

Your claim can be filed electronically on Verita's website at <https://www.veritaglobal.net/powin>

United States Bankruptcy Court for the District of New Jersey

Indicate Debtor against which you assert a claim by checking the appropriate box below. **(Check only one Debtor per claim form.)**

- | | | |
|--|---|---|
| <input type="checkbox"/> Powin Project LLC (Case No. 25-16136) | <input type="checkbox"/> Charger Holdings, LLC (Case No. 25-16140) | <input type="checkbox"/> PEOS Holdings, LLC (Case No. 25-16144) |
| <input checked="" type="checkbox"/> Powin, LLC (Case No. 25-16137) | <input type="checkbox"/> Powin Energy Ontario Storage, LLC (Case No. 25-16141) | <input type="checkbox"/> Powin Energy Storage 2, Inc. (Case No. 25-16558) |
| <input type="checkbox"/> Powin China Holdings 1, LLC (Case No. 25-16138) | <input type="checkbox"/> Powin Energy Operating Holdings, LLC (Case No. 25-16142) | <input type="checkbox"/> Powin Energy Ontario Storage II LP (Case No. 25-16559) |
| <input type="checkbox"/> Powin China Holdings 2, LLC (Case No. 25-16139) | <input type="checkbox"/> Powin Energy Operating, LLC (Case No. 25-16143) | <input type="checkbox"/> Powin Canada B.C. Ltd (Case No. 25-16560) |

Modified Official Form 410

Proof of Claim

04/25

Read the instructions before filling out this form. This form is for making a claim for payment in a bankruptcy case. Other than a claim under 11 U.S.C. § 503(b)(9), this form should not be used to make a claim for an administrative expense arising after the commencement of the case.

Filers must leave out or redact information that is entitled to privacy on this form or on any attached documents. Attach redacted copies or any documents that support the claim, such as promissory notes, purchase orders, invoices, itemized statements of running accounts, contracts, judgments, mortgages, and security agreements. Do not send original documents; they may be destroyed after scanning. If the documents are not available, explain in an attachment.

A person who files a fraudulent claim could be fined up to \$500,000, imprisoned for up to 5 years, or both. 18 U.S.C. §§ 152, 157, and 3571.

Fill in all the information about the claim as of the date the case was filed.

Part 1: Identify the Claim

1. Who is the current creditor?	Celestica LLC Name of the current creditor (the person or entity to be paid for this claim) Other names the creditor used with the debtor	
2. Has this claim been acquired from someone else?	<input checked="" type="checkbox"/> No <input type="checkbox"/> Yes. From whom?	
3. Where should notices and payments to the creditor be sent?	<div> Where should notices to the creditor be sent? Arnold & Porter, Attn: Benjamin Mintz and Justin Imperato Name 250 West 55th Street Number Street New York, NY 10019 City State ZIP Code USA Country Contact phone 212-836-7164 Contact email benjamin.mintz@arnoldporter.com justin.imperato@arnoldporter.com Uniform claim identifier (if you use one): </div> <div> Celestica LLC, Attn: Legal Dep't Name 11 Continental Blvd., Bldg. 300, Suite 103 Number Street Merrimack, NH 03054 City State ZIP Code USA Country Contact phone 508-243-2926 Contact email mgiallella@celestica.com </div>	
4. Does this claim amend one already filed?	<input checked="" type="checkbox"/> No <input type="checkbox"/> Yes. Claim number on court claims registry (if known) Filed on MM / DD / YYYY	
5. Do you know if anyone else has filed a proof of claim for this claim?	<input checked="" type="checkbox"/> No <input type="checkbox"/> Yes. Who made the earlier filing?	

RECEIVED
SEP 29 2025
VERITAGLOBA



2516137250929000000000061

Part 2: Give Information About the Claim as of the Date the Case Was Filed

6. Do you have any number you use to identify the debtor?

☒ No

☐ Yes. Last 4 digits of the debtor's account or any number you use to identify the debtor: _____

7. How much is the claim?

\$ See addendum

Does this amount include interest or other charges?

☒ No

☐ Yes. Attach statement itemizing interest, fees, expenses, or other charges required by Bankruptcy Rule 3001(c)(2)(A).

8. What is the basis of the claim?

Examples: Goods sold, money loaned, lease, services performed, personal injury or wrongful death, or credit card.

Attach redacted copies of any documents supporting the claim required by Bankruptcy Rule 3001(c).

Limit disclosing information that is entitled to privacy, such as health care information.

See addendum

9. Is all or part of the claim secured?

☒ No

☐ Yes. The claim is secured by a lien on property.

Nature of property:

☐ Real estate: If the claim is secured by the debtor's principal residence, file a *Mortgage Proof of Claim Attachment* (Official Form 410-A) with this *Proof of Claim*.

☐ Motor vehicle

☐ Other. Describe: _____

Basis for perfection:

Attach redacted copies of documents, if any, that show evidence of perfection of a security interest (for example, a mortgage, lien, certificate of title, financing statement, or other document that shows the lien has been filed or recorded.)

RECEIVED

SEP 29 2025

VERITA GLOBA

Value of property: \$ _____

Amount of the claim that is secured: \$ _____

Amount of the claim that is unsecured: \$ _____ (The sum of the secured and unsecured amount should match the amount in line 7.)

Amount necessary to cure any default as of the date of the petition: \$ _____

Annual Interest Rate (when case was filed) _____ %

☐ Fixed

☐ Variable

10. Is this claim based on a lease?

☒ No

☐ Yes. Amount necessary to cure any default as of the date of the petition. \$ _____

11. Is this claim subject to a right of setoff?

☐ No

☒ Yes. Identify the property: See addendum

12. Is all or part of the claim entitled to priority under 11 U.S.C. § 507(a)?

A claim may be partly priority and partly nonpriority. For example, in some categories, the law limits the amount entitled to priority.

☒ No

☐ Yes. Check all that apply:

☐ Domestic support obligations (including alimony and child support) under 11 U.S.C. § 507(a)(1)(A) or (a)(1)(B).

☐ Up to \$3,800* of deposits toward purchase, lease, or rental of property or services for personal, family, or household use. 11 U.S.C. § 507(a)(7).

☐ Wages, salaries, or commissions (up to \$17,150*) earned within 180 days before the bankruptcy petition is filed or the debtor's business ends, whichever is earlier. 11 U.S.C. § 507(a)(4).

☐ Taxes or penalties owed to governmental units. 11 U.S.C. § 507(a)(8).

☐ Contributions to an employee benefit plan. 11 U.S.C. § 507(a)(5).

☐ Other. Specify subsection of 11 U.S.C. § 507(a)() that applies.

Amount entitled to priority

\$ _____

\$ _____

\$ _____

\$ _____

\$ _____

\$ _____

* Amounts are subject to adjustment on 4/01/28 and every 3 years after that for cases begun on or after the date of adjustment.

13. Is all or part of the claim entitled to administrative priority pursuant to 11 U.S.C. § 503(b)(9)?

☒ No

☐ Yes. Indicate the amount of your claim arising from the value of any goods received by the debtor within 20 days before the date of commencement of the above case, in which the goods have been sold to the Debtor in the ordinary course of such Debtor's business. Attach documentation supporting such claim.

\$ _____

Part 3: Sign Below

The person completing this proof of claim must sign and date it. FRBP 9011(b).

If you file this claim electronically, FRBP 5005(a)(3) authorizes courts to establish local rules specifying what a signature is.

A person who files a fraudulent claim could be fined up to \$500,000, imprisoned for up to 5 years, or both. 18 U.S.C. §§ 152, 157, and 3571.

Check the appropriate box:

☒ I am the creditor.

☐ I am the creditor's attorney or authorized agent.

☐ I am the trustee, or the debtor, or their authorized agent. Bankruptcy Rule 3004.

☐ I am a guarantor, surety, endorser, or other codebtor. Bankruptcy Rule 3005.

I understand that an authorized signature on this *Proof of Claim* serves as an acknowledgement that when calculating the amount of the claim, the creditor gave the debtor credit for any payments received toward the debt.

I have examined the information in this *Proof of Claim* and have reasonable belief that the information is true and correct.

I declare under penalty of perjury that the foregoing is true and correct.

Executed on date 09/26/2025
MM / DD / YYYY

/s/ Michael Giallella

Signature

Print the name of the person who is completing and signing this claim:

Name

Michael Giallella

First name

Middle name

Last name

Title

Vice President Finance, Advanced Technology Solutions

Company

Celestica LLC

Identify the corporate servicer as the company if the authorized agent is a servicer.

Address

11 Continental Blvd., Bldg. 300, Suite 103

Number Street

Merrimack, NH 03054

City

State

ZIP Code

Contact phone

508-243-2926

Email: mgiallella@celestica.com

RECEIVED

SEP 29 2025

VERITA GLOBA

UNITED STATES BANKRUPTCY COURT DISTRICT OF NEW JERSEY	
Caption in Compliance with D.N.J. LBR 9004-1(b) Lee M. Cortes, Jr. ARNOLD & PORTER KAYE SCHOLER LLP One Gateway Center, Suite 1025 Newark, NJ 07102 Telephone: (973) 776-1900 Email: lee.cortes@arnoldporter.com and Benjamin Mintz (<i>pro hac vice</i> forthcoming) Justin Imperato (<i>pro hac vice</i> forthcoming) ARNOLD & PORTER KAYE SCHOLER LLP 250 West 55th Street New York, NY 10019 Telephone: (212) 836-8000 Email: benjamin.mintz@arnoldporter.com justin.imperato@arnoldporter.com <i>Counsel for Celestica LLC</i>	
In re: POWIN, LLC, <i>et al.</i> , ¹ Debtors.	Chapter 11 Case No. 25-16137 (MBK) (Jointly Administered)

ADDENDUM TO CELESTICA LLC'S PROOF OF CLAIM

Celestica LLC ("Celestica") submits this addendum (this "Addendum") to its proof of claim form (the "Claim Form," and together with this Addendum, the "Proof of Claim") and states

¹ The Debtors in these Chapter 11 Cases, along with the last four digits of each Debtor's federal tax identification number, are: (i) Powin Project LLC [1583]; (ii) Powin, LLC [0504]; (iii) PEOS Holdings, LLC [5476]; (iv) Powin China Holdings 1, LLC [1422]; (v) Powin China Holdings 2, LLC [9713]; (vi) Charger Holdings, LLC [15241]; (vii) Powin Energy Ontario Storage, LLC [8348]; (viii) Powin Energy Operating Holdings, LLC [2495]; (ix) Powin Energy Operating, LLC [6487]; (x) Powin Energy Storage 2, Inc. [9926]; (xi) Powin Energy Ontario Storage II LP [5787]; and (xii) Powin Canada B.C. Ltd. [2239]. The Debtors' mailing address is 20550 SW 115th Avenue Tualatin, OR 97062.

as follows in support of its Proof of Claim in the above-captioned chapter 11 cases (the “Chapter 11 Cases”):

PROCEDURAL BACKGROUND

1. On June 9, 10, and 22, 2025 (the “Petition Date”), the above-captioned debtors and debtors-in-possession (collectively, the “Debtors”) filed voluntary petitions for relief under chapter 11 of title 11 of the United States Code (the “Bankruptcy Code”). The Debtors are authorized to operate their business and manage their properties as debtors-in-possession pursuant to sections 1107(a) and 1108 of the Bankruptcy Code. The Office of the United States Trustee appointed an official committee of unsecured creditors (the “Committee”)² in the Chapter 11 Cases. No other committees have been appointed in these Chapter 11 Cases and to date, no request has been made for the appointment of a trustee or examiner.

2. The Debtors filed their schedules of assets and liabilities in the Chapter 11 Cases. Debtor Powin, LLC listed (a) “Celestica” as a non-priority unsecured claimant owed a disputed, unliquidated, contingent, and undetermined amount for “Late Payments” and (b) “Celestica LLC” as a non-priority unsecured claimant owed \$18,513,376.57 for a “Trade Claim” with the absence of any indication from the Debtors that such trade claim is disputed, unliquidated, or contingent. *See* ECF No. 427, Schedule E/F, Part 2, line 3.67-3.68. Additionally, Debtor Powin Energy Ontario Storage, LLC listed “Celestica LLC” as a non-priority unsecured claimant owed \$6,248.01 for a “Trade Claim” and such trade claim is not listed as disputed, unliquidated or contingent. *See* ECF No. 431, Schedule E/F, Part 2, line 3.3. None of the other Debtors scheduled amounts due to Celestica.

² Celestica serves as one of nine members of the Committee.

3. The Court entered an order setting September 29, 2025 (the “General Bar Date”) as the deadline by which all persons and entities who assert claims, as defined in Section 101(5) of the Bankruptcy Code, against the Debtors that arose on or prior to the Petition Date must file proofs of claim. *See* ECF No. 758 (the “Bar Date Order”) ¶ 4.

4. The Bar Date Order further provides that any person or entity asserting claims arising from or relating to the rejection of executory contracts or unexpired leases, in accordance with section 365 of the Bankruptcy Code or any order of the Court (including any order confirming a Chapter 11 plan) authorizing the rejection of an executory contract or unexpired lease (any such order, a “Rejection Order”), or claims otherwise related to such rejected agreements, is required to file proofs of claim by the later of (a) the General Bar Date, (b) the date that is thirty (30) days after entry of the applicable Rejection Order, or (c) the date that is thirty (30) days after the effective date of the rejection of an executory contract or unexpired lease as set forth in the applicable Rejection Order (the later of clauses (a) through (c) to occur, the “Rejection Claim Bar Date”). *See* Bar Date Order ¶ 9.

5. As of the date of this Proof of Claim, the Debtors have neither assumed nor rejected the Agreement (as defined herein). The Debtors and the Committee, however, will file their proposed joint plan of liquidation (as may be amended, modified, or supplemented from time to time, the “Plan”) pursuant to which, if confirmed, the Debtors’ rejection of the Agreement will be effective as of the effective date of the Plan.

BASIS FOR CELESTICA'S CLAIM

6. Powin, LLC (the “Debtor-Customer”) and Celestica executed that certain Agreement for Manufacture (the “Agreement”)³ effective as of March 6, 2023 (the “Contract Date”). The Agreement provides that it is effective for an initial term of three-years from the Contract Date and will automatically renew for additional one-year terms after the expiration of the initial term, unless either party provides to the other notice of termination of the Agreement at least six-months prior to the end of the initial term or current term, as applicable. *See* Agreement § 24.1. On September 4, 2025, Celestica delivered to the Debtors and Debtors’ counsel a notice terminating the Agreement effective as of March 6, 2026 (the “Termination Date”).

7. The Agreement sets out the terms and conditions upon which Celestica agreed to manufacture and supply to the Debtor-Customer certain Products and supply certain Services. The Agreement applies to all Orders for Products and agreed upon Services placed by the Debtor-Customer and accepted by Celestica, and obligates the Debtor-Customer to pay undisputed invoices, without setoff or deduction, net sixty (60) days from the date of the Debtor-Customer’s receipt of invoice. *See* Agreement §§ 10.2, 16.3.

8. The Debtor-Customer placed, and Celestica accepted, certain Orders for Products and Services. The Debtor-Customer, however, as of the date hereof, has not paid Celestica for many of the obligations incurred by it under the Agreement.

9. This Proof of Claim is based upon the Agreement, certain invoices (each, an “Invoice” and collectively, the “Invoices”), certain purchase orders (each, a “PO” and collectively, the “POs”), certain other documentation (together with the Agreement, the Invoices, and the POs,

³ Capitalized terms used but not otherwise defined in this Proof of Claim shall have the meanings given to them in the Agreement.

the “Supporting Documents”) generated in connection with the Debtor-Customer’s obligations under the Agreement and the Debtors’ anticipated rejection of the Agreement pursuant to an order confirming the Plan.

10. The Supporting Documents are voluminous and subject to confidentiality provisions in the Agreement, *see* Agreement §§ 21.1-21.2 (the “Confidentiality Provisions”), and the terms of that certain Mutual Non-Disclosure Agreement between the Debtor-Customer and Celestica, effective as of June 24, 2021 (the “NDA”), and therefore Celestica has not attached the Supporting Documents to this Proof of Claim. Celestica understands that all such documents are available to, or in the possession of, the Debtors. However, upon written request (email shall be sufficient) by the Debtors or their successors in interest to counsel to Celestica at the notice addresses set forth below, Celestica will make available copies of the Supporting Documents, subject to the Confidentiality Provisions and the NDA. Celestica will also provide the Supporting Documents to any other party in interest who requests them, subject to such party executing a confidentiality agreement in form and substance acceptable to Celestica.

AMOUNT OF CELESTICA’S CLAIM

11. In addition to any other amounts due to Celestica under the Agreement, Celestica asserts claims against the Debtor-Customer for: (i) Receivables; (ii) Late Charge Fees; (iii) E&O Inventory; (iv) Operation Costs; (v) Capital Expenditure Reimbursements; (vi) the Additional Contract Obligations; (vii) the Indemnification Obligations; and (viii) Rejection Damages (each as defined herein).

12. Receivables. First, pursuant to the Agreement, including without limitation sections 10.1 through and including 10.4, and various Invoices and POs, Celestica asserts a claim against the Debtor-Customer in the amount of \$11,935,625.68 related to Products and Services

that were delivered and provided but not paid for by the Debtor-Customer (the “Receivables”), as summarized in the chart attached to this Addendum as Exhibit A.

13. Late Charge Fees. Second, as of the date of this Proof of Claim, Celestica has not received payment of the Receivables and such amounts are past due. Accordingly, pursuant to section 10.4 of the Agreement and various Invoices, Celestica asserts a late payment charge claim against the Debtor-Customer in the amount of \$1,038,458 (the “Late Charge Fees”), as summarized in the chart attached to this Addendum as Exhibit B, together with any additional costs and charges incurred by Celestica in collecting the overdue payment, including, without limitation, attorneys’ fees.

14. E&O Inventory. Third, pursuant to the Agreement, including without limitation section 16.3, Celestica asserts a claim against the Debtor-Customer in the amount of \$11,364,580.89 comprised of the following amounts (collectively, the “E&O Inventory”): (a) \$9,620,787.15 for unpaid Excess Inventory and unpaid Obsolete Inventory at the Inventory Purchase Price; (b) \$1,273,578.62 for inventory carrying charges on E&O Inventory on hand; and (c) \$470,215.12 for applicable dispositioning charges in connection with E&O Inventory on order, the delivery of which Celestica was able to cancel, as summarized in the charts attached to this Addendum as Exhibit C.⁴

15. Operation Costs. Fourth, pursuant to the Agreement, including without limitation sections 3.10 and 3.11, and various Invoices, Celestica asserts a claim against the Debtor-Customer in the amount of \$6,700,000 for unpaid Operation Costs (the “Operation Costs”), including Annual

⁴ Exhibit C includes three (3) charts illustrating amounts due for: (i) unpaid E&O Inventory on hand; (ii) unpaid E&O Inventory on order; and (iii) dispositioning charges for unpaid E&O Inventory on order, the delivery of which Celestica was able to cancel. Celestica calculated inventory carrying charges on E&O Inventory on hand at the rate provided for in the Agreement.

Operation Costs and Quarterly Operation Costs, as summarized in the chart attached to this Addendum as Exhibit D.

16. Capital Expenditure Reimbursements. Fifth, pursuant to the Agreement, including without limitation section 9.6, Celestica asserts a claim against the Debtor-Customer in the amount of \$4,479,465 for the depreciated book value of capital equipment that Celestica purchased pursuant to the Agreement and that cannot be resold (the “Capital Expenditure Reimbursements”), as summarized in the chart attached to this Addendum as Exhibit E.

17. Additional Contract Obligations. Sixth, pursuant to the Agreement, including without limitation section 10.3, Celestica asserts a claim against the Debtor-Customer for all amounts that may become due under the Agreement in the future, but which may relate to the pre-Termination Date period (e.g., certain Taxes due pursuant to section 10.3 of the Agreement) (collectively, the “Additional Contract Obligations”).

18. Indemnification Obligations. Seventh, pursuant to the Agreement, including without limitation section 19.1, Celestica asserts an indemnity claim against the Debtor-Customer with respect to certain third-party claims, costs, damages, fines, losses, and expenses (including reasonable attorneys’ fees) that may not become known until after the Termination Date (e.g., intellectual property infringement claims arising from any specifications or software provided to Celestica by the Debtors) (collectively, the “Indemnification Obligations”).

19. Rejection Damages. Finally, Celestica asserts a claim against the Debtors in the amount of \$2,331,384 for damages suffered by Celestica through the Termination Date as a result of the Debtors’ rejection of the Agreement (the “Rejection Damages”), as summarized in the chart attached to this Addendum as Exhibit F. The Rejection Damages include the following:

- a. Costs to demolish a room made out of concrete that Celestica built in a warehouse for final testing on Products (the “EOL Demolition”);

- b. Costs to remove a faraday cage in a warehouse area where Celestica performed high potential testing (the “Cage Removal”) on Products;
- c. Costs to remove transformers from the testing bays (the “Transformer Removals”) in warehouses where Celestica built Products;
- d. Costs to remove the NEMA/IP55 water ingress test area from a warehouse where Celestica built Products (the “Water Test Removal”);
- e. Costs to remove cranes (the “Cranes”) from the warehouses where Celestica built Products (the “Crane Removals”);
- f. Costs to remove all support features of the Cranes (the “Crane Support Removals”) from warehouses where Celestica built Products;
- g. Costs to repair and shine the floors in warehouses where Celestica built Products (the “Floor Repairs”);⁵
- h. Costs to demolish a secondary storage area in a warehouse where Celestica built Products (the “Rack Removal”);
- i. Costs to appropriately dispose of hazardous batteries used to build Products (the “Battery Removal”);
- j. VAT charged on Battery Removal (the “VAT”);
- k. Costs to perform a Product inventory count (the “Inventory Count”); and
- l. Storage fee costs incurred from September 1, 2025 through February 28, 2025 for Products removed from the warehouses (the “Storage Fees”).

RESERVATION OF RIGHTS

20. Celestica is filing this Proof of Claim under compulsion of the General Bar Date and the Rejection Claim Bar Date set forth in the Bar Date Order applicable in these Chapter 11 Cases, and pursuant to Federal Rule of Bankruptcy Procedure 3002; Celestica reserves the right to supplement and amend this Proof of Claim to the extent it incurs additional costs, expenses, or

⁵ The floors in warehouses where Celestica built Products for the Debtor-Customer supported units weighing over 20,000 lbs. each and caused material damage to the warehouse floors over time.

damages associated with the Debtors' obligations to Celestica under the Agreement. Celestica reserves the right to amend, modify, and/or supplement this Proof of Claim at any time, including, without limitation, for the purpose of asserting additional claims, whether arising from the transactions or documents described in Celestica's Proof of Claim or otherwise.

21. Celestica also reserves its right to assert any setoff or recoupment that it may have against the Debtors in respect of its claims, including, without limitation, the right to set off its claims against any claims that the Debtors (or any successor, assignee or person claiming through any of the Debtors, as the case may be) may assert against Celestica or its successors or assigns, whether or not arising under the transactions set forth in this Proof of Claim. Celestica asserts a secured claim against the Debtors to the extent Celestica holds a lien on any assets of the Debtors and their estates under the terms of the Agreement and/or under applicable law.

22. Celestica reserves the right to assert additional claims and administrative expense claims against the Debtors' estates for any amounts described herein and additional amounts owed to Celestica, including without limitation late fees, legal fees, losses, damages, and expenses.

23. By filing this Proof of Claim, Celestica does not waive, and expressly reserves, its right to pursue claims (including, but not limited to, the claims described herein) against the Debtors based upon additional or alternative legal theories. Celestica also reserves its right to seek to have the reference withdrawn with respect to the subject matter of these claims, any objection or other proceedings commenced with respect thereto, or any other proceedings commenced in these Chapter 11 Cases or otherwise involving Celestica. Celestica does not intend, by filing this Proof of Claim, to waive its right to a jury trial for any matter with respect to which a right to jury trial exists. Nothing in this Proof of Claim is intended as a waiver of any administrative expense that has been asserted against the Debtors by Celestica or that Celestica is entitled to assert under

applicable law.

24. By filing this Proof of Claim, Celestica shall not be deemed or construed to have (a) waived or released its right against any person, entity, or property, relating to the matters described in this Proof of Claim or otherwise; (b) consented to the jurisdiction of the Court with respect to proceedings, if any, commenced against or otherwise involving Celestica; (c) waived its right to have any and all final orders in any and all non-core matters or proceedings entered only after *de novo* review by a United States District Court Judge; or (d) waived its right to elect remedies.

NOTICES

25. All notices with respect to this Proof of Claim should be sent to:

Celestica LLC
11 Continental Blvd, Bldg 300, Suite 103
Merrimack, NH 03054
Attn: Contracts Department

with a copy to:

Celestica International LP
5140 Yonge Street, Suite 1900
Toronto, Ontario M2N 6L7
Attn: Celestica Legal Department
Email: legal@celestica.com

with an additional copy to:

Arnold & Porter Kaye Scholer LLP
250 West 55th Street
New York, NY 10019-9710
Attn: Benjamin Mintz and Justin Imperato
Email: benjamin.mintz@arnoldporter.com
Email: justin.imperato@arnoldporter.com

Dated: September 26, 2025

Exhibit A

The Receivables				
Purchase Order Number	Invoice Number	Invoice Date	Invoice Due Date	Invoice Amount Due (USD)
PO-13282	93750780	8/29/2024	10/28/2024	\$47,399.62
PO-14640	93755225	9/19/2024	11/18/2024	\$2,480,618.75
PO-14836	93755985	9/19/2024	11/18/2024	\$457.02
PO-15340	93762263	10/11/2024	12/10/2024	\$705.00
PO-14837	93766002	10/30/2024	12/29/2024	\$102,634.00
PO-15671	93766282	10/30/2024	12/29/2024	\$914.16
PO-15610	93766286	10/30/2024	12/29/2024	\$487,811.29
PO-15666	93766312	10/31/2024	12/30/2024	\$117,096.00
PO-15086	93767386	11/4/2024	1/3/2025	\$123,357.00
PO-15737	93767756	11/6/2024	1/5/2025	\$23,212.79
PO-15756	93768346	11/6/2024	1/5/2025	\$2,100.95
PO-15595	93768410	11/8/2024	1/7/2025	\$107,536.00
PO-15674	93768463	11/8/2024	1/7/2025	\$20,152.82
PO-15796	93768535	11/8/2024	1/7/2025	\$5,624.00
PO-15594	93768536	11/8/2024	1/7/2025	\$77,616.00
PO-15885	93769853	11/13/2024	1/12/2025	\$4,104.00
PO-15884	93770258	11/13/2024	1/12/2025	\$3,234.00
PO-15807	93772898	11/22/2024	1/21/2025	\$149,261.77
PO-15810	93772899	11/22/2024	1/21/2025	\$556,481.04
PO-15961	93772943	11/22/2024	1/21/2025	\$13,044.84
PO-16285	93777765	12/10/2024	2/8/2025	\$114.50
PO-15593	93779078	12/17/2024	2/15/2025	\$851,575.05
PO-16304	93779481	12/18/2024	2/16/2025	\$4,913.67
PO-16329	93779482	12/18/2024	2/16/2025	\$12,308.00
PO-16305	93779609	12/18/2024	2/16/2025	\$7,935.00
PO-16299	93779610	12/18/2024	2/16/2025	\$2,024,000.00
PO-16155	93779723	12/18/2024	2/16/2025	\$567,716.70
PO-16165	93780198	12/20/2024	2/18/2025	\$3,391.00
PO-16183	93781301	12/24/2024	2/22/2025	\$773,231.55
PO-16465	93781303	12/24/2024	2/22/2025	\$16,303.47
PO-16194	93781431	12/24/2024	2/22/2025	\$356,796.67
PO-16495	93781945	12/27/2024	2/25/2025	\$1,200,000.00
PO-16530	93784471	1/10/2025	3/11/2025	\$123,356.86
PO-15879-2	93784987	1/10/2025	3/11/2025	\$26,774.22

The Receivables				
Purchase Order Number	Invoice Number	Invoice Date	Invoice Due Date	Invoice Amount Due (USD)
PO-15879-2	93784988	1/10/2025	3/11/2025	\$35,918.53
PO-15879-2	93784989	1/10/2025	3/11/2025	\$93,159.53
PO-15879-2	93784990	1/10/2025	3/11/2025	\$5,158.70
PO-15879-2	93784991	1/10/2025	3/11/2025	\$5,265.00
PO-15879-2	93784992	1/10/2025	3/11/2025	\$9,624.06
PO-15879-2	93784993	1/10/2025	3/11/2025	\$9,624.06
PO-15879-2	93784994	1/10/2025	3/11/2025	\$9,624.06
PO-15879-2	93784995	1/10/2025	3/11/2025	\$9,624.06
PO-15879-2	93784996	1/10/2025	3/11/2025	\$9,624.06
PO-15879-2	93784997	1/10/2025	3/11/2025	\$9,624.06
PO-15879-2	93784998	1/10/2025	3/11/2025	\$9,624.06
PO-15879-2	93784999	1/10/2025	3/11/2025	\$9,624.06
PO-15879-2	93785000	1/10/2025	3/11/2025	\$9,624.06
PO-15879-2	93785001	1/10/2025	3/11/2025	\$9,624.06
PO-15879-2	93785002	1/10/2025	3/11/2025	\$9,624.06
PO-15879-2	93785003	1/10/2025	3/11/2025	\$9,624.06
PO-15879-2	93785004	1/10/2025	3/11/2025	\$9,624.06
PO-15879-2	93785005	1/10/2025	3/11/2025	\$9,624.06
PO-15879-3	93785006	1/10/2025	3/11/2025	\$883,112.09
PO-15879	93785007	1/10/2025	3/11/2025	\$208,300.00
PO-16657- 25	93787960	1/23/2025	3/24/2025	\$2,213.25
PO-14926	93791071	2/7/2025	4/8/2025	\$19,708.47
PO-16848	93791809	2/10/2025	4/11/2025	\$59,047.29
PO-16865	93792637	2/12/2025	4/13/2025	\$300.70
PO-15671	93766282	3/11/2025	3/11/2025	(\$914.16)
PO-16777	93801269	3/19/2025	5/18/2025	\$197,797.00
PO-17385	93801970	3/20/2025	5/19/2025	\$44.70
				Total = \$11,935,625.68

Exhibit B

The Late Charge Fees	
Late Charge Fee Period	Late Charge Fee Amount (USD)
January 2025	\$88,763
February 2025	\$140,842
March 2025	\$219,251
April 2025	\$196,534
May 2025	\$196,534
June 2025	\$196,534
	Total = \$1,038,458¹

¹ See Email Gonzalez, Marcela Flores (Celestica) to, among others, Henderson, Brian (Debtors) (June 4, 2025) (enclosing an Invoice for, among other charges, the Late Charge Fees asserted in this Proof of Claim).

Exhibit C

The E&O Inventory on Hand			
Part Number	Description	Number of Parts	Total Amount of Unpaid Inventory on Hand for the Part (USD)
M-M-000998ES	BUSBAR 4 BP 750	18,178	\$447,026.1048
3084607C8ES	DC CONTACTOR	1,752	\$315,360.0000
M-M-003938ES	BP FRONT PANEL COVER	17,396	\$309,805.3640
3107570C8ES	BOOSTER FAN	5,260	\$308,640.5466
3083990C8ES	STACK 750 BUSBAR	77,032	\$271,922.9600
3083896C8ES	Fuse bumper 1500V DC urd 160A 9044525.1	2,623	\$260,023.2360
3083874C8ES	Power Supply NDR-480-48-POWER SUPPLY DC-	2,967	\$204,129.6000
M-M-000928ES	SLIDE RAIL BP 750	52,682	\$202,078.1424
M-M-000968ES	BUSBAR 1 BP 750	37,942	\$195,009.3591
3096203C8ES	HYDROGEN SENSOR	658	\$187,530.0000
3083998C8ES	MSD?EM30MSD-A	2,664	\$171,987.8400
A-M-000958ES	FRONT PANEL BP 750	16,497	\$170,983.1565
3083881C8ES	Ac fuse seat CHM2D1U-CIRCUIT PROTECTION	2,579	\$166,783.9300
3083882C8ES	AC CORE FNQ-10	5,016	\$164,845.3224
3083987C8ES	Hexagon socket head cap screws- stainless	243,909	\$154,418.7879
E-B-002858ES	750VDC, 500A CHNNBEL fuse EV88-750-500AY	8,208	\$141,834.2400
3084001C8ES	HEXAGON HEAD BOLTS-FULL THREAD M5X16 A2-	747,609	\$140,101.9266
3084029C8ES	DISCHARGE RESISTOR- RESISTOR STANDARD THI	35,602	\$138,847.8000
8050-0217YJS	SILICONE SEALANT BOTTLES OF 310 ML	7,360	\$123,427.2000
3093676C8ES	Shrink Wrap transparent (Vapor barrier)	489	\$110,406.4200
M-M-001108ES	BUSBAR 6 BP 750	8,621	\$108,683.9125
M-M-001118ES	FRONT COVER PANEL 3 BP 750	16,337	\$107,170.7200
M-M-001098ES	BUSBAR 5 BP 750	11,131	\$105,521.8800
A-M-004198ES	SC BOX ASM	53	\$103,983.8800
E-M-001858ES	DC Cable From STR+ to BP+	1,458	\$81,796.0453
3083875C8ES	power supply NDR-240-24-POWER SUPPLY DC-	2,279	\$80,448.7000

The E&O Inventory on Hand			
Part Number	Description	Number of Parts	Total Amount of Unpaid Inventory on Hand for the Part (USD)
3085730C8ES	ALUMINUM LED STRIP PROFILE	6,301	\$77,502.3000
M-B-002358ES	PACKAGING FOAM BLACK 1.0 X 18 X 24	1,602	\$77,501.5560
3084004C8ES	HEXAGON HEAD BOLTS-FULL THREAD M10X25 A2	228,087	\$73,945.8054
3107679C8ES	PC SHEET 3 SC 750	2,518	\$64,762.9600
E-M-001938ES	BP-BP CAN cable	41,058	\$63,598.8420
3084027C8ES	resister cable inside BPC box	21,438	\$63,027.7200
3083873C8ES	Power Supply EDR-75-24-POWER SUPPLY DC-	3,774	\$62,610.6600
3083858C8ES	PC SHEET 1 SC 750	3,506	\$56,972.5000
3107549C8ES	GROUND STRAP, GREEN/YELLOW	2,598	\$55,940.8634
M-M-001048ES	FRONT COVER PANEL 1 BP 750	34,924	\$54,830.6800
3107682C8ES	ES LOWER ROOF ASSY ES LOWER ROOF ASSY MA	9	\$53,499.7800
3107560C8ES	GROUND BAR ASSY	1,065	\$51,850.5900
3107696C8ES	HDC insert, Male, 1000 V, 40 A, 4 Poles,	2,171	\$47,924.7382
M-M-001058ES	FRONT COVER PANEL 2 BP 750	19,037	\$47,592.5000
E-M-001878ES	DC Cable From STR-to BP-	1,464	\$46,315.1040
E-M-002018ES	AS14-STR2;BUS- cable	683	\$46,041.0300
3083665C8ES	Grounding double-layer interconnected te	12,496	\$45,890.3104
E-M-001998ES	AS12-STR1;BUS- cable	1,483	\$45,453.9500
E-M-002008ES	AS13-STR2;BUS+ cable	683	\$45,337.5400
3084002C8ES	HEXAGON HEAD BOLTS-FULL THREAD M6X20 A2-	169,271	\$44,044.3142
3084032C8ES	STICKER PAPER OF BPC FRONT PANEL-750	17,856	\$43,925.7600
3083847C8ES	INSULATOR, 3000V, 25mm OD x 60mm HIGH, M	4,287	\$43,641.6600
E-M-002288ES	FSS;AS7 -- ES;AS17 FSS IN	686	\$42,819.9828
E-M-002298ES	FSS;AS8 -- ES;AS18 FSS OUT	683	\$42,412.4832
3108187C8ES	AC TRAY MOUNT ASSEMBLY	372	\$42,203.4000
E-M-002208ES	Breakerbox;AS3-AS21 Harness	678	\$40,110.4936
E-M-002218ES	Breakerbox;AS4-AS22 Harness	683	\$39,936.0482

The E&O Inventory on Hand			
Part Number	Description	Number of Parts	Total Amount of Unpaid Inventory on Hand for the Part (USD)
3083886C8ES	Grounding double-layer interconnected te	6,268	\$39,237.6800
M-M-001028ES	BPC FRONT COVER BP 750	20,769	\$39,208.1336
3084034C8ES	Push Mount Cable Tie Holder GCTM-3-66	53,497	\$38,758.5765
A-M-000978ES	BPC BACK COVER BP 750	17,489	\$38,450.7907
3107562C8ES	FAN BRACKET ASSY	1,169	\$37,921.1910
E-M-002508ES	FSS Box:AS10 -- ES: Hydrogen Sensor(WITH	1,482	\$37,376.0400
3085657C8ES	INSULATOR M8 H=40 1500V WF40-M8	15,661	\$37,273.1800
E-B-002848ES	1500VDC, 250A, HV-250B FUSE CHNNBEL	1,488	\$35,883.8789
3083850C8ES	HEXAGON HEAD BOLTS-FULL THREAD M8X16 A2-	86,440	\$35,310.7400
3107550C8ES	STR:AS10--LED LAMPS HARNESS	1,404	\$35,296.5600
3107681C8ES	RELAY, PLUGGABLE INTERFACE, 12VDC, 25VAC	2,582	\$34,366.4200
3108178C8ES	AC CARRIAGE SIDE BEAM ASSY	661	\$33,671.3400
3090625C8ES	AC CABLE CONNECTOR PLATE	650	\$33,572.5000
3107573C8ES	LID SC 750	614	\$33,405.2840
E-M-002538ES	EV OUT LOUVER TO EV INTAKE LOUVER CAB	1,378	\$33,225.5505
A-M-00486A8ES	ENERGY SEGMENT LWR CAB ASSY, EVE 306Ah 0	6	\$33,186.7200
3083885C8ES	Grounding double-layer interconnected te	3,934	\$32,258.8000
E-M-001988ES	AS11-STR1;BUS+ cable	680	\$31,798.4048
3108183C8ES	RUBBER GASKET EDB15	1,630	\$31,687.2000
M-M-003908ES	FOAM	650	\$29,307.8500
3088558C8ES	Hexagon socket head cap screws-stainless	106,796	\$27,606.7660
3108179C8ES	LIFT HANDLE-HARDWARE COTS METAL	5,244	\$27,531.0000
3083999C8ES	Cage Nuts C4896-B M6-A2	73,165	\$26,807.6560
3090624C8ES	DC CABLE CONNECTOR PLATE	1,857	\$26,740.8000
E-M-004878ES	DC CABLE FROM FUSE TO BP-	1,488	\$26,621.8080

The E&O Inventory on Hand			
Part Number	Description	Number of Parts	Total Amount of Unpaid Inventory on Hand for the Part (USD)
3090693C8ES	Close-End connectors	10,060	\$26,558.4000
3093659C8ES	Phoenix DC Connector socket Black	2,502	\$26,521.2000
3083894C8ES	STATIONARY SHUNT	2,568	\$25,073.1816
3083851C8ES	BASE PLATE ASM SC 750	262	\$24,853.3200
3084870C8ES	12VDC 15A ICE CUBE RELAY- RELAY ELECTROME	4,475	\$24,612.5000
3107692C8ES	PROTECTION CAP HDC 04A DMDL 2BO	3,804	\$24,605.7936
3107711C8ES	AC EFFLUENT TRIM GASKET	2,630	\$23,838.3200
E-M-004748ES	DC CABLE FROM BP+ TO FUSE	1,488	\$23,751.4560
3083846C8ES	INSULATOR, 3000V, 25mm OD x 60mm HIGH, M	9,147	\$23,507.7900
M-M-002868ES	WEATHER SEALING GASKET, FOR CABLE TRANSI	2,018	\$23,241.3060
3083657C8ES	Power Supply EDR-120-12	1,245	\$23,032.5000
3090452C8ES	GASKET RAW MATERIAL 2	2,255,520	\$22,555.2000
E-M-002248ES	H2 DETECTOR -- HVAC ;AS26 harness	674	\$22,055.5109
3084705C8ES	HVAC TEMP SENSOR	2,000	\$22,000.0000
3107693C8ES	PROTECTION CAP HDC 06B DODL 2BO	1,570	\$21,976.3890
3107563C8ES	PLASTIC NET CONNECTION	7,196	\$21,197.9768
E-M-002528ES	FSS;AS3 TO EV OUT LOUVER CABLE	735	\$20,779.3614
3093675C8ES	CORNER PAPER / SHAPE 264 / THICKNESS 5 L	8,216	\$20,622.1600
E-M-002488ES	FSS Box:AS9:1&2-- SMOKE2:2&5 cable	735	\$20,548.5200
3107552C8ES	Hexagon socket head cap screws- stainless	5,194	\$20,412.4200
3107676C8ES	FILTER1	1,238	\$20,261.8508
3083563C8ES	AS21-MIO BOX Cable	291	\$20,125.5600
3107709C8ES	GASKET, PORON 4701-30, 36MM WIDE X 4.76M	2,000,000	\$19,800.0000
E-M-002308ES	AS-STX -- ES:STAT-X harness	682	\$19,612.0148
E-M-002258ES	FSS;AS5 -- ES:DAMPER ACTUATOR	689	\$19,117.9586

The E&O Inventory on Hand			
Part Number	Description	Number of Parts	Total Amount of Unpaid Inventory on Hand for the Part (USD)
1860-0014YJS	RIBBON S-7480	641	\$19,024.8800
E-M-002238ES	FSS:AS6 -- TEAM:AS2(WITH 22K?) CABLE	676	\$18,746.7914
3093658C8ES	Phoenix DC Connector socket? Orange	2,647	\$18,661.3500
3083849C8ES	HEXAGON HEAD BOLTS-FULL THREAD M6X12 A2-	82,961	\$18,608.1523
E-M-001888ES	Str:AS2-BP:P1 24V harness(left)	1,316	\$18,178.9608
3084003C8ES	Hexagon socket head cap screws-stainless	28,600	\$18,106.6600
E-M-002228ES	FSS:AS2--BB:AS7 24VAC	688	\$17,840.9408
E-M-001898ES	Str:AS4-BP:P2 12V harness(left)	1,316	\$17,704.6744
3083640C8ES	Pan Head Screws With Cross RecessM4X10-A	106,458	\$17,437.8204
3094492C8ES	BUS BAR 2 SC 750	1,746	\$17,329.3992
E-M-001908ES	Str:AS3-BP:P1 24V harness(right)	1,316	\$17,309.4796
3107678C8ES	BRACKET 1 ASM SC 750	349	\$17,248.6270
3083860C8ES	INSULATION COVER SC 750	4,058	\$17,205.9200
E-M-001918ES	Str:AS5-BP:P2 12V harness(right)	1,318	\$17,118.1840
3095953C8ES	HEX DRIVE FLAT HEAD SCREW M4X0.7 X 8 LGT	21,267	\$17,066.7675
3093650C8ES	Insulator M6 H=20 600V WF20-M6+9mm bolt	8,238	\$16,940.6232
3107704C8ES	CLOSED END BLIND RIVETS WITH BREAK PULL	25,935	\$16,603.5870
E-M-003108ES	TEAM:AS2 TO EV OUT LOUVER CABLE	686	\$16,549.6883
E-M-002518ES	BB:AS8 TO EV OUT LOUVER CABLE	700	\$16,428.5870
3083649C8ES	HANDLE, 120MM	2,759	\$16,388.4600
E-M-002478ES	FSS Box:AS9:3&4-- SMOKE1:1&6 cable	682	\$16,285.7849
E-M-002548ES	TEAM:AS2 TO EV INTAKE LOUVER CABLE	677	\$16,267.0643
A-M-000598ES	FRONT PANEL SC 750	468	\$16,221.3480
3085649C8ES	GENERAL USE PLEATED AIR FILTER, 6X16X1,	2,876	\$15,702.9600
M-M-003918ES	PLASTIC HOLDER	1,388	\$15,337.4000

The E&O Inventory on Hand			
Part Number	Description	Number of Parts	Total Amount of Unpaid Inventory on Hand for the Part (USD)
3108180C8ES	AC TRAY OUTER GUIDE	3,745	\$15,242.1500
3085637C8ES	HVAC Freeze Sensor	692	\$15,106.3600
3079717C8ES	plastic net connection	4,000	\$14,800.0000
3083641C8ES	CAPTIVE HARDWARE SET, M5X10 PAN HEAD PHI	57,824	\$14,571.6480
3084199C8ES	AS14-STR2:BUS- DC Cable	133	\$14,342.7200
E-M-002498ES	SMOKE1:2&5-- SMOKE2:1&6 cable	600	\$14,238.9180
A-M-003078ES	WELDMENT, VERTICAL PANEL, CABLE TRANSIT	582	\$14,020.3800
3107592C8ES	REAR PANEL SC 750	325	\$13,935.3500
A-M-003068ES	WELDMENT, BOTTOM PANEL, CABLE TRANSIT TI	372	\$13,822.7760
3107551C8ES	SOCKET HEAD HEX DRIVE CAP SCREW, M10 X 1	37,609	\$13,652.0670
3083888C8ES	Terminal fixer 2G2-CONNECTOR TERMINAL	13,922	\$13,643.5600
M-M-003948ES	FUSE COVER	1,388	\$13,495.5240
1430-0046YJS	RESIN RIBBON, 3.27IN X 450MTS, 5095 HIGH	271	\$13,414.5000
3107590C8ES	FAN1	1,343	\$13,403.1400
3107591C8ES	FAN2	1,336	\$13,333.2800
3092738C8ES	ES Door PE cable	8,274	\$13,238.4000
A-M-000038ES	FAN PANEL 1 ASSY	266	\$13,079.2200
3083567C8ES	AS26-MIO BOX Cable	593	\$12,915.5400
3084000C8ES	BARBED LOCKING FASTENER	291,253	\$12,815.1320
3107677C8ES	FILTER2	1,255	\$12,786.6930
3107680C8ES	SMALLAUTOMATIC THERMOSTAT (NORMALLY ON)	1,263	\$12,705.7800
M-M-000978ES	BUSBAR 2 BP 750	3,737	\$12,518.9500
3099758C8ES	M16X2-65 ZINC-FLAKECOATED CLASS 10.9 ALL	1,783	\$12,481.0000
3083566C8ES	AS25-MIO BOX Cable	534	\$12,346.0800
E-M-002198ES	Breakerbox:AS6-String2:AS1Harness	685	\$12,338.5557
M-M-002858ES	TOP PANEL, CABLE TRANSIT TIE PLATE	432	\$12,269.6640
3083565C8ES	AS23-MIO BOX Cable	549	\$12,220.7400
3083859C8ES	PC SHEET 2 SC 750	1,338	\$12,055.3800

The E&O Inventory on Hand			
Part Number	Description	Number of Parts	Total Amount of Unpaid Inventory on Hand for the Part (USD)
3107694C8ES	CABLE GLAND, M25, FOR HVAC CORD RS-485	1,400	\$11,774.7000
A-M-000968ES	BPC BOX ASM BP 750-ASSEMBLY NOT PURCHASE	535	\$11,572.0500
M-M-004378ES	PC BAFFLE	1,384	\$11,555.0160
3083637C8ES	BUS BAR 1 SC 750	5,074	\$11,315.0200
3107698C8ES	PLUG SHELL HVAC OAT RH	2,175	\$10,977.2250
3102286C8ES	ENERGY SEGMENT STANDPIPE LABEL	1,365	\$10,784.8650
3083568C8ES	AS27-MIO BOX Cable	486	\$10,565.6400
3083851C8ES	BASE PLATE ASM SC 750	110	\$10,434.6000
3102210C8ES	CABLE TIE MOUNT, 1" X 1" PSA FOR C	69,399	\$10,298.8116
E-B-002888ES	YBN-NSA-47	1,484	\$10,286.9396
3108182C8ES	CABLE BRACKET	973	\$10,119.2000
3107729C8ES	ES TOP CAP ASSY MARK IIC	8	\$10,096.8800
8050-0229YJS	GAF UNISIL HIGH SOLIDS SILICONE ROOF COA	456	\$10,032.0000
3094431C8ES	3M ALUMINUM FOIL TAPE UL	159	\$10,012.1505
A-M-004278ES	COVER PLATE ASSY	264	\$9,963.3600
3094433C8ES	SHIPPING COVER	288	\$9,887.3280
3107699C8ES	JOINT HVAC OAT RH	1,973	\$9,632.5806
E-M-002178ES	AS9:3&4&5---BREAKER BOX AS2:1&2&3 CABLE	682	\$9,295.5441
3107588C8ES	EMI FILTER	703	\$9,279.6000
E-B-005088ES	CABLE TIE, NYLON, BLACK, 300MM X 4.8MM	99,350	\$9,040.8500
E-M-002188ES	Breakerbox:AS5-String1:AS1 Harness	688	\$8,959.0741
3083993C8ES	LCD BACK SHELL	3,338	\$8,912.4600
3107697C8ES	PLUG SHELL 4 PIN	2,157	\$8,833.5190
3107649C8ES	Strboard:P3-AS6/7/8/9 Harness (Fan Contr	1,298	\$8,829.1518
3083875C8ES	power supply NDR-240-24-POWER SUPPLY DC-	250	\$8,825.0000
3083893C8ES	Phoenix DC Connector socket Black	1,299	\$8,651.3400
3083892C8ES	Phoenix DC Connector socket? Orange	1,283	\$8,544.7800

The E&O Inventory on Hand			
Part Number	Description	Number of Parts	Total Amount of Unpaid Inventory on Hand for the Part (USD)
3083890C8ES	CABLE TIE HOLDER, PUSH MOUNT, REVERSE, N	20,900	\$8,502.1200
3083520C8ES	Breakerbox;AS21-AS23 Harness	455	\$8,408.4000
E-M-002098ES	BOTTOM ENCLOSURE Groundbusbar cable	684	\$8,321.1062
3093979C8ES	3HR DC CONNECTOR PLATE	551	\$8,265.0000
3107594C8ES	4_FEET_7.62_DOUBLE_SPACED_CONNECTOR SOCK	5,084	\$8,134.4000
E-M-002328ES	Team Box;AS2;10&11&12--AS25 &AS26 harnes	679	\$8,128.1800
3083992C8ES	LCD front shell	3,424	\$8,046.4000
E-M-001948ES	BP(7)-BP(8) CAN cable	3,234	\$8,013.8520
8050-0229YJS	GAF UNISIL HIGH SOLIDS SILICONE ROOF COA	361	\$7,942.0000
3094493C8ES	BUS BAR 3 SC 750	1,196	\$7,929.4800
3108181C8ES	AC CARRIAGE BRACKET 2	722	\$7,927.5600
M-M-000988ES	BUSBAR 3 BP 750	3,552	\$7,885.4400
E-M-002088ES	TOPCAP Groundbusbar cable	684	\$7,840.1995
3085318C8ES	CAPTIVE HARDWARE SET, M5X10 PAN HEAD PHI	39,177	\$7,835.4000
3095952C8ES	ENERGY SEGMENT REFERENCE DESIGNATOR LABE	1,501	\$7,773.6790
3083547C8ES	PLC;AS2?15&16--AS27 harness	472	\$7,707.7600
E-M-002118ES	CABLE TRAY BOUNDING CABLE	942	\$7,645.6488
A-M-000058ES	FILTER BRACKET ASSY	384	\$7,628.5440
3090626C8ES	DISPLAY BUTTON COVER	2,055	\$7,624.0500
3092736C8ES	DC Cable From BP+ to BP-	299	\$7,558.7200
3107574C8ES	OPENABLE CONDUIT BRAIDING BLK	3,600	\$7,523.8955
3083539C8ES	Team Controller Box;AS2?13&14--AS26 harn	457	\$7,458.5325
3083538C8ES	PLC;AS2?10&11&12--AS25 BOX harness	420	\$7,056.0000
3085347C8ES	PLUG-IN BRIDGE - FBS 2-5	7,402	\$7,031.9000
3107593C8ES	2_FEET_7.62_DOUBLE_SPACED_CONNECTOR SOCK	6,353	\$6,988.3000
3093450C8ES	Buna-N Rubber Grommets 1-1/4"" Hole Di	4,301	\$6,847.1920

The E&O Inventory on Hand			
Part Number	Description	Number of Parts	Total Amount of Unpaid Inventory on Hand for the Part (USD)
3090622C8ES	SEAL BOX ASSY	328	\$6,802.7200
3083670C8ES	PVC TRUNKING 60X40 120CM	160,160	\$6,768.3616
3085652C8ES	GASKET, DAM, 1 IN THICK, HVAC	543	\$6,461.7000
3083668C8ES	Terminal marker seat (grey)	2,878	\$6,331.6000
3088023C8ES	Hexagon socket head cap screws-stainless	15,608	\$6,108.9712
3108184C8ES	REAR AC STANDOFF BRACKET	1,547	\$6,033.3000
M-M-004368ES	PC BAFFLE	682	\$6,016.6040
3083860C8ES	INSULATION COVER SC 750	1,418	\$6,012.3200
3083878C8ES	ACCUMULATOR DIODE	1,422	\$5,858.6400
3090629C8ES	CAN BUS TERMINAL RESISTOR 120?, 1/4W, 1 A	1,324	\$5,852.0800
3083671C8ES	ZIP TIE 150MM LONG BY 2.5MM WIDE	57,957	\$5,673.9903
A-M-004948ES	CONNECTING BRACKET ASSEMBLY; SEGMENT TO	724	\$5,645.0280
3083856C8ES	BRACKET 2 ASM SC 750	3,011	\$5,570.3500
3094434C8ES	Shrink Tape Transparent, 7 mil	168	\$5,372.6400
M-M-002078ES	FOAM GASKET	649	\$5,282.8600
E-M-002108ES	ES Upper Door PE cable	1,950	\$5,129.8065
3093677C8ES	Polyester cord strap 5/8" x 3,000'	25,280	\$4,904.3200
3107571C8ES	CAPTIVE HARDWARE SET, M4X60 PAN HEAD PHI	31,620	\$4,743.0000
3083988C8ES	Hexagon socket head cap screws-stainless	14,510	\$4,704.1420
3107576C8ES	OPENABLE CONDUIT BRAIDING BLK	1,625	\$4,696.1778
3083976C8ES	fan	470	\$4,690.6000
3093657C8ES	Close-End connectors	28,065	\$4,641.9510
3083841C8ES	HEXAGON HEAD BOLTS-FULL THREAD M5X30 A2-	14,118	\$4,575.6438
3107611C8ES	AS10-STR .P6 harness (LED control)	1,811	\$4,536.4826
A-M-00102F8ES	BATTERY PACK A WITHOUT MSD CENTIPEDE 800	45	\$4,383.0000
3083975C8ES	fan	437	\$4,361.2600
3083856C8ES	BRACKET 2 ASM SC 750	2,317	\$4,286.4500

The E&O Inventory on Hand			
Part Number	Description	Number of Parts	Total Amount of Unpaid Inventory on Hand for the Part (USD)
3084031C8ES	Cross recessed pan head tapping screws S	106,984	\$4,279.3600
A-M-003098ES	ASSEMBLY, CLAMP, CABLE TRANSIT TIE PLATE	853	\$4,231.7330
3083994C8ES	LCD PLASTIC COVER	6,522	\$4,108.8600
3083844C8ES	PAN HEAD SCREWS WITH CROSS RECESS M4X8 A	60,974	\$4,030.3814
E-M-002318ES	Team Box:AS1--BREAKER BOX:AS9 harness	683	\$3,916.3971
3087941C8ES	NO STEP LABEL	2,662	\$3,891.8440
3083852C8ES	FRONT PANEL ASM SC 750	92	\$3,875.9600
M-M-006978ES	ENERGY SEGMENT METAL MAIN NAMEPLATE TUV	208	\$3,800.1600
E-M-002338ES	Team Box:AS2:25&26--STR1:AS11 harness	681	\$3,753.7946
3085638C8ES	M4X10 BUTTON HEAD HEX DRIVE SCREW	108,600	\$3,692.4000
3083857C8ES	BRACKET 4 SC 750	3,076	\$3,691.2000
E-M-001968ES	STR:XD5--LCD-1 NETWORK CABLE UPPER	1,300	\$3,685.4090
3107664C8ES	STR:J10-XD3 NETWORK CABLE (TCP/IP)	1,364	\$3,683.4956
3107663C8ES	Str:J7-XD4 (CAN)	1,374	\$3,668.0029
E-M-001958ES	STR:XD4--BP 1-1 NETWORK CABLE UPPER	1,300	\$3,665.3110
3107670C8ES	BOX:PE-X1:5 -4cable	1,320	\$3,644.7576
3088530C8ES	HEX NUT, M10 x 1.5mm, A2-70 Stainless st	18,067	\$3,628.9376
3096678C8ES	ARC FLASH LABEL FUSED S750E (ENGLISH)	1,944	\$3,621.6720
M-M-000478ES	SMOKE DETECTOR BRACKET 3	1,090	\$3,608.9900
3084030C8ES	Cross recessed pan head tapping screws S	124,796	\$3,606.6044
A-M-00103F8ES	BATTERY PACK B WITHOUT MSD CENTIPEDE 800	37	\$3,603.8000
3107662C8ES	Str:J1-XD5RS485 output	1,814	\$3,573.5800
M-M-004038ES	WARNING PROHIBITION OF ACCESS 230VAC LAB	2,020	\$3,539.6460

The E&O Inventory on Hand			
Part Number	Description	Number of Parts	Total Amount of Unpaid Inventory on Hand for the Part (USD)
3107572C8ES	CAPTIVE PANEL SCREW PF11 M4X0.7-2 STAINLESS	2,648	\$3,474.6791
3107595C8ES	5_FEET_7.62_DOUBLE_SPACED_CONNECTOR SOCK	1,917	\$3,450.6000
E-M-001978ES	LCD-1--LCD NETWORK CABLE	1,305	\$3,381.3333
3083877C8ES	RELAY HOLDER	1,260	\$3,351.6000
3090571C8ES	HVAC MAIN DUCT PLATE SUB ASSY	149	\$3,173.7000
E-M-002348ES	Team Box:AS2:27&28--STR2:AS11 harness	691	\$3,050.1569
3088557C8ES	Hexagon socket head cap screws-stainless	20,786	\$2,989.0268
E-M-002058ES	STR:2--Groundbusbar Cable	1,152	\$2,903.0400
3084035C8ES	INSULATOR, FOR SUPPORT BOARD, 31.7mm GLS	71,077	\$2,885.7262
3086397C8ES	BATTERY PACK A G2.3 26KWH 96V EVE 280AH	31	\$2,880.2100
3084070C8ES	Hexagon socket head cap screws-stainless	5,264	\$2,844.8762
3083983C8ES	LCD BOX	427	\$2,839.5500
3087938C8ES	DO NOT LIFT HERE LABEL	2,640	\$2,827.9680
3107596C8ES	6_FEET_7.62_DOUBLE_SPACED_CONNECTOR SOCK	1,342	\$2,818.2000
3087943C8ES	NO FORKLIFT LABEL	2,540	\$2,767.8380
M-B-001838ES	WASHER NARROW M10 316 CRES STEEL	38,664	\$2,725.0387
3107575C8ES	OPENABLE CONDUIT BRAIDING BLK	1,200	\$2,723.9433
3094517C8ES	FLAT WASHER, PTFE, M10 (10.5mm ID X 22mm	1,368	\$2,708.6400
3095958C8ES	LABEL FUSE REPLACEMENT 2X 250A	1,420	\$2,639.7800
E-M-002368ES	TEAMBOX:SC1-STR1:XD3 cable	685	\$2,595.1568
E-M-002038ES	BREAKER BOX--Groundbusbar cable	749	\$2,554.6368
E-M-001928ES	BP(1)-1--BP(1) CAN CABLE	1,305	\$2,533.6706
E-M-002408ES	Team Box:AS2:24--DOORSWITCH4:4 cable	685	\$2,494.4412

The E&O Inventory on Hand			
Part Number	Description	Number of Parts	Total Amount of Unpaid Inventory on Hand for the Part (USD)
E-M-002448ES	DOORSWITCH2;4-- DOORSWITCH3;3 cable	682	\$2,493.2692
E-M-002388ES	AS15-TEAMBOX:LAN harness	685	\$2,474.0625
8090-0075YJS	WHITE PAINT RAL9016-PAINT & THINNER ALL	220	\$2,468.4000
M-M-003298ES	WATER BARRIER-PLASTIC PART CUST PLAST	690	\$2,463.3000
3093690C8ES	18-8 STAINLESS STEEL SOCKET HEAD SCREW-H	34,706	\$2,429.4200
E-M-002168ES	Z0-BB:AS1 CABLE	684	\$2,317.4741
3108185C8ES	BRACKET AC-STANDOFF	650	\$2,314.0000
3084057C8ES	SINGLE COIL SPRING LOCK WASHERS NORMAL T	36,534	\$2,301.6420
3107565C8ES	CABLE GLAND M16X1.5 THD 4-8 WIRE	9,889	\$2,274.4700
3093515C8ES	CABLE TIES 2	187,750	\$2,253.0000
E-M-002358ES	Team Box:AS2:19&20--SAT harness	691	\$2,194.0425
3107700C8ES	PLUG CONNECTION BODY HVAC OAT RH	1,405	\$2,141.7820
3086392C8ES	ZIP TIE, SES-150 3150MM	53,211	\$2,128.4400
E-M-002158ES	Z0:PE---GROUNDBUSBAR	684	\$2,042.4377
3107695C8ES	DUST COVER HDC BSS VAPM 5P M	686	\$2,034.9504
3107651C8ES	KM2-STR P4 (KM2 CONTROL AND FEEDBACK)	1,254	\$2,019.0027
3094522C8ES	TUV ENERGY SEGMENT 750 2H REPT LABEL	896	\$1,994.4960
3083638C8ES	BUS BAR 4 SC 750	368	\$1,983.5200
E-M-005068ES	TIE PLATE GROUNDING CABLE FOR UL	700	\$1,968.9600
3107650C8ES	KM1-STR P7 (KM1 CONTROL AND FEEDBACK)	1,254	\$1,960.8171
3086399C8ES	BATTERY PACK B G2.3 26KWH 96V EVE 280AH	21	\$1,951.1100
3107564C8ES	CABLE GLAND M32X1.5 THD 14- 21 WIRE	2,992	\$1,944.8000
3107701C8ES	CRIMP CONTACT FEMALE	5,268	\$1,941.9955
E-M-002128ES	AS9:1&2--Z0CABLE	681	\$1,938.6912

The E&O Inventory on Hand			
Part Number	Description	Number of Parts	Total Amount of Unpaid Inventory on Hand for the Part (USD)
3083639C8ES	BUS BAR 5 SC 750	603	\$1,893.4200
3083869C8ES	GREEN BUTTON S606-2010021CGB	3,774	\$1,871.9040
3085726C8ES	DISPLAY DOOR DOUBLE SIDE TAPE	8	\$1,823.0880
3096667C8ES	LABEL ""A"" AND ""B	1,695	\$1,795.0050
E-B-003918ES	CABLE GLAND, M12 x 1.5mm x 8mm, 3-6.5mm	8,113	\$1,784.8600
3083784C8ES	Mushroom head break mandrel blind rivets	26,824	\$1,773.0664
3093979C8ES	3HR DC CONNECTOR PLATE	118	\$1,770.0000
3093273C8ES	Rivets PTTD606H 300 Stainless	4,409	\$1,763.6000
E-M-002048ES	STR:1--Groundbusbar Cable	684	\$1,760.0756
3093680C8ES	DG LABEL (9x13.5)	1,100	\$1,757.8000
3083843C8ES	PAN HEAD SCREWS WITH CROSS RECESS M3X12	20,144	\$1,712.2400
3111000C8ES	LABEL, ARC FLASH, S800E 3HR ENGLISH	1,380	\$1,701.6780
A-M-002308ES	MOUNTING BRACKET ASSY	239	\$1,669.4150
3102287C8ES	WARNING TOXIC GAS LABEL	995	\$1,651.7000
3087937C8ES	LIFT HERE LABEL	2,690	\$1,648.9700
3087942C8ES	3 ARROWS LABEL	2,680	\$1,642.8400
3107609C8ES	X1:1-3--SB3:A1CABLE (GRID POWER L)	1,567	\$1,639.3327
3107600C8ES	SB4:B--FU2:1Cables (Grid PowerN)	1,566	\$1,635.7183
3107658C8ES	R1--STR:P1 Cables (current detect)	1,320	\$1,597.2000
3083889C8ES	PVC TRUNKING 40X40	50,000	\$1,593.0000
3083977C8ES	filter	163	\$1,592.9403
3107612C8ES	SB3:A --X1:3-1Cable (SB3 Output)	1,570	\$1,589.9076
3107569C8ES	HEX NUT WITH FLANGE, M6 X 1mm, A2-70 STA	16,467	\$1,584.9488
E-M-002578ES	EV OUT LOUVER GROUND BUSBAR CABLE	688	\$1,571.4814
3107659C8ES	R2--STR:P2Cables (current detect)	1,302	\$1,565.3165
3107555C8ES	DISPLAY CLEAR PC SHEET	1,488	\$1,516.5696
3107607C8ES	X2:1-3-- AS3:1CABLE (BPC2 POWER SUPPLY +	1,576	\$1,457.9103
M-B-000698ES	EDGE TRIM 2.4 - 3.2 MM PLASTIC	3,470	\$1,457.4000

The E&O Inventory on Hand			
Part Number	Description	Number of Parts	Total Amount of Unpaid Inventory on Hand for the Part (USD)
E-M-002398ES	Team Box:AS2:23--DOORSWITCH1:3 cable	691	\$1,455.8472
3107608C8ES	X2:2-3--AS3:2 CABLE (BPC2 POWER SUPPLY -	1,560	\$1,443.1092
3087939C8ES	DO NOT FORKLIFT LABEL	1,340	\$1,435.4080
3107655C8ES	KM1:A2--STR:P14 CABLE (KM1 VOLTAGEDETECT	1,302	\$1,428.1378
3083879C8ES	METAL HOLDER	6,490	\$1,427.8000
3107657C8ES	KM2:A2--STR:P15 CABLE (KM2 VOLTAGEDETECT	1,320	\$1,418.3928
3107605C8ES	X2:1-4-- AS2:1 CABLE (BPC1 POWER SUPPLY	1,548	\$1,408.0608
3083877C8ES	RELAY HOLDER	522	\$1,388.5200
3087858C8ES	END PLATE ASM 750 ASM	160	\$1,384.0000
3107654C8ES	KM1:A1--STR:P8 CABLE (KM1 VOLTAGE DETECT	1,258	\$1,379.8750
3107620C8ES	X1:4-3--U2:NCABLE (U2 POWER SUPPLY N)	1,569	\$1,378.6489
3107656C8ES	KM2:A1--STR:P10 CABLE (KM2 VOLTAGEDETECT	1,278	\$1,376.6616
3099759C8ES	M16 SPLIT LOCK WASHER	1,206	\$1,372.0421
3107635C8ES	SB1:A--FU3:1 CABLE (GRID POWER N)	1,309	\$1,361.0328
3107617C8ES	S1:2--X2:7-2 CABLE (FAN POWER SUPPLY+)	1,568	\$1,359.8480
3107616C8ES	U4:+V--S1:1 CABLE (FAN POWER SUPPLY+)	1,569	\$1,336.4585
3107597C8ES	X1:1-1--SB4:A1cable (Grid Power L)	1,298	\$1,334.5387
M-B-001188ES	HEX HEAD FLANGE SCREW, M5 X .8mm X 40mm,	2,636	\$1,304.8200
3085669C8ES	FEED-THROUGH TERMINAL BLOCK	1,714	\$1,302.6400
3093525C8ES	HEX HEAD SCREW, M10 X 1.5mm X 16mm, 316	5,331	\$1,299.6978
E-M-002078ES	Team BOX-Groundbusbar cable	484	\$1,293.2286
3107667C8ES	U2:PE-X1:7-3 cable	1,545	\$1,285.8726

The E&O Inventory on Hand			
Part Number	Description	Number of Parts	Total Amount of Unpaid Inventory on Hand for the Part (USD)
M-B-000248ES	PHOENIX DC CONNECTOR SOCKET DUST COVER	2,668	\$1,280.6400
3083573C8ES	MIO BOX--HVAC1 FREEZE SENSOR HARNESS	246	\$1,269.3600
3107686C8ES	AC CARRIAGE ASSY	3	\$1,268.0100
3107626C8ES	U2:+V--AS7:1CABLE (FAN POWER SUPPLY +)	1,822	\$1,250.6755
3093565C8ES	TB1-2 DC12V+ power supply harness (2)	530	\$1,245.5000
3107703C8ES	FLAT HEAD SCREW, HEX DRIVE, M4 X .7mm X	15,960	\$1,244.8800
3107661C8ES	SB2:B1-K1:44 CABLE (KM2 CONTACT)	1,317	\$1,240.8906
3087852C8ES	SIDE BEAM 750 ASM	306	\$1,239.3000
3107660C8ES	SB2:A1-K1:14 CABLE (KM1 CONTACT)	1,313	\$1,237.1217
3107665C8ES	U1:PE-X1:5-2 cable	1,272	\$1,235.7098
3107556C8ES	ENERGY DOOR DISPLAY FOAM	1,488	\$1,226.5584
3107652C8ES	KM1:A2--SB2:A CABLE (KM1 COIL-)	1,562	\$1,215.2829
3107606C8ES	X2:2-4--AS2:2 CABLE (BPC1 POWER SUPPLY -	1,317	\$1,197.9432
3087846C8ES	BOTTOM PROFILE 1P10S	79	\$1,196.0600
3107710C8ES	HEX DRIVE FLAT HEAD SCREW, M5 X .8mm X 1	21,720	\$1,194.6000
3107653C8ES	KM2:A2--SB2:B CABLE (KM1 COIL-)	1,523	\$1,184.9397
3107614C8ES	X1:3-2--U4:LCABLE (U4 POWER SUPPLY L)	1,324	\$1,183.8546
3093511C8ES	LOCK WASHER, EXTERNAL TOOTH, M10, 316 ST	47,107	\$1,177.6750
3107619C8ES	X1:3-3--U2:LCABLE (U2 POWER SUPPLY L)	1,318	\$1,158.1002
3107615C8ES	X1:4-2--U4:NCABLE (U4 POWER SUPPLY N)	1,315	\$1,142.3800
3107603C8ES	U3:+V--X2:1-1CABLE (BPCPOWER SUPPLY +)	1,575	\$1,140.3315

The E&O Inventory on Hand			
Part Number	Description	Number of Parts	Total Amount of Unpaid Inventory on Hand for the Part (USD)
E-M-002428ES	Team Box:AS2:22-- LOWER TOPCAP2:4 cable	682	\$1,133.4499
3107731C8ES	HEXAGON SOCKET HEAD CAP SCREWS SS M10X25	3,950	\$1,128.1200
3107628C8ES	X1:4-4--U5:NCABLE (U5 POWER SUPPLY N)	1,321	\$1,119.8778
3107669C8ES	U5:PE-X1:6-4 cable	1,320	\$1,119.0300
3107666C8ES	U3:PE-X1:7-4 cable	1,272	\$1,117.6810
3107627C8ES	X1:3-4--U5:LCABLE (U2 POWER SUPPLY L)	1,317	\$1,116.4868
E-M-002378ES	TEAMBOX:SC2-STR2:XD3 cable	683	\$1,104.2334
3107623C8ES	X2:5-2--AS6:2 CABLE (FAN POWER SUPPLY -)	1,567	\$1,100.6921
3107618C8ES	U4:-V--X2:8-1 CABLE (FAN POWER SUPPLY -)	1,558	\$1,079.8342
3107633C8ES	X2:9-2--AS8:1CABLE (FAN POWER SUPPLY +)	1,570	\$1,078.5115
3107642C8ES	U1:+V--X2:3-1 CABLE (BPC POWER SUPPLY+)	1,561	\$1,072.3290
3102282C8ES	Hexagon nut with flange M5 A2-70	1,510	\$1,046.4300
3086380C8ES	PARTITION PLATE - ATP-UT-QUATTRO	2,595	\$1,038.0000
3107621C8ES	U2:-V--X2:5-1 CABLE (FAN POWER SUPPLY -)	1,557	\$1,021.4231
3102285C8ES	GROUND LABEL	1,500	\$1,005.0000
3094561C8ES	HEX HEAD SCREW M10X16 STEEL CLASS 10.9	5,246	\$1,000.9368
3107613C8ES	SB3:B--X1:4-1Cable (SB3 Output)	1,321	\$998.5175
3107641C8ES	X2:4-3-- AS11:2 CABLE (PLC INPUT)	1,316	\$985.4340
E-M-002468ES	LOWER TOPCAP1:4--LOWER TOPCAP2:3 cable	688	\$983.0075
3087016C8ES	POWIN LOGO STICKER,40MMX40MM	1,222	\$977.6000
3094809C8ES	BARCODE LABEL 50X20	31,200	\$973.4400
3107634C8ES	X2:9-3--AS9:1CABLE (FAN POWER SUPPLY +)	1,284	\$961.4720

The E&O Inventory on Hand			
Part Number	Description	Number of Parts	Total Amount of Unpaid Inventory on Hand for the Part (USD)
3107631C8ES	X2:10-2--AS8:2 CABLE (FAN POWER SUPPLY -	1,307	\$958.4885
3107640C8ES	K1:A2 -- AS11:1 CABLE (K1 COIL-)	1,304	\$956.2884
3107644C8ES	X2:3-2--AS4:1 CABLE (BPC1 POWER SUPPLY+)	1,325	\$951.1910
A-M-00100F8ES	BATTERY PACK A WITH MSD CENTIPEDE 800, E	6	\$943.9200
A-M-00101F8ES	BATTERY PACK B WITH MSD CENTIPEDE 800, E	6	\$943.9200
3107673C8ES	FP:PE--BOX:PE CABLE	1,251	\$935.8231
3107624C8ES	X2:6-2--AS6:1 CABLE (FAN POWER SUPPLY +)	1,319	\$926.4920
3085663C8ES	BATTERY PACK B G2.3 26KWH 96V CATL 280AH	5	\$925.6000
3107629C8ES	U5:-V--X2:10-1 CABLE (FAN POWER SUPPLY -	1,315	\$917.5150
3085727C8ES	STAINLESS STEEL HEX NUT M4X0.7 MCMASTER	9,131	\$913.1000
3107643C8ES	U1:-V--X2:4-1 CABLE (BPC POWER SUPPLY -)	1,326	\$910.8957
3107647C8ES	U1:-V--AS5:2 CABLE (BPC2 POWER SUPPLY-)	1,321	\$907.4610
3083855C8ES	BRACKET 1 ASM SC 750	15	\$904.8000
3102282C8ES	Hexagon nut with flange M5 A2-70	1,301	\$901.5930
3107645C8ES	X2:4-2--AS4:2 CABLE (BPC1 POWER SUPPLY-)	1,253	\$899.5036
3085639C8ES	M3X8 BUTTON HEAD HEX DRIVE SCREW	29,730	\$891.9000
3107646C8ES	U1:+V--AS5:1 CABLE (BPC2 POWER SUPPLY+)	1,295	\$889.6003
3085642C8ES	M6 NUT	40,013	\$880.2860
3107668C8ES	U4:PE-X1:6-3 cable	1,063	\$868.2797
3107622C8ES	U2:+V--X2:6-1 CABLE (FAN POWER SUPPLY+)	1,319	\$865.2904
3083870C8ES	RED BUTTON RS606-2010021CRB	2,062	\$855.7300
3083883C8ES	Double connected terminal partition	1,241	\$854.8008

The E&O Inventory on Hand			
Part Number	Description	Number of Parts	Total Amount of Unpaid Inventory on Hand for the Part (USD)
3094560C8ES	CLOSED END SPLICE, CRIMP, 22 AWG, 16 AWG	31,428	\$835.9848
3083995C8ES	CABLE HOLDER	4,254	\$825.2760
3107567C8ES	CAPTIVE HARDWARE SET, PAN HEAD SCREW, PH	9,092	\$818.2800
E-M-002068ES	FSS TERMINAL BOX-- Groundbusbar cable	284	\$803.4332
3108186C8ES	PORON GASKET, HVAC	11	\$793.7600
3107577C8ES	OPENABLE CONDUIT BRAIDING BLK	150	\$787.5000
3090689C8ES	Pan Head Screws With Cross RecessM3X10-A	6,550	\$786.0000
3083840C8ES	Pan head screws with cross recessM3X8-A2	57,977	\$776.8918
3107636C8ES	SB1:B--FU4:1 CABLE (GRID POWER L)	1,348	\$771.9726
3083862C8ES	Instruction Logo 25mmX25mm	2,606	\$771.3760
3107637C8ES	FU3:2--U1:NCABLE (U1 INPUT N)	1,252	\$763.4195
3093581C8ES	DI:GND Public wiring harness (5)	530	\$763.2000
3107598C8ES	X1:2-1--SB4:B1 CABLE (GRID POWER N)	1,326	\$760.5273
3084872C8ES	Grounding Terminal Block- CONNECTOR TERMI	628	\$747.3200
3107602C8ES	FU2:2--U3:N CABLE (U3 POWER SUPPLY N)	1,267	\$738.6357
3107638C8ES	FU4:2-- U1:LCABLE (U1 INPUT L)	1,358	\$733.3200
3107610C8ES	X1:2-3--SB3:B1 CABLE (GRID POWER N)	1,253	\$729.2836
3093651C8ES	CAPTIVE HARDWARE SET PAN HEAD CROSS RECE	24,166	\$722.5634
3107599C8ES	SB4:A--FU1:1Cables (Grid Power L)	1,352	\$715.7758
3093567C8ES	TB1-4 DC12V- power supply harness (4)	530	\$710.2000
3092739C8ES	8-32 X 3/8" ELECTRICAL GROUNDING SCRE	16,720	\$702.2400
M-B-001008ES	HEX HEAD BOLT, M8 X 1.25 X 80MM, 18-8 ST	1,386	\$701.3160
3090448C8ES	M6X10 SS BUTTON HEX HEAD	6,888	\$688.8000

The E&O Inventory on Hand			
Part Number	Description	Number of Parts	Total Amount of Unpaid Inventory on Hand for the Part (USD)
3107601C8ES	FU1:2--U3:LCABLE (U3 POWER SUPPLY L)	1,321	\$686.9200
3107639C8ES	X2:3-3-- K1:A1 CABLE (K1 COIL+)	1,317	\$680.6783
3107604C8ES	U3:-V--X2:2-1 CABLE (BPC POWER SUPPLY -)	1,820	\$655.2000
3083838C8ES	HEX NUT, M6 X 1mm, 18-8 STAINLESS STEEL	27,179	\$638.7065
3086398C8ES	Battery Pack B G2.3 26KWh 96V EVE 280Ah	5	\$633.3000
3093509C8ES	SOCKET HEAD HEX DRIVE CAP SCREW, M4 X 1	9,754	\$631.0838
E-M-002418ES	Team Box:AS2:21-- LOWER TOPCAP1:3 cable	677	\$619.3467
3083643C8ES	RUBBER PAD 21X17X11-80SH-BLACK	4,756	\$618.2800
3086386C8ES	FSS;AS5 -- ES;DAMPER ACTUATORS	15	\$607.0500
3093597C8ES	PE;TB1-4--SHELL;PE cable	530	\$588.3000
E-M-002458ES	DOORSWITCH3;4-- DOORSWITCH4;3 cable	692	\$582.0412
3107671C8ES	AS1:3-X1:7-1 cable	1,352	\$581.3600
3107672C8ES	AS1:4-X1:6-1 cable	1,349	\$580.0700
E-M-002438ES	DOORSWITCH1;4-- DOORSWITCH2;3 cable	690	\$568.6911
3093508C8ES	SOCKET HEAD HEX DRIVE CAP SCREW, M4 X 1	13,990	\$563.7970
3085661C8ES	BATTERY PACK A G2.3 26KWH 96V CATL 280AH	3	\$555.3600
3087880C8ES	Hexagon socket head cap screws-stainless	5,175	\$553.7250
3093583C8ES	TB2-22 Public wiring harness (6	530	\$545.9000
3093584C8ES	TB2-24 Public wiring harness (7)	530	\$545.9000
3093684C8ES	Wood Crate -24x20x25	5	\$540.0000
3083951C8ES	KM2-STR P4?KM2 CONTROL AND FEEDBACK?	309	\$537.6600
3083950C8ES	KM1-STR P7?KM1 CONTROL AND FEEDBACK?	320	\$537.6000

The E&O Inventory on Hand			
Part Number	Description	Number of Parts	Total Amount of Unpaid Inventory on Hand for the Part (USD)
3107632C8ES	X2:10-3--AS9:2CABLE (FAN POWER SUPPLY -)	1,322	\$528.8000
3083979C8ES	AS1:4-X1:6-1 CABLE	1,214	\$522.0200
3083863C8ES	Bar Code-SC	3,243	\$518.8800
3088556C8ES	Hexagon socket head cap screws-stainless	9,693	\$517.6062
3107625C8ES	U2:-V--AS7:2 CABLE (FAN POWER SUPPLY -)	1,423	\$512.2800
3086396C8ES	Battery Pack A G2.3 26KWh 96V EVE 280Ah	4	\$508.0400
3084052C8ES	Plain washers?Large series?Product grade	6,887	\$502.7510
3107553C8ES	resister cable inside BPC box	133	\$489.0769
3083837C8ES	Hexagon Nuts,Style 1-M5-A2-70	30,071	\$478.1289
3083851C8ES	BASE PLATE ASM SC 750	5	\$474.3000
3107648C8ES	X2:3&4 -Strboard:P12(STR PowerSupply)	318	\$466.4170
3107568C8ES	WIRE SADDLE LOCKING	8,084	\$466.0426
3093514C8ES	CABLE TIES 1	65,600	\$459.2000
8000-0074YJS	GUIDE RAIL 37 CM	1,813	\$453.2500
3084021C8ES	BP (7) -BP (8) CAN cable	250	\$450.0000
3107630C8ES	U5:+V--X2:9-1 CABLE (FAN POWER SUPPLY+)	1,352	\$446.1600
3105677C8ES	RIVET, BLIND, DOMED HEAD, .125in DIA for	7,972	\$438.4600
3085673C8ES	INNER PANEL ASM MIO BOX	50	\$423.0000
3088553C8ES	Hexagon nut with flange M6 A2-70	6,426	\$417.6900
3083664C8ES	DOUBLE CONNECTED TERMINAL PARTITION	1,093	\$402.8798
3093648C8ES	Pan Head Screws With Cross RecessM4X16-A	16,527	\$401.6061
3087851C8ES	BUSBAR_5_ASM_MODULE_750_ASM	88	\$401.2800
3093681C8ES	Corrugated cardboard endcap	1,334	\$400.2000
3083500C8ES	AS15-EDS :PORT1 cable	95	\$399.9500
3087855C8ES	FRONT_INJECTION_BRACKET_B 1P10S ASM	78	\$397.8000
3083532C8ES	HVAC chassis ground cable	426	\$389.3768

The E&O Inventory on Hand			
Part Number	Description	Number of Parts	Total Amount of Unpaid Inventory on Hand for the Part (USD)
3085338C8ES	TB;120VACL1--FAN1LOW;14 cable	583	\$384.7800
3085341C8ES	TB;120VACL1--HVAC1;NO cable	554	\$382.2600
3083897C8ES	AS1;1&2-Z1 CABLES (Z1 INPUT)	309	\$377.4682
3083945C8ES	X2;4-2--AS4;2 CABLE?BPC1 POWER SUPPLY-?	961	\$374.7900
3096933C8ES	BRACKET CENTER	56	\$370.1600
91116A1508ES	18-8 Stainless Steel Oversized M6 Washer	10,500	\$367.5000
3083574C8ES	MIO BOX--HVAC2 FREEZE SENSOR harness	61	\$358.0700
3085339C8ES	TB;120VACL1--FAN1HIGH;14 cable	548	\$356.2000
3107730C8ES	SOCKET HEAD HEX DRIVE CAP SCREW M5 X 1mm	6,264	\$354.5424
3085344C8ES	TB;120VACL2--HP2;14 cable	552	\$353.2800
3085340C8ES	TB;120VACL1--HP1;14 cable	565	\$350.3000
3085345C8ES	TB;120VACL2--HVAC2;NO cable	560	\$347.2000
3089726C8ES	SELF CLINCHING BLIND NUT M4-2	2,668	\$346.8400
3087848C8ES	BACK_INJECTION_BRACKET_B_ 1P10S ASM	77	\$346.5000
3093591C8ES	TB2-4--KF2;A11+ cable	530	\$339.2000
3087860C8ES	PC SHEET	698	\$338.5300
3085640C8ES	M10X30 HEX BOLT	1,055	\$337.6000
M-B-000978ES	LOCK WASHER, INTERNAL TOOTH, M5, 18-8 ST	10,888	\$337.4191
3085343C8ES	TB;120VACL2--FAN2HIGH;14 cable	508	\$330.2000
3096963C8ES	WASHER SS 3/4" OD	467	\$326.9000
3083845C8ES	PAN HEAD SCREWS WITH CROSS RECESS M4X45	800	\$326.2400
3084048C8ES	FLAT WASHER, M6 (6.4MM ID X 11MM OD X 1.	25,048	\$325.6240
3093270C8ES	BACK PLATE QUAD	4	\$322.4000
3085342C8ES	TB;120VACL2--FAN2LOW;14 cable	548	\$317.8400
3107707C8ES	HEAT SHRINK TUBING BLACK D30	106,500	\$312.0450
3090625C8ES	AC CABLE CONNECTOR PLATE	6	\$309.9000

The E&O Inventory on Hand			
Part Number	Description	Number of Parts	Total Amount of Unpaid Inventory on Hand for the Part (USD)
3093569C8ES	TB2-2--W2;C cable	530	\$302.1000
3093574C8ES	TB2-6--VENT;NO cable	530	\$302.1000
3093578C8ES	TB2-15--KF2;AI2+ cable	530	\$302.1000
3093579C8ES	TB2-16--KF2;AI2- cable	530	\$302.1000
3093582C8ES	TB2-20--KF2;AI0+ cable	530	\$302.1000
3084049C8ES	LOCK WASHER, SPLIT, M6 (6.5MM ID X 11.8M	25,006	\$300.0720
3107566C8ES	CABLE GLAND M24X1.5 THD 8- 14 WIRE	700	\$294.0000
3097944C8ES	GROUNDING BRACKET	131	\$289.5100
3093568C8ES	TB2-1--W1;C cable	530	\$286.2000
3093571C8ES	DIO;1--W1;A2cable	530	\$286.2000
3093572C8ES	DIO;2--W2;A2cable	530	\$286.2000
3093576C8ES	TB2-13--KF2;AI3- cable	530	\$286.2000
3093577C8ES	TB2-14--KF2;AI3+ cable	530	\$286.2000
3093580C8ES	TB2-17--KF2;DI2 cable	530	\$286.2000
3093585C8ES	TB2-25--SC-DOORS;C1 cable	530	\$286.2000
3093587C8ES	SC-TOPCAP;NO1--TB2-26 cable	530	\$286.2000
3093588C8ES	TB2-27--SC-DOORS;C2 cable	530	\$286.2000
3093590C8ES	SC-TOPCAP;NO2--TB2-28 cable	530	\$286.2000
3093594C8ES	KF1;PE--PE;TB1-1 cable	530	\$286.2000
3093595C8ES	KF2;PE--PE;TB1-2 cable	530	\$286.2000
3093596C8ES	XF1;PE--PE;TB1-3cable	530	\$286.2000
3094477C8ES	BATTERY PACK A G2.3 26KWh 96V REPT 280Ah	3	\$278.7300
1860-0026YJS	GUIDE RAIL 37.5CM-HARDWARE COTS METAL	945	\$273.0105
3093592C8ES	KF2;DI0--PLC-DOORS; NO cable	530	\$270.3000
3093593C8ES	KF2;DI1--PLC-TOPCAP;NO cable	530	\$270.3000
3094502C8ES	RIVET BLIND DOME HEAD 0.188IN GRIP RANG	2,352	\$268.5984
3083939C8ES	SB1;B--FU4;1 CABLE ?GRID POWER L?	462	\$264.5782
3083872C8ES	INSULATOR,FOR SUPPORT BOARD,22.2MM GLS	8,113	\$263.6725
3093586C8ES	SC-DOORS;NO1--SC-TOPCAP;C1 cable	530	\$259.7000

The E&O Inventory on Hand			
Part Number	Description	Number of Parts	Total Amount of Unpaid Inventory on Hand for the Part (USD)
3093589C8ES	SC-DOORS;NO2--SC-TOPCAP;C2 cable	530	\$259.7000
3085647C8ES	1/4-20 X 2.5 LONG 2A UNC ASME B18-6-3 CO	1,595	\$255.2000
A-M-000988ES	BPC HEAT SINK PANEL BP 750	24,605	\$246.0500
3083900C8ES	SB4;A--FU1;1 CABLES (GRID POWER L)	462	\$244.5920
3083914C8ES	Z1;N1--X1;2-4 CABLE?GRID POWER N?	502	\$240.9600
3085337C8ES	ADAM4055;GND--DC12V-cable	817	\$236.9300
3093649C8ES	CAPTIVE HARDWARE SET, M5X25 PAN HEAD PHI	6,063	\$235.2444
3093528C8ES	ARC FLASH LABEL S750E 3+ HR (ENGLISH)	201	\$232.1550
3096932C8ES	BRACKET SIDE	58	\$220.4000
3085655C8ES	Battery Pack A G2.3 26KWh 96V CATL 280Ah	1	\$219.3100
3083852C8ES	FRONT PANEL ASM SC 750	5	\$210.6500
A-M-000948ES	MODULE BRACKET WELDMENTASM BP 750	21,029	\$210.2900
3083836C8ES	Hexagon Nuts,Style 1-M4-A2-70	15,115	\$210.0985
3098185C8ES	WASHER M10 18-8 STAINLESS STEEL ISO 7092	6,257	\$208.9838
3109544C8ES	HEX HEAD SCREW, M10 x 1.5mm x 20mm, 316	1,337	\$206.1253
3083978C8ES	AS1;3-X1;7-1 CABLE	471	\$202.5300
3093268C8ES	3M TM Aluminum Foil Tape 3340	158	\$202.2400
3087842C8ES	Hexagon head bolts-Full thread M8X18-A2-	1,645	\$199.0450
3086225C8ES	PVC Trunking 60X40 120cm	34	\$193.8000
3090450C8ES	M8 TIGHT GRIP EXTERNAL TOOTH LOCK WASHER	2,972	\$193.1800
8100-0350YJS	AEROSOL SW RAL 9004 BLACK MATE	17	\$190.7400
3083899C8ES	X1;2-1--SB4;B1 CABLE?GRID POWER N?	324	\$185.8302
3094479C8ES	BATTERY PACK B G2.3 26KWh 96V REPT 280Ah	2	\$185.8200

The E&O Inventory on Hand			
Part Number	Description	Number of Parts	Total Amount of Unpaid Inventory on Hand for the Part (USD)
3096672C8ES	HEXAGON SOCKET HEAD CAP SCREWS-STAINLESS	5,410	\$184.4810
8000-0072YJS	GUIDE RAIL 27.5 CM	1,001	\$180.1800
3083963C8ES	Z1;PE-X1;5-3 CABLE	310	\$172.4220
3094430C8ES	ANSI_B18.3.1M_SHCS_M4X1-10MM	2,958	\$171.5640
3085324C8ES	ADAM4055;DI0--FRZ-1?+ cable	565	\$169.5000
3090628C8ES	PREVAILING TORQUE TYPE HEXAGON NUTS (WIT	4,808	\$168.2800
3094501C8ES	RIVET, BLIND, 3/16IN DIA, .250-.371IN GR	912	\$165.9840
3084041C8ES	Pan head screws with cross recessM4X10-A	5,136	\$164.3520
8000-0073YJS	GUIDE RAIL 28 CM	854	\$162.2600
3083530C8ES	FSS TERMINAL BOX-GROUNDBUSBAR CABLE	63	\$160.0200
3085319C8ES	ADAM4055;DOCOM--HVAC1;13 cable	571	\$159.8800
3083933C8ES	U5;+V--X2;9-1 CABLE?FAN POWER SUPPLY+?	471	\$155.4300
3086381C8ES	PLUG-IN BRIDGE - FBS 3-5	361	\$155.2300
3085328C8ES	ADAM4055;DO0--FAN1LOW;A2 cable	590	\$149.2995
3085325C8ES	ADAM4055;DI1--FRZ-2?+ cable	495	\$148.5000
3096679C8ES	MANUFACTURE DATE LABEL	750	\$146.1000
3093678C8ES	Metal Buckles 5/8"" 1,000 / Bo	496	\$146.0224
3085335C8ES	ADAM4055;DO7--HP2;A2 cable	519	\$145.5017
3084037C8ES	BPC BACK COVER 750	66	\$145.1056
3085697C8ES	SHCS M4X10 STAINLESS STEEL	3,503	\$140.1200
3087853C8ES	SIDE_PC SHEET 1P10S	152	\$139.8400
3085329C8ES	ADAM4055;DO1--FAN1HIGH;A2 cable	550	\$139.1775
3085336C8ES	ADAM4055;+VS--DC12V+ cable	463	\$138.9000
3085332C8ES	ADAM4055;DO4--FAN2LOW;A2 cable	555	\$138.7500
3085331C8ES	ADAM4055;DO3--HP1;A2 cable	548	\$137.0000
3084007C8ES	BP FRONT PANEL 750	13	\$134.7385

The E&O Inventory on Hand			
Part Number	Description	Number of Parts	Total Amount of Unpaid Inventory on Hand for the Part (USD)
3087847C8ES	BOTTOM_INSULATION_SHEET_1P10S	79	\$133.5100
3085320C8ES	HVAC1;13 --FAN1LOW;A1 cable	556	\$133.4400
3085333C8ES	ADAM4055;DO5--FAN2HIGH;A2 cable	529	\$132.2500
3087854C8ES	TOP LID 1P10S	90	\$131.1300
3083912C8ES	Z1;L1--X1;1-4 CABLE? GRID POWER L?	306	\$128.5200
3094476C8ES	BATTERY PACK A G2.3 26KWh 96V REPT 280Ah	1	\$127.0100
3085322C8ES	HVAC2;13 --FAN2LOW;A1 cable	488	\$126.8800
3083839C8ES	HEXAGON NUTS,STYLE 1	2,620	\$126.2840
3085330C8ES	ADAM4055;DO2--HVAC1;14 cable	464	\$125.2800
A-M-000908ES	BASE WELDMENT ASM BP 750	12,406	\$124.0600
3085334C8ES	ADAM4055;DO6--HVAC2;14 cable	450	\$121.5000
3083928C8ES	U2;-V--AS7;2 CABLE?FAN POWER SUPPLY -?	307	\$113.5900
3085686C8ES	316 CRES STEEL, SPLIT LOCK WASHER M8, 14	4,820	\$110.8600
3085321C8ES	HP1;A1--HVAC2;13 cable	430	\$107.5000
8000-0071YJS	GUIDE RAIL 6.5 CM	2,383	\$107.2350
3092740C8ES	NO. 8 EXTERNAL TOOTH LOCK WASHER, 18-8 S	6,904	\$89.7520
3107732C8ES	SILICONE SEALANT	1,508	\$88.5648
3087850C8ES	BUSBAR 4 MODULE 750	112	\$77.2800
3093512C8ES	Card buckle 1	1,886	\$75.4400
3085641C8ES	M4X12 BUTTON HEAD HEX DRIVE SCREW	2,470	\$74.1000
3087859C8ES	END INSULATION SHEET 750	120	\$69.6000
3086379C8ES	PARTITION PLATE - ATP-UKKB 3	74	\$65.1200
3083881C8ES	Ac fuse seat CHM2D1U-CIRCUIT PROTECTION	1	\$64.6700
3085676C8ES	STAINLESS STEEL PAN HEAD PHLIPE M4X0.7 5	171	\$59.8500
3092741C8ES	NO. 8 PLAIN WASHER, 18-8 STAINLESS STEEL	5,704	\$57.0400
3087841C8ES	Mushroom head break mandrel blind rivets	804	\$54.7524

The E&O Inventory on Hand			
Part Number	Description	Number of Parts	Total Amount of Unpaid Inventory on Hand for the Part (USD)
3087840C8ES	insulator-SB3030M8B	153	\$53.5500
3085695C8ES	BDS8 BUTTERFLY BACKDRAFT DAMPER ALUMINUM	4	\$49.6000
M-B-000998ES	LOCK WASHER, M8, EXTERNAL TEETH, 18-8 ST	1,386	\$48.5100
3087856C8ES	BUSBAR 1 MODULE 750	65	\$47.4500
3085327C8ES	ADAM4055;DO GND--TB;DC12V-cable	164	\$45.9200
3084614C8ES	BUTTON HEAD HEX DRIVE SCREW M4 6x0.7	1,334	\$44.4222
3094435C8ES	ANSI B18.22 WASHER STANDARD M4 STEEL GAL	8,513	\$42.5650
3083783C8ES	Countersunk flat head screws with cross	3,661	\$41.0032
1860-0025YJS	GUIDE RAIL 5CM-HARDWARE COTS METAL	971	\$39.5197
3083657C8ES	Power Supply EDR-120-12	2	\$37.0000
1860-0028YJS	CABLE DUCT 60X40 400MM-HARDWARE COTS MET	6	\$35.2908
3093613C8ES	SHORTY BUSHING_SNG_LOCK_HEYCO_2 836	679	\$32.6463
3083865C8ES	4 FEET 7.62 DOUBLE SPACED CONNECTOR (SOC	20	\$32.0000
3090620C8ES	M8 STEEL HEX NUT	831	\$29.0850
3087849C8ES	BUSBAR 3 MODULE 750	76	\$27.3600
3083879C8ES	METAL HOLDER	118	\$25.9600
3090619C8ES	SCREW, THREAD FORMING, TORX PLUS, M6X12M	210	\$20.1600
3087845C8ES	Hexagon head bolts-Full thread M6X20-A2-	344	\$18.2320
3085323C8ES	HP2;A1--TB?DC12V+ cable	72	\$18.2196
3090690C8ES	Serrated lock washers interal teeth -5-A	2,286	\$16.0020
3085724C8ES	DISPLAY CLEAR PC SHEET	3	\$15.5700
3093267C8ES	Closed cell EPDM 1/4 x 1/4 adhesive back	14	\$15.5660
3084005C8ES	BP BASE 750	1,369	\$13.6900

The E&O Inventory on Hand			
Part Number	Description	Number of Parts	Total Amount of Unpaid Inventory on Hand for the Part (USD)
3087844C8ES	Hexagon head bolts-Full thread M6X14-A2-	302	\$11.4760
3083959C8ES	R2--STR;P2 CABLES (CURRENT DETECT)	9	\$10.8202
3093688C8ES	Resistor, Carbon Film, Res 120 Ohms, Pwr	375	\$7.5000
3086951C8ES	BPC BOARD FOR 750	708	\$7.0800
3092761C8ES	STATX HOUSING ASSEMBLYS750E ENERGY SEGME	665	\$6.6500
3087883C8ES	EVE 280K 1P BATTERY CELL	650	\$6.5000
3094498C8ES	STATX DOOR ASSEMBLY	644	\$6.4400
P10900070004168ES	BUSBAR_2_MODULE_750	604	\$6.0400
3094562C8ES	CABLE TIE 6.1" 18LB TENSILE UV NYLON	181	\$5.4300
3100969C8ES	M4X4 STAINLESS STEEL SCREW	1	\$5.4200
3083527C8ES	STRINGCONTROLLER1-GROUNDBUSBAR CABLE	2	\$3.9800
91116A1408ES	18-8 Stainless Steel Oversized M5 Washer	121	\$2.4200
3090640C8ES	STAINLESS STEEL DOME HEAD 4MM RIVET	21	\$1.6800
3087862C8ES	battery package resistance cable	159	\$1.5900
3083982C8ES	FGA, BATTERY CABINET ASSEMBLY	146	\$1.4600
3087883C8EX	EVE 280K 1P BATTERY CELL-BATTERY ALL	140	\$1.4000
3083468C8ES	Assembly, Top Level Upper Cabinet HVAC T	134	\$1.3400
3086400C8EX	1P10S 280K 0.5P CELL BATTERY MODULE B-BA	115	\$1.1500
3087861C8ES	battery package balance cable	90	\$0.9000
3083917C8ES	X1;3-2--U4;L CABLE? U4 POWER SUPPLY L?	1	\$0.5428
3083982C8ES	FGA, BATTERY CABINET ASSEMBLY	34	\$0.3400
3090773C8ES	BREAKER BOX 750	20	\$0.2000

The E&O Inventory on Hand			
Part Number	Description	Number of Parts	Total Amount of Unpaid Inventory on Hand for the Part (USD)
3085694C8ES	HVAC DUCT MAIN ASSY	15	\$0.1500
3092951C8ES	TEAM CONTROLLER BOX ES 750	11	\$0.1100
3109556C8ES	DAMPER ASSY	649	\$0.0649
3480-0330YJS	DUMMY LABEL LUNAR-LABEL COTS LABEL	4	\$0.0400
3084005C8ES	BP BASE 750	2	\$0.0200
REWORK_STA CK2	REWORK STACK	2	\$0.0200
3086951C8ES	BPC BOARD FOR 750	1	\$0.0100
3108192C8ES	BERGSTROM A05GD-C02 HVAC 220V 60HZ	736	\$0.0074
3110399C8ES	LOWER ASSY ACE TDN257	37	\$0.0037
A-M-001958ES	ES FSS, GLOBAL, UL	187	\$0.0019
A-M- 00080F8ES	MODULE B 800 ASM, EVE 306Ah 0.5P	136	\$0.0014
3084022C8ES	DC Cable From STR+ to BP+	2	\$0.0002
			Total = \$9,433,915.72

The E&O Inventory on Order			
Part Number	Description	Number of Parts	Total Amount of Unpaid Inventory on Order for the Part (USD)
3083847C8ES	INSULATOR, 3000V, 25mm OD x 60mm HIGH, M	24	\$244.32
3083847C8ES	INSULATOR, 3000V, 25mm OD x 60mm HIGH, M	780	\$7,940.40
3083875C8ES	power supply NDR-240-24-POWER SUPPLY DC-	100	\$3,530.00
3083875C8ES	power supply NDR-240-24-POWER SUPPLY DC-	200	\$7,060.00
3083875C8ES	power supply NDR-240-24-POWER SUPPLY DC-	150	\$5,295.00
3086951C8ES	BPC BOARD FOR 750	682	\$6.82
3093676C8ES	Shrink Wrap transparent (Vapor barrier)	400	\$90,312.00
3093677C8ES	Polyester cord strap 5/8" x 3,000'	17,760	\$3,445.44
3107731C8ES	HEXAGON SOCKET HEAD CAP SCREWS SS M10X25	20,000	\$5,712.00
3108186C8ES	PORON GASKET, HVAC	2	\$144.32
M-B-002358ES	PACKAGING FOAM BLACK 1.0 X 18 X 24	1,092	\$52,828.78
M-M-001048ES	FRONT COVER PANEL 1 BP 750	3,600	\$5,652.00
M-M-003908ES	FOAM	45	\$2,029.01
M-M-003938ES	BP FRONT PANEL COVER	150	\$2,671.35
			Total = \$186,871.43

The E&O Inventory on Order That Celestica Cancelled (By Supplier)				
<i>Heilmex</i>				
Part Number	Purchase Order Number	Description	Number of Parts	Total Cancellation Fees for this Part (USD)
3083856C8ES	4504476875	BRACKET 2 ASM SC 750	70	\$70
3083856C8ES	4504476875	BRACKET 2 ASM SC 750	872	\$872
3083856C8ES	4504476875	BRACKET 2 ASM SC 750	872	\$872
3083856C8ES	4504527268	BRACKET 2 ASM SC 750	1610	\$1,610
3084005C8E AS	454262012	BP_BASE_750	65	\$4,412
M-M- 006978ES	4504494270	ENERGY SEGMENT METAL MAIN NAMEPLATE TUV	150	\$2,183
M-M- 006978ES	4504494270	ENERGY SEGMENT METAL MAIN NAMEPLATE TUV	340	\$4,947
				Heilmex Total = \$14,966

The E&O Inventory on Order That Celestica Cancelled (By Supplier)

Beacon

Part Number	Purchase Order Number(s)	Description	Total Cancellation Fees for this Part (USD)
3107562C8ES	45044756575657	FAN BRACKET ASSY	\$9,282
3107573C8ES	4504483094, 4504447153	LID SC 750	\$34,578
3107592C8ES	4504488019	REAR PANEL SC 750	\$20,238
3107678C8ES	4504483105	BRACKET 1 ASM SC 750	\$34,580
3108178C8ES	4504475596, 4504475597, 4504475598, 4504475601	AC CARRIAGE SIDE BEAM ASSY	\$55,457
3108180C8ES	4504488020, 4504459583	AC TRAY OUTER GUIDE	\$26,547
3108181C8ES	4504474846, 4504459587	AC CARRIAGE BRACKET 2	\$26,442
3108182C8ES	4504474873	CABLE BRACKET	\$11,242
3108184C8ES	4504474887	REAR AC STANDOFF BRACKET	\$3,710
3108185C8ES	4504474879, 4504459593	BRACKET AC-STANDOFF	\$9,696
3108187C8ES	4504475591, 4504475593, 4504475594, 4504475595	AC TRAY MOUNT ASSEMBLY	\$61,958
A-M-000038ES	4504475654, 4504475655	FAN PANEL 1 ASSY	\$24,765
A-M-000058ES	4504475653	FILTER BRACKET ASSY	\$4,541
A-M-000598ES	4504484424, 4504488021	FRONT_PANEL_SC_750	\$37,536
A-M-002308ES	4504475651	MOUNTING BRACKET ASSY	\$1,498

The E&O Inventory on Order That Celestica Cancelled (By Supplier)			
<i>Beacon</i>			
Part Number	Purchase Order Number(s)	Description	Total Cancellation Fees for this Part (USD)
A-M-003068ES	4504475665	WELDMENT, BOTTOM PANEL, CABLE TRANSIT TI	\$8,750
A-M-003078ES	4504475664	WELDMENT, VERTICAL PANEL, CABLE TRANSIT	\$8,543
A-M-003098ES	4504475662	ASSEMBLY, CLAMP, CABLE TRANSIT TIE PLATE	\$8,037
A-M-004278ES	4504499563	COVER PLATE ASSY	\$9,904
A-M-004948ES	4504491323	CONNECTING BRACKET ASSEMBLY; SEGMENT TO	\$2,537
M-M-000478ES	4504488022	SMOKE DETECTOR BRACKET 3	\$373
M-M-002858ES	4504488023	TOP PANEL, CABLE TRANSIT TIE PLATE	\$5,036
			Beacon Total = \$405,249

The E&O Inventory on Order That Celestica Cancelled (By Supplier)			
<i>Kugami</i>			
Part Number	Purchase Order Number	Number of Parts	Total Cancellation Fees for this Part (USD)
3084007C8ES	4504277917	5,000	\$51,822.50
3084007C8ES	4504280026	5,000	\$51,822.50
3084007C8ES	4504305454	5,000	\$51,822.50
3084008C8ES	4504277929	5,000	\$17,435.50
3A084008C8ES	4504277930	5,000	\$17,435.50
3084008C8ES	4504280027	5,000	\$17,435.50
3084008C8ES	4504298022	5,000	\$17,435.50
3084008C8ES	4504298023	5,000	\$17,435.50
3084008C8ES	4504305455	5,000	\$17,435.50
3084008C8ES	4504305456	5,000	\$17,435.50
3084008C8ES	5900029535	12,042	\$0
3084037C8ES	4504246923	2,000	\$4,343.60
M-M-000928ES	4504488030	7,300	\$25,455.83
			Kugami Total = \$50,000 ¹
Total for All Suppliers = \$470,215.12			

¹ Cancellation fees to Kugami Mexico totaled \$307,315.43. Pursuant to a settlement agreement between Kugami and Celestica, Kugami agreed to accept \$50,000 to resolve these cancellation fees. A copy of the settlement agreement is attached to this Exhibit C as Schedule 1.

Schedule 1



1/SEP/2025 Arteaga, Coahuila (REV)

Obsolete Raw Components and Resin Payment (POWIN BATTERY PACK)
Continuation from July 31st, 2024 communication

Dear customer,

CELESTICA International LP
5140 Yonge Street, PO BOX 42
North York Ontario, M2N 6L7

Hereby KUGAMI MEXICO notifies you about the agreement conditions for the closure of the existing pending quantities of raw materials in our inventory. The following quantities have been verified via in-person visit, photo evidence, and video recording during August 2025:

As of today,

Resina/ Componente	Descripción	Precio unitario	total cantidad	Valor
		OEM REV07		
0210-0208	Lumid GN1001BF (PA66 V-0 black)	\$9.25	250	\$2,312.50
0211-0204	BAYBLEND FR3010 BLACK	\$5.96	198	\$1,180.08
0211-0202	ABS AF36A	\$4.00	-	\$0.00
M60101-11203	INSERT ROUND M3 (340)	\$0.067	297,664	\$19,943.49
M60101-11205	INSERT ROUND M5 (202)	\$0.11	288,500	\$31,735.00
M60101-11206	INSERT ROUND M6 (211)	\$0.110	240,200	\$26,422.00
M60101-11208	INSERT ROUND M8 (211)	\$0.140	220,640	\$30,889.60
				\$112,482.67

Based on our extensive negotiations and mutual agreements, KUGAMI MEXICO accepts to clear the above debt by receiving a plain deposit of **\$ 50'000.00 USD (fifty thousand US dollar)**.

Terms & dates for resolution

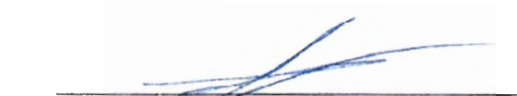
- The raw components and hardware will be disposed inside their current location, either in Mexico or China.
- Once PO is received, we request payment according to the current Payment Terms.
- All the Injection Tooling shall be transferred to CELESTICA no later than September 30th.
- According to our latest face-to-face meetings, CELESTICA offered our company an extension of different businesses with a different customer from CELESTICA. We highly appreciate we can receive the new RFQ's.

Kugami Mexico extends our cooperation will, and expects to have a positive resolution.

This version in English shall govern.

Sign of conformity from both parties as following.

All pages of this document shall be signed.



Leonardo Gutiérrez
Leonardo.gutierrez@kugami.mx
Business Operations Manager



Koichi Morishige
morishige@kugami.mx
CEO

Celestica Representative

Position: _____

Celestica Representative

Position: _____

Exhibit D

The Operation Costs	
Description of the Operation Cost	Amount of the Operation Cost (USD)
2024 "Future Together" final payment	\$2,000,000
Idle fee for January through and including March 2025	\$1,300,000
Idle fee for April 2025	\$1,000,000
Idle fee for May 2025	\$1,000,000
Idle fee for June 2025	\$1,000,000 ¹
Idle fee for July 2025	\$200,000
Idle fee for August 2025	\$200,000 ²
	Total = \$6,700,000

¹ See Email Gonzalez, Marcela Flores (Celestica) to, among others, Henderson, Brian (Debtors) (June 4, 2025) (enclosing an Invoice for, among other charges, the unpaid Operation Costs asserted in this Proof of Claim for: (i) the 2024 "Future Together" final payment; and (ii) idle fees for the period January 1, 2025 through and including June 30, 2025).

² The idle fee amounts due for July and August reflect a reduction on account of Celestica's successful efforts to partially mitigate the idle fee charges for these months. Celestica did not charge the Debtors idle fees for the period after August 31, 2025; after such date, Celestica began using facilities previously used for manufacturing Products for and providing Services to the Debtors for the benefit of other customers, and therefore such facilities were no longer idle.

Exhibit E

The Capital Expenditure Reimbursements	
Descriptions of the Capital Expenditure	Amount of Depreciated Book Value (USD)
Laser welding equipment for Celestica to build Products	\$1,657,171
Fixtures for laser welding equipment	\$113,580
Mechanical tooling and automated equipment for Celestica to build Products	\$260,237
Infrastructure built into warehouses for Celestica to manufacture Products	\$2,448,478
	Total ≈ \$4,479,465

Exhibit F

The Rejection Damages	
Descriptions of Rejection Damages	Rejection Damage Amounts (USD)
EOL Demolition	\$32,714 ¹
Cage Removal	\$2,000 ²
Transformer Removals	\$2,316 ³
Water Test Removal	\$8,500 ⁴
Crane Removals	\$75,000 ⁵
Crane Support Removals	\$83,000 ⁶
Floor Repairs	\$48,053 ⁷
Rack Removal	\$20,000 ⁸
Battery Removal	\$1,792,401 ⁹
VAT	\$114,000 ¹⁰
Inventory Count	\$5,632 ¹¹
Storage Fees	\$147,768 ¹²
	Total = \$2,331,384

¹ Based on an invoice from an independent third-party, a copy of which is attached to this Exhibit F as Schedule 1.

² Based on an estimate provided by internal sources who referenced costs incurred for taking similar action in the past.

³ Id.

⁴ Id.

⁵ Id.

⁶ Id.

⁷ Id.

⁸ Id.

⁹ Based on a price quote that Celestica obtained from an independent third-party, a copy of which is attached to this Exhibit F as Schedule 2.

¹⁰ Celestica estimated the VAT that will be due over the next 18 months using current applicable tax rates.

¹¹ Based on an estimate provided by internal sources who referenced costs incurred for taking similar action in the past.

¹² Based on the \$24,628 in monthly storage fees currently charged to Celestica by 3PL Storage and applying the charge monthly for six months. A copy of the 3PL Storage quote is attached to this Exhibit F as Schedule 3.

Schedule 1

RFC emisor:

HURJ810820D32

Nombre emisor:

JAIME HUMBERTO HUERTA RODRIGUEZ

RFC receptor:

CMO980416B80

Nombre receptor:

CELESTICA DE MONTERREY

Código postal del receptor:

66603

Régimen fiscal receptor:

General de Ley Personas Morales

Uso CFDI:

Gastos en general.

Folio fiscal:

E2EC4742-4142-43A8-AA16-707F5195C36F

No. de serie del CSD:

00001000000709162253

Código postal, fecha y hora de emisión:

64270 2025-09-05 15:39:02

Efecto de comprobante:

Ingreso

Régimen fiscal:

Personas Físicas con Actividades Empresariales y Profesionales

Exportación:

No aplica

Conceptos

Clave del producto y/o servicio	No. identificación	Cantidad	Clave de unidad	Unidad	Valor unitario	Importe	Descuento	Objeto impuesto		
72151800	1	19	H87	Pieza	27,250	517,750.000000		Si objeto de impuesto.		
Descripción	DEMOLITION OF 380 M2 TR OC 5200000785				Impuesto	Tipo	Base	Tipo Factor	Tasa o Cuota	Importe
					IVA	Traslado	517,750.000000	Tasa	16.00%	82,840.000000
Número de padimento		Número de cuenta predial								

Moneda:

Peso Mexicano

Forma de pago:

Por definir

Método de pago:

Pago en parcialidades o diferido

Subtotal

\$ 517,750.00

Impuestos trasladados

IVA 16.00%

\$ 82,840.00

Total

\$ 600,590.00

Sello digital del CFDI:
OhmqZgEhY7LohrT8+8dY6QUan41Ceu4y5vFCc/SsZkH2Max9Ur2n2P4XWoAONn/lrxBEM+qskldcQw0gX4ZNbAraZvNOEGMZUZqKMMrsxXbEzHcAUbyfYO9/bgD8IJBVCg431F1tDUFs1IXL7L4hHNcmZByR185/iWbueEYS0OADCa2grDEMoDFXuQy0YxxenFOhR5Pp3YJKUfDcta7RQqJ/S9ZshhDMI6pJn+ZKJF0xe8agaXOV/cPIY8gYU7uh4g4c0izxZdT7oykOaWs74i2ZkM6hV77qD0D6CgqnbZCa2At+VZDI6yoA9okHRz36hqTLt5q6Z3If6XK1AA==

Sello digital del SAT:
GBUsOnE/XBg9sgmmjfnVNJ+sUAE7vaOn0L40a9vENBL7OP9uWtBARbPuWWLYS6mQdtRali2aC44xnHZRM/R2/dfaseQxWoTE1ZpwlKfDRrdz0wffQ6+3+AMWT1vgrq0gbTUAxl4eGaVu0Sa4rNQ+3ZH4mtKlc+kfdMuGCJlqFPY3HLrp0Xva77qjm27NleSC66wG/rV+XQHv2hrEUtTKphrA1NKHw/slsI9QjwDIEGaE/JYhrbYVrvknCTMSP2QPGkGhQ4dt5GbMHY+KDuHL+9zpCHI Q9Bz01ywagVqjkt0xelSGgVrwdz0yZYXpdl6wq+3SKSdZdx7gntgEUxw==

Cadena Original del complemento de certificación digital del SAT:
||1.1|E2EC4742-4142-43A8-AA16-707F5195C36F|2025-09-05T15:39:18|SAT970701NN3|OhmqZgEhY7LohrT8+8dY6QUan41Ceu4y5vFCc/SsZkH2Max9Ur2n2P4XWoAONn/lrxBEM+qskldcQw0gX4ZNbAraZvNOEGMZUZqKMMrsxXbEzHcAUbyfYO9/bgD8IJBVCg431F1tDUFs1IXL7L4hHNcmZByR185/iWbueEYS0OADCa2grDEMoDFXuQy0YxxenFOhR5Pp3YJKUfDcta7RQqJ/S9ZshhDMI6pJn+ZKJF0xe8agaXOV/cPIY8gYU7uh4g4c0izxZdT7oykOaWs74i2ZkM6hV77qD0D6CgqnbZCa2At+VZDI6yoA9okHRz36hqTLt5q6Z3If6XK1AA==|00001000000705250068||
RFC del proveedor de certificación: SAT970701NN3 Fecha y hora de certificación: 2025-09-05 15:39:18
No. de serie del certificado SAT 00001000000705250068

Este documento es una representación impresa de un CFDI

Página 1 de 1

Schedule 2



Kim Aube <kaube@celestica.com>

Recycle Of Powin Batteries Fees (VAT)

1 message

Jose Gonzalez Vazquez <jgonzal@celestica.com>
To: Kim Aube <kaube@celestica.com>
Cc: Ally Duncan <aduncan@celestica.com>

Hi Kim,

The quote attached from Envirocom does include the 16 % fee (VAT), this was for recycling service for defective batteries received last year.
Please note US Tariffs were not included.

Re: Powin Floor Space Recomission

Inbox

**Aline Ramirez Maeda** <ramirea@celestica.com>

Jun 11

to Kim, Mike, Jose, Marcelo, me, Richard

Hi Kim

Yes, the estimation includes the 3rd party recycling fees

Regards

Aline Ramirez Maeda
Customer Program Management
Celestica
Mobile +52 1 (81) 1277 56 09
email: ramirea@celestica.com

On Wed, Jun 11, 2025 at 6:02 PM Kim Aube <kaube@celestica.com> wrote:
Thank you Aline!

Can you confirm this includes all the 3rd party recycling fees?

Kim

On Wed, Jun 11, 2025, 7:17 p.m. Aline Ramirez Maeda <ramirea@celestica.com> wrote:
Mike

Regarding the disposal of the batteries:

The total is 7,660 batteries (including NCM batteries, proto build and new batteries), the *estimated* cost based on the recycler quotes dated Feb 11, 2025, is \$1,792,401 usd.

If we ship the batteries to Powin in Portland:

There are 524 pallets, 26 pallets per truck, 21 trucks in total so the *estimated* total shipment cost is \$150,482 (Mexico and US)

Regards

Aline Ramirez Maeda
Customer Program Management
Celestica
Mobile +52 1 (81) 1277 56 09
email: ramirea@celestica.com

Jose G Gonzalez
Celestica De Monterrey S.A. de C.V.
Tel. + 52 81 8158 1432
Mobile + 52 1 81 8088 4553
e-mail: jgonzal@celestica.com

Solid Partners, Flexible Solutions

☐ Cotizacion Celestica Planta E CDM-074E
100K

Schedule 3

Request for Quotation



June 2025

DSV appreciates your invitation to provide a directional proposal to manage and operate as your **Supply Chain Partner** in support of your material handling and storage using our Monterrey facility. We will provide you with a unique solution that combines a local approach and global capabilities. We are very excited about providing a solution that will exceed all process owners' expectations. With our demonstrated experience in the Industry, we have the capabilities and the resources to deliver a flawless transition into improved operations based on client focus, superior quality management and a relentless continuous improvement culture.

Following are some important areas, which address the **value DSV will deliver to our client**

- Warehousing and transportation **experience**
- **Leadership Commitment.** DSV has developed a relationship management structure that includes key contacts at multiple levels within the organization. This ensures that communication between the client and DSV is intact and constant.
- **Quality Management and Advance Quality Planning (AQP) Process.** As our partnership with you grows, DSV will become an extension of your internal logistic by providing new opportunities to increase productivity and eliminate cost. Our Advanced Quality Planning (AQP) Process is an integral part of a successful startup. During the AQP session our respective team members will validate initial solution design, set implementation milestones, finalize facility layout and workflows, define KPI performance measurements and establish reporting requirements.

Our Culture and People. We recognize our associates are our most valuable asset. Without their dedication and commitment to deliver results our systems and processes would not deliver value. At DSV, we devote our efforts to developing each associate that joins an DSV operation and encourage the practice of our Core Values and Vision.

Request for Quotation



1. Solutions Overview

According with the information provided we considered under this proposal the following high level process, but as far as we have a better information and knowledge of your needs we can propose and design the best solution that meet your business:

A. IMPORT (Temporary importation IMMEX) Or Address Extension

1. Receive shipment from foreign country or by virtual transfer
2. Material arrives to DSV
3. Mexican customs process
4. The material is import under DSV Solutions S.A de C.V (DSV IMMEX Program)

B. DSV Solutions Warehouse

1. Material arrive to DSV warehouse
 - a. D S V warehouse review invoice vs Physical material at pallet level.
 - b. A n y missing, over or damage material will be notified in the next 24 hrs.
 - c. DSV will receive and store the material.
 - d. Ship orders when this are requested.

C. Virtual Transfer V1

1. Once a month DSV send a report to the vendor and the client with all the shipped material during the month.
2. The vendor and/or the client review this report and confirm that they receive all the material in the report.
3. Every month DSV (DSV Solutions S.A de C.V.) Summit a Virtual pedimento with all the requested material by the client during the month.
 - a. D S V summit a exportation Pedimento
 - b. T h e client summit a importation Pedimento.
4. Close the virtual transfer documents from DSV to Client every month.

2. Assumptions:

- B. Storage charge will apply the complete moth
- C. The storage price is given in the assumption the standard pallet size and for material
- D. Oversized pallets will be quoted separately.

Request for Quotation

DSV

3. Directional Proposal

1. PROPOSED SCHEDULE OF RATES	USD
VMI Section	
Pallet Storage	\$47.00 usd / per month all include
Immex per month	\$500 usd
Minimum Fee. Will apply to the above warehousing transactional rates, in the event the total warehousing transactional fee is less than \$500.00 in any given month.	\$ 500.00
Customs and Freight Operation	
Import / Export per Pediment (Physical / Virtual). DSV is NOT RESPONSIBLE for any brokerage fees, duties, fines, or freight costs under this program.	Cost plus Mark up 15% over customs expenses per Pedimento
Virtual Pedimento	\$ 135 USD
Miscellaneous fees (Only if required in writing)	
Administrative Fee on 3rd Party Re-bills back to Customer. It applies for any other costs for services requested by Customer and absorbed by DSV on its behalf.	Cost + 15%
Labeling for identification purposes 3x2 in (per label)	\$0.35
RMA Administration & Handling (per event). Customs and freight fees will be paid by Customer	\$35.00
Re-palletization per pallet. Including 40x48 in pallet + stretch film+ labor	\$12.00
Technical Support (Only if required in writing)	
Technical Support (regular hourly) (workmanship per operator per hour)	\$9.89 USD
Technical Support (Overtime)) (workmanship per operator per hour	\$14.89 USD
In and out Maneuvers between WHS and Technical support area PER PALLET (required when Technical Support occurs inside DSV facilities)	\$4.80 USD
Technical Support Min Fee (Inside DSV Facilities) per event	\$50.00 USD
Technical support labeling /per label	\$0.25 USD

Request for Quotation



Terms and Conditions

- A. Terms of payment : 30 days
- B. Frequency invoicing : Monthly
- C. VAT in case invoicing be required to be executed to a Mexican Company 16 %
- D. DSV provides Warehouseman's Legal Liability insurance only. The cost for this insurance is included in the rates offered above. Supplier must extend its primary insurance to Cover DSV premises
- E. Storage within DSV is in a general warehouse environment
- F. No repack operations needed
- G. This Proposal is valid 60 days of issuance and is submitted contingent upon the parties successfully negotiating a mutually satisfactory full legal agreement covering all terms and conditions, scope of work, and the schedule of rates after the award of business. DSV explicitly denies incurring any liabilities or obligations because of its submission of this .

Quote issued by:

Marcela Villarreal
Sales Manager – Monterrey México



DSV Solutions, S.A. de C.V.

Carretera a Agua Fria # 505 Edificio AF-6
Monterrey ; Nuevo Leon Mexico CP 66600 México.
Direct Phone: +52 81 1561663
Mobile: +52 81 19883941
www.dsv.com

"This Proposal is valid 60 days of issuance and is submitted contingent upon the parties successfully negotiating a mutually satisfactory full legal agreement covering all terms and conditions, scope of work, and the schedule of rates after the award of business. DSV explicitly denies incurring any liabilities or obligations because of its submission of this Proposal".