

**UNITED STATES BANKRUPTCY COURT
SOUTHERN DISTRICT OF NEW YORK**

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In re	:	Chapter 11
	:	
THE McCLATCHY COMPANY, <i>et al.</i> ,	:	Case No. 20-10418 (MEW)
	:	
Debtors. ¹	:	(Jointly Administered)
	:	
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**SCHEDULES OF ASSETS AND LIABILITIES FOR
N & O HOLDINGS, INC.
(CASE NO. 20-10451)**

¹ The last four digits of Debtor The McClatchy Company's tax identification number are 0478. Due to the large number of debtor entities in these jointly administered chapter 11 cases, a complete list of the debtor entities and the last four digits of their federal tax identification numbers is not provided herein. A complete list of such information may be obtained on the website of the Debtors' claims and noticing agent at <http://www.kcellc.net/McClatchy>. The location of the Debtors' service address for purposes of these chapter 11 cases is: 2100 Q Street, Sacramento, California 95816.



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**GLOBAL NOTES AND STATEMENT OF LIMITATIONS, METHODOLOGY,
AND DISCLAIMERS REGARDING THE DEBTORS' SCHEDULES OF
ASSETS AND LIABILITIES AND STATEMENTS OF FINANCIAL AFFAIRS**

On February 13, 2020 (the "Petition Date"), The McClatchy Company and certain of its affiliates in the above-captioned cases (each a "Debtor" and, collectively, the "Debtors") commenced voluntary cases under chapter 11 of title 11, United States Code (the "Bankruptcy Code") in the United States Bankruptcy Court for the Southern District of New York (the "Bankruptcy Court"). On March 23, 2020 (the "Additional Petition Date"), Debtor Oak Street Redevelopment Corporation ("Oak Street") also commenced a case by filing a chapter 11 petition. As used herein, the term "Petition Date" encompasses the Additional Petition Date and the term "Chapter 11 Cases" includes the Oak Street chapter 11 case, which is being jointly administered with the Debtors' chapter 11 cases commenced on February 13, 2020. *See Order (I) Directing Joint Administration of Cases and (II) Waiving Requirements of Bankruptcy Code Section 342(c)(1) and Bankruptcy Rules 1005 and 2002(n)* [Docket No. 265].

The Debtors continue to operate their businesses and manage their properties as debtors and debtors in possession, pursuant to sections 1107(a) and 1108 of the Bankruptcy Code. The Debtors' cases (collectively, the "Chapter 11 Cases") have been consolidated for procedural purposes only and are being jointly administered under case number 20-10418 (MEW).

The Schedules of Assets and Liabilities (the "Schedules") and Statements of Financial Affairs (the "Statements") were prepared pursuant to Bankruptcy Code section 521 and Rule 1007 of the Federal Rules of Bankruptcy Procedure (the "Bankruptcy Rules") by management of the Debtors with unaudited information available as of the Petition Date.

¹ The last four digits of Debtor The McClatchy Company's tax identification number are 0478. Due to the large number of debtor entities in these jointly administered chapter 11 cases, a complete list of the debtor entities and the last four digits of their federal tax identification numbers is not provided herein. A complete list of such information may be obtained on the website of the Debtors' claims and noticing agent at <http://www.kccllc.net/McClatchy>. The location of the Debtors' service address for purposes of these chapter 11 cases is: 2100 Q Street, Sacramento, California 95816.

These *Global Notes and Statement of Limitations, Methodology, and Disclaimers Regarding the Debtors' Schedules of Assets and Liabilities and Statements of Financial Affairs* (the "Global Notes") are incorporated by reference in, and comprise an integral part of, each of the Debtors' Schedules, sub-Schedules, Statements, sub-Statements, exhibits, and continuation sheets, and should be referred to in connection with any review of the Schedules and Statements. Disclosure of information in one Schedule, sub-Schedule, Statement, sub-Statement, exhibit, or continuation sheet, even if incorrectly placed, shall be deemed to be disclosed in the correct Schedule, Statement, exhibit, or continuation sheet.

The Schedules and Statements and these Global Notes should not be relied upon by any persons for information relating to current or future financial conditions, events, or performance of any of the Debtors.

Reservation of Rights. The Debtors' Chapter 11 Cases are large and complex. The Debtors' management has made every reasonable effort to ensure that the Schedules and Statements are as accurate and complete as possible, based on the information that was available to them at the time of preparation. Subsequent information or discovery may result in material changes to these Schedules and Statements, and inadvertent errors or omissions may have occurred. Because the Schedules and Statements contain unaudited information, which is subject to further review, verification, and potential adjustment, there can be no assurance that these Schedules and Statements are accurate and/or complete.

The Debtors have made reasonable efforts to characterize, classify, categorize or designate the claims, assets, executory contracts, unexpired leases, and other items reported in the Schedules and Statements correctly. Due to the complexity and size of the Debtors' businesses, however, the Debtors may have improperly characterized, classified, categorized, or designated certain items. In addition, certain items reported in the Schedules and Statements could be included in more than one category. In those instances, one category has been chosen to avoid duplication. Further, the designation of a category is not meant to be wholly inclusive or descriptive of the rights or obligations represented by such item.

Nothing contained in the Schedules and Statements or these Global Notes shall constitute an admission or a waiver of rights with respect to these Chapter 11 Cases, including, but not limited to, any issues involving substantive consolidation for plan purposes, subordination, and/or causes of action arising under the provisions of chapter 5 of the Bankruptcy Code and other relevant nonbankruptcy laws to recover assets or avoid transfers. For the avoidance of doubt, listing a claim on Schedule D as "secured," on Schedule E as "priority," on Schedule F as "unsecured priority," or listing a contract or lease on Schedule G as "executory" or "unexpired," does not constitute an admission by the Debtors of the legal rights of the claimant and/or contractual counterparty, or a waiver of a Debtor's right to recharacterize or reclassify such claim or contract. Failure to designate a claim on a given Debtor's Schedules as "disputed," "contingent," or "unliquidated" does not constitute an admission by the Debtors that such amount is not "disputed," "contingent," or "unliquidated" or that such claim is not subject to objection. The Debtors reserve their respective rights to dispute, or assert offsets, setoffs, or defenses to, any claim reflected on the Schedules as to the nature, amount, liability, or status or to otherwise subsequently designate any claim as disputed, contingent, and/or unliquidated.

Reporting Date. Each Debtor's fiscal year ends on the last Sunday in December of each calendar year. The Debtors' fiscal year consists of four fiscal quarters each containing three periods of one five-week period and then two four-week periods, for a total of 13 weeks per fiscal quarter. The 2019 fiscal year ended on December 29, 2019, and the 2018 fiscal year ended on December 30, 2018. All asset and liability information, except where otherwise noted, is provided as of the Petition Date.

Basis of Presentation. The McClatchy Company has historically prepared quarterly and annual financial statements that were audited annually and included all of the Debtors (collectively, the "Company"). The Schedules and Statements are unaudited. Unlike the consolidated financial statements, the Schedules and Statements generally reflect the assets and liabilities of each Debtor on a non-consolidated basis. Accordingly, the amounts listed in the Schedules and Statements will likely differ, at times materially, from the consolidated financial reports prepared historically by the Company for public reporting purposes or otherwise.

Although the Schedules and Statements may, at times, incorporate information prepared in accordance with United States generally accepted accounting principles ("GAAP"), the Schedules and Statements neither purport to represent nor reconcile to financial statements otherwise prepared and/or distributed by the Debtors in accordance with GAAP or otherwise.

Currency. All amounts are reflected in U.S. dollars, unless otherwise indicated. Assets and liabilities listed in the Schedules denominated in Mexican Pesos ("MXN") were translated into U.S. dollars at market exchange rates as of the Petition Date. Payments listed in the Statements denominated in MXN were translated into U.S. dollars at market exchange rates as of the date of each individual payment.

Estimates and Assumptions. The preparation of the Schedules and Statements required the Debtors to make estimates and assumptions that affected the reported amounts of certain assets and liabilities, the disclosure of certain contingent assets and liabilities, and the reported amounts of revenue and expense. Actual results could differ materially from these estimates. The Debtors reserve the right to amend the reported amounts of assets, liabilities, and expenses to reflect changes in those estimates or assumptions.

Totals. All totals that are included in the Schedules and Statements represent totals of all known amounts. To the extent there are unknown or undetermined amounts, the actual totals may be different than the listed totals. Due to the numerous unliquidated, contingent, and/or disputed claims, summary statistics in the Schedules and Statements may understate the Debtor's liabilities.

Undetermined or Unknown Amounts. The description of an amount as "Undetermined" or "Unknown" is not intended to reflect upon the materiality of such amount. Certain amounts may be clarified during the course of the Chapter 11 Cases and certain amounts may depend on contractual obligations to be assumed as part of a sale in a bankruptcy proceeding under section 363 of the Bankruptcy Code.

Asset Presentation and Valuation. The Debtors' assets are presented at values consistent with their books and records. Generally speaking, for assets that are valued at fair value or the lower of cost or fair value, the Debtors value these assets using modeling techniques customarily used in the industry and use market-based information to the extent possible in these valuations. These values do not purport to represent the ultimate value that would be received in the event of a sale, and may not represent economic value as determined by an appraisal or other valuation technique. As it would be prohibitively expensive and an inefficient use of estate assets for the Debtors to obtain current economic valuations for all of their assets, unless otherwise noted, the carrying value on the Debtors' books (*e.g.*, net book value), rather than current economic values, is reflected on the Schedules and Statements.

Contingent Assets and Causes of Action. Despite their reasonable efforts to identify all known assets, the Debtors may not have listed all of their causes of action or potential causes of action against third parties as assets in their Schedules and Statements, including, but not limited to, avoidance actions arising under chapter 5 of the Bankruptcy Code and actions under other relevant non-bankruptcy laws to recover assets. The Debtors reserve all of their rights with respect to any causes of action, avoidance actions, controversy, right of set-off, cross claim, counterclaim, or recoupment, and any claim in connection with any contract, breach of duty imposed by law or in equity, demand, right, action, lien, indemnity, guaranty, suit, obligation, liability, damage, judgment, account, defense, power, privilege, license, and franchise of any kind or character whatsoever, known, unknown, fixed or contingent, matured or unmatured, suspected or unsuspected, liquidated or unliquidated, disputed or undisputed, secured or unsecured, assertible directly or derivatively, whether arising before, on, or after the Petition Date, in contract or in tort, in law or in equity, or pursuant to any other theory of law they may have, and neither these Global Notes nor the Schedules and Statements shall be deemed a waiver of any such claims, causes of actions, or avoidance actions or in any way prejudice or impair the assertion of such claims.

The Debtors may also possess contingent and unliquidated claims against affiliated entities (both Debtor and non-Debtor) for various financial accommodations and similar benefits they have extended from time to time, including, but not limited to, contingent and unliquidated claims for contribution, reimbursement, and/or indemnification arising from various (i) guarantees, (ii) indemnities, (iii) tax-sharing agreements, (iv) warranties, (v) operational and servicing agreements, (vi) shared service agreements, and (vii) other arrangements.

Pledged Assets. A significant amount of the assets listed on the Debtors' Schedule A/B have been pledged as collateral by the Debtors and may be outside of the Debtors' control. Assets pledged as collateral include, among other things, cash, securities, inventories, equipment, equity interests in subsidiaries, and other related assets.

Liabilities. Some of the scheduled liabilities are unknown, contingent, and/or unliquidated at this time. In such cases, the amounts are listed as "Unknown" or "Undetermined." Accordingly, the Schedules and the Statements may not equal the aggregate value of the Debtors' total liabilities as noted on any previously issued financial statements.

The Debtors have sought to allocate liabilities between the prepetition and post-petition periods based on the information and research that was conducted in connection with the preparation of the Schedules and Statements. As additional information becomes available and further research is conducted, the allocation of liabilities between prepetition and post-petition periods may change. The Debtors reserve the right to, but are not required to, amend the Schedules and Statements as they deem appropriate to reflect this.

The liabilities listed on the Schedules and Statements do not reflect any analysis of claims under section 503(b)(9) of the Bankruptcy Code. Accordingly, the Debtors reserve all rights to dispute or challenge the validity of any asserted claims under section 503(b)(9) of the Bankruptcy Code or the characterization of the structure of any such transaction or any document or instrument related to any creditor's claim.

Excluded Assets and Liabilities. The Debtors believe that they have identified, but did not necessarily value, all material categories of assets and liabilities in the Schedules. The Debtors have excluded the following items which may be included in their GAAP financial statements from the Schedules: certain accrued liabilities, including, without limitation, accrued salaries, employee benefit accruals, and certain other accruals, and trusts. The Debtors also have excluded rejection damage claims of counterparties to executor contracts and unexpired leases that may be rejected, to the extent such damage claims exist. Other immaterial assets and liabilities may also have been excluded.

Confidentiality. The addresses of most current and former employees (including directors and officers) of the Debtors are not included in the Schedules and Statements. Notwithstanding, the Debtors will mail any required notice or other documents to the address in their books and records for such individuals.

Intercompany Transactions. Prior to the Petition Date (and subsequent to the Petition Date but only pursuant to Bankruptcy Court approval), the Debtors routinely engaged (and continue to engage) in intercompany transactions with their Debtor affiliates. Certain of the intercompany due to / due from balances were not fully transferred when the Debtors transitioned accounting software on or around 1999. Thus, intercompany balances reflected in these Statements and Schedules only reflect activity from January 1, 2000 to the Petition Date. The Debtors do not have procedures in place to reduce these intercompany balances, in some instances resulting in large pre-petition intercompany balances. To the extent possible, the Debtors and their professional advisors will continue to work through the voluminous intercompany transactions among and between the Debtors, and the Debtors will promptly file a comprehensive schedule reflecting intercompany balances should any additional transactions or settling transactions be discovered.

Bankruptcy Court First-Day Orders. The Bankruptcy Court has authorized the Debtors to pay, in whole or in part, various outstanding prepetition claims, including but not limited to, payments relating to the Debtors' employee wages and compensation, benefits, reimbursable business expenses, certain taxes, as well as certain critical vendors and lien claimants. Accordingly, the scheduled claims are intended to reflect only sums due and owing before the Petition Date for which the Debtors did not obtain relief from the Bankruptcy Court to satisfy in

whole or in part. The estimate of claims set forth in the Schedules, however, may not reflect assertions by the Debtors' creditors of a right to have such claims paid or reclassified under the Bankruptcy Code or orders of the Bankruptcy Court.

Liens. The inclusion on Schedule D of creditors that have asserted liens against the Debtors is not an acknowledgement of the validity, extent, or priority of any such liens, and the Debtors reserve their right to challenge such liens and the underlying claims on any ground whatsoever. Reference to the applicable agreements and other relevant documents is necessary for a complete description of the collateral and the nature, extent and priority of any liens. Nothing in these Global Notes or the Schedules and Statements shall be deemed a modification or interpretation of the terms of such agreements or an acknowledgment of same. Certain liens may have been inadvertently marked as disputed but had previously been acknowledged in an order of the Court as not being disputed by the Debtors. It is not the Debtors' intent that Schedules be construed to supersede any orders entered by the Bankruptcy Court.

Leases. In the ordinary course of their businesses, the Debtors lease facilities from certain third-party lessors for use in their daily operations. Any such leases are set forth in Schedule G, and the properties subject to these leases are not reflected in either Schedule A or Schedule B as either owned property or assets of the Debtors. The properties subject these leases are also not reflected in the Statements as property or assets of third-parties within the control of a Debtor. Nothing in the Schedules is or shall be construed as an admission or determination as to the legal status of any lease (including whether any lease is a true lease or a financing arrangement), and the Debtors reserve all rights with respect to any such issues.

Intellectual Property Rights. Exclusion of certain intellectual property shall not be construed to be an admission that those intellectual property rights have been sold, abandoned, terminated, assigned or otherwise transferred pursuant to a sale, acquisition, or other transaction, or otherwise have expired by their terms. Conversely, inclusion of certain intellectual property shall not be construed to be an admission that those intellectual property rights have not been sold, abandoned, terminated, assigned or otherwise transferred pursuant to a sale, acquisition, or other transaction, or otherwise have not expired by their terms. Accordingly, the Debtors reserve all of their rights as to the legal status of all intellectual property rights.

Setoff. Prior to the Petition Date, and in the ordinary course of their businesses, the Debtors incurred setoffs in connection with, among other things, intercompany and third-party transactions. Unless otherwise stated, certain setoffs that were incurred in the ordinary course or under customary practices are not listed in the Schedules and Statements and the Debtors have not intentionally offset amounts listed on Schedules A/B, D or E/F. Nonetheless, some amounts listed may have been affected by setoffs effectuated prior to the Petition Date of which the Debtors are not yet aware. The Debtors reserve all rights to challenge any setoff and/or recoupment rights that may be asserted.

Guarantees and Other Secondary Liability Claims. The Debtors have used their reasonable best efforts to locate and identify guarantees and other secondary liability claims (collectively, "Guarantees") in each of their executory contracts, unexpired leases, secured financings, debt instruments, and other such agreements. Where such Guarantees have been identified, they have

been included in the relevant Schedule for the Debtor or Debtors affected by such Guarantees. The Debtors have placed Guaranty obligations on Schedule H for both the primary obligor and the guarantor of the relevant obligation. Such Guarantees were also placed on Schedule D or E/F for each guarantor, except to the extent that such Guarantee is associated with obligations under an executory contract or unexpired lease identified on Schedule G. Further, it is possible that certain Guarantees embedded in the Debtors' executory contracts, unexpired leases, secured financings, debt instruments and other such agreements may have been inadvertently omitted. Thus, the Debtors reserve their rights to amend the Schedules and Statements to the extent that additional Guarantees are identified. In addition, the Debtors reserve the right to amend the Schedules and Statements to recharacterize or reclassify any such contract or claim.

Payments. The financial affairs and businesses of the Debtors are complex. Before the Petition Date, the Debtors and certain of their non-Debtor affiliates participated in a consolidated cash management system through which certain payments were made by one entity on behalf of another. As a result, certain payments in the Schedules and Statements may have been made prepetition by one entity on behalf of another entity through the operation of the consolidated cash management system. A description of the Debtors' prepetition cash management system is set forth in the *Debtors' Motion for Entry of Interim and Final Orders (I) Authorizing Continued Use of Existing Cash Management System, Bank Accounts, and Business Forms and Payment of Related Prepetition Obligations; (II) Modifying Certain Deposit Requirements; and (III) Authorizing Continuance of Intercompany Transactions and Honoring Related Prepetition Obligations* [Docket No. 14] (the "Cash Management Motion"). The Debtors have used their reasonable best effort to attribute each payment to the Debtor which incurred the expense, not the Debtor entity which made the payment.

Certain Funds Not Property of the Debtors' Estates. The Debtors received certain donations and grants, testamentary or otherwise, which were provided subject to restrictions (contractual or otherwise) on the use of such funds. These funds may not be property of the Debtors' estates, and, as a consequence, the Debtors have not listed any of the donors or grantors that may have an interest in these funds as creditors of their estates in the Schedules and Statements.

Insiders. For purposes of their responses to Statement Question Nos. 28 and 29, the Debtors have listed their respective officers and directors for each individual Debtor entity to the extent available based on current records. For purposes of Statement Question No. 4, the Debtors have included the following as "insiders": (a) all members of the board of directors of Debtor The McClatchy Company; (b) employees who hold the position of Controller, Vice President, or President at Debtor The McClatchy Company; and (c) out of an abundance of caution, all intercompany cash payments between Debtors, even if there was no direct parent or direct subsidiary relationship.. In the ordinary course of the Debtors' businesses, directors and officers of The McClatchy Company were paid by McClatchy Newspapers, Inc. As such, the Debtors have only scheduled all payments to "insiders" that were paid by McClatchy Newspapers, Inc. on Statement Question No. 4 for that entity.

Persons listed as "insiders" have been included for informational purposes only. The Debtors do not take any position with respect to: (a) such person's influence over the control of the Debtors; (b) the management responsibilities or functions of such individual; (c) the

decision-making or corporate authority of such individual; or (d) whether such individual could successfully argue that he or she is not an “insider” under applicable law, including the federal securities laws, or with respect to any theories of liability or for any other purpose.

Signatory. The Schedules and Statements have been signed by Sean M. Harding, in his capacity as [Chief Restructuring Officer] of The McClatchy Company. In reviewing and signing the Schedules and Statements, he has necessarily relied upon the efforts, statements and representations of various of the Debtors’ personnel and professionals. he has not (and could not have) personally verified the accuracy of each such statement and representation, including statements and representations concerning amounts owed to creditors and their addresses.

Limitation of Liability. The Debtors and their officers, employees, agents, attorneys, and financial advisors do not guarantee or warrant the accuracy, completeness, or currentness of the data that is provided herein and shall not be liable for any loss or injury arising out of or caused, in whole or in part, by the acts, errors, or omissions, whether negligent or otherwise, in procuring, compiling, collecting, interpreting, reporting, communicating, or delivering the information contained herein. The Debtors and their officers, employees, agents, attorneys, and financial advisors expressly do not undertake any obligation to update, modify, revise, or re-categorize the information provided herein or, except to the extent required by applicable law or an order of the Bankruptcy Court, to notify any third party should the information be updated, modified, revised, or re-categorized. In no event shall the Debtors or their officers, employees, agents, attorneys, and financial advisors be liable to any third party for any direct, indirect, incidental, consequential, or special damages (including, but not limited to, damages arising from the disallowance of a potential claim against the Debtors or damages to business reputation, lost business, or lost profits), whether foreseeable or not and however caused.

In addition to the foregoing, the following conventions were adopted by the Debtors in the preparation of the Schedules and Statements:

Schedules of Assets and Liabilities

Schedule A/B Notes.

- **General.** Each Debtor’s assets in Schedule A/B are listed at net book value based on the Debtors’ reasonable best efforts as of the Petition Date unless otherwise noted and may not necessarily reflect the market or recoverable value of these assets as of the Petition Date. As of the date of these filings, the Debtors have not finalized the process of closing their books and records as of the Petition Date. As such, the balances presented in Schedule A/B are subject to further revision and change
- **Deposits and Prepayments (AB6 thru AB9).** With the exception of two lease deposits, the Debtors record all other lease, utility, and benefits deposits within the books and records of Debtor McClatchy Newspapers, Inc. (“MNI”). Therefore, it is likely that some of the deposits listed in the Schedules for MNI may be partially or wholly for the benefit of other Debtors. These deposits lack sufficient detail to attribute which Debtor(s) receive the benefit of the asset and are not allocated to individual Debtors in these Schedules.

- Accounts Receivable (AB11). Amounts listed in AB11 exclude any intercompany receivables owed between Debtors. Intercompany receivables are included in AB77.
- Mutual Funds or Publicly Traded Stocks (AB14). Publicly traded stocks are listed using the closing share price on February 12, 2020 (the day before the Petition Date), multiplied by the total number of shares owned by the Debtors. The Debtors received shares listed on AB14 as payment in kind from certain customers, and the Debtors do not actively trade these equities.
- Non-publicly traded stock (AB15). Ownership interests in subsidiaries and other Affiliates have been identified in AB15 in an undetermined amount because the fair market value of such ownership interest is dependent on numerous variables and factors that may cause their fair market value to differ materially from their net book value. Furthermore, on April 8, 2020 the Debtors filed *Debtors Motion for Order Authorizing Rejection of Partnership Agreement and Abandonment of Partnership Interests in Ponderay Newsprint Company* [Docket No. 292].
- Other Negotiable and Non-Negotiable Instruments (AB16). As described in the Debtors' Cash Management Motion, the Debtors utilize three timed deposit accounts to hold cash collateral for various letters of credit. The value of these accounts is listed in AB16.
- Finished Goods (AB21). Although at any point in time, the Debtors may have finished goods inventory, they do not record these amounts in their books and records as the value of printed newspapers is immaterial the following day. Additionally, the Debtors do not track inventory levels of office supplies or other such items. As such, the Debtors have not included any amounts in AB21.
- Inventory Purchased within 20 days (AB25). The Debtors have made reasonable efforts to identify or estimate all inventory included in AB19 that was purchased within the 20 days preceding the Petition Date; however, it is possible that inadvertent errors or omissions may have occurred in calculating these amounts. The Debtors have not calculated the amount of purchases for any inventory that would be included in AB20 thru AB22.
- Office Furniture, Fixtures and Equipment (AB38 thru AB45). In the Debtors' books and records, office furniture and fixtures are included in one trial balance amount. As such, in certain instances, the Debtors have not specifically reported office equipment by office furniture, office fixtures, and office equipment. The Debtors have made reasonable efforts to identify all collectibles, artwork, and other memorabilia; however, it is possible that inadvertent errors or omissions may have occurred, or that property of de minimis value is not included in response to this question.
- Real Property Appraisal (AB58). The Debtors have made several contributions of real property to their pension plan through a sale leaseback structure. These properties are appraised every year for purposes of determining the asset value of the pension plan. The Debtors are also actively in process of marketing for sale several of their real property

assets. Through this sale process, several of the Debtors' assets have been appraised. The Debtors do not typically have their real property assets appraised outside of these instances.

- Business Licenses (AB62). The Debtors have listed all known business licenses for each Debtor. Any omissions were due to system limitations or inadvertent error. Under the Bankruptcy Code, any omitted business licenses are not impaired by omission. This Schedule may be amended at any time to add any omitted business licenses.

Schedule D Notes.

- Creditors' claims on Schedule D arose, or were incurred, on various dates. In certain instances, the date on which such claim arose may be an open issue of fact.
- Except as otherwise agreed in accordance with a stipulation and order entered by the Bankruptcy Court, the Debtors reserve their rights to dispute or challenge the validity, perfection, or immunity from avoidance of any lien listed on Schedule D purported to be granted to a secured creditor or perfected in any specific asset.
- Moreover, although the Debtors may have scheduled claims of various creditors as secured claims, the Debtors reserve all rights to dispute or challenge the secured nature of any creditor's claim or the characterization of the structure of any transaction or any document or instrument (including, without limitation, any intercompany agreement) related to such creditor's claim.
- In certain instances, a Debtor may be a co-obligor or guarantor with respect to scheduled claims of other Debtors, and no claim scheduled on Schedule D is intended to acknowledge claims of creditors that are otherwise satisfied or discharged by other Debtors or other entities.
- The Debtors have not included on Schedule D the claims of any parties that may believe their claims are secured through setoff rights or inchoate statutory lien rights. Although there are multiple parties that hold a portion of the debt included in the Debtors' prepetition secured credit facilities and secured notes, only the administrative agents and indenture trustees, as applicable, have been listed for purposes of Schedule D. The amounts outstanding under the Debtors' prepetition secured credit facilities and secured notes reflect approximate amounts as of the Petition Date.

- The descriptions provided on Schedule D are intended only as a summary. Reference to the applicable loan agreements and related documents is necessary for a complete description of the collateral and the nature, extent and priority of any liens. Nothing in these Global Notes or in the Schedules and Statements shall be deemed a modification, interpretation or an acknowledgment of the terms of such agreements or related documents.

Schedule E/F Notes.

- The Debtors have made reasonable efforts to report all priority and general unsecured claims against the Debtors on Schedule E/F based on the Debtors' books and records as of the Petition Date. However, the actual amount of claims against the Debtors may vary significantly from the represented liabilities. Parties in interest should not accept that the listed liabilities necessarily reflect the correct amount of any unsecured creditor's allowed claims or the correct amount of all unsecured claims. Similarly, parties in interest should not anticipate that recoveries in these cases will reflect the relationship of the aggregate asset values and aggregate liabilities set forth in the Schedules. Parties in interest should consult their own professionals and advisors with respect to pursuing a claim. Although the Debtors and their professionals have generated financial information and data the Debtors believe to be reasonable, actual liabilities (and assets) may deviate significantly from the Schedules due to certain events that occur throughout these Chapter 11 Cases.
- The claims listed on Schedule E/F arose or were incurred on various dates. In certain instances, the date on which a claim arose may be unknown or subject to dispute. Although reasonable efforts have been made to determine the date upon which claims listed in Schedule E/F was incurred or arose, fixing that date for each claim in Schedule E/F would be unduly burdensome and cost-prohibitive and, therefore, the Debtors have not listed a date for each claim listed on Schedule E/F.
- The Debtors have listed all known taxing authorities for each Debtor. These tax claims are, or may in the future be subject to audits, and the Debtors are unable to determine with certainty the amount of the tax claims listed on Schedule E/F. Therefore, the Debtors have listed such claims as "Undetermined" in amount, pending final resolution of the ongoing audits or outstanding issues. In addition, there may be other contingent, unliquidated claims from state and local taxing authorities, not all of which are listed.
- The Bankruptcy Court has approved the payment of certain unsecured employee claims against the Debtors including, without limitation, certain claims of employees for wages, salaries, and benefits including paid time off ("PTO"). Due to confidentiality concerns, the Debtors have suppressed the addresses of the employee claimants listed on Schedule E/F. Additionally, due to system limitations and resource constraints within the Debtors' human resource functions, the Debtors are unable to accurately present accrued but unpaid remaining PTO as of the Petition Date and have excluded such claims in the presentation of Schedule E/F. In general, all other employee claims for items that were not clearly authorized to be paid by the Bankruptcy Court have been included in the Schedules and Statements.

- The listing of any priority claim on Schedule E/F does not constitute an admission by the Debtors that such claim is entitled to priority treatment under section 507 of the Bankruptcy Code. The Debtors reserve the right to take the position that any claim listed on Schedule E/F is not entitled to priority.
- The Bankruptcy Court approved the payment of certain non-priority unsecured claims against the Debtors including, without limitation, claims of critical vendors and lien claimants. While the Debtors have made every effort to reflect the current obligations as of the Petition Date on Schedule E/F, certain payments made, and certain invoices received, after the Petition Date may not be accounted for in Schedule E/F.
- Schedule E/F also contains information regarding pending litigation involving the Debtors. However, certain omissions may have occurred. The inclusion of any legal action in the Schedules and Statements does not constitute an admission by the Debtors of any liability, the validity of any litigation, or the amount of any potential claim that may result from any claims with respect to any legal action and the amount and treatment of any potential claim resulting from any legal action currently pending or that may arise in the future.
- All asserted or potential litigation-related claims referenced in Schedule E/F are contingent, unliquidated, and disputed. Specific disclosure regarding asserted or potential litigation-related claims may be subject to certain disclosure restrictions and/or may be of a peculiarly personal and private nature. The Debtors continue to research any possible restrictions with respect to disclosure of asserted or potential litigation-related claims. The Debtors will amend or supplement these Schedules and Statements as necessary or appropriate in this regard.
- Schedule E/F does not include certain deferred liabilities, accruals, or general reserves. Such amounts are general estimates and do not represent specific claims as of the Petition Date for each respective Debtor.
- In the ordinary course of business, the Debtors generally receive invoices for goods and services after the delivery of such goods or services. As of the filing of the Schedules and Statements, the Debtors had not received all invoices for payables, expenses, or liabilities that may have accrued before the Petition Date. Accordingly, the information contained in Schedules E/F may be incomplete. The Debtors reserve the right, but are not required, to amend Schedules E/F if they receive such invoices. The claims of individual creditors are generally listed at the amounts recorded on the Debtors' books and records and may not reflect credits or allowances due from the creditor. The Debtors reserve all of their rights concerning credits or allowances.

Schedule G Notes.

- The Debtors hereby reserve all rights to dispute the validity, status, or enforceability of any contracts, agreements or leases set forth in Schedule G and to amend or supplement Schedule G as necessary. Additionally, the placing of a contract or lease onto Schedule G shall not be deemed an admission that such contract is an executory contract or unexpired lease, or that it is necessarily a binding, valid, and enforceable contract. Any and all of the Debtors' rights, claims and causes of action with respect to the contracts and agreements listed on Schedule G are hereby reserved and preserved. In addition, the Debtors are continuing their review of all relevant documents and expressly reserve their right to amend all Schedules at a later time as necessary and/or to challenge the classification of any agreement as an executory contract or unexpired lease in any appropriate filing.
- In some case, the same supplier or provider appears multiple times in Schedule G. This multiple listing is intended to reflect distinct agreements between the applicable Debtor and such supplier or provider.
- Omission of a contract or agreement from Schedule G does not constitute an admission that such omitted contract or agreement is not an executory contract or unexpired lease. The Debtors' rights under the Bankruptcy Code with respect to any such omitted contracts or agreements are not impaired by the omission. Schedule G may be amended at any time to add any omitted contract, agreement or lease.
- The contracts, agreements, and leases listed on Schedule G may have expired or may have been rejected, terminated, assigned, modified, amended, and/or supplemented from time to time by various amendments, change orders, restatements, waivers, estoppel certificates, letters, and other documents, instruments, and agreements that may not be listed therein or that may be listed as a single entry. The Debtors expressly reserve their rights to challenge whether such related materials constitute an executory contract, a single contract or agreement, or multiple, severable, or separate contracts.
- Certain of the real property leases listed on Schedule G may contain renewal options, guarantees of payment, options to purchase, rights of first refusal, rights to lease additional space, and other miscellaneous rights. Such rights, powers, duties, and obligations are not set forth on Schedule G. Certain of the agreements listed on Schedule G may be in the nature of conditional sales agreements or secured financings, and their inclusion on Schedule G is not an admission that the agreement is an executory contract, financing agreement, or otherwise.
- Certain of the contracts, agreements, and leases listed on Schedule G may have been entered into by more than one of the Debtors. Further, in certain instances, the specific Debtor obligor to certain of the executory contracts could not be specifically ascertained. In such cases, the Debtors have made their best efforts to determine the correct Debtor's Schedule G on which to list such executory contract.

Schedule H Notes.

- In the ordinary course of their businesses, the Debtors may be involved in pending or threatened litigation and claims. These matters may involve multiple plaintiffs and defendants, some or all of whom may assert cross-claims and counterclaims against other parties. Because all such claims are “contingent,” “unliquidated,” or “disputed,” such claims have not been set forth individually on Schedule H.
- Although there are multiple parties that hold a portion of the debt included in the Debtors’ prepetition secured credit facilities and secured notes, only the administrative agents and indenture trustees, as applicable, have been listed for purposes of Schedule H.

Statement of Financial Affairs

Statement Question 1 – Income from Operations. Revenues are reflected for the fiscal years ending on December 29, 2019 and December 30, 2018. Revenues for the current fiscal year stub period are reflected from December 30, 2019 to the Petition Date.

Statement Questions 1 and 2 – Revenue. For purposes of these questions, the Debtors have not included revenue on account of intercompany activity among and between the Debtors. Refer to Global Note “Intercompany Transactions” for further detail.

Statement Question 3 – 90 Day Payments. For the purpose of this question, all payments are listed on the Statement of the Debtor that actually made the payment, irrespective of whether the payment satisfied an obligation owed by the Debtor or was made on behalf or for the benefit of an Affiliate.

Statement Question 4 – Payments to Insiders. For the purpose of this question, all payments are listed on the Statement of the Debtor that actually made the payment. Refer to Global Note “Insiders” for further detail.

Statement Question 6 – Setoffs. In the ordinary course of business, the Debtors may incur set-offs. Set-offs in the ordinary course can result from various items including counterparty settlements, pricing/quantity discrepancies, returns, make-good obligations, and other transaction true-ups. These customary set-offs are consistent with the ordinary course of business in the Debtor’s industry and can be particularly voluminous, making it unduly burdensome and costly for the Debtor to list all such set-offs. Consequently, ordinary course set-offs are excluded from the Debtors’ responses to SOFA Question 6.

Statement Question 7 – Legal Actions. The Debtors have made reasonable best efforts to identify all current pending litigation involving the Debtors. However, certain omissions may have occurred. The inclusion of any legal action in this question does not constitute an admission by the Debtors of any liability, the validity of any litigation, or the amount of any potential claim that may result from any claims with respect to any legal action and the amount and treatment of any potential claim resulting from any legal action currently pending or that may arise in the future.

Statement Question 11 – Payments Related to Bankruptcy. During the one year prior to the Petition Date, the Debtors sought assistance from various professionals and have included all payments made to those professionals, including those services unrelated to the bankruptcy filing. Due to timing and resource limitations, the Debtors are unable to effectively bifurcate payments solely related to debt restructuring and/or bankruptcy services for the one-year period prior to the Petition Date. As a result, the payments listed in response to this question may include payments not related to debt restructuring and/or bankruptcy services for certain professionals listed.

Statement Question 21 – Property Held for Another. As is customary in the Debtors' industry, the Debtors are engaged by certain non-affiliated newspaper companies to provide printing services and/or deliver services in defined geographical areas. This program is described in the *Debtors' Motion for Entry of Interim and Final Orders (I) Authorizing the Debtors to Honor Certain Prepetition Obligations to Customers and Continue Certain Customer Programs in the Ordinary Course of Business, and (II) Granting Related Relief* [Docket No. 18]. As of the Petition Date, the Debtors held printed newspaper inventory for these non-affiliated newspaper companies; however, due to the nature of the newspaper industry, this inventory is of immaterial value the following day. It would be unduly burdensome for the Debtors' to list the location and value of this outdated printed newspaper inventory for each non-affiliated company. Consequently, this property has been excluded from the Debtor's responses to SOFA Question 21.

Statement Questions 22 thru 24 – Environmental Information. The Debtors have historically operated in many locations across the United States. At some locations, the Debtors may no longer have active operations and may no longer have relevant records, or the records may no longer be complete or reasonably accessible or reviewable. Some individuals who once possessed such information are no longer employed by the Debtors. In light of the above, it may be possible that the Debtors did not identify and supply the requested information for every "site" and "proceeding" responsive to these Statement Questions. The Debtors have devoted substantial efforts towards identifying and providing the requested information. As such, the Debtors may supplement or amend this response in the future.

Statement Question 25 – Businesses in Which the Debtors Have an Interest. Given the complexities of the organizational structure of the Debtors, for purposes of Statement Question 25, the Debtors have listed only the direct subsidiaries of each Debtor entity.

Statement Question 26c – Firms or Individuals in Possession of Debtor's Books of Account and Records. The Debtors outsource certain accounts payable and journal entry accounting functions for the US-based Debtors to third party companies. Furthermore, the Debtor Herald Custom Publishing of Mexico, S. de R.L. de C.V. outsources certain accounting functions to a Mexico-based accounting firm. Although these companies likely only possess a subset of the Debtor's books and records, they have nevertheless been included in the response to SOFA Question 26c out of an abundance of caution.

Statement Question 26d – Recipients of Financial Statements. The Debtors have provided financial statements in the ordinary course of business to numerous financial institutions, creditors, and other parties within two years immediately before the Petition Date. Furthermore,

Debtor The McClatchy Company was a publicly traded entity on the New York Stock Exchange for most of the two years immediately before the Petition Date, and the Debtors filed consolidated financial statements quarterly with the U.S. Securities and Exchange Commission. Considering the number of such recipients and the possibility that such information may have been shared with parties without the Debtors' knowledge or consent, the Debtors have not disclosed any parties that may have received such financial statements for purposes of Statement 26d.

Statement Question 27 – Inventories. The Debtors' policy concerning the counts of inventory and its related components does not include counts of the entire inventory balance. Instead, cycle counts of portions of inventory are conducted on a periodic basis which varies by each respective Debtor entity. As such, the response to this question reflects details from those cycle counts.

Statement Question 28 and 29 – Current and Former Officer and Directors. The Debtors have made reasonable best efforts to list the known current and former officers and directors for each Debtor entity based on a review of existing books and records and other available information which may not be complete and updated as of the Petition Date. As such, there may be inadvertent errors or omissions for Statement Questions 28 and 29 due to these limitations. See Global Note "Insiders" for further detail.

Statement Question 30 – Payments, Distributions, or Withdrawals to Insiders. Refer to Statement Question 4 for this item.

Fill in this information to identify the case:

Debtor Name: In re : N & O Holdings, Inc.

United States Bankruptcy Court for the: Southern District of New York

Case number (if known): 20-10451 (MEW)

☐ Check if this is an amended filing

Official Form 206Sum

Summary of Assets and Liabilities for Non-Individuals

12/15

Part 1: Summary of Assets

1. Schedule A/B: Assets—Real and Personal Property (Official Form 206A/B)

1a. Real property:

Copy line 88 from *Schedule A/B*

\$ 0.00

1b. Total personal property:

Copy line 91A from *Schedule A/B*

\$ 0.00

1c. Total of all property:

Copy line 92 from *Schedule A/B*

\$ 0.00

Part 2: Summary of Liabilities

2. Schedule D: Creditors Who Have Claims Secured by Property (Official Form 206D)

Copy the total dollar amount listed in Column A, *Amount of claim*, from line 3 of *Schedule D*

\$ 0.00

3. Schedule E/F: Creditors Who Have Unsecured Claims (Official Form 206E/F)

3a. Total claim amounts of priority unsecured claims:

Copy the total claims from Part 1 from line 5a of *Schedule E/F*

\$ 0.00

3b. Total amount of claims of nonpriority amount of unsecured claims:

Copy the total of the amount of claims from Part 2 from line 5b of *Schedule E/F*

+ \$ 530,352,623.00

4. Total liabilities

Lines 2 + 3a + 3b

\$ 530,352,623.00

Fill in this information to identify the case:

Debtor Name: In re : N & O Holdings, Inc.

United States Bankruptcy Court for the: Southern District of New York

Case number (if known): 20-10451 (MEW)

☐ Check if this is an amended filing

Official Form 206A/B

Schedule A/B: Assets - Real and Personal Property

12/15

Disclose all property, real and personal, which the debtor owns or in which the debtor has any other legal, equitable, or future interest. Include all property in which the debtor holds rights and powers exercisable for the debtor's own benefit. Also include assets and properties which have no book value, such as fully depreciated assets or assets that were not capitalized. In Schedule A/B, list any executory contracts or unexpired leases. Also list them on Schedule G: Executory Contracts and Unexpired Leases (Official Form 206G).

Be as complete and accurate as possible. If more space is needed, attach a separate sheet to this form. At the top of any pages added, write the debtor's name and case number (if known). Also identify the form and line number to which the additional information applies. If an additional sheet is attached, include the amounts from the attachment in the total for the pertinent part.

For Part 1 through Part 11, list each asset under the appropriate category or attach separate supporting schedules, such as a fixed asset schedule or depreciation schedule, that gives the details for each asset in a particular category. List each asset only once. In valuing the debtor's interest, do not deduct the value of secured claims. See the instructions to understand the terms used in this form.

Part 1: Cash and cash equivalents

1. Does the debtor have any cash or cash equivalents?

- ☒ No. Go to Part 2.
☐ Yes. Fill in the information below.

All cash or cash equivalents owned or controlled by the debtor

Current value of debtor's interest

2. Cash on hand

_____ \$ _____

3. Checking, savings, money market, or financial brokerage accounts (Identify all)

Name of institution (bank or brokerage firm) Type of account Last 4 digits of account number

_____ \$ _____

4. Other cash equivalents (Identify all)

_____ \$ _____

5. Total of Part 1

Add lines 2 through 4 (including amounts on any additional sheets). Copy the total to line 80.

\$ 0.00

Part 2: Deposits and prepayments

6. Does the debtor have any deposits or prepayments?

- ☒ No. Go to Part 3.
☐ Yes. Fill in the information below.

Current value of debtor's interest

7. Deposits, including security deposits and utility deposits

Description, including name of holder of deposit
\$

8. Prepayments, including prepayments on executory contracts, leases, insurance, taxes, and rent

Description, including name of holder of prepayment
\$

9. Total of Part 2.

Add lines 7 through 8. Copy the total to line 81.

\$ 0.00

Debtor: N & O Holdings, Inc.

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Case number (if known):

20-10451

Name

Part 3: Accounts receivable**10. Does the debtor have any accounts receivable?**

- ☒ No. Go to Part 4.
- ☐ Yes. Fill in the information below.

**Current value of debtor's
interest****11. Accounts receivable**

	Description	face amount	doubtful or uncollectible accounts		
11a.	90 days old or less:	\$ _____	- \$ _____	=..... →	\$ _____
11b.	Over 90 days old:	\$ _____	- \$ _____	=..... →	\$ _____

12. Total of Part 3.

Current value on lines 11a + 11b = line 12. Copy the total to line 82.

\$ _____ 0.00

Part 4:

Investments

13. Does the debtor own any investments?

- ☐ No. Go to Part 5.
- ☒ Yes. Fill in the information below.

Valuation method used for current value	Current value of debtor's interest
---	------------------------------------

14. Mutual funds or publicly traded stocks not included in Part 1

Name of fund or stock:

14.1 None

\$

15. Non-publicly traded stock and interests in incorporated and unincorporated businesses, including any interest in an LLC, partnership, or joint venture

Name of entity:

% of ownership:

15.1 McClatchy Management Services, Inc.

22.5

Undetermined

\$

Undetermined

16. Government bonds, corporate bonds, and other negotiable and non-negotiable instruments not included in Part 1

Describe:

16.1 None

\$

17. Total of Part 4.

Add lines 14 through 16. Copy the total to line 83.

\$

0.00

Debtor: N & O Holdings, Inc.

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Case number (if known):

20-10451

Name

Part 5: Inventory, excluding agriculture assets**18. Does the debtor own any inventory (excluding agriculture assets)?**

- ☐ No. Go to Part 6.
- ☒ Yes. Fill in the information below.

General description	Date of the last physical inventory	Net book value of debtor's interest (Where available)	Valuation method used for current value	Current value of debtor's interest
19. Raw materials				
19.1 None		\$		\$
20. Work in progress				
20.1 None		\$		\$
21. Finished goods, including goods held for resale				
21.1 See Global Note		\$		\$
22. Other inventory or supplies				
22.1 See Global Note		\$		\$

23. Total of Part 5.

Add lines 19 through 22. Copy the total to line 84.

\$ 0.00

24. Is any of the property listed in Part 5 perishable?

- ☐ No
- ☐ Yes

25. Has any of the property listed in Part 5 been purchased within 20 days before the bankruptcy was filed?

- ☐ No
- ☐ Yes. Description _____ Book value \$ _____ Valuation method _____ Current value \$ _____

26. Has any of the property listed in Part 5 been appraised by a professional within the last year?

- ☒ No
- ☐ Yes

Debtor: N & O Holdings, Inc.

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Case number (if known):

20-10451

Name

Part 6: Farming and fishing-related assets (other than titled motor vehicles and land)

27. Does the debtor own or lease any farming and fishing-related assets (other than titled motor vehicles and land)?

- ☒ No. Go to Part 7.
- ☐ Yes. Fill in the information below.

General description	Net book value of debtor's interest (Where available)	Valuation method used for current value	Current value of debtor's interest
28. Crops—either planted or harvested	\$ _____		\$ _____
29. Farm animals <i>Examples:</i> Livestock, poultry, farm-raised fish	\$ _____		\$ _____
30. Farm machinery and equipment (Other than titled motor vehicles)	\$ _____		\$ _____
31. Farm and fishing supplies, chemicals, and feed	\$ _____		\$ _____
32. Other farming and fishing-related property not already listed in Part 6	\$ _____		\$ _____
33. Total of Part 6. Add lines 28 through 32. Copy the total to line 85.			\$ _____ 0.00

34. Is the debtor a member of an agricultural cooperative?

- ☐ No
- ☐ Yes. Is any of the debtor's property stored at the cooperative?
- ☐ No
- ☐ Yes

35. Has any of the property listed in Part 6 been purchased within 20 days before the bankruptcy was filed?

- ☐ No
- ☐ Yes. Description _____ Book value \$ _____ Valuation method _____ Current value \$ _____

36. Is a depreciation schedule available for any of the property listed in Part 6?

- ☐ No
- ☐ Yes

37. Has any of the property listed in Part 6 been appraised by a professional within the last year?

- ☐ No
- ☐ Yes

Debtor: N & O Holdings, Inc.

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Case number (if known):

20-10451

Name

Part 7: Office furniture, fixtures, and equipment; and collectibles

38. Does the debtor own or lease any office furniture, fixtures, equipment, or collectibles?

- ☒ No. Go to Part 8.
- ☐ Yes. Fill in the information below.

General description	Net book value of debtor's interest (Where available)	Valuation method used for current value	Current value of debtor's interest
39. Office furniture			
_____	\$ _____	_____	\$ _____
40. Office fixtures			
_____	\$ _____	_____	\$ _____
41. Office equipment, including all computer equipment and communication systems equipment and software			
_____	\$ _____	_____	\$ _____
42. Collectibles <i>Examples:</i> Antiques and figurines; paintings, prints, or other artwork; books, pictures, or other art objects; china and crystal; stamp, coin, or baseball card collections; other collections, memorabilia, or collectibles			
_____	\$ _____	_____	\$ _____

43. **Total of Part 7.**

Add lines 39 through 42. Copy the total to line 86.

\$ 0.00

44. Is a depreciation schedule available for any of the property listed in Part 7?

- ☐ No
- ☐ Yes

45. Has any of the property listed in Part 7 been appraised by a professional within the last year?

- ☐ No
- ☐ Yes

Debtor: N & O Holdings, Inc.

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Case number (if known):

20-10451

Name

Part 8: Machinery, equipment, and vehicles

46. Does the debtor own or lease any machinery, equipment, or vehicles?

- ☒ No. Go to Part 9.
- ☐ Yes. Fill in the information below.

General description	Net book value of debtor's interest	Valuation method used for current value	Current value of debtor's interest
Include year, make, model, and identification numbers (i.e., VIN, HIN, or N-number)	(Where available)		

47. Automobiles, vans, trucks, motorcycles, trailers, and titled farm vehicles

_____ \$ _____ \$ _____

48. Watercraft, trailers, motors, and related accessories Examples: Boats, trailers, motors, floating homes, personal watercraft, and fishing vessels

_____ \$ _____ \$ _____

49. Aircraft and accessories

_____ \$ _____ \$ _____

50. Other machinery, fixtures, and equipment (excluding farm machinery and equipment)

_____ \$ _____ \$ _____

51. Total of Part 8.

Add lines 47 through 50. Copy the total to line 87.

\$ _____ 0.00

52. Is a depreciation schedule available for any of the property listed in Part 8?

- ☐ No
- ☐ Yes

53. Has any of the property listed in Part 8 been appraised by a professional within the last year?

- ☐ No
- ☐ Yes

Debtor: N & O Holdings, Inc.

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Case number (if known):

20-10451

Name

Part 9: Real property**54. Does the debtor own or lease any real property?**

- ☒ No. Go to Part 10.
- ☐ Yes. Fill in the information below.

55. Any building, other improved real estate, or land which the debtor owns or in which the debtor has an interest

Description and location of property	Nature and extent of debtor's interest in property	Net book value of debtor's interest (Where available)	Valuation method used for current value	Current value of debtor's interest
Include street address or other description such as Assessor Parcel Number (APN), and type of property (for example, acreage, factory, warehouse, apartment or office building), if available.				
55.1 _____		\$ _____		\$ _____

56. Total of Part 9.

Add the current value on lines 55.1 through 55.6 and entries from any additional sheets. Copy the total to line 88.

\$ 0.00

57. Is a depreciation schedule available for any of the property listed in Part 9?

- ☐ No
- ☐ Yes

58. Has any of the property listed in Part 9 been appraised by a professional within the last year?

- ☐ No
- ☐ Yes

Debtor: N & O Holdings, Inc.

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Case number (if known):

20-10451

Name

Part 10: Intangibles and intellectual property

59. Does the debtor have any interests in intangibles or intellectual property?

- ☒ No. Go to Part 11.
- ☐ Yes. Fill in the information below.

General description	Net book value of debtor's interest (Where available)	Valuation method used for current value	Current value of debtor's interest
60. Patents, copyrights, trademarks, and trade secrets	\$		\$
61. Internet domain names and websites	\$		\$
62. Licenses, franchises, and royalties	\$		\$
63. Customer lists, mailing lists, or other compilations	\$		\$
64. Other intangibles, or intellectual property	\$		\$
65. Goodwill	\$		\$

66. Total of Part 10.

Add lines 60 through 65. Copy the total to line 89.

\$ 0.00

67. Do your lists or records include personally identifiable information of customers (as defined in 11 U.S.C. §§ 101(41A) and 107)?

- ☐ No
- ☐ Yes

68. Is there an amortization or other similar schedule available for any of the property listed in Part 10?

- ☐ No
- ☐ Yes

69. Has any of the property listed in Part 10 been appraised by a professional within the last year?

- ☐ No
- ☐ Yes

Debtor: N & O Holdings, Inc.

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Case number (if known):

20-10451

Name

Part 11: All other assets**70. Does the debtor own any other assets that have not yet been reported on this form?**

Include all interests in executory contracts and unexpired leases not previously reported on this form.

- ☒ No. Go to Part 12.
- ☐ Yes. Fill in the information below.

Current value of debtor's
interest**71. Notes receivable**

Description (include name of obligor)	Total face amount	doubtful or uncollectible accounts	
_____	\$ _____	- \$ _____	=..... → \$ _____

72. Tax refunds and unused net operating losses (NOLs)

Description (for example, federal, state, local)	—	Tax year	\$ _____
_____		_____	

73. Interests in insurance policies or annuities

_____	\$ _____
-------	----------

74. Causes of action against third parties (whether or not a lawsuit has been filed)

_____	\$ _____
Nature of claim _____	
Amount requested \$ _____	

75. Other contingent and unliquidated claims or causes of action of every nature, including counterclaims of the debtor and rights to set off claims

_____	\$ _____
Nature of claim _____	
Amount requested \$ _____	

76. Trusts, equitable or future interests in property

_____	\$ _____
-------	----------

77. Other property of any kind not already listed Examples: Season tickets, country club membership

_____	\$ _____
-------	----------

78. Total of Part 11.

Add lines 71 through 77. Copy the total to line 90.

\$ _____ 0.00

79. Has any of the property listed in Part 11 been appraised by a professional within the last year?

- ☐ No
- ☐ Yes

Debtor: N & O Holdings, Inc.

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Case number (if known):

20-10451

Name

Part 12: Summary

In Part 12 copy all of the totals from the earlier parts of the form.

Type of property	Current value of personal property	Current value of real property
80. Cash, cash equivalents, and financial assets. <i>Copy line 5, Part 1.</i>	\$ 0.00	
81. Deposits and prepayments. <i>Copy line 9, Part 2.</i>	\$ 0.00	
82. Accounts receivable. <i>Copy line 12, Part 3.</i>	\$ 0.00	
83. Investments. <i>Copy line 17, Part 4.</i>	\$ 0.00	
84. Inventory. <i>Copy line 23, Part 5.</i>	\$ 0.00	
85. Farming and fishing-related assets. <i>Copy line 33, Part 6.</i>	\$ 0.00	
86. Office furniture, fixtures, and equipment; and collectibles. <i>Copy line 43, Part 7.</i>	\$ 0.00	
87. Machinery, equipment, and vehicles. <i>Copy line 51, Part 8.</i>	\$ 0.00	
88. Real property. <i>Copy line 56, Part 9.....</i> →		\$ 0.00
89. Intangibles and intellectual property. <i>Copy line 66, Part 10.</i>	\$ 0.00	
90. All other assets. <i>Copy line 78, Part 11.</i>	\$ 0.00	
91. Total. Add lines 80 through 90 for each column.....91a.	\$ 0.00	\$ 0.00 + 91b.
92. Total of all property on Schedule A/B. Lines 91a + 91b = 92.		\$ 0.00

Fill in this information to identify the case:

Debtor Name: In re : N & O Holdings, Inc.

United States Bankruptcy Court for the: Southern District of New York

Case number (if known): 20-10451 (MEW)

☐ Check if this is an amended filing

Official Form 206D

Schedule D: Creditors Who Have Claims Secured by Property

12/15

Be as complete and accurate as possible.

1. Do any creditors have claims secured by debtor's property?

- ☒ No. Check this box and submit page 1 of this form to the court with debtor's other schedules. Debtor has nothing else to report on this form.
- ☐ Yes. Fill in all of the information below.

Part 1: List Creditors Who Have Secured Claims

2. List in alphabetical order all creditors who have secured claims. If a creditor has more than one secured claim, list the creditor separately for each claim.

Column A
Amount of claim
Do not deduct the value of collateral.

Column B
Value of collateral that supports this claim

2.1 Creditor's name

Describe debtor's property that is subject to a lien

\$ _____ \$ _____

Creditor's Name

Creditor's mailing address

Describe the lien

Notice Name

Street

Is the creditor an insider or related party?

- ☐ No
- ☐ Yes

City State ZIP Code

Country

Is anyone else liable on this claim?

- ☐ No
- ☐ Yes. Fill out *Schedule H: Codebtors*(Official Form 206H).

Date debt was incurred

Last 4 digits of account number

As of the petition filing date, the claim is:

Check all that apply.

- ☐ Contingent
- ☐ Unliquidated
- ☐ Disputed

Do multiple creditors have an interest in the same property?

- ☐ No
- ☐ Yes. Have you already specified the relative priority?
- ☐ No. Specify each creditor, including this creditor, and its relative priority.
- ☐ Yes. The relative priority of creditors is specified on lines _____

3. Total of the dollar amounts from Part 1, Column A, including the amounts from the Additional Page, if any.

\$ _____

Part 2: List Others to Be Notified for a Debt Already Listed in Part 1

List in alphabetical order any others who must be notified for a debt already listed in Part 1. Examples of entities that may be listed are collection agencies, assignees of claims listed above, and attorneys for secured creditors.

If no others need to be notified for the debts listed in Part 1, do not fill out or submit this page. If additional pages are needed, copy this page.

Name and address	On which line in Part 1 did you enter the related creditor?	Last 4 digits of account number for this entity
Name	Line	
Notice Name		
Street		
City		
State		
ZIP Code		
Country		

Fill in this information to identify the case:

Debtor Name: In re : N & O Holdings, Inc.

United States Bankruptcy Court for the: Southern District of New York

Case number (if known): 20-10451 (MEW)

☐ Check if this is an amended filing

Official Form 206E/F

Schedule E/F: Creditors Who Have Unsecured Claims

12/15

Be as complete and accurate as possible. Use Part 1 for creditors with PRIORITY unsecured claims and Part 2 for creditors with NONPRIORITY unsecured claims. List the other party to any executory contracts or unexpired leases that could result in a claim. Also list executory contracts on Schedule A/B: Assets - Real and Personal Property (Official Form 206A/B) and on Schedule G: Executory Contracts and Unexpired Leases (Official Form 206G). Number the entries in Parts 1 and 2 in the boxes on the left. If more space is needed for Part 1 or Part 2, fill out and attach the Additional Page of that Part included in this form.

Part 1: List All Creditors with PRIORITY Unsecured Claims

1. Do any creditors have priority unsecured claims? (See 11 U.S.C. § 507).

- ☐ No. Go to Part 2.
☒ Yes. Go to Line 2.

2. List in alphabetical order all creditors who have unsecured claims that are entitled to priority in whole or in part. If the debtor has more than 3 creditors with priority unsecured claims, fill out and attach the Additional Page of Part 1.

Total claim	Priority amount
-------------	-----------------

2.1 Priority creditor's name and mailing address

See Schedule E/F, Part 1 Attachment

Creditor Name

Creditor's Notice name

Address

City

State

ZIP Code

Country

Date or dates debt was incurred

Last 4 digits of account number

Specify Code subsection of PRIORITY unsecured claim: 11 U.S.C. § 507(a) ()

As of the petition filing date, the claim is: \$ Unknown \$ Unknown

Check all that apply.

- ☐ Contingent
☐ Unliquidated
☐ Disputed

Basis for the claim:

Is the claim subject to offset?

- ☐ No
☐ Yes

Part 2: List All Creditors with NONPRIORITY Unsecured Claims

3. List in alphabetical order all of the creditors with nonpriority unsecured claims. If the debtor has more than 6 creditors with nonpriority unsecured claims, fill out and attach the Additional Page of Part 2.

		Amount of claim
3.1 Nonpriority creditor's name and mailing address	As of the petition filing date, the claim is:	\$ 530,352,623.00
See Schedule E/F, Part 2 Attachment	Check all that apply.	
Creditor Name	<input type="checkbox"/> Contingent	
	<input type="checkbox"/> Unliquidated	
Creditor's Notice name	<input type="checkbox"/> Disputed	
Address	Basis for the claim:	
City		
State		
ZIP Code		
Country		
Date or dates debt was incurred	Is the claim subject to offset?	
	<input type="checkbox"/> No	
Last 4 digits of account number	<input type="checkbox"/> Yes	

Part 3: List Others to Be Notified About Unsecured Claims

4. List in alphabetical order any others who must be notified for claims listed in Parts 1 and 2. Examples of entities that may be listed are collection agencies, assignees of claims listed above, and attorneys for unsecured creditors.
If no others need to be notified for the debts listed in Parts 1 and 2, do not fill out or submit this page. If additional pages are needed, copy the next page.

Name and mailing address

On which line in Part 1 or Part 2 is the
related creditor (if any) listed?

Last 4 digits of account
number, if any

Name

Line

☐ Not Listed.Explain

Notice Name

Street

City

State

ZIP Code

Country

Part 4: Total Amounts of the Priority and Nonpriority Unsecured Claims

5. Add the amounts of priority and nonpriority unsecured claims.

		Total of claim amounts
5a. Total claims from Part 1	5a.	\$ 0.00
5b. Total claims from Part 2	5b. +	\$ 530,352,623.00
5c. Total of Parts 1 and 2 Lines 5a + 5b = 5c.	5c.	\$ 530,352,623.00

Fill in this information to identify the case:

Debtor Name: In re : N & O Holdings, Inc.

United States Bankruptcy Court for the: Southern District of New York

Case number (if known): 20-10451 (MEW)

☐ Check if this is an amended filing

Official Form 206G

Schedule G: Executory Contracts and Unexpired Leases

12/15

Be as complete and accurate as possible. If more space is needed, copy and attach the additional page, numbering the entries consecutively.

1. Does the debtor have any executory contracts or unexpired leases?

- ☒ No. Check this box and file this form with the court with the debtor's other schedules. There is nothing else to report on this form.
- ☐ Yes. Fill in all of the information below even if the contracts or leases are listed on *Schedule A/B: Assets - Real and Personal Property* (Official Form 206A/B).

2. List all contracts and unexpired leases

State the name and mailing address for all other parties with whom the debtor has an executory contract or unexpired lease

State what the contract or lease is for and the nature of the debtor's interest

Name

Notice Name

State the term remaining

Address

List the contract number of any government contract

City

State

ZIP Code

Country

Fill in this information to identify the case:

Debtor Name: In re : N & O Holdings, Inc.

United States Bankruptcy Court for the: Southern District of New York

Case number (if known): 20-10451 (MEW)

☐ Check if this is an amended filing

Official Form 206H

Schedule H: Codebtors

12/15

Be as complete and accurate as possible. If more space is needed, copy the Additional Page, numbering the entries consecutively. Attach the Additional Page to this page.

1. Does the debtor have any codebtors?

- ☐ No. Check this box and submit this form to the court with the debtor's other schedules. Nothing else needs to be reported on this form.
- ☒ Yes

2. In Column 1, list as codebtors all of the people or entities who are also liable for any debts listed by the debtor in the schedules of creditors, Schedules D-G. Include all guarantors and co-obligors. In Column 2, identify the creditor to whom the debt is owed and each schedule on which the creditor is listed. If the codebtor is liable on a debt to more than one creditor, list each creditor separately in Column 2.

Column 1: Codebtor		Column 2: Creditor	
Name	Mailing address	Name	Check all schedules that apply:
2.1 See Schedule H Attachment	Street		<input type="checkbox"/> D
			<input type="checkbox"/> E/F
			<input type="checkbox"/> G
	City		
	State		
	ZIP Code		
	Country		

Fill in this information to identify the case:

Debtor Name: In re : N & O Holdings, Inc.

United States Bankruptcy Court for the: Southern District of New York

Case number (if known): 20-10451 (MEW)

Official Form 202**Declaration Under Penalty of Perjury for Non-Individual Debtors**

12/15

An individual who is authorized to act on behalf of a non-individual debtor, such as a corporation or partnership, must sign and submit this form for the schedules of assets and liabilities, any other document that requires a declaration that is not included in the document, and any amendments of those documents. This form must state the individual's position or relationship to the debtor, the identity of the document, and the date. Bankruptcy Rules 1008 and 9011.

WARNING -- Bankruptcy fraud is a serious crime. Making a false statement, concealing property, or obtaining money or property by fraud in connection with a bankruptcy case can result in fines up to \$500,000 or imprisonment for up to 20 years, or both. 18 U.S.C. §§ 152, 1341, 1519, and 3571.

Declaration and signature

I am the president, another officer, or an authorized agent of the corporation; a member or an authorized agent of the partnership; or another individual serving as a representative of the debtor in this case.

I have examined the information in the documents checked below and I have a reasonable belief that the information is true and correct:

- ☒ *Schedule A/B: Assets--Real and Personal Property* (Official Form 206A/B)
- ☒ *Schedule D: Creditors Who Have Claims Secured by Property* (Official Form 206D)
- ☒ *Schedule E/F: Creditors Who Have Unsecured Claims* (Official Form 206E/F)
- ☒ *Schedule G: Executory Contracts and Unexpired Leases* (Official Form 206G)
- ☒ *Schedule H: Codebtors* (Official Form 206H)
- ☒ *Summary of Assets and Liabilities for Non-Individuals* (Official Form 206Sum)
- ☐ *Amended Schedule* _____
- ☐ *Chapter 11 or Chapter 9 Cases: List of Creditors Who Have the 20 Largest Unsecured Claims and Are Not Insiders* (Official Form 204)
- ☐ Other document that requires a declaration _____

I declare under penalty of perjury that the foregoing is true and correct.

Executed on 04/28/2020

MM / DD / YYYY

✕ / s / Sean M. Harding

Signature of individual signing on behalf of debtor

Sean M. Harding

Printed name

Chief Restructuring Officer of The
McClatchy Company

Position or relationship to debtor

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In re: N & O Holdings, Inc.

Case No. 20-10451

Schedule E/F, Part 1 Attachment

Creditors Who Have PRIORITY Unsecured Claims

Line	Priority Creditor's Name	Address 1	City	State	Zip	Date incurred	Specify Code	Basis for claim	Subject to offset (Y/N)	Contingent	Unliquidated	Disputed	Total claim	Priority amount
							subsection: 11 § U.S.C. 507(a)()							
2.1	California Department of Tax and Fee Administration	P.O. Box 942879	Sacramento	CA	94279	Unknown	8	Tax	N		X		Unknown	Unknown
2.2	Colorado Department of Revenue	PO Box 17087	Denver	CO	80217	Unknown	8	Tax	N		X		Unknown	Unknown
2.3	DC Treasurer	P.O. Box 96183	Washington	DC	20090	Unknown	8	Tax	N		X		Unknown	Unknown
2.4	Idaho State Tax Commission	P.O. Box 56	Boise	ID	83756-0056	Unknown	8	Tax	N		X		Unknown	Unknown
2.5	Illinois Department of Revenue	P.O. Box 19008	Springfield	IL	62794-9008	Unknown	8	Tax	N		X		Unknown	Unknown
2.6	Internal Revenue Service	1111 Constitution Avenue Northwest	Washington	DC	20224	Unknown	8	Tax	N		X		Unknown	Unknown
2.7	Kansas Department of Revenue	P.O. Box 75871	Topeka	KS	66675-8571	Unknown	8	Tax	N		X		Unknown	Unknown
2.8	Kentucky Department of Revenue	P.O. Box 856905	Louisville	KY	40285-6905	Unknown	8	Tax	N		X		Unknown	Unknown
2.9	Massachusetts Department of Revenue	P.O. Box 7005	Boston	MA	02204	Unknown	8	Tax	N		X		Unknown	Unknown
2.10	Michigan Department of Treasury	P.O. Box 30803	Lansing	MI	48909	Unknown	8	Tax	N		X		Unknown	Unknown
2.11	Minnesota Department of Revenue	Mail Station 1125, 600 N. Robert Street	St. Paul	MN	55146-1125	Unknown	8	Tax	N		X		Unknown	Unknown
2.12	Oregon Department of Revenue	P.O. Box 14777	Salem	OR	97309-0960	Unknown	8	Tax	N		X		Unknown	Unknown
2.13	Texas Comptroller of Public Accounts	P.O. Box 149348	Austin	TX	78714-9348	Unknown	8	Tax	N		X		Unknown	Unknown
2.14	Utah State Tax Commission	210 N. 1950, W	Salt Lake City	UT	84134-0300	Unknown	8	Tax	N		X		Unknown	Unknown
2.15	Wisconsin Department of Revenue	P.O. Box 8908	Madison	WI	53708-8908	Unknown	8	Tax	N		X		Unknown	Unknown
TOTAL:													Unknown	Unknown

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In re: N & O Holdings, Inc.

Case No. 20-10451

Schedule E/F, Part 2 Attachment

Creditors Who Have NONPRIORITY Unsecured Claims

Line	Nonpriority Creditor's Name	Creditor Notice Name	Address 1	Address 2	Address 3	City	State	Zip	Date incurred	Basis for claim	Subject to offset (Y/N)	Contingent	Unliquidated	Disputed	Amount of claim
3.1	Alaska Dept of Revenue	Treasury Division	Unclaimed Property Program	333 Willoughby Avenue 11th Floor	State Office Building	Juneau	AK	99801-1770	Various	Unclaimed Property	N				Undetermined
3.2	Arizona Dept of Revenue	Unclaimed Property Unit	1600 W Monroe Division Code: 10			Phoenix	AZ	85007-2650	Various	Unclaimed Property	N				Undetermined
3.3	Arkansas Unclaimed Property Division		1401 West Capitol Avenue Suite 325			Little Rock	AR	72201	Various	Unclaimed Property	N				Undetermined
3.4	California State Controllers Office	Unclaimed Property Division	10600 White Rock Road Suite 141			Rancho Cordova	CA	95670	Various	Unclaimed Property	N				Undetermined
3.5	Commonwealth of Pennsylvania	Bureau of Unclaimed Property	1101 South Front Street	4th Floor Riverfront Office Center		Harrisburg	PA	17104-2516	Various	Unclaimed Property	N				Undetermined
3.6	Commonwealth of Virginia Dept of the Treasury	Division of Unclaimed Property	PO Box 2485			Richmond	VA	23218-2478	Various	Unclaimed Property	N				Undetermined
3.7	Comptroller of Maryland	Unclaimed Property Unit	301 W Preston St, Room 310			Baltimore	MD	21201-2385	Various	Unclaimed Property	N				Undetermined
3.8	Connecticut Office of the State Treasurer	Unclaimed Property Unit	55 Elm Street			Hartford	CT	06106	Various	Unclaimed Property	N				Undetermined
3.9	DC Office of Finance and Treasury	Unclaimed Property Unit	1101 4th St. SW, Ste. 800 W			Washington	DC	20024	Various	Unclaimed Property	N				Undetermined
3.10	Delaware Department of Finance	Office of Unclaimed Property	PO Box 8931			Wilmington	DE	19899-8931	Various	Unclaimed Property	N				Undetermined
3.11	Dept of Revenue Washington State	Unclaimed Property Section	PO Box 47477			Olympia	WA	98504-7477	Various	Unclaimed Property	N				Undetermined
3.12	Dept of the State Treasurer	Commonwealth of Massachusetts	Unclaimed Property Division	One Ashburton Pl 12th Fl		Boston	MA	02108-1608	Various	Unclaimed Property	N				Undetermined
3.13	Florida Dept of Financial Services	Division of Unclaimed Property	200 East Gaines Street			Tallahassee	FL	32399-0358	Various	Unclaimed Property	N				Undetermined
3.14	Georgia Dept of Revenue	Unclaimed Property Program	4125 Welcome All Rd Suite 701			Atlanta	GA	30349-1824	Various	Unclaimed Property	N				Undetermined
3.15	Idaho State Tax Commission	Unclaimed Property Program	304 N 8th St. Suite 208			Boise	ID	83702-5834	Various	Unclaimed Property	N				Undetermined
3.16	Indiana Attorney Generals Office	Unclaimed Property Division	PO Box 2504			Greenwood	IN	46142	Various	Unclaimed Property	N				Undetermined
3.17	Iowa Office of the State Treasurer	Unclaimed Property Division	800 Walnut St	MAC N8200-071		Des Moines	IA	50309	Various	Unclaimed Property	N				Undetermined
3.18	Kansas State Treasurer	Unclaimed Property Division	900 SW Jackson Ste 201			Topeka	KS	66612-1235	Various	Unclaimed Property	N				Undetermined
3.19	Kentucky State Treasury	Unclaimed Property Division	1050 US Highway 127 South, Suite 100			Frankfort	KY	40601	Various	Unclaimed Property	N				Undetermined
3.20	Maine Office of the State Treasurer	Unclaimed Property Division	39 State House Station	Burton M Cross Office Building, 3rd Floor	111 Sewall St	Augusta	ME	04333-0039	Various	Unclaimed Property	N				Undetermined
3.21	Michigan Dept of Treasury	Unclaimed Property Division	7285 Parsons Dr			Dimondale	MI	48821	Various	Unclaimed Property	N				Undetermined
3.22	Minnesota Dept of Commerce	Unclaimed Property Program	85 7th Place East, Ste 280			St Paul	MN	55101-2198	Various	Unclaimed Property	N				Undetermined
3.23	Mississippi Treasury Office of the State Treasurer	Unclaimed Property Division	501 North West Street Suite 1101			Jackson	MS	39201	Various	Unclaimed Property	N				Undetermined
3.24	Missouri State Treasury	Unclaimed Property Division	PO Box 210			Jefferson City	MO	65102	Various	Unclaimed Property	N				Undetermined
3.25	Montana Dept of Revenue	Unclaimed Property Division	PO Box 5805			Helena	MT	59604-5805	Various	Unclaimed Property	N				Undetermined
3.26	Nebraska State Treasurer	Unclaimed Property Division	809 P St			Lincoln	NE	68508-1390	Various	Unclaimed Property	N				Undetermined
3.27	Nevada Office of the State Treasurer	Unclaimed Property Division	Grant Sawyer Bldg	555 E Washington Ave Ste 4200		Las Vegas	NV	89101	Various	Unclaimed Property	N				Undetermined

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In re: N & O Holdings, Inc.

Case No. 20-10451

Schedule E/F, Part 2 Attachment

Creditors Who Have NONPRIORITY Unsecured Claims

Line	Nonpriority Creditor's Name	Creditor Notice Name	Address 1	Address 2	Address 3	City	State	Zip	Date incurred	Basis for claim	Subject to offset (Y/N)	Contingent	Unliquidated	Disputed	Amount of claim
3.28	New Hampshire State Treasury	Abandoned and Unclaimed Property	25 Capitol St, Room 121			Concord	NH	03301	Various	Unclaimed Property	N				Undetermined
3.29	New Mexico Taxation and Revenue Dept	Unclaimed Property Office	1100 South St Francis Dr			Santa Fe	NM	87504	Various	Unclaimed Property	N				Undetermined
3.30	New York State Office of the State Comptroller	Office of Unclaimed Funds	110 State St			Albany	NY	12236	Various	Unclaimed Property	N				Undetermined
3.31	North Carolina Dept of State Treasurer	Unclaimed Property Division	PO Box 20431			Raleigh	NC	27619-0431	Various	Unclaimed Property	N				Undetermined
3.32	North Dakota State Land Dept	Unclaimed Property Division	1707 North 9th St	PO Box 5523		Bismark	ND	58506-5223	Various	Unclaimed Property	N				Undetermined
3.33	Office of Alabama State Treasurer	Unclaimed Property Division	RSA Union Building	100 North Union Street Suite 636		Montgomery	AL	36104	Various	Unclaimed Property	N				Undetermined
3.34	Office of Colorado State Treasurer	Unclaimed Property Division	1580 Logan St Ste 500			Denver	CO	80203	Various	Unclaimed Property	N				Undetermined
3.35	Office of the State Treasurer of Illinois	Unclaimed Property Division	1 W Old State Capitol Plaza, Suite 400			Springfield	IL	62701	Various	Unclaimed Property	N				Undetermined
3.36	Ohio Dept of Commerce	Division of Unclaimed Funds	77 South High St 20th Fl			Columbus	OH	43215-6108	Various	Unclaimed Property	N				Undetermined
3.37	OKLAHOMA STATE TREASURER	UNCLAIMED PROPERTY DIVISION	2300 N Lincoln Blvd Room 217			Oklahoma City	OK	73105	Various	Unclaimed Property	N				Undetermined
3.38	Oregon Dept of State Lands	Unclaimed Property Section	775 Summer St NE Ste 100			Salem	OR	97301-1279	Various	Unclaimed Property	N				Undetermined
3.39	Pension Benefit Guranty Corporation	Attn: Accounts Payable	1200 K Street NW	12th Floor		Washington	DC	20005	Various	Pension Contribution	N			X	\$530,352,623.00
3.40	Rhode Island Office of the General Treasurer	Unclaimed Property Division	50 Service Ave			Warwick	RI	02886	Various	Unclaimed Property	N				Undetermined
3.41	Ron J. Henson, State Treasurer	Unclaimed Property Division	State Capitol Building Annex	1051 N 3rd Street Room 150		Baton Rouge	LA	70802	Various	Unclaimed Property	N				Undetermined
3.42	South Carolina State Treasurer's Office	Unclaimed Property Program	1200 Senate Street Ste 214	Wade Hampton Building		Columbia	SC	29201	Various	Unclaimed Property	N				Undetermined
3.43	South Dakota Office of the State Treasurer	Unclaimed Property	500 E Capitol Ave Ste 212			Pierre	SD	57501-5070	Various	Unclaimed Property	N				Undetermined
3.44	State of Hawaii	Unclaimed Property Program	No. 1 Capitol District Building	250 South Hotel Street Room 304		Honolulu	HI	96813	Various	Unclaimed Property	N				Undetermined
3.45	State of New Jersey	Unclaimed Property Administration	PO Box 214			Trenton	NJ	08625-0214	Various	Unclaimed Property	N				Undetermined
3.46	Tennessee Dept of Treasury	Unclaimed Property Division	Andrew Jackson State Office Bldg 15th Floor	502 Deaderick St		Nashville	TN	37243-0203	Various	Unclaimed Property	N				Undetermined
3.47	Texas Comptroller of Public Accounts	Unclaimed Property Claims Section	PO Box 12046			Austin	TX	78711-2046	Various	Unclaimed Property	N				Undetermined
3.48	UTAH STATE TREASURER	Treasurers Office	Unclaimed Property Division	168 N 1950 W Suite 102		Salt Lake City	UT	84116	Various	Unclaimed Property	N				Undetermined
3.49	Vermont State Treasurers Office	Unclaimed Property Division	109 State Street			Montpelier	VT	05609-6200	Various	Unclaimed Property	N				Undetermined
3.50	West Virginia Office of the State Treasurer	Unclaimed Property Division	State Capitol Room E-145	1900 Kanawha Boulevard, East		Charleston	WV	25305	Various	Unclaimed Property	N				Undetermined
3.51	Wisconsin Department of Revenue	Unclaimed Property Unit	PO Box 8982			Madison	WI	53708-8982	Various	Unclaimed Property	N				Undetermined
3.52	Wyoming Treasurers Office	Wyoming Unclaimed Property	200 West 24th Street			Cheyenne	WY	82002	Various	Unclaimed Property	N				Undetermined
TOTAL:															\$530,352,623.00

In re: N & O Holdings, Inc.

Case No. 20-10451

Schedule H Attachment

Codebtors

Name of codebtor	Address 1	City	State	Zip	Name of creditor	D	E/F	G
Aboard Publishing, Inc.	2100 Q Street	Sacramento	CA	95816	Pension Benefit Guranty Corporation	x		
Bellingham Herald Publishing, LLC	2100 Q Street	Sacramento	CA	95816	Pension Benefit Guranty Corporation	x		
Belton Publishing Company, Inc.	2100 Q Street	Sacramento	CA	95816	Pension Benefit Guranty Corporation	x		
Biscayne Bay Publishing, Inc.	2100 Q Street	Sacramento	CA	95816	Pension Benefit Guranty Corporation	x		
Cass County Publishing Company	2100 Q Street	Sacramento	CA	95816	Pension Benefit Guranty Corporation	x		
Columbus-Ledger Enquirer, Inc.	2100 Q Street	Sacramento	CA	95816	Pension Benefit Guranty Corporation	x		
Cypress Media, Inc.	2100 Q Street	Sacramento	CA	95816	Pension Benefit Guranty Corporation	x		
Cypress Media, LLC	2100 Q Street	Sacramento	CA	95816	Pension Benefit Guranty Corporation	x		
East Coast Newspapers, Inc.	2100 Q Street	Sacramento	CA	95816	Pension Benefit Guranty Corporation	x		
El Dorado Newspapers	2100 Q Street	Sacramento	CA	95816	Pension Benefit Guranty Corporation	x		
Gulf Publishing Company, Inc.	2100 Q Street	Sacramento	CA	95816	Pension Benefit Guranty Corporation	x		
Herald Custom Publishing of Mexico, S. de R.L. de C.V.	2100 Q Street	Sacramento	CA	95816	Pension Benefit Guranty Corporation	x		
HLB Newspapers, Inc.	2100 Q Street	Sacramento	CA	95816	Pension Benefit Guranty Corporation	x		
Idaho Statesman Publishing, LLC	2100 Q Street	Sacramento	CA	95816	Pension Benefit Guranty Corporation	x		
Keltatim Publishing Company, Inc.	2100 Q Street	Sacramento	CA	95816	Pension Benefit Guranty Corporation	x		
Keynoter Publishing Company, Inc.	2100 Q Street	Sacramento	CA	95816	Pension Benefit Guranty Corporation	x		
Lee's Summit Journal, Incorporated	2100 Q Street	Sacramento	CA	95816	Pension Benefit Guranty Corporation	x		
Lexington H-L Services, Inc.	2100 Q Street	Sacramento	CA	95816	Pension Benefit Guranty Corporation	x		
Macon Telegraph Publishing Company	2100 Q Street	Sacramento	CA	95816	Pension Benefit Guranty Corporation	x		
Mail Advertising Corporation	2100 Q Street	Sacramento	CA	95816	Pension Benefit Guranty Corporation	x		
McClatchy Big Valley, Inc.	2100 Q Street	Sacramento	CA	95816	Pension Benefit Guranty Corporation	x		
McClatchy Interactive LLC	2100 Q Street	Sacramento	CA	95816	Pension Benefit Guranty Corporation	x		
McClatchy Interactive West	2100 Q Street	Sacramento	CA	95816	Pension Benefit Guranty Corporation	x		
McClatchy International Inc.	2100 Q Street	Sacramento	CA	95816	Pension Benefit Guranty Corporation	x		
McClatchy Investment Company	2100 Q Street	Sacramento	CA	95816	Pension Benefit Guranty Corporation	x		
McClatchy Management Services, Inc.	2100 Q Street	Sacramento	CA	95816	Pension Benefit Guranty Corporation	x		
McClatchy News Services, Inc.	2100 Q Street	Sacramento	CA	95816	Pension Benefit Guranty Corporation	x		
McClatchy Newspapers, Inc.	2100 Q Street	Sacramento	CA	95816	Pension Benefit Guranty Corporation	x		
McClatchy Property, Inc.	2100 Q Street	Sacramento	CA	95816	Pension Benefit Guranty Corporation	x		
McClatchy Resources, Inc.	2100 Q Street	Sacramento	CA	95816	Pension Benefit Guranty Corporation	x		
McClatchy Shared Services, Inc.	2100 Q Street	Sacramento	CA	95816	Pension Benefit Guranty Corporation	x		

In re: N & O Holdings, Inc.

Case No. 20-10451

Schedule H Attachment

Codebtors

Name of codebtor	Address 1	City	State	Zip	Name of creditor	D	E/F	G
McClatchy U.S.A., Inc.	2100 Q Street	Sacramento	CA	95816	Pension Benefit Guranty Corporation	x		
Miami Herald Media Company	2100 Q Street	Sacramento	CA	95816	Pension Benefit Guranty Corporation	x		
Newsprint Ventures, Inc.	2100 Q Street	Sacramento	CA	95816	Pension Benefit Guranty Corporation	x		
Nittany Printing and Publishing Company	2100 Q Street	Sacramento	CA	95816	Pension Benefit Guranty Corporation	x		
Nor-Tex Publishing, Inc.	2100 Q Street	Sacramento	CA	95816	Pension Benefit Guranty Corporation	x		
Oak Street Redevelopment Corporation	2100 Q Street	Sacramento	CA	95816	Pension Benefit Guranty Corporation	x		
Olympian Publishing, LLC	2100 Q Street	Sacramento	CA	95816	Pension Benefit Guranty Corporation	x		
Olympic-Cascade Publishing, Inc.	2100 Q Street	Sacramento	CA	95816	Pension Benefit Guranty Corporation	x		
Pacific Northwest Publishing Company, Inc.	2100 Q Street	Sacramento	CA	95816	Pension Benefit Guranty Corporation	x		
Quad County Publishing, Inc.	2100 Q Street	Sacramento	CA	95816	Pension Benefit Guranty Corporation	x		
San Luis Obispo Tribune, LLC	2100 Q Street	Sacramento	CA	95816	Pension Benefit Guranty Corporation	x		
Star-Telegram, Inc.	2100 Q Street	Sacramento	CA	95816	Pension Benefit Guranty Corporation	x		
Tacoma News, Inc.	2100 Q Street	Sacramento	CA	95816	Pension Benefit Guranty Corporation	x		
The Bradenton Herald, Inc.	2100 Q Street	Sacramento	CA	95816	Pension Benefit Guranty Corporation	x		
The Charlotte Observer Publishing Company	2100 Q Street	Sacramento	CA	95816	Pension Benefit Guranty Corporation	x		
The McClatchy Company	2100 Q Street	Sacramento	CA	95816	Pension Benefit Guranty Corporation	x		
The News & Observer Publishing Co.	2100 Q Street	Sacramento	CA	95816	Pension Benefit Guranty Corporation	x		
The State Media Company	2100 Q Street	Sacramento	CA	95816	Pension Benefit Guranty Corporation	x		
The Sun Publishing Company, Inc.	2100 Q Street	Sacramento	CA	95816	Pension Benefit Guranty Corporation	x		
Tribune Newsprint Company	2100 Q Street	Sacramento	CA	95816	Pension Benefit Guranty Corporation	x		
Tru Measure, LLC	2100 Q Street	Sacramento	CA	95816	Pension Benefit Guranty Corporation	x		
Wichita Eagle and Beacon Publishing Company, Inc.	2100 Q Street	Sacramento	CA	95816	Pension Benefit Guranty Corporation	x		
Wingate Paper Company	2100 Q Street	Sacramento	CA	95816	Pension Benefit Guranty Corporation	x		