. Weiland (A&M) to discuss claims and emergence sources and uses
Webber, Dan	2/25/2026	0.7	Working session with T. Simion, N. Grossi, D. Webber, B. Gudeman (A&M) to discuss potential case timeline adjustments resulting from stakeholder negotiations

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Professional	Date	Hours	Activity
Webber, Dan	2/25/2026	0.5	Call with D. Webber, S. Loop (A&M), P. Gund (Ankura), D. De Gosztonyi, et al. (PJT), J. Heyden (Alix), and Company management to discuss OEM related financial analysis
Webber, Dan	2/25/2026	0.4	Working session with D. Webber, B. Gudeman (A&M) to discuss work plan related to miscellaneous support schedules
Webber, Dan	2/25/2026	1.1	Call with J. Heyden, et al. (Alix), T. Simon, D. Webber (A&M), and Company management regarding latest status of OEM discussions
Webber, Dan	2/25/2026	0.3	Correspond with J. Heyden (Alix) regarding provided OEM support summary data
Weiland, Brad	2/25/2026	0.8	Call with UCC advisors, D. Shiffman (A&M), N. Grossi (A&M), M. Dvorak (A&M), C. Turner (A&M), A. Shahbain (A&M), S. Loop (A&M), and B. Weiland (A&M) to discuss claims and emergence sources and uses
Weiland, Brad	2/25/2026	0.3	Correspond with M. Dvorak (A&M), M. Chester (A&M), N. Simoneaux (A&M) re claims analysis
Weiland, Brad	2/25/2026	0.4	Review and analyze claims register materials
Weiland, Brad	2/25/2026	0.3	Review and analyze chapter 11 materials and open items and follow up re open items
Athreya, Abhi	2/26/2026	1.2	Call with A. Athreya and L. Holomon (A&M) discussing detailed time report cleansing material
Caruso, Nicholas	2/26/2026	0.4	Call with Company HR, N. Caruso (A&M), and A. Shahbain (A&M) to discuss transition
Chester, Monte	2/26/2026	2.6	Review scheduled claims population against formal trade agreements
Chester, Monte	2/26/2026	2.2	Analyze scheduled claims population against pending trade agreements
Chester, Monte	2/26/2026	2.8	Perform review of scheduled claims population against open accounts payable as of the petition date
Chester, Monte	2/26/2026	0.4	Meeting with M. Dvorak, J. Rybarczyk, M. Chester, and N. Simoneaux (A&M) to outline claim reconciliation analysis
Chester, Monte	2/26/2026	2.6	Analyze filed claims population to identify amended claims
Cook, Jacob	2/26/2026	0.4	Call with J. Cook (A&M) and A. Shahbain (A&M) to discuss reporting and other transition open items
Draude, Richard	2/26/2026	1.9	Prepare weekly FDM reporting for vendor relief categories
Dvorak, Michael	2/26/2026	0.4	Meeting with M. Dvorak, J. Rybarczyk, M. Chester, and N. Simoneaux (A&M) to outline claim reconciliation analysis
Grossi, Nick	2/26/2026	0.4	Participate in weekly status update with K&E and PJT
Grossi, Nick	2/26/2026	0.4	Review letter response and provide comments re: sane
Grossi, Nick	2/26/2026	0.9	Coordinate operational request re: to distressed supplier

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Rybarczyk, Jodi	2/26/2026	0.4	Meeting with M. Dvorak, J. Rybarczyk, M. Chester, and N. Simoneaux (A&M) to outline claim reconciliation analysis
Shahbain, Abraham	2/26/2026	0.3	Call with Company purchasing, C. Turner (A&M), and A. Shahbain (A&M) to discuss workstreams and open items
Shahbain, Abraham	2/26/2026	0.4	Call with Company HR, N. Caruso (A&M), and A. Shahbain (A&M) to discuss transition
Shahbain, Abraham	2/26/2026	0.9	Calls with company purchasing related to vendor specific background and requests
Shahbain, Abraham	2/26/2026	0.4	Call with J. Cook (A&M) and A. Shahbain (A&M) to discuss reporting and other transition open items
Shiffman, David	2/26/2026	0.4	Call with Debtor advisors and Ad Hoc Group advisors to review progress on latest case initiatives
Shiffman, David	2/26/2026	0.4	Call with Debtor advisors to review progress on latest case initiatives
Simion, Tony	2/26/2026	0.4	Call with Management to discuss presentation materials shared with customers and timing of next steps
Simion, Tony	2/26/2026	0.6	Attend bi-weekly Lender advisor call to discuss chapter 11 timeline, milestones, and latest issues list
Simion, Tony	2/26/2026	0.4	Attend company advisor call to discuss current week's activities and discussions with management
Simion, Tony	2/26/2026	0.7	Review and provide comments to reactive press information regarding milestone date changes
Simoneaux, Natalie	2/26/2026	0.9	Create new creditor records for various claimants to match register records
Simoneaux, Natalie	2/26/2026	0.9	Perform additional translation analysis for purposes of matching claimants to prepetition AP trade vendors
Simoneaux, Natalie	2/26/2026	0.8	Cross reference vendor trade agreement population with filed trade claims in order to assist with claim analysis
Simoneaux, Natalie	2/26/2026	1.8	Identify name matches through various fuzzy lookups in order to determine vendors with filed claims
Simoneaux, Natalie	2/26/2026	1.3	Translate various AP vendor names in order to reconcile with filed claimant data
Simoneaux, Natalie	2/26/2026	2.1	Prepare summary analysis of trade claimants to corresponding AP vendors for reconciliation purposes
Simoneaux, Natalie	2/26/2026	0.4	Meeting with M. Dvorak, J. Rybarczyk, M. Chester, and N. Simoneaux (A&M) to outline claim reconciliation analysis
Turner, Cari	2/26/2026	0.3	Call with Company purchasing, C. Turner (A&M), and A. Shahbain (A&M) to discuss workstreams and open items
Webber, Dan	2/26/2026	0.5	Call with D. Webber (A&M), S. Winters, et al. (K&E), and J. Singh, et al. (PJT) to discuss case status update
Webber, Dan	2/26/2026	0.4	Call with D. Webber (A&M), P. Gund (Ankura), J. Singh, et al. (PJT), S. Winters, et al. (K&E), S. Alberino, et al. (Akin), J. Heyden, et al. (Alix) to discuss case status and timeline, including next steps on OEM negotiations
Weiland, Brad	2/26/2026	0.6	Review and analyze claims data and preliminary analysis items re same

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Professional	Date	Hours	Activity
Chester, Monte	2/27/2026	0.2	Meeting with J. Rybarczyk, M. Chester, and N. Simoneaux (A&M) re: next steps for claims reconciliation
Chester, Monte	2/27/2026	0.3	Call with J. Rybarczyk and M. Chester (A&M) re: claims matching analysis and open items
Chester, Monte	2/27/2026	1.6	Perform update of latest claims summary to bifurcate resolved claims from open liabilities
Chester, Monte	2/27/2026	2.4	Prepare comparison of filed claims population to scheduled claims to identify superseded liabilities
Chester, Monte	2/27/2026	1.6	Working session with J. Rybarczyk and M. Chester (A&M) to refine filed claim to vendor matching process
Chester, Monte	2/27/2026	2.7	Prepare analysis of filed claims population to identify duplicative claims
Chester, Monte	2/27/2026	1.4	Prepare summary tear sheets for open liabilities less asserted amounts covered by trade agreements
Grossi, Nick	2/27/2026	0.5	Participate in discussion with the Company related to sources and uses
Grossi, Nick	2/27/2026	0.8	Reconcile customer response letter economics to business plan and cash flow forecasts
Rybarczyk, Jodi	2/27/2026	0.2	Meeting with J. Rybarczyk, M. Chester, and N. Simoneaux (A&M) re: next steps for claims reconciliation
Rybarczyk, Jodi	2/27/2026	0.3	Call with J. Rybarczyk and M. Chester (A&M) re: claims matching analysis and open items
Rybarczyk, Jodi	2/27/2026	1.6	Working session with J. Rybarczyk and M. Chester (A&M) to refine filed claim to vendor matching process
Shahbain, Abraham	2/27/2026	0.4	Update financial reporting due per first day orders
Shahbain, Abraham	2/27/2026	0.4	Call with Company purchasing and A. Shahbain (A&M) to discuss workstreams and open items
Shiffman, David	2/27/2026	0.5	Call with Ad Hoc Group, UK Pension Trustee advisors and Company regarding potential UK pension transaction
Shiffman, David	2/27/2026	0.6	Follow up revisions to UK pension materials based on feedback from call with lenders
Simion, Tony	2/27/2026	0.7	Attend weekly call with Management and PR firm to discuss any external news announcement and reactive announcements being prepared
Simion, Tony	2/27/2026	1.2	Review new proposal from customer regarding financial support and come against original support requested and incorporation into financial model
Simion, Tony	2/27/2026	0.7	Call with Management to discuss customer proposal and activities for next week regarding preparing counterproposals
Simoneaux, Natalie	2/27/2026	0.2	Meeting with J. Rybarczyk, M. Chester, and N. Simoneaux (A&M) re: next steps for claims reconciliation
Simoneaux, Natalie	2/27/2026	1.6	Determine vendor name matches to filed claims to identify potential trade agreement vendors
Simoneaux, Natalie	2/27/2026	1.2	Compare translated vendor names to claimants for purposes of identifying prepetition amounts owed

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Professional	Date	Hours	Activity
Simoneaux, Natalie	2/27/2026	1.4	Analyze proof of claim forms to identify vendor numbers for various asserted claimant invoices
Simoneaux, Natalie	2/27/2026	0.9	Reconcile prepetition AP data with filed claim amounts to determine variances for review purposes
Grossi, Nick	2/28/2026	0.4	Review and provide comments w/r/t to PJT exit financing materials
Subtotal		379.8	

BUSINESS PLAN

Professional	Date	Hours	Activity
Hamerski, Grace	2/1/2026	2.1	Incorporate latest thinking short term liquidity forecast into 3-statement model
Hamerski, Grace	2/1/2026	0.9	Analyze foreign exchange supporting model for short term liquidity forecast and incorporate assumptions into 3-statement model
Loop, Stuart	2/1/2026	2.2	Update and revise Ad Hoc Group business plan presentation materials following comments from company management team
Moore, Colin	2/1/2026	0.8	Correspond with the Company regarding the Ad Hoc Group presentation
Moore, Colin	2/1/2026	0.6	Update formatting of slides received from the Company to be consistent with the rest of the presentation
Moore, Colin	2/1/2026	1.6	Update the Ad Hoc Group presentation to incorporate the Company's comments on revenue, gross profit, and EBITDA graphs
Moore, Colin	2/1/2026	1.1	Create external version of the Ad Hoc Group presentation for the Company and external parties
Moore, Colin	2/1/2026	0.7	Reconcile updated 2026 revenue and EBITDA graphs received from Company with other slides referencing 2026 revenue and EBITDA
Moore, Colin	2/1/2026	0.4	Update currency labeling throughout the deck per note from the Company
Grossi, Nick	2/2/2026	1.0	Participate in discussion with N. Grossi (A&M), J Singh (PJT), R Kwasteniet, S Winters (K&E), and the Company related to business plan scenarios
Grossi, Nick	2/2/2026	0.6	Meeting with Company management, T. Simion, N. Grossi, D. Webber, S. Loop (A&M), P. Gund (Ankura), S. Winters, et al. (K&E), J. Singh, and et al. (PJT) regarding Business Plan presentation materials
Hamerski, Grace	2/2/2026	2.1	Refine foreign exchange rate overlay related to capital expenditures
Hamerski, Grace	2/2/2026	2.2	Refine underlying assumptions from latest thinking DIP budget forecast related to prepetition debt issuance and repayment
Hamerski, Grace	2/2/2026	0.9	Build foreign exchange rate overlay into 3-statement model for purposes of illustrating latest thinking company 5-year plan
Hamerski, Grace	2/2/2026	1.4	Analyze and refine integration of DIP budget assumptions in 3-statement model related to pre-emergence cash flows
Hamerski, Grace	2/2/2026	0.9	Incorporate latest thinking foreign exchange rate overlay into 3-statement model and analyze impacts to consolidated business plan

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Professional	Date	Hours	Activity
Hamerski, Grace	2/2/2026	1.0	Call with C. Moore, G. Hamerski and S. Loop (A&M) to discuss changes to 3-statement model mechanics for FX rates, comments on Ad Hoc Group presentation materials and other case updates
Hamerski, Grace	2/2/2026	0.9	Call with D. Shiffman, S. Loop, H. Waismann, G. Hamerski, and S. Korol (A&M) to reconcile business plan with latest long-term projections, discussing Fx impact and other underlying assumptions
Hamerski, Grace	2/2/2026	0.7	Create framework for foreign exchange rate overlays in 3-statement model
Hamerski, Grace	2/2/2026	0.4	Incorporate FX adjustments to direct cash flow receipts mechanic in 3-statement model
Hamerski, Grace	2/2/2026	1.3	Refine output mechanics for sources and uses of cash at emergence in business plan model
Hamerski, Grace	2/2/2026	0.9	Call with G. Hamerski and S. Loop (A&M) to discuss monthly DIP monthly bridge to 3-statement model
Hamerski, Grace	2/2/2026	2.1	Refine inputs related to latest monthly liquidity forecast to align with latest thinking assumptions and analyze variances to 3-statement forecast
Korol, Sammy	2/2/2026	0.9	Call with D. Shiffman, S. Loop, H. Waismann, G. Hamerski, and S. Korol (A&M) to reconcile business plan with latest long-term projections, discussing Fx impact and other underlying assumptions
Loop, Stuart	2/2/2026	0.2	Call with C. Moore and S. Loop (A&M) to discuss divisional business plan presentations
Loop, Stuart	2/2/2026	0.2	Call with C. Moore and S. Loop (A&M) to discuss comments from company management team for Ad Hoc Group presentation materials
Loop, Stuart	2/2/2026	0.7	Call with C. Moore and S. Loop (A&M) to discuss comments from company management team for Ad Hoc Group presentation materials
Loop, Stuart	2/2/2026	0.7	Call with company finance team to revise Ad Hoc Group meeting materials for backlog
Loop, Stuart	2/2/2026	0.6	Meeting with Company management, T. Simion, N. Grossi, D. Webber, S. Loop (A&M), P. Gund (Ankura), S. Winters, et al. (K&E), J. Singh, et al. (PJT) regarding Business Plan presentation materials
Loop, Stuart	2/2/2026	1.0	Call with C. Moore, G. Hamerski and S. Loop (A&M) to discuss changes to 3-statement model mechanics for FX rates, comments on Ad Hoc Group presentation materials and other case updates
Loop, Stuart	2/2/2026	1.0	Call with B. Hunter, G. Leiter, S. Stapley (Alix), B. Jordan, C. Chambers (HL), T. Simion and S. Loop (A&M) regarding business plan diligence and upcoming presentations
Loop, Stuart	2/2/2026	1.8	Review and revise Ad Hoc Group business plan presentation materials following comments from company management team and T. Simion (A&M)
Loop, Stuart	2/2/2026	0.6	Email Correspond with company management team regarding 2026 foreign exchange rate impacts and sensitivities
Loop, Stuart	2/2/2026	0.9	Call with G. Hamerski and S. Loop (A&M) to discuss monthly DIP monthly bridge to 3-statement model
Loop, Stuart	2/2/2026	1.1	Email Correspond with company finance team to discuss revenue bridge open items
Loop, Stuart	2/2/2026	1.6	Review and provide G. Hamerski (A&M) comments on 3-statement model and long term cash forecast bridging items

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Professional	Date	Hours	Activity
Loop, Stuart	2/2/2026	0.4	Participate in company side advisor call with PJT, K&E and A&M teams
Loop, Stuart	2/2/2026	0.8	Call with B. Hunter (Alix) to discuss business plan diligence on volumes and pricing
Loop, Stuart	2/2/2026	0.9	Call with D. Shiffman, S. Loop, H. Waismann, G. Hamerski, and S. Korol (A&M) to reconcile business plan with latest long-term projections, discussing Fx impact and other underlying assumptions
Loop, Stuart	2/2/2026	0.4	Email Correspond with D. Webber (A&M) regarding order backlog sensitivities and salesforce data
Loop, Stuart	2/2/2026	0.3	Call with T. Simion and S. Loop (A&M) discussing business plan diligence from Alix team
Loop, Stuart	2/2/2026	0.4	Email Correspond with the company finance team regarding capital expenditure changes in forecast
Moore, Colin	2/2/2026	0.7	Call with C. Moore and S. Loop (A&M) to discuss comments from company management team for Ad Hoc Group presentation materials
Moore, Colin	2/2/2026	0.7	Add financial overview slides for interiors and green technologies divisions
Moore, Colin	2/2/2026	1.2	Incorporate slides from the business plan team and update formatting
Moore, Colin	2/2/2026	0.7	Update currency labeling throughout the presentation for consistency
Moore, Colin	2/2/2026	1.1	Create toggle in tearsheet file to enable external tearsheet package for each division including revenue and EBIDA bridges
Moore, Colin	2/2/2026	1.1	Incorporate additional slides from the Company and update formatting
Moore, Colin	2/2/2026	1.1	Update terminology in graphs and charts per feedback from the Company
Moore, Colin	2/2/2026	0.6	Correspond with A&M business plan team regarding edits to the Ad Hoc Group presentation
Moore, Colin	2/2/2026	0.6	Add financial overview slides for lighting division
Moore, Colin	2/2/2026	1.0	Call with C. Moore, G. Hamerski and S. Loop (A&M) to discuss changes to 3-statement model mechanics for FX rates, comments on Ad Hoc Group presentation materials and other case updates
Moore, Colin	2/2/2026	0.6	Add financial overview slides for ride dynamics and aftermarket divisions
Moore, Colin	2/2/2026	0.6	Update 2025 revenue values per communication from the Company
Moore, Colin	2/2/2026	0.6	Prepare supporting excel for financial overview slides of divisions for external distribution
Moore, Colin	2/2/2026	0.2	Call with C. Moore and S. Loop (A&M) to discuss comments from company management team for Ad Hoc Group presentation materials
Moore, Colin	2/2/2026	0.2	Call with C. Moore and S. Loop (A&M) to discuss divisional business plan presentations
Moore, Colin	2/2/2026	0.4	Add financial overview slides for electronics division

Exhibit D

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BUSINESS PLAN

Professional	Date	Hours	Activity
Moore, Colin	2/2/2026	0.3	Correspond with A&M cash flow team regarding edits to the Ad Hoc Group presentation
Moore, Colin	2/2/2026	0.3	Update commentary on cash slide per communication from the cash flow team
Moore, Colin	2/2/2026	0.3	Add descriptive note defining Other revenue to applicable slides
Shiffman, David	2/2/2026	0.9	Call with D. Shiffman, S. Loop, H. Waismann, G. Hamerski, and S. Korol (A&M) to reconcile business plan with latest long-term projections, discussing Fx impact and other underlying assumptions
Simion, Tony	2/2/2026	0.6	Meeting with Company management, T. Simion, N. Grossi, D. Webber, S. Loop (A&M), P. Gund (Ankura), S. Winters, et al. (K&E), J. Singh, et al. (PJT) regarding Business Plan presentation materials
Simion, Tony	2/2/2026	1.6	Review and edit presentation items for Ad Hoc Group meeting and review speaking points
Simion, Tony	2/2/2026	0.3	Call with T. Simion and S. Loop (A&M) discussing business plan diligence from Alix team
Simion, Tony	2/2/2026	1.1	Attend Bi-weekly meeting with Management and Ad Hoc Group Advisors discussing upcoming meeting and open questions with customer regarding negotiations
Simion, Tony	2/2/2026	1.0	Call with B. Hunter, G. Leiter, S. Stapley (Alix), B. Jordan, C. Chambers (HL), T. Simion and S. Loop (A&M) regarding business plan diligence and upcoming presentations
Waismann, Heitor	2/2/2026	0.9	Call with D. Shiffman, S. Loop, H. Waismann, G. Hamerski, and S. Korol (A&M) to reconcile business plan with latest long-term projections, discussing Fx impact and other underlying assumptions
Webber, Dan	2/2/2026	0.3	Revise OEM support section of materials to be presented to Ad Hoc Group in upcoming discussion
Webber, Dan	2/2/2026	0.4	Correspond with T. Simion, S. Loop, L. Postolos, G. Hamerski (A&M), K. Podzorova, et al. (PJT) regarding new business risk assumptions in 5-year plan
Webber, Dan	2/2/2026	0.2	Correspond with T. Simion, S. Loop, L. Postolos (A&M) regarding corporate cost optimization initiatives
Webber, Dan	2/2/2026	0.6	Meeting with Company management, T. Simion, N. Grossi, D. Webber, S. Loop (A&M), P. Gund (Ankura), S. Winters, et al. (K&E), J. Singh, et al. (PJT) regarding Business Plan presentation materials
Webber, Dan	2/2/2026	0.2	Review revenue composition support file for Business Plan between contracted revenue vs. to-be contracted
Webber, Dan	2/2/2026	0.2	Correspond with T. Simion, S. Loop (A&M) regarding potential upside to 5-year plan
Hamerski, Grace	2/3/2026	0.7	Call with S. Loop, C. Moore, and G. Hamerski (A&M) to discuss divisional presentation support file for Ad Hoc Group meetings and 3-statement FX mechanics
Hamerski, Grace	2/3/2026	1.0	Call with S. Loop, C. Moore, and G. Hamerski (A&M) to discuss divisional support for Ad Hoc Group meetings and 3-statement model mechanics
Hamerski, Grace	2/3/2026	0.2	Call with T. Simion, S. Loop, C. Moore, and G. Hamerski (A&M) to discuss open items following Ad Hoc Group meetings and external distribution of presentation materials

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Professional	Date	Hours	Activity
Hamerski, Grace	2/3/2026	2.1	Prepare supporting analysis for foreign exchange rate overlay in 3-statement model and populate with latest thinking assumptions from management and DIP budget forecast
Hamerski, Grace	2/3/2026	2.2	Incorporate dynamic mechanics related to foreign exchange rates presented in sources and uses of cash at emergence
Hamerski, Grace	2/3/2026	1.7	Make revisions to divisional financial summary materials for electronics and ride dynamics divisions
Hamerski, Grace	2/3/2026	0.8	Incorporate capital expenditures data into supporting analysis for foreign exchange rate overlay in 3-statement model
Hamerski, Grace	2/3/2026	1.4	Refine mapping of customer support sensitivity income statement impacts in overlay scenarios
Hamerski, Grace	2/3/2026	0.2	Correspond with A&M related to base entity balance sheet data from company and other historical financial data availability
Hamerski, Grace	2/3/2026	1.6	Produce package of output materials related to various emergence sources and uses scenarios and liquidity analysis
Hamerski, Grace	2/3/2026	0.6	Refine supporting analysis for foreign exchange rate overlay in 3-statement model
Hamerski, Grace	2/3/2026	0.9	Working session with S. Loop and G. Hamerski (A&M) to discuss FX overlay in 3-statement model and various sources and uses scenarios at exit
Hamerski, Grace	2/3/2026	0.3	Correspond with A&M related to package of output materials regarding sources and uses scenarios
Hamerski, Grace	2/3/2026	0.5	Call with G. Hamerski and S. Loop (A&M) to discuss foreign currency sensitivities in 3-statement model
Loop, Stuart	2/3/2026	1.1	Review and provide comments to C. Moore (A&M) on business unit presentation materials for the business plan
Loop, Stuart	2/3/2026	0.3	Call with D. Shiffman and S. Loop (A&M) regarding foreign currency conversion rates in business plan
Loop, Stuart	2/3/2026	0.5	Call with G. Hamerski and S. Loop (A&M) to discuss foreign currency sensitivities in 3-statement model
Loop, Stuart	2/3/2026	0.6	Compile Ad Hoc Group presentation talking points and slide notes for company management
Loop, Stuart	2/3/2026	0.7	Meeting with management, PJT team, T. Simion, D. Webber, L. Postolos, and S. Loop (A&M) regarding revenue approach in business plan
Loop, Stuart	2/3/2026	0.7	Review salesforce data for changes from prior by business unit
Loop, Stuart	2/3/2026	0.2	Call with C. Moore and S. Loop (A&M) to discuss divisional business plan presentations
Loop, Stuart	2/3/2026	1.0	Call with S. Loop, C. Moore, and G. Hamerski (A&M) to discuss divisional support for Ad Hoc Group meetings and 3-statement model mechanics
Loop, Stuart	2/3/2026	0.9	Compile propulsion divisional finance update slide materials following discussion with management team
Loop, Stuart	2/3/2026	0.2	Call with T. Simion, S. Loop, C. Moore, and G. Hamerski (A&M) to discuss open items following Ad Hoc Group meetings and external distribution of presentation materials

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BUSINESS PLAN

Professional	Date	Hours	Activity
Loop, Stuart	2/3/2026	1.2	Compile electronics divisional finance update slide materials following discussion with management team
Loop, Stuart	2/3/2026	0.4	Call with company and T. Simion, D. Webber, S. Loop (A&M) to discuss business plan diligence questions and presentation materials
Loop, Stuart	2/3/2026	0.7	Call with S. Loop, C. Moore, and G. Hamerski (A&M) to discuss divisional presentation support file for Ad Hoc Group meetings and 3-statement FX mechanics
Loop, Stuart	2/3/2026	0.7	Email Correspond with company team to discuss salesforce data information
Loop, Stuart	2/3/2026	0.9	Working session with S. Loop and G. Hamerski (A&M) to discuss FX overlay in 3-statement model and various sources and uses scenarios at exit
Moore, Colin	2/3/2026	0.8	Update external division overview package for electronics and interiors divisions per call with A&M business plan team
Moore, Colin	2/3/2026	0.6	Analyze balance sheet reconciliation to identify additional data needed from the Company
Moore, Colin	2/3/2026	0.6	Prepare updated cost reduction bridge for the lighting division per updated data from the Company
Moore, Colin	2/3/2026	1.0	Call with S. Loop, C. Moore, and G. Hamerski (A&M) to discuss divisional support for Ad Hoc Group meetings and 3-statement model mechanics
Moore, Colin	2/3/2026	1.8	Prepare external division overview package for electronics division including financial and operational forecasts
Moore, Colin	2/3/2026	1.4	Prepare external division overview package for interiors division including financial and operational forecasts
Moore, Colin	2/3/2026	1.1	Prepare external division overview package for green technologies division including financial and operational forecasts
Moore, Colin	2/3/2026	1.2	Prepare updated revenue and EBITDA bridge for the propulsion division per updated data from the Company
Moore, Colin	2/3/2026	0.9	Prepare updated capex bridge for the interiors division per updated data from the Company
Moore, Colin	2/3/2026	1.1	Prepare external division overview package for aftermarket division including financial and operational forecasts
Moore, Colin	2/3/2026	0.7	Call with S. Loop, C. Moore, and G. Hamerski (A&M) to discuss divisional presentation support file for Ad Hoc Group meetings and 3-statement FX mechanics
Moore, Colin	2/3/2026	0.9	Prepare external division overview package for ride dynamics division including financial and operational forecasts
Moore, Colin	2/3/2026	1.4	Prepare external division overview package for lighting division including financial and operational forecasts
Moore, Colin	2/3/2026	0.2	Call with T. Simion, S. Loop, C. Moore, and G. Hamerski (A&M) to discuss open items following Ad Hoc Group meetings and external distribution of presentation materials
Moore, Colin	2/3/2026	0.2	Call with C. Moore and S. Loop (A&M) to discuss divisional business plan presentations

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BUSINESS PLAN

Professional	Date	Hours	Activity
Moore, Colin	2/3/2026	0.3	Correspond with A&M business plan team regarding additional balance sheet data needed from the Company and model assumption presentation
Postolos, Lucas	2/3/2026	0.7	Meeting with management, PJT team, T. Simion, D. Webber, L. Postolos, and S. Loop (A&M) regarding revenue approach in business plan
Shiffman, David	2/3/2026	0.3	Call with D. Shiffman and S. Loop (A&M) regarding foreign currency conversion rates in business plan
Simion, Tony	2/3/2026	0.2	Call with T. Simion, S. Loop, C. Moore, and G. Hamerski (A&M) to discuss open items following Ad Hoc Group meetings and external distribution of presentation materials
Simion, Tony	2/3/2026	0.4	Call with company and T. Simion, D. Webber, S. Loop (A&M) to discuss business plan diligence questions and presentation materials
Simion, Tony	2/3/2026	0.7	Meeting with management, PJT team, T. Simion, D. Webber, L. Postolos, and S. Loop (A&M) regarding revenue approach in business plan
Webber, Dan	2/3/2026	0.4	Review data from Company management on financial data of Base Entities
Webber, Dan	2/3/2026	0.7	Meeting with management, PJT team, T. Simion, D. Webber, L. Postolos, and S. Loop (A&M) regarding revenue approach in business plan
Webber, Dan	2/3/2026	0.3	Review revenue forecast file prepared by Company management
Webber, Dan	2/3/2026	0.4	Call with company and T. Simion, D. Webber, S. Loop (A&M) to discuss business plan diligence questions and presentation materials
Grossi, Nick	2/4/2026	0.3	Coordinate business plan matters related to SG&A
Grossi, Nick	2/4/2026	0.6	Meeting with P. Gund (Ankura), PJT team, K&E team, N. Grossi, T. Simion, D. Shiffman, D. Webber, and L. Postolos (A&M) regarding business plan status and OEM negotiation implications
Hamerski, Grace	2/4/2026	1.3	Update balance sheet inputs and outputs in the 3-statement model
Hamerski, Grace	2/4/2026	0.4	Prepare variance analysis between prior and latest tearsheet materials ahead of discussion with company management
Hamerski, Grace	2/4/2026	0.6	Update 2025 historical actual results into the 3-statement model
Hamerski, Grace	2/4/2026	0.6	Call with Company, S. Loop, C. Moore, and G. Hamerski (A&M) to discuss revisions to propulsion business unit presentation materials
Hamerski, Grace	2/4/2026	1.3	Update the 3-statement model with additional 2025 actual results and supporting schedules
Hamerski, Grace	2/4/2026	0.8	Develop customer support sensitivity mechanics for cost impacts in 3-statement model
Hamerski, Grace	2/4/2026	0.5	Call with S. Loop and G. Hamerski (A&M) to discuss refinements to FX overlay mechanics for 3-statement model
Hamerski, Grace	2/4/2026	0.8	Refine model outputs and presentation formatting for accuracy and consistency

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Professional	Date	Hours	Activity
Hamerski, Grace	2/4/2026	1.7	Call with S. Loop and G. Hamerski (A&M) to discuss updates to 3-statement outputs to align with business unit latest thinking and FX overlay analysis
Hamerski, Grace	2/4/2026	2.2	Rework revenue translation mechanics in the foreign exchange overlay model
Hamerski, Grace	2/4/2026	0.3	Correspond with A&M re: customer ask assumptions and regional receipts allocation
Hamerski, Grace	2/4/2026	1.1	Implement revisions and latest thinking rates into foreign exchange overlay
Hamerski, Grace	2/4/2026	1.1	Implement latest thinking assumptions related to changes in income statement impact of customer support in the 3-statement model
Hamerski, Grace	2/4/2026	0.9	Call with S. Loop, C. Moore, and G. Hamerski (A&M) to discuss FX conversion mechanics in overlay model and next steps regarding business unit presentation materials
Loop, Stuart	2/4/2026	0.3	Call with C. Moore and S. Loop (A&M) to discuss business plan tearsheets for latest thinking forecast
Loop, Stuart	2/4/2026	0.6	Call with Company, S. Loop, C. Moore, and G. Hamerski (A&M) to discuss revisions to propulsion business unit presentation materials
Loop, Stuart	2/4/2026	0.2	Call with C. Moore and S. Loop (A&M) to discuss divisional business plan tearsheets
Loop, Stuart	2/4/2026	0.2	Call with T. Simion and S. Loop (A&M) to discuss business plan diligence requests
Loop, Stuart	2/4/2026	1.7	Call with S. Loop and G. Hamerski (A&M) to discuss updates to 3-statement outputs to align with business unit latest thinking and FX overlay analysis
Loop, Stuart	2/4/2026	2.7	Build out mechanics for foreign exchange impacts on depreciation and other cost line items in the business plan
Loop, Stuart	2/4/2026	0.8	Review and provide comments on the divisional presentation for electronics
Loop, Stuart	2/4/2026	0.5	Call with S. Loop and G. Hamerski (A&M) to discuss refinements to FX overlay mechanics for 3-statement model
Loop, Stuart	2/4/2026	0.9	Compile foreign exchange disbursement activity analysis
Loop, Stuart	2/4/2026	0.6	Email Correspond with company finance team regarding foreign currency sensitivity analysis
Loop, Stuart	2/4/2026	0.7	Email Correspond with propulsion division finance team regarding 2025 income statement actuals
Loop, Stuart	2/4/2026	1.1	Revise propulsion divisional presentation materials following discussion with management team
Loop, Stuart	2/4/2026	0.9	Call with S. Loop, C. Moore, and G. Hamerski (A&M) to discuss FX conversion mechanics in overlay model and next steps regarding business unit presentation materials
Loop, Stuart	2/4/2026	0.6	Email Correspond with electronics division finance team regarding working capital forecast
Moore, Colin	2/4/2026	1.3	Analyze propulsion division financial and operational forecasts and updated source files received from Company

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Professional	Date	Hours	Activity
Moore, Colin	2/4/2026	1.1	Analyze managerial balance sheets by division for December 2025 and incorporate into balance sheet reconciliation workbook
Moore, Colin	2/4/2026	0.6	Call with Company, S. Loop, C. Moore, and G. Hamerski (A&M) to discuss revisions to propulsion business unit presentation materials
Moore, Colin	2/4/2026	0.5	Call with the Company to discuss propulsion division financial and operational forecasts
Moore, Colin	2/4/2026	0.9	Call with S. Loop, C. Moore, and G. Hamerski (A&M) to discuss FX conversion mechanics in overlay model and next steps regarding business unit presentation materials
Moore, Colin	2/4/2026	1.3	Prepare bridge between the previous version of the tearsheet for the consolidated business and the updated version of the tearsheet
Moore, Colin	2/4/2026	1.4	Update propulsion division financial and operational forecast presentation per updated source files received from Company and call
Moore, Colin	2/4/2026	0.9	Correspond to certain business unit regarding updated calendarization workbook for the business unit broken out by product line
Moore, Colin	2/4/2026	1.9	Prepare calendarization workbook for ride dynamics broken out by product line
Moore, Colin	2/4/2026	0.7	Correspond with A&M business plan team regarding propulsion division financial and operational forecasts per call
Moore, Colin	2/4/2026	0.6	Correspond with the Company regarding balance sheet adjustment descriptions
Moore, Colin	2/4/2026	0.8	Correspond with A&M business plan team regarding individual supporting excels for financial and operational forecasts for each division
Moore, Colin	2/4/2026	1.2	Reconcile managerial balance sheets by division to consolidated company legal entity balance sheet for December 2025 using preliminary legal entity balance sheet
Moore, Colin	2/4/2026	0.8	Analyze consolidated company legal entity balance sheet for December 2025 and incorporate into balance sheet reconciliation workbook
Moore, Colin	2/4/2026	0.3	Call with C. Moore and S. Loop (A&M) to discuss business plan tearsheets for latest thinking forecast
Moore, Colin	2/4/2026	0.4	Correspond with the Company regarding propulsion division sales backlog
Moore, Colin	2/4/2026	0.2	Call with C. Moore and S. Loop (A&M) to discuss divisional business plan tearsheets
Postolos, Lucas	2/4/2026	0.6	Meeting with P. Gund (Ankura), PJT team, K&E team, N. Grossi, T. Simion, D. Shiffman, D. Webber, and L. Postolos (A&M) regarding business plan status and OEM negotiation implications
Shiffman, David	2/4/2026	0.6	Meeting with P. Gund (Ankura), PJT team, K&E team, N. Grossi, T. Simion, D. Shiffman, D. Webber, and L. Postolos (A&M) regarding business plan status and OEM negotiation implications
Simion, Tony	2/4/2026	0.6	Meeting with P. Gund (Ankura), PJT team, K&E team, N. Grossi, T. Simion, D. Shiffman, D. Webber, and L. Postolos (A&M) regarding business plan status and OEM negotiation implications

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Professional	Date	Hours	Activity
Simion, Tony	2/4/2026	0.2	Call with T. Simion and S. Loop (A&M) to discuss business plan diligence requests
Webber, Dan	2/4/2026	0.6	Meeting with P. Gund (Ankura), PJT team, K&E team, N. Grossi, T. Simion, D. Shiffman, D. Webber, and L. Postolos (A&M) regarding business plan status and OEM negotiation implications
Grossi, Nick	2/5/2026	1.6	Review divisional business plan presentations. Provide comments re: same
Hamerski, Grace	2/5/2026	0.9	Call with G. Hamerski and S. Loop (A&M) to discuss foreign currency sensitivities in 3-statement model and sources and uses
Hamerski, Grace	2/5/2026	1.8	Refresh foreign exchange overlay data inputs in the 3-statement model
Hamerski, Grace	2/5/2026	1.8	Call with C. Moore, G. Hamerski and S. Loop (A&M) to discuss divisional tearsheet questions for business plan presentations and other case updates
Hamerski, Grace	2/5/2026	1.3	Update 3-statement model outputs for latest foreign exchange overlay revisions and scenario comparisons
Hamerski, Grace	2/5/2026	2.1	Build and quality check supporting schedules for product line outputs and related scenario analyses
Hamerski, Grace	2/5/2026	2.2	Incorporate updated business unit assumptions into summary materials and reconcile to 3-statement model outputs
Hamerski, Grace	2/5/2026	2.1	Refine sources and uses comparison to align foreign exchange assumptions with the updated base plan
Hamerski, Grace	2/5/2026	1.6	Prepare revised model and supporting analysis for upcoming review of sources and uses scenarios
Loop, Stuart	2/5/2026	0.9	Revise base plan tearsheets for ride dynamics divisional input following discussion with company
Loop, Stuart	2/5/2026	0.9	Email Correspond with lighting division to discuss business plan presentation changes
Loop, Stuart	2/5/2026	1.2	Meeting with Company management, T. Simion, D. Webber and S. Loop (A&M), K. Podzorova, et al. (PJT), C. Chambers, et al. (HL), B. Hunter, et al. (Alix) and members of the Ad Hoc Group to discuss business performance and case timeline
Loop, Stuart	2/5/2026	1.6	Update borrowing base forecast tool for November and December 2025 balance sheet details
Loop, Stuart	2/5/2026	0.3	Participate in company side advisor call with PJT, K&E and A&M teams
Loop, Stuart	2/5/2026	1.8	Call with C. Moore, G. Hamerski and S. Loop (A&M) to discuss divisional tearsheet questions for business plan presentations and other case updates
Loop, Stuart	2/5/2026	0.5	Email Correspond with company accounting team regarding accounts payable journal entries
Loop, Stuart	2/5/2026	0.9	Call with G. Hamerski and S. Loop (A&M) to discuss foreign currency sensitivities in 3-statement model and sources and uses
Loop, Stuart	2/5/2026	0.7	Email Correspond with interiors division to discuss business plan presentation changes
Loop, Stuart	2/5/2026	0.7	Call with C. Moore and S. Loop (A&M) to discuss exit financing diligence materials

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Professional	Date	Hours	Activity
Loop, Stuart	2/5/2026	0.7	Revise foreign currency sensitivity analysis following input from company finance team
Moore, Colin	2/5/2026	1.3	Analyze borrowing base workbook which forecasts the Company's borrowing base based on the forecasted balance sheet
Moore, Colin	2/5/2026	1.3	Update financial excel summary for the ride dynamics division to show the product line breakdown
Moore, Colin	2/5/2026	0.7	Update financial excel summary for the ride dynamics division with the product line breakdown per feedback from the A&M business plan team
Moore, Colin	2/5/2026	0.7	Update financial excel summary for the lighting division to incorporate the updated engineering costs
Moore, Colin	2/5/2026	0.7	Call with C. Moore and S. Loop (A&M) to discuss exit financing diligence materials
Moore, Colin	2/5/2026	1.8	Call with C. Moore, G. Hamerski and S. Loop (A&M) to discuss divisional tearsheet questions for business plan presentations and other case updates
Moore, Colin	2/5/2026	0.9	Update supporting excel for updated engineering costs for lighting and electronics division
Moore, Colin	2/5/2026	0.6	Analyze calendarization workbook from the Company including sales backlog and timing of sales
Moore, Colin	2/5/2026	1.4	Incorporate managerial and legal entity balance sheet from November and December 2025 into borrowing base workbook
Moore, Colin	2/5/2026	0.6	Update financial excel summary for the electronics division to incorporate the updated engineering costs
Moore, Colin	2/5/2026	0.6	Prepare a bridge showing the impact of the updated engineering costs for lighting and electronics division
Moore, Colin	2/5/2026	1.7	Incorporate managerial and legal entity balance sheet from October 2025 into borrowing base workbook
Moore, Colin	2/5/2026	1.4	Update financial excel summary for the green technologies division to show the product line breakdown
Moore, Colin	2/5/2026	0.3	Correspond with the Company regarding sales backlog for the green technologies division
Simion, Tony	2/5/2026	0.7	Meeting with Management to discuss 2026 customer claim activities and tracking versus budget
Simion, Tony	2/5/2026	1.2	Meeting with Company management, T. Simion, D. Webber and S. Loop (A&M), K. Podzorova, et al. (PJT), C. Chambers, et al. (HL), B. Hunter, et al. (Alix) and members of the Ad Hoc Group to discuss business performance and case timeline
Webber, Dan	2/5/2026	0.2	Review feedback from Company management on Interiors financial model tear sheet
Webber, Dan	2/5/2026	0.3	Review presentation prepared by Company management to provide update on Electronics business to Ad Hoc Group
Webber, Dan	2/5/2026	1.2	Meeting with Company management, T. Simion, D. Webber and S. Loop (A&M), K. Podzorova, et al. (PJT), C. Chambers, et al. (HL), B. Hunter, et al. (Alix) and members of the Ad Hoc Group to discuss business performance and case timeline

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Caruso, Nicholas	2/6/2026	0.5	Call with A. Shahbain, N. Caruso, S. Loop and G. Hamerski (A&M) to discuss emergence payments related to vendors
Hamerski, Grace	2/6/2026	1.7	Implement allocation of income statement items across product lines in P&L consolidator supporting model
Hamerski, Grace	2/6/2026	0.3	Call with S. Loop and G. Hamerski (A&M) to discuss product line financial statement splits in 3-statement model
Hamerski, Grace	2/6/2026	2.2	Create new summary outputs and refine scenario analysis in the sources and uses support
Hamerski, Grace	2/6/2026	1.1	Call with S. Loop, C. Moore, and G. Hamerski (A&M) to discuss comparison of sources and uses scenarios and preparation of exit financing materials
Hamerski, Grace	2/6/2026	0.5	Call with A. Shahbain, N. Caruso, S. Loop and G. Hamerski (A&M) to discuss emergence payments related to vendors
Hamerski, Grace	2/6/2026	0.3	Correspond with PJT and A&M teams related to product line financial data in 3-statement model
Hamerski, Grace	2/6/2026	1.2	Prepare foreign exchange sources and uses scenarios for review
Hamerski, Grace	2/6/2026	0.8	Update propulsion business unit assumptions for customer ask sensitivities in the 3-statement model
Hamerski, Grace	2/6/2026	1.1	Integrate updated income statement data into the 3-statement model
Hamerski, Grace	2/6/2026	2.1	Build product line mechanics within the 3-statement model to support divisional analysis
Hamerski, Grace	2/6/2026	0.5	Call with PJT team and T. Simion, C. Moore, G. Hamerski and S. Loop (A&M) to discuss product line incomes statements
Hamerski, Grace	2/6/2026	0.9	Refine model outputs and update product line schedules ahead of discussion with PJT team
Loop, Stuart	2/6/2026	0.3	Call with T. Simion, D. Webber and S. Loop (A&M) to discuss business plan diligence and timeline
Loop, Stuart	2/6/2026	0.3	Call with S. Loop and G. Hamerski (A&M) to discuss product line financial statement splits in 3-statement model
Loop, Stuart	2/6/2026	1.4	Call with FTI, PJT teams and T. Simion, D. Webber and S. Loop (A&M) to discuss business plan presentation materials and case timeline
Loop, Stuart	2/6/2026	1.2	Build out bridge from revised salesforce data to 5-year plan income statements
Loop, Stuart	2/6/2026	0.5	Email Correspond with interiors division to discuss business plan presentation changes to capital expenditures
Loop, Stuart	2/6/2026	0.2	Call with C. Moore and S. Loop (A&M) to discuss exit financing diligence materials and data sources
Loop, Stuart	2/6/2026	2.1	Build out supporting schedules for exit financing presentation materials
Loop, Stuart	2/6/2026	1.1	Call with S. Loop, C. Moore, and G. Hamerski (A&M) to discuss comparison of sources and uses scenarios and preparation of exit financing materials

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Loop, Stuart	2/6/2026	0.5	Call with PJT team and T. Simion, C. Moore, G. Hamerski and S. Loop (A&M) to discuss product line incomes statements
Loop, Stuart	2/6/2026	0.5	Call with A. Shahbain, N. Caruso, S. Loop and G. Hamerski (A&M) to discuss emergence payments related to vendors
Loop, Stuart	2/6/2026	1.3	Compile responses to PJT team for exit financing marketing materials
Loop, Stuart	2/6/2026	0.7	Email Correspond with lighting division regarding plant saturation slides in business plan presentation
Moore, Colin	2/6/2026	1.1	Prepare excel support for business overview slides of CIM
Moore, Colin	2/6/2026	1.1	Call with S. Loop, C. Moore, and G. Hamerski (A&M) to discuss comparison of sources and uses scenarios and preparation of exit financing materials
Moore, Colin	2/6/2026	0.5	Call with PJT team and T. Simion, C. Moore, G. Hamerski and S. Loop (A&M) to discuss product line incomes statements
Moore, Colin	2/6/2026	1.2	Prepare excel support for customer sales forecast CIM slide
Moore, Colin	2/6/2026	0.9	Prepare excel support for customer sales regional breakdown CIM slide
Moore, Colin	2/6/2026	0.6	Prepare excel support for customer sales backlog CIM slide
Moore, Colin	2/6/2026	1.4	Prepare outline of excel support for CIM based on shell of CIM shared by PJT
Moore, Colin	2/6/2026	0.8	Update Ad Hoc Group presentation with the revised plant saturation for a specific plant
Moore, Colin	2/6/2026	0.9	Incorporate source data from Company into CIM support workbook
Moore, Colin	2/6/2026	0.2	Call with C. Moore and S. Loop (A&M) to discuss exit financing diligence materials and data sources
Shahbain, Abraham	2/6/2026	0.5	Call with A. Shahbain, N. Caruso, S. Loop and G. Hamerski (A&M) to discuss emergence payments related to vendors
Simion, Tony	2/6/2026	0.5	Call with T. Simion, D. Webber (A&M), P. Gund (Ankura) to discuss long term projections
Simion, Tony	2/6/2026	0.5	Call with PJT team and T. Simion, C. Moore, G. Hamerski and S. Loop (A&M) to discuss product line incomes statements
Simion, Tony	2/6/2026	0.6	Review materials from Management regarding corporate overhead cost and allocation methodology
Simion, Tony	2/6/2026	0.3	Call with T. Simion, D. Webber and S. Loop (A&M) to discuss business plan diligence and timeline
Simion, Tony	2/6/2026	1.4	Call with FTI, PJT teams and T. Simion, D. Webber and S. Loop (A&M) to discuss business plan presentation materials and case timeline
Webber, Dan	2/6/2026	0.4	Review presentation prepared by Company management to provide update on Ride Dynamics business to Ad Hoc Group
Webber, Dan	2/6/2026	0.3	Call with T. Simion, D. Webber and S. Loop (A&M) to discuss business plan diligence and timeline

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Webber, Dan	2/6/2026	0.2	Correspond with T. Simion, S. Loop (A&M) regarding work plan to incorporate OEM negotiations into 5-year model
Webber, Dan	2/6/2026	1.4	Call with FTI, PJT teams and T. Simion, D. Webber and S. Loop (A&M) to discuss business plan presentation materials and case timeline
Webber, Dan	2/6/2026	0.5	Call with T. Simion, D. Webber (A&M), P. Gund (Ankura) to discuss long term projections
Hamerski, Grace	2/8/2026	1.9	Perform customer support scenario analysis and analyze impacts to output materials in 3-statement model
Moore, Colin	2/8/2026	0.7	Prepare excel support for 2025 revenue split for electronics and interiors division
Moore, Colin	2/8/2026	0.7	Prepare excel support for 2025 revenue split for CIM
Moore, Colin	2/8/2026	0.6	Prepare excel support for 2025 revenue split for lighting division
Moore, Colin	2/8/2026	0.3	Prepare excel support for 2025 revenue split for ride dynamics division
Moore, Colin	2/8/2026	0.4	Prepare excel support for self help CIM slide
Moore, Colin	2/8/2026	0.4	Prepare excel support for 2025 revenue split for green technologies division
Grossi, Nick	2/9/2026	1.6	Review business unit performance presentation
Grossi, Nick	2/9/2026	1.8	Prepare funding scenario and sources and uses
Hamerski, Grace	2/9/2026	0.6	Call with S. Loop, C. Moore, and G. Hamerski (A&M) to discuss case updates and diligence requests related to divisional financials and the 3-statement model
Hamerski, Grace	2/9/2026	0.4	Call with S. Loop and G. Hamerski (A&M) to discuss diligence responses and next steps related to 3-statement model
Hamerski, Grace	2/9/2026	2.2	Analyze cash balances between the 3-statement model and supporting direct cash flow schedules
Hamerski, Grace	2/9/2026	1.7	Analyze variances in operating cash flow assumptions from latest thinking monthly liquidity forecast
Hamerski, Grace	2/9/2026	1.4	Incorporate changes from and identify variances to latest monthly DIP budget forecast and 3-statement model cash flows
Hamerski, Grace	2/9/2026	0.8	Update financial projections in 3-statement model for latest thinking feedback from interiors division finance team
Hamerski, Grace	2/9/2026	2.2	Analyze variances in underlying assumptions and refine 3-statement model to align with latest thinking long-term liquidity projections in DIP budget
Hamerski, Grace	2/9/2026	1.0	Call with S. Loop, C. Moore, and G. Hamerski (A&M) to discuss mechanics, structure, and sales data inputs to 3-statement factoring model
Loop, Stuart	2/9/2026	2.2	Compile salesforce key data points following updated data from the company

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Loop, Stuart	2/9/2026	0.6	Revise interiors capital expenditure forecast following input from divisional team
Loop, Stuart	2/9/2026	0.6	Call with S. Loop, C. Moore, and G. Hamerski (A&M) to discuss case updates and diligence requests related to divisional financials and the 3-statement model
Loop, Stuart	2/9/2026	0.6	Email Correspond with company finance team to discuss self-help initiatives in 5-year plan
Loop, Stuart	2/9/2026	1.0	Meeting with Company management, T. Simion, D. Webber and S. Loop (A&M), K. Podzorova, et al. (PJT), C. Chambers, et al. (HL), B. Hunter, et al. (Alix) and members of the Ad Hoc Group to discuss propulsion business performance and case timeline
Loop, Stuart	2/9/2026	1.0	Call with S. Loop, C. Moore, and G. Hamerski (A&M) to discuss mechanics, structure, and sales data inputs to 3-statement factoring model
Loop, Stuart	2/9/2026	1.1	Meeting with Company management, T. Simion, D. Webber and S. Loop (A&M), K. Podzorova, et al. (PJT), C. Chambers, et al. (HL), B. Hunter, et al. (Alix) and members of the Ad Hoc Group to discuss lighting business performance and case timeline
Loop, Stuart	2/9/2026	0.4	Call with S. Loop and G. Hamerski (A&M) to discuss diligence responses and next steps related to 3-statement model
Loop, Stuart	2/9/2026	0.4	Call with C. Moore and S. Loop (A&M) to discuss revised salesforce data and output schedules
Loop, Stuart	2/9/2026	0.3	Call with company finance team on latest thinking divisional capital expenditures
Loop, Stuart	2/9/2026	1.3	Compile self-help details by operation division by category
Moore, Colin	2/9/2026	0.8	Update CIM support workbook to ensure updated sales breakdown based on revised salesforce data is correctly reflected in the tabs
Moore, Colin	2/9/2026	1.4	Incorporate updated sales breakdown based on revised salesforce data into CIM support workbook
Moore, Colin	2/9/2026	0.9	Apply FX toggle to company overview tabs
Moore, Colin	2/9/2026	1.0	Call with S. Loop, C. Moore, and G. Hamerski (A&M) to discuss mechanics, structure, and sales data inputs to 3-statement factoring model
Moore, Colin	2/9/2026	1.2	Analyze variances between previous salesforce data and revised salesforce data
Moore, Colin	2/9/2026	0.7	Build FX toggle for CIM slide support
Moore, Colin	2/9/2026	1.7	Prepare sales breakdown by division based on revised salesforce data
Moore, Colin	2/9/2026	0.6	Call with S. Loop, C. Moore, and G. Hamerski (A&M) to discuss case updates and diligence requests related to divisional financials and the 3-statement model
Moore, Colin	2/9/2026	0.7	Prepare responses to diligence requests from Alix

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Moore, Colin	2/9/2026	1.3	Apply FX toggle to divisional breakdown tabs
Moore, Colin	2/9/2026	0.4	Call with C. Moore and S. Loop (A&M) to discuss revised salesforce data and output schedules
Simion, Tony	2/9/2026	1.0	Meeting with Company management, T. Simion, D. Webber and S. Loop (A&M), K. Podzorova, et al. (PJT), C. Chambers, et al. (HL), B. Hunter, et al. (Alix) and members of the Ad Hoc Group to discuss propulsion business performance and case timeline
Simion, Tony	2/9/2026	1.1	Meeting with Company management, T. Simion, D. Webber and S. Loop (A&M), K. Podzorova, et al. (PJT), C. Chambers, et al. (HL), B. Hunter, et al. (Alix) and members of the Ad Hoc Group to discuss lighting business performance and case timeline
Simion, Tony	2/9/2026	1.3	Attend Bi-weekly meeting with Management and Ad Hoc Group Advisors discussing upcoming meeting and open questions with customer regarding negotiations
Webber, Dan	2/9/2026	1.1	Meeting with Company management, T. Simion, D. Webber and S. Loop (A&M), K. Podzorova, et al. (PJT), C. Chambers, et al. (HL), B. Hunter, et al. (Alix) and members of the Ad Hoc Group to discuss lighting business performance and case timeline
Webber, Dan	2/9/2026	1.0	Meeting with Company management, T. Simion, D. Webber and S. Loop (A&M), K. Podzorova, et al. (PJT), C. Chambers, et al. (HL), B. Hunter, et al. (Alix) and members of the Ad Hoc Group to discuss propulsion business performance and case timeline
Grossi, Nick	2/10/2026	0.8	Meeting with the Company, T. Simion, N. Grossi, D. Webber and S. Loop (A&M), K. Podzorova, et al. (PJT), C. Chambers, et al. (HL), B. Hunter, et al. (Alix) and P. Gund (Ankura) to discuss performance re: specific business unit
Grossi, Nick	2/10/2026	0.5	Participate in discussion with Aftermarket management team to review 5-year projections
Grossi, Nick	2/10/2026	0.8	Review special committee materials. Provide comments re: same
Hamerski, Grace	2/10/2026	0.8	Update balance sheet schedules for latest provided by company management in the 3-statement model
Hamerski, Grace	2/10/2026	1.4	Evaluate factoring model mechanics and assess integration approach for the 3-statement model overlay
Hamerski, Grace	2/10/2026	1.4	Working session with T. Simion, D. Webber, S. Loop, G. Hamerski (A&M) and PJT team to discuss structure and data availability for exit financing materials
Hamerski, Grace	2/10/2026	0.3	Correspond with A&M re: factoring model mechanics and DSO assumptions in 3-statement model
Hamerski, Grace	2/10/2026	0.9	Call with S. Loop, C. Moore, and G. Hamerski (A&M) to discuss cash flow reconciliation in 3-statement model and creation of exit financing presentation materials
Hamerski, Grace	2/10/2026	0.7	Call with G. Hamerski, C. Moore and S. Loop (A&M) to discuss business plan diligence and salesforce data
Hamerski, Grace	2/10/2026	2.5	Update lighting division net working capital analysis per feedback from company management and circulate materials
Hamerski, Grace	2/10/2026	0.7	Review divisional net working capital diligence requests and update tax claim assumptions in 3-statement model

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Hamerski, Grace	2/10/2026	2.1	Prepare base case tearsheet materials for company management related to internal accounting analysis
Loop, Stuart	2/10/2026	1.4	Working session with T. Simion, D. Webber, S. Loop, G. Hamerski (A&M) and PJT team to discuss structure and data availability for exit financing materials
Loop, Stuart	2/10/2026	0.9	Call with S. Loop, C. Moore, and G. Hamerski (A&M) to discuss cash flow reconciliation in 3-statement model and creation of exit financing presentation materials
Loop, Stuart	2/10/2026	0.7	Call with G. Hamerski, C. Moore and S. Loop (A&M) to discuss business plan diligence and salesforce data
Loop, Stuart	2/10/2026	0.8	Meeting with the Company, T. Simion, N. Grossi, D. Webber and S. Loop (A&M), K. Podzorova, et al. (PJT), C. Chambers, et al. (HL), B. Hunter, et al. (Alix) and P. Gund (Ankura) to discuss performance re: specific business unit
Loop, Stuart	2/10/2026	0.3	Call with T. Simion and S. Loop (A&M) to discuss exit financing presentation materials
Loop, Stuart	2/10/2026	0.7	Call with T. Simion and S. Loop (A&M) to discuss exit financing presentation materials
Moore, Colin	2/10/2026	1.8	Update the unreconciled variances in balance sheet reconciliation file based on the updated data from the Company
Moore, Colin	2/10/2026	1.1	Analyze updated balance sheet data from the Company
Moore, Colin	2/10/2026	0.7	Update due diligence tracker based on responses from the electronics division
Moore, Colin	2/10/2026	0.7	Update due diligence tracker based on ride dynamics presentation
Moore, Colin	2/10/2026	1.2	Revise factoring model based on updated salesforce data
Moore, Colin	2/10/2026	0.9	Update due diligence tracker with net working capital requests and responses
Moore, Colin	2/10/2026	1.4	Incorporate the updated data from the Company into the balance sheet reconciliation file
Moore, Colin	2/10/2026	0.8	Update due diligence tracker based on propulsion presentation
Moore, Colin	2/10/2026	0.7	Revise balance sheet adjustment descriptions from the Company and incorporate into balance sheet reconciliation model
Moore, Colin	2/10/2026	0.9	Incorporate updated salesforce data into factoring model
Moore, Colin	2/10/2026	0.7	Call with G. Hamerski, C. Moore and S. Loop (A&M) to discuss business plan diligence and salesforce data
Moore, Colin	2/10/2026	0.9	Call with S. Loop, C. Moore, and G. Hamerski (A&M) to discuss cash flow reconciliation in 3-statement model and creation of exit financing presentation materials
Moore, Colin	2/10/2026	0.4	Analyze updated balance sheet adjustment descriptions from the Company
Simion, Tony	2/10/2026	0.3	Call with T. Simion and S. Loop (A&M) to discuss exit financing presentation materials

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Simion, Tony	2/10/2026	0.7	Meeting with Management to discuss five year business plan and analysis to update FX assumptions
Simion, Tony	2/10/2026	1.4	Working session with T. Simion, D. Webber, S. Loop, G. Hamerski (A&M) and PJT team to discuss structure and data availability for exit financing materials
Simion, Tony	2/10/2026	0.7	Call with T. Simion and S. Loop (A&M) to discuss exit financing presentation materials
Simion, Tony	2/10/2026	0.8	Meeting with the Company, T. Simion, N. Grossi, D. Webber and S. Loop (A&M), K. Podzorova, et al. (PJT), C. Chambers, et al. (HL), B. Hunter, et al. (Alix) and P. Gund (Ankura) to discuss performance re: specific business unit
Webber, Dan	2/10/2026	0.8	Meeting with the Company, T. Simion, N. Grossi, D. Webber and S. Loop (A&M), K. Podzorova, et al. (PJT), C. Chambers, et al. (HL), B. Hunter, et al. (Alix) and P. Gund (Ankura) to discuss performance re: specific business unit
Webber, Dan	2/10/2026	1.4	Working session with T. Simion, D. Webber, S. Loop, G. Hamerski (A&M) and PJT team to discuss structure and data availability for exit financing materials
Grossi, Nick	2/11/2026	1.0	Prepare updated claim estimates and payment of prepetition obligations
Grossi, Nick	2/11/2026	0.6	Review and provide comments re: Ad Hoc Group sensitivity analysis
Hamerski, Grace	2/11/2026	0.9	Working session with C. Moore and G. Hamerski (A&M) to discuss factoring model mechanics and salesforce data inputs
Hamerski, Grace	2/11/2026	1.6	Incorporate additional mechanics and functionality related to factored receivables in 3-statement model
Hamerski, Grace	2/11/2026	1.2	Refine sources and uses assumptions and debt paydown mechanics
Hamerski, Grace	2/11/2026	0.3	Review factoring model structure and analyze data inputs used in supporting schedules
Hamerski, Grace	2/11/2026	0.6	Refine direct cash flow support and analyze variances in model outputs
Hamerski, Grace	2/11/2026	1.2	Call with S. Loop, D. Shiffman, H. Waismann, G. Hamerski, and S. Korol (A&M) to discuss pre-emergence cash balance and factoring mechanics in DIP budget forecast for purposes of informing the 3-statement model
Hamerski, Grace	2/11/2026	1.4	Working session with S. Loop, C. Moore, and G. Hamerski (A&M) to discuss structure and framework of supporting receipts and factoring model
Hamerski, Grace	2/11/2026	1.1	Refine 3-statement model functionality related to customer support sensitivity analysis
Hamerski, Grace	2/11/2026	2.3	Refine sources and uses analysis and update debt rollforward mechanics in the 3-statement model
Hamerski, Grace	2/11/2026	0.9	Call with S. Loop, C. Moore, and G. Hamerski (A&M) to factoring model assumptions, financial statement reconciliations and other case updates
Hamerski, Grace	2/11/2026	1.7	Update receipts and factoring support model to align with revised foreign exchange assumptions

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Korol, Sammy	2/11/2026	1.2	Call with S. Loop, D. Shiffman, H. Waismann, G. Hamerski, and S. Korol (A&M) to discuss pre-emergence cash balance and factoring mechanics in DIP budget forecast for purposes of informing the 3-statement model
Loop, Stuart	2/11/2026	1.2	Call with S. Loop, D. Shiffman, H. Waismann, G. Hamerski, and S. Korol (A&M) to discuss pre-emergence cash balance and factoring mechanics in DIP budget forecast for purposes of informing the 3-statement model
Loop, Stuart	2/11/2026	0.8	Review and provide comments to A&M team regarding 5-year forecast factoring model mechanics
Loop, Stuart	2/11/2026	1.4	Working session with S. Loop, C. Moore, and G. Hamerski (A&M) to discuss structure and framework of supporting receipts and factoring model
Loop, Stuart	2/11/2026	0.9	Call with S. Loop, C. Moore, and G. Hamerski (A&M) to factoring model assumptions, financial statement reconciliations and other case updates
Loop, Stuart	2/11/2026	0.9	Email Correspond with T. Simion and N. Grossi (A&M) regarding sensitivity impacts of foreign exchange rates on 5-year plan
Loop, Stuart	2/11/2026	1.3	Update sources and uses analysis for latest thinking monthly DIP budget
Loop, Stuart	2/11/2026	0.6	Call with company, B. Worrell, PJT team, P. Gund (Ankura), and S. Loop (A&M) regarding business plan diligence, exit financing and other case updates
Loop, Stuart	2/11/2026	0.2	Call with D. de Gosztonyi (PJT) to discuss salesforce data
Moore, Colin	2/11/2026	0.9	Call with S. Loop, C. Moore, and G. Hamerski (A&M) to factoring model assumptions, financial statement reconciliations and other case updates
Moore, Colin	2/11/2026	1.3	Update factoring model to include 3SM overlay to incorporate into the live 3SM
Moore, Colin	2/11/2026	1.3	Analyze salesforce data to pull sale location information for products and product programs
Moore, Colin	2/11/2026	0.8	Update factoring model based on feedback from the A&M business plan team
Moore, Colin	2/11/2026	0.8	Update lighting division tearsheet to remove customer ask data
Moore, Colin	2/11/2026	1.7	Prepare historical financial reconciliation file showing the reconciliation between managerial and legal entity balance sheets and income statements
Moore, Colin	2/11/2026	0.7	Prepare package containing lighting division calendarization workbook, external tearsheet, and external tearsheet excluding customer asks
Moore, Colin	2/11/2026	1.4	Working session with S. Loop, C. Moore, and G. Hamerski (A&M) to discuss structure and framework of supporting receipts and factoring model
Moore, Colin	2/11/2026	0.9	Update profitability by program spreadsheet with program location

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Moore, Colin	2/11/2026	0.9	Working session with C. Moore and G. Hamerski (A&M) to discuss factoring model mechanics and salesforce data inputs
Moore, Colin	2/11/2026	1.6	Continue building out factoring model to show % of sales factored or accelerated at a plant level
Moore, Colin	2/11/2026	1.4	Update factoring model to include a drivers section allowing user to turn factoring or acceleration on or off at an individual plant level
Shiffman, David	2/11/2026	1.2	Call with S. Loop, D. Shiffman, H. Waismann, G. Hamerski, and S. Korol (A&M) to discuss pre-emergence cash balance and factoring mechanics in DIP budget forecast for purposes of informing the 3-statement model
Simion, Tony	2/11/2026	0.8	Review summaries of revenue requested by PJT for purposes of preparing a presentation for exit financing purposes
Simion, Tony	2/11/2026	0.9	Call with Management discussing exit financing presentation materials and open items
Waismann, Heitor	2/11/2026	1.2	Call with S. Loop, D. Shiffman, H. Waismann, G. Hamerski, and S. Korol (A&M) to discuss pre-emergence cash balance and factoring mechanics in DIP budget forecast for purposes of informing the 3-statement model
Webber, Dan	2/11/2026	1.9	Revise financial analysis for OEM negotiation scenarios to incorporate side-by-side comparisons
Webber, Dan	2/11/2026	2.9	Revise financial analysis for OEM negotiation scenarios to incorporate functionality to allocate undefined awards
Grossi, Nick	2/12/2026	1.0	Review draft CIM and provide comments re: same
Hamerski, Grace	2/12/2026	0.3	Prepare incremental business unit analysis and investigate residual movement in factored and accelerated revenues
Hamerski, Grace	2/12/2026	0.3	Call with Company, S. Loop, C. Moore, and G. Hamerski (A&M) to discuss propulsion division working capital presentation questions
Hamerski, Grace	2/12/2026	1.1	Call with S. Loop, C. Moore, and G. Hamerski (A&M) to discuss exit financing materials and sources and uses sensitivity analyses
Hamerski, Grace	2/12/2026	0.4	Continue revisions to diligence package materials to address outstanding feedback from management
Hamerski, Grace	2/12/2026	0.9	Working session with S. Loop and G. Hamerski (A&M) to discuss refinements to DIP interest and fee mechanics in 3-statement model sources and uses
Hamerski, Grace	2/12/2026	0.9	Analyze cash flow variances related to foreign exchange rates and debt movements
Hamerski, Grace	2/12/2026	1.7	Refine sources and uses scenarios to reflect alternative foreign exchange cases and customer support outcomes
Hamerski, Grace	2/12/2026	0.5	Call with G. Hamerski and S. Loop (A&M) to discuss foreign exchange rate impacts on the sources and uses
Hamerski, Grace	2/12/2026	2.1	Investigate accounts receivable under base case assumptions, revise mechanics, and prepare analysis for review
Hamerski, Grace	2/12/2026	1.0	Working session with S. Loop, C. Moore and G. Hamerski (A&M) to discuss factoring support model mechanics and cash variances between 3-statement model and DIP budget forecast

Exhibit D

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BUSINESS PLAN

Professional	Date	Hours	Activity
Hamerski, Grace	2/12/2026	0.9	Prepare sources and uses scenarios reflecting foreign exchange sensitivities and additional customer support
Hamerski, Grace	2/12/2026	1.3	Working session with S. Loop and G. Hamerski (A&M) to discuss revisions to direct and indirect cash flow mechanics in 3-statement model
Hamerski, Grace	2/12/2026	1.7	Refine 3-statement model for Ad Hoc Group materials to incorporate revised trade payables mechanics on cash flow statement
Hamerski, Grace	2/12/2026	0.7	Working session with S. Loop and G. Hamerski (A&M) to discuss changes to sensitivity mechanics for factoring and acceleration in 3-statement model
Hamerski, Grace	2/12/2026	0.7	Revise trade receivables mechanics to refine customer support impacts to working capital
Loop, Stuart	2/12/2026	1.4	Update sources and uses analysis for latest thinking monthly DIP budget and foreign currency updates
Loop, Stuart	2/12/2026	0.7	Working session with S. Loop and G. Hamerski (A&M) to discuss changes to sensitivity mechanics for factoring and acceleration in 3-statement model
Loop, Stuart	2/12/2026	0.7	Compile agenda for discussion on foreign currency impacts with PJT team and company
Loop, Stuart	2/12/2026	0.8	Update customer ask sensitivities for lighting division customer ask impacts
Loop, Stuart	2/12/2026	1.8	Review and revise 3-statement model mechanics for changes in customer ask sensitivities on accounts receivable
Loop, Stuart	2/12/2026	0.5	Call with G. Hamerski and S. Loop (A&M) to discuss foreign exchange rate impacts on the sources and uses
Loop, Stuart	2/12/2026	0.4	Email Correspond with K. Podzorova (PJT) regarding exit financing materials
Loop, Stuart	2/12/2026	0.2	Participate in company side advisor call with PJT, K&E and A&M teams
Loop, Stuart	2/12/2026	0.9	Working session with S. Loop and G. Hamerski (A&M) to discuss refinements to DIP interest and fee mechanics in 3-statement model sources and uses
Loop, Stuart	2/12/2026	1.0	Working session with S. Loop, C. Moore and G. Hamerski (A&M) to discuss factoring support model mechanics and cash variances between 3-statement model and DIP budget forecast
Loop, Stuart	2/12/2026	1.3	Working session with S. Loop and G. Hamerski (A&M) to discuss revisions to direct and indirect cash flow mechanics in 3-statement model
Loop, Stuart	2/12/2026	1.1	Call with S. Loop, C. Moore, and G. Hamerski (A&M) to discuss exit financing materials and sources and uses sensitivity analyses
Loop, Stuart	2/12/2026	0.3	Call with Company, S. Loop, C. Moore, and G. Hamerski (A&M) to discuss propulsion division working capital presentation questions
Moore, Colin	2/12/2026	0.6	Correspond to A&M business plan team regarding updated diligence list
Moore, Colin	2/12/2026	0.9	Analyze FTI diligence request list thoroughly

Exhibit D

Marelli Automotive Lighting USA, LLC
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BUSINESS PLAN

Professional	Date	Hours	Activity
Moore, Colin	2/12/2026	1.1	Call with S. Loop, C. Moore, and G. Hamerski (A&M) to discuss exit financing materials and sources and uses sensitivity analyses
Moore, Colin	2/12/2026	1.3	Update the factoring model per call with the A&M business plan team
Moore, Colin	2/12/2026	0.9	Update diligence tracker per diligence responses from the aftermarket division
Moore, Colin	2/12/2026	1.3	Prepare proposed response with supporting excels to FTI general diligence questions
Moore, Colin	2/12/2026	0.7	Correspond to A&M business plan team regarding Company programs
Moore, Colin	2/12/2026	1.7	Update the factoring model to breakout the customer asks by plant on a pro rata sales basis
Moore, Colin	2/12/2026	1.8	Prepare proposed response to FTI lighting division diligence questions with supporting slides / excels
Moore, Colin	2/12/2026	1.4	Update diligence tracker per net working capital responses from the lighting, ride dynamics, interiors, and propulsion divisions
Moore, Colin	2/12/2026	0.7	Update diligence tracker per additional feedback from the propulsion division
Moore, Colin	2/12/2026	1.0	Working session with S. Loop, C. Moore and G. Hamerski (A&M) to discuss factoring support model mechanics and cash variances between 3-statement model and DIP budget forecast
Moore, Colin	2/12/2026	0.3	Call with Company, S. Loop, C. Moore, and G. Hamerski (A&M) to discuss propulsion division working capital presentation questions
Webber, Dan	2/12/2026	2.1	Revise financial analysis for OEM negotiation scenarios to create presentation schedules
Grossi, Nick	2/13/2026	1.6	Revise extended budget and coordinate S&Us
Grossi, Nick	2/13/2026	0.7	Review reconciliation related to customer status updates
Grossi, Nick	2/13/2026	0.7	Revise and update sources and uses analysis
Hamerski, Grace	2/13/2026	0.7	Revise diligence package materials and supporting exhibits for external review
Hamerski, Grace	2/13/2026	0.7	Call with D. Webber and G. Hamerski (A&M) to discuss updates to customer ask model and integration with 3-statement model
Hamerski, Grace	2/13/2026	2.2	Rebuild P&L consolidator to support updated base case structure
Hamerski, Grace	2/13/2026	0.4	Call with G. Hamerski, C. Moore and S. Loop (A&M) to discuss revenue and salesforce bridges from onestream to 3-statement model
Hamerski, Grace	2/13/2026	0.9	Prepare 3-statement model for ingestion of base case financial data and updates to sources and uses assumptions at emergence
Hamerski, Grace	2/13/2026	0.4	Call with G. Hamerski, C. Moore and S. Loop (A&M) to discuss 3-statement model mechanics, exit financing materials and other case updates
Hamerski, Grace	2/13/2026	1.2	Incorporate base case financial data from company management into P&L consolidator

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Professional	Date	Hours	Activity
Hamerski, Grace	2/13/2026	1.4	Rework factoring and acceleration gross revenue mechanics in the 3-statement model
Hamerski, Grace	2/13/2026	1.1	Call with G. Hamerski and S. Loop (A&M) to income statement consolidation tool and sensitivities
Loop, Stuart	2/13/2026	1.4	Build out mechanics for divisional factoring model for 3-statement model
Loop, Stuart	2/13/2026	0.6	Email Correspond with company regarding revenue splits by country for 2025 actuals
Loop, Stuart	2/13/2026	1.1	Call with company, R. Noone and team (E&Y) regarding base entity accounting hierarchies
Loop, Stuart	2/13/2026	1.1	Review and provide comments to A&M team regarding 5-year forecast factoring model mechanics on factoring
Loop, Stuart	2/13/2026	1.1	Call with G. Hamerski and S. Loop (A&M) to income statement consolidation tool and sensitivities
Loop, Stuart	2/13/2026	1.4	Working session with company finance and accounting teams to discuss base entity reporting
Loop, Stuart	2/13/2026	0.4	Call with G. Hamerski, C. Moore and S. Loop (A&M) to discuss revenue and salesforce bridges from onestream to 3-statement model
Loop, Stuart	2/13/2026	0.4	Call with G. Hamerski, C. Moore and S. Loop (A&M) to discuss 3-statement model mechanics, exit financing materials and other case updates
Loop, Stuart	2/13/2026	0.4	Call with C. Moore and S. Loop (A&M) to discuss revenue bridges from salesforce to income statements
Loop, Stuart	2/13/2026	0.5	Call with C. Moore and S. Loop (A&M) to discuss exit financing support materials
Moore, Colin	2/13/2026	1.6	Update diligence tracker to incorporate plant saturation diligence responses
Moore, Colin	2/13/2026	0.5	Call with C. Moore and S. Loop (A&M) to discuss exit financing support materials
Moore, Colin	2/13/2026	1.4	Prepare balance sheet reconciliation file from December 2024 through November 2025 for external distribution
Moore, Colin	2/13/2026	1.8	Create mapping from 3SM customer ask data by year to factoring model customer ask data on a plant level
Moore, Colin	2/13/2026	1.1	Prepare managerial to statutory balance sheet adjustments from December 2024 through November 2025 for external distribution
Moore, Colin	2/13/2026	1.4	Analyze fiscal year 2025 revenue breakdown by country and region
Moore, Colin	2/13/2026	1.2	Update factoring model to pull customer ask data on a plant level from the 3SM input
Moore, Colin	2/13/2026	0.6	Prepare plant saturation diligence responses for external distribution
Moore, Colin	2/13/2026	0.4	Call with C. Moore and S. Loop (A&M) to discuss revenue bridges from salesforce to income statements
Moore, Colin	2/13/2026	0.4	Call with G. Hamerski, C. Moore and S. Loop (A&M) to discuss revenue and salesforce bridges from OneStream to 3-statement model

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Moore, Colin	2/13/2026	0.4	Call with G. Hamerski, C. Moore and S. Loop (A&M) to discuss 3-statement model mechanics, exit financing materials and other case updates
Webber, Dan	2/13/2026	0.7	Call with D. Webber and G. Hamerski (A&M) to discuss updates to customer ask model and integration with 3-statement model
Webber, Dan	2/13/2026	1.3	Revise financial analysis for OEM negotiation scenarios to allocate undefined support by Business Unit
Hamerski, Grace	2/14/2026	2.2	Continue P&L consolidator buildout and coordinate with A&M on footprint ask mechanics in the 3-statement model
Hamerski, Grace	2/14/2026	0.2	Correspond with A&M and PJT teams related to footprint sensitivity mechanics in 3-statement model
Hamerski, Grace	2/14/2026	0.9	Build product line structure into 3-statement model and analyze variances to available product line data from management
Hamerski, Grace	2/14/2026	0.7	Prepare refreshed 3-statement model presentation outputs following updates to underlying source data
Hamerski, Grace	2/14/2026	2.3	Update base case income statements into 3-statement model
Hamerski, Grace	2/14/2026	1.6	Gather historical product line financials and load updated data into the P&L consolidator
Hamerski, Grace	2/14/2026	0.2	Correspond with A&M related to footprint customer support mechanics in the 3-statement model
Hamerski, Grace	2/14/2026	0.6	Map file flows across the 3-statement model and supporting workbooks
Hamerski, Grace	2/14/2026	1.8	Incorporate base case income statements into the P&L consolidator
Loop, Stuart	2/14/2026	1.9	Review third-party factoring mechanics for receivables in 3-statement model
Loop, Stuart	2/14/2026	0.6	Email Correspond with PJT team to discuss footprint sensitivities in 3-statement model
Moore, Colin	2/14/2026	1.8	Prepare analysis of the fiscal year 2025 revenue breakdown by country showing variances between total revenue by country and total company revenue
Moore, Colin	2/14/2026	1.3	Prepare analysis of the fiscal year 2025 revenue breakdown by region showing variances between total revenue by region and total company revenue
Moore, Colin	2/14/2026	0.9	Update factoring model sales cube output tab to remove extraneous data and rows and make more intuitive
Moore, Colin	2/14/2026	0.7	Update factoring model drivers tab to remove unused functionality
Moore, Colin	2/14/2026	1.1	Update factoring model 3SM overlay tab to remove link to the updated sales cube output tab and drivers tab
Hamerski, Grace	2/15/2026	1.3	Refine supporting schedules for customer support and footprint scenarios to align with the latest customer materials
Hamerski, Grace	2/15/2026	2.3	Refine supporting inputs for customer support and footprint scenarios to align with the latest customer materials

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Loop, Stuart	2/15/2026	1.3	Review and provide C. Moore (A&M) comments on revenue walks by division
Loop, Stuart	2/15/2026	1.8	Review and provide G. Hamerski (A&M) comments income statement sensitivities and 3-statement model mechanics
Moore, Colin	2/15/2026	1.7	Update factoring model per feedback from A&M business plan team
Moore, Colin	2/15/2026	0.8	Summarize key takeaways from factoring model
Moore, Colin	2/15/2026	1.4	Incorporate OneStream P&Ls to factoring model
Moore, Colin	2/15/2026	0.4	Correspond with Company regarding variances between total revenue by country and total revenue by region
Grossi, Nick	2/16/2026	1.2	Review OEM committee deck and provide comments re: same
Hamerski, Grace	2/16/2026	0.3	Call with G. Hamerski and S. Loop (A&M) regarding customer ask sensitivities
Hamerski, Grace	2/16/2026	1.9	Prepare updated sources and uses materials incorporating customer ask revisions and base case foreign exchange assumptions
Hamerski, Grace	2/16/2026	0.8	Call with G. Hamerski, S. Loop, and C. Moore (A&M) to discuss sources and uses sensitivities, exit financing materials and other case updates
Hamerski, Grace	2/16/2026	1.9	Refine customer support sensitivity mechanics in the 3-statement model
Hamerski, Grace	2/16/2026	1.7	Build revised customer ask sensitivity cases and reconcile impacts to sources and uses outputs
Hamerski, Grace	2/16/2026	0.8	Update 3-statement model structure to accommodate new customer support functionality and revised base case source data
Hamerski, Grace	2/16/2026	1.4	Call with G. Hamerski and S. Loop (A&M) to discuss build out of customer ask sensitivities for upcoming meeting with company and PJT teams
Hamerski, Grace	2/16/2026	2.1	Refine 3-statement model mechanics for footprint assumptions and customer ask scenarios across business units
Hamerski, Grace	2/16/2026	0.4	Prepare base case foreign exchange sources and uses scenarios
Hamerski, Grace	2/16/2026	0.3	Call with G. Hamerski and S. Loop (A&M) regarding changes in mechanics for footprint assumptions in customer asks for 3-statement model
Hamerski, Grace	2/16/2026	0.6	Call with G. Hamerski and S. Loop (A&M) to discuss sources and uses scenarios for updated claims
Hamerski, Grace	2/16/2026	0.4	Call with G. Hamerski, D. Webber and S. Loop (A&M) regarding customer ask sensitivities
Hamerski, Grace	2/16/2026	2.2	Refine customer ask sensitivity assumptions in the 3-statement model following internal working sessions
Loop, Stuart	2/16/2026	0.4	Call with D. de Gosztanyi (PJT) regarding sources and uses sensitivities

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Loop, Stuart	2/16/2026	0.3	Call with G. Hamerski and S. Loop (A&M) regarding customer ask sensitivities
Loop, Stuart	2/16/2026	0.3	Call with D. Shiffman and S. Loop (A&M) regarding claim estimates for sources and uses
Loop, Stuart	2/16/2026	0.2	Call with T. Simion and S. Loop (A&M) to discuss business plan diligence and exit financing materials
Loop, Stuart	2/16/2026	0.3	Call with C. Moore and S. Loop (A&M) to discuss revenue walks for divisional builds from salesforce
Loop, Stuart	2/16/2026	0.3	Call with G. Hamerski and S. Loop (A&M) regarding changes in mechanics for footprint assumptions in customer asks for 3-statement model
Loop, Stuart	2/16/2026	0.4	Call with G. Hamerski, D. Webber and S. Loop (A&M) regarding customer ask sensitivities
Loop, Stuart	2/16/2026	0.9	Meeting with Company management, T. Simion, D. Webber and S. Loop (A&M) and B. Hunter, et al. (Alix) to discuss propulsion business performance and case timeline
Loop, Stuart	2/16/2026	0.7	Email Correspond with interiors finance team to discuss income statement trends
Loop, Stuart	2/16/2026	0.5	Call with D. de Gosztanyi (PJT) to discuss salesforce data and FX assumptions
Loop, Stuart	2/16/2026	2.2	Build out mechanics for factoring model assumptions in 3-statement model
Loop, Stuart	2/16/2026	0.9	Email Correspond with company finance team regarding divisional tearsheet materials
Loop, Stuart	2/16/2026	0.6	Call with G. Hamerski and S. Loop (A&M) to discuss sources and uses scenarios for updated claims
Loop, Stuart	2/16/2026	0.6	Review and provide G. Hamerski (A&M) comments on sources and uses sensitivities
Loop, Stuart	2/16/2026	1.4	Call with G. Hamerski and S. Loop (A&M) to discuss build out of customer ask sensitivities for upcoming meeting with company and PJT teams
Loop, Stuart	2/16/2026	0.5	Call with D. de Gosztanyi, et al. (PJT), J. Heyden (Alix) and T. Simion, D. Webber, and S. Loop (A&M) to discuss sources and uses sensitivities
Loop, Stuart	2/16/2026	0.8	Call with G. Hamerski, S. Loop, and C. Moore (A&M) to discuss sources and uses sensitivities, exit financing materials and other case updates
Moore, Colin	2/16/2026	0.8	Call with G. Hamerski, S. Loop, and C. Moore (A&M) to discuss sources and uses sensitivities, exit financing materials and other case updates
Moore, Colin	2/16/2026	0.7	Prepare open items list for the Company based on data still needed for the factoring model
Moore, Colin	2/16/2026	1.3	Update diligence tracker with lighting division diligence responses received on 2/16
Moore, Colin	2/16/2026	0.6	Correspond with the Company regarding historical balance sheet data

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Professional	Date	Hours	Activity
Moore, Colin	2/16/2026	1.3	Analyze variance in ride dynamics product line data between salesforce and company estimates previously provided
Moore, Colin	2/16/2026	1.3	Update factoring model to allocate variances between OneStream data and salesforce data to specific bucket
Moore, Colin	2/16/2026	1.3	Pull sales data by product line for green technologies and ride dynamics division from salesforce data
Moore, Colin	2/16/2026	1.3	Update factoring model to breakout product line details for green technologies and ride dynamics
Moore, Colin	2/16/2026	0.8	Analyze updated CIM shell from PJT to identify data needed to populate the CIM
Moore, Colin	2/16/2026	0.3	Call with C. Moore and S. Loop (A&M) to discuss revenue walks for divisional builds from salesforce
Moore, Colin	2/16/2026	0.3	Prepare email outlining variance in ride dynamics product line data for the Company
Shiffman, David	2/16/2026	0.3	Call with D. Shiffman and S. Loop (A&M) regarding claim estimates for sources and uses
Shiffman, David	2/16/2026	1.6	Prepare draft funding slide for upcoming OEM discussions and review with Debtor advisors
Simion, Tony	2/16/2026	0.5	Call with D. de Gosztanyi, et al. (PJT), J. Heyden (Alix) and T. Simion, D. Webber, and S. Loop (A&M) to discuss sources and uses sensitivities
Simion, Tony	2/16/2026	0.3	Call with Management to discuss next steps on open modelling questions related to the five year business plan
Simion, Tony	2/16/2026	0.9	Meeting with Company management, T. Simion, D. Webber and S. Loop (A&M) and B. Hunter, et al. (Alix) to discuss propulsion business performance and case timeline
Simion, Tony	2/16/2026	0.3	Calls with T. Simion, D. Webber (A&M) to discuss workplan to incorporate OEM offers into Business Plan model
Simion, Tony	2/16/2026	0.2	Call with T. Simion and S. Loop (A&M) to discuss business plan diligence and exit financing materials
Webber, Dan	2/16/2026	0.3	Calls with T. Simion, D. Webber (A&M) to discuss workplan to incorporate OEM offers into Business Plan model
Webber, Dan	2/16/2026	1.5	Revise OEM negotiation analysis to incorporate feedback from Alix and PJT
Webber, Dan	2/16/2026	0.4	Call with G. Hamerski, D. Webber and S. Loop (A&M) regarding customer ask sensitivities
Webber, Dan	2/16/2026	0.4	Revise OEM negotiation analysis to incorporate latest discussions with certain OEMs
Webber, Dan	2/16/2026	0.5	Call with D. de Gosztanyi, et al. (PJT), J. Heyden (Alix) and T. Simion, D. Webber, and S. Loop (A&M) to discuss sources and uses sensitivities
Webber, Dan	2/16/2026	0.9	Meeting with Company management, T. Simion, D. Webber and S. Loop (A&M) and B. Hunter, et al. (Alix) to discuss propulsion business performance and case timeline
Webber, Dan	2/16/2026	0.2	Correspond with T. Simion, et al. (A&M), D. De Gosztanyi, et al. (PJT), J. Heyden (Alix) regarding scenarios related to OEM support

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Grossi, Nick	2/17/2026	1.5	Prepare OE forecast presentation materials
Grossi, Nick	2/17/2026	0.5	Participate in discussion with D De Gosztanyi (PJT) regarding customer deck
Grossi, Nick	2/17/2026	1.3	Participate in customer overview discussion with Ad Hoc Group including the Company's leadership, N. Grossi, J. Singh (PJT), and M Wakefield (Alix)
Grossi, Nick	2/17/2026	0.5	Participate in sync discussion with the Company's leadership and D. De Gosztanyi (PJT)
Grossi, Nick	2/17/2026	2.3	Participate in four separate business unit overview with the Company's leadership
Hamerski, Grace	2/17/2026	1.7	Build product line balance sheet allocation methodology to support divisional analysis
Hamerski, Grace	2/17/2026	0.3	Call with PJT team, S. Loop, D. Webber, G. Hamerski (A&M) to discuss customer ask sensitivities and presentation materials
Hamerski, Grace	2/17/2026	0.4	Call with G. Hamerski, T. Simion and S. Loop (A&M) regarding customer negotiation sensitivities in 3-statement model
Hamerski, Grace	2/17/2026	0.5	Call with G. Hamerski and S. Loop (A&M) regarding customer ask scenario bridges
Hamerski, Grace	2/17/2026	0.8	Call with S. Loop, C. Moore, and G. Hamerski (A&M) to discuss case updates related to distribution of 3-statement model and preparation of exit financing materials
Hamerski, Grace	2/17/2026	0.2	Call with G. Hamerski and S. Loop (A&M) regarding follow up from call with PJT team
Hamerski, Grace	2/17/2026	2.2	Update supporting outputs for customer ask and footprint scenarios in advance of review
Hamerski, Grace	2/17/2026	1.3	Analyze balance sheet allocation outputs across product lines in 3-statement model
Hamerski, Grace	2/17/2026	2.3	Build supporting schedules for product line balance sheet allocations for review by company management
Hamerski, Grace	2/17/2026	1.0	Call with G. Hamerski and S. Loop (A&M) to discuss product line mechanics in 3-statement model
Hamerski, Grace	2/17/2026	0.3	Call with PJT team and G. Hamerski and S. Loop (A&M) to discuss customer ask scenario bridges
Hamerski, Grace	2/17/2026	2.2	Update product line assumptions in the P&L consolidator based on the latest provided by divisional finance team
Loop, Stuart	2/17/2026	0.2	Call with G. Hamerski and S. Loop (A&M) regarding follow up from call with PJT team
Loop, Stuart	2/17/2026	2.8	Build out overlay sensitivities for factoring model mechanics in 3-statement model
Loop, Stuart	2/17/2026	1.8	Update monthly forecast for factoring model mechanics from DIP projection model
Loop, Stuart	2/17/2026	0.6	Email Correspond with company finance team for product line income statements for forecast period
Loop, Stuart	2/17/2026	1.0	Call with G. Hamerski and S. Loop (A&M) to discuss product line mechanics in 3-statement model

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Loop, Stuart	2/17/2026	0.4	Call with B. Hunter (Alix) regarding 3-statement model mechanics for customer support
Loop, Stuart	2/17/2026	0.8	Call with S. Loop, C. Moore, and G. Hamerski (A&M) to discuss case updates related to distribution of 3-statement model and preparation of exit financing materials
Loop, Stuart	2/17/2026	0.4	Call with G. Hamerski, T. Simion and S. Loop (A&M) regarding customer negotiation sensitivities in 3-statement model
Loop, Stuart	2/17/2026	0.8	Email Correspond with PJT and Alix teams regarding peer group benchmarks
Loop, Stuart	2/17/2026	0.3	Call with PJT team and G. Hamerski and S. Loop (A&M) to discuss customer ask scenario bridges
Loop, Stuart	2/17/2026	0.3	Call with C. Moore and S. Loop (A&M) to discuss factoring model mechanics build out
Loop, Stuart	2/17/2026	0.5	Call with G. Hamerski and S. Loop (A&M) regarding customer ask scenario bridges
Loop, Stuart	2/17/2026	0.5	Call with PJT team, J. Heyden (Alix) and T. Simion, D. Webber, and S. Loop (A&M) to discuss customer ask sensitivities and presentation materials
Loop, Stuart	2/17/2026	0.3	Call with PJT team, S. Loop, D. Webber, G. Hamerski (A&M) to discuss customer ask sensitivities and presentation materials
Loop, Stuart	2/17/2026	0.4	Call with C. Moore and S. Loop (A&M) to discuss salesforce data bridges
Moore, Colin	2/17/2026	1.7	Prepare output from DIP factoring file to show factored revenue by customer and factoring facility
Moore, Colin	2/17/2026	0.8	Call with S. Loop, C. Moore, and G. Hamerski (A&M) to discuss case updates related to distribution of 3-statement model and preparation of exit financing materials
Moore, Colin	2/17/2026	1.6	Summarize factoring, acceleration, and ordinary course revenue by customer and factoring / acceleration facility
Moore, Colin	2/17/2026	1.4	Build summary graphs and tables for the CIM support to align with updated CIM shell from PJT
Moore, Colin	2/17/2026	1.7	Build out division level detail CIM support to align with updated CIM shell from PJT
Moore, Colin	2/17/2026	0.9	Build out summary detail for the CIM support to align with updated CIM shell from PJT
Moore, Colin	2/17/2026	1.1	Analyze 2025 revenue breakout by customer and geography
Moore, Colin	2/17/2026	1.1	Prepare output from DIP factoring file to show accelerated revenue by customer and acceleration facility
Moore, Colin	2/17/2026	1.2	Analyze DIP factoring file to pull percentage of factored sales by customer
Moore, Colin	2/17/2026	1.2	Prepare output from DIP factoring file to show ordinary course revenue by customer
Moore, Colin	2/17/2026	0.3	Call with C. Moore and S. Loop (A&M) to discuss factoring model mechanics build out

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Moore, Colin	2/17/2026	0.4	Call with C. Moore and S. Loop (A&M) to discuss salesforce data bridges
Simion, Tony	2/17/2026	1.3	Call with Management to discuss scenario overlays for purposes of financial presentation update
Simion, Tony	2/17/2026	0.5	Call with PJT team, J. Heyden (Alix) and T. Simion, D. Webber, and S. Loop (A&M) to discuss customer ask sensitivities and presentation materials
Simion, Tony	2/17/2026	0.8	Review and edit presentation of business plan summary pages for preparation with customer discussions
Simion, Tony	2/17/2026	0.4	Call with G. Hamerski, T. Simion and S. Loop (A&M) regarding customer negotiation sensitivities in 3-statement model
Webber, Dan	2/17/2026	0.5	Call with PJT team, J. Heyden (Alix) and T. Simion, D. Webber, and S. Loop (A&M) to discuss customer ask sensitivities and presentation materials
Webber, Dan	2/17/2026	0.4	Correspond with D. De Gosztanyi, et al. (PJT), D. Shiffman, S. Loop, G. Hamerski (A&M) regarding revisions to OEM negotiation summary presentations
Webber, Dan	2/17/2026	0.5	Correspond with T. Simion, N. Grossi, S. Loop, L. Postolos (A&M) and P. Gund (Ankura) regarding corporate costs assumed in financial forecast
Webber, Dan	2/17/2026	0.4	Revise OEM negotiation analysis to incorporate feedback from Alix as related to certain OEM sustainability and open claims
Webber, Dan	2/17/2026	0.4	Call with J. Heyden (Alix) to discuss customer ask sensitivities and presentation materials
Webber, Dan	2/17/2026	0.4	Review latest iterations of OEM negotiation summary presentation prepared by PJT
Webber, Dan	2/17/2026	0.2	Correspond with T. Simion (A&M) regarding certain footprint initiatives included in the Base Plan for the Lighting business unit, and review of underlying data
Webber, Dan	2/17/2026	0.3	Call with PJT team, S. Loop, D. Webber, G. Hamerski (A&M) to discuss customer ask sensitivities and presentation materials
Webber, Dan	2/17/2026	0.2	Calls with D. De Gosztanyi, S. Nitabach (PJT) to discuss customer ask sensitivities and presentation materials
Webber, Dan	2/17/2026	2.8	Revise OEM negotiation analysis to incorporate feedback from Alix as related to certain OEM footprint initiatives
Webber, Dan	2/17/2026	0.2	Correspond with T. Simion, et al. (A&M), D. De Gosztanyi, et al. (PJT), J. Heyden (Alix) regarding scenarios related to OEM support
Webber, Dan	2/17/2026	1.6	Revise summary schedules based on latest OEM negotiations and internal feedback
Grossi, Nick	2/18/2026	1.0	Participate in business unit overview with the Company's leadership
Grossi, Nick	2/18/2026	1.1	Prepare revised sources and uses and claims at close estimates
Grossi, Nick	2/18/2026	0.4	Call with company, PJT team, P. Gund (Ankura), N. Grossi, T. Simion and S. Loop (A&M) to discuss liquidity sensitivities and customer negotiation materials

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Grossi, Nick	2/18/2026	0.6	Call with T. Simion, N. Grossi, D. Webber, D. Shiffman and S. Loop (A&M) to discuss liquidity impact of customer negotiation sensitivities
Grossi, Nick	2/18/2026	0.5	Participate in business unit overview with the Company's leadership
Hamerski, Grace	2/18/2026	2.1	Prepare scenario analysis and related presentation outputs in 3-statement model to illustrate latest thinking footprint customer support sensitivities
Hamerski, Grace	2/18/2026	0.6	Call with PJT team, J. Heyden (Alix), S. Loop, D. Webber, and G. Hamerski (A&M) to discuss footprint sensitivities in 3-statement model
Hamerski, Grace	2/18/2026	1.9	Revise presentation outputs in 3-statement model related to latest thinking footprint customer support sensitivities
Hamerski, Grace	2/18/2026	1.9	Prepare revenue, EBIT, and EBITDA variance analysis across alternative customer support scenarios
Hamerski, Grace	2/18/2026	0.8	Call with G. Hamerski and S. Loop (A&M) to discuss intercompany consolidation and elimination mechanics
Hamerski, Grace	2/18/2026	2.3	Prepare analysis of intercompany cash movements under perimeter sensitivities and refine mechanics in 3-statement model
Hamerski, Grace	2/18/2026	0.6	Call with S. Loop and G. Hamerski (A&M) to discuss intercompany cash mechanics in perimeter scenarios in 3-statement model
Hamerski, Grace	2/18/2026	2.3	Refine intercompany perimeter mechanics and related cash flow impacts in the 3-statement model
Hamerski, Grace	2/18/2026	0.4	Call with G. Hamerski and S. Loop (A&M) to discuss revenue bridges for customer ask sensitivities
Loop, Stuart	2/18/2026	0.6	Call with S. Loop and G. Hamerski (A&M) to discuss intercompany cash mechanics in perimeter scenarios in 3-statement model
Loop, Stuart	2/18/2026	0.6	Call with PJT team, J. Heyden (Alix), S. Loop, D. Webber, and G. Hamerski (A&M) to discuss footprint sensitivities in 3-statement model
Loop, Stuart	2/18/2026	0.8	Call with G. Hamerski and S. Loop (A&M) to discuss intercompany consolidation and elimination mechanics
Loop, Stuart	2/18/2026	0.6	Call with T. Simion, N. Grossi, D. Webber, D. Shiffman and S. Loop (A&M) to discuss liquidity impact of customer negotiation sensitivities
Loop, Stuart	2/18/2026	0.6	Compile revenue splits by key customer for customer negotiation materials
Loop, Stuart	2/18/2026	0.9	Compile divisional product line revenue charts for potential exit financing materials
Loop, Stuart	2/18/2026	2.7	Build out mechanics for revenue acceleration model by customer
Loop, Stuart	2/18/2026	1.7	Build out customer ask revenue and EBITDA bridges to support customer presentation materials
Loop, Stuart	2/18/2026	0.4	Call with C. Moore and S. Loop (A&M) to discuss exit financing revenue charts
Loop, Stuart	2/18/2026	0.4	Call with company, PJT team, P. Gund (Ankura), N. Grossi, T. Simion and S. Loop (A&M) to discuss liquidity sensitivities and customer negotiation materials
Loop, Stuart	2/18/2026	0.2	Call with T. Simion and S. Loop (A&M) to discuss 2025 revenue share by key customer

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Loop, Stuart	2/18/2026	0.4	Call with G. Hamerski and S. Loop (A&M) to discuss revenue bridges for customer ask sensitivities
Loop, Stuart	2/18/2026	0.3	Call with C. Moore and S. Loop (A&M) to discuss factoring model mechanics build out and exit financing materials
Loop, Stuart	2/18/2026	0.3	Call with T. Simion, D. Webber and S. Loop (A&M) regarding footprint sensitivities in customer negotiation process
Loop, Stuart	2/18/2026	0.2	Call with C. Moore and S. Loop (A&M) to discuss revenue bridges from October 2025 forecast to latest thinking
Moore, Colin	2/18/2026	1.7	Incorporate managerial to statutory balance sheet adjustments from December 2025 into the balance sheet reconciliation file
Moore, Colin	2/18/2026	0.6	Analyze sales data by top customers segment
Moore, Colin	2/18/2026	1.3	Prepare template with balance sheet data for November and December 2025
Moore, Colin	2/18/2026	1.2	Incorporate managerial balance sheets from December 2025 into the balance sheet reconciliation file
Moore, Colin	2/18/2026	0.7	Prepare December 2025 balance sheet reconciliation with data provided by the Company
Moore, Colin	2/18/2026	0.9	Summarize notes on the first 60 slides of the CIM and remaining open items
Moore, Colin	2/18/2026	1.9	Add notes to the first 60 slides of the CIM detailing data we currently have and open items
Moore, Colin	2/18/2026	0.7	Correspond with the Company regarding remaining open items for sales data
Moore, Colin	2/18/2026	1.1	Incorporate legal entity balance sheet from December 2025 into the balance sheet reconciliation file
Moore, Colin	2/18/2026	0.3	Call with C. Moore and S. Loop (A&M) to discuss factoring model mechanics build out and exit financing materials
Moore, Colin	2/18/2026	0.4	Call with C. Moore and S. Loop (A&M) to discuss exit financing revenue charts
Moore, Colin	2/18/2026	0.3	Prepare list of open items needed to complete December 2025 balance sheet reconciliation
Moore, Colin	2/18/2026	0.2	Call with C. Moore and S. Loop (A&M) to discuss revenue bridges from October 2025 forecast to latest thinking
Shiffman, David	2/18/2026	0.6	Call with T. Simion, N. Grossi, D. Webber, D. Shiffman and S. Loop (A&M) to discuss liquidity impact of customer negotiation sensitivities
Simion, Tony	2/18/2026	0.3	Call with T. Simion, D. Webber and S. Loop (A&M) regarding footprint sensitivities in customer negotiation process
Simion, Tony	2/18/2026	0.2	Call with T. Simion and S. Loop (A&M) to discuss 2025 revenue share by key customer
Simion, Tony	2/18/2026	0.8	Summarize self-help initiatives within the financial plan projections for purposes of showing in presentation materials
Simion, Tony	2/18/2026	1.2	Prepare financial bridge analysis of prior 5 year financial plan versus current version

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Professional	Date	Hours	Activity
Simion, Tony	2/18/2026	0.6	Call with T. Simion, N. Grossi, D. Webber, D. Shiffman and S. Loop (A&M) to discuss liquidity impact of customer negotiation sensitivities
Simion, Tony	2/18/2026	0.4	Call with company, PJT team, P. Gund (Ankura), N. Grossi, T. Simion and S. Loop (A&M) to discuss liquidity sensitivities and customer negotiation materials
Webber, Dan	2/18/2026	0.6	Call with PJT team, J. Heyden (Alix), S. Loop, D. Webber, and G. Hamerski (A&M) to discuss footprint sensitivities in 3-statement model
Webber, Dan	2/18/2026	2.9	Revise OEM negotiation analysis to incorporate feedback from PJT as related to certain OEM footprint initiatives
Webber, Dan	2/18/2026	0.6	Call with D. de Gosztanyi (PJT) to discuss footprint scenarios in three-statement model
Webber, Dan	2/18/2026	0.6	Call with T. Simion, N. Grossi, D. Webber, D. Shiffman and S. Loop (A&M) to discuss liquidity impact of customer negotiation sensitivities
Webber, Dan	2/18/2026	0.2	Correspond with Company management regarding OEM analysis and certain source data
Webber, Dan	2/18/2026	0.3	Call with T. Simion, D. Webber and S. Loop (A&M) regarding footprint sensitivities in customer negotiation process
Grossi, Nick	2/19/2026	1.0	Call with company, M. Wakefield, J. Heyden (Alix), P. Gund (Ankura), T. Simion, N. Grossi, D. Webber and S. Loop (A&M) regarding customer negotiation sensitivities
Grossi, Nick	2/19/2026	0.6	Calls with N. Grossi, D. Webber (A&M) to discuss OEM claims analysis for upcoming negotiations
Hamerski, Grace	2/19/2026	1.0	Call with C. Moore, G. Hamerski and S. Loop (A&M) to discuss balance sheet actuals for December 2025, 3-statement model and other case updates
Hamerski, Grace	2/19/2026	0.9	Call with S. Loop and G. Hamerski (A&M) to discuss intercompany cash and perimeter mechanics in 3-statement model
Hamerski, Grace	2/19/2026	2.2	Refine eliminations and cash flow treatment for perimeter scenarios within the 3-statement model
Hamerski, Grace	2/19/2026	2.2	Refine analysis on intercompany and eliminations mechanics across model outputs
Hamerski, Grace	2/19/2026	1.8	Analyze variances in perimeter scenario outputs to base case financial statements and cash flow schedules
Hamerski, Grace	2/19/2026	2.3	Develop framework for intercompany cash allocation mechanics in the 3-statement model
Hamerski, Grace	2/19/2026	2.2	Analyze supporting schedules for intercompany cash flows and perimeter transaction assumptions
Hamerski, Grace	2/19/2026	0.9	Call with G. Hamerski and S. Loop (A&M) regarding footprint sensitivity scenarios for customer asks
Loop, Stuart	2/19/2026	0.9	Update December 2025 balance sheets in consolidation tool for 3-statement model
Loop, Stuart	2/19/2026	0.9	Call with S. Loop and G. Hamerski (A&M) to discuss intercompany cash and perimeter mechanics in 3-statement model
Loop, Stuart	2/19/2026	0.9	Email Correspond with company finance team regarding divisional tearsheet materials

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Loop, Stuart	2/19/2026	0.9	Call with G. Hamerski and S. Loop (A&M) regarding footprint sensitivity scenarios for customer asks
Loop, Stuart	2/19/2026	1.0	Call with company, M. Wakefield, J. Heyden (Alix), P. Gund (Ankura), T. Simion, N. Grossi, D. Webber and S. Loop (A&M) regarding customer negotiation sensitivities
Loop, Stuart	2/19/2026	0.2	Call with D. Shiffman and S. Loop (A&M) regarding customer support estimates
Loop, Stuart	2/19/2026	0.4	Email Correspond with C. Moore (A&M) regarding changes to tearsheets following feedback from company management
Loop, Stuart	2/19/2026	0.2	Call with C. Pope (Alix) regarding business plan diligence on accounts payable
Loop, Stuart	2/19/2026	0.7	Compile sales by customer by country for 5-year forecast period
Loop, Stuart	2/19/2026	0.6	Working session with D. Webber and S. Loop (A&M) to discuss latest thinking customer support scenarios in 3-statement model
Loop, Stuart	2/19/2026	1.0	Call with C. Moore, G. Hamerski and S. Loop (A&M) to discuss balance sheet actuals for December 2025, 3-statement model and other case updates
Loop, Stuart	2/19/2026	0.3	Call with S. Loop and C. Moore (A&M) to discuss borrowing base mechanics and sensitivities build out
Loop, Stuart	2/19/2026	2.3	Build out mechanics for monthly borrowing base mechanics by division and by country
Loop, Stuart	2/19/2026	0.8	Email Correspond with PJT team regarding footprint sensitivities in 3-statement model
Loop, Stuart	2/19/2026	0.7	Email company finance team regarding tearsheet volume adjustments for propulsion division
Moore, Colin	2/19/2026	0.9	Correspond with the Company regarding remaining open items for balance sheet reconciliation
Moore, Colin	2/19/2026	1.0	Call with C. Moore, G. Hamerski and S. Loop (A&M) to discuss balance sheet actuals for December 2025, 3-statement model and other case updates
Moore, Colin	2/19/2026	0.7	Correspond with A&M business plan team regarding change in propulsion engineering costs
Moore, Colin	2/19/2026	1.4	Update diligence tracker with correspondence from the Company throughout the week to incorporate supporting schedules
Moore, Colin	2/19/2026	0.8	Update diligence tracker with best cost country statistics and supporting excel from the Company
Moore, Colin	2/19/2026	1.6	Update borrowing base model mechanics to account for minimum cash balance and current cash balance
Moore, Colin	2/19/2026	1.1	Update propulsion tearsheet per feedback from the Company
Moore, Colin	2/19/2026	0.6	Update borrowing base model mechanics to enable overlay into 3SM
Moore, Colin	2/19/2026	0.6	Correspond with the Company regarding updated propulsion tearsheet showing updated engineering costs

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Moore, Colin	2/19/2026	0.7	Correspond with the Company regarding follow up sales data
Moore, Colin	2/19/2026	1.7	Update unreconciled variance calculation in balance sheet reconciliation file
Moore, Colin	2/19/2026	0.3	Call with S. Loop and C. Moore (A&M) to discuss borrowing base mechanics and sensitivities build out
Moore, Colin	2/19/2026	0.4	Analyze change in engineering costs in certain division
Shiffman, David	2/19/2026	0.2	Call with D. Shiffman and S. Loop (A&M) regarding customer support estimates
Simion, Tony	2/19/2026	1.0	Call with company, M. Wakefield, J. Heyden (Alix), P. Gund (Ankura), T. Simion, N. Grossi, D. Webber and S. Loop (A&M) regarding customer negotiation sensitivities
Simion, Tony	2/19/2026	0.5	Calls with T. Simion, D. Webber (A&M) to discuss OEM negotiations, including footprint assumptions in supporting analysis
Simion, Tony	2/19/2026	0.5	Call with Ad Hoc Group Advisors regarding understanding the responses received from customers on sustainability and footprint
Simion, Tony	2/19/2026	1.3	Review of counter proposal provided by customer related to possible price increases and settlement of open claims
Webber, Dan	2/19/2026	0.8	Prepare outline of presentation to summarize OEM support offers and impact to three-statement model
Webber, Dan	2/19/2026	0.5	Calls with T. Simion, D. Webber (A&M) to discuss OEM negotiations, including footprint assumptions in supporting analysis
Webber, Dan	2/19/2026	2.7	Revise OEM negotiation analysis to incorporate additional feedback from PJT as related to certain OEM footprint initiatives
Webber, Dan	2/19/2026	0.4	Call with D. de Gosztonyi (PJT) to OEM Claim scenarios in three-statement model
Webber, Dan	2/19/2026	0.6	Calls with N. Grossi, D. Webber (A&M) to discuss OEM claims analysis for upcoming negotiations
Webber, Dan	2/19/2026	0.6	Working session with D. Webber and S. Loop (A&M) to discuss latest thinking customer support scenarios in 3-statement model
Webber, Dan	2/19/2026	1.0	Call with company, M. Wakefield, J. Heyden (Alix), P. Gund (Ankura), T. Simion, N. Grossi, D. Webber and S. Loop (A&M) regarding customer negotiation sensitivities
Grossi, Nick	2/20/2026	0.9	Call with J. Heyden (Alix), P. Gund (Ankura), T. Simion, N. Grossi, D. Webber and S. Loop (A&M) to discuss customer negotiation sensitivities and next steps
Grossi, Nick	2/20/2026	0.4	Review and provide comments re: business plan calendarization
Grossi, Nick	2/20/2026	0.5	Review status of OE negotiations and business plan projections
Hamerski, Grace	2/20/2026	0.2	Draft one-page summary output for customer support scenarios in the 3-statement model
Hamerski, Grace	2/20/2026	1.2	Update supporting schedules for perimeter scenarios and quality check related model outputs

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Hamerski, Grace	2/20/2026	1.1	Finalize summary outputs for customer support and perimeter scenario materials
Hamerski, Grace	2/20/2026	2.1	Perform analysis on intercompany, eliminations, and perimeter mechanics across model outputs
Hamerski, Grace	2/20/2026	1.2	Working session with D. Webber, G. Hamerski, and S. Loop (A&M) to discuss build out of customer ask sensitivities on sources and uses
Hamerski, Grace	2/20/2026	1.8	Refine intercompany cash flow mechanics in the 3-statement model, including eliminations and treatment
Hamerski, Grace	2/20/2026	0.6	Call with G. Hamerski and S. Loop (A&M) to discuss overview summary for customer ask sensitivities
Hamerski, Grace	2/20/2026	0.8	Call with G. Hamerski and S. Loop (A&M) to discuss OEM sensitivities and 3-statement model outputs
Hamerski, Grace	2/20/2026	2.1	Continue building customer support scenario outputs and reconcile results to model sensitivities
Hamerski, Grace	2/20/2026	2.2	Refine intercompany eliminations and perimeter scenario cash flow mechanics in the 3-statement model
Loop, Stuart	2/20/2026	0.4	Call with C. Moore and S. Loop (A&M) regarding borrowing base mechanics for inventory and divisional splits
Loop, Stuart	2/20/2026	0.6	Call with G. Hamerski and S. Loop (A&M) to discuss overview summary for customer ask sensitivities
Loop, Stuart	2/20/2026	2.2	Build out borrowing base mechanics for inventory forecast by category
Loop, Stuart	2/20/2026	1.7	Build out summary overview for claims process impacts and mechanics for customer ask negotiations
Loop, Stuart	2/20/2026	0.8	Call with G. Hamerski and S. Loop (A&M) to discuss OEM sensitivities and 3-statement model outputs
Loop, Stuart	2/20/2026	0.2	Call with S. Loop and C. Moore (A&M) to discuss borrowing base build out and workplan items
Loop, Stuart	2/20/2026	1.7	Build out tearsheet mechanics for customer sensitivities impact on cash flow and sources and uses
Loop, Stuart	2/20/2026	0.9	Call with J. Heyden (Alix), P. Gund (Ankura), T. Simion, N. Grossi, D. Webber and S. Loop (A&M) to discuss customer negotiation sensitivities and next steps
Loop, Stuart	2/20/2026	0.5	Call with C. Moore and S. Loop (A&M) regarding borrowing base mechanics for 3-statement model
Loop, Stuart	2/20/2026	0.6	Call with T. Simion, D. Webber and S. Loop (A&M) discussing follow up materials for customer negotiation sensitivities
Loop, Stuart	2/20/2026	1.2	Working session with D. Webber, G. Hamerski, and S. Loop (A&M) to discuss build out of customer ask sensitivities on sources and uses
Moore, Colin	2/20/2026	0.8	Update draw and repayment mechanic in borrowing base model
Moore, Colin	2/20/2026	0.5	Call with C. Moore and S. Loop (A&M) regarding borrowing base mechanics for 3-statement model
Moore, Colin	2/20/2026	1.3	Reconcile managerial and legal entity income statement for December 2025

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Moore, Colin	2/20/2026	0.9	Update interest calculation in borrowing base model
Moore, Colin	2/20/2026	1.9	Update borrowing base availability based on forecasted balance sheet by country for lighting division
Moore, Colin	2/20/2026	1.1	Create high cost country and best cost country summary based on diligence responses from divisions
Moore, Colin	2/20/2026	1.1	Update borrowing base availability based on forecasted inventory balance by inventory type for lighting division
Moore, Colin	2/20/2026	0.2	Call with S. Loop and C. Moore (A&M) to discuss borrowing base build out and workplan items
Moore, Colin	2/20/2026	0.4	Call with C. Moore and S. Loop (A&M) regarding borrowing base mechanics for inventory and divisional splits
Simion, Tony	2/20/2026	0.6	Call with T. Simion, D. Webber and S. Loop (A&M) discussing follow up materials for customer negotiation sensitivities
Simion, Tony	2/20/2026	0.3	Calls with T. Simion, D. Webber (A&M) to discuss OEM negotiation analysis and inputs from certain members of Company management
Simion, Tony	2/20/2026	0.9	Call with J. Heyden (Alix), P. Gund (Ankura), T. Simion, N. Grossi, D. Webber and S. Loop (A&M) to discuss customer negotiation sensitivities and next steps
Webber, Dan	2/20/2026	0.3	Review of draft OEM support dashboard analysis
Webber, Dan	2/20/2026	0.9	Call with J. Heyden (Alix), P. Gund (Ankura), T. Simion, N. Grossi, D. Webber and S. Loop (A&M) to discuss customer negotiation sensitivities and next steps
Webber, Dan	2/20/2026	0.3	Calls with T. Simion, D. Webber (A&M) to discuss OEM negotiation analysis and inputs from certain members of Company management
Webber, Dan	2/20/2026	0.6	Call with T. Simion, D. Webber and S. Loop (A&M) discussing follow up materials for customer negotiation sensitivities
Webber, Dan	2/20/2026	2.2	Revise OEM negotiation analysis to add functionality to certain scenario outcomes
Webber, Dan	2/20/2026	0.2	Correspond with S. Loop, G. Hamerski (A&M) regarding identified risks of certain assumptions in OEM analysis
Webber, Dan	2/20/2026	1.3	Revise OEM negotiation analysis based on additional feedback from PJT
Webber, Dan	2/20/2026	1.2	Working session with D. Webber, G. Hamerski, and S. Loop (A&M) to discuss build out of customer ask sensitivities on sources and uses
Webber, Dan	2/20/2026	0.4	Correspond with T. Simion, S. Loop (A&M) regarding Alix dashboard of OEM requests, and review of underlying data
Grossi, Nick	2/21/2026	1.0	Review and provide comments re: negotiation support documentation
Hamerski, Grace	2/21/2026	1.9	Refine balance sheet allocation logic for product line and supporting balance checks
Hamerski, Grace	2/21/2026	1.1	Refine cash flow metrics and conversion calculations for customer support summary materials in 3-statement model
Hamerski, Grace	2/21/2026	0.2	Update timing assumptions for customer support sensitivity scenarios for latest thinking budget provided by company management

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Hamerski, Grace	2/21/2026	0.6	Create revenue and EBITDA bridging materials for customer support sensitivity analysis in 3-statement model for FY26-FY28
Hamerski, Grace	2/21/2026	0.6	Call with G. Hamerski and S. Loop (A&M) regarding sources and uses sensitivities
Hamerski, Grace	2/21/2026	2.3	Update 3-statement for latest customer support model and related summary materials to reflect management assumptions
Hamerski, Grace	2/21/2026	1.4	Make revisions to summary of assumptions in customer support negotiation materials to align with latest thinking
Hamerski, Grace	2/21/2026	1.6	Incorporate latest thinking customer support mini model into 3-statement model and update related customer support materials for company management
Hamerski, Grace	2/21/2026	1.6	Make revisions to customer support negotiation summary materials in 3-statement model
Loop, Stuart	2/21/2026	2.3	Review and revise one page summary mechanics for free cash flow sensitivities following input from T. Simion (A&M)
Loop, Stuart	2/21/2026	1.9	Revise debt assumptions and timing of payments in 3-statement model
Loop, Stuart	2/21/2026	0.8	Email Correspond with T. Simion and D. Webber (A&M) regarding changes to one-page summary materials from OEM asks
Loop, Stuart	2/21/2026	0.6	Call with G. Hamerski and S. Loop (A&M) regarding sources and uses sensitivities
Loop, Stuart	2/21/2026	0.6	Email Correspond with G. Hamerski (A&M) regarding changes to sources and uses sensitivities pages
Moore, Colin	2/21/2026	1.6	Update borrowing base availability based on forecasted balance sheet by country for remaining divisions
Moore, Colin	2/21/2026	1.3	Update borrowing base availability based on forecasted inventory balance by inventory type for electronics and interiors divisions
Moore, Colin	2/21/2026	1.8	Update borrowing base availability based on forecasted balance sheet by country for electronics and interiors divisions
Simion, Tony	2/21/2026	0.5	Call with T. Simion, D. Webber (A&M) to discuss presentation to summarize OEM support offers
Simion, Tony	2/21/2026	0.6	Review materials from Management regarding possible downside risks to revenue on account of being on new business hold
Webber, Dan	2/21/2026	0.5	Call with T. Simion, D. Webber (A&M) to discuss presentation to summarize OEM support offers
Webber, Dan	2/21/2026	0.2	Revise OEM negotiation analysis to support certain FX rate assumptions
Webber, Dan	2/21/2026	0.4	Create new page to compare OEM negotiation offers to certain requested support
Webber, Dan	2/21/2026	0.4	Correspond with T. Simion, N. Grossi, S. Loop, G. Hamerski (A&M) related to presentation to summarize OEM support offers
Webber, Dan	2/21/2026	1.0	Review presentation to summarize OEM support offers
Grossi, Nick	2/22/2026	1.6	Review and provide comments re: business plan tear sheets

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Grossi, Nick	2/22/2026	0.4	Call with N. Grossi and S. Loop (A&M) regarding 3-statement model and sources and uses sensitivities
Grossi, Nick	2/22/2026	0.4	Participate in discussion with D Degenstyi (PJT) re: exit financing
Hamerski, Grace	2/22/2026	2.1	Prepare the 3-statement model for external distribution to advisors
Hamerski, Grace	2/22/2026	1.2	Call with PJT team, S. Loop, D. Webber, and G. Hamerski (A&M) to discuss customer support mechanics and sensitivity analysis in 3-statement model
Hamerski, Grace	2/22/2026	2.3	Update working capital assumptions in product line support schedules and reconcile to the 3-statement model
Hamerski, Grace	2/22/2026	0.6	Prepare summary of changes to 3-statement model from prior versions for management and advisors
Loop, Stuart	2/22/2026	0.7	Update sources and uses for comments from N. Grossi (A&M)
Loop, Stuart	2/22/2026	0.4	Call with N. Grossi and S. Loop (A&M) regarding 3-statement model and sources and uses sensitivities
Loop, Stuart	2/22/2026	0.9	Review and provide comments to C. Moore (A&M) on borrowing base mechanics and divisional builds
Loop, Stuart	2/22/2026	2.8	Build out mechanics for third-party factoring sensitivities in 3-statement model
Loop, Stuart	2/22/2026	1.2	Call with PJT team, S. Loop, D. Webber, and G. Hamerski (A&M) to discuss customer support mechanics and sensitivity analysis in 3-statement model
Loop, Stuart	2/22/2026	0.4	Revise 3-statement model assumptions and key open items
Loop, Stuart	2/22/2026	2.2	Build out foreign currency translation mechanics in 3-statement model and sources and uses
Moore, Colin	2/22/2026	0.7	Update balance sheet reconciliation file with updated statutory to legal entity balance sheet adjustments received from the Company
Moore, Colin	2/22/2026	1.4	Update due diligence tracker to account for all emails and supporting schedules from the Company the previous week
Moore, Colin	2/22/2026	1.1	Update balance sheet reconciliation calculation based on updated unreconciled variance per the updated balance sheet adjustments received from the Company
Moore, Colin	2/22/2026	1.3	Update borrowing base availability based on forecasted inventory balance by inventory type for remaining divisions
Shiffman, David	2/22/2026	0.8	Correspond with A&M team regarding updated sources and uses
Simion, Tony	2/22/2026	0.8	Review and provide comments to draft materials summarizing current customer support initiatives and impact to business plan and exit financing
Webber, Dan	2/22/2026	0.2	Correspond with T. Simion, N. Grossi, S. Loop (A&M), K. Podzorova, et al. (PJT) related to certain OEM claims
Webber, Dan	2/22/2026	0.3	Correspond with T. Simion, N. Grossi, S. Loop (A&M), D. De Gosztonyi, et al. (PJT) related to presentation to summarize OEM support offers

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Webber, Dan	2/22/2026	1.2	Call with PJT team, S. Loop, D. Webber, and G. Hamerski (A&M) to discuss customer support mechanics and sensitivity analysis in 3-statement model
Webber, Dan	2/22/2026	0.3	Review revised presentation to summarize OEM support offers
Caruso, Nicholas	2/23/2026	0.5	Call with C. Turner, N. Grossi, A. Shahbain, N. Caruso, and S. Loop (A&M) regarding trade claims analysis for sources and uses
Grossi, Nick	2/23/2026	1.0	Review and provide comments re: accommodation arrangements
Grossi, Nick	2/23/2026	0.5	Call with C. Turner, N. Grossi, A. Shahbain, N. Caruso, and S. Loop (A&M) regarding trade claims analysis for sources and uses
Grossi, Nick	2/23/2026	0.6	Call with T. Simion, N. Grossi, S. Loop, D. Webber, D. Shiffman, and G. Hamerski (A&M) to discuss necessary inputs to customer support summary materials and next steps
Grossi, Nick	2/23/2026	1.4	Prepare scenario analysis to support prepetition claim negotiations
Grossi, Nick	2/23/2026	0.5	Call with D. de Gosztanyi, et al. (PJT), J. Heyden, M. Wakefield (Alix), N. Grossi, T. Simion and S. Loop (A&M) to discuss OEM negotiations and related financial analysis
Hamerski, Grace	2/23/2026	1.2	Refine perimeter scenario functionality and underlying assumptions in 3-statement model
Hamerski, Grace	2/23/2026	1.0	Call with company, T. Simion, D. Webber, S. Loop, and G. Hamerski (A&M) to discuss foreign exchange rates, customer ask sensitivities and next steps
Hamerski, Grace	2/23/2026	1.1	Call with G. Hamerski and S. Loop (A&M) regarding sources and uses sensitivities for exit financing and related OEM negotiation scenarios
Hamerski, Grace	2/23/2026	0.6	Call with S. Loop and G. Hamerski (A&M) to discuss updates to customer support summary materials for company management
Hamerski, Grace	2/23/2026	0.8	Refine sources and uses inputs and supporting schedules following discussions with other advisors and company management
Hamerski, Grace	2/23/2026	0.6	Call with S. Loop and G. Hamerski (A&M) to discuss updates to sources and uses
Hamerski, Grace	2/23/2026	0.7	Update customer support summary materials based on feedback from company management
Hamerski, Grace	2/23/2026	2.2	Review feedback on the 3-statement model and prepare revisions for upcoming call with company management
Hamerski, Grace	2/23/2026	2.4	Prepare one-page EBITDA summary materials and build supporting waterfall bridge
Hamerski, Grace	2/23/2026	0.6	Call with T. Simion, N. Grossi, S. Loop, D. Webber, D. Shiffman, and G. Hamerski (A&M) to discuss necessary inputs to customer support summary materials and next steps
Loop, Stuart	2/23/2026	1.6	Build out monthly borrowing base mechanics for aftermarket division
Loop, Stuart	2/23/2026	1.4	Build out mechanics for customer negotiation sensitivities for changes in EBITDA and other exit financing levers

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Loop, Stuart	2/23/2026	0.3	Call with C. Moore and S. Loop (A&M) to discuss borrowing base mechanics for accounts receivable
Loop, Stuart	2/23/2026	1.1	Call with G. Hamerski and S. Loop (A&M) regarding sources and uses sensitivities for exit financing and related OEM negotiation scenarios
Loop, Stuart	2/23/2026	0.3	Call with D. de Gosztanyi (PJT) regarding OEM negotiation tearsheets materials
Loop, Stuart	2/23/2026	0.5	Call with D. De Gosztanyi, et al. (PJT), J. Heyden, M. Wakefield (Alix), N. Grossi, T. Simion and S. Loop (A&M) to discuss OEM negotiations and related financial analysis
Loop, Stuart	2/23/2026	0.6	Call with C. Moore and S. Loop (A&M) regarding borrowing base mechanics for ordinary course accounts receivable
Loop, Stuart	2/23/2026	0.8	Call with D. de Gosztanyi (PJT) regarding next steps for sources and uses sensitivities
Loop, Stuart	2/23/2026	0.5	Call with D. Webber and S. Loop (A&M) regarding sources and uses sensitivities and OEM negotiation presentation materials
Loop, Stuart	2/23/2026	0.2	Call with T. Simion and S. Loop (A&M) regarding sources and uses sensitivities
Loop, Stuart	2/23/2026	0.2	Call with T. Simion and S. Loop (A&M) regarding OEM negotiation process slide
Loop, Stuart	2/23/2026	0.6	Call with S. Loop and G. Hamerski (A&M) to discuss updates to customer support summary materials for company management
Loop, Stuart	2/23/2026	0.5	Call with C. Turner, N. Grossi, A. Shahbain, N. Caruso, and S. Loop (A&M) regarding trade claims analysis for sources and uses
Loop, Stuart	2/23/2026	0.6	Call with T. Simion, N. Grossi, S. Loop, D. Webber, D. Shiffman, and G. Hamerski (A&M) to discuss necessary inputs to customer support summary materials and next steps
Loop, Stuart	2/23/2026	0.6	Call with S. Loop and G. Hamerski (A&M) to discuss updates to sources and uses
Loop, Stuart	2/23/2026	1.0	Call with company, T. Simion, D. Webber, S. Loop, and G. Hamerski (A&M) to discuss foreign exchange rates, customer ask sensitivities and next steps
Moore, Colin	2/23/2026	0.6	Build a drivers page which allows the user to toggle key assumptions in the borrowing base (interest rate, revolver size)
Moore, Colin	2/23/2026	0.6	Call with C. Moore and S. Loop (A&M) regarding borrowing base mechanics for ordinary course accounts receivable
Moore, Colin	2/23/2026	1.8	Build out borrowing base mechanics for aftermarket and motorsport divisions
Moore, Colin	2/23/2026	0.9	Build a drivers page which allows the user to toggle key eligibility assumptions of trade receivables and inventory
Moore, Colin	2/23/2026	0.9	Connect borrowing base to cash flow and minimum liquidity in 3SM
Moore, Colin	2/23/2026	1.7	Update borrowing base availability calculation of eligible inventory by inventory type
Moore, Colin	2/23/2026	1.3	Update borrowing base availability calculation of eligible trade receivables by country with fixed amounts

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Moore, Colin	2/23/2026	1.4	Update borrowing base mechanics to not include trade receivables which have been factored or accelerated
Moore, Colin	2/23/2026	1.9	Prepare reconciliation showing the Company's consolidated trade receivables is equal to the sum of all divisions trade receivables
Moore, Colin	2/23/2026	0.3	Call with C. Moore and S. Loop (A&M) to discuss borrowing base mechanics for accounts receivable
Shahbain, Abraham	2/23/2026	0.5	Call with C. Turner, N. Grossi, A. Shahbain, N. Caruso, and S. Loop (A&M) regarding trade claims analysis for sources and uses
Shiffman, David	2/23/2026	0.6	Call with T. Simion, N. Grossi, S. Loop, D. Webber, D. Shiffman, and G. Hamerski (A&M) to discuss necessary inputs to customer support summary materials and next steps
Simion, Tony	2/23/2026	0.5	Call with D. de Gosztonyi, et al. (PJT), J. Heyden, M. Wakefield (Alix), N. Grossi, T. Simion and S. Loop (A&M) to discuss OEM negotiations and related financial analysis
Simion, Tony	2/23/2026	0.6	Call with T. Simion, N. Grossi, S. Loop, D. Webber, D. Shiffman, and G. Hamerski (A&M) to discuss necessary inputs to customer support summary materials and next steps
Simion, Tony	2/23/2026	1.0	Call with company, T. Simion, D. Webber, S. Loop, and G. Hamerski (A&M) to discuss foreign exchange rates, customer ask sensitivities and next steps
Simion, Tony	2/23/2026	0.2	Call with T. Simion and S. Loop (A&M) regarding OEM negotiation process slide
Simion, Tony	2/23/2026	0.2	Call with T. Simion and S. Loop (A&M) regarding sources and uses sensitivities
Simion, Tony	2/23/2026	0.6	Calls with T. Simion, D. Webber (A&M) to discuss next steps on incorporating OEM negotiation analysis into Business Plan model
Simion, Tony	2/23/2026	0.2	Call with T. Simion, D. Webber (A&M) to discuss PJT feedback on OEM negotiation analysis
Turner, Cari	2/23/2026	0.5	Call with C. Turner, N. Grossi, A. Shahbain, N. Caruso, and S. Loop (A&M) regarding trade claims analysis for sources and uses
Webber, Dan	2/23/2026	0.5	Call with D. Webber and S. Loop (A&M) regarding sources and uses sensitivities and OEM negotiation presentation materials
Webber, Dan	2/23/2026	0.2	Review PJT presentation to summarize OEM support offers
Webber, Dan	2/23/2026	0.6	Call with T. Simion, N. Grossi, S. Loop, D. Webber, D. Shiffman, and G. Hamerski (A&M) to discuss necessary inputs to customer support summary materials and next steps
Webber, Dan	2/23/2026	1.0	Call with company, T. Simion, D. Webber, S. Loop, and G. Hamerski (A&M) to discuss foreign exchange rates, customer ask sensitivities and next steps
Webber, Dan	2/23/2026	0.6	Calls with T. Simion, D. Webber (A&M) to discuss next steps on incorporating OEM negotiation analysis into Business Plan model
Webber, Dan	2/23/2026	0.9	Review treatment of 2025 vs. 2026 OEM support requests to normalize pro forma financial reporting
Webber, Dan	2/23/2026	0.4	Reconcile most recent OEM negotiation presentations from Alix to current OEM support financial model

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Webber, Dan	2/23/2026	0.2	Call with T. Simion, D. Webber (A&M) to discuss PJT feedback on OEM negotiation analysis
Webber, Dan	2/23/2026	0.3	Reconcile inputs from Alix team regarding OEM support to current OEM support financial model
Webber, Dan	2/23/2026	0.2	Review revised A&M presentation to summarize OEM support offers
Grossi, Nick	2/24/2026	0.7	Call with PJT team, N. Grossi, T. Simion, S. Loop, D. Webber, and G. Hamerski (A&M) to discuss changes to sources and uses assumptions and business plan next steps
Grossi, Nick	2/24/2026	1.4	Prepare plan toggle work plan and scenario analysis
Grossi, Nick	2/24/2026	0.6	Prepare summary economics re: OE negotiation
Hamerski, Grace	2/24/2026	0.7	Call with PJT team, N. Grossi, T. Simion, S. Loop, D. Webber, and G. Hamerski (A&M) to discuss changes to sources and uses assumptions and business plan next steps
Hamerski, Grace	2/24/2026	2.3	Implement alternative emergence date assumption in the 3-statement model and update related outputs
Hamerski, Grace	2/24/2026	0.8	Working session with D. Webber, S. Loop, and G. Hamerski (A&M) to discuss alternative Plan scenario
Hamerski, Grace	2/24/2026	0.8	Working session with D. Webber, S. Loop, and G. Hamerski (A&M) to discuss 2026 customer support and sources and uses implications at emergence
Hamerski, Grace	2/24/2026	1.1	Continue buildout of alternative emergence scenario and reconcile related model outputs
Hamerski, Grace	2/24/2026	0.9	Working session with T. Simion, S. Loop, D. Webber, and G. Hamerski (A&M) to discuss open items and 3-statement deliverables following call with PJT team
Hamerski, Grace	2/24/2026	0.9	Evaluate alternative emergence date toggles, test model impacts, and identify required revisions to related outputs
Hamerski, Grace	2/24/2026	0.3	Meeting with S. Loop and G. Hamerski (A&M) to discuss next steps for 3-statement modeling mechanics and go-forward assumptions
Hamerski, Grace	2/24/2026	1.2	Make revisions to EBITDA summary materials and supporting waterfall bridge following feedback from management
Hamerski, Grace	2/24/2026	1.1	Refine perimeter mechanics for business units related to intercompany eliminations
Loop, Stuart	2/24/2026	0.3	Meeting with S. Loop and G. Hamerski (A&M) to discuss next steps for 3-statement modeling mechanics and go-forward assumptions
Loop, Stuart	2/24/2026	0.4	Call with D. de Gosztanyi (PJT) regarding OEM negotiation presentation materials
Loop, Stuart	2/24/2026	0.8	Call with company regarding 2026 foreign exchange rates
Loop, Stuart	2/24/2026	0.7	Call with PJT team, N. Grossi, T. Simion, S. Loop, D. Webber, and G. Hamerski (A&M) to discuss changes to sources and uses assumptions and business plan next steps

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Loop, Stuart	2/24/2026	0.8	Working session with D. Webber, S. Loop, and G. Hamerski (A&M) to discuss 2026 customer support and sources and uses implications at emergence
Loop, Stuart	2/24/2026	0.9	Working session with T. Simion, S. Loop, D. Webber, and G. Hamerski (A&M) to discuss open items and 3-statement deliverables following call with PJT team
Loop, Stuart	2/24/2026	1.0	Call with P. Gund, P. Leake (Ankura), D. Webber, D. Shiffman, and S. Loop (A&M) regarding alternative plan scenario
Loop, Stuart	2/24/2026	0.8	Working session with D. Webber, S. Loop, and G. Hamerski (A&M) to discuss alternative Plan scenario
Loop, Stuart	2/24/2026	1.8	Build out mechanics for 3-statement model EBITDA waterfall sensitivities
Loop, Stuart	2/24/2026	2.1	Compile cost of poor quality components by division for forecast period in business plan
Loop, Stuart	2/24/2026	0.5	Meeting with C. Moore and S. Loop (A&M) regarding income statement cost of poor quality sensitivities
Loop, Stuart	2/24/2026	0.2	Call with G. Leiter (Alix) regarding working capital diligence on business plan
Loop, Stuart	2/24/2026	0.9	Email Correspond with propulsion division finance team regarding volume impacts
Moore, Colin	2/24/2026	1.3	Prepare responses and supporting materials to for FTI's updated diligence list
Moore, Colin	2/24/2026	0.8	Correspond with the A&M business team regarding open items for December 2025 balance sheet reconciliation
Moore, Colin	2/24/2026	1.3	Analyze COPQ detail from each division
Moore, Colin	2/24/2026	1.3	Update the balance sheet reconciliation file with the updated statutory to legal entity adjustments from the Company
Moore, Colin	2/24/2026	0.8	Analyze FTI's updated diligence list
Moore, Colin	2/24/2026	0.6	Correspond with the Company regarding open items for December 2025 balance sheet reconciliation
Moore, Colin	2/24/2026	0.9	Update the balance sheet reconciliation December 2025 walk from managerial balance sheet to legal entity balance sheet per the updated statutory to legal entity adjustments from the Company
Moore, Colin	2/24/2026	2.1	Prepare consolidated COPQ workbook with COPQ details from each division
Moore, Colin	2/24/2026	0.7	Prepare summary of missing COPQ information
Moore, Colin	2/24/2026	0.5	Meeting with C. Moore and S. Loop (A&M) regarding income statement cost of poor quality sensitivities
Shiffman, David	2/24/2026	1.0	Call with P. Gund, P. Leake (Ankura), D. Webber, D. Shiffman, and S. Loop (A&M) regarding alternative plan scenario
Simion, Tony	2/24/2026	0.9	Working session with T. Simion, S. Loop, D. Webber, and G. Hamerski (A&M) to discuss open items and 3-statement deliverables following call with PJT team

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Simion, Tony	2/24/2026	0.7	Call with PJT team, N. Grossi, T. Simion, S. Loop, D. Webber, and G. Hamerski (A&M) to discuss changes to sources and uses assumptions and business plan next steps
Waismann, Heitor	2/24/2026	0.5	Review preliminary file with HLA information prepared by A&M member related to debt claims, professional fees and cash balance
Waismann, Heitor	2/24/2026	1.4	Update HLA input file with accounts receivables and accounts payables information
Webber, Dan	2/24/2026	0.5	Review latest version of OEM analysis to compare requested support by-program to latest data from Company management
Webber, Dan	2/24/2026	0.9	Working session with T. Simion, S. Loop, D. Webber, and G. Hamerski (A&M) to discuss open items and 3-statement deliverables following call with PJT team
Webber, Dan	2/24/2026	0.7	Call with PJT team, N. Grossi, T. Simion, S. Loop, D. Webber, and G. Hamerski (A&M) to discuss changes to sources and uses assumptions and business plan next steps
Webber, Dan	2/24/2026	0.8	Working session with D. Webber, S. Loop, and G. Hamerski (A&M) to discuss 2026 customer support and sources and uses implications at emergence
Webber, Dan	2/24/2026	0.8	Working session with D. Webber, S. Loop, and G. Hamerski (A&M) to discuss alternative Plan scenario
Webber, Dan	2/24/2026	0.6	Review assumptions for adjustments to forecasted EBITDA
Webber, Dan	2/24/2026	1.0	Call with P. Gund, P. Leake (Ankura), D. Webber, D. Shiffman, and S. Loop (A&M) regarding alternative plan scenario
Grossi, Nick	2/25/2026	1.4	Revise extension business plan scenario and prepare presentation materials
Grossi, Nick	2/25/2026	0.4	Meeting with N. Grossi and S. Loop (A&M) to discuss sources and uses sensitivities
Grossi, Nick	2/25/2026	1.5	Review and provide comments re: exit financing
Hamerski, Grace	2/25/2026	2.7	Working session with G. Hamerski and S. Loop (A&M) to discuss monthly 3-statement model to long term cash forecast bridge
Hamerski, Grace	2/25/2026	2.1	Continue September emergence scenario buildout, including analysis of pre-emergence cash movements
Hamerski, Grace	2/25/2026	0.7	Prepare 3-statement model scenario for sources and uses of cash at emergence in various customer support scenarios related to September emergence
Hamerski, Grace	2/25/2026	2.4	Build alternative emergence scenario and related debt rollforward mechanics
Hamerski, Grace	2/25/2026	2.2	Working session with G. Hamerski and S. Loop (A&M) to discuss source and uses for various emergence dates
Hamerski, Grace	2/25/2026	0.4	Working session with T. Simion, S. Loop, and G. Hamerski (A&M) to discuss updates to 3-statement scenarios following call related to DIP Budget forecast
Hamerski, Grace	2/25/2026	0.3	Working session with D. Webber and G. Hamerski (A&M) to discuss progress of customer negotiations and implications to business plan workstream

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Hamerski, Grace	2/25/2026	1.6	Working session with G. Hamerski and S. Loop (A&M) building mechanics for sensitivities in foreign currency changes in 3-statement model
Hamerski, Grace	2/25/2026	0.5	Working session with S. Loop, C. Moore, and G. Hamerski (A&M) to discuss case updates, next steps related to 3-statement model emergence scenarios, and balance sheets for December 2025
Loop, Stuart	2/25/2026	0.5	Working session with S. Loop, C. Moore, and G. Hamerski (A&M) to discuss case updates, next steps related to 3-statement model emergence scenarios, and balance sheets for December 2025
Loop, Stuart	2/25/2026	0.4	Meeting with C. Moore and S. Loop (A&M) regarding January financial statements and source files
Loop, Stuart	2/25/2026	0.4	Working session with T. Simion, S. Loop, and G. Hamerski (A&M) to discuss updates to 3-statement scenarios following call related to DIP Budget forecast
Loop, Stuart	2/25/2026	2.7	Working session with G. Hamerski and S. Loop (A&M) to discuss monthly 3-statement model to long term cash forecast bridge
Loop, Stuart	2/25/2026	2.3	Build out mechanics for sensitivities on days sales outstanding sensitivities in 3-statement model
Loop, Stuart	2/25/2026	0.2	Call with G. Leiter (Alix) regarding OEM negotiation sensitivities
Loop, Stuart	2/25/2026	2.2	Working session with G. Hamerski and S. Loop (A&M) to discuss source and uses for various emergence dates
Loop, Stuart	2/25/2026	1.6	Working session with G. Hamerski and S. Loop (A&M) building mechanics for sensitivities in foreign currency changes in 3-statement model
Loop, Stuart	2/25/2026	0.4	Meeting with N. Grossi and S. Loop (A&M) to discuss sources and uses sensitivities
Loop, Stuart	2/25/2026	0.4	Meeting with D. Webber and S. Loop (A&M) regarding OEM negotiation sensitivities
Moore, Colin	2/25/2026	0.7	Correspond with the Company regarding files needed for monthly balance sheet and income statement reconciliations
Moore, Colin	2/25/2026	0.6	Update diligence tracker with responses provided by electronics division
Moore, Colin	2/25/2026	0.7	Correspond to the A&M business plan team regarding FTI diligence responses
Moore, Colin	2/25/2026	1.8	Prepare responses to FTI diligence requests for lighting division based on data gathered from the Company
Moore, Colin	2/25/2026	0.9	Update high cost country analysis with diligence responses from divisions
Moore, Colin	2/25/2026	2.1	Reconcile December 2025 managerial income statement to legal entity income statement incorporating adjustments from the Company
Moore, Colin	2/25/2026	1.1	Prepare external version of December 2025 balance sheet walk from managerial balance sheet to legal entity balance sheet
Moore, Colin	2/25/2026	0.8	Prepare status tracker of files needed for monthly balance sheet and income statement reconciliations
Moore, Colin	2/25/2026	1.4	Update diligence tracker with responses provided by green technologies division

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Moore, Colin	2/25/2026	0.4	Correspond to the Company regarding capital expenditures in 2025
Moore, Colin	2/25/2026	0.3	Update diligence tracker with responses provided by propulsion division
Moore, Colin	2/25/2026	0.4	Meeting with C. Moore and S. Loop (A&M) regarding January financial statements and source files
Moore, Colin	2/25/2026	0.5	Working session with S. Loop, C. Moore, and G. Hamerski (A&M) to discuss case updates, next steps related to 3-statement model emergence scenarios, and balance sheets for December 2025
Shiffman, David	2/25/2026	0.3	Meeting with A&M and K&E regarding nature of certain tax claims and go forward approach
Simion, Tony	2/25/2026	0.4	Working session with T. Simion, S. Loop, and G. Hamerski (A&M) to discuss updates to 3-statement scenarios following call related to DIP Budget forecast
Simion, Tony	2/25/2026	0.4	Call with Ad Hoc Group Advisors regarding the potential impact of sustainability support scenario to five year business plan
Waismann, Heitor	2/25/2026	0.3	Prepare summary of debt roll forward to provide to BP team
Waismann, Heitor	2/25/2026	1.4	Adjust HLA input file after comments from A&M leader
Waismann, Heitor	2/25/2026	2.7	Update factoring model with latest invoices and correct errors in factoring aging for specific factor program
Webber, Dan	2/25/2026	0.6	Review latest updates made to the OEM support model for accuracy and completeness
Webber, Dan	2/25/2026	2.2	Revise OEM support model to incorporate additional functionality for new support scenarios
Webber, Dan	2/25/2026	0.3	Working session with D. Webber and G. Hamerski (A&M) to discuss progress of customer negotiations and implications to business plan workstream
Webber, Dan	2/25/2026	0.2	Review of materials from Company management that provide certain adjustments to calculate EBITDA
Webber, Dan	2/25/2026	0.4	Meeting with D. Webber and S. Loop (A&M) regarding OEM negotiation sensitivities
Webber, Dan	2/25/2026	2.9	Revise OEM support model to incorporate latest assumptions on provided OEM support received from Alix team
Grossi, Nick	2/26/2026	0.6	Call with T. Simion, N. Grossi, D. Webber, D. Shiffman, S. Loop, G. Hamerski (A&M), D. De Gosztanyi, et al. (PJT) and Company management to discuss revisions to three statement model
Grossi, Nick	2/26/2026	1.7	Review draft gap analysis materials and provide comments re: same
Grossi, Nick	2/26/2026	1.3	Review and provide comments re: OE negotiation bid/ask
Grossi, Nick	2/26/2026	0.5	Call with T. Simion, N. Grossi, D. Webber, S. Loop (A&M), J. Heyden, et al. (Alix), D. De Gosztanyi, et al. (PJT), P. Gund (Ankura), and Company management to discuss financial analysis related to OEM support offers

Exhibit D

Marelli Automotive Lighting USA, LLC
Time Detail by Activity
February 1, 2026 through February 28, 2026

BUSINESS PLAN

Professional	Date	Hours	Activity
Hamerski, Grace	2/26/2026	0.5	Call with G. Hamerski and S. Loop (A&M) regarding monthly cash bridge from 3-statement to monthly projection model
Hamerski, Grace	2/26/2026	0.2	Correspond with A&M related to distribution of 3-statement model
Hamerski, Grace	2/26/2026	0.8	Call with T. Simion, D. Shiffman, S. Loop and G. Hamerski (A&M) regarding meeting preparation for upcoming call on 2.26.26 with company regarding sources and uses
Hamerski, Grace	2/26/2026	0.5	Call with T. Simion, D. Webber, S. Loop and G. Hamerski (A&M) regarding customer negotiation updates and next steps in advance of an upcoming call with the company and PJT team on 2.26.26
Hamerski, Grace	2/26/2026	1.7	Working session with G. Hamerski and S. Loop (A&M) to discuss build out of debt rollforward mechanics
Hamerski, Grace	2/26/2026	1.6	Working session with G. Hamerski and S. Loop (A&M) to discuss sensitivities for the sources and uses from OEM negotiations
Hamerski, Grace	2/26/2026	2.2	Finalize 3-statement model for external distribution, including review of key sensitivities
Hamerski, Grace	2/26/2026	0.6	Meeting with C. Moore, G. Hamerski and S. Loop (A&M) regarding foreign currency updates, OEM negotiations and other case updates
Hamerski, Grace	2/26/2026	2.3	Refine September emergence scenario and debt rollforward to support model distribution
Hamerski, Grace	2/26/2026	1.0	Call with G. Hamerski and S. Loop (A&M) to discuss 3-statement model materials for PJT team and related assumptions
Hamerski, Grace	2/26/2026	0.8	Call with G. Hamerski and S. Loop (A&M) regarding changes to emergence assumptions following conversation with PJT team
Hamerski, Grace	2/26/2026	0.6	Call with T. Simion, N. Grossi, D. Webber, D. Shiffman, S. Loop, G. Hamerski (A&M), D. De Gosztanyi, et al. (PJT) and Company management to discuss revisions to three statement model
Loop, Stuart	2/26/2026	0.6	Call with T. Simion, N. Grossi, D. Webber, D. Shiffman, S. Loop, G. Hamerski (A&M), D. De Gosztanyi, et al. (PJT) and Company management to discuss revisions to three statement model
Loop, Stuart	2/26/2026	0.6	Meeting with C. Moore, G. Hamerski and S. Loop (A&M) regarding foreign currency updates, OEM negotiations and other case updates
Loop, Stuart	2/26/2026	0.5	Call with T. Simion, D. Webber, S. Loop and G. Hamerski (A&M) regarding customer negotiation updates and next steps in advance of an upcoming call with the company and PJT team on 2.26.26
Loop, Stuart	2/26/2026	0.5	Call with G. Hamerski and S. Loop (A&M) regarding monthly cash bridge from 3-statement to monthly projection model
Loop, Stuart	2/26/2026	0.8	Call with G. Hamerski and S. Loop (A&M) regarding changes to emergence assumptions following conversation with PJT team
Loop, Stuart	2/26/2026	0.5	Call with T. Simion, N. Grossi, D. Webber, S. Loop (A&M), J. Heyden, et al. (Alix), D. De Gosztanyi, et al. (PJT), P. Gund (Ankura), and Company management to discuss financial analysis related to OEM support offers
Loop, Stuart	2/26/2026	1.7	Working session with G. Hamerski and S. Loop (A&M) to discuss build out of debt rollforward mechanics
Loop, Stuart	2/26/2026	1.3	Build out mechanics for debt schedule and potential payment in kind of interest

Marelli Automotive Lighting USA, LLC
Time Detail by Activity
February 1, 2026 through February 28, 2026

BUSINESS PLAN

Professional	Date	Hours	Activity
Loop, Stuart	2/26/2026	2.1	Build out mechanics for February 3-statement model to long term cash forecast bridge
Loop, Stuart	2/26/2026	0.8	Call with T. Simion, D. Shiffman, S. Loop and G. Hamerski (A&M) regarding meeting preparation for upcoming call on 2.26.26 with company regarding sources and uses
Loop, Stuart	2/26/2026	1.6	Working session with G. Hamerski and S. Loop (A&M) to discuss sensitivities for the sources and uses from OEM negotiations
Loop, Stuart	2/26/2026	1.0	Call with G. Hamerski and S. Loop (A&M) to discuss 3-statement model materials for PJT team and related assumptions
Moore, Colin	2/26/2026	1.4	Analyze unreconciled variance between December 2025 managerial income statement and legal entity income statement incorporating adjustments from the Company
Moore, Colin	2/26/2026	0.6	Meeting with C. Moore, G. Hamerski and S. Loop (A&M) regarding foreign currency updates, OEM negotiations and other case updates
Moore, Colin	2/26/2026	0.9	Update high cost country analysis based on electronics division presentation
Moore, Colin	2/26/2026	0.9	Analyze calendarization workbook to determine 2025 capital expenditures
Moore, Colin	2/26/2026	0.9	Identify inconsistency with December 2025 managerial income statements and adjustments compared to historical managerial income statements and adjustments
Moore, Colin	2/26/2026	0.9	Prepare open items list for high cost country analysis detailing remaining data points needed
Moore, Colin	2/26/2026	0.8	Update high cost country analysis based on green technologies division presentation
Moore, Colin	2/26/2026	0.8	Update high cost country analysis based on ride dynamics division presentation
Moore, Colin	2/26/2026	0.8	Prepare summary of inconsistency with December 2025 managerial income statements and adjustments compared to historical managerial income statements and adjustments
Moore, Colin	2/26/2026	1.1	Analyze historical managerial income statements and historical adjustments
Moore, Colin	2/26/2026	0.4	Correspond to the A&M cash flow team regarding 2025 capital expenditures
Moore, Colin	2/26/2026	0.4	Correspond to the A&M business plan team regarding FTI diligence responses and supporting schedules
Shiffman, David	2/26/2026	0.6	Call with T. Simion, N. Grossi, D. Webber, D. Shiffman, S. Loop, G. Hamerski (A&M), D. De Gosztanyi, et al. (PJT) and Company management to discuss revisions to three statement model
Shiffman, David	2/26/2026	0.8	Call with T. Simion, D. Shiffman, S. Loop and G. Hamerski (A&M) regarding meeting preparation for upcoming call on 2.26.26 with company regarding sources and uses
Simion, Tony	2/26/2026	0.6	Call with T. Simion, N. Grossi, D. Webber, D. Shiffman, S. Loop, G. Hamerski (A&M), D. De Gosztanyi, et al. (PJT) and Company management to discuss revisions to three statement model
Simion, Tony	2/26/2026	0.5	Call with T. Simion, D. Webber, S. Loop and G. Hamerski (A&M) regarding customer negotiation updates and next steps in advance of an upcoming call with the company and PJT team on 2.26.26

Marelli Automotive Lighting USA, LLC
Time Detail by Activity
February 1, 2026 through February 28, 2026

BUSINESS PLAN

Professional	Date	Hours	Activity
Simion, Tony	2/26/2026	0.5	Call with T. Simion, N. Grossi, D. Webber, S. Loop (A&M), J. Heyden, et al. (Alix), D. De Gosztanyi, et al. (PJT), P. Gund (Ankura), and Company management to discuss financial analysis related to OEM support offers
Simion, Tony	2/26/2026	0.8	Review summaries of business plan financials with recent customer support proposals
Simion, Tony	2/26/2026	0.8	Call with T. Simion, D. Shiffman, S. Loop and G. Hamerski (A&M) regarding meeting preparation for upcoming call on 2.26.26 with company regarding sources and uses
Simion, Tony	2/26/2026	0.4	Calls with T. Simion, D. Webber (A&M) to discuss OEM support analysis and impact to three statement model
Webber, Dan	2/26/2026	0.5	Call with T. Simion, N. Grossi, D. Webber, S. Loop (A&M), J. Heyden, et al. (Alix), D. De Gosztanyi, et al. (PJT), P. Gund (Ankura), and Company management to discuss financial analysis related to OEM support offers
Webber, Dan	2/26/2026	0.4	Calls with T. Simion, D. Webber (A&M) to discuss OEM support analysis and impact to three statement model
Webber, Dan	2/26/2026	0.8	Call with J. Heyden, et al. (Alix), D. De Gosztanyi, et al. (PJT), and members of the Ad Hoc Group regarding financial modeling of OEM support offers
Webber, Dan	2/26/2026	0.3	Review presentation from Company management regarding data to support certain OEM support requests
Webber, Dan	2/26/2026	0.6	Call with T. Simion, N. Grossi, D. Webber, D. Shiffman, S. Loop, G. Hamerski (A&M), D. De Gosztanyi, et al. (PJT) and Company management to discuss revisions to three statement model
Webber, Dan	2/26/2026	0.5	Call with T. Simion, D. Webber, S. Loop and G. Hamerski (A&M) regarding customer negotiation updates and next steps in advance of an upcoming call with the company and PJT team on 2.26.26
Webber, Dan	2/26/2026	0.3	Review OEM support offer analysis from Alix Partners to prepare for upcoming call
Webber, Dan	2/26/2026	0.3	Correspond with Company management and M. Wakefield (Alix) regarding certain warranty and other counterclaims asserted by a certain OEM
Webber, Dan	2/26/2026	2.7	Revise OEM support model to incorporate latest output detail into OEM presentation summary
Webber, Dan	2/26/2026	2.3	Revise OEM support model to incorporate data provided by Company management related to certain OEM support requests
Grossi, Nick	2/27/2026	2.0	Working session with N. Grossi, T. Simion, D. Webber, S. Loop, D. Shiffman, B. Gudeman, and G. Hamerski (A&M) to discuss customer negotiation materials and next steps related to business plan workstream
Grossi, Nick	2/27/2026	1.2	Review and provide comments re: changes to 3-Statement Model assumptions
Gudeman, Brian	2/27/2026	0.2	Call with D. Webber, B. Gudeman and S. Loop (A&M) regarding OEM bid versus ask presentation materials
Gudeman, Brian	2/27/2026	1.5	Working session with D. Webber and B. Gudeman (A&M) to overview the OEM claim process and outputs of model for use analyzing offers

Marelli Automotive Lighting USA, LLC
Time Detail by Activity
February 1, 2026 through February 28, 2026

BUSINESS PLAN

Professional	Date	Hours	Activity
Gudeman, Brian	2/27/2026	0.8	Working session with D. Webber and B. Gudeman (A&M) to discuss OEM claim model, inputs, and adjustments
Gudeman, Brian	2/27/2026	0.4	Call with T. Simion, D. Webber, S. Loop, B. Gudeman (A&M), M. Wakefield and J. Heyden (Alix), and P. Gund (Ankura) to discuss current customer negotiation updates and potential business plan updates
Gudeman, Brian	2/27/2026	0.8	Review of OEM claim model inputs, potential areas of adjustment, and final outputs
Gudeman, Brian	2/27/2026	0.4	Call with T. Simion, D. Webber, and B. Gudeman (A&M) and the Company contact to discuss claim OEM offers and upside scenario analysis of offers
Gudeman, Brian	2/27/2026	2.0	Working session with N. Grossi, T. Simion, D. Webber, S. Loop, D. Shiffman, B. Gudeman, and G. Hamerski (A&M) to discuss customer negotiation materials and next steps related to business plan workstream
Gudeman, Brian	2/27/2026	0.4	Call with D. Webber, B. Gudeman (A&M), and the Company contact to discuss OEM claim analysis
Hamerski, Grace	2/27/2026	2.3	Perform detailed review of receipts mechanics in the 3-statement model and compare to monthly liquidity forecast
Hamerski, Grace	2/27/2026	0.2	Call with G. Hamerski and S. Loop (A&M) regarding sources and uses changes in 3-statement model
Hamerski, Grace	2/27/2026	0.6	Call with G. Hamerski and S. Loop (A&M) regarding long term cash forecast bridge to 3-statement model
Hamerski, Grace	2/27/2026	1.7	Analyze variances in cash balances to the latest September scenario monthly liquidity forecast
Hamerski, Grace	2/27/2026	1.8	Update debt rollforward and related scenario outputs following September emergence revisions
Hamerski, Grace	2/27/2026	2.0	Working session with N. Grossi, T. Simion, D. Webber, S. Loop, D. Shiffman, B. Gudeman, and G. Hamerski (A&M) to discuss customer negotiation materials and next steps related to business plan workstream
Hamerski, Grace	2/27/2026	2.4	Refine September emergence scenario mechanics and reconcile supporting schedules for customer negotiation sensitivities
Hamerski, Grace	2/27/2026	0.5	Call with S. Loop, C. Moore, and G. Hamerski (A&M) to discuss workstream updates and next steps related to 3-statement model and supporting analyses
Hamerski, Grace	2/27/2026	0.3	Call with D. Shiffman, S. Loop, H. Waismann, G. Hamerski, and S. Korol (A&M) to align on DSO assumptions and discuss data consolidation goals
Hamerski, Grace	2/27/2026	0.5	Call with C. Moore, G. Hamerski and S. Loop (A&M) to discuss OEM negotiations and returns calculations in the 3-statement model
Korol, Sammy	2/27/2026	0.3	Call with D. Shiffman, S. Loop, H. Waismann, G. Hamerski, and S. Korol (A&M) to align on DSO assumptions and discuss data consolidation goals
Loop, Stuart	2/27/2026	2.8	Research credit agreement comparables for tier one automotive supplier companies related to EBITDA addbacks and financeable EBITDA metrics

Marelli Automotive Lighting USA, LLC
Time Detail by Activity
February 1, 2026 through February 28, 2026

BUSINESS PLAN

Professional	Date	Hours	Activity
Loop, Stuart	2/27/2026	2.0	Working session with N. Grossi, T. Simion, D. Webber, S. Loop, D. Shiffman, B. Gudeman, and G. Hamerski (A&M) to discuss customer negotiation materials and next steps related to business plan workstream
Loop, Stuart	2/27/2026	1.6	Outline and provide C. Moore (A&M) comments on detailed returns math support schedules in 3-statement model
Loop, Stuart	2/27/2026	1.3	Compile historical cost of poor quality support by category for divisions in 2024
Loop, Stuart	2/27/2026	0.2	Call with G. Hamerski and S. Loop (A&M) regarding sources and uses changes in 3-statement model
Loop, Stuart	2/27/2026	0.2	Call with D. Webber and S. Loop (A&M) regarding OEM bid versus ask presentation materials in advance of call with company team on 2.27.26
Loop, Stuart	2/27/2026	0.2	Call with D. Webber, B. Gudeman and S. Loop (A&M) regarding OEM bid versus ask presentation materials
Loop, Stuart	2/27/2026	0.3	Call with D. Shiffman, S. Loop, H. Waismann, G. Hamerski, and S. Korol (A&M) to align on DSO assumptions and discuss data consolidation goals
Loop, Stuart	2/27/2026	0.3	Call with C. Moore and S. Loop (A&M) regarding equity returns metrics in 3-statement model
Loop, Stuart	2/27/2026	0.4	Call with T. Simion, D. Webber, S. Loop, B. Gudeman (A&M), M. Wakefield and J. Heyden (Alix), and P. Gund (Ankura) to discuss current customer negotiation updates and potential business plan updates
Loop, Stuart	2/27/2026	0.6	Call with G. Hamerski and S. Loop (A&M) regarding long term cash forecast bridge to 3-statement model
Loop, Stuart	2/27/2026	0.5	Call with C. Moore, G. Hamerski and S. Loop (A&M) to discuss OEM negotiations and returns calculations in the 3-statement model
Loop, Stuart	2/27/2026	0.5	Call with S. Loop, C. Moore, and G. Hamerski (A&M) to discuss workstream updates and next steps related to 3-statement model and supporting analyses
Moore, Colin	2/27/2026	1.2	Prepare outline of one pager summarizing transaction at emergence based on PJT's model
Moore, Colin	2/27/2026	0.6	Add currency conversion to PJT model of transaction at emergence
Moore, Colin	2/27/2026	1.2	Calculate the hypothetical IRR by tranche of debt and equity rights offering
Moore, Colin	2/27/2026	1.3	Analyze PJT model of transaction at emergence
Moore, Colin	2/27/2026	1.7	Build out mechanics of a hypothetical equity rights offering for the transaction at emergence
Moore, Colin	2/27/2026	1.2	Summarize recovery by tranche of debt in hypothetical transaction at emergence
Moore, Colin	2/27/2026	0.9	Build mechanics to calculate financeable EBITDA based on the 3SM
Moore, Colin	2/27/2026	0.5	Call with C. Moore, G. Hamerski and S. Loop (A&M) to discuss OEM negotiations and returns calculations in the 3-statement model

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Time Detail by Activity
February 1, 2026 through February 28, 2026

BUSINESS PLAN

Professional	Date	Hours	Activity
Moore, Colin	2/27/2026	0.5	Call with S. Loop, C. Moore, and G. Hamerski (A&M) to discuss workstream updates and next steps related to 3-statement model and supporting analysis
Moore, Colin	2/27/2026	0.3	Call with C. Moore and S. Loop (A&M) regarding equity returns metrics in 3-statement model
Shiffman, David	2/27/2026	0.3	Call with D. Shiffman, S. Loop, H. Waismann, G. Hamerski, and S. Korol (A&M) to align on DSO assumptions and discuss data consolidation goals
Shiffman, David	2/27/2026	2.0	Working session with N. Grossi, T. Simion, D. Webber, S. Loop, D. Shiffman, B. Gudeman, and G. Hamerski (A&M) to discuss customer negotiation materials and next steps related to business plan workstream
Simion, Tony	2/27/2026	2.0	Working session with N. Grossi, T. Simion, D. Webber, S. Loop, D. Shiffman, B. Gudeman, and G. Hamerski (A&M) to discuss customer negotiation materials and next steps related to business plan workstream
Simion, Tony	2/27/2026	0.4	Call with T. Simion, D. Webber, and B. Gudeman (A&M) and the Company contact to discuss claim OEM offers and upside scenario analysis of offers
Simion, Tony	2/27/2026	0.3	Call with T. Simion, D. Webber (A&M) to discuss coordination with Alix and PJT teams in preparing for OEM negotiations for upcoming week
Simion, Tony	2/27/2026	0.4	Call with T. Simion, D. Webber, S. Loop, B. Gudeman (A&M), M. Wakefield and J. Heyden (Alix), and P. Gund (Ankura) to discuss current customer negotiation updates and potential business plan updates
Waismann, Heitor	2/27/2026	0.3	Call with D. Shiffman, S. Loop, H. Waismann, G. Hamerski, and S. Korol (A&M) to align on DSO assumptions and discuss data consolidation goals
Webber, Dan	2/27/2026	0.4	Call with T. Simion, D. Webber, and B. Gudeman (A&M) and the Company contact to discuss claim OEM offers and upside scenario analysis of offers
Webber, Dan	2/27/2026	0.3	Correspond with T. Simion, N. Grossi (A&M) regarding summary of latest OEM offer, including preparation of supporting calculations
Webber, Dan	2/27/2026	1.5	Working session with D. Webber and B. Gudeman (A&M) to overview the OEM claim process and outputs of model for use analyzing offers
Webber, Dan	2/27/2026	0.3	Prepare workplan for B. Gudeman (A&M) to revise OEM Ask database to reconcile with Company management files
Webber, Dan	2/27/2026	0.8	Revise OEM supporting analysis to include latest offer from certain OEM
Webber, Dan	2/27/2026	0.8	Working session with D. Webber and B. Gudeman (A&M) to discuss OEM claim model, inputs, and adjustments
Webber, Dan	2/27/2026	0.2	Call with D. Webber, B. Gudeman and S. Loop (A&M) regarding OEM bid versus ask presentation materials
Webber, Dan	2/27/2026	0.3	Call with D. De Gosztanyi (PJT) to discuss coordination with Alix and PJT teams in preparing for OEM negotiations for upcoming week
Webber, Dan	2/27/2026	0.3	Call with T. Simion, D. Webber (A&M) to discuss coordination with Alix and PJT teams in preparing for OEM negotiations for upcoming week

Marelli Automotive Lighting USA, LLC
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BUSINESS PLAN

Professional	Date	Hours	Activity
Webber, Dan	2/27/2026	0.4	Call with D. Webber, B. Gudeman (A&M), and the Company contact to discuss OEM claim analysis
Webber, Dan	2/27/2026	0.3	Review financial terms of latest support offer from certain OEM
Webber, Dan	2/27/2026	0.4	Call with T. Simion, D. Webber, S. Loop, B. Gudeman (A&M), M. Wakefield and J. Heyden (Alix), and P. Gund (Ankura) to discuss current customer negotiation updates and potential business plan updates
Webber, Dan	2/27/2026	2.0	Working session with N. Grossi, T. Simion, D. Webber, S. Loop, D. Shiffman, B. Gudeman, and G. Hamerski (A&M) to discuss customer negotiation materials and next steps related to business plan workstream
Webber, Dan	2/27/2026	0.2	Call with D. Webber and S. Loop (A&M) regarding OEM bid versus ask presentation materials in advance of call with company team on 2.27.26
Gudeman, Brian	2/28/2026	0.8	Update to OEM claim offer model, sent to A&M team member for review
Hamerski, Grace	2/28/2026	2.1	Incorporate additional business risk related to macroeconomic headwinds into 3-statement model
Hamerski, Grace	2/28/2026	0.7	Refine debt rollforward mechanics in 3-statement model and build functionality for additional secured funding
Hamerski, Grace	2/28/2026	2.3	Refine additional funding rollforward mechanics based on latest September support schedules
Hamerski, Grace	2/28/2026	1.1	Rebuild additional funding mechanics into debt schedule of 3-statement model for purposes of sensitivity analysis
Hamerski, Grace	2/28/2026	0.3	Correspond with A&M related to revisions to 3-statement model working capital assumptions related to trade receivables and customer support
Loop, Stuart	2/28/2026	0.2	Call with C. Moore and S. Loop (A&M) regarding internal rate of return one-page summary
Loop, Stuart	2/28/2026	1.9	Build out mechanics for sources and uses appendix schedules for different emergence sensitivities
Loop, Stuart	2/28/2026	1.3	Review and provide comments to C. Moore (A&M) regarding sources and uses support schedules
Loop, Stuart	2/28/2026	2.4	Build out internal rate of return summary assumptions and sensitivities page in 3-statement model
Moore, Colin	2/28/2026	1.7	Consolidate structure of hypothetical transaction at emergence
Moore, Colin	2/28/2026	1.4	Update hypothetical transaction at emergence tab into 3SM and link to assumptions in current 3SM
Moore, Colin	2/28/2026	0.6	Prepare sources and uses table based on hypothetical transaction at emergence
Moore, Colin	2/28/2026	1.6	Create dashboard summarizing money on invested capital and IRR by each tranche of debt and equity
Moore, Colin	2/28/2026	1.1	Create dashboard summarizing key assumptions for hypothetical transaction at emergence

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BUSINESS PLAN

Professional	Date	Hours	Activity
Moore, Colin	2/28/2026	0.8	Build mechanics for calculating the Enterprise value for hypothetical transaction at emergence
Moore, Colin	2/28/2026	0.9	Analyze updated income statement from the Company
Moore, Colin	2/28/2026	0.2	Call with C. Moore and S. Loop (A&M) regarding internal rate of return one-page summary
Moore, Colin	2/28/2026	0.4	Update formatting for hypothetical transaction at emergence to be consistent with other model outputs
Webber, Dan	2/28/2026	1.4	Revise certain components of the OEM offer analysis to incorporate latest FX rates
Webber, Dan	2/28/2026	0.5	Prepare sensitivity slide draft to summarize impact of current OEM offers to three-statement model
Webber, Dan	2/28/2026	0.3	Correspond with T. Simion, N. Grossi (A&M), and Alix team, PJT team, P. Gund (Ankura) regarding preparing for OEM negotiations for upcoming week
Subtotal		1,030.0	

DIP FINANCING & CASH FLOW

Professional	Date	Hours	Activity
Hill, Michael	2/1/2026	0.2	Update vendor management deck for top ten vendors for the expediency of the case and the last three weeks
Hill, Michael	2/1/2026	0.2	Correspond re: update analysis for top ten vendors for the expediency of the case and for the last three weeks
Hill, Michael	2/1/2026	1.6	Update analysis for top ten vendors for the case and for the last three weeks
Rybarczyk, Jodi	2/1/2026	0.4	Correspond with A&M and K&E re: monthly financial statements for DIP compliance
Schmelter, Griffen	2/1/2026	0.4	Clean finalized actuals models from week ending 1/23 to prepare for week ending 1/30 updates
Shahbain, Abraham	2/1/2026	0.2	Call with Company purchasing and customer support and A. Shahbain (A&M) to discuss potential reporting requirements
Waismann, Heitor	2/1/2026	0.3	Correspond to A&M BP team, re: FX impacts in January long term monthly projections
Waismann, Heitor	2/1/2026	1.3	Prepare summary of FX impacts included in the preliminary January long term monthly projections
Athreya, Abhi	2/2/2026	0.4	Review payment request of Ordinary Course Professionals (OCP) and provide feedback to the Company related to the same
Borgonovo, Erik	2/2/2026	0.8	Train and support to the Company's team responsible for managing the CIA process
Borgonovo, Erik	2/2/2026	1.6	Check and validate EMEA CIA invoices requiring prepayment to enable internal handling
Cook, Jacob	2/2/2026	1.4	Review of refreshed 'Ready to Pay' postpetition accounts payable for NAFTA for WE 2/6
Cook, Jacob	2/2/2026	2.1	Prepare deferral template for EMEA postpetition payments for WE 2/6

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DIP FINANCING & CASH FLOW

Professional	Date	Hours	Activity
Cook, Jacob	2/2/2026	1.7	Prepare deferral template for NAFTA postpetition payments for WE 2/6
Cook, Jacob	2/2/2026	1.4	Review of refreshed 'Ready to Pay' postpetition accounts payable for EMEA for WE 2/6
Hill, Michael	2/2/2026	1.1	Process invoices for North America in the afternoon
Hill, Michael	2/2/2026	1.1	Track payment confirmations for North America
Hill, Michael	2/2/2026	0.8	Process invoices for Latin America, coordinating with local teams to facilitate payment
Hill, Michael	2/2/2026	0.6	Update exchange rates in model for the week
Hill, Michael	2/2/2026	0.4	Track payment confirmations for Latin America
Hill, Michael	2/2/2026	1.2	Track invoices for North America, reconciling against raw invoice data and current AP records
Hill, Michael	2/2/2026	0.3	Analyze double payments for a particular vendor and figure out what type of payment should have been made
Hill, Michael	2/2/2026	1.2	Process invoices for North America in the morning
Hill, Michael	2/2/2026	0.8	Track invoices for Latin America, reconciling against raw invoice data and current AP records
Hill, Michael	2/2/2026	0.2	Send out daily cash summary for global CIA payments for cash pooling purposes
Hill, Michael	2/2/2026	0.2	Send out daily cash in advance summary tracker
Hill, Michael	2/2/2026	0.4	Investigate pro-forma invoices for paid status
Hollomon, Lindsey	2/2/2026	1.1	Adjust analysis for certain vendor overdue payments
Hollomon, Lindsey	2/2/2026	0.7	Clean CIA Inbox sorting invoices processed and payment confirmations (morning)
Hollomon, Lindsey	2/2/2026	2.9	Adjust through presentation slides for cash in advance transition stages
Hollomon, Lindsey	2/2/2026	0.3	Finalize adjustments on transition slideshow
Korol, Sammy	2/2/2026	1.3	Build detailed monthly summary of actualized vs estimated professional fee accrual for UCC advisors, incorporating latest invoices and accruals spanning multiple months
Korol, Sammy	2/2/2026	0.8	Build high-level summary of receipt overlays by customer and type for WE 1/30 receipts forecast
Korol, Sammy	2/2/2026	1.6	Build detailed variance summary and forecasted rollforward for factoring facilities, incorporating updated remittance / advance schedule and latest actuals

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DIP FINANCING & CASH FLOW

Professional	Date	Hours	Activity
Korol, Sammy	2/2/2026	0.6	Update professional fee tracker with latest received fee applications, track received invoices, and build summary showcasing variance to corresponding estimates
Korol, Sammy	2/2/2026	0.5	Build consolidated summary of amendments to interim fee applications by firm and incorporate adjustments into professional fee tracker
Korol, Sammy	2/2/2026	0.5	Update professional fee tracker with actual Fx conversion rates based on raw bank disbursements
Korol, Sammy	2/2/2026	1.1	Update detailed analysis of cumulative 4-week receipts variance with latest commentary and data, and distribute to Ad Hoc Group advisors
Nguyen, Vi Hoa	2/2/2026	1.3	Validate all documents, authorize CIA requests, and submit them to the appropriate team for payment and booking handling
Nguyen, Vi Hoa	2/2/2026	1.3	Check documentation, approve CIA requests, and send them to the responsible team for payment and booking processing
Nguyen, Vi Hoa	2/2/2026	0.9	Verify documents, authorize CIA requests, and route them to the correct team for payment and booking execution
Nguyen, Vi Hoa	2/2/2026	0.2	Provide written responses to outstanding questions regarding the EMEA Onboarding with the Company's EMEA team taking over the CIA process
Nguyen, Vi Hoa	2/2/2026	2.6	Review documentation, approve CIA requests, and forward them to the relevant team for payment and booking processing
Postolos, Lucas	2/2/2026	2.2	Revise liquidity initiative materials for management and Ad Hoc Group, summarizing progress to improve short-term liquidity across vendor and customer negotiations
Postolos, Lucas	2/2/2026	1.4	Prepare documentation for N. Grossi (A&M) related to accounts receivable by country and plant
Postolos, Lucas	2/2/2026	1.2	Research into documentation from Akin regarding asset collateral for exit financing analysis
Postolos, Lucas	2/2/2026	0.2	Meeting with D. Shiffman and L. Postolos (A&M) regarding progress on various customer-related liquidity initiatives
Schmelter, Griffen	2/2/2026	0.4	Determine whether all inputs received from the company for the Other Regions actuals model in week ending 1/30 are complete and correct
Schmelter, Griffen	2/2/2026	0.7	Determine whether all inputs received from the company for the EMEA actuals model in week ending 1/30 are complete and correct
Schmelter, Griffen	2/2/2026	0.4	Call with company regarding progress in incorporating inputs into Other Regions and Japan actuals models for week ending 1/30
Schmelter, Griffen	2/2/2026	0.6	Determine whether all inputs received from the company for the NAFTA actuals model in week ending 1/30 are complete and correct
Schmelter, Griffen	2/2/2026	0.6	Determine whether all inputs received from the company for the Japan actuals model in week ending 1/30 are complete and correct
Schmelter, Griffen	2/2/2026	0.4	Call with company regarding progress in incorporating inputs into NAFTA actuals model for week ending 1/30
Shiffman, David	2/2/2026	0.3	Call with D. Shiffman, H. Waismann (A&M) related to liquidity touchpoint
Shiffman, David	2/2/2026	1.1	Review latest cash forecast and prepare updates to reflect prior week activity and latest outlook

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Professional	Date	Hours	Activity
Shiffman, David	2/2/2026	0.2	Meeting with D. Shiffman and L. Postolos (A&M) regarding progress on various customer-related liquidity initiatives
Shiffman, David	2/2/2026	0.6	Call with D. Shiffman and H. Waismann (A&M) to discuss FX impacts in latest long term cash flow forecast
Shiffman, David	2/2/2026	1.4	Review preliminary analysis of foreign exchange rate impact on cash flow projections, provide feedback and related discussions
Shiffman, David	2/2/2026	0.6	Call with D. Shiffman and H. Waismann (A&M) to review latest liquidity scenarios forecast after changes to cash flow forecast
Shiffman, David	2/2/2026	0.4	Call with D. Shiffman and H. Waismann (A&M) to discuss changes to cash flow forecast based on latest first-day-motion disbursements forecast and Company's expected ending balance for week ending 2/6
Shiffman, David	2/2/2026	0.4	Discuss latest liquidity outlook for the week with Company treasury
Shiffman, David	2/2/2026	0.7	Review draft schedules of professional fee and factoring forecasts and provide feedback to A&M team
Simion, Tony	2/2/2026	0.7	Attend meeting with Management, K&E, and advisors to the Ad Hoc Group regarding response to customer regarding liquidity support
Waismann, Heitor	2/2/2026	1.7	Prepare adjustments to cash flow forecast based on latest first-day motion disbursement forecast and other changes to receipts and material disbursements
Waismann, Heitor	2/2/2026	0.6	Call with D. Shiffman and H. Waismann (A&M) to review latest liquidity scenarios forecast after changes to cash flow forecast
Waismann, Heitor	2/2/2026	0.4	Call with D. Shiffman and H. Waismann (A&M) to discuss changes to cash flow forecast based on latest first-day-motion disbursements forecast and Company's expected ending balance for week ending 2/6
Waismann, Heitor	2/2/2026	0.3	Call with D. Shiffman, H. Waismann (A&M) related to liquidity touchpoint
Waismann, Heitor	2/2/2026	1.8	Prepare analysis on FX impacts in long term cash flow for sales and material expenses
Waismann, Heitor	2/2/2026	0.6	Call with D. Shiffman and H. Waismann (A&M) to discuss FX impacts in latest long term cash flow forecast
Warren, Joseph	2/2/2026	0.3	Coordinate with Company regarding next steps to transition cash in advance payment team responsibilities for all regions globally
Warren, Joseph	2/2/2026	0.5	Analyze progress on cash in advance payment team transition from A&M team as of Monday, 2/2 and provide feedback on the same
Warren, Joseph	2/2/2026	0.4	Analyze draft presentation relating to cash in advance payment team transition and provide feedback on the same to A&M team
Webber, Dan	2/2/2026	0.2	Correspond with P. Cheong, et al. (K&E), L. Postolos (A&M) regarding assumptions to quantifying collateral for exit financing
Weiland, Brad	2/2/2026	0.3	Review and analyze intercompany balance items
Borgonovo, Erik	2/3/2026	1.3	Train and support to the Company's team responsible for managing the CIA process
Borgonovo, Erik	2/3/2026	2.6	Review and authorize EMEA and LATAM prepayment invoices to support timely settlement

Exhibit D

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DIP FINANCING & CASH FLOW

Professional	Date	Hours	Activity
Borgonovo, Erik	2/3/2026	2.3	Assess EMEA and LATAM prepayment proformas, authorize valid ones, and send them for expedited handling
Borgonovo, Erik	2/3/2026	0.4	Prepare for and participate in daily cash in advance invoice and payment coordination call with J. Warren, N. Caruso, V. Nguyen, and E. Borgonovo (A&M) discussing cash in advance transition and issues as of Tuesday, February 3
Caruso, Nicholas	2/3/2026	0.4	Prepare for and participate in daily cash in advance invoice and payment coordination call with J. Warren, N. Caruso, V. Nguyen, and E. Borgonovo (A&M) discussing cash in advance transition and issues as of Tuesday, February 3
Cook, Jacob	2/3/2026	0.9	Select invoices to be paid and application of FDM coding for email trade agreement payments WE 2/6
Cook, Jacob	2/3/2026	0.6	Review of historical payments made against email trade agreements since execution for trade agreements to be paid WE 2/6
Cook, Jacob	2/3/2026	0.7	Review of historical payments made against trade agreements since execution for trade agreements to be paid WE 2/6
Cook, Jacob	2/3/2026	1.4	Review of executed email trade agreement payment schedules for trade agreements to be paid WE 2/6
Cook, Jacob	2/3/2026	0.6	Review of executed trade agreement payment schedules for trade agreements to be paid WE 2/6
Cook, Jacob	2/3/2026	1.3	Review of outstanding accounts payable for vendors with trade agreements to be paid WE 2/6
Cook, Jacob	2/3/2026	1.1	Select invoices to be paid for EMEA during WE 2/6 based on deferral targets identified
Cook, Jacob	2/3/2026	1.2	Review of outstanding accounts payable for vendors with email trade agreements to be paid WE 2/6
Cook, Jacob	2/3/2026	0.7	Select invoices to be paid and application of FDM coding for trade agreement payments WE 2/6
Cook, Jacob	2/3/2026	2.1	Select invoices to be paid for NAFTA during WE 2/6 based on deferral targets identified
Grossi, Nick	2/3/2026	1.2	Coordinate factoring resolution and liquidity impact
Grossi, Nick	2/3/2026	1.6	Review updated cash flow presentation and provide comments re: same
Hill, Michael	2/3/2026	0.8	Track invoices for Latin America, reconciling against raw invoice data and current AP records
Hill, Michael	2/3/2026	0.2	Send out daily cash summary for global CIA payments for cash pooling purposes
Hill, Michael	2/3/2026	0.2	Send out daily cash in advance summary tracker
Hill, Michael	2/3/2026	1.1	Track invoices for North America, reconciling against raw invoice data and current AP records
Hill, Michael	2/3/2026	1.3	Process invoices for North America in the morning
Hill, Michael	2/3/2026	0.9	Process invoices for Latin America, coordinating with local teams to facilitate payment

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DIP FINANCING & CASH FLOW

Professional	Date	Hours	Activity
Hill, Michael	2/3/2026	1.1	Process invoices for North America in the afternoon
Hill, Michael	2/3/2026	0.8	Track payment confirmations for North America
Hill, Michael	2/3/2026	0.6	Track payment confirmations for Latin America
Korol, Sammy	2/3/2026	0.4	Create LATAM payroll template for upcoming DIP Budget Refresh, including weekly inputs by entity & payroll type and a monthly summary aggregating current weekly inputs and showing variance to prior
Korol, Sammy	2/3/2026	0.6	Create APAC payroll template for upcoming DIP Budget Refresh, including weekly inputs by entity & payroll type and a monthly summary aggregating current weekly inputs and showing variance to prior
Korol, Sammy	2/3/2026	0.6	Build and distribute detailed summary of professional fee historical accruals by individual firm based on latest data
Korol, Sammy	2/3/2026	0.6	Create NAFTA payroll template for upcoming DIP Budget Refresh, including weekly inputs by entity & payroll type and a monthly summary aggregating current weekly inputs and showing variance to prior
Korol, Sammy	2/3/2026	0.7	Update Fx rates on payroll templates based on latest and build variance summary by region and payroll type to highlight change due to Fx rate updates
Korol, Sammy	2/3/2026	0.7	Create EMEA payroll template for upcoming DIP Budget Refresh, including weekly inputs by entity & payroll type and a monthly summary aggregating current weekly inputs and showing variance to prior
Korol, Sammy	2/3/2026	1.4	Build in depth receipts forecast summary for W/E 2.6 detailing base forecast, applied overlays, and finalized forecast; incorporate high-level written summary of overlays by customer and type
Nguyen, Vi Hoa	2/3/2026	2.6	Confirm documentation, authorize CIA requests, and forward them for payment and booking completion
Nguyen, Vi Hoa	2/3/2026	1.0	Train and onboard the Company's NAFTA team taking over the CIA process for the NAFTA and LATAM work stream for CIA
Nguyen, Vi Hoa	2/3/2026	2.9	Call with the Company to clarify questions regarding the Cash in Advance approval process
Nguyen, Vi Hoa	2/3/2026	0.4	Prepare for and participate in daily cash in advance invoice and payment coordination call with J. Warren, N. Caruso, V. Nguyen, and E. Borgonovo (A&M) discussing cash in advance transition and issues as of Tuesday, February 3
Postolos, Lucas	2/3/2026	1.9	Revise analysis of legal entity headcount, revenue, assets, and collateral assumptions based on Akin input
Schmelter, Griffen	2/3/2026	1.8	Reconcile bank balances to a bank activity in the NAFTA Actuals model for week ending 1/30
Schmelter, Griffen	2/3/2026	0.7	Reconcile bank balances to a bank activity in the Japan Actuals model for week ending 1/30
Schmelter, Griffen	2/3/2026	0.7	Call with company regarding reconciling bank activity to bank account balances for EMEA actuals model for week ending 1/30

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DIP FINANCING & CASH FLOW

Professional	Date	Hours	Activity
Schmelter, Griffen	2/3/2026	0.4	Correspond with Japan treasury team regarding bulk transactions in week ending 1/30
Schmelter, Griffen	2/3/2026	2.3	Determine which intercompany transactions in the intercompany report are timing related or non-operating transactions for week ending 1/30
Schmelter, Griffen	2/3/2026	0.5	Reconcile Japan actuals model to company cash flow report for week ending 1/30
Schmelter, Griffen	2/3/2026	1.3	Analyze flash cash to confirm the current cash numbers reflect A&M's view of cash on hand as of 1/30
Schmelter, Griffen	2/3/2026	1.2	Find matching intercompany transaction in regional actuals models for unmatched intercompany transactions in week ending 1/30
Schmelter, Griffen	2/3/2026	0.8	Reconcile NAFTA actuals model to company cash flow report for week ending 1/30
Schmelter, Griffen	2/3/2026	0.5	Call with company regarding reconciling bank activity to bank account balances for NAFTA actuals model for week ending 1/30
Schmelter, Griffen	2/3/2026	0.9	Reconcile bank balances to a bank activity in the EMEA Actuals model for week ending 1/30
Schmelter, Griffen	2/3/2026	0.8	Reconcile EMEA actuals model to company cash flow report for week ending 1/30
Shahbain, Abraham	2/3/2026	1.1	Review and provide feedback on weekly payment run selection
Shiffman, David	2/3/2026	1.4	Prepare updated liquidity scenario related to certain customer and constituent considerations
Shiffman, David	2/3/2026	1.8	Prepare operating assumptions and other supporting materials for long term cash flow projections
Shiffman, David	2/3/2026	0.6	Review updated DIP debt rollforwards which considers updated foreign exchange rates
Shiffman, David	2/3/2026	0.6	Call with D. Shiffman and H. Waismann (A&M) to review FX summary between January and December cash flow projections
Shiffman, David	2/3/2026	1.6	Review preliminary analysis of foreign exchange rate impact on cash flow projections and prepare revisions for discussion with A&M team
Waismann, Heitor	2/3/2026	1.3	Update covenant analysis to calculate minimum cash balance for week ending 2/6 for covenant purposes
Waismann, Heitor	2/3/2026	1.1	Prepare summary of changes between January and December monthly operating assumptions, including FX impacts and other normal course-related changes
Waismann, Heitor	2/3/2026	1.2	Prepare debt roll forward schedule in millions of dollars, using actual transaction figures for draws and interest payments
Waismann, Heitor	2/3/2026	0.3	Prepare summary of debt claims to be included in emergence-related sources and uses bridge
Waismann, Heitor	2/3/2026	0.7	Update liquidity scenarios presentation with latest forecast for factoring activity and emergency loan repayment schedule
Waismann, Heitor	2/3/2026	0.7	Prepare comparison between FX rates used in DIP budget submitted on 1/23 to the preliminary FX rates assumed in BP26
Waismann, Heitor	2/3/2026	1.2	Prepare summary of receipts reconciliation between DIP budget figures and receipts template provided by Company

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Professional	Date	Hours	Activity
Waismann, Heitor	2/3/2026	0.6	Call with D. Shiffman and H. Waismann (A&M) to review FX summary between January and December cash flow projections
Waismann, Heitor	2/3/2026	0.6	Provide new factoring facility summary by submit for each legal entity and customer combination to A&M leader
Waismann, Heitor	2/3/2026	0.5	Update liquidity scenarios presentation with latest outputs after changes performed in 2/3
Warren, Joseph	2/3/2026	0.2	Provide feedback to A&M team managing transition of cash in advance payment responsibilities for a certain region
Warren, Joseph	2/3/2026	0.2	Analyze cash in advance payment team transition presentation for coverage for certain region and provide feedback to A&M team on the same
Warren, Joseph	2/3/2026	0.4	Coordinate with Company regarding next steps to transition cash in advance payment team responsibilities for all regions globally
Warren, Joseph	2/3/2026	0.4	Prepare for and participate in daily cash in advance invoice and payment coordination call with J. Warren, N. Caruso, V. Nguyen, and E. Borgonovo (A&M) discussing cash in advance transition and issues as of Tuesday, February 3
Webber, Dan	2/3/2026	0.2	Correspond with L. Postolos, M. Hamilton (A&M) regarding legal entity analysis to provide to PJT for exit financing
Weiland, Brad	2/3/2026	0.2	Correspond with D. Webber (A&M) and M. Dvorak (A&M) re intercompany items
Weiland, Brad	2/3/2026	0.4	Review data re intercompany balance items and follow up re same
Zhu, Judith	2/3/2026	0.4	Verify the vendor names in newly signed TAs against the CIA approved vendor list and AP Master list as of February 3
Zhu, Judith	2/3/2026	1.4	Review the Japan and China CIAs received in the morning and respond to the procurement and processing team (Company)
Zhu, Judith	2/3/2026	0.3	Check and update the latest TA list
Zhu, Judith	2/3/2026	0.2	Review Company's responses for the rejected CIA requests and reply accordingly
Zhu, Judith	2/3/2026	0.4	Coordinate with J. Warren (A&M) and the Company regarding the APAC CIA Approval Process training arrangements
Zhu, Judith	2/3/2026	0.3	Review the China and Japan CIA payment list submitted by the company against A&M's approved items and today's actual payments, and follow up on any discrepancies
Zhu, Judith	2/3/2026	0.4	Reconcile the payments with the corresponding invoices, record the payment details, and update the China and Japan CIA tracker and vendor payment list as of January 5, 2026 accordingly
Zhu, Judith	2/3/2026	1.6	Review Japan and China CIAs received in the afternoon and respond to the procurement and processing team (Company)
Zhu, Judith	2/3/2026	0.2	Analyze monthly vendor CIA application trends, and discuss any unusual changes with the Company
Zhu, Judith	2/3/2026	0.6	Communicate with J. Warren (A&M) on the China and Japan CIA transition process
Zhu, Judith	2/3/2026	0.2	Report daily work progress M. Hill (A&M) via email

Exhibit D

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DIP FINANCING & CASH FLOW

Professional	Date	Hours	Activity
Athreya, Abhi	2/4/2026	0.7	Investigate Ordinary Course Professional (OCP) overages flagged by the Company's Counsel
Borgonovo, Erik	2/4/2026	2.2	Review CIA submissions and forward approved cases to processing and payment teams
Borgonovo, Erik	2/4/2026	0.9	Train and support to the Company's team responsible for managing the CIA process
Borgonovo, Erik	2/4/2026	1.4	Approve CIA requests in order to maintain the CIA process ongoing while transitioning to Company
Cook, Jacob	2/4/2026	0.6	Consolidate weekly payments made from Japan filing entities for WE 1/30
Cook, Jacob	2/4/2026	1.1	Consolidate weekly payments made from EMEA filing entities for WE 1/30
Cook, Jacob	2/4/2026	0.7	Consolidate weekly payments made from China filing entities for WE 1/30
Cook, Jacob	2/4/2026	0.2	Consolidate weekly payments made from LATAM filing entities for WE 1/30
Cook, Jacob	2/4/2026	1.1	Consolidate weekly payments made from NAFTA filing entities for WE 01/30
Grossi, Nick	2/4/2026	1.7	Prepare revised monthly DIP forecast
Grossi, Nick	2/4/2026	0.4	Review and provide comments on weekly cash allocations
Grossi, Nick	2/4/2026	0.7	Meeting with N. Grossi and L. Postolos (A&M) related to professional fee run-rate in context of new workstream to support invoice and collection issues
Grossi, Nick	2/4/2026	0.9	Meeting with P. Gund (Ankura), PJT team, K&E team, N. Grossi, T. Simion, D. Shiffman, D. Webber, and L. Postolos (A&M) regarding liquidity forecast and implications
Hill, Michael	2/4/2026	0.2	Send out daily cash in advance summary tracker
Hill, Michael	2/4/2026	1.4	Process invoices for North America in the afternoon
Hill, Michael	2/4/2026	0.8	Process invoices for Latin America, coordinating with local teams to facilitate payment
Hill, Michael	2/4/2026	0.2	Send out daily cash summary for global CIA payments for cash pooling purposes
Hill, Michael	2/4/2026	1.2	Process invoices for North America in the morning
Hill, Michael	2/4/2026	0.2	Correspond re: request approval to pay CIA invoices for a vendor not previously on cash in advance
Hill, Michael	2/4/2026	0.4	Track payment confirmations for Latin America
Hill, Michael	2/4/2026	1.1	Analyze weekly spend for pro-forma invoices to provide update for duration of the case
Hill, Michael	2/4/2026	1.1	Track invoices for North America, reconciling against raw invoice data and current AP records

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Professional	Date	Hours	Activity
Hill, Michael	2/4/2026	0.9	Track payment confirmations for North America
Hill, Michael	2/4/2026	0.6	Track invoices for Latin America, reconciling against raw invoice data and current AP records
Korol, Sammy	2/4/2026	1.3	Build in depth receipts forecast summary for W/E 1.30 detailing base forecast, applied overlays, and finalized forecast; incorporate high-level written summary of overlays by customer and type
Korol, Sammy	2/4/2026	1.2	Build visualizations highlighting professional fees by firm and type, incorporate into weekly professional fee update presentation, and distribute
Korol, Sammy	2/4/2026	0.6	Update regional payroll templates with latest Company provided inputs from the previous DIP Budget refresh and distribute to each region
Korol, Sammy	2/4/2026	1.1	Build in depth variance analysis of forecast vs actual receipts for W/E 1.30 by customer, region, and country, highlighting key contributors by region and corresponding with Company to confirm explanations for variances
Korol, Sammy	2/4/2026	1.4	Build and distribute updated list of past due and upcoming professional fee accruals, incorporating accrual month, Oku and local amounts, and additional invoice detail
Korol, Sammy	2/4/2026	1.4	Create variance summary by individual firm of January monthly professional fee accrual estimates vs actualized amounts so far, supported with explanations for permanent and timing variances
Nguyen, Vi Hoa	2/4/2026	2.8	Assess documentation, approve CIA requests, and forward them for payment and booking processing
Postolos, Lucas	2/4/2026	2.4	Prepare documentation for N. Grossi (A&M) regarding professional fee run-rate in context of new workstream to support invoice and collection issues
Postolos, Lucas	2/4/2026	0.9	Meeting with P. Gund (Ankura), PJT team, K&E team, N. Grossi, T. Simion, D. Shiffman, D. Webber, and L. Postolos (A&M) regarding liquidity forecast and implications
Postolos, Lucas	2/4/2026	0.7	Meeting with N. Grossi and L. Postolos (A&M) related to professional fee run-rate in context of new workstream to support invoice and collection issues
Postolos, Lucas	2/4/2026	0.9	Update to liquidity initiative presentation for management summarizing progress on various customer and vendor-related tasks
Schmelter, Griffen	2/4/2026	0.3	Correspond with EMEA treasury team regarding payments missing from the EMEA payment run for week ending 1/30
Schmelter, Griffen	2/4/2026	0.6	Call with company regarding the completion weekly reporting on customer receipts transactions in week ending 1/30
Schmelter, Griffen	2/4/2026	0.3	Correspond with China treasury team regarding uncategorized transactions in Thailand and China receipt customer detail
Schmelter, Griffen	2/4/2026	0.6	Make adjustments to Non-operating mapping in all regional actuals models based on Non-operating transaction summary for week ending 1/30
Schmelter, Griffen	2/4/2026	0.3	Call with company regarding the completion weekly reporting on individual Tariff and SG&A transactions in week ending 1/30

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DIP FINANCING & CASH FLOW

Professional	Date	Hours	Activity
Schmelter, Griffen	2/4/2026	0.8	Make adjustments to SG&A mapping in all regional actuals models based on SG&A transaction summary for week ending 1/30
Schmelter, Griffen	2/4/2026	0.7	Make adjustments to Payroll mapping in all regional actuals models based on Payroll transaction summary for week ending 1/30
Schmelter, Griffen	2/4/2026	1.0	Make adjustments to Tariff mapping in all regional actuals models based on Tariff transaction summary for week ending 1/30
Schmelter, Griffen	2/4/2026	0.2	Call with company regarding the completion weekly reporting on individual Non-operating and payroll transactions in week ending 1/30
Schmelter, Griffen	2/4/2026	0.5	Correspond with A&M team on progress on updating actuals report for week ending 1/30 as of 2/4
Shahbain, Abraham	2/4/2026	0.3	Call with A. Shahbain (A&M) and J. Warren (A&M) regarding cash in advance payment team transition plan and staffing as of Wednesday, 2/4
Shahbain, Abraham	2/4/2026	1.0	Update allocation regional funding analysis based on feedback from regions
Shiffman, David	2/4/2026	1.2	Finalize DIP projection materials for upcoming discussion with Debtors advisors
Shiffman, David	2/4/2026	0.8	Review comments provided by Treasury team regarding cash flow projections
Shiffman, David	2/4/2026	0.8	Call with D. Shiffman, H. Waismann (A&M) and Company to review preliminary long term cash flow forecast
Shiffman, David	2/4/2026	1.2	Review draft diligence responses for UCC advisors and provide feedback to A&M team
Shiffman, David	2/4/2026	0.7	Correspond with Business Plan team to align on certain cash flow assumptions related to foreign exchange rates
Shiffman, David	2/4/2026	0.7	Review preliminary variance report for case to date actuals compared to the initial DIP budget at filing
Shiffman, David	2/4/2026	0.9	Meeting with P. Gund (Ankura), PJT team, K&E team, N. Grossi, T. Simion, D. Shiffman, D. Webber, and L. Postolos (A&M) regarding liquidity forecast and implications
Simion, Tony	2/4/2026	0.9	Meeting with P. Gund (Ankura), PJT team, K&E team, N. Grossi, T. Simion, D. Shiffman, D. Webber, and L. Postolos (A&M) regarding liquidity forecast and implications
Waismann, Heitor	2/4/2026	2.2	Prepare summary comparing case-to-date actuals to long term cash flow forecast submitted in June as part of the DIP projections
Waismann, Heitor	2/4/2026	0.6	Review preliminary receipts variance summary for week ending 1/30
Waismann, Heitor	2/4/2026	0.8	Call with D. Shiffman, H. Waismann (A&M) and Company to review preliminary long term cash flow forecast
Waismann, Heitor	2/4/2026	0.2	Correspond to A&M BP team, re: FX impacts in receipts forecast
Waismann, Heitor	2/4/2026	0.3	Review professional fee outstanding invoices summary prepared by A&M team to be sent to Company
Waismann, Heitor	2/4/2026	0.4	Review payroll templates prepared by A&M team to be submitted to the Company for fulfilling

Exhibit D

Marelli Automotive Lighting USA, LLC
Time Detail by Activity
February 1, 2026 through February 28, 2026

DIP FINANCING & CASH FLOW

Professional	Date	Hours	Activity
Waismann, Heitor	2/4/2026	0.7	Prepare adjustments to long term cash flow forecast presentation to include projected deferrals in liquidity chart
Warren, Joseph	2/4/2026	0.5	Prepare comprehensive status report for current state of each region's cash in advance payment team transition per A&M team request
Warren, Joseph	2/4/2026	0.3	Call with A. Shahbain (A&M) and J. Warren (A&M) regarding cash in advance payment team transition plan and staffing as of Wednesday, 2/4
Webber, Dan	2/4/2026	0.9	Meeting with P. Gund (Ankura), PJT team, K&E team, N. Grossi, T. Simion, D. Shiffman, D. Webber, and L. Postolos (A&M) regarding liquidity forecast and implications
Zhu, Judith	2/4/2026	0.4	Review Company's responses for the rejected CIA requests and reply accordingly
Zhu, Judith	2/4/2026	1.4	Deliver APAC CIA approval process training to the Company
Zhu, Judith	2/4/2026	0.3	Review the China CIA payment list provided by the company, verify that it aligns with A&M's approvals, and follow up with the company on any discrepancies identified
Zhu, Judith	2/4/2026	0.3	Review the Japan CIA payment list submitted by the company against A&M's approved items and today's actual payments, and follow up on any discrepancies
Zhu, Judith	2/4/2026	0.2	Check and update the latest TA list
Zhu, Judith	2/4/2026	0.2	Analyze monthly vendor CIA application trends, and discuss any unusual changes with the Company
Zhu, Judith	2/4/2026	1.9	Review Japan and China CIAs received in the afternoon (1st batch) and respond to the procurement and processing team (Company)
Zhu, Judith	2/4/2026	0.2	Report daily work progress to M. Hill (A&M) via email
Zhu, Judith	2/4/2026	0.2	Report training progress to J. Warren, N. Caruso and M. Hill (all A&M)
Zhu, Judith	2/4/2026	1.8	Review Japan and China CIAs received in the afternoon (2nd batch) and respond to the procurement and processing team (Company)
Zhu, Judith	2/4/2026	2.2	Review the Japan and China CIAs received in the morning and respond to the procurement and processing team (Company)
Zhu, Judith	2/4/2026	0.9	Reconcile the payments with the corresponding invoices, record the payment details, and update the China and Japan CIA tracker and vendor payment list as of February 4, 2026 accordingly
Borgonovo, Erik	2/5/2026	2.1	Analyze incoming CIA files, approve valid ones, and send them for immediate handling
Borgonovo, Erik	2/5/2026	0.8	Train and support to the Company's team responsible for managing the CIA process
Cook, Jacob	2/5/2026	1.6	Invoice-level review of actual payments made during prior week against 'requested to pay' files distributed to company for adherence to payment proposals for WE 1/30 for NAFTA
Cook, Jacob	2/5/2026	1.4	Invoice-level review of actual payments made during prior week against 'requested to pay' files distributed to company for adherence to payment proposals for WE 1/30 for EMEA

Marelli Automotive Lighting USA, LLC
Time Detail by Activity
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DIP FINANCING & CASH FLOW

Professional	Date	Hours	Activity
Cook, Jacob	2/5/2026	0.7	Calls with J. Cook (A&M) to review proposed payments and summary analysis
Cook, Jacob	2/5/2026	1.7	Review of FDM coding for actuals reported for WE 1/30
Cook, Jacob	2/5/2026	1.1	Review of vendor-related disbursements for WE 1/30 against budgeted allowance
Grossi, Nick	2/5/2026	0.5	Review and provide comments re: cash variance report
Grossi, Nick	2/5/2026	0.5	Participate in discussion with the Company's leadership related to long-term projections
Hill, Michael	2/5/2026	1.2	Track invoices for North America, reconciling against raw invoice data and current AP records
Hill, Michael	2/5/2026	0.7	Track payment confirmations for Latin America
Hill, Michael	2/5/2026	0.2	Send out daily cash summary for global CIA payments for cash pooling purposes
Hill, Michael	2/5/2026	0.8	Track payment confirmations for North America
Hill, Michael	2/5/2026	1.3	Process invoices for North America in the morning
Hill, Michael	2/5/2026	1.6	Process invoices for North America in the afternoon
Hill, Michael	2/5/2026	0.8	Track invoices for Latin America, reconciling against raw invoice data and current AP records
Hill, Michael	2/5/2026	0.2	Send out daily cash in advance summary tracker
Hill, Michael	2/5/2026	0.9	Process invoices for Latin America, coordinating with local teams to facilitate payment
Hollomon, Lindsey	2/5/2026	1.1	Review cash in advance transition adjustments
Korol, Sammy	2/5/2026	0.7	Analyze raw bank disbursement data and build summary of normal course vs Rx professional consulting fees in Japan, corresponding with Company for verification
Korol, Sammy	2/5/2026	0.3	Build variance summary comparing actual tariff disbursements in W/E 1.30 by region and recipient based on bank data vs latest DIP Budget
Korol, Sammy	2/5/2026	0.3	Update DIP Budget Variance Report W/E 1.30 with latest inputs from Company and distribute
Korol, Sammy	2/5/2026	0.3	Build and distribute consolidated variance summary (actuals vs forecast) of FDM spend from W/E 1.23 and 1.30
Korol, Sammy	2/5/2026	0.3	Update Variance Report W/E 1.30 with explanations for payroll variances by region and country and confirm key variances with Company
Korol, Sammy	2/5/2026	0.4	Build variance summary by country of W/E 1.30 payroll disbursements, corresponding with Company to confirm nature of actual vs forecast variance

Marelli Automotive Lighting USA, LLC
Time Detail by Activity
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DIP FINANCING & CASH FLOW

Professional	Date	Hours	Activity
Korol, Sammy	2/5/2026	0.6	Write commentary on Variance Report W/E 1.30 to explain receipts variance by region and customer (EMEA, NAFTA, Japan, Other), confirming key variances with the Company
Korol, Sammy	2/5/2026	0.4	Build and distribute summary of upcoming and past-due fees for Ad Hoc Group professionals
Korol, Sammy	2/5/2026	0.5	Call with D. Shiffman, H. Waismann, S. Korol (A&M) and Company to review preliminary DIP Budget Variance Report for W/E 1.30
Korol, Sammy	2/5/2026	0.4	Construct variance summary by region of forecasted non-operating activities versus actual amounts in W/E 1.30, incorporating commentary and corresponding with Company to clarify variances
Korol, Sammy	2/5/2026	0.3	Incorporate W/E 1.30 non-operating activity into the combined database of SG&A and Non-Op historical actuals
Korol, Sammy	2/5/2026	0.4	Update Variance Report W/E 1.30 with high-level explanations for key variances by recipient in SG&A and Non-Op forecasts by region (EMEA, NAFTA, Japan, Other), confirming key variances with Company
Korol, Sammy	2/5/2026	0.6	Construct variance summary by region and recipient of forecasted SG&A versus actual amounts from W/E 1.30, corresponding with Company to clarify variances at the recipient level
Korol, Sammy	2/5/2026	0.6	Build clean graph of actualized and forecasted vendor disbursement holdbacks for the remainder of the 13-week period
Korol, Sammy	2/5/2026	0.6	Clean W/E 1.30 bank transactions related to non-operating activities and map to recipients currently incorporated in the non-operating forecast from DIP Budget Update W/E 1.23
Korol, Sammy	2/5/2026	0.6	Incorporate explanations into Variance Report W/E 1.30 for variances in material spend, FDM spend, professional fee disbursements, DIP interest payments, and tariffs, for each region
Korol, Sammy	2/5/2026	0.6	Remap W/E 1.30 SG&A transactions to corresponding recipients from the latest DIP Budget Update and incorporate into database of historical SG&A actuals
Nguyen, Vi Hoa	2/5/2026	0.2	Provide written responses to outstanding questions regarding the EMEA Onboarding with the Company's EMEA team taking over the CIA process
Nguyen, Vi Hoa	2/5/2026	1.6	Ensure documentation accuracy, approve CIA requests, and submit them for payment and booking handling
Postolos, Lucas	2/5/2026	1.4	Update to liquidity initiative presentation for management summarizing progress on various customer and vendor-related tasks
Postolos, Lucas	2/5/2026	0.5	Call with D. Webber and L. Postolos (A&M) regarding business unit collateral summary analysis and real estate updates
Postolos, Lucas	2/5/2026	0.5	Meeting with management, D. Shiffman, and L. Postolos (A&M) regarding liquidity generated through various initiatives, including customer invoice collection efforts
Schmelter, Griffen	2/5/2026	1.2	Update Non-operating mapping within regional actuals models for week ending 1/30 per comments from forecast team
Schmelter, Griffen	2/5/2026	0.9	Update SG&A mapping within regional actuals models for week ending 1/30 per comments from forecast team
Schmelter, Griffen	2/5/2026	1.4	Update consolidated actuals file for finalized payroll schedule and professional fee information for week ending 1/30

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DIP FINANCING & CASH FLOW

Professional	Date	Hours	Activity
Schmelter, Griffen	2/5/2026	0.3	Update Tariffs mapping within regional actuals models for week ending 1/30 per comments from forecast team
Schmelter, Griffen	2/5/2026	0.4	Update Payroll mapping within regional actuals models for week ending 1/30 per comments from forecast team
Schmelter, Griffen	2/5/2026	0.2	Correspond with company Asia treasury team on Thailand transactions in Week ending 1/30 that cannot be mapped
Shahbain, Abraham	2/5/2026	1.2	Update regional allocation funding schedule based on updated payments and escalations
Shahbain, Abraham	2/5/2026	0.4	Review and provide feedback on payment reporting required via first day orders
Shiffman, David	2/5/2026	0.5	Meeting with management, D. Shiffman, and L. Postolos (A&M) regarding liquidity generated through various initiatives, including customer invoice collection efforts
Shiffman, David	2/5/2026	0.6	Prepare draft liquidity materials for upcoming bank meeting for Management review
Shiffman, David	2/5/2026	1.8	Prepare revisions to cash flow projections materials related to various sensitivities impacting potential financing needs
Shiffman, David	2/5/2026	1.8	Review variance report and provide feedback to A&M team
Shiffman, David	2/5/2026	0.5	Call with Management and A&M to review updated cash flow projections
Shiffman, David	2/5/2026	0.5	Call with D. Shiffman, H. Waismann, S. Korol (A&M) and Company to review preliminary DIP Budget Variance Report for W/E 1.30
Waismann, Heitor	2/5/2026	1.6	Prepare matrix with DIP sizing comparison for extended case scenarios, sensitizing FDM deferrals and CIA costs
Waismann, Heitor	2/5/2026	1.3	Prepare variance report commentary for material disbursements and first day motion relief
Waismann, Heitor	2/5/2026	1.8	Review variance report commentary for receipts, SG&A and non-operating items
Waismann, Heitor	2/5/2026	0.5	Call with D. Shiffman, H. Waismann, S. Korol (A&M) and Company to review preliminary DIP Budget Variance Report for W/E 1.30
Waismann, Heitor	2/5/2026	0.6	Update long term cash flow presentation to reflect latest forecast after updates made on 2/5
Waismann, Heitor	2/5/2026	0.6	Update long term cash flow forecast to incorporate latest FDM assumptions for extended case timeline
Waismann, Heitor	2/5/2026	0.8	Update DIP sizing calculation to incorporate latest FDM assumptions for extended case timeline
Webber, Dan	2/5/2026	0.5	Call with D. Webber and L. Postolos (A&M) regarding business unit collateral summary analysis and real estate updates
Zhu, Judith	2/5/2026	1.2	Deliver APAC CIA approval process training to the Company
Zhu, Judith	2/5/2026	0.2	Report daily work progress to M. Hill (A&M) via email
Zhu, Judith	2/5/2026	0.4	Reconcile the payments with the corresponding invoices, record the payment details, and update the China and Japan CIA tracker and vendor payment list as of February 5, 2026 accordingly

Marelli Automotive Lighting USA, LLC
Time Detail by Activity
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DIP FINANCING & CASH FLOW

Professional	Date	Hours	Activity
Zhu, Judith	2/5/2026	0.2	Check and update the latest TA list
Zhu, Judith	2/5/2026	1.6	Review Japan and China CIAs received in the afternoon (1st batch) and respond to the procurement and processing team (Company)
Zhu, Judith	2/5/2026	1.8	Review the Japan and China CIAs received in the morning and respond to the procurement and processing team (Company)
Zhu, Judith	2/5/2026	2.1	Review Japan and China CIAs received in the afternoon (2nd batch) and respond to the procurement and processing team (Company)
Zhu, Judith	2/5/2026	0.3	Review the China CIA payment list provided by the company, verify that it aligns with A&M's approvals, and follow up with the company on any discrepancies identified
Zhu, Judith	2/5/2026	0.2	Review Company's responses for the rejected CIA requests and reply accordingly
Athreya, Abhi	2/6/2026	0.8	Investigate Ordinary Course Professional (OCP) overages flagged by the Company's Counsel
Borgonovo, Erik	2/6/2026	0.9	Train and support to the Company's team responsible for managing the CIA process
Borgonovo, Erik	2/6/2026	0.7	Check CIA documentation and forward approved cases for execution
Cook, Jacob	2/6/2026	1.8	Reconcile payments reported in VMT data against data provided by the Company treasury for WE 1/30
Cook, Jacob	2/6/2026	1.6	Review of deferral requirements for WE 2/13
Grossi, Nick	2/6/2026	0.3	Participate in discussion with N Howard (K&E) regarding financing
Grossi, Nick	2/6/2026	1.0	Participate in discussion with the Company's leadership related to cash flow projections
Grossi, Nick	2/6/2026	1.5	Review pro forma liquidity projections and provide comments re: same
Grossi, Nick	2/6/2026	1.6	Revise extended forecast and develop scenario analysis
Hill, Michael	2/6/2026	1.6	Process invoices for North America in the afternoon
Hill, Michael	2/6/2026	0.9	Update the model for new Trade Agreements to determine if vendors should still be processed for CIA invoices
Hill, Michael	2/6/2026	0.2	Send out daily cash summary for global CIA payments for cash pooling purposes
Hill, Michael	2/6/2026	0.8	Process invoices for Latin America, coordinating with local teams to facilitate payment
Hill, Michael	2/6/2026	1.3	Process invoices for North America in the morning
Hill, Michael	2/6/2026	1.3	Track invoices for North America, reconciling against raw invoice data and current AP records
Hill, Michael	2/6/2026	0.4	Track payment confirmations for Latin America

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DIP FINANCING & CASH FLOW

Professional	Date	Hours	Activity
Hill, Michael	2/6/2026	0.6	Track invoices for Latin America, reconciling against raw invoice data and current AP records
Hill, Michael	2/6/2026	0.2	Send out daily cash in advance summary tracker
Hill, Michael	2/6/2026	0.9	Track payment confirmations for North America
Hollomon, Lindsey	2/6/2026	2.6	Finish cash in advance slides with newly adjustments forecasting over the next three weeks of changes
Korol, Sammy	2/6/2026	0.8	Calculate Fx rates based on actual bank disbursements versus invoice amounts, corresponding with Company to clarify original amounts and ensuring consistency with invoices / fee applications
Korol, Sammy	2/6/2026	0.3	Update DIP Budget Variance Report for WE 1/30 with latest inputs from Company and distribute
Korol, Sammy	2/6/2026	0.7	Build refreshed Non-Op 13-week forecast by individual recipient based on latest data and historical actuals, ahead of DIP Budget Update WE 2/20
Korol, Sammy	2/6/2026	0.4	Create updated monthly forecast of tariffs and other headwinds based on latest inputs from Company and incorporate into Extended Projections deck
Korol, Sammy	2/6/2026	0.9	Build refreshed SG&A 13-week forecast by individual recipient based on latest data and historical actuals, ahead of DIP Budget Update WE 2/20
Korol, Sammy	2/6/2026	0.5	Incorporate actual Fx rates at time of disbursement into professional fee tracker for paid professional fees
Korol, Sammy	2/6/2026	0.6	Build and distribute summary of historical actual professional fee disbursements by country and entity
Korol, Sammy	2/6/2026	0.6	Build consolidated variance summary, comparing latest SG&A forecast for DIP Budget WE 2/20 and actuals from WE 1/9 and 1/16 against SG&A forecast from DIP Budget 1/23
Korol, Sammy	2/6/2026	0.6	Build consolidated variance summary, comparing latest Non-Op forecast for DIP Budget WE 2/20 and actuals from WE 1/9 and 1/16 against SG&A forecast from DIP Budget 1/23
Korol, Sammy	2/6/2026	1.3	Build clean summary of actual professional fee disbursements in WE 1/30 based on raw bank data in EMEA, Japan, and NAFTA, and incorporate into DIP Budget Variance Report support files
Korol, Sammy	2/6/2026	0.4	Correspond with individual professional firms for latest invoices and updates to past fee applications
Nguyen, Vi Hoa	2/6/2026	0.2	Provide written responses to outstanding questions regarding the EMEA Onboarding with the Company's EMEA team taking over the CIA process
Nguyen, Vi Hoa	2/6/2026	2.8	Review and validate documentation, authorize CIA requests, and pass them on for payment and booking processing
Nguyen, Vi Hoa	2/6/2026	0.5	Validate paperwork, approve CIA requests, and transfer them to the appropriate team for payment and booking tasks
Postolos, Lucas	2/6/2026	0.8	Revise DIP Budget variance analysis support materials for Alix team for week ending January 30
Postolos, Lucas	2/6/2026	0.6	Prepare documentation to distribute DIP Budget reporting materials for week ending January 30

Exhibit D

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DIP FINANCING & CASH FLOW

Professional	Date	Hours	Activity
Postolos, Lucas	2/6/2026	0.9	Review of DIP Budget reporting items for week ending January 30, including variance analysis by region
Postolos, Lucas	2/6/2026	0.7	Meeting with management, division leaders, D. Shiffman, and L. Postolos (A&M) regarding customer overdue collection efforts
Schmelter, Griffen	2/6/2026	0.3	Call with company regarding reduced access to payroll transactions in EMEA payment report input
Schmelter, Griffen	2/6/2026	1.4	Create exhibit to show what professional fees are being paid out of the Company Europe
Schmelter, Griffen	2/6/2026	0.9	Create finalized version of intercompany report for week ending 1/30
Schmelter, Griffen	2/6/2026	0.9	Create finalized version of customer receipts by region report for week ending 1/30
Schmelter, Griffen	2/6/2026	0.3	Correspond with A&M team members on disbursements made out Thailand on week ending 1/23
Shiffman, David	2/6/2026	1.7	Finalize underlying support for upcoming diligence needs related to updated cash flow projections
Shiffman, David	2/6/2026	1.8	Prepare revisions to cash flow projections based on feedback from Management
Shiffman, David	2/6/2026	1.2	Correspond with Treasury regarding end of week forecasted cash balances
Shiffman, David	2/6/2026	1.1	Finalize commentary on DIP variance report for the week and prepare for submission
Shiffman, David	2/6/2026	1.0	Meeting with D. Shiffman, H. Waismann (A&M) and Company to review latest cash flow projections
Shiffman, David	2/6/2026	0.7	Meeting with management, division leaders, D. Shiffman, and L. Postolos (A&M) regarding customer overdue collection efforts
Shiffman, David	2/6/2026	0.8	Call with Management, Treasury and A&M to review updated cash flow projections
Waismann, Heitor	2/6/2026	0.5	Remove specific working capital risk from model and presentation
Waismann, Heitor	2/6/2026	0.4	Update SG&A forecast for latest thinking on specific semi-conductor disbursements
Waismann, Heitor	2/6/2026	0.8	Add sensitivity related to specific customer's support to long term cash flow forecast presentation
Waismann, Heitor	2/6/2026	1.0	Meeting with D. Shiffman, H. Waismann (A&M) and Company to review latest cash flow projections
Waismann, Heitor	2/6/2026	1.1	Update tariff and headwind forecast to include adjusted amounts between February to December 2026
Waismann, Heitor	2/6/2026	0.8	Adjust non-posted accounts-payables forecast between February to December 2026
Waismann, Heitor	2/6/2026	0.6	Adjust CIA forecast between February to December 2026
Waismann, Heitor	2/6/2026	0.5	Review final variance report and ancillary files

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DIP FINANCING & CASH FLOW

Professional	Date	Hours	Activity
Waismann, Heitor	2/6/2026	2.1	Clean up SIOF sales files provided by Company
Zhu, Judith	2/6/2026	0.2	Update the CIA dashboard and Flash Report as of W/E 02/7 and complete a comparison against the prior week's data to identify key changes and trends, and report to M. Hill (A&M)
Zhu, Judith	2/6/2026	0.7	Review the Japan and China CIAs received in the morning and respond to the procurement and processing team (Company)
Zhu, Judith	2/6/2026	0.6	Reconcile the payments with the corresponding invoices, record the payment details, and update the China and Japan CIA tracker and vendor payment list as of February 6, 2026 accordingly
Zhu, Judith	2/6/2026	1.1	Review Japan and China CIAs received in the afternoon and respond to the procurement and processing team (Company)
Zhu, Judith	2/6/2026	0.4	Review the China and Japan CIA payment list provided by the company, verify that it aligns with A&M's approvals, and follow up with the company on any discrepancies identified
Zhu, Judith	2/6/2026	1.1	Deliver APAC CIA approval process training to the Company
Zhu, Judith	2/6/2026	0.2	Report daily work progress to M. Hill (A&M) via email
Zhu, Judith	2/6/2026	0.2	Review Company's responses for the rejected CIA requests and reply accordingly
Hollomon, Lindsey	2/7/2026	0.7	Update number of vendors rolled off of CIA as of 2/7
Hollomon, Lindsey	2/7/2026	2.7	Update cash in advance analysis for week ending 2/7
Shiffman, David	2/7/2026	1.5	Prepare revisions to cash flow projections presentation materials based on feedback from A&M team
Waismann, Heitor	2/7/2026	2.4	Prepare adjustments to long term cash flow forecast presentation including changes to DIP sizing tables, putting slides to appendix and creating a table of contents
Hill, Michael	2/8/2026	0.2	Correspond re: update analysis for top ten vendors for the expediency of the case and for the last three weeks
Hill, Michael	2/8/2026	1.6	Update analysis for top ten vendors for the expediency of the case and for the last three weeks
Hill, Michael	2/8/2026	0.2	Update vendor management deck for top ten vendors for the expediency of the case and the last three weeks
Korol, Sammy	2/8/2026	0.5	Integrate target dates for each case initiative into the detailed Gantt chart, supported by written commentary
Korol, Sammy	2/8/2026	0.7	Identify and highlight key stakeholders for select plan initiatives within the Gantt chart, supported by written commentary
Korol, Sammy	2/8/2026	1.8	Build and refine a daily Gantt chart outlining the case timeline, incorporating responsible parties and detailed footnotes
Korol, Sammy	2/8/2026	0.9	Build and refine a weekly Gantt chart consolidating the case timeline, incorporating responsible parties, target milestones, and supporting footnotes
Shahbain, Abraham	2/8/2026	0.3	Review and provide feedback on proposed vendor payments

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Professional	Date	Hours	Activity
Shiffman, David	2/8/2026	1.2	Prepare draft timeline materials related to potential case and DIP extension
Shiffman, David	2/8/2026	1.0	Prepare updated cash flow projections materials based on feedback from Management and Debtor advisors
Waismann, Heitor	2/8/2026	1.3	Prepare template for Gantt chart with timeline for milestones related to Chapter 11 process
Waismann, Heitor	2/8/2026	1.6	Prepare presentation to be used for internal negotiations including slides used in long term cash flow presentation, with slight changes to format, opportunities, risks and adequate protection
Athreya, Abhi	2/9/2026	0.7	Create Ordinary Course Professional (OCP) Excel summary for the Company
Borgonovo, Erik	2/9/2026	0.3	Train and support to the Company's team responsible for managing the CIA process
Borgonovo, Erik	2/9/2026	0.3	Review and authorize EMEA prepayment invoices to support timely settlement
Cook, Jacob	2/9/2026	1.9	Prepare deferral template for EMEA postpetition payments for WE 2/13
Cook, Jacob	2/9/2026	1.4	Review of refreshed 'Ready to Pay' postpetition accounts payable for EMEA for WE 2/13
Cook, Jacob	2/9/2026	1.6	Review of refreshed 'Ready to Pay' postpetition accounts payable for NAFTA for WE 2/13
Cook, Jacob	2/9/2026	1.9	Prepare deferral template for NAFTA postpetition payments for WE 2/13
Hill, Michael	2/9/2026	1.2	Track invoices for North America, reconciling against raw invoice data and current AP records
Hill, Michael	2/9/2026	0.4	Track payment confirmations for Latin America
Hill, Michael	2/9/2026	0.2	Correspond re: provide access to the mailbox to handle CIA invoices to a new team member
Hill, Michael	2/9/2026	0.6	Update exchange rates in model for the week
Hill, Michael	2/9/2026	0.2	Send out daily cash summary for global CIA payments for cash pooling purposes
Hill, Michael	2/9/2026	1.2	Process invoices for North America in the morning
Hill, Michael	2/9/2026	0.2	Send out daily cash in advance summary tracker
Hill, Michael	2/9/2026	1.7	Process invoices for North America in the afternoon
Hill, Michael	2/9/2026	0.9	Process invoices for Latin America, coordinating with local teams to facilitate payment
Hill, Michael	2/9/2026	0.7	Track invoices for Latin America, reconciling against raw invoice data and current AP records
Hill, Michael	2/9/2026	0.7	Track payment confirmations for North America

Marelli Automotive Lighting USA, LLC
Time Detail by Activity
February 1, 2026 through February 28, 2026

DIP FINANCING & CASH FLOW

Professional	Date	Hours	Activity
Korol, Sammy	2/9/2026	0.6	Update professional fee disbursements in pro fee tracker with actual Fx rates at time of disbursement, confirming rates with Company
Korol, Sammy	2/9/2026	1.3	Create refreshed daily view of case timeline with latest target completion dates for key initiatives, and distribute for review
Korol, Sammy	2/9/2026	1.6	Build and distribute updated receipts template ahead of DIP Budget Update WE 2/20, incorporating latest base forecast, previous Company estimates, and preliminary forecast
Korol, Sammy	2/9/2026	1.7	Build first draft of refreshed SG&A 13-week forecast by region beginning WE 2/20, based on prior 4-week historical actuals and Company inputs from the prior cycle
Korol, Sammy	2/9/2026	0.9	Update professional fee tracker with latest received fee applications, track received invoices, and build summary showcasing variance to corresponding estimates
Korol, Sammy	2/9/2026	0.4	Build updated list of outstanding OCP notary payments and distribute
Korol, Sammy	2/9/2026	1.2	Build detailed variance summary and forecasted rollforward for factoring facilities, incorporating updated remittance / advance schedule assumptions and latest actuals
Korol, Sammy	2/9/2026	0.7	Build consolidated list of professional fee actual disbursements from WE 2/6 based on Company data and distribute to actual team to inform weekly mapping
Korol, Sammy	2/9/2026	0.6	Update receipts variance analysis for WE 1/30 based on latest mapping suggestions from Company and distribute
Korol, Sammy	2/9/2026	0.2	Call with H. Waismann and S. Korol (A&M) to review actual vs forecasted SG&A and Non-Operating activity for the 2-weeks ending W/E 1.30
Korol, Sammy	2/9/2026	0.2	Correspond with individual professional firms for latest invoices and updates to past fee applications
Nguyen, Vi Hoa	2/9/2026	2.0	Ensure documentation accuracy, approve CIA requests, and submit them for payment and booking handling
Postolos, Lucas	2/9/2026	2.3	Update to liquidity initiative presentation for management and Ad Hoc Group, summarizing progress on vendor-related negotiations
Postolos, Lucas	2/9/2026	0.3	Meeting with D. Shiffman and L. Postolos (A&M) regarding progress on various Treasury and customer-related liquidity initiatives
Postolos, Lucas	2/9/2026	2.1	Update to liquidity initiative presentation for management and Ad Hoc Group, summarizing progress on customer-related negotiations
Shiffman, David	2/9/2026	0.7	Review liquidity dashboard and provide feedback on updates to initiatives
Shiffman, David	2/9/2026	0.6	Review updated factoring rollforward based on prior week's activity
Shiffman, David	2/9/2026	0.3	Meeting with D. Shiffman and L. Postolos (A&M) regarding progress on various Treasury and customer-related liquidity initiatives
Shiffman, David	2/9/2026	1.3	Review draft responses for intercompany diligence requests from UCC advisors and prepare feedback for Treasury team
Shiffman, David	2/9/2026	1.1	Correspond with Treasury regarding customer payment terms reductions and recent invoice payments

Marelli Automotive Lighting USA, LLC
Time Detail by Activity
February 1, 2026 through February 28, 2026

DIP FINANCING & CASH FLOW

Professional	Date	Hours	Activity
Shiffman, David	2/9/2026	1.3	Prepare revisions to cash flow projections and case timeline presentation materials for upcoming meeting with Ad Hoc Group advisors
Shiffman, David	2/9/2026	1.7	Prepare supporting materials for updated cash flow projections to distribute to Ad Hoc Group advisors
Waismann, Heitor	2/9/2026	0.2	Correspond to Company, re: receipts template
Waismann, Heitor	2/9/2026	0.4	Update covenant analysis to calculate minimum cash balance for week ending 2/13 for covenant purposes
Waismann, Heitor	2/9/2026	0.2	Call with H. Waismann and S. Korol (A&M) to review actual vs forecasted SG&A and Non-Operating activity for the 2-weeks ending W/E 1.30
Waismann, Heitor	2/9/2026	0.3	Review latest bank guaranty schedule provided by Company
Waismann, Heitor	2/9/2026	1.6	Prepare preliminary bridge comparing December and January's long term cash flow projection assuming extended case timeline
Waismann, Heitor	2/9/2026	2.3	Update factoring invoices in factoring model with activity for January and February of 2026
Waismann, Heitor	2/9/2026	0.6	Review specific factor roll forward prepared by A&M member
Waismann, Heitor	2/9/2026	2.5	Prepare receipts template for next DIP budget, to be submitted in 2/20
Warren, Joseph	2/9/2026	0.2	Coordinate with A&M team regarding staffing relating to transition of cash in advance payment team
Athreya, Abhi	2/10/2026	0.4	Review postpetition payment run for Ordinary Course Professionals (OCP)
Caruso, Nicholas	2/10/2026	0.2	Prepare for and participate in daily cash in advance invoice and payment coordination call with N. Caruso, M. Hill, V. Nguyen, and L. Hollomon (A&M) discussing cash in advance transition and issues as of Tuesday, February 10
Cook, Jacob	2/10/2026	1.9	Select invoices to be paid for NAFTA during WE 2/13 based on deferral targets identified
Cook, Jacob	2/10/2026	1.9	Select invoices to be paid for EMEA during WE 2/13 based on deferral targets identified
Grossi, Nick	2/10/2026	1.8	Review and provide comments re: cash flow forecast presentation
Grossi, Nick	2/10/2026	1.3	Coordinate DIP presentation with Debtor advisors
Hill, Michael	2/10/2026	0.2	Prepare for and participate in daily cash in advance invoice and payment coordination call with N. Caruso, M. Hill, V. Nguyen, and L. Hollomon (A&M) discussing cash in advance transition and issues as of Tuesday, February 10
Hill, Michael	2/10/2026	1.4	Process invoices for North America in the afternoon
Hill, Michael	2/10/2026	0.9	Track invoices for North America, reconciling against raw invoice data and current AP records

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DIP FINANCING & CASH FLOW

Professional	Date	Hours	Activity
Hill, Michael	2/10/2026	0.2	Send out daily cash summary for global CIA payments for cash pooling purposes
Hill, Michael	2/10/2026	0.6	Track payment confirmations for North America
Hill, Michael	2/10/2026	0.7	Process invoices for Latin America, coordinating with local teams to facilitate payment
Hill, Michael	2/10/2026	0.2	Send out daily cash in advance summary tracker
Hill, Michael	2/10/2026	0.4	Track payment confirmations for Latin America
Hill, Michael	2/10/2026	0.7	Track invoices for Latin America, reconciling against raw invoice data and current AP records
Hill, Michael	2/10/2026	1.1	Process invoices for North America in the morning
Hill, Michael	2/10/2026	0.2	Correspond re: analysis of top ten vendors paid over the last few weeks in order to analyze highest spend and trends for these vendors
Hill, Michael	2/10/2026	1.1	Create analysis for top ten vendors paid over the last few weeks in order to analyze highest spend and trends for these vendors
Hollomon, Lindsey	2/10/2026	0.4	Pull invoices to send to certain vendor for reconciliation
Hollomon, Lindsey	2/10/2026	0.2	Prepare for and participate in daily cash in advance invoice and payment coordination call with N. Caruso, M. Hill, V. Nguyen, and L. Hollomon (A&M) discussing cash in advance transition and issues as of Tuesday, February 10
Korol, Sammy	2/10/2026	0.5	Incorporate new firms into professional fee tracker, adding actualized invoices and updating estimates for the remaining period
Korol, Sammy	2/10/2026	0.4	Call with H. Waismann and S. Korol (A&M) to calculate long-term professional fee accrual variance and overall liquidity impact from Fx fluctuations
Korol, Sammy	2/10/2026	0.4	Build and distribute updated list of plant to legal entity mapping based on latest SIOP
Korol, Sammy	2/10/2026	1.3	Build first draft of refreshed Non-Op 13-week forecast by region beginning WE 2/20, based on prior 4-week historical actuals and Company inputs from the prior cycle
Korol, Sammy	2/10/2026	0.6	Create clean 13-week Non-Op template incorporating latest forecast and prior inputs and distribute to Company for updated figures
Korol, Sammy	2/10/2026	0.8	Build detailed variance summary comparing latest Capex estimates to weekly figures from DIP Budget Update WE 1/23
Korol, Sammy	2/10/2026	0.8	Build detailed variance summary of professional fee updates through December, highlighting change due to Fx fluctuation, actualization, and forecast updates
Korol, Sammy	2/10/2026	0.7	Incorporate latest Brazil tax estimates from Company into 13-week Non-Operating and SG&A forecasts, summarizing variance to prior and key changes
Korol, Sammy	2/10/2026	0.8	Build clean summary of actualized invoices by month from Ad Hoc Group professionals in Oku and USD, reflecting Fx rates at time of disbursements

Exhibit D

Marelli Automotive Lighting USA, LLC
Time Detail by Activity
February 1, 2026 through February 28, 2026

DIP FINANCING & CASH FLOW

Professional	Date	Hours	Activity
Korol, Sammy	2/10/2026	0.7	Create clean 13-week SG&A template incorporating latest forecast and prior inputs and distribute to Company for updated figures
Korol, Sammy	2/10/2026	0.3	Create summary of actual assignments by factoring facility from WE 2/6
Nguyen, Vi Hoa	2/10/2026	0.8	Examine documents, authorize CIA requests, and direct them to the relevant team for payment and booking processing
Nguyen, Vi Hoa	2/10/2026	0.2	Prepare for and participate in daily cash in advance invoice and payment coordination call with N. Caruso, M. Hill, V. Nguyen, and L. Hollomon (A&M) discussing cash in advance transition and issues as of Tuesday, February 10
Postolos, Lucas	2/10/2026	0.8	Review of documentation regarding collateral assumptions and incorporation into legal entity materials for exit financing
Postolos, Lucas	2/10/2026	0.7	Provide revisions regarding trial balance updates for December financials
Postolos, Lucas	2/10/2026	0.9	Provide revisions regarding collateral assumptions and incorporation into legal entity materials for exit financing
Postolos, Lucas	2/10/2026	0.9	Review of documentation regarding trial balance updates for December financials
Schmelter, Griffen	2/10/2026	0.7	Reconcile bank balances to bank activity in Japan for week ending 2/6
Schmelter, Griffen	2/10/2026	1.2	Update intercompany designations within all region actuals files for week ending 2/6
Schmelter, Griffen	2/10/2026	0.4	Reconcile bank balances to bank activity in Other regions for week ending 2/6
Schmelter, Griffen	2/10/2026	0.5	Call with company regarding reconciling bank activity to bank account balances for NAFTA actuals model for week ending 2/6
Schmelter, Griffen	2/10/2026	1.7	Reconcile intercompany transaction for which there is no matching transaction for week ending 2/6
Schmelter, Griffen	2/10/2026	1.2	Reconcile bank balances to bank activity in EMEA for week ending 2/6
Schmelter, Griffen	2/10/2026	0.6	Determine last disbursement made to specific JV entities in regional actuals models
Schmelter, Griffen	2/10/2026	0.8	Reconcile bank balances to bank activity in NAFTA for week ending 2/6
Schmelter, Griffen	2/10/2026	0.6	Call with company regarding reconciling bank activity to bank account balances for Other Region / Japan actuals model for week ending 2/6
Schmelter, Griffen	2/10/2026	0.6	Call with company regarding reconciling bank activity to bank account balances for EMEA actuals model for week ending 2/6
Shahbain, Abraham	2/10/2026	0.9	Update regional allocation funding schedule based on escalations and feedback received
Shahbain, Abraham	2/10/2026	0.4	Call with Company purchasing, treasury, purchasing, A. Shahbain (A&M), D. Shiffman (A&M), and C. Turner (A&M) to discuss allocation funding updates
Shiffman, David	2/10/2026	1.2	Prepare bridge comparing current cash flow projections through December with prior version

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February 1, 2026 through February 28, 2026

DIP FINANCING & CASH FLOW

Professional	Date	Hours	Activity
Shiffman, David	2/10/2026	0.6	Prepare materials for weekly liquidity call with Ad Hoc Group
Shiffman, David	2/10/2026	0.5	Call with D. Shiffman and H. Waismann (A&M) to review preliminary December ending cash bridge between December and January versions of long term cash flow forecast
Shiffman, David	2/10/2026	0.6	Correspond with A&M team regarding upcoming payments to non-debtor entities
Shiffman, David	2/10/2026	1.6	Prepare updates to current weekly liquidity outlook and review with A&M team
Shiffman, David	2/10/2026	0.4	Call with D. Shiffman and H. Waismann (A&M) to review update liquidity scenario with actuals for week ending 2/6 and latest assumptions for factoring and first-day-motion relief
Shiffman, David	2/10/2026	0.4	Call with Company purchasing, treasury, purchasing, A. Shahbain (A&M), D. Shiffman (A&M), and C. Turner (A&M) to discuss allocation funding updates
Shiffman, David	2/10/2026	0.8	Weekly call with Ad Hoc Group, Management, Debtor advisors and Ad Hoc Group advisors to review liquidity initiatives
Shiffman, David	2/10/2026	1.4	Correspond with Ad Hoc Group advisors regarding potential DIP financing and related follow up analysis
Simion, Tony	2/10/2026	0.6	Attend weekly meeting with Management and Ad Hoc Group Advisors to discuss prior week cash activity and plan for this week against forecast
Turner, Cari	2/10/2026	0.4	Call with Company purchasing, treasury, purchasing, A. Shahbain (A&M), D. Shiffman (A&M), and C. Turner (A&M) to discuss allocation funding updates
Waismann, Heitor	2/10/2026	1.1	Clean up cash flow model to prepare for DIP budget update, due on 2/20
Waismann, Heitor	2/10/2026	0.8	Review Houlihan Lokey's alternative scenario for DIP sizing including adequate protection payment
Waismann, Heitor	2/10/2026	0.7	Prepare slide with preliminary bridge comparing December and January's long term cash flow projection
Waismann, Heitor	2/10/2026	0.4	Call with H. Waismann and S. Korol (A&M) to calculate long-term professional fee accrual variance and overall liquidity impact from Fx fluctuations
Waismann, Heitor	2/10/2026	1.3	Update liquidity scenarios to include actuals for week ending 2/6 and latest assumptions for factoring and first-day-motion relief
Waismann, Heitor	2/10/2026	0.4	Adjust preliminary bridge comparing December and January's long term cash flow projection with comments from A&M leader
Waismann, Heitor	2/10/2026	0.5	Call with D. Shiffman and H. Waismann (A&M) to review preliminary December ending cash bridge between December and January versions of long term cash flow forecast
Waismann, Heitor	2/10/2026	0.4	Call with D. Shiffman and H. Waismann (A&M) to review update liquidity scenario with actuals for week ending 2/6 and latest assumptions for factoring and first-day-motion relief
Waismann, Heitor	2/10/2026	0.6	Prepare reconciliation summary of operating cash flow to trough amounts included in DIP sizing calculation
Waismann, Heitor	2/10/2026	1.8	Update for actuals of week ending 2/6 in DIP budget model

Exhibit D

Marelli Automotive Lighting USA, LLC
Time Detail by Activity
February 1, 2026 through February 28, 2026

DIP FINANCING & CASH FLOW

Professional	Date	Hours	Activity
Webber, Dan	2/10/2026	0.4	Review prepetition intercompany liability balances and supporting analysis
Athreya, Abhi	2/11/2026	1.0	Update Excel file of Ordinary Course Professional (OCP) fee caps and send weekly update to the Company
Cook, Jacob	2/11/2026	0.4	Consolidate weekly payments made from Japan filing entities for WE 2/6
Cook, Jacob	2/11/2026	1.2	Consolidate weekly payments made from EMEA filing entities for WE 2/6
Cook, Jacob	2/11/2026	0.9	Consolidate weekly payments made from China filing entities for WE 2/6
Cook, Jacob	2/11/2026	1.4	Consolidate weekly payments made from NAFTA filing entities for WE 02/6
Cook, Jacob	2/11/2026	0.4	Consolidate weekly payments made from LATAM filing entities for WE 2/6
Grossi, Nick	2/11/2026	1.2	Prepare detailed 60-day runway scenario analysis
Grossi, Nick	2/11/2026	0.5	Review FX sensitivity analysis and provide comments re: same
Grossi, Nick	2/11/2026	1.5	Prepare pro forma 13-week cash flow analysis
Grossi, Nick	2/11/2026	0.5	Participate in discussion with HL, Alix, K&E and Akin regarding long-term liquidity projections
Hill, Michael	2/11/2026	0.2	Send out daily cash in advance summary tracker
Hill, Michael	2/11/2026	1.4	Process invoices for North America in the afternoon
Hill, Michael	2/11/2026	1.3	Process invoices for North America in the morning
Hill, Michael	2/11/2026	0.8	Track payment confirmations for North America
Hill, Michael	2/11/2026	0.2	Send out daily cash summary for global CIA payments for cash pooling purposes
Hill, Michael	2/11/2026	0.6	Track invoices for Latin America, reconciling against raw invoice data and current AP records
Hill, Michael	2/11/2026	0.8	Process invoices for Latin America, coordinating with local teams to facilitate payment
Hill, Michael	2/11/2026	1.1	Track invoices for North America, reconciling against raw invoice data and current AP records
Hill, Michael	2/11/2026	0.3	Track payment confirmations for Latin America
Hollomon, Lindsey	2/11/2026	1.4	Update cash in advance terms mapping analysis
Korol, Sammy	2/11/2026	1.6	Build and distribute updated list of past due and upcoming professional fees, incorporating accrual month, Oku and local amounts, invoice status, CNO status, and queue status

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DIP FINANCING & CASH FLOW

Professional	Date	Hours	Activity
Korol, Sammy	2/11/2026	0.9	Create variance summary by individual firm of February monthly professional fee accrual estimates vs actualized amounts so far, supported with explanations for permanent and timing variances
Korol, Sammy	2/11/2026	0.4	Build 3-week cumulative variance analysis of forecast vs actual receipts for WE 1/23 - 2/6 by customer, region, and country
Korol, Sammy	2/11/2026	0.6	Refresh actuals and forecast throughout weekly professional fee update with latest inputs ahead of new month (February)
Korol, Sammy	2/11/2026	0.8	Build updated weekly forecast of bank guarantee renewals in EMEA and NAFTA based on latest Company and incorporate into Non-Op13-week forecast ahead of DIP Budget Update WE 2/20
Korol, Sammy	2/11/2026	0.5	Build updated 13-week NAFTA payroll forecast ahead of DIP Budget Update WE 2/20, incorporating latest Company inputs
Korol, Sammy	2/11/2026	0.9	Build detailed analysis of forecast vs actual receipts for WE 2/6 by customer, region, and country, highlighting key contributors by region and corresponding with Company to confirm explanations for variances
Korol, Sammy	2/11/2026	1.4	Build visualizations highlighting professional fees by firm and type, incorporate into weekly professional fee update presentation, and distribute
Korol, Sammy	2/11/2026	0.7	Build detailed receipts forecast summary for WE 2/6, detailing base forecast, applied overlays, and finalized forecast; incorporate high-level written summary of overlays by customer and type
Korol, Sammy	2/11/2026	0.6	Build alternative receipts variance summary comparing actual receipts from WE 2/6 against base forecast, stripping out overlays
Nguyen, Vi Hoa	2/11/2026	1.2	Validate paperwork, approve CIA requests, and transfer them to the appropriate team for payment and booking tasks
Postolos, Lucas	2/11/2026	1.8	Update to liquidity initiative presentation for management and Ad Hoc Group, summarizing progress on customer-related negotiations
Postolos, Lucas	2/11/2026	0.4	Prepare documentation for T. Simion (A&M) regarding professional fee disbursements
Postolos, Lucas	2/11/2026	1.6	Update to liquidity initiative presentation for management and Ad Hoc Group, summarizing progress on vendor-related negotiations
Postolos, Lucas	2/11/2026	1.0	Review of documentation from G. Schmelter (A&M), including correspondences, regarding updates on cash actuals transition progress
Schmelter, Griffen	2/11/2026	0.8	Update consolidated actuals file for finalized payroll schedule and professional fee information for week ending 2/6
Schmelter, Griffen	2/11/2026	0.7	Revise Non-operating mapping within regional actuals models for week ending 2/6
Schmelter, Griffen	2/11/2026	1.6	Revise Intercompany mapping within regional actuals models for week ending 2/6
Schmelter, Griffen	2/11/2026	0.7	Revise Payroll mapping within regional actuals models for week ending 2/6
Schmelter, Griffen	2/11/2026	0.2	Call with company regarding the completion weekly reporting on customer receipts transactions in week ending 2/6
Schmelter, Griffen	2/11/2026	0.2	Call with company regarding the completion weekly reporting on individual Non-operating and payroll transactions in week ending 2/6

Exhibit D

Marelli Automotive Lighting USA, LLC
Time Detail by Activity
February 1, 2026 through February 28, 2026

DIP FINANCING & CASH FLOW

Professional	Date	Hours	Activity
Schmelter, Griffen	2/11/2026	1.2	Revise customer receipts by region internal output per information received from company treasury team
Schmelter, Griffen	2/11/2026	0.2	Call with company regarding the completion weekly reporting on individual Tariff and SG&A transactions in week ending 2/6
Schmelter, Griffen	2/11/2026	1.0	Update consolidated actuals file for revised disbursement mapping for week ending 2/6
Schmelter, Griffen	2/11/2026	1.0	Revise SGA mapping within regional actuals models for week ending 2/6
Schmelter, Griffen	2/11/2026	0.9	Create internal version of the intercompany report for week ending 2/6
Shiffman, David	2/11/2026	0.7	Correspond with Treasury regarding liquidity outlook for current week
Shiffman, David	2/11/2026	0.7	Correspond with A&M team regarding near term liquidity needs by region
Shiffman, David	2/11/2026	1.6	Prepare liquidity scenario for potential 60 day case extension
Waismann, Heitor	2/11/2026	1.3	Prepare summary of factoring monthly roll forward and factoring historical invoice level data to submit to A&M Business Plan team
Waismann, Heitor	2/11/2026	1.8	Prepare DIP sizing scenario assuming emergence in august and including higher and lower liquidity need sensitivities
Waismann, Heitor	2/11/2026	0.6	Review receipts variance summary file prepared by A&M member
Waismann, Heitor	2/11/2026	2.7	Update SIOP model to incorporate source file for week 6 provided by Company
Waismann, Heitor	2/11/2026	0.7	Adjust legal entity to plant mapping included in SIOP model
Caruso, Nicholas	2/12/2026	0.2	Prepare for and participate in daily cash in advance invoice and payment coordination call with N. Caruso, M. Hill, and V. Nguyen (A&M) discussing cash in advance transition and issues as of Thursday, February 12
Cook, Jacob	2/12/2026	1.6	Invoice-level review of actual payments made during prior week against 'requested to pay' files distributed to company for adherence to payment proposals for WE 2/6 for EMEA
Cook, Jacob	2/12/2026	1.2	Review of vendor-related disbursements for WE 2/6 against budgeted allowance
Cook, Jacob	2/12/2026	1.9	Review of FDM coding for actuals reported for WE 2/6
Cook, Jacob	2/12/2026	1.4	Invoice-level review of actual payments made during prior week against 'requested to pay' files distributed to company for adherence to payment proposals for WE 2/6 for NAFTA
Grossi, Nick	2/12/2026	0.5	Review status of factoring arrangement and exposure
Grossi, Nick	2/12/2026	1.2	Review materials related to pro forma cash flow projections
Grossi, Nick	2/12/2026	1.3	Prepare materials to support DIP lender liquidity discussions

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DIP FINANCING & CASH FLOW

Professional	Date	Hours	Activity
Grossi, Nick	2/12/2026	0.5	Participate in discussion with N. Grossi (A&M), P Gund, J Singh (PJT) and R Kwasteniet (K&E) related to financing
Hill, Michael	2/12/2026	0.4	Track payment confirmations for Latin America
Hill, Michael	2/12/2026	0.2	Send out daily cash summary for global CIA payments for cash pooling purposes
Hill, Michael	2/12/2026	0.2	Prepare for and participate in daily cash in advance invoice and payment coordination call with N. Caruso, M. Hill, and V. Nguyen (A&M) discussing cash in advance transition and issues as of Thursday, February 12
Hill, Michael	2/12/2026	1.8	Process invoices for North America in the afternoon
Hill, Michael	2/12/2026	0.9	Process invoices for Latin America, coordinating with local teams to facilitate payment
Hill, Michael	2/12/2026	1.4	Process invoices for North America in the morning
Hill, Michael	2/12/2026	0.2	Send out daily cash in advance summary tracker
Hill, Michael	2/12/2026	0.9	Track payment confirmations for North America
Hill, Michael	2/12/2026	0.7	Track invoices for Latin America, reconciling against raw invoice data and current AP records
Hill, Michael	2/12/2026	1.2	Track invoices for North America, reconciling against raw invoice data and current AP records
Korol, Sammy	2/12/2026	0.7	Clean WE 2/6 bank transactions related to non-operating activities and map to recipients currently incorporated in the non-operating forecast from DIP Budget Update W/E 1.23
Korol, Sammy	2/12/2026	0.6	Incorporate explanations into Variance Report WE 2/6 for variances in material spend, FDM spend, professional fee disbursements, DIP interest payments, and tariffs, for each region
Korol, Sammy	2/12/2026	0.8	Construct variance summary by region of forecasted non-operating activities versus actual amounts in WE 2/6, incorporating commentary and corresponding with Company to clarify variances
Korol, Sammy	2/12/2026	0.8	Write commentary on Variance Report WE 2/6 to explain receipts variance by region and customer (EMEA, NAFTA, Japan, Other), confirming key variances with the Company
Korol, Sammy	2/12/2026	0.9	Build detailed variance summary by country, in local currency and Oku, comparing current 13-week EMEA payroll forecast and prior from DIP Budget Update WE 2/20, corresponding with Company to clarify changes
Korol, Sammy	2/12/2026	0.4	Update DIP Budget Variance Report WE 2/6 with latest inputs from Company and distribute
Korol, Sammy	2/12/2026	0.2	Request outstanding invoices from all firms ahead of eligible payment dates
Korol, Sammy	2/12/2026	0.2	Call with H. Waismann and S. Korol (A&M) to analyze overlays to base forecast for WE 2/6 receipts

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DIP FINANCING & CASH FLOW

Professional	Date	Hours	Activity
Korol, Sammy	2/12/2026	0.3	Update Variance Report WE 2/6 with explanations for payroll variances by region and country and confirm key variances with Company
Korol, Sammy	2/12/2026	0.3	Incorporate WE 2/6 non-operating activity into the combined database of SG&A and Non-Op historical actuals
Korol, Sammy	2/12/2026	0.3	Build variance summary by country of WE 2/6 payroll disbursements, corresponding with Company to confirm nature of actual vs forecast variance
Korol, Sammy	2/12/2026	0.2	Build variance summary comparing actual tariff disbursements in WE 2/6 by region and recipient based on bank data vs latest DIP Budget
Korol, Sammy	2/12/2026	0.3	Call with G. Schmelter and S. Korol (A&M) to review Non-Op, SG&A, and receipt actuals for WE 2/6 and discuss mapping practices
Korol, Sammy	2/12/2026	0.4	Build updated 13-week APAC payroll forecast ahead of DIP Budget Update WE 2/20, incorporating latest Company inputs and summarizing variance to prior forecast
Korol, Sammy	2/12/2026	0.4	Correspond with Company and VMT to confirm actual vs forecast variances in FDM, Capex, and Materials in WE 2/6
Korol, Sammy	2/12/2026	0.4	Remap WE 2/6 SG&A transactions to corresponding recipients from the latest DIP Budget Update and incorporate into database of historical SG&A actuals
Korol, Sammy	2/12/2026	0.4	Call with H. Waismann, S. Korol (A&M) and Company to review preliminary draft of DIP Budget Variance Report for WE 2/6
Korol, Sammy	2/12/2026	0.4	Call with H. Waismann and S. Korol (A&M) to review latest debt schedule and weekly payroll forecast ahead of DIP Budget Update WE 2/20
Korol, Sammy	2/12/2026	0.5	Build updated 13-week EMEA payroll forecast ahead of DIP Budget Update WE 2/20, incorporating latest Company inputs and summarizing variance to prior forecast
Korol, Sammy	2/12/2026	0.5	Construct variance summary by region and recipient of forecasted SG&A versus actual amounts from WE 2/6, corresponding with Company to clarify variances at the recipient level
Korol, Sammy	2/12/2026	0.6	Update Variance Report WE 2/6 with high-level explanations for key variances by recipient in SG&A and Non-Op forecasts by region (EMEA, NAFTA, Japan, Other), confirming key variances with Company
Nguyen, Vi Hoa	2/12/2026	0.2	Prepare for and participate in daily cash in advance invoice and payment coordination call with N. Caruso, M. Hill, and V. Nguyen (A&M) discussing cash in advance transition and issues as of Thursday, February 12
Nguyen, Vi Hoa	2/12/2026	0.5	Ensure documentation accuracy, approve CIA requests, and submit them for payment and booking handling
Postolos, Lucas	2/12/2026	0.2	Meeting with management, D. Shiffman, and L. Postolos (A&M) regarding liquidity generated through various initiatives, including customer invoice collection efforts
Postolos, Lucas	2/12/2026	2.7	Develop documentation summarizing information by legal entity, including collateral assumptions from Akin
Schmelter, Griffen	2/12/2026	0.5	Reconcile EMEA actuals model to company actuals report for week ending 2/6

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DIP FINANCING & CASH FLOW

Professional	Date	Hours	Activity
Schmelter, Griffen	2/12/2026	1.5	Update prior versions of the actuals reports moving transfers to JVs from materials to intercompany transfers
Schmelter, Griffen	2/12/2026	1.2	Update payroll and SG&A mapping in Other regions per comments received from company for week ending 2/6
Schmelter, Griffen	2/12/2026	0.7	Update SG&A and non-operating in other regions actuals model per comments received from the company for week ending 2/6
Schmelter, Griffen	2/12/2026	0.3	Call with G. Schmelter and S. Korol (A&M) to review Non-Op, SG&A, and receipt actuals for WE 2/6 and discuss mapping practices
Schmelter, Griffen	2/12/2026	0.7	Reconcile Japan actuals model to company actuals report for week ending 2/6
Schmelter, Griffen	2/12/2026	0.5	Reconcile NAFTA actuals model to company actuals report for week ending 2/6
Schmelter, Griffen	2/12/2026	0.3	Call with company regarding the external version of customer receipts by customer report for week ending 2/6
Schmelter, Griffen	2/12/2026	1.1	Update external and internal version of the customer receipts by region report for week ending 2/6 based on company comments
Schmelter, Griffen	2/12/2026	0.8	Reconcile Other Regions actuals model to company actuals report for week ending 2/6
Schmelter, Griffen	2/12/2026	0.6	Update intercompany reporting to include transfers to JV entities for week ending 2/6
Shahbain, Abraham	2/12/2026	0.9	Update regional funding analysis based on region feedback and escalations
Shiffman, David	2/12/2026	0.7	Correspond with Management and Treasury regarding anticipated ramp up of factoring facility
Shiffman, David	2/12/2026	1.2	Prepare revised liquidity outlook for potential discussions with customers for review with Debtor advisors
Shiffman, David	2/12/2026	0.2	Meeting with management, D. Shiffman, and L. Postolos (A&M) regarding liquidity generated through various initiatives, including customer invoice collection efforts
Shiffman, David	2/12/2026	1.7	Review preliminary variance report and provide feedback to A&M team
Shiffman, David	2/12/2026	1.3	Review Company's projected liquidity impact for upcoming factoring facility and provide feedback to Treasury team
Shiffman, David	2/12/2026	0.6	Prepare revisions to liquidity presentation materials per Management request
Shiffman, David	2/12/2026	0.6	Prepare revisions to 60 day extension scenario to distribute to Debtor advisors
Shiffman, David	2/12/2026	1.1	Review preliminary updated DIP budget assumptions and provide feedback to A&M team
Turner, Cari	2/12/2026	0.8	Review initial assumptions for 13-week vendor disbursements forecast update
Waismann, Heitor	2/12/2026	0.4	Update DIP model with actuals for week ended 2/6
Waismann, Heitor	2/12/2026	2.1	Update receipts model to include template inputs from Company

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DIP FINANCING & CASH FLOW

Professional	Date	Hours	Activity
Waismann, Heitor	2/12/2026	1.7	Update inbounds model with week 6 inbounds report provided by Company
Waismann, Heitor	2/12/2026	0.4	Call with H. Waismann and S. Korol (A&M) to review latest debt schedule and weekly payroll forecast ahead of DIP Budget Update WE 2/20
Waismann, Heitor	2/12/2026	0.4	Call with H. Waismann, S. Korol (A&M) and Company to review preliminary draft of DIP Budget Variance Report for WE 2/6
Waismann, Heitor	2/12/2026	2.6	Update new factoring facility modeling with latest thinking for start of operations and advances run rates
Waismann, Heitor	2/12/2026	0.7	Prepare additional scenario for additional funding need requested by A&M leader
Waismann, Heitor	2/12/2026	0.2	Call with H. Waismann and S. Korol (A&M) to analyze overlays to base forecast for WE 2/6 receipts
Waismann, Heitor	2/12/2026	0.3	Review payroll forecast provided by Company via templates
Waismann, Heitor	2/12/2026	1.5	Review variance report commentary for receipts, SG&A and non-operating items
Waismann, Heitor	2/12/2026	1.6	Prepare variance report commentary for material disbursements and first day motion relief
Caruso, Nicholas	2/13/2026	0.2	Prepare for and participate in daily cash in advance invoice and payment coordination call with N. Caruso and L. Hollomon (A&M) discussing cash in advance transition and issues as of Thursday, February 12
Cook, Jacob	2/13/2026	1.1	Reconcile payments reported in VMT data against data provided by the Company treasury for WE 2/13
Cook, Jacob	2/13/2026	1.2	Review of deferral requirements for WE 2/20
Grossi, Nick	2/13/2026	0.3	Participate in cash allocation call with the Company's leadership
Grossi, Nick	2/13/2026	0.6	Participate in with N. Grossi (A&M), Company, J Singh (PJT) and R Kwasteniet (K&E) related to revised liquidity projections
Grossi, Nick	2/13/2026	0.5	Review and provide comments re: cash flow variance report
Grossi, Nick	2/13/2026	1.3	Prepare pro forma extended scenario analysis
Grossi, Nick	2/13/2026	1.7	Prepare OE deck related to liquidity
Hill, Michael	2/13/2026	1.7	Process invoices for North America in the afternoon
Hill, Michael	2/13/2026	1.2	Process invoices for North America in the morning
Hill, Michael	2/13/2026	0.7	Track invoices for Latin America, reconciling against raw invoice data and current AP records
Hill, Michael	2/13/2026	0.4	Track payment confirmations for Latin America

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DIP FINANCING & CASH FLOW

Professional	Date	Hours	Activity
Hill, Michael	2/13/2026	0.2	Send out daily cash summary for global CIA payments for cash pooling purposes
Hill, Michael	2/13/2026	0.8	Track payment confirmations for North America
Hill, Michael	2/13/2026	0.9	Process invoices for Latin America, coordinating with local teams to facilitate payment
Hill, Michael	2/13/2026	0.2	Send out daily cash in advance summary tracker
Hill, Michael	2/13/2026	1.2	Track invoices for North America, reconciling against raw invoice data and current AP records
Hollomon, Lindsey	2/13/2026	0.2	Prepare for and participate in daily cash in advance invoice and payment coordination call with N. Caruso and L. Hollomon (A&M) discussing cash in advance transition and issues as of Thursday, February 12
Hollomon, Lindsey	2/13/2026	2.7	Update cash in advance analysis for week ending 2/13
Hollomon, Lindsey	2/13/2026	1.3	Clean cash in advance inbox for payment confirmations and invoice details
Korol, Sammy	2/13/2026	0.3	Build updated 13-week LATAM payroll forecast ahead of DIP Budget Update WE 2/20, incorporating latest Company inputs and summarizing variance to prior forecast
Korol, Sammy	2/13/2026	0.7	Update variance summary of current monthly SIOP forecast to prior forecast and update corresponding visualizations on DIP Budget Update WE 2/20 presentation
Korol, Sammy	2/13/2026	0.8	Build updated 13-week pro fee carveout report, 13-week forecast of pro fee disbursements, and updated monthly professional fee accruals for DIP Budget Update WE 2/20
Korol, Sammy	2/13/2026	0.6	Build consolidated 13-week payroll forecast by region and payroll type, and incorporate into cash flow model ahead of DIP Budget Update WE 2/20
Korol, Sammy	2/13/2026	0.3	Update all visualizations on DIP Budget Update WE 2/20 presentation with latest data and distribute
Korol, Sammy	2/13/2026	0.6	Create support presentation for DIP Budget Update WE 2/20 with updated visualizations of 13-week cash flows (Oku and USD) starting WE 2/20
Korol, Sammy	2/13/2026	0.9	Develop clean visualizations of SG&A non-tax, SG&A tax, and consolidated SG&A 13-week forecasts for inclusion in the DIP Budget Update support presentation
Korol, Sammy	2/13/2026	0.8	Update working capital adjustments throughout cash flow model based on latest vendor spend data, and update 13-week cash flow forecast visualizations accordingly
Korol, Sammy	2/13/2026	1.2	Incorporate prior 13-week consolidated and detailed forecasts into cash flow model, and construct detailed VoV summaries for both ahead of DIP Budget Update WE 2/20
Korol, Sammy	2/13/2026	0.6	Incorporate latest working capital adjustments into detailed VoV of current vs prior cash flow forecast
Nguyen, Vi Hoa	2/13/2026	1.2	Confirm documentation, authorize CIA requests, and forward them for payment and booking completion

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DIP FINANCING & CASH FLOW

Professional	Date	Hours	Activity
Postolos, Lucas	2/13/2026	2.1	Prepare documentation for D. Webber (A&M) with legal entity information relevant for exit financing analysis
Postolos, Lucas	2/13/2026	0.9	Review of DIP Budget reporting items for week ending February 6, including variance analysis by region
Postolos, Lucas	2/13/2026	2.7	Develop documentation summarizing information by legal entity, including collateral assumptions from Akin
Postolos, Lucas	2/13/2026	0.6	Revise DIP Budget variance analysis support materials for Alix team for week ending February 6
Postolos, Lucas	2/13/2026	0.7	Prepare documentation to distribute DIP Budget reporting materials for week ending February 6
Schmelter, Griffen	2/13/2026	0.3	Correspond regarding changes from forecast team to actuals report in week ending 2/13
Schmelter, Griffen	2/13/2026	0.3	Call with company regarding the excel external version of the consolidated actuals model for week ending 2/6
Schmelter, Griffen	2/13/2026	1.3	Create new version of external consolidated actuals file per changes from forecast team on 2/13
Schmelter, Griffen	2/13/2026	0.8	Update customer receipt external version to reflect changes from forecast team on 2/13
Schmelter, Griffen	2/13/2026	1.2	Update consolidated actuals file for changes received from forecast team on 2/13
Shiffman, David	2/13/2026	0.6	Call with D. Shiffman, H. Waismann (A&M) and Company to discuss latest thinking on new factoring facility working capital benefit
Shiffman, David	2/13/2026	1.2	Prepare revisions to liquidity presentation per Debtor advisor feedback
Shiffman, David	2/13/2026	1.6	Review preliminary updated draft DIP budget and provide feedback to A&M team
Shiffman, David	2/13/2026	1.3	Finalize DIP variance report and related materials for submission
Shiffman, David	2/13/2026	0.4	Meeting with Treasury regarding assumptions related to new factoring facility and related receivables
Waismann, Heitor	2/13/2026	1.8	Update new factoring facility model to include changes to beginning of activities and advance-to-remittance terms assumption
Waismann, Heitor	2/13/2026	1.2	Prepare adjustments to vendor disbursements and deferral assumptions in DIP model
Waismann, Heitor	2/13/2026	0.8	Update DIP budget presentation to include current DIP budget outputs
Waismann, Heitor	2/13/2026	0.8	Update preliminary actuals for week ending 2/13 in DIP model
Waismann, Heitor	2/13/2026	0.4	Update DIP sizing scenario assuming emergence in December and adjusting for FDM deferrals
Waismann, Heitor	2/13/2026	0.4	Prepare adjustments to receipts including additional past due catch-up in DIP model
Waismann, Heitor	2/13/2026	0.6	Call with D. Shiffman, H. Waismann (A&M) and Company to discuss latest thinking on new factoring facility working capital benefit

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DIP FINANCING & CASH FLOW

Professional	Date	Hours	Activity
Waismann, Heitor	2/13/2026	0.2	Update CIA assumptions in DIP model provided by A&M vendor team
Waismann, Heitor	2/13/2026	0.7	Update FDM assumptions in DIP model provided by A&M vendor team
Waismann, Heitor	2/13/2026	1.3	Prepare bridge until 3/27 between current DIP budget draft and prior DIP budget submitted on 1/23
Waismann, Heitor	2/13/2026	2.2	Prepare adjusted scenario to current DIP budget including alternative case for new factoring facility and incremental customer support
Waismann, Heitor	2/13/2026	0.3	Update acceleration assumptions in Japan to continue including prepayment and repayments of products
Waismann, Heitor	2/13/2026	0.3	Update Japan pay-on-behalf assumption included in DIP budget model
Waismann, Heitor	2/13/2026	0.5	Update DIP budget with latest receipts from receipts model
Webber, Dan	2/13/2026	1.8	Review illustrative collateral analysis for exit financing
Zhu, Judith	2/13/2026	1.4	Review the China and Japan CIA tracker, CIA dashboard, and flash report as of February 13, 2026
Zhu, Judith	2/13/2026	0.4	Review the China and Japan CIA payment list provided by the company, verify that it aligns with A&M's approvals, and follow up with the company on any discrepancies identified
Grossi, Nick	2/14/2026	0.7	Call with N. Grossi, D. Shiffman and H. Waismann (A&M) to review estimated liquidity funding sizing scenarios presentation after adjustments aligned in prior call and discuss incremental changes to be done
Grossi, Nick	2/14/2026	0.4	Call with N. Grossi, D. Shiffman and H. Waismann (A&M) to discuss estimated liquidity funding sizing scenarios
Grossi, Nick	2/14/2026	1.4	Prepare extended liquidity presentation
Hollomon, Lindsey	2/14/2026	1.4	Update cash in advance analysis looking at current amount of unique vendors and total processed invoices
Shiffman, David	2/14/2026	1.8	Review updated draft DIP budget and provide additional feedback to A&M team
Shiffman, David	2/14/2026	1.6	Correspond with A&M team regarding potential case extension liquidity needs and related revisions to analysis and presentation materials
Shiffman, David	2/14/2026	0.4	Call with N. Grossi, D. Shiffman and H. Waismann (A&M) to discuss estimated liquidity funding sizing scenarios
Shiffman, David	2/14/2026	0.7	Call with N. Grossi, D. Shiffman and H. Waismann (A&M) to review estimated liquidity funding sizing scenarios presentation after adjustments aligned in prior call and discuss incremental changes to be done
Shiffman, David	2/14/2026	0.3	Call with D. Shiffman and H. Waismann (A&M) to discuss changes on liquidity funding sizing presentation
Waismann, Heitor	2/14/2026	0.4	Call with N. Grossi, D. Shiffman and H. Waismann (A&M) to discuss estimated liquidity funding sizing scenarios

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DIP FINANCING & CASH FLOW

Professional	Date	Hours	Activity
Waismann, Heitor	2/14/2026	0.3	Call with D. Shiffman and H. Waismann (A&M) to discuss changes on liquidity funding sizing presentation
Waismann, Heitor	2/14/2026	0.7	Call with N. Grossi, D. Shiffman and H. Waismann (A&M) to review estimated liquidity funding sizing scenarios presentation after adjustments aligned in prior call and discuss incremental changes to be done
Waismann, Heitor	2/14/2026	1.9	Prepare adjustments to liquidity funding sizing presentation after call with A&M leaders on 2/14
Waismann, Heitor	2/14/2026	2.1	Prepare adjustments to liquidity funding sizing model after call with A&M leaders on 2/14
Waismann, Heitor	2/14/2026	2.3	Prepare adjustments to liquidity funding sizing model after second call with A&M leaders on 2/14
Waismann, Heitor	2/14/2026	2.4	Prepare adjustments to liquidity funding sizing presentation after second call with A&M leaders on 2/14
Grossi, Nick	2/15/2026	0.6	Call with N. Grossi, D. Shiffman and H. Waismann (A&M) to review second round of changes to estimated liquidity funding sizing scenarios presentation
Hill, Michael	2/15/2026	0.2	Update vendor management deck for top ten vendors for the expediency of the case and the last three weeks
Hill, Michael	2/15/2026	1.6	Update analysis for top ten vendors for the expediency of the case and for the last three weeks
Hill, Michael	2/15/2026	0.2	Correspond re: update analysis for top ten vendors for the expediency of the case and for the last three weeks
Shiffman, David	2/15/2026	0.6	Call with N. Grossi, D. Shiffman and H. Waismann (A&M) to review second round of changes to estimated liquidity funding sizing scenarios presentation
Shiffman, David	2/15/2026	1.7	Prepare revisions to liquidity outlook materials based on feedback from A&M team and distribute to Debtor advisors
Waismann, Heitor	2/15/2026	2.3	Prepare adjustments to liquidity funding sizing presentation after call with A&M leaders on 2/15
Waismann, Heitor	2/15/2026	0.6	Call with N. Grossi, D. Shiffman and H. Waismann (A&M) to review second round of changes to estimated liquidity funding sizing scenarios presentation
Waismann, Heitor	2/15/2026	0.8	Adjust liquidity funding sizing scenario with customer support to be shared with PJT
Webber, Dan	2/15/2026	0.9	Review illustrative collateral analysis for exit financing
Cook, Jacob	2/16/2026	1.4	Review of refreshed 'Ready to Pay' postpetition accounts payable for EMEA for WE 2/20
Cook, Jacob	2/16/2026	1.4	Review of refreshed 'Ready to Pay' postpetition accounts payable for NAFTA for WE 2/20
Cook, Jacob	2/16/2026	1.8	Prepare deferral template for EMEA postpetition payments for WE 2/20
Cook, Jacob	2/16/2026	1.9	Prepare deferral template for NAFTA postpetition payments for WE 2/20
Grossi, Nick	2/16/2026	0.5	Participate in Ad Hoc Group committee liquidity meeting

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DIP FINANCING & CASH FLOW

Professional	Date	Hours	Activity
Grossi, Nick	2/16/2026	1.6	Revise liquidity forecast to support business plan
Hill, Michael	2/16/2026	0.2	Send out daily cash summary for global CIA payments for cash pooling purposes
Hill, Michael	2/16/2026	0.2	Send out daily cash in advance summary tracker
Hill, Michael	2/16/2026	0.9	Process invoices for Latin America, coordinating with local teams to facilitate payment
Hill, Michael	2/16/2026	1.1	Track invoices for North America, reconciling against raw invoice data and current AP records
Hill, Michael	2/16/2026	0.7	Track payment confirmations for North America
Hill, Michael	2/16/2026	0.4	Track payment confirmations for Latin America
Hill, Michael	2/16/2026	1.3	Process invoices for North America in the afternoon
Hill, Michael	2/16/2026	1.3	Process invoices for North America in the morning
Hill, Michael	2/16/2026	0.6	Track invoices for Latin America, reconciling against raw invoice data and current AP records
Hill, Michael	2/16/2026	0.6	Update exchange rates in model for the week
Hollomon, Lindsey	2/16/2026	0.4	Update CIA terms matching analysis for week ending 2/13
Hollomon, Lindsey	2/16/2026	1.1	Update analysis for cash in advance total number of invoices processed and paid per month and average daily
Korol, Sammy	2/16/2026	0.7	Incorporate latest invoices from professional firms into professional fee report and create high-level summary of variance to estimates
Korol, Sammy	2/16/2026	0.9	Calculate total assignments, remittances, and ending balances for each LATAM factoring facility over the calendar month of January based on latest Company figures
Korol, Sammy	2/16/2026	0.6	Calculate total assignments, remittances, and ending balances for each NAFTA/EMEA factoring facility over the calendar month of January based on latest Company figures
Korol, Sammy	2/16/2026	0.5	Update 13-week cash flow forecast, VoV, and 13-week vendor spend forecast with latest estimates from cash flow model; incorporate latest working capital adjustments and distribute clean Excel
Korol, Sammy	2/16/2026	1.4	Create detailed stacked bar chart showing illustrative contingency costs, outlining vendor claims, TA obligations, and usage fees
Korol, Sammy	2/16/2026	1.4	Analyze changes to VAT license, Certificates of Origin, and import duties, and prepare consolidated summary of proposed adjustment to tariffs and other headwinds forecast
Korol, Sammy	2/16/2026	0.7	Incorporate VAT overlays and customer-specific risk adjustments into 13-week receipts forecast for each regio (EMEA, NAFTA, Japan, Other)

Exhibit D

Marelli Automotive Lighting USA, LLC
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DIP FINANCING & CASH FLOW

Professional	Date	Hours	Activity
Korol, Sammy	2/16/2026	0.8	Calculate WE 2/20 beginning balances for LATAM factoring facilities based on actualized amounts, and incorporate into 13-week factoring facility rollforward
Korol, Sammy	2/16/2026	0.4	Consolidate December customer acceleration activity from Company and incorporate into factoring / acceleration report for the calendar month of January
Korol, Sammy	2/16/2026	1.3	Build 13-week detailed receipts forecast by customer and factoring facility for each region (EMEA, NAFTA, Japan, Other)
Korol, Sammy	2/16/2026	0.4	Build consolidated 13-week detailed receipts forecast across all regions and incorporate all VAT and customer-specific adjustments
Korol, Sammy	2/16/2026	1.1	Create clean liquidity visualization showing current projections, revised scenarios, and minimum operating cash requirements
Korol, Sammy	2/16/2026	0.4	Build and distribute clean factoring report showing net activity for each factoring facility over the calendar month of January
Korol, Sammy	2/16/2026	0.2	Incorporate JV proceeds into 13-week China receipts forecast and build updated visualization
Korol, Sammy	2/16/2026	0.8	Incorporate accrued and unpaid professional fees, DIP claims, and EL into contingency alternative illustrative costs summary
Nguyen, Vi Hoa	2/16/2026	0.3	Answer questions regarding the CIA process for the Company's EMEA team
Nguyen, Vi Hoa	2/16/2026	1.0	Train and onboard the Company's NAFTA team taking over the CIA process for the NAFTA and LATAM work stream for CIA
Postolos, Lucas	2/16/2026	1.3	Update to liquidity initiative presentation for management and Ad Hoc Group, summarizing progress on customer-related negotiations
Postolos, Lucas	2/16/2026	1.1	Update to liquidity initiative presentation for management and Ad Hoc Group, summarizing progress on vendor-related negotiations
Postolos, Lucas	2/16/2026	2.7	Revise materials summarizing variances between original security guarantee matrix and collateral spreadsheet from Akin
Schmelter, Griffen	2/16/2026	1.3	Make adjustments to inputs in the regional actuals models for week ending 2/13
Shahbain, Abraham	2/16/2026	0.4	Call with Company purchasing, treasury, purchasing, A. Shahbain (A&M), D. Shiffman (A&M), and C. Turner (A&M) to discuss allocation funding updates
Shiffman, David	2/16/2026	1.6	Finalize initial DIP budget support for distribution to the Company and A&M for review and feedback
Shiffman, David	2/16/2026	0.8	Correspond with Ad Hoc Group advisors regarding liquidity scenario materials
Shiffman, David	2/16/2026	1.1	Prepare draft liquidity materials for upcoming Special Committee meeting for Management review
Shiffman, David	2/16/2026	0.4	Review weekly factoring roll forward updated for prior week activity
Shiffman, David	2/16/2026	0.3	Weekly DIP variance review with Ad Hoc Group advisors
Shiffman, David	2/16/2026	0.4	Call with Company purchasing, treasury, purchasing, A. Shahbain (A&M), D. Shiffman (A&M), and C. Turner (A&M) to discuss allocation funding updates

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DIP FINANCING & CASH FLOW

Professional	Date	Hours	Activity
Turner, Cari	2/16/2026	0.4	Call with Company purchasing, treasury, purchasing, A. Shahbain (A&M), D. Shiffman (A&M), and C. Turner (A&M) to discuss allocation funding updates
Waismann, Heitor	2/16/2026	0.4	Review January factoring report prepared by A&M member
Waismann, Heitor	2/16/2026	0.5	Call with H. Waismann (A&M), and Alix Partners to review latest liquidity updates and DIP Budget Variance Report for WE 2/13
Waismann, Heitor	2/16/2026	0.7	Review new slide for comparison of claims in base case of long term cash flow forecast scenario versus contingency scenario
Waismann, Heitor	2/16/2026	1.4	Update specific factor forecasted advances for the next weeks assuming they will advance based on a 50% remittance ratio
Waismann, Heitor	2/16/2026	1.4	Update receipts model and DIP model after considering receipts template feedback provided by Company
Waismann, Heitor	2/16/2026	1.6	Update specific factor invoices in factoring model
Waismann, Heitor	2/16/2026	0.9	Review receipts template provided by Company
Waismann, Heitor	2/16/2026	0.2	Correspond with A&M BP team re.: Fx rates in DIP model
Athreya, Abhi	2/17/2026	0.8	Create Ordinary Course Professional (OCP) Excel summary for the Company
Caruso, Nicholas	2/17/2026	0.3	Prepare for and participate in daily cash in advance invoice and payment coordination call with N. Caruso, M. Hill, V. Nguyen, and L. Hollomon (A&M) discussing cash in advance transition and issues as of Tuesday, February 17
Cook, Jacob	2/17/2026	1.7	Select invoices to be paid for EMEA during WE 2/20 based on deferral targets identified
Cook, Jacob	2/17/2026	2.1	Select invoices to be paid for NAFTA during WE 2/20 based on deferral targets identified
Everhart, Brett	2/17/2026	0.5	Meeting with D. Shiffman, L. Postolos, H. Waismann, B. Everhart, and E. Neal (A&M) regarding overdue accounts receivables issues
Hill, Michael	2/17/2026	1.3	Process invoices for North America in the afternoon
Hill, Michael	2/17/2026	0.3	Track payment confirmations for Latin America
Hill, Michael	2/17/2026	0.3	Prepare for and participate in daily cash in advance invoice and payment coordination call with N. Caruso, M. Hill, V. Nguyen, and L. Hollomon (A&M) discussing cash in advance transition and issues as of Tuesday, February 17
Hill, Michael	2/17/2026	0.7	Track invoices for Latin America, reconciling against raw invoice data and current AP records
Hill, Michael	2/17/2026	0.8	Track payment confirmations for North America
Hill, Michael	2/17/2026	0.9	Analyze weekly spend for CIA invoices to provide update for duration of the case
Hill, Michael	2/17/2026	1.1	Process invoices for Latin America, coordinating with local teams to facilitate payment

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DIP FINANCING & CASH FLOW

Professional	Date	Hours	Activity
Hill, Michael	2/17/2026	1.2	Track invoices for North America, reconciling against raw invoice data and current AP records
Hill, Michael	2/17/2026	0.2	Send out daily cash in advance summary tracker
Hill, Michael	2/17/2026	1.2	Process invoices for North America in the morning
Hill, Michael	2/17/2026	0.2	Send out daily cash summary for global CIA payments for cash pooling purposes
Hollomon, Lindsey	2/17/2026	0.3	Prepare for and participate in daily cash in advance invoice and payment coordination call with N. Caruso, M. Hill, V. Nguyen, and L. Hollomon (A&M) discussing cash in advance transition and issues as of Tuesday, February 17
Korol, Sammy	2/17/2026	0.9	Build updated SIOP vs SIOP variance summary comparing latest projections against Wk 2 SIOP, and incorporate clean visualizations into DIP Budget support deck
Korol, Sammy	2/17/2026	0.6	Meeting with H. Waismann and S. Korol (A&M) to update cash flow model with latest adjustments to receipts, professional fees, and DIP interest payments
Korol, Sammy	2/17/2026	0.4	Update WE 2/20 beginning balances for NAFTA / EMEA factoring facilities based on Company inputs and incorporate into 13-week factoring facility rollforward
Korol, Sammy	2/17/2026	0.9	Meeting with H. Waismann and S. Korol (A&M) to develop detailed liquidity visualizations incorporating current projections, working capital adjustments, and multiple sensitivity scenarios
Korol, Sammy	2/17/2026	1.4	Meeting with H. Waismann and S. Korol (A&M) to prepare detailed support deck outlining current liquidity initiatives and funding sources across EUR and Oku denominations
Korol, Sammy	2/17/2026	0.6	Call with D. Shiffman, H. Waismann, S. Korol (A&M) and Company to review preliminary DIP budget forecast to be submitted on 2.20
Korol, Sammy	2/17/2026	0.8	Meeting with H. Waismann and S. Korol (A&M) to update cash flow model with latest liquidity impacts and working capital adjustments, building refreshed DIP Budget support files based on latest data
Neal, Elliott	2/17/2026	0.5	Meeting with D. Shiffman, L. Postolos, H. Waismann, B. Everhart, and E. Neal (A&M) regarding overdue accounts receivables issues
Nguyen, Vi Hoa	2/17/2026	0.3	Prepare for and participate in daily cash in advance invoice and payment coordination call with N. Caruso, M. Hill, V. Nguyen, and L. Hollomon (A&M) discussing cash in advance transition and issues as of Tuesday, February 17
Nguyen, Vi Hoa	2/17/2026	1.1	Answer questions regarding the CIA process for the Company's EMEA team
Nguyen, Vi Hoa	2/17/2026	1.0	Train and onboard the Company's NAFTA team taking over the CIA process for the NAFTA and LATAM work stream for CIA
Postolos, Lucas	2/17/2026	0.5	Meeting with D. Shiffman, L. Postolos, H. Waismann, B. Everhart, and E. Neal (A&M) regarding overdue accounts receivables issues
Postolos, Lucas	2/17/2026	2.7	Revise materials summarizing variances between original security guarantee matrix and collateral spreadsheet from Akin
Schmelter, Griffen	2/17/2026	1.4	Find matching intercompany transaction in regional actuals models for unmatched intercompany transactions in week ending 2/13

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DIP FINANCING & CASH FLOW

Professional	Date	Hours	Activity
Schmelter, Griffen	2/17/2026	1.1	Update regional actuals models per updated intercompany transaction mapping
Schmelter, Griffen	2/17/2026	0.5	Call with company regarding reconciling bank activity to bank account balances for NAFTA actuals model for week ending 2/13
Schmelter, Griffen	2/17/2026	0.4	Correspond with A&M colleagues regarding diligence items received from company office real estate team as of 12/17
Schmelter, Griffen	2/17/2026	0.4	Call with company regarding reconciling bank activity to bank account balances for EMEA actuals model for week ending 2/13
Schmelter, Griffen	2/17/2026	0.3	Call with company regarding reconciling bank activity to bank account balances for Other Region / Japan actuals model for week ending 2/13
Schmelter, Griffen	2/17/2026	0.2	Correspond with A&M colleague regarding currency rate from petition until present
Shahbain, Abraham	2/17/2026	0.4	Call with Company purchasing, treasury, purchasing, A. Shahbain (A&M), D. Shiffman (A&M), and C. Turner (A&M) to discuss allocation funding updates
Shahbain, Abraham	2/17/2026	1.7	Create analysis summarizing regional allocation forecast for future weeks
Shiffman, David	2/17/2026	0.6	Weekly liquidity call with Ad Hoc Group, Debtor advisors, Ad Hoc Group advisors, and Management
Shiffman, David	2/17/2026	0.3	Call with D. Shiffman and H. Waismann (A&M) to review changes to cash flow model between preliminary version shared with Company and current version
Shiffman, David	2/17/2026	1.4	Prepare revisions to liquidity outlook materials based on feedback from management and review with Debtor advisors
Shiffman, David	2/17/2026	1.4	Review updates to draft DIP budget, review with A&M team and prepare distribution to Company for review
Shiffman, David	2/17/2026	0.6	Meeting with Treasury and A&M to review feedback on draft updated DIP budget
Shiffman, David	2/17/2026	0.6	Call with D. Shiffman, H. Waismann, S. Korol (A&M) and Company to review preliminary DIP budget forecast to be submitted on 2.20
Shiffman, David	2/17/2026	0.5	Meeting with D. Shiffman, L. Postolos, H. Waismann, B. Everhart, and E. Neal (A&M) regarding overdue accounts receivables issues
Shiffman, David	2/17/2026	0.4	Call with Company purchasing, treasury, purchasing, A. Shahbain (A&M), D. Shiffman (A&M), and C. Turner (A&M) to discuss allocation funding updates
Simion, Tony	2/17/2026	0.6	Attend weekly meeting with Management and Ad Hoc Group Advisors to discuss prior week cash activity and plan for this week against forecast
Turner, Cari	2/17/2026	0.4	Call with Company purchasing, treasury, purchasing, A. Shahbain (A&M), D. Shiffman (A&M), and C. Turner (A&M) to discuss allocation funding updates
Waismann, Heitor	2/17/2026	0.4	Update cash flow model to incorporate preliminary actuals for week ending 2/13
Waismann, Heitor	2/17/2026	2.1	Update liquidity funding need presentation for latest comments on chart and table and to prepare additional slide with amounts in euro

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DIP FINANCING & CASH FLOW

Professional	Date	Hours	Activity
Waismann, Heitor	2/17/2026	0.3	Call with D. Shiffman and H. Waismann (A&M) to review changes to cash flow model between preliminary version shared with Company and current version
Waismann, Heitor	2/17/2026	1.4	Meeting with H. Waismann and S. Korol (A&M) to prepare detailed support deck outlining current liquidity initiatives and funding sources across EUR and Oku denominations
Waismann, Heitor	2/17/2026	0.6	Update cash flow model to incorporate receipts changes provided from Company, focused on Japan receipts and updates to factoring
Waismann, Heitor	2/17/2026	0.6	Meeting with H. Waismann and S. Korol (A&M) to update cash flow model with latest adjustments to receipts, professional fees, and DIP interest payments
Waismann, Heitor	2/17/2026	0.6	Call with D. Shiffman, H. Waismann, S. Korol (A&M) and Company to review preliminary DIP budget forecast to be submitted on 2.20
Waismann, Heitor	2/17/2026	0.5	Meeting with D. Shiffman, L. Postolos, H. Waismann, B. Everhart, and E. Neal (A&M) regarding overdue accounts receivables issues
Waismann, Heitor	2/17/2026	0.9	Meeting with H. Waismann and S. Korol (A&M) to develop detailed liquidity visualizations incorporating current projections, working capital adjustments, and multiple sensitivity scenarios
Waismann, Heitor	2/17/2026	0.5	Prepare additional slide for liquidity funding need presentation to include comparison between requested funding and contingency alternative
Waismann, Heitor	2/17/2026	0.8	Meeting with H. Waismann and S. Korol (A&M) to update cash flow model with latest liquidity impacts and working capital adjustments, building refreshed DIP Budget support files based on latest data
Waismann, Heitor	2/17/2026	0.7	Update cash flow model to incorporate deferrals latest estimates
Webber, Dan	2/17/2026	0.3	Correspond with L. Postolos, M. Hamilton (A&M) regarding legal entity analysis to provide to PJT for exit financing, including review of latest draft
Cook, Jacob	2/18/2026	0.7	Consolidate weekly payments made from China filing entities for WE 2/13
Cook, Jacob	2/18/2026	1.1	Consolidate weekly payments made from NAFTA filing entities for WE 02/13
Cook, Jacob	2/18/2026	0.9	Consolidate weekly payments made from EMEA filing entities for WE 2/13
Cook, Jacob	2/18/2026	0.3	Consolidate weekly payments made from Japan filing entities for WE 2/13
Cook, Jacob	2/18/2026	0.2	Consolidate weekly payments made from LATAM filing entities for WE 2/13
Draude, Richard	2/18/2026	1.5	Consolidate weekly payments made from Japan filing entities for WE 2/13
Draude, Richard	2/18/2026	0.9	Consolidate vendor allocation numbers and treasury amounts paid for comparison to payment report data received
Draude, Richard	2/18/2026	1.6	Consolidate weekly payments made from EMEA filing entities for WE 2/13
Draude, Richard	2/18/2026	1.3	Consolidate weekly payments made from NAFTA filing entities for WE 2/13

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DIP FINANCING & CASH FLOW

Professional	Date	Hours	Activity
Grossi, Nick	2/18/2026	1.7	Review and provide comments re: TWCF revisions
Grossi, Nick	2/18/2026	0.9	Review FX impact on long-term projections and provide comments re: same
Hill, Michael	2/18/2026	0.7	Track payment confirmations for North America
Hill, Michael	2/18/2026	0.6	Track payment confirmations for Latin America
Hill, Michael	2/18/2026	0.7	Track invoices for Latin America, reconciling against raw invoice data and current AP records
Hill, Michael	2/18/2026	1.7	Process invoices for North America in the afternoon
Hill, Michael	2/18/2026	1.1	Track invoices for North America, reconciling against raw invoice data and current AP records
Hill, Michael	2/18/2026	1.2	Process invoices for Latin America, coordinating with local teams to facilitate payment
Hill, Michael	2/18/2026	0.2	Send out daily cash summary for global CIA payments for cash pooling purposes
Hill, Michael	2/18/2026	0.2	Send out daily cash in advance summary tracker
Hill, Michael	2/18/2026	1.4	Process invoices for North America in the morning
Korol, Sammy	2/18/2026	0.6	Build 4-week cumulative variance analysis of forecast vs actual receipts for WE 1/23 - 2/13 by customer, region, and country, and correspond with Company to explain variances
Korol, Sammy	2/18/2026	0.5	Call with H. Waismann and S. Korol (A&M) to walkthrough updates to HLA support file
Korol, Sammy	2/18/2026	0.4	Build clean visualizations of 13-week debt rollforwards beginning in WE 2/20 and incorporate into DIP Budget support deck
Korol, Sammy	2/18/2026	0.9	Update Non-Op and SG&A 13-week forecasts with latest inputs from Company and create bridge summarizing variance to prior
Korol, Sammy	2/18/2026	0.3	Correspond with professional firms to clarify invoice amounts and receive invoices for corresponding fee applications in docket
Korol, Sammy	2/18/2026	0.9	Reconcile past professional fee disbursements against fee applications and correspond with professional firms to calculate proposed adjustments
Korol, Sammy	2/18/2026	1.2	Create updated 13-week forecast of factoring remittances and assignments by individual factor based on raw invoice data, corresponding with Company to clarify changes to prior database
Korol, Sammy	2/18/2026	1.4	Build visualizations highlighting professional fees by firm and type, incorporate into weekly professional fee update presentation, and distribute
Korol, Sammy	2/18/2026	0.8	Create detailed summary by individual firm of estimated accrued and unpaid professional fees at projected emergence

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Professional	Date	Hours	Activity
Korol, Sammy	2/18/2026	0.8	Build detailed analysis of forecast vs actual receipts for WE 2/13 by customer, region, and country, highlighting key contributors by region and corresponding with Company to confirm explanations for variances
Korol, Sammy	2/18/2026	1.3	Build refresh 13-week rollforwards for DIP tranches and EL, incorporating latest timing of interest payments from Company and updated interest accruals based on latest rates
Korol, Sammy	2/18/2026	0.9	Build detailed receipts forecast summary for WE 2/13, detailing base forecast, applied overlays, and finalized forecast; incorporate high-level written summary of overlays by customer and type
Korol, Sammy	2/18/2026	0.9	Create variance summary by individual firm of February monthly professional fee accrual estimates vs actualized amounts so far, supported with explanations for permanent and timing variances
Korol, Sammy	2/18/2026	0.2	Call with H. Waismann and S. Korol (A&M) to review receipts variance for week ending 2/13
Nguyen, Vi Hoa	2/18/2026	0.9	Audit documentation, approve CIA requests, and submit them to the team responsible for payment and booking processing
Postolos, Lucas	2/18/2026	2.2	Continue revisions to materials summarizing variances between original security guarantee matrix and collateral spreadsheet from Akin
Postolos, Lucas	2/18/2026	2.9	Revise materials summarizing variances between original security guarantee matrix and collateral spreadsheet from Akin
Schmelter, Griffen	2/18/2026	0.7	Reconcile Japan bank activity with Japan bank balances for week ending 2/13
Schmelter, Griffen	2/18/2026	0.3	Call with company regarding the completion weekly reporting on customer receipts transactions in week ending 2/13
Schmelter, Griffen	2/18/2026	0.7	Update Tariff mapping within regional actuals models for week ending 2/13
Schmelter, Griffen	2/18/2026	1.3	Update SG&A mapping within regional actuals models for week ending 2/13
Schmelter, Griffen	2/18/2026	1.4	Reconcile NAFTA bank activity with NAFTA bank balances for week ending 2/13
Schmelter, Griffen	2/18/2026	1.4	Update Non-operating mapping within regional actuals models for week ending 2/13
Schmelter, Griffen	2/18/2026	1.7	Reconcile EMEA bank activity with EMEA bank balances for week ending 2/13
Schmelter, Griffen	2/18/2026	0.2	Call with company regarding the completion weekly reporting on individual Tariff and SG&A transactions in week ending 2/13
Schmelter, Griffen	2/18/2026	0.5	Reconcile Other Regions bank activity with Other Regions bank balances for week ending 2/13
Schmelter, Griffen	2/18/2026	0.3	Call with company regarding the completion weekly reporting on individual Non-operating and payroll transactions in week ending 2/13
Schmelter, Griffen	2/18/2026	0.4	Update Payroll mapping within regional actuals models for week ending 2/13
Schmelter, Griffen	2/18/2026	0.5	Correspond with A&M colleagues regarding updates to the actuals model as of 2/18

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DIP FINANCING & CASH FLOW

Professional	Date	Hours	Activity
Shahbain, Abraham	2/18/2026	1.4	Update allocation schedule base on feedback received and payments made
Shiffman, David	2/18/2026	1.7	Prepare draft liquidity materials for Special Committee meeting for A&M and Management review
Shiffman, David	2/18/2026	0.5	Call with Management, Purchasing, Treasury and A&M to review draft updated DIP budget
Shiffman, David	2/18/2026	1.7	Prepare draft liquidity sensitivity based on potential outcomes of customer asks for Management review
Shiffman, David	2/18/2026	1.8	Prepare revisions to liquidity materials for upcoming Special Committee meeting based on A&M and Management feedback
Shiffman, David	2/18/2026	1.7	Prepare updated EMEA liquidity materials for German entity compliance purposes
Shiffman, David	2/18/2026	1.2	Review latest customer ask details and prepare initial analysis related to liquidity projections
Shiffman, David	2/18/2026	1.6	Review upcoming DIP budget with A&M team
Shiffman, David	2/18/2026	0.5	Meeting with Treasury, A&M and K&E regarding illustrative liquidity projections for German compliance purposes
Waismann, Heitor	2/18/2026	0.2	Call with H. Waismann and S. Korol (A&M) to review receipts variance for week ending 2/13
Waismann, Heitor	2/18/2026	1.1	Prepare summary bridge of current version of liquidity funding need compared to the version presented to Company
Waismann, Heitor	2/18/2026	1.0	Prepare summary bridge of long term variance comparing current cash flow projections to January projections
Waismann, Heitor	2/18/2026	2.2	Update summary file for EMEA and German entities' cash flow projections
Waismann, Heitor	2/18/2026	1.9	Adjust factoring model to incorporate modeling changes to legal entities for specific factoring programs
Waismann, Heitor	2/18/2026	0.5	Call with H. Waismann and S. Korol (A&M) to walkthrough updates to HLA support file
Waismann, Heitor	2/18/2026	0.3	Prepare adjustments to cash flow summary chart to include scenario without new factoring facility
Webber, Dan	2/18/2026	0.2	Correspond with G. Schmelter (A&M) regarding cash actuals transition process and remaining transition tasks
Weiland, Brad	2/18/2026	0.4	Review and analyze items re cash flow forecast
Cook, Jacob	2/19/2026	1.4	Review of vendor-related disbursements for WE 2/13 against budgeted allowance
Cook, Jacob	2/19/2026	2.1	Review of FDM coding for actuals reported for WE 2/13
Cook, Jacob	2/19/2026	1.1	Invoice-level review of actual payments made during prior week against 'requested to pay' files distributed to company for adherence to payment proposals for WE 2/13 for EMEA
Draude, Richard	2/19/2026	1.9	Consolidate weekly payments made from China filing entities for WE 2/13

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Professional	Date	Hours	Activity
Grossi, Nick	2/19/2026	0.6	Meeting with B. Worrell, N. Grossi, D. Shiffman, and L. Postolos (A&M) regarding liquidity initiatives, latest forecast, and special committee meeting materials
Hill, Michael	2/19/2026	1.2	Process invoices for North America in the morning
Hill, Michael	2/19/2026	0.9	Track invoices for North America, reconciling against raw invoice data and current AP records
Hill, Michael	2/19/2026	0.9	Process invoices for Latin America, coordinating with local teams to facilitate payment
Hill, Michael	2/19/2026	0.7	Track payment confirmations for North America
Hill, Michael	2/19/2026	0.2	Send out daily cash summary for global CIA payments for cash pooling purposes
Hill, Michael	2/19/2026	0.4	Track payment confirmations for Latin America
Hill, Michael	2/19/2026	0.2	Send out daily cash in advance summary tracker
Hill, Michael	2/19/2026	0.8	Track invoices for Latin America, reconciling against raw invoice data and current AP records
Hill, Michael	2/19/2026	1.4	Process invoices for North America in the afternoon
Hill, Michael	2/19/2026	0.7	Update trend analysis for the cash in advance mailbox for the past few weeks
Hill, Michael	2/19/2026	0.8	Call with M. Hill and V. Nguyen (A&M) and the Company discussing cash in advance transition and cash in advance mailbox processing Thursday, February 19
Korol, Sammy	2/19/2026	1.1	Build preliminary 13-week tariff forecast by region based on latest excess tariff assumptions, customs import duties, premium freight costs, and VAT assumptions
Korol, Sammy	2/19/2026	0.4	Clean WE 2/13 bank transactions related to non-operating activities and map to recipients currently incorporated in the non-operating forecast from DIP Budget Update W/E 1.23
Korol, Sammy	2/19/2026	0.4	Build variance summary comparing actual tariff disbursements in WE 2/13 by region and recipient based on bank data vs latest DIP Budget
Korol, Sammy	2/19/2026	0.4	Write commentary on Variance Report WE 2/13 to explain receipts variance by region and customer (EMEA, NAFTA, Japan, Other), confirming key variances with the Company
Korol, Sammy	2/19/2026	1.3	Build AR support Excel with the following: (i) a clean summary of yearly sales by customer and country, (ii) latest monthly SIOP by customer, (iii) customer list by factor, (iv), latest factoring data
Korol, Sammy	2/19/2026	0.4	Incorporate explanations into Variance Report WE 2/13 for variances in material spend, FDM spend, professional fee disbursements, DIP interest payments, and tariffs, for each region
Korol, Sammy	2/19/2026	0.4	Update DIP Budget Variance Report WE 2/13 with latest inputs from Company and distribute
Korol, Sammy	2/19/2026	0.4	Reconcile latest professional fee invoices with stated amounts from filed fee applications, and correspond with legal to clarify nature of variances

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DIP FINANCING & CASH FLOW

Professional	Date	Hours	Activity
Korol, Sammy	2/19/2026	0.4	Update Variance Report WE 2/13 with explanations for payroll variances by region and country and confirm key variances with Company
Korol, Sammy	2/19/2026	0.7	Construct variance summary by region of forecasted non-operating activities versus actual amounts in WE 2/13, incorporating commentary and corresponding with Company to clarify variances
Korol, Sammy	2/19/2026	0.5	Call with H. Waismann, S. Korol (A&M) and Company to review preliminary DIP Budget variance report for WE 2/13
Korol, Sammy	2/19/2026	0.3	Incorporate WE 2/13 non-operating activity into the combined database of SG&A and Non-Op historical actuals
Korol, Sammy	2/19/2026	0.7	Build variance summary by country of WE 2/13 and cumulative 4-week payroll disbursements and correspond with NAFTA to confirm nature of actual vs forecast variance
Korol, Sammy	2/19/2026	0.3	Update 13-week cash flow forecast, VoV, and 13-week vendor spend forecast with latest estimates from cash flow model, and distribute clean Excel
Korol, Sammy	2/19/2026	0.6	Create waterfall visualization bridging DIP Budget Update 1/23 to DIP Budget Update 2/23, incorporating detailed commentary and key impacts
Korol, Sammy	2/19/2026	0.2	Update Variance Report WE 2/13 with high-level explanations for key variances by recipient in SG&A and Non-Op forecasts by region (EMEA, NAFTA, Japan, Other)
Korol, Sammy	2/19/2026	0.7	Construct variance summary by region and recipient of forecasted SG&A versus actual amounts from WE 2/13, corresponding with Company to clarify variances at the recipient level
Korol, Sammy	2/19/2026	0.5	Refresh all visualizations in DIP Budget Support deck with latest data, and update commentary accordingly
Korol, Sammy	2/19/2026	0.4	Remap WE 2/13 SG&A transactions to corresponding recipients from the latest DIP Budget Update and incorporate into database of historical SG&A actuals
Nguyen, Vi Hoa	2/19/2026	1.1	Answer questions regarding the CIA process for the Company's EMEA team
Nguyen, Vi Hoa	2/19/2026	0.8	Call with M. Hill and V. Nguyen (A&M) and the Company discussing cash in advance transition and cash in advance mailbox processing Thursday, February 19
Nguyen, Vi Hoa	2/19/2026	1.0	Train and onboard the Company's NAFTA team taking over the CIA process for the NAFTA and LATAM work stream for CIA
Postolos, Lucas	2/19/2026	0.6	Meeting with B. Worrell, N. Grossi, D. Shiffman, and L. Postolos (A&M) regarding liquidity initiatives, latest forecast, and special committee meeting materials
Postolos, Lucas	2/19/2026	2.1	Continue revisions to materials summarizing variances between original security guarantee matrix and collateral spreadsheet from Akin
Postolos, Lucas	2/19/2026	1.3	Update to liquidity initiative presentation for management and Ad Hoc Group, summarizing progress on vendor and customer-related negotiations
Schmelter, Griffen	2/19/2026	0.5	Correspond with A&M colleague regarding my role in the creation of the cash actuals report

Marelli Automotive Lighting USA, LLC
Time Detail by Activity
February 1, 2026 through February 28, 2026

DIP FINANCING & CASH FLOW

Professional	Date	Hours	Activity
Schmelter, Griffen	2/19/2026	0.8	Finalize customer receipts by region by customer internal report for week ending 2/13
Schmelter, Griffen	2/19/2026	1.1	Consolidate all regional actuals models into the consolidated actuals model and port to presentation form
Schmelter, Griffen	2/19/2026	0.8	Finalize internal version of the intercompany report for week ending 2/13
Schmelter, Griffen	2/19/2026	0.9	Reconcile Ninth interim cash management order bank account listing with current bank account listing
Shahbain, Abraham	2/19/2026	0.7	Calls with D. Shiffman (A&M) and A. Shahbain (A&M) to review cash flow forecast and provide feedback
Shiffman, David	2/19/2026	1.3	Finalize liquidity materials for upcoming Board meeting for Management review
Shiffman, David	2/19/2026	0.5	Call with D. Shiffman and H. Waismann (A&M) to review DIP budget cash flow and customer ask sensitivities
Shiffman, David	2/19/2026	0.6	Meeting with B. Worrell, N. Grossi, D. Shiffman, and L. Postolos (A&M) regarding liquidity initiatives, latest forecast, and special committee meeting materials
Shiffman, David	2/19/2026	0.7	Calls with D. Shiffman (A&M) and A. Shahbain (A&M) to review cash flow forecast and provide feedback
Shiffman, David	2/19/2026	1.4	Review preliminary variance report and provide feedback to A&M team
Shiffman, David	2/19/2026	1.6	Prepare revisions to updated DIP budget and distribute to Management for review
Turner, Cari	2/19/2026	0.9	Review CIA assumptions for latest forecast
Waismann, Heitor	2/19/2026	1.6	Prepare additional scenario for long term cash flow forecast to include customer ask sensitivities
Waismann, Heitor	2/19/2026	1.1	Update tariff and headwind summary to include NAFTA additional impacts related to VAT obligations
Waismann, Heitor	2/19/2026	0.9	Prepare variance report commentary for material disbursements and first day motion relief
Waismann, Heitor	2/19/2026	0.8	Update receipts forecast for week ending 2/20 to account for incremental reverse-factoring collections and timing of month-end collections
Waismann, Heitor	2/19/2026	0.6	Update DIP model to adjust projected deferral balances
Waismann, Heitor	2/19/2026	0.7	Review variance report commentary for receipts, SG&A and non-operating items
Waismann, Heitor	2/19/2026	0.6	Update DIP budget presentation to include current latest outputs
Waismann, Heitor	2/19/2026	0.5	Call with D. Shiffman and H. Waismann (A&M) to review DIP budget cash flow and customer ask sensitivities
Waismann, Heitor	2/19/2026	0.5	Call with H. Waismann, S. Korol (A&M) and Company to review preliminary DIP Budget variance report for WE 2/13
Waismann, Heitor	2/19/2026	0.4	Update DIP model with actuals for week ended 2/13

Marelli Automotive Lighting USA, LLC
Time Detail by Activity
February 1, 2026 through February 28, 2026

DIP FINANCING & CASH FLOW

Professional	Date	Hours	Activity
Waismann, Heitor	2/19/2026	0.4	Update DIP model to include latest CIA schedule
Waismann, Heitor	2/19/2026	0.4	Update chart comparing cumulative CIA variance compared to cumulative deferral balance variances, related to current DIP budget forecast vs submitted on 1/23
Waismann, Heitor	2/19/2026	0.3	Review responses to receipts variance for week ending 2/13 provided by Company
Waismann, Heitor	2/19/2026	0.8	Adjust summary file for EMEA and German entities' cash flow projections after comments from A&M leader
Cook, Jacob	2/20/2026	1.1	Review of deferral requirements for WE 2/27
Cook, Jacob	2/20/2026	1.6	Invoice-level review of actual payments made during prior week against 'requested to pay' files distributed to company for adherence to payment proposals for WE 2/13 for NAFTA
Cook, Jacob	2/20/2026	0.4	Reconcile payments reported in VMT data against data provided by the Company treasury for WE 2/20
Grossi, Nick	2/20/2026	0.5	Review and provide comments re: cash variance report
Grossi, Nick	2/20/2026	0.7	Coordinate matters related to factoring programs
Grossi, Nick	2/20/2026	0.6	Review TWCF for distribution to creditors
Grossi, Nick	2/20/2026	1.3	Prepare extended cash flow scenarios
Hill, Michael	2/20/2026	1.6	Process invoices for North America in the afternoon
Hill, Michael	2/20/2026	0.8	Track payment confirmations for North America
Hill, Michael	2/20/2026	0.2	Send out daily cash summary for global CIA payments for cash pooling purposes
Hill, Michael	2/20/2026	1.3	Process invoices for North America in the morning
Hill, Michael	2/20/2026	0.2	Send out daily cash in advance summary tracker
Hill, Michael	2/20/2026	0.4	Track payment confirmations for Latin America
Hill, Michael	2/20/2026	1.1	Process invoices for Latin America, coordinating with local teams to facilitate payment
Hill, Michael	2/20/2026	1.1	Track invoices for North America, reconciling against raw invoice data and current AP records
Hill, Michael	2/20/2026	0.5	Call with M. Hill, V. Nguyen (A&M), and the Company discussing cash in advance tracking and processing Friday, February 20
Hill, Michael	2/20/2026	0.6	Track invoices for Latin America, reconciling against raw invoice data and current AP records
Hollomon, Lindsey	2/20/2026	0.9	Update cash in advance diligence tracker for the month of January

Marelli Automotive Lighting USA, LLC
Time Detail by Activity
February 1, 2026 through February 28, 2026

DIP FINANCING & CASH FLOW

Professional	Date	Hours	Activity
Korol, Sammy	2/20/2026	0.8	Build clean summary of actual professional fee disbursements in WE 2/13 based on raw bank data in EMEA, Japan, and NAFTA, and incorporate into DIP Budget Variance Report support files
Korol, Sammy	2/20/2026	0.7	Develop supporting schedules and summaries for professional fees (monthly accruals and disbursements), FDM summary, and the 13-week payroll forecast
Korol, Sammy	2/20/2026	1.5	Build workbook with clean visualizations covering DIP Budget Support items, including Inbounds, SIOP, factoring facility rollforward, and monthly debt forecasts
Korol, Sammy	2/20/2026	0.5	Call with H. Waismann and S. Korol (A&M) to update cash flow model with latest vendor spend assumptions, adjust tariff projections, and finalize 13-week disbursement forecast ahead of DIP Budget Update WE 2/20
Korol, Sammy	2/20/2026	0.6	Update all visualizations on DIP Budget Update WE 2/20 presentation with latest data, finalize commentary and supporting explanations, distribute to external parties
Korol, Sammy	2/20/2026	1.4	Develop 13-week receipts forecast with expanded customer and factoring-facility detail by region and country; reconcile to regional receipts in the DIP Budget Update WE 2/20
Korol, Sammy	2/20/2026	0.6	Incorporate timing overlays, customer-specific risk, receipt overlays, and country-specific VAT into extended customer receipts forecast for each region, and distribute
Korol, Sammy	2/20/2026	0.4	Update DIP Budget Variance Report for WE 2/13 with latest data and Company feedback, and distribute for internal approval
Korol, Sammy	2/20/2026	0.4	Create 13-week CIA forecast using latest data, reconcile to DIP Budget Update WE 2/20, incorporate regional detail, and distribute
Korol, Sammy	2/20/2026	0.6	Produce clean region-specific 13-week cash flow forecasts (EMEA, NAFTA, Japan, Other) in Oku and USD as the finalized DIP Budget Update WE 2/20
Korol, Sammy	2/20/2026	0.4	Apply consistent structure across all visualizations and incorporate latest data from the finalized DIP Budget Update WE 2/20 into DIP Budget Support workbook, and distribute to all appropriate parties
Nguyen, Vi Hoa	2/20/2026	1.0	Train and onboard the Company's NAFTA team taking over the CIA process for the NAFTA and LATAM work stream for CIA
Nguyen, Vi Hoa	2/20/2026	0.5	Call with M. Hill, V. Nguyen (A&M), and the Company discussing cash in advance tracking and processing Friday, February 20
Nguyen, Vi Hoa	2/20/2026	0.2	Answer questions regarding the CIA process for the Company's EMEA team
Postolos, Lucas	2/20/2026	0.7	Prepare documentation to distribute DIP Budget reporting materials for week ending February 13
Postolos, Lucas	2/20/2026	0.6	Revise DIP Budget variance analysis support materials for Alix team for week ending February 13
Postolos, Lucas	2/20/2026	0.8	Update to liquidity initiative presentation for management and Ad Hoc Group, summarizing progress on vendor and customer-related negotiations
Postolos, Lucas	2/20/2026	0.9	Review of DIP Budget reporting items for week ending February 13, including variance analysis by region

Exhibit D

Marelli Automotive Lighting USA, LLC
Time Detail by Activity
February 1, 2026 through February 28, 2026

DIP FINANCING & CASH FLOW

Professional	Date	Hours	Activity
Schmelter, Griffen	2/20/2026	0.8	Create Tenth interim Cash Management order bank account listing
Schmelter, Griffen	2/20/2026	0.4	Correspond regarding actuals / variance report activates as of 2/20
Shahbain, Abraham	2/20/2026	0.4	Call with Company purchasing, treasury, purchasing, A. Shahbain (A&M), D. Shiffman (A&M), and C. Turner (A&M) to discuss allocation funding updates
Shiffman, David	2/20/2026	0.7	Correspond with Treasury regarding end of week expected cash balances and activity
Shiffman, David	2/20/2026	1.3	Finalize updated DIP budget for submission to lenders for approval
Shiffman, David	2/20/2026	0.6	Meeting with Company to review status of past due customer invoices and related efforts to accelerate collections
Shiffman, David	2/20/2026	0.6	Correspond with A&M working capital team regarding background on factoring programs
Shiffman, David	2/20/2026	1.1	Finalize DIP variance report and related materials for submission
Shiffman, David	2/20/2026	0.4	Call with Company purchasing, treasury, purchasing, A. Shahbain (A&M), D. Shiffman (A&M), and C. Turner (A&M) to discuss allocation funding updates
Turner, Cari	2/20/2026	0.4	Call with Company purchasing, treasury, purchasing, A. Shahbain (A&M), D. Shiffman (A&M), and C. Turner (A&M) to discuss allocation funding updates
Turner, Cari	2/20/2026	1.1	Review latest draft 13-week vendor disbursements forecast
Waismann, Heitor	2/20/2026	1.1	Review DIP budget summary files ahead of external submission
Waismann, Heitor	2/20/2026	0.6	Review final factoring and acceleration report ahead of external submission
Waismann, Heitor	2/20/2026	0.2	Call with Company to review latest tariffs and other headwind forecast
Waismann, Heitor	2/20/2026	0.6	Adjust DIP budget to incorporate latest changes to FDM, transfers to non-debtors and tariffs and other headwinds
Waismann, Heitor	2/20/2026	0.8	Review final DIP budget outputs ahead of external submission
Waismann, Heitor	2/20/2026	0.4	Prepare summary of projected deferral balance and specific customer 0-day term benefit included in DIP budget
Waismann, Heitor	2/20/2026	0.3	Review vendor disbursements summary reflecting DIP budget figures
Waismann, Heitor	2/20/2026	0.5	Call with H. Waismann and S. Korol (A&M) to update cash flow model with latest vendor spend assumptions, adjust tariff projections, and finalize 13-week disbursement forecast ahead of DIP Budget Update WE 2/20
Waismann, Heitor	2/20/2026	0.5	Adjust summary file for EMEA and German entities' cash flow projections to remove two legal entities from EMEA summary
Hill, Michael	2/22/2026	1.6	Update analysis for top ten vendors for the expediency of the case and for the last three weeks

Marelli Automotive Lighting USA, LLC
Time Detail by Activity
February 1, 2026 through February 28, 2026

DIP FINANCING & CASH FLOW

Professional	Date	Hours	Activity
Hill, Michael	2/22/2026	0.2	Correspond re: update analysis for top ten vendors for the expediency of the case and for the last three weeks
Hill, Michael	2/22/2026	0.2	Update vendor management deck for top ten vendors for the expediency of the case and the last three weeks
Hollomon, Lindsey	2/22/2026	2.3	Update cash in advance total spend analysis for week ending 2/20
Hollomon, Lindsey	2/22/2026	0.7	Finalize updates for cash in advance analysis specifically finding total common vendors to date
Schmelter, Griffen	2/22/2026	0.2	Correspond with K&E regarding newly opened and closed bank accounts
Schmelter, Griffen	2/22/2026	0.2	Correspond with company regarding base files to be used to update for week ending 2/20 actuals data
Athreya, Abhi	2/23/2026	0.4	Review the Company's request for payments to Ordinary Course Professionals (OCP) and authorize payments
Cook, Jacob	2/23/2026	1.7	Prepare deferral template for NAFTA postpetition payments for WE 2/20
Cook, Jacob	2/23/2026	1.2	Review of refreshed 'Ready to Pay' postpetition accounts payable for EMEA for WE 2/20
Cook, Jacob	2/23/2026	1.6	Prepare deferral template for EMEA postpetition payments for WE 2/20
Cook, Jacob	2/23/2026	1.3	Review of refreshed 'Ready to Pay' postpetition accounts payable for NAFTA for WE 2/20
Draude, Richard	2/23/2026	1.3	Consolidate vendor allocation numbers and treasury amounts paid for comparison to payment report data received
Draude, Richard	2/23/2026	2.1	Consolidate weekly payments made from numerous filing entities for WE 2/20
Grossi, Nick	2/23/2026	0.2	Call with Company purchasing, treasury, purchasing, A. Shahbain (A&M), D. Shiffman (A&M), N. Grossi (A&M), and C. Turner (A&M) to discuss allocation funding updates
Grossi, Nick	2/23/2026	0.4	Meeting with B. Worrell, N. Grossi, D. Shiffman, and L. Postolos (A&M) regarding liquidity initiatives and customer negotiations
Grossi, Nick	2/23/2026	0.5	Participate in discussion with the Company's leadership related to cash forecast
Grossi, Nick	2/23/2026	0.5	Participate in discussion with the Company's leaders related to OE discussions
Grossi, Nick	2/23/2026	1.0	Prepare pro forma liquidity forecast
Hill, Michael	2/23/2026	0.3	Track payment confirmations for North America
Hill, Michael	2/23/2026	1.2	Support cash in advance team in Europe for questions on processing invoices
Hill, Michael	2/23/2026	0.4	Track invoices for North America, reconciling against raw invoice data and current AP records
Hill, Michael	2/23/2026	0.6	Update exchange rates in model for the week

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Time Detail by Activity
February 1, 2026 through February 28, 2026

DIP FINANCING & CASH FLOW

Professional	Date	Hours	Activity
Hill, Michael	2/23/2026	1.4	Remove potential duplicate payments from the payment run for North America
Hill, Michael	2/23/2026	1.6	Remove potential duplicate payments from the payment run for Europe
Hill, Michael	2/23/2026	0.2	Send out daily cash in advance summary tracker
Hill, Michael	2/23/2026	0.2	Send out daily cash summary for global CIA payments for cash pooling purposes
Hill, Michael	2/23/2026	1.6	Support cash in advance team in North America for questions on processing invoices
Hollomon, Lindsey	2/23/2026	2.3	Begin transfer of certain weekend analysis by creating step by step details into a single file
Hollomon, Lindsey	2/23/2026	1.1	Update cash in advance terms mapping analysis
Korol, Sammy	2/23/2026	0.9	Create extended monthly summary of accrued and unpaid professional fees until projected emergence incorporating multiple funding scenarios
Korol, Sammy	2/23/2026	0.8	Create consolidated AP monthly rollforward based on latest FDM disbursement forecast
Korol, Sammy	2/23/2026	0.2	Call with H. Waismann and S. Korol (A&M) to review professional fee carveout projections and long-term monthly debt schedule
Korol, Sammy	2/23/2026	0.3	Build and distribute clean and detailed 13-week SG&A forecast tying to DIP Budget Update WE 2/20
Korol, Sammy	2/23/2026	0.3	Build and distribute clean and detailed 13-week Tariff and Other Headwinds forecast tying to DIP Budget Update WE 2/20
Korol, Sammy	2/23/2026	0.2	Build and distribute clean and detailed 13-week Non-Op forecast tying to DIP Budget Update WE 2/20
Korol, Sammy	2/23/2026	0.6	Build clean extended monthly cash flow forecast based on latest long-term cash flow projections
Korol, Sammy	2/23/2026	0.6	Build detailed monthly debt rollforwards for DIP and EL based on latest long-term cash flow projections
Korol, Sammy	2/23/2026	1.6	Create support deck for latest liquidity opportunities and funding scenarios, creating summaries and visualizations showing customer impacts and emergence projections
Korol, Sammy	2/23/2026	0.5	Create extended monthly summary of carveout until projected emergence incorporating multiple funding scenarios
Korol, Sammy	2/23/2026	1.8	Create detailed cumulative receipts variance summary by customer, region, and country for the 4-weeks ending WE 2/13; incorporate detailed commentary based on prior variance reporting and actual receipts data, and distribute
Korol, Sammy	2/23/2026	0.3	Build detailed summary of actual monthly ending cash balance by region and factoring facility from September-December
Korol, Sammy	2/23/2026	0.5	Create detailed summary of actual monthly ending cash balance by region and by legal entity from June - December
Postolos, Lucas	2/23/2026	0.4	Meeting with B. Worrell, N. Grossi, D. Shiffman, and L. Postolos (A&M) regarding liquidity initiatives and customer negotiations

Marelli Automotive Lighting USA, LLC
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February 1, 2026 through February 28, 2026

DIP FINANCING & CASH FLOW

Professional	Date	Hours	Activity
Postolos, Lucas	2/23/2026	1.4	Update to liquidity initiative presentation for management and Ad Hoc Group, summarizing progress on vendor and customer-related negotiations
Schmelter, Griffen	2/23/2026	1.8	Map all intercompany transactions within the EMEA actuals model for week ending 2/20
Schmelter, Griffen	2/23/2026	1.2	Demarcate all intercompany transactions within the EMEA actuals model for week ending 2/20
Schmelter, Griffen	2/23/2026	0.2	Correspond with Turkish treasury team regarding bank activity received for incorrect period
Schmelter, Griffen	2/23/2026	1.3	Add all bank activity inputs for WE 2/20 to the EMEA actuals model
Schmelter, Griffen	2/23/2026	0.6	Determine whether Turkish bank data needs to be corrected based on various issues with report
Schmelter, Griffen	2/23/2026	0.3	Correspond with company actuals team regarding necessary tasks for 3/24
Schmelter, Griffen	2/23/2026	0.3	Correspond with K&E and company regarding bank account closure notification
Shahbain, Abraham	2/23/2026	0.2	Call with Company purchasing, treasury, purchasing, A. Shahbain (A&M), D. Shiffman (A&M), N. Grossi (A&M), and C. Turner (A&M) to discuss allocation funding updates
Shahbain, Abraham	2/23/2026	0.9	Review and provide feedback on proposed payment run and vendors to be paid
Shahbain, Abraham	2/23/2026	1.3	Update regional allocation funding analysis based on feedback received
Shiffman, David	2/23/2026	0.6	Meeting with Treasury, Management, A&M, K&E and PJT to review approach to customer liquidity request
Shiffman, David	2/23/2026	1.3	Prepare modified liquidity projections related to customer projections
Shiffman, David	2/23/2026	0.5	Meeting with Treasury, Management and A&M regarding liquidity projection request from customer
Shiffman, David	2/23/2026	0.6	Review estimated weekly obligations per vendor management team
Shiffman, David	2/23/2026	0.6	Follow up discussion with Treasury, Management and A&M regarding customer liquidity request
Shiffman, David	2/23/2026	0.4	Meeting with B. Worrell, N. Grossi, D. Shiffman, and L. Postolos (A&M) regarding liquidity initiatives and customer negotiations
Shiffman, David	2/23/2026	0.2	Call with Company purchasing, treasury, purchasing, A. Shahbain (A&M), D. Shiffman (A&M), N. Grossi (A&M), and C. Turner (A&M) to discuss allocation funding updates
Turner, Cari	2/23/2026	0.2	Call with Company purchasing, treasury, purchasing, A. Shahbain (A&M), D. Shiffman (A&M), N. Grossi (A&M), and C. Turner (A&M) to discuss allocation funding updates
Waismann, Heitor	2/23/2026	0.4	Review exposure roll forward for specific factoring program prepared by A&M member
Waismann, Heitor	2/23/2026	2.2	Adjust liquidity funding sizing scenario with latest customer support figures and prepare updated presentation

Exhibit D

Marelli Automotive Lighting USA, LLC
Time Detail by Activity
February 1, 2026 through February 28, 2026

DIP FINANCING & CASH FLOW

Professional	Date	Hours	Activity
Waismann, Heitor	2/23/2026	1.8	Prepare enhancements to Inbounds model to better adjust transformation from inbounds figures to sanitized legal entity mapping
Waismann, Heitor	2/23/2026	0.2	Call with H. Waismann and S. Korol (A&M) to review professional fee carveout projections and long-term monthly debt schedule
Webber, Dan	2/23/2026	0.2	Correspond with Company management, T. Simion, N. Grossi, G. Schmelter (A&M) regarding cash actuals transition process
Webber, Dan	2/23/2026	0.2	Correspond with T. Simion, N. Grossi (A&M) regarding management ability to continue with cash actuals transition
Cook, Jacob	2/24/2026	1.6	Select invoices to be paid for EMEA during WE 2/27 based on deferral targets identified
Cook, Jacob	2/24/2026	1.2	Select invoices to be paid for NAFTA during WE 2/27 based on deferral targets identified
Draude, Richard	2/24/2026	1.1	Consolidate weekly payments made from Japan filing entities for WE 2/20
Draude, Richard	2/24/2026	0.9	Consolidate weekly payments made from NAFTA filing entities for WE 2/20
Draude, Richard	2/24/2026	0.8	Consolidate weekly payments made from EMEA filing entities for WE 2/20
Grossi, Nick	2/24/2026	0.4	Call with Company purchasing, treasury, purchasing, A. Shahbain (A&M), D. Shiffman (A&M), N. Grossi (A&M), and C. Turner (A&M) to discuss allocation funding updates
Grossi, Nick	2/24/2026	1.7	Review and provide comments w/r/t extended DIP budget scenario
Grossi, Nick	2/24/2026	0.6	Review factoring program status to close
Hill, Michael	2/24/2026	0.2	Correspond re: send out the total Cash in Advance paid for the week and what would have been paid if on terms
Hill, Michael	2/24/2026	0.3	Investigate certain invoices to confirm treatment of CIA invoices is correct
Hill, Michael	2/24/2026	1.2	Support cash in advance team in North America for questions on processing invoices
Hill, Michael	2/24/2026	0.2	Send out daily cash in advance summary tracker
Hill, Michael	2/24/2026	0.2	Send out daily cash summary for global CIA payments for cash pooling purposes
Hill, Michael	2/24/2026	1.1	Calculate the total Cash in Advance paid for the week and what would have been paid if on terms
Hill, Michael	2/24/2026	0.2	Send out daily statistics in CIA mailbox metrics
Hill, Michael	2/24/2026	1.1	Process invoices for North America, coordinating with local teams to facilitate payment
Hill, Michael	2/24/2026	0.8	Track payment confirmations for North America
Hill, Michael	2/24/2026	0.9	Track invoices for North America, reconciling against raw invoice data and current AP records

Marelli Automotive Lighting USA, LLC
Time Detail by Activity
February 1, 2026 through February 28, 2026

DIP FINANCING & CASH FLOW

Professional	Date	Hours	Activity
Hill, Michael	2/24/2026	1.1	Support cash in advance team in Europe for questions on processing invoices
Korol, Sammy	2/24/2026	0.9	Correspond with professional firms to receive latest updates to monthly accruals, incorporate updates into professional fee tracker, and summarize variance to prior
Korol, Sammy	2/24/2026	1.1	Create updated PMO deck outlining latest liquidity outlook; incorporate latest actuals and DIP Budget Update WE 2/20 into appropriate visualizations and distribute for internal review
Korol, Sammy	2/24/2026	0.7	Create consolidated view of extended monthly debtor cash projections, highlighting receipts, disbursements, and non-operating activities
Korol, Sammy	2/24/2026	0.7	Create detailed summary of latest factoring balances and available capacity by factoring facility, utilizing raw invoice data
Korol, Sammy	2/24/2026	0.8	Create alternate liquidity outlook visualization, incorporating latest funding opportunities and multiple views with adjusted scales and date ranges
Korol, Sammy	2/24/2026	1.4	Create and distribute detailed factoring facility rollforward for a specific facility, calculating projected assignments and remittances from raw invoice data and incorporating latest actuals
Korol, Sammy	2/24/2026	1.2	Create consolidated summary of sources and uses and incorporate visualization into extended projections deck with supporting commentary
Korol, Sammy	2/24/2026	0.2	Call with D. Shiffman, H. Waismann, and S. Korol (A&M) to review cash sources and uses at projected emergence and latest professional fees
Korol, Sammy	2/24/2026	1.3	Work session with H. Waismann and S. Korol (A&M) to build detailed outline of liquidity opportunities, corresponding visualizations, and sources and uses reconciliation
Schmelter, Griffen	2/24/2026	0.8	Map NAFTA bank data to disbursement buckets for week ending 2/20
Schmelter, Griffen	2/24/2026	1.1	Reconcile NAFTA bank activity with NAFTA bank balances for week ending 2/20
Schmelter, Griffen	2/24/2026	1.3	Reconcile NAFTA January MOR bank activity to activity reported in weekly Variance report
Schmelter, Griffen	2/24/2026	1.3	Reconcile EMEA bank activity with EMEA bank balances for week ending 2/20
Schmelter, Griffen	2/24/2026	0.7	Reconcile Japan bank activity with Japan bank balances for week ending 2/20
Schmelter, Griffen	2/24/2026	1.6	Evaluate reasons for large discrepancy between NAFTA bank balances and bank activity
Schmelter, Griffen	2/24/2026	1.8	Reconcile EMEA January MOR bank activity to activity reported in weekly Variance report
Schmelter, Griffen	2/24/2026	0.6	Reconcile Other January MOR bank activity to activity reported in weekly Variance report
Schmelter, Griffen	2/24/2026	1.3	Reconcile bank account listing from December MOR with reported bank accounts for January MOR
Schmelter, Griffen	2/24/2026	0.2	Correspond with company Japan treasury team regarding bulk payments in week ending 2/20

Exhibit D

Marelli Automotive Lighting USA, LLC
Time Detail by Activity
February 1, 2026 through February 28, 2026

DIP FINANCING & CASH FLOW

Professional	Date	Hours	Activity
Schmelter, Griffen	2/24/2026	0.5	Remove inputs related to the NAFTA payment run for week ending 2/20 due to inaccuracy
Schmelter, Griffen	2/24/2026	0.2	Correspond with company China treasury team regarding intercompany transactions for week ending 2/20
Schmelter, Griffen	2/24/2026	0.4	Reconcile Other Regions bank activity with Other Regions bank balances for week ending 2/20
Schmelter, Griffen	2/24/2026	0.5	Reconcile Japan January MOR bank activity to activity reported in weekly Variance report
Schmelter, Griffen	2/24/2026	0.3	Call with company regarding reconciling bank activity to bank account balances for Other Region / Japan actuals model for week ending 2/20
Schmelter, Griffen	2/24/2026	0.5	Call with company regarding reconciling bank activity to bank account balances for NAFTA actuals model for week ending 2/20
Shahbain, Abraham	2/24/2026	0.9	Update regional allocation funding analysis based on escalations received
Shahbain, Abraham	2/24/2026	0.4	Call with Company purchasing, treasury, purchasing, A. Shahbain (A&M), D. Shiffman (A&M), N. Grossi (A&M), and C. Turner (A&M) to discuss allocation funding updates
Shiffman, David	2/24/2026	0.4	Prepare draft liquidity presentation materials for upcoming Board meeting
Shiffman, David	2/24/2026	0.4	Call with Company purchasing, treasury, purchasing, A. Shahbain (A&M), D. Shiffman (A&M), N. Grossi (A&M), and C. Turner (A&M) to discuss allocation funding updates
Shiffman, David	2/24/2026	0.2	Call with D. Shiffman, H. Waismann, and S. Korol (A&M) to review cash sources and uses at projected emergence and latest professional fees
Shiffman, David	2/24/2026	1.7	Prepare updated liquidity scenario for prospective emergence sources and uses
Shiffman, David	2/24/2026	0.8	Call with Management and A&M to review latest cash flow projections
Shiffman, David	2/24/2026	0.5	Weekly call with Management, A&M, PJT, Ad Hoc Group and Ad Hoc Group advisors to review latest liquidity outlook and initiatives
Shiffman, David	2/24/2026	0.8	Call with D. Shiffman, H. Waismann (A&M), and Company to review long term cash flow forecast
Simion, Tony	2/24/2026	0.4	Attend weekly meeting with Management and Ad Hoc Group Advisors to discuss prior week cash activity and plan for this week against forecast
Turner, Cari	2/24/2026	0.4	Call with Company purchasing, treasury, purchasing, A. Shahbain (A&M), D. Shiffman (A&M), N. Grossi (A&M), and C. Turner (A&M) to discuss allocation funding updates
Waismann, Heitor	2/24/2026	0.2	Call with D. Shiffman, H. Waismann, and S. Korol (A&M) to review cash sources and uses at projected emergence and latest professional fees
Waismann, Heitor	2/24/2026	0.3	Review specific factor roll forward prepared by A&M member with latest information provided by Company today
Waismann, Heitor	2/24/2026	2.5	Update SIOP file to incorporate changes to workflow and cleanse model structure to remove business units

Marelli Automotive Lighting USA, LLC
Time Detail by Activity
February 1, 2026 through February 28, 2026

DIP FINANCING & CASH FLOW

Professional	Date	Hours	Activity
Waismann, Heitor	2/24/2026	1.3	Work session with H. Waismann and S. Korol (A&M) to build detailed outline of liquidity opportunities, corresponding visualizations, and sources and uses reconciliation
Waismann, Heitor	2/24/2026	1.1	Prepare presentation based on new cash flow sensitivity with September emergence scenario
Waismann, Heitor	2/24/2026	0.8	Call with D. Shiffman, H. Waismann (A&M), and Company to review long term cash flow forecast
Athreya, Abhi	2/25/2026	0.8	Create Ordinary Course Professional (OCP) Excel summary for the Company
Grossi, Nick	2/25/2026	0.5	Participate in discussion with the Company's leaders regarding cash flow scenarios
Gudeman, Brian	2/25/2026	0.6	Review of trial balance data tagged to specific collateralized assets as part of DIP financing
Hamerski, Grace	2/25/2026	0.5	Call with S. Loop, D. Shiffman, H. Waismann, G. Hamerski, and S. Korol (A&M) to discuss alternative emergence scenario assumptions in DIP budget forecast
Hill, Michael	2/25/2026	0.3	Correspond re: raise awareness for suppliers in certain regions requesting for CIA invoices to be paid despite not being on cash in advance previously in the case
Hill, Michael	2/25/2026	0.3	Track payment confirmations for North America
Hill, Michael	2/25/2026	1.2	Support cash in advance team in Europe for questions on processing invoices
Hill, Michael	2/25/2026	0.6	Process invoices for North America, coordinating with local teams to facilitate payment
Hill, Michael	2/25/2026	0.3	Correspond re: higher vendor spend influencing amount of cash in advance currently in processing
Hill, Michael	2/25/2026	0.4	Track invoices for North America, reconciling against raw invoice data and current AP records
Hill, Michael	2/25/2026	1.1	Support cash in advance team in North America for questions on processing invoices
Hill, Michael	2/25/2026	0.2	Send out daily statistics in CIA mailbox metrics
Hill, Michael	2/25/2026	0.2	Send out daily cash summary for global CIA payments for cash pooling purposes
Hill, Michael	2/25/2026	0.2	Send out daily cash in advance summary tracker
Hollomon, Lindsey	2/25/2026	1.7	Update cash in advance terms mapping analysis for week ending 2/20
Korol, Sammy	2/25/2026	0.9	Build detailed analysis of forecast vs actual receipts for WE 2/20 by customer, region, and country, highlighting key contributors by region and corresponding with Company to confirm explanations for variances
Korol, Sammy	2/25/2026	1.1	Create consolidated summary of contingency incorporated in DIP Budget Update WE 2/20, highlighting impacts to tariffs, professional fees, and receipts and providing supporting commentary

Exhibit D

Marelli Automotive Lighting USA, LLC
Time Detail by Activity
February 1, 2026 through February 28, 2026

DIP FINANCING & CASH FLOW

Professional	Date	Hours	Activity
Korol, Sammy	2/25/2026	0.8	Create high-level monthly summary of accrued and paid success fees by individual firm, in local currency and Oku
Korol, Sammy	2/25/2026	0.9	Build detailed waterfall bridge from prior monthly professional fee forecast to current, incorporating commentary highlighting variance due to actualizations vs refreshed estimates
Korol, Sammy	2/25/2026	1.1	Build refreshed forecast of monthly professional fee accrual estimates; correspond with individual firms and incorporate latest estimates and actuals into extended forecast
Korol, Sammy	2/25/2026	0.6	Construct variance summary by region and recipient of forecasted SG&A versus actual amounts from WE 2/20, corresponding with Company to clarify variances at the recipient level
Korol, Sammy	2/25/2026	0.6	Build consolidated view of 13-week cash flow forecast (USD) tying to DIP Budget Update WE 2/20 and live filing version; distribute internally for approval
Korol, Sammy	2/25/2026	1.4	Build and distribute updated list of past due and upcoming professional fees, incorporating accrual month, Oku and local amounts, invoice status, CNO status, and queue status, verifying amounts with Company and reconciling against docket
Korol, Sammy	2/25/2026	1.2	Work session with H. Waismann and S. Korol (A&M) to update liquidity opportunity deck, incorporating latest debt schedule with FX fluctuations and refreshed sources and uses analysis
Korol, Sammy	2/25/2026	0.8	Build detailed receipts forecast summary for WE 2/20, detailing base forecast, applied overlays, and finalized forecast; incorporate high-level written summary of overlays by customer and type
Korol, Sammy	2/25/2026	1.2	Build visualizations highlighting professional fees by firm and type, incorporate into weekly professional fee update presentation, and distribute
Korol, Sammy	2/25/2026	0.8	Create refreshed summary of DIP and EL claim amounts based on latest Fx rates, highlighting variance due to Fx fluctuation
Korol, Sammy	2/25/2026	0.5	Call with S. Loop, D. Shiffman, H. Waismann, G. Hamerski, and S. Korol (A&M) to discuss alternative emergence scenario assumptions in DIP budget forecast
Loop, Stuart	2/25/2026	0.5	Call with S. Loop, D. Shiffman, H. Waismann, G. Hamerski, and S. Korol (A&M) to discuss alternative emergence scenario assumptions in DIP budget forecast
Postolos, Lucas	2/25/2026	0.5	Call with D. Webber, L. Postolos, and G. Schmelter regarding discrepancies between assumed EMEA/NAFTA payments on behalf of and actual payments on behalf of
Schmelter, Griffen	2/25/2026	1.4	Reconcile intercompany transaction for which there is no matching transaction for week ending 2/20
Schmelter, Griffen	2/25/2026	0.5	Reconcile the Other Regions actuals file to the company cash actuals reporting for week ending 2/20
Schmelter, Griffen	2/25/2026	0.6	Map NAFTA payment run data to disbursement line-items for week ending 2/20
Schmelter, Griffen	2/25/2026	0.2	Call with company regarding compilation of customer receipts from week ending 2/20
Schmelter, Griffen	2/25/2026	0.5	Call with D. Webber, L. Postolos, and G. Schmelter regarding discrepancies between assumed EMEA/NAFTA payments on behalf of and actual payments on behalf of

Marelli Automotive Lighting USA, LLC
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DIP FINANCING & CASH FLOW

Professional	Date	Hours	Activity
Schmelter, Griffen	2/25/2026	0.4	Correspond with the company NAFTA treasury team regarding payment run discrepancies
Schmelter, Griffen	2/25/2026	1.0	Update regional actuals files based on results from intercompany reconciliation determining whether those transactions are intercompany
Schmelter, Griffen	2/25/2026	0.8	Reconcile the EMEA actuals file to the company cash actuals reporting for week ending 2/20
Schmelter, Griffen	2/25/2026	0.8	Update NAFTA assumptions within the NAFTA actuals model due to certain payments being made out EMEA in this week
Schmelter, Griffen	2/25/2026	0.6	Reconcile the NAFTA actuals file to the company cash actuals reporting for week ending 2/20
Schmelter, Griffen	2/25/2026	0.5	Update actuals presentation to reflect latest values from consolidated actuals model for week ending 2/20
Schmelter, Griffen	2/25/2026	0.7	Update consolidated actuals files with latest values from regional actuals report for week ending 2/20
Schmelter, Griffen	2/25/2026	0.5	Reconcile the Japan actuals file to the company cash actuals reporting for week ending 2/20
Shiffman, David	2/25/2026	0.7	Review preliminary variance report provided by Treasury
Shiffman, David	2/25/2026	0.8	Prepare calculation for net cash flow covenants for Treasury review
Shiffman, David	2/25/2026	0.5	Call with S. Loop, D. Shiffman, H. Waismann, G. Hamerski, and S. Korol (A&M) to discuss alternative emergence scenario assumptions in DIP budget forecast
Shiffman, David	2/25/2026	1.3	Prepare revisions to requested emergence liquidity scenario for Management review
Shiffman, David	2/25/2026	0.5	Meeting with A&M and Management to review latest liquidity scenarios and projected emergence sources and uses
Simion, Tony	2/25/2026	0.4	Review and edit weekly forecast of fees and expenses for A&M in preparation for monthly reporting
Waismann, Heitor	2/25/2026	0.3	Review A&M's fee forecast prepared by A&M member
Waismann, Heitor	2/25/2026	0.4	Review emergency loan roll forward in BP model and compare to roll forward included in DIP budget
Waismann, Heitor	2/25/2026	1.2	Work session with H. Waismann and S. Korol (A&M) to update liquidity opportunity deck, incorporating latest debt schedule with FX fluctuations and refreshed sources and uses analysis
Waismann, Heitor	2/25/2026	0.4	Review receipts variance summary for week ending 2/20 prepared by A&M member
Waismann, Heitor	2/25/2026	0.5	Call with S. Loop, D. Shiffman, H. Waismann, G. Hamerski, and S. Korol (A&M) to discuss alternative emergence scenario assumptions in DIP budget forecast
Webber, Dan	2/25/2026	0.5	Call with D. Webber, L. Postolos, and G. Schmelter regarding discrepancies between assumed EMEA/NAFTA payments on behalf of and actual payments on behalf of
Webber, Dan	2/25/2026	0.3	Review draft DIP budget variance report for week ended 2/20/26

Marelli Automotive Lighting USA, LLC
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February 1, 2026 through February 28, 2026

DIP FINANCING & CASH FLOW

Professional	Date	Hours	Activity
Grossi, Nick	2/26/2026	1.1	Prepare detailed cash flow scenario analysis
Grossi, Nick	2/26/2026	0.5	Review and provide comments re: cash flow variance report
Gudeman, Brian	2/26/2026	2.1	Update to trial balance summary and collateralized designation related to DIP Credit Agreement
Gudeman, Brian	2/26/2026	2.4	Continue updates to trial balance summary and collateralized designation related to DIP Credit Agreement
Gudeman, Brian	2/26/2026	1.9	Review of DIP Credit Agreement in relation to collateralized assets, consolidation of notes / questions for K&E
Hill, Michael	2/26/2026	0.2	Correspond re: gameplan on how to address one-off CIA invoice requests in extenuating circumstances
Hill, Michael	2/26/2026	1.3	Support cash in advance team in Europe for questions on processing invoices
Hill, Michael	2/26/2026	0.7	Track invoices for North America, reconciling against raw invoice data and current AP records
Hill, Michael	2/26/2026	1.4	Support cash in advance team in North America for questions on processing invoices
Hill, Michael	2/26/2026	0.4	Track payment confirmations for North America
Hill, Michael	2/26/2026	0.2	Correspond re: escalate a CIA invoice for payment to avoid interruptions in operations
Hill, Michael	2/26/2026	0.2	Send out daily cash in advance summary tracker
Hill, Michael	2/26/2026	0.2	Correspond re: coordinate how to handle an invoice request with a vendor not currently on cash in advance
Hill, Michael	2/26/2026	0.2	Send out daily statistics in CIA mailbox metrics
Hill, Michael	2/26/2026	0.2	Send out daily cash summary for global CIA payments for cash pooling purposes
Hollomon, Lindsey	2/26/2026	2.1	Create white sheet document for steps regarding terms matching analysis
Korol, Sammy	2/26/2026	0.6	Define new vendor registration process, corresponding with individual professional firms and Company to secure all necessary documentation
Korol, Sammy	2/26/2026	0.4	Aggregate latest professional fee invoices from individual firms, reconcile against tracker and court docket, and distribute to Company
Korol, Sammy	2/26/2026	0.5	Create detailed summary of actual vs forecasted transfers to other non-debtors for WE 2/20
Korol, Sammy	2/26/2026	0.5	Analyze mapping adjustments between Non-Op and Payroll for Mexico payroll and SUA taxes and adjust commentary accordingly on DIP Budget Variance report for WE 2/20
Korol, Sammy	2/26/2026	0.5	Write commentary on Variance Report WE 2/20 to explain receipts variance by region and customer (EMEA, NAFTA, Japan, Other), confirming key variances with the Company

Marelli Automotive Lighting USA, LLC
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February 1, 2026 through February 28, 2026

DIP FINANCING & CASH FLOW

Professional	Date	Hours	Activity
Korol, Sammy	2/26/2026	0.5	Call with H. Waismann and S. Korol (A&M) to review 4-week cumulative receipts variance and update corresponding commentary
Korol, Sammy	2/26/2026	0.3	Remap WE 2/20 SG&A transactions to corresponding recipients from the latest DIP Budget Update and incorporate into database of historical SG&A actuals
Korol, Sammy	2/26/2026	0.4	Incorporate WE 2/20 non-operating activity into the combined database of SG&A and Non-Op historical actuals
Korol, Sammy	2/26/2026	0.6	Construct variance summary by region of forecasted non-operating activities versus actual amounts in WE 2/20, incorporating commentary and corresponding with Company to clarify variances
Korol, Sammy	2/26/2026	0.6	Update DIP Budget Variance Report WE 2/20 with latest inputs from Company and distribute
Korol, Sammy	2/26/2026	0.3	Build variance summary comparing actual tariff disbursements in WE 2/20 by region and recipient based on bank data vs latest DIP Budget
Korol, Sammy	2/26/2026	0.4	Update Variance Report WE 2/20 with explanations for payroll variances by region and country and confirm key variances with Company
Korol, Sammy	2/26/2026	0.4	Update Variance Report WE 2/20 with high-level explanations for key variances by recipient in SG&A and Non-Op forecasts by region (EMEA, NAFTA, Japan, Other), confirming key variances with Company
Korol, Sammy	2/26/2026	0.6	Clean WE 2/20 bank transactions related to non-operating activities and map to recipients currently incorporated in the non-operating forecast from DIP Budget Update W/E 1.23
Korol, Sammy	2/26/2026	0.4	Call with D. Shiffman, H. Waismann, G. Schmelter, S. Korol (A&M) and Company to review preliminary DIP Budget variance report for WE 2/20
Korol, Sammy	2/26/2026	0.7	Incorporate explanations into Variance Report WE 2/20 for variances in material spend, FDM spend, professional fee disbursements, DIP interest payments, and tariffs, for each region
Korol, Sammy	2/26/2026	0.7	Analyze mapping adjustments between Non-Op and Payroll for UK payroll and HMRC VAT and adjust commentary accordingly on DIP Budget Variance report for WE 2/20
Korol, Sammy	2/26/2026	0.9	Create cumulative actual vs forecast receipts variance summary for specific customer across WE 1/23 – 2/13, analyzing drivers of collection timing differences against base template forecast and incorporating commentary
Postolos, Lucas	2/26/2026	1.6	Update to liquidity initiative presentation for management and Ad Hoc Group, summarizing progress on vendor and customer-related negotiations
Schmelter, Griffen	2/26/2026	1.0	Update receipts mapping within regional actuals models for week ending 2/20 per comments from A&M colleagues
Schmelter, Griffen	2/26/2026	0.7	Update other non-operating mapping within regional actuals models for week ending 2/20 per comments from A&M colleagues
Schmelter, Griffen	2/26/2026	1.2	Update both internal and external version of customer receipts report per changes received from A&M forecast team in week ending 2/20
Schmelter, Griffen	2/26/2026	1.1	Create external version of intercompany report for week ending 2/20

Exhibit D

Marelli Automotive Lighting USA, LLC
Time Detail by Activity
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DIP FINANCING & CASH FLOW

Professional	Date	Hours	Activity
Schmelter, Griffen	2/26/2026	1.1	Update SG&A mapping within regional actuals models for week ending 2/20 per comments from A&M colleagues
Schmelter, Griffen	2/26/2026	1.0	Update capex information in weekly variance report to show estimated capex spend from petition to date
Schmelter, Griffen	2/26/2026	0.4	Call with D. Shiffman, H. Waismann, G. Schmelter, S. Korol (A&M) and Company to review preliminary DIP Budget variance report for WE 2/20
Shiffman, David	2/26/2026	0.4	Call with D. Shiffman, H. Waismann, G. Schmelter, S. Korol (A&M) and Company to review preliminary DIP Budget variance report for WE 2/20
Shiffman, David	2/26/2026	0.4	Correspond with Treasury regarding expected cash balances end of week
Shiffman, David	2/26/2026	0.8	Review latest customer collections and related analysis on terms reductions
Shiffman, David	2/26/2026	0.6	Review latest list of upcoming professional fee payments and provide feedback to A&M team
Shiffman, David	2/26/2026	1.6	Review preliminary DIP variance report commentary and provide feedback to A&M team
Waismann, Heitor	2/26/2026	0.9	Review adjusted version of DIP budget for court submission prepared by A&M member
Waismann, Heitor	2/26/2026	0.5	Update working capital unwind slide in long term cash flow forecast presentation after proposed changes from A&M leader
Waismann, Heitor	2/26/2026	0.4	Call with D. Shiffman, H. Waismann, G. Schmelter, S. Korol (A&M) and Company to review preliminary DIP Budget variance report for WE 2/20
Waismann, Heitor	2/26/2026	0.6	Prepare debt roll forward schedule for the additional funding included in liquidity scenario
Waismann, Heitor	2/26/2026	1.4	Prepare variance report commentary for material disbursements and first day motion relief
Waismann, Heitor	2/26/2026	1.0	Review latest liquidity scenario to adjust funding need in September
Waismann, Heitor	2/26/2026	1.2	Review variance report commentary for receipts, SG&A and non-operating items
Waismann, Heitor	2/26/2026	0.8	Review cumulative receipts variance for specific customer collections in EMEA
Waismann, Heitor	2/26/2026	0.7	Prepare summary of pro-forma adjustments to case-to-date capex spend to be included in variance report
Waismann, Heitor	2/26/2026	0.5	Call with H. Waismann and S. Korol to review 4-week cumulative receipts variance and update corresponding commentary
Grossi, Nick	2/27/2026	0.8	Review revised cash flow scenario analysis and provide edits
Hill, Michael	2/27/2026	1.8	Support cash in advance team in Europe for questions on processing invoices
Hill, Michael	2/27/2026	0.2	Send out daily cash summary for global CIA payments for cash pooling purposes

Exhibit D

Marelli Automotive Lighting USA, LLC
Time Detail by Activity
February 1, 2026 through February 28, 2026

DIP FINANCING & CASH FLOW

Professional	Date	Hours	Activity
Hill, Michael	2/27/2026	0.2	Send out daily cash in advance summary tracker
Hill, Michael	2/27/2026	0.6	Track payment confirmations for North America
Hill, Michael	2/27/2026	0.2	Correspond re: coordinate how to handle a cash in advance request from a supplier with a Trade Agreement
Hill, Michael	2/27/2026	1.4	Support cash in advance team in North America for questions on processing invoices
Hill, Michael	2/27/2026	0.2	Send out daily statistics in CIA mailbox metrics
Hill, Michael	2/27/2026	1.1	Process invoices for North America, coordinating with local teams to facilitate payment
Hill, Michael	2/27/2026	0.8	Track invoices for North America, reconciling against raw invoice data and current AP records
Hollomon, Lindsey	2/27/2026	2.7	Update cash in advance analysis for week ending 2/27
Hollomon, Lindsey	2/27/2026	0.7	Create mapping for certain vendors added to cash in advance over the previous week
Korol, Sammy	2/27/2026	0.9	Reconcile actualized professional fees from tracker against published weekly actuals, incorporating Fx rate at time of disbursement and ensuring inclusion of all actualized professional fees
Korol, Sammy	2/27/2026	0.7	Adjust DIP Budget Variance Report for WE 2/20 with latest updates from Company and actual remaps, enhance commentary accordingly, and distribute final draft
Korol, Sammy	2/27/2026	0.6	Build clean summary of actual professional fee disbursements in WE 2/20 based on raw bank data in EMEA, Japan, and NAFTA, and incorporate into DIP Budget Variance Report support files
Korol, Sammy	2/27/2026	0.6	Compile and reconcile raw bank transaction data to actual collections for a specific customer, mapping receipts to customer activity and supporting variance analysis against forecast assumptions
Korol, Sammy	2/27/2026	0.8	Build refreshed DIP schedule based on latest Fx rates, create clean visualizations, and incorporate USD and Oku versions into extended cash flow projections deck
Korol, Sammy	2/27/2026	0.7	Create detailed view of EL and DIP fees based on latest Fx rates, and incorporate USD and Oku summaries into extended cash flow projections deck
Korol, Sammy	2/27/2026	0.8	Build detailed summary of actual remapping between SG&A and restructuring professional fees, distinguishing between retained firms and OCPs
Korol, Sammy	2/27/2026	0.4	Incorporate latest professional fee actuals into tracker based on latest received invoices, summarizing variance to prior estimates by individual firm
Korol, Sammy	2/27/2026	0.3	Finalize and distribute filing versions of DIP Budget WE 2/20
Korol, Sammy	2/27/2026	0.3	Call with D. Shiffman, H. Waismann, and S. Korol to discuss updated long-term projections, DPO benefits, and Fx fluctuation impact
Postolos, Lucas	2/27/2026	0.8	Review of DIP Budget reporting items for week ending February 20, including variance analysis by region

Exhibit D

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Time Detail by Activity
February 1, 2026 through February 28, 2026

DIP FINANCING & CASH FLOW

Professional	Date	Hours	Activity
Postolos, Lucas	2/27/2026	0.6	Revise DIP Budget variance analysis support materials for Alix team for week ending February 20
Schmelter, Griffen	2/27/2026	0.8	Create OCP payments report for week ending 2/20
Schmelter, Griffen	2/27/2026	1.0	Make all adjustments related to comments on finalized version of the DIP variance report for week ending 2/20
Schmelter, Griffen	2/27/2026	2.2	Create payroll and SG&A disbursements report for week ending 2/20
Schmelter, Griffen	2/27/2026	0.5	Correspond with multiple parties regarding the finalized version of the Variance report for week ending 2/20
Shahbain, Abraham	2/27/2026	0.6	Update regional allocation funding analysis based on feedback received
Shahbain, Abraham	2/27/2026	0.4	Call with Company purchasing, treasury, purchasing, A. Shahbain (A&M), and H. Waisman (A&M) to discuss allocation funding updates
Shahbain, Abraham	2/27/2026	0.9	Review analysis prepared by team related to trade agreement payments
Shahbain, Abraham	2/27/2026	0.4	Call with Company purchasing, treasury, purchasing, A. Shahbain (A&M), and H. Waismann (A&M) to discuss allocation funding updates
Shiffman, David	2/27/2026	0.6	Finalize DIP variance report and related materials for submission
Shiffman, David	2/27/2026	0.8	Review customer proposal received by Company and expected impact on near term liquidity
Shiffman, David	2/27/2026	0.5	Meeting with management, division leaders, and D. Shiffman (A&M) regarding customer overdue collection efforts
Shiffman, David	2/27/2026	1.8	Prepare updates to liquidity projections per discussions with A&M team and finalize materials to distribute to Management for review
Shiffman, David	2/27/2026	0.3	Call with D. Shiffman, H. Waismann, and S. Korol to discuss updated long-term projections, DPO benefits, and Fx fluctuation impact
Waismann, Heitor	2/27/2026	0.4	Call with Company purchasing, treasury, purchasing, A. Shahbain (A&M), and H. Waismann (A&M) to discuss allocation funding updates
Waismann, Heitor	2/27/2026	1.2	Update long term cash flow forecast to exclude customer ask and adjust headwind contingency
Waismann, Heitor	2/27/2026	1.5	Update liquidity funding need scenario to incorporate changes for long term cash flow base forecast for customer asks and headwinds
Waismann, Heitor	2/27/2026	1.1	Update liquidity funding need presentation for latest outputs including changes to customer asks and headwinds forecast
Waismann, Heitor	2/27/2026	0.3	Call with D. Shiffman, H. Waismann, and S. Korol to discuss updated long-term projections, DPO benefits, and Fx fluctuation impact
Hill, Michael	2/28/2026	1.6	Remove potential duplicate payments from the payment run for North America
Hill, Michael	2/28/2026	1.4	Remove potential duplicate payments from the payment run for Europe
Hollomon, Lindsey	2/28/2026	0.3	Finalize cash in advance analysis reflecting total vendors on CIA as well as unique vendors added in the past week

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DIP FINANCING & CASH FLOW

Professional	Date	Hours	Activity
Shahbain, Abraham	2/28/2026	0.7	Review and provide feedback on proposed payment run for following week
Shiffman, David	2/28/2026	0.5	Prepare variance analysis of liquidity projections for Management review
Shiffman, David	2/28/2026	0.6	Prepare liquidity materials for distribution to UCC advisors
Shiffman, David	2/28/2026	0.5	Call with Management to review latest liquidity projections
Waismann, Heitor	2/28/2026	0.6	Update long term cash flow external file with latest projection and according support
Waismann, Heitor	2/28/2026	1.6	Prepare analysis with comparison between latest long term cash flow projections and prior before adjustments, including chart with both projections in line format
Subtotal		1,125.0	

DUE DILIGENCE & INFORMATION REQUESTS

Professional	Date	Hours	Activity
Simion, Tony	2/1/2026	1.7	Review and edit presentation materials for Ad Hoc Group Advisors and members meeting later this week
Grossi, Nick	2/2/2026	0.7	Call with N. Grossi, D. Shiffman, H. Waismann, S. Korol (A&M) and FTI to discuss latest liquidity updates, long-term projections, and DIP Budget W/E 1.23
Grossi, Nick	2/2/2026	0.3	Call with N. Grossi, D. Shiffman, H. Waismann, S. Korol (A&M) and Alix Partners to review DIP Budget Variance Report for W/E 1.23 and other liquidity updates
Korol, Sammy	2/2/2026	0.7	Call with N. Grossi, D. Shiffman, H. Waismann, S. Korol (A&M) and FTI to discuss latest liquidity updates, long-term projections, and DIP Budget W/E 1.23
Korol, Sammy	2/2/2026	1.8	Write detailed explanations for latest FTI questions on DIP Budget Update W/E 1.23 and DIP Budget Variance Report for W/E 1.23
Korol, Sammy	2/2/2026	0.3	Call with N. Grossi, D. Shiffman, H. Waismann, S. Korol (A&M) and Alix Partners to review DIP Budget Variance Report for W/E 1.23 and other liquidity updates
O'Toole, Colin	2/2/2026	0.3	Analyze request from Alix for additional December financial files, updated A&M diligence tracker, communicated requests to the Company
O'Toole, Colin	2/2/2026	0.6	Assess files received from the Company regarding December financials, reviewed files, updated A&M diligence tracker, posted files to Box, communicated update to Alix team
O'Toole, Colin	2/2/2026	0.6	Analyze open diligence requests as of 2/2 am
O'Toole, Colin	2/2/2026	0.7	Revise weekly correspondence to SVP & Alix teams to incorporate feedback from the Company, update files with newer versions, posted files to Box for UCC, shared Correspond with SVP & Alix team
O'Toole, Colin	2/2/2026	0.8	Prepare draft of weekly reporting for SVP & Alix teams as of 2/2, compile various dashboard reports, draft correspondence to SVP/Alix, share draft with the Company to solicit feedback

Marelli Automotive Lighting USA, LLC
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DUE DILIGENCE & INFORMATION REQUESTS

Professional	Date	Hours	Activity
Shiffman, David	2/2/2026	0.7	Call with N. Grossi, D. Shiffman, H. Waismann, S. Korol (A&M) and FTI to discuss latest liquidity updates, long-term projections, and DIP Budget W/E 1.23
Shiffman, David	2/2/2026	0.3	Call with N. Grossi, D. Shiffman, H. Waismann, S. Korol (A&M) and Alix Partners to review DIP Budget Variance Report for W/E 1.23 and other liquidity updates
Simion, Tony	2/2/2026	0.8	Begin draft of year end financials, base business plan financials, and bridges to prior version for distribution to UCC advisors
Waismann, Heitor	2/2/2026	0.7	Call with N. Grossi, D. Shiffman, H. Waismann, S. Korol (A&M) and FTI to discuss latest liquidity updates, long-term projections, and DIP Budget W/E 1.23
Waismann, Heitor	2/2/2026	0.3	Call with N. Grossi, D. Shiffman, H. Waismann, S. Korol (A&M) and Alix Partners to review DIP Budget Variance Report for W/E 1.23 and other liquidity updates
Waismann, Heitor	2/2/2026	2.1	Prepare answers to FTI diligence questions related to DIP budget submitted on 1/23
Waismann, Heitor	2/2/2026	1.4	Prepare answers to FTI diligence questions related to variance report for week ending 1/23
Webber, Dan	2/2/2026	0.3	Correspond with B. Weiland, M. Dvorak, M. Chester (A&M) regarding intercompany diligence requested by EY, as well as preparing related analysis
Grossi, Nick	2/3/2026	0.4	Call with T. Simion, N. Grossi, D. Webber, and C. O'Toole (A&M) with FTI, Paul Hasting, PJT and K&E teams to discuss updates to the case
Loop, Stuart	2/3/2026	0.6	Call with T. Simion, D. Webber, S. Loop (A&M), D. De Gosztanyi (PJT), B. Jordan, et al. (HL), B. Hunter (Alix) to discuss diligence questions related to Business Plan model
Loop, Stuart	2/3/2026	1.7	Compile diligence responses for UCC advisor diligence questions on the business plan
O'Toole, Colin	2/3/2026	0.4	Call with T. Simion, N. Grossi, D. Webber, and C. O'Toole (A&M) with FTI, Paul Hasting, PJT and K&E teams to discuss updates to the case
O'Toole, Colin	2/3/2026	0.3	Analyze open diligence requests as of 2/3 am
Postolos, Lucas	2/3/2026	0.9	Review of draft documentation with analysis of real estate locations to respond to Ad Hoc Group diligence requests
Shiffman, David	2/3/2026	1.2	Prepare responses to lender diligence questions for Company review
Simion, Tony	2/3/2026	0.6	Call with T. Simion, D. Webber, S. Loop (A&M), D. De Gosztanyi (PJT), B. Jordan, et al. (HL), B. Hunter (Alix) to discuss diligence questions related to Business Plan model
Simion, Tony	2/3/2026	0.4	Call with T. Simion, N. Grossi, D. Webber, and C. O'Toole (A&M) with FTI, Paul Hasting, PJT and K&E teams to discuss updates to the case
Waismann, Heitor	2/3/2026	0.4	Prepare summary of liquidity scenarios included in Ad Hoc Group presentation to be sent externally

Exhibit D

Marelli Automotive Lighting USA, LLC
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DUE DILIGENCE & INFORMATION REQUESTS

Professional	Date	Hours	Activity
Waismann, Heitor	2/3/2026	0.8	Prepare additional support file with summary of sales by category, factoring roll forward before remittances management and FX impact in receipts and material disbursements included in DIP budget submitted in 1/23
Webber, Dan	2/3/2026	0.4	Call with T. Simion, N. Grossi , D. Webber, and C. O'Toole (A&M) with FTI, Paul Hasting, PJT and K&E teams to discuss updates to the case
Webber, Dan	2/3/2026	0.6	Call with T. Simion, D. Webber, S. Loop (A&M), D. De Gosztonyi (PJT), B. Jordan, et al. (HL), B. Hunter (Alix) to discuss diligence questions related to Business Plan model
Weiland, Brad	2/3/2026	0.2	Correspond with C. Aas (FTI); J. Rybarczyk (A&M) re UCC diligence requests
Grossi, Nick	2/4/2026	0.4	Review and provide comments re: UCC business plan presentation
Grossi, Nick	2/4/2026	0.6	Review and provide diligence responses to Ad Hoc Group requests
Loop, Stuart	2/4/2026	0.7	Email Correspond with B. Hunter and G. Leiter (Alix) regarding business plan working capital diligence
O'Toole, Colin	2/4/2026	0.3	Analyze open diligence requests as of 2/4 am
O'Toole, Colin	2/4/2026	0.4	Analyze files received from A&M team in response to FTI request for debtor/non-debtor balance sheets, updated A&M diligence tracker, shared files with FTI team
Shiffman, David	2/4/2026	0.5	Weekly diligence call with lenders, A&M, Management, and Advisors
Waismann, Heitor	2/4/2026	1.1	Prepare answers to FTI diligence questions related to liquidity scenarios
Waismann, Heitor	2/4/2026	1.2	Prepare answers to FTI diligence questions related to material disbursements variances in DIP budget 1/23
Weiland, Brad	2/4/2026	0.2	Correspond with J. Rybarczyk (A&M) and FTI team re diligence items
Grossi, Nick	2/5/2026	0.7	Review diligence related to Senior Lenders and provide responses
Korol, Sammy	2/5/2026	0.7	Call with D. Shiffman, H. Waismann, S. Korol (A&M) and FTI to discuss latest liquidity scenarios and long-term projections
Loop, Stuart	2/5/2026	0.2	Call with T. Simion, D. Webber and S. Loop (A&M) to discuss Alix and HL diligence on the business plan
Loop, Stuart	2/5/2026	0.9	Email Correspond with B. Hunter and G. Leiter (Alix) regarding business plan working capital and salesforce diligence questions
Loop, Stuart	2/5/2026	1.2	Compile diligence response tracker for divisional finance team with questions from the Alix team
Shiffman, David	2/5/2026	0.7	Call with D. Shiffman, H. Waismann, S. Korol (A&M) and FTI to discuss latest liquidity scenarios and long-term projections
Shiffman, David	2/5/2026	0.6	Call with A&M and Huron to discuss DIP Budget and proposed factoring facility
Shiffman, David	2/5/2026	1.1	Prepare diligence information as a follow up to Huron discussion related to cash flow projections

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DUE DILIGENCE & INFORMATION REQUESTS

Professional	Date	Hours	Activity
Simion, Tony	2/5/2026	0.2	Call with T. Simion, D. Webber and S. Loop (A&M) to discuss Alix and HL diligence on the business plan
Simion, Tony	2/5/2026	0.7	Attend meeting with advisors for secured lenders to discuss short term liquidity and 3rd party financing
Simion, Tony	2/5/2026	0.4	Meeting with Management and Ad Hoc Group Advisors to discuss outstanding data requests on customer programs and profitability
Simion, Tony	2/5/2026	0.6	Review and provide comments to diligence requests from customer advisors as they prepare future profitability support
Waismann, Heitor	2/5/2026	0.7	Call with D. Shiffman, H. Waismann, S. Korol (A&M) and FTI to discuss latest liquidity scenarios and long-term projections
Waismann, Heitor	2/5/2026	0.2	Call with AlixPartners related to liquidity touchpoint
Webber, Dan	2/5/2026	0.2	Call with T. Simion, D. Webber and S. Loop (A&M) to discuss Alix and HL diligence on the business plan
Webber, Dan	2/5/2026	0.4	Correspond with G. Leiter, et al. (Alix) regarding diligence responses to contemplated real estate sale transaction
Webber, Dan	2/5/2026	0.3	Correspond with P. Gund (Ankura) and Company management regarding talking points for upcoming meeting with Ad Hoc Group to discuss real estate leases
Webber, Dan	2/5/2026	0.3	Review diligence questions from Alix regarding certain business unit forecast assumptions
Webber, Dan	2/5/2026	0.5	Correspond with T. Simion, M. Hamilton (A&M) regarding diligence requests from certain OEM, and review of related support data
Grossi, Nick	2/6/2026	1.5	Prepare lender presentation materials
Korol, Sammy	2/6/2026	0.2	Create weekly summary of latest CIA actuals and distribute to Ad Hoc Group advisors
Loop, Stuart	2/6/2026	0.9	Compile diligence responses for UCC advisor diligence questions on the business plan and salesforce information
O'Toole, Colin	2/6/2026	0.3	Analyze open diligence requests as of 2/6 am
O'Toole, Colin	2/6/2026	0.5	Analyze files receive from the Company in response to Alix financial requests, reviewed files, updated A&M diligence tracker, shared files with Alix team
Webber, Dan	2/6/2026	0.5	Prepare draft diligence responses for Alix related to requests regarding certain real estate disposition
Loop, Stuart	2/7/2026	1.7	Email Correspond with company divisional finance teams regarding business plan diligence questions and preparation of presentation materials
Loop, Stuart	2/7/2026	0.4	Email Correspond with E. Cheng (FTI) regarding business plan diligence questions on salesforce
Webber, Dan	2/7/2026	0.5	Correspond with P. Gund (Ankura), T. Simion (A&M), E. Steinfeld, et al. (K&E) regarding diligence responses to Akin questions on real estate assumption motion
Loop, Stuart	2/8/2026	1.9	Aggregate divisional business plan diligence questions from the Alix team into a consolidated tracker with proposed responses

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DUE DILIGENCE & INFORMATION REQUESTS

Professional	Date	Hours	Activity
Webber, Dan	2/8/2026	0.5	Correspond with P. Gund (Ankura), T. Simion (A&M), N. Adzima, et al. (K&E) regarding diligence responses to Akin questions on real estate assumption motion
Grossi, Nick	2/9/2026	0.5	Participate in status call (Akin, Alix, K&E and PJT) with Ad Hoc Group advisors
Grossi, Nick	2/9/2026	0.9	Participate in liquidity discussion (Akin, Alix, K&E and PJT) with Ad Hoc Group advisors
Hamerski, Grace	2/9/2026	1.4	Call with S. Loop, G. Hamerski (A&M) Houlihan Lokey, Alix Partners, PJT teams to discuss diligence questions related to the 3-statement model
Hamerski, Grace	2/9/2026	2.1	Prepare responses to diligence questions from Ad Hoc Group members related to functionality and assumptions of net working capital in 3-statement model
Korol, Sammy	2/9/2026	0.9	Call with D. Shiffman, H. Waismann, S. Korol (A&M) and FTI to discuss factoring facility updates, liquidity impacts, and DIP Budget Variance Report for W/E 1.30
Korol, Sammy	2/9/2026	0.6	Call with D. Shiffman, H. Waismann, S. Korol (A&M) and AlixPartners to review DIP Budget Variance Report for W/E 1.30 and other liquidity updates
Loop, Stuart	2/9/2026	1.9	Compile diligence responses for the Alix team on financial bridges and financial statement reconciliations
Loop, Stuart	2/9/2026	1.4	Call with S. Loop, G. Hamerski (A&M) Houlihan Lokey, Alix Partners, PJT teams to discuss diligence questions related to the 3-statement model
O'Toole, Colin	2/9/2026	0.4	Assess files received from the Company regarding Alix financial requests, reviewed files, updated A&M diligence tracker, posted files to Box, communicated update to Alix team
O'Toole, Colin	2/9/2026	0.7	Revise weekly correspondence to SVP & Alix teams to incorporate feedback from the Company, update files with newer versions, posted files to Box for UCC, shared Correspond with SVP & Alix team
O'Toole, Colin	2/9/2026	0.3	Assess December bank reporting package, review file and check against financials to determine if it is the final version, communicated request to the Company
O'Toole, Colin	2/9/2026	0.4	Analyze open diligence requests as of 2/9 am
O'Toole, Colin	2/9/2026	0.4	Assess follow-up requests from Alix regarding December financials, update A&M diligence tracker, provide available files on-hand, communicate remaining requests to the Company
O'Toole, Colin	2/9/2026	0.8	Prepare draft of weekly reporting for SVP & Alix teams as of 2/9, compile various dashboard reports, draft correspondence to SVP/Alix, share draft with the Company to solicit feedback
Shiffman, David	2/9/2026	0.9	Call with D. Shiffman, H. Waismann, S. Korol (A&M) and FTI to discuss factoring facility updates, liquidity impacts, and DIP Budget Variance Report for W/E 1.30
Shiffman, David	2/9/2026	0.6	Call with D. Shiffman, H. Waismann, S. Korol (A&M) and AlixPartners to review DIP Budget Variance Report for W/E 1.30 and other liquidity updates
Shiffman, David	2/9/2026	0.6	Review latest diligence questions from lenders in advance of the weekly call

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DUE DILIGENCE & INFORMATION REQUESTS

Professional	Date	Hours	Activity
Shiffman, David	2/9/2026	0.8	Review diligence requests from UCC advisors and prepare draft responses
Waismann, Heitor	2/9/2026	0.9	Call with D. Shiffman, H. Waismann, S. Korol (A&M) and FTI to discuss factoring facility updates, liquidity impacts, and DIP Budget Variance Report for W/E 1.30
Waismann, Heitor	2/9/2026	0.7	Review FTI's list of question related to liquidity and variance report for week ending 1/30 ahead of the call
Waismann, Heitor	2/9/2026	0.6	Call with D. Shiffman, H. Waismann, S. Korol (A&M) and AlixPartners to review DIP Budget Variance Report for W/E 1.30 and other liquidity updates
Webber, Dan	2/9/2026	0.2	Correspond with B. Hunter (Alix) regarding diligence questions related to certain real estate leases
Webber, Dan	2/9/2026	0.2	Correspond with P. Gund (Ankura), A. Shahbain (A&M), and N. Adzima, et al. (K&E) regarding diligence responses to Akin's questions on certain real estate leases
Grossi, Nick	2/10/2026	0.5	Participate in discussion with Ad Hoc Group regarding liquidity
Grossi, Nick	2/10/2026	0.5	Call with T. Simion, N. Grossi, D. Webber, S. Loop (A&M), D. De Gosztonyi, et al. (PJT), B. Jordan, et al. (HL), and B. Hunter, et al. (Alix) to discuss diligence questions on financial forecast
Grossi, Nick	2/10/2026	0.4	Coordinate lender diligence matters
Grossi, Nick	2/10/2026	0.3	Call with T. Simion, N. Grossi, D. Webber, and C. O'Toole (A&M) with FTI, Paul Hastings, PJT and K&E teams to discuss updates to the case
Hamerski, Grace	2/10/2026	0.8	Extract 3-statement model income statements for diligence materials
Hamerski, Grace	2/10/2026	1.3	Prepare net working capital supporting analyses in response to diligence requests from external advisors
Loop, Stuart	2/10/2026	0.9	Email Correspond with divisional finance teams regarding working capital trends
Loop, Stuart	2/10/2026	0.6	Meeting with Company management, T. Simion and S. Loop (A&M), K. Podzorova, et al. (PJT), C. Chambers, et al. (HL), B. Hunter, et al. (Alix), P. Gund (Ankura) to discuss ride dynamics business performance and case timeline
Loop, Stuart	2/10/2026	1.2	Call with company finance team regarding divisional working capital questions for diligence materials
Loop, Stuart	2/10/2026	0.5	Call with T. Simion, N. Grossi, D. Webber, S. Loop (A&M), D. De Gosztonyi, et al. (PJT), B. Jordan, et al. (HL), and B. Hunter, et al. (Alix) to discuss diligence questions on financial forecast
Loop, Stuart	2/10/2026	1.8	Compile diligence follow up questions for Alix team regarding working capital and business plan assumptions
Loop, Stuart	2/10/2026	1.0	Meeting with Company management, T. Simion, D. Webber and S. Loop (A&M), K. Podzorova, et al. (PJT), C. Chambers, et al. (HL), B. Hunter, et al. (Alix), P. Gund (Ankura) to discuss aftermarket business performance and case timeline
Loop, Stuart	2/10/2026	1.4	Compile business plan presentations by division for UCC advisors

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DUE DILIGENCE & INFORMATION REQUESTS

Professional	Date	Hours	Activity
Loop, Stuart	2/10/2026	0.4	Call with T. Simion and S. Loop (A&M) to discuss salesforce data and business plan diligence questions
Loop, Stuart	2/10/2026	0.2	Call with B. Hunter (Alix) to discuss business plan diligence on working capital
O'Toole, Colin	2/10/2026	0.3	Call with T. Simion, N. Grossi , D. Webber, and C. O'Toole (A&M) with FTI, Paul Hastings, PJT and K&E teams to discuss updates to the case
O'Toole, Colin	2/10/2026	0.3	Assess open diligence requests as of 2/10 am
O'Toole, Colin	2/10/2026	0.5	Analyze divisional presentations received from A&M business plan team, review each and convert to PDF, posted to UCC Box account, communicated update to FTI team
O'Toole, Colin	2/10/2026	0.3	Analyze Dec Bank Reporting presentation received from the Company, updated A&M diligence tracker, shared file with UCC advisors
Shiffman, David	2/10/2026	0.8	Call with D. Webber, D. Shiffman (A&M), E. Swager, N. Adzima (K&E), Company management, S. Park, et al. (PWC) and various representatives of lenders to liquidity and case timeline
Shiffman, David	2/10/2026	0.8	Weekly diligence call with lenders, A&M, Management and Advisors
Simion, Tony	2/10/2026	0.6	Call with UCC Advisors to discuss materials they can share on a non-PEO basis
Simion, Tony	2/10/2026	0.5	Call with T. Simion, N. Grossi, D. Webber, S. Loop (A&M), D. De Gosztonyi, et al. (PJT), B. Jordan, et al. (HL), and B. Hunter, et al. (Alix) to discuss diligence questions on financial forecast
Simion, Tony	2/10/2026	0.4	Call with T. Simion and S. Loop (A&M) to discuss salesforce data and business plan diligence questions
Simion, Tony	2/10/2026	1.0	Meeting with Company management, T. Simion, D. Webber and S. Loop (A&M), K. Podzorova, et al. (PJT), C. Chambers, et al. (HL), B. Hunter, et al. (Alix), P. Gund (Ankura) to discuss aftermarket business performance and case timeline
Simion, Tony	2/10/2026	0.3	Call with T. Simion, N. Grossi , D. Webber, and C. O'Toole (A&M) with FTI, Paul Hastings, PJT and K&E teams to discuss updates to the case
Simion, Tony	2/10/2026	0.6	Meeting with Company management, T. Simion and S. Loop (A&M), K. Podzorova, et al. (PJT), C. Chambers, et al. (HL), B. Hunter, et al. (Alix), P. Gund (Ankura) to discuss ride dynamics business performance and case timeline
Webber, Dan	2/10/2026	0.5	Call with T. Simion, N. Grossi, D. Webber, S. Loop (A&M), D. De Gosztonyi, et al. (PJT), B. Jordan, et al. (HL), and B. Hunter, et al. (Alix) to discuss diligence questions on financial forecast
Webber, Dan	2/10/2026	0.2	Correspond with T. Simion (A&M), P. Gund (Ankura), E. Swager, et al. (K&E) regarding certain diligence questions related to real estate leases
Webber, Dan	2/10/2026	0.8	Call with D. Webber, D. Shiffman (A&M), E. Swager, N. Adzima (K&E), Company management, S. Park, et al. (PWC) and various representatives of lenders to liquidity and case timeline
Webber, Dan	2/10/2026	0.8	Call with E. Cheng, et al. (FTI) to discuss real estate diligence questions

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DUE DILIGENCE & INFORMATION REQUESTS

Professional	Date	Hours	Activity
Webber, Dan	2/10/2026	1.0	Meeting with Company management, T. Simion, D. Webber and S. Loop (A&M), K. Podzorova, et al. (PJT), C. Chambers, et al. (HL), B. Hunter, et al. (Alix), P. Gund (Ankura) to discuss aftermarket business performance and case timeline
Webber, Dan	2/10/2026	0.3	Correspond with G. Leiter, et al. (Alix) and Company management regarding diligence responses to certain potential sale of real estate asset
Webber, Dan	2/10/2026	0.3	Call with T. Simion, N. Grossi, D. Webber, and C. O'Toole (A&M) with FTI, Paul Hastings, PJT and K&E teams to discuss updates to the case
Loop, Stuart	2/11/2026	1.1	Compile responses to Alix team regarding working capital questions on trends and mechanics
Loop, Stuart	2/11/2026	0.4	Email Correspond with R. Noone (E&Y) regarding product line financial statements
Loop, Stuart	2/11/2026	0.9	Email Correspond with electronics division finance team regarding working capital forecast and trends
Loop, Stuart	2/11/2026	0.6	Email Correspond with company and Alix team to discuss business plan diligence
Loop, Stuart	2/11/2026	0.3	Call with G. Leiter (Alix) regarding working capital diligence on business plan
Loop, Stuart	2/11/2026	0.2	Call with B. Hunter (Alix) to discuss working capital methodology
Loop, Stuart	2/11/2026	0.9	Cleanse divisional business plan presentations for UCC advisors
Loop, Stuart	2/11/2026	1.4	Compile working capital mechanics and assumptions responses to Alix team related to 3-statement model
O'Toole, Colin	2/11/2026	0.3	Assess open diligence requests as of 2/11 am
Shiffman, David	2/11/2026	0.4	Correspond with A&M team regarding intercompany diligence responses
Simion, Tony	2/11/2026	0.7	Meeting with Ad Hoc Group Advisors discussing program profitability items and summary of information prepared
Grossi, Nick	2/12/2026	0.5	Participate in status call (Akin, Alix, K&E and PJT) with Ad Hoc Group advisors
Loop, Stuart	2/12/2026	0.9	Call with B. Hunter, et al (Alix) to discuss 3-statement model mechanics
Loop, Stuart	2/12/2026	1.9	Compile diligence responses for the Alix team on working capital assumptions and changes by division
O'Toole, Colin	2/12/2026	0.2	Analyze open diligence requests as of 2/12/ am
Simion, Tony	2/12/2026	0.9	Review due diligence list from UCC Advisors and share with management for responses
Simion, Tony	2/12/2026	0.4	Review and comment on diligence questions from Ad Hoc Group Advisors related to base plan financial plan
Grossi, Nick	2/13/2026	0.4	Prepare responses to Ad Hoc Group diligence request

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DUE DILIGENCE & INFORMATION REQUESTS

Professional	Date	Hours	Activity
Korol, Sammy	2/13/2026	0.3	Create weekly summary of latest CIA actuals and distribute to Ad Hoc Group advisors
Loop, Stuart	2/13/2026	0.4	Email Correspond with company regarding income statement line items for cost of poor quality metrics
Loop, Stuart	2/13/2026	1.0	Meeting with Company management, C. Turner, D. Webber and S. Loop (A&M), K. Podzorova, et al. (PJT), C. Chambers, et al. (HL), S. Tapley, et al. (Alix), P. Gund (Ankura) to discuss procurement department performance and case timeline
Loop, Stuart	2/13/2026	0.2	Call with T. Simion and S. Loop (A&M) to discuss FTI diligence requests on the business plan
Loop, Stuart	2/13/2026	0.5	Call with E. Cheng, et. Al (FTI), T. Simion, C. Moore and S. Loop (A&M) to discuss business plan diligence
Loop, Stuart	2/13/2026	0.8	Compile diligence responses to Alix team regarding footprint assumptions in business plan by division
Moore, Colin	2/13/2026	0.5	Call with E. Cheng, et. Al (FTI), T. Simion, C. Moore and S. Loop (A&M) to discuss business plan diligence
O'Toole, Colin	2/13/2026	0.3	Analyze open diligence requests as of 2/13 am
Simion, Tony	2/13/2026	1.2	Attend meeting with Management and Ad Hoc Group Advisors discussing assumptions in the business plan related to purchasing and cost saving measures
Simion, Tony	2/13/2026	0.5	Call with E. Cheng, et. Al (FTI), T. Simion, C. Moore and S. Loop (A&M) to discuss business plan diligence
Simion, Tony	2/13/2026	0.2	Call with T. Simion and S. Loop (A&M) to discuss FTI diligence requests on the business plan
Turner, Cari	2/13/2026	1.0	Meeting with Company management, C. Turner, D. Webber and S. Loop (A&M), K. Podzorova, et al. (PJT), C. Chambers, et al. (HL), S. Tapley, et al. (Alix), P. Gund (Ankura) to discuss procurement department performance and case timeline
Webber, Dan	2/13/2026	1.0	Meeting with Company management, C. Turner, D. Webber and S. Loop (A&M), K. Podzorova, et al. (PJT), C. Chambers, et al. (HL), S. Tapley, et al. (Alix), P. Gund (Ankura) to discuss procurement department performance and case timeline
Webber, Dan	2/13/2026	0.3	Review diligence questions from FTI regarding business plan base case
Webber, Dan	2/13/2026	0.4	Prepare responses for Alix diligence requests regarding certain footprint initiatives included in the base case financial forecast
Webber, Dan	2/13/2026	0.4	Correspond with J. Eisenberg, et al. (FTI), M. Jain (Alix) regarding diligence questions related to real estate leases and the lease assumption motion
Simion, Tony	2/14/2026	0.8	Meeting with Ad Hoc Group Advisors discussing responses to customer proposals on sustainability assistance
Shiffman, David	2/15/2026	0.4	Correspond with Treasury regarding diligence questions from recent bank meeting
Grossi, Nick	2/16/2026	0.8	Review and provide comments re: creditor diligence request

Marelli Automotive Lighting USA, LLC
Time Detail by Activity
February 1, 2026 through February 28, 2026

DUE DILIGENCE & INFORMATION REQUESTS

Professional	Date	Hours	Activity
Grossi, Nick	2/16/2026	0.5	Participate in status call (Akin, Alix, K&E and PJT) with Ad Hoc Group advisors
Loop, Stuart	2/16/2026	1.0	Meeting with Company management, P. Gund (Ankura), S. Loop (A&M) and B. Hunter, et al. (Alix) to discuss lighting division business performance and case timeline
Loop, Stuart	2/16/2026	0.7	Email Correspond with B. Hunter (Alix) regarding business plan diligence on salesforce data
Loop, Stuart	2/16/2026	0.7	Meeting with Company management, P. Gund (Ankura), S. Loop (A&M) and B. Hunter, et al. (Alix) to discuss green technologies division business performance and case timeline
O'Toole, Colin	2/16/2026	0.4	Analyze open diligence requests as of 2/16 am
O'Toole, Colin	2/16/2026	0.3	Assess files received from the Company regarding Alix financial requests, updated A&M diligence tracker, shared update with Alix team
O'Toole, Colin	2/16/2026	0.7	Revise weekly correspondence to SVP & Alix teams to incorporate feedback from the Company, update files with newer versions, posted files to Box for UCC, shared Correspond with SVP & Alix team
O'Toole, Colin	2/16/2026	0.8	Prepare draft of weekly reporting for SVP & Alix teams as of 2/16, compile various dashboard reports, draft correspondence to SVP/Alix, share draft with the Company to solicit feedback
Shiffman, David	2/16/2026	0.7	Review diligence request list from UCC advisors and prepare draft responses
Shiffman, David	2/16/2026	0.7	Review diligence request list from lenders and prepare draft responses
Grossi, Nick	2/17/2026	0.4	Call with N. Grossi , D. Webber, S. Loop, and C. O'Toole (A&M) with FTI, Paul Hastings, PJT and K&E teams to discuss updates to the case
Grossi, Nick	2/17/2026	0.5	Participate in Ad Hoc Group advisor call re: liquidity
Grossi, Nick	2/17/2026	0.4	Participate in discussion with UCC advisors regarding status update
Korol, Sammy	2/17/2026	0.8	Write detailed responses for FTI to explain cumulative 4-week receipts variance and actual vs forecast disbursement variance in WE 2/13
Korol, Sammy	2/17/2026	0.8	Call with D. Shiffman, H. Waismann, S. Korol (A&M) and FTI to discuss factoring facility updates, liquidity impacts, and DIP Budget Variance Report for W/E 2.6
Loop, Stuart	2/17/2026	0.5	Meeting with Company management, P. Gund (Ankura), T. Simion and S. Loop (A&M) and B. Hunter, et al. (Alix) to discuss electronics division business performance and case timeline
Loop, Stuart	2/17/2026	1.2	Compile divisional income statement forecasts for UCC advisor diligence on business plan
Loop, Stuart	2/17/2026	0.4	Call with N. Grossi , D. Webber, S. Loop, and C. O'Toole (A&M) with FTI, Paul Hastings, PJT and K&E teams to discuss updates to the case

Exhibit D

Marelli Automotive Lighting USA, LLC
Time Detail by Activity
February 1, 2026 through February 28, 2026

DUE DILIGENCE & INFORMATION REQUESTS

Professional	Date	Hours	Activity
O'Toole, Colin	2/17/2026	0.4	Call with N. Grossi , D. Webber, S. Loop, and C. O'Toole (A&M) with FTI, Paul Hastings, PJT and K&E teams to discuss updates to the case
O'Toole, Colin	2/17/2026	0.3	Assess open diligence requests as of 2/17 am
Shiffman, David	2/17/2026	0.8	Call with D. Shiffman, H. Waismann, S. Korol (A&M) and FTI to discuss factoring facility updates, liquidity impacts, and DIP Budget Variance Report for W/E 2.6
Shiffman, David	2/17/2026	1.6	Review diligence request list from lenders and prepare draft responses
Simion, Tony	2/17/2026	0.5	Meeting with Company management, P. Gund (Ankura), T. Simion and S. Loop (A&M) and B. Hunter, et al. (Alix) to discuss electronics division business performance and case timeline
Waismann, Heitor	2/17/2026	0.8	Call with D. Shiffman, H. Waismann, S. Korol (A&M) and FTI to discuss factoring facility updates, liquidity impacts, and DIP Budget Variance Report for W/E 2.6
Waismann, Heitor	2/17/2026	0.4	Review preliminary responses to FTI's list of questions related to variance report for week ending 2/6 prepare by A&M member
Webber, Dan	2/17/2026	0.4	Call with N. Grossi , D. Webber, S. Loop, and C. O'Toole (A&M) with FTI, Paul Hastings, PJT and K&E teams to discuss updates to the case
Grossi, Nick	2/18/2026	0.5	Participate in creditor diligence session
Loop, Stuart	2/18/2026	0.2	Call with B. Hunter (Alix) regarding plant saturation questions on business plan
Loop, Stuart	2/18/2026	0.2	Call with B. Hunter (Alix) regarding balance sheet details for December 2025
Loop, Stuart	2/18/2026	1.4	Compile responses to Alix team regarding November and December 2025 balance sheet working capital by division
O'Toole, Colin	2/18/2026	0.3	Analyze open diligence requests as of 2/18 am
Shiffman, David	2/18/2026	0.7	Weekly diligence call with lenders, A&M, Management and Advisors
Shiffman, David	2/18/2026	0.6	Prepare follow up responses to lender's diligence
Simion, Tony	2/18/2026	0.6	Call with advisors to the UCC regarding diligence questions on base five year financial plan
Grossi, Nick	2/19/2026	0.5	Participate in status call (Akin, Alix, K&E and PJT) with Ad Hoc Group advisors
Loop, Stuart	2/19/2026	0.9	Compile corporate function diligence responses to Alix team regarding business plan
O'Toole, Colin	2/19/2026	0.2	Analyze open diligence requests as of 2/19 am
Simion, Tony	2/19/2026	0.9	Review responses from Management regarding diligence questions from Ad Hoc Group Advisors on prior year actual performance
Grossi, Nick	2/20/2026	0.6	Review and provide comments re: UCC diligence related to claims

Marelli Automotive Lighting USA, LLC
Time Detail by Activity
February 1, 2026 through February 28, 2026

DUE DILIGENCE & INFORMATION REQUESTS

Professional	Date	Hours	Activity
Korol, Sammy	2/20/2026	0.3	Create weekly summary of latest CIA actuals and distribute accordingly
O'Toole, Colin	2/20/2026	0.2	Assess status of Akin anti-trust requests, circulate correspondence to members of the Company requesting files
O'Toole, Colin	2/20/2026	0.2	Assess request for December STAT bridge, locate relevant file, provide to A&M team member
O'Toole, Colin	2/20/2026	0.4	Analyze open diligence requests as of 2/20 am
O'Toole, Colin	2/20/2026	0.3	Analyze request for Vendor Segmentation analysis from new A&M workstream, locate relevant files, compile into single email, share relevant information with A&M team members
Simion, Tony	2/20/2026	0.6	Attend meeting with Ad Hoc Group Advisors and customer advisors regarding open diligence questions and follow-up items
Weiland, Brad	2/22/2026	0.3	Correspond with A. Shahbain (A&M), N. Grossi (A&M), M. Dvorak (A&M) re UCC advisors' diligence requests
Grossi, Nick	2/23/2026	0.2	Participate in status call (Akin, Alix, K&E and PJT) with Ad Hoc Group advisors
Grossi, Nick	2/23/2026	1.4	Prepare diligence responses related to UCC request
Hamerski, Grace	2/23/2026	1.8	Address diligence questions on prior 3-statement model revisions and prepare summary on open items
Korol, Sammy	2/23/2026	0.6	Build and distribute customer receipts variance summary of actuals vs forecast for WE 2/13 based on latest data
Korol, Sammy	2/23/2026	0.8	Call with D. Shiffman, H. Waismann, S. Korol (A&M) and Alix Partners to review DIP Budget Update WE 2/20 and DIP Budget Variance Report for WE 2/13
Korol, Sammy	2/23/2026	1.1	Call with D. Shiffman, H. Waismann, S. Korol (A&M) and FTI to review DIP Budget Update WE 2/20, key liquidity impacts, and DIP Budget Variance Report for WE 2/13
Loop, Stuart	2/23/2026	1.1	Call with company, M. Hyland, et. al (FTI) regarding diligence questions on business plan salesforce data
O'Toole, Colin	2/23/2026	0.8	Prepare draft of weekly reporting for SVP & Alix teams as of 2/23, compile various dashboard reports, draft correspondence to SVP/Alix, share draft with the Company to solicit feedback
O'Toole, Colin	2/23/2026	0.4	Analyze open diligence requests as of 2/23 am
O'Toole, Colin	2/23/2026	1.6	Analyze listing of diligence requests from Huron Consulting, identified requests addressable with files on-hand, located relevant files, uploaded to shared Box site
O'Toole, Colin	2/23/2026	0.7	Revise weekly correspondence to SVP & Alix teams to incorporate feedback from the Company, update files with newer versions, posted files to Box for UCC, shared Correspond with SVP & Alix team
O'Toole, Colin	2/23/2026	0.6	Perform update to listing of Executed TA's in excess of \$7.5m, provided to A&M team for Huron Consulting diligence requests
Shahbain, Abraham	2/23/2026	0.2	Telephone conference between A. Shahbain (A&M) and B. Weiland (A&M) re UCC advisor diligence items

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Time Detail by Activity
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DUE DILIGENCE & INFORMATION REQUESTS

Professional	Date	Hours	Activity
Shiffman, David	2/23/2026	1.1	Call with D. Shiffman, H. Waismann, S. Korol (A&M) and FTI to review DIP Budget Update WE 2/20, key liquidity impacts, and DIP Budget Variance Report for WE 2/13
Shiffman, David	2/23/2026	0.8	Call with D. Shiffman, H. Waismann, S. Korol (A&M) and Alix Partners to review DIP Budget Update WE 2/20 and DIP Budget Variance Report for WE 2/13
Shiffman, David	2/23/2026	1.6	Review updated diligence request from Mizuho's advisors and prepare initial responses for Management review
Shiffman, David	2/23/2026	0.5	Meeting with AlixPartners and A&M to review DIP variance report and updated DIP budget
Waismann, Heitor	2/23/2026	1.6	Prepare answers to FTI diligence questions related to variance report for week ending 2/20
Waismann, Heitor	2/23/2026	1.1	Call with D. Shiffman, H. Waismann, S. Korol (A&M) and FTI to review DIP Budget Update WE 2/20, key liquidity impacts, and DIP Budget Variance Report for WE 2/13
Waismann, Heitor	2/23/2026	0.8	Call with D. Shiffman, H. Waismann, S. Korol (A&M) and Alix Partners to review DIP Budget Update WE 2/20 and DIP Budget Variance Report for WE 2/13
Weiland, Brad	2/23/2026	0.2	Telephone conference between A. Shahbain (A&M) and B. Weiland (A&M) re UCC advisor diligence items
Grossi, Nick	2/24/2026	0.3	Review and provide comments w/r/t senior lender diligence request
Grossi, Nick	2/24/2026	0.4	Call with T. Simion, N. Grossi , D. Webber, S. Loop, and C. O'Toole (A&M) with FTI, Paul Hastings, PJT and K&E teams to discuss updates to the case
Loop, Stuart	2/24/2026	0.4	Call with T. Simion, N. Grossi , D. Webber, S. Loop, and C. O'Toole (A&M) with FTI, Paul Hastings, PJT and K&E teams to discuss updates to the case
O'Toole, Colin	2/24/2026	0.3	Analyze open diligence requests as of 2/24 am
O'Toole, Colin	2/24/2026	0.4	Assess request from Alix regarding Jan26 financials, locate revised Jan26 P&L, updated A&M diligence tracker, shared file with Alix team
O'Toole, Colin	2/24/2026	0.4	Call with T. Simion, N. Grossi , D. Webber, S. Loop, and C. O'Toole (A&M) with FTI, Paul Hastings, PJT and K&E teams to discuss updates to the case
Shiffman, David	2/24/2026	1.3	Review latest draft responses to various diligence questions and provide feedback to A&M team
Shiffman, David	2/24/2026	0.5	Call with A&M and Huron to review latest case initiatives
Shiffman, David	2/24/2026	1.8	Review diligence requests from lenders and prepare preliminary responses for Management review
Simion, Tony	2/24/2026	1.4	Prepare responses to Ad Hoc Group Advisors related to diligence question on interpreting customer support offers
Simion, Tony	2/24/2026	0.4	Call with T. Simion, N. Grossi , D. Webber, S. Loop, and C. O'Toole (A&M) with FTI, Paul Hastings, PJT and K&E teams to discuss updates to the case
Webber, Dan	2/24/2026	0.2	Review latest diligence questions submitted by FTI related to Business Plan

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DUE DILIGENCE & INFORMATION REQUESTS

Professional	Date	Hours	Activity
Webber, Dan	2/24/2026	0.4	Call with T. Simion, N. Grossi, D. Webber, S. Loop, and C. O'Toole (A&M) with FTI, Paul Hastings, PJT and K&E teams to discuss updates to the case
Grossi, Nick	2/25/2026	0.5	Participate in lender diligence call
Loop, Stuart	2/25/2026	0.4	Meeting with C. Moore and S. Loop (A&M) regarding business plan diligence questions for FTI
Moore, Colin	2/25/2026	0.4	Meeting with C. Moore and S. Loop (A&M) regarding business plan diligence questions for FTI
O'Toole, Colin	2/25/2026	0.3	Analyze open diligence requests as of 2/25 am
Shiffman, David	2/25/2026	0.7	Meeting with FTI and A&M to review expected claims and sources and uses at emergence
Shiffman, David	2/25/2026	0.5	Weekly diligence call with lenders, A&M, Management and Advisors
Simion, Tony	2/25/2026	0.9	Prepare summary materials of customer meeting to share with UCC advisors
Weiland, Brad	2/25/2026	0.3	Review UCC advisor diligence request items
Grossi, Nick	2/26/2026	0.4	Participate in status call (Akin, Alix, K&E and PJT) with Ad Hoc Group advisors
Korol, Sammy	2/26/2026	1.1	Prepare detailed responses to FTI question list, providing insight into BvA variances, DIP Budget Update WE 2/20 assumptions, receipts variance, and debt rollforwards
Loop, Stuart	2/26/2026	1.4	Compile responses to business plan diligence questions for FTI
O'Toole, Colin	2/26/2026	0.5	Call with D. Shiffman and C. O'Toole (A&M) to discuss lender diligence requests
O'Toole, Colin	2/26/2026	0.3	Analyze open diligence requests as of 2/26 am
Rybarczyk, Jodi	2/26/2026	0.3	Correspond with A&M team re: consolidated financial statements diligence request
Rybarczyk, Jodi	2/26/2026	1.6	Prepare consolidated MOR financial statements to address diligence request
Shiffman, David	2/26/2026	0.6	Review draft responses to UCC advisor diligence and provide feedback to A&M team
Shiffman, David	2/26/2026	0.7	Correspond with Company regarding financial and liquidity diligence to UCC advisors
Shiffman, David	2/26/2026	1.2	Review Huron diligence questions, gather data and prepare responses for Management review
Shiffman, David	2/26/2026	0.5	Call with D. Shiffman and C. O'Toole (A&M) to discuss lender diligence requests
Webber, Dan	2/26/2026	0.3	Correspond with G. Leiter (Alix) regarding certain footprint assumptions included in the Base Plan
Weiland, Brad	2/26/2026	0.3	Review UCC diligence items re filed claims

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DUE DILIGENCE & INFORMATION REQUESTS

Professional	Date	Hours	Activity
Korol, Sammy	2/27/2026	0.3	Create weekly summary of latest CIA actuals and distribute to Ad Hoc Group advisors
Korol, Sammy	2/27/2026	0.8	Build detailed 13-week forecast of working capital adjustments, incorporate variance summary against actuals, and distribute to Ad Hoc Group advisors
Loop, Stuart	2/27/2026	0.8	Compile diligence responses for the Alix team regarding equity earnings
O'Toole, Colin	2/27/2026	0.3	Analyze open diligence requests as of 2/27 am
Simion, Tony	2/27/2026	0.8	Review latest diligence requests from UCC and prepared responses to tracker
Waismann, Heitor	2/27/2026	1.3	Prepare answers to FTI diligence questions related to 2/20 DIP budget update, re: material disbursements
Waismann, Heitor	2/27/2026	0.9	Review answers to FTI diligence questions related to 2/20 DIP budget update prepared by A&M member, re: SG&A, tariffs, non-operating and debt schedule
Waismann, Heitor	2/27/2026	1.7	Prepare answers to FTI diligence questions related to 2/20 DIP budget update, re: sales and receipts
Simion, Tony	2/28/2026	0.9	Call with Ad Hoc Group Advisors regarding timing of responses to customers regarding their proposed financial support
Simion, Tony	2/28/2026	0.6	Respond to due diligence requests from the UCC
Subtotal		188.0	

FEE APP

Professional	Date	Hours	Activity
Korol, Sammy	2/3/2026	1.2	Update A&M December Fee application based on latest comments from legal counsel and finalize fee application
Corbett, Natalie	2/4/2026	2.8	Prepare 2nd interim fee application
Corbett, Natalie	2/10/2026	0.9	Incorporate edits from counsel and re-compile 2nd interim fee application
Korol, Sammy	2/10/2026	1.6	Prepare January monthly fee statement, consolidating professional time submissions and performing substantive review for adherence to U.S. Trustee Guidelines and court-approved billing protocols prior to filing
Corbett, Natalie	2/11/2026	1.9	Compile expenses for January fee application
Korol, Sammy	2/11/2026	1.6	Prepare January monthly fee statement, consolidating professional time submissions and performing substantive review for adherence to U.S. Trustee Guidelines and court-approved billing protocols prior to filing
Korol, Sammy	2/12/2026	1.4	Prepare January monthly fee statement, consolidating professional time submissions and performing substantive review for adherence to U.S. Trustee Guidelines and court-approved billing protocols prior to filing

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Time Detail by Activity
February 1, 2026 through February 28, 2026

FEE APP

Professional	Date	Hours	Activity
Simion, Tony	2/12/2026	0.4	Review and provide comments to draft exhibit of January expenses for fee application
Korol, Sammy	2/15/2026	0.6	Prepare January monthly fee statement, consolidating professional time submissions and performing substantive review for adherence to U.S. Trustee Guidelines and court-approved billing protocols prior to filing
Korol, Sammy	2/16/2026	1.7	Prepare January monthly fee statement, aggregating A&M timekeeper submissions and conducting compliance review under U.S. Trustee Guidelines
Hollomon, Lindsey	2/17/2026	1.1	Update January monthly fee application, aggregating A&M timekeeper submissions and conducting compliance review under U.S. Trustee Guidelines
Hollomon, Lindsey	2/18/2026	1.7	Prepare January monthly fee statement, aggregating A&M timekeeper submissions and conducting compliance review under U.S. Trustee Guidelines
Hollomon, Lindsey	2/18/2026	0.9	Update January monthly fee application, aggregating A&M timekeeper submissions and conducting compliance review under U.S. Trustee Guidelines
Korol, Sammy	2/18/2026	1.2	Prepare January monthly fee statement, aggregating A&M timekeeper submissions and conducting compliance review under U.S. Trustee Guidelines
Shahbain, Abraham	2/18/2026	0.4	Update professional fee forecast for vendor team
Hollomon, Lindsey	2/20/2026	2.3	Prepare January monthly fee statement, consolidating professional time submissions and performing substantive review for adherence to U.S. Trustee Guidelines and court-approved billing protocols prior to filing
Hollomon, Lindsey	2/20/2026	1.7	Prepare January monthly fee statement, aggregating A&M timekeeper submissions and conducting compliance review under U.S. Trustee Guidelines
Korol, Sammy	2/20/2026	1.1	Make final adjustments to January monthly fee statement to adhere to U.S. Trustee Guidelines and account for all A&M employees and distribute draft
Hollomon, Lindsey	2/23/2026	1.3	Update January monthly fee application, aggregating A&M timekeeper submissions and conducting compliance review under U.S. Trustee Guidelines
Hollomon, Lindsey	2/24/2026	1.8	Prepare January monthly fee statement, aggregating A&M timekeeper submissions and conducting compliance review under U.S. Trustee Guidelines
Hollomon, Lindsey	2/24/2026	1.1	Update January monthly fee application, aggregating A&M timekeeper submissions and conducting compliance review under U.S. Trustee Guidelines
Hollomon, Lindsey	2/24/2026	2.1	Prepare January monthly fee statement, consolidating professional time submissions and performing substantive review for adherence to U.S. Trustee Guidelines and court-approved billing protocols prior to filing
Hollomon, Lindsey	2/24/2026	0.7	Revise January monthly fee application based on latest feedback from legal
Korol, Sammy	2/24/2026	1.1	Update January monthly fee statement with latest submissions and comments from legal and distribute final draft

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February 1, 2026 through February 28, 2026

FEE APP

Professional	Date	Hours	Activity
Hollomon, Lindsey	2/25/2026	2.1	Prepare January monthly fee statement, consolidating professional time submissions and performing substantive review for adherence to U.S. Trustee Guidelines and court-approved billing protocols prior to filing
Korol, Sammy	2/25/2026	1.5	Update January monthly fee application, aggregating A&M timekeeper submissions and conducting compliance review under U.S. Trustee Guidelines
Hollomon, Lindsey	2/26/2026	0.9	Prepare and distribute preliminary draft of January monthly fee application
Shahbain, Abraham	2/26/2026	0.4	Review and provide feedback on January fee app detail
Corbett, Natalie	2/27/2026	1.9	Compile January fee application, ensuring compliance with UST guidelines
Hollomon, Lindsey	2/27/2026	0.7	Prepare and distribute final draft of January monthly fee application
Subtotal		40.1	

GENERAL & ADMINISTRATIVE COST REDUCTION

Professional	Date	Hours	Activity
Yosaitis, Brad	2/17/2026	0.8	Review initial working capital related documents provided by client
Yosaitis, Brad	2/17/2026	0.8	Develop initial data request for stakeholders
ten Cate, Sanna	2/18/2026	0.4	Update action tracker PPT to track latest accomplishments and upcoming priorities
ten Cate, Sanna	2/18/2026	0.6	Create action tracker PPT to track latest accomplishments and upcoming priorities
Yosaitis, Brad	2/18/2026	1.2	Review initial working capital related documents provided by client
Yosaitis, Brad	2/18/2026	0.8	Update and review action tracker and open items
Yosaitis, Brad	2/18/2026	1.1	Prepare deck outlining initial site visits and research potential process gaps
ten Cate, Sanna	2/19/2026	1.1	Analyze trends in latest available open AR data
ten Cate, Sanna	2/19/2026	1.1	Review latest AR reports from client
ten Cate, Sanna	2/19/2026	0.4	Update action tracker PPT to track latest accomplishments and upcoming priorities
ten Cate, Sanna	2/19/2026	0.9	Create PPT presentation highlighting key stats from latest open AR data
Yosaitis, Brad	2/19/2026	1.1	Analyze latest available open AR data again
Yosaitis, Brad	2/19/2026	1.7	Create and review PPT presentation highlighting key stats from latest open AR data

Exhibit D

Marelli Automotive Lighting USA, LLC
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February 1, 2026 through February 28, 2026

GENERAL & ADMINISTRATIVE COST REDUCTION

Professional	Date	Hours	Activity
Yosaitis, Brad	2/19/2026	0.6	Review action tracker PPT to track latest accomplishments and upcoming priorities
Yosaitis, Brad	2/19/2026	1.1	Review latest AR reports from client and create consolidated summary
Croche, Patricio	2/20/2026	1.0	Develop first steps on the agenda for week 1 plant visit
Croche, Patricio	2/20/2026	0.8	Review onboarding PPT on project initial scope and update corresponding deck
ten Cate, Sanna	2/20/2026	0.3	Review analysis for top past due customers
ten Cate, Sanna	2/20/2026	1.1	Update kick-off deck based on feedback from team
ten Cate, Sanna	2/20/2026	0.4	Update action tracker PPT to track latest accomplishments and upcoming priorities
ten Cate, Sanna	2/20/2026	0.6	Read emails and respond to Company team on AR issues
ten Cate, Sanna	2/20/2026	1.2	Create plant kickoff presentation deck materials
ten Cate, Sanna	2/20/2026	0.6	Finalize timing buffers for day to day schedule for onsite plant visit
ten Cate, Sanna	2/20/2026	0.6	Update day to day schedule for onsite plant visit to include key stakeholders
Yosaitis, Brad	2/20/2026	0.3	Review action tracker PPT to track latest accomplishments and upcoming priorities
Yosaitis, Brad	2/20/2026	1.1	Update and review kick-off deck based on latest feedback, and distribute refreshed version
Yosaitis, Brad	2/20/2026	0.4	Create day to day schedule for onsite plant visit to include key stakeholders, distributing to Company
Yosaitis, Brad	2/20/2026	0.9	Conduct top customer AR review for certain plant
Yosaitis, Brad	2/20/2026	1.3	Review and develop plant kickoff deck
Croche, Patricio	2/23/2026	1.8	Research OTC process, correspond with local teams, and draft preliminary deck describing detailed process
ten Cate, Sanna	2/23/2026	0.4	Analyze AR Report provided by Company to understand how collections target was set
ten Cate, Sanna	2/23/2026	0.9	Analyze and create high-level summary based on AR report provided by the Company
ten Cate, Sanna	2/23/2026	0.8	Analyze a certain plant's open AR data
ten Cate, Sanna	2/23/2026	1.1	Analyze a specific plant's open AR data
ten Cate, Sanna	2/23/2026	0.7	Update kick-off deck for key focus areas / scope

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GENERAL & ADMINISTRATIVE COST REDUCTION

Professional	Date	Hours	Activity
ten Cate, Sanna	2/23/2026	0.6	Summarize day priorities and schedule meetings to align with key stakeholders
ten Cate, Sanna	2/23/2026	0.4	Consolidate materials to be added to certain plant's visit
ten Cate, Sanna	2/23/2026	0.6	Review business procedures for ASN entry
ten Cate, Sanna	2/23/2026	0.6	Consolidate list of key stakeholders involved in OTC process
ten Cate, Sanna	2/23/2026	0.4	Update internal action tracker to reflect latest statuses
Yosaitis, Brad	2/23/2026	0.9	Review AR report provided by stakeholders and prepare consolidated summary
Yosaitis, Brad	2/23/2026	1.4	Review business procedures for ASN entry
Yosaitis, Brad	2/23/2026	1.3	Develop materials to be added to certain plant visit
Yosaitis, Brad	2/23/2026	0.6	Analyze AR Report provided by Company to understand how collections target was set
Yosaitis, Brad	2/23/2026	0.6	Update internal action tracker to reflect latest statuses
Yosaitis, Brad	2/23/2026	0.7	Develop kick-off deck for key focus areas / scope
Yosaitis, Brad	2/23/2026	0.7	Analyze certain plant open AR data - specific to certain customers
Yosaitis, Brad	2/23/2026	1.3	Analyze and consolidate specific plant-level open AR data
Croche, Patricio	2/24/2026	1.6	Update Kick-off deck with new received information
Croche, Patricio	2/24/2026	0.7	Review current agenda status for week visit to plant (March 2 - 6)
Croche, Patricio	2/24/2026	0.4	Update agenda with new information for week visit to plant (March 2 - 6) based on required guidelines
Panda, Dipika	2/24/2026	0.9	Perform reconciliation checks between AR aging totals and trend datasets in Excel
Panda, Dipika	2/24/2026	0.9	Review Open AR files (focus on global Open AR Aging and Trend tabs) for completeness and further analysis
Panda, Dipika	2/24/2026	0.9	Perform data validation and control checks to ensure calculation accuracy
Panda, Dipika	2/24/2026	1.0	Validate column definitions and aging bucket logic across weekly snapshots using excel checks
Panda, Dipika	2/24/2026	0.9	Modify date format for columns and validate for further calculation
Panda, Dipika	2/24/2026	0.8	Build Excel formulas and validate to calculate WAT, WADPD and Past Due % metrics

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GENERAL & ADMINISTRATIVE COST REDUCTION

Professional	Date	Hours	Activity
Panda, Dipika	2/24/2026	0.7	Consolidate multiple AR source files into a structured Excel analysis workbook
Panda, Dipika	2/24/2026	0.6	Analyze Global Open AR Trend dataset to detect anomalies and verify latest snapshot alignment
Panda, Dipika	2/24/2026	0.6	Create pivot tables to analyze by region, division, and plant
Panda, Dipika	2/24/2026	0.6	Build dynamic Excel calculations to support currency conversion and reporting
Sharma, Paritosh	2/24/2026	0.3	Document key data questions on document types, categories, Chapter 11, and negative past dues
Sharma, Paritosh	2/24/2026	0.6	Verify end-to-end data lineage with record checks from source through Alteryx to PowerBI
Sharma, Paritosh	2/24/2026	0.4	Create Dynamic measures to implement the currency toggle
Sharma, Paritosh	2/24/2026	0.7	Map source fields to a standardized ingestion schema with documented mappings
Sharma, Paritosh	2/24/2026	0.4	Enable currency toggle for dollars and euros with correct formatting behavior
Sharma, Paritosh	2/24/2026	0.4	Implement dashboard filters including hierarchy and snapshot date controls
Sharma, Paritosh	2/24/2026	0.2	Review global Open AR Aging and Trend tabs for completeness and structural consistency
Sharma, Paritosh	2/24/2026	0.6	Analyze Global Open AR Trend for anomalies and confirm latest snapshot alignment
Sharma, Paritosh	2/24/2026	0.6	Calculate Alteryx calculations for WADPD, WAT, and Past Due % with reproducible logic
Sharma, Paritosh	2/24/2026	0.4	Develop division and plant analysis views with aging tables and KPI cards
Sharma, Paritosh	2/24/2026	0.6	Create Open AR and Past Due % trend visuals over the latest eight weeks with aging bucket splits
Sharma, Paritosh	2/24/2026	0.2	Reconcile snapshot dates to standardize weekly periods and exclude mid-week entries
Sharma, Paritosh	2/24/2026	0.9	Develop Alteryx workflow to ingest, join, and transform aging and trend inputs
Sharma, Paritosh	2/24/2026	0.9	Validate data column definitions and aging bucket logic across weekly snapshots
Sharma, Paritosh	2/24/2026	0.7	Incorporate transformed datasets into the PowerBI model and validate relationships and measures
Singh, Vani	2/24/2026	0.9	Validate trend analysis aging bucket logic across weekly snapshots using excel checks
Singh, Vani	2/24/2026	0.7	Validate Aging analysis logic across weekly snapshots using excel checks
Singh, Vani	2/24/2026	0.6	Create KPI list for trend analysis of AR data

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GENERAL & ADMINISTRATIVE COST REDUCTION

Professional	Date	Hours	Activity
Singh, Vani	2/24/2026	0.7	Design the analysis plan for trend analysis
Singh, Vani	2/24/2026	0.8	Review the workflow for data transformation on Trend analysis
Singh, Vani	2/24/2026	0.8	Design the analysis plan for aging analysis
Singh, Vani	2/24/2026	0.8	Review global Open AR weekly trend tab for completeness and structural consistency
Singh, Vani	2/24/2026	0.6	Review the workflow for data consolidation
Singh, Vani	2/24/2026	0.9	Create KPI list for Open AR analysis
Singh, Vani	2/24/2026	1.2	Review global Open AR Aging tab for completeness and structural consistency
ten Cate, Sanna	2/24/2026	0.6	Analyze AR aging for certain plant top 3 past due customers
ten Cate, Sanna	2/24/2026	0.6	Create trending AR aging graph for certain plant top 3 past due customers
ten Cate, Sanna	2/24/2026	1.4	Review updated agenda for onsite visit
ten Cate, Sanna	2/24/2026	0.6	Review emails and gameplan priorities for the day
ten Cate, Sanna	2/24/2026	1.6	Analyze past due customer data in comparison to plant open AR
ten Cate, Sanna	2/24/2026	1.6	Update a certain plant's onsite visit deck with new inputs and latest data
ten Cate, Sanna	2/24/2026	0.7	Compare total AR values for customers listed in PPT slide vs. global AR report
ten Cate, Sanna	2/24/2026	0.3	Identify which data fields are required from data export and prepare preliminary version
Yosaitis, Brad	2/24/2026	0.8	Prepare for site visit to specific plant
Yosaitis, Brad	2/24/2026	0.9	Analyze AR aging for certain plant top customers
Yosaitis, Brad	2/24/2026	0.7	Prepare action items list for tomorrow's tasks
Yosaitis, Brad	2/24/2026	1.4	Update certain plant onsite visit deck with updates
Yosaitis, Brad	2/24/2026	1.8	Analyze past due customer data in comparison to plant open AR
Yosaitis, Brad	2/24/2026	0.4	Analyze differences in AR values in local vs Global report
Yosaitis, Brad	2/24/2026	0.8	Review trending AR aging graph for certain plant top 3 past due customers and prepare consolidated summary for distribution

Exhibit D

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GENERAL & ADMINISTRATIVE COST REDUCTION

Professional	Date	Hours	Activity
Yosaitis, Brad	2/24/2026	0.8	Review and respond to emails received from Company
Croche, Patricio	2/25/2026	1.1	Update status on ELS Overdue slide and incorporate latest data after plant visit
Croche, Patricio	2/25/2026	1.0	Perform preliminary analysis of NAFTA AR data to understand its composition and structure, preparing preliminary data summary
Croche, Patricio	2/25/2026	2.7	Analyze global AR Power BI dashboard to gather useful insights on trends, possible gaps and first steps
Croche, Patricio	2/25/2026	2.3	Analyze NAFTA AR data to gather useful insights and questions
Croche, Patricio	2/25/2026	1.6	Revise global AR data deployed on Power BI
Panda, Dipika	2/25/2026	0.8	Develop Alteryx workflow to ingest, join, and transform collection aging inputs
Panda, Dipika	2/25/2026	0.5	Prepare summary tables on Open AR data for key metrics
Panda, Dipika	2/25/2026	0.4	Perform detailed column-level analysis to interpret field meanings and reporting relevance
Panda, Dipika	2/25/2026	0.6	Optimize Excel formulas and pivot structures for improved reporting efficiency
Panda, Dipika	2/25/2026	0.7	Validate calculated metrics and ensure consistency across sheets
Panda, Dipika	2/25/2026	0.6	Document in detail all assumptions and queries for key fields including debit/credit flag, open/close values
Panda, Dipika	2/25/2026	0.4	Assess snapshot and transaction dates to determine the appropriate reporting date logic for collections analysis
Panda, Dipika	2/25/2026	0.8	Investigate data discrepancies including missing or negative values, inconsistent date formats
Panda, Dipika	2/25/2026	0.8	Analyze negative past due balances and investigate classification logic into invoice/payment
Panda, Dipika	2/25/2026	0.3	Review collections raw data extracts to understand dataset structure, column definitions, and data coverage across regions
Panda, Dipika	2/25/2026	0.3	Validate relevant column to ensure correct geographic classification
Panda, Dipika	2/25/2026	1.2	Perform reconciliation checks between raw collections data and summary totals to ensure completeness
Panda, Dipika	2/25/2026	0.7	Document data assumptions and open questions related to document types, dates and debit/credit balances
Sharma, Paritosh	2/25/2026	0.3	Analyze the Transferred & Pending Payments Data file for a specific customers
Sharma, Paritosh	2/25/2026	0.5	Analyze SAP P50 closed AR dataset for Company to identify key fields required to construct unique identifiers linking invoice and payment transactions
Sharma, Paritosh	2/25/2026	0.4	Document observations and finalize matching rules required to support development of automated Alteryx workflow for complete Closed AR analysis

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GENERAL & ADMINISTRATIVE COST REDUCTION

Professional	Date	Hours	Activity
Sharma, Paritosh	2/25/2026	0.7	Develop preliminary sample dataset separating invoice and payment transactions and evaluate data fields required for subsequent matching analysis
Sharma, Paritosh	2/25/2026	1.1	Test invoice and payment pairing approach on selected customers and compare invoice counts and transaction totals to validate matching logic
Sharma, Paritosh	2/25/2026	0.6	Reconcile matched and unmatched Company transactions and review differences to identify exceptions requiring further investigation
Sharma, Paritosh	2/25/2026	0.6	Analyze the Open AR aging & Invoice status across different Business Units for a specific customers
Sharma, Paritosh	2/25/2026	0.7	Evaluate invoice and payment transaction attributes within SAP P50 closed AR dataset to determine handling approach for partial settlements and multiple payment allocations
Singh, Vani	2/25/2026	0.6	Run a sample analysis for a customer of APAC and LATAM region
Singh, Vani	2/25/2026	0.6	Run a sample analysis for a customer of EMEA region
Singh, Vani	2/25/2026	0.6	Run a sample analysis for a customer of NAFTA region
Singh, Vani	2/25/2026	1.4	Review the processed transactional data - Open AR (detailed)
Singh, Vani	2/25/2026	0.8	Run the AR output analysis on data sample, training for future datasets
Singh, Vani	2/25/2026	0.8	Review the data assumptions for analysis
Singh, Vani	2/25/2026	1.1	Align on different analysis on Open AR Aging data
Singh, Vani	2/25/2026	0.9	Review the processed data for AR Aging trends
Singh, Vani	2/25/2026	0.9	Align on understanding of raw data extracts to understand dataset structure, column definitions, and data coverage across regions
ten Cate, Sanna	2/25/2026	0.4	Review newly provided AR data and understand dashboard feasibility
ten Cate, Sanna	2/25/2026	0.6	Analyze discrepancies between AR data sources
ten Cate, Sanna	2/25/2026	0.3	Update weekly update slides for dashboard view
ten Cate, Sanna	2/25/2026	0.6	Update weekly update slides for current week accomplishments and next week priorities
ten Cate, Sanna	2/25/2026	0.6	Review email and game plan day priorities
ten Cate, Sanna	2/25/2026	0.8	Update weekly update slides for preliminary gap analysis results
ten Cate, Sanna	2/25/2026	0.6	Draft onsite agenda for a certain plant

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GENERAL & ADMINISTRATIVE COST REDUCTION

Professional	Date	Hours	Activity
ten Cate, Sanna	2/25/2026	0.4	Update a certain plant's onsite visit deck with new inputs
Yosaitis, Brad	2/25/2026	1.3	Review newly provided AR data and understand dashboard feasibility
Yosaitis, Brad	2/25/2026	0.3	Review weekly update slides for dashboard view
Yosaitis, Brad	2/25/2026	0.7	Analyze discrepancies between AR data sources
Yosaitis, Brad	2/25/2026	0.4	Review certain plant onsite visit deck for accuracy
Yosaitis, Brad	2/25/2026	1.6	Review weekly update slides for preliminary gap analysis results
Croche, Patricio	2/26/2026	2.1	Research on PPAP, analyzing current Company data, creating clean summary, and distributing report
Croche, Patricio	2/26/2026	0.9	Prepare detailed outline summarizing required checks during plant visits
Croche, Patricio	2/26/2026	1.9	Build out and distribute executive slide deck on PPAP based on latest data
Panda, Dipika	2/26/2026	0.9	Configure Alteryx transformation steps to clean, normalize and structure collections datasets for analysis
Panda, Dipika	2/26/2026	0.8	Use Alteryx transformation logics to address data type challenges for columns other than dates
Panda, Dipika	2/26/2026	0.8	Perform a detailed sample check for a particular invoice between raw data and Alteryx output
Panda, Dipika	2/26/2026	0.6	Validate aging calculations by reconciling bucket totals against underlying raw data balances
Panda, Dipika	2/26/2026	0.2	Run the workflow to generate collections output
Panda, Dipika	2/26/2026	0.4	Document data assumptions and open questions related to document types, dates and debit/credit balances
Panda, Dipika	2/26/2026	0.8	Implement Alteryx calculations for aging calculation into current and past due buckets
Panda, Dipika	2/26/2026	0.4	Prepare a dataset to use only relevant columns from the raw data
Panda, Dipika	2/26/2026	1.3	Use Alteryx transformation logics to address data type challenges for date columns
Panda, Dipika	2/26/2026	1.2	Perform a detailed sample check for a particular customer between raw data and Alteryx output
Sharma, Paritosh	2/26/2026	0.6	Validate AR values across currencies after implementing new filter and confirm dashboard calculations reconcile with underlying dataset
Sharma, Paritosh	2/26/2026	0.6	Develop deep dive table highlighting key metrics for overdue customers including weighted average terms and weighted average days past due
Sharma, Paritosh	2/26/2026	0.3	Implement currency filter logic and integrate OKU currency alongside existing USD and EUR selections within dashboard interface

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GENERAL & ADMINISTRATIVE COST REDUCTION

Professional	Date	Hours	Activity
Sharma, Paritosh	2/26/2026	0.6	Build calculations supporting aging bucket distribution for overdue customer analysis
Sharma, Paritosh	2/26/2026	0.3	Prepare dataset identifying top overdue customers based on highest past due balances
Sharma, Paritosh	2/26/2026	0.6	Refine dashboard visuals and adjust calculations based on review of intermediate outputs
Sharma, Paritosh	2/26/2026	0.8	Build calculations supporting trend analysis of Open AR balances and Past Due percentage across snapshot dates
Sharma, Paritosh	2/26/2026	0.3	Review Open AR dashboard and assess updates required to incorporate additional currency filter for Company reporting
Sharma, Paritosh	2/26/2026	0.6	Outline structure and reporting layout for Executive Summary tab to highlight key Accounts Receivable insights
Sharma, Paritosh	2/26/2026	0.9	Develop visualization displaying weekly movement of Open AR balances by aging bucket
Sharma, Paritosh	2/26/2026	0.9	Validate workflow outputs and review calculated metrics to ensure alignment between Alteryx outputs and dashboard visualizations
Sharma, Paritosh	2/26/2026	0.7	Prepare dataset required to support weekly Open AR trend analysis segmented by aging bucket categories
Sharma, Paritosh	2/26/2026	0.8	Develop preliminary calculations within Alteryx workflow to support additional dashboard visuals referenced in project discussion
Singh, Vani	2/26/2026	0.8	Identify the payment date logic based on date sampling and SAP doc types
Singh, Vani	2/26/2026	0.8	Review the workflow for exclusions of key data points
Singh, Vani	2/26/2026	0.7	Identify the payment date logic based on date sampling using other flags expect SAP doc types
Singh, Vani	2/26/2026	1.4	Run the analysis on sample data for multiple instances utilizing parallel threads
Singh, Vani	2/26/2026	0.9	Review the workflow for the alignment of different datasets
Singh, Vani	2/26/2026	0.6	Review the open AR dashboard for additional analysis on weekly movement trend
Singh, Vani	2/26/2026	1.2	Identify the logic to link closed and collections dataset
Singh, Vani	2/26/2026	0.6	Research on other ERP datasets how to apply exclusions
Singh, Vani	2/26/2026	0.5	Review the deliverable mails and summary
Singh, Vani	2/26/2026	0.7	Identify the logic to link Open AR and collections dataset
ten Cate, Sanna	2/26/2026	0.4	Update weekly status update date for Company internal committee meeting
Croche, Patricio	2/27/2026	0.7	Update detailed agenda before plant visit

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GENERAL & ADMINISTRATIVE COST REDUCTION

Professional	Date	Hours	Activity
Panda, Dipika	2/27/2026	0.4	Develop Power BI visuals to analyze aging distribution by collector
Panda, Dipika	2/27/2026	0.2	Develop Power BI visuals to analyze aging distribution by customer
Panda, Dipika	2/27/2026	0.8	Document key observations, metrics and data assumptions related to document types, dates and debit/credit balances
Panda, Dipika	2/27/2026	0.8	Validate dashboard outputs against underlying transformed datasets to ensure reporting accuracy
Panda, Dipika	2/27/2026	0.7	Summarize different tabs for each major reason code to analyze data by collector
Panda, Dipika	2/27/2026	0.7	Develop Power BI dashboards enabling collector-level and customer-level performance analysis
Panda, Dipika	2/27/2026	0.6	Create a view to evaluate reason code categories and associated values to understand drivers of collections outcomes
Panda, Dipika	2/27/2026	0.3	Build analytical views to assess open amounts by collector
Panda, Dipika	2/27/2026	0.5	Build analytical views to assess cleared amounts by collector
Panda, Dipika	2/27/2026	0.8	Create a KPI view with key metrics i.e. executive summary
Panda, Dipika	2/27/2026	0.4	Create a high level summary view with both open & close balances
Panda, Dipika	2/27/2026	0.3	Load transformed collections datasets into the Power BI data model
Panda, Dipika	2/27/2026	0.6	Summarize tabs for each major reason code to analyze data by customer (only key customer groups)
Sharma, Paritosh	2/27/2026	0.3	Restructure raw data columns to standardized names for seamless use in Alteryx and PowerBI
Sharma, Paritosh	2/27/2026	0.3	Incorporate transformed datasets into the PowerBI model and refresh the dataset successfully
Sharma, Paritosh	2/27/2026	0.3	Validate the PowerBI output and note observations from closed AR metrics review
Sharma, Paritosh	2/27/2026	0.3	Draft concise readout summarizing methodology assumptions exclusions and key findings for team wide circulation
Sharma, Paritosh	2/27/2026	0.4	Incorporate the Alteryx Workflow for Closed AR analysis using SAP P50 & P53 data files
Sharma, Paritosh	2/27/2026	0.4	Review closed AR files for SAP P50 and P53 and validate required fields for analysis readiness
Sharma, Paritosh	2/27/2026	0.6	Perform sample-based record validation across multiple customers to confirm accurate transformations from source to output
Sharma, Paritosh	2/27/2026	0.3	Define control totals and tie-outs by customer and period to validate invoice and payment aggregates and investigate variances
Sharma, Paritosh	2/27/2026	0.4	Accumulate sense check results by reviewing top customers and monthly trend for closed AR metrics

Exhibit D

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GENERAL & ADMINISTRATIVE COST REDUCTION

Professional	Date	Hours	Activity
Sharma, Paritosh	2/27/2026	0.4	Analyze closed items to quantify missing dates, zero/negative amounts, and classification flags
Sharma, Paritosh	2/27/2026	0.5	Develop logic to reconcile invoice and payment lines into consistently paired records
Sharma, Paritosh	2/27/2026	0.5	Develop Alteryx workflow to merge invoice and payment details into a unified structure
Sharma, Paritosh	2/27/2026	0.7	Review the Billing Type Category to identify invoices and invoice cancellations, map each cancellation to its corresponding invoice, net the paired transactions, and exclude these adjusted items from the analysis
Sharma, Paritosh	2/27/2026	0.6	Incorporate closed AR metric calculations within the Alteryx workflow and validate outputs
Sharma, Paritosh	2/27/2026	0.7	Verify invoice-payment pairing completeness and reconcile invoice counts across workflow steps
Sharma, Paritosh	2/27/2026	0.4	Apply cleanup logic to remove incomplete and intercompany line items as exclusions
Singh, Vani	2/27/2026	0.7	Review the closed AR dashboard for all tabs
Singh, Vani	2/27/2026	0.7	Review the closed AR dashboard for data completeness
Singh, Vani	2/27/2026	0.5	Assess different parameters in dashboard
Singh, Vani	2/27/2026	0.9	Review the assumptions and exclusions for SPAP50
Singh, Vani	2/27/2026	0.8	Review the assumptions and exclusions for SPAP53
Singh, Vani	2/27/2026	1.1	Prepare excel analysis for Closed AR analysis using SAP P50 data files
Singh, Vani	2/27/2026	1.3	Prepare excel analysis for Closed AR analysis using SAP P53 data files
Singh, Vani	2/27/2026	0.6	Identify the payment date trends based on latest summary
ten Cate, Sanna	2/27/2026	1.4	Update a certain plant's onsite visit deck with new inputs
Yosaitis, Brad	2/27/2026	1.6	Update certain plant onsite visit deck with changes
Yosaitis, Brad	2/27/2026	1.1	Review emails and end of week priorities

Subtotal **174.1**

LIQUIDATION ANALYSIS

Professional	Date	Hours	Activity
Postolos, Lucas	2/12/2026	0.3	Meeting with D. Webber and L. Postolos (A&M) regarding workplan for hypothetical liquidation analysis

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LIQUIDATION ANALYSIS

Professional	Date	Hours	Activity
Postolos, Lucas	2/12/2026	2.1	Prepare inputs for liquidation analysis regarding trial balance summaries to incorporate into asset assumptions
Webber, Dan	2/12/2026	0.4	Prepare workplan to revise hypothetical liquidation analysis using most recent company data
Webber, Dan	2/12/2026	0.3	Meeting with D. Webber and L. Postolos (A&M) regarding workplan for hypothetical liquidation analysis
Webber, Dan	2/16/2026	2.1	Revise trial balances in hypothetical liquidation analysis model
Webber, Dan	2/16/2026	0.2	Correspond with D. Shiffman H. Waismann, S. Korol (A&M) regarding cash forecast inputs to update the hypothetical liquidation analysis model
Webber, Dan	2/16/2026	0.4	Review assumptions for recoveries from joint ventures in hypothetical liquidation analysis model
Webber, Dan	2/16/2026	1.7	Revise intercompany matrices and waterfall in hypothetical liquidation analysis model
Gudeman, Brian	2/25/2026	0.7	Meeting with D. Webber, L. Postolos, and B. Gudeman (A&M) regarding inputs for liquidation analysis, including wind-down analysis and trial balance data
Gudeman, Brian	2/25/2026	1.8	Review of liquidation analysis model, checking inputs and assumptions
Gudeman, Brian	2/25/2026	1.6	Review of wind-down analysis model, checking inputs, assumptions, noting areas of potential development
Postolos, Lucas	2/25/2026	0.3	Prepare for meeting with B. Gudeman (A&M) regarding trial balances, hypothetical liquidation analysis, and exit financing analysis
Postolos, Lucas	2/25/2026	0.7	Meeting with D. Webber, L. Postolos, and B. Gudeman (A&M) regarding inputs for liquidation analysis, including wind-down analysis and trial balance data
Postolos, Lucas	2/25/2026	0.4	Prepare documentation for B. Gudeman (A&M) regarding trial balances, hypothetical liquidation analysis, and exit financing analysis
Shiffman, David	2/25/2026	1.4	Review updated data to support hypothetical liquidation analysis and provide feedback to A&M team
Webber, Dan	2/25/2026	0.7	Meeting with D. Webber, L. Postolos, and B. Gudeman (A&M) regarding inputs for liquidation analysis, including wind-down analysis and trial balance data
Gudeman, Brian	2/28/2026	1.9	Review of wind-down assumptions in liquidation analysis model, noting potential areas of improvement

Subtotal **17.0**

MONTHLY OPERATING REPORT

Professional	Date	Hours	Activity
Rybarczyk, Jodi	2/2/2026	0.2	Correspond with Pachulski to provide December MOR reports for filing
Rybarczyk, Jodi	2/2/2026	1.9	Perform quality checks on December MOR reports, Excel files, and attachments

Exhibit D

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MONTHLY OPERATING REPORT

Professional	Date	Hours	Activity
Rybarczyk, Jodi	2/2/2026	2.2	Print final December MOR PDF reports with barcodes
Rybarczyk, Jodi	2/2/2026	0.2	Correspond with the Company and A&M re: December MOR approvals
Rybarczyk, Jodi	2/2/2026	0.5	Print December MOR PDF reports with signatures
Rybarczyk, Jodi	2/2/2026	0.7	Prepare updates to December MOR working file
Rybarczyk, Jodi	2/2/2026	0.2	Telephone conference between J. Rybarczyk (A&M) and B. Weiland (A&M) re monthly operating report materials including global notes
Rybarczyk, Jodi	2/2/2026	0.6	Prepare December MOR reporting packing for filing
Weiland, Brad	2/2/2026	0.2	Correspond with T. Cairns (Pachulski) re monthly operating reports
Weiland, Brad	2/2/2026	0.4	Review and analyze monthly operating report materials
Weiland, Brad	2/2/2026	0.5	Prepare and revise materials for monthly operating report
Weiland, Brad	2/2/2026	0.2	Correspond with client, J. Rybarczyk (A&M) re monthly operating report
Weiland, Brad	2/2/2026	0.2	Telephone conference between J. Rybarczyk (A&M) and B. Weiland (A&M) re monthly operating report materials including global notes
Rybarczyk, Jodi	2/3/2026	2.7	Compile historical balance sheets file to support UCC request
Rybarczyk, Jodi	2/3/2026	0.4	Review Rule 2015.3 and Form 426 instructions to confirm reporting requirements
Rybarczyk, Jodi	2/3/2026	0.8	Prepare December Form 426 request list and note confirmations needed
Rybarczyk, Jodi	2/3/2026	0.6	Correspond with A&M re: financial statements request from UCC advisors
Rybarczyk, Jodi	2/3/2026	0.4	Telephone conference between B. Weiland (A&M) and J. Rybarczyk (A&M) re Rule 2015.3 and Form 426 reporting items
Rybarczyk, Jodi	2/3/2026	0.2	Reconcile filed December MORs on docket to debtor listing for completeness
Weiland, Brad	2/3/2026	0.4	Telephone conference between B. Weiland (A&M) and J. Rybarczyk (A&M) re Rule 2015.3 and Form 426 reporting items
Weiland, Brad	2/3/2026	0.2	Correspond with J. Rybarczyk (A&M), T. Cairns (Pachulski) re monthly operating report filing and timing items
Rybarczyk, Jodi	2/4/2026	0.3	Draft request list for January MOR requirements
Rybarczyk, Jodi	2/4/2026	0.2	Correspond to distribute January MOR requests to Company and A&M owners
Rybarczyk, Jodi	2/4/2026	1.2	Draft January MOR working file - base structure, historical data

Marelli Automotive Lighting USA, LLC
Time Detail by Activity
February 1, 2026 through February 28, 2026

MONTHLY OPERATING REPORT

Professional	Date	Hours	Activity
Rybarczyk, Jodi	2/4/2026	0.6	Prepare draft reporting calendar for February, including Form 426 and MOR deadlines
Rybarczyk, Jodi	2/4/2026	0.4	Prepare December MOR financial statements file to support UCC request
Weiland, Brad	2/4/2026	0.3	Review and analyze Rule 2015.3 reporting items
Weiland, Brad	2/4/2026	0.2	Correspond with client and J. Rybarczyk (A&M) re January monthly operating report data
Rybarczyk, Jodi	2/5/2026	2.8	Prepare December Form 426 financial statements file
Rybarczyk, Jodi	2/5/2026	0.2	Correspond with the Company re: January MOR data requests
Rybarczyk, Jodi	2/6/2026	2.6	Prepare updates to December Form 426 financial statements
Rybarczyk, Jodi	2/6/2026	1.6	Prepare updates to Form 426 working file
Rybarczyk, Jodi	2/6/2026	0.6	Draft correspondence to K&E re: Rule 2015.3 reporting and entity updates
Weiland, Brad	2/6/2026	0.3	Review and analyze monthly operating report data and timing considerations
Weiland, Brad	2/6/2026	0.2	Correspond with J. Rybarczyk (A&M), L. Diss (K&E), D. Heriford (K&E) re Rule 2015.3 report
Weiland, Brad	2/6/2026	0.3	Review corporate entities for Rule 2015.3 reporting
Rybarczyk, Jodi	2/9/2026	0.3	Update January MOR request list for items provided and identify follow-ups
Rybarczyk, Jodi	2/9/2026	0.3	Correspond with A&M and the Company re: January MOR confirmations
Rybarczyk, Jodi	2/9/2026	1.2	Prepare December Form 426 financial statements - income statement
Rybarczyk, Jodi	2/9/2026	1.3	Identify and analyze legal entity changes in December 2025 financial statements
Rybarczyk, Jodi	2/9/2026	2.3	Prepare December Form 426 financial statements - balance sheet
Weiland, Brad	2/9/2026	0.6	Review and analyze data responses and open items for monthly operating report
Weiland, Brad	2/9/2026	0.3	Correspond with client, J. Rybarczyk (A&M) re data for monthly operating report
Rybarczyk, Jodi	2/10/2026	0.4	Obtain January AP aging and identify any invoices outside of reporting date range
Rybarczyk, Jodi	2/10/2026	0.2	Correspond with the Company re: January AP aging for MOR reporting
Rybarczyk, Jodi	2/10/2026	2.5	Prepare December Form 426 financial statements - balance sheet, income statement

Exhibit D

Marelli Automotive Lighting USA, LLC
Time Detail by Activity
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MONTHLY OPERATING REPORT

Professional	Date	Hours	Activity
Rybarczyk, Jodi	2/10/2026	0.3	Correspond with A&M re: December intercompany liability splits analysis
Rybarczyk, Jodi	2/10/2026	0.3	Correspond with Company re: certain decreases in December intercompany liabilities
Rybarczyk, Jodi	2/10/2026	1.4	Analyze December intercompany liability splits and identify any material decreases
Rybarczyk, Jodi	2/11/2026	1.4	Reconcile balance sheet account mapping for December 2025 financials
Rybarczyk, Jodi	2/11/2026	0.9	Review and adjust entity mapping for Form 426 financials workbook
Rybarczyk, Jodi	2/11/2026	2.4	Reconcile income statement account mapping for December 2025 financials
Rybarczyk, Jodi	2/12/2026	0.8	Correspond with the Company re: December Form 426 tax disclosures
Rybarczyk, Jodi	2/12/2026	0.2	Call with the Company and J. Rybarczyk (A&M) re: January financial close status
Rybarczyk, Jodi	2/12/2026	0.3	Correspond with the Company re: open items for January MOR data requests
Rybarczyk, Jodi	2/12/2026	1.4	Prepare December Form 426 financial statements - currency conversion for USD reporting
Rybarczyk, Jodi	2/12/2026	1.6	Reconcile Form 426 financial statements workbook to other external reporting
Weiland, Brad	2/12/2026	0.2	Correspond with client, J. Rybarczyk (A&M) re Rule 2015.3 report data
Weiland, Brad	2/12/2026	0.4	Review and analyze draft materials re Rule 2015.3 report
Rybarczyk, Jodi	2/13/2026	1.3	Finalize December Form 426 financial statements workbook
Rybarczyk, Jodi	2/13/2026	0.6	Correspond with A&M and the Company re: Form 426 legal entities for reporting
Rybarczyk, Jodi	2/13/2026	1.1	Prepare updates to Form 426 working file - financial statements
Rybarczyk, Jodi	2/13/2026	0.2	Call with the Company and J. Rybarczyk (A&M) re: January MOR status and open items
Rybarczyk, Jodi	2/13/2026	0.2	Correspond with the Company re: follow ups on January MOR data requests
Weiland, Brad	2/13/2026	0.2	Follow-up correspondence re Rule 2015.3 report with client, J. Rybarczyk (A&M)
Rybarczyk, Jodi	2/16/2026	0.2	Review inquiries from the Company re: Form 426 disclosures for upcoming report
Rybarczyk, Jodi	2/16/2026	0.2	Draft Correspond with the Company re: December Form 426 report disclosures
Weiland, Brad	2/16/2026	0.6	Research re Rule 2015.3 report and related materials

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MONTHLY OPERATING REPORT

Professional	Date	Hours	Activity
Weiland, Brad	2/16/2026	0.2	Correspond with J. Rybarczyk (A&M) re draft Rule 2015.3 report materials
Weiland, Brad	2/16/2026	0.3	Prepare and revise materials re Rule 2015.3 report
Weiland, Brad	2/16/2026	0.2	Correspond with client re Rule 2015.3 report open items
Korol, Sammy	2/17/2026	1.8	Create detailed view of all January professional fee disbursements per MOR reporting requirements, incorporating Fx rates at time of disbursement, original invoiced amounts, and additional invoice and firm details
Korol, Sammy	2/17/2026	1.1	Create detailed view of all January disbursements to OCPs, incorporating local currency and relevant firm details
Rybarczyk, Jodi	2/17/2026	0.4	Draft correspondence to deliver December Form 426 report draft for internal review
Rybarczyk, Jodi	2/17/2026	1.3	Draft updates to December Form 426 working file - financial statements, attachments
Rybarczyk, Jodi	2/17/2026	1.3	Adjust Form 426 reporting files to reflect legal entity closures
Rybarczyk, Jodi	2/17/2026	0.2	Draft December Form 426 global notes
Rybarczyk, Jodi	2/17/2026	1.1	Prepare December Form 426 report draft
Rybarczyk, Jodi	2/18/2026	0.4	Draft correspondence to deliver December Form 426 report draft for company review
Rybarczyk, Jodi	2/18/2026	0.2	Call with the Company and J. Rybarczyk (A&M) to align on January MOR status
Rybarczyk, Jodi	2/18/2026	0.3	Draft Correspond with A&M to address comments on Form 426 report draft
Rybarczyk, Jodi	2/18/2026	1.4	Prepare updates to January MOR working file - headcount, taxes, insurance
Rybarczyk, Jodi	2/18/2026	1.9	Prepare draft January financial statements workbook
Weiland, Brad	2/18/2026	0.2	Follow up re draft edits to Rule 2015.3 report
Weiland, Brad	2/18/2026	0.2	Correspond with J. Rybarczyk (A&M) re Rule 2015.3 report materials
Weiland, Brad	2/18/2026	0.6	Review and analyze draft Rule 2015.3 report materials
Rybarczyk, Jodi	2/19/2026	1.2	Update January intercompany liabilities analysis for flux commentary from company
Rybarczyk, Jodi	2/19/2026	1.3	Prepare updates to January MOR working file - professional fees, questionnaire
Rybarczyk, Jodi	2/19/2026	0.2	Review docket to identify any changes to the retained professionals listing
Rybarczyk, Jodi	2/19/2026	0.4	Draft open questions re: January intercompany liabilities analysis for discussion

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Professional	Date	Hours	Activity
Rybarczyk, Jodi	2/19/2026	0.4	Correspond with the Company and A&M re: Form 426 report draft and related review
Rybarczyk, Jodi	2/19/2026	1.3	Draft responses to the Company comments on Form 426 report draft
Schmelter, Griffen	2/19/2026	0.9	Call with company regarding the transition of Monthly Operating Report responsibilities to the company
Weiland, Brad	2/19/2026	0.6	Review and analyze revise Form 426 / Rule 2015.3 report
Weiland, Brad	2/19/2026	0.3	Correspond with client, J. Rybarczyk (A&M) re filing of Rule 20153 report
Rybarczyk, Jodi	2/20/2026	1.5	Prepare January cash schedule in U.S. dollars
Rybarczyk, Jodi	2/20/2026	0.5	Prepare final Form 426 report for filing
Rybarczyk, Jodi	2/20/2026	0.6	Prepare January MOR bank balances attachment
Rybarczyk, Jodi	2/20/2026	0.2	Correspond with Pachulski to deliver Form 426 report for filing
Rybarczyk, Jodi	2/20/2026	2.6	Reconcile bank accounts detail to current master bank account tracker
Schmelter, Griffen	2/20/2026	0.5	Call with company regarding the compilation Other Regions and NAFTA bank activity for week ending 2/6 for the Monthly Operating Report
Weiland, Brad	2/20/2026	0.2	Correspond with client, J. Rybarczyk (A&M) re filing approval for Rule 2015.3 report
Weiland, Brad	2/20/2026	0.2	Correspond with T. Cairns (Pachulski) re Rule 2015.3 report
Weiland, Brad	2/20/2026	0.4	Review filing materials for Rule 2015.3 report and follow up re same
Rybarczyk, Jodi	2/23/2026	1.2	Reconcile chapter 11 professional fees accrual to balance sheet accounts
Rybarczyk, Jodi	2/23/2026	0.4	Adjust January MOR cash schedule based on feedback from internal team
Rybarczyk, Jodi	2/23/2026	2.1	Prepare January financial statements workbook - income statement, reorganization items
Rybarczyk, Jodi	2/23/2026	1.8	Prepare January financial statements workbook - balance sheet
Rybarczyk, Jodi	2/23/2026	2.8	Update January MOR working file - balance sheet, income statement, cash schedule
Rybarczyk, Jodi	2/23/2026	0.2	Correspond with the Company re: January MOR financial statements
Rybarczyk, Jodi	2/23/2026	0.3	Review January MOR cash schedule and identify follow up questions
Schmelter, Griffen	2/23/2026	1.0	Add all bank activity from EMEA actuals model for January to the MOR model

Exhibit D

Marelli Automotive Lighting USA, LLC
Time Detail by Activity
February 1, 2026 through February 28, 2026

MONTHLY OPERATING REPORT

Professional	Date	Hours	Activity
Schmelter, Griffen	2/23/2026	0.7	Input bank account balances to MOR report for January
Schmelter, Griffen	2/23/2026	0.7	Add all bank activity from NAFTA actuals model for January to the MOR model
Schmelter, Griffen	2/23/2026	0.7	Add all bank activity from Japan actuals model for January to the MOR model
Schmelter, Griffen	2/23/2026	0.5	Add all bank activity from Other Regions actuals model for January to the MOR model
Rybarczyk, Jodi	2/24/2026	0.2	Call with the Company and J. Rybarczyk (A&M) re: January liabilities splits
Rybarczyk, Jodi	2/24/2026	2.4	Update January MOR working file - professional fees
Rybarczyk, Jodi	2/24/2026	2.6	Update January MOR working file - liabilities splits
Rybarczyk, Jodi	2/24/2026	2.9	Update January MOR working file - AR and AP details, questionnaire
Rybarczyk, Jodi	2/24/2026	1.3	Draft January MOR global notes disclosures
Rybarczyk, Jodi	2/25/2026	1.4	Prepare revisions to January professional fees schedule
Rybarczyk, Jodi	2/25/2026	1.1	Review January AP aging summary prepared by company
Rybarczyk, Jodi	2/25/2026	2.7	Reconcile January professional fees to source listings and fee applications
Rybarczyk, Jodi	2/25/2026	0.4	Print January MOR draft reports for review
Rybarczyk, Jodi	2/25/2026	0.9	Prepare all January MOR supporting attachments
Rybarczyk, Jodi	2/25/2026	0.8	Review January liability splits file prepared by company
Rybarczyk, Jodi	2/25/2026	0.2	Correspond with the Company and A&M to deliver January MOR draft reports
Rybarczyk, Jodi	2/25/2026	0.4	Prepare January MOR reporting package for company review
Weiland, Brad	2/25/2026	0.4	Prepare materials for monthly operating report global notes
Rybarczyk, Jodi	2/26/2026	0.9	Perform trend analysis for January MOR figures compared to prior months
Rybarczyk, Jodi	2/26/2026	1.8	Perform checks on January MOR working file to source data
Rybarczyk, Jodi	2/26/2026	2.6	Check sample of January MOR reports to Excel working file
Rybarczyk, Jodi	2/26/2026	0.8	Prepare additions to January professional fees schedule

Exhibit D

Marelli Automotive Lighting USA, LLC
Time Detail by Activity
February 1, 2026 through February 28, 2026

MONTHLY OPERATING REPORT

Professional	Date	Hours	Activity
Weiland, Brad	2/26/2026	0.5	Review and analyze monthly operating report filing drafts
Weiland, Brad	2/26/2026	0.2	Correspond with client and J. Rybarczyk (A&M) re monthly operating report and global notes re same
Korol, Sammy	2/27/2026	0.7	Update list of January professional fee disbursements with latest actuals for MOR reporting requirements
Rybarczyk, Jodi	2/27/2026	0.7	Prepare January MOR reporting package for filing
Rybarczyk, Jodi	2/27/2026	0.2	Correspond with the Company and A&M to request January MOR approvals
Rybarczyk, Jodi	2/27/2026	0.2	Correspond with Pachulski to provide January MOR reports for filing
Rybarczyk, Jodi	2/27/2026	0.5	Print January MOR PDF reports with signatures
Rybarczyk, Jodi	2/27/2026	1.7	Print final January MOR PDF reports with barcodes
Weiland, Brad	2/27/2026	0.2	Correspond with client re approvals for monthly operating report filing
Weiland, Brad	2/27/2026	0.4	Review filing materials for monthly operating report
Weiland, Brad	2/27/2026	0.2	Correspond with T. Cairns (Pachulski), J. Rybarczyk (A&M) re monthly operating report
Subtotal		119.2	

REAL ESTATE

Professional	Date	Hours	Activity
Jain, Manasvi	2/2/2026	0.4	Call with D. Webber, L. Postolos, M. Jain (A&M), and N. Adzima, E. Steinfeld (K&E) re. real estate listing updates as of 2/2
Mehan, Vishal	2/2/2026	1.2	Review outstanding data asks for client outreach
Mehan, Vishal	2/2/2026	1.3	Review updated strategy sections for incremental site progress
Patel, Deep	2/2/2026	1.4	Perform lease review exercise to determine if outstanding data requests could be found in the lease
Patel, Deep	2/2/2026	1.1	Finalize outstanding market rent analyses
Patel, Deep	2/2/2026	2.2	Perform strategy overview for select sites where we had enough data to recommend an action
Postolos, Lucas	2/2/2026	0.4	Call with D. Webber, L. Postolos, M. Jain (A&M), and N. Adzima, E. Steinfeld (K&E) re. real estate listing updates as of 2/2
Schmelter, Griffen	2/2/2026	1.3	Find instances where the A&M strategy of the select leases deck contradicts finding by the A&M real estate team's market analysis
Webber, Dan	2/2/2026	0.4	Correspond with V. Mehan, D. Patel, G. Schmelter (A&M) regarding feedback on real estate benchmarking materials

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REAL ESTATE

Professional	Date	Hours	Activity
Webber, Dan	2/2/2026	1.1	Review latest draft of real estate benchmarking materials prepared by A&M real estate team, and reconcile to Company data
Webber, Dan	2/2/2026	0.4	Correspond with H. Rovner, et al. (K&E) regarding feedback to lender consent letter describing potential real estate transaction
Webber, Dan	2/2/2026	0.4	Call with D. Webber, L. Postolos, M. Jain (A&M), and N. Adzima, E. Steinfeld (K&E) re. real estate listing updates as of 2/2
Mehan, Vishal	2/3/2026	0.9	Review research relating to market overview section for select sites and revise to have a better proxy
Mehan, Vishal	2/3/2026	1.1	Review Mexico site content and action items ahead of call with the Company
Mehan, Vishal	2/3/2026	0.5	Call with the Company Mexico City real estate leader (G. Mendezes) for validation and data gaps
Patel, Deep	2/3/2026	1.4	Review market overview section for select sites and revise to have a better proxy
Patel, Deep	2/3/2026	0.5	Call with Gustavo and Larry regarding Tech Center M. City and other Mexico locations
Patel, Deep	2/3/2026	0.7	Incorporate updates from D. Webber (A&M) to communicate with the Company's leadership
Patel, Deep	2/3/2026	0.6	Reconcile outstanding data requests for follow up
Patel, Deep	2/3/2026	0.6	Prepare material for call with Gustavo Mendezes regarding outstanding data requests on Mexico sites
Schmelter, Griffen	2/3/2026	0.5	Correspond with company real estate team on outstanding requests
Webber, Dan	2/3/2026	0.2	Correspond with V. Mehan, D. Patel, G. Schmelter (A&M) regarding outstanding requests from Company management related to real estate lease data
Webber, Dan	2/3/2026	0.2	Correspond with H. Rovner, et al. (K&E) to discuss sale of potential real estate sale
Webber, Dan	2/3/2026	0.2	Correspond with G. Schmelter (A&M) regarding updates to master real estate lease file based on new information from Company management
Holsomback, Hunt	2/4/2026	0.9	Review of the Company Real Estate report - Site Summaries, Proximity Analysis, Sub market overview and Strategy - Updated with input from Company
Jain, Manasvi	2/4/2026	0.8	Update real estate lease schedules as provided by K&E
Mehan, Vishal	2/4/2026	0.5	Review updated market overview and research section based on D. Webber's call with Larry and Phil
Patel, Deep	2/4/2026	1.1	Update strategy section for 4 sites based on D. Webber's call with Larry and Phil
Postolos, Lucas	2/4/2026	1.4	Revise materials for Ad Hoc Group summarizing terms of specific leases and potential savings
Schmelter, Griffen	2/4/2026	0.3	Correspond regarding diligence information received from China real estate team on select office properties

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REAL ESTATE

Professional	Date	Hours	Activity
Schmelter, Griffen	2/4/2026	0.7	Update real estate diligence tracker to reflect items received from company as of 2/4/26
Schmelter, Griffen	2/4/2026	2.1	Update select lease deck for new information received on various properties as of 2/4/26
Schmelter, Griffen	2/4/2026	0.4	Correspond regarding diligence information received from Office Space real estate team on select office properties
Schmelter, Griffen	2/4/2026	1.5	Update slides related to Mexican leases based on notes from call with Mexico real estate team
Simion, Tony	2/4/2026	0.6	Call with Company management, T. Simion, D. Webber (A&M) and P. Gund (Ankura) to discuss updates to certain real estate lease negotiations
Webber, Dan	2/4/2026	0.3	Correspond with G. Schmelter (A&M) regarding cash actuals transition process as related to week ended 2/6/26
Webber, Dan	2/4/2026	0.9	Prepare summary presentation for potential asset disposition
Webber, Dan	2/4/2026	0.3	Correspond with Company management regarding potential asset sale, and review of related analysis
Webber, Dan	2/4/2026	0.6	Call with Company management, T. Simion, D. Webber (A&M) and P. Gund (Ankura) to discuss updates to certain real estate lease negotiations
Holsomback, Hunt	2/5/2026	1.8	Review of the Company Real Estate report - Site Summaries, Proximity Analysis, Sub market overview and Strategy - Updated with input from Company
Jain, Manasvi	2/5/2026	0.6	Update real estate lease schedules as provided by K&E as of 2/5
Mehan, Vishal	2/5/2026	1.6	Review updated information received from client from meeting
Mehan, Vishal	2/5/2026	1.8	Review and implement changes needed from D. Webber in advance of meeting with SVP
Patel, Deep	2/5/2026	0.4	Finalize follow up items for Gustavo and Larry
Patel, Deep	2/5/2026	0.8	Correspond with G. Schmelter (A&M) on outstanding data requests for select sites
Patel, Deep	2/5/2026	1.2	Review and implement changes needed from D. Webber in advance of meeting with SVP
Postolos, Lucas	2/5/2026	0.2	Call between L. Postolos and G. Schmelter (A&M) regarding real estate summary materials for Ad Hoc Group
Postolos, Lucas	2/5/2026	1.9	Continue revisions to materials for Ad Hoc Group summarizing terms of specific leases and potential savings
Postolos, Lucas	2/5/2026	2.2	Revise materials for Ad Hoc Group summarizing terms of specific leases and potential savings
Schmelter, Griffen	2/5/2026	1.2	Update real estate presentation per updated guidance from company's China real estate team as of 2/5
Schmelter, Griffen	2/5/2026	0.3	Correspond with company manufacturing real estate team on update diligence request list as of 2/5

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REAL ESTATE

Professional	Date	Hours	Activity
Schmelter, Griffen	2/5/2026	0.3	Correspond with company warehouse real estate team on update diligence request list as of 2/5
Schmelter, Griffen	2/5/2026	2.3	Update real estate presentation based on comments from A&M team members in morning of 2/5
Schmelter, Griffen	2/5/2026	0.5	Correspond with A&M colleagues on proposed updates to select leases deck as of 2/5
Schmelter, Griffen	2/5/2026	0.2	Call between L. Postolos and G. Schmelter (A&M) regarding real estate summary materials for Ad Hoc Group
Schmelter, Griffen	2/5/2026	1.9	Update real estate presentation based on comments from A&M team members in Afternoon of 2/5
Schmelter, Griffen	2/5/2026	0.2	Update real estate diligence list as of 2/5
Simion, Tony	2/5/2026	0.2	Call with T. Simion, D. Webber (A&M), P. Gund (Ankura) to discuss potential real estate asset disposition
Simion, Tony	2/5/2026	0.2	Call with T. Simion, D. Webber (A&M) to discuss potential real estate asset disposition
Webber, Dan	2/5/2026	0.2	Call with T. Simion, D. Webber (A&M) to discuss potential real estate asset disposition
Webber, Dan	2/5/2026	0.4	Correspond with L. Postolos, G. Schmelter (A&M) regarding revisions to master real estate lease presentation
Webber, Dan	2/5/2026	0.2	Correspond with P. Gund (Ankura) and Company management regarding closing procedures for potential real estate disposition
Webber, Dan	2/5/2026	0.2	Call with T. Simion, D. Webber (A&M), P. Gund (Ankura) to discuss potential real estate asset disposition
Webber, Dan	2/5/2026	0.3	Review latest version of real estate lease benchmarking materials prepared by A&M team
Webber, Dan	2/5/2026	1.0	Call with P. Gund (Ankura) and Company management to review progress on certain real estate leases in preparation for call with Ad Hoc Group
Webber, Dan	2/5/2026	0.6	Revise summary presentation for potential asset disposition, based on feedback from Company management
Webber, Dan	2/5/2026	0.5	Revise summary presentation for potential asset disposition, based on feedback from P. Gund (Ankura)
Holsomback, Hunt	2/6/2026	1.6	Review of the Company Real Estate report - Site Summaries, Proximity Analysis, Sub market overview and Strategy - Updated with input from Company
Jain, Manasvi	2/6/2026	0.6	Prepare redline for real lease schedules as of 2/5
Jain, Manasvi	2/6/2026	2.3	Update real estate lease schedules and redline as provided by K&E as of 2/6
Mehan, Vishal	2/6/2026	0.4	Review prepared material for call with the Company regarding review of warehouse locations
Mehan, Vishal	2/6/2026	0.7	Review incorporated updates from client feedback into revised analysis and strategy sections of slides
Mehan, Vishal	2/6/2026	0.8	Review updated strategy section for select sites based on D. Webber's insights from meeting with management

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Patel, Deep	2/6/2026	2.3	Update strategy section for select sites based on D. Webber's insights from meeting with management
Postolos, Lucas	2/6/2026	0.6	Revise materials for Ad Hoc Group summarizing terms of specific leases and potential savings
Schmelter, Griffen	2/6/2026	0.5	Correspond with company real estate team on outstanding requests as of 2/6
Schmelter, Griffen	2/6/2026	1.9	Create updated version of the select leases deck based on comments received from A&M team members of 2/6
Simion, Tony	2/6/2026	1.1	Call with T. Simion, D. Webber (A&M), P. Gund (Ankura), B. Hunter (Alix) and members of Ad Hoc Group to discuss certain real estate leases
Webber, Dan	2/6/2026	1.1	Call with T. Simion, D. Webber (A&M), P. Gund (Ankura), B. Hunter (Alix) and members of Ad Hoc Group to discuss certain real estate leases
Webber, Dan	2/6/2026	0.4	Review correspondences from G. Schmelter (A&M) and Company management regarding additional data to incorporate into master lease presentation
Webber, Dan	2/6/2026	0.4	Correspond with P. Gund (Ankura), T. Simion (A&M), and Company management regarding certain financial assumptions related to potential asset disposition
Webber, Dan	2/6/2026	0.4	Review correspondences with M. Jain (A&M) and E. Steinfeld (K&E) regarding edits to master lease assumption schedules
Schmelter, Griffen	2/8/2026	2.1	Create a condensed version of the select leases deck with only high importance leases included
Schmelter, Griffen	2/8/2026	1.1	Update condensed version of select leases deck based on comments received from A&M team members on 2/8
Webber, Dan	2/8/2026	0.2	Correspond with L. Postolos, G. Schmelter (A&M) regarding revisions to master real estate lease presentation
Webber, Dan	2/8/2026	0.4	Review latest version of master real estate lease presentation to provide feedback on certain leases
Holsomback, Hunt	2/9/2026	1.1	Review of the Company Real Estate report - Site Summaries, Proximity Analysis, Sub market overview and Strategy - Updated with input from Company
Mehan, Vishal	2/9/2026	0.9	Call with D. Webber, G. Schmelter, D. Patel, V. Mehan (A&M), and company regarding the status of various leases and details relevant to operating costs / procedures of those leases
Mehan, Vishal	2/9/2026	1.4	Review revised cost, site area, and utilization data per conversations from last week regarding warehouse sites
Patel, Deep	2/9/2026	0.7	Prepare material for call with Kaneko
Patel, Deep	2/9/2026	0.9	Call with D. Webber, G. Schmelter, D. Patel, V. Mehan (A&M), and company regarding the status of various leases and details relevant to operating costs / procedures of those leases
Patel, Deep	2/9/2026	1.7	Prepare material for call with Luigi and Carlo regarding review of warehouse locations
Postolos, Lucas	2/9/2026	0.6	Prepare documentation for G. Schmelter (A&M) regarding materials for Ad Hoc Group summarizing terms of specific leases and potential savings

Exhibit D

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Professional	Date	Hours	Activity
Postolos, Lucas	2/9/2026	2.6	Revise materials for Ad Hoc Group summarizing terms of specific leases and potential savings
Postolos, Lucas	2/9/2026	0.7	Meeting with management, T. Simion, D. Webber, and L. Postolos (A&M) regarding analysis for various real estate properties to provide to DIP lenders
Schmelter, Griffen	2/9/2026	1.2	Update select leases presentation per information received from company Germany real estate team as of 2/9
Schmelter, Griffen	2/9/2026	2.1	Update Office section of select leases presentation per comments from received from A&M colleague in morning of 2/9
Schmelter, Griffen	2/9/2026	2.3	Update select leases presentation of new information received from morning diligence call with the company
Schmelter, Griffen	2/9/2026	0.9	Call with D. Webber, G. Schmelter, D. Patel, V. Mehan (A&M), and company regarding the status of various leases and details relevant to operating costs / procedures of those leases
Schmelter, Griffen	2/9/2026	0.5	Correspond with company real estate team regarding diligence outstanding for various offices as of 2/9
Schmelter, Griffen	2/9/2026	0.4	Update Warehouse section of select leases presentation per comments from received from A&M colleague in morning of 2/9
Schmelter, Griffen	2/9/2026	1.0	Update Manufacturing section of select leases presentation per comments from received from A&M colleague in morning of 2/9
Schmelter, Griffen	2/9/2026	1.3	Update select leases presentation per new lease assumption deadlines per K&E as of 2/9
Schmelter, Griffen	2/9/2026	0.8	Update introduction section of select leases presentation per comments from received from A&M colleague in morning of 2/9
Simion, Tony	2/9/2026	0.2	Call with T. Simion, D. Webber (A&M) to discuss work plan for certain real estate initiatives
Simion, Tony	2/9/2026	0.7	Meeting with management, T. Simion, D. Webber, and L. Postolos (A&M) regarding analysis for various real estate properties to provide to DIP lenders
Webber, Dan	2/9/2026	0.7	Review latest version of master lease presentation based on midday revisions
Webber, Dan	2/9/2026	0.9	Revise real estate summary materials regarding potential asset sale
Webber, Dan	2/9/2026	0.9	Call with D. Webber, G. Schmelter, D. Patel, V. Mehan (A&M), and company regarding the status of various leases and details relevant to operating costs / procedures of those leases
Webber, Dan	2/9/2026	0.2	Correspond with P. Gund (Ankura) regarding diligence questions from Ad Hoc Group related to certain potential real estate sale
Webber, Dan	2/9/2026	0.7	Meeting with management, T. Simion, D. Webber, and L. Postolos (A&M) regarding analysis for various real estate properties to provide to DIP lenders
Webber, Dan	2/9/2026	0.2	Call with T. Simion, D. Webber (A&M) to discuss work plan for certain real estate initiatives
Webber, Dan	2/9/2026	0.4	Correspond with Company management regarding estimated costs related to sale of certain real estate property, and review of related materials

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Professional	Date	Hours	Activity
Webber, Dan	2/9/2026	2.7	Review latest version of master lease presentation
Mehan, Vishal	2/10/2026	0.4	Call with D. Webber, D. Patel, V. Mehan (A&M), and Company management to discuss certain manufacturing real estate leases
Mehan, Vishal	2/10/2026	0.7	Revise strategy section for all warehouse sites per conversations from last week regarding warehouse sites
Patel, Deep	2/10/2026	2.3	Finalize all non-warehouse sites for distribution to D. Webber and G. Schmelter
Patel, Deep	2/10/2026	2.7	Revise strategy section for all warehouse sites per conversations from last week regarding warehouse sites
Patel, Deep	2/10/2026	2.3	Revise cost, site area, and utilization data per conversations from last week regarding warehouse sites
Patel, Deep	2/10/2026	1.7	Format the savings section for all property cards to exclude savings values
Patel, Deep	2/10/2026	0.4	Call with D. Webber, D. Patel, V. Mehan (A&M), and Company management to discuss certain manufacturing real estate leases
Postolos, Lucas	2/10/2026	1.9	Revise materials for Ad Hoc Group summarizing terms of specific leases and potential savings
Postolos, Lucas	2/10/2026	0.7	Prepare documentation for G. Schmelter (A&M) regarding materials for Ad Hoc Group summarizing terms of specific leases and potential savings
Postolos, Lucas	2/10/2026	0.7	Review of documentation from G. Schmelter (A&M), including correspondences, regarding merging real estate analysis into one presentation for Ad Hoc Group
Schmelter, Griffen	2/10/2026	0.5	Incorporate A&M real estate team's market benchmarking slides into master select leases presentation
Schmelter, Griffen	2/10/2026	1.1	Update select lease presentation per comments from A&M team member received in the afternoon on 2/10
Schmelter, Griffen	2/10/2026	1.8	Update select leases presentation per comments from A&M team member received at night on 2/9
Schmelter, Griffen	2/10/2026	0.8	Update table of contents and introductory slides to reflect addition of new slides
Schmelter, Griffen	2/10/2026	0.4	Correspond with A&M colleague regarding comments received on select leases presentation as of 2/10
Schmelter, Griffen	2/10/2026	1.4	Determine the size of select leases presentation to fit to one screen ratio in PowerPoint
Webber, Dan	2/10/2026	0.4	Call with D. Webber, D. Patel, V. Mehan (A&M), and Company management to discuss certain manufacturing real estate leases
Webber, Dan	2/10/2026	0.5	Call with Company management, P. Gund (Ankura), E. Swager, et al. (K&E) regarding potential legal settlement related to certain real estate lease
Webber, Dan	2/10/2026	1.2	Review latest versions of master lease presentation
Webber, Dan	2/10/2026	0.2	Correspond with Company management regarding certain real estate lease information, and review of supporting materials

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Professional	Date	Hours	Activity
Webber, Dan	2/10/2026	0.6	Correspond with Company management, G. Leiter, et al. (Alix), E. Swager, et al. (K&E), P. Gund, et al. (Ankura), T. Simion, L. Postolos, G. Schmelter (A&M) regarding diligence requests related to certain real estate properties
Holsomback, Hunt	2/11/2026	0.3	Internal discussion regarding real estate assets where additional recoveries / savings may be possible from alternative strategies
Mehan, Vishal	2/11/2026	1.1	Review negotiation support opportunity assessment for H. Holsomback and T. Simion (A&M)
Mehan, Vishal	2/11/2026	0.4	Review updates to sites in Italy and Malaysia
Mehan, Vishal	2/11/2026	0.4	Call with D. Patel, V. Mehan, and G. Schmelter (A&M) and the Company regarding outstanding questions in relation to leases in Reutlingen
Mehan, Vishal	2/11/2026	0.3	Review remaining outstanding lease data requests
Mehan, Vishal	2/11/2026	0.6	Prepare for call with Reutlingen team- align on outstanding questions and data requests
Mehan, Vishal	2/11/2026	1.1	Review finalized non-warehouse sites for distribution to D. Webber and G. Schmelter (A&M)
Patel, Deep	2/11/2026	0.6	Prepare for call with Reutlingen team- align on outstanding questions and data requests
Patel, Deep	2/11/2026	1.4	Revise property overview section for select sites based on revised site area and spend
Patel, Deep	2/11/2026	0.8	Reconcile outstanding lease data requests for follow up, incorporating data summary requests from G. Schmelter (A&M)
Patel, Deep	2/11/2026	1.1	Create high-level strategy for lease settlement across various EMEA sites
Patel, Deep	2/11/2026	0.4	Call with D. Patel, V. Mehan, and G. Schmelter (A&M) and the Company regarding outstanding questions in relation to leases in Reutlingen
Patel, Deep	2/11/2026	0.4	Call with L. Postolos, M. Vishal, D. Patel, G. Schmelter (A&M) and the company regarding outstanding questions in relation to leases in Reutlingen
Patel, Deep	2/11/2026	1.9	Revise strategy section for select sites based on feedback from call with L. Postolos (A&M) regarding Reutlingen sites
Postolos, Lucas	2/11/2026	1.8	Review of documentation from G. Schmelter (A&M), including correspondences, regarding real estate analyses for Ad Hoc Group
Postolos, Lucas	2/11/2026	0.4	Call with L. Postolos, M. Vishal, D. Patel, G. Schmelter (A&M) and the company regarding outstanding questions in relation to leases in Reutlingen
Postolos, Lucas	2/11/2026	1.4	Revise documentation summarizing real estate leases and economics for Ad Hoc Group
Schmelter, Griffen	2/11/2026	0.4	Call with L. Postolos, M. Vishal, D. Patel, G. Schmelter (A&M) and the company regarding outstanding questions in relation to leases in Reutlingen
Schmelter, Griffen	2/11/2026	0.7	Correspond with A&M colleagues regarding comments on the select leases real estate deck as of 2/11

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Schmelter, Griffen	2/11/2026	1.3	Update select leases presentation per comments received from the company's Germany real estate team
Schmelter, Griffen	2/11/2026	1.6	Update select real estate deck per comments received from A&M colleague as of 2/11 in the afternoon
Schmelter, Griffen	2/11/2026	1.7	Provide comments to the A&M Real Estate team regarding select leases presentation and confirming deck commentary alignment
Schmelter, Griffen	2/11/2026	0.4	Call with D. Patel, V. Mehan, and G. Schmelter (A&M) and the Company regarding outstanding questions in relation to leases in Reutlingen
Simion, Tony	2/11/2026	1.3	Call with T. Simion, D. Webber (A&M), P. Gund (Ankura) and Company management to discuss real estate leases
Simion, Tony	2/11/2026	0.4	Calls with T. Simion, D. Webber (A&M) to discuss master real estate presentation
Webber, Dan	2/11/2026	1.3	Call with T. Simion, D. Webber (A&M), P. Gund (Ankura) and Company management to discuss real estate leases
Webber, Dan	2/11/2026	0.4	Calls with T. Simion, D. Webber (A&M) to discuss master real estate presentation
Webber, Dan	2/11/2026	0.4	Correspond with L. Postolos, G. Schmelter (A&M) regarding revisions to master real estate lease presentation, and review of latest materials
Webber, Dan	2/11/2026	0.3	Correspond with L. Postolos, G. Schmelter (A&M) regarding master real estate presentation revisions, based on feedback from management
Webber, Dan	2/11/2026	0.2	Revise latest version of master lease presentation
Webber, Dan	2/11/2026	0.2	Correspond with H. Rovner, et al. (K&E), G. Leiter, et al. (Alix) and the Ad Hoc Group regarding an update related to certain potential real estate sale
Holsomback, Hunt	2/12/2026	1.3	Review of real estate assets where additional recoveries / savings may be possible from alternative strategies
Mehan, Vishal	2/12/2026	0.6	Call with D. Patel and V. Mehan (A&M) regarding update on current state of the Company deliverables and expectations of delivery
Mehan, Vishal	2/12/2026	0.8	Review revised strategy section for select sites based on feedback from call with L. Postolos (A&M) regarding Reutlingen sites
Mehan, Vishal	2/12/2026	0.2	Call with D. Webber, V. Mehan (A&M) regarding work plan for certain warehouse lease renewal
Patel, Deep	2/12/2026	1.4	Continue refining property cards as information comes in from the Company and Cushman team
Patel, Deep	2/12/2026	0.6	Call with D. Patel and V. Mehan (A&M) regarding update on current state of the Company deliverables and expectations of delivery
Patel, Deep	2/12/2026	1.1	Build out detailed opportunity assessment for H. Holsomback and T. Simion
Patel, Deep	2/12/2026	1.2	Create property card for a certain warehouse site
Postolos, Lucas	2/12/2026	0.7	Review of documentation from G. Schmelter (A&M), including correspondences, regarding real estate analysis for Ad Hoc Group

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Schmelter, Griffen	2/12/2026	0.4	Correspond with company and A&M colleagues regarding comments on the select leases presentation
Schmelter, Griffen	2/12/2026	1.1	Update select leases presentation received from A&M colleagues in the afternoon as of 2/12
Schmelter, Griffen	2/12/2026	1.7	Update select leases presentation per comments received from A&M colleagues in the morning as of 2/12
Schmelter, Griffen	2/12/2026	2.3	Update select leases presentation received from company as of 2/12
Simion, Tony	2/12/2026	0.3	Call with T. Simion, D. Webber (A&M) regarding work plan for certain warehouse lease renewal
Webber, Dan	2/12/2026	0.3	Call with T. Simion, D. Webber (A&M) regarding work plan for certain warehouse lease renewal
Webber, Dan	2/12/2026	0.5	Call with P. Gund (Ankura), E. Swager, et al. (K&E), Company management to discuss strategy for certain warehouse lease renewal
Webber, Dan	2/12/2026	0.2	Call with D. Webber, V. Mehan (A&M) regarding work plan for certain warehouse lease renewal
Webber, Dan	2/12/2026	1.7	Revise latest versions of master lease presentation
Holsomback, Hunt	2/13/2026	0.8	Review of real estate assets where additional recoveries / savings may be possible from alternative strategies
Jain, Manasvi	2/13/2026	2.2	Prepare supporting documents on filed exhibits on real estate lease filing
Mehan, Vishal	2/13/2026	1.0	Call with Mexico the Company team regarding scenario planning for certain warehouse lease renewal
Mehan, Vishal	2/13/2026	1.1	Call with D. Patel and V. Mehan (A&M) regarding savings opportunity for select sites
Mehan, Vishal	2/13/2026	1.1	Call with V. Mehan and D. Patel (A&M) regarding savings opportunity for select sites
Mehan, Vishal	2/13/2026	0.6	Call with D. Patel and V. Mehan (A&M) regarding update on current state of the Company deliverables and expectations of delivery
Mehan, Vishal	2/13/2026	1.0	Call with V. Mehan, D. Patel (A&M), and Company team in Mexico regarding the status of a certain warehouse
Patel, Deep	2/13/2026	1.1	Call with V. Mehan and D. Patel (A&M) regarding savings opportunity for select sites
Patel, Deep	2/13/2026	1.1	Call with D. Patel and V. Mehan (A&M) regarding savings opportunity for select sites
Patel, Deep	2/13/2026	1.8	Continue refining property cards as information comes in from the Company and Cushman team
Patel, Deep	2/13/2026	0.6	Call with D. Patel and V. Mehan (A&M) regarding update on current state of the Company deliverables and expectations of delivery
Patel, Deep	2/13/2026	1.0	Call with V. Mehan, D. Patel (A&M), and Company team in Mexico regarding the status of a certain warehouse
Patel, Deep	2/13/2026	2.2	Continue buildout of opportunity assessment for H. Holsomback and T. Simion (A&M)

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Professional	Date	Hours	Activity
Schmelter, Griffen	2/13/2026	0.3	Correspond with A&M colleagues regarding final version of the condensed select leases deck
Simion, Tony	2/13/2026	0.2	Call with T. Simion, D. Webber (A&M) regarding next steps on master lease presentation
Webber, Dan	2/13/2026	0.2	Call with T. Simion, D. Webber (A&M) regarding next steps on master lease presentation
Webber, Dan	2/13/2026	0.4	Revise latest version of master lease presentation
Holsomback, Hunt	2/17/2026	1.1	Review of real estate assets where additional recoveries / savings may be possible from alternative strategies
Mehan, Vishal	2/17/2026	1.3	Revise additional savings opportunity deck and implement feedback from H. Holsomback (A&M)
Mehan, Vishal	2/17/2026	0.5	Call with V. Mehan and D. Patel (A&M) regarding additional savings opportunities at select the Company sites
Mehan, Vishal	2/17/2026	1.1	Review data provided by the Company and update slides
Patel, Deep	2/17/2026	1.7	Revise additional savings opportunity deck and implement feedback from H. Holsomback (A&M)
Patel, Deep	2/17/2026	2.4	Review updated lease agreements provided by Luigi and update property cards accordingly
Patel, Deep	2/17/2026	2.4	Review data provided by Luigi and implement into select warehouse sites
Patel, Deep	2/17/2026	1.4	Create and send an updated DRL to Luigi, Kaneko, and Larry for outstanding sites
Patel, Deep	2/17/2026	0.5	Call with V. Mehan and D. Patel (A&M) regarding additional savings opportunities at select the Company sites
Schmelter, Griffen	2/17/2026	1.6	Update lease diligence list to reflect items received from company warehouse real estate team
Webber, Dan	2/17/2026	0.2	Correspond with G. Schmelter (A&M) regarding data received for certain warehouses, and review of related materials
Holsomback, Hunt	2/18/2026	0.6	Review of real estate assets where additional recoveries / savings may be possible from alternative strategies
Mehan, Vishal	2/18/2026	0.7	Call with D. Patel and V. Mehan (A&M) to review property cards and close out sites
Mehan, Vishal	2/18/2026	0.7	Call with V. Mehan and D. Patel (A&M) to review property cards and close out sites
Mehan, Vishal	2/18/2026	1.2	Review Warehouse strategy section for all sites
Mehan, Vishal	2/18/2026	0.4	Call with D. Webber, V. Mehan (A&M) regarding work plan for certain warehouse lease renewal
Patel, Deep	2/18/2026	1.8	Implement feedback to strategy section and title renaming to property cards for warehouse sites
Patel, Deep	2/18/2026	0.7	Call with V. Mehan and D. Patel (A&M) to review property cards and close out sites

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Professional	Date	Hours	Activity
Patel, Deep	2/18/2026	0.7	Call with D. Patel and V. Mehan (A&M) to review property cards and close out sites
Patel, Deep	2/18/2026	1.6	Continue revising additional savings opportunity deck based on scenario updates from the Company team
Patel, Deep	2/18/2026	1.6	Review lease documents and summarize values to use for site area, annual rent, lease expiration for select warehouse sites
Patel, Deep	2/18/2026	1.3	Start creating decision tree for D. Webber and V. Mehan (A&M) that outlines current situation at a certain warehouse
Patel, Deep	2/18/2026	2.3	Update property cards with information from Luigi regarding Warehouse sites (strategy section)
Schmelter, Griffen	2/18/2026	2.2	Update select leases portfolio per warehouse information received from the company as of 2/17
Schmelter, Griffen	2/18/2026	1.7	Add all outstanding requests and status reports to updated lease request list as of 2/18
Webber, Dan	2/18/2026	0.4	Call with D. Webber, V. Mehan (A&M) regarding work plan for certain warehouse lease renewal
Webber, Dan	2/18/2026	0.2	Correspond with N. Adzima, et al. (K&E), P. Gund (Ankura) regarding certain real estate lease renewals, and review of related documents
Webber, Dan	2/18/2026	0.2	Call with P. Gund (Ankura) to latest real estate lease data and sharing with Ad Hoc Group
Holsomback, Hunt	2/19/2026	0.7	Review of the Company Real Estate report - Site Summaries, Proximity Analysis, Sub market overview and Strategy - Updated with input from Company
Mehan, Vishal	2/19/2026	1.6	Complete lease review for Site in Mexico that is currently under judgement, to assess termination or other options stipulated in contract and side letters
Mehan, Vishal	2/19/2026	2.4	Review decision tree and options for site negotiation strategy
Patel, Deep	2/19/2026	2.2	Review certain warehouse lease material to understand exit and termination options. Evaluate optionality to reduce judgment penalty
Patel, Deep	2/19/2026	1.3	Review title naming structure and savings section on all closed out property cards
Patel, Deep	2/19/2026	1.8	Complete decision tree for cost-saving initiatives, distribute to V. Mehan (A&M) for review
Schmelter, Griffen	2/19/2026	1.4	Update select lease presentation per findings from warehouse lease review
Schmelter, Griffen	2/19/2026	0.4	Working session with D. Webber, G. Schmelter to discuss next steps on master real estate lease presentation, among other workstreams
Schmelter, Griffen	2/19/2026	1.9	Analyze non customer imposed warehouse leases to determine expiration date, square meterage, early termination and other items
Schmelter, Griffen	2/19/2026	2.1	Analyze customer imposed warehouse leases to determine expiration date, square meterage, early termination and other items
Webber, Dan	2/19/2026	0.4	Working session with D. Webber, G. Schmelter to discuss next steps on master real estate lease presentation, among other workstreams

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Professional	Date	Hours	Activity
Holsomback, Hunt	2/20/2026	0.5	Review of the Company Real Estate report - Site Summaries, Proximity Analysis, Sub market overview and Strategy - Updated with input from Company
Patel, Deep	2/20/2026	1.4	Review consolidated deck from NACR and ensure that key metrics line up between RE and NACR
Schmelter, Griffen	2/20/2026	1.5	Update introduction and table of contents to reflect new warehouse slides added to the select lease deck
Schmelter, Griffen	2/20/2026	1.6	Add warehouse related slide to the current condensed version of the select leases deck
Mehan, Vishal	2/23/2026	0.3	Call with D. Patel, G. Schmelter, V. Mehan (A&M) and company regarding strategy for negotiating with landlord for German leases
Mehan, Vishal	2/23/2026	1.3	Review property card strategy for select sites based on call with client regarding Reutlingen sites and new information
Mehan, Vishal	2/23/2026	0.3	Call with D. Webber, D. Patel, G. Schmelter, V. Mehan (A&M) and company regarding updates to lease negotiations statuses
Patel, Deep	2/23/2026	2.1	Update property card strategy for select sites based on call with client regarding Reutlingen sites
Patel, Deep	2/23/2026	1.1	Reconcile differences between NACR and RE decks based on latest feedback
Patel, Deep	2/23/2026	0.4	Call with client regarding Reutlingen building and site strategy
Patel, Deep	2/23/2026	0.3	Call with D. Webber, D. Patel, G. Schmelter, V. Mehan (A&M) and company regarding updates to lease negotiations statuses
Schmelter, Griffen	2/23/2026	0.3	Call with D. Webber, D. Patel, G. Schmelter, V. Mehan (A&M) and company regarding updates to lease negotiations statuses
Schmelter, Griffen	2/23/2026	0.3	Call with D. Patel, G. Schmelter, V. Mehan (A&M) and company regarding strategy for negotiating with landlord for German leases
Webber, Dan	2/23/2026	0.2	Review correspondences from Company management regarding latest updates to real estate lease negotiations
Webber, Dan	2/23/2026	0.3	Call with D. Webber, D. Patel, G. Schmelter, V. Mehan (A&M) and company regarding updates to lease negotiations statuses
Mehan, Vishal	2/24/2026	1.6	Review of customer imposed warehouses
Patel, Deep	2/24/2026	1.1	Update property cards based on updates from G. Schmelter (A&M) regarding certain warehouses
Patel, Deep	2/24/2026	0.7	Review lease terms and annual cost for a certain warehouse
Patel, Deep	2/24/2026	1.4	Review Reutlingen leases for opportunity to pushback on the client
Patel, Deep	2/24/2026	2.1	Update all customer-imposed warehouses and move them to out of scope based on feedback from D. Webber (A&M)
Schmelter, Griffen	2/24/2026	0.3	Working session with D. Webber, G. Schmelter (A&M) to discuss next steps on master real estate lease presentation
Schmelter, Griffen	2/24/2026	0.4	Perform lease review to determine whether there are options in the contract to perform cost audits on pass through costs

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REAL ESTATE

Professional	Date	Hours	Activity
Webber, Dan	2/24/2026	0.3	Working session with D. Webber, G. Schmelter (A&M) to discuss next steps on master real estate lease presentation
Webber, Dan	2/24/2026	0.2	Correspond with G. Schmelter (A&M) related to feedback on master real estate lease presentation, as well as review of related materials
Webber, Dan	2/24/2026	0.2	Review latest version of mater real estate lease presentation
Webber, Dan	2/24/2026	0.4	Call with D. Webber (A&M), P. Gund (Ankura), and Company management to discuss treatment of certain real estate leases
Holsomback, Hunt	2/25/2026	0.2	Call with D. Patel, V. Mehan, and H. Holsomback (A&M) to discuss real estate strategies for key assets
Holsomback, Hunt	2/25/2026	1.1	Call with H. Holsomback, V. Mehan, and D. Patel (A&M) and client to review additional savings opportunities
Holsomback, Hunt	2/25/2026	1.0	Meeting with head of real estate for the Company regarding real estate strategies for key assets
Mehan, Vishal	2/25/2026	1.2	Work session with D. Patel and V. Mehan (A&M) to review cost-saving lease initiative slides and implement feedback / updates
Mehan, Vishal	2/25/2026	1.1	Call with H. Holsomback, V. Mehan, and D. Patel (A&M) and client to review additional savings opportunities
Mehan, Vishal	2/25/2026	1.6	Finalize all lease update slides for distribution to the NACR team
Mehan, Vishal	2/25/2026	0.2	Call with D. Patel, V. Mehan, and H. Holsomback (A&M) to discuss real estate strategies for key assets
Patel, Deep	2/25/2026	1.2	Work session with D. Patel and V. Mehan (A&M) to review cost-saving lease initiative slides and implement feedback / updates
Patel, Deep	2/25/2026	1.1	Call with H. Holsomback, V. Mehan, and D. Patel (A&M) and client to review additional savings opportunities
Patel, Deep	2/25/2026	0.2	Call with D. Patel, V. Mehan, and H. Holsomback (A&M) to discuss real estate strategies for key assets
Patel, Deep	2/25/2026	1.6	Reconcile warehouses that customer-imposed based on data from G. Schmelter (A&M), distributing clean summary file
Patel, Deep	2/25/2026	2.3	Finalize all slides for distribution to the NACR team
Patel, Deep	2/25/2026	2.1	Tie up strategy on select sites and close them out, move to finalized deck
Schmelter, Griffen	2/25/2026	1.7	Update all slides in the select leases deck to conform to the same slide width and height
Schmelter, Griffen	2/25/2026	1.1	Update the select lease presentation per comments received from A&M team member on 2/25
Schmelter, Griffen	2/25/2026	1.0	Update lease assumption extension dates in the select real estate lease deck
Schmelter, Griffen	2/25/2026	0.5	Update select lease presentation with latest bench marking slide received from the A&M real estate team
Schmelter, Griffen	2/25/2026	0.4	Working session with D. Webber and G. Schmelter regarding (A&M) current progress of select leases deck and timeline for finalization

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REAL ESTATE

Professional	Date	Hours	Activity
Simion, Tony	2/25/2026	0.7	Call with T. Simion, D. Webber (A&M), P. Gund, et al. (Ankura), and Company management to discuss status of real estate lease negotiations
Webber, Dan	2/25/2026	0.2	Correspond with G. Schmelter (A&M) regarding updates for certain real estate lease negotiations to incorporate into master real estate lease presentation
Webber, Dan	2/25/2026	0.3	Correspond with P. Gund (Ankura) and Company management regarding terms of certain real estate lease, including review of related documentation
Webber, Dan	2/25/2026	0.7	Call with T. Simion, D. Webber (A&M), P. Gund, et al. (Ankura), and Company management to discuss status of real estate lease negotiations
Webber, Dan	2/25/2026	0.4	Working session with D. Webber and G. Schmelter regarding (A&M) current progress of select leases deck and timeline for finalization
Gudeman, Brian	2/26/2026	2.6	Update lease strategy presentation and analysis
Holsomback, Hunt	2/26/2026	1.1	Review of the Company Real Estate report - Site Summaries, Strategy, Communication and Benchmarking for 35 assets
Holsomback, Hunt	2/26/2026	0.3	Correspond with D. Patel and V. Mehan (A&M) on real estate strategies for key assets
Mehan, Vishal	2/26/2026	1.1	Review differences at select sites as it relates to annual spend / lease expiration
Mehan, Vishal	2/26/2026	1.8	Review final deck of lease update for distribution to client
Mehan, Vishal	2/26/2026	1.4	Review changes / updates from H. Holsomback (A&M) on property cards
Patel, Deep	2/26/2026	0.7	Review final deck for distribution to client
Patel, Deep	2/26/2026	0.4	Distribute final lease negotiation deck to H. Holsomback (A&M) and review feedback
Patel, Deep	2/26/2026	0.8	Create disclaimer slide for client deck
Patel, Deep	2/26/2026	1.1	Reconcile differences on select sites as it relates to annual spend / lease expiration
Patel, Deep	2/26/2026	1.9	Implement changes / updates from H. Holsomback (A&M) on property cards
Schmelter, Griffen	2/26/2026	1.2	Update select leases deck per information received from the company on 2/26
Schmelter, Griffen	2/26/2026	2.1	Update select lease deck per comments received from A&M colleagues in the afternoon of 2/26
Schmelter, Griffen	2/26/2026	1.8	Update select lease deck per comments received from A&M colleagues in the morning of 2/26
Webber, Dan	2/26/2026	0.3	Review of correspondences with P. Gund (Ankura) and A. Shahbain (A&M) regarding prepetition payments to certain landlord
Webber, Dan	2/26/2026	0.5	Review latest version of master real estate lease presentation

Exhibit D

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REAL ESTATE

Professional	Date	Hours	Activity
Holsomback, Hunt	2/27/2026	1.5	Review of the Company Real Estate report - Site Summaries, Strategy, Communication and Benchmarking for 35 assets
Patel, Deep	2/27/2026	1.3	Review title naming structure and lease termination clause for select sites
Patel, Deep	2/27/2026	1.4	Review and clean up formatting in the client deck
Patel, Deep	2/27/2026	0.7	Integrate revised slides from old to new version of final client deck
Schmelter, Griffen	2/27/2026	0.9	Create disclaimer slide within the select leases deck related to projections and material being subject to change
Schmelter, Griffen	2/27/2026	1.5	Incorporate comments from A&M real estate team regarding the select lease deck
Schmelter, Griffen	2/27/2026	0.7	Update select leases deck per figures on section 1C of the constrict assumption exhibit
Webber, Dan	2/27/2026	0.3	Correspond with G. Schmelter (A&M), Company management regarding latest version of the master real estate lease materials, including review of latest updates to the presentation
Simion, Tony	2/28/2026	1.3	Review and provide questions to team regarding the latest presentation of real estate findings prior to distribution to Ad Hoc Group Advisors
Subtotal		302.9	

TRAVEL TIME

Professional	Date	Hours	Activity
Grossi, Nick	2/2/2026	1.5	50% of travel time from Chicago to New York
Postolos, Lucas	2/2/2026	1.5	50% of travel time from Houston to New York
Simion, Tony	2/2/2026	1.5	50% of travel time from DTW to LGA
Webber, Dan	2/2/2026	2.0	50% of travel time from Chicago to New York
Postolos, Lucas	2/4/2026	2.0	50% of travel time from New York to Phoenix
Simion, Tony	2/4/2026	1.5	50% of travel time from LGA to DTW
Webber, Dan	2/4/2026	2.0	50% of travel time from New York to Chicago
Grossi, Nick	2/5/2026	1.5	50% of travel time from New York to Chicago
Flores, Alejandro	2/21/2026	1.9	50% of travel time from Mexico City to Ciudad Juarez
Simion, Tony	2/24/2026	1.5	50% of travel time from DTW to MDH

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TRAVEL TIME

Professional	Date	Hours	Activity
Simion, Tony	2/25/2026	2.0	50% of travel time from MDH to LGA
Simion, Tony	2/26/2026	1.5	50% of travel time from MDH to LGA
Flores, Alejandro	2/27/2026	2.0	50% of travel time from Ciudad Juarez to Mexico City
Subtotal		22.4	

VENDOR MANAGEMENT

Professional	Date	Hours	Activity
Cook, Jacob	2/1/2026	1.3	Update to weekly vendor management reporting materials related to disbursements vs. budget and invoices in error reporting for WE 2/6
Cook, Jacob	2/1/2026	0.4	Refresh of weekly postpetition disbursement working file for WE 2/6
Shahbain, Abraham	2/1/2026	0.3	Respond to emails related trade agreement payment escalations
Athreya, Abhi	2/2/2026	0.6	Call with the Company and A. Athreya (A&M) to discuss invoice-level blocks
Athreya, Abhi	2/2/2026	0.5	Participate in discussion with the Company's back office and A. Athreya (A&M) to resolve internal invoice blocks
Athreya, Abhi	2/2/2026	0.6	Call with a supplier, the Company, L. Callerio, and A. Athreya (A&M) to discuss pro forma clearing issues
Athreya, Abhi	2/2/2026	0.7	Prepare detailed analysis and correspondence related to supplemental supplier payment of trade agreement
Athreya, Abhi	2/2/2026	0.7	Review and respond to supplier escalations
Athreya, Abhi	2/2/2026	0.3	Correspond with the Company related to pending invoices causing blocked shipments
Athreya, Abhi	2/2/2026	2.1	Assemble initial framework of trade agreement payments due this week
Athreya, Abhi	2/2/2026	1.3	Request ad hoc payments from the Company's back office
Athreya, Abhi	2/2/2026	1.1	Address trade agreement payment issues with the Company
Athreya, Abhi	2/2/2026	0.9	Address trade agreement escalations with the Company's purchasing team
Athreya, Abhi	2/2/2026	1.7	Create detailed Excel analysis of postpetition invoices and payment terms change for select supplier
Callerio, Lorenzo	2/2/2026	0.8	Participate in daily (2/2) vendor escalation call with Company team, A. Shahbain and L. Callerio (A&M) to discuss vendor-related matters and next steps related to the same
Callerio, Lorenzo	2/2/2026	0.8	Draft new business cases to support the prepetition settlement process
Callerio, Lorenzo	2/2/2026	0.6	Call with a supplier, the Company, L. Callerio, and A. Athreya (A&M) to discuss pro forma clearing issues

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VENDOR MANAGEMENT

Professional	Date	Hours	Activity
Callerio, Lorenzo	2/2/2026	0.6	Call with a company buyer to discuss a revised settlement counterproposal before circulating it to a vendor
Callerio, Lorenzo	2/2/2026	0.9	Review multiple reconciliation items to support the trade agreement negotiation process
Callerio, Lorenzo	2/2/2026	0.6	Correspond with management re: certain urgent reconciliations currently being finalized
Callerio, Lorenzo	2/2/2026	1.0	Review and respond to the trade agreement redlines received from certain vendors and their advisors before discussing them with K&E
Callerio, Lorenzo	2/2/2026	1.9	Review and address the vendor inquiries received on 2/2, and record all necessary next steps
Caruso, Nicholas	2/2/2026	0.7	Summarize latest executed trade agreements and summarize changed payment terms for Company and expected date to return to historical payment terms
Caruso, Nicholas	2/2/2026	0.8	Review vendors that are returning to payment terms this week and coordinate with Company regarding the same
Caruso, Nicholas	2/2/2026	0.8	Analyze latest statement of accounts provided by vendor and compare to invoices in Company's system
Caruso, Nicholas	2/2/2026	0.9	Review and revise vendor budget vs actuals and reconciliation summary
Caruso, Nicholas	2/2/2026	0.4	Call with lenders' advisors, N. Caruso (A&M) and A. Shahbain (A&M) to provide a vendor update
Caruso, Nicholas	2/2/2026	0.9	Review and respond to questions from the Company team regarding latest trade agreement status
Caruso, Nicholas	2/2/2026	0.6	Review execution version of trade agreement and coordinate first payment related thereto
Caruso, Nicholas	2/2/2026	1.6	Analyze multiple supplier trade agreements and reconciliations and determine next steps for negotiations
Caruso, Nicholas	2/2/2026	1.6	Analyze past due vendor related AP and associated pay down over time based on latest AP aging and DIP budget
Caruso, Nicholas	2/2/2026	0.4	Calls with N. Caruso (A&M) and A. Shahbain (A&M) to discuss vendor slide update and next steps
Caruso, Nicholas	2/2/2026	0.4	Analyze and coordinate with Company team regarding newly booked invoices and credit memos for certain vendor with trade agreement
Caruso, Nicholas	2/2/2026	0.3	Analyze additional invoices to be added to reconciliation for certain supplier
Caruso, Nicholas	2/2/2026	0.7	Revise vendor payments at June 30 analysis based on commentary from A&M team
Caruso, Nicholas	2/2/2026	0.6	Review additional reconciliations for vendors reaching out about trade agreements
Caruso, Nicholas	2/2/2026	1.2	Revise vendor management dashboard for latest week
Cook, Jacob	2/2/2026	2.1	Review of payment escalations related to WE 2/6 payments
Cook, Jacob	2/2/2026	0.6	Calls with J. Cook (A&M) and A. Shahbain (A&M) to review payment reporting and discuss next steps

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VENDOR MANAGEMENT

Professional	Date	Hours	Activity
Donoghue, Doug	2/2/2026	0.2	Update trade agreement proposal, correspondence re: same
Donoghue, Doug	2/2/2026	0.2	Update trade agreement analysis with new data
Draude, Richard	2/2/2026	1.8	Weekly consolidation of company AP data to create one master file
Draude, Richard	2/2/2026	1.4	Review and respond to vendor communication emails for 2/2 and update trackers accordingly
Draude, Richard	2/2/2026	1.1	Update vendor management trade agreement forecast to reflect latest cash forecast, trade agreement executions, and liquidity impact calculations
Hill, Michael	2/2/2026	0.2	Correspond re: request for a meeting with the Company to solve issues with payments to a particular supplier
Hill, Michael	2/2/2026	0.2	Correspond re: request for payment of invoice for a supplier to be made
Hill, Michael	2/2/2026	0.2	Correspond re: follow up on payments still not completed for a particular supplier
Hollomon, Lindsey	2/2/2026	2.1	Pull together certain vendor payment details
O'Toole, Colin	2/2/2026	0.3	Perform update to daily Supplier Agreement tracker as of 2/2, share with A&M to complete outstanding portions
O'Toole, Colin	2/2/2026	0.4	Assess most recent ETA master listing as of 2/2, updated Master TA Tracking file to incorporate ETA's, ensure all new ETA's are flowing into forecast appropriately
O'Toole, Colin	2/2/2026	0.4	Prepare draft of daily TA's correspondence to A&M team as of 2/2, extract files and compile into summary format, share with team
Shahbain, Abraham	2/2/2026	0.5	Calls with company accounts payable and A. Shahbain (A&M) to discuss treatment of funding
Shahbain, Abraham	2/2/2026	0.7	Update regional allocation funding schedule based on feedback received
Shahbain, Abraham	2/2/2026	0.7	Review and provide feedback on proposed weekly payments
Shahbain, Abraham	2/2/2026	0.6	Calls with J. Cook (A&M) and A. Shahbain (A&M) to review payment reporting and discuss next steps
Shahbain, Abraham	2/2/2026	0.4	Calls with N. Caruso (A&M) and A. Shahbain (A&M) to discuss vendor slide update and next steps
Shahbain, Abraham	2/2/2026	0.2	Call with A. Shahbain, D. Shiffman and H. Waismann (A&M) to review latest first-day-motion relief forecast for the next 13 weeks
Shahbain, Abraham	2/2/2026	0.8	Participate in daily (2/2) vendor escalation call with Company team, A. Shahbain and L. Callerio (A&M) to discuss vendor-related matters and next steps related to the same
Shahbain, Abraham	2/2/2026	0.4	Call with lenders' advisors, N. Caruso (A&M) and A. Shahbain (A&M) to provide a vendor update
Shahbain, Abraham	2/2/2026	0.3	Calls with Company purchasing and A. Shahbain (A&M) to discuss weekly funding

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VENDOR MANAGEMENT

Professional	Date	Hours	Activity
Shahbain, Abraham	2/2/2026	1.3	Review emails and respond and address vendor payment escalations and questions
Shiffman, David	2/2/2026	0.2	Call with A. Shahbain, D. Shiffman and H. Waismann (A&M) to review latest first-day-motion relief forecast for the next 13 weeks
Turner, Cari	2/2/2026	1.2	Review CIA top vendor analysis for January
Turner, Cari	2/2/2026	0.7	Follow-up on various questions/open items for the Company purchasing management
Turner, Cari	2/2/2026	0.6	Review and provide comments on various vendor negotiations
Turner, Cari	2/2/2026	0.3	Follow-up on vendor escalation from the Company finance team
Turner, Cari	2/2/2026	0.8	Review proposed reporting materials to support ongoing negotiations
Waismann, Heitor	2/2/2026	0.2	Call with A. Shahbain, D. Shiffman and H. Waismann (A&M) to review latest first-day-motion relief forecast for the next 13 weeks
Warren, Joseph	2/2/2026	0.6	Analyze status of six priority vendor management items as of Monday, 2/2 and coordinate with Company and A&M team regarding next steps to resolve the same
Warren, Joseph	2/2/2026	0.2	Coordinate with Company regarding status of installment payment to certain supplier relating to their executed critical vendor agreement and next steps related to the same
Warren, Joseph	2/2/2026	0.3	Analyze updates from Company to ongoing vendor management issues as of Monday, 2/2 and develop next step plans to resolve the same
Weiland, Brad	2/2/2026	0.2	Correspond with vendor, L. Postolos (A&M) re bankruptcy items
Athreya, Abhi	2/3/2026	1.4	Complete detailed reconciliation of trade agreement supplemental payment for select supplier and create Excel summary related to the same
Athreya, Abhi	2/3/2026	0.6	Correspond with the Company's China and LATAM teams related to trade agreements
Athreya, Abhi	2/3/2026	1.3	Finalize trade agreement payment run and send to the Company
Athreya, Abhi	2/3/2026	1.9	Review each trade agreement to ensure compliance and resolve AP gaps
Athreya, Abhi	2/3/2026	2.5	Complete script-based invoice selection for this week's trade agreement payments
Athreya, Abhi	2/3/2026	0.8	Create detailed postpetition reconciliation in Excel for outstanding postpetition invoices
Callerio, Lorenzo	2/3/2026	1.2	Analyze and reconcile multiple outstanding items to advance and support the trade-agreement negotiation process
Callerio, Lorenzo	2/3/2026	1.1	Participate in a weekly call with company purchasing to discuss the status of certain vendor negotiations
Callerio, Lorenzo	2/3/2026	0.4	Daily meeting (2/3) with management and service center to discuss the reconciliation process updates

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VENDOR MANAGEMENT

Professional	Date	Hours	Activity
Callerio, Lorenzo	2/3/2026	1.0	Review certain contracts before drafting a payment plan to be negotiated with a vendor
Callerio, Lorenzo	2/3/2026	2.1	Review and resolve the vendor inquiries received on 2/3, and document all required follow-up actions
Callerio, Lorenzo	2/3/2026	0.4	Call with G. Migliarucci (GT) to discuss the revised legal terms of a trade agreement
Caruso, Nicholas	2/3/2026	1.3	Analyze latest status of multiple vendor trade agreement negotiations and plan next steps
Caruso, Nicholas	2/3/2026	0.6	Call with C. Turner, A. Shahbain, N. Caruso, C. O'Toole, J. Cook, and R. Draude (A&M) to discuss latest vendor management team updates and next steps
Caruso, Nicholas	2/3/2026	0.6	Review and respond to multiple questions from Company team regarding status of certain vendor negotiation and previous steps that have been taken
Caruso, Nicholas	2/3/2026	0.3	Call with C. Turner (A&M), N. Caruso (A&M), and A. Shahbain (A&M) to discuss emergence payments
Caruso, Nicholas	2/3/2026	0.7	Calls with N. Caruso (A&M) and A. Shahbain (A&M) to discuss trade agreement negotiations and strategic next steps
Caruso, Nicholas	2/3/2026	1.6	Revise vendor prepetition claims to be paid at June 30 / emergence analysis and share with A&M team
Caruso, Nicholas	2/3/2026	0.5	Call with Company team regarding status of trade agreements and next steps
Caruso, Nicholas	2/3/2026	0.7	Review execution version of trade agreement and update liquidity impact calculation regarding the same
Caruso, Nicholas	2/3/2026	0.6	Analyze relationship between two entities of one vendor as it relates to trade agreement negotiations and outstanding amounts
Caruso, Nicholas	2/3/2026	0.5	Call with Company team regarding status of trade agreements and next steps for certain division
Caruso, Nicholas	2/3/2026	0.4	Draft trade agreement for certain vendor and coordinate next steps with Company team regarding the same
Caruso, Nicholas	2/3/2026	0.8	Review unpaid prepetition AP for certain vendor and compare to statement of accounts provided by vendor
Caruso, Nicholas	2/3/2026	0.8	Further revise vendor management dashboard based on commentary from A&M team
Caruso, Nicholas	2/3/2026	0.4	Analyze current vendor position regarding payment terms as it relates to trade agreement negotiations
Caruso, Nicholas	2/3/2026	0.5	Call with N. Caruso and M. Hill (A&M), the Company, and a supplier to discuss outstanding tariffs and explore Trade Agreement discussions as of February 3, 2026
Caruso, Nicholas	2/3/2026	0.6	Participate in call with Company purchasing for certain division to discuss status of trade agreements
Caruso, Nicholas	2/3/2026	0.3	Review payment term status for multiple vendors as it relates to trade agreements to satisfy request from the Company
Cook, Jacob	2/3/2026	0.9	Calls with J. Cook (A&M) and A. Shahbain (A&M) on vendor payments and previous week activities

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VENDOR MANAGEMENT

Professional	Date	Hours	Activity
Cook, Jacob	2/3/2026	0.6	Call with C. Turner, A. Shahbain, N. Caruso, C. O'Toole, J. Cook, and R. Draude (A&M) to discuss latest vendor management team updates and next steps
Donoghue, Doug	2/3/2026	0.6	Analyze surrounding trade agreement proposal, correspondence and negotiation re: same
Draude, Richard	2/3/2026	1.5	Review and respond to vendor communication emails for 2/3 and update trackers accordingly
Draude, Richard	2/3/2026	0.6	Call with C. Turner, A. Shahbain, N. Caruso, C. O'Toole, J. Cook, and R. Draude (A&M) to discuss latest vendor management team updates and next steps
Draude, Richard	2/3/2026	2.0	Review and prepare summary for team re: upcoming supplemental payments and reconciliation progress for associated vendors
Grossi, Nick	2/3/2026	0.2	Participate in vendor related call with the Company's purchasing leadership
Hill, Michael	2/3/2026	0.3	Correspond re: investigate invoices for a particular vendor for the nature of how payments should be made going forward on terms
Hill, Michael	2/3/2026	0.2	Correspond re: follow up on the payment of a particular invoice to be made that is past due
Hill, Michael	2/3/2026	0.2	Correspond re: request for an update on the status of the Trade Agreement payment for a particular vendor
Hill, Michael	2/3/2026	0.2	Correspond re: request for the payment of an invoice for a supplier to be made
Hill, Michael	2/3/2026	0.5	Call with N. Caruso and M. Hill (A&M), the Company, and a supplier to discuss outstanding tariffs and explore Trade Agreement discussions as of February 3, 2026
Hollomon, Lindsey	2/3/2026	2.3	Finalize invoice analysis for certain vendor overdue payments
O'Toole, Colin	2/3/2026	0.4	Assess most recent ETA master listing as of 2/3, updated Master TA Tracking file to incorporate ETA's, ensure all new ETA's are flowing into forecast appropriately
O'Toole, Colin	2/3/2026	0.4	Prepare draft of daily TA's correspondence to A&M team as of 2/3, extract files and compile into summary format, share with team
O'Toole, Colin	2/3/2026	0.4	Perform update to 'Comparison to prior' tab in Master TA Tracker to reflect values for the week ended 1/30/26
O'Toole, Colin	2/3/2026	0.3	Perform update to daily Supplier Agreement tracker as of 2/3, share with A&M to complete outstanding portions
O'Toole, Colin	2/3/2026	0.7	Assess feedback on UCC forecast summary, revise forecast for vendors with payments scheduled for January and early February, shared with A&M team
O'Toole, Colin	2/3/2026	0.7	Assess new AP listing as of 2/1/26, perform update to A/P listing by vendor in Master TA Tracker
O'Toole, Colin	2/3/2026	1.1	Analyze request for UCC request for in-process vendor forecast (with prepetition balances exceeding \$2.5m), analyze data in Master TA Tracker to isolate relevant vendors, created summary forecast tab, by vendor, for UCC
O'Toole, Colin	2/3/2026	0.6	Call with C. Turner, A. Shahbain, N. Caruso, C. O'Toole, J. Cook, and R. Draude (A&M) to discuss latest vendor management team updates and next steps

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VENDOR MANAGEMENT

Professional	Date	Hours	Activity
Shahbain, Abraham	2/3/2026	0.3	Call with C. Turner (A&M), N. Caruso (A&M), and A. Shahbain (A&M) to discuss emergence payments
Shahbain, Abraham	2/3/2026	0.9	Calls with J. Cook (A&M) and A. Shahbain (A&M) on vendor payments and previous week activities
Shahbain, Abraham	2/3/2026	0.9	Review and provide feedback on slides providing overview of trade agreement payments
Shahbain, Abraham	2/3/2026	0.9	Update regional allocation funding analysis based on feedback received
Shahbain, Abraham	2/3/2026	0.6	Call with C. Turner, A. Shahbain, N. Caruso, C. O'Toole, J. Cook, and R. Draude (A&M) to discuss latest vendor management team updates and next steps
Shahbain, Abraham	2/3/2026	0.7	Calls with N. Caruso (A&M) and A. Shahbain (A&M) to discuss trade agreement negotiations and strategic next steps
Shahbain, Abraham	2/3/2026	1.4	Review emails and respond and address vendor payment escalations and questions
Shahbain, Abraham	2/3/2026	0.8	Review and provide feedback on reconciliation provided by vendor
Turner, Cari	2/3/2026	0.6	Call with C. Turner, A. Shahbain, N. Caruso, C. O'Toole, J. Cook, and R. Draude (A&M) to discuss latest vendor management team updates and next steps
Turner, Cari	2/3/2026	1.2	Review latest vendor management reporting package (for week ending January 30)
Turner, Cari	2/3/2026	0.4	Review updated analysis for CIA top vendor analysis for January
Turner, Cari	2/3/2026	0.4	Follow-up on various questions/open items for the Company purchasing management
Turner, Cari	2/3/2026	0.3	Call with C. Turner (A&M), N. Caruso (A&M), and A. Shahbain (A&M) to discuss emergence payments
Warren, Joseph	2/3/2026	0.4	Analyze escalation from Company regarding payment terms issue with certain supplier with an executed trade agreement and respond on the same
Warren, Joseph	2/3/2026	0.9	Analyze updates from Company to ongoing vendor management issues as of Tuesday, 2/3 and develop next step plans to resolve the same
Warren, Joseph	2/3/2026	0.2	Analyze progress of four ongoing trade agreement negotiations and follow up on each with A&M team to close
Warren, Joseph	2/3/2026	0.2	Analyze A&M team compliance assessment for certain supplier with an executed critical vendor agreement and provide feedback on the same
Warren, Joseph	2/3/2026	0.3	Analyze escalations from Company and suppliers related to ongoing vendor management issues as of Tuesday, 2/3 and respond on the same
Warren, Joseph	2/3/2026	0.4	Analyze status of three priority vendor management items as of Tuesday, 2/3 and coordinate with Company and A&M team regarding next steps to resolve the same
Weiland, Brad	2/3/2026	0.2	Correspond with vendor re bankruptcy process considerations

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VENDOR MANAGEMENT

Professional	Date	Hours	Activity
Athreya, Abhi	2/4/2026	0.4	Correspond with the Company's purchasing team related to trade agreement escalations
Athreya, Abhi	2/4/2026	0.5	Join a call with the supplier, the Company, L. Callerio, and A. Athreya (A&M) to address postpetition invoice issues and reconcile the trade-agreement supplemental payment
Athreya, Abhi	2/4/2026	0.5	Participate in a follow-up call with the supplier, the Company, L. Callerio, and A. Athreya (A&M) to discuss and resolve pro forma clearing matters
Athreya, Abhi	2/4/2026	1.1	Review and respond to supplier escalations
Callerio, Lorenzo	2/4/2026	0.5	Correspond with management re: revised terms of certain trade agreements
Callerio, Lorenzo	2/4/2026	0.5	Participate in a follow-up call with the supplier, the Company, L. Callerio, and A. Athreya (A&M) to discuss and resolve pro forma clearing matters
Callerio, Lorenzo	2/4/2026	1.9	Assess and resolve the vendor inquiries received on 2/4, ensuring all subsequent action items are fully documented
Callerio, Lorenzo	2/4/2026	1.0	Participate in daily (2/4) vendor escalation call with Company team, A. Shahbain and L. Callerio (A&M) to discuss vendor-related matters and next steps related to the same
Callerio, Lorenzo	2/4/2026	1.1	Review the latest reconciliation dataset provided by the company and provide comments
Callerio, Lorenzo	2/4/2026	0.7	Review and provide comments to multiple trade agreements before circulating them to the different counterparties
Callerio, Lorenzo	2/4/2026	0.7	Review and approve the vendor forecast detailed file to be provided to the UCC's financial advisor
Callerio, Lorenzo	2/4/2026	0.4	Daily meeting (2/4) with management and service center to discuss the reconciliation process updates
Callerio, Lorenzo	2/4/2026	0.5	Join a call with the supplier, the Company, L. Callerio, and A. Athreya (A&M) to address postpetition invoice issues and reconcile the trade-agreement supplemental payment
Callerio, Lorenzo	2/4/2026	0.6	Participate in a call with a company buyer to determine the approach to an upcoming vendor negotiation
Caruso, Nicholas	2/4/2026	0.9	Analyze past due analysis and adjust based on actuals adjustments from prior week
Caruso, Nicholas	2/4/2026	1.7	Further revise vendor prepetition claim analysis and share with A&M team
Caruso, Nicholas	2/4/2026	0.3	Review vendor question as it relates to real property assumption / rejection notice and provide responses
Caruso, Nicholas	2/4/2026	1.9	Further revise vendor prepetition claim analysis to walk through initial assumption to latest thinking on total amounts
Caruso, Nicholas	2/4/2026	0.6	Call with N. Caruso (A&M) and A. Shahbain (A&M) to discuss slides update related to trade agreement payments
Caruso, Nicholas	2/4/2026	1.1	Further revise vendor prepetition claim analysis based on commentary from A&M team
Caruso, Nicholas	2/4/2026	0.4	Call with C. Turner, A. Shahbain, and N. Caruso (A&M) regarding analysis of vendors with obligations outstanding at emergence

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VENDOR MANAGEMENT

Professional	Date	Hours	Activity
Caruso, Nicholas	2/4/2026	0.2	Call with N. Caruso (A&M) and J. Warren (A&M) regarding priority vendor management items as of Wednesday, 2/4
Caruso, Nicholas	2/4/2026	0.5	Call with Company purchasing, N. Caruso (A&M) and A. Shahbain (A&M) to discuss payment term update process and next steps
Caruso, Nicholas	2/4/2026	1.6	Analyze questions from vendors and company team regarding latest trade agreement status and provide next steps
Caruso, Nicholas	2/4/2026	0.5	Call with Company team and C. Turner and N. Caruso (A&M) regarding certain vendor inventory obligations in relation to trade agreement status
Caruso, Nicholas	2/4/2026	0.8	Analyze latest reconciliation and statements of accounts for certain vendor and coordinate updates regarding the same
Caruso, Nicholas	2/4/2026	0.5	Call with Company team regarding certain vendors trade agreement status and next steps
Cook, Jacob	2/4/2026	1.7	Review of ad hoc the Company purchasing team requests for emergency payments related to items past due
Cook, Jacob	2/4/2026	0.6	Calls with company purchasing, J. Cook (A&M), and A. Shahbain (A&M) to discuss open amounts due
Cook, Jacob	2/4/2026	1.9	Review of WE 1/30 payment request escalations from the Company purchasing
Donoghue, Doug	2/4/2026	0.4	Prepare for and participate in call with supplier re: status of trade agreement
Donoghue, Doug	2/4/2026	0.3	Review feedback received from supplier re: trade agreement proposal, correspondence re: same
Draude, Richard	2/4/2026	1.2	Review and respond to vendor communication emails for 2/4 and update trackers accordingly
Draude, Richard	2/4/2026	1.3	Update DPO impact and non-CIA vendor file to reflect latest trade agreement progress prior to sharing with the company
O'Toole, Colin	2/4/2026	0.8	Assess new TA executed by a certain vendor, added to master vendor tracker, update various tabs to ensure all values are flowing into forecast appropriately
O'Toole, Colin	2/4/2026	0.4	Prepare draft of daily TA's correspondence to A&M team as of 2/4, extract files and compile into summary format, share with team
O'Toole, Colin	2/4/2026	0.4	Assess most recent ETA master listing as of 2/4, updated Master TA Tracking file to incorporate ETA's, ensure all new ETA's are flowing into forecast appropriately
O'Toole, Colin	2/4/2026	0.3	Perform update to daily Supplier Agreement tracker as of 2/4, share with A&M to complete outstanding portions
O'Toole, Colin	2/4/2026	0.3	Perform update to A&M repository to capture all documentation for executed TA's
O'Toole, Colin	2/4/2026	0.8	Analyze new TA executed for a certain vendor, added to master vendor tracker, update various tabs to ensure all values are flowing into forecast appropriately
O'Toole, Colin	2/4/2026	0.6	Assess refreshed file of Actual CIA payments through WE 1/30, update Daily Cash Actuals tab in Master TA Tracker
Postolos, Lucas	2/4/2026	0.4	Meeting with management regarding vendor invoice issues and payment reconciliations

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VENDOR MANAGEMENT

Professional	Date	Hours	Activity
Shahbain, Abraham	2/4/2026	0.5	Call with Company purchasing, N. Caruso (A&M) and A. Shahbain (A&M) to discuss payment term update process and next steps
Shahbain, Abraham	2/4/2026	0.9	Review and approve allocation from divisions related to payments
Shahbain, Abraham	2/4/2026	0.5	Call with Company purchasing, lenders, lenders' advisors, C. Turner (A&M), and A. Shahbain (A&M) to provide vendor update
Shahbain, Abraham	2/4/2026	0.5	Call with Company purchasing, finance, C. Turner (A&M), and A. Shahbain (A&M) to provide vendor update
Shahbain, Abraham	2/4/2026	0.6	Update vendor update slides based on additional requests
Shahbain, Abraham	2/4/2026	0.4	Call with C. Turner, A. Shahbain, and N. Caruso (A&M) regarding analysis of vendors with obligations outstanding at emergence
Shahbain, Abraham	2/4/2026	0.3	Call with C. Turner (A&M) and A. Shahbain (A&M) to discuss trade agreement payments and emergence overview
Shahbain, Abraham	2/4/2026	1.0	Participate in daily (2/4) vendor escalation call with Company team, A. Shahbain and L. Callerio (A&M) to discuss vendor-related matters and next steps related to the same
Shahbain, Abraham	2/4/2026	1.3	Review emails and address vendor escalations, payment requests, and confirmations
Shahbain, Abraham	2/4/2026	0.6	Calls with company purchasing, J. Cook (A&M), and A. Shahbain (A&M) to discuss open amounts due
Shahbain, Abraham	2/4/2026	0.6	Call with N. Caruso (A&M) and A. Shahbain (A&M) to discuss slides update related to trade agreement payments
Shiffman, David	2/4/2026	0.4	Review forecasted CIA demands for the week and related Correspond with A&M team
Turner, Cari	2/4/2026	0.6	Review updated vendor trade agreement analysis deck
Turner, Cari	2/4/2026	0.4	Follow-up on various questions/open items for the Company purchasing management
Turner, Cari	2/4/2026	0.4	Call with C. Turner, A. Shahbain, and N. Caruso (A&M) regarding analysis of vendors with obligations outstanding at emergence
Turner, Cari	2/4/2026	0.2	Review and provide comments on various vendor reports
Turner, Cari	2/4/2026	0.3	Call with C. Turner (A&M) and A. Shahbain (A&M) to discuss trade agreement payments and emergence overview
Turner, Cari	2/4/2026	0.5	Call with Company purchasing, finance, C. Turner (A&M), and A. Shahbain (A&M) to provide vendor update
Turner, Cari	2/4/2026	0.5	Call with Company purchasing, lenders, lenders' advisors, C. Turner (A&M), and A. Shahbain (A&M) to provide vendor update
Turner, Cari	2/4/2026	0.5	Call with Company team and C. Turner and N. Caruso (A&M) regarding certain vendor inventory obligations in relation to trade agreement status
Warren, Joseph	2/4/2026	0.3	Analyze escalations from Company and suppliers related to ongoing vendor management issues as of Wednesday, 2/4 and respond on the same

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VENDOR MANAGEMENT

Professional	Date	Hours	Activity
Warren, Joseph	2/4/2026	0.2	Call with N. Caruso (A&M) and J. Warren (A&M) regarding priority vendor management items as of Wednesday, 2/4
Warren, Joseph	2/4/2026	1.1	Analyze status of seven priority vendor management items as of Wednesday, 2/4 and coordinate with Company and A&M team regarding next steps to resolve the same
Athreya, Abhi	2/5/2026	0.8	Create detailed analysis of prepetition outstanding for upcoming trade agreements
Athreya, Abhi	2/5/2026	1.4	Review and respond to supplier escalations re: overdue postpetition and trade agreement payments
Callerio, Lorenzo	2/5/2026	1.9	Address the 2/5 vendor inquiries and document all necessary follow-up actions
Callerio, Lorenzo	2/5/2026	0.6	Review postpetition payment details to address vendor questions and provide the necessary responses
Callerio, Lorenzo	2/5/2026	0.7	Review and provide comments to certain statement of account received from a vendor
Callerio, Lorenzo	2/5/2026	0.5	Participate in a call with company purchasing and a vendor to discuss ch11 proceeding updates
Callerio, Lorenzo	2/5/2026	0.7	Review the terms of several trade agreement in order to finalize the ongoing negotiations
Callerio, Lorenzo	2/5/2026	0.4	Daily meeting (2/5) with management and service center to discuss the reconciliation process updates
Caruso, Nicholas	2/5/2026	0.7	Calls with N. Caruso (A&M) and A. Shahbain (A&M) related to overview slides on vendor trade agreement payments
Caruso, Nicholas	2/5/2026	0.4	Review legal response letter to certain supplier based on trade agreement negotiations
Caruso, Nicholas	2/5/2026	0.4	Revise June 30 scenario analysis based on latest comments from A&M team
Caruso, Nicholas	2/5/2026	0.4	Call with N. Caruso and R. Draude (A&M) and the company to discuss updates to trade agreement negotiations for a specific division
Caruso, Nicholas	2/5/2026	0.5	Call with Company team to discuss trade agreement status and next steps for logistics vendors
Caruso, Nicholas	2/5/2026	1.3	Further revise vendor prepetition claim analysis based on commentary from A&M team
Caruso, Nicholas	2/5/2026	1.3	Analyze changes from original vendor relief and prepare illustrative bridge to latest thinking amounts
Caruso, Nicholas	2/5/2026	1.2	Analyze five trade agreement negotiation updates from Company team and vendors and provide counterproposals or determine next steps and communicate those with the Company team
Caruso, Nicholas	2/5/2026	0.9	Analyze statistics of CIA team transition and gameplan next steps to improve efficiency and meet transition deadlines
Caruso, Nicholas	2/5/2026	2.6	Further revise June 30 scenario analysis based on latest comments from A&M team
Caruso, Nicholas	2/5/2026	0.6	Revise liquidity impact calculation for certain vendor based on latest counterproposals

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VENDOR MANAGEMENT

Professional	Date	Hours	Activity
Caruso, Nicholas	2/5/2026	0.5	Call with Company team to discuss ongoing consignment stock issues with suppliers and determine next steps
Cook, Jacob	2/5/2026	0.4	Review of ad hoc payment requests received from the Company purchasing related to non-trade agreement vendors
Cook, Jacob	2/5/2026	0.8	Calls with J. Cook (A&M) and A. Shahbain (A&M) related to payment process update and slide updates related to payments
Cook, Jacob	2/5/2026	0.9	Calls with accounts payable, A. Shahbain, and J. Cook (A&M) to address vendor escalation related to missing invoices
Donoghue, Doug	2/5/2026	0.2	Review progress on analysis re: trade agreement proposal
Draude, Richard	2/5/2026	1.8	Update liquidity impact calculations for multiple vendors to reflect terms in the respective executed trade agreements to use for analysis and discussion
Draude, Richard	2/5/2026	1.4	Review and respond to vendor communication emails for 2/5 and update trackers accordingly
Draude, Richard	2/5/2026	0.4	Call with N. Caruso and R. Draude (A&M) and the company to discuss updates to trade agreement negotiations for a specific division
Grossi, Nick	2/5/2026	1.1	Review and provide comments re: historical vendor invoice in error analytics
Hill, Michael	2/5/2026	0.2	Correspond re: request for certain invoices to be booked in order to be able to pay to a certain supplier
Hill, Michael	2/5/2026	0.3	Correspond re: check on multiple invoices not in the portal to be able to pay for a particular supplier
Shahbain, Abraham	2/5/2026	0.5	Call with Company purchasing, supply chain and A. Shahbain (A&M) to discuss inventory purchasing and process
Shahbain, Abraham	2/5/2026	0.8	Calls with J. Cook (A&M) and A. Shahbain (A&M) related to payment process update and slide updates related to payments
Shahbain, Abraham	2/5/2026	1.4	Review and respond to emails to address vendor escalations, payment requests, and confirmations
Shahbain, Abraham	2/5/2026	0.7	Update of overview of estimated liabilities
Shahbain, Abraham	2/5/2026	0.7	Calls with N. Caruso (A&M) and A. Shahbain (A&M) related to overview slides on vendor trade agreement payments
Shahbain, Abraham	2/5/2026	0.9	Calls with accounts payable, A. Shahbain, and J. Cook (A&M) to address vendor escalation related to missing invoices
Turner, Cari	2/5/2026	0.6	Review and provide comments on various vendor negotiations
Turner, Cari	2/5/2026	0.4	Follow-up on vendor escalation from the Company finance team
Turner, Cari	2/5/2026	0.2	Review latest CIA (cash in advance) tracker and provide comments to tracking team
Turner, Cari	2/5/2026	0.7	Review further revised vendor trade agreement analysis deck
Turner, Cari	2/5/2026	0.8	Follow-up on various questions/open items for the Company purchasing management

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VENDOR MANAGEMENT

Professional	Date	Hours	Activity
Turner, Cari	2/5/2026	1.1	Review vendor-level prepetition AP balances
Warren, Joseph	2/5/2026	0.3	Call with Company regarding priority vendor management issue and next steps to resolve as of Thursday, 2/5
Warren, Joseph	2/5/2026	0.6	Analyze status of five priority vendor management items as of Thursday, 2/5 and coordinate with Company and A&M team regarding next steps to resolve the same
Athreya, Abhi	2/6/2026	1.4	Review and respond to supplier escalations with Excel exhibits proving compliance
Athreya, Abhi	2/6/2026	0.9	Review postpetition escalations flagged by Counsel
Athreya, Abhi	2/6/2026	0.3	Correspond with critical wage-related supplier related to upcoming payments
Athreya, Abhi	2/6/2026	2.2	Review several purchaser escalations related to overdue postpetition and provide details on each
Callerio, Lorenzo	2/6/2026	1.8	Process and complete the vendor inquiries from 2/6, and capture all required next steps
Callerio, Lorenzo	2/6/2026	0.6	Prepare 2 revised business cases including the latest information received from management
Callerio, Lorenzo	2/6/2026	0.6	Participate in a call with a company buyer to discuss a counterproposal received from a vendor
Callerio, Lorenzo	2/6/2026	0.4	Daily meeting (2/6) with management and service center to discuss the reconciliation process updates
Callerio, Lorenzo	2/6/2026	0.6	Join a call with a vendor and certain company buyers to discuss the terms of a trade agreement under negotiations
Caruso, Nicholas	2/6/2026	0.7	Analyze latest prepetition payments made to certain vendor and outstanding amounts owed to include in trade agreement proposal
Caruso, Nicholas	2/6/2026	0.7	Review latest trade agreement and email trade agreement tracker and share with Company team
Caruso, Nicholas	2/6/2026	0.2	Correspond to vendor regarding the latest status of reconciliation
Caruso, Nicholas	2/6/2026	1.6	Analyze multiple trade agreement counterproposals and latest reconciliations and come up with next steps and additional counterproposals
Caruso, Nicholas	2/6/2026	0.6	Review latest reconciliation and language changes to trade agreement for certain vendor
Caruso, Nicholas	2/6/2026	0.6	Review updated reconciliation for certain vendor and confirm latest figures with vendor team
Caruso, Nicholas	2/6/2026	0.3	Analyze and summarize various data points for certain trade agreement
Caruso, Nicholas	2/6/2026	0.6	Review latest reconciliation for certain vendor and update liquidity impact calculation relating to the same
Caruso, Nicholas	2/6/2026	0.8	Participate in daily (2/6) vendor escalation call with Company team, A. Shahbain and N. Caruso (A&M) to discuss vendor-related matters and next steps related to the same

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VENDOR MANAGEMENT

Professional	Date	Hours	Activity
Caruso, Nicholas	2/6/2026	0.4	Correspond to Company purchasing team and accounting team regarding the latest status of reconciliation for certain vendor
Caruso, Nicholas	2/6/2026	0.4	Analyze cash in advance processing metrics related to transition and discuss next steps
Caruso, Nicholas	2/6/2026	0.4	Analyze negotiation status between Company and vendor where payables and receivables both exist and advise on next steps
Caruso, Nicholas	2/6/2026	0.4	Review overpayment to certain vendor and advise on avoidance actions in the future
Caruso, Nicholas	2/6/2026	0.8	Summarize latest counterproposal and status of reconciliation for certain vendor and share with vendor
Cook, Jacob	2/6/2026	1.1	Email correspondence with the Company purchasing and certain vendors related to status of invoice processing issues
Cook, Jacob	2/6/2026	1.4	Review of ad hoc requests related to invoices missing from trade agreement payments for certain vendors
Cook, Jacob	2/6/2026	1.9	Review of payment escalation requests from the Company purchasing related to payments requested during WE 1/30
Donoghue, Doug	2/6/2026	0.2	Analyze updates re: reconciliation, open trade agreement issues
Draude, Richard	2/6/2026	0.6	Update terms reference sheet for CIA processing team to reflect latest trade agreement executions
Draude, Richard	2/6/2026	1.0	Review and respond to vendor communication emails for 2/6 and update trackers accordingly
Draude, Richard	2/6/2026	0.9	Prepare vendor budget vs actuals analysis for WE 1/30
Draude, Richard	2/6/2026	1.0	Prepare weekly vendor management discussion materials to reflect this week's latest trade agreement executions and updates
Hollomon, Lindsey	2/6/2026	1.6	Create certain vendor analysis understanding prepetition outstanding
Hollomon, Lindsey	2/6/2026	1.7	Create certain vendor analysis exhibiting change in prepetition and postpetition paid to date
Hollomon, Lindsey	2/6/2026	0.6	Update certain vendor payment analysis to date
Hollomon, Lindsey	2/6/2026	2.8	Find certain trade agreement payments to send next week
O'Toole, Colin	2/6/2026	0.8	Assess new TA executed for a certain vendor, added to master vendor tracker, update various tabs to ensure all values are flowing into forecast appropriately
O'Toole, Colin	2/6/2026	0.6	Prepare vendor TA tracking file for distribution, assess file against executed TA's in Master Tracker, share with A&M team for external distribution
O'Toole, Colin	2/6/2026	0.9	Assess actual prepetition payments for the week ended 1/30/2026, perform update to Daily Actual Prepetition payments, update Daily Cash ACT tab in Master TA Tracker
O'Toole, Colin	2/6/2026	0.4	Perform weekly update to Formal TA Tracker, compile zip file of all executed TA's for the week ended 02/06, share with A&M team

Exhibit D

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VENDOR MANAGEMENT

Professional	Date	Hours	Activity
O'Toole, Colin	2/6/2026	0.2	Perform update to A&M repository to capture all documentation for executed TA's
O'Toole, Colin	2/6/2026	0.4	Assess most recent ETA master listing as of 2/6, updated Master TA Tracking file to incorporate ETA's, ensure all new ETA's are flowing into forecast appropriately
O'Toole, Colin	2/6/2026	1.1	Assess requirements for weekly VMT deck, update Excel schedules to incorporate TA's executed during the previous week, updated presentation deck to reflect changes to underlying excel, shared with A&M team
O'Toole, Colin	2/6/2026	0.9	Perform update to FX tab in Master Vendor Tracker for ten currencies for 01/30 (closing rate) - 02/06 (mid-day)
O'Toole, Colin	2/6/2026	0.8	Perform weekly update to Returned Terms schedule, share with A&M team
O'Toole, Colin	2/6/2026	0.3	Analyze weekly Formal ETA update, perform weekly update to formal ETA tab in Master TA vendor tracker
O'Toole, Colin	2/6/2026	0.3	Prepare draft of daily TA's correspondence to A&M team as of 2/6, extract files and compile into summary format, share with team
O'Toole, Colin	2/6/2026	0.3	Perform update to daily Supplier Agreement tracker as of 2/6, share with A&M to complete outstanding portions
Shahbain, Abraham	2/6/2026	0.2	Review and provide feedback on executed trade agreement reporting requirements
Shahbain, Abraham	2/6/2026	0.4	Review and provide comments on estimated payment deferral overview
Shahbain, Abraham	2/6/2026	0.7	Update regional allocation funding analysis based on feedback and escalations
Shahbain, Abraham	2/6/2026	0.3	Review and provide feedback on vendor spend per first day motion reporting requirements
Shahbain, Abraham	2/6/2026	1.5	Review and respond to emails to address vendor escalations, payment requests, and confirmations
Shahbain, Abraham	2/6/2026	0.3	Review and provide feedback on trade agreement tracker reporting requirements
Shahbain, Abraham	2/6/2026	0.6	Review and provide feedback on payment terms analysis
Shahbain, Abraham	2/6/2026	0.8	Review payment forecast reporting based on information received
Shahbain, Abraham	2/6/2026	0.8	Participate in daily (2/6) vendor escalation call with Company team, A. Shahbain and N. Caruso (A&M) to discuss vendor-related matters and next steps related to the same
Shiffman, David	2/6/2026	0.7	Call with Treasury, Purchasing and A&M to review forecasted vendor obligations and current liquidity outlook
Turner, Cari	2/6/2026	0.4	Follow-up on vendor escalation from the Company finance team
Turner, Cari	2/6/2026	0.6	Review and provide comments on various vendor negotiations
Turner, Cari	2/6/2026	0.3	Review latest CIA (cash in advance) tracker and provide comments to tracking team

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VENDOR MANAGEMENT

Professional	Date	Hours	Activity
Turner, Cari	2/6/2026	0.3	Review and provide comments on various vendor reports
Turner, Cari	2/6/2026	0.9	Follow-up on various questions/open items for the Company purchasing management
Warren, Joseph	2/6/2026	0.3	Provide context and direction to A&M team regarding certain supplier issues as of Friday, 2/6
Warren, Joseph	2/6/2026	0.2	Analyze updates from Company to ongoing vendor management issues as of Friday, 2/6 and develop next step plans to resolve the same
Warren, Joseph	2/6/2026	0.2	Analyze A&M team draft response to certain supplier and provide feedback on the same
Webber, Dan	2/6/2026	0.2	Review correspondences with S. Lieberman (K&E) and Company management regarding payment of certain vendor invoices
Caruso, Nicholas	2/7/2026	0.3	Revise trade agreement draft for certain vendor and share with Company team
Shahbain, Abraham	2/7/2026	0.4	Respond to emails related to vendor outstanding balances and payments regarding to leases
Cook, Jacob	2/8/2026	0.4	Refresh of weekly postpetition disbursement working file for WE 2/13
Warren, Joseph	2/8/2026	0.3	Analyze escalation from and prepare response to certain supplier with an executed critical vendor agreement
Warren, Joseph	2/8/2026	0.3	Analyze updates from Company to ongoing vendor management issues as of week ending Friday, 2/6 and develop next step plans to resolve the same
Athreya, Abhi	2/9/2026	1.2	Pull prepetition payments for several suppliers and provide to the Company
Athreya, Abhi	2/9/2026	1.8	Complete detailed reconciliation of supplier postpetition statement against Company AP
Athreya, Abhi	2/9/2026	1.1	Assemble initial framework of trade agreement payments due this week
Athreya, Abhi	2/9/2026	0.2	Call with supplier, the Company, L. Callerio, and A. Athreya (A&M) to review past due invoices and discuss double payments
Athreya, Abhi	2/9/2026	0.6	Create invoice copy request in Excel and correspond with supplier related to the same
Athreya, Abhi	2/9/2026	0.5	Call with A. Athreya and L. Hollomon (A&M) discussing certain vendor prepetition invoices remittance details
Athreya, Abhi	2/9/2026	0.5	Call with A. Athreya and L. Hollomon (A&M) discussing trade agreement payments for certain region
Athreya, Abhi	2/9/2026	1.3	Update detailed tracking sheet of trade agreement escalations and resolutions
Athreya, Abhi	2/9/2026	2.1	Investigate stop shipment escalations related to past due postpetition and complete detailed reconciliation
Athreya, Abhi	2/9/2026	0.6	Call with A. Shahbain, J. Cook, and A. Athreya (A&M) to discuss current vendor escalations and next steps related to the same
Athreya, Abhi	2/9/2026	1.2	Review and respond to supplier escalations re: missing trade agreement payments

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VENDOR MANAGEMENT

Professional	Date	Hours	Activity
Athreya, Abhi	2/9/2026	0.2	Prepare for meeting related to weekly vendor postpetition escalations
Athreya, Abhi	2/9/2026	1.1	Prepare detailed supplier analysis and collect proof of payment to demonstrate paydown of past due amounts
Athreya, Abhi	2/9/2026	1.1	Compile action items from meetings and communicate with the Company back office
Callerio, Lorenzo	2/9/2026	0.2	Call with supplier, the Company, L. Callerio, and A. Athreya (A&M) to review past due invoices and discuss double payments
Callerio, Lorenzo	2/9/2026	0.4	Correspond with management re: revised trade terms of certain specific settlement agreement
Callerio, Lorenzo	2/9/2026	0.8	Participate in daily (2/9) vendor escalation call with Company team, A. Shahbain and L. Callerio (A&M) to discuss vendor-related matters and next steps related to the same
Callerio, Lorenzo	2/9/2026	1.6	Review and provide comments to the most updated version of the disbursement forecast analysis prepared by C. O'Toole (A&M)
Callerio, Lorenzo	2/9/2026	0.4	Daily meeting (2/9) with management and service center to discuss the reconciliation process updates
Callerio, Lorenzo	2/9/2026	0.7	Review multiple prepetition reconciliation dataset before finalizing certain settlement agreements
Callerio, Lorenzo	2/9/2026	0.6	Prepare 2 new business case to support the trade agreement approval process
Callerio, Lorenzo	2/9/2026	0.4	Participate in call with A. Shahbain (A&M), N. Caruso (A&M), L. Callerio (A&M) and the Ad Hoc Group's financial advisor re: vendor management update
Callerio, Lorenzo	2/9/2026	2.1	Assess and close out the vendor inquiries received on 2/9, ensuring all subsequent action items are properly documented
Caruso, Nicholas	2/9/2026	1.4	Revise vendor management dashboard for latest week
Caruso, Nicholas	2/9/2026	0.9	Analyze multiple trade agreement counterproposals and latest reconciliations and come up with next steps and additional counterproposals
Caruso, Nicholas	2/9/2026	0.5	Call with vendor team and Company team to discuss latest trade agreement negotiations
Caruso, Nicholas	2/9/2026	0.8	Review and revise latest vendor spend budget vs actuals and update summary
Caruso, Nicholas	2/9/2026	0.9	Review and respond to questions from Company team from afternoon related to trade agreements and reconciliations
Caruso, Nicholas	2/9/2026	0.4	Participate in call with A. Shahbain (A&M), N. Caruso (A&M), L. Callerio (A&M) and the Ad Hoc Group's financial advisor re: vendor management update
Caruso, Nicholas	2/9/2026	0.3	Summarize latest trade agreement developments for Company team
Caruso, Nicholas	2/9/2026	0.3	Analyze invoice related to contract where service dates split prepetition and postpetition and identify proper split
Caruso, Nicholas	2/9/2026	0.7	Analyze multiple reconciliations and issues related to cash in advance invoices for certain vendors

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VENDOR MANAGEMENT

Professional	Date	Hours	Activity
Caruso, Nicholas	2/9/2026	0.7	Analyze vendors that should return to terms this week based on trade agreement executions and share with Company team
Caruso, Nicholas	2/9/2026	0.7	Calls with N. Caruso (A&M) and A. Shahbain (A&M) to discuss trade agreement negotiations and next steps
Caruso, Nicholas	2/9/2026	1.8	Analyze latest vendor forecast detail and adjust based on latest trade agreement executions and / or negotiations
Caruso, Nicholas	2/9/2026	0.7	Analyze vendors with executed trade agreements that will return to terms immediately or in the future and share with Company team
Caruso, Nicholas	2/9/2026	0.4	Review chapter 11 related questions from vendor and provide responses
Caruso, Nicholas	2/9/2026	0.4	Draft trade agreement for certain vendor and coordinate next steps with Company team regarding the same
Cook, Jacob	2/9/2026	0.6	Call with A. Shahbain, J. Cook, and A. Athreya (A&M) to discuss current vendor escalations and next steps related to the same
Cook, Jacob	2/9/2026	2.1	Review of payment escalations related to WE 2/13 payments
Cook, Jacob	2/9/2026	0.8	Calls with J. Cook (A&M) and A. Shahbain (A&M) to discuss payment run and selections open
Donoghue, Doug	2/9/2026	0.3	Reconcile supplier-provided data for accuracy
Donoghue, Doug	2/9/2026	0.4	Review supplier proposal re: trade agreement, correspondence and analysis re: same
Draude, Richard	2/9/2026	1.2	Review and respond to vendor communication emails for 2/9 and update trackers accordingly
Draude, Richard	2/9/2026	1.5	Update weekly vendor management discussion materials prior to distribution
Draude, Richard	2/9/2026	1.7	Update vendor management discussion materials to reflect latest trade agreements executed and corresponding liquidity impact calculations
Grossi, Nick	2/9/2026	0.5	Participate in discussion related to VMT and supplier obligations with the Company's purchasing leaders
Grossi, Nick	2/9/2026	0.6	Review postpetition supplier payment request and provide comments re: same
Hill, Michael	2/9/2026	0.2	Correspond re: provide proof of payments to a certain supplier to show payment status for invoices
Hollomon, Lindsey	2/9/2026	0.8	Pull together certain region trade agreement payments from previous week
Hollomon, Lindsey	2/9/2026	2.8	Create analysis for certain vendor postpetition outstanding as well as prepetition outstanding
Hollomon, Lindsey	2/9/2026	0.5	Call with A. Athreya and L. Hollomon (A&M) discussing certain vendor prepetition invoices remittance details
Hollomon, Lindsey	2/9/2026	0.5	Call with A. Athreya and L. Hollomon (A&M) discussing trade agreement payments for certain region
Hollomon, Lindsey	2/9/2026	2.1	Pull together certain vendor prepetition invoices paid for remittance details

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Professional	Date	Hours	Activity
Hollomon, Lindsey	2/9/2026	0.7	Pull various invoices for certain vendor remittance details
O'Toole, Colin	2/9/2026	0.9	Analyze updated FDM Vendor Relief Summary file, performed update to Master TA Tracker to reflect latest figures as of the end of January 2026
O'Toole, Colin	2/9/2026	1.9	Analyze request to update A&M Vendor Disbursement Forecast, perform revision of in-process vendor categorization, revised forecast estimate for each vendor category
O'Toole, Colin	2/9/2026	0.3	Analyze ETA received for a certain vendor, removed from Master TA Tracker to avoid duplication of executed amounts
O'Toole, Colin	2/9/2026	0.3	Perform update to daily Supplier Agreement tracker as of 2/9, share with A&M to complete outstanding portions
O'Toole, Colin	2/9/2026	0.7	Analyze six ETA's received from A&M team that need to be captured in the Vendor Disbursement Forecast, added all six to the model input tab
O'Toole, Colin	2/9/2026	0.4	Assess most recent ETA master listing as of 2/9, updated Master TA Tracking file to incorporate ETA's, ensure all new ETA's are flowing into forecast appropriately
O'Toole, Colin	2/9/2026	0.4	Prepare draft of daily TA's correspondence to A&M team as of 2/9, extract files and compile into summary format, share with team
Shahbain, Abraham	2/9/2026	0.4	Participate in call with A. Shahbain (A&M), N. Caruso (A&M), L. Callerio (A&M) and the Ad Hoc Group's financial advisor re: vendor management update
Shahbain, Abraham	2/9/2026	0.8	Review and finalize analysis summarizing claims at emergence
Shahbain, Abraham	2/9/2026	0.8	Participate in daily (2/9) vendor escalation call with Company team, A. Shahbain and L. Callerio (A&M) to discuss vendor-related matters and next steps related to the same
Shahbain, Abraham	2/9/2026	0.9	Review and finalize proposed payment run and provide feedback to team
Shahbain, Abraham	2/9/2026	0.6	Call with company accounts payable and A. Shahbain (A&M) related to vendor reconciliation
Shahbain, Abraham	2/9/2026	0.8	Calls with J. Cook (A&M) and A. Shahbain (A&M) to discuss payment run and selections open
Shahbain, Abraham	2/9/2026	0.6	Call with A. Shahbain, J. Cook, and A. Athreya (A&M) to discuss current vendor escalations and next steps related to the same
Shahbain, Abraham	2/9/2026	1.9	Respond to emails related to vendor escalations, confirmations, and payment requests
Shahbain, Abraham	2/9/2026	0.7	Update vendor overview slides for feedback received
Shahbain, Abraham	2/9/2026	0.7	Calls with N. Caruso (A&M) and A. Shahbain (A&M) to discuss trade agreement negotiations and next steps
Shiffman, David	2/9/2026	0.6	Call with Treasury, Purchasing and A&M to review forecasted vendor obligations and current liquidity outlook
Turner, Cari	2/9/2026	1.1	Follow-up on various questions/open items for the Company purchasing management

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Professional	Date	Hours	Activity
Turner, Cari	2/9/2026	0.7	Respond to various vendor inquiries from advisors
Turner, Cari	2/9/2026	0.6	Review and provide comments on various vendor negotiations
Turner, Cari	2/9/2026	0.2	Review latest CIA (cash in advance) tracker and provide comments to tracking team
Turner, Cari	2/9/2026	0.6	Respond to various vendor payment inquiries
Turner, Cari	2/9/2026	0.3	Follow-up on vendor escalation from the Company finance team
Warren, Joseph	2/9/2026	0.3	Provide context and direction to A&M team regarding certain supplier with an executed critical vendor agreement to resolve issue as of Monday, 2/9
Warren, Joseph	2/9/2026	0.2	Analyze updates from Company to ongoing vendor management issues as of Monday, 2/9 and develop next step plans to resolve the same
Warren, Joseph	2/9/2026	0.4	Provide context and direction to A&M team regarding certain supplier issues as of Monday, 2/9
Athreya, Abhi	2/10/2026	2.0	Create detailed Excel file outlining invoice detail for each trade agreement installment completion
Athreya, Abhi	2/10/2026	0.5	Compile and provide proof of payment to select supplier to prevent credit holds
Athreya, Abhi	2/10/2026	2.5	Complete script-based invoice selection for this week's trade agreement payments
Athreya, Abhi	2/10/2026	1.3	Finalize trade agreement payment run and send to the Company
Athreya, Abhi	2/10/2026	1.3	Complete final review of invoice selection for this week's trade agreement payment run
Athreya, Abhi	2/10/2026	0.4	Call with a supplier, M. Hill, and A. Athreya (A&M) to discuss current and upcoming payments
Athreya, Abhi	2/10/2026	0.5	Call with A. Athreya and L. Hollomon (A&M) to discuss vendor invoices due February 10
Athreya, Abhi	2/10/2026	1.9	Review each trade agreement to ensure compliance and resolve AP gaps
Callerio, Lorenzo	2/10/2026	0.8	Call with a company buyer to discuss the status of the open ongoing negotiations
Callerio, Lorenzo	2/10/2026	0.9	Review certain reconciliation data set provided by management before finalizing several trade agreement
Callerio, Lorenzo	2/10/2026	0.5	Daily meeting (2/10) with management and service center to discuss the reconciliation process updates
Callerio, Lorenzo	2/10/2026	0.9	Prepare certain updated business cases to reflect the result of the most recent negotiations
Callerio, Lorenzo	2/10/2026	0.5	Correspond with management re: revised terms of a settlement agreement under negotiation
Callerio, Lorenzo	2/10/2026	0.8	Participate in a weekly call with company purchasing to discuss the status of certain vendor negotiations

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VENDOR MANAGEMENT

Professional	Date	Hours	Activity
Callerio, Lorenzo	2/10/2026	0.6	Draft the updated version of certain trade agreements as requested by management
Callerio, Lorenzo	2/10/2026	1.8	Analyze the 2/10 vendor inquiries, execute the required resolutions, and document all downstream actions to ensure full traceability
Caruso, Nicholas	2/10/2026	0.6	Analyze payment issues for certain vendors and coordinate next steps with Company P2P team
Caruso, Nicholas	2/10/2026	0.4	Analyze latest proposal and issues raised by certain vendor coordinate next steps
Caruso, Nicholas	2/10/2026	0.4	Further revise vendor management dashboard based on commentary from Company team
Caruso, Nicholas	2/10/2026	0.4	Call with Company accounting, N. Caruso (A&M), and A. Shahbain (A&M) to personnel transition
Caruso, Nicholas	2/10/2026	0.6	Call with Company team to discuss outstanding trade agreements and next steps for logistics vendors
Caruso, Nicholas	2/10/2026	0.5	Call with Company team to discuss outstanding trade agreements and next steps for certain division vendors
Caruso, Nicholas	2/10/2026	0.6	Calls with N. Caruso (A&M) and A. Shahbain (A&M) to discuss trade agreement negotiations and other escalations
Caruso, Nicholas	2/10/2026	0.8	Analyze multiple trade agreement counterproposals and latest reconciliations and come up with next steps and additional counterproposals
Caruso, Nicholas	2/10/2026	1.6	Review and respond to questions received overnight from various Company locations related to trade agreements
Caruso, Nicholas	2/10/2026	0.8	Revise vendor management dashboard based on commentary from A&M team
Caruso, Nicholas	2/10/2026	0.8	Correspond to the Company team regarding reconciliation status of certain vendors
Cook, Jacob	2/10/2026	2.1	Consolidate the Company purchasing feedback related to deferral templates for WE 2/13 - EMEA
Cook, Jacob	2/10/2026	1.9	Consolidate the Company purchasing feedback related to deferral templates for WE 2/13 - NAFTA
Cook, Jacob	2/10/2026	0.3	Call with C. Turner (A&M), J. Cook (A&M), and A. Shahbain (A&M) to discuss payments
Cook, Jacob	2/10/2026	0.7	Calls with J. Cook (A&M) and A. Shahbain (A&M) to discuss payment escalations and next steps
Donoghue, Doug	2/10/2026	0.3	Analyze outstanding balances by currency, reconciliation of same
Draude, Richard	2/10/2026	0.9	Review and respond to vendor communication emails for 2/10 and update trackers accordingly
Draude, Richard	2/10/2026	0.9	Update certain trade agreement reporting to reflect latest executions
Draude, Richard	2/10/2026	1.7	Weekly consolidation of company AP data to create one master file
Hill, Michael	2/10/2026	0.3	Call with M. Hill (A&M) and J. Warren (A&M) regarding cash in advance issues and next steps to resolve as of Tuesday, 2/10

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Professional	Date	Hours	Activity
Hill, Michael	2/10/2026	0.4	Call with a supplier, M. Hill, and A. Athreya (A&M) to discuss current and upcoming payments
Hill, Michael	2/10/2026	0.2	Correspond re: discuss potential avenues to replace a certain vendor creating pressure to make payments earlier than current terms
Hollomon, Lindsey	2/10/2026	0.9	Pull together proof of payment analysis for week ending 2/9
Hollomon, Lindsey	2/10/2026	2.6	Create analysis for certain vendor remittance details
Hollomon, Lindsey	2/10/2026	1.1	Finalize and send certain vendor analysis for remittance details
Hollomon, Lindsey	2/10/2026	0.8	Pull together certain vendor payments for outstanding prepetition balances
Hollomon, Lindsey	2/10/2026	0.7	Send out trade agreement payments to be paid for certain region
Hollomon, Lindsey	2/10/2026	0.5	Call with A. Athreya and L. Hollomon (A&M) to discuss vendor invoices due February 10
O'Toole, Colin	2/10/2026	1.3	Assess request from A&M team to revise the presentation of TA savings in weekly VMT deck, alter presentation to switch from average savings to total savings, revise formulas to streamline tracing and tie-out
O'Toole, Colin	2/10/2026	0.4	Prepare draft of daily TA's correspondence to A&M team as of 2/10, extract files and compile into summary format, share with team
O'Toole, Colin	2/10/2026	0.4	Assess most recent ETA master listing as of 2/10, updated Master TA Tracking file to incorporate ETA's, ensure all new ETA's are flowing into forecast appropriately
O'Toole, Colin	2/10/2026	0.4	Assess request from A&M team to verify specified vendor payment terms, researched historical payments terms and executed TA, communicated findings to A&M team, revised weekly VMT deck to reflect changes
O'Toole, Colin	2/10/2026	0.6	Analyze request from A&M team to review manual changes to Vendor Forecast, review modified vendors, adjusted various vendors to ensure all payments are flowing through forecast correctly
O'Toole, Colin	2/10/2026	0.3	Perform update to daily Supplier Agreement tracker as of 2/10, share with A&M to complete outstanding portions
O'Toole, Colin	2/10/2026	0.8	Analyze Vendor Summary tab in Vendor Disbursement Forecast, perform update to language for descriptions of each vendor category and how they are forecast
O'Toole, Colin	2/10/2026	0.7	Assess six ETA's added to Vendor Disbursement Forecast, add all six to the Master TA Tracker to ensure all in-process vendors are captured in Master file
Shahbain, Abraham	2/10/2026	0.6	Calls with N. Caruso (A&M) and A. Shahbain (A&M) to discuss trade agreement negotiations and other escalations
Shahbain, Abraham	2/10/2026	1.2	Respond to emails related to vendor escalations and payment requests to address non-shipments
Shahbain, Abraham	2/10/2026	0.4	Call with Company purchasing and A. Shahbain (A&M) on additional regional funding needs

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Professional	Date	Hours	Activity
Shahbain, Abraham	2/10/2026	0.6	Update payment run proposal based on feedback requested
Shahbain, Abraham	2/10/2026	0.6	Call with Company purchasing and A. Shahbain (A&M) to discuss vendor liquidity concerns
Shahbain, Abraham	2/10/2026	0.3	Call with Company purchasing and A. Shahbain (A&M) to discuss payment terms updates
Shahbain, Abraham	2/10/2026	0.3	Call with C. Turner (A&M), J. Cook (A&M), and A. Shahbain (A&M) to discuss payments
Shahbain, Abraham	2/10/2026	0.4	Call with Company accounting, N. Caruso (A&M), and A. Shahbain (A&M) to personnel transition
Shahbain, Abraham	2/10/2026	0.5	Review and provide feedback on stakeholder reporting on trade agreement statuses
Shahbain, Abraham	2/10/2026	0.7	Calls with J. Cook (A&M) and A. Shahbain (A&M) to discuss payment escalations and next steps
Shahbain, Abraham	2/10/2026	0.3	Call with C. Turner (A&M) and A. Shahbain (A&M) to discuss imposed vendors
Shiffman, David	2/10/2026	0.5	Call with A&M and Ankura to review analysis on trade agreements and potential strategy with customers
Turner, Cari	2/10/2026	1.1	Review latest vendor management reporting package (for week ending February 6)
Turner, Cari	2/10/2026	0.3	Call with C. Turner (A&M), J. Cook (A&M), and A. Shahbain (A&M) to discuss payments
Turner, Cari	2/10/2026	0.6	Call with Ankura to discuss vendor trade agreement payments
Turner, Cari	2/10/2026	0.6	Review and provide comments on various vendor negotiations
Turner, Cari	2/10/2026	0.3	Call with C. Turner (A&M) and A. Shahbain (A&M) to discuss imposed vendors
Turner, Cari	2/10/2026	0.4	Follow-up on various questions/open items for the Company purchasing management
Turner, Cari	2/10/2026	0.3	Review latest CIA (cash in advance) tracker and provide comments to tracking team
Warren, Joseph	2/10/2026	0.7	Analyze updates from Company to ongoing vendor management issues as of Tuesday, 2/10 and develop next step plans to resolve the same
Warren, Joseph	2/10/2026	0.2	Analyze Company request for information relating to vendor management context and process and respond on the same
Warren, Joseph	2/10/2026	0.2	Analyze A&M team context regarding certain supplier escalation and prepare response to the same supplier issue as of Tuesday, 2/10
Warren, Joseph	2/10/2026	0.3	Call with M. Hill (A&M) and J. Warren (A&M) regarding cash in advance issues and next steps to resolve as of Tuesday, 2/10
Weiland, Brad	2/10/2026	0.3	Correspond with vendor re bankruptcy questions and follow up re same
Weiland, Brad	2/10/2026	0.3	Telephone conference with vendor representative re bankruptcy claims process inquiries

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Athreya, Abhi	2/11/2026	0.6	Call with A. Athreya and L. Hollomon (A&M) regarding certain vendor outstanding invoices
Athreya, Abhi	2/11/2026	1.9	Check trade agreement compliance for NAFTA vendor and communicate with Company purchasers
Athreya, Abhi	2/11/2026	1.9	Analyze compliance to trade agreement where supplier is escalating legally
Athreya, Abhi	2/11/2026	0.9	Update the Company's purchasing team related to scheduled trade agreement payment
Athreya, Abhi	2/11/2026	0.7	Address Counsel escalation related to non-payment of legal vendors
Athreya, Abhi	2/11/2026	0.8	Working session with A. Athreya and L. Hollomon (A&M) discussing payment details for certain vendor prepetition invoices
Athreya, Abhi	2/11/2026	0.6	Call with C. Turner, A. Shahbain, N. Caruso, R. Draude, A. Athreya and C. O'Toole (A&M) to discuss updates to various VMT workstreams
Athreya, Abhi	2/11/2026	0.5	Provide remittance details related to invoices paid towards trade agreement to date
Athreya, Abhi	2/11/2026	0.9	Investigate supplier concerns related to trade agreement payments
Athreya, Abhi	2/11/2026	0.6	Call with A. Shahbain, J. Cook, and A. Athreya (A&M) to discuss current vendor escalations and next steps
Athreya, Abhi	2/11/2026	0.3	Call with supplier, M. Hill, and A. Athreya (A&M) to discuss current and upcoming payments
Athreya, Abhi	2/11/2026	0.9	Review escalation related to self-billing invoices within trade agreement
Athreya, Abhi	2/11/2026	1.3	Review supplier statement of account for overdue postpetition and forward to back office for booking and payment
Callerio, Lorenzo	2/11/2026	0.7	Correspond with company purchasing to discuss the revised trade terms of certain settlement agreements
Callerio, Lorenzo	2/11/2026	0.7	Call with a company buyer to define the negotiation strategy in advance of a meeting with a vendor
Callerio, Lorenzo	2/11/2026	0.7	Draft new business cases as requested by management
Callerio, Lorenzo	2/11/2026	2.3	Review and resolve all vendor inquiries submitted on 2/9, capturing any follow-up tasks and logging all resulting actions
Callerio, Lorenzo	2/11/2026	1.6	Review the last version of the revised disbursement forecast projections prepared by C. O'Toole (A&M) and provide comments
Caruso, Nicholas	2/11/2026	1.9	Analyze multiple trade agreements and prepare counterproposals
Caruso, Nicholas	2/11/2026	0.8	Participate in daily (2/11) vendor escalation call with Company team, A. Shahbain and N. Caruso (A&M) to discuss vendor-related matters and next steps related to the same
Caruso, Nicholas	2/11/2026	0.5	Call with Company team regarding status of trade agreement with certain vendor and next steps

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VENDOR MANAGEMENT

Professional	Date	Hours	Activity
Caruso, Nicholas	2/11/2026	0.6	Call with C. Turner, A. Shahbain, N. Caruso, R. Draude, A. Athreya and C. O'Toole (A&M) to discuss updates to various VMT workstreams
Caruso, Nicholas	2/11/2026	0.8	Correspond to Company team regarding latest status of multiple trade agreements with certain division
Caruso, Nicholas	2/11/2026	0.4	Coordinate next steps related to trade agreement request from customer related vendor
Caruso, Nicholas	2/11/2026	0.5	Call with Company team, A. Shahbain, and N. Caruso (A&M) regarding changes to payment terms
Caruso, Nicholas	2/11/2026	0.4	Review latest trade agreement draft and provide commentary
Caruso, Nicholas	2/11/2026	1.1	Analyze multiple vendor escalations related to payment issues and investigate invoices not paid
Caruso, Nicholas	2/11/2026	0.6	Call with A. Shahbain and N. Caruso (A&M) regarding certain vendor status and workstream updates
Caruso, Nicholas	2/11/2026	0.7	Review slides previously prepared for vendor escalations
Cook, Jacob	2/11/2026	1.7	Review of WE 2/6 payment request escalations from the Company purchasing
Cook, Jacob	2/11/2026	1.4	Review of ad hoc Company purchasing team requests for emergency payments related to items past due
Cook, Jacob	2/11/2026	0.6	Call with A. Shahbain, J. Cook, and A. Athreya (A&M) to discuss current vendor escalations and next steps
Cook, Jacob	2/11/2026	0.4	Calls with J. Cook (A&M) and A. Shahbain (A&M) to finalize payment run and discuss reporting next steps
Donoghue, Doug	2/11/2026	0.2	Review supplier proposed outstanding balances, correspondence re: same
Draude, Richard	2/11/2026	1.1	Prepare updates to trade agreement management forecast to reflect latest
Draude, Richard	2/11/2026	0.8	Review and respond to vendor communication emails for 2/11 and update trackers accordingly
Draude, Richard	2/11/2026	0.6	Call with C. Turner, A. Shahbain, N. Caruso, R. Draude, A. Athreya and C. O'Toole (A&M) to discuss updates to various VMT workstreams
Grossi, Nick	2/11/2026	0.8	Coordinate ongoing supplier-related discussions
Grossi, Nick	2/11/2026	0.5	Meeting with management, N. Grossi, D. Shiffman, and L. Postolos (A&M) regarding vendor invoice issues and payment reconciliations
Hill, Michael	2/11/2026	0.2	Correspond re: check on status of Trade Agreement for a particular vendor raising concerns
Hill, Michael	2/11/2026	0.2	Correspond re: confirm status of a certain supplier indicated to be close to getting a Trade Agreement
Hill, Michael	2/11/2026	0.2	Correspond re: update on status of invoices in advance of the break in operations for a particular vendor
Hill, Michael	2/11/2026	0.3	Call with supplier, M. Hill, and A. Athreya (A&M) to discuss current and upcoming payments

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VENDOR MANAGEMENT

Professional	Date	Hours	Activity
Hill, Michael	2/11/2026	0.3	Correspond re: reply to a vendor asking clarifying questions for the issues they have brought up with regards to vendor payments needed
Hollomon, Lindsey	2/11/2026	1.7	Finalize analysis for certain vendor outstanding payments
Hollomon, Lindsey	2/11/2026	0.4	Pull together certain vendor payment details for postpetition invoices
Hollomon, Lindsey	2/11/2026	0.6	Call with A. Athreya and L. Hollomon (A&M) regarding certain vendor outstanding invoices
Hollomon, Lindsey	2/11/2026	0.8	Working session with A. Athreya and L. Hollomon (A&M) discussing payment details for certain vendor prepetition invoices
Hollomon, Lindsey	2/11/2026	2.3	Pull together analysis for certain vendor postpetition and prepetition outstanding invoices
O'Toole, Colin	2/11/2026	0.6	Analyze Actual CIA payments through WE 02/06, update Daily Cash Actuals tab in Master TA Tracker
O'Toole, Colin	2/11/2026	0.6	Call with C. Turner, A. Shahbain, N. Caruso, R. Draude, A. Athreya and C. O'Toole (A&M) to discuss updates to various VMT workstreams
O'Toole, Colin	2/11/2026	0.6	Analyze feedback from A&M team on select vendors, removed specified vendors from Vendor Disbursement Forecast and Master TA Tracker
O'Toole, Colin	2/11/2026	0.3	Call with A. Shahbain and C. O'Toole (A&M) to review Vendor Forecast and discuss revisions
O'Toole, Colin	2/11/2026	0.3	Perform update to daily Supplier Agreement tracker as of 2/11, share with A&M to complete outstanding portions
O'Toole, Colin	2/11/2026	0.9	Analyze feedback from A&M team regarding a specified vendor, added vendor to Supplier Disbursement Forecast and Master TA Tracker to ensure it is captured in both files
O'Toole, Colin	2/11/2026	0.9	Assess feedback from A&M team on Vendor Disbursement Forecast, revise forecast methodology to spread out payments more evenly
O'Toole, Colin	2/11/2026	0.4	Assess most recent ETA master listing as of 2/11, updated Master TA Tracking file to incorporate ETA's, ensure all new ETA's are flowing into forecast appropriately
O'Toole, Colin	2/11/2026	0.8	Perform update to Vendor Disbursement Forecast PowerPoint deck to reflect changes to underlying excel analysis, shared with A&M team for review
O'Toole, Colin	2/11/2026	0.4	Prepare draft of daily TA's correspondence to A&M team as of 2/11, extract files and compile into summary format, share with team
O'Toole, Colin	2/11/2026	0.8	Assess actual prepetition payments for the week ended 02/06, perform update to Daily Actual Prepetition payments, update Daily Cash ACT tab in Master TA Tracker
O'Toole, Colin	2/11/2026	0.4	Perform update to 'Comparison to prior' tab in Master TA Tracker to reflect values for the week ended 02/06
Postolos, Lucas	2/11/2026	0.5	Meeting with management, N. Grossi, D. Shiffman, and L. Postolos (A&M) regarding vendor invoice issues and payment reconciliations
Shahbain, Abraham	2/11/2026	0.5	Call with Company team, A. Shahbain, and N. Caruso (A&M) regarding changes to payment terms

Exhibit D

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VENDOR MANAGEMENT

Professional	Date	Hours	Activity
Shahbain, Abraham	2/11/2026	0.5	Call with Company purchasing, lenders, lenders' advisors, C. Turner (A&M), and A. Shahbain (A&M) to provide vendor update
Shahbain, Abraham	2/11/2026	0.6	Review and provide feedback on payment analysis summarizing trade agreement payments
Shahbain, Abraham	2/11/2026	0.8	Participate in daily (2/11) vendor escalation call with Company team, A. Shahbain and N. Caruso (A&M) to discuss vendor-related matters and next steps related to the same
Shahbain, Abraham	2/11/2026	1.6	Review and respond to emails related to vendor escalations, payment requests, and confirmations
Shahbain, Abraham	2/11/2026	0.4	Calls with J. Cook (A&M) and A. Shahbain (A&M) to finalize payment run and discuss reporting next steps
Shahbain, Abraham	2/11/2026	1.2	Update regional allocation forecast based escalations
Shahbain, Abraham	2/11/2026	0.3	Call with A. Shahbain and C. O'Toole (A&M) to review Vendor Forecast and discuss revisions
Shahbain, Abraham	2/11/2026	0.6	Call with C. Turner, A. Shahbain, N. Caruso, R. Draude, A. Athreya and C. O'Toole (A&M) to discuss updates to various VMT workstreams
Shahbain, Abraham	2/11/2026	0.6	Call with A. Shahbain, J. Cook, and A. Athreya (A&M) to discuss current vendor escalations and next steps
Shahbain, Abraham	2/11/2026	0.6	Call with A. Shahbain and N. Caruso (A&M) regarding certain vendor status and workstream updates
Shahbain, Abraham	2/11/2026	0.5	Call with Company purchasing, finance, C. Turner (A&M), D. Shiffman (A&M), and A. Shahbain (A&M) to provide vendor update
Shiffman, David	2/11/2026	0.5	Call with Company purchasing, finance, C. Turner (A&M), D. Shiffman (A&M), and A. Shahbain (A&M) to provide vendor update
Shiffman, David	2/11/2026	0.5	Meeting with management, N. Grossi, D. Shiffman, and L. Postolos (A&M) regarding vendor invoice issues and payment reconciliations
Shiffman, David	2/11/2026	0.5	Weekly vendor management call with A&M, Management, Purchasing and Treasury
Turner, Cari	2/11/2026	0.5	Call with Company purchasing, finance, C. Turner (A&M), D. Shiffman (A&M), and A. Shahbain (A&M) to provide vendor update
Turner, Cari	2/11/2026	0.6	Review and provide comments on various vendor reports
Turner, Cari	2/11/2026	0.6	Call with C. Turner, A. Shahbain, N. Caruso, R. Draude, A. Athreya and C. O'Toole (A&M) to discuss updates to various VMT workstreams
Turner, Cari	2/11/2026	0.4	Follow-up on various questions/open items for the Company purchasing management
Turner, Cari	2/11/2026	0.5	Review and provide comments on various vendor negotiations
Turner, Cari	2/11/2026	0.5	Call with Company purchasing, lenders, lenders' advisors, C. Turner (A&M), and A. Shahbain (A&M) to provide vendor update
Warren, Joseph	2/11/2026	0.4	Analyze follow up escalation from certain suppliers with an executed trade agreement and respond on the same

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VENDOR MANAGEMENT

Professional	Date	Hours	Activity
Warren, Joseph	2/11/2026	0.6	Analyze payment installment issue with certain supplier with an executed critical vendor agreement and prepare resolution and respond to the supplier regarding the same
Athreya, Abhi	2/12/2026	0.3	Call with L. Callerio, A. Athreya, L. Hollomon (A&M), and certain vendor discussing trade agreement outstanding prepetition invoices
Athreya, Abhi	2/12/2026	1.2	Respond to ad hoc escalations for trade agreement payments from the Company's purchasing team
Athreya, Abhi	2/12/2026	1.4	Call with L. Hollomon and A. Athreya (A&M) to review vendor management analysis
Athreya, Abhi	2/12/2026	1.1	Communicate with the Company's back office related to outstanding postpetition payments
Athreya, Abhi	2/12/2026	0.9	Provide detailed update to wage-related supplier on outstanding postpetition invoices
Athreya, Abhi	2/12/2026	0.6	Create Excel analysis and share with select supplier related to outstanding invoices
Athreya, Abhi	2/12/2026	1.9	Investigate short pay related to supplier trade agreement and create Excel analysis related to the same
Athreya, Abhi	2/12/2026	2.4	Complete detailed reconciliation of supplier postpetition statement against Company AP
Athreya, Abhi	2/12/2026	1.3	Address overdue postpetition invoices from supplier statement
Callerio, Lorenzo	2/12/2026	0.4	Daily meeting (2/12) with management and service center to discuss the reconciliation process updates
Callerio, Lorenzo	2/12/2026	0.8	Join a call with a company buyer to discuss the ongoing open vendor negotiations
Callerio, Lorenzo	2/12/2026	0.3	Call with S. Liberman (K&E) to discuss certain legal terms of a trade agreement
Callerio, Lorenzo	2/12/2026	1.4	Review and finalize the updated version of the disbursement forecast analysis that includes comments received from C. Turner (A&M)
Callerio, Lorenzo	2/12/2026	2.2	Process and close all 2/12 vendor inquiries and document all related action item
Callerio, Lorenzo	2/12/2026	1.1	Participate in a meeting with the company buyer and the vendor to review and address their feedback on the draft trade agreement circulated a few weeks ago
Callerio, Lorenzo	2/12/2026	0.3	Call with L. Callerio, A. Athreya, L. Hollomon (A&M), and certain vendor discussing trade agreement outstanding prepetition invoices
Callerio, Lorenzo	2/12/2026	1.1	Review multiple reconciliation data provided by the company and provide comments
Callerio, Lorenzo	2/12/2026	0.7	Call with the Company purchasing, the Company back office and a vendor to discuss the current status of the reconciliation process
Callerio, Lorenzo	2/12/2026	0.2	Call with L. Callerio, N. Caruso and C. O'Toole (A&M) to discuss vendor disbursement forecast
Callerio, Lorenzo	2/12/2026	0.7	Further review of the latest disbursement forecast analysis before circulating it to management
Callerio, Lorenzo	2/12/2026	0.7	Participate in a call with 2 company buyers to discuss the payment plan of certain draft trade agreements

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Professional	Date	Hours	Activity
Callerio, Lorenzo	2/12/2026	0.2	Call with A. Shahbain, L. Callerio, N. Caruso and C. O'Toole (A&M) to discuss vendor disbursement forecast
Caruso, Nicholas	2/12/2026	1.1	Analyze potential claims against customers relating to overstated production schedules
Caruso, Nicholas	2/12/2026	0.2	Call with L. Callerio, N. Caruso and C. O'Toole (A&M) to discuss vendor disbursement forecast
Caruso, Nicholas	2/12/2026	0.9	Analyze reconciliations for multiple vendors, summarize missing invoices, and coordinate invoice requests with vendors
Caruso, Nicholas	2/12/2026	0.9	Analyze negotiation updates for certain trade agreements and revise proposals for multiple vendors
Caruso, Nicholas	2/12/2026	0.2	Call with A. Shahbain, L. Callerio, N. Caruso and C. O'Toole (A&M) to discuss vendor disbursement forecast
Caruso, Nicholas	2/12/2026	0.5	Call with Company team, C. Turner and N. Caruso (A&M) regarding vendor trade agreement and inventory obligations
Caruso, Nicholas	2/12/2026	0.4	Call with vendor team, Company team and K&E team regarding status of trade agreement and latest reconciliation
Caruso, Nicholas	2/12/2026	2.1	Review and respond to questions from Company team relating to trade agreement negotiations and next steps
Caruso, Nicholas	2/12/2026	1.2	Draft email trade agreements for multiple vendors based on latest discussions and reconciliations
Caruso, Nicholas	2/12/2026	0.6	Call with Company team to discuss outstanding trade agreements and next steps for certain division vendors
Caruso, Nicholas	2/12/2026	0.6	Summarize complex situation with certain vendor and share with Company team with suggestions on next steps
Donoghue, Doug	2/12/2026	0.3	Review and revise supplier reconciliation re: invoice currencies
Draude, Richard	2/12/2026	1.9	Review and respond to vendor communication emails for 2/12 and update trackers accordingly
Hill, Michael	2/12/2026	0.7	Analyze a high spend vendor on cash in advance for their recent payments made to confirm status
Hollomon, Lindsey	2/12/2026	1.6	Create analysis for certain vendor outstanding invoices to be paid
Hollomon, Lindsey	2/12/2026	1.7	Create analysis for certain vendor finding prepetition payments
Hollomon, Lindsey	2/12/2026	0.3	Call with L. Callerio, A. Athreya, L. Hollomon (A&M), and certain vendor discussing trade agreement outstanding prepetition invoices
Hollomon, Lindsey	2/12/2026	1.2	Pull together the invoices for certain supplier in certain regions to be paid
Hollomon, Lindsey	2/12/2026	2.7	Create remittance details for certain vendor in order to find which invoices we need copies of
Hollomon, Lindsey	2/12/2026	1.4	Call with L. Hollomon and A. Athreya (A&M) to review vendor management analysis
O'Toole, Colin	2/12/2026	0.4	Assess most recent ETA master listing as of 2/12, updated Master TA Tracking file to incorporate ETA's, ensure all new ETA's are flowing into forecast appropriately

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VENDOR MANAGEMENT

Professional	Date	Hours	Activity
O'Toole, Colin	2/12/2026	0.9	Assess new TA executed for a certain vendor, added to master vendor tracker, update various tabs to ensure all values are flowing into forecast appropriately
O'Toole, Colin	2/12/2026	0.2	Call with A. Shahbain, L. Callerio, N. Caruso and C. O'Toole (A&M) to discuss vendor disbursement forecast
O'Toole, Colin	2/12/2026	1.6	Analyze feedback from A&M team regarding supplier forecast, manually adjust forecast to tie out to 6/30-Emergence analysis, shared with A&M team
O'Toole, Colin	2/12/2026	0.4	Prepare draft of daily TA's correspondence to A&M team as of 2/12, extract files and compile into summary format, share with team
O'Toole, Colin	2/12/2026	0.8	Assess feedback from A&M team, refine vendor disbursement forecast, revise PowerPoint deck to reflect changes to underlying excel, shared with A&M team
O'Toole, Colin	2/12/2026	0.2	Call with L. Callerio, N. Caruso and C. O'Toole (A&M) to discuss vendor disbursement forecast
O'Toole, Colin	2/12/2026	0.3	Perform update to A&M TA repository for recently executed TA to capture all documentation
O'Toole, Colin	2/12/2026	0.3	Perform update to daily Supplier Agreement tracker as of 2/12, share with A&M to complete outstanding portions
O'Toole, Colin	2/12/2026	0.7	Analyze additional feedback from A&M team on Vendor Disbursement Forecast, made further revisions to excel analysis around June/Emergence timing, updated deck, circulated to A&M team
Shahbain, Abraham	2/12/2026	0.2	Call with A. Shahbain, L. Callerio, N. Caruso and C. O'Toole (A&M) to discuss vendor disbursement forecast
Shahbain, Abraham	2/12/2026	1.4	Review and respond to emails related to vendor escalations, payment requests, and confirmations
Turner, Cari	2/12/2026	0.5	Call with Company team, C. Turner and N. Caruso (A&M) regarding vendor trade agreement and inventory obligations
Turner, Cari	2/12/2026	0.3	Review and provide comments on various vendor negotiations
Turner, Cari	2/12/2026	0.6	Call with lenders' advisors to discuss vendor trade agreement payments
Turner, Cari	2/12/2026	0.4	Review trade agreement analysis per Ankura request
Turner, Cari	2/12/2026	0.3	Review latest CIA (cash in advance) tracker and provide comments to tracking team
Warren, Joseph	2/12/2026	0.7	Provide context and direction to A&M team regarding certain supplier issues as of Thursday, 2/12
Athreya, Abhi	2/13/2026	1.3	Analyze trade agreement compliance for select supplier and create analysis related to the same
Athreya, Abhi	2/13/2026	0.6	Call with A. Shahbain, J. Cook, and A. Athreya (A&M) to discuss current vendor escalations and next steps
Athreya, Abhi	2/13/2026	2.9	Provide detailed Excel file and summary of overdue postpetition escalation to select supplier
Athreya, Abhi	2/13/2026	0.4	Pull prepetition invoice detail for select supplier

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Professional	Date	Hours	Activity
Athreya, Abhi	2/13/2026	0.3	Call with L. Hollomon and A. Athreya (A&M) to review vendor management analysis
Athreya, Abhi	2/13/2026	0.2	Call with M. Hill and A. Athreya (A&M) to discuss prepetition reconciliation of select supplier
Athreya, Abhi	2/13/2026	2.3	Analyze upcoming trade agreement payments for next week and provide forecast to A&M and the Company's China team
Athreya, Abhi	2/13/2026	0.7	Pull prepetition invoice detail for upcoming trade agreement
Callerio, Lorenzo	2/13/2026	0.5	Daily meeting (2/13) with management and service center to discuss the reconciliation process updates
Callerio, Lorenzo	2/13/2026	0.4	Call with a company buyer to discuss a counterproposal received from a vendor
Callerio, Lorenzo	2/13/2026	2.1	Review, resolve, and close all 2/13 vendor inquiries, ensuring all associated action items are fully documented
Callerio, Lorenzo	2/13/2026	0.7	Review and approve the final version of the disbursement forecast to be circulated to management
Callerio, Lorenzo	2/13/2026	0.6	Participate in a call with a company buyer to discuss the revised terms of a trade agreement
Callerio, Lorenzo	2/13/2026	0.3	Call with C. Turner, L. Callerio, and C. O'Toole (A&M) to discuss vendor disbursement forecast
Callerio, Lorenzo	2/13/2026	0.7	Draft several new business case to support the trade agreement negotiation process
Callerio, Lorenzo	2/13/2026	0.8	Review multiple reconciliation data set received from management before providing comments
Caruso, Nicholas	2/13/2026	0.7	Analyze payment issues with certain vendor and summarize invoicing issues to share with vendor
Caruso, Nicholas	2/13/2026	0.8	Review prior correspondence with certain vendor related to trade agreement and summarize situation back to vendor relating to validity of trade agreement and timing of payment
Caruso, Nicholas	2/13/2026	1.8	Review and respond to questions from Company team regarding trade agreement status for multiple vendors and next steps
Caruso, Nicholas	2/13/2026	1.6	Revise liquidity impact calculation for multiple vendors based on latest reconciliations and utilize to prepare counterproposals
Caruso, Nicholas	2/13/2026	1.1	Draft multiple trade agreements based on latest negotiations and reconciliations
Caruso, Nicholas	2/13/2026	0.5	Daily update (2/13) call with Company team, C. Turner and N. Caruso (A&M) regarding reconciliation and trade agreement status for two vendors
Caruso, Nicholas	2/13/2026	0.6	Review payment term restoration for certain vendors and coordinate with Company team on next steps
Caruso, Nicholas	2/13/2026	0.4	Correspond with the Company team relating to latest redline shared by vendor team re: trade agreement
Caruso, Nicholas	2/13/2026	0.4	Summarize tentatively agreed trade agreement for A&M team
Caruso, Nicholas	2/13/2026	0.7	Review latest trade agreement and email trade agreement tracker and share with Company team

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Professional	Date	Hours	Activity
Caruso, Nicholas	2/13/2026	0.8	Participate in daily (2/13) vendor escalation call with Company team, A. Shahbain and N. Caruso (A&M) to discuss vendor-related matters and next steps related to the same
Caruso, Nicholas	2/13/2026	0.3	Review and revise trade agreement draft
Caruso, Nicholas	2/13/2026	0.8	Review and respond to questions and summarize situation related to credit memos for certain vendor as it pertains to trade agreement and associated reconciliation
Cook, Jacob	2/13/2026	0.7	Email correspondence with the Company purchasing and certain vendors related to status of invoice processing issues
Cook, Jacob	2/13/2026	0.6	Calls with J. Cook (A&M) and A. Shahbain (A&M) to discuss reconciliation of previous weeks payments and next weeks payment process
Cook, Jacob	2/13/2026	1.3	Review of payment escalation requests from the Company purchasing related to payments requested during WE 2/13
Cook, Jacob	2/13/2026	0.6	Call with A. Shahbain, J. Cook, and A. Athreya (A&M) to discuss current vendor escalations and next steps
Draude, Richard	2/13/2026	0.8	Review and respond to vendor communication emails for 2/13 and update trackers accordingly
Draude, Richard	2/13/2026	0.9	Prepare vendor budget vs actuals analysis for WE 2/6
Draude, Richard	2/13/2026	1.2	Prepare weekly vendor management discussion materials to reflect this week's latest trade agreement executions and updates
Hill, Michael	2/13/2026	0.2	Correspond re: check in system for if invoices are in the system or not for a particular region for a certain supplier
Hill, Michael	2/13/2026	0.2	Correspond re: status update for a certain vendor to confirm how to proceed with avoiding invoice issues
Hill, Michael	2/13/2026	0.2	Call with M. Hill and A. Athreya (A&M) to discuss prepetition reconciliation of select supplier
Hollomon, Lindsey	2/13/2026	0.7	Finalize updates for certain vendor payment details
Hollomon, Lindsey	2/13/2026	1.6	Create analysis for certain vendor payment details and missing invoices
Hollomon, Lindsey	2/13/2026	1.1	Create analysis for certain vendor invoices to be sent for payment
Hollomon, Lindsey	2/13/2026	0.3	Call with L. Hollomon and A. Athreya (A&M) to review vendor management analysis
Hollomon, Lindsey	2/13/2026	1.7	Continue to find outstanding invoices for certain vendor
O'Toole, Colin	2/13/2026	0.3	Perform update to daily Supplier Agreement tracker as of 2/13, share with A&M to complete outstanding portions
O'Toole, Colin	2/13/2026	0.5	Perform weekly update to Returned Terms schedule, share with A&M team
O'Toole, Colin	2/13/2026	0.9	Assess feedback from A&M team on Vendor Disbursement Forecast, revise forecast to adjust uncaptured AP distribution and select vendors, shared with A&M team

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VENDOR MANAGEMENT

Professional	Date	Hours	Activity
O'Toole, Colin	2/13/2026	0.8	Perform update to FX tab in Master Vendor Tracker for ten currencies for 02/06 (closing rate) - 02/13 (mid-day)
O'Toole, Colin	2/13/2026	0.7	Perform update to Vendor Disbursement Forecast PowerPoint deck to reflect latest changes to underlying excel analysis, shared with A&M team for review
O'Toole, Colin	2/13/2026	0.3	Call with C. Turner, L. Callerio, and C. O'Toole (A&M) to discuss vendor disbursement forecast
O'Toole, Colin	2/13/2026	0.4	Analyze weekly Formal ETA update, perform weekly update to formal ETA tab in Master TA vendor tracker
O'Toole, Colin	2/13/2026	0.3	Perform weekly update to Formal TA Tracker, compile zip file of all executed TA's for the week ended 02/13, share with A&M team
O'Toole, Colin	2/13/2026	0.4	Assess most recent ETA master listing as of 2/13, updated Master TA Tracking file to incorporate ETA's, ensure all new ETA's are flowing into forecast appropriately
O'Toole, Colin	2/13/2026	1.1	Assess requirements for weekly VMT deck, update Excel schedules to incorporate TA's executed during the previous week, updated presentation deck to reflect changes to underlying excel, shared with A&M team
O'Toole, Colin	2/13/2026	0.4	Prepare draft of daily TA's correspondence to A&M team as of 2/13, extract files and compile into summary format, share with team
O'Toole, Colin	2/13/2026	0.6	Prepare vendor TA tracking file for distribution, assess file against executed TA's in Master Tracker, share with A&M team for external distribution
Shahbain, Abraham	2/13/2026	0.3	Review and provide feedback on vendor spend per first day motion reporting requirements
Shahbain, Abraham	2/13/2026	0.3	Review and provide feedback on trade agreement tracker reporting requirements
Shahbain, Abraham	2/13/2026	0.8	Participate in daily (2/13) vendor escalation call with Company team, A. Shahbain and N. Caruso (A&M) to discuss vendor-related matters and next steps related to the same
Shahbain, Abraham	2/13/2026	0.2	Review and provide feedback on executed trade agreement reporting requirements
Shahbain, Abraham	2/13/2026	0.4	Calls with C. Turner (A&M) and A. Shahbain (A&M) to discuss payment reconciliation
Shahbain, Abraham	2/13/2026	0.6	Call with A. Shahbain, J. Cook, and A. Athreya (A&M) to discuss current vendor escalations and next steps
Shahbain, Abraham	2/13/2026	0.3	Update allocation funding schedule based on feedback received
Shahbain, Abraham	2/13/2026	0.6	Calls with J. Cook (A&M) and A. Shahbain (A&M) to discuss reconciliation of previous weeks payments and next weeks payment process
Shahbain, Abraham	2/13/2026	0.5	Call with Company purchasing, treasury, purchasing, A. Shahbain (A&M), D. Shiffman (A&M), and C. Turner (A&M) to discuss allocation funding updates
Shahbain, Abraham	2/13/2026	1.4	Review and respond to emails related to vendor escalations, payment requests, and confirmations

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VENDOR MANAGEMENT

Professional	Date	Hours	Activity
Shiffman, David	2/13/2026	0.5	Call with Company purchasing, treasury, purchasing, A. Shahbain (A&M), D. Shiffman (A&M), and C. Turner (A&M) to discuss allocation funding updates
Shiffman, David	2/13/2026	0.6	Meeting with Treasury, Purchasing and A&M regarding upcoming week's forecasted vendor obligations
Turner, Cari	2/13/2026	0.3	Review latest CIA (cash in advance) tracker and provide comments to tracking team
Turner, Cari	2/13/2026	0.5	Call with Company purchasing, treasury, purchasing, A. Shahbain (A&M), D. Shiffman (A&M), and C. Turner (A&M) to discuss allocation funding updates
Turner, Cari	2/13/2026	0.4	Follow-up on various questions/open items for the Company purchasing management
Turner, Cari	2/13/2026	0.6	Respond to various vendor inquiries from advisors
Turner, Cari	2/13/2026	0.5	Daily update (2/13) call with Company team, C. Turner and N. Caruso (A&M) regarding reconciliation and trade agreement status for two vendors
Turner, Cari	2/13/2026	0.4	Calls with C. Turner (A&M) and A. Shahbain (A&M) to discuss payment reconciliation
Turner, Cari	2/13/2026	0.3	Call with C. Turner, L. Callerio, and C. O'Toole (A&M) to discuss vendor disbursement forecast
Warren, Joseph	2/13/2026	0.3	Provide context and direction to A&M team regarding certain supplier issues as of Friday, 2/13
Athreya, Abhi	2/14/2026	0.9	Analyze supplier statement of account for invoice status in the Company's system
Athreya, Abhi	2/14/2026	1.3	Create detailed Excel analysis for upcoming supplier trade agreement and communicate with A&M team
Athreya, Abhi	2/14/2026	1.0	Summarize trade agreement amounts for upcoming trade agreement
Turner, Cari	2/14/2026	0.3	Call with Ankura to discuss vendor management
Athreya, Abhi	2/15/2026	0.2	Provide update to A&M team on trade agreement status
Athreya, Abhi	2/15/2026	0.3	Prepare for meeting related to weekly vendor postpetition escalations
Athreya, Abhi	2/15/2026	1.9	Review and respond to various escalations re: trade agreement payments and create related analysis
Athreya, Abhi	2/15/2026	1.0	Update Excel tracking files for supplier escalation
Hill, Michael	2/15/2026	0.6	Check for status of invoices for a certain supplier in order to complete a Trade Agreement for a certain supplier
Shahbain, Abraham	2/15/2026	0.4	Review and provide feedback on vendor update slides
Athreya, Abhi	2/16/2026	0.5	Call with A. Shahbain, J. Cook, and A. Athreya (A&M) to discuss current vendor escalations and next steps

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VENDOR MANAGEMENT

Professional	Date	Hours	Activity
Athreya, Abhi	2/16/2026	1.7	Working session with L. Hollomon and A. Athreya (A&M) to review various open vendor management items
Athreya, Abhi	2/16/2026	2.1	Assemble initial framework of trade agreement payments due this week
Athreya, Abhi	2/16/2026	1.1	Provide remittance details for select suppliers
Athreya, Abhi	2/16/2026	1.1	Analyze pending invoices and facilitate release of payment
Athreya, Abhi	2/16/2026	1.2	Analyze outstanding postpetition invoices for select supplier and correspond related to the same
Athreya, Abhi	2/16/2026	0.3	Prepare for meeting related to weekly vendor postpetition escalations
Athreya, Abhi	2/16/2026	1.7	Update detailed Excel analysis of supplier escalation and communicate with supplier related to the same
Athreya, Abhi	2/16/2026	0.7	Correspond with the Company's back office to resolve overdue postpetition escalation
Callerio, Lorenzo	2/16/2026	0.8	Participate in a call with a company buyer to discuss the status of a reconciliation process before finalizing a trade agreement negotiation
Callerio, Lorenzo	2/16/2026	0.8	Participate in a call with company purchasing to discuss a CIA request
Callerio, Lorenzo	2/16/2026	1.0	Prepare a revised version of certain business cases in order to speed up the settlement negotiation process
Callerio, Lorenzo	2/16/2026	0.7	Participate in daily (2/16) vendor escalation call with Company team, A. Shahbain and L. Callerio (A&M) to discuss vendor-related matters and next steps related to the same
Callerio, Lorenzo	2/16/2026	0.7	Join a call with two company buyers and a vendor to discuss the status of certain outstanding payments
Callerio, Lorenzo	2/16/2026	0.7	Meeting with A. Shahbain (A&M), N. Caruso (A&M), L. Callerio (A&M) and the Ad Hoc Group's financial advisor to discuss the status of certain vendor negotiations
Callerio, Lorenzo	2/16/2026	0.2	Call with A. Shahbain (A&M) and L. Callerio (A&M) re: vendor management update
Callerio, Lorenzo	2/16/2026	0.7	Participate in a meeting with company purchasing to discuss the current status of a vendor negotiation
Callerio, Lorenzo	2/16/2026	0.4	Daily meeting (2/16) with management and service center to discuss the reconciliation process updates
Callerio, Lorenzo	2/16/2026	2.1	Complete and close all 2/16 vendor inquiries and document related action items
Callerio, Lorenzo	2/16/2026	1.1	Review and provide comments to several reconciliation data set received from management
Caruso, Nicholas	2/16/2026	0.9	Review and respond to questions received overnight from vendors related to trade agreement and reconciliation issues
Caruso, Nicholas	2/16/2026	0.8	Review vendors slated to return to normal payment terms based on trade agreements and share with Company team
Caruso, Nicholas	2/16/2026	1.4	Revise vendor management dashboard for latest week

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VENDOR MANAGEMENT

Professional	Date	Hours	Activity
Caruso, Nicholas	2/16/2026	0.7	Analyze latest counterproposals from certain vendors and determine next steps and communicate those with Company and Alix teams
Caruso, Nicholas	2/16/2026	0.7	Meeting with A. Shahbain (A&M), N. Caruso (A&M), L. Callerio (A&M) and the Ad Hoc Group's financial advisor to discuss the status of certain vendor negotiations
Caruso, Nicholas	2/16/2026	0.8	Analyze latest reconciliations for certain vendors and communicate latest with said vendors
Caruso, Nicholas	2/16/2026	0.7	Review latest trade agreement executions and future changes to payment terms related thereto
Caruso, Nicholas	2/16/2026	0.4	Daily update (2/16) call with Company team, C. Turner and N. Caruso (A&M) regarding reconciliation and trade agreement status for two vendors
Caruso, Nicholas	2/16/2026	0.5	Call with vendor team and Company team regarding status of trade agreement and latest reconciliation
Caruso, Nicholas	2/16/2026	0.4	Calls with N. Caruso (A&M) and A. Shahbain (A&M) to discuss trade agreement negotiations and open points
Caruso, Nicholas	2/16/2026	1.3	Review and revise vendor spend budget vs actuals and associated reconciliation summary
Caruso, Nicholas	2/16/2026	0.3	Further correspondence with Company accounting team regarding prepetition / postpetition split of vendor invoices
Caruso, Nicholas	2/16/2026	0.4	Revise vendor management dashboard based on commentary from A&M team
Caruso, Nicholas	2/16/2026	1.2	Review and respond to questions received overnight from Company team related to trade agreement status
Cook, Jacob	2/16/2026	0.5	Call with A. Shahbain, J. Cook, and A. Athreya (A&M) to discuss current vendor escalations and next steps
Cook, Jacob	2/16/2026	1.9	Review of payment escalations related to WE 2/20 payments
Donoghue, Doug	2/16/2026	0.6	Update trade agreement analysis and associated trade agreement, correspondence re: same
Draude, Richard	2/16/2026	1.4	Further revise weekly trade agreement related discussion materials prior to distribution
Draude, Richard	2/16/2026	0.8	Review and respond to vendor communication emails for 2/16 and update trackers accordingly
Grossi, Nick	2/16/2026	0.3	Participate in cash allocation discussion with VMT
Hill, Michael	2/16/2026	0.2	Correspond re: check if a vendor is properly setup in the Company portal to upload invoices timely
Hill, Michael	2/16/2026	0.3	Correspond re: check the correct terms for a vendor where the supplier is stating invoices are past due but systems do not show these as due
Hill, Michael	2/16/2026	0.2	Correspond re: confirm if payments for a certain supplier have been made this past week
Hill, Michael	2/16/2026	0.2	Correspond re: push for an invoice to be booked for a certain supplier

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VENDOR MANAGEMENT

Professional	Date	Hours	Activity
Hollomon, Lindsey	2/16/2026	0.6	Update proof of payment tracker for week ending 2/13
Hollomon, Lindsey	2/16/2026	1.7	Working session with L. Hollomon and A. Athreya (A&M) to review various open vendor management items
Hollomon, Lindsey	2/16/2026	1.4	Finalize invoices for certain regions and send to receive invoice details
Hollomon, Lindsey	2/16/2026	1.1	Find certain vendor invoice details for payment
Hollomon, Lindsey	2/16/2026	1.6	Update status's for certain vendor invoice remittance and payment details
Hollomon, Lindsey	2/16/2026	2.1	Find remittance details for certain supplier both prepetition and postpetition
O'Toole, Colin	2/16/2026	0.4	Perform update to 'Calc - Previous FCST' tab in Master TA Tracker to reflect most recent Vendor Disbursement Forecast for comparison
O'Toole, Colin	2/16/2026	0.4	Assess most recent ETA master listing as of 2/16, updated Master TA Tracking file to incorporate ETA's, ensure all new ETA's are flowing into forecast appropriately
O'Toole, Colin	2/16/2026	0.4	Perform update to 'Comparison to prior' tab in Master TA Tracker to reflect values as of the week ended 02/05
O'Toole, Colin	2/16/2026	0.4	Prepare draft of daily TA's correspondence to A&M team as of 2/16, extract files and compile into summary format, share with team
O'Toole, Colin	2/16/2026	0.3	Perform update to daily Supplier Agreement tracker as of 2/16, share with A&M to complete outstanding portions
O'Toole, Colin	2/16/2026	0.6	Analyze request from A&M team to revise weekly Vendor Management Deck to present remaining Q1-26 payments (instead of full Q1 payments) revised VMT deck for week ended 2/13
O'Toole, Colin	2/16/2026	1.6	Analyze most recent Vendor Disbursement Forecast, replicate forecast by vendor from Forecast into current Master TA Tracker to ensure the forecast is carried forward
O'Toole, Colin	2/16/2026	0.7	Assess AP listing as of 2/8/26, perform update to AP Mapping tab in Master TA Tracker
Shahbain, Abraham	2/16/2026	0.7	Participate in daily (2/16) vendor escalation call with Company team, A. Shahbain and L. Callerio (A&M) to discuss vendor-related matters and next steps related to the same
Shahbain, Abraham	2/16/2026	1.2	Review and provide feedback on proposed payment run for the week
Shahbain, Abraham	2/16/2026	1.1	Review and respond to emails to address payment escalations
Shahbain, Abraham	2/16/2026	0.2	Call with A. Shahbain (A&M) and L. Callerio (A&M) re: vendor management update
Shahbain, Abraham	2/16/2026	0.9	Review, update, and provide feedback on vendor overview update slides
Shahbain, Abraham	2/16/2026	0.9	Review and respond to emails to address vendor confirmations and other open items
Shahbain, Abraham	2/16/2026	0.8	Review feedback provided by divisional leaders related to payments

Exhibit D

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VENDOR MANAGEMENT

Professional	Date	Hours	Activity
Shahbain, Abraham	2/16/2026	0.4	Calls with N. Caruso (A&M) and A. Shahbain (A&M) to discuss trade agreement negotiations and open points
Shahbain, Abraham	2/16/2026	0.7	Review of advance payment tracker based on escalations received
Shahbain, Abraham	2/16/2026	0.5	Call with A. Shahbain, J. Cook, and A. Athreya (A&M) to discuss current vendor escalations and next steps
Shahbain, Abraham	2/16/2026	0.6	Update vendor legal escalation overview updates
Shahbain, Abraham	2/16/2026	0.7	Meeting with A. Shahbain (A&M), N. Caruso (A&M), L. Callerio (A&M) and the Ad Hoc Group's financial advisor to discuss the status of certain vendor negotiations
Shahbain, Abraham	2/16/2026	0.6	Call with company accounting and A. Shahbain (A&M) to discuss vendor and customer offsetting
Shiffman, David	2/16/2026	0.4	Call with Treasury, Purchasing and A&M to review forecasted vendor obligations
Turner, Cari	2/16/2026	0.8	Follow-up on various questions/open items for the Company purchasing management
Turner, Cari	2/16/2026	0.4	Daily update (2/16) call with Company team, C. Turner and N. Caruso (A&M) regarding reconciliation and trade agreement status for two vendors
Turner, Cari	2/16/2026	0.4	Review latest CIA (cash in advance) tracker and provide comments to tracking team
Turner, Cari	2/16/2026	0.9	Respond to various vendor inquiries from advisors
Warren, Joseph	2/16/2026	0.3	Provide context and direction to A&M team regarding certain supplier with an executed critical vendor agreement to resolve issue as of Monday, 2/16
Athreya, Abhi	2/17/2026	1.3	Review and respond to supplier escalation related to overdue postpetition invoices
Athreya, Abhi	2/17/2026	0.5	Join call with supplier, the Company, L. Callerio, and A. Athreya (A&M) to address postpetition invoice issues and reconcile trade agreement supplemental payment
Athreya, Abhi	2/17/2026	0.3	Summarize trade agreements for the Company's other regions
Athreya, Abhi	2/17/2026	0.5	Call with L. Hollomon and A. Athreya (A&M) to discuss supplemental supplier payments for select suppliers
Athreya, Abhi	2/17/2026	1.3	Finalize trade agreement payment run and send to the Company
Athreya, Abhi	2/17/2026	1.1	Investigate overdue postpetition invoices related to trade agreement terms change and work with the Company's back office to schedule payments
Athreya, Abhi	2/17/2026	0.7	Call with L. Hollomon and A. Athreya (A&M) to investigate outstanding postpetition escalation for a specific vendor
Athreya, Abhi	2/17/2026	1.9	Review each trade agreement to ensure compliance and resolve AP gaps
Athreya, Abhi	2/17/2026	0.4	Call with the Company's back office, L. Hollomon, and A. Athreya (A&M) to discuss payment of overdue postpetition for select supplier

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VENDOR MANAGEMENT

Professional	Date	Hours	Activity
Athreya, Abhi	2/17/2026	2.5	Complete script-based invoice selection for this week's trade agreement payments
Callerio, Lorenzo	2/17/2026	0.4	Daily meeting (2/17) with management and service center to discuss the reconciliation process updates
Callerio, Lorenzo	2/17/2026	0.8	Edit and circulate several trade agreement after confirming the outstanding prepetition amounts
Callerio, Lorenzo	2/17/2026	0.9	Discuss the revised vendor updates with Company Purchasing before preparing the updated business case to circulate to management
Callerio, Lorenzo	2/17/2026	2.2	Finalize and close all vendor inquiries dated 2/17, ensuring all related action items are fully documented
Callerio, Lorenzo	2/17/2026	0.5	Join call with supplier, the Company, L. Callerio, and A. Athreya (A&M) to address postpetition invoice issues and reconcile trade agreement supplemental payment
Callerio, Lorenzo	2/17/2026	0.3	Call with S. Lieberman (K&E) re: vendor agreement review
Callerio, Lorenzo	2/17/2026	0.6	Participate in a weekly call with company purchasing to discuss the status of certain vendor negotiations
Callerio, Lorenzo	2/17/2026	0.7	Participate in a call with a company buyer and a vendor to discuss the key terms of a potential trade agreement
Callerio, Lorenzo	2/17/2026	0.6	Participate in a call with company purchasing, N. Caruso (A&M) and L. Callerio (A&M) to discuss the negotiation status for the electronic vendors
Callerio, Lorenzo	2/17/2026	0.8	Review and provide comments to several reconciliation data set provided by management
Callerio, Lorenzo	2/17/2026	0.6	Review a contract provided by a vendor to assess the current legal terms
Caruso, Nicholas	2/17/2026	1.1	Analyze multiple vendor reconciliations and coordinate next steps with Company team
Caruso, Nicholas	2/17/2026	1.2	Analyze additional vendor counterproposals and determine next Company offer
Caruso, Nicholas	2/17/2026	1.6	Analyze questions asked by Company team as it relates to trade agreements and latest counterproposals and provide next steps
Caruso, Nicholas	2/17/2026	0.2	Daily update (2/17) call with Company team, C. Turner and N. Caruso (A&M) regarding reconciliation and trade agreement status for two vendors
Caruso, Nicholas	2/17/2026	0.6	Participate in a call with company purchasing, N. Caruso (A&M) and L. Callerio (A&M) to discuss the negotiation status for the electronic vendors
Caruso, Nicholas	2/17/2026	0.4	Call with N. Caruso and R. Draude (A&M) and the company to discuss updates to trade agreement negotiations for a specific division
Caruso, Nicholas	2/17/2026	0.4	Calls with N. Caruso (A&M) and A. Shahbain (A&M) to discuss vendor slide updates
Caruso, Nicholas	2/17/2026	0.5	Call with Company team to discuss outstanding trade agreements and next steps for certain division vendors

Exhibit D

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VENDOR MANAGEMENT

Professional	Date	Hours	Activity
Caruso, Nicholas	2/17/2026	0.6	Call with Company team to discuss outstanding trade agreements and next steps for certain division vendors
Caruso, Nicholas	2/17/2026	0.5	Meeting with D. Shiffman, A. Shahbain, N. Caruso, L. Postolos, B. Everhart, H. Waismann, and E. Neal (A&M) regarding vendor-related accounts payable and invoice issues
Caruso, Nicholas	2/17/2026	0.3	Call with Company team to discuss outstanding trade agreements and next steps for certain division vendors
Caruso, Nicholas	2/17/2026	0.7	Analyze the latest summary of trade agreement obligations presented by vendor and reconcile to latest statement of accounts
Caruso, Nicholas	2/17/2026	0.7	Prepare trade agreement update slide for lenders
Caruso, Nicholas	2/17/2026	0.8	Summarize latest trade agreement obligations based on reconciliation and coordinate next steps with vendor and Company team
Cook, Jacob	2/17/2026	0.6	Calls with J. Cook (A&M) and A. Shahbain (A&M) to review payment run and discuss next steps
Cook, Jacob	2/17/2026	1.3	Review of ad hoc purchasing requests made by the Company purchasing team
Cook, Jacob	2/17/2026	1.7	Consolidate the Company purchasing feedback related to deferral templates for WE 2/20 - NAFTA
Cook, Jacob	2/17/2026	1.4	Consolidate the Company purchasing feedback related to deferral templates for WE 2/20 - EMEA
Donoghue, Doug	2/17/2026	0.3	Review supplier mark up to trade agreement, edits to same
Donoghue, Doug	2/17/2026	0.4	Review provided support re: payment data
Draude, Richard	2/17/2026	0.9	Review and respond to vendor communication emails for 2/17 and update trackers accordingly
Draude, Richard	2/17/2026	0.7	Update discussion materials re: large trade agreement overview to be shared with creditors
Draude, Richard	2/17/2026	0.4	Call with N. Caruso and R. Draude (A&M) and the company to discuss updates to trade agreement negotiations for a specific division
Draude, Richard	2/17/2026	1.7	Weekly consolidation of company AP data to create one master file
Everhart, Brett	2/17/2026	0.5	Meeting with D. Shiffman, A. Shahbain, N. Caruso, L. Postolos, B. Everhart, H. Waismann, and E. Neal (A&M) regarding vendor-related accounts payable and invoice issues
Hollomon, Lindsey	2/17/2026	1.6	Find paid to date for certain trade agreement vendors
Hollomon, Lindsey	2/17/2026	0.3	Understand which vendors have been over or underpaid
Hollomon, Lindsey	2/17/2026	2.1	Update certain vendor invoice status's based on back office updates
Hollomon, Lindsey	2/17/2026	0.7	Call with L. Hollomon and A. Athreya (A&M) to investigate outstanding postpetition escalation for a specific vendor

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VENDOR MANAGEMENT

Professional	Date	Hours	Activity
Hollomon, Lindsey	2/17/2026	1.9	Create analysis bringing in certain vendor internal information to ask for missing invoice copies
Hollomon, Lindsey	2/17/2026	0.9	Create remittance details for certain vendor prepetition invoices over multiple periods
Hollomon, Lindsey	2/17/2026	0.4	Call with the Company's back office, L. Hollomon, and A. Athreya (A&M) to discuss payment of overdue postpetition for select supplier
Hollomon, Lindsey	2/17/2026	0.5	Call with L. Hollomon and A. Athreya (A&M) to discuss supplemental supplier payments for select suppliers
Hollomon, Lindsey	2/17/2026	0.7	Finalize invoice details and send to supplier for assistance
Hollomon, Lindsey	2/17/2026	0.6	Create remittance details for certain vendor proof of payment documents for postpetition payments
Neal, Elliott	2/17/2026	0.5	Meeting with D. Shiffman, A. Shahbain, N. Caruso, L. Postolos, B. Everhart, H. Waismann, and E. Neal (A&M) regarding vendor-related accounts payable and invoice issues
O'Toole, Colin	2/17/2026	0.3	Perform update to daily Supplier Agreement tracker as of 2/17, share with A&M to complete outstanding portions
O'Toole, Colin	2/17/2026	0.4	Assess February Vendor Disbursement Forecast, analyze CIA payment schedule, replicated in current Master TA Tracker to ensure latest forecast is carried forward in TA Tracker
O'Toole, Colin	2/17/2026	0.4	Assess most recent ETA master listing as of 2/17, updated Master TA Tracking file to incorporate ETA's, ensure all new ETA's are flowing into forecast appropriately
O'Toole, Colin	2/17/2026	0.4	Prepare draft of daily TA's correspondence to A&M team as of 2/17, extract files and compile into summary format, share with team
O'Toole, Colin	2/17/2026	0.6	Analyze request to present remaining quarterly payments for weekly VMT deck, write formulas to calculate and roll forward on a weekly basis, revise Master TA Tracker in order to capture remaining payments on a rolling basis
Postolos, Lucas	2/17/2026	0.5	Meeting with D. Shiffman, A. Shahbain, N. Caruso, L. Postolos, B. Everhart, H. Waismann, and E. Neal (A&M) regarding vendor-related accounts payable and invoice issues
Shahbain, Abraham	2/17/2026	0.9	Review and respond to emails to address vendor confirmations and related open items
Shahbain, Abraham	2/17/2026	0.6	Update vendor update slides based on feedback from company
Shahbain, Abraham	2/17/2026	0.5	Meeting with D. Shiffman, A. Shahbain, N. Caruso, L. Postolos, B. Everhart, H. Waismann, and E. Neal (A&M) regarding vendor-related accounts payable and invoice issues
Shahbain, Abraham	2/17/2026	0.4	Calls with N. Caruso (A&M) and A. Shahbain (A&M) to discuss vendor slide updates
Shahbain, Abraham	2/17/2026	0.6	Calls with J. Cook (A&M) and A. Shahbain (A&M) to review payment run and discuss next steps
Shahbain, Abraham	2/17/2026	1.1	Update allocation funding analysis for current week based on feedback received
Shahbain, Abraham	2/17/2026	1.3	Review and respond to emails to related to payment escalations and shipment issues

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Professional	Date	Hours	Activity
Shiffman, David	2/17/2026	0.2	Call with Treasury, Purchasing and A&M to review forecasted vendor obligations
Shiffman, David	2/17/2026	0.3	Weekly call with A&M vendor and liquidity teams to review vendor invoice tracking
Shiffman, David	2/17/2026	0.5	Meeting with D. Shiffman, A. Shahbain, N. Caruso, L. Postolos, B. Everhart, H. Waismann, and E. Neal (A&M) regarding vendor-related accounts payable and invoice issues
Turner, Cari	2/17/2026	1.1	Review latest vendor disbursement trends analysis
Turner, Cari	2/17/2026	0.9	Review latest vendor management reporting package (for week ending February 13)
Turner, Cari	2/17/2026	0.8	Review latest CIA trend analysis and transition status
Turner, Cari	2/17/2026	0.2	Daily update (2/17) call with Company team, C. Turner and N. Caruso (A&M) regarding reconciliation and trade agreement status for two vendors
Waismann, Heitor	2/17/2026	0.5	Meeting with D. Shiffman, A. Shahbain, N. Caruso, L. Postolos, B. Everhart, H. Waismann, and E. Neal (A&M) regarding vendor-related accounts payable and invoice issues
Warren, Joseph	2/17/2026	0.5	Provide context and direction to A&M team regarding certain ongoing supplier negotiation as of Tuesday, 2/17
Warren, Joseph	2/17/2026	0.3	Provide context and direction to A&M team regarding certain supplier issues as of Tuesday, 2/17
Athreya, Abhi	2/18/2026	2.1	Investigate trade agreement compliance, create Excel analysis related to the same, and communicate with the Company back office
Athreya, Abhi	2/18/2026	0.2	Call with A. Shahbain, J. Cook, and A. Athreya (A&M) to discuss the current week's trade agreement payments
Athreya, Abhi	2/18/2026	0.2	Participate in follow-up call with supplier, the Company, L. Callerio, and A. Athreya (A&M) to resolve pro forma double payments
Athreya, Abhi	2/18/2026	1.4	Assemble large trade agreement ad hoc payments and request from the Company
Athreya, Abhi	2/18/2026	0.3	Call with the Company's back office, M. Hill, and A. Athreya (A&M) to discuss outstanding payment requests and cash in advance payment approvals
Athreya, Abhi	2/18/2026	0.4	Call with A. Shahbain, J. Cook, and A. Athreya (A&M) to discuss current vendor escalations and next steps
Athreya, Abhi	2/18/2026	0.9	Investigate overdue postpetition for select supplier
Athreya, Abhi	2/18/2026	1.9	Analyze upcoming due invoices for critical suppliers
Athreya, Abhi	2/18/2026	1.2	Investigate overdue postpetition escalations flagged by Counsel
Athreya, Abhi	2/18/2026	0.4	Review updated statement for large trade vendor
Athreya, Abhi	2/18/2026	0.5	Call with C. Turner, A. Shahbain, L. Callerio, N. Caruso, C. O'Toole, J. Cook, R. Draude, and A. Athreya (A&M) to discuss latest vendor management team updates and next steps

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VENDOR MANAGEMENT

Professional	Date	Hours	Activity
Athreya, Abhi	2/18/2026	0.7	Provide remittance details to suppliers
Callerio, Lorenzo	2/18/2026	0.8	Review and provide comments to several reconciliation data provided by management
Callerio, Lorenzo	2/18/2026	2.1	Complete and close all vendor inquiries dated 2/18, and ensure thorough documentation of all associated action items
Callerio, Lorenzo	2/18/2026	0.3	Daily meeting (2/18) with management and service center to discuss the reconciliation process updates
Callerio, Lorenzo	2/18/2026	0.4	Multiple calls with S. Lieberman (A&M) re: revised terms of certain trade agreements
Callerio, Lorenzo	2/18/2026	0.2	Participate in follow-up call with supplier, the Company, L. Callerio, and A. Athreya (A&M) to resolve pro forma double payments
Callerio, Lorenzo	2/18/2026	0.8	Edit and provide comments to several trade agreement drafts before circulating them to vendors for execution
Callerio, Lorenzo	2/18/2026	0.8	Meeting with company purchasing and a vendor to discuss the status of a reconciliation process
Callerio, Lorenzo	2/18/2026	0.9	Call with a company buyer to review the negotiation strategy in advance of a vendor meeting
Callerio, Lorenzo	2/18/2026	0.8	Participate in daily (2/18) vendor escalation call with Company team, A. Shahbain and L. Callerio (A&M) to discuss vendor-related matters and next steps related to the same
Callerio, Lorenzo	2/18/2026	0.5	Call with C. Turner, A. Shahbain, L. Callerio, N. Caruso, C. O'Toole, J. Cook, R. Draude, and A. Athreya (A&M) to discuss latest vendor management team updates and next steps
Callerio, Lorenzo	2/18/2026	0.7	Prepare several revised business cases reflecting the latest available information based on the most current negotiations
Caruso, Nicholas	2/18/2026	1.8	Review and respond to questions from Company team relating to multiple trade agreements and reconciliations
Caruso, Nicholas	2/18/2026	2.2	Prepare new reconciliation for certain vendor based on information in AP aging and additional context provided by reconciliation team and vendor
Caruso, Nicholas	2/18/2026	0.3	Review missing invoices shared by vendor
Caruso, Nicholas	2/18/2026	1.1	Analyze and revise two vendor reconciliations and share detailed summaries with vendor
Caruso, Nicholas	2/18/2026	0.7	Calls with N. Caruso (A&M) and A. Shahbain (A&M) on trade agreement negotiation status and next steps
Caruso, Nicholas	2/18/2026	0.9	Review latest statement of accounts of multiple vendors and compare to existing reconciliations
Caruso, Nicholas	2/18/2026	0.3	Daily update (2/18) call with Company team, C. Turner and N. Caruso (A&M) regarding reconciliation and trade agreement status for two vendors
Caruso, Nicholas	2/18/2026	0.8	Review liquidity impact of terms changes based on different historical spend source data
Caruso, Nicholas	2/18/2026	0.7	Draft multiple trade agreements based on latest negotiations and reconciliations

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Professional	Date	Hours	Activity
Caruso, Nicholas	2/18/2026	0.5	Call with C. Turner, A. Shahbain, L. Callerio, N. Caruso, C. O'Toole, J. Cook, R. Draude, and A. Athreya (A&M) to discuss latest vendor management team updates and next steps
Caruso, Nicholas	2/18/2026	0.9	Review latest counterproposal / redline for certain vendor trade agreement and negotiate terms
Caruso, Nicholas	2/18/2026	0.5	Call with Company team, A. Shahbain, and N. Caruso (A&M) regarding changes to payment terms
Caruso, Nicholas	2/18/2026	0.6	Review updated reconciliation for certain vendor based on latest information received and update liquidity impact calculation related thereto
Caruso, Nicholas	2/18/2026	0.6	Review detailed invoice list for issues of certain vendor reconciliation and share with Company accounting team
Caruso, Nicholas	2/18/2026	0.4	Review latest invoices in error report
Caruso, Nicholas	2/18/2026	0.7	Analyze latest AP aging report for certain postpetition invoices raised by vendors
Caruso, Nicholas	2/18/2026	1.4	Analyze and revise vendor reconciliation for certain large vendor with discrepancies
Caruso, Nicholas	2/18/2026	0.3	Correspond with vendor relating to invoices labeled as postpetition by Company but prepetition by vendor
Cook, Jacob	2/18/2026	1.4	Review of WE 2/13 payment request escalations from the Company purchasing
Cook, Jacob	2/18/2026	0.9	Working session with J. Cook and R. Draude (A&M) to discuss updates to weekly vendor payment data and associated discussion materials
Cook, Jacob	2/18/2026	0.6	Call with A. Shahbain and J. Cook (A&M) to discuss payment timing and reporting needs
Cook, Jacob	2/18/2026	0.5	Call with C. Turner, A. Shahbain, L. Callerio, N. Caruso, C. O'Toole, J. Cook, R. Draude, and A. Athreya (A&M) to discuss latest vendor management team updates and next steps
Cook, Jacob	2/18/2026	1.8	Review of ad hoc the Company purchasing team requests for emergency payments related to items past due
Cook, Jacob	2/18/2026	0.4	Call with A. Shahbain, J. Cook, and A. Athreya (A&M) to discuss current vendor escalations and next steps
Cook, Jacob	2/18/2026	0.2	Call with A. Shahbain, J. Cook, and A. Athreya (A&M) to discuss the current week's trade agreement payments
Donoghue, Doug	2/18/2026	0.2	Provide edits to supplier trade agreements, correspondence re: same
Draude, Richard	2/18/2026	0.9	Review and respond to vendor communication emails for 2/18 and update trackers accordingly
Draude, Richard	2/18/2026	1.0	Prepare ad hoc invoice level reconciliation for a specific vendor with a large amount of prepetition accounts payable
Draude, Richard	2/18/2026	0.8	Review historical payment consolidations and prepare step by step instructions to update weekly based on conversations with team
Draude, Richard	2/18/2026	0.9	Working session with J. Cook and R. Draude (A&M) to discuss updates to weekly vendor payment data and associated discussion materials

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Professional	Date	Hours	Activity
Draude, Richard	2/18/2026	0.5	Call with C. Turner, A. Shahbain, L. Callerio, N. Caruso, C. O'Toole, J. Cook, R. Draude, and A. Athreya (A&M) to discuss latest vendor management team updates and next steps
Hill, Michael	2/18/2026	0.3	Call with the Company's back office, M. Hill, and A. Athreya (A&M) to discuss outstanding payment requests and cash in advance payment approvals
Hollomon, Lindsey	2/18/2026	0.4	Request information for certain outstanding invoices for certain vendor
Hollomon, Lindsey	2/18/2026	0.7	Update certain vendor file based on payments made out of certain region
Hollomon, Lindsey	2/18/2026	0.8	Find remittance details for certain vendor postpetition payment made week ending 2/13
Hollomon, Lindsey	2/18/2026	1.6	Create remittance details for certain vendor payments over the months of December, January, and February
Hollomon, Lindsey	2/18/2026	1.3	Gather remittance details for certain vendor finding trade agreement compliance
Hollomon, Lindsey	2/18/2026	0.3	Find remittance details for certain vendor postpetition payment made week ending 2/20
O'Toole, Colin	2/18/2026	1.1	Assess refreshed spend data by vendor, refresh spend for all vendors in the Return Terms schedule of the Master TA Tracker
O'Toole, Colin	2/18/2026	0.8	Analyze request from A&M team to compare liquidity impact calculations performed by A&M and the Company, analyzed differences in spend data and calculation methods, shared findings with A&M team
O'Toole, Colin	2/18/2026	0.4	Prepare draft of daily TA's correspondence to A&M team as of 2/18, extract files and compile into summary format, share with team
O'Toole, Colin	2/18/2026	0.3	Perform update to daily Supplier Agreement tracker as of 2/18, share with A&M to complete outstanding portions
O'Toole, Colin	2/18/2026	0.7	Assess request from A&M team to reconcile 13 WCF and Vendor disbursement figures, performed reconciliation, shared findings with A&M team
O'Toole, Colin	2/18/2026	0.4	Assess most recent ETA master listing as of 2/18, updated Master TA Tracking file to incorporate ETA's, ensure all new ETA's are flowing into forecast appropriately
O'Toole, Colin	2/18/2026	2.6	Analyze refreshed spend data by vendor, refresh spend for all vendors in the Master TA Tracker (excluding those in the return terms schedule)
O'Toole, Colin	2/18/2026	0.6	Analyze refreshed file of Actual CIA payments through WE 2/13, update Daily Cash Actuals tab in Master TA Tracker
O'Toole, Colin	2/18/2026	0.6	Assess follow-up request from A&M team on liquidity calculations, prepared sample comparison for a specified vendor laying out differences in calculation methodology, shared with A&M team
O'Toole, Colin	2/18/2026	0.5	Call with C. Turner, A. Shahbain, L. Callerio, N. Caruso, C. O'Toole, J. Cook, R. Draude, and A. Athreya (A&M) to discuss latest vendor management team updates and next steps
Shahbain, Abraham	2/18/2026	0.4	Review and respond to Company purchasing on payment terms questions

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Professional	Date	Hours	Activity
Shahbain, Abraham	2/18/2026	0.5	Call with Company team, A. Shahbain, and N. Caruso (A&M) regarding changes to payment terms
Shahbain, Abraham	2/18/2026	1.3	Review and respond to emails to and address vendor payment escalations, questions, and confirmations
Shahbain, Abraham	2/18/2026	0.6	Call with Company accounts payable related to open payments
Shahbain, Abraham	2/18/2026	0.6	Call with A. Shahbain and J. Cook (A&M) to discuss payment timing and reporting needs
Shahbain, Abraham	2/18/2026	0.7	Calls with N. Caruso (A&M) and A. Shahbain (A&M) on trade agreement negotiation status and next steps
Shahbain, Abraham	2/18/2026	0.5	Call with Company purchasing, lenders, lenders' advisors, C. Turner (A&M), and A. Shahbain (A&M) to provide vendor update
Shahbain, Abraham	2/18/2026	0.5	Call with C. Turner, A. Shahbain, L. Callerio, N. Caruso, C. O'Toole, J. Cook, R. Draude, and A. Athreya (A&M) to discuss latest vendor management team updates and next steps
Shahbain, Abraham	2/18/2026	0.2	Call with A. Shahbain, J. Cook, and A. Athreya (A&M) to discuss the current week's trade agreement payments
Shahbain, Abraham	2/18/2026	0.8	Participate in daily (2/18) vendor escalation call with Company team, A. Shahbain and L. Callerio (A&M) to discuss vendor-related matters and next steps related to the same
Shahbain, Abraham	2/18/2026	0.3	Review and provide feedback on updated terms analysis for January
Shahbain, Abraham	2/18/2026	0.4	Call with A. Shahbain, J. Cook, and A. Athreya (A&M) to discuss current vendor escalations and next steps
Shahbain, Abraham	2/18/2026	0.3	Review and provide feedback on trade agreement payments
Turner, Cari	2/18/2026	0.7	Respond to various vendor disbursement inquiries
Turner, Cari	2/18/2026	0.4	Respond to various vendor inquiries from advisors
Turner, Cari	2/18/2026	0.5	Call with Company purchasing, lenders, lenders' advisors, C. Turner (A&M), and A. Shahbain (A&M) to provide vendor update
Turner, Cari	2/18/2026	0.9	Follow-up on various questions/open items for the Company purchasing management
Turner, Cari	2/18/2026	0.5	Call with C. Turner, A. Shahbain, L. Callerio, N. Caruso, C. O'Toole, J. Cook, R. Draude, and A. Athreya (A&M) to discuss latest vendor management team updates and next steps
Turner, Cari	2/18/2026	0.3	Daily update (2/18) call with Company team, C. Turner and N. Caruso (A&M) regarding reconciliation and trade agreement status for two vendors
Turner, Cari	2/18/2026	0.3	Review latest CIA (cash in advance) tracker and provide comments to tracking team
Warren, Joseph	2/18/2026	0.3	Analyze updates from Company to ongoing vendor management issues as of Wednesday, 2/18 and develop next step plans to resolve the same
Warren, Joseph	2/18/2026	0.2	Analyze A&M team response to certain supplier relating to their installment plan and provide feedback on the same

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Professional	Date	Hours	Activity
Athreya, Abhi	2/19/2026	0.4	Correspond with supplier related to overdue postpetition invoices
Athreya, Abhi	2/19/2026	0.3	Call with the Company's warehouse team and A. Athreya (A&M) to review pending invoices to be cleared of blocks
Athreya, Abhi	2/19/2026	1.3	Provide remittance detail, proof of payment, and trade agreement compliance analysis for critical supplier trade agreement
Athreya, Abhi	2/19/2026	0.6	Correspond with wage-related supplier on outstanding postpetition invoices and provide weekly update
Athreya, Abhi	2/19/2026	0.4	Update trade agreement compliance analysis
Athreya, Abhi	2/19/2026	1.2	Investigate trade agreement compliance, create Excel analysis related to the same, and communicate with the Company back office
Athreya, Abhi	2/19/2026	0.7	Pull outstanding invoices for select suppliers
Athreya, Abhi	2/19/2026	0.7	Call with the Company's back office and A. Athreya (A&M) to review pending postpetition invoices for select supplier
Athreya, Abhi	2/19/2026	2.8	Create detailed supplier analysis related to overdue postpetition escalation and payment schedule to ensure continuity of shipment
Athreya, Abhi	2/19/2026	1.1	Investigate trade agreement compliance and provide proof of payment related to the same
Callerio, Lorenzo	2/19/2026	0.8	Provide comments to multiple trade agreement drafts prepared by K&E
Callerio, Lorenzo	2/19/2026	0.4	Daily meeting (2/19) with management and service center to discuss the reconciliation process updates
Callerio, Lorenzo	2/19/2026	0.8	Review and provide comments to multiple reconciliation data set before discussing them with management
Callerio, Lorenzo	2/19/2026	0.5	Call with A. Shahbain (A&M) and L. Callerio (A&M) re: vendor management update
Callerio, Lorenzo	2/19/2026	1.8	Complete all 2/19 vendor inquiries and fully document all related action items
Callerio, Lorenzo	2/19/2026	0.7	Meeting with a company buyer to discuss the current status of certain vendor negotiations
Callerio, Lorenzo	2/19/2026	0.7	Review certain business case to update them including the latest negotiated terms
Callerio, Lorenzo	2/19/2026	0.7	Discuss with company purchasing certain CIA requests received from vendors
Callerio, Lorenzo	2/19/2026	0.6	Correspond with management re: certain redline received from a vendor's legal counsel
Caruso, Nicholas	2/19/2026	0.9	Further revise reconciliation for certain top priority vendor based on updated invoice review from Company
Caruso, Nicholas	2/19/2026	0.4	Call with Company team to discuss outstanding trade agreements and next steps for logistics vendors
Caruso, Nicholas	2/19/2026	0.3	Provide further commentary on top priority vendor trade agreements

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Professional	Date	Hours	Activity
Caruso, Nicholas	2/19/2026	0.2	Call with N. Caruso and R. Draude (A&M) and the company to discuss updates to trade agreement negotiations for a specific division
Caruso, Nicholas	2/19/2026	0.3	Coordinate sharing of publicly available financial information to satisfy vendor request
Caruso, Nicholas	2/19/2026	0.3	Daily update (2/19) call with Company team, C. Turner and N. Caruso (A&M) regarding reconciliation and trade agreement status for two vendors
Caruso, Nicholas	2/19/2026	0.4	Review summary of payment issues for certain vendor and provide next steps to Company team
Caruso, Nicholas	2/19/2026	0.8	Respond to questions received from vendors and Company team related to trade agreements and payment issues
Caruso, Nicholas	2/19/2026	0.5	Call with Company team to discuss consignment stock restart status
Caruso, Nicholas	2/19/2026	0.5	Call with Company purchasing, N. Caruso (A&M), and A. Shahbain (A&M) to discuss trade agreement negotiation next steps
Caruso, Nicholas	2/19/2026	0.7	Call with vendor team, Company team and K&E team regarding status of trade agreement and latest reconciliation
Caruso, Nicholas	2/19/2026	0.6	Call with vendor team, Company team and K&E team regarding status of trade agreement and latest reconciliation
Caruso, Nicholas	2/19/2026	0.6	Call with Company team, C. Turner and N. Caruso (A&M) regarding vendor trade agreement and inventory obligations
Caruso, Nicholas	2/19/2026	0.9	Analyze latest negotiations for three trade agreements and determine next steps
Caruso, Nicholas	2/19/2026	0.6	Calls with N. Caruso (A&M) and A. Shahbain (A&M) related to trade agreement negotiations
Caruso, Nicholas	2/19/2026	0.7	Review non-standard trade agreement draft shared by certain vendor and discuss with K&E team
Caruso, Nicholas	2/19/2026	0.6	Provide status update to Company team pertaining to top priority vendors' trade agreements
Caruso, Nicholas	2/19/2026	0.6	Review latest redline from vendor team for trade agreement and provide comments
Caruso, Nicholas	2/19/2026	0.6	Prepare multiple trade agreements based on latest reconciliations and discussions with certain vendors
Caruso, Nicholas	2/19/2026	0.7	Prepare lender consent request for certain trade agreement based on latest discussions with vendor
Donoghue, Doug	2/19/2026	0.2	Update to email trade agreement incorporating supplier concessions
Draude, Richard	2/19/2026	1.3	Continue to reconcile amounts for a specific vendor with a large amount of prepetition accounts payable
Draude, Richard	2/19/2026	0.9	Review and respond to vendor communication emails for 2/19 and update trackers accordingly
Draude, Richard	2/19/2026	0.2	Call with N. Caruso and R. Draude (A&M) and the company to discuss updates to trade agreement negotiations for a specific division

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Professional	Date	Hours	Activity
Hollomon, Lindsey	2/19/2026	1.7	Finalize updates to certain vendor analysis regarding payments made to date and send complete file
Hollomon, Lindsey	2/19/2026	1.8	Update certain vendor outstanding invoice status's due to new update from internal source
Hollomon, Lindsey	2/19/2026	0.9	Adjust analysis for certain vendor overdue payments based on invoices collected from certain vendor team
Hollomon, Lindsey	2/19/2026	1.2	Update proof of payment analysis for week ending 2/13
Hollomon, Lindsey	2/19/2026	0.7	Pull together outstanding invoice copies for certain vendor
O'Toole, Colin	2/19/2026	0.7	Assess AP listing as of 2/15/26, perform update to AP Mapping tab in Master TA Tracker
O'Toole, Colin	2/19/2026	0.8	Assess actual prepetition payments for the week ended 02/13, perform update to Daily Actual Prepetition payments, update Daily Cash ACT tab in Master TA Tracker
O'Toole, Colin	2/19/2026	0.7	Perform update to Master TA Tracker to link new vendor spend figures to various output tabs throughout the workbook
O'Toole, Colin	2/19/2026	0.6	Analyze new CIA forecast from A&M team, perform update to CIA forecast in Vendor Disbursement Forecast and Master TA Tracker
O'Toole, Colin	2/19/2026	0.4	Prepare draft of daily TA's correspondence to A&M team as of 2/19, extract files and compile into summary format, share with team
O'Toole, Colin	2/19/2026	0.3	Perform update to daily Supplier Agreement tracker as of 2/19, share with A&M to complete outstanding portions
O'Toole, Colin	2/19/2026	0.4	Assess most recent ETA master listing as of 2/19, updated Master TA Tracking file to incorporate ETA's, ensure all new ETA's are flowing into forecast appropriately
Postolos, Lucas	2/19/2026	0.5	Meeting with D. Shiffman and L. Postolos (A&M) regarding vendor data and invoice issues
Shahbain, Abraham	2/19/2026	0.8	Update regional allocation funding schedule based on feedback received
Shahbain, Abraham	2/19/2026	0.5	Call with Company purchasing, N. Caruso (A&M), and A. Shahbain (A&M) to discuss trade agreement negotiation next steps
Shahbain, Abraham	2/19/2026	0.6	Calls with N. Caruso (A&M) and A. Shahbain (A&M) related to trade agreement negotiations
Shahbain, Abraham	2/19/2026	0.9	Review updated cash flow forecast and update view of vendor disbursement forecast
Shahbain, Abraham	2/19/2026	0.4	Call with E. Swager (K&E) and A. Shahbain (A&M) related to vendor escalation
Shahbain, Abraham	2/19/2026	0.5	Review, update, and share monthly reporting related to first day orders
Shahbain, Abraham	2/19/2026	0.5	Call with A. Shahbain (A&M) and L. Callerio (A&M) re: vendor management update
Shahbain, Abraham	2/19/2026	1.6	Review and respond to emails to address vendor payment escalations, questions, and confirmations
Shahbain, Abraham	2/19/2026	0.6	Review proposed payments requested from regions for following weeks

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Professional	Date	Hours	Activity
Shiffman, David	2/19/2026	0.5	Meeting with D. Shiffman and L. Postolos (A&M) regarding vendor data and invoice issues
Turner, Cari	2/19/2026	0.4	Review and provide comments on various vendor negotiations
Turner, Cari	2/19/2026	0.6	Call with Company team, C. Turner and N. Caruso (A&M) regarding vendor trade agreement and inventory obligations
Turner, Cari	2/19/2026	0.4	Follow-up on various questions/open items for the Company purchasing management
Turner, Cari	2/19/2026	0.3	Respond to various vendor inquiries from advisors
Turner, Cari	2/19/2026	0.3	Review latest CIA (cash in advance) tracker and provide comments to tracking team
Turner, Cari	2/19/2026	0.7	Review and provide comments on various vendor reports
Turner, Cari	2/19/2026	0.3	Daily update (2/19) call with Company team, C. Turner and N. Caruso (A&M) regarding reconciliation and trade agreement status for two vendors
Warren, Joseph	2/19/2026	0.6	Provide context and direction to A&M team regarding certain ongoing supplier negotiation as of Thursday, 2/19
Warren, Joseph	2/19/2026	0.6	Provide context and direction to A&M team regarding certain supplier issues as of Thursday, 2/19
Athreya, Abhi	2/20/2026	1.8	Review and respond to supplier escalations re: pending postpetition payments and trade agreements
Athreya, Abhi	2/20/2026	1.3	Provide remittance details for select suppliers
Athreya, Abhi	2/20/2026	2.1	Analyze upcoming trade agreement payments for next week and provide forecast to A&M and the Company's China team
Athreya, Abhi	2/20/2026	2.4	Complete detailed reconciliation of supplier postpetition statement against Company AP
Athreya, Abhi	2/20/2026	1.3	Pull and provide invoices to the Company
Athreya, Abhi	2/20/2026	0.3	Call with A. Shahbain, N. Caruso, J. Cook, M. Hill, and A. Athreya (A&M) to discuss role allocation and transition planning
Athreya, Abhi	2/20/2026	0.2	Prepare for meeting related to weekly vendor postpetition escalations
Athreya, Abhi	2/20/2026	0.3	Consolidate proof of payment related to select critical supplier's first trade agreement payment
Athreya, Abhi	2/20/2026	1.2	Call with A. Athreya and L. Hollomon (A&M) discussing current status of certain vendors open invoices and transition of various tasks
Callerio, Lorenzo	2/20/2026	0.7	Review multiple CIA requests and prepare responses to management and vendors
Callerio, Lorenzo	2/20/2026	1.8	Finalize the resolution of all vendor inquiries dated 2/20, ensuring comprehensive documentation of all corresponding action items
Callerio, Lorenzo	2/20/2026	0.4	Complete all 2/20 vendor inquiries and fully document all related action items

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Professional	Date	Hours	Activity
Callerio, Lorenzo	2/20/2026	0.7	Provide comments to certain trade agreement before circulating them to management for distribution
Callerio, Lorenzo	2/20/2026	0.3	Participate in a call with a company buyer and S. Lieberman (K&E) to discuss the revised terms of a settlement agreement
Callerio, Lorenzo	2/20/2026	0.9	Review and discuss multiple reconciliation process status in order to accelerate the trade agreement finalization
Callerio, Lorenzo	2/20/2026	0.4	Call with a company buyer to discuss certain comments to a TA received from a vendor
Callerio, Lorenzo	2/20/2026	0.8	Review the terms of a settlement proposal received from a vendor and draft a revised counterproposal
Caruso, Nicholas	2/20/2026	0.6	Analyze payment issues for logistics vendors and coordinate with A&M team for payment
Caruso, Nicholas	2/20/2026	0.5	Review and respond to questions from another priority vendor related to latest trade agreement language and latest reconciliation figures
Caruso, Nicholas	2/20/2026	0.5	Call with N. Caruso and R. Draude (A&M) to discuss updates to multiple vendor related discussion materials and next steps
Caruso, Nicholas	2/20/2026	0.8	Analyze updates to reconciliation for top priority vendor and provide next steps
Caruso, Nicholas	2/20/2026	0.4	Provide vendor with proofs of payment for postpetition invoices not paid
Caruso, Nicholas	2/20/2026	0.2	Daily update (2/20) call with Company team, C. Turner and N. Caruso (A&M) regarding reconciliation and trade agreement status for two vendors
Caruso, Nicholas	2/20/2026	0.4	Revise draft trade agreement language and share with vendor
Caruso, Nicholas	2/20/2026	0.9	Participate in daily (2/20) vendor escalation call with Company team, A. Shahbain and N. Caruso (A&M) to discuss vendor-related matters and next steps related to the same
Caruso, Nicholas	2/20/2026	0.4	Review and respond to questions from vendor related to latest trade agreement language and latest reconciliation figures
Caruso, Nicholas	2/20/2026	0.6	Prepare invoice detail listing for certain vendor payments
Caruso, Nicholas	2/20/2026	0.5	Call with Company team to discuss outstanding trade agreements and next steps for certain division vendors
Caruso, Nicholas	2/20/2026	0.4	Calls with N. Caruso (A&M) and A. Shahbain (A&M) related to trade agreement negotiations
Caruso, Nicholas	2/20/2026	0.3	Call with A. Shahbain, N. Caruso, J. Cook, M. Hill, and A. Athreya (A&M) to discuss role allocation and transition planning
Caruso, Nicholas	2/20/2026	0.7	Prepare liquidity impact calculation and trade agreement for certain vendor and share with A&M team
Cook, Jacob	2/20/2026	0.3	Call with A. Shahbain, N. Caruso, J. Cook, M. Hill, and A. Athreya (A&M) to discuss role allocation and transition planning
Draude, Richard	2/20/2026	0.4	Update liquidity impact calculation for a specific vendor to reflect terms in the executed trade agreement
Draude, Richard	2/20/2026	0.5	Call with N. Caruso and R. Draude (A&M) to discuss updates to multiple vendor related discussion materials and next steps

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VENDOR MANAGEMENT

Professional	Date	Hours	Activity
Draude, Richard	2/20/2026	1.4	Prepare weekly vendor management discussion materials to reflect this week's latest trade agreement executions and updates
Draude, Richard	2/20/2026	0.8	Prepare vendor budget vs actuals analysis for WE 2/13
Draude, Richard	2/20/2026	1.2	Review and respond to vendor communication emails for 2/20 and update trackers accordingly
Grossi, Nick	2/20/2026	0.4	Prepare for cash allocation call with the Company's purchasing leadership
Hill, Michael	2/20/2026	0.3	Call with A. Shahbain, N. Caruso, J. Cook, M. Hill, and A. Athreya (A&M) to discuss role allocation and transition planning
Hill, Michael	2/20/2026	0.3	Correspond re: describe situation for a particular vendor and why we need to make the payment of their prepetition invoice to continue operations
Hollomon, Lindsey	2/20/2026	1.2	Call with A. Athreya and L. Hollomon (A&M) discussing current status of certain vendors open invoices and transition of various tasks
Hollomon, Lindsey	2/20/2026	0.8	Clarify certain vendor invoice purchase order number and update status
O'Toole, Colin	2/20/2026	0.4	Prepare draft of daily TA's correspondence to A&M team as of 2/20, extract files and compile into summary format, share with team
O'Toole, Colin	2/20/2026	1.4	Assess requirements for VMT deck, update Excel schedules to incorporate TAs executed recently, updated presentation deck to reflect analysis changes and revised vendor spend and associated liquidity impact for all vendors
O'Toole, Colin	2/20/2026	0.9	Perform update to FX tab in Master Vendor Tracker for ten currencies for 02/13 (closing rate) - 02/20 (mid-day)
O'Toole, Colin	2/20/2026	0.6	Prepare vendor TA tracking file for distribution, assess file against executed TA's in Master Tracker, share with A&M team for external distribution
O'Toole, Colin	2/20/2026	0.3	Assess most recent ETA master listing as of 2/20, updated Master TA Tracking file to incorporate ETA's, ensure all new ETA's are flowing into forecast appropriately
O'Toole, Colin	2/20/2026	0.5	Analyze weekly Formal ETA update, perform weekly update to formal ETA tab in Master TA vendor tracker
O'Toole, Colin	2/20/2026	0.6	Perform weekly update to Formal TA Tracker, compile zip file of all executed TA's for the week ended 02/20, share with A&M team
O'Toole, Colin	2/20/2026	0.4	Perform update to daily Supplier Agreement tracker as of 2/20, share with A&M to complete outstanding portions
O'Toole, Colin	2/20/2026	0.7	Perform weekly update to Returned Terms schedule, share with A&M team
Shahbain, Abraham	2/20/2026	1.4	Review and respond to emails to address vendor payment escalations, questions, and confirmations
Shahbain, Abraham	2/20/2026	0.4	Calls with N. Caruso (A&M) and A. Shahbain (A&M) related to trade agreement negotiations
Shahbain, Abraham	2/20/2026	0.3	Review and provide feedback on trade agreement tracker reporting requirements
Shahbain, Abraham	2/20/2026	0.2	Review and provide feedback on executed trade agreement reporting requirements

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VENDOR MANAGEMENT

Professional	Date	Hours	Activity
Shahbain, Abraham	2/20/2026	0.9	Participate in daily (2/20) vendor escalation call with Company team, A. Shahbain and N. Caruso (A&M) to discuss vendor-related matters and next steps related to the same
Shahbain, Abraham	2/20/2026	0.3	Review and provide feedback on vendor spend per first day motion reporting requirements
Shahbain, Abraham	2/20/2026	0.3	Call with A. Shahbain, N. Caruso, J. Cook, M. Hill, and A. Athreya (A&M) to discuss role allocation and transition planning
Turner, Cari	2/20/2026	0.2	Daily update (2/20) call with Company team, C. Turner and N. Caruso (A&M) regarding reconciliation and trade agreement status for two vendors
Turner, Cari	2/20/2026	0.7	Follow-up on various questions/open items for the Company purchasing management
Turner, Cari	2/20/2026	0.4	Review and provide comments on various vendor negotiations
Turner, Cari	2/20/2026	0.3	Review latest CIA (cash in advance) tracker and provide comments to tracking team
Warren, Joseph	2/20/2026	0.3	Provide context and direction to A&M team and Company regarding issue with certain supplier with an executed trade agreement as of Friday, 2/20
Cook, Jacob	2/22/2026	1.2	Update to weekly vendor management reporting materials related to disbursements vs. budget and invoices in error reporting for WE 2/20
Cook, Jacob	2/22/2026	0.6	Refresh of weekly postpetition disbursement working file for WE 2/6
Draude, Richard	2/22/2026	0.9	Review and respond to vendor communication emails for 2/22 and update trackers accordingly
Hill, Michael	2/22/2026	0.6	Working session with M. Hill (A&M) and L. Hollomon (A&M) regarding CIA vendor analysis transition
Hollomon, Lindsey	2/22/2026	0.6	Working session with M. Hill (A&M) and L. Hollomon (A&M) regarding CIA vendor analysis transition
Shahbain, Abraham	2/22/2026	0.4	Respond to email diligence related to vendor claims
Athreya, Abhi	2/23/2026	1.1	Provide remittance details for select suppliers
Athreya, Abhi	2/23/2026	0.6	Call with the Company's back office and A. Athreya (A&M) to review pending postpetition invoices for select supplier
Athreya, Abhi	2/23/2026	0.2	Prepare for meeting related to weekly vendor postpetition escalations
Athreya, Abhi	2/23/2026	0.2	Call with A. Shahbain, J. Cook, and A. Athreya (A&M) to discuss weekly postpetition payment run
Athreya, Abhi	2/23/2026	0.4	Call with A. Shahbain, J. Cook, R. Draude and A. Athreya (A&M) to discuss current vendor escalations and next steps related to the same
Athreya, Abhi	2/23/2026	2.1	Assemble initial framework of trade agreement payments due this week
Athreya, Abhi	2/23/2026	2.9	Create final selection of weekly vendor payments for review by the Company

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VENDOR MANAGEMENT

Professional	Date	Hours	Activity
Athreya, Abhi	2/23/2026	0.3	Review trade agreement reconciliation for upcoming agreement and check status of unreconciled invoices
Athreya, Abhi	2/23/2026	0.3	Review overdue postpetition invoices for select supplier and provide remittance details
Athreya, Abhi	2/23/2026	0.4	Correspond with the Company's back office related to supplier escalations
Athreya, Abhi	2/23/2026	0.6	Check accounts payable for select posted invoices
Athreya, Abhi	2/23/2026	1.9	Review and respond to supplier escalations
Athreya, Abhi	2/23/2026	2.1	Create detailed postpetition Excel analysis and assemble proof of payments for select supplier
Callerio, Lorenzo	2/23/2026	0.4	Participate in a call with A. Shahbain (A&M), N. Caruso (A&M), L. Callerio (A&M) and the Ad Hoc Group's financial advisor to discuss the status of certain vendor negotiations
Callerio, Lorenzo	2/23/2026	0.9	Review and provide comments to multiple reconciliation data set in support of the trade agreement negotiation process
Callerio, Lorenzo	2/23/2026	0.5	Meeting with Company Purchasing, A. Shahbain (A&M), and L. Callerio (A&M) to discuss logistics and shipping matters related to a vendor
Callerio, Lorenzo	2/23/2026	1.0	Review multiple trade agreements, provide comments and discuss them with K&E before circulating them to management
Callerio, Lorenzo	2/23/2026	0.8	Participate in a call with company buyer and a vendor to discuss prepetition vs. postpetition reconciliation data
Callerio, Lorenzo	2/23/2026	0.8	Participate in daily (2/23) vendor escalation call with Company team, A. Shahbain and L. Callerio (A&M) to discuss vendor-related matters and next steps related to the same
Callerio, Lorenzo	2/23/2026	0.5	Correspond with management re: certain settlement agreement revised commercial terms
Callerio, Lorenzo	2/23/2026	0.2	Call with A. Shahbain (A&M) and L. Callerio (A&M) re: vendor management workstream update
Callerio, Lorenzo	2/23/2026	0.4	Daily meeting (2/23) with management and service center to discuss the reconciliation process updates
Callerio, Lorenzo	2/23/2026	2.0	Finalize and close all vendor inquiries dated 2/23, ensuring all related action items are fully documented
Callerio, Lorenzo	2/23/2026	0.7	Review the summary information provided by S. Lieberman (K&E) re: a counterproposal received from a vendor in advance of an internal meeting with management
Caruso, Nicholas	2/23/2026	0.4	Participate in a call with A. Shahbain (A&M), N. Caruso (A&M), L. Callerio (A&M) and the Ad Hoc Group's financial advisor to discuss the status of certain vendor negotiations
Caruso, Nicholas	2/23/2026	0.6	Review inventory obligations raised by certain vendor
Caruso, Nicholas	2/23/2026	0.4	Review latest trade agreement draft prepared by K&E team and coordinate signature with vendor
Caruso, Nicholas	2/23/2026	0.8	Review vendors to return to terms this week and share with Company team

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Professional	Date	Hours	Activity
Caruso, Nicholas	2/23/2026	0.4	Call with N. Caruso and M. Hill (A&M), the Company, and a supplier to discuss their prepetition outstanding and pricing discrepancies as of February 23, 2026
Caruso, Nicholas	2/23/2026	0.8	Revise and update past due AP analysis
Caruso, Nicholas	2/23/2026	0.6	Review latest trade agreement and email trade agreement tracker and share with Company team
Caruso, Nicholas	2/23/2026	0.4	Review latest redline from vendor team for trade agreement and provide comments
Caruso, Nicholas	2/23/2026	0.6	Review latest reconciliations for multiple vendors and update trade agreements and liquidity impact calculations to reflect the same
Caruso, Nicholas	2/23/2026	0.5	Call with vendor team, Company team and K&E team regarding status of trade agreement and latest reconciliation
Caruso, Nicholas	2/23/2026	1.1	Review and respond to questions from Company team relating to trade agreement negotiations and next steps
Caruso, Nicholas	2/23/2026	1.2	Review and revise vendor spend budget vs actuals and associated reconciliation summary
Caruso, Nicholas	2/23/2026	0.7	Review latest trade agreement executions and future changes to payment terms related thereto
Caruso, Nicholas	2/23/2026	1.4	Revise vendor management dashboard for latest week
Caruso, Nicholas	2/23/2026	0.2	Daily update (2/23) call with Company team, C. Turner and N. Caruso (A&M) regarding reconciliation and trade agreement status for two vendors
Cook, Jacob	2/23/2026	1.6	Prepare transition materials related to actuals consolidation processes
Cook, Jacob	2/23/2026	0.4	Call with A. Shahbain, J. Cook, R. Draude and A. Athreya (A&M) to discuss current vendor escalations and next steps related to the same
Cook, Jacob	2/23/2026	0.2	Call with A. Shahbain, J. Cook, and A. Athreya (A&M) to discuss weekly postpetition payment run
Cook, Jacob	2/23/2026	0.5	Call with company purchasing, A. Shahbain (A&M), and J. Cook (A&M) to discuss payment process
Cook, Jacob	2/23/2026	1.9	Review of payment escalations related to WE 2/20 payments
Donoghue, Doug	2/23/2026	0.3	Review trade agreement update from supplier, research with company re: same
Draude, Richard	2/23/2026	1.6	Weekly consolidation of company AP data to create one master file
Draude, Richard	2/23/2026	0.4	Call with A. Shahbain, J. Cook, R. Draude and A. Athreya (A&M) to discuss current vendor escalations and next steps related to the same
Draude, Richard	2/23/2026	0.8	Review and respond to vendor communication emails for 2/23 and update trackers accordingly
Grossi, Nick	2/23/2026	0.3	Participate in cash allocation discussion with VMT
Hill, Michael	2/23/2026	0.2	Correspond re: check on status of certain invoices needed to be matched for Purchase Orders in order to be paid

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Professional	Date	Hours	Activity
Hill, Michael	2/23/2026	0.4	Call with N. Caruso and M. Hill (A&M), the Company, and a supplier to discuss their prepetition outstanding and pricing discrepancies as of February 23, 2026
Hill, Michael	2/23/2026	0.2	Correspond re: update on status of a particular vendor with invoices outstanding
Hollomon, Lindsey	2/23/2026	0.6	Request certain vendor for certain invoice copies for overdue invoices post and prepetition
Hollomon, Lindsey	2/23/2026	0.4	Find which invoices we are missing and request copies from certain vendor
Hollomon, Lindsey	2/23/2026	0.8	Find prepetition invoices outstanding for certain vendor
Hollomon, Lindsey	2/23/2026	2.8	Create consolidated list of invoices outstanding for certain vendor and update status's based on client statement of account
O'Toole, Colin	2/23/2026	0.3	Perform update to daily Supplier Agreement tracker as of 2/23, share with A&M to complete outstanding portions
O'Toole, Colin	2/23/2026	0.4	Assess most recent ETA master listing as of 2/23, updated Master TA Tracking file to incorporate ETA's, ensure all new ETA's are flowing into forecast appropriately
O'Toole, Colin	2/23/2026	0.3	Perform update to A&M TA repository for recently executed TA's to capture all documentation
O'Toole, Colin	2/23/2026	0.4	Perform update to 'Comparison to prior' tab in Master TA Tracker to reflect values for the week ended 02/20
O'Toole, Colin	2/23/2026	0.8	Assess new TA for a certain vendor, added to master vendor tracker, update various tabs to ensure all values are flowing into forecast appropriately
O'Toole, Colin	2/23/2026	0.4	Prepare draft of daily TA's correspondence to A&M team as of 2/23, extract files and compile into summary format, share with team
Shahbain, Abraham	2/23/2026	0.7	Update legal escalation overview slides
Shahbain, Abraham	2/23/2026	1.3	Review and respond to emails related to vendor payment escalations, questions, and confirmations
Shahbain, Abraham	2/23/2026	0.4	Call with A. Shahbain, J. Cook, R. Draude and A. Athreya (A&M) to discuss current vendor escalations and next steps related to the same
Shahbain, Abraham	2/23/2026	0.5	Meeting with Company Purchasing, K&E, and A. Shahbain (A&M) to discuss vendor escalation update
Shahbain, Abraham	2/23/2026	0.8	Review and provide feedback on vendor update slides
Shahbain, Abraham	2/23/2026	0.8	Participate in daily (2/23) vendor escalation call with Company team, A. Shahbain and L. Callerio (A&M) to discuss vendor-related matters and next steps related to the same
Shahbain, Abraham	2/23/2026	0.5	Call with company purchasing, A. Shahbain (A&M), and J. Cook (A&M) to discuss payment process
Shahbain, Abraham	2/23/2026	0.5	Meeting with Company Purchasing, A. Shahbain (A&M), and L. Callerio (A&M) to discuss logistics and shipping matters related to a vendor

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Professional	Date	Hours	Activity
Shahbain, Abraham	2/23/2026	0.4	Participate in a call with A. Shahbain (A&M), N. Caruso (A&M), L. Callerio (A&M) and the Ad Hoc Group's financial advisor to discuss the status of certain vendor negotiations
Shahbain, Abraham	2/23/2026	0.2	Call with A. Shahbain, J. Cook, and A. Athreya (A&M) to discuss weekly postpetition payment run
Shahbain, Abraham	2/23/2026	0.2	Call with A. Shahbain (A&M) and L. Callerio (A&M) re: vendor management workstream update
Turner, Cari	2/23/2026	0.2	Daily update (2/23) call with Company team, C. Turner and N. Caruso (A&M) regarding reconciliation and trade agreement status for two vendors
Turner, Cari	2/23/2026	0.9	Follow-up on various questions/open items for the Company purchasing management
Turner, Cari	2/23/2026	0.8	Review and provide comments on various vendor negotiations
Turner, Cari	2/23/2026	0.7	Review vendor disbursement trend for weekly payments
Turner, Cari	2/23/2026	0.3	Review latest CIA (cash in advance) tracker and provide comments to tracking team
Warren, Joseph	2/23/2026	0.2	Provide context and direction to A&M team regarding certain ongoing supplier negotiations as of Monday, 2/23
Warren, Joseph	2/23/2026	0.3	Coordinate with Company regarding certain supplier in ongoing trade agreement negotiations and potential to replace that supplier
Warren, Joseph	2/23/2026	0.2	Prepare summary for A&M team relating to certain ongoing supplier issue and present potential next steps related to the same
Athreya, Abhi	2/24/2026	2.8	Complete script-based invoice selection for this week's trade agreement payments
Athreya, Abhi	2/24/2026	0.3	Call with A. Shahbain, J. Cook, and A. Athreya (A&M) to review weekly postpetition payment run
Athreya, Abhi	2/24/2026	1.1	Pull prepetition payments for select supplier related to upcoming trade agreements
Athreya, Abhi	2/24/2026	2.7	Create code that automates vendor payment invoice selection
Athreya, Abhi	2/24/2026	0.9	Review and send final weekly postpetition vendor payments
Athreya, Abhi	2/24/2026	1.4	Create final vendor payment invoice selection
Athreya, Abhi	2/24/2026	1.7	Review each trade agreement to ensure compliance and resolve AP gaps
Athreya, Abhi	2/24/2026	1.6	Finalize trade agreement payment run and send to the Company
Athreya, Abhi	2/24/2026	0.4	Call with C. Turner, A. Shahbain, L. Callerio, N. Caruso, C. O'Toole, J. Cook, R. Draude, and A. Athreya (A&M) to discuss latest vendor management team updates and next steps
Callerio, Lorenzo	2/24/2026	0.8	Edit and update multiple trade agreements to include the latest payment plans and reconciliation data

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Callerio, Lorenzo	2/24/2026	0.3	Daily meeting (2/24) with management and service center to discuss the reconciliation process updates
Callerio, Lorenzo	2/24/2026	0.6	Call with a company buyer to discuss the next negotiation steps before approaching a vendor
Callerio, Lorenzo	2/24/2026	0.4	Participate in a call with A. Shahbain (A&M), N. Caruso (A&M), L. Callerio (A&M) and the Ad Hoc Group's financial advisor to discuss the status of certain vendor negotiations
Callerio, Lorenzo	2/24/2026	0.6	Participate in a call with S. Lieberman (K&E), company purchasing and a vendor to discuss certain comments received on a trade agreement
Callerio, Lorenzo	2/24/2026	0.4	Call with C. Turner, A. Shahbain, L. Callerio, N. Caruso, C. O'Toole, J. Cook, R. Draude, and A. Athreya (A&M) to discuss latest vendor management team updates and next steps
Callerio, Lorenzo	2/24/2026	0.7	Review and provide comments to several reconciliation datasets provided by management
Callerio, Lorenzo	2/24/2026	2.1	Complete all 2/24 vendor inquiries and fully document all related action items
Callerio, Lorenzo	2/24/2026	0.3	Prepare for and participate in call with Company team, C. Turner, L. Callerio and N. Caruso (A&M) regarding status of certain trade agreements and next steps
Caruso, Nicholas	2/24/2026	0.4	Summarize terms of priority vendor trade agreement shared with FTI team
Caruso, Nicholas	2/24/2026	0.3	Daily update (2/24) call with Company team, C. Turner and N. Caruso (A&M) regarding reconciliation and trade agreement status for two vendors
Caruso, Nicholas	2/24/2026	1.8	Working session with N. Caruso and R. Draude (A&M) to prepare analysis re: vendors not in forecast prior to distribution
Caruso, Nicholas	2/24/2026	0.7	Draft multiple email trade agreements for vendors
Caruso, Nicholas	2/24/2026	0.7	Further revise past due AP analysis
Caruso, Nicholas	2/24/2026	0.3	Prepare for and participate in call with Company team, C. Turner, L. Callerio and N. Caruso (A&M) regarding status of certain trade agreements and next steps
Caruso, Nicholas	2/24/2026	1.3	Review and respond to questions from Company team related to trade agreements and next steps
Caruso, Nicholas	2/24/2026	0.4	Call with vendor team, Company team and K&E team regarding status of trade agreement and latest reconciliation
Caruso, Nicholas	2/24/2026	1.4	Working session with N. Caruso and R. Draude (A&M) to prepare discussion materials re: vendor spend for management
Caruso, Nicholas	2/24/2026	0.9	Correspond with the Company team relating to latest status of trade agreements
Caruso, Nicholas	2/24/2026	0.7	Summarize good receipts booking issues for purchasing leaders and suggest next steps
Caruso, Nicholas	2/24/2026	0.4	Participate in a call with A. Shahbain (A&M), N. Caruso (A&M), L. Callerio (A&M) and the Ad Hoc Group's financial advisor to discuss the status of certain vendor negotiations

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Professional	Date	Hours	Activity
Caruso, Nicholas	2/24/2026	0.4	Call with C. Turner, A. Shahbain, L. Callerio, N. Caruso, C. O'Toole, J. Cook, R. Draude, and A. Athreya (A&M) to discuss latest vendor management team updates and next steps
Caruso, Nicholas	2/24/2026	0.5	Call with Company team to discuss outstanding trade agreements and next steps for logistics vendors
Caruso, Nicholas	2/24/2026	0.5	Call with N. Caruso and R. Draude (A&M) and the company to discuss updates to trade agreement negotiations for a specific division
Caruso, Nicholas	2/24/2026	0.6	Further revise vendor management dashboard based on comments from A&M team
Cook, Jacob	2/24/2026	0.4	Call with C. Turner, A. Shahbain, L. Callerio, N. Caruso, C. O'Toole, J. Cook, R. Draude, and A. Athreya (A&M) to discuss latest vendor management team updates and next steps
Cook, Jacob	2/24/2026	1.2	Consolidate of the Company purchasing feedback related to deferral templates for WE 2/27 - EMEA
Cook, Jacob	2/24/2026	1.9	Consolidate of the Company purchasing feedback related to deferral templates for WE 2/27 - NAFTA
Cook, Jacob	2/24/2026	0.3	Call with A. Shahbain, J. Cook, and A. Athreya (A&M) to review weekly postpetition payment run
Donoghue, Doug	2/24/2026	0.2	Review and analyze prior supplier requests
Draude, Richard	2/24/2026	1.4	Working session with N. Caruso and R. Draude (A&M) to prepare discussion materials re: vendor spend for management
Draude, Richard	2/24/2026	0.4	Call with C. Turner, A. Shahbain, L. Callerio, N. Caruso, C. O'Toole, J. Cook, R. Draude, and A. Athreya (A&M) to discuss latest vendor management team updates and next steps
Draude, Richard	2/24/2026	1.1	Review and respond to vendor communication emails for 2/24 and update trackers accordingly
Draude, Richard	2/24/2026	0.5	Call with N. Caruso and R. Draude (A&M) and the company to discuss updates to trade agreement negotiations for a specific division
Draude, Richard	2/24/2026	1.5	Prepare monthly vendor spend summary slide to be shared with management, revise for comments from team
Draude, Richard	2/24/2026	1.8	Working session with N. Caruso and R. Draude (A&M) to prepare analysis re: vendors not in forecast prior to distribution
Hill, Michael	2/24/2026	0.4	Investigate a particular vendor for statuses of particular missing invoices
Hill, Michael	2/24/2026	0.6	Coordinate and raise flags to the Management team of the Company of a vendor with past due postpetition and issues creating purchase orders
Hill, Michael	2/24/2026	0.2	Correspond re: request assistance with invoices if they are in the system ready to be paid
Hill, Michael	2/24/2026	0.2	Correspond re: check on status of portal access for a certain supplier who had their access expire
Hill, Michael	2/24/2026	0.4	Coordinate and raise flags to other members of the team of a vendor with past due postpetition and issues creating purchase orders

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VENDOR MANAGEMENT

Professional	Date	Hours	Activity
Hill, Michael	2/24/2026	0.2	Correspond re: send invoices for processing in order to have them paid
Hollomon, Lindsey	2/24/2026	1.9	Add paid to date details for certain trade agreement payments due week end 2/28
Hollomon, Lindsey	2/24/2026	1.3	Update trade agreement payments made out of China based on currency in AP files
Hollomon, Lindsey	2/24/2026	0.6	Ensure payments made to China are in trade agreement currencies
Hollomon, Lindsey	2/24/2026	0.9	Consolidate invoice copies of outstanding prepetition and postpetition and send to various payment processing teams
Hollomon, Lindsey	2/24/2026	1.1	Update proof of payment analysis for week ending 2/20
O'Toole, Colin	2/24/2026	0.3	Perform update to daily Supplier Agreement tracker as of 2/24, share with A&M to complete outstanding portions
O'Toole, Colin	2/24/2026	0.4	Assess most recent ETA master listing as of 2/24, updated Master TA Tracking file to incorporate ETA's, ensure all new ETA's are flowing into forecast appropriately
O'Toole, Colin	2/24/2026	0.6	Analyze refreshed file of Actual CIA payments through WE 2/20, update Daily Cash Actuals tab in Master TA Tracker
O'Toole, Colin	2/24/2026	0.4	Prepare draft of daily TA's correspondence to A&M team as of 2/24, extract files and compile into summary format, share with team
O'Toole, Colin	2/24/2026	0.9	Analyze revised Prepetition payments for prior periods due to revised data from APAC region, performed update to Daily Prepetition Payments file, updated Master TA Tracker to reflect new values
O'Toole, Colin	2/24/2026	0.4	Call with C. Turner, A. Shahbain, L. Callerio, N. Caruso, C. O'Toole, J. Cook, R. Draude, and A. Athreya (A&M) to discuss latest vendor management team updates and next steps
O'Toole, Colin	2/24/2026	0.8	Assess AP listing as of 2/22/26, perform update to AP Mapping tab in Master TA Tracker
Shahbain, Abraham	2/24/2026	0.3	Call with A. Shahbain, J. Cook, and A. Athreya (A&M) to review weekly postpetition payment run
Shahbain, Abraham	2/24/2026	0.6	Review and respond to diligence requests from UCC advisors related to trade agreement payments
Shahbain, Abraham	2/24/2026	1.5	Review and respond to emails related to vendor payment escalations, questions, and confirmations
Shahbain, Abraham	2/24/2026	0.4	Call with C. Turner, A. Shahbain, L. Callerio, N. Caruso, C. O'Toole, J. Cook, R. Draude, and A. Athreya (A&M) to discuss latest vendor management team updates and next steps
Shahbain, Abraham	2/24/2026	0.4	Review and provide feedback on finalized postpetition payment run
Shahbain, Abraham	2/24/2026	0.5	Review and provide feedback on proposed trade agreement negotiations and payments
Shahbain, Abraham	2/24/2026	0.7	Review and provide feedback on overview slides related to historical payments
Shahbain, Abraham	2/24/2026	0.5	Calls with Company supply chain, purchasing, and A. Shahbain (A&M) to discuss overview of plant disruptions due to vendor shipments

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VENDOR MANAGEMENT

Professional	Date	Hours	Activity
Shahbain, Abraham	2/24/2026	0.4	Participate in a call with A. Shahbain (A&M), N. Caruso (A&M), L. Callerio (A&M) and the Ad Hoc Group's financial advisor to discuss the status of certain vendor negotiations
Turner, Cari	2/24/2026	1.2	Review latest vendor management reporting package (for week ending February 20)
Turner, Cari	2/24/2026	0.4	Call with C. Turner, A. Shahbain, L. Callerio, N. Caruso, C. O'Toole, J. Cook, R. Draude, and A. Athreya (A&M) to discuss latest vendor management team updates and next steps
Turner, Cari	2/24/2026	0.3	Daily update (2/24) call with Company team, C. Turner and N. Caruso (A&M) regarding reconciliation and trade agreement status for two vendors
Turner, Cari	2/24/2026	0.3	Review latest CIA (cash in advance) tracker and provide comments to tracking team
Turner, Cari	2/24/2026	0.3	Prepare for and participate in call with Company team, C. Turner, L. Callerio and N. Caruso (A&M) regarding status of certain trade agreements and next steps
Warren, Joseph	2/24/2026	0.4	Analyze status of four priority vendor management items as of Tuesday, 2/24 and coordinate with Company and A&M team regarding next steps to resolve the same
Warren, Joseph	2/24/2026	0.4	Provide context and direction to A&M team regarding certain ongoing supplier negotiations as of Tuesday, 2/24
Warren, Joseph	2/24/2026	0.3	Escalate certain supplier issue as of Tuesday, 2/24 and prepare summary on the same per A&M team request
Warren, Joseph	2/24/2026	0.3	Provide context and direction to A&M team regarding certain ongoing supplier negotiation as of Tuesday, 2/24
Weiland, Brad	2/24/2026	0.4	Review and analyze materials re vendor trade agreements
Athreya, Abhi	2/25/2026	1.6	Create detailed Excel analysis related to supplier trade agreement
Athreya, Abhi	2/25/2026	0.3	Call with A. Shahbain, J. Cook, R. Draude and A. Athreya (A&M) to discuss current vendor escalations and next steps related to the same
Athreya, Abhi	2/25/2026	1.1	Analyze pending overdue invoices for select supplier and create payment request
Athreya, Abhi	2/25/2026	2.4	Review and respond to supplier escalation of trade agreement payments
Athreya, Abhi	2/25/2026	2.9	Analyze business unit leader feedback on weekly vendor payments and integrate into vendor payment file
Athreya, Abhi	2/25/2026	0.7	Summarize proof of payments for supplier trade agreement
Athreya, Abhi	2/25/2026	0.7	Correspond with the Company's China team regarding unpaid trade agreement payment
Athreya, Abhi	2/25/2026	0.2	Prepare for meeting related to weekly vendor postpetition escalations
Athreya, Abhi	2/25/2026	1.1	Analyze trade agreement compliance for select supplier
Athreya, Abhi	2/25/2026	0.3	Review overdue postpetition invoices for select supplier and provide remittance details

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VENDOR MANAGEMENT

Professional	Date	Hours	Activity
Athreya, Abhi	2/25/2026	0.4	Call with the Company's back office and A. Athreya (A&M) to review pending postpetition invoices for select supplier
Callerio, Lorenzo	2/25/2026	0.6	Participate in a meeting with S. Lieberman (K&E) and company purchasing to discuss a counterproposal received from a vendor
Callerio, Lorenzo	2/25/2026	0.7	Call with a company buyer to discuss the latest negotiation updates and next steps
Callerio, Lorenzo	2/25/2026	0.4	Daily meeting (2/25) with management and service center to discuss the reconciliation process updates
Callerio, Lorenzo	2/25/2026	0.8	Participate in daily (2/25) vendor escalation call with Company team, A. Shahbain and L. Callerio (A&M) to discuss vendor-related matters and next steps related to the same
Callerio, Lorenzo	2/25/2026	0.8	Review all the latest information received from a vendor to prepare for an upcoming negotiation meeting
Callerio, Lorenzo	2/25/2026	0.7	Call with a Company buyer, the Company back office and a vendor to discuss certain reconciliation-related matters
Callerio, Lorenzo	2/25/2026	0.4	Draft a revised business case to reflect the latest negotiated commercial terms
Callerio, Lorenzo	2/25/2026	1.9	Finalize all 2/25 vendor requests and fully document all related next steps
Callerio, Lorenzo	2/25/2026	0.6	Correspond with management re: revised legal terms of certain trade agreements
Callerio, Lorenzo	2/25/2026	1.3	Review, provide comments and edits multiple payment plans to be included in the trade agreements drafted by K&E
Callerio, Lorenzo	2/25/2026	0.8	Participate in (2/25) vendor escalation call with Company team, A. Shahbain and L. Callerio (A&M) to discuss vendor-related matters and next steps related to the same
Caruso, Nicholas	2/25/2026	0.3	Working session with N. Caruso and R. Draude (A&M) to update multiple vendor related discussion materials for comments from team leads
Caruso, Nicholas	2/25/2026	0.4	Review trade terms in Company's system and correspond with vendor relating to the same
Caruso, Nicholas	2/25/2026	0.4	Call with vendor team, Company team and K&E team regarding status of trade agreement and latest reconciliation
Caruso, Nicholas	2/25/2026	0.6	Prepare counterproposal to vendors latest trade agreement offer
Caruso, Nicholas	2/25/2026	0.5	Call with Company team, A. Shahbain, and N. Caruso (A&M) regarding changes to payment terms
Caruso, Nicholas	2/25/2026	0.3	Calls with N. Caruso (A&M) and A. Shahbain (A&M) to discuss trade agreement negotiations
Caruso, Nicholas	2/25/2026	1.7	Review and respond to questions from Company team relating to latest trade agreement status for certain vendors
Caruso, Nicholas	2/25/2026	1.1	Review and revise latest reconciliation for certain vendors and correspond with vendors relating to the same
Caruso, Nicholas	2/25/2026	1.3	Working session with N. Caruso and R. Draude to discuss updates to vendor management discussion materials and next steps

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VENDOR MANAGEMENT

Professional	Date	Hours	Activity
Caruso, Nicholas	2/25/2026	0.7	Call with Company team, A. Shahbain, and N. Caruso (A&M) regarding trade agreement negotiations
Caruso, Nicholas	2/25/2026	0.5	Participate in a call with J. Warren (A&M) and N. Caruso (A&M) to discuss the status of certain vendor negotiations
Caruso, Nicholas	2/25/2026	0.8	Draft multiple trade agreements based on latest negotiations and reconciliations
Caruso, Nicholas	2/25/2026	0.8	Prepare additional trade agreement proposals requested by Company team
Caruso, Nicholas	2/25/2026	0.3	Correspond to the Company team relating to vendor not returning to customary trade terms
Cook, Jacob	2/25/2026	0.5	Working session with J. Cook and R. Draude (A&M) to discuss updates to weekly vendor payment data and associated discussion materials
Cook, Jacob	2/25/2026	2.2	Review of WE 2/27 payment request escalations from the Company purchasing
Cook, Jacob	2/25/2026	1.4	Review of invoice processing updates related to NAFTA logistics vendors for ad hoc payments
Cook, Jacob	2/25/2026	1.9	Review of ad hoc the Company purchasing team requests for emergency payments related to items past due
Cook, Jacob	2/25/2026	0.3	Call with A. Shahbain, J. Cook, R. Draude and A. Athreya (A&M) to discuss current vendor escalations and next steps related to the same
Cook, Jacob	2/25/2026	0.6	Calls with J. Cook (A&M) and A. Shahbain (A&M) to discuss reporting and payments
Cook, Jacob	2/25/2026	0.3	Call with Company treasury, A. Shahbain and J. Cook (A&M) to discuss trade agreement payments
Draude, Richard	2/25/2026	0.3	Working session with A. Shahbain and R. Draude (A&M) to revise discussion materials re: vendor spend prior to distribution
Draude, Richard	2/25/2026	0.3	Working session with N. Caruso and R. Draude (A&M) to update multiple vendor related discussion materials for comments from team leads
Draude, Richard	2/25/2026	1.3	Further revise monthly vendor spend discussion materials for comments from team leads
Draude, Richard	2/25/2026	0.3	Call with A. Shahbain, J. Cook, R. Draude and A. Athreya (A&M) to discuss current vendor escalations and next steps related to the same
Draude, Richard	2/25/2026	0.5	Working session with J. Cook and R. Draude (A&M) to discuss updates to weekly vendor payment data and associated discussion materials
Draude, Richard	2/25/2026	0.9	Update monthly vendor spend discussion materials for comments from team leads
Draude, Richard	2/25/2026	1.5	Update certain trade agreement reporting to reflect latest executions and latest vendor forecast
Draude, Richard	2/25/2026	1.3	Working session with N. Caruso and R. Draude to discuss updates to vendor management discussion materials and next steps
Draude, Richard	2/25/2026	1.4	Prepare list of vendors with accounts payable not in the forecast to be shared internally

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Professional	Date	Hours	Activity
Draude, Richard	2/25/2026	1.4	Review and respond to vendor communication emails for 2/25 and update trackers accordingly
Hill, Michael	2/25/2026	0.2	Correspond re: request for invoices for a certain supplier to be booked in the system for future payment
Hill, Michael	2/25/2026	0.4	Update an email trade agreement for the updated figures reconciled with the supplier
Hill, Michael	2/25/2026	0.2	Correspond re: state the correct amount of prepetition outstanding to include in a Trade Agreement
Hill, Michael	2/25/2026	0.6	Investigate a certain vendor to lock down what is the correct amount of prepetition outstanding to include in a Trade Agreement
Hill, Michael	2/25/2026	0.7	Investigate the amount of prepetition outstanding for a certain supplier versus the amount the vendor says should be outstanding
Hill, Michael	2/25/2026	0.2	Correspond re: updates to the amounts in the email trade agreement for a certain supplier
Hill, Michael	2/25/2026	0.3	Correspond re: continue to stress importance of working to remedy a certain supplier claim
Hill, Michael	2/25/2026	0.2	Correspond re: confirm with vendor the amount of prepetition outstanding from the Company's perspective
Hill, Michael	2/25/2026	0.3	Correspond re: compile list of vendor names corresponding to a certain supplier to begin a reconciliation
Hill, Michael	2/25/2026	0.2	Correspond re: confirm a certain supplier has been given access to the portal in order to make payments
Hill, Michael	2/25/2026	0.8	Draft a base Trade Agreement for a certain supplier
Hollomon, Lindsey	2/25/2026	1.4	Pull together remittance details for certain vendor payments
Hollomon, Lindsey	2/25/2026	0.8	Pull certain prepetition materials for certain vendors
Hollomon, Lindsey	2/25/2026	0.3	Email correspondence to processing teams finding certain invoice details
O'Toole, Colin	2/25/2026	0.8	Assess actual prepetition payments for the week ended 02/20, perform update to Daily Actual Prepetition payments, update Daily Cash ACT tab in Master TA Tracker
O'Toole, Colin	2/25/2026	0.4	Prepare draft of daily TA's correspondence to A&M team as of 2/25, extract files and compile into summary format, share with team
O'Toole, Colin	2/25/2026	0.3	Perform update to daily Supplier Agreement tracker as of 2/25, share with A&M to complete outstanding portions
O'Toole, Colin	2/25/2026	0.4	Assess most recent ETA master listing as of 2/25, updated Master TA Tracking file to incorporate ETA's, ensure all new ETA's are flowing into forecast appropriately
Shahbain, Abraham	2/25/2026	0.6	Calls with J. Cook (A&M) and A. Shahbain (A&M) to discuss reporting and payments
Shahbain, Abraham	2/25/2026	0.6	Call with Company purchasing, lenders, lenders' advisors, and A. Shahbain (A&M) to provide vendor update
Shahbain, Abraham	2/25/2026	0.3	Working session with A. Shahbain and R. Draude (A&M) to revise discussion materials re: vendor spend prior to distribution

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Professional	Date	Hours	Activity
Shahbain, Abraham	2/25/2026	0.2	Call with Company team and A. Shahbain (A&M) regarding to updated slides needed
Shahbain, Abraham	2/25/2026	0.3	Call with Company treasury, A. Shahbain and J. Cook (A&M) to discuss trade agreement payments
Shahbain, Abraham	2/25/2026	0.3	Calls with N. Caruso (A&M) and A. Shahbain (A&M) to discuss trade agreement negotiations
Shahbain, Abraham	2/25/2026	0.3	Call with A. Shahbain, J. Cook, R. Draude and A. Athreya (A&M) to discuss current vendor escalations and next steps related to the same
Shahbain, Abraham	2/25/2026	0.7	Update analysis summarizing estimated claims at emergence
Shahbain, Abraham	2/25/2026	0.8	Participate in (2/25) vendor escalation call with Company team, A. Shahbain and L. Callerio (A&M) to discuss vendor-related matters and next steps related to the same
Shahbain, Abraham	2/25/2026	0.8	Review and provide feedback on trade agreement reporting analysis
Shahbain, Abraham	2/25/2026	0.5	Call with Company team, A. Shahbain, and N. Caruso (A&M) regarding changes to payment terms
Shahbain, Abraham	2/25/2026	0.7	Call with Company team, A. Shahbain, and N. Caruso (A&M) regarding trade agreement negotiations
Shahbain, Abraham	2/25/2026	0.8	Participate in daily (2/25) vendor escalation call with Company team, A. Shahbain and L. Callerio (A&M) to discuss vendor-related matters and next steps related to the same
Shahbain, Abraham	2/25/2026	1.2	Review and respond to emails related to vendor payment escalations, questions, and confirmations
Shiffman, David	2/25/2026	0.5	Meeting with A&M, Management, Treasury and Purchasing to review vendor management weekly update and related liquidity initiatives
Turner, Cari	2/25/2026	0.3	Review latest CIA (cash in advance) tracker and provide comments to tracking team
Turner, Cari	2/25/2026	0.4	Follow-up on various questions/open items for the Company purchasing management
Turner, Cari	2/25/2026	0.4	Review stipulation for reporting requirements
Turner, Cari	2/25/2026	0.7	Review and provide comments on various vendor negotiations
Turner, Cari	2/25/2026	0.7	Review vendor disbursement slide for purchasing team
Warren, Joseph	2/25/2026	0.5	Participate in a call with J. Warren (A&M) and N. Caruso (A&M) to discuss the status of certain vendor negotiations
Warren, Joseph	2/25/2026	0.2	Provide context and direction to A&M team regarding certain supplier issues as of Wednesday, 2/25
Weiland, Brad	2/25/2026	0.2	Correspond with A. Shahbain (A&M) re vendor management and claims items
Athreya, Abhi	2/26/2026	1.0	Review supplier escalations, create analysis related to the same, and respond
Athreya, Abhi	2/26/2026	0.7	Pull prepetition payments for select suppliers

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VENDOR MANAGEMENT

Professional	Date	Hours	Activity
Athreya, Abhi	2/26/2026	0.3	Analyze UK postpetition payment composition
Athreya, Abhi	2/26/2026	0.6	Investigate supplier claim of outstanding invoices
Athreya, Abhi	2/26/2026	0.6	Request payment of first trade agreement installment for select supplier
Athreya, Abhi	2/26/2026	1.1	Analyze trade agreement compliance for select supplier
Athreya, Abhi	2/26/2026	0.3	Analyze weekly postpetition composition
Athreya, Abhi	2/26/2026	1.2	Investigate missing trade agreement payment for select supplier flagged by the Company's purchasing team
Callerio, Lorenzo	2/26/2026	1.9	Address all 2/26 requests received from vendors and their advisors
Callerio, Lorenzo	2/26/2026	0.8	Review certain reconciliation data set including the latest information received from vendors and management
Callerio, Lorenzo	2/26/2026	0.6	Participate in a call with company purchasing to discuss the status of certain electronic vendors trade agreement
Callerio, Lorenzo	2/26/2026	0.6	Participate in a call with S. Lieberman (K&E) and company purchasing to discuss the negotiation strategy in advance of a vendor meeting
Callerio, Lorenzo	2/26/2026	0.5	Join a meeting with two company buyers to review and discuss the vendor counsel's comments on the trade agreement
Callerio, Lorenzo	2/26/2026	0.6	Meeting with a company buyer to discuss the ongoing open vendor negotiations
Callerio, Lorenzo	2/26/2026	0.3	Call with a vendor to discuss certain outstanding prepetition amounts
Callerio, Lorenzo	2/26/2026	0.9	Prepare multiple new business cases to be submitted for approval before execution
Callerio, Lorenzo	2/26/2026	0.9	Review and provide comments to multiple trade agreements draft received from K&E before circulating them back to management
Callerio, Lorenzo	2/26/2026	0.4	Daily meeting (2/26) with management and service center to discuss the reconciliation process updates
Callerio, Lorenzo	2/26/2026	0.4	Correspond with management to discuss certain revised legal terms to be included in a trade agreement
Caruso, Nicholas	2/26/2026	0.7	Analyze latest counterproposals from certain vendors and determine next steps and communicate those with Company
Caruso, Nicholas	2/26/2026	0.6	Correspond to the Company team relating to vendor payments and associated escalations
Caruso, Nicholas	2/26/2026	0.9	Analyze vendor issues with returning to terms and coordinate with Company and A&M team regarding the same
Caruso, Nicholas	2/26/2026	0.3	Review proofs of payments for certain vendors with payment issues
Caruso, Nicholas	2/26/2026	0.2	Daily update (2/26) call with Company team, C. Turner and N. Caruso (A&M) regarding reconciliation and trade agreement status for two vendors

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Professional	Date	Hours	Activity
Caruso, Nicholas	2/26/2026	0.4	Correspond to multiple vendors communicating counterproposals
Caruso, Nicholas	2/26/2026	0.4	Correspond to the Company team relating to vendor payment terms
Caruso, Nicholas	2/26/2026	0.8	Review and respond to additional questions from Company team regarding latest status of trade agreements
Caruso, Nicholas	2/26/2026	0.4	Correspond to A&M team relating to payment escalations from Company team
Caruso, Nicholas	2/26/2026	0.5	Working session with N. Caruso and R. Draude (A&M) to discuss updates to vendor related discussion materials
Caruso, Nicholas	2/26/2026	0.5	Call with Company team to discuss outstanding trade agreements and next steps for logistics vendors
Caruso, Nicholas	2/26/2026	0.4	Call with N. Caruso (A&M) and A. Shahbain (A&M) to discuss trade agreement negotiation open items
Caruso, Nicholas	2/26/2026	0.5	Call with Company team to discuss outstanding trade agreements and next steps for certain division vendors
Caruso, Nicholas	2/26/2026	0.8	Participate in daily (2/27) vendor escalation call with Company team, A. Shahbain and N. Caruso (A&M) to discuss vendor-related matters and next steps related to the same
Caruso, Nicholas	2/26/2026	0.5	Call with A. Shahbain and N. Caruso (A&M) to discuss and prepare responses to vendor related diligence requests from creditor advisors
Caruso, Nicholas	2/26/2026	0.5	Call with N. Caruso and R. Draude (A&M) and the company to discuss updates to trade agreement negotiations for a specific division
Cook, Jacob	2/26/2026	0.9	Prepare transition materials related to VMT presentation materials
Cook, Jacob	2/26/2026	1.8	Prepare transition materials related to actuals consolidation processes
Cook, Jacob	2/26/2026	1.2	Prepare transition materials related to postpetition payment processes
Draude, Richard	2/26/2026	1.4	Update DPO impact and non-CIA vendor file to reflect latest trade agreement progress prior to sharing with the company
Draude, Richard	2/26/2026	1.2	Prepare weekly vendor-level reporting for a certain facility
Draude, Richard	2/26/2026	0.4	Working session with A. Shahbain and R. Draude to discuss vendor payments reconciliation and updates to vendor related discussion materials
Draude, Richard	2/26/2026	0.5	Working session with N. Caruso and R. Draude (A&M) to discuss updates to vendor related discussion materials
Draude, Richard	2/26/2026	0.5	Call with N. Caruso and R. Draude (A&M) and the company to discuss updates to trade agreement negotiations for a specific division
Draude, Richard	2/26/2026	0.9	Review and respond to vendor communication emails for 2/26 and update trackers accordingly
Hill, Michael	2/26/2026	0.2	Correspond re: raise for awareness of the internal team an update from a supplier to stress urgency of situation

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Professional	Date	Hours	Activity
Hill, Michael	2/26/2026	0.3	Correspond re: coordinate how to handle an invoice payment in application against invoices not in the system
Hill, Michael	2/26/2026	0.2	Correspond re: raise for awareness of legal an update from a supplier to stress urgency of situation
Hill, Michael	2/26/2026	0.2	Correspond re: approve for payment a certain region for payments to a certain supplier if invoices are reconciled
Hill, Michael	2/26/2026	0.2	Correspond re: raise for awareness of management of the Company an update from a supplier to stress urgency of situation
Hill, Michael	2/26/2026	0.2	Correspond re: provide the proof of payments for an urgent Trade Agreement payment
Hill, Michael	2/26/2026	0.6	Pull prepetition invoices from the system in order to pay for expedited payment
Hill, Michael	2/26/2026	0.4	Coordinate prepetition invoices form the system in order to pay for expedited payment
Hollomon, Lindsey	2/26/2026	0.8	Update consolidated vendor payment file for payment tracking purposes
Hollomon, Lindsey	2/26/2026	0.8	Understand compliance of certain vendor trade agreement
Hollomon, Lindsey	2/26/2026	1.3	Create compliance analysis for certain vendor trade agreement prepetition payments
Hollomon, Lindsey	2/26/2026	1.3	Email correspondences to certain regions processing team for certain vendor payments
O'Toole, Colin	2/26/2026	0.4	Prepare draft of daily TA's correspondence to A&M team as of 2/26, extract files and compile into summary format, share with team
O'Toole, Colin	2/26/2026	0.3	Perform update to daily Supplier Agreement tracker as of 2/26, share with A&M to complete outstanding portions
O'Toole, Colin	2/26/2026	0.4	Assess most recent ETA master listing as of 2/26, updated Master TA Tracking file to incorporate ETA's, ensure all new ETA's are flowing into forecast appropriately
Shahbain, Abraham	2/26/2026	0.7	Review and respond to company and counsel related to vendor request
Shahbain, Abraham	2/26/2026	0.4	Review and provide feedback on reporting requirements per spend overview
Shahbain, Abraham	2/26/2026	0.6	Distribute requests to regions related to funding needs / estimates
Shahbain, Abraham	2/26/2026	0.6	Respond to diligence requests related to trade agreement execution
Shahbain, Abraham	2/26/2026	0.4	Call with N. Caruso (A&M) and A. Shahbain (A&M) to discuss trade agreement negotiation open items
Shahbain, Abraham	2/26/2026	0.4	Working session with A. Shahbain and R. Draude to discuss vendor payments reconciliation and updates to vendor related discussion materials
Shahbain, Abraham	2/26/2026	0.5	Call with company purchasing, K&E, A. Shahbain (A&M), and vendor to discuss trade agreement discussion and open items
Shahbain, Abraham	2/26/2026	0.6	Review and provide feedback on reconciliation related to vendor spend

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Professional	Date	Hours	Activity
Shahbain, Abraham	2/26/2026	1.3	Review and respond to vendor payment escalations, questions, and confirmations
Shahbain, Abraham	2/26/2026	0.5	Call with A. Shahbain and N. Caruso (A&M) to discuss and prepare responses to vendor related diligence requests from creditor advisors
Shahbain, Abraham	2/26/2026	0.8	Participate in daily (2/27) vendor escalation call with Company team, A. Shahbain and N. Caruso (A&M) to discuss vendor-related matters and next steps related to the same
Turner, Cari	2/26/2026	0.7	Follow-up on various questions/open items for the Company purchasing management
Turner, Cari	2/26/2026	0.9	Review and provide comments on various vendor negotiations
Turner, Cari	2/26/2026	0.9	Review draft vendor communication update materials
Turner, Cari	2/26/2026	0.5	Call with Company purchasing leader to discuss vendor communication update
Turner, Cari	2/26/2026	0.3	Review latest CIA (cash in advance) tracker and provide comments to tracking team
Turner, Cari	2/26/2026	0.2	Daily update (2/26) call with Company team, C. Turner and N. Caruso (A&M) regarding reconciliation and trade agreement status for two vendors
Turner, Cari	2/26/2026	0.8	Review and provide comments on initial set of weekly vendor reports
Warren, Joseph	2/26/2026	0.2	Analyze questions from A&M team regarding certain supplier with ongoing issue and prepare responses on the same
Warren, Joseph	2/26/2026	0.4	Analyze correspondence from two certain suppliers with ongoing issues and prepare context and direction for A&M team to respond
Athreya, Abhi	2/27/2026	2.3	Analyze upcoming trade agreement payments for next week and provide forecast to A&M and the Company's China team
Athreya, Abhi	2/27/2026	2.2	Analyze upcoming trade agreement payments for next week and provide forecast to A&M and the Company's China team
Athreya, Abhi	2/27/2026	1.5	Create detailed analysis of trade agreement in Excel and correspond with the Company's purchasing team
Athreya, Abhi	2/27/2026	0.3	Prepare for meeting related to weekly vendor postpetition escalations
Athreya, Abhi	2/27/2026	0.3	Call with A. Shahbain, J. Cook, R. Draude and A. Athreya (A&M) to discuss current vendor escalations and next steps related to the same
Athreya, Abhi	2/27/2026	1.1	Forecast trade agreement payments for next week in the Company's China region
Athreya, Abhi	2/27/2026	0.7	Working session with J. Cook and A. Athreya (A&M) to review setup of weekly postpetition payment run process
Athreya, Abhi	2/27/2026	0.7	Investigate unreconciled trade agreement invoices with the Company
Athreya, Abhi	2/27/2026	0.4	Pull prepetition payments for select supplier
Callerio, Lorenzo	2/27/2026	1.9	Review and close all 2/27 vendor requests and provide required next steps

Marelli Automotive Lighting USA, LLC
Time Detail by Activity
February 1, 2026 through February 28, 2026

VENDOR MANAGEMENT

Professional	Date	Hours	Activity
Callerio, Lorenzo	2/27/2026	0.3	Daily meeting (2/27) with management and service center to discuss the reconciliation process updates
Callerio, Lorenzo	2/27/2026	0.8	Analyze the reconciliation data supplied by management and provide comments
Callerio, Lorenzo	2/27/2026	1.2	Conduct a review of the trade agreement drafts received from K&E and prepare comments before circulating them to management
Callerio, Lorenzo	2/27/2026	0.7	Participate in a meeting with company purchasing, R. Olivett (K&E) and a vendor to discuss a trade agreement draft
Callerio, Lorenzo	2/27/2026	0.7	Prepare updated business cases incorporating the newly negotiated commercial terms
Callerio, Lorenzo	2/27/2026	0.7	Meeting with a company buyer to review the structure of a trade agreement and define the negotiation next steps
Callerio, Lorenzo	2/27/2026	0.5	Join a call with the Company buyer, the Company back office, and the vendor to review reconciliation-related topics
Caruso, Nicholas	2/27/2026	0.4	Review unpaid invoice list for certain vendor and coordinate next steps
Caruso, Nicholas	2/27/2026	0.4	Review execution version of trade agreement and share with Company team to start payment term restoration
Caruso, Nicholas	2/27/2026	0.3	Draft trade agreement for certain vendor
Caruso, Nicholas	2/27/2026	1.6	Review and respond to questions from Company team related to latest status of trade agreements
Caruso, Nicholas	2/27/2026	0.8	Participate in daily (2/27) vendor escalation call with Company team, A. Shahbain and N. Caruso (A&M) to discuss vendor-related matters and next steps related to the same
Caruso, Nicholas	2/27/2026	0.5	Call with A. Shahbain, N. Caruso, C. O'Toole and R. Draude (A&M) to discuss and prepare responses to vendor related diligence requests from creditor advisors
Caruso, Nicholas	2/27/2026	0.6	Correspond to the Company and vendor related to latest comments on trade agreement and latest redline
Caruso, Nicholas	2/27/2026	0.6	Review communications between vendor and Company and advise on next steps related to trade agreement
Caruso, Nicholas	2/27/2026	0.7	Review assumptions for latest vendor relief and provide comments
Cook, Jacob	2/27/2026	0.3	Call with A. Shahbain, J. Cook, R. Draude and A. Athreya (A&M) to discuss current vendor escalations and next steps related to the same
Cook, Jacob	2/27/2026	0.7	Working session with J. Cook and A. Athreya (A&M) to review setup of weekly postpetition payment run process
Cook, Jacob	2/27/2026	1.3	Further preparation of transition materials related to actuals consolidation processes
Cook, Jacob	2/27/2026	1.2	Further preparation of transition materials related to postpetition payment processes
Draude, Richard	2/27/2026	0.7	Review and respond to vendor communication emails for 2/27 and update trackers accordingly
Draude, Richard	2/27/2026	1.2	Prepare weekly vendor management discussion materials to reflect this week's latest trade agreement executions and updates

Marelli Automotive Lighting USA, LLC
Time Detail by Activity
February 1, 2026 through February 28, 2026

VENDOR MANAGEMENT

Professional	Date	Hours	Activity
Draude, Richard	2/27/2026	0.5	Call with A. Shahbain, N. Caruso, C. O'Toole and R. Draude (A&M) to discuss and prepare responses to vendor related diligence requests from creditor advisors
Draude, Richard	2/27/2026	1.3	Prepare analysis in response to diligence question re: vendor level detail behind forecasted FDM spend through June (part II of III)
Draude, Richard	2/27/2026	1.3	Prepare analysis in response to diligence question re: vendor level detail behind forecasted FDM spend through June (part III of III)
Draude, Richard	2/27/2026	1.3	Prepare analysis in response to diligence question re: vendor level detail behind forecasted FDM spend through June (part I of III)
Draude, Richard	2/27/2026	0.3	Call with A. Shahbain, J. Cook, R. Draude and A. Athreya (A&M) to discuss current vendor escalations and next steps related to the same
Draude, Richard	2/27/2026	0.9	Prepare vendor budget vs actuals analysis for WE 2/20
Hill, Michael	2/27/2026	0.2	Correspond re: reiterate to the team that invoice payments for a certain supplier need to match up with the statement of accounts provided by that supplier
Hill, Michael	2/27/2026	0.2	Correspond re: confirm details of portal access for a certain supplier have been completed
Hollomon, Lindsey	2/27/2026	1.8	Gather remittance details for certain vendor for overdue postpetition and prepetition payments
Hollomon, Lindsey	2/27/2026	0.6	Organize certain files for future analysis purposes
Hollomon, Lindsey	2/27/2026	0.3	Email correspondences between certain processing team for updated invoice information
O'Toole, Colin	2/27/2026	0.6	Perform weekly update to Formal TA Tracker, compile zip file of all executed TA's for the week ended 02/27, share with A&M team
O'Toole, Colin	2/27/2026	1.1	Assess requirements for weekly VMT deck, update Excel schedules to incorporate TA's executed during the previous week, updated presentation deck to reflect changes to underlying excel, shared with A&M team
O'Toole, Colin	2/27/2026	0.3	Analyze weekly Formal ETA update, perform weekly update to formal ETA tab in Master TA vendor tracker
O'Toole, Colin	2/27/2026	0.9	Perform update to FX tab in Master Vendor Tracker for ten currencies for 02/20 (closing rate) - 02/27 (mid-day)
O'Toole, Colin	2/27/2026	0.4	Perform weekly update to Returned Terms schedule, share with A&M team
O'Toole, Colin	2/27/2026	0.4	Prepare draft of daily TA's correspondence to A&M team as of 2/27, extract files and compile into summary format, share with team
O'Toole, Colin	2/27/2026	0.8	Assess new TA for a certain vendor, added to master vendor tracker, update various tabs to ensure all values are flowing into forecast appropriately
O'Toole, Colin	2/27/2026	1.3	Analyze request from FTI to reconcile TA Summary to FDM file, investigate differences, prepare schedules bridging the gap
O'Toole, Colin	2/27/2026	0.4	Assess most recent ETA master listing as of 2/27, updated Master TA Tracking file to incorporate ETA's, ensure all new ETA's are flowing into forecast appropriately

Marelli Automotive Lighting USA, LLC
Time Detail by Activity
February 1, 2026 through February 28, 2026

VENDOR MANAGEMENT

Professional	Date	Hours	Activity
O'Toole, Colin	2/27/2026	0.3	Perform update to A&M TA repository for recently executed TA's to capture all documentation
O'Toole, Colin	2/27/2026	0.6	Prepare vendor TA tracking file for distribution, assess file against executed TA's in Master Tracker, share with A&M team for external distribution
O'Toole, Colin	2/27/2026	0.3	Perform update to daily Supplier Agreement tracker as of 2/27, share with A&M to complete outstanding portions
O'Toole, Colin	2/27/2026	0.5	Call with A. Shahbain, N. Caruso, C. O'Toole and R. Draude (A&M) to discuss and prepare responses to vendor related diligence requests from creditor advisors
Shahbain, Abraham	2/27/2026	0.8	Participate in daily (2/27) vendor escalation call with Company team, A. Shahbain and N. Caruso (A&M) to discuss vendor-related matters and next steps related to the same
Shahbain, Abraham	2/27/2026	0.3	Review and provide feedback on vendor spend per first day motion reporting requirements
Shahbain, Abraham	2/27/2026	0.5	Call with A. Shahbain, N. Caruso, C. O'Toole and R. Draude (A&M) to discuss and prepare responses to vendor related diligence requests from creditor advisors
Shahbain, Abraham	2/27/2026	1.7	Review and respond to vendor payment escalations, questions, and confirmations
Shahbain, Abraham	2/27/2026	0.2	Review and provide feedback on executed trade agreement reporting requirements
Shahbain, Abraham	2/27/2026	0.3	Review and provide feedback on trade agreement tracker reporting requirements
Shahbain, Abraham	2/27/2026	0.6	Review diligence related to trade agreement payments from external stakeholders
Shahbain, Abraham	2/27/2026	0.3	Call with A. Shahbain, J. Cook, R. Draude and A. Athreya (A&M) to discuss current vendor escalations and next steps related to the same
Turner, Cari	2/27/2026	0.7	Review revised vendor communication update documents
Turner, Cari	2/27/2026	0.7	Follow-up on various questions/open items for the Company purchasing management
Turner, Cari	2/27/2026	0.6	Provide details to Ankura regarding prepetition claims
Turner, Cari	2/27/2026	0.4	Review and provide comments on final set of weekly vendor reports
Turner, Cari	2/27/2026	0.3	Review latest CIA (cash in advance) tracker and provide comments to tracking team
Turner, Cari	2/27/2026	1.3	Review and provide comments on various vendor negotiations
Draude, Richard	2/28/2026	0.9	Review and respond to vendor communication emails for 2/28 and update trackers accordingly
Hill, Michael	2/28/2026	0.7	Working session with M. Hill (A&M) and L. Hollomon (A&M) completing CIA vendor analysis transition
Hollomon, Lindsey	2/28/2026	0.7	Working session with M. Hill (A&M) and L. Hollomon (A&M) completing CIA vendor analysis transition

Exhibit D

Marelli Automotive Lighting USA, LLC
Time Detail by Activity
February 1, 2026 through February 28, 2026

VENDOR MANAGEMENT

Professional	Date	Hours	Activity
Shahbain, Abraham	2/28/2026	0.6	Review and provide feedback on trade agreement payments per request from advisors
Warren, Joseph	2/28/2026	0.4	Analyze three supplier situations and prepare context and direction for A&M team to respond and resolve each
Warren, Joseph	2/28/2026	0.2	Analyze updates from Company to ongoing vendor management issues as of week ending Friday, 2/27 and develop next step plans to resolve the same
Warren, Joseph	2/28/2026	0.2	Analyze certain supplier with an executed critical vendor agreement question regarding their trade agreement and respond on the same
Subtotal		1,124.1	
Grand Total		4,823.3	

EXHIBIT E
Summary of Expense by Category

Exhibit E

***Marelli Automotive Lighting USA, LLC
Summary of Expense Detail by Category
February 1, 2026 through February 28, 2026***

<i>Expense Category</i>	<i>Sum of Expenses</i>
Airfare	\$5,473.51
Data Storage and Discovery Software Server Fees	\$998.59
Lodging	\$6,016.41
Meals	\$1,356.69
Transportation	\$3,266.22
	<i>Total</i>
	<u>\$17,111.42</u>

EXHIBIT F
Expense Detail by Professional

Exhibit F

Marelli Automotive Lighting USA, LLC
Expense Detail by Category
February 1, 2026 through February 28, 2026

Airfare

Professional/Service	Date	Expense	Expense Description
Postolos, Lucas	2/2/2026	\$428.40	One-way Coach Airfare from IAH to LGA
Postolos, Lucas	2/4/2026	\$457.92	One-way Coach Airfare from EWR to PHX
Simion, Tony	2/4/2026	\$676.80	Roundtrip Coach Airfare DTW to LGA
Simion, Tony	2/4/2026	\$132.00	Airport Parking - 3 nights
Webber, Dan	2/4/2026	\$192.40	One-way coach airfare LGA to ORD
Grossi, Nick	2/5/2026	\$325.06	One-way coach airfare LGA to ORD
Simion, Tony	2/19/2026	\$460.60	Roundtrip Coach Airfare DTW to MDW
Neal, Elliott	2/22/2026	\$819.46	One-way coach airfare ASE to DFW to MEX
Loop, Stuart	2/24/2026	\$430.40	One-way coach airfare from MSP to MDW
Loop, Stuart	2/26/2026	\$658.40	One-way coach airfare from ORD to MSP
Simion, Tony	2/27/2026	\$88.00	Airport Parking - 2 nights
Espinoza, Nanci	2/28/2026	\$804.07	Roundtrip coach airfare from HOU to MEX
Expense Category Total		\$5,473.51	

Data Storage and Discovery Software Server Fees

Professional/Service	Date	Expense	Expense Description
Weiland, Brad	1/31/2026	\$491.50	CMS Monthly Data Storage Fee - January 2026
Weiland, Brad	2/28/2026	\$507.09	CMS Monthly Data Storage Fee - February 2026
Expense Category Total		\$998.59	

Lodging

Professional/Service	Date	Expense	Expense Description
Postolos, Lucas	2/2/2026	\$913.54	Hotel in New York - 2 Nights (2/2-2/3)
Simion, Tony	2/2/2026	\$1,575.00	Hotel in NYC - 3 Nights (2/2-2/5)
Webber, Dan	2/2/2026	\$913.54	Hotel in New York - 2 Nights (2/2-2/4)
Grossi, Nick	2/5/2026	\$1,050.00	Hotel in New York - 2 Nights (2/3-2/4)

Exhibit F

Marelli Automotive Lighting USA, LLC
Expense Detail by Category
February 1, 2026 through February 28, 2026

Lodging

Professional/Service	Date	Expense	Expense Description
Flores, Alejandro	2/22/2026	\$324.80	Hotel in Juarez - 2 Nights (2/22-2/23)
Flores, Alejandro	2/24/2026	\$589.53	Hotel in Juarez - 3 Nights (2/24-2/26)
Simion, Tony	2/24/2026	\$650.00	Hotel in Chicago - 2 Nights (2/24-2/25)
Expense Category Total		\$6,016.41	

Meals

Professional/Service	Date	Expense	Expense Description
Postolos, Lucas	2/2/2026	\$53.59	Out of town dinner in New York
Simion, Tony	2/2/2026	\$20.67	Out of town dinner in New York
Postolos, Lucas	2/3/2026	\$22.21	Out of town breakfast in New York
Postolos, Lucas	2/3/2026	\$280.00	Out of town Dinner in New York with T. Simion, D. Shiffman, D. Webber, L. Postolos (all A&M)
Webber, Dan	2/3/2026	\$35.00	Out of town breakfast in New York
Grossi, Nick	2/4/2026	\$16.39	Out of town breakfast in New York
Postolos, Lucas	2/4/2026	\$70.00	Out of town dinner in New York
Postolos, Lucas	2/4/2026	\$11.38	Out of town breakfast in New York
Simion, Tony	2/4/2026	\$16.71	Out of town dinner in New York
Grossi, Nick	2/5/2026	\$35.00	Out of town breakfast in New York
Loop, Stuart	2/24/2026	\$14.98	Out of town breakfast in Chicago
Simion, Tony	2/24/2026	\$585.00	Out of town dinner in Chicago with T. Simion, A. Shahbain, C. Moore, D. Webber, G. Hamerski, G. Schmelter, H. Waismann, N. Caruso and N. Grossi (all A&M)
Loop, Stuart	2/25/2026	\$15.81	Out of town breakfast in Chicago
Simion, Tony	2/25/2026	\$26.45	Out of town dinner in Chicago
Simion, Tony	2/25/2026	\$12.35	Out of town breakfast in Chicago
Flores, Alejandro	2/26/2026	\$125.34	Out of town dinner in Juarez with A. Flores, E. Neal (both A&M); and two clients
Loop, Stuart	2/26/2026	\$15.81	Out of town breakfast in Chicago
Expense Category Total		\$1,356.69	

Exhibit F

Marelli Automotive Lighting USA, LLC
Expense Detail by Category
February 1, 2026 through February 28, 2026

Transportation

Professional/Service	Date	Expense	Expense Description
Postolos, Lucas	2/2/2026	\$74.73	Taxi from home to IAH airport
Postolos, Lucas	2/2/2026	\$88.81	Taxi from LGA airport to hotel
Simion, Tony	2/2/2026	\$109.63	Taxi from LGA to Hotel
Simion, Tony	2/2/2026	\$16.68	Personal Mileage from home to DTW
Webber, Dan	2/2/2026	\$120.00	Taxi from Home to ORD
Grossi, Nick	2/3/2026	\$115.32	Taxi from LGA to hotel
Grossi, Nick	2/3/2026	\$139.98	Taxi from home to ORD
Shiffman, David	2/3/2026	\$225.66	Taxi from A&M office to home
Grossi, Nick	2/4/2026	\$55.18	Taxi from K&E office to hotel
Postolos, Lucas	2/4/2026	\$199.67	Taxi from K&E office to EWR airport
Postolos, Lucas	2/4/2026	\$95.00	Taxi from PHX airport to hotel
Shiffman, David	2/4/2026	\$273.60	Taxi from home to K&E
Simion, Tony	2/4/2026	\$111.74	Taxi from Hotel to LGA
Webber, Dan	2/4/2026	\$47.98	Taxi from Hotel to Law Offices
Webber, Dan	2/4/2026	\$117.41	Taxi from Law Offices to Airport
Webber, Dan	2/4/2026	\$120.00	Taxi from ORD to Home
Grossi, Nick	2/5/2026	\$117.60	Taxi from hotel to LGA
Grossi, Nick	2/5/2026	\$102.99	Taxi from ORD to Home
Simion, Tony	2/6/2026	\$16.68	Personal Mileage from DTW to Home
Zhu, Judith	2/11/2026	\$1.09	Train from Shanghai to SZ
Zhu, Judith	2/11/2026	\$151.43	Taxi from A&M office to home
Espinoza, Nanci	2/22/2026	\$149.81	Taxi from El Paso airport to hotel in Juarez
Flores, Alejandro	2/23/2026	\$31.11	Taxi from MEX Airport to Hotel
Loop, Stuart	2/24/2026	\$15.23	Personal vehicle mileage from Home to MSP airport
Loop, Stuart	2/24/2026	\$20.97	Taxi from A&M office to dinner
Loop, Stuart	2/24/2026	\$45.53	Taxi from MDW airport to A&M office
Loop, Stuart	2/24/2026	\$17.94	Taxi from dinner to hotel
Simion, Tony	2/24/2026	\$16.68	Personal Mileage from home to DTW

Exhibit F

Marelli Automotive Lighting USA, LLC
Expense Detail by Category
February 1, 2026 through February 28, 2026

Transportation

Professional/Service	Date	Expense	Expense Description
Simion, Tony	2/24/2026	\$93.97	Taxi from MDW to Office
Webber, Dan	2/24/2026	\$130.49	Taxi from A&M office to home
Simion, Tony	2/25/2026	\$112.99	Taxi from Hotel to ORD
Webber, Dan	2/25/2026	\$108.36	Taxi from A&M office to home
Loop, Stuart	2/26/2026	\$67.79	Taxi from A&M office to ORD airport
Loop, Stuart	2/26/2026	\$11.92	Taxi from A&M office to hotel
Loop, Stuart	2/26/2026	\$97.67	Airport Parking - 2 nights
Loop, Stuart	2/26/2026	\$15.95	Taxi from MSP airport to Home
Loop, Stuart	2/26/2026	\$11.95	Taxi from hotel to A&M office
Simion, Tony	2/26/2026	\$16.68	Personal Mileage from DTW to Home
Expense Category Total		\$3,266.22	
<i>Grand Total</i>		<u>\$17,111.42</u>	