

**IN THE UNITED STATES BANKRUPTCY COURT  
FOR THE DISTRICT OF NEW JERSEY**

*In re*  
**UNITED SITE SERVICES, INC., et al.,<sup>1</sup>**  
Debtors.

Case No. 25-23630 (MBK)  
Chapter 11  
(Jointly Administered)

**FIRST MONTHLY FEE STATEMENT OF  
ALVAREZ & MARSAL NORTH AMERICA, LLC AS  
RESTRUCTURING ADVISORS TO THE DEBTORS  
AND DEBTORS IN POSSESSION  
(DECEMBER 29, 2025 - JANUARY 31, 2026)**

<b>Applicant:</b>	<b>Alvarez &amp; Marsal North America, LLC,</b> as restructuring advisors for the debtors and debtors in possession
<b>Authorized to provide professional services to</b>	United Site Services, Inc., <i>et al.</i> (Debtors and Debtors in Possession)
<b>Date of retention order</b>	February 2, 2026, effective as of December 29, 2025
<b>Period</b>	December 29, 2025 through January 31, 2026
<b>Interim fees incurred</b>	\$2,263,555.50
<b>Interim fees requested (80%)</b>	\$1,810,844.40
<b>Interim expenses incurred</b>	\$1,775.05
<b>Total fees (80%) and expenses (100%) requested</b>	\$1,812,619.45

<sup>1</sup> The last four digits of the tax identification number of United Site Services, Inc. are 3387. A complete list of the Debtors in these chapter 11 cases (the “Chapter 11 Cases”), with each one’s tax identification number, principal office address and former names and trade names, is available on the website of the Debtors’ noticing agent at [veritaglobal.net/USS](http://veritaglobal.net/USS). The location of the principal place of business of United Site Services, Inc., and the Debtors’ service address for these Chapter 11 Cases is 2487 W. Navigator Drive, 3<sup>rd</sup> Floor, Meridian, ID 83642.



1. Alvarez & Marsal North America, LLC (“**A&M**”), restructuring advisors to the above-captioned debtors and debtors in possession (the “**Debtors**”<sup>2</sup>), submits this *First Monthly Fee Statement* (the “**Fee Statement**”) for the period from December 29, 2025 through January 31, 2026 (the “**First Fee Statement Period**”), in accordance with the Court’s *Administrative Fee Order Establishing Procedures for the Allowance and Payment of Interim Compensation and Reimbursement of Expenses of Professionals Retained by Order of This Court* [ECF No. 237] (the “**Interim Compensation Order**”).

2. A&M has accrued compensation for professional services rendered in the amount of \$2,263,555.50 (the “**Fees**”) and has incurred out-of-pocket expenses in the amount of \$1,775.05 (the “**Expenses**”) during the First Fee Statement Period. Eighty percent (80%) of the Fees equals \$1,810,844.40, and one hundred percent (100%) of Expenses incurred equals \$1,775.05, for a total of \$1,812,619.45 in requested interim payments for the First Fee Statement Period. Summaries of A&M’s Fees are attached to this Fee Statement as follows: (i) **Exhibit A** is a summary of time detail by professional; (ii) **Exhibit B** is a summary of time detail by task; (iii) **Exhibit C** is a summary of time detail by professional by project task; and (iv) **Exhibit D** is a summary of time detail by activity by professional. A summary of A&M’s Expenses is attached as **Exhibit E**.

3. Although every effort has been made to include all fees and expenses incurred during the First Fee Statement Period, some fees and expenses may not be included in this Fee Statement due to delays caused by accounting and processing. A&M reserves the right to make further application for allowance of such fees and expenses not included herein on a subsequent monthly fee statement or quarterly fee applications.

4. The Debtors will provide notice of this Monthly Fee Statement in accordance with the Interim Compensation Order. Pursuant to the Interim Compensation Order, parties in interest

<sup>2</sup> A detailed description of the Debtors and their businesses is set forth in the *Declaration of Chris Kelly in Support of Chapter 11 Petitions and First Day Motions of United Site Services, Inc. et al.* (the “**First Day Declaration**”) [ECF No. 15], filed with the Debtors’ voluntary petitions for relief filed under title 11 of the United States Code (the “**Bankruptcy Code**”), on December 29, 2025 (the “**Petition Date**”). The Debtors are operating their businesses as debtors in possession pursuant to sections 1107 and 1108 of the Bankruptcy Code.

will have 14 days after filing of this Monthly Fee Statement to notify A&M of any objection. A&M submits that no other or further notice need be provided.

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Upon the foregoing Fee Statement, A&M respectfully requests payment and reimbursement in accordance with the Interim Compensation Order.

Dated: February 25, 2026

Respectfully submitted,

/s/ /Brian Cejka

Brian Cejka  
Managing Director

**EXHIBIT A TO FIRST MONTHLY FEE APPLICATION**  
**SUMMARY OF TIME DETAIL BY PROFESSIONAL**

<p><i>United Site Services, Inc. et al.</i>  <b>Summary of Time Detail by Professional</b>  <i>December 29, 2025 through January 31, 2026</i></p>
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<b>Professional</b>	<b>Position</b>	<b>Billing Rate</b>	<b>Sum of Hours</b>	<b>Sum of Fees</b>
Cejka, Brian	Managing Director	\$1,575.00	39.3	\$61,897.50
Kelly, Chris	Managing Director	\$1,350.00	141.6	\$191,160.00
Bixler, Holden	Managing Director	\$1,300.00	14.8	\$19,240.00
Gordon, Robert	Managing Director	\$1,300.00	17.2	\$22,360.00
Juneau, David	Managing Director	\$1,150.00	18.5	\$21,275.00
Harris, Andrew	Managing Director	\$1,075.00	12.0	\$12,900.00
Knight, David	Managing Director	\$1,050.00	5.0	\$5,250.00
Rogers, Joel	Senior Director	\$1,100.00	176.1	\$193,710.00
Papai, Andrew	Senior Director	\$1,050.00	197.4	\$207,270.00
Broskay, Cole	Senior Director	\$1,050.00	81.9	\$85,995.00
San Luis, Ana	Senior Director	\$1,000.00	23.2	\$23,200.00
Scott, Michael	Senior Director	\$950.00	8.0	\$7,600.00
Sennett, Tracy	Senior Director	\$950.00	28.0	\$26,600.00
LeGuen, Jonathon	Director	\$975.00	216.9	\$211,477.50
DiNatale, Trevor	Director	\$925.00	10.1	\$9,342.50
Sonkin, Eli	Director	\$875.00	16.0	\$14,000.00
Joyce, Arran	Director	\$875.00	28.6	\$25,025.00
Porter, Jordan	Manager	\$775.00	182.0	\$141,050.00
Dude, Rick	Manager	\$725.00	29.4	\$21,315.00
Hill, Corey	Manager	\$700.00	4.3	\$3,010.00
Perri, Hope	Manager	\$700.00	48.1	\$33,670.00
Wadhvani, Neil	Senior Associate	\$825.00	121.9	\$100,567.50
Ruiz, Ariela	Senior Associate	\$775.00	256.8	\$199,020.00
Sigman, Claudia	Senior Associate	\$775.00	19.5	\$15,112.50
Karl, Jackie	Senior Associate	\$675.00	134.9	\$91,057.50
Segal, Jillian	Senior Associate	\$640.00	9.9	\$6,336.00
Argabright, Payton	Senior Associate	\$600.00	14.0	\$8,400.00
Bridgers, Kristen	Associate	\$725.00	135.2	\$98,020.00
Meeks, Ryan	Associate	\$675.00	234.8	\$158,490.00
Kotseos, Grayson	Associate	\$650.00	223.6	\$145,340.00

*United Site Services, Inc. et al.*  
*Summary of Time Detail by Professional*  
*December 29, 2025 through January 31, 2026*

<b>Professional</b>	<b>Position</b>	<b>Billing Rate</b>	<b>Sum of Hours</b>	<b>Sum of Fees</b>
McLaughlin, Blake	Associate	\$585.00	3.7	\$2,164.50
Hydeman, Blake	Analyst	\$600.00	169.5	\$101,700.00
<b>Total</b>			<b>2,622.2</b>	<b>\$2,263,555.50</b>

**EXHIBIT B TO FIRST MONTHLY FEE APPLICATION**  
**SUMMARY OF TIME DETAIL BY TASK**

*United Site Services, Inc. et al.*  
**Summary of Time Detail by Category**  
*December 29, 2025 through January 31, 2026*

Task Description	Sum of Hours	Sum of Fees
Accounting	354.0	\$289,790.00
Bankruptcy Support	445.1	\$376,602.50
Business Plan	122.2	\$98,137.50
Cash Management & Collateral	461.5	\$394,780.00
Case Administration	62.0	\$77,185.00
Creditor	392.9	\$338,020.00
Court	25.1	\$33,945.00
Financing	251.3	\$198,387.50
Financial Analysis	53.3	\$48,787.50
Liquidation	2.8	\$2,620.00
Litigation	45.4	\$43,460.50
Meetings	9.3	\$11,565.00
Plan & Disclosure Statement	28.0	\$32,707.50
Retention	6.6	\$7,562.50
Valuation	83.6	\$64,860.00
Vendor Management	279.1	\$245,145.00
<b>Total</b>	<b>2,622.2</b>	<b>\$2,263,555.50</b>

**EXHIBIT C TO FIRST MONTHLY FEE APPLICATION**

**SUMMARY OF TIME DETAIL BY  
PROFESSIONAL BY PROJECT TASK**

*United Site Services, Inc. et al.*  
**Summary of Time Detail by Professional**  
*December 29, 2025 through January 31, 2026*

**Accounting**

*Assist with the development and execution of the company's accounting, finance and treasury processes, controls and support information requirements, including cut-off, determination, and analysis of liabilities subject to compromise.*

<b>Professional</b>	<b>Position</b>	<b>Billing Rate</b>	<b>Sum of Hours</b>	<b>Sum of Fees</b>
Kelly, Chris	Managing Director	\$1,350.00	1.8	\$2,430.00
Gordon, Robert	Managing Director	\$1,300.00	13.1	\$17,030.00
Papai, Andrew	Senior Director	\$1,050.00	1.4	\$1,470.00
Broskay, Cole	Senior Director	\$1,050.00	70.7	\$74,235.00
LeGuen, Jonathon	Director	\$975.00	0.3	\$292.50
Porter, Jordan	Manager	\$775.00	136.7	\$105,942.50
Wadhvani, Neil	Senior Associate	\$825.00	2.0	\$1,650.00
Karl, Jackie	Senior Associate	\$675.00	120.4	\$81,270.00
Bridgers, Kristen	Associate	\$725.00	6.8	\$4,930.00
Meeks, Ryan	Associate	\$675.00	0.8	\$540.00
<b>Total</b>			<b>354.0</b>	<b>\$289,790.00</b>

*United Site Services, Inc. et al.*  
**Summary of Time Detail by Professional**  
*December 29, 2025 through January 31, 2026*

**Bankruptcy Support**

*Advise and assist the company on matters concerning operating the business under Chapter 11, including initial operating reports, monthly operating reports, statements & schedules and other reporting requirements.*

<b>Professional</b>	<b>Position</b>	<b>Billing Rate</b>	<b>Sum of Hours</b>	<b>Sum of Fees</b>
Cejka, Brian	Managing Director	\$1,575.00	1.2	\$1,890.00
Kelly, Chris	Managing Director	\$1,350.00	13.9	\$18,765.00
Bixler, Holden	Managing Director	\$1,300.00	12.5	\$16,250.00
Gordon, Robert	Managing Director	\$1,300.00	4.1	\$5,330.00
Rogers, Joel	Senior Director	\$1,100.00	53.1	\$58,410.00
Papai, Andrew	Senior Director	\$1,050.00	29.4	\$30,870.00
Broskay, Cole	Senior Director	\$1,050.00	9.4	\$9,870.00
LeGuen, Jonathon	Director	\$975.00	6.1	\$5,947.50
DiNatale, Trevor	Director	\$925.00	6.1	\$5,642.50
Porter, Jordan	Manager	\$775.00	44.3	\$34,332.50
Wadhvani, Neil	Senior Associate	\$825.00	25.8	\$21,285.00
Ruiz, Ariela	Senior Associate	\$775.00	85.1	\$65,952.50
Sigman, Claudia	Senior Associate	\$775.00	17.1	\$13,252.50
Karl, Jackie	Senior Associate	\$675.00	14.5	\$9,787.50
Bridgers, Kristen	Associate	\$725.00	3.0	\$2,175.00
Meeks, Ryan	Associate	\$675.00	1.3	\$877.50
Kotseos, Grayson	Associate	\$650.00	100.9	\$65,585.00
Hydeman, Blake	Analyst	\$600.00	17.3	\$10,380.00
<b>Total</b>			<b>445.1</b>	<b>\$376,602.50</b>

*United Site Services, Inc. et al.*  
**Summary of Time Detail by Professional**  
*December 29, 2025 through January 31, 2026*

**Business Plan**

*Advise and assist the company with the planning, development, evaluation and implementation of the company's strategic, business and operating plans including the coordination and preparation of the related financial projections.*

<b>Professional</b>	<b>Position</b>	<b>Billing Rate</b>	<b>Sum of Hours</b>	<b>Sum of Fees</b>
Papai, Andrew	Senior Director	\$1,050.00	15.9	\$16,695.00
LeGuen, Jonathon	Director	\$975.00	0.3	\$292.50
Ruiz, Ariela	Senior Associate	\$775.00	98.0	\$75,950.00
Kotseos, Grayson	Associate	\$650.00	8.0	\$5,200.00
<b>Total</b>			<b>122.2</b>	<b>\$98,137.50</b>

*United Site Services, Inc. et al.*  
**Summary of Time Detail by Professional**  
*December 29, 2025 through January 31, 2026*

**Cash Management & Collateral**

*Advise and assist management in treasury matters including the development of weekly cash forecasts, reporting on cash activity, covenant compliance, and other reporting requirements pursuant to cash collateral motion.*

<b>Professional</b>	<b>Position</b>	<b>Billing Rate</b>	<b>Sum of Hours</b>	<b>Sum of Fees</b>
Cejka, Brian	Managing Director	\$1,575.00	4.7	\$7,402.50
Kelly, Chris	Managing Director	\$1,350.00	11.7	\$15,795.00
Rogers, Joel	Senior Director	\$1,100.00	19.4	\$21,340.00
Papai, Andrew	Senior Director	\$1,050.00	16.6	\$17,430.00
LeGuen, Jonathon	Director	\$975.00	183.3	\$178,717.50
Wadhvani, Neil	Senior Associate	\$825.00	10.3	\$8,497.50
Ruiz, Ariela	Senior Associate	\$775.00	0.9	\$697.50
Bridgers, Kristen	Associate	\$725.00	0.9	\$652.50
Meeks, Ryan	Associate	\$675.00	213.7	\$144,247.50
<b>Total</b>			<b>461.5</b>	<b>\$394,780.00</b>

*United Site Services, Inc. et al.*  
**Summary of Time Detail by Professional**  
*December 29, 2025 through January 31, 2026*

**Case Administration**

*Address administrative matters related to the engagement, including: coordinating meetings, conference calls, and preparing or reviewing court documents and general case management.*

<b>Professional</b>	<b>Position</b>	<b>Billing Rate</b>	<b>Sum of Hours</b>	<b>Sum of Fees</b>
Cejka, Brian	Managing Director	\$1,575.00	15.4	\$24,255.00
Kelly, Chris	Managing Director	\$1,350.00	15.3	\$20,655.00
Rogers, Joel	Senior Director	\$1,100.00	8.3	\$9,130.00
Papai, Andrew	Senior Director	\$1,050.00	9.6	\$10,080.00
LeGuen, Jonathon	Director	\$975.00	13.4	\$13,065.00
<b>Total</b>			<b>62.0</b>	<b>\$77,185.00</b>

*United Site Services, Inc. et al.*  
**Summary of Time Detail by Professional**  
*December 29, 2025 through January 31, 2026*

**Creditor**

*Prepare for and attend meetings and participate in negotiations with the prepetition lenders and other interested parties and their advisors.*

<b>Professional</b>	<b>Position</b>	<b>Billing Rate</b>	<b>Sum of Hours</b>	<b>Sum of Fees</b>
Cejka, Brian	Managing Director	\$1,575.00	8.6	\$13,545.00
Kelly, Chris	Managing Director	\$1,350.00	30.0	\$40,500.00
Harris, Andrew	Managing Director	\$1,075.00	12.0	\$12,900.00
Knight, David	Managing Director	\$1,050.00	5.0	\$5,250.00
Rogers, Joel	Senior Director	\$1,100.00	0.6	\$660.00
Papai, Andrew	Senior Director	\$1,050.00	39.8	\$41,790.00
Scott, Michael	Senior Director	\$950.00	8.0	\$7,600.00
Sennett, Tracy	Senior Director	\$950.00	28.0	\$26,600.00
Sonkin, Eli	Director	\$875.00	16.0	\$14,000.00
Joyce, Arran	Director	\$875.00	28.6	\$25,025.00
Dude, Rick	Manager	\$725.00	29.4	\$21,315.00
Ruiz, Ariela	Senior Associate	\$775.00	67.1	\$52,002.50
Bridgers, Kristen	Associate	\$725.00	19.7	\$14,282.50
Kotseos, Grayson	Associate	\$650.00	49.8	\$32,370.00
Hydeman, Blake	Analyst	\$600.00	50.3	\$30,180.00
<b>Total</b>			<b>392.9</b>	<b>\$338,020.00</b>

*United Site Services, Inc. et al.*  
**Summary of Time Detail by Professional**  
*December 29, 2025 through January 31, 2026*

**Court**

*Prepare for and participate in hearings before the bankruptcy court having jurisdiction over the case or cases commenced under the Bankruptcy Code.*

<b>Professional</b>	<b>Position</b>	<b>Billing Rate</b>	<b>Sum of Hours</b>	<b>Sum of Fees</b>
Cejka, Brian	Managing Director	\$1,575.00	5.4	\$8,505.00
Kelly, Chris	Managing Director	\$1,350.00	16.0	\$21,600.00
Rogers, Joel	Senior Director	\$1,100.00	2.9	\$3,190.00
LeGuen, Jonathon	Director	\$975.00	0.4	\$390.00
Kotseos, Grayson	Associate	\$650.00	0.4	\$260.00
<b>Total</b>			<b>25.1</b>	<b>\$33,945.00</b>

*United Site Services, Inc. et al.*  
**Summary of Time Detail by Professional**  
*December 29, 2025 through January 31, 2026*

**Financing**

*Assistance in the development of materials, lender due diligence and execution of DIP and Exit Financing.*

<b>Professional</b>	<b>Position</b>	<b>Billing Rate</b>	<b>Sum of Hours</b>	<b>Sum of Fees</b>
Cejka, Brian	Managing Director	\$1,575.00	0.8	\$1,260.00
Kelly, Chris	Managing Director	\$1,350.00	19.3	\$26,055.00
Juneau, David	Managing Director	\$1,150.00	1.3	\$1,495.00
Papai, Andrew	Senior Director	\$1,050.00	52.2	\$54,810.00
LeGuen, Jonathon	Director	\$975.00	11.3	\$11,017.50
Wadhvani, Neil	Senior Associate	\$825.00	1.3	\$1,072.50
Ruiz, Ariela	Senior Associate	\$775.00	2.0	\$1,550.00
Meeks, Ryan	Associate	\$675.00	3.3	\$2,227.50
Kotseos, Grayson	Associate	\$650.00	60.4	\$39,260.00
Hydeman, Blake	Analyst	\$600.00	99.4	\$59,640.00
<b>Total</b>			<b>251.3</b>	<b>\$198,387.50</b>

*United Site Services, Inc. et al.*  
**Summary of Time Detail by Professional**  
*December 29, 2025 through January 31, 2026*

**Financial Analysis**

*Including valuation, debt capacity analysis, analysis to support various Motions, and other ad hoc analysis requested by management or counsel.*

<b>Professional</b>	<b>Position</b>	<b>Billing Rate</b>	<b>Sum of Hours</b>	<b>Sum of Fees</b>
Cejka, Brian	Managing Director	\$1,575.00	1.0	\$1,575.00
Kelly, Chris	Managing Director	\$1,350.00	4.0	\$5,400.00
Papai, Andrew	Senior Director	\$1,050.00	12.2	\$12,810.00
Wadhvani, Neil	Senior Associate	\$825.00	29.0	\$23,925.00
Ruiz, Ariela	Senior Associate	\$775.00	3.7	\$2,867.50
Kotseos, Grayson	Associate	\$650.00	3.4	\$2,210.00
<b>Total</b>			<b>53.3</b>	<b>\$48,787.50</b>

*United Site Services, Inc. et al.*  
**Summary of Time Detail by Professional**  
*December 29, 2025 through January 31, 2026*

**Liquidation**

*Preparation of hypothetical liquidation analysis.*

<b>Professional</b>	<b>Position</b>	<b>Billing Rate</b>	<b>Sum of Hours</b>	<b>Sum of Fees</b>
Kelly, Chris	Managing Director	\$1,350.00	0.4	\$540.00
Rogers, Joel	Senior Director	\$1,100.00	0.4	\$440.00
Papai, Andrew	Senior Director	\$1,050.00	0.4	\$420.00
LeGuen, Jonathon	Director	\$975.00	0.4	\$390.00
Wadhvani, Neil	Senior Associate	\$825.00	0.4	\$330.00
Kotseos, Grayson	Associate	\$650.00	0.4	\$260.00
Hydeman, Blake	Analyst	\$600.00	0.4	\$240.00
<b>Total</b>			<b>2.8</b>	<b>\$2,620.00</b>

*United Site Services, Inc. et al.*  
**Summary of Time Detail by Professional**  
*December 29, 2025 through January 31, 2026*

**Litigation**

*Advise and assist management and/or the Debtors' advisors in litigation matters.*

<b>Professional</b>	<b>Position</b>	<b>Billing Rate</b>	<b>Sum of Hours</b>	<b>Sum of Fees</b>
Cejka, Brian	Managing Director	\$1,575.00	1.6	\$2,520.00
Kelly, Chris	Managing Director	\$1,350.00	6.3	\$8,505.00
Papai, Andrew	Senior Director	\$1,050.00	0.7	\$735.00
San Luis, Ana	Senior Director	\$1,000.00	23.2	\$23,200.00
Segal, Jillian	Senior Associate	\$640.00	9.9	\$6,336.00
McLaughlin, Blake	Associate	\$585.00	3.7	\$2,164.50
<b>Total</b>			<b>45.4</b>	<b>\$43,460.50</b>

*United Site Services, Inc. et al.*  
**Summary of Time Detail by Professional**  
*December 29, 2025 through January 31, 2026*

**Meetings**

*Participate in meetings with Debtors' management, Board of Directors and/or advisors to present findings or discuss various matters related to the filing or operating the business.*

<b>Professional</b>	<b>Position</b>	<b>Billing Rate</b>	<b>Sum of Hours</b>	<b>Sum of Fees</b>
Kelly, Chris	Managing Director	\$1,350.00	6.0	\$8,100.00
Papai, Andrew	Senior Director	\$1,050.00	2.5	\$2,625.00
Broskay, Cole	Senior Director	\$1,050.00	0.8	\$840.00
<b>Total</b>			<b>9.3</b>	<b>\$11,565.00</b>

*United Site Services, Inc. et al.*  
**Summary of Time Detail by Professional**  
*December 29, 2025 through January 31, 2026*

**Plan & Disclosure Statement**

*Assist the Debtors in the preparation of the Plan of Reorganization and Disclosure Statement.*

<b>Professional</b>	<b>Position</b>	<b>Billing Rate</b>	<b>Sum of Hours</b>	<b>Sum of Fees</b>
Kelly, Chris	Managing Director	\$1,350.00	12.9	\$17,415.00
Papai, Andrew	Senior Director	\$1,050.00	12.6	\$13,230.00
Wadhvani, Neil	Senior Associate	\$825.00	2.5	\$2,062.50
<b>Total</b>			<b>28.0</b>	<b>\$32,707.50</b>

*United Site Services, Inc. et al.*  
**Summary of Time Detail by Professional**  
*December 29, 2025 through January 31, 2026*

**Retention**

*Prepare documents in compliance with Court retention requirements.*

<b>Professional</b>	<b>Position</b>	<b>Billing Rate</b>	<b>Sum of Hours</b>	<b>Sum of Fees</b>
Kelly, Chris	Managing Director	\$1,350.00	1.4	\$1,890.00
Bixler, Holden	Managing Director	\$1,300.00	2.3	\$2,990.00
DiNatale, Trevor	Director	\$925.00	2.9	\$2,682.50
<b>Total</b>			<b>6.6</b>	<b>\$7,562.50</b>

*United Site Services, Inc. et al.*  
**Summary of Time Detail by Professional**  
*December 29, 2025 through January 31, 2026*

**Valuation**

*Appraise or review appraisals of assets.*

<b>Professional</b>	<b>Position</b>	<b>Billing Rate</b>	<b>Sum of Hours</b>	<b>Sum of Fees</b>
Juneau, David	Managing Director	\$1,150.00	17.2	\$19,780.00
Hill, Corey	Manager	\$700.00	4.3	\$3,010.00
Perri, Hope	Manager	\$700.00	48.1	\$33,670.00
Argabright, Payton	Senior Associate	\$600.00	14.0	\$8,400.00
<b>Total</b>			<b>83.6</b>	<b>\$64,860.00</b>

*United Site Services, Inc. et al.*  
**Summary of Time Detail by Professional**  
*December 29, 2025 through January 31, 2026*

**Vendor Management**

*Assist the Debtors in vendor management and communication.*

<b>Professional</b>	<b>Position</b>	<b>Billing Rate</b>	<b>Sum of Hours</b>	<b>Sum of Fees</b>
Cejka, Brian	Managing Director	\$1,575.00	0.6	\$945.00
Kelly, Chris	Managing Director	\$1,350.00	2.6	\$3,510.00
Rogers, Joel	Senior Director	\$1,100.00	91.4	\$100,540.00
Papai, Andrew	Senior Director	\$1,050.00	4.1	\$4,305.00
Broskay, Cole	Senior Director	\$1,050.00	1.0	\$1,050.00
LeGuen, Jonathon	Director	\$975.00	1.4	\$1,365.00
DiNatale, Trevor	Director	\$925.00	1.1	\$1,017.50
Porter, Jordan	Manager	\$775.00	1.0	\$775.00
Wadhwani, Neil	Senior Associate	\$825.00	50.6	\$41,745.00
Sigman, Claudia	Senior Associate	\$775.00	2.4	\$1,860.00
Bridgers, Kristen	Associate	\$725.00	104.8	\$75,980.00
Meeks, Ryan	Associate	\$675.00	15.7	\$10,597.50
Kotseos, Grayson	Associate	\$650.00	0.3	\$195.00
Hydeman, Blake	Analyst	\$600.00	2.1	\$1,260.00
<b>Total</b>			<b>279.1</b>	<b>\$245,145.00</b>

**EXHIBIT D TO FIRST MONTHLY FEE APPLICATION**  
**SUMMARY OF TIME DETAIL BY ACTIVITY BY**  
**PROFESSIONAL**

<p><i>United Site Services, Inc. et al.</i>  <b>Time Detail by Professional</b>  <i>December 29, 2025 through January 31, 2026</i></p>
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**Accounting**

Professional	Date	Hours	Activity
Broskay, Cole	12/29/2025	0.7	Participate in call with USS re: deck updates prior to conversation with USS.
Broskay, Cole	12/29/2025	0.4	Participate in call with A&M re: FSA deck and additional in the case/out of the case sections.
Broskay, Cole	12/29/2025	0.8	Compile adjustments to accounts payable and vendor training deck.
Porter, Jordan	12/29/2025	0.7	Update AP cutoff training materials to provide to USS.
Porter, Jordan	12/29/2025	0.2	Review press release for additional information re: RSA.
Porter, Jordan	12/29/2025	0.7	Participate in call with USS re: deck updates prior to conversation with USS.
Porter, Jordan	12/29/2025	0.6	Review cut-off training deck and convert to PDF for purposes of call with USS team.
Porter, Jordan	12/29/2025	0.3	Remove step-by-step AP cut-off instructions for distribution of deck.
Porter, Jordan	12/29/2025	0.4	Participate in call with A&M re: FSA deck and additional in the case/out of the case sections.
Bridgers, Kristen	12/29/2025	1.2	Prepare for and attend meeting with company re: AP training.
Broskay, Cole	12/30/2025	0.7	Provide update on accounts payable readiness and accounting workstream.
Broskay, Cole	12/30/2025	1.9	Review submitted first day motions for potential accounting impact - cash, insurance.
Broskay, Cole	12/30/2025	0.2	Correspondence with accounting team regarding accounts payable system status.
Broskay, Cole	12/30/2025	0.6	Participate in call with A&M re: docket items.
Porter, Jordan	12/30/2025	0.6	Prepare fresh start accounting deck pertinent to USS.
Porter, Jordan	12/30/2025	0.6	Participate in call with A&M re: docket items.
Porter, Jordan	12/30/2025	0.3	Review additional PR releases related to case 25-23630.
Porter, Jordan	12/30/2025	2.7	Review summary business overview and events leading to chapter 11 case.
Porter, Jordan	12/30/2025	1.3	Review exit term loan facility commitment letter, plus other RSA items.
Porter, Jordan	12/30/2025	1.7	Review Chapter 11 Plan of Reorganization for fresh start accounting impacts.
Porter, Jordan	12/30/2025	0.6	Confirm requirements for post-petition time and update accounting Gantt for upcoming due dates.

*United Site Services, Inc. et al.*  
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**Accounting**

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Porter, Jordan	12/30/2025	0.6	Search for accounting implications re: RSA and DIP.
Broskay, Cole	12/31/2025	0.4	Participate in call with A&M re: DIP financing accounting impact.
Broskay, Cole	12/31/2025	0.7	E-mail correspondence regarding potential accounting impacts of the RSA and DIP facility for yearend.
Broskay, Cole	12/31/2025	0.9	Review RSA and term sheet for potential accounting impacts.
Porter, Jordan	12/31/2025	2.6	Research accounting implications for both the DIP and RSA.
Porter, Jordan	12/31/2025	0.9	Prepare correspondence re: preliminary look of accounting implications based on DIP and RSA to internal A&M, look for agency fee support.
Porter, Jordan	12/31/2025	0.4	Participate in call with A&M re: DIP financing accounting impact.
Porter, Jordan	12/31/2025	0.7	Begin pulling together DIP accounting treatment visual as it relates to year-end.
Bridgers, Kristen	12/31/2025	1.1	Prepare analysis related to invoice reconciliation.
Broskay, Cole	1/2/2026	0.4	Correspondence with USS accounting team regarding pre-call prior to auditor discussion of RSA and DIP agreements.
Broskay, Cole	1/2/2026	0.7	Compile discussion notes regarding RSA agreement.
Broskay, Cole	1/2/2026	0.9	Compile discussion notes regarding DIP agreement, initial expenses paid, and PIK fees.
Broskay, Cole	1/2/2026	0.6	Review discussion outline with internal team prior to distribution.
Porter, Jordan	1/2/2026	0.9	Organize Gantt chart for accounting team and prioritize upcoming deliverables.
Porter, Jordan	1/2/2026	0.6	Review additional documents on court docket for accounting implications.
Porter, Jordan	1/2/2026	1.4	Compile FSA and in the case accounting slides in preparation to send to USS.
Porter, Jordan	1/2/2026	0.3	Adjust current timeline information within deck re: accounting implications for year-end.
Porter, Jordan	1/2/2026	0.8	Review PwC audited financials on public company in similar situation to confirm approach on footnotes.
Gordon, Robert	1/4/2026	1.4	Review post petition credit agreement for accounting implications.
Kelly, Chris	1/5/2026	0.8	Participate in call with USS and A&M to discuss accounting treatment of restructuring transactions.
Kelly, Chris	1/5/2026	0.4	Review and follow up on questions from Milbank related to fresh start accounting.

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**Accounting**

Gordon, Robert	1/5/2026	0.8	Participate in call with USS and A&M to discuss accounting treatment of restructuring transactions.
Gordon, Robert	1/5/2026	2.2	Perform review of the Plan of Reorganization for accounting implications.
Broskay, Cole	1/5/2026	1.1	Adjust discussion materials related to accounting impacts of RSA, DIP, ERO prior to meeting.
Broskay, Cole	1/5/2026	1.3	Review of DIP agreement for accounting considerations.
Broskay, Cole	1/5/2026	0.7	Adjust FSA Gantt chart for expected financial reporting requirements under exit facility draft term sheets.
Porter, Jordan	1/5/2026	0.8	Participate in call with USS and A&M to discuss accounting treatment of restructuring transactions.
Porter, Jordan	1/5/2026	0.2	Review court docket for any additional accounting implications.
Porter, Jordan	1/5/2026	0.7	Gather materials for accounting while in the case -- specifically around timeline considering the effective date.
Porter, Jordan	1/5/2026	0.8	Gather materials for accounting while in the case -- specifically around prior to emergence (e.g., LSTC categorization).
Porter, Jordan	1/5/2026	0.6	Gather materials for accounting while in the case -- specifically at emergence with fresh start accounting requirements.
Porter, Jordan	1/5/2026	0.6	Review plan of reorganization to incorporate any additional information that may impact accounting during the filing.
Porter, Jordan	1/5/2026	0.8	Review DIP funding details with sources and uses and engagement letters to propose reorganization cost approach.
Porter, Jordan	1/5/2026	0.9	Review legal invoices and read contract language around the DIP premiums to be capitalized in backstop amount for interest accruals.
Porter, Jordan	1/5/2026	1.9	Summarize DIP accounting requirements and create timeline visual for accounting impacts in 2025.
Porter, Jordan	1/5/2026	0.8	Prepare amortization schedule with capitalized DFCs for DIP and related journal entries.
Bridgers, Kristen	1/5/2026	0.6	Communicate with waste vendors to have services resumed.
Kelly, Chris	1/6/2026	0.3	Participate in call with Milbank and PJT to discuss the accounting for the DIP and ERO.
Gordon, Robert	1/6/2026	0.7	Participate in year-end accounting considerations discussion with USS and PwC.
Gordon, Robert	1/6/2026	0.3	Participate in meeting re: A&M internal team to discuss PwC remarks on accounting implications of credit facility.
Gordon, Robert	1/6/2026	0.4	Pre-call over materials to discuss with PwC with A&M colleague.
Broskay, Cole	1/6/2026	0.7	Participate in year-end accounting considerations discussion with USS and PwC.

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**Accounting**

Broskay, Cole	1/6/2026	0.7	Discuss with A&M implications of recent call with counsel and PJT, along with PIK interest on DIP facility.
Broskay, Cole	1/6/2026	0.3	Correspond with A&M internal team to discuss PwC remarks on accounting implications of credit facility.
Broskay, Cole	1/6/2026	0.4	Pre-call over materials to discuss with PwC with A&M colleague.
Broskay, Cole	1/6/2026	0.6	Correspondence with internal team regarding PIK fee calculations.
Broskay, Cole	1/6/2026	0.4	Correspondence regarding reporting requirements related to draft exit facility documents.
Broskay, Cole	1/6/2026	0.9	Compile follow-up tasks based on discussion related to ERO and DIP items.
LeGuen, Jonathon	1/6/2026	0.3	Participate in call with A&M re: DIP funds flow and professional fee allocations.
Porter, Jordan	1/6/2026	0.7	Participate in year-end accounting considerations discussion with USS and PwC.
Porter, Jordan	1/6/2026	0.3	Finalize approach and send draft amortization schedule for interim debt.
Porter, Jordan	1/6/2026	1.4	Prepare additional details from creditor agreements into DIP slides for in the case accounting considerations.
Porter, Jordan	1/6/2026	0.2	Confirm language around backstop fee in creditor agreement.
Porter, Jordan	1/6/2026	0.3	Incorporate impact of DIP fees and interest to timeline visual.
Porter, Jordan	1/6/2026	0.7	Discuss with A&M implications of recent call with counsel and PJT, along with PIK interest on DIP facility.
Porter, Jordan	1/6/2026	0.3	Review reporting covenants correspondence.
Porter, Jordan	1/6/2026	0.3	Participate in meeting re: A&M internal team to discuss PwC remarks on accounting implications of credit facility.
Porter, Jordan	1/6/2026	0.3	Prepare updates to finalize DIP visual and open items within deck to review with A&M team.
Porter, Jordan	1/6/2026	2.2	Review accounting timeline and pre-emergence slides to confirm consistency with ASC 852.
Porter, Jordan	1/6/2026	0.7	Begin reviewing information related to the equity rights offering and adding draft slides for in the case accounting.
Wadhvani, Neil	1/6/2026	0.8	Participate in discussion with A&M and USS regarding accounts payable run for payments to vendors.
Wadhvani, Neil	1/6/2026	1.2	Update master accounts payable file with historical payment information for ongoing analysis and reporting.
Meeks, Ryan	1/6/2026	0.8	Participate in discussion with A&M and USS regarding accounts payable run for payments to vendors.

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**Accounting**

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Porter, Jordan	1/7/2026	0.6	Provide key links to A&M internal for assistance with ERO review.
Porter, Jordan	1/7/2026	2.2	Review legal documentation around equity rights offering for accounting considerations in 2025 and at the effective date.
Porter, Jordan	1/7/2026	0.3	Connect with A&M initial tasks around 2025 accounting treatment asks.
Porter, Jordan	1/7/2026	1.3	Connect with A&M to discuss priority listing and organization of tasks as it relates to the case.
Karl, Jackie	1/7/2026	0.3	Connect with A&M initial tasks around 2025 accounting treatment asks.
Karl, Jackie	1/7/2026	1.3	Connect with A&M to discuss priority listing and organization of tasks as it relates to the case.
Gordon, Robert	1/8/2026	0.4	Edit Accounting and FSA timeline based on latest case details.
Broskay, Cole	1/8/2026	0.7	Participate in discussion with A&M internal to discuss G&A vs reorg costs for pre-petition DFC fees.
Papai, Andrew	1/8/2026	0.6	Prepare analysis regarding proper accounting for DIP interest and fees.
Porter, Jordan	1/8/2026	0.2	Review file structure for A&M case organization.
Porter, Jordan	1/8/2026	0.8	Review priority listing re: accounting timeline and update Gantt accordingly.
Porter, Jordan	1/8/2026	0.7	Participate in discussion with A&M internal to discuss G&A vs reorg costs for pre-petition DFC fees.
Porter, Jordan	1/8/2026	0.6	Review USS e-mail on agency fee treatment and provide feedback.
Porter, Jordan	1/8/2026	1.6	Prepare Gantt timeline including valuation team with updated effective date and therefore updated 2025 audited financial statements expected date.
Porter, Jordan	1/8/2026	2.9	Review in the case accounting deck including timeline, pre-emergence, post-emergence and 2025 specific accounting treatment for DIP and ERO.
Karl, Jackie	1/8/2026	1.2	Update and reformat all in deck as of January 2026.
Karl, Jackie	1/8/2026	2.2	Analyze the plan for reorganization for the waterfall and class treatments.
Karl, Jackie	1/8/2026	1.6	Analyze ERO documents per the plan or reorganization.
Karl, Jackie	1/8/2026	1.2	Draft ERO accounting approach for year-end.
Gordon, Robert	1/9/2026	1.2	Continue reviewing plan of reorganization for accounting impacts.
Gordon, Robert	1/9/2026	0.3	Participate in discussion with A&M colleagues over accounting for plan.

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**Accounting**

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Broskay, Cole	1/9/2026	1.3	Review supporting information for select payments made at issuance of the DIP facility.
Broskay, Cole	1/9/2026	2.2	Compile listing of potential approaches to split balance sheet values by entity.
Broskay, Cole	1/9/2026	0.8	Correspondence with internal team regarding allocation of balance sheet information by entity.
Broskay, Cole	1/9/2026	0.9	Adjust approach for allocation entries based on materiality by account.
Broskay, Cole	1/9/2026	0.3	Participate in discussion with A&M colleagues over accounting for plan.
Porter, Jordan	1/9/2026	1.8	Organize file structure/folder for administrative asks and workstreams.
Porter, Jordan	1/9/2026	0.2	Participate in internal A&M discussion re: ERO accounting approach.
Porter, Jordan	1/9/2026	0.4	Review A&M Gantt organizational tool and add additional resources to Box access.
Porter, Jordan	1/9/2026	0.5	Review with A&M important plan documents within Box used for technical memos and accounting decisions.
Porter, Jordan	1/9/2026	1.3	Review RSA listing/add notes for upcoming week -- specifically completed visual of old debt structure.
Porter, Jordan	1/9/2026	1.1	Review RSA for new debt language and implications for year-end, in the case accounting, and FSA.
Karl, Jackie	1/9/2026	0.8	Analyze the terms of the ERO backstop commitment agreement.
Karl, Jackie	1/9/2026	0.2	Participate in internal A&M discussion re: ERO accounting approach.
Karl, Jackie	1/9/2026	0.5	Review with A&M important plan documents within Box used for technical memos and accounting decisions.
Karl, Jackie	1/9/2026	1.4	Analyze plan for reorganization disclosures DIP documents and backstop commitment.
Porter, Jordan	1/11/2026	0.8	Organize notes from meetings during prior week and update Gantt tool where applicable for priority focuses.
Porter, Jordan	1/11/2026	0.2	Update structure of new debt slide in RSA search.
Gordon, Robert	1/12/2026	1.1	Participate in accounting regroup discussion between A&M and USS re: DIP/RSA.
Gordon, Robert	1/12/2026	0.4	Participate in discussion re: team plans for the week of 1/12.
Broskay, Cole	1/12/2026	1.6	Compile accounting analysis of fees related to ERO backstop.
Broskay, Cole	1/12/2026	0.6	Review adjustments to FSA Gantt chart based on progress to date.

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**Accounting**

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Broskay, Cole	1/12/2026	1.1	Participate in accounting regroup discussion between A&M and USS re: DIP/RSA.
Broskay, Cole	1/12/2026	0.4	Participate in discussion re: team plans for the week of 1/12.
Porter, Jordan	1/12/2026	1.1	Participate in accounting regroup discussion between A&M and USS re: DIP/RSA.
Porter, Jordan	1/12/2026	0.5	Participate in call with A&M team member re: ERO, RSA upcoming priorities.
Porter, Jordan	1/12/2026	0.2	Participate in call with A&M team member re: DIP and intercompany.
Porter, Jordan	1/12/2026	1.1	Review RSA for accounting impacts from definitive documents.
Porter, Jordan	1/12/2026	1.9	Review RSA for accounting impacts related to the Exit Facilities.
Porter, Jordan	1/12/2026	1.6	Review invoices within funds flow to determine SG&A vs reorganization expense split.
Porter, Jordan	1/12/2026	2.1	Review RSA for accounting impacts related to ERO and calculation of cash premium.
Porter, Jordan	1/12/2026	0.7	Review cash motion and DIP to determine intercompany restrictions on TopCo.
Porter, Jordan	1/12/2026	0.3	Prepare respond to case related emails and set up A&M internal call to discuss RSA accounting notes.
Porter, Jordan	1/12/2026	1.4	Review POR to determine debt structure and add additional information to slide on RSA accounting implications (e.g., Classes).
Karl, Jackie	1/12/2026	0.5	Participate in call with A&M team member re: ERO, RSA upcoming priorities.
Karl, Jackie	1/12/2026	1.3	Analyze cash management motion for considerations regarding LSTC.
Karl, Jackie	1/12/2026	0.2	Participate in call with A&M team member re: DIP and intercompany.
Karl, Jackie	1/12/2026	1.6	Analyze RSA agreement to determine accounting implications by class.
Karl, Jackie	1/12/2026	1.7	Analyze plan for reorganization disclosures for USS prepetition capital structure.
Karl, Jackie	1/12/2026	1.3	Analyze court docket filings related to exit term loan facility commitment letter.
Bridgers, Kristen	1/12/2026	0.9	Research invoice status for waste vendors.
Bridgers, Kristen	1/12/2026	0.7	Research invoice status for fire suppression vendor.
Bridgers, Kristen	1/12/2026	1.1	Research reporting mechanisms in NetSuite for future MOR reporting.

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**Accounting**

Bridgers, Kristen	1/12/2026	1.2	Research reporting mechanisms in NetSuite for reporting related to AR, receipts, AP and disbursement data.
Broskay, Cole	1/13/2026	0.6	Participate in call with A&M re: 2024 restructuring debt structure.
Broskay, Cole	1/13/2026	0.2	Participate in call with A&M re: DIP slide updates.
Broskay, Cole	1/13/2026	0.2	Participate in call with A&M re: JE and funds flow.
Broskay, Cole	1/13/2026	0.8	Review DIP accounting impacts slides and provide edits and commentary.
Broskay, Cole	1/13/2026	0.6	Correspondence regarding valuation timelines for post-emergence fresh start accounting.
Broskay, Cole	1/13/2026	0.9	Prepare correspondence with counsel regarding value of ERO backstop premium shares.
Papai, Andrew	1/13/2026	0.8	Prepare for and participate in meeting with USS regarding tax matters and tax accruals.
Porter, Jordan	1/13/2026	0.6	Participate in call with A&M re: 2024 restructuring debt structure.
Porter, Jordan	1/13/2026	0.6	Prepare ABL exit facility documentation as part of RSA deck, subsequently look at RCF portion.
Porter, Jordan	1/13/2026	2.1	Update ASC 852 deck, including DIP and ERO slides and journal entry specific to DIP Facility in 2025.
Porter, Jordan	1/13/2026	1.2	Update journal entry in relation to funds flow and information received from professional fee invoices.
Porter, Jordan	1/13/2026	0.2	Participate in call with A&M re: DIP slide updates.
Porter, Jordan	1/13/2026	0.2	Participate in call with A&M re: JE and funds flow.
Karl, Jackie	1/13/2026	1.2	Update ASC 852 accounting deck specific to the equity rights offering.
Karl, Jackie	1/13/2026	1.3	Update the LSTC technical accounting memo for initial assumptions.
Karl, Jackie	1/13/2026	1.6	Develop accounting implications and expected entries for administrative, professional fee, DIP, and priority class claims.
Karl, Jackie	1/13/2026	0.9	Update ASC 852 accounting deck for equity rights offering backstop commitment considerations.
Karl, Jackie	1/13/2026	0.8	Draft accounting implications and expected entries for classes 4 through 12 per the plan of reorganization.
Broskay, Cole	1/14/2026	1.2	Participate in call with A&M re: POR impact and accounting treatment for various classes.
Broskay, Cole	1/14/2026	0.2	Participate in call with A&M to discuss liquidation analysis for covenants.

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**Accounting**

Broskay, Cole	1/14/2026	2.4	Prepare edits to presentation covering in-the-case accounting considerations under ASC 852.
Broskay, Cole	1/14/2026	1.9	Review Plan of Reorganization for accounting impacts at emergence.
Broskay, Cole	1/14/2026	0.3	Provide responses to company questions related to accounting for the ERO backstop premium.
Broskay, Cole	1/14/2026	0.6	Correspondence regarding enterprise value available to secure debt instruments.
Broskay, Cole	1/14/2026	0.8	Review liquidation analysis for assumptions used in determining available funds to settle secured liabilities.
Porter, Jordan	1/14/2026	0.7	Prepare final adjustments in ASC 852 deck re: DIP entry prior to sending to USS.
Porter, Jordan	1/14/2026	0.4	Research new common shares for parent entity in plan of reorganization.
Porter, Jordan	1/14/2026	1.3	Incorporate plan of reorganization into RSA deck for accounting impacts.
Porter, Jordan	1/14/2026	0.6	Research troubled debt restructuring guidance within ASC 470-60 to determine impact on current and future debt instruments.
Porter, Jordan	1/14/2026	1.2	Determine liquidation analysis resource, compare work performed to analyze secured debt and LSTC.
Porter, Jordan	1/14/2026	0.2	Participate in call with A&M to discuss liquidation analysis for covenants.
Porter, Jordan	1/14/2026	1.2	Participate in call with A&M re: POR impact and accounting treatment for various classes.
Porter, Jordan	1/14/2026	1.1	Research OID/DFC impact of early payment on debt as part of ASC 470.
Porter, Jordan	1/14/2026	0.3	Update team priority listing re: 2025 accounting and in the case accounting.
Karl, Jackie	1/14/2026	1.2	Draft accounting implications and expected entries for the equity rights offering per the plan of reorganization.
Karl, Jackie	1/14/2026	2.1	Review plan for reorganization re: article IV through X for POR deck.
Karl, Jackie	1/14/2026	0.8	Prepare liability split matrix and update trades payable liabilities with initial assumptions.
Karl, Jackie	1/14/2026	0.2	Update liability split matrix for classifications on splits for accrued insurance liabilities.
Karl, Jackie	1/14/2026	0.8	Update liability split matrix for classifications on splits for other accrued expenses.
Karl, Jackie	1/14/2026	0.7	Update liability split matrix for classifications on splits for non-DIP related debt.
Karl, Jackie	1/14/2026	1.2	Participate in call with A&M re: POR impact and accounting treatment for various classes.

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**Accounting**

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Karl, Jackie	1/14/2026	0.2	Review changes made to ASC 852 deck for the equity rights offerings.
Broskay, Cole	1/15/2026	0.4	Correspondence regarding FSA timeline post-emergence.
Broskay, Cole	1/15/2026	0.9	Participate in call with A&M re: USS liability split matrix.
Broskay, Cole	1/15/2026	0.4	Participate in call with A&M re: collateral coverage document and what needs to be provided to USS.
Porter, Jordan	1/15/2026	1.2	Prepare collateral coverage document for OID/DFC write off.
Porter, Jordan	1/15/2026	0.4	Participate in call with A&M re: collateral coverage document and what needs to be provided to USS.
Porter, Jordan	1/15/2026	0.9	Participate in call with A&M re: USS liability split matrix.
Porter, Jordan	1/15/2026	1.4	Updates to ongoing Gantt organizer and responsibility matrix, review USS correspondence on upcoming deadlines.
Karl, Jackie	1/15/2026	1.4	Finalize initial classifications for USS liability splits.
Karl, Jackie	1/15/2026	0.9	Participate in call with A&M re: USS liability split matrix.
Karl, Jackie	1/15/2026	1.7	Update USS liability split matrix based on A&M meeting feedback.
Karl, Jackie	1/15/2026	0.8	Review Debtors motion authorizing payment of certain taxes and fees.
Karl, Jackie	1/15/2026	1.4	Review Debtors motion authorizing payment for prepetition employee compensation and benefits.
Karl, Jackie	1/15/2026	0.4	Review Debtors motion authorizing payment of prepetition trade claims.
Karl, Jackie	1/15/2026	1.9	Draft initial classifications of liabilities subject to compromise per the plan of reorganization and filed motions.
Gordon, Robert	1/16/2026	1.2	Review initial version of the 2025 year end impairment test.
Broskay, Cole	1/16/2026	0.4	Participate in A&M meeting regarding wages, insurance, and tax liabilities payments.
Broskay, Cole	1/16/2026	0.5	Participate in call with A&M to go over collateral coverage document and package to send to USS.
Broskay, Cole	1/16/2026	0.9	Review support related to debt balances as of yearend.
Broskay, Cole	1/16/2026	0.6	Review MOR responsibilities matrix and provide commentary.
Broskay, Cole	1/16/2026	1.1	Provide adjustments to secured debt coverage calculation to validate LSTC determination.

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Porter, Jordan	1/16/2026	2.6	Update collateral coverage document with projected interest rates and recalculated DIP PIK impact to secured facilities.
Porter, Jordan	1/16/2026	0.5	Participate in call with A&M to go over collateral coverage document and package to send to USS.
Porter, Jordan	1/16/2026	0.4	Participate in A&M meeting regarding wages, insurance, and tax liabilities payments.
Porter, Jordan	1/16/2026	1.8	Review reorganization memo for impacted dates and numbers learned throughout the case.
Karl, Jackie	1/16/2026	0.4	Participate in A&M meeting regarding wages, insurance, and tax liabilities payments.
Karl, Jackie	1/16/2026	1.2	Review the debtors motion authorizing payment of prepetition insurance payments.
Karl, Jackie	1/16/2026	2.7	Update liability splits matrix following A&M review and comments.
Karl, Jackie	1/16/2026	1.4	Research OID/DFC impact of early payment on debt as part of ASC 470 .
Karl, Jackie	1/16/2026	0.9	Analyze RSA agreement exit term facility agreements and terms.
Karl, Jackie	1/16/2026	1.3	Research FASB 852-10--00-1 through 852-10-60-1 guidance.
Broskay, Cole	1/19/2026	0.3	Call with internal team regarding Class 6 claims treatment.
Broskay, Cole	1/19/2026	0.4	Respond to questions regarding MOR timeline and responsibilities from USS accounting team.
Broskay, Cole	1/19/2026	0.3	Call with USS team regarding accounting for select items at year end.
Porter, Jordan	1/19/2026	1.3	Review Gantt for updated priority listing and confirm dates; review USS e-mails on technical accounting matters.
Porter, Jordan	1/19/2026	1.2	Update collateral coverage document for exact cutoff on December and February, documented assumptions.
Porter, Jordan	1/19/2026	0.2	Configure formulae in shared administrative documents.
Broskay, Cole	1/20/2026	0.8	Participate in A&M discussion regarding USS liability split matrix.
Broskay, Cole	1/20/2026	0.6	Prepare correspondence regarding liability split matrix with internal team.
Broskay, Cole	1/20/2026	1.3	Provide edits to reorganization items memo for year end documentation.
Broskay, Cole	1/20/2026	0.3	Correspondence related to impairment timeline for year end balances.
Broskay, Cole	1/20/2026	0.4	Correspondence with USS regarding liability split matrix.

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Porter, Jordan	1/20/2026	2.9	Updates to reorganization technical memo re: summary of reorg items, net through end of 2025, updated technical references particular to USS in both FASB and PwC Viewpoint, research on accounting treatment for DIP DFCs.
Porter, Jordan	1/20/2026	2.8	Update reorganization technical memo re: additional PwC viewpoint language around new debt issuance costs, removal of non-applicable discontinued operations language, and reorg fees.
Porter, Jordan	1/20/2026	1.1	Research professional fees related to 2025 calendar year for reorg item classification.
Porter, Jordan	1/20/2026	0.8	Participate in call with A&M re: LSTC memorandum inquiries.
Porter, Jordan	1/20/2026	0.5	Review Gantt and update accordingly for upcoming priorities.
Porter, Jordan	1/20/2026	0.3	Participate in call with A&M re: Gantt feedback.
Karl, Jackie	1/20/2026	0.8	Research details of FASB 852-10-4 through 6 and 852-10-8 FASB guidance.
Karl, Jackie	1/20/2026	1.3	Research PwC bankruptcy guidance for liabilities subject to compromise for LSTC memo.
Karl, Jackie	1/20/2026	0.8	Participate in call with A&M re: LSTC memorandum inquiries.
Karl, Jackie	1/20/2026	2.4	Update liability split matrix per A&M responses for insurance and tax liabilities.
Karl, Jackie	1/20/2026	1.6	Update liability split matrix per A&M responses for wages and benefits liabilities.
Karl, Jackie	1/20/2026	0.3	Participate in call with A&M re: Gantt feedback.
Karl, Jackie	1/20/2026	0.8	Participate in A&M discussion regarding USS liability split matrix.
Karl, Jackie	1/20/2026	1.3	Finalize draft USS liability split matrix for review before sending to the client.
Broskay, Cole	1/21/2026	0.4	Respond to USS accounting team questions related to accrued interest on compromised facilities.
Broskay, Cole	1/21/2026	0.9	Provide additional edits to reorganization items memo.
Broskay, Cole	1/21/2026	1.0	Participate in call with A&M re: ERO intro.
Porter, Jordan	1/21/2026	1.9	Review A&M comments on reorg items memo and make updates accordingly.
Porter, Jordan	1/21/2026	1.0	Participate in call with A&M re: ERO intro.
Porter, Jordan	1/21/2026	0.9	Review A&M accounting and valuation Gantt and prepare updates to Q2 FSA financial deadline based on reporting covenants.
Porter, Jordan	1/21/2026	1.1	Updates Q2 FSA financial deadline based on reporting covenants.

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Porter, Jordan	1/21/2026	0.8	Extend dates on existing Gantt and add exit term sheet language for clarity.
Karl, Jackie	1/21/2026	2.3	Update USS plan for reorganization deck re: intro and implementation of the plan section.
Karl, Jackie	1/21/2026	1.0	Participate in call with A&M re: ERO intro.
Karl, Jackie	1/21/2026	0.3	Review interim order authorizing payment of certain taxes and fee as it relates to LSTC.
Karl, Jackie	1/21/2026	0.7	Review insurance interim order, as it relates to LSTC.
Karl, Jackie	1/21/2026	0.4	Review prepetition trade claims interim order, as it relates to LSTC.
Karl, Jackie	1/21/2026	0.6	Review prepetition employee compensation and benefits interim order, as it relates to LSTC.
Karl, Jackie	1/21/2026	0.7	Update LSTC memo appendix A for PWC bankruptcy accounting guidance per viewpoint.
Karl, Jackie	1/21/2026	2.2	Update LSTC memo appendix A for initial classifications of each liability roll up with references to the plan, motions, and interim orders.
Broskay, Cole	1/22/2026	1.4	Provide edits and commentary related to year end LSTC memo.
Broskay, Cole	1/22/2026	0.8	Provide edits to the ERO backstop agreement section of the reorganization items memo.
Broskay, Cole	1/22/2026	1.2	Provide edits to plan of reorganization accounting impacts presentation.
Porter, Jordan	1/22/2026	2.7	Address comments on reorganization memo for items in December that are post-petition, incorporate PwC and FASB guidance specific to statement of cash flows, and remove discontinued operations sections of codification.
Porter, Jordan	1/22/2026	1.1	Update background and transaction overview for DIP memorandum. Including debt structure, bankruptcy location, terms of the DIP agreement and draw amounts.
Porter, Jordan	1/22/2026	0.9	Replace language in DIP memorandum with PwC viewpoint language to support accounting approach.
Porter, Jordan	1/22/2026	1.3	Update accounting issues in DIP memorandum to include PIK upfront and backstop fees/premiums and remove bifurcation language around ASC 815 - derivatives.
Porter, Jordan	1/22/2026	0.9	Prepare update to accounting analysis in DIP memorandum and prepare changes to derivative language.
Karl, Jackie	1/22/2026	1.4	Update LSTC memo appendix A for long-term debt LSTC classifications.
Karl, Jackie	1/22/2026	1.3	Update LSTC memo appendix B and appendix C for debt principal and interest as of petition date.
Karl, Jackie	1/22/2026	1.2	Update USS plan for reorganization deck re: executory contracts and unexpired leases section.
Karl, Jackie	1/22/2026	1.1	Update USS plan for reorganization deck re: conditions precedent to the effective date.

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Karl, Jackie	1/22/2026	1.4	Update USS plan for reorganization deck re: provision governing distributions.
Kelly, Chris	1/23/2026	0.3	Participate in call with USS to discuss impairment analysis.
Gordon, Robert	1/23/2026	1.1	Participate in discussion with USS and A&M colleagues over 2025 impairment analysis.
Broskay, Cole	1/23/2026	1.1	Participate in discussion with USS and A&M colleagues over 2025 impairment analysis.
Porter, Jordan	1/23/2026	0.9	Research on embedded derivatives within DIP term sheet for purposes of memorandum preparation.
Porter, Jordan	1/23/2026	1.9	Review PwC viewpoint on embedded derivatives and compile information necessary for memo.
Porter, Jordan	1/23/2026	0.6	Updates to DIP financing memorandum based on embedded derivatives review.
Karl, Jackie	1/23/2026	1.1	Update USS plan for reorganization deck re: procedures for resolving claims.
Karl, Jackie	1/23/2026	2.3	Draft calculation file for ERO memo for equity value and non ERO equity value.
Karl, Jackie	1/23/2026	0.7	Prepare draft journal entry for class 6 settlement of liabilities.
Karl, Jackie	1/23/2026	0.9	Prepare draft journal entry for class 6 ERO issuance.
Karl, Jackie	1/23/2026	1.7	Analyze ERO backstop agreement per the disclosure statement for the plan of reorganization for ERO technical account memo.
Karl, Jackie	1/23/2026	0.6	Update calculation file for ERO memo for non ERO equity value.
Broskay, Cole	1/26/2026	0.3	Participate in call with A&M re: reorganization items memo.
Broskay, Cole	1/26/2026	1.6	Review AJE request listing for December entity-level allocations exercise.
Broskay, Cole	1/26/2026	0.2	Review proposed USS team member assignments to year end AJE request list.
Broskay, Cole	1/26/2026	0.3	Respond to questions regarding accounting memo comments provided.
Porter, Jordan	1/26/2026	0.4	Review Gantt chart for weekly priority listing and accounting deadlines.
Porter, Jordan	1/26/2026	1.9	Address outstanding items on reorganization memo including consistent markups in document, and pull in logic re: ASC 450 and approach on ERO journal entry.
Porter, Jordan	1/26/2026	2.9	Prepare DIP financing memorandum required for Q4 financials.
Porter, Jordan	1/26/2026	0.6	Participate in call with A&M re: LSTC split.

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Porter, Jordan	1/26/2026	1.4	Prepare initial documentation around exit facilities memorandum and separation between ABL, RCF, and term loan, and adjust Gantt to exclude Q4 and only consider Q1 2026.
Porter, Jordan	1/26/2026	1.4	Address additional comments on reorganization items memo including additional detail around DIP upfront and backstop premiums.
Porter, Jordan	1/26/2026	0.4	Participate in call with A&M re: exit facilities and ERO memo.
Porter, Jordan	1/26/2026	0.3	Participate in call with A&M re: reorganization items memo.
Karl, Jackie	1/26/2026	0.6	Participate in call with A&M re: LSTC split.
Karl, Jackie	1/26/2026	0.4	Participate in call with A&M re: exit facilities and ERO memo.
Karl, Jackie	1/26/2026	2.2	Prepare draft of USS year end ERO memo per the backstop agreement.
Karl, Jackie	1/26/2026	1.6	Perform review of accounting guidance related to bankruptcy emergence.
Karl, Jackie	1/26/2026	0.7	Review accounting analysis of an equity-linked instrument.
Karl, Jackie	1/26/2026	1.1	Update USS year end ERO memo for PWC guidance.
Karl, Jackie	1/26/2026	2.3	Update USS year end ERO memo re: discussion section.
Gordon, Robert	1/27/2026	0.3	Participate in call with internal A&M re: USS workstream updates.
Gordon, Robert	1/27/2026	0.7	Participate in discussion with A&M colleague over project status and upcoming due dates.
Broskay, Cole	1/27/2026	0.3	Participate in call with internal A&M re: USS workstream updates.
Broskay, Cole	1/27/2026	0.7	Participate in discussion with A&M colleague over project status and upcoming due dates.
Broskay, Cole	1/27/2026	0.8	Correspondence regarding responses to liabilities split matrix.
Broskay, Cole	1/27/2026	0.6	Prepare correspondence with internal team regarding remaining data requests needed for year end support.
Broskay, Cole	1/27/2026	0.4	Participate in meeting regarding expected adjusting journal entries needed to record effects of ASC 852 for year end.
Broskay, Cole	1/27/2026	1.1	Provide commentary regarding DIP debt issuance costs and related accounting treatment.
Broskay, Cole	1/27/2026	0.3	Prepare response to internal questions regarding accounting treatment of select fees related to DIP facility.
Porter, Jordan	1/27/2026	1.8	Prepare adjustments to reorganization memo re: replace FAS 91 language with certain accounting guidance to identify deferred financing costs associated with fees paid with DIP.

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Porter, Jordan	1/27/2026	1.4	Prepare adjustments to reorganization memo re: table showing DFC/OID/TDR write-off by facility, and incorporate secured debt waterfall analysis that identifies debt not under enterprise value.
Porter, Jordan	1/27/2026	0.3	Participate in call with internal A&M re: USS workstream updates.
Porter, Jordan	1/27/2026	2.4	Review ASC 815 for language around derivative instruments in RSA e.g., SOFR floor, interest default rate.
Karl, Jackie	1/27/2026	0.3	Participate in call with internal A&M re: USS workstream updates.
Karl, Jackie	1/27/2026	1.6	Update USS liability split matrix for 12/31 balance sheet.
Karl, Jackie	1/27/2026	0.9	Analyze ASC 815 for embedded derivatives.
Karl, Jackie	1/27/2026	1.2	Analyze equity rights offering per the plan with ASC 815.
Karl, Jackie	1/27/2026	1.6	Update USS ERO memo with relevant accounting references from both FASB and PWC.
Gordon, Robert	1/28/2026	0.6	Review forecast detail that supports the 2025 impairment analysis.
Broskay, Cole	1/28/2026	0.3	Participate in call with A&M re: LSTC split.
Broskay, Cole	1/28/2026	1.0	Participate in call with USS re: liability split matrix.
Broskay, Cole	1/28/2026	0.7	Participate in teleconference with internal team regarding Plan settlement of Class 6 claims.
Broskay, Cole	1/28/2026	0.6	Correspondence with counsel regarding Class 6 settlement.
Broskay, Cole	1/28/2026	0.4	Prepare correspondence with USS accounting team regarding potential tax impacts of fresh start accounting.
Broskay, Cole	1/28/2026	0.3	Participate in call with A&M re: meeting prep on deck updates and AP reclass.
Broskay, Cole	1/28/2026	0.7	Review edits to ASC 852 accounting considerations presentation.
Porter, Jordan	1/28/2026	0.3	Participate in call with A&M re: meeting prep on deck updates and AP reclass.
Porter, Jordan	1/28/2026	1.0	Participate in call with USS re: liability split matrix.
Porter, Jordan	1/28/2026	0.3	Participate in call with A&M re: LSTC split.
Karl, Jackie	1/28/2026	0.3	Participate in call with A&M re: LSTC split.
Karl, Jackie	1/28/2026	1.8	Review insurance, taxes, wages, trades payable, and DIP interim orders.

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Karl, Jackie	1/28/2026	2.4	Update LSTC memo appendix A for initial determinations of each liability roll up prior to initial review.
Karl, Jackie	1/28/2026	0.9	Prepare for USS liability split call.
Karl, Jackie	1/28/2026	1.0	Participate in call with USS re: liability split matrix.
Karl, Jackie	1/28/2026	1.1	Update USS liability matrix following updates per call with the client specific to accrued insurance.
Karl, Jackie	1/28/2026	0.4	Update USS liability matrix following updates per call with the client specific to tax liabilities.
Karl, Jackie	1/28/2026	1.1	Update USS liability matrix following updates per call with the client specific to payroll and benefit liabilities.
Karl, Jackie	1/28/2026	0.9	Compile list of requested December account reconciliations from the client.
Broskay, Cole	1/29/2026	0.5	Participate in call with A&M re: workstream update.
Broskay, Cole	1/29/2026	0.8	Participate in call with USS and CFGI re: tax provisions.
Broskay, Cole	1/29/2026	0.6	Prepare materials for review with tax team.
Broskay, Cole	1/29/2026	0.7	Respond to questions related to ASC 852 accounting items for year end.
Broskay, Cole	1/29/2026	0.8	Review updated Plan of Reorganization for changes in class settlements.
Porter, Jordan	1/29/2026	0.3	Confirm agency fee accounting with USS.
Porter, Jordan	1/29/2026	0.5	Participate in call with A&M re: workstream update.
Porter, Jordan	1/29/2026	0.8	Participate in call with USS and CFGI re: tax provisions.
Porter, Jordan	1/29/2026	0.6	Responses to USS on requests for CFGI re: accounting treatment on unsecured debt.
Karl, Jackie	1/29/2026	1.3	Finalize updated USS liability split matrix to provide to client.
Karl, Jackie	1/29/2026	0.5	Participate in call with A&M re: workstream update.
Karl, Jackie	1/29/2026	1.2	Analyze December account reconciliations re: manual checks clearing and accrued fringe.
Karl, Jackie	1/29/2026	2.1	Analyze 12/31 prepetition liabilities and map FSLI to interim orders for LSTC determinations.
Karl, Jackie	1/29/2026	1.1	Analyze December account reconciliations re: accrued real estate tax.

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Karl, Jackie	1/29/2026	0.6	Analyze December account reconciliations re: accrued payroll and calculate 12/31 split.
Karl, Jackie	1/29/2026	0.8	Participate in call with USS and CFGI re: tax provisions.
Karl, Jackie	1/29/2026	1.3	Analyze December account reconciliations re: deferred revenue - NetSuite fence and NetSuite sanitation.
Broskay, Cole	1/30/2026	0.3	Participate in call with USS and A&M re: liability splits on accrued real estate taxes.
Broskay, Cole	1/30/2026	0.4	Participate in call with USS and A&M re: liability splits on certain GL accounts.
Broskay, Cole	1/30/2026	0.6	Correspondence regarding status of ASC 852 related adjustments for year end.
Broskay, Cole	1/30/2026	0.8	Complete review of updates to Plan of Reorganization.
Broskay, Cole	1/30/2026	0.6	Update Plan of Reorganization accounting impacts presentation to reflect amended Plan.
Porter, Jordan	1/30/2026	1.1	Review FASB guidance on write offs related to OID, TDR, and DFCs.
Porter, Jordan	1/30/2026	0.3	Participate in call with USS and A&M re: liability splits on accrued real estate taxes.
Porter, Jordan	1/30/2026	0.3	Participate in call with A&M re: takeaways from real estate tax support.
Porter, Jordan	1/30/2026	0.3	Prepare correspondence re: updated deck to USS incorporating OID accounting language for purposes of sharing with CFGI.
Porter, Jordan	1/30/2026	0.4	Participate in call with USS and A&M re: liability splits on certain GL accounts.
Porter, Jordan	1/30/2026	1.7	Review latest Gantt chart for accounting workstreams and deadlines related to case. Adjust priorities accordingly.
Porter, Jordan	1/30/2026	1.6	Review possible solutions for AP split with FDO codes on payments.
Karl, Jackie	1/30/2026	0.3	Participate in call with USS and A&M re: liability splits on accrued real estate taxes.
Karl, Jackie	1/30/2026	0.3	Participate in call with A&M re: takeaways from real estate tax support.
Karl, Jackie	1/30/2026	1.6	Analyze December account reconciliations re: accrued insurance and calculate 12/31 split.
Karl, Jackie	1/30/2026	1.2	Calculate 12/31 accrued real estate tax liability split.
Karl, Jackie	1/30/2026	0.4	Participate in call with USS and A&M re: liability splits on certain GL accounts.
Karl, Jackie	1/30/2026	0.6	Calculate 12/31 accrued fringe tax liability split.

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Karl, Jackie	1/30/2026	0.7	Update 12/31 manual check clearing liability split per discussion with USS.
Karl, Jackie	1/30/2026	1.1	Update 12/31 sales and use tax reserve, sales and use tax payable, and long term tax liability splits per discussion with USS.
Karl, Jackie	1/30/2026	1.6	Analyze December account reconciliations re: accrued fuel and calculate 12/31 split.
Karl, Jackie	1/30/2026	1.4	Analyze December account reconciliations re: other payroll W/H and 401K payable and calculate 12/31 split.

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**Bankruptcy Support**

<b>Professional</b>	<b>Date</b>	<b>Hours</b>	<b>Activity</b>
Kelly, Chris	12/29/2025	0.4	Correspond with USS and A&M on chapter 11 communications.
Kelly, Chris	12/29/2025	0.3	Review and follow up on questions from USS related to debt service during chapter 11.
Kelly, Chris	12/29/2025	0.8	Review and follow up on questions from the US Trustee related to first day motions.
Bixler, Holden	12/29/2025	1.2	Perform review of various first day motions.
Rogers, Joel	12/29/2025	1.6	Prepare chart listing court reporting requirements pursuant to the first day motions.
Rogers, Joel	12/29/2025	1.7	Prepare materials to support the A&M declaration at the first day court hearing.
Porter, Jordan	12/29/2025	0.4	Confirm CMS/MOR contact for introduction to BART.
Porter, Jordan	12/29/2025	1.2	Communicate with A&M team members on MOR requirements and set up call discuss further.
Wadhvani, Neil	12/29/2025	1.6	Review communications materials for vendor, employee, and customer talking points.
Sigman, Claudia	12/29/2025	0.4	Correspond with A&M re: post filing workstreams and updates.
Sigman, Claudia	12/29/2025	1.7	Analyze litigation documents to ensure proper notice is given to appropriate parties.
Sigman, Claudia	12/29/2025	1.2	Prepare updated litigation tracker based on request from company and counsel.
Sigman, Claudia	12/29/2025	0.9	Prepare supplemental creditor matrix based on review of litigation documents.
Kotseos, Grayson	12/29/2025	0.2	Prepare correspondence with Milbank regarding DIP credit agreement information requests.
Kotseos, Grayson	12/29/2025	1.2	Review DIP Credit Agreement to identify milestones and reporting obligations.
Kotseos, Grayson	12/29/2025	1.6	Prepare DIP Credit Agreement milestone calendar in Excel.
Kotseos, Grayson	12/29/2025	1.8	Draft DIP Credit Agreement calendar slides for summary presentation.
Kotseos, Grayson	12/29/2025	0.2	Prepare correspondence to Milbank regarding insurance FDM requests.
Kotseos, Grayson	12/29/2025	0.2	Coordinate with Lockton regarding insurance FDM data and policy documentation.
Kotseos, Grayson	12/29/2025	0.4	Draft correspondence for USS to Milbank regarding SOFR agreement renewals.
Kotseos, Grayson	12/29/2025	0.8	Prepare 2026 insurance schedule in response to Milbank insurance FDM request.

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Kotseos, Grayson	12/29/2025	0.6	Draft correspondence requesting Milbank's review of adequate protection payments.
Kotseos, Grayson	12/29/2025	0.2	Prepare correspondence with A&M regarding DIP milestone calendar and summary materials.
Kotseos, Grayson	12/29/2025	0.6	Prepare correspondence to Milbank regarding 2026 insurance landscape for First Day Hearing.
Kelly, Chris	12/30/2025	0.2	Correspond with A&M re: first day motions.
Kelly, Chris	12/30/2025	0.3	Participate in call with Milbank and the US Trustee to discuss first day motions.
Kelly, Chris	12/30/2025	0.4	Follow up with A&M and Milbank teams on questions from the US Trustee related to first day motions.
Kelly, Chris	12/30/2025	0.3	Review and follow up on questions from the company related to insurance renewal.
Bixler, Holden	12/30/2025	1.2	Review AP detail related to unsecured creditors.
Bixler, Holden	12/30/2025	0.7	Prepare analysis related to unsecured claims detail.
Bixler, Holden	12/30/2025	0.7	Perform review of comments related to First Day Motions.
Rogers, Joel	12/30/2025	1.1	Prepare materials to support the A&M declaration at the first day court hearing.
Broskay, Cole	12/30/2025	0.2	Participate in internal A&M call re: MOR responsibilities.
Broskay, Cole	12/30/2025	0.3	Participate in internal A&M call re: accounting requirements for MOR.
LeGuen, Jonathon	12/30/2025	0.3	Participate in working session to support trade claim matrix preparation for the UST.
Porter, Jordan	12/30/2025	0.4	Troubleshoot Alteryx for FSLI bridge required for MOR reporting.
Porter, Jordan	12/30/2025	0.2	Participate in internal A&M call re: MOR responsibilities.
Porter, Jordan	12/30/2025	0.3	Participate in internal A&M call re: accounting requirements for MOR.
Wadhvani, Neil	12/30/2025	2.6	Prepare summary schedules outlining case requirements.
Wadhvani, Neil	12/30/2025	1.9	Review final first-day orders to confirm case requirement details.
Wadhvani, Neil	12/30/2025	0.3	Participate in internal meeting with A&M regarding case requirements and deadlines.
Ruiz, Ariela	12/30/2025	1.2	Review and research First Day Declaration and LME documents and prepare summary.

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Sigman, Claudia	12/30/2025	0.7	Analyze AP and payment detail for unsecured creditors on the Top 30 based on vendor outreach.
Kotseos, Grayson	12/30/2025	0.4	Prepare correspondence with Milbank regarding insurance FDM and 2026 financing prior to hearing.
Kotseos, Grayson	12/30/2025	0.3	Prepare correspondence with USS regarding insurance FDM and 2026 financing structure.
Kotseos, Grayson	12/30/2025	0.3	Participate in internal meeting with A&M regarding case requirements and deadlines.
Kotseos, Grayson	12/30/2025	1.6	Prepare case requirements calendar in Excel.
Kotseos, Grayson	12/30/2025	1.2	Draft case requirements calendar slides for presentation.
Cejka, Brian	12/31/2025	0.5	Review updated communications materials.
Kelly, Chris	12/31/2025	0.3	Participate in call with USS and Lockton to discuss the company's insurance renewal.
Kelly, Chris	12/31/2025	0.5	Review and follow up with A&M on draft of chapter 11 reporting materials for the company.
Rogers, Joel	12/31/2025	1.2	Gather and review information about the Company's new insurance policy and premium financing arrangement in response to requests from the US Trustee.
Rogers, Joel	12/31/2025	1.3	Review and revise schedule of reports required under the first day orders.
Wadhvani, Neil	12/31/2025	1.3	Review draft employee communications email and related talking points..
Ruiz, Ariela	12/31/2025	0.9	Prepare analysis document DIP financing documents.
Ruiz, Ariela	12/31/2025	0.5	Prepare variance analysis of long-term forecast and compare against DIP financing agreements.
Ruiz, Ariela	12/31/2025	0.5	Analyze long-term forecast and compare against documents filed with the courts.
Kotseos, Grayson	12/31/2025	1.9	Update DIP Credit Agreement and case requirements calendars based on new developments.
Kotseos, Grayson	12/31/2025	0.1	Draft internal correspondence regarding DIP interim order and case calendar updates.
DiNatale, Trevor	1/1/2026	0.4	Perform review of post filing workstreams and updates.
DiNatale, Trevor	1/1/2026	0.4	Review UST comments related to filed First Day Motions.
DiNatale, Trevor	1/1/2026	0.2	Perform review of bankruptcy reporting workstreams.
DiNatale, Trevor	1/1/2026	0.3	Review preliminary MOR related details.

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Kelly, Chris	1/2/2026	0.3	Review and follow up with A&M on updated draft of chapter 11 reporting materials for the company.
Gordon, Robert	1/2/2026	0.6	Review docket and supporting documents for final requirement covering all trade motion.
Gordon, Robert	1/2/2026	0.4	Participate in discussion with A&M colleagues over post petition reporting requirements.
Gordon, Robert	1/2/2026	0.8	Perform review of accounting implications in USS deck.
Rogers, Joel	1/2/2026	0.4	Discuss with Milbank the MOR process for December and January to align on the requirements.
Broskay, Cole	1/2/2026	0.4	Participate in discussion with A&M colleagues over post petition reporting requirements.
Wadhvani, Neil	1/2/2026	1.3	Review USS media monitoring report and flagged items for follow-up.
Kotseos, Grayson	1/2/2026	1.1	Update DIP Credit Agreement and case requirements calendars based on new developments.
Kotseos, Grayson	1/2/2026	0.1	Prepare correspondence to USS regarding DIP and case requirements calendar summary.
Kotseos, Grayson	1/2/2026	0.9	Prepare DIP funding schedule by creditor, including dollar amounts and percentages.
Kelly, Chris	1/4/2026	0.6	Review and follow up with A&M on the company's insurance renewal.
Gordon, Robert	1/4/2026	1.1	Prepare summary on upcoming accounting deliverables.
Ruiz, Ariela	1/4/2026	0.3	Review and analyze equity rights offering form.
Bixler, Holden	1/5/2026	0.6	Confer with A&M team re: workstream planning re: MOR.
Gordon, Robert	1/5/2026	0.6	Perform review of LSTC and fresh start accounting related items.
Rogers, Joel	1/5/2026	0.8	Participate in call with USS to discuss the AP invoice coding process for tracking prepetition and postpetition liabilities.
Rogers, Joel	1/5/2026	0.4	Participate in call with Milbank and A&M regarding the ordinary course professionals process.
Rogers, Joel	1/5/2026	1.6	Review and revise communications materials for employees.
Rogers, Joel	1/5/2026	0.8	Review and revise schedule of reports required under the first day orders.
Papai, Andrew	1/5/2026	0.6	Participate in call with Milbank regarding Ordinary Course Professionals.
Papai, Andrew	1/5/2026	0.8	Participate in call with USS regarding Ordinary Course Professionals; review and response to emails related to same.

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LeGuen, Jonathon	1/5/2026	0.6	Participate in Invoice Coding Process Meeting with USS to assist with pre/post invoice coding reporting.
Wadhvani, Neil	1/5/2026	0.4	Respond to internal request for information regarding USS legal entities, including entity structure and identifiers.
Ruiz, Ariela	1/5/2026	0.2	Participate in meeting with Milbank discussing 345(b).
Ruiz, Ariela	1/5/2026	0.6	Prepare and provide financial projections support and support for the disclosure statement.
Ruiz, Ariela	1/5/2026	0.6	Review and analyze valuation exhibit filed with disclosure statement.
Kotseos, Grayson	1/5/2026	0.2	Review DIP Credit Agreement to update milestone calendar and presentation materials.
Kotseos, Grayson	1/5/2026	0.4	Update DIP and case requirements presentation to reflect 13-week cash flow forecast.
Kotseos, Grayson	1/5/2026	0.2	Prepare correspondence regarding DIP and case requirements presentation updates.
Kotseos, Grayson	1/5/2026	0.2	Prepare correspondence with PJT regarding DIP funding letter and lender identification.
Kotseos, Grayson	1/5/2026	0.4	Update DIP funding schedule to reflect revised investment firm allocations.
Kotseos, Grayson	1/5/2026	0.1	Prepare correspondence regarding updated DIP funding schedule.
Kotseos, Grayson	1/5/2026	0.2	Prepare correspondence with USS regarding finalized DIP funding schedule.
Kotseos, Grayson	1/5/2026	0.4	Prepare correspondence re: Hilco fixed asset walkthrough; 2026 insurance summary and case catch up.
Kotseos, Grayson	1/5/2026	1.8	Prepare 2026 insurance summary comparison analysis in Excel.
Kotseos, Grayson	1/5/2026	0.3	Prepare correspondence with Lockton regarding questions on 2026 insurance summary.
Kotseos, Grayson	1/5/2026	2.1	Prepare 2026 insurance summary comparison presentation materials.
Kotseos, Grayson	1/5/2026	0.3	Update post-petition time tracking tool for accuracy and compliance.
Kelly, Chris	1/6/2026	0.3	Participate in call with USS to discuss customer and vendor issues.
Kelly, Chris	1/6/2026	0.6	Review and follow up with management on questions from customers related to the chapter 11.
Bixler, Holden	1/6/2026	1.2	Attend various telephone conferences with A&M team re: workers compensation claims.
Rogers, Joel	1/6/2026	0.6	Participate in meeting with USS and A&M re: ABL, DIP and case requirements for Ch. 11 process.

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Rogers, Joel	1/6/2026	0.4	Discuss with Milbank requirements under the customer programs order and potential impacts on managing payments to customers.
Rogers, Joel	1/6/2026	0.9	Discuss with USS requirements under the customer programs order and potential impacts on managing payments to customers.
Rogers, Joel	1/6/2026	0.4	Discuss with a tax advisory vendor next steps in the ordinary course professional retention process.
Papai, Andrew	1/6/2026	0.4	Participate in internal discussion re: Hilco fixed asset walkthrough; 2026 insurance summary and case catch up.
Papai, Andrew	1/6/2026	0.9	Coordinate KYC information for new admin agent; review and response to emails related to same.
Papai, Andrew	1/6/2026	1.4	Complete summary of requirements under tax motion; review with USS.
Papai, Andrew	1/6/2026	0.6	Participate in call with USS regarding Ordinary Course Professionals; review and response to emails related to same.
LeGuen, Jonathon	1/6/2026	0.4	Participate in internal discussion re: Hilco fixed asset walkthrough; 2026 insurance summary and case catch up.
DiNatale, Trevor	1/6/2026	0.4	Participate in call with A&M and Milbank regarding insurance / claims administration details.
DiNatale, Trevor	1/6/2026	0.8	Review first day motion inquiry regarding insurance claims/matters.
DiNatale, Trevor	1/6/2026	0.3	Review taxing authority inquiry related to first day motion.
Porter, Jordan	1/6/2026	0.6	Prepare preliminary MOR slides to discuss requirements and information requests.
Wadhvani, Neil	1/6/2026	0.6	Review incoming correspondence and coordinated next steps regarding completion of required forms for approval.
Wadhvani, Neil	1/6/2026	0.7	Research company information such as number of employees, number of locations, primary trade areas, and average monthly value of US and international activity for two specific legal entities.
Wadhvani, Neil	1/6/2026	0.4	Coordinate internally to compile entity information and communicated with the client to confirm accuracy regarding the two entities.
Wadhvani, Neil	1/6/2026	0.6	Prepare correspondence and call USS management related to information request for legal entities.
Wadhvani, Neil	1/6/2026	0.4	Prepare and completed forms with legal entity information.
Wadhvani, Neil	1/6/2026	0.3	Communicate internally regarding completed forms and identified next steps.
Kotseos, Grayson	1/6/2026	0.6	Participate in meeting with USS and A&M re: ABL, DIP and case requirements for Ch. 11 process.
Kotseos, Grayson	1/6/2026	0.3	Review DIP financing motion to identify AR weekly reporting covenant and confirm absence of specific reporting deadline.
Kotseos, Grayson	1/6/2026	0.2	Conduct call with Milbank regarding insurance certificate requirements.

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Kotseos, Grayson	1/6/2026	1.1	Prepare initial December monthly reporting materials related to DIP covenant compliance.
Kotseos, Grayson	1/6/2026	1.8	Update 2026 insurance summary presentation for policy cash outflows and renewals.
Kotseos, Grayson	1/6/2026	0.6	Update 2026 insurance summary presentation for non 12/31 policies to be renewed.
Kotseos, Grayson	1/6/2026	0.8	Update 2026 insurance summary presentation for policy cash outflows and renewals.
Kotseos, Grayson	1/6/2026	0.2	Perform review of 2026 insurance renewal overview.
Kotseos, Grayson	1/6/2026	0.2	Research and circulate minimum wage article for USS expense planning analysis.
Kotseos, Grayson	1/6/2026	0.2	Review 2026 insurance policy structure and coverage limits for DIP compliance.
Kotseos, Grayson	1/6/2026	0.2	Research tax settlement notice as it applies to a Ch. 11 case.
Kotseos, Grayson	1/6/2026	1.1	Update 2026 insurance summary presentation for latest development and revisions.
Kotseos, Grayson	1/6/2026	0.2	Prepare correspondence internal re: 2026 insurance renewal overview.
Kotseos, Grayson	1/6/2026	0.4	Update DIP and case requirements presentation to reflect latest developments re: Trade Matrix reporting.
Kotseos, Grayson	1/6/2026	0.4	Update 2026 insurance summary presentation for latest changes and revisions.
Kelly, Chris	1/7/2026	0.2	Prepare analysis related to first day motions.
Rogers, Joel	1/7/2026	0.6	Participate in internal meeting with A&M re: Ordinary Course Professionals.
Rogers, Joel	1/7/2026	2.3	Prepare schedule of ordinary course professionals and analyze their historical spend for classification purposes.
Rogers, Joel	1/7/2026	0.4	Gather and review information about potential customer programs payments.
Rogers, Joel	1/7/2026	0.9	Discuss with USS preparation for the initial debtor interview.
Rogers, Joel	1/7/2026	1.3	Revise schedule of ordinary course professionals in terms of their classification and categorization by expected spending.
Broskay, Cole	1/7/2026	2.1	Participate in A&M discussion around MOR forms and related requirements.
Broskay, Cole	1/7/2026	1.1	Participate in A&M discussion around MOR responsibility matrix.
Broskay, Cole	1/7/2026	1.2	Conduct meeting to familiarize the USS accounting team with required bankruptcy reporting forms.

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Broskay, Cole	1/7/2026	0.7	Review draft MOR responsibility matrix and provide commentary and adjustments.
Papai, Andrew	1/7/2026	0.6	Prepare meeting materials related to Ordinary Course Professionals.
Papai, Andrew	1/7/2026	0.6	Participate in call with Milbank regarding Ordinary Course Professionals.
Papai, Andrew	1/7/2026	0.6	Participate in internal meeting with A&M re: review of default interest.
Papai, Andrew	1/7/2026	0.7	Communicate with admin agents of debt instruments regarding principal and interest balances as of the filing date.
Papai, Andrew	1/7/2026	0.8	Analysis of historical Ordinary Course Professional spend.
LeGuen, Jonathon	1/7/2026	0.6	Participate in internal meeting with A&M re: Ordinary Course Professionals.
LeGuen, Jonathon	1/7/2026	0.6	Participate in internal meeting with A&M re: review of default interest.
Porter, Jordan	1/7/2026	2.1	Participate in A&M discussion around MOR forms and related requirements.
Porter, Jordan	1/7/2026	0.2	Participate in A&M discussion to clarify MOR asks.
Porter, Jordan	1/7/2026	1.1	Participate in A&M discussion around MOR responsibility matrix.
Porter, Jordan	1/7/2026	2.3	Update MOR deck consistent with other materials and insert PBC listing plus inter-company outstanding requests to complete with US Trustee fees.
Wadhvani, Neil	1/7/2026	0.7	Research and review information included in the Customer Programs Motion, including support for amounts and program structure, in connection with the filed submission.
Ruiz, Ariela	1/7/2026	1.4	Review and analyze interest calculation prepared by PJT, and prepare comments.
Ruiz, Ariela	1/7/2026	0.9	Prepare summary of findings related to interest expense.
Ruiz, Ariela	1/7/2026	0.8	Participate in meeting with PJT discussing interest expense calculation for FLFO interest and treatment of default interest.
Ruiz, Ariela	1/7/2026	0.8	Create and prepare requested supporting interest expense to send to PJT.
Ruiz, Ariela	1/7/2026	0.3	Prepare analysis for trade claims provided by Milbank.
Karl, Jackie	1/7/2026	2.1	Participate in A&M discussion around MOR forms and related requirements.
Karl, Jackie	1/7/2026	0.2	Participate in A&M discussion to clarify MOR asks.
Karl, Jackie	1/7/2026	1.1	Participate in A&M discussion around MOR responsibility matrix.

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Karl, Jackie	1/7/2026	1.6	Update MOR overview deck content as of January 2026.
Karl, Jackie	1/7/2026	0.8	Update MOR overview deck formatting as of January 2026.
Kotseos, Grayson	1/7/2026	0.2	Prepare correspondence with Milbank regarding loan party requirements for DIP insurance certificates.
Kotseos, Grayson	1/7/2026	0.3	Review final First Day materials to confirm Chapter 11 filing narrative and case timeline.
Kotseos, Grayson	1/7/2026	1.3	Prepare initial materials for December KPI reporting in support of DIP covenant compliance.
Kotseos, Grayson	1/7/2026	0.8	Retrieve and review USS active customer data supporting December KPI calculations.
Kelly, Chris	1/8/2026	0.3	Prepare correspondence with A&M re: AHG reporting and other matters.
Bixler, Holden	1/8/2026	1.1	Confer and correspond with A&M team re: adequate assurance request.
Rogers, Joel	1/8/2026	0.4	Participate in call with A&M team re: latest developments, case status update and next steps.
Rogers, Joel	1/8/2026	0.6	Participate in call with Milbank to discuss the schedule of ordinary course professionals.
Rogers, Joel	1/8/2026	0.6	Participate in call with USS to review and discuss ordinary course professionals historical payments and categorization.
Rogers, Joel	1/8/2026	1.6	Gather and review data showing ongoing litigation and the associated defense counsel for consideration in the ordinary course professional process.
Rogers, Joel	1/8/2026	0.4	Prepare response for a customer's attorney and discuss with Milbank next steps to address the attorney's inquiry.
Papai, Andrew	1/8/2026	0.6	Participate in call with Milbank regarding Ordinary Course Professionals.
Papai, Andrew	1/8/2026	0.4	Prepare analysis re: Ordinary Course Professionals.
Papai, Andrew	1/8/2026	0.4	Participate in meeting with PJT regarding default interest calculations; review and response to emails related to same.
Papai, Andrew	1/8/2026	0.9	Communicate with USS regarding information requirements for Initial Debtor Interview.
Papai, Andrew	1/8/2026	0.4	Communicate with Lockton regarding information requirements for Initial Debtor Interview.
Papai, Andrew	1/8/2026	0.8	Communicate with lender administrative agents regarding debt instrument accrued interest balances.
LeGuen, Jonathon	1/8/2026	0.4	Participate in call with A&M team re: latest developments, case status update and next steps.
Porter, Jordan	1/8/2026	0.3	Perform final review of MOR deck prior to sending to internal A&M for review and presentation to USS.

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Wadhvani, Neil	1/8/2026	0.4	Participate in call with A&M team re: latest developments, case status update and next steps.
Wadhvani, Neil	1/8/2026	0.7	Participate in discussion with external consultant regarding communications matters and overall case status in connection with ongoing case management.
Wadhvani, Neil	1/8/2026	0.4	Coordinate internally and with USS to obtain the latest bank statements in connection with request from UST.
Ruiz, Ariela	1/8/2026	1.2	Prepare progress timeline of the bankruptcy case.
Ruiz, Ariela	1/8/2026	0.9	Prepare revisions progress timeline based on commentary provided.
Ruiz, Ariela	1/8/2026	0.7	Prepare additional revisions to progress timeline based on commentary provided internally.
Meeks, Ryan	1/8/2026	0.4	Participate in call with A&M team re: latest developments, case status update and next steps.
Meeks, Ryan	1/8/2026	0.4	Participate in call with A&M team re: latest developments, case status update and next steps.
Kotseos, Grayson	1/8/2026	1.6	Update 2026 insurance summary presentation for latest changes, revisions and addition of latest thinking versus plan comparison.
Kotseos, Grayson	1/8/2026	0.4	Revise additional commentary regarding insurance summary presentation overview and comparison slides.
Kotseos, Grayson	1/8/2026	0.2	Conduct call with Lockton regarding Safety National LC requirement timing and additional negotiations.
Kotseos, Grayson	1/8/2026	0.3	Prepare correspondence with Lockton requesting detailed steps to post LCs required and what is need for documentation.
Kotseos, Grayson	1/8/2026	0.4	Participate in call with A&M team re: latest developments, case status update and next steps.
Kotseos, Grayson	1/8/2026	0.8	Research company safety and vehicle accident performance for insurance detail.
Kotseos, Grayson	1/8/2026	0.6	Update 2026 insurance summary presentation for latest commentary revisions.
Kelly, Chris	1/9/2026	0.2	Correspond with A&M re: first day motions.
Rogers, Joel	1/9/2026	1.3	Review updated information about potential customer programs payments and discuss next steps with USS.
Broskay, Cole	1/9/2026	0.6	Connect with A&M on entity level financials approach and required feedback from USS for MORs.
Papai, Andrew	1/9/2026	0.8	Analysis of pre-petition and post-petition interest calculations.
Papai, Andrew	1/9/2026	0.4	Review and response to emails from WSFS regarding interest accrual calculations.
Papai, Andrew	1/9/2026	0.9	Participate in meeting with USS regarding Initial Debtor Interview requests; review and response to emails related to same.

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DiNatale, Trevor	1/9/2026	0.3	Review adequate assurance request from utility provider.
DiNatale, Trevor	1/9/2026	0.4	Review inquiry related to tax authority payment and motion relief.
Porter, Jordan	1/9/2026	2.3	Prepare revisions to MOR for comments prior to providing to USS, focusing on bankruptcy code language.
Porter, Jordan	1/9/2026	0.6	Connect with A&M on entity level financials approach and required feedback from USS for MORs.
Porter, Jordan	1/9/2026	0.2	Participate in discussion with A&M MOR comments and next steps.
Porter, Jordan	1/9/2026	0.7	Clear MOR comments from deck prior to providing to USS - focus on formatting and presentation.
Ruiz, Ariela	1/9/2026	1.3	Incorporate multi-year revenue plan, including key growth assumptions, pricing/volume drivers, and scenario considerations into company's strategic plan.
Ruiz, Ariela	1/9/2026	0.9	Incorporate multi-year operating plan, aligning capacity, footprint, and cost structure initiatives to the company's strategic plan.
Ruiz, Ariela	1/9/2026	0.8	Prepare multi-year workforce plan, incorporating headcount needs, organizational structure, and labor cost outlook for company's strategic plan.
Ruiz, Ariela	1/9/2026	0.9	Include multi-year KPI framework, defining targets and trajectories for other core metrics into company's strategic plan.
Ruiz, Ariela	1/9/2026	0.8	Revise and update the company's multi-year strategic plan.
Karl, Jackie	1/9/2026	0.2	Participate in discussion with A&M MOR comments and next steps.
Karl, Jackie	1/9/2026	2.2	Prepare revisions to address MOR deck comments prior to providing to USS.
Karl, Jackie	1/9/2026	0.9	Update MOR deck for slide regarding MOR notes prior to providing to USS.
Kotseos, Grayson	1/9/2026	0.4	Prepare correspondence with USS re: monthly financial and KPI reporting for DIP covenant.
Kotseos, Grayson	1/9/2026	0.2	Prepare internal correspondence regarding adding OCP reporting requirements to DIP and case requirement deck.
Kotseos, Grayson	1/9/2026	0.2	Review correspondence with Milbank and USS regarding top 30 vendor list.
Kotseos, Grayson	1/9/2026	0.6	Revise DIP and case requirement deck for formatting and additional case requirement additions.
Porter, Jordan	1/11/2026	0.4	Provide feedback to internal A&M re: USS inquiries on MOR support.
Cejka, Brian	1/12/2026	0.3	Participate in internal A&M call to discuss pending mediation and other matters.
Kelly, Chris	1/12/2026	0.6	Participate in call with Milbank, Cole Schotz and A&M to discuss the upcoming initial debtor interview.

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Kelly, Chris	1/12/2026	0.3	Correspond with A&M regarding first day motions.
Kelly, Chris	1/12/2026	0.3	Participate in internal A&M call to discuss pending mediation and other matters.
Kelly, Chris	1/12/2026	0.4	Correspond with A&M regarding insurance questions.
Kelly, Chris	1/12/2026	0.2	Participate in call with Milbank to discuss inquiries from the US Trustee related to a potential creditors committee.
Kelly, Chris	1/12/2026	0.7	Review and follow up on questions from Milbank related to questions from the US Trustee on a creditor's committee.
Bixler, Holden	1/12/2026	0.4	Correspond with Verita re: undeliverable addresses.
Rogers, Joel	1/12/2026	0.8	Participate in discussion with USS non-insider bonuses in terms of potential amounts and timing in relation to the requirements under the wages order.
Rogers, Joel	1/12/2026	0.6	Participate in call with Milbank, Cole Schotz and A&M to discuss the upcoming initial debtor interview.
Rogers, Joel	1/12/2026	0.6	Participate in internal meeting to align on coordination with counsel and preparation of the CFO for an upcoming interview, including discussion of key topics and approach.
Rogers, Joel	1/12/2026	2.4	Prepare schedule of the Top 30 creditors and their amounts that have already been paid.
Broskay, Cole	1/12/2026	0.4	Correspondence with internal team regarding MOR requirements.
Papai, Andrew	1/12/2026	0.6	Participate in call with Milbank, Cole Schotz and A&M to discuss the upcoming initial debtor interview.
LeGuen, Jonathon	1/12/2026	0.6	Participate in call with Milbank, Cole Schotz and A&M to discuss the upcoming initial debtor interview.
DiNatale, Trevor	1/12/2026	0.4	Participate in call with A&M team members re: MOR reporting requirements.
Porter, Jordan	1/12/2026	0.4	Participate in call with A&M team members re: MOR reporting requirements.
Porter, Jordan	1/12/2026	0.3	Review MOR deck comments and move to PDF in preparation for call.
Wadhvani, Neil	1/12/2026	0.6	Participate in internal meeting to align on coordination with counsel and preparation of the CFO for an upcoming interview, including discussion of key topics and approach.
Wadhvani, Neil	1/12/2026	0.7	Participate in discussion with company HR lead to review potential employee bonus payments and related considerations.
Wadhvani, Neil	1/12/2026	0.7	Participate in discussion with external consulting firm and USS to discuss communications status and coordination.
Wadhvani, Neil	1/12/2026	1.3	Participate in discussion with counsel and local counsel regarding information to be discussed in the upcoming initial debtor interview and identified follow-up items.
Ruiz, Ariela	1/12/2026	1.1	Prepare updates and revisions to the transaction report presentation.

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Ruiz, Ariela	1/12/2026	0.7	Prepare update to bankruptcy case timeline within the transaction report.
Ruiz, Ariela	1/12/2026	1.3	Prepare slides reflecting interest expense and changes to capital structure after restructuring.
Ruiz, Ariela	1/12/2026	0.6	Update summary slide for transaction overview presentation.
Ruiz, Ariela	1/12/2026	1.1	Prepare revisions the contemplated restructuring transaction presentation.
Ruiz, Ariela	1/12/2026	0.9	Prepare revisions to the bankruptcy case progress timeline.
Ruiz, Ariela	1/12/2026	1.1	Review credit agreements from LME transaction and prepare analysis.
Ruiz, Ariela	1/12/2026	0.9	Prepare analysis for First Day Declaration presentation and analyze with filed documents.
Ruiz, Ariela	1/12/2026	0.3	Provide and prepare support for disclosure statement to PJT.
Sigman, Claudia	1/12/2026	0.3	Prepare noticing supplement for Verita related to additional litigation matters.
Sigman, Claudia	1/12/2026	0.4	Participate in call with A&M team members re: MOR reporting requirements.
Karl, Jackie	1/12/2026	1.2	Prepare updates to MOR deck related to previous comments.
Karl, Jackie	1/12/2026	0.4	Participate in call with A&M team members re: MOR reporting requirements.
Kotseos, Grayson	1/12/2026	0.8	Review December financial flash from USS for completeness, accuracy, and alignment with DIP covenant reporting requirements.
Kotseos, Grayson	1/12/2026	0.9	Prepare December monthly financial reporting package in support of DIP covenant compliance.
Kotseos, Grayson	1/12/2026	0.3	Prepare coordinated correspondence with USS regarding December DIP financial reporting data requests and requirements.
Kotseos, Grayson	1/12/2026	1.4	Prepare December KPI monthly reporting for DIP covenant compliance, including validation of underlying operational metrics.
Kotseos, Grayson	1/12/2026	0.3	Prepare correspondence with USS re: sales pipeline KPI reporting chart.
Kotseos, Grayson	1/12/2026	1.7	Research underlying drivers and prepare draft variance commentary for December financial results versus plan for DIP covenant reporting.
Kotseos, Grayson	1/12/2026	0.6	Update 2025 Sigma reporting dashboard to reflect current KPI definitions and metrics required for DIP covenant compliance.
Kotseos, Grayson	1/12/2026	0.4	Update December KPI monthly reporting tracker, incorporating finalized December results and management inputs.
Kotseos, Grayson	1/12/2026	0.2	Prepare correspondence with Lockton re: insurance premium financing structure and latest developments related to letters of credit.

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Kotseos, Grayson	1/12/2026	0.2	Review responses from Lockton re: Safety National letters of credit and premium financing agreements to assess implications and next steps.
Kotseos, Grayson	1/12/2026	0.3	Participate in call with Lockton re: Safety National letters of credit, including preparation, next steps and discussion of outstanding items.
Kotseos, Grayson	1/12/2026	0.1	Prepare correspondence with Lockton re: following up on Safety National LC call.
Kotseos, Grayson	1/12/2026	0.3	Review transaction overview for Lockton to facilitate further discussions with Safety National.
Kotseos, Grayson	1/12/2026	0.4	Review KPI data provided by USS and prepare correspondence confirm data accuracy and details.
Hydeman, Blake	1/12/2026	0.6	Perform review of disbursement data for MOR reporting.
Kelly, Chris	1/13/2026	0.6	Participate in call with USS to discuss inquiries from the US Trustee related to a potential creditors committee and meetings with AHG members.
Kelly, Chris	1/13/2026	0.3	Participate in meeting with USS and counsel to prepare management for the initial debtor interview.
Kelly, Chris	1/13/2026	0.3	Review and follow up with management on questions from Milbank related to insurance.
Kelly, Chris	1/13/2026	0.6	Review and follow up with management on questions from Milbank and the US Trustee related to the creditor's committee.
Bixler, Holden	1/13/2026	1.3	Correspondence with USS and A&M team re: additional notice address information; review updated file from insurer re: same.
Rogers, Joel	1/13/2026	0.6	Participate in meeting with USS and A&M to review monthly operating reporting requirements, scope, and process.
Rogers, Joel	1/13/2026	0.3	Participate in meeting with USS and counsel to prepare management for the initial debtor interview.
Rogers, Joel	1/13/2026	1.0	Participate in call with USS to discuss requirements for the monthly operating reports and next steps to prepare the data.
Rogers, Joel	1/13/2026	0.7	Participate in call with USS, Milbank and Cole Schotz to discuss preparation for the initial debtor interview.
Rogers, Joel	1/13/2026	0.4	Participate in discussion with Milbank re: requirements for a December monthly operating report and treatment of the Comerica bank accounts.
Rogers, Joel	1/13/2026	2.3	Update schedule of the Top 30 creditors and their amounts that have already been paid using data from the company.
Rogers, Joel	1/13/2026	0.4	Review data related to prepetition interest on the RCF facility and discuss with Milbank.
Broskay, Cole	1/13/2026	1.2	Participate in meeting with A&M and USS re: MOR familiarization.
Papai, Andrew	1/13/2026	0.3	Participate in meeting with USS and counsel to prepare management for the initial debtor interview.
LeGuen, Jonathon	1/13/2026	0.6	Participate in meeting with USS and A&M to review monthly operating reporting requirements, scope, and process.

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LeGuen, Jonathon	1/13/2026	0.3	Participate in meeting with USS and counsel to prepare management for the initial debtor interview.
Porter, Jordan	1/13/2026	1.6	Confirm reporting needed for a) intercompany split, and b) AP reclassification for FSLI purposes.
Porter, Jordan	1/13/2026	0.3	Participate in meeting with A&M re: NetSuite reports for monthly operating reporting.
Porter, Jordan	1/13/2026	0.9	Prepare correspondence to A&M re: needed reports for legal entity split related to MOR reporting.
Porter, Jordan	1/13/2026	1.2	Participate in meeting with A&M and USS re: MOR familiarization.
Porter, Jordan	1/13/2026	0.7	Address open items on MOR deck to be shared with USS.
Wadhvani, Neil	1/13/2026	0.6	Participate in meeting with USS and A&M to review monthly operating reporting requirements, scope, and process.
Wadhvani, Neil	1/13/2026	0.3	Participate in meeting with USS and counsel to prepare management for the initial debtor interview.
Wadhvani, Neil	1/13/2026	0.8	Review the filed ordinary course professionals motion on the docket and coordinate internally regarding status and any follow-up items.
Ruiz, Ariela	1/13/2026	0.4	Review multiple correspondences regarding insurance renewal policy and incorporate into financial models.
Ruiz, Ariela	1/13/2026	0.2	Prepare internal correspondence regarding vendor payments.
Ruiz, Ariela	1/13/2026	0.8	Prepare changes to company's strategic plan slide for projection period for Ch 11 update deck.
Sigman, Claudia	1/13/2026	0.3	Prepare additional creditor records to send to Verita for noticing based on company outreach.
Karl, Jackie	1/13/2026	1.2	Participate in meeting with A&M and USS re: MOR familiarization.
Karl, Jackie	1/13/2026	1.1	Draft USS MOR responsibility matrix.
Kotseos, Grayson	1/13/2026	1.8	Finalize draft December financial reporting for all month to date schedules and commentary with latest data re: DIP covenant compliance.
Kotseos, Grayson	1/13/2026	1.5	Prepare schedules for year-to-date financial reporting for the draft December reporting package re: DIP covenant compliance.
Kotseos, Grayson	1/13/2026	0.8	Prepare correspondence with USS re: December financial response variance business drivers for commentary.
Kotseos, Grayson	1/13/2026	0.7	Prepare updated 2026 insurance exhibit for Insurance motion and correspondence to Milbank.
Kotseos, Grayson	1/13/2026	1.6	Finalize draft December KPI reporting for all schedules and commentary with latest data re: DIP covenant compliance.
Kotseos, Grayson	1/13/2026	0.3	Participate in meeting to review December financial and KPI reporting packages re: DIP covenant compliance.

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Kotseos, Grayson	1/13/2026	0.6	Update December financial reporting and KPI package with latest developments and adjustments.
Hydeman, Blake	1/13/2026	0.3	Participate in meeting with A&M re: NetSuite reports for monthly operating reporting.
Hydeman, Blake	1/13/2026	0.8	Prepare analysis to replicate previous reporting data provided by USS.
Hydeman, Blake	1/13/2026	0.6	Prepare analysis to replicate AP by LE reporting for MOR.
Hydeman, Blake	1/13/2026	0.3	Prepare analysis of NetSuite AP detail to report provided by the company.
Bixler, Holden	1/14/2026	0.4	Correspond with Verita and A&M team re: contract noticing issues.
Rogers, Joel	1/14/2026	2.6	Update schedule of the Top 30 creditors and their amounts that have already been paid using data from the company.
Porter, Jordan	1/14/2026	0.3	Prepare response to inquiries on MOR deck.
Wadhvani, Neil	1/14/2026	0.4	Review the docket for the ordinary course professionals motion and tracked filing status and follow-up items.
Ruiz, Ariela	1/14/2026	0.2	Prepare correspondence and provide support for disclosure statement to PJT.
Sigman, Claudia	1/14/2026	1.2	Prepare creditor matrix supplement to ensure notice is given to litigation parties.
Sigman, Claudia	1/14/2026	0.7	Analyze address information in insurance claims provided by the third party administrator.
Kotseos, Grayson	1/14/2026	1.7	Update December financial reporting with latest developments and additional full year schedules for detail P&L variances.
Kotseos, Grayson	1/14/2026	0.8	Prepare analysis for full year financial schedules re: 2025 gross margin deterioration.
Kotseos, Grayson	1/14/2026	0.3	Prepare correspondence for updated materials with details of changes and gross margin analysis.
Kotseos, Grayson	1/14/2026	0.3	Update December financial reporting with latest commentary updates re: gross margin.
Kotseos, Grayson	1/14/2026	0.9	Prepare adjusted EBITDA schedule for December financial reporting re: DIP covenant compliance.
Kotseos, Grayson	1/14/2026	0.7	Prepare full year 2025 revenue bridge for December financial reporting re: DIP covenant compliance.
Kotseos, Grayson	1/14/2026	0.2	Participate in call with USS re: liquidation and reserves, cleansing materials and latest developments follow up.
Kotseos, Grayson	1/14/2026	0.4	Update December financial reporting with latest developments and updates.
Kotseos, Grayson	1/14/2026	1.3	Update chapter 11 update presentation with latest developments on schedules and charts.

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Hydeman, Blake	1/14/2026	0.8	Reconcile payment reports requested for ongoing reporting requirements.
Kelly, Chris	1/15/2026	0.2	Participate in call with USS to discuss employee retention questions.
Kelly, Chris	1/15/2026	0.3	Review and follow up with A&M and USS teams on cash management order requirements.
Kelly, Chris	1/15/2026	0.3	Review and follow up with Milbank and PwC on questions from management related to tax activity.
Gordon, Robert	1/15/2026	0.6	Participate in discussion with A&M colleague over materials preparation for the MOR.
Rogers, Joel	1/15/2026	0.4	Participate in call with A&M team re: latest developments, case status update and next steps.
Rogers, Joel	1/15/2026	2.4	Review and revise draft schedule of trade claims paid to date.
Rogers, Joel	1/15/2026	0.7	Participate in discussion with USS updated data related to non-insider bonuses, including potential amounts by employee and timing in relation to the requirements under the wages order.
Rogers, Joel	1/15/2026	2.3	Prepare schedule of potential non-insider bonuses by employee.
Broskay, Cole	1/15/2026	0.6	Participate in discussion with A&M colleague over materials preparation for the MOR.
Papai, Andrew	1/15/2026	0.4	Participate in call with A&M team re: latest developments, case status update and next steps.
Papai, Andrew	1/15/2026	0.3	Participate in call with A&M team re: latest chapter 11 deck developments and required updates for lender call.
Papai, Andrew	1/15/2026	0.6	Participate in review meeting with A&M of the Chapter 11 deck updates and final changes.
LeGuen, Jonathon	1/15/2026	0.4	Participate in call with A&M team re: latest developments, case status update and next steps.
Wadhvani, Neil	1/15/2026	0.4	Participate in call with A&M team re: latest developments, case status update and next steps.
Ruiz, Ariela	1/15/2026	0.7	Participate in discussion with management regarding revised disclosure statement.
Bridgers, Kristen	1/15/2026	0.4	Participate in call with A&M team re: latest developments, case status update and next steps.
Kotseos, Grayson	1/15/2026	0.4	Review updated flash provided by USS and prepare correspondence on variances to prior figures.
Kotseos, Grayson	1/15/2026	1.4	Update December financial reporting package with latest revenue figures from USS re: DIP covenant compliance.
Kotseos, Grayson	1/15/2026	0.2	Prepare correspondence with USS re: December updated financial reporting and KPI packages for review for lender call.
Kotseos, Grayson	1/15/2026	0.4	Participate in call with A&M team re: latest developments, case status update and next steps.

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Kotseos, Grayson	1/15/2026	0.3	Participate in call with A&M team re: latest chapter 11 deck developments and required updates for lender call.
Kotseos, Grayson	1/15/2026	1.8	Update KPI and additional sections of chapter 11 deck for latest developments and updates from USS.
Kotseos, Grayson	1/15/2026	0.6	Participate in review meeting with A&M of the Chapter 11 deck updates and final changes.
Hydeman, Blake	1/15/2026	0.4	Participate in call with A&M team re: latest developments, case status update and next steps.
Kelly, Chris	1/16/2026	0.5	Participate in call with USS, Ad Hoc Lenders and A&M re: Chapter 11 update and lender call DIP covenant compliance.
Kelly, Chris	1/16/2026	0.2	Participate in call with USS and Milbank to discuss employee matters.
Bixler, Holden	1/16/2026	0.6	Correspond with A&M team re: adequate assurance request.
Rogers, Joel	1/16/2026	1.9	Review and revise analysis of trade claims paid to date, including by vendor, split into prepetition and postpetition and by expense type.
Papai, Andrew	1/16/2026	0.5	Participate in call with USS, Ad Hoc Lenders and A&M re: Chapter 11 update and lender call DIP covenant compliance.
Papai, Andrew	1/16/2026	0.7	Update chapter 11 update presentation with latest changes to financial schedules and KPI schedules.
Papai, Andrew	1/16/2026	0.5	Participate in call with USS, Ad Hoc Lenders and A&M re: Chapter 11 update and lender call DIP covenant compliance.
Wadhvani, Neil	1/16/2026	0.8	Prepare analysis related to USS wages, taxes, and insurance liabilities.
Wadhvani, Neil	1/16/2026	2.4	Conduct diligence and analysis regarding USS wage, tax, and insurance liabilities in support of ongoing case assessment and reporting.
Ruiz, Ariela	1/16/2026	0.4	Participate in meeting regarding changes to business update presentation and create new slides for presentation.
Ruiz, Ariela	1/16/2026	0.9	Review and analyze exit facility proposal.
Kotseos, Grayson	1/16/2026	1.7	Update chapter 11 update presentation with latest changes to financial schedules and KPI schedules.
Kotseos, Grayson	1/16/2026	0.5	Participate in call with USS, Ad Hoc Lenders and A&M re: Chapter 11 update and lender call DIP covenant compliance.
Rogers, Joel	1/19/2026	0.6	Participate in call with USS to discuss treatment of insurance claims in terms of prepetition and postpetition.
Rogers, Joel	1/19/2026	0.8	Discuss treatment of severance and related matters with USS.
Rogers, Joel	1/19/2026	0.3	Discuss with USS payment of US Trustee fees for Q4 2025 and next steps to process payment.
Rogers, Joel	1/19/2026	0.6	Review information regarding a demand for payment from a customer and discuss with USS next steps to communicate to the customer.

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Papai, Andrew	1/19/2026	0.3	Review revenue comparison schedules for latest changes.
Ruiz, Ariela	1/19/2026	0.7	Prepare changes to the USS Supplemental Notes document.
Ruiz, Ariela	1/19/2026	0.9	Prepare revisions to the DS supplemental notes document.
Ruiz, Ariela	1/19/2026	1.2	Update business overview-post emergence on supplemental document.
Ruiz, Ariela	1/19/2026	0.4	Update restructuring rationale and expected financial benefits on supplemental document.
Ruiz, Ariela	1/19/2026	0.7	Update strategic initiatives supporting the plan on supplemental document.
Ruiz, Ariela	1/19/2026	0.8	Update business Plan projection methodology on supplemental document.
Ruiz, Ariela	1/19/2026	0.9	Update margins and cost structure methodology on supplemental document.
Ruiz, Ariela	1/19/2026	0.8	Update key risks and sensitivities on supplemental document.
Ruiz, Ariela	1/19/2026	0.7	Review and analyze examples of supplemental disclosure statements for company.
Ruiz, Ariela	1/19/2026	0.5	Analyze and review historical financials to include in supplemental disclosure statement.
Ruiz, Ariela	1/19/2026	0.4	Prepare analysis for revised borrowing based and impact to 2026 forecast liquidity.
Kotseos, Grayson	1/19/2026	0.7	Prepare Event revenue actuals and forecast year over year comparison.
Kotseos, Grayson	1/19/2026	0.9	Update revenue comparison for all revenue lines for year over year comparison.
Kotseos, Grayson	1/19/2026	0.3	Update revenue comparison for all revenue lines for additional variance call out boxes.
Kotseos, Grayson	1/19/2026	0.7	Update revenue comparison file to include EBITDA comparison year over year and forecast comparisons.
Kotseos, Grayson	1/19/2026	0.3	Update revenue comparison schedules for latest changes.
Kelly, Chris	1/20/2026	0.5	Participate in call with PwC, Milbank and A&M to discuss tax planning related to chapter 11 emergence.
Kelly, Chris	1/20/2026	0.3	Review and follow up on emergence planning workplan.
Bixler, Holden	1/20/2026	0.4	Correspond with A&M team re: analysis for retention application.
Rogers, Joel	1/20/2026	0.2	Respond to an inquiry from a taxing authority providing information requested regarding the tax order.

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Papai, Andrew	1/20/2026	0.5	Participate in call with PwC, Milbank and A&M to discuss tax planning related to chapter 11 emergence.
Papai, Andrew	1/20/2026	0.4	Participate in meeting with A&M re: emergence planning presentation and project management reporting.
DiNatale, Trevor	1/20/2026	0.6	Review tax and insurance related inquiries for MOR.
Ruiz, Ariela	1/20/2026	0.8	Review SEC disclosure statement and prepare response to company.
Ruiz, Ariela	1/20/2026	1.0	Draft updates to the supplemental disclosure statement to reflect the latest restructuring and financial projection revisions.
Ruiz, Ariela	1/20/2026	0.8	Review and analyze AP file and compare to AP projections in forecast model and prepare analysis.
Ruiz, Ariela	1/20/2026	0.5	Review and analyze all trade reporting and trade claim schedule.
Ruiz, Ariela	1/20/2026	0.8	Revise the Supplemental Notes to the Financial Projections Exhibit with updated assumptions and supporting analyses.
Ruiz, Ariela	1/20/2026	0.7	Update strategic initiatives supporting the plan on financial projection supplemental disclosure document.
Ruiz, Ariela	1/20/2026	1.1	Update business plan projection methodology on financial projection supplemental document.
Ruiz, Ariela	1/20/2026	0.7	Update margins and cost structure methodology on financial projection supplemental document.
Ruiz, Ariela	1/20/2026	1.3	Review and revise financial projection disclosure statement supplemental document.
Ruiz, Ariela	1/20/2026	1.4	Update USS MD&A for historical quarters for inclusion in supplemental amendment.
Ruiz, Ariela	1/20/2026	0.9	Edit supplemental disclosure statement document to incorporate updated information.
Ruiz, Ariela	1/20/2026	1.0	Review and revise disclosure statement supplemental document based on internal comments.
Kotseos, Grayson	1/20/2026	0.3	Prepare correspondence with Lockton re: insurance premium financing agreement and LC negotiations.
Kotseos, Grayson	1/20/2026	1.1	Review insurance premium financing options provided by Lockton to USS.
Kotseos, Grayson	1/20/2026	0.4	Participate in meeting with A&M re: emergence planning presentation and project management reporting.
Kotseos, Grayson	1/20/2026	2.2	Prepare draft emergence planning presentation and schedules.
Kotseos, Grayson	1/20/2026	0.2	Upload required documents to data sharing site for lender review re: DIP monthly reporting covenant compliance.
Hydeman, Blake	1/20/2026	0.9	Prepare analysis related to NetSuite reporting.

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Kelly, Chris	1/21/2026	0.2	Participate in call with PJT to discuss final DIP hearing.
Bixler, Holden	1/21/2026	0.3	Correspond with A&M team re: adequate assurance request.
Bixler, Holden	1/21/2026	1.6	Review and provide comments to analysis; correspond with A&M team re: same.
Rogers, Joel	1/21/2026	0.6	Discuss with Milbank process to contact the ordinary course professionals to provide them with forms to complete for retention.
Rogers, Joel	1/21/2026	1.1	Revise schedule of ordinary course professionals in terms of their classification and categorization by expected spending based on additional feedback from the company.
Rogers, Joel	1/21/2026	0.8	Discuss with USS multiple ordinary course professionals in terms of payment history and forecasted need.
Rogers, Joel	1/21/2026	0.3	Participate in call with A&M team re: utility vendor inquiry.
Rogers, Joel	1/21/2026	0.9	Review customer agreements related to an expiring letter of credit and discuss next steps with USS.
Papai, Andrew	1/21/2026	0.2	Review insurance premium financing decision provided by USS.
Papai, Andrew	1/21/2026	1.3	Review draft emergence planning presentation re: PMO details.
Papai, Andrew	1/21/2026	0.9	Review funds flow detail and schedule for emergence planning presentation.
Papai, Andrew	1/21/2026	1.1	Review presentation slides and support for exit term loan presentation.
DiNatale, Trevor	1/21/2026	0.3	Participate in call with A&M team re: utility vendor inquiry.
Wadhvani, Neil	1/21/2026	1.1	Coordinate internally to review case status, discuss updates, and align on next steps.
Ruiz, Ariela	1/21/2026	1.3	Prepare liquidity variance analysis and slides for updated DIP budget.
Ruiz, Ariela	1/21/2026	0.9	Prepare revisions for ABL availability in the long-term forecast.
Ruiz, Ariela	1/21/2026	0.7	Prepare revisions for equity rights offering in the long-term forecast.
Ruiz, Ariela	1/21/2026	1.1	Prepare revisions for cash at emergence and cash to balance sheet in the long-term forecast.
Ruiz, Ariela	1/21/2026	0.8	Incorporate managements GL mapping from management financials to GAAP for cost of sales.
Ruiz, Ariela	1/21/2026	0.3	Review and analyze managements GL mapping from management financials to GAAP.
Ruiz, Ariela	1/21/2026	0.7	Incorporate reclasses for building occupancy for GAAP financials.

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Ruiz, Ariela	1/21/2026	0.9	Incorporate managements GL mapping from management financials to GAAP for SG&A.
Ruiz, Ariela	1/21/2026	1.2	Prepare reconciliation and analysis workbook for GAAP and management financials reclasses.
Ruiz, Ariela	1/21/2026	0.4	Incorporate reclasses for insurance / safety for GAAP financials.
Ruiz, Ariela	1/21/2026	0.3	Incorporate reclasses for depreciation and amortization for GAAP financials.
Sigman, Claudia	1/21/2026	0.6	Prepare additional litigation creditor records based on review of company correspondence.
Kotseos, Grayson	1/21/2026	0.2	Review insurance premium financing decision provided by USS.
Kotseos, Grayson	1/21/2026	2.3	Prepare draft emergence planning presentation re: PMO details.
Kotseos, Grayson	1/21/2026	2.2	Prepare Gantt charts for each emergence workstream re: emergence planning.
Kotseos, Grayson	1/21/2026	1.4	Prepare funds flow detail and schedule for emergence planning presentation.
Kotseos, Grayson	1/21/2026	1.6	Prepare presentation slides and support for exit term loan presentation.
Kelly, Chris	1/22/2026	0.1	Correspond with USS, Milbank and A&M re: update on case status.
Papai, Andrew	1/22/2026	0.3	Participate in call with A&M re: latest case developments and updates.
LeGuen, Jonathon	1/22/2026	0.3	Participate in call with A&M re: latest case developments and updates.
DiNatale, Trevor	1/22/2026	0.7	Prepare updates to analysis requested by UST.
Wadhvani, Neil	1/22/2026	0.3	Correspond with A&M re: latest case developments and updates.
Ruiz, Ariela	1/22/2026	0.4	Prepare support for projected financials for disclosure statement.
Ruiz, Ariela	1/22/2026	1.1	Prepare revisions for financials support for disclosure statement.
Ruiz, Ariela	1/22/2026	1.3	Prepare variance analysis and support for supplemental financials.
Ruiz, Ariela	1/22/2026	0.9	Revise variance analysis and support for supplemental financials.
Ruiz, Ariela	1/22/2026	0.6	Prepare correspondence for company to review pro forma financials.
Ruiz, Ariela	1/22/2026	0.4	Revise variance analysis and support for supplemental financials based on internal comments.

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Ruiz, Ariela	1/22/2026	0.6	Participate in meeting with company to discuss proforma financials for disclosure statement.
Ruiz, Ariela	1/22/2026	0.8	Revise variance analysis and support for supplemental financials based on company comments.
Ruiz, Ariela	1/22/2026	1.9	Edit and finalize updates to the Disclosure Statement Supplement narrative.
Ruiz, Ariela	1/22/2026	1.4	Update word document for management disclosure and analysis.
Ruiz, Ariela	1/22/2026	0.8	Participate in meeting with company to discuss historical financials and projections for amended financial projections exhibit.
Ruiz, Ariela	1/22/2026	0.7	Review and analyze audited financial statements from 2023 and 2024 and compare to projections.
Ruiz, Ariela	1/22/2026	1.1	Review and update draft of MD&A for supplemental notice.
Bridgers, Kristen	1/22/2026	0.3	Participate in call with A&M re: latest case developments and updates.
Kotseos, Grayson	1/22/2026	1.4	Update emergence planning presentation with latest changes and additional schedules.
Kotseos, Grayson	1/22/2026	0.6	Review December borrowing base certificate for comparison to draft December borrowing base.
Kotseos, Grayson	1/22/2026	0.3	Participate in call with A&M re: latest case developments and updates.
Hydeman, Blake	1/22/2026	0.3	Perform review of USS emergence planning materials.
Cejka, Brian	1/23/2026	0.4	Participate in internal A&M call to discuss DIP reporting, the upcoming AHG meeting, and other matters.
Kelly, Chris	1/23/2026	0.4	Participate in internal A&M call to discuss DIP reporting, the upcoming AHG meeting, and other matters.
Bixler, Holden	1/23/2026	0.8	Correspond with vendor and A&M team re: updated notice address information; review data re: same.
Rogers, Joel	1/23/2026	0.3	Correspond with A&M re: latest case developments and updates.
Broskay, Cole	1/23/2026	0.6	Participate in call with USS re: FSLI reclass for December MORs.
Papai, Andrew	1/23/2026	0.7	Review insurance financing agreement and correspondence with Lockton to address outstanding questions.
Papai, Andrew	1/23/2026	0.2	Review correspondence with Milbank re: Insurance first day motion and premium financing agreement.
Porter, Jordan	1/23/2026	0.6	Participate in call with USS re: FSLI reclass for December MORs.
Porter, Jordan	1/23/2026	2.4	Compile request list for USS re: MOR reports needed, including who is responsible for providing and what support will be used and make adjustments based on feedback received.

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Ruiz, Ariela	1/23/2026	0.8	Prepare updates to cleansing materials for pro-forma EBITDA.
Ruiz, Ariela	1/23/2026	0.9	Participate in meeting with Milbank and company to discuss proforma EBITDA.
Ruiz, Ariela	1/23/2026	0.9	Prepare updates for disclosure statement for write-up on building occupancy for disclosure statement.
Ruiz, Ariela	1/23/2026	0.6	Prepare updates for operating margin write-up on building occupancy for disclosure statement.
Ruiz, Ariela	1/23/2026	1.0	Prepare updates for SG&A write-up on building occupancy for disclosure statement.
Ruiz, Ariela	1/23/2026	0.5	Prepare updates for EBITDA margin write-up on building occupancy for disclosure statement.
Ruiz, Ariela	1/23/2026	1.1	Review comments and prepare responses to company for Supplement notes to Financial Projections Exhibit.
Ruiz, Ariela	1/23/2026	0.8	Prepare support for interest expense calculation for pre-petition interest.
Ruiz, Ariela	1/23/2026	0.7	Reconcile FLSO TL balance on balance sheet; correspond with management to reconcile.
Ruiz, Ariela	1/23/2026	0.7	Research and provide underlying support for key metrics in FDD to company.
Sigman, Claudia	1/23/2026	2.6	Analyze noticing information for third party administrator insurance claims in preparation for creditor matrix supplement.
Kotseos, Grayson	1/23/2026	0.8	Research insurance financing agreement and prepare correspondence with Lockton to address outstanding questions.
Kotseos, Grayson	1/23/2026	0.3	Prepare correspondence with Milbank re: Insurance first day motion and premium financing agreement.
Papai, Andrew	1/24/2026	0.3	Review support file as requested by USS for number of active customers.
Papai, Andrew	1/24/2026	0.8	Review support file as requested by USS for top customers.
Papai, Andrew	1/24/2026	0.9	Review updated support file for top customers with latest changes and additions.
Ruiz, Ariela	1/24/2026	0.4	Review and revise amended disclosure statement draft with commentary changes.
Kotseos, Grayson	1/24/2026	0.4	Prepare support file as requested by USS for number of active customers.
Kotseos, Grayson	1/24/2026	1.3	Prepare support file as requested by USS for top customers.
Kotseos, Grayson	1/24/2026	0.6	Update support file for top customers with latest changes and additions.
Papai, Andrew	1/25/2026	1.8	Review and add additional detailed schedules for top and declining customer exhibits.

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Kotseos, Grayson	1/25/2026	1.6	Update customer schedule for top declining customers.
Kotseos, Grayson	1/25/2026	1.9	Update support files for top customer and declining customer list.
Kotseos, Grayson	1/25/2026	1.6	Revise and add additional detailed schedules for top and declining customer exhibits.
Wadhvani, Neil	1/26/2026	0.4	Review access request and coordinate with relevant teams to grant system access to USS personnel.
Sigman, Claudia	1/26/2026	1.8	Perform review of insured litigation matters and corresponding noticing information.
Sigman, Claudia	1/26/2026	2.9	Prepare creditor matrix supplement based on review of third party insurance claims.
Sigman, Claudia	1/26/2026	1.4	Analyze claimant address information for third party insurance claims in preparation of providing claims agent with creditor matrix supplement.
Kotseos, Grayson	1/26/2026	0.4	Prepare cleansed census and correspondence with USS re: employee count in disclosure statement.
Kotseos, Grayson	1/26/2026	0.3	Prepare correspondence with USS re: top customer exhibits.
Kotseos, Grayson	1/26/2026	1.8	Update top customer schedule with latest developments and by region detail.
Kotseos, Grayson	1/26/2026	0.4	Prepare correspondence to USS addressing full year financial questions.
Kelly, Chris	1/27/2026	0.2	Review and follow up on draft 2nd day hearing communications from FTI Comms.
Porter, Jordan	1/27/2026	2.1	Establish December bridge by rolling forward September working file and pulling in support for adjusting journal entries where applicable.
Karl, Jackie	1/27/2026	0.6	Update USS MOR matrix per USS responses.
DiNatale, Trevor	1/28/2026	0.6	Review updated creditor matrix details.
Porter, Jordan	1/28/2026	2.4	Aggregate corresponding supporting documents uploaded by USS to assist with AJEs for December MOR.
Porter, Jordan	1/28/2026	1.9	Prepare Alteryx workflow related to adopted AP reclassification for FSLI bridge, including December aging and legal entities.
Porter, Jordan	1/28/2026	1.4	Prepare Alteryx workflow related to adopted AP reclassification for FSLI bridge for document numbers not being captured.
Porter, Jordan	1/28/2026	2.4	Prepare Alteryx workflow related to adopted AP reclassification for FSLI bridge and prepare company mapping.
Porter, Jordan	1/28/2026	2.7	Prepare Alteryx workflow related to adopted AP reclassification for FSLI bridge, including allocating to non-distinct branches and legal entities.
Kelly, Chris	1/29/2026	0.4	Review and follow up on questions related to first day motions.

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Rogers, Joel	1/29/2026	0.5	Participate in meeting with A&M re: latest case updates.
Rogers, Joel	1/29/2026	1.8	Gather and summarize information re: employee bonus program re: UST inquiry.
Papai, Andrew	1/29/2026	0.5	Participate in meeting with A&M and Milbank re: equity rights offering emergence planning items.
Papai, Andrew	1/29/2026	0.5	Participate in meeting with A&M re: latest case updates.
Papai, Andrew	1/29/2026	0.5	Participate in meeting with A&M, Milbank and PJT re: emergence planning.
Papai, Andrew	1/29/2026	0.5	Participate in meeting with A&M re: latest case updates.
LeGuen, Jonathon	1/29/2026	0.5	Participate in meeting with A&M re: latest case updates.
LeGuen, Jonathon	1/29/2026	0.5	Participate in meeting with A&M, Milbank and PJT re: emergence planning.
Porter, Jordan	1/29/2026	1.8	Prepare communications to USS on MOR reporting requests. Pick up on bridge re: cash for FSLI splits.
Porter, Jordan	1/29/2026	0.9	Participate in call with A&M re: MOR handoff.
Porter, Jordan	1/29/2026	1.4	Communicate with USS team outstanding items re: MOR requests and FSLI splits.
Porter, Jordan	1/29/2026	1.7	Prepare AR entry for FSLI bridge within Alteryx.
Ruiz, Ariela	1/29/2026	0.5	Participate in meeting with A&M re: latest case updates.
Karl, Jackie	1/29/2026	0.9	Participate in call with A&M re: MOR handoff.
Bridgers, Kristen	1/29/2026	0.5	Participate in meeting with A&M re: latest case updates.
Bridgers, Kristen	1/29/2026	0.5	Communicate with fuel supplier re: case status and account status.
Bridgers, Kristen	1/29/2026	0.4	Communicate with fuel supplier re: outstanding invoices and account status across branches.
Bridgers, Kristen	1/29/2026	0.3	Communicate with fuel supplier re: resumption status and timeline.
Bridgers, Kristen	1/29/2026	0.2	Communicate with company re: fuel supplier account resumption timeline.
Bridgers, Kristen	1/29/2026	0.4	Update vendor issue tracker to reflect current status and latest communication regarding various vendor matters.
Meeks, Ryan	1/29/2026	0.5	Participate in meeting with A&M re: latest case updates.

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Kotseos, Grayson	1/29/2026	0.5	Participate in meeting with A&M re: monthly reporting.
Kotseos, Grayson	1/29/2026	1.1	Participate in meeting with A&M re: emergence planning strategy and timelines.
Kotseos, Grayson	1/29/2026	0.5	Participate in meeting with A&M, Milbank and PJT re: emergence planning.
Kotseos, Grayson	1/29/2026	1.6	Review and prepare overview and summary of the RCF credit agreement.
Kotseos, Grayson	1/29/2026	0.2	Prepare correspondence with Lockton re: Safety National LCs.
Kotseos, Grayson	1/29/2026	0.5	Participate in meeting with A&M re: latest case updates.
Hydeman, Blake	1/29/2026	1.1	Participate in meeting with A&M re: emergence planning strategy and timelines.
Hydeman, Blake	1/29/2026	0.5	Participate in meeting with A&M re: monthly reporting.
Hydeman, Blake	1/29/2026	0.5	Participate in meeting with A&M re: latest case updates.
Hydeman, Blake	1/29/2026	0.5	Participate in meeting with A&M and Milbank re: equity rights offering emergence planning items.
Hydeman, Blake	1/29/2026	1.2	Prepare emergence planning tracker.
Hydeman, Blake	1/29/2026	0.8	Prepare output related to retitling initiative tracking.
Hydeman, Blake	1/29/2026	0.6	Prepare analysis related to emergence planning timelines.
Hydeman, Blake	1/29/2026	1.2	Prepare fleet basket sizing analysis.
Hydeman, Blake	1/29/2026	1.1	Prepare analysis re: emergence planning workstream open items.
Hydeman, Blake	1/29/2026	0.2	Correspond with A&M re: eligible specified equipment analysis.
Hydeman, Blake	1/29/2026	0.2	Correspond with A&M re: fleet basket sizing analysis.
Rogers, Joel	1/30/2026	0.3	Respond to USS employee inquiry and discuss with USS.
Papai, Andrew	1/30/2026	0.2	Participate in meeting with A&M and FTI re: confirmation and emergence communications timeline.
Porter, Jordan	1/30/2026	0.8	Review AR FSLI entry to be incorporated into December bridge.
Porter, Jordan	1/30/2026	2.8	Upload AR journal entry to bridge file for December MORs.

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Wadhvani, Neil	1/30/2026	0.4	Review contract request, identify responsive documents, and compile materials into a zip file for delivery.
Ruiz, Ariela	1/30/2026	1.1	Prepare revisions to Declaration in Support of Confirmation.
Ruiz, Ariela	1/30/2026	0.7	Analyze and prepare proposed revisions for First Day Declaration to incorporate into Declaration Support.
Ruiz, Ariela	1/30/2026	0.2	Prepare analysis of upcoming UST fees.
Ruiz, Ariela	1/30/2026	0.9	Update Declaration in Support of Document with supporting details.
Ruiz, Ariela	1/30/2026	1.1	Develop the Sources & Uses schedule to support plan confirmation and emergence funding requirements.
Ruiz, Ariela	1/30/2026	1.2	Prepare funds flow from sources & uses file.
Ruiz, Ariela	1/30/2026	0.7	Review and prepare comments for amended disclosure statement.
Ruiz, Ariela	1/30/2026	0.8	Prepare analysis of revised liquidity model for emergence to revise long term forecast.
Ruiz, Ariela	1/30/2026	1.0	Prepare revisions to sources and uses file for restructuring costs.
Ruiz, Ariela	1/30/2026	0.8	Update funds flow for revisions to sources & uses.
Hydeman, Blake	1/30/2026	0.8	Prepare updates to fleet basket sizing analysis.
Hydeman, Blake	1/30/2026	0.3	Prepare analysis related trailers for disposal.
Hydeman, Blake	1/30/2026	0.4	Prepare revised disposal analysis for roll off assets.
Hydeman, Blake	1/30/2026	0.2	Participate in meeting with A&M and FTI re: confirmation and emergence communications timeline.
Hydeman, Blake	1/30/2026	0.7	Prepare analysis re: surplus assets sizing.
Hydeman, Blake	1/31/2026	0.9	Prepare revised emergence planning tracker.
Hydeman, Blake	1/31/2026	1.1	Prepare revisions to emergence planning PMO presentation.

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Professional	Date	Hours	Activity
Ruiz, Ariela	12/29/2025	1.2	Prepare and analyze Pre-Pack DIP Forecast CF support.
Ruiz, Ariela	12/29/2025	1.3	Incorporate changes of pre-pack case into long-term forecast.
Ruiz, Ariela	12/29/2025	0.5	Reconcile December cash balances to the liquidity forecast model and document key reconciling items.
Ruiz, Ariela	12/29/2025	0.4	Validate January cash activity against the liquidity model and update supporting reconciliation schedules.
Ruiz, Ariela	12/29/2025	1.1	Reconcile February cash position to the liquidity model, confirming consistency with forecast assumptions.
Ruiz, Ariela	12/29/2025	0.8	Revise long term forecast for updated ABL availability.
Ruiz, Ariela	12/29/2025	0.7	Revise long term forecast for updated DIP facility paydown.
Ruiz, Ariela	12/29/2025	0.7	Revise presentation slides for pre-pack scenario for liquidity variance analysis.
Ruiz, Ariela	12/29/2025	0.8	Prepare supporting workbook for liquidity variance analysis.
Ruiz, Ariela	12/29/2025	0.9	Revise borrowing base in long-term forecast for November 2025.
Ruiz, Ariela	12/29/2025	0.7	Revise borrowing base in long-term forecast for specified equipment in March 2025.
Ruiz, Ariela	12/29/2025	0.5	Revise borrowing base in long-term forecast for specified equipment for deferred capex and maintenance capex.
LeGuen, Jonathon	12/30/2025	0.3	Participate in call with A&M re: business plan assumptions and connection with cash flow.
Ruiz, Ariela	12/30/2025	0.8	Prepare liquidity variance analysis for traditional case.
Ruiz, Ariela	12/30/2025	1.4	Prepare liquidity variance analysis for pre-pack scenario with emergence in Feb 2026.
Ruiz, Ariela	12/30/2025	1.1	Update financial model to reflect most recent liquidity projections under a traditional case.
Ruiz, Ariela	12/30/2025	1.3	Update financial model to reflect most recent liquidity projections under a pre-pack case.
Ruiz, Ariela	12/31/2025	1.2	Validate and provide supporting workbooks for liquidity model and liquidity calculation in long-term forecast.
Ruiz, Ariela	1/2/2026	1.3	Prepare analysis for SG&A expenses under the lender forecast for FY 2026.
Ruiz, Ariela	1/2/2026	0.9	Analyze the methodology and changes made to SG&A in the revised lender forecast for 2026.
Ruiz, Ariela	1/2/2026	0.4	Draft internal correspondence summarizing variances between projections in financial model.

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Ruiz, Ariela	1/2/2026	1.5	Create variance analysis report comparing original lender forecast and the revised lender forecast for SG&A.
Ruiz, Ariela	1/2/2026	0.6	Draft variance explanations and analysis for the SG&A between the lender forecast and revised lender forecast.
Ruiz, Ariela	1/2/2026	1.7	Prepare bridge and corresponding slide explaining variances between FY 2025 actuals and the revised lender forecast.
Ruiz, Ariela	1/2/2026	0.9	Draft variance explanations and analysis for the SG&A between the 2025 actuals and the 2026 AOP forecast.
Ruiz, Ariela	1/2/2026	2.1	Prepare slide presentation providing an in-depth review of variances in SG&A between FY 2025, lender forecast, and AOP.
Ruiz, Ariela	1/2/2026	1.2	Prepare table summarizing findings of SG&A analysis, including selling expenses.
Ruiz, Ariela	1/2/2026	0.2	Draft internal correspondence providing support for AOP forecast.
Ruiz, Ariela	1/4/2026	0.4	Adjust forecast to changes to insurance policy changes and renewals for 2026 long term forecast.
Ruiz, Ariela	1/4/2026	1.3	Incorporate policy changes and renewal projections for insurance policies for auto, excess and umbrella for 2026 into presentation.
Ruiz, Ariela	1/4/2026	1.1	Incorporate insurance policy changes into long-term forecast model under traditional scenario.
Ruiz, Ariela	1/4/2026	0.5	Incorporate insurance policy changes into long-term forecast model under pre-pack scenario.
Ruiz, Ariela	1/4/2026	0.4	Summarize impact of insurance changes to income statement.
Ruiz, Ariela	1/5/2026	1.2	Prepare analysis comparing adequate protection included in long-term forecast compared to liquidity forecast.
Ruiz, Ariela	1/5/2026	1.6	Prepare estimated monthly interest expense calculation post-emergence.
Ruiz, Ariela	1/5/2026	1.4	Calculate ABL unused fee and include in interest expenses analysis.
Ruiz, Ariela	1/5/2026	1.2	Revise insurance analysis to project insurance expense and cash outflows for 2026.
Papai, Andrew	1/6/2026	0.7	Review insurance expense projections; review and response to emails related to same.
Ruiz, Ariela	1/6/2026	0.6	Research and analyze state minimum wage increases implemented in 2026 and discuss with USS.
Ruiz, Ariela	1/6/2026	0.7	Update the insurance analysis to align with the lender forecast assumptions and supporting schedules.
Ruiz, Ariela	1/6/2026	1.1	Review comments and discuss changes internally regarding insurance analysis under the lender forecast.
Ruiz, Ariela	1/6/2026	0.9	Incorporate changes into insurance analysis to reflect the updated AOP revised forecast inputs and projected cost outlook.

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Ruiz, Ariela	1/6/2026	0.8	Review comments and discuss changes internally regarding insurance analysis under the AOP revised forecast.
Ruiz, Ariela	1/6/2026	0.6	Prepare correspondence providing variance explanations on insurance changes for both the lender forecast and AOP forecast.
Ruiz, Ariela	1/6/2026	1.6	Prepare additional revisions to the insurance analysis.
Ruiz, Ariela	1/6/2026	1.4	Prepare revised correspondence providing variance explanations on insurance changes for both the lender forecast and AOP forecast.
Ruiz, Ariela	1/6/2026	0.8	Prepare correspondence and provide support for insurance analysis to USS.
Ruiz, Ariela	1/7/2026	0.9	Analyze decay curve analysis and projections in original lender forecast and compare to current.
Ruiz, Ariela	1/7/2026	0.9	Review and analyze the decay curve analysis and projections in the AOP forecast.
Ruiz, Ariela	1/7/2026	0.9	Prepare correspondence with USS to schedule meeting to review updates to decay curve analysis and projections.
Ruiz, Ariela	1/7/2026	1.1	Prepare revisions to insurance analysis both the lender forecast in the AOP revised forecast.
Ruiz, Ariela	1/8/2026	0.8	Update long-term financial model for updated insurance proposal.
Ruiz, Ariela	1/8/2026	0.9	Provide updated insurance payment schedules for liquidity model.
Ruiz, Ariela	1/8/2026	1.3	Update the insurance payment schedule internally for review.
Ruiz, Ariela	1/8/2026	1.1	Review current insurance plan and prepare variance analysis comparing the latest thinking insurance expenses for 2026.
Ruiz, Ariela	1/8/2026	1.1	Review and analyze changes to insurance policy changes to premiums and claims.
Papai, Andrew	1/9/2026	1.1	Prepare analysis regarding maintenance capex and deferred capex.
Ruiz, Ariela	1/9/2026	1.3	Analyze RBS revenue and following up with company management on updated projections.
Ruiz, Ariela	1/9/2026	0.7	Prepare correspondence to USS management regarding labor costs and impact to budget.
Ruiz, Ariela	1/9/2026	0.7	Research labor cost increases based on minimum wages increased by state.
Ruiz, Ariela	1/9/2026	0.8	Analyze minimum wage increases by state and comparing to the company's employee labor costs.
Ruiz, Ariela	1/10/2026	0.8	Revise financial model for consensual scenario and calculating liquidity at emergence, and preparing bridges comparing versions.
Ruiz, Ariela	1/10/2026	0.9	Revise financial model for contested scenario and calculating liquidity at emergence, and preparing bridges comparing versions.

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Ruiz, Ariela	1/10/2026	1.1	Prepare PowerPoint presentation for consensual scenario.
Ruiz, Ariela	1/10/2026	0.7	Create presentation outlining the contested-case scenario and related restructuring considerations.
Ruiz, Ariela	1/10/2026	0.7	Prepare revisions to DIP presentation for consensual and contested variance analysis.
Ruiz, Ariela	1/10/2026	0.8	Update and format presentation to align with changes to the DIP financial model.
Ruiz, Ariela	1/11/2026	0.9	Prepare adjustments to the financial model for the consensual-case scenario and compute projected liquidity at emergence.
Ruiz, Ariela	1/11/2026	1.3	Update the financial model under the contested-case assumptions and evaluate expected emergence liquidity.
Ruiz, Ariela	1/11/2026	1.0	Update presentation materials to reflect the consensual-case restructuring scenario and related assumptions.
Ruiz, Ariela	1/11/2026	0.6	Modify the PowerPoint deck to incorporate the contested-case scenario framework and supporting analysis.
Ruiz, Ariela	1/11/2026	0.4	Update DIP Presentation for consensual and contested variance analysis.
Ruiz, Ariela	1/11/2026	0.8	Format and update presentation changes to align with changes made to the DIP presentation.
Ruiz, Ariela	1/11/2026	0.6	Update scenarios based on updated liquidity model.
Ruiz, Ariela	1/11/2026	0.9	Revise bridges comparing latest thinking prior versions of the consensual and contested scenarios.
Ruiz, Ariela	1/12/2026	0.3	Provide and prepare support for the contested and consensual financial projections.
Ruiz, Ariela	1/12/2026	1.1	Update ERO assumptions in the financial model and update transaction overview presentation.
Papai, Andrew	1/13/2026	0.9	Perform analysis of roll-off business; review and respond to emails related to same.
Ruiz, Ariela	1/13/2026	1.2	Review and prepare variance analysis using 3-statement model for actuals for December 2025.
Ruiz, Ariela	1/13/2026	1.4	Review and analyze December financial actuals and prepare comparison to forecast.
Ruiz, Ariela	1/14/2026	0.7	Analyze and review monthly reporting and variance analysis for December actuals.
Ruiz, Ariela	1/14/2026	1.7	Prepare quarterly materials analyzing actuals versus plan versus historical.
Ruiz, Ariela	1/14/2026	0.9	Prepare slides for quarterly analysis for actual presentation.
Ruiz, Ariela	1/14/2026	0.9	Update chapter 11 and business update presentation with revised financials.

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Ruiz, Ariela	1/14/2026	0.7	Review and analyze revised financials from the company.
Papai, Andrew	1/15/2026	0.6	Review updated chapter 11 update presentation with latest revenue figures from USS re: lender meeting materials.
Papai, Andrew	1/15/2026	1.3	Participate in internal A&M calls to discuss updated presentation materials for AHG meeting.
Ruiz, Ariela	1/15/2026	0.7	Revise the long-term forecast to reflect updated exit term loan and take-back debt assumptions under the contested scenario.
Ruiz, Ariela	1/15/2026	1.2	Adjust financial model for revised cure cost and professional fee estimates under the contested scenario.
Ruiz, Ariela	1/15/2026	0.6	Update the long-term forecast to incorporate changes to the equity rights offering under the contested scenario.
Ruiz, Ariela	1/15/2026	1.2	Revise the financial model to reflect updated exit term loan and take-back debt assumptions under the consensual scenario.
Ruiz, Ariela	1/15/2026	0.3	Adjust the long-term forecast for revised cure cost and professional fee estimates under the consensual scenario.
Ruiz, Ariela	1/15/2026	0.4	Update the forecast to incorporate changes to the equity rights offering under the consensual scenario.
Ruiz, Ariela	1/15/2026	0.8	Develop presentation slides summarizing updates to the consensual scenario, including the related variance analysis.
Ruiz, Ariela	1/15/2026	0.5	Prepare revised slides reflecting contested scenario updates and key variances versus prior assumptions.
Ruiz, Ariela	1/15/2026	0.7	Update long-term financial models for updated settlement pro fees in both scenarios.
Ruiz, Ariela	1/16/2026	0.8	Update chapter 11 and business update presentation with comments provided.
Ruiz, Ariela	1/16/2026	0.6	Revise the long-term forecast to reflect consensual-case assumptions and emergence mechanics.
Ruiz, Ariela	1/16/2026	1.3	Modify the long-term forecast to incorporate contested-case assumptions, timing, and cost impacts.
Ruiz, Ariela	1/16/2026	1.4	Analyze and update liquidity forecast for both consensual and contested scenarios using the updated DIP Budget inputs and related forecast updates.
Ruiz, Ariela	1/16/2026	0.3	Prepare correspondence to company outlining variances regarding December actuals and commentary explaining the variances.
Papai, Andrew	1/22/2026	2.1	Review presentation slides for 2026 planning and strategic initiatives deck.
Papai, Andrew	1/22/2026	1.6	Revise 2026 strategy slides with latest developments and updates.
Kotseos, Grayson	1/22/2026	2.8	Prepare presentation slides for 2026 planning and strategic initiatives deck.
Kotseos, Grayson	1/22/2026	1.3	Update 2026 strategy slides with latest developments and updates.

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Papai, Andrew	1/23/2026	0.8	Update 2026 planning and strategic initiatives deck for additional information and data points.
Papai, Andrew	1/23/2026	1.1	Update 2026 planning and strategic initiatives deck for additional year over year financial comparisons and commentary.
Papai, Andrew	1/23/2026	1.2	Participate in meeting with USS regarding FY 2025 financial performance; review and response to emails related to same.
Kotseos, Grayson	1/23/2026	1.8	Update 2026 planning and strategic initiatives deck for additional information and data points.
Kotseos, Grayson	1/23/2026	2.1	Update 2026 planning and strategic initiatives deck for additional year over year financial comparisons and commentary.
Papai, Andrew	1/26/2026	1.1	Participate in meeting with USS regarding finance initiatives.
Papai, Andrew	1/26/2026	1.2	Participate in meeting with USS regarding operations initiatives.
Papai, Andrew	1/26/2026	0.9	Participate in meeting with USS regarding HR and organizational initiatives.
Ruiz, Ariela	1/26/2026	1.0	Create FY 2025 revenue GL mapping by region to enable consistent regional reporting and analytics.
Ruiz, Ariela	1/26/2026	1.3	Construct FY 2024 cost of sales GL mapping to enable regional margin analysis and consistent classification.
Papai, Andrew	1/27/2026	0.7	Participate in meeting with USS regarding historical customer analysis.
Papai, Andrew	1/27/2026	0.6	Participate in meeting with USS regarding commercial initiatives.
Ruiz, Ariela	1/27/2026	1.5	Participate in call with company management to discuss 2026 budget methodology for cost of sales for USS management presentation.
Ruiz, Ariela	1/27/2026	0.9	Participate in call with company management to discuss 2026 budget methodology for SG&A for USS management presentation.
Ruiz, Ariela	1/29/2026	0.4	Prepare correspondence to USS management regarding 2025 Actuals.
Ruiz, Ariela	1/29/2026	0.4	Participate in meeting with liquidity team regarding published DIP model.
Ruiz, Ariela	1/29/2026	1.1	Update financial model for Nov & Dec actuals for Other Revenue.
Ruiz, Ariela	1/29/2026	0.6	Update financial model for Nov & Dec actuals for Cost of Sales.
Ruiz, Ariela	1/29/2026	0.5	Update financial model for Nov & Dec actuals for SG&A.
Ruiz, Ariela	1/29/2026	0.8	Revise financial model for projection period and prepare variance analysis.
Ruiz, Ariela	1/29/2026	0.8	Update financial model for other below the line items on P&L.

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Ruiz, Ariela                      1/29/2026                      1.2                      Prepare updates to the financial model for cash flow statement.

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Professional	Date	Hours	Activity
Rogers, Joel	12/29/2025	0.4	Participate in call with one of USS's banks to discuss the cash management motion and coordinate on next steps for treatment of the bank accounts.
Rogers, Joel	12/29/2025	0.9	Draft letters to USS's banks notifying them of the Chapter 11 filing and providing info and instructions pursuant to the cash management motion.
Rogers, Joel	12/29/2025	0.7	Discuss communications with USS's banks with USS and coordinate on next steps for outreach.
Rogers, Joel	12/29/2025	0.3	Respond to questions from one of USS's banks regarding treatment of the bank accounts pursuant to the cash management motion.
LeGuen, Jonathon	12/29/2025	0.3	Participate in call with A&M re: next steps on DIP Budget scenarios.
LeGuen, Jonathon	12/29/2025	0.4	Participate in call with A&M to provide updates to DIP Budget scenarios prior to internal distribution for review.
LeGuen, Jonathon	12/29/2025	0.4	Participate in cash team review call on actual activity vs. budget.
LeGuen, Jonathon	12/29/2025	0.3	Participate in call with A&M to update professional fees and language on DIP Budget scenarios.
LeGuen, Jonathon	12/29/2025	2.7	Participate in working session with A&M on DIP Budget scenarios, professional fees and reconciliation vs. prior forecasts.
LeGuen, Jonathon	12/29/2025	0.8	Prepare summary of key vendor communications prior to bankruptcy filing in advance of first day hearing.
LeGuen, Jonathon	12/29/2025	1.6	Review of DIP budget scenario and provision of commentary on forecast changes; internal communication with A&M summarizing key assumption updates.
LeGuen, Jonathon	12/29/2025	0.6	Prepare draft funds flow memorandum.
LeGuen, Jonathon	12/29/2025	1.1	Examine of final pre-petition AP listing and preparation of initial trade claim payment estimate and timing analysis.
LeGuen, Jonathon	12/29/2025	0.6	Incorporate temporary AP invoices into trade claim analysis to improve accuracy.
LeGuen, Jonathon	12/29/2025	0.8	Prepare summary analysis of draft UST trade claim payment schedule for internal review.
Wadhvani, Neil	12/29/2025	1.1	Participate in discussion to review expected payments to be made in the upcoming AP run.
Meeks, Ryan	12/29/2025	0.4	Participate in call with A&M to provide updates to DIP Budget scenarios prior to internal distribution for review.
Meeks, Ryan	12/29/2025	1.1	Prepare interim relief detail re: pre-petition payables.
Meeks, Ryan	12/29/2025	0.4	Continue to prepare interim relief schedule re: interim relief disbursements.
Meeks, Ryan	12/29/2025	0.5	Review 1/3 liquidity forecast and incorporate latest thinking professional fees.
Meeks, Ryan	12/29/2025	0.3	Participate in call with A&M to update professional fees and language on DIP Budget scenarios.

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Meeks, Ryan	12/29/2025	0.3	Participate in call with A&M re: next steps on DIP Budget scenarios.
Meeks, Ryan	12/29/2025	0.2	Examine DIP invoices & W9's re: liquidity management.
Meeks, Ryan	12/29/2025	1.2	Prepare analysis on NetSuite & Coupa reports re: interim trade relief.
Meeks, Ryan	12/29/2025	1.4	Incorporate NetSuite & Coupa reports into trade claims & interim relief forecast.
Meeks, Ryan	12/29/2025	1.1	Compare interim trade relief with first approved DIP budget.
Rogers, Joel	12/30/2025	1.4	Review proposed vendor payments for the week and compare to prior estimates.
LeGuen, Jonathon	12/30/2025	0.7	Participate in meeting with USS to review AP disbursement run and determine post-petition payment sequence.
LeGuen, Jonathon	12/30/2025	0.6	Participate in meeting to review pre/post petition disbursement forecast for initial week vs. DIP Budget forecast.
LeGuen, Jonathon	12/30/2025	1.2	Update of UST trade claim estimate incorporating feedback from A&M.
LeGuen, Jonathon	12/30/2025	0.3	Analyze impact of one-month and three-month SOFR contracts on liquidity for DIP adequate protection forecasting.
LeGuen, Jonathon	12/30/2025	1.6	Evaluate requirements under interim DIP order and assessment of cash flow impact; provision of commentary to A&M.
LeGuen, Jonathon	12/30/2025	0.8	Analyze current AP run against top creditor listing to assess pro forma status following initial payments.
LeGuen, Jonathon	12/30/2025	0.4	Assess provisions of the DIP credit agreement and case summary; provision of feedback prior to distribution.
Meeks, Ryan	12/30/2025	2.1	Incorporate pre-petition interim relief disbursements into cash flow model.
Meeks, Ryan	12/30/2025	1.3	Prepare updates to cash flow model to incorporate pre-petition and post-petition disbursements.
Meeks, Ryan	12/30/2025	0.8	Examine borrowing request for DIP funding.
Meeks, Ryan	12/30/2025	0.9	Prepare overview of DIP budget detail re: pre-petition disbursements.
Meeks, Ryan	12/30/2025	1.3	Continue to review pre-petition disbursements & prepare summary of cash flow impact.
Meeks, Ryan	12/30/2025	0.5	Review DIP assumptions & borrowing stipulations.
Meeks, Ryan	12/30/2025	0.6	Review debt service calculations & DIP interest detail.
Meeks, Ryan	12/30/2025	0.2	Continue to review debt service calculations.

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Meeks, Ryan	12/30/2025	0.2	Prepare internal email re: DIP funding and borrowing detail.
Meeks, Ryan	12/30/2025	1.1	Prepare overview of professional fee detail re: DIP budget review.
Meeks, Ryan	12/30/2025	0.4	Continue to review professional fee disbursements re: DIP budget review.
Meeks, Ryan	12/30/2025	0.4	Prepare overview and review operational disbursement timing re: DIP budget review.
Cejka, Brian	12/31/2025	0.4	Perform review of updated DIP Budget.
Kelly, Chris	12/31/2025	0.5	Participate in call with USS and A&M to review liquidity.
Kelly, Chris	12/31/2025	0.2	Participate in call with A&M to coordinate on DIP funding.
Rogers, Joel	12/31/2025	0.8	Draft letters to USS's banks notifying them of court approval of the cash management motion and providing info and instructions pursuant to the cash management order.
Rogers, Joel	12/31/2025	0.6	Discuss with USS the cash management order and next steps for treasury and outreach to the Company's banks.
LeGuen, Jonathon	12/31/2025	0.5	Participate in weekly liquidity management meeting with USS; discussing vendor impact and actual cash flow activity.
LeGuen, Jonathon	12/31/2025	0.5	Participate in call with A&M cash team to discuss weekly cash flow reporting presentation.
LeGuen, Jonathon	12/31/2025	0.2	Participate in call to provide commentary after feedback from USS to external cash flow forecast.
LeGuen, Jonathon	12/31/2025	0.2	Participate in call with A&M to coordinate on DIP funding.
LeGuen, Jonathon	12/31/2025	1.2	Participate in meeting with A&M re: pre-petition trade calculations and integration in cash flow model.
LeGuen, Jonathon	12/31/2025	1.2	Coordinate DIP funding among USS, counsel, and ad hoc counsel.
LeGuen, Jonathon	12/31/2025	0.6	Provide commentary to materials summarizing USS DIP and bankruptcy reporting requirements.
LeGuen, Jonathon	12/31/2025	0.4	Update of professional fee schedule and distribution in connection with DIP financing closing.
Meeks, Ryan	12/31/2025	1.3	Review interim trade relief re: liquidity forecast.
Meeks, Ryan	12/31/2025	1.1	Revise cash flow forecast model for pre-petition disbursement detail.
Meeks, Ryan	12/31/2025	1.2	Update cash flow model for borrowing base detail.
Meeks, Ryan	12/31/2025	0.5	Update AP sub-model for pre-petition & post-petition codes.

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Meeks, Ryan	12/31/2025	1.2	Participate in meeting with A&M re: pre-petition trade calculations and integration in cash flow model.
Rogers, Joel	1/1/2026	0.7	Discuss with USS and review data related to payroll funding for the week.
Cejka, Brian	1/2/2026	0.6	Review weekly liquidity forecast presentation.
Cejka, Brian	1/2/2026	0.5	Review alternative cash flow scenarios.
Kelly, Chris	1/2/2026	0.2	Participate in meeting with USS management re: cash flow actuals, liquidity and vendor impact of bankruptcy.
Kelly, Chris	1/2/2026	0.3	Review and follow up with A&M on updated liquidity materials.
LeGuen, Jonathon	1/2/2026	0.2	Participate in meeting with USS management re: cash flow actuals, liquidity and vendor impact of bankruptcy.
LeGuen, Jonathon	1/2/2026	1.8	Update of weekly cash flow materials and preparation of draft internal email to A&M for review.
LeGuen, Jonathon	1/2/2026	0.6	Distribute supporting schedules and materials for Initial Approved Budget to USS.
LeGuen, Jonathon	1/2/2026	0.6	Revise presentation based on feedback and distribution to USS for review.
LeGuen, Jonathon	1/2/2026	0.8	Prepare summary email re: true-up deposit account and interim DIP order mechanics.
LeGuen, Jonathon	1/2/2026	1.4	Prepare summary professional fee table for DIP forecast scenarios for review by Milbank and PJT.
LeGuen, Jonathon	1/2/2026	2.4	Coordinate with USS on AR balances and analyze raw weekly AR balances to reconciled month-end balances to refine mid-month borrowing base calculations.
Rogers, Joel	1/5/2026	0.6	Discuss with USS the need for new bank accounts and review the cash management order to confirm requirements.
LeGuen, Jonathon	1/5/2026	1.2	Participate in meeting with A&M re: cash flow model review & liquidity forecasting.
LeGuen, Jonathon	1/5/2026	0.3	Participate in call with A&M cash team re: DIP Budget scenarios.
LeGuen, Jonathon	1/5/2026	0.2	Participate in call with A&M to discuss multiple DIP Budget scenarios and compare updated forecast vs. actuals.
LeGuen, Jonathon	1/5/2026	0.2	Participate in call with A&M to review professional fee escrow assumptions.
LeGuen, Jonathon	1/5/2026	0.6	Participate in call with A&M for professional fee DIP scenarios presentation materials.
LeGuen, Jonathon	1/5/2026	0.3	Participate in call with A&M prior to invoice reconciliation meeting to review current AP reporting.
LeGuen, Jonathon	1/5/2026	1.6	Reconcile actual disbursement activity following ACH disbursement issues related to first day stop payments.

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LeGuen, Jonathon	1/5/2026	1.4	Update December reconciliation and preparation of email summarizing draft January mid-month borrowing base for A&M review.
LeGuen, Jonathon	1/5/2026	0.9	Revise mid-month borrowing base analysis following A&M feedback and preparation of response summarizing key changes.
LeGuen, Jonathon	1/5/2026	0.6	Update borrowing base analysis and distribution of draft to USS with summary of key changes and assumptions.
LeGuen, Jonathon	1/5/2026	1.1	Participate in meeting with A&M re: 1/10 liquidity forecast.
LeGuen, Jonathon	1/5/2026	0.6	Prepare alternative mid-month borrowing base view following feedback from ABL lenders.
LeGuen, Jonathon	1/5/2026	0.4	Update of professional fee scenarios following feedback from A&M.
Ruiz, Ariela	1/5/2026	0.9	Prepare and analyze adequate protection support within liquidity model.
Meeks, Ryan	1/5/2026	1.2	Prepare updates to interest expense re: December actuals.
Meeks, Ryan	1/5/2026	1.8	Prepare post-petition DIP interest calculations for ABL, RCF, and FLFO facilities.
Meeks, Ryan	1/5/2026	0.8	Continue to reconcile post-petition DIP interest.
Meeks, Ryan	1/5/2026	1.2	Participate in meeting with A&M re: cash flow model review & liquidity forecasting.
Meeks, Ryan	1/5/2026	0.6	Participate in call with A&M for professional fee DIP scenarios presentation materials.
Meeks, Ryan	1/5/2026	1.1	Continue to review post-petition interest calculations re: DIP interest.
Meeks, Ryan	1/5/2026	0.2	Prepare email re: interest expense and ABL letters of credit.
Meeks, Ryan	1/5/2026	1.1	Participate in meeting with A&M re: 1/10 liquidity forecast.
Kelly, Chris	1/6/2026	0.5	Participate in call with A&M re: updates to DIP Budget scenarios.
Rogers, Joel	1/6/2026	0.6	Participate in call with Milbank to discuss status of workers comp claim payments and treatment going forward.
Rogers, Joel	1/6/2026	0.8	Participate in call with USS to review and discuss vendor payments for the week.
Rogers, Joel	1/6/2026	0.8	Discuss with USS the treatment of workers comp and auto and general liability claims pursuant to the insurance order.
Rogers, Joel	1/6/2026	1.1	Review and summarize data regarding the planned vendor payments for the week.
LeGuen, Jonathon	1/6/2026	0.7	Participate in meeting with USS to discuss DIP compliance requirements.

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LeGuen, Jonathon	1/6/2026	0.6	Participate in weekly meeting with USS to determine AP run and discuss vendor management issues.
LeGuen, Jonathon	1/6/2026	0.9	Participate in call with A&M to discuss collections and impact from updating for December month end sales report.
LeGuen, Jonathon	1/6/2026	1.0	Review of alternative DIP scenarios and create presentation with professional fee and adequate protection scenarios.
LeGuen, Jonathon	1/6/2026	0.9	Participate in call with A&M to review adequate protection forecast and interest contracts.
LeGuen, Jonathon	1/6/2026	1.4	Distribute multiple versions of updated mid-month borrowing base and alternative views incorporating feedback from ABL lenders and advisors.
LeGuen, Jonathon	1/6/2026	0.6	Communicate with USS re: alternative equipment borrowing base views.
LeGuen, Jonathon	1/6/2026	1.2	Validate actual disbursement activity and preparation of email to USS summarizing reporting.
LeGuen, Jonathon	1/6/2026	0.7	Prepare correspondence to Milbank re: communications with ABL advisors on mid-month borrowing base and pre-petition ABL/RCF interest and fees.
LeGuen, Jonathon	1/6/2026	1.8	Incorporate FDM coding from alternative actuals disbursement report.
LeGuen, Jonathon	1/6/2026	0.5	Participate in call with A&M re: updates to DIP Budget scenarios.
Meeks, Ryan	1/6/2026	1.3	Prepare preliminary DIP sensitivity analysis.
Meeks, Ryan	1/6/2026	0.9	Participate in call with A&M to discuss collections and impact from updating for December month end sales report.
Meeks, Ryan	1/6/2026	0.5	Review professional fee assumptions.
Meeks, Ryan	1/6/2026	1.3	Review professional fee DIP scenario assumptions for various DIP cases.
Meeks, Ryan	1/6/2026	2.1	Update professional fee DIP scenarios to reflect revised timing, scope, and run-rate assumptions.
Meeks, Ryan	1/6/2026	1.2	Prepare analysis re: professional fee DIP scenarios and assumptions.
Meeks, Ryan	1/6/2026	0.9	Participate in call with A&M to review adequate protection forecast and interest contracts.
Meeks, Ryan	1/6/2026	1.2	Prepare analysis re: liquidity model & latest thinking liquidity forecast.
Meeks, Ryan	1/6/2026	1.9	Prepare fulsome review of liquidity forecast model and DIP budget assumptions for professional fees, operational vendor disbursements, and debt service.
Cejka, Brian	1/7/2026	0.6	Review alternative cash flow scenarios.
Kelly, Chris	1/7/2026	0.4	Review and comment on updated cash flow forecast and variance reporting materials.

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Kelly, Chris	1/7/2026	0.6	Review and follow up on DIP scenarios.
Rogers, Joel	1/7/2026	0.6	Participate in USS weekly liquidity management internal meeting to review draft cash flow.
Rogers, Joel	1/7/2026	0.6	Discuss with USS treatment of the Comerica bank accounts and next steps for notifying the bank.
Papai, Andrew	1/7/2026	0.4	Participate in internal meeting with A&M re: vendor payments.
LeGuen, Jonathon	1/7/2026	0.6	Participate in USS weekly liquidity management internal meeting to review draft cash flow.
LeGuen, Jonathon	1/7/2026	0.3	Participate in USS weekly cash flow forecast call with management and equity.
LeGuen, Jonathon	1/7/2026	1.3	Participate in working session with A&M team regarding liquidity forecast and related correspondence.
LeGuen, Jonathon	1/7/2026	0.4	Participate in internal meeting with A&M re: vendor payments.
LeGuen, Jonathon	1/7/2026	0.5	Participate in call with A&M to discuss trade claims reporting requirements and latest interim forecast.
LeGuen, Jonathon	1/7/2026	0.3	Correspond with A&M on pre/post invoice coding and trade claim reporting.
LeGuen, Jonathon	1/7/2026	0.2	Correspond with A&M re: DIP Budget scenarios.
LeGuen, Jonathon	1/7/2026	0.3	Participate in call and follow-up email with USS re: SOFR election considerations.
LeGuen, Jonathon	1/7/2026	1.9	Prepare summary of adequate protection interest accruals after review of interim DIP order, A&M forecast calculations, and USS interest calculations.
LeGuen, Jonathon	1/7/2026	1.9	Update of adequate protection file and reconciliation bridge versus USS interest accrual calculations.
LeGuen, Jonathon	1/7/2026	0.8	Assess weekly cash flow update for completeness; update of disbursements and preparation of draft email for A&M review.
LeGuen, Jonathon	1/7/2026	2.1	Audit of weekly cash flow forecast and preparation of updates to EBITDA-to-cash bridge.
Meeks, Ryan	1/7/2026	1.2	Analyze professional fee and debt service cost drivers across alternative case timelines.
Meeks, Ryan	1/7/2026	1.1	Develop timing assumptions for settlement, litigated, and extended litigated case scenarios.
Meeks, Ryan	1/7/2026	1.2	Review covenant testing mechanics re: DIP budget.
Meeks, Ryan	1/7/2026	0.7	Continue to review covenant testing mechanics and integrate into cash flow model.
Meeks, Ryan	1/7/2026	1.5	Evaluate liquidity model updates and incorporate revised assumptions.

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Meeks, Ryan	1/7/2026	1.1	Prepare revisions to liquidity model re: insurance financing and letters of credit.
Meeks, Ryan	1/7/2026	1.3	Participate in working session with A&M team regarding liquidity forecast and related correspondence.
Meeks, Ryan	1/7/2026	1.1	Prepare 1/10 forecast & presentation for internal review.
Meeks, Ryan	1/7/2026	2.5	Update 1/10 liquidity forecast presentation for internal review with USS management.
Meeks, Ryan	1/7/2026	1.5	Continue to update and review 1/10 liquidity forecast presentation for internal review with USS management.
Meeks, Ryan	1/7/2026	1.9	Prepare revisions to liquidity model re: insurance financing and letters of credit.
Kelly, Chris	1/8/2026	0.3	Participate in call with USS and A&M to discuss cash forecast.
Kelly, Chris	1/8/2026	0.5	Participate in follow-up call with USS and A&M to discuss cash forecast.
Kelly, Chris	1/8/2026	0.4	Review and follow up updated cash flow forecast materials.
Rogers, Joel	1/8/2026	0.5	Prepare bank letter describing status of the case and instructions for treatment of the accounts, and discuss with USS next steps for outreach.
LeGuen, Jonathon	1/8/2026	1.1	Participate in working session with A&M re: pre-petition and post-petition disbursement mechanics.
LeGuen, Jonathon	1/8/2026	0.3	Participate in call with USS and A&M to discuss cash forecast.
LeGuen, Jonathon	1/8/2026	0.5	Participate in follow-up call with USS and A&M to discuss cash forecast.
LeGuen, Jonathon	1/8/2026	0.4	Participate in call with A&M re: disbursement payment timing.
LeGuen, Jonathon	1/8/2026	0.2	Participate in call with A&M re: interim trade relief timing and model mechanics.
LeGuen, Jonathon	1/8/2026	0.3	Participate in call with A&M re: cash flow and liquidity over 13 weeks.
LeGuen, Jonathon	1/8/2026	0.4	Participate in call with A&M re: pre-petition trade payables.
LeGuen, Jonathon	1/8/2026	0.8	Review interim draft and compose email with commentary re: updates to DIP and case reporting summary.
LeGuen, Jonathon	1/8/2026	1.2	Validate DIP budget forecast scenario professional fees following incorporation of A&M feedback.
LeGuen, Jonathon	1/8/2026	1.3	Update of weekly DIP budget reporting package following feedback and preparation of draft email providing bridge versus prior version.
LeGuen, Jonathon	1/8/2026	0.6	Prepare email communications with USS and vendor management re: outstanding invoices for key vendors.

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Meeks, Ryan	1/8/2026	0.3	Participate in call with USS and A&M to discuss cash forecast.
Meeks, Ryan	1/8/2026	0.5	Participate in follow-up call with USS and A&M to discuss cash forecast.
Meeks, Ryan	1/8/2026	1.1	Participate in working session with A&M re: pre-petition and post-petition disbursement mechanics.
Meeks, Ryan	1/8/2026	1.6	Continue to revise liquidity model for latest thinking emergence timing.
Meeks, Ryan	1/8/2026	1.0	Prepare updates to weekly liquidity forecast presentation for w.e. 1/10 assumptions and timing changes.
Meeks, Ryan	1/8/2026	0.4	Participate in call with A&M re: disbursement payment timing.
Meeks, Ryan	1/8/2026	0.2	Participate in call with A&M re: interim trade relief timing and model mechanics.
Meeks, Ryan	1/8/2026	0.3	Participate in call with A&M re: cash flow and liquidity over 13 weeks.
Meeks, Ryan	1/8/2026	0.4	Participate in call with A&M re: pre-petition trade payables.
Papai, Andrew	1/9/2026	0.7	Prepare analysis and email communications for professional fee estimates across Company and AHG advisors.
LeGuen, Jonathon	1/9/2026	0.5	Participate in call with A&M re: professional fee forecast timing.
LeGuen, Jonathon	1/9/2026	1.4	Participate in call with A&M re: DIP Budget and emergence scenarios.
LeGuen, Jonathon	1/9/2026	0.7	Participate in call with A&M re: professional fee pre-petition disbursements.
LeGuen, Jonathon	1/9/2026	0.6	Participate in call with A&M re: DIP interest and cash flow modeling mechanics.
LeGuen, Jonathon	1/9/2026	0.8	Participate in meeting with USS re: top 30 creditors payment status.
Meeks, Ryan	1/9/2026	1.2	Prepare overview of pre-petition interest on ABL and RCF facilities.
Meeks, Ryan	1/9/2026	0.5	Participate in call with A&M re: professional fee forecast timing.
Meeks, Ryan	1/9/2026	0.7	Participate in call with A&M re: professional fee pre-petition disbursements.
Meeks, Ryan	1/9/2026	0.6	Participate in call with A&M re: DIP interest and cash flow modeling mechanics.
Meeks, Ryan	1/9/2026	0.7	Continue to review cash flow modeling mechanics re: liquidity forecast.
Meeks, Ryan	1/9/2026	1.4	Participate in call with A&M re: DIP Budget and emergence scenarios.

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Papai, Andrew	1/10/2026	1.1	Analysis of professional fee projections; review and response to emails related to same.
Papai, Andrew	1/10/2026	1.4	Review of liquidity forecast and provide comments.
Papai, Andrew	1/10/2026	0.9	Analysis of liquidity model and incorporation of updates.
LeGuen, Jonathon	1/10/2026	1.0	Analyze DIP Budget scenarios and professional fee projections.
LeGuen, Jonathon	1/10/2026	0.8	Compare liquidity forecast to prior version and provide summary bridge commentary.
LeGuen, Jonathon	1/10/2026	0.4	Participate in call to discuss final revisions to scenario forecast prior to distribution.
Meeks, Ryan	1/10/2026	1.2	Prepare updates to lender professional fee implementation mechanics re: LTF Liquidity Forecast.
Meeks, Ryan	1/10/2026	1.1	Review debt service modeling assumptions and calculation mechanics re: LTF Liquidity Forecast.
Meeks, Ryan	1/10/2026	1.0	Continue to review debt service modeling detail.
Meeks, Ryan	1/10/2026	2.1	Prepare DIP interest calculations re: LTF Liquidity Forecast.
Meeks, Ryan	1/10/2026	0.2	Continue to review DIP interest calculations re: LTF Liquidity Forecast.
Meeks, Ryan	1/10/2026	1.3	Review interest accrual assumptions and timing mechanics re: LTF Liquidity Forecast.
Meeks, Ryan	1/10/2026	2.0	Prepare detailed debt service and interest accrual modeling updates re: LTF Liquidity Forecast.
Cejka, Brian	1/11/2026	0.6	Review alternative cash flow scenarios.
Papai, Andrew	1/11/2026	1.7	Prepare analysis of professional fee projections; review and respond to emails related to same.
Papai, Andrew	1/11/2026	0.9	Review of liquidity forecast and provide comments.
Papai, Andrew	1/11/2026	1.3	Perform analysis of liquidity model and incorporate updates.
Papai, Andrew	1/11/2026	0.4	Participate in meeting with Milbank regarding cash flow projections.
Papai, Andrew	1/11/2026	0.6	Participate in meeting with PJT regarding cash flow projections.
Meeks, Ryan	1/11/2026	1.2	Review lender professional fee implementation within cash flow model re: LTF Liquidity Forecast.
Meeks, Ryan	1/11/2026	1.1	Continue to review lender professional fee implementation mechanics re: LTF Liquidity Forecast.

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Meeks, Ryan	1/11/2026	1.0	Review debt service modeling outputs and sensitivities re: emergence sensitivity analysis.
Meeks, Ryan	1/11/2026	1.2	Prepare updates to DIP interest modeling assumptions re: emergence sensitivity analysis.
Meeks, Ryan	1/11/2026	1.1	Continue to reconcile DIP interest and accrual detail re: emergence sensitivity analysis.
Meeks, Ryan	1/11/2026	1.1	Review interest accrual calculations and integration into model re: emergence sensitivity analysis.
Meeks, Ryan	1/11/2026	1.8	Prepare comprehensive review of debt service, DIP interest, and accrual mechanics re: emergence sensitivity analysis.
Meeks, Ryan	1/11/2026	1.0	Continue to review interest accrual timing assumptions re: emergence sensitivity analysis.
Kelly, Chris	1/12/2026	0.4	Participate in call with USS and a surety bond broker to discuss an upcoming replacement letter of credit and any information needed to complete the process.
Rogers, Joel	1/12/2026	0.5	Participate in call with USS to discuss an upcoming replacement letter of credit and any information needed to complete the process.
Rogers, Joel	1/12/2026	0.4	Participate in call with USS, A&M and a surety bond broker to discuss an upcoming replacement letter of credit and any information needed to complete the process.
Rogers, Joel	1/12/2026	0.7	Participate in call with A&M re: vendor management and reconciliation of payments.
Rogers, Joel	1/12/2026	0.5	Participate in call with USS to discuss outstanding invoices for certain Top 30 creditors and the invoice reconciliation process.
LeGuen, Jonathon	1/12/2026	0.3	Participate in call with A&M re: case extension analysis overview.
LeGuen, Jonathon	1/12/2026	0.7	Participate in call with A&M re: vendor management and reconciliation of payments.
LeGuen, Jonathon	1/12/2026	0.2	Participate in call with A&M re: top 30 vendor disbursement schedule.
LeGuen, Jonathon	1/12/2026	0.6	Participate in call with A&M re: cash management motion and required ABL accounts.
LeGuen, Jonathon	1/12/2026	1.2	Participate in working session with A&M re: cash flow actuals & 1/18 liquidity forecast.
LeGuen, Jonathon	1/12/2026	0.4	Prepare email explaining Ad Hoc Group interest calculation for DIP budget scenario presentation.
LeGuen, Jonathon	1/12/2026	0.6	Assess provisions of the interim DIP order and preparation of email re: adequate protection payments for amended term loan.
LeGuen, Jonathon	1/12/2026	1.1	Prepare for top vendor meeting through reconciliation of invoices and payments; preparation of follow-up schedule for A&M review to support vendor management.
LeGuen, Jonathon	1/12/2026	0.3	Analyze December pre-petition professional fee schedule and provide commentary.
LeGuen, Jonathon	1/12/2026	2.1	Prepare analysis supporting pre-petition vendor balances and payments and drafting of related email communications.

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Wadhvani, Neil	1/12/2026	0.9	Participate in discussion with the AP team regarding specific vendor payments in connection with cash management considerations.
Meeks, Ryan	1/12/2026	1.2	Review lender professional fee implementation assumptions re: emergence sensitivity analysis.
Meeks, Ryan	1/12/2026	1.1	Review debt service modeling mechanics and related interest calculations re: emergence sensitivity analysis.
Meeks, Ryan	1/12/2026	1.0	Continue to review cash flow modeling mechanics re: LTF Liquidity Forecast.
Meeks, Ryan	1/12/2026	0.3	Participate in call with A&M re: case extension analysis overview.
Meeks, Ryan	1/12/2026	1.7	Prepare overview of adequate protection detail re: post-petition debt service.
Meeks, Ryan	1/12/2026	1.2	Participate in working session with A&M re: cash flow actuals & 1/18 liquidity forecast.
Meeks, Ryan	1/12/2026	1.2	Prepare DIP sensitivity materials and supporting debt service analysis re: emergence sensitivity analysis.
Meeks, Ryan	1/12/2026	2.0	Review and prepare distribution of emergence sensitivity analysis.
Cejka, Brian	1/13/2026	0.4	Review updated cash flow scenarios.
Rogers, Joel	1/13/2026	0.6	Participate in meeting with USS to analyze AP run, evaluate payments related to specific vendors, and identify next steps.
Rogers, Joel	1/13/2026	0.4	Participate in discussion to review case status and align on agenda items and priorities for the day.
Papai, Andrew	1/13/2026	0.4	Review and response to Milbank regarding payment timing of insurance policies and impact on DIP budget.
LeGuen, Jonathon	1/13/2026	0.6	Participate in meeting with USS to analyze AP run, evaluate payments related to specific vendors, and identify next steps.
LeGuen, Jonathon	1/13/2026	0.3	Participate in call with A&M re: interim trade claim schedule.
LeGuen, Jonathon	1/13/2026	0.7	Perform review of alternative vendor names following UST commentary re: potential UCC participants.
LeGuen, Jonathon	1/13/2026	1.1	Prepare reconciliation comparing USS invoice listing to third-party vendor listing.
LeGuen, Jonathon	1/13/2026	0.4	Evaluate equipment financing payment terms and related invoices for inclusion of trade claim reporting.
LeGuen, Jonathon	1/13/2026	1.6	Analyze draft borrowing base and comparison of ineligible amounts versus forecast to assess liquidity impact.
LeGuen, Jonathon	1/13/2026	0.6	Revise internal draft of weekly variance reporting and provide comments to supporting excel schedules.
LeGuen, Jonathon	1/13/2026	1.2	Prepare for weekly disbursement meeting through analysis of forecasted covenant calculations and performance of alternative testing scenarios.

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Wadhvani, Neil	1/13/2026	0.4	Prepare analysis re: AP actuals data and identify next steps.
Wadhvani, Neil	1/13/2026	0.4	Participate in discussion to review case status and align on agenda items and priorities for the day.
Wadhvani, Neil	1/13/2026	0.6	Participate in meeting with USS to analyze the AP run, evaluate payments related to specific vendors, and identify required next steps.
Wadhvani, Neil	1/13/2026	2.4	Review and analyze AP data to identify potential issues in connection with ongoing cash management and reporting.
Wadhvani, Neil	1/13/2026	0.8	Review and analyze AP submodel to assess inputs, outputs, and potential issues.
Wadhvani, Neil	1/13/2026	0.3	Participate in call with A&M re: interim trade claim schedule.
Bridgers, Kristen	1/13/2026	0.9	Participate in meeting with USS to analyze AP run, evaluate payments related to specific vendors, and identify next steps.
Meeks, Ryan	1/13/2026	1.2	Prepare minimum operational disbursement analysis re: 1/17 liquidity forecast.
Meeks, Ryan	1/13/2026	0.6	Participate in meeting with USS to analyze the AP run, evaluate payments related to specific vendors, and identify required next steps.
Meeks, Ryan	1/13/2026	1.0	Update incurred professional fee detail re: 1/17 liquidity forecast assumptions.
Meeks, Ryan	1/13/2026	1.7	Review and incorporate professional fee actuals re: 1/17 liquidity forecast.
Meeks, Ryan	1/13/2026	1.1	Integrate December P&L actuals into latest thinking cash flow model.
Meeks, Ryan	1/13/2026	1.1	Review and update collections assumptions re: 1/17 liquidity forecast.
Meeks, Ryan	1/13/2026	2.1	Update covenant headroom calculations re: 1/17 DIP covenant testing.
Meeks, Ryan	1/13/2026	0.7	Review updates to 1/17 liquidity forecast assumptions.
Cejka, Brian	1/14/2026	0.3	Perform review of latest cash flow forecast.
Kelly, Chris	1/14/2026	0.6	Participate in weekly liquidity management meeting with USS.
Rogers, Joel	1/14/2026	0.8	Participate in meeting with USS to review vendor payment status, discuss issues, and identify next steps.
Rogers, Joel	1/14/2026	0.6	Participate in weekly liquidity management meeting with USS.
Rogers, Joel	1/14/2026	0.6	Participate in call with USS, LC provider and surety bond broker to discuss replacement of an existing letter of credit and next steps to complete.
Papai, Andrew	1/14/2026	0.8	Review and response to emails regarding timing of insurance financing and letters of credit for insurance program.

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LeGuen, Jonathon	1/14/2026	0.8	Participate in meeting with USS to review vendor payment status, discuss issues, and identify next steps.
LeGuen, Jonathon	1/14/2026	0.6	Participate in weekly liquidity management meeting with USS.
LeGuen, Jonathon	1/14/2026	0.3	Participate in call with A&M re: receipts forecast and December collections.
LeGuen, Jonathon	1/14/2026	0.3	Correspond with A&M re: vendor management and payment reconciliation.
LeGuen, Jonathon	1/14/2026	0.9	Participate in call with A&M re: receipts timing and covenant testing mechanics.
LeGuen, Jonathon	1/14/2026	0.7	Participate in call with A&M re: key operational vendor disbursement timing and impact to liquidity forecast.
LeGuen, Jonathon	1/14/2026	1.1	Integrate USS FDM invoice-level coding into actuals reporting file for trade claim reporting.
LeGuen, Jonathon	1/14/2026	0.4	Assess changes to draft cash flow reporting and variance report for internal distribution.
LeGuen, Jonathon	1/14/2026	0.8	Communicate with USS re: preliminary December borrowing base and inquiries on month-over-month, year-over-year, and DIP order reporting format changes.
LeGuen, Jonathon	1/14/2026	1.2	Update of key pre-petition vendor summary incorporating latest information from USS and external vendors.
LeGuen, Jonathon	1/14/2026	0.7	Prepare correspondence with Milbank re: invoice and payment status of key USS vendors.
LeGuen, Jonathon	1/14/2026	0.4	Analyze draft cash flow forecast and provision of written commentary to support updates prior to distribution.
LeGuen, Jonathon	1/14/2026	1.2	Finalize and distribute internal draft of interim trade claim schedule for A&M review.
LeGuen, Jonathon	1/14/2026	0.8	Prepare summary email to A&M explaining changes and follow-up updates to forecast incorporating interim DIP order language.
Wadhvani, Neil	1/14/2026	1.2	Review and analyze AP data to reconcile outstanding invoices with payments made and identify open items.
Wadhvani, Neil	1/14/2026	0.8	Participate in meeting with USS to review vendor payment status, discuss issues, and identify next steps.
Meeks, Ryan	1/14/2026	0.6	Participate in weekly liquidity management meeting with USS.
Meeks, Ryan	1/14/2026	0.3	Participate in call with A&M re: receipts forecast and December collections.
Meeks, Ryan	1/14/2026	0.9	Participate in call with A&M re: receipts timing and covenant testing mechanics.
Meeks, Ryan	1/14/2026	0.7	Participate in call with A&M re: key operational vendor disbursement timing and impact to liquidity forecast.
Meeks, Ryan	1/14/2026	2.2	Prepare analysis re: collections covenant testing.

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Meeks, Ryan	1/14/2026	2.1	Prepare analysis re: operational disbursement and liquidity minimum covenant testing.
Meeks, Ryan	1/14/2026	1.7	Prepare slide re: accounts payable and past due detail by vendor sub-category for 1/17 liquidity forecast.
Meeks, Ryan	1/14/2026	0.3	Prepare email to USS re: professional fee accruals.
Meeks, Ryan	1/14/2026	2.1	Prepare and review presentation re: latest thinking 1/17 liquidity forecast.
Kelly, Chris	1/15/2026	0.6	Prepare analysis related to updated cash flow forecast and variance report.
Kelly, Chris	1/15/2026	0.7	Participate in internal A&M call to discuss DIP funding needs.
Kelly, Chris	1/15/2026	0.6	Review and follow up on updated DIP forecast.
LeGuen, Jonathon	1/15/2026	0.6	Participate in weekly cash flow update with USS management and case update.
LeGuen, Jonathon	1/15/2026	0.7	Participate in internal A&M call to discuss DIP funding needs.
LeGuen, Jonathon	1/15/2026	0.2	Participate in follow-up call with A&M to sync on outstanding items on DIP budget scenarios.
LeGuen, Jonathon	1/15/2026	0.4	Distribute draft USS cash flow report to management following receipt of feedback from A&M.
LeGuen, Jonathon	1/15/2026	0.6	Prepare questions for USS re: cash activity and incorporation of related language into variance report.
LeGuen, Jonathon	1/15/2026	1.6	Incorporate commentary on initial draft of trade claim schedule; prepare summary and reconciliation schedules and distribution of updated draft to USS for review.
LeGuen, Jonathon	1/15/2026	0.6	Prepare comments and suggested revisions to external distribution cash flow for DIP reporting.
LeGuen, Jonathon	1/15/2026	1.1	Evaluate professional fee assumptions and mechanics to ensure accuracy.
Wadhvani, Neil	1/15/2026	1.4	Review and analyze AP invoice data to identify outstanding balances, payment status, and open items.
Meeks, Ryan	1/15/2026	0.7	Participate in internal A&M call to discuss DIP funding needs.
Meeks, Ryan	1/15/2026	1.0	Prepare bridge from LTF forecast to w.e. 1/10 forecast for weekly liquidity forecast presentation materials.
Meeks, Ryan	1/15/2026	2.4	Prepare updates to weekly liquidity forecast presentation for w.e. 1/17 assumptions and timing changes.
Meeks, Ryan	1/15/2026	0.2	Participate in follow-up call with A&M to sync on outstanding items on DIP budget scenarios.
Meeks, Ryan	1/15/2026	0.9	Continue to prepare updates to weekly liquidity forecast presentation materials.

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Meeks, Ryan	1/15/2026	2.4	Prepare fulsome review of w.e. 1/17 liquidity forecast.
Meeks, Ryan	1/15/2026	0.5	Participate in call with USS to review liquidity.
LeGuen, Jonathon	1/16/2026	0.3	Participate in call with A&M re: 1/24 liquidity forecast timing and covenant testing.
LeGuen, Jonathon	1/16/2026	0.9	Participate in call with A&M re: key operational vendor timing and impact to 1/24 liquidity forecast.
LeGuen, Jonathon	1/16/2026	0.4	Participate in call with A&M re: LTF liquidity forecast and ABL interest.
LeGuen, Jonathon	1/16/2026	0.6	Participate in meeting with USS and Ad Hoc group re: business performance and DIP forecast.
LeGuen, Jonathon	1/16/2026	0.3	Distribute draft USS cash flow report to management following receipt of feedback from A&M.
LeGuen, Jonathon	1/16/2026	0.7	Prepare questions for USS re: cash activity and incorporation of related language into variance report.
LeGuen, Jonathon	1/16/2026	1.6	Incorporate A&M commentary on initial draft of trade claim schedule; preparation of summary and reconciliation schedules and distribution of updated draft to USS for review.
LeGuen, Jonathon	1/16/2026	0.6	Prepare comments and suggested revisions to external distribution cash flow for DIP reporting.
LeGuen, Jonathon	1/16/2026	1.4	Revise EBITDA to cash analysis and commentary for Ad Hoc group in response to post-meeting request.
Meeks, Ryan	1/16/2026	1.2	Revise cash flow model re: receipt of debtor cash previously out of debtor control.
Meeks, Ryan	1/16/2026	0.3	Participate in call with A&M re: 1/24 liquidity forecast timing and covenant testing.
Meeks, Ryan	1/16/2026	0.9	Participate in call with A&M re: key operational vendor timing and impact to 1/24 liquidity forecast.
Meeks, Ryan	1/16/2026	0.4	Participate in call with A&M re: LTF liquidity forecast and ABL interest.
Meeks, Ryan	1/16/2026	0.6	Participate in meeting with USS and Ad Hoc group regarding business performance and DIP forecast.
Meeks, Ryan	1/16/2026	2.2	Prepare Q1-26 EBITDA to Operational Cash Flow bridge.
Meeks, Ryan	1/16/2026	1.5	Update EBITDA to cash flow bridge re: Q1 weekly actual results.
Meeks, Ryan	1/16/2026	1.0	Review collections, disbursements, insurance, and timing assumptions within EBITDA to cash flow bridge.
Papai, Andrew	1/17/2026	1.9	Participate in call with A&M team re: professional fee forecasting; review and response to emails related to same.
Papai, Andrew	1/17/2026	1.2	Review updated liquidity forecast and develop questions related to same.

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LeGuen, Jonathon	1/17/2026	1.9	Participate in call with A&M team re: professional fee forecasting; review and response to emails related to same.
Papai, Andrew	1/18/2026	2.1	Participate in call with A&M team regarding liquidity forecast; review and response to emails related to same.
Papai, Andrew	1/18/2026	0.8	Review updated liquidity forecast and develop questions related to same.
Meeks, Ryan	1/18/2026	2.1	Participate in call with A&M team regarding liquidity forecast; review and response to emails related to same.
Meeks, Ryan	1/18/2026	1.2	Prepare updates to cash flow model re: latest thinking vendor disbursement timing.
Meeks, Ryan	1/18/2026	1.1	Continue to revise cash flow model to incorporate updated vendor disbursement timing assumptions.
Meeks, Ryan	1/18/2026	0.8	Prepare output re: adequate protection payments by debt facility.
Kelly, Chris	1/19/2026	0.3	Participate in call with Centerview and A&M to discuss the updated cash flow forecast and variance report.
Kelly, Chris	1/19/2026	0.4	Review and follow up on questions from Centerview related to the DIP forecast.
Kelly, Chris	1/19/2026	0.3	Review updated DIP forecast materials.
LeGuen, Jonathon	1/19/2026	0.3	Participate in call with A&M re: non-debtor receipt of transfer and cash flow actuals.
LeGuen, Jonathon	1/19/2026	1.2	Finalize Ad Hoc Group analysis supporting cash flow reconciliation following receipt of A&M feedback.
LeGuen, Jonathon	1/19/2026	0.7	Prepare correspondence with USS management explaining interim trade claim schedule and steps taken by A&M and USS in its preparation.
LeGuen, Jonathon	1/19/2026	0.4	Distribute of Ad Hoc group cash flow reconciliation and response to follow-up questions.
LeGuen, Jonathon	1/19/2026	1.7	Incorporate actual activity and preparation of preliminary variance report; submission of questions to USS re: identified activity.
LeGuen, Jonathon	1/19/2026	0.7	Update FDM coding for invoice-to-payment reconciliation supporting actual and trade claim reporting.
LeGuen, Jonathon	1/19/2026	1.9	Update trade claim schedule following receipt of Milbank feedback.
Meeks, Ryan	1/19/2026	0.3	Participate in call with Centerview and A&M to discuss the updated cash flow forecast and variance report.
Meeks, Ryan	1/19/2026	2.1	Prepare preliminary EBITDA to cash flow reconciliation re: 1/24 liquidity forecast.
Meeks, Ryan	1/19/2026	0.3	Participate in call with A&M re: non-debtor receipt of transfer and cash flow actuals.
Meeks, Ryan	1/19/2026	2.0	Update EBITDA to cash flow bridge presentation and related assumptions.

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Meeks, Ryan	1/19/2026	1.1	Revise slide re: EBITDA to free cash flow based on 1/17 liquidity forecast.
Meeks, Ryan	1/19/2026	2.1	Prepare support re: EBITDA to free cash flow during Q1.
Meeks, Ryan	1/19/2026	1.1	Continue to prepare additional weekly EBITDA to cash flow reconciliation for Q1.
Meeks, Ryan	1/19/2026	1.1	Prepare slide re: EBITDA support for Q1 period based on 1/17 liquidity forecast.
Meeks, Ryan	1/19/2026	2.0	Review and prepare distribution re: EBITDA to free cash flow based on 1/17 liquidity forecast.
Kelly, Chris	1/20/2026	0.7	Participate in internal A&M call to discuss the updated DIP forecast.
Rogers, Joel	1/20/2026	0.8	Participate in call with USS to review and discuss vendor payments for the week.
Rogers, Joel	1/20/2026	0.9	Review payments data related to insurance claims to evaluate prepetition and postpetition payments.
LeGuen, Jonathon	1/20/2026	0.2	Participate in call with A&M re: liquidity sensitivity analysis surrounding case negotiations.
LeGuen, Jonathon	1/20/2026	1.8	Participate in call with A&M re: liquidity sensitivity analysis presentation and forecast assumptions for illustrative emergence.
LeGuen, Jonathon	1/20/2026	0.6	Participate in meeting with USS to review vendor payment status, discuss issues and payment considerations.
LeGuen, Jonathon	1/20/2026	0.7	Participate in internal A&M call to discuss the updated DIP forecast.
LeGuen, Jonathon	1/20/2026	0.7	Review of payroll activity and communication with USS payroll team re: actual activity and near-term forecasted payroll run.
LeGuen, Jonathon	1/20/2026	0.8	Update of actual cash flow activity based on latest commentary and update of weekly cash flow presentation.
LeGuen, Jonathon	1/20/2026	1.4	Update of draft interim trade claim schedule following additional Milbank feedback and distribution to USS for final review.
LeGuen, Jonathon	1/20/2026	0.6	Incorporate USS feedback re: vendor categories prior to distribution to the UST.
LeGuen, Jonathon	1/20/2026	2.6	Perform audit of cash flow model and prepare updates to cash flow forecast with supporting commentary.
Meeks, Ryan	1/20/2026	0.7	Participate in internal A&M call to discuss the updated DIP forecast.
Meeks, Ryan	1/20/2026	1.1	Update adequate protection calculations re: 1/24 liquidity forecast.
Meeks, Ryan	1/20/2026	0.2	Participate in call with A&M re: liquidity sensitivity analysis surrounding case negotiations.
Meeks, Ryan	1/20/2026	1.8	Participate in call with A&M re: liquidity sensitivity analysis presentation and forecast assumptions for illustrative emergence.

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Meeks, Ryan	1/20/2026	0.3	Draft email to USS re: vendor disbursement timing.
Meeks, Ryan	1/20/2026	2.0	Revise ABL adequate protection re: letters of credit assumptions in 1/24 liquidity forecast.
Cejka, Brian	1/21/2026	0.6	Perform review of latest cash flow forecast.
Kelly, Chris	1/21/2026	0.4	Participate in call with USS and A&M to discuss updated cash flow forecast.
Kelly, Chris	1/21/2026	1.2	Review and provide comments on updated DIP budget.
Rogers, Joel	1/21/2026	0.5	Participate in call with USS, LC provider and surety bond broker to discuss replacement of an existing letter of credit and next steps to complete.
Rogers, Joel	1/21/2026	0.7	Review and update a schedule mapping vendors to first day motion codes for AP tracking purposes.
LeGuen, Jonathon	1/21/2026	0.7	Participate in call with A&M re: reconciliation of pre-petition interest.
LeGuen, Jonathon	1/21/2026	0.9	Participate in call with A&M re: w.e. 1/24 CF forecast assumptions and variance to initial budget.
LeGuen, Jonathon	1/21/2026	1.2	Participate in call with A&M re: receipts and operational disbursements covenant testing mechanics for w.e. 1/24 forecast.
LeGuen, Jonathon	1/21/2026	0.7	Participate in a call with USS to discuss updated cash flow forecast.
LeGuen, Jonathon	1/21/2026	1.3	Analyze professional fee escrow calculations based on latest professional fee forecast and correspondence with USS re: escrow payment.
LeGuen, Jonathon	1/21/2026	0.8	Analyze updated cash flow forecast versus prior week and initial DIP budget and review of rolling DIP budget covenant testing calculations.
LeGuen, Jonathon	1/21/2026	2.2	Update cash flow commentary and preparation of bridges for Initial DIP Budget and proposed second DIP Budget.
LeGuen, Jonathon	1/21/2026	0.7	Update A&M pre-petition analysis and distribution to A&M team to support additional analysis.
LeGuen, Jonathon	1/21/2026	1.2	Analyze ABL claims for pre-petition and post-petition periods and comparison to USS calculations; update of adequate protection forecast based on preliminary negotiations.
LeGuen, Jonathon	1/21/2026	1.8	Update cash flow forecast presentation and incorporation of revised language related to variance testing and restricted ABL cash.
Meeks, Ryan	1/21/2026	0.4	Participate in call with USS and A&M to discuss updated cash flow forecast.
Meeks, Ryan	1/21/2026	1.1	Review updated cash flow forecast and provide responses to inquiries from USS team.
Meeks, Ryan	1/21/2026	1.0	Prepare slide re: accounts payable and past due detail by vendor sub-category for 1/24 liquidity forecast.
Meeks, Ryan	1/21/2026	0.7	Participate in call with A&M re: reconciliation of pre-petition interest.

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Meeks, Ryan	1/21/2026	0.9	Participate in call with A&M re: w.e. 1/24 CF forecast assumptions and variance to initial budget.
Meeks, Ryan	1/21/2026	1.2	Participate in call with A&M re: receipts and operational disbursements covenant testing mechanics for w.e. 1/24 forecast.
Meeks, Ryan	1/21/2026	2.1	Prepare slide re: past due accounts payable for 1/24 liquidity forecast.
Meeks, Ryan	1/21/2026	2.1	Prepare slide overview re: accrued & unpaid interest through illustrative emergence date.
Kelly, Chris	1/22/2026	0.7	Participate in internal A&M call to review updated DIP budget.
LeGuen, Jonathon	1/22/2026	0.5	Participate in call with A&M re: emergence scenarios and impact to liquidity.
LeGuen, Jonathon	1/22/2026	1.6	Evaluate emergence liquidity post A&M call to create presentation materials highlighting emergence scenarios.
LeGuen, Jonathon	1/22/2026	1.3	Analyze lender pre-petition interest calculations and response to USS questions re: historical adjustments and variances.
LeGuen, Jonathon	1/22/2026	0.7	Participate in internal A&M call to review updated DIP budget.
LeGuen, Jonathon	1/22/2026	0.7	Prepare correspondence with FTI re: pre-petition interest adjustments for FLSO and related interest true-ups.
LeGuen, Jonathon	1/22/2026	1.6	Review of claims trading activity and related vendors and preparation of summary report with instruction to place holds on payments.
LeGuen, Jonathon	1/22/2026	0.8	Revise covenant calculations for external distribution supporting DIP forecast and actual reporting.
LeGuen, Jonathon	1/22/2026	0.4	Distribute supporting DIP forecast calculations to FTI.
Meeks, Ryan	1/22/2026	1.2	Prepare analysis re: external debt service reconciliation and accrued interest by facility.
Meeks, Ryan	1/22/2026	1.1	Prepare bridge from LTF forecast to w.e. 1/17 forecast for weekly liquidity forecast presentation materials.
Meeks, Ryan	1/22/2026	1.0	Prepare updates to weekly liquidity forecast presentation for w.e. 1/24 assumptions and timing changes.
Meeks, Ryan	1/22/2026	1.2	Continue to prepare updates to weekly liquidity forecast presentation materials for w.e. 1/24 materials.
Meeks, Ryan	1/22/2026	1.1	Prepare debt service and interest overview for accrued interest and supporting detail.
Meeks, Ryan	1/22/2026	1.1	Prepare slide re: accounts payable and past due detail by vendor.
Meeks, Ryan	1/22/2026	1.9	Prepare overview re: accrued & unpaid professional fees through illustrative emergence date.
Meeks, Ryan	1/22/2026	0.5	Prepare liquidity analysis and correspond with A&M.

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Meeks, Ryan	1/22/2026	0.5	Participate in call with A&M re: emergence scenarios and impact to liquidity.
LeGuen, Jonathon	1/23/2026	1.1	Prepare responses to CVP cash flow forecast and variance questions.
LeGuen, Jonathon	1/23/2026	1.4	Prepare and distribute claims trading reconciliation of invoices and payments.
LeGuen, Jonathon	1/23/2026	0.8	Communicate with USS regarding proof of payment to support vendor management.
LeGuen, Jonathon	1/23/2026	0.6	Compare forecasted professional fee escrow vs. latest thinking and provide updated forecast to USS.
Meeks, Ryan	1/23/2026	1.1	Review testing mechanics re: DIP covenant testing.
Meeks, Ryan	1/23/2026	1.0	Prepare modeling updates for revised borrowing base paydown mechanics.
Meeks, Ryan	1/23/2026	0.4	Update debt service calculations and related modeling assumptions.
Meeks, Ryan	1/23/2026	1.6	Update cash flow model re: EBITDA to free cash flow reconciliation mechanics.
Kelly, Chris	1/26/2026	0.3	Participate in call with Centerview and A&M to review updated DIP budget.
LeGuen, Jonathon	1/26/2026	1.2	Prepare for CVP liquidity meeting and review supporting schedule on cash flow.
LeGuen, Jonathon	1/26/2026	0.3	Participate in call with Centerview and A&M to review updated DIP budget.
LeGuen, Jonathon	1/26/2026	1.6	Analyze professional fee escrow assumptions and provide summary email to A&M regarding current forecast and latest thinking on escrow coverage.
LeGuen, Jonathon	1/26/2026	2.3	Reconcile actuals and distribute questions to USS regarding disbursement activity and cash balances.
LeGuen, Jonathon	1/26/2026	1.8	Update trade claim pre-petition disbursement schedule incorporating latest FDM category assumptions.
Meeks, Ryan	1/26/2026	1.2	Prepare updates to cash flow model re: ABL restricted cash mechanics.
Meeks, Ryan	1/26/2026	1.1	Prepare analysis re: ABL restricted cash and borrowing base impact.
Meeks, Ryan	1/26/2026	0.9	Continue to revise analysis re: ABL restricted cash and borrowing base impact.
Meeks, Ryan	1/26/2026	1.2	Prepare updates to 1/31 liquidity forecast re: letters of credit timing.
Meeks, Ryan	1/26/2026	1.1	Prepare updates to 1/31 liquidity forecast re: professional fee escrow mechanics and run rate assumptions.
Meeks, Ryan	1/26/2026	1.6	Continue to revise 1/31 liquidity forecast re: professional fee run rate assumptions.

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Meeks, Ryan	1/26/2026	1.0	Prepare analysis and distribution re: professional fee accruals.
LeGuen, Jonathon	1/27/2026	1.7	Assess actual disbursements with first day motion tags for accuracy and compliance with trade claim order and DIP covenant disbursement testing.
LeGuen, Jonathon	1/27/2026	1.1	Participate in working session with A&M to evaluate baseline professional fee scenarios and assess incurred amounts through projected emergence dates.
LeGuen, Jonathon	1/27/2026	0.7	Participate in working session with A&M to analyze disbursement limits under DIP rolling disbursement covenant testing.
LeGuen, Jonathon	1/27/2026	0.4	Participate in meeting with USS to review disbursement run and assess compliance with covenant testing.
LeGuen, Jonathon	1/27/2026	2.0	Participate in call with A&M re: DIP budget emergence sensitivity analysis and assumptions.
LeGuen, Jonathon	1/27/2026	0.4	Review emergence sensitivity analysis assumptions after A&M call.
Meeks, Ryan	1/27/2026	1.1	Participate in working session with A&M to evaluate baseline professional fee scenarios and assess incurred amounts through projected emergence dates.
Meeks, Ryan	1/27/2026	0.7	Participate in working session with A&M to analyze disbursement limits under DIP rolling disbursement covenant testing.
Meeks, Ryan	1/27/2026	0.4	Participate in meeting with USS to review disbursement run and assess compliance with covenant testing.
Meeks, Ryan	1/27/2026	1.1	Review professional fee incurred and run-rates re: 1/31 liquidity forecast.
Meeks, Ryan	1/27/2026	0.7	Continue to review and evaluate baseline incurred professional fees.
Meeks, Ryan	1/27/2026	0.4	Prepare analysis re: disbursement limits under DIP rolling disbursement covenant testing.
Meeks, Ryan	1/27/2026	2.0	Participate in call with A&M re: DIP budget emergence sensitivity analysis and assumptions.
Meeks, Ryan	1/27/2026	2.7	Prepare analysis re: DIP budget emergence sensitivity and assumptions.
Meeks, Ryan	1/27/2026	0.3	Prepare email re: DIP budget emergence sensitivity analysis and assumptions.
Cejka, Brian	1/28/2026	0.7	Review updated cash flow forecast presentation.
Kelly, Chris	1/28/2026	0.3	Review and comment on draft of DIP reporting materials.
LeGuen, Jonathon	1/28/2026	0.4	Participate in call with A&M re: past due accounts payable and disbursement timing.
LeGuen, Jonathon	1/28/2026	1.1	Participate in call with A&M re: emergence scenarios presentation and cash flow forecast as of illustrative emergence.
LeGuen, Jonathon	1/28/2026	1.4	Analyze emergence scenario assumptions and provide comments for presentation.

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LeGuen, Jonathon	1/28/2026	0.9	Perform review of professional fee assumptions and presentation materials for DIP Budget scenarios.
LeGuen, Jonathon	1/28/2026	0.8	Prepare follow up analysis regarding professional fee assumptions and review of new slide mechanics.
LeGuen, Jonathon	1/28/2026	0.7	Communicate updates on insurance premium financing impacts to cash flow and develop GAAP-to-cash reconciliation schedule.
LeGuen, Jonathon	1/28/2026	2.1	Update claims trading schedule following discussions with third-party parties and USS AP team.
LeGuen, Jonathon	1/28/2026	1.7	Analyze weekly cash flow report and provide comments and new slides to incorporate prior to distribution.
LeGuen, Jonathon	1/28/2026	1.9	Reconcile December borrowing base actuals vs. flash AR report and improve mid-month borrowing base calculations.
Meeks, Ryan	1/28/2026	1.2	Prepare slide re: accounts payable and past due detail by vendor sub-category for 1/28 liquidity forecast.
Meeks, Ryan	1/28/2026	0.4	Participate in call with A&M re: past due accounts payable and disbursement timing.
Meeks, Ryan	1/28/2026	1.1	Participate in call with A&M re: emergence scenarios presentation and cash flow forecast as of illustrative emergence.
Meeks, Ryan	1/28/2026	1.8	Prepare slide re: liquidity forecast vs. initial approved budget.
Meeks, Ryan	1/28/2026	1.6	Continue to prepare revisions to liquidity presentation re: variance vs. initial approved budget.
Kelly, Chris	1/29/2026	0.3	Review and comment on updated draft of DIP reporting materials.
LeGuen, Jonathon	1/29/2026	1.4	Prepare summary slides for emergence scenario presentation after USS advisor meeting.
LeGuen, Jonathon	1/29/2026	1.5	Participate in call with A&M re: external distribution package for we. 1/31 liquidity forecast.
LeGuen, Jonathon	1/29/2026	1.7	Analyze alternative professional fee scenarios based on emergence sensitivity and validate underlying mechanics.
LeGuen, Jonathon	1/29/2026	0.8	Provide commentary on updated weekly DIP budget forecast and variance reporting materials for external distribution.
Meeks, Ryan	1/29/2026	1.0	Prepare bridge from LTF forecast to w.e. 1/24 forecast for weekly liquidity forecast presentation materials.
Meeks, Ryan	1/29/2026	1.8	Prepare updates to weekly liquidity forecast presentation for w.e. 1/31 assumptions and timing changes.
Meeks, Ryan	1/29/2026	1.8	Continue to prepare updates to weekly liquidity forecast presentation materials for w.e. 1/31 materials.
Meeks, Ryan	1/29/2026	1.5	Participate in call with A&M re: external distribution package for we. 1/31 liquidity forecast.
LeGuen, Jonathon	1/30/2026	1.1	Analyze impact of removal of AR reserve on current collections and future variance reporting.

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LeGuen, Jonathon	1/30/2026	0.8	Participate in call with approach for professional fee deck slide based on prior example supporting professional fee escrow.
LeGuen, Jonathon	1/30/2026	1.2	Update trade claim analysis deck with latest FDM codes and reconciliation of split invoice payments.
LeGuen, Jonathon	1/30/2026	0.9	Assess accuracy of pre-petition and post-petition codes and build supporting schedule to reconcile all related disbursements.
Meeks, Ryan	1/30/2026	0.7	Prepare internal and external presentations re: 1/31 liquidity forecast materials.
Meeks, Ryan	1/30/2026	1.3	Prepare variance report re: LTF vs. second approved DIP budget.
Meeks, Ryan	1/30/2026	0.9	Continue to revise LTF vs. second approved DIP budget variance report.
Meeks, Ryan	1/30/2026	2.5	Review and prepare distribution of internal and external 1/31 liquidity forecast presentation materials.

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Professional	Date	Hours	Activity
Cejka, Brian	12/29/2025	0.4	Participate in call with A&M to coordinate on chapter 11 filing and first day hearing.
Kelly, Chris	12/29/2025	0.4	Participate in call with A&M to coordinate on chapter 11 filing and first day hearing.
Rogers, Joel	12/29/2025	0.4	Participate in call with A&M to coordinate on chapter 11 filing and first day hearing.
LeGuen, Jonathon	12/29/2025	1.9	Participate in call with A&M re: workstream updates.
Cejka, Brian	12/30/2025	0.6	Review case status and determine next steps.
Cejka, Brian	12/31/2025	0.8	Participate in call with A&M to coordinate on vendor management, chapter 11 reporting, and other matters.
Cejka, Brian	12/31/2025	0.6	Review case status and determine next steps.
Kelly, Chris	12/31/2025	0.8	Participate in call with A&M to coordinate on vendor management, chapter 11 reporting, and other matters.
Rogers, Joel	12/31/2025	0.4	Coordinate on key workstreams and outstanding items to address regarding cash management, vendor management and case administration.
LeGuen, Jonathon	12/31/2025	0.8	Participate in call with A&M to coordinate on vendor management, chapter 11 reporting, and other matters.
Cejka, Brian	1/2/2026	0.5	Participate in call with A&M to coordinate on liquidity, vendor management, AHG and ABL information requests, and other matters.
Cejka, Brian	1/2/2026	0.2	Review case status and determine next steps.
Kelly, Chris	1/2/2026	0.5	Participate in call with A&M to coordinate on liquidity, vendor management, AHG and ABL information requests, and other matters.
LeGuen, Jonathon	1/2/2026	0.6	Prepare summary of case workstream updates.
Cejka, Brian	1/5/2026	0.8	Participate in call with A&M to coordinate on DIP reporting, vendor management, AHG and ABL information requests, and other matters.
Cejka, Brian	1/5/2026	0.8	Participate in call with Milbank, PJT and A&M to discuss chapter 11 case status.
Kelly, Chris	1/5/2026	0.8	Participate in call with A&M to coordinate on DIP reporting, vendor management, AHG and ABL information requests, and other matters.
Kelly, Chris	1/5/2026	0.8	Participate in call with Milbank, PJT and A&M to discuss chapter 11 case status.
Rogers, Joel	1/5/2026	0.6	Participate in call with A&M re: case update and cash flow assumptions.
Papai, Andrew	1/5/2026	0.6	Participate in call with A&M re: case update and cash flow assumptions.
LeGuen, Jonathon	1/5/2026	0.6	Participate in call with A&M re: case update and cash flow assumptions.

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LeGuen, Jonathon	1/5/2026	0.8	Participate in call with Milbank and PJT re: case timeline and general case updates.
Cejka, Brian	1/6/2026	0.5	Participate in internal A&M call to discuss case workstreams and other administrative matters.
Kelly, Chris	1/6/2026	0.5	Participate in internal A&M call to discuss case workstreams and other administrative matters.
Rogers, Joel	1/6/2026	0.5	Participate in call with A&M to coordinate on key workstreams and outstanding items to address regarding cash management, vendor management and case administration.
Papai, Andrew	1/6/2026	0.3	Participate in call with A&M regarding workstream updates.
Cejka, Brian	1/7/2026	0.8	Participate in internal A&M call to discuss case workstreams and other administrative matters.
Cejka, Brian	1/7/2026	0.4	Review case status and determine next steps.
Kelly, Chris	1/7/2026	0.8	Participate in internal A&M call to discuss case workstreams and other administrative matters.
Rogers, Joel	1/7/2026	0.7	Participate in call with A&M regarding workstream updates.
Papai, Andrew	1/7/2026	0.7	Participate in call with A&M regarding workstream updates.
LeGuen, Jonathon	1/7/2026	0.7	Participate in call with A&M regarding workstream updates.
Cejka, Brian	1/8/2026	0.5	Participate in internal A&M call to discuss case workstreams and other administrative matters.
Cejka, Brian	1/8/2026	0.2	Review case status and determine next steps.
Kelly, Chris	1/8/2026	0.5	Participate in internal A&M call to discuss case workstreams and other administrative matters.
Kelly, Chris	1/8/2026	0.6	Participate in call with PJT and Milbank to discuss various case workstreams.
Kelly, Chris	1/8/2026	0.4	Participate in call with USS, PJT, Milbank and A&M to discuss various updates related to the case.
Rogers, Joel	1/8/2026	0.5	Participate in internal A&M call to discuss case workstreams and other administrative matters.
Papai, Andrew	1/8/2026	0.5	Participate in internal A&M call to discuss case workstreams and other administrative matters.
Cejka, Brian	1/9/2026	1.0	Participate in internal A&M call to discuss case workstreams and other administrative matters.
Kelly, Chris	1/9/2026	1.0	Participate in internal A&M call to discuss case workstreams and other administrative matters.
Rogers, Joel	1/9/2026	0.6	Participate in call with A&M regarding workstream updates.

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Papai, Andrew	1/9/2026	0.6	Participate in call with A&M regarding workstream updates.
LeGuen, Jonathon	1/9/2026	1.0	Participate in internal A&M call to discuss case workstreams and other administrative matters.
Cejka, Brian	1/12/2026	0.9	Participate in internal A&M call to discuss vendor management, first day motions, and other matters.
Cejka, Brian	1/12/2026	0.2	Review case status and determine next steps.
Kelly, Chris	1/12/2026	0.9	Participate in internal A&M call to discuss vendor management, first day motions, and other matters.
Rogers, Joel	1/12/2026	0.6	Participate in call with A&M regarding workstream updates.
Papai, Andrew	1/12/2026	0.6	Participate in call with A&M regarding workstream updates.
Papai, Andrew	1/12/2026	0.7	Participate in advisor call with PJT and Milbank.
LeGuen, Jonathon	1/12/2026	0.9	Participate in internal A&M call to discuss vendor management, first day motions, and other matters.
LeGuen, Jonathon	1/12/2026	0.7	Participate in advisor call with PJT and Milbank.
Cejka, Brian	1/13/2026	0.8	Participate in call with A&M regarding workstream updates.
Kelly, Chris	1/13/2026	0.8	Participate in call with A&M regarding workstream updates.
Kelly, Chris	1/13/2026	0.3	Participate in internal A&M call to discuss staffing and other administrative matters.
Rogers, Joel	1/13/2026	0.6	Participate in call with A&M re: workstream updates.
Papai, Andrew	1/13/2026	0.6	Participate in call with A&M re: workstream updates.
Papai, Andrew	1/13/2026	0.3	Participate in internal A&M call to discuss staffing and other administrative matters.
LeGuen, Jonathon	1/13/2026	0.6	Participate in call with A&M re: workstream updates.
Cejka, Brian	1/14/2026	0.5	Participate in internal A&M call to coordinate on case workstreams.
Cejka, Brian	1/14/2026	0.4	Review case status and determine next steps.
Kelly, Chris	1/14/2026	0.5	Participate in internal A&M call to coordinate on case workstreams.
Rogers, Joel	1/14/2026	0.5	Participate in internal A&M call to coordinate on case workstreams.

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Papai, Andrew	1/14/2026	0.5	Participate in internal A&M call to coordinate on case workstreams.
LeGuen, Jonathon	1/14/2026	0.5	Participate in internal A&M call to coordinate on case workstreams.
Cejka, Brian	1/15/2026	0.4	Participate in internal A&M call to coordinate on case workstreams.
Kelly, Chris	1/15/2026	0.4	Participate in internal A&M call to coordinate on case workstreams.
Rogers, Joel	1/15/2026	0.4	Participate in internal A&M call to coordinate on case workstreams.
Papai, Andrew	1/15/2026	0.4	Participate in call with A&M regarding workstream updates.
Papai, Andrew	1/15/2026	0.4	Participate in internal A&M call to coordinate on case workstreams.
LeGuen, Jonathon	1/15/2026	0.4	Participate in call with A&M regarding workstream updates.
Cejka, Brian	1/16/2026	0.6	Participate in internal A&M calls to discuss case workstreams and other administrative matters.
Kelly, Chris	1/16/2026	0.6	Participate in internal A&M calls to discuss case workstreams and other administrative matters.
Kelly, Chris	1/19/2026	0.8	Participate in internal A&M call to coordinate on case workstreams.
Rogers, Joel	1/19/2026	0.5	Participate in call with A&M regarding workstream updates.
Papai, Andrew	1/19/2026	0.5	Participate in call with A&M regarding workstream updates.
LeGuen, Jonathon	1/19/2026	0.8	Participate in internal A&M call to coordinate on case workstreams.
Cejka, Brian	1/20/2026	0.6	Participate in internal A&M call to coordinate on case workstreams.
Cejka, Brian	1/20/2026	0.1	Review court docket for latest activity.
Kelly, Chris	1/20/2026	0.6	Participate in internal A&M call to coordinate on case workstreams.
Rogers, Joel	1/20/2026	0.6	Participate in internal A&M call to coordinate on case workstreams.
Papai, Andrew	1/20/2026	0.6	Participate in internal A&M call to coordinate on case workstreams.
LeGuen, Jonathon	1/20/2026	0.6	Participate in internal A&M call to coordinate on case workstreams.
Cejka, Brian	1/21/2026	0.3	Review case status and determine next steps.

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**Case Administration**

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Kelly, Chris	1/22/2026	0.6	Participate in internal A&M call to coordinate on case workstreams.
LeGuen, Jonathon	1/22/2026	0.6	Participate in internal A&M call to coordinate on case workstreams.
Cejka, Brian	1/23/2026	0.5	Participate in internal A&M call to coordinate on case workstreams.
Kelly, Chris	1/23/2026	0.5	Participate in internal A&M call to coordinate on case workstreams.
Rogers, Joel	1/23/2026	0.6	Participate in call with A&M re: workstream updates.
Papai, Andrew	1/23/2026	0.6	Participate in call with A&M re: workstream updates.
LeGuen, Jonathon	1/23/2026	0.6	Participate in call with A&M re: workstream updates.
Cejka, Brian	1/26/2026	0.4	Review case status and determine next steps.
Kelly, Chris	1/26/2026	0.3	Participate in internal A&M call to coordinate on case workstreams.
Rogers, Joel	1/26/2026	0.3	Participate in internal A&M call to coordinate on case workstreams.
Papai, Andrew	1/26/2026	0.3	Participate in internal A&M call to coordinate on case workstreams.
LeGuen, Jonathon	1/26/2026	0.3	Participate in internal A&M call to coordinate on case workstreams.
Cejka, Brian	1/27/2026	0.2	Participate in internal A&M call to coordinate on case workstreams.
Cejka, Brian	1/27/2026	0.3	Review court docket for latest activity.
Cejka, Brian	1/27/2026	0.3	Review case status and determine next steps.
Kelly, Chris	1/27/2026	0.5	Participate in coordination call with A&M to address outstanding workstream items.
Kelly, Chris	1/27/2026	0.2	Participate in internal A&M call to coordinate on case workstreams.
Rogers, Joel	1/27/2026	0.5	Participate in coordination call with A&M to address outstanding workstream items.
LeGuen, Jonathon	1/27/2026	0.5	Participate in coordination call with A&M to address outstanding workstream items.
Cejka, Brian	1/28/2026	0.4	Review case status and determine next steps.
Kelly, Chris	1/28/2026	0.5	Participate in call with A&M re: workstream updates.

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Papai, Andrew	1/28/2026	0.5	Participate in call with A&M re: workstream updates.
LeGuen, Jonathon	1/28/2026	0.5	Participate in call with A&M re: workstream updates.
Kelly, Chris	1/29/2026	0.3	Participate in coordination call with A&M to address outstanding workstream items.
Papai, Andrew	1/29/2026	0.3	Participate in coordination call with A&M to address outstanding workstream items.
Papai, Andrew	1/29/2026	0.6	Participate in call with PJT and Milbank regarding case matters.
Cejka, Brian	1/30/2026	0.4	Participate in coordination call with A&M to address outstanding workstream items.
Kelly, Chris	1/30/2026	0.4	Participate in coordination call with A&M to address outstanding workstream items.

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**Creditor**

<b>Professional</b>	<b>Date</b>	<b>Hours</b>	<b>Activity</b>
Kotseos, Grayson	12/30/2025	1.6	Compile diligence and data request list related to creditor dataroom postings.
Kelly, Chris	12/31/2025	0.2	Participate in call with Centerview to coordinate on AHG reporting and other matters.
Kelly, Chris	12/31/2025	0.3	Follow up with Centerview and USS to coordinate management meetings for the DIP.
Kelly, Chris	12/31/2025	0.3	Review and follow up on questions from FTI related to the ABL appraisal/field exam and unencumbered assets.
Kelly, Chris	1/2/2026	0.2	Follow up with Centerview and USS to coordinate management meetings for the DIP.
Kelly, Chris	1/4/2026	0.4	Review and follow up on questions from Centerview related to AHG requests.
Ruiz, Ariela	1/5/2026	0.6	Prepare analysis for equity rights subscription and company's valuation.
Cejka, Brian	1/6/2026	0.3	Review status of lender diligence and determine next steps.
Kelly, Chris	1/6/2026	0.3	Review and follow up with questions from the AHG related to upcoming meetings.
Papai, Andrew	1/6/2026	0.4	Participate in call with Centerview regarding debt facility claim calculations.
Cejka, Brian	1/8/2026	0.6	Review lender meeting draft presentation materials.
Kelly, Chris	1/8/2026	0.4	Review and follow up on presentation materials for upcoming AHG meeting.
Papai, Andrew	1/8/2026	0.8	Analysis of case professional fees; review and response to emails related to same.
Papai, Andrew	1/8/2026	0.3	Participate in meeting with Centerview regarding case professional fees.
Papai, Andrew	1/8/2026	1.4	Prepare for meeting with AHG lenders; review and response to emails related to same.
Cejka, Brian	1/9/2026	0.8	Participate in internal A&M call to prepare for diligence meeting with AHG members.
Kelly, Chris	1/9/2026	0.8	Participate in internal A&M call to prepare for diligence meeting with AHG members.
Kelly, Chris	1/9/2026	0.7	Review and follow up on materials from management related to upcoming AHG meeting.
Kelly, Chris	1/12/2026	0.3	Participate in call with USS to discuss upcoming calls with the AHG creditors.
Kelly, Chris	1/12/2026	0.8	Review and follow up on presentation materials for upcoming AHG meeting.
Papai, Andrew	1/12/2026	1.7	Prepare for and participate in meeting with Centerview regarding liquidity projections.

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**Creditor**

Creditor	Date	Hours	Description
Papai, Andrew	1/12/2026	0.7	Prepare summary of chapter 11 case and additional talking points for meeting with insurers.
Papai, Andrew	1/12/2026	1.1	Prepare for and participate in meeting with Milbank regarding cleansing materials.
Cejka, Brian	1/13/2026	0.4	Review correspondence related to creditor diligence matters.
Rogers, Joel	1/13/2026	0.6	Prepare status update for the ad hoc group of lenders regarding vendor management and communications.
Papai, Andrew	1/13/2026	0.9	Prepare summary of chapter 11 case and additional talking points for meeting with insurers.
Papai, Andrew	1/13/2026	0.4	Prepare for and participate in meeting with PJT regarding cleansing materials.
Papai, Andrew	1/13/2026	1.6	Review of cleansing materials and update of same.
Papai, Andrew	1/13/2026	1.3	Prepare materials for lender update; review and respond to emails related to same.
Ruiz, Ariela	1/13/2026	1.2	Review and update cleansing materials for lender group.
Ruiz, Ariela	1/13/2026	1.2	Update cleansing materials for lender presentation.
Ruiz, Ariela	1/13/2026	0.7	Participate in discussion regarding lender presentation updates.
Ruiz, Ariela	1/13/2026	0.6	Prepare supporting workbook and prepare revenue chart for lender presentation.
Ruiz, Ariela	1/13/2026	0.7	Prepare presentation outputs for upcoming lender presentation.
Cejka, Brian	1/14/2026	0.6	Review lender meeting draft presentation materials.
Kelly, Chris	1/14/2026	0.7	Participate in calls with USS to discuss diligence calls with AHG members.
Kelly, Chris	1/14/2026	0.9	Review and provide comments on presentation materials for USS management meeting with the AHG.
Kelly, Chris	1/14/2026	0.7	Review and provide comments on updated December financial reporting materials for creditors.
Papai, Andrew	1/14/2026	0.7	Review cleansing materials and prepare updates.
Papai, Andrew	1/14/2026	0.7	Prepare for and participate in meeting with PJT regarding cleansing materials.
Papai, Andrew	1/14/2026	1.7	Prepare materials for lender update; review and response to emails related to same.
Ruiz, Ariela	1/14/2026	0.9	Prepare updates to Chapter 11 presentation to address comments and changes requested.

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**Creditor**

Creditor				
Ruiz, Ariela	1/14/2026	0.4		Update first month new sales and rep orders in cleansing materials for lender presentation.
Ruiz, Ariela	1/14/2026	0.6		Update revenue segmentation in cleansing materials for lender presentation.
Ruiz, Ariela	1/14/2026	0.7		Update cashflow in cleansing materials for lender presentation.
Ruiz, Ariela	1/14/2026	0.8		Update EBITDA bridges in cleansing materials for lender presentation.
Ruiz, Ariela	1/14/2026	0.9		Prepare updates to the Chapter 11 presentation.
Ruiz, Ariela	1/14/2026	0.7		Update cleansing materials based on PJT commentary.
Ruiz, Ariela	1/14/2026	0.6		Participate in discussion with PJT regarding cleansing materials for lenders.
Ruiz, Ariela	1/14/2026	0.9		Prepare correspondence and analyze materials from PJT regarding lender presentation, and prepare revisions to ch 11 presentation materials.
Cejka, Brian	1/15/2026	0.3		Participate in internal A&M call to discuss presentation materials for the AHG.
Cejka, Brian	1/15/2026	1.1		Participate in call with USS and A&M to review presentation materials for AHG meeting.
Kelly, Chris	1/15/2026	0.2		Participate in call with USS to discuss upcoming calls with the AHG creditors.
Kelly, Chris	1/15/2026	0.3		Participate in internal A&M call to discuss presentation materials for the AHG.
Kelly, Chris	1/15/2026	1.3		Participate in internal A&M calls to discuss updated presentation materials for AHG meeting.
Kelly, Chris	1/15/2026	1.1		Participate in call with USS and A&M to review presentation materials for AHG meeting.
Kelly, Chris	1/15/2026	1.8		Review and follow up on materials for upcoming AHG meeting.
Ruiz, Ariela	1/15/2026	0.4		Prepare updates to chapter 11 and business update presentation for incorporate December flash results.
Ruiz, Ariela	1/15/2026	0.7		Review and analyze updated December flash results from the company.
Ruiz, Ariela	1/15/2026	0.8		Update slides for FY 2025 for updated financial results in business update presentation.
Ruiz, Ariela	1/15/2026	0.5		Prepare correspondence and provide support to PJT for contested and consensual scenarios.
Kotseos, Grayson	1/15/2026	0.8		Update chapter 11 update presentation with latest revenue figures from USS re: lender meeting materials.
Cejka, Brian	1/16/2026	0.5		Participate in call with USS and A&M to review presentation materials for AHG meeting.

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**Creditor**

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Cejka, Brian	1/16/2026	0.2	Participate in call with USS to follow up on call with AHG lenders.
Cejka, Brian	1/16/2026	1.1	Participate in call with AHG member on business diligence.
Cejka, Brian	1/16/2026	0.4	Participate in internal A&M call to prepare for diligence call with AHG member.
Kelly, Chris	1/16/2026	0.5	Participate in call with USS and A&M to review presentation materials for AHG meeting.
Kelly, Chris	1/16/2026	0.2	Participate in call with USS to follow up on call with AHG lenders.
Kelly, Chris	1/16/2026	1.1	Participate in call with AHG member on business diligence.
Kelly, Chris	1/16/2026	0.4	Participate in internal A&M call to prepare for diligence call with AHG member.
Kelly, Chris	1/16/2026	0.2	Prepare correspondence with A&M re: upcoming AHG meetings.
Kelly, Chris	1/16/2026	0.4	Review and follow up on updated materials for AHG meeting.
Kelly, Chris	1/16/2026	0.3	Review and follow up with A&M and USS teams on diligence questions from the AHG.
Ruiz, Ariela	1/16/2026	0.7	Incorporate changes provided by management for business update presentation.
Kelly, Chris	1/22/2026	0.3	Review and follow up on proposed agenda for upcoming AHG meeting.
Kelly, Chris	1/23/2026	0.4	Participate in call with USS to discuss upcoming AHG meeting.
Kelly, Chris	1/23/2026	0.7	Participate in internal A&M calls to discuss materials for upcoming AHG meeting.
Kelly, Chris	1/23/2026	0.9	Participate in call with USS to discuss presentation materials for upcoming AHG meeting.
Kelly, Chris	1/23/2026	0.6	Review and follow up with USS and A&M teams on presentation materials for upcoming AHG meeting.
Papai, Andrew	1/23/2026	0.7	Participate in internal A&M calls to discuss materials for upcoming AHG meeting.
Papai, Andrew	1/23/2026	2.1	Review of existing management presentation materials for incorporation in draft management presentation.
Sonkin, Eli	1/23/2026	2.1	Review of existing management presentation materials for incorporation in draft management presentation.
Papai, Andrew	1/24/2026	0.8	Participate in meeting with A&M re: planning session for USS management meeting presentation.
Papai, Andrew	1/24/2026	1.8	Review support slides for USS presentation as requested by lenders.

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**Creditor**

Creditor	Date	Hours	Description
Papai, Andrew	1/24/2026	2.3	Prepare and build slides for USS presentation as requested by lenders.
Papai, Andrew	1/24/2026	0.7	Participate in meeting with A&M to review USS management meeting presentation outline.
Ruiz, Ariela	1/24/2026	1.6	Prepare shell and placeholders in accordance to agenda for USS management presentation.
Ruiz, Ariela	1/24/2026	0.6	Organize slides for USS management presentation.
Ruiz, Ariela	1/24/2026	0.7	Prepare notes and comments from agenda into USS management presentation.
Ruiz, Ariela	1/24/2026	0.8	Research and review slides to include in management presentation.
Ruiz, Ariela	1/24/2026	0.8	Develop slides reflecting company's financial performance for FY 2025.
Ruiz, Ariela	1/24/2026	0.9	Prepare placeholder slides for budget methodology section of USS management presentation.
Ruiz, Ariela	1/24/2026	0.6	Reconcile revised liquidity model for emergence to revise long term forecast and validate ending cash.
Ruiz, Ariela	1/24/2026	0.3	Create analysis for company's headcount analysis for inclusion into USS management presentation.
Ruiz, Ariela	1/24/2026	0.4	Incorporate notes from management into USS management presentation.
Ruiz, Ariela	1/24/2026	0.7	Research and analyze sales data from the company's data site.
Bridgers, Kristen	1/24/2026	0.7	Participate in meeting with A&M to review USS management meeting presentation outline.
Kotseos, Grayson	1/24/2026	0.8	Participate in meeting with A&M re: planning session for USS management meeting presentation.
Kotseos, Grayson	1/24/2026	2.1	Prepare support slides for USS presentation as requested by lenders.
Kotseos, Grayson	1/24/2026	2.8	Prepare and build slides for USS presentation as requested by lenders.
Kotseos, Grayson	1/24/2026	0.7	Participate in meeting with A&M to review USS management meeting presentation outline.
Hydeman, Blake	1/24/2026	0.8	Participate in meeting with A&M re: planning session for USS management meeting presentation.
Hydeman, Blake	1/24/2026	1.2	Prepare workplan for USS management meeting presentation.
Hydeman, Blake	1/24/2026	0.8	Prepare summary of status for each request in USS management meeting workplan.
Hydeman, Blake	1/24/2026	0.9	Prepare historical fleet informational slides for USS management meeting.

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**Creditor**

Creditor	Date	Hours	Description
Hydeman, Blake	1/24/2026	0.7	Prepare historical IT informational slides for USS management meeting.
Hydeman, Blake	1/24/2026	0.7	Participate in meeting with A&M to review USS management meeting presentation outline.
Hydeman, Blake	1/24/2026	0.9	Prepare analysis of aging of fleet vehicles.
Hydeman, Blake	1/24/2026	0.9	Prepare analysis of aging of trailers.
Hydeman, Blake	1/24/2026	0.8	Prepare analysis of geographic distribution of vehicles and trailers.
Hydeman, Blake	1/24/2026	0.9	Prepare analysis re: vehicles types by service line.
Hydeman, Blake	1/24/2026	0.6	Prepare commentary related to owned fleet and trailers.
Hydeman, Blake	1/24/2026	0.6	Prepare mapping of location data to geographic verticals.
Hydeman, Blake	1/24/2026	0.3	Perform review of certain assets with missing data in fleet outputs.
Kelly, Chris	1/25/2026	0.4	Review and provide feedback on draft of presentation materials and related analysis for upcoming AHG meeting.
Knight, David	1/25/2026	1.2	Update SG&A analysis for USS management presentation.
Papai, Andrew	1/25/2026	0.8	Participate in meeting with A&M re: USS management meeting presentation structure and alignment.
Ruiz, Ariela	1/25/2026	0.7	Prepare FY 2025 revenue presentation slides for USS management presentation.
Ruiz, Ariela	1/25/2026	0.8	Prepare FY 2024 cost of sales slides for USS management presentation.
Ruiz, Ariela	1/25/2026	0.6	Prepare FY 2025 SG&A slides for USS management presentation.
Ruiz, Ariela	1/25/2026	0.4	Develop the initial FY 2025 revenue general ledger line-item mapping.
Ruiz, Ariela	1/25/2026	0.9	Prepare initial mapping of FY 2025 cost of sales GL line items.
Ruiz, Ariela	1/25/2026	0.8	Create preliminary FY 2025 SG&A general ledger line-item mapping.
Ruiz, Ariela	1/25/2026	0.6	Revise USS management slides and dropping informational slides.
Kotseos, Grayson	1/25/2026	0.8	Participate in meeting with A&M re: USS management meeting presentation structure and alignment.
Hydeman, Blake	1/25/2026	0.6	Prepare output of operations strategy for USS management meeting.

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**Creditor**

Creditor			
Hydeman, Blake	1/25/2026	0.7	Prepare output of organizational strategy for USS management meeting.
Hydeman, Blake	1/25/2026	0.8	Prepare outputs for recent events underwent by the fleet department.
Hydeman, Blake	1/25/2026	0.7	Prepare template for key learnings slides in USS management presentation.
Hydeman, Blake	1/25/2026	1.1	Prepare shell for business overview slides in USS management presentation.
Hydeman, Blake	1/25/2026	0.7	Prepare regional outlooks for USS management presentation.
Cejka, Brian	1/26/2026	0.4	Review status of creditor diligence.
Kelly, Chris	1/26/2026	1.9	Participate in call with USS and A&M re: USS management presentation walk through and brainstorm.
Kelly, Chris	1/26/2026	0.3	Participate in meeting with A&M re: finance, procurement, and fleet sections of USS management presentation.
Kelly, Chris	1/26/2026	0.8	Participate in working session with USS and A&M re: operations detail in USS management presentation.
Kelly, Chris	1/26/2026	0.4	Participate in call with USS to prepare for AHG meeting.
Kelly, Chris	1/26/2026	0.4	Participate in meeting with USS and A&M re: HR and organizational strategy sections in USS management presentation.
Kelly, Chris	1/26/2026	0.3	Review and follow up with management on AHG diligence questions.
Kelly, Chris	1/26/2026	1.2	Review and follow up on draft presentation materials for upcoming AHG meeting.
Knight, David	1/26/2026	1.1	Update Operations analysis for USS management presentation.
Knight, David	1/26/2026	0.6	Review SG&A and Operations analysis for USS management presentation.
Papai, Andrew	1/26/2026	0.3	Participate in meeting with A&M re: finance, procurement, and fleet sections of USS management presentation.
Papai, Andrew	1/26/2026	0.8	Participate in working session with USS and A&M re: operations detail in USS management presentation.
Papai, Andrew	1/26/2026	0.8	Participate in call with USS and A&M re: Finance section of USS management presentation.
Papai, Andrew	1/26/2026	0.5	Participate in call with USS and A&M re: cost savings initiatives for USS management presentation.
Papai, Andrew	1/26/2026	0.6	Participate in call with USS and A&M re: commercial performance updates for USS management presentation.
Scott, Michael	1/26/2026	0.7	Participate in meeting to discuss USS situation and IT goals for the week.

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**Creditor**

Creditor				
Scott, Michael	1/26/2026	0.6	Participate in meeting with CIO to discuss changes in the IT environment since last meetings in October 2025.	
Scott, Michael	1/26/2026	0.4	Review prior work and identify content in need of refresh.	
Scott, Michael	1/26/2026	1.2	Participate in meeting with CIO to discuss the data request list and receive verbal responses.	
Scott, Michael	1/26/2026	0.9	Participate in meeting with team post CIO DRL session to discuss learnings and impacts to current / future state.	
Sennett, Tracy	1/26/2026	0.6	Participate in meeting to discuss USS management presentation and IT goals for the week.	
Sennett, Tracy	1/26/2026	0.9	Participate in meeting with CIO to discuss recent changes in the IT environment.	
Sennett, Tracy	1/26/2026	0.3	Prepare data request list updated based on meeting with CIO.	
Sennett, Tracy	1/26/2026	3.2	Review of IT deliverables for October 2025.	
Sennett, Tracy	1/26/2026	3.2	Review of IT data room Items to inform current and future state.	
Sennett, Tracy	1/26/2026	1.6	Participate in meeting with CIO to discuss the data request list and receive verbal responses.	
Sennett, Tracy	1/26/2026	0.9	Participate in meeting with team post CIO DRL session to discuss learnings and impacts to current / future state.	
Sennett, Tracy	1/26/2026	0.6	Participate in working session to develop USS management presentation layout and approach in advance of creating content.	
Sennett, Tracy	1/26/2026	0.9	Data room review for initial set of new content from CIO.	
Sonkin, Eli	1/26/2026	1.2	Participate in meetings with USS Commercial teams to prepare for first draft of USS management presentation.	
Sonkin, Eli	1/26/2026	0.3	Review USS management presentation structure.	
Sonkin, Eli	1/26/2026	3.2	Prepare draft GTM presentation on strategy transformation including cross-sell, coverage, and vertical focus.	
Sonkin, Eli	1/26/2026	1.2	Prepare draft of GTM presentation on pricing.	
Joyce, Arran	1/26/2026	1.3	Refresh active headcount baseline for field labor functions for USS management presentation.	
Joyce, Arran	1/26/2026	0.7	Refresh active headcount baseline for sales & marketing functions for USS management presentation.	
Joyce, Arran	1/26/2026	0.4	Prepare revised active headcount baseline for finance functions for USS management presentation.	
Joyce, Arran	1/26/2026	1.1	Refresh active headcount baseline for shared services functions for USS management presentation.	

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<b>Creditor</b>			
Joyce, Arran	1/26/2026	0.9	Refresh active headcount baseline for corporate ops functions for USS management presentation.
Joyce, Arran	1/26/2026	0.4	Prepare revised active headcount baseline for procurement functions for USS management presentation.
Joyce, Arran	1/26/2026	0.4	Prepare revised active headcount baseline for IT functions for USS management presentation.
Joyce, Arran	1/26/2026	1.1	Perform benchmarking calculation for finance, HR, and IT headcount.
Joyce, Arran	1/26/2026	0.7	Append functional headcount baselines with open positions for USS management presentation.
Joyce, Arran	1/26/2026	1.6	Analyze and summarize turnover trends by function, including consultants, for USS management presentation.
Joyce, Arran	1/26/2026	0.3	Prepare analysis re: headcount sections of USS management presentation.
Joyce, Arran	1/26/2026	0.4	Populate field operations overview page for USS management presentation.
Joyce, Arran	1/26/2026	0.4	Populate trending headcount overview page for USS management presentation.
Joyce, Arran	1/26/2026	0.3	Populate sales & marketing headcount trending page for USS management presentation.
Joyce, Arran	1/26/2026	0.3	Populate finance trending headcount page for USS management presentation.
Joyce, Arran	1/26/2026	0.4	Populate regional services trending headcount page for USS management presentation.
Joyce, Arran	1/26/2026	0.3	Populate corporate ops trending headcount page for USS management presentation.
Joyce, Arran	1/26/2026	0.6	Prepare CEO direct report org chart for USS management presentation.
Dude, Rick	1/26/2026	0.6	Participate in meeting to discuss USS management presentation and IT goals for the week.
Dude, Rick	1/26/2026	0.9	Participate in meeting with CIO to discuss recent changes in the IT environment.
Dude, Rick	1/26/2026	0.3	Prepare updated data request list based on meeting with CIO.
Dude, Rick	1/26/2026	0.9	Review prior work and identify content in need of refresh.
Dude, Rick	1/26/2026	1.6	Participate in meeting with CIO to discuss the data request list and receive verbal responses.
Dude, Rick	1/26/2026	0.9	Participate in meeting with team post CIO DRL session to discuss learnings and impacts to current / future state.
Dude, Rick	1/26/2026	0.6	Participate in working session to develop USS management presentation layout and approach in advance of creating content.

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<b>Creditor</b>			
Dude, Rick	1/26/2026	1.3	Perform review of data room for initial set of new content from CIO.
Ruiz, Ariela	1/26/2026	1.9	Participate in call with USS and A&M re: USS management presentation walk through and brainstorm.
Ruiz, Ariela	1/26/2026	0.6	Participate in call with USS and A&M re: commercial performance updates for USS management presentation.
Ruiz, Ariela	1/26/2026	0.5	Participate in call with USS and A&M re: cost savings initiatives for USS management presentation.
Ruiz, Ariela	1/26/2026	0.8	Participate in call with USS and A&M re: Finance section of USS management presentation.
Ruiz, Ariela	1/26/2026	0.8	Participate in working session with USS and A&M re: operations detail in USS management presentation.
Ruiz, Ariela	1/26/2026	0.3	Participate in call with A&M re: IT slides for USS management presentation.
Ruiz, Ariela	1/26/2026	0.4	Prepare slides for 2026 budget methodology for cost of sales based on discussions with management for USS management presentation.
Ruiz, Ariela	1/26/2026	0.6	Prepare slides for regional analysis on a revenue segment line basis for USS management presentation.
Ruiz, Ariela	1/26/2026	0.7	Prepare slides for regional analysis on a cost of sales line basis for USS management presentation.
Ruiz, Ariela	1/26/2026	0.6	Update graphic for regional analysis for USS management presentation.
Ruiz, Ariela	1/26/2026	0.8	Prepare tables in excel and slides for regional analysis for USS management presentation.
Ruiz, Ariela	1/26/2026	0.4	Analyze and prepare summary for 2026 budget methodology for USS management presentation.
Ruiz, Ariela	1/26/2026	0.4	Prepare slides for 2026 budget methodology for USS management presentation.
Ruiz, Ariela	1/26/2026	0.3	Prepare revisions to slides for the USS management presentation.
Ruiz, Ariela	1/26/2026	1.4	Prepare FY 2025 SG&A GL-to-region mapping to support regional performance analysis.
Ruiz, Ariela	1/26/2026	2.0	Develop FY 2025 cost of sales GL mapping for regional profitability analysis (align accounts to regional P&L categories).
Ruiz, Ariela	1/26/2026	1.2	Prepare FY 2024 SG&A GL mapping framework to support the regional performance baseline and YoY comparability.
Ruiz, Ariela	1/26/2026	1.6	Prepare mapping of FY 2024 revenue GL accounts to regions to facilitate regional trend analysis and benchmarking.
Bridgers, Kristen	1/26/2026	0.8	Participate in working session with USS and A&M re: operations detail in USS management presentation.
Bridgers, Kristen	1/26/2026	0.4	Participate in meeting with USS and A&M re: HR and organizational strategy sections in USS management presentation.

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**Creditor**

Creditor				
Bridgers, Kristen	1/26/2026	0.6	Incorporate comments from company regarding operations into management update presentation.	
Bridgers, Kristen	1/26/2026	0.7	Incorporate comments from company regarding procurement into management update presentation.	
Bridgers, Kristen	1/26/2026	1.8	Update formatting of management presentation to conform to companies revised template.	
Bridgers, Kristen	1/26/2026	1.7	Prepare summary of operations improvements related to operational organization for management update presentation.	
Bridgers, Kristen	1/26/2026	0.4	Gather and review material re: operational improvements.	
Bridgers, Kristen	1/26/2026	0.8	Prepare summary of operations improvements related to daily SOPs for management update presentation.	
Bridgers, Kristen	1/26/2026	0.6	Prepare summary of operations improvements related to management tasks for management update presentation.	
Bridgers, Kristen	1/26/2026	0.5	Prepare summary of operations improvements related to certain site program.	
Bridgers, Kristen	1/26/2026	1.2	Prepare summary of operations improvements related to certain site turnaround procedure for management update presentation.	
Kotseos, Grayson	1/26/2026	0.8	Prepare support slides for A&M to be updated for USS management presentation.	
Kotseos, Grayson	1/26/2026	1.9	Participate in call with USS and A&M re: USS management presentation walk through and brainstorm.	
Kotseos, Grayson	1/26/2026	0.6	Participate in call with USS and A&M re: commercial performance updates for USS management presentation.	
Kotseos, Grayson	1/26/2026	0.6	Prepare exhibit for cost savings initiatives for USS management presentation.	
Kotseos, Grayson	1/26/2026	0.6	Prepare support slides for USS presentation for section input.	
Kotseos, Grayson	1/26/2026	0.5	Participate in call with USS and A&M re: cost savings initiatives for USS management presentation.	
Kotseos, Grayson	1/26/2026	0.8	Participate in call with USS and A&M re: Finance section of USS management presentation.	
Kotseos, Grayson	1/26/2026	0.8	Participate in working session with USS and A&M re: operations detail in USS management presentation.	
Kotseos, Grayson	1/26/2026	0.4	Prepare analysis re: organizational detail in USS management presentation.	
Kotseos, Grayson	1/26/2026	0.4	Participate in meeting with USS and A&M re: HR and organizational strategy sections in USS management presentation.	
Kotseos, Grayson	1/26/2026	0.3	Participate in call with A&M re: IT slides for USS management presentation.	
Kotseos, Grayson	1/26/2026	1.1	Prepare slides for business review section of USS management presentation.	

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**Creditor**

Kotseos, Grayson	1/26/2026	1.3	Prepare slides for operational strategy and overview section of USS management presentation.
Kotseos, Grayson	1/26/2026	1.6	Prepare analysis and slides for updated P&L financials for finance section of USS management presentation.
Kotseos, Grayson	1/26/2026	1.7	Prepare operational metric slides for USS management presentation.
Kotseos, Grayson	1/26/2026	1.3	Complete initial clean up of first draft of USS management presentation.
Hydeman, Blake	1/26/2026	0.8	Participate in call with USS and A&M re: Finance section of USS management presentation.
Hydeman, Blake	1/26/2026	0.5	Participate in call with USS and A&M re: cost savings initiatives for USS management presentation.
Hydeman, Blake	1/26/2026	0.3	Prepare questions for fleet utilization and retitling discussions.
Hydeman, Blake	1/26/2026	0.4	Participate in meeting with USS re: fleet utilization.
Hydeman, Blake	1/26/2026	0.8	Participate in working session with USS and A&M re: operations detail in USS management presentation.
Hydeman, Blake	1/26/2026	0.4	Participate in meeting with USS and A&M re: HR and organizational strategy sections in USS management presentation.
Hydeman, Blake	1/26/2026	0.3	Participate in meeting with A&M re: finance, procurement, and fleet sections of USS management presentation.
Hydeman, Blake	1/26/2026	0.9	Prepare presentation output related to procurement optimization successes.
Hydeman, Blake	1/26/2026	0.8	Prepare summarization of top vendor spend for the USS management presentation.
Hydeman, Blake	1/26/2026	1.1	Prepare business segmentation output for USS management presentation.
Hydeman, Blake	1/26/2026	1.2	Prepare reformatting of USS management meeting presentation in new corporate template.
Hydeman, Blake	1/26/2026	1.1	Prepare revised presentation formatting for USS management presentation.
Hydeman, Blake	1/26/2026	0.6	Incorporate USS commentary into USS management presentation.
Hydeman, Blake	1/26/2026	1.2	Prepare fleet utilization solutions analysis.
Hydeman, Blake	1/26/2026	1.1	Prepare analysis of utilization by region and asset type.
Hydeman, Blake	1/26/2026	0.8	Prepare output regarding recent event in fleet group.
Hydeman, Blake	1/26/2026	0.9	Prepare output regarding fleet asset actions.

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Creditor	Date	Hours	Description
Hydeman, Blake	1/26/2026	0.6	Prepare revised capex projections commentary and outputs.
Hydeman, Blake	1/26/2026	0.9	Review and revise USS management presentation.
Hydeman, Blake	1/26/2026	0.9	Prepare initial key learnings outputs for FY 2025.
Cejka, Brian	1/27/2026	0.6	Review draft creditor presentation and provide feedback.
Cejka, Brian	1/27/2026	0.3	Review correspondence related to creditor diligence matters.
Kelly, Chris	1/27/2026	0.2	Participate in call with USS to discuss presentation materials for AHG meeting.
Kelly, Chris	1/27/2026	0.1	Participate in call with Milbank to discuss presentation materials for AHG meeting.
Kelly, Chris	1/27/2026	1.2	Participate in meeting with A&M and USS re: walkthrough of USS management meeting presentation.
Kelly, Chris	1/27/2026	2.1	Participate in meeting with USS and A&M re: USS management presentation review.
Kelly, Chris	1/27/2026	0.3	Participate in internal A&M call to discuss AHG presentation materials, Hilco field exam and other matters.
Kelly, Chris	1/27/2026	0.3	Review and follow up on questions from PJT and Milbank related to upcoming AHG meeting.
Kelly, Chris	1/27/2026	0.8	Review and follow up on updated draft presentation materials for upcoming AHG meeting.
Harris, Andrew	1/27/2026	1.2	Prepare commercial strategy presentation outputs for USS management presentation.
Harris, Andrew	1/27/2026	1.8	Participate in call with USS management to develop and review presentation on new go-to-market strategy, org design, and trends.
Harris, Andrew	1/27/2026	3.2	Prepare draft presentation section including details on go-to-market strategy evolution, new org design, and performance trends.
Harris, Andrew	1/27/2026	1.2	Participate in meeting with A&M and USS re: walkthrough of USS management meeting presentation.
Knight, David	1/27/2026	2.1	Participate in meeting with USS and A&M re: USS management presentation review.
Papai, Andrew	1/27/2026	2.1	Participate in meeting with USS and A&M re: USS management presentation review.
Papai, Andrew	1/27/2026	1.2	Participate in meeting with A&M and USS re: walkthrough of USS management meeting presentation.
Papai, Andrew	1/27/2026	0.3	Participate in internal A&M call to discuss AHG presentation materials, Hilco field exam and other matters.
Papai, Andrew	1/27/2026	1.7	Review initial clean up of first draft of USS management presentation.

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**Creditor**

Creditor			
Scott, Michael	1/27/2026	0.6	Participate in meeting with CIO to discuss slide deck direction and submitted data room items.
Scott, Michael	1/27/2026	0.4	Prepare executive summary slide and review.
Scott, Michael	1/27/2026	0.2	Perform quality control on RBS, events, Fence, NHLW, Roll Off, and reporting slides.
Scott, Michael	1/27/2026	0.2	Review current project status decks provided by CIO.
Scott, Michael	1/27/2026	1.1	Participate in internal review of slide content with team.
Scott, Michael	1/27/2026	0.4	Perform review of final USS management meeting presentation materials.
Sennett, Tracy	1/27/2026	0.7	Perform review of data room for additional content provided by CIO to inform slide creation.
Sennett, Tracy	1/27/2026	0.3	Prepare executive summary slide and review.
Sennett, Tracy	1/27/2026	1.6	Prepare RBS current and future state slide.
Sennett, Tracy	1/27/2026	1.6	Prepare Events current and future state slide.
Sennett, Tracy	1/27/2026	1.6	Prepare Fence current and future state slide.
Sennett, Tracy	1/27/2026	1.6	Prepare Non Hazardous Liquid Waste slide.
Sennett, Tracy	1/27/2026	0.6	Prepare output related to Roll Off segment.
Sennett, Tracy	1/27/2026	1.3	Prepare presentation output re: reporting.
Sennett, Tracy	1/27/2026	1.1	Participate in internal review of slide content with team.
Sennett, Tracy	1/27/2026	1.3	Update to slides based on team feedback.
Sonkin, Eli	1/27/2026	1.8	Participate in meetings with USS Commercial teams to prepare for first draft of USS management presentation.
Sonkin, Eli	1/27/2026	1.0	Participate in meeting with marketing to discuss CSAT approach.
Sonkin, Eli	1/27/2026	3.2	Prepare draft GTM presentation materials on changes to pipeline tracking and programs and current pipeline views.
Sonkin, Eli	1/27/2026	0.8	Prepare draft GTM presentation materials on CSAT Pilot results.
Sonkin, Eli	1/27/2026	1.2	Prepare analysis re: CSAT Pilot results.

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<b>Creditor</b>			
Joyce, Arran	1/27/2026	1.3	Prepare corporate ops org chart based on provided census information for USS management presentation.
Joyce, Arran	1/27/2026	0.9	Prepare fleet org chart based on provided census information for USS management presentation.
Joyce, Arran	1/27/2026	1.0	Prepare finance org chart based on provided census information for USS management presentation.
Joyce, Arran	1/27/2026	1.8	Prepare shared services org chart based on provided census information for USS management presentation.
Joyce, Arran	1/27/2026	1.1	Prepare HR org chart based on provided census information for USS management presentation.
Joyce, Arran	1/27/2026	0.6	Prepare procurement org chart based on provided census information for USS management presentation.
Joyce, Arran	1/27/2026	0.6	Prepare IT org chart based on provided census information for USS management presentation.
Joyce, Arran	1/27/2026	0.8	Prepare sales org chart based on provided census information for USS management presentation.
Joyce, Arran	1/27/2026	0.4	Prepare summary of turnover trends by function, including consultants, for USS management presentation.
Joyce, Arran	1/27/2026	0.3	Analyze and summarize turnover trends by function, excluding consultants, for USS management presentation.
Joyce, Arran	1/27/2026	0.3	Prepare summary of turnover trends by function, excluding consultants, for USS management presentation.
Joyce, Arran	1/27/2026	1.2	Populate summary of sales org by position level for USS management presentation.
Joyce, Arran	1/27/2026	0.7	Prepare summary of vacant positions by function for USS management presentation.
Joyce, Arran	1/27/2026	0.6	Summarize field open positions by age and location for USS management presentation.
Joyce, Arran	1/27/2026	2.1	Update functional org charts based on USS management provided changes for USS management presentation.
Dude, Rick	1/27/2026	1.4	Participate in meeting with CIO to discuss slide deck direction and submitted data room items.
Dude, Rick	1/27/2026	0.9	Perform review of data room for additional content provided by CIO to inform slide creation.
Dude, Rick	1/27/2026	1.4	Prepare executive summary slide and review.
Dude, Rick	1/27/2026	2.7	Perform quality control on RBS, events, Fence, NHW, Rollaway, and reporting slides.
Dude, Rick	1/27/2026	2.9	Review CIO org chart and develop information slide with analysis.
Dude, Rick	1/27/2026	0.7	Review current project status decks provided by CIO.

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**Creditor**

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Dude, Rick	1/27/2026	1.3	Refresh current projects slide based on received project status from CIO.
Dude, Rick	1/27/2026	3.1	Refresh systems current state slide based on CIO feedback.
Dude, Rick	1/27/2026	1.1	Participate in internal review of slide content with team.
Dude, Rick	1/27/2026	2.1	Perform review of final presentation and quality control deliverable.
Ruiz, Ariela	1/27/2026	0.7	Prepare revisions to FY 2025 performance slides for USS management presentation.
Ruiz, Ariela	1/27/2026	1.9	Update slides for the USS management presentation to reflect the latest financial results and revised commentary.
Ruiz, Ariela	1/27/2026	1.6	Revise revenue by region and regional profitability slides for USS management presentation.
Ruiz, Ariela	1/27/2026	1.7	Prepare slides for 2026 budget methodology for SG&A based on discussions with management for USS management presentation.
Ruiz, Ariela	1/27/2026	0.7	Participate in call with company management to discuss 2026 budget methodology for cost initiatives for USS management presentation.
Ruiz, Ariela	1/27/2026	1.8	Prepare SG&A variance and trend analysis for FY 2024 and FY 2025 for USS management presentation.
Ruiz, Ariela	1/27/2026	1.2	Compile FY 2024 RBS revenue by region to support regional performance reporting in the USS management presentation.
Ruiz, Ariela	1/27/2026	1.0	Prepare FY 2025 RBS revenue by region for inclusion in the USS management presentation and forward-looking regional analysis.
Ruiz, Ariela	1/27/2026	2.1	Participate in meeting with USS and A&M re: USS management presentation review.
Ruiz, Ariela	1/27/2026	0.4	Participate in call with company management to discuss RBS revenue components for USS management presentation.
Bridgers, Kristen	1/27/2026	2.1	Participate in meeting with USS and A&M re: USS management presentation review.
Bridgers, Kristen	1/27/2026	0.4	Review and gather material re: special events procedures.
Bridgers, Kristen	1/27/2026	1.2	Prepare summary of operations improvements related to special events procedures for management update presentation.
Bridgers, Kristen	1/27/2026	1.1	Incorporate company changes and comments into management update presentation re: operations.
Bridgers, Kristen	1/27/2026	0.7	Incorporate company changes and comments into management update presentation re: finance and procurement.
Bridgers, Kristen	1/27/2026	0.9	Revise operational organization slides per company comments.
Bridgers, Kristen	1/27/2026	0.7	Revise operational organization slides per internal comments.

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Bridgers, Kristen	1/27/2026	0.8	Revise special events slides per company and internal comments.
Bridgers, Kristen	1/27/2026	0.7	Preform various formatting updates to management update presentation.
Bridgers, Kristen	1/27/2026	0.9	Preform consistency updates to management update presentation.
Kotseos, Grayson	1/27/2026	0.7	Update USS management presentation for org chart by function trees.
Kotseos, Grayson	1/27/2026	1.8	Prepare cost savings exhibit for labor actions for USS management presentation.
Kotseos, Grayson	1/27/2026	1.2	Participate in meeting with A&M and USS re: walkthrough of USS management meeting presentation.
Kotseos, Grayson	1/27/2026	1.8	Prepare exhibits on regional customer trends.
Kotseos, Grayson	1/27/2026	1.6	Update business review section for USS management presentation.
Kotseos, Grayson	1/27/2026	0.7	Update KPI informational pages for USS management presentation.
Kotseos, Grayson	1/27/2026	2.1	Participate in meeting with USS and A&M re: USS management presentation review.
Kotseos, Grayson	1/27/2026	2.1	Prepare KPI schedule by region for USS management presentation.
Kotseos, Grayson	1/27/2026	1.6	Finalize additional changes and latest updates to the USS management presentation.
Kotseos, Grayson	1/27/2026	0.3	Participate in working session with A&M re: re-titling timeline and estimated borrowing base post-emergence.
Hydeman, Blake	1/27/2026	1.2	Participate in meeting with A&M and USS re: walkthrough of USS management meeting presentation.
Hydeman, Blake	1/27/2026	2.1	Participate in meeting with USS and A&M re: USS management presentation review.
Hydeman, Blake	1/27/2026	1.2	Prepare analysis related to potential fleet asset actions.
Hydeman, Blake	1/27/2026	0.9	Prepare analysis re: fleet utilization rates, excluding weekends.
Hydeman, Blake	1/27/2026	0.7	Prepare presentation outputs re: fleet utilization.
Hydeman, Blake	1/27/2026	0.9	Perform review of USS management presentation.
Hydeman, Blake	1/27/2026	0.8	Prepare revisions to formatting in USS management presentation.
Hydeman, Blake	1/27/2026	0.6	Prepare revised procurement initiatives for USS management presentation.

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Creditor	Date	Hours	Description
Hydeman, Blake	1/27/2026	0.6	Prepare analysis re: fleet capital expenditures.
Hydeman, Blake	1/27/2026	0.3	Participate in working session with A&M re: re-titling timeline and estimated borrowing base post-emergence.
Hydeman, Blake	1/27/2026	0.9	Prepare analysis related to historical IT spend.
Hydeman, Blake	1/27/2026	1.2	Prepare organizational strategy output for USS management meeting.
Hydeman, Blake	1/27/2026	0.8	Prepare bridging items for fleet asset actions from previous lender presentation to current state.
Hydeman, Blake	1/27/2026	0.4	Prepare fence capital expenditures analysis and outputs.
Hydeman, Blake	1/27/2026	0.4	Prepare commentary related to fleet strategy for USS management meeting presentation.
Cejka, Brian	1/28/2026	0.2	Review correspondence related to creditor diligence matters.
Kelly, Chris	1/28/2026	1.3	Review and follow up on updated draft presentation materials for upcoming AHG meeting.
Harris, Andrew	1/28/2026	1.8	Participate in call with USS management to review draft content on go-to-market strategy evolution, new org design, and performance trends.
Harris, Andrew	1/28/2026	2.8	Finalize go-to-market presentation section on all dimensions (e.g., go-to-market strategy evolution, org design details, trends).
Papai, Andrew	1/28/2026	0.8	Review USS management presentation for latest developments on org charts.
Papai, Andrew	1/28/2026	0.6	Review USS management presentation for latest developments on branch intervention results.
Papai, Andrew	1/28/2026	0.8	Participate in meeting with A&M to discuss branch profitability analysis for USS management presentation.
Papai, Andrew	1/28/2026	1.1	Review business review section for USS management presentation.
Papai, Andrew	1/28/2026	1.2	Review USS management presentation for org chart by function trees.
Papai, Andrew	1/28/2026	1.9	Review revised draft of USS management presentation.
Papai, Andrew	1/28/2026	1.3	Review analysis and slides for updated P&L financials for finance section of USS management presentation.
Scott, Michael	1/28/2026	0.3	Prepare modifications to work product based on CIO feedback.
Scott, Michael	1/28/2026	0.7	Participate in final review of IT deliverable for USS management presentation.
Scott, Michael	1/28/2026	0.3	Prepare final IT USS management presentation modifications.

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Sennett, Tracy	1/28/2026	3.2	Prepare modifications to work product based on CIO feedback.
Sennett, Tracy	1/28/2026	0.7	Participate in final review of IT deliverable for USS management presentation.
Sennett, Tracy	1/28/2026	0.2	Prepare final IT board deck modifications.
Joyce, Arran	1/28/2026	0.8	Update sales org by position summary to reflect org chart reporting line changes for USS management presentation.
Joyce, Arran	1/28/2026	0.9	Update functional headcount tables to reflect org chart reporting line changes for USS management presentation.
Joyce, Arran	1/28/2026	1.6	Prepare supporting data package including base headcount and management adjustments as backup for USS management presentation.
Dude, Rick	1/28/2026	0.2	Prepare correspondence with CIO for final review of presentation.
Dude, Rick	1/28/2026	3.2	Prepare modifications to work product based on CIO feedback.
Dude, Rick	1/28/2026	0.7	Participate in final review of IT deliverable for USS management presentation.
Dude, Rick	1/28/2026	0.6	Prepare final IT board deck modifications.
Ruiz, Ariela	1/28/2026	0.3	Update business review section for USS management presentation.
Ruiz, Ariela	1/28/2026	0.6	Update KPI informational pages for USS management presentation.
Ruiz, Ariela	1/28/2026	0.7	Participate in meeting with USS re: walkthrough of USS management meeting presentation.
Ruiz, Ariela	1/28/2026	0.8	Prepare updates to regional performance analysis on a revenue segment basis for USS management presentation.
Ruiz, Ariela	1/28/2026	0.6	Prepare updates to regional performance analysis on a contribution margin basis for USS management presentation.
Ruiz, Ariela	1/28/2026	0.9	Update branch profitability analysis for FY 2025 for USS management presentation.
Ruiz, Ariela	1/28/2026	0.9	Review and analyze active and inactive branches for FY 2025 to determine bottom 20 for USS management presentation.
Ruiz, Ariela	1/28/2026	0.3	Update graphical map for USS Management presentation.
Ruiz, Ariela	1/28/2026	1.1	Incorporate final changes into slides for USS management presentation prior to finalizing.
Ruiz, Ariela	1/28/2026	0.8	Update and replace slides sent by USS management into the presentation.
Ruiz, Ariela	1/28/2026	0.7	Analyze and review sales onboarding program feedback and presentation and summarize for USS management presentation.

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**Creditor**

Creditor	Date	Hours	Description
Ruiz, Ariela	1/28/2026	0.2	Update commercial pipeline slides based on latest revisions from USS management for USS management presentation.
Ruiz, Ariela	1/28/2026	0.9	Review and analyze organizational structure to reconcile census and staffing for USS management presentation.
Ruiz, Ariela	1/28/2026	0.8	Participate in meeting with A&M to discuss branch profitability analysis for USS management presentation.
Kotseos, Grayson	1/28/2026	0.9	Update USS management presentation for latest developments on org charts.
Kotseos, Grayson	1/28/2026	1.1	Update USS management presentation for latest developments on branch intervention calendar.
Kotseos, Grayson	1/28/2026	1.8	Prepare slide on key customer loss analysis.
Kotseos, Grayson	1/28/2026	1.1	Prepare branch intervention results case study slide for USS management presentation.
Kotseos, Grayson	1/28/2026	1.8	Update USS management presentation based on latest development and management requested changes.
Kotseos, Grayson	1/28/2026	0.7	Coordinate updates to organization charts for the USS management presentation.
Kotseos, Grayson	1/28/2026	0.8	Analyze and update sales organization headcount for USS management presentation.
Kotseos, Grayson	1/28/2026	1.2	Review and finalize USS management presentation.
Kotseos, Grayson	1/28/2026	0.9	Prepare reconciliation of sales headcount for USS management presentation support.
Hydeman, Blake	1/28/2026	0.6	Prepare revised outputs of sales onboarding program.
Hydeman, Blake	1/28/2026	0.6	Perform review and prepare updates to USS management presentation.
Hydeman, Blake	1/28/2026	0.6	Prepare summarization of procurement organizational structure.
Hydeman, Blake	1/28/2026	0.3	Prepare correspondence with USS re: potential fleet asset actions.
Hydeman, Blake	1/28/2026	0.9	Prepare aging of surplus assets and assets marked for disposal.
Hydeman, Blake	1/28/2026	0.9	Perform review of headcount related figures in USS management presentation.
Hydeman, Blake	1/28/2026	1.1	Perform tie-out of USS management presentation.
Hydeman, Blake	1/28/2026	0.8	Prepare updates to USS management presentation.
Hydeman, Blake	1/28/2026	0.3	Correspond with A&M and USS re: fleet asset actions strategy.

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**Creditor**

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Hydeman, Blake	1/28/2026	0.3	Prepare analysis related to fleet mapping.
Hydeman, Blake	1/28/2026	0.6	Incorporate USS comments into USS management presentation.
Cejka, Brian	1/29/2026	0.6	Review status of creditor diligence and determine next steps.
Papai, Andrew	1/29/2026	0.3	Participate in meeting with A&M for discussion on USS management presentation support.
Ruiz, Ariela	1/29/2026	0.3	Participate in meeting with A&M for discussion on USS management presentation support.
Ruiz, Ariela	1/29/2026	0.7	Analyze and review commercial section of USS management presentation.
Ruiz, Ariela	1/29/2026	0.9	Review and analyze company census data and compare to historical employee counts.
Ruiz, Ariela	1/29/2026	0.4	Participate in meeting with A&M re: headcount mapping.
Kotseos, Grayson	1/29/2026	0.6	Update reconciliation of sales headcount for USS management presentation support.
Kotseos, Grayson	1/29/2026	0.3	Participate in meeting with A&M for discussion on USS management presentation support.
Kotseos, Grayson	1/29/2026	0.4	Participate in meeting with A&M re: headcount mapping.
Cejka, Brian	1/30/2026	0.2	Review correspondence related to creditor diligence matters.
Kelly, Chris	1/30/2026	0.3	Participate in call with USS to debrief from AHG meeting.
Papai, Andrew	1/30/2026	0.6	Participate in call with USS regarding management meeting; review and response to emails related to same.

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**Court**

Professional	Date	Hours	Activity
Cejka, Brian	12/29/2025	0.2	Participate in call with A&M to discuss first day hearing.
Cejka, Brian	12/29/2025	2.7	Participate in call with Milbank, PJT and A&M to prepare for first day hearing.
Kelly, Chris	12/29/2025	0.2	Participate in call with PJT to discuss first day hearing.
Kelly, Chris	12/29/2025	0.2	Participate in call with A&M to discuss first day hearing.
Kelly, Chris	12/29/2025	2.7	Participate in call with Milbank, PJT and A&M to prepare for first day hearing.
Kelly, Chris	12/29/2025	3.1	Prepare for first day hearing, including reviewing first day declaration, first day motions, chapter 11 plan, disclosure statement and other court filings.
Kelly, Chris	12/29/2025	0.4	Review and follow up on questions from Milbank related to first day hearing.
Kelly, Chris	12/29/2025	2.2	Continue preparations for first day hearing, including reviewing first day declaration, first day motions, chapter 11 plan, disclosure statement and other court filings.
Cejka, Brian	12/30/2025	1.3	Participate in first day hearing.
Cejka, Brian	12/30/2025	1.2	Continue to participate in first day hearing.
Kelly, Chris	12/30/2025	0.6	Participate in call with Milbank and PJT to prepare for first day hearing.
Kelly, Chris	12/30/2025	4.3	Participate in the first day hearing.
Kelly, Chris	12/30/2025	0.2	Participate in call with USS to follow up on first day hearing.
Kelly, Chris	12/30/2025	1.7	Review materials to prepare for first day hearing.
Rogers, Joel	12/30/2025	2.9	Participate in first day hearing.
Kelly, Chris	1/15/2026	0.4	Participate in Initial Debtor Interview with USS, Milbank, A&M and US Trustee.
LeGuen, Jonathon	1/15/2026	0.4	Participate in Initial Debtor Interview with USS, Milbank, A&M and US Trustee.
Kotseos, Grayson	1/15/2026	0.4	Participate in Initial Debtor Interview with USS, Milbank, A&M and US Trustee.

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**Financing**

<b>Professional</b>	<b>Date</b>	<b>Hours</b>	<b>Activity</b>
Kotseos, Grayson	12/29/2025	0.3	Participate in meeting with USS and A&M re: Hilco field examination updates.
Kotseos, Grayson	12/29/2025	0.3	Participate in meeting with Hilco and A&M re: diligence updates.
Kotseos, Grayson	12/29/2025	0.2	Correspond with A&M re: Milbank correspondence for SOFR agreements and lender responses.
Kotseos, Grayson	12/29/2025	1.6	Prepare adequate protection analysis by debt tranche for agent response.
Hydeman, Blake	12/29/2025	0.3	Participate in meeting with USS and A&M re: Hilco field examination updates.
Hydeman, Blake	12/29/2025	0.3	Correspond with USS team re: supporting documentation for testing selections.
Hydeman, Blake	12/29/2025	0.9	Prepare analysis regarding increase in gross asset value in Hilco appraisal.
Hydeman, Blake	12/29/2025	1.1	Prepare bridge from gross asset value from previous appraisal to NOLV in Hilco appraisal.
Hydeman, Blake	12/29/2025	1.2	Prepare analysis regarding asset-level amortization in current borrowing base.
Hydeman, Blake	12/29/2025	0.9	Prepare analysis re: borrowing base ineligible assets.
Hydeman, Blake	12/29/2025	0.3	Correspond with Hilco team regarding supporting documentation provided for field examination.
Hydeman, Blake	12/29/2025	0.6	Review unbilled revenue supporting documentation to review certain AR testing selections.
Hydeman, Blake	12/29/2025	0.3	Participate in meeting with Hilco and A&M re: diligence updates.
Hydeman, Blake	12/29/2025	1.1	Prepare analysis related to distances between leased properties.
Hydeman, Blake	12/29/2025	1.2	Prepare analysis of potential ineligible assets due to value of assets at certain properties.
Hydeman, Blake	12/29/2025	0.9	Prepare geocoding of operational locations.
Hydeman, Blake	12/29/2025	1.2	Prepare revisions to bridging items from current borrowing base to recent appraisal.
Hydeman, Blake	12/29/2025	0.4	Perform review of letters of credit requested as part of field exam diligence.
Hydeman, Blake	12/29/2025	0.3	Prepare response to diligence request on updates to orderly liquidation values in current borrowing base to revised appraisal.
LeGuen, Jonathon	12/30/2025	0.7	Update of funds flow memorandum incorporating feedback from counsel.
Kotseos, Grayson	12/30/2025	1.4	Perform review of ABL credit agreement in relation to borrowing base diligence.

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Hydeman, Blake	12/30/2025	0.3	Participate in meeting with Hilco, USS, and A&M re: status updates and necessary diligence items.
Hydeman, Blake	12/30/2025	0.4	Review summary of AR dilution provided by field examination team.
Hydeman, Blake	12/30/2025	0.9	Prepare summary of net availability bridging items for various ineligibility scenarios.
Hydeman, Blake	12/30/2025	0.9	Prepare summary of location-level asset values by distance to nearest branch.
Hydeman, Blake	12/30/2025	0.9	Prepare analysis re: potential fixed asset ineligibility renegotiation criteria.
Hydeman, Blake	12/30/2025	1.2	Prepare analysis re: rebilled invoices for dilution analysis.
Hydeman, Blake	12/30/2025	0.8	Prepare analysis re: duplicative credits for dilution analysis.
Hydeman, Blake	12/30/2025	0.6	Prepare analysis re: mapping of assets to correct USS locations.
Hydeman, Blake	12/30/2025	1.2	Prepare analysis re: distance between certain USS branches.
Hydeman, Blake	12/30/2025	0.8	Prepare analysis re: combined asset values of nearest locations.
Hydeman, Blake	12/30/2025	0.6	Prepare analysis re: revised borrowing base with potential fixed asset ineligible items.
Hydeman, Blake	12/30/2025	0.4	Correspond with field examination team re: recent diligence items .
Kelly, Chris	12/31/2025	0.4	Coordinate with Milbank, Akin and WSFS on DIP funding.
Ruiz, Ariela	12/31/2025	0.4	Draft internal response to changes to liquidity variance analysis detailing changes.
Kotseos, Grayson	12/31/2025	0.3	Perform internal coordination with A&M regarding Hilco appraisal process.
Hydeman, Blake	12/31/2025	0.3	Participate in meeting with USS re: AR dilution analysis and mitigating factors.
Hydeman, Blake	12/31/2025	0.9	Perform review of language in ABL credit agreement for ineligible assets.
Hydeman, Blake	12/31/2025	1.1	Perform review of NetSuite AR dilution analysis.
Hydeman, Blake	12/31/2025	1.2	Perform review of Navision AR dilution analysis.
Hydeman, Blake	12/31/2025	0.6	Prepare extrapolation of AR dilution analysis results and compare to current borrowing base structure.
Wadhvani, Neil	1/2/2026	0.6	Align with stakeholders on equity rights offering subscription form, including outstanding issues and next steps.

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Kotseos, Grayson	1/2/2026	0.7	Participate in meeting with A&M, Hilco, and USS re: AR roll forward and dilution reserve.
Kotseos, Grayson	1/2/2026	0.7	Participate in meeting with A&M to discuss field examination open items and borrowing base areas of emphasis.
Kotseos, Grayson	1/2/2026	0.5	Participate in meeting with Hilco and A&M re: borrowing base diligence items and dilution reserve analysis.
Hydeman, Blake	1/2/2026	0.7	Participate in meeting with A&M, Hilco, and USS re: AR rollforward and dilution reserve.
Hydeman, Blake	1/2/2026	0.7	Participate in meeting with A&M to discuss field examination open items and borrowing base areas of emphasis.
Hydeman, Blake	1/2/2026	0.3	Prepare summary of latest field examination items and analysis.
Hydeman, Blake	1/2/2026	0.5	Participate in meeting with Hilco and A&M re: borrowing base diligence items and dilution reserve analysis.
LeGuen, Jonathon	1/4/2026	1.4	Analyze borrowing base and prepare email summarizing feedback and observations.
LeGuen, Jonathon	1/4/2026	0.6	Prepare equipment analysis to address follow-up questions re: borrowing base impact.
Kotseos, Grayson	1/4/2026	0.3	Research DIP funding entities and map LLCs to parent investment firms.
Kotseos, Grayson	1/4/2026	0.6	Update DIP funding schedule to reflect investment firm groupings.
Kotseos, Grayson	1/4/2026	0.4	Update DIP funding schedule to reflect latest discoveries and formatting updates.
Kelly, Chris	1/5/2026	0.7	Participate in call with Hilco and A&M to discuss preliminary findings related to the field exam review.
Kelly, Chris	1/5/2026	0.5	Participate in call with USS and A&M to discuss the mid-month borrowing base for DIP compliance.
Kelly, Chris	1/5/2026	0.8	Participate in call with A&M to discuss DIP budget and other matters.
Kelly, Chris	1/5/2026	0.8	Review and follow up with DIP scenario analysis.
Kelly, Chris	1/5/2026	0.7	Review and follow up on questions related to new mid-month borrowing base and other reporting requirements.
Papai, Andrew	1/5/2026	0.9	Participate in meeting with USS, Hilco and A&M re: borrowing base fixed asset eligibility walk through.
Papai, Andrew	1/5/2026	1.1	Summary of progress on borrowing base appraisal and constructed summary of asset values related to same.
Papai, Andrew	1/5/2026	0.7	Participate in call with Milbank regarding Exit ABL; review and response to emails related to same.
Papai, Andrew	1/5/2026	0.8	Analysis of projected interest expense for post-emergence capital structure; review and response to emails related to same.

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Papai, Andrew	1/5/2026	0.2	Analysis of guarantors related to existing ABL credit facility; communications with Milbank related to same.
LeGuen, Jonathon	1/5/2026	0.6	Participate in interim borrowing base calculations meeting with USS to discuss mechanics.
Meeks, Ryan	1/5/2026	0.6	Review cash flow impacts from interim borrowing base calculation.
Meeks, Ryan	1/5/2026	0.5	Participate in call with USS and A&M to discuss the mid-month borrowing base for DIP compliance.
Kotseos, Grayson	1/5/2026	0.4	Correspond with Hilco regarding new ABL credit agreement entity inquiries.
Kotseos, Grayson	1/5/2026	0.2	Prepare correspondence with Hilco regarding ABL exit financing credit agreement.
Kotseos, Grayson	1/5/2026	0.9	Participate in meeting with USS, Hilco and A&M re: borrowing base fixed asset eligibility walk through.
Kelly, Chris	1/6/2026	0.4	Participate in call with USS and A&M to discuss DIP reporting compliance.
Kelly, Chris	1/6/2026	0.5	Review and follow up with Milbank on DIP scenarios.
Kelly, Chris	1/6/2026	0.7	Review and follow up with USS finance team on questions related to DIP and Exit Term Loan reporting requirements.
Kotseos, Grayson	1/6/2026	0.2	Review correspondence with Hilco regarding location requirements in ABL agreement.
Kotseos, Grayson	1/6/2026	1.2	Reconcile Hilco ineligible assets against Holman title report.
Kotseos, Grayson	1/6/2026	0.2	Prepare correspondence with Hilco re: reserve amount adjustments.
Kotseos, Grayson	1/6/2026	0.3	Review DIP Credit Agreement definitions to confirm consistency with milestone calendar.
Kelly, Chris	1/7/2026	0.3	Participate in internal A&M call to the Hilco field exam and other matters.
Kelly, Chris	1/7/2026	0.3	Review and follow up on questions from 3rd party interested in exit financing.
Papai, Andrew	1/7/2026	1.9	Review and follow up on materials for upcoming borrowing base walk through.
Papai, Andrew	1/7/2026	0.2	Participate in internal A&M meeting to debrief Hilco AR borrowing base discussions.
Papai, Andrew	1/7/2026	0.3	Participate in internal A&M call to the Hilco field exam and other matters.
Papai, Andrew	1/7/2026	0.6	Construct overview of DIP facility and general case timeline.
Papai, Andrew	1/7/2026	0.4	Participate in call with Milbank regarding calculation of DIP facility interest.

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Wadhvani, Neil	1/7/2026	0.7	Review and evaluated DIP insurance deliverables and identified follow-up items.
Kotseos, Grayson	1/7/2026	0.8	Review GL-level data supporting Hilco analysis of credit-related journal entries impacting the borrowing base.
Kotseos, Grayson	1/7/2026	0.4	Review USS fleet data in connection with Hilco diligence requests related to collateral.
Kotseos, Grayson	1/7/2026	0.2	Prepare correspondence with USS regarding titling-related borrowing base ineligible assets, including Holman coordination.
Kotseos, Grayson	1/7/2026	1.6	Participate in meeting with USS, Hilco, and A&M to review accounts receivable eligibility and borrowing base calculations.
Kotseos, Grayson	1/7/2026	0.3	Prepare correspondence with USS regarding balance sheet credit positions impacting borrowing base availability.
Kotseos, Grayson	1/7/2026	0.2	Participate in internal A&M meeting to debrief Hilco AR borrowing base discussions.
Kotseos, Grayson	1/7/2026	0.4	Review balance sheet accounts to identify AR credit balances classified as borrowing base ineligible.
Kotseos, Grayson	1/7/2026	0.1	Coordinate correspondence to schedule Holman titling follow-up regarding collateral eligibility.
Kotseos, Grayson	1/7/2026	0.3	Participate in call with Hilco regarding borrowing base report language.
Kotseos, Grayson	1/7/2026	0.8	Perform cross-check of ABL reserves against updated borrowing base.
Kotseos, Grayson	1/7/2026	0.6	Review Fleetio report related to assets sale status and seasonal status re: Hilco borrowing base ineligible assets.
Kotseos, Grayson	1/8/2026	0.6	Participate in meeting with USS regarding Hilco appraisal report and retitling fixed assets.
Kotseos, Grayson	1/8/2026	0.4	Prepare correspondence for response to diligence questions from Hilco.
Kotseos, Grayson	1/8/2026	0.3	Review credit testing selection for Hilco appraisal.
Kotseos, Grayson	1/8/2026	0.6	Research vendor terms for pre or post petition vendor changes re: Hilco Diligence.
Kotseos, Grayson	1/8/2026	0.8	Research AR aging for ineligible aged receivable calculations for receivables aged over 30 days.
Kotseos, Grayson	1/8/2026	0.3	Participate in call with Hilco re: draft borrowing base report and additional ineligible AR items removal.
Kelly, Chris	1/9/2026	0.5	Participate in call with USS and Hilco to discuss open issues related to the field exam.
Kelly, Chris	1/9/2026	0.3	Review and follow up on questions related to Hilco release letter for field exam.
Papai, Andrew	1/9/2026	0.7	Participate in meeting with USS regarding borrowing notice for DIP loans.

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Papai, Andrew	1/9/2026	1.3	Prepare for and participate in meeting with Milbank regarding borrowing base matters.
LeGuen, Jonathon	1/9/2026	0.7	Participate in meeting with USS re: interest accrual and payment changes for pre and post-petition interest.
Kotseos, Grayson	1/9/2026	0.2	Prepare correspondence regarding Hilco daily call agenda items.
Kotseos, Grayson	1/9/2026	0.3	Review confidential disclosure letter and Milbank correspondence regarding Hilco releasing working materials.
Kotseos, Grayson	1/9/2026	2.1	Prepare comparison analysis regarding Hilco appraised assets versus the Holman title report and details of missing items.
Kotseos, Grayson	1/9/2026	0.2	Review USS top 30 list from correspondence with Milbank regarding case requirements.
Kotseos, Grayson	1/9/2026	1.1	Participate in call with USS, A&M and Hilco re: remaining reserves for borrowing base and latest developments.
Kotseos, Grayson	1/9/2026	0.6	Perform research on VINs re: Hilco appraisal report.
Kelly, Chris	1/10/2026	0.8	Review and comment on DIP scenario analysis.
Kelly, Chris	1/11/2026	0.3	Participate in call with Milbank to discuss DIP scenarios.
Kelly, Chris	1/11/2026	0.2	Participate in call with PJT to discuss DIP scenarios.
Kelly, Chris	1/11/2026	1.6	Participate in internal A&M calls to discuss DIP scenarios.
Kelly, Chris	1/11/2026	1.8	Review and comment on DIP scenario analysis.
LeGuen, Jonathon	1/11/2026	1.6	Participate in internal A&M calls to discuss DIP scenarios.
Papai, Andrew	1/12/2026	1.3	Analysis of projected borrowing base; review and response to emails related to same.
Papai, Andrew	1/12/2026	0.8	Prepare for and participate in meeting with Hilco regarding borrowing base reserves.
Kotseos, Grayson	1/12/2026	0.2	Review ABL reserves and ensure applicability re: Hilco borrowing base report.
Hydeman, Blake	1/12/2026	0.4	Prepare analysis and correspond with USS team re: AR reserves GL account balances.
Hydeman, Blake	1/12/2026	0.3	Review and correspond with USS re: AP and AR management applications.
Hydeman, Blake	1/12/2026	0.3	Review analysis on assets missing from field examination.
Hydeman, Blake	1/12/2026	0.8	Perform review of NetSuite reporting capabilities.

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Hydeman, Blake	1/12/2026	0.9	Prepare defense analysis for potential AR reserves in borrowing base draft report.
Hydeman, Blake	1/12/2026	1.2	Prepare analysis re: potential defense of ineligible for specified equipment.
Kotseos, Grayson	1/13/2026	0.2	Participate in meeting with A&M, Hilco, and USS re: borrowing base draft report and field examination testing.
Kotseos, Grayson	1/13/2026	0.3	Participate in meeting with A&M re: follow-up requests for Hilco borrowing base draft report.
Kotseos, Grayson	1/13/2026	0.3	Prepare correspondence with Hilco for requested diligence items re: Hilco borrowing base draft report.
Kotseos, Grayson	1/13/2026	0.3	Participate in meeting with Hilco, USS, and A&M re: potential tax reserves in the borrowing base.
Hydeman, Blake	1/13/2026	0.2	Participate in meeting with A&M, Hilco, and USS re: borrowing base draft report and field examination testing.
Hydeman, Blake	1/13/2026	0.3	Participate in meeting with A&M re: follow-up requests for Hilco borrowing base draft report.
Hydeman, Blake	1/13/2026	0.3	Participate in meeting with Hilco, USS, and A&M re: potential tax reserves in the borrowing base.
Hydeman, Blake	1/13/2026	0.3	Provide diligence responses for borrowing base draft report.
Hydeman, Blake	1/13/2026	0.4	Prepare analysis comparing month end December to intramonth AP aging detail.
Hydeman, Blake	1/13/2026	1.1	Perform review of credit rebill situations in dilutive credits.
Hydeman, Blake	1/13/2026	0.4	Prepare summary of requested items in relation to reserves.
Papai, Andrew	1/14/2026	0.8	Prepare for and participate in meeting with Hilco regarding borrowing base reserves.
LeGuen, Jonathon	1/14/2026	0.2	Participate in call with A&M re: borrowing base calculation overview and walkthrough.
LeGuen, Jonathon	1/14/2026	0.2	Participate in call with A&M re: borrowing base calculation overview and walkthrough.
Meeks, Ryan	1/14/2026	1.1	Prepare overview of AP spend by vendor re: field examination estimates.
Meeks, Ryan	1/14/2026	1.1	Continue to prepare AP aging schedule re: field examination estimates.
Kotseos, Grayson	1/14/2026	0.1	Participate in call with Hilco re: liquidation and reserves follow up.
Kotseos, Grayson	1/14/2026	0.7	Review borrowing base underlying data and calculations provided by Hilco.
Kotseos, Grayson	1/14/2026	2.7	Prepare borrowing base comparison materials in excel re: current state versus Hilco borrowing base.

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Kotseos, Grayson	1/14/2026	1.6	Prepare borrowing base comparison presentation re: current state versus Hilco borrowing base.
Kotseos, Grayson	1/14/2026	0.2	Participate in call with A&M re: borrowing base calculation overview and walkthrough.
Hydeman, Blake	1/14/2026	0.4	Prepare AP reporting data for field exam team.
Hydeman, Blake	1/14/2026	1.1	Prepare analysis re: ABL credit agreement relative to borrowing base workpapers.
Hydeman, Blake	1/14/2026	0.9	Prepare analysis re: governmental accounts in borrowing base ineligible.
Hydeman, Blake	1/14/2026	0.8	Prepare analysis re: delinquent AR in borrowing base ineligible.
Hydeman, Blake	1/14/2026	0.6	Review and prepare notes related to borrowing base reserve calculations.
Hydeman, Blake	1/14/2026	0.6	Prepare analysis re: credit and rebill selections.
Hydeman, Blake	1/14/2026	0.7	Prepare analysis related to AR ineligible calculations.
Papai, Andrew	1/15/2026	0.4	Participate in meeting with Hilco, USS, and A&M to review AR ineligible calculations.
Papai, Andrew	1/15/2026	0.4	Participate in meeting with Hilco, USS, and A&M to review AR ineligible calculations.
Papai, Andrew	1/15/2026	0.9	Review latest developments on unbilled AR eligibility schedule provided by Hilco re: borrowing base analysis and comparison.
Papai, Andrew	1/15/2026	0.7	Review schedules and commentary for borrowing base comparison presentation.
Papai, Andrew	1/15/2026	0.6	Review overview commentary for borrowing base comparison presentation.
Papai, Andrew	1/15/2026	0.3	Participate in meeting with Hilco, USS, and A&M to review credit and rebill analysis related to the borrowing base dilution reserve.
Kotseos, Grayson	1/15/2026	0.4	Participate in meeting with Hilco, USS, and A&M to review AR ineligible calculations.
Kotseos, Grayson	1/15/2026	0.9	Review latest developments on unbilled AR eligibility schedule provided by Hilco re: borrowing base analysis and comparison.
Kotseos, Grayson	1/15/2026	1.6	Complete schedules and commentary for borrowing base comparison presentation.
Kotseos, Grayson	1/15/2026	0.8	Complete overview commentary for borrowing base comparison presentation.
Kotseos, Grayson	1/15/2026	0.3	Participate in meeting with Hilco, USS, and A&M to review credit and rebill analysis related to the borrowing base dilution reserve.
Hydeman, Blake	1/15/2026	0.4	Participate in meeting with Hilco, USS, and A&M to review AR ineligible calculations.

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Hydeman, Blake	1/15/2026	0.3	Participate in meeting with Hilco, USS, and A&M to review credit and rebill analysis related to the borrowing base dilution reserve.
Hydeman, Blake	1/15/2026	1.2	Prepare analysis re: past due AR eligibility calculations.
Hydeman, Blake	1/15/2026	1.1	Prepare analysis related to contra AR items in borrowing base waterfall.
Hydeman, Blake	1/15/2026	0.8	Perform review of credit balances included in the borrowing base waterfall.
Hydeman, Blake	1/15/2026	0.9	Prepare analysis re: dilution reserve net credit extrapolation.
Kelly, Chris	1/16/2026	1.0	Participate in meeting with A&M team, Millbank and PJT regarding the exit facility proposal.
Kelly, Chris	1/16/2026	0.3	Participate in call with Hilco, PJT and A&M to discuss the appraisal and field exam.
Kelly, Chris	1/16/2026	0.2	Prepare correspondence with A&M re: discussion with Hilco around appraisal and field exam.
Kelly, Chris	1/16/2026	0.4	Review and follow up on updated analysis related to Hilco field exam and appraisal.
Juneau, David	1/16/2026	0.7	Review of management forecasts and scenarios used in impairment testing.
Papai, Andrew	1/16/2026	1.0	Participate in meeting with A&M team, Millbank and PJT regarding the exit facility proposal.
Papai, Andrew	1/16/2026	0.3	Participate in call with Hilco, PJT and A&M to discuss the appraisal and field exam.
Papai, Andrew	1/16/2026	0.6	Prepare correspondence with Hilco re: borrowing base report questions.
Papai, Andrew	1/16/2026	0.9	Review borrowing base comparison presentation with latest developments from Hilco support files and additional changes.
Papai, Andrew	1/16/2026	1.1	Review draft Hilco borrowing base report for accuracy and latest changes to methodologies.
LeGuen, Jonathon	1/16/2026	0.7	Participate in meeting with A&M re: calculations of borrowing base ineligible and reserves.
Ruiz, Ariela	1/16/2026	0.2	Participate in internal discussion regarding exit term loan basket sizing.
Ruiz, Ariela	1/16/2026	1.4	Review and analyze exit term loan basket sizing document sent over from PJT.
Kotseos, Grayson	1/16/2026	0.3	Participate in meeting with Hilco, USS, and A&M re: borrowing base draft report and unbilled AR ineligible.
Kotseos, Grayson	1/16/2026	0.2	Prepare correspondence with Hilco re: borrowing base report questions.
Kotseos, Grayson	1/16/2026	1.6	Update borrowing base comparison presentation with latest developments from Hilco support files and additional changes.

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Kotseos, Grayson	1/16/2026	0.8	Review draft Hilco borrowing base report for accuracy and latest changes to methodologies.
Hydeman, Blake	1/16/2026	0.3	Participate in meeting with Hilco, USS, and A&M re: borrowing base draft report and unbilled AR ineligible items.
Hydeman, Blake	1/16/2026	0.7	Participate in meeting with A&M re: calculations of borrowing base ineligible items and reserves.
Hydeman, Blake	1/16/2026	0.3	Prepare responses to Hilco diligence request re: recapitalization transaction.
Hydeman, Blake	1/16/2026	0.6	Perform further review of Hilco cross aging calculations.
Hydeman, Blake	1/16/2026	0.8	Perform review of specific borrowing base reserve items.
Hydeman, Blake	1/16/2026	0.9	Prepare analysis re: specified equipment waterfall.
Hydeman, Blake	1/16/2026	0.4	Perform review of credit agreement for AR eligibility criteria.
Papai, Andrew	1/19/2026	0.8	Prepare for and participate in calls with FTI regarding exit ABL and RCF credit agreements.
Papai, Andrew	1/19/2026	0.2	Participate in call with Hilco, A&M, and USS re: borrowing base draft report and workpapers.
Papai, Andrew	1/19/2026	0.4	Participate in call with A&M re: borrowing base report and case updates.
Papai, Andrew	1/19/2026	1.4	Review borrowing base comparison presentation with latest changes from Hilco and additional comparison schedules and bridges.
Papai, Andrew	1/19/2026	0.5	Review borrowing base presentation waterfalls for accuracy.
Papai, Andrew	1/19/2026	1.7	Review Hilco borrowing base draft report for accuracy and additional negotiation points.
LeGuen, Jonathon	1/19/2026	0.3	Participate in call with Ad Hoc advisors re: case update and DIP forecast.
Kotseos, Grayson	1/19/2026	0.2	Participate in call with Hilco, A&M, and USS re: borrowing base draft report and workpapers.
Kotseos, Grayson	1/19/2026	0.4	Participate in call with A&M re: borrowing base report and case updates.
Kotseos, Grayson	1/19/2026	1.9	Update borrowing base comparison presentation with latest changes from Hilco and additional comparison schedules and bridges.
Kotseos, Grayson	1/19/2026	0.7	Review borrowing base presentation waterfalls for accuracy.
Kotseos, Grayson	1/19/2026	1.4	Review Hilco borrowing base draft report for accuracy and additional negotiation points.
Hydeman, Blake	1/19/2026	0.2	Participate in call with Hilco, A&M, and USS re: borrowing base draft report and workpapers.

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Hydeman, Blake	1/19/2026	0.4	Participate in call with A&M re: borrowing base report and case updates.
Hydeman, Blake	1/19/2026	0.4	Prepare response on cross-aging ineligible and corresponding credit agreement review.
Hydeman, Blake	1/19/2026	0.9	Prepare analysis related to borrowing base draft report diligence.
Hydeman, Blake	1/19/2026	1.2	Prepare analysis related to cash proof reconciliation.
Hydeman, Blake	1/19/2026	0.7	Perform review of bank statements and bank reconciliations.
Hydeman, Blake	1/19/2026	0.6	Perform review of testing selections provided for draft borrowing base report.
Hydeman, Blake	1/19/2026	0.9	Perform review of draft borrowing base report.
Hydeman, Blake	1/19/2026	1.1	Perform review of payment terms to potentially be listed as ineligible.
Hydeman, Blake	1/19/2026	0.9	Perform review of vendor terms in NetSuite relative to field exam team.
Hydeman, Blake	1/19/2026	0.7	Perform review of draft specified equipment waterfall.
Papai, Andrew	1/20/2026	0.8	Review draft borrowing base comparison presentations and negotiation schedule.
Papai, Andrew	1/20/2026	0.3	Participate in meeting with A&M re: retitling process and weekly PMO.
Papai, Andrew	1/20/2026	1.1	Review retitling process and weekly PMO and presentation.
Papai, Andrew	1/20/2026	1.0	Review Hilco diligence request answers re: finalizing borrowing base field exam report.
Papai, Andrew	1/20/2026	0.3	Participate in meeting with USS and A&M re: retitling of potential collateral assets for the borrowing base.
Papai, Andrew	1/20/2026	0.2	Participate in call with A&M to review latest developments on borrowing base comparison presentation.
Papai, Andrew	1/20/2026	1.2	Review updates of borrowing base comparison presentation with latest developments and structure changes.
Papai, Andrew	1/20/2026	0.2	Complete final updates and prepare correspondence for borrowing base comparison presentation.
Kotseos, Grayson	1/20/2026	1.3	Finalize draft borrowing base comparison presentations and negotiation schedule.
Kotseos, Grayson	1/20/2026	0.3	Participate in meeting with A&M re: retitling process and weekly PMO.
Kotseos, Grayson	1/20/2026	1.4	Prepare set up for retitling process and weekly PMO and presentation.

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Kotseos, Grayson	1/20/2026	1.6	Prepare Hilco diligence request answers re: finalizing borrowing base field exam report.
Kotseos, Grayson	1/20/2026	0.3	Participate in meeting with USS and A&M re: retitling of potential collateral assets for the borrowing base.
Kotseos, Grayson	1/20/2026	0.2	Participate in call with A&M to review latest developments on borrowing base comparison presentation.
Kotseos, Grayson	1/20/2026	1.6	Update borrowing base comparison presentation with latest developments and structure changes.
Kotseos, Grayson	1/20/2026	0.3	Complete final updates and prepare correspondence for borrowing base comparison presentation.
Hydeman, Blake	1/20/2026	0.3	Participate in meeting with A&M re: retitling process and weekly PMO.
Hydeman, Blake	1/20/2026	0.3	Participate in meeting with USS and A&M re: retitling of potential collateral assets for the borrowing base.
Hydeman, Blake	1/20/2026	1.2	Prepare responses related to Hilco follow-up requests.
Hydeman, Blake	1/20/2026	1.1	Reconcile disbursement detail and prepare responses for insurance related diligence items.
Hydeman, Blake	1/20/2026	0.4	Perform review of insurance policies in response to diligence requests.
Hydeman, Blake	1/20/2026	0.6	Perform review of working capital testing relative to borrowing base draft report.
Hydeman, Blake	1/20/2026	0.8	Prepare analysis related to detailed AR aging requests.
Hydeman, Blake	1/20/2026	0.7	Prepare output and commentary re: bridging items in trade AR ineligibles negotiations.
Hydeman, Blake	1/20/2026	0.7	Prepare output and commentary re: bridging items in cumulative borrowing base negotiations.
Hydeman, Blake	1/20/2026	0.6	Prepare analysis and commentary re: borrowing base reserves.
Hydeman, Blake	1/20/2026	0.7	Prepare analysis and commentary re: specified equipment ineligibility.
Kelly, Chris	1/21/2026	0.6	Review and provide comments on borrowing base analysis related to updated field exam.
Papai, Andrew	1/21/2026	0.6	Prepare for and participate in calls with FTI regarding exit ABL and RCF credit agreements.
Papai, Andrew	1/21/2026	0.6	Prepare for and participate in calls with Milbank regarding exit ABL and RCF credit agreements.
Papai, Andrew	1/21/2026	0.7	Review Hilco diligence request responses for accuracy and completeness.
Kotseos, Grayson	1/21/2026	0.2	Participate in meeting with USS, Hilco, and A&M to discuss insurance and working capital follow-up questions.

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Kotseos, Grayson	1/21/2026	0.7	Review Hilco diligence request responses for accuracy and completeness.
Hydeman, Blake	1/21/2026	0.2	Participate in meeting with USS, Hilco, and A&M to discuss insurance and working capital follow-up questions.
Hydeman, Blake	1/21/2026	1.2	Prepare Holman retitling initiative analysis.
Hydeman, Blake	1/21/2026	1.1	Prepare summary presentation for Holman retitling progress.
Hydeman, Blake	1/21/2026	0.9	Prepare detailed workplan for Holman retitling process.
Hydeman, Blake	1/21/2026	1.1	Prepare analysis re: borrowing base impact of incremental eligible specified equipment.
Hydeman, Blake	1/21/2026	1.1	Perform review of customer accounts for AR diligence requests.
Hydeman, Blake	1/21/2026	0.9	Prepare year-over-year analysis of purchase concentrations with certain vendors.
Hydeman, Blake	1/21/2026	0.8	Prepare state-level titling summary detail.
Hydeman, Blake	1/21/2026	0.2	Correspond with field examination team re: requested items.
Hydeman, Blake	1/21/2026	0.3	Prepare correspondence with A&M re: working capital trends.
Kelly, Chris	1/22/2026	0.3	Participate in internal A&M call to questions related to exit financing and other matters.
Kelly, Chris	1/22/2026	1.4	Review and provide comments on draft field exam.
Juneau, David	1/22/2026	0.6	Review of project status and current deliverables.
Papai, Andrew	1/22/2026	2.3	Review and annotate Hilco draft borrowing base report for discrepancies and proposed changes.
Papai, Andrew	1/22/2026	1.4	Revise and update borrowing base comparison presentation for latest developments and revised cases.
Papai, Andrew	1/22/2026	0.3	Participate in internal A&M call to questions related to exit financing and other matters.
Kotseos, Grayson	1/22/2026	2.8	Review and annotate Hilco draft borrowing base report for discrepancies and proposed changes.
Kotseos, Grayson	1/22/2026	2.2	Revise and update borrowing base comparison presentation for latest developments and revised cases.
Kotseos, Grayson	1/22/2026	0.2	Participate in meeting with A&M re: review of draft borrowing base report.
Hydeman, Blake	1/22/2026	0.2	Participate in meeting with A&M re: review of draft borrowing base report.

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Hydeman, Blake	1/22/2026	1.2	Perform review and prepare recommendations related to draft borrowing base report.
Hydeman, Blake	1/22/2026	0.9	Perform review of company overview in draft borrowing base report.
Hydeman, Blake	1/22/2026	1.1	Perform review of commentary throughout draft borrowing base report.
Hydeman, Blake	1/22/2026	1.1	Perform review of ineligibility commentary in borrowing base report.
Hydeman, Blake	1/22/2026	0.9	Prepare comments related to changes to draft borrowing base report.
Hydeman, Blake	1/22/2026	0.6	Perform comparison of current borrowing base structure relative to draft borrowing base report.
Hydeman, Blake	1/22/2026	0.3	Correspond with A&M re: draft borrowing base report.
Hydeman, Blake	1/22/2026	0.3	Prepare consolidated commentary for draft borrowing base reporting.
Hydeman, Blake	1/22/2026	0.7	Perform review of autopay customer accounts.
Hydeman, Blake	1/22/2026	0.4	Prepare summary of testing selection progress.
Kelly, Chris	1/23/2026	0.2	Review and follow up on questions from Milbank related to exit financing covenants.
Papai, Andrew	1/23/2026	0.2	Participate in meeting with Hilco, USS, and A&M re: follow-up information requests for the full field examination report.
Kotseos, Grayson	1/23/2026	0.2	Participate in meeting with Hilco, USS, and A&M re: follow-up information requests for the full field examination report.
Hydeman, Blake	1/23/2026	0.2	Participate in meeting with Hilco, USS, and A&M re: follow-up information requests for the full field examination report.
Hydeman, Blake	1/23/2026	0.4	Perform review of COD/CIA ineligible in draft borrowing base report.
Kelly, Chris	1/25/2026	0.3	Review and follow up on questions from management related to exit financing reporting obligations.
Papai, Andrew	1/25/2026	0.4	Participate in meeting with A&M re: redlines to ABL credit agreement and review of availability testing calculations.
Papai, Andrew	1/25/2026	1.2	Review and comment on ABL credit agreement issue list.
Kotseos, Grayson	1/25/2026	1.2	Review and comment on ABL credit agreement issue list.
Hydeman, Blake	1/25/2026	0.4	Participate in meeting with A&M re: redlines to ABL credit agreement and review of availability testing calculations.
Hydeman, Blake	1/25/2026	1.1	Prepare analysis re: testing thresholds within ABL credit agreement.

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Hydeman, Blake	1/25/2026	0.7	Prepare comments related to ABL credit agreement review.
Hydeman, Blake	1/25/2026	0.6	Review redlined credit agreement from Cahill.
Hydeman, Blake	1/25/2026	0.8	Prepare analysis to quantify impact related to certain changes in the ABL credit agreement.
Cejka, Brian	1/26/2026	0.3	Participate in internal A&M call to discuss questions around exit financing and other matters.
Kelly, Chris	1/26/2026	0.3	Participate in internal A&M call to discuss questions around exit financing and other matters.
Kelly, Chris	1/26/2026	0.5	Review and comment on issues list related to final documentation of ABL credit agreement.
Kelly, Chris	1/26/2026	0.2	Review and follow up on questions from management related to exit financing.
Papai, Andrew	1/26/2026	0.4	Participate in meeting with A&M re: retitling process and timeline.
Papai, Andrew	1/26/2026	0.9	Prepare for and participate in calls with Hilco regarding borrowing base.
Hydeman, Blake	1/26/2026	0.4	Participate in meeting with A&M re: retitling process and timeline.
Hydeman, Blake	1/26/2026	0.5	Participate in meeting with USS and Holman re: retitling initiative.
Kelly, Chris	1/27/2026	1.6	Participate in meeting with A&M, USS, and Hilco re: review of draft borrowing base report.
Papai, Andrew	1/27/2026	1.6	Participate in meeting with A&M, USS, and Hilco re: review of draft borrowing base report.
Papai, Andrew	1/27/2026	0.8	Prepare for and participate in calls with FTI regarding exit ABL and RCF credit agreements.
Papai, Andrew	1/27/2026	0.7	Prepare for and participate in calls with Hilco regarding borrowing base.
LeGuen, Jonathon	1/27/2026	1.6	Participate in meeting with A&M, USS, and Hilco re: review of draft borrowing base report.
LeGuen, Jonathon	1/27/2026	1.6	Participate in meeting with A&M, USS, and Hilco re: review of draft borrowing base report.
Kotseos, Grayson	1/27/2026	1.6	Participate in meeting with A&M, USS, and Hilco re: review of draft borrowing base report.
Hydeman, Blake	1/27/2026	1.6	Participate in meeting with A&M, USS, and Hilco re: review of draft borrowing base report.
Hydeman, Blake	1/27/2026	0.9	Participate in meeting with Hilco re: borrowing base fixed asset eligibility walk through.
Kelly, Chris	1/28/2026	0.4	Review and follow up on questions related to lien perfection for exit ABL facility.

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Papai, Andrew	1/28/2026	1.1	Prepare for and participate in calls with FTI regarding exit ABL and RCF credit agreements.
Papai, Andrew	1/28/2026	0.4	Prepare for and participate in calls with Hilco regarding borrowing base.
Kotseos, Grayson	1/28/2026	0.6	Participate in meeting with A&M and USS re: ABL specified equipment monthly reporting requirements.
Hydeman, Blake	1/28/2026	0.6	Participate in meeting with A&M and USS re: ABL specified equipment monthly reporting requirements.
Hydeman, Blake	1/28/2026	0.3	Prepare analysis related to exit ABL availability.
Hydeman, Blake	1/28/2026	0.3	Perform review of previous field exam liquidation strategy.
Cejka, Brian	1/29/2026	0.5	Review matters related to exit financing.
Papai, Andrew	1/29/2026	1.1	Participate in meeting with A&M, Milbank and PJT re: ABL / RCF financing issue list review.
Papai, Andrew	1/29/2026	1.3	Prepare for and participate in calls with FTI regarding exit ABL and RCF credit agreements.
Papai, Andrew	1/29/2026	0.7	Prepare for and participate in calls with Hilco regarding borrowing base.
LeGuen, Jonathon	1/29/2026	1.1	Participate in meeting with A&M, Milbank and PJT re: ABL / RCF financing issue list review.
Kotseos, Grayson	1/29/2026	1.1	Participate in meeting with A&M, Milbank and PJT re: ABL / RCF financing issue list review.
Kotseos, Grayson	1/29/2026	0.6	Review liquidation and rent reserve for Hilco borrowing base report.
Hydeman, Blake	1/29/2026	0.4	Prepare analysis related to liquidation expenses in appraisal report.
Hydeman, Blake	1/29/2026	0.3	Correspond with field examination team re: liquidation expenses and potential reserves.
Hydeman, Blake	1/29/2026	0.4	Perform review of monthly reporting materials.
Hydeman, Blake	1/29/2026	0.3	Perform review of draft field exam report.
Hydeman, Blake	1/29/2026	0.3	Prepare analysis re: guarantors in ABL credit agreement.
Hydeman, Blake	1/29/2026	0.3	Perform review of language on certain ABL ineligible items.
Hydeman, Blake	1/29/2026	0.9	Prepare analysis related to exit ABL and RCF.
Hydeman, Blake	1/29/2026	0.9	Prepare analysis re: eligible assets for borrowing base examination.

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Papai, Andrew	1/30/2026	0.5	Participate in meeting with A&M and FTI re: ABL negotiations.
Papai, Andrew	1/30/2026	0.5	Participate in meeting with A&M and Milbank re: ABL redlines.
Papai, Andrew	1/30/2026	0.9	Participate in working session with A&M re: fleet basket sizing analysis and ABL credit agreement review.
Papai, Andrew	1/30/2026	1.2	Prepare for and participate in calls with FTI regarding exit ABL and RCF credit agreements.
Papai, Andrew	1/30/2026	0.8	Prepare for and participate in calls with Milbank regarding exit ABL and RCF credit agreements.
Papai, Andrew	1/30/2026	0.4	Prepare for and participate in call with Centerview regarding exit term loan agreement.
Papai, Andrew	1/30/2026	1.9	Review ABL and RCF issues list; correspondence related to same.
Hydeman, Blake	1/30/2026	0.9	Prepare summary of updated terms in draft ABL credit agreement.
Hydeman, Blake	1/30/2026	0.5	Participate in meeting with A&M and FTI re: ABL negotiations.
Hydeman, Blake	1/30/2026	0.5	Participate in meeting with A&M and Milbank re: ABL redlines.
Hydeman, Blake	1/30/2026	0.9	Participate in working session with A&M re: fleet basket sizing analysis and ABL credit agreement review.
Hydeman, Blake	1/30/2026	0.8	Perform review of ABL credit agreement and propose revisions.
Hydeman, Blake	1/30/2026	0.6	Summarize redlines to ABL credit agreement.
Hydeman, Blake	1/30/2026	0.8	Prepare analysis related to ABL review listing.
Hydeman, Blake	1/30/2026	0.4	Perform review re: RCF credit agreement.
Hydeman, Blake	1/30/2026	0.3	Prepare analysis re: sizing testing provisions in redlined ABL credit agreement.
Hydeman, Blake	1/31/2026	1.2	Perform detailed review of RCF credit agreement.
Hydeman, Blake	1/31/2026	0.9	Prepare analysis re: certain thresholds in the RCF credit agreement.
Hydeman, Blake	1/31/2026	1.1	Prepare commentary and summarization of changes to terms in RCF credit agreement.

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**Financial Analysis**

Professional	Date	Hours	Activity
Wadhvani, Neil	12/29/2025	2.7	Prepare and edited analysis in support of the trade claims motion.
Wadhvani, Neil	12/29/2025	2.1	Prepare and review analysis in support of the insurance motion.
Wadhvani, Neil	12/29/2025	1.6	Update and refine trade claims analysis based on ongoing review.
Ruiz, Ariela	12/30/2025	1.8	Prepare analysis related to long-term financial projections.
Ruiz, Ariela	12/30/2025	1.6	Prepare analysis related to FY 2026 forecasted SG&A.
Kotseos, Grayson	12/30/2025	1.4	Prepare analysis related to first day hearing topics.
Wadhvani, Neil	12/31/2025	1.6	Review and edit case requirements presentation.
Ruiz, Ariela	1/4/2026	0.3	Prepare analysis for equity rights subscription funds provided by PJT.
Papai, Andrew	1/5/2026	1.3	Analysis of impact of insurance renewals on financials; review and response to emails related to same.
Wadhvani, Neil	1/5/2026	0.3	Respond to internal request for information regarding a specific vendor, including analysis of historical payments.
Papai, Andrew	1/6/2026	0.8	Analysis of impact of insurance renewals on 2026 financial projections.
Papai, Andrew	1/6/2026	1.6	Analysis of impact of insurance renewals on financials; review and response to emails related to same.
Wadhvani, Neil	1/6/2026	0.9	Analyze accounts payable file to assess ordinary course professional payments and coordinated internally regarding treatment and implications.
Wadhvani, Neil	1/6/2026	1.9	Revise accounts payable file to incorporate internal feedback in connection with ongoing analysis and reporting.
Kotseos, Grayson	1/6/2026	0.4	Prepare correspondence with USS regarding December financial reporting requests.
Kelly, Chris	1/7/2026	0.2	Review and follow up on questions from management related to credit rating requirements.
Wadhvani, Neil	1/7/2026	1.4	Review and analyzed client-provided information to prepare a list of ordinary course professionals.
Wadhvani, Neil	1/7/2026	0.6	Refine and organized ordinary course professional list for inclusion in the OCP motion.
Wadhvani, Neil	1/7/2026	1.1	Participate in discussion with counsel, the client, and vendor to analyze pre- and post-petition insurance payment treatment and implications.
Wadhvani, Neil	1/7/2026	0.4	Participate in internal discussion to review and discuss ordinary course professional list.
Wadhvani, Neil	1/7/2026	1.2	Prepare, edit, and refine ordinary course professional list for delivery to counsel and the client for review.

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**Financial Analysis**

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Cejka, Brian	1/8/2026	0.7	Perform review of December financial results.
Cejka, Brian	1/8/2026	0.3	Review updated insurance cost summary.
Kelly, Chris	1/8/2026	0.5	Review and follow up on analysis related to insurance renewals.
Kelly, Chris	1/8/2026	0.3	Review and follow up from management on questions related to the capex budget.
Papai, Andrew	1/8/2026	1.2	Analysis of impact of insurance renewals on financials; review and response to emails related to same.
Wadhvani, Neil	1/8/2026	0.6	Review and analyze feedback from counsel on the ordinary course professional list.
Wadhvani, Neil	1/8/2026	0.4	Review and analyze feedback from the company on the ordinary course professional list.
Wadhvani, Neil	1/8/2026	0.8	Review and discussed internally a client request to update invoice classification and spend categories on the latest open bill report and identified required updates and next steps.
Wadhvani, Neil	1/8/2026	1.6	Analyze AP-provided vendor data and mapped FDO codes to untagged vendors in support of invoice classification and reporting.
Wadhvani, Neil	1/8/2026	0.7	Update ordinary course professional list in connection with ongoing review by counsel and the client.
Papai, Andrew	1/9/2026	0.8	Analysis of impact of insurance renewals on financials; review and response to emails related to same.
Wadhvani, Neil	1/9/2026	0.6	Review client feedback and update ordinary course professional values accordingly.
Wadhvani, Neil	1/9/2026	0.6	Review ordinary course professionals motion and edited defined term for clarity and consistency.
Wadhvani, Neil	1/9/2026	0.4	Coordinate internally to review and align on ordinary course professional matters.
Wadhvani, Neil	1/9/2026	0.9	Review and analyze spend categories for unclassified vendors, Coordinate internally, and provided the results to the client for review.
Wadhvani, Neil	1/9/2026	1.1	Review and update case requirements deck to reflect applicable case requirements for OCPs.
Wadhvani, Neil	1/9/2026	0.9	Revise ordinary course professional list based on USS feedback and internal feedback and provided the update list to counsel for review.
Wadhvani, Neil	1/9/2026	1.1	Review and analyze 12/31 bank statements, update bank balances, and Reconcile balances to amounts disclosed in the cash management motion.
Wadhvani, Neil	1/9/2026	0.6	Review and consolidate bank statements and provided the compiled materials to counsel for review.
Kelly, Chris	1/12/2026	0.5	Review and follow up on questions from management related to the insurance renewals.
Papai, Andrew	1/12/2026	1.2	Analysis of adequate protection forecast; review and response to emails related to same.

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**Financial Analysis**

Kotseos, Grayson	1/12/2026	0.4	Review 2026 and out-year EBITDA plan analysis re: variances relevant to current reporting.
Kotseos, Grayson	1/12/2026	0.6	Review monthly phasing of 2026 operating plan EBITDA for seasonality and outlier variances.
Kelly, Chris	1/13/2026	0.8	Review and follow up with management on questions related to the December financials.
Kelly, Chris	1/13/2026	0.3	Review and follow up on questions from management related to the fleet management system.
Wadhvani, Neil	1/13/2026	0.7	Review insurance exhibit related correspondence with counsel and analyze information prepared internally.
Kotseos, Grayson	1/13/2026	0.6	Review Roll-Off revenue presentation re: annual operating plan versus lender plan.
Kelly, Chris	1/14/2026	0.7	Review and follow up with management on questions related to December financial results.
Kelly, Chris	1/15/2026	0.4	Review analysis related to projected cost reduction activities.
Papai, Andrew	1/15/2026	0.6	Review updated flash provided by USS and prepare correspondence on variances to prior figures.
Papai, Andrew	1/15/2026	0.9	Review December financial reporting package for latest revenue figures from USS re: DIP covenant compliance.
Papai, Andrew	1/15/2026	0.7	Prepare correspondence with USS re: December updated financial reporting and KPI packages for review for lender call.
Papai, Andrew	1/19/2026	0.5	Review Event revenue actuals and forecast year over year comparison.
Papai, Andrew	1/19/2026	0.7	Review revenue comparison for all revenue lines for year over year comparison.
Papai, Andrew	1/19/2026	0.4	Review revenue comparison for all revenue lines for additional variance call out boxes.
Papai, Andrew	1/19/2026	0.6	Review revenue comparison file to include EBITDA comparison year over year and forecast comparisons.
Kelly, Chris	1/20/2026	0.3	Review and follow up on analysis related to 2025 financial results.
Papai, Andrew	1/20/2026	0.9	Review insurance premium financing options provided by Lockton to USS.
Wadhvani, Neil	1/20/2026	1.6	Research and analyze tax, insurance, and wage-related information in response to internal request.
Wadhvani, Neil	1/20/2026	0.6	Prepare responses based on research findings and summary schedules.

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**Liquidation**

<b>Professional</b>	<b>Date</b>	<b>Hours</b>	<b>Activity</b>
Kelly, Chris	1/14/2026	0.4	Participate in meeting with Hilco, Milbank, and A&M re: liquidation mechanics.
Rogers, Joel	1/14/2026	0.4	Participate in meeting with Hilco, Milbank, and A&M re: liquidation mechanics.
Papai, Andrew	1/14/2026	0.4	Participate in meeting with Hilco, Milbank, and A&M re: liquidation mechanics.
LeGuen, Jonathon	1/14/2026	0.4	Participate in meeting with Hilco, Milbank, and A&M re: liquidation mechanics.
Wadhvani, Neil	1/14/2026	0.4	Participate in meeting with Hilco, Milbank, and A&M re: liquidation mechanics.
Kotseos, Grayson	1/14/2026	0.4	Participate in meeting with Hilco, Milbank, and A&M re: liquidation mechanics.
Hydeman, Blake	1/14/2026	0.4	Participate in meeting with Hilco, Milbank, and A&M re: liquidation mechanics.

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**Litigation**

<b>Professional</b>	<b>Date</b>	<b>Hours</b>	<b>Activity</b>
San Luis, Ana	12/29/2025	0.6	Discuss and confirm revised document review scope and strategy with A&M counsel, in response to document request.
San Luis, Ana	12/29/2025	0.6	Coordinate with review support team to prepare document review workspace for review by review team, in response to document request.
Segal, Jillian	12/29/2025	0.2	Configure user accounts for the document review team in the review platform and distribute credentials, in response to document request.
Segal, Jillian	12/29/2025	0.3	Communicate document review scope and provide instructions for accessing the document review platform, in response to document request.
San Luis, Ana	12/31/2025	0.8	Perform QA of additional revisions to document searches within the document review workspace, in response to document request.
Kelly, Chris	1/2/2026	0.4	Review and follow up with A&M on email review related to Milbank requests.
Segal, Jillian	1/4/2026	0.2	Call with the review team to outline the document review process and provide a platform overview, in response to document request.
Kelly, Chris	1/5/2026	0.2	Participate in call with A&M to discuss Milbank litigation questions.
Kelly, Chris	1/5/2026	0.3	Review and follow up on questions related to litigation review.
Cejka, Brian	1/6/2026	0.6	Review litigation correspondence and determine next steps.
San Luis, Ana	1/6/2026	0.8	Discuss additional document collections and search criteria requested with Milbank and A&M counsel, in response to document request.
San Luis, Ana	1/6/2026	0.8	Review additional data collection scope, needs, and questions with forensic collection team, in response to document request.
San Luis, Ana	1/6/2026	0.6	Coordinate with forensic collection team to collect additional data for custodians and data sources in scope, in response to document request.
San Luis, Ana	1/6/2026	0.6	Confirm additional document processing specifications with A&M counsel, in response to document request.
San Luis, Ana	1/6/2026	0.4	Coordinate with processing team on processing of additional data collected in response to document request.
Segal, Jillian	1/6/2026	0.2	Verify the document collection parameters and total volume, in response to document request.
Segal, Jillian	1/6/2026	0.3	Prepare the collected data for processing into the document review platform, in response to document request.
McLaughlin, Blake	1/6/2026	2.4	Extract metadata from custodian data sets and facilitate additional metadata for counsel's review, in response to document request.
Cejka, Brian	1/7/2026	0.3	Review litigation correspondence and determine next steps.
Kelly, Chris	1/7/2026	0.7	Review emails for potential litigation discovery.
San Luis, Ana	1/7/2026	0.8	Review and QC post-processing reports for additional data processed in response to document request.

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**Litigation**

San Luis, Ana	1/7/2026	0.8	Discuss and confirm document review scope and strategy with A&M counsel for additional data collected and revised search criteria, in response to document request.
Segal, Jillian	1/7/2026	0.6	Update the document review platform in preparation for the additional data, in response to document request.
Segal, Jillian	1/7/2026	0.8	Apply search terms to the additional dataset in response to document request.
McLaughlin, Blake	1/7/2026	1.3	Prepare additional custodian media sets for metadata extraction to prepare for keyword search and counsel review, in response to document request.
San Luis, Ana	1/8/2026	1.9	Perform QA of updated search hits report and searches within the document review workspace, in response to document request.
Segal, Jillian	1/8/2026	1.1	Prepare search result report for counsel with processing, search term, and anticipated document review counts, in response to document request.
Segal, Jillian	1/8/2026	0.3	Perform QA of search term report and document review platform, in response to document request.
San Luis, Ana	1/9/2026	1.8	Prepare required adjustments to searches and document review workspace permissions, in response to document request.
Kelly, Chris	1/12/2026	0.7	Participate in call with PJT and Milbank to discuss upcoming mediation and other case matters.
Kelly, Chris	1/12/2026	1.4	Review emails for potential litigation discovery.
San Luis, Ana	1/12/2026	0.8	Update project documentation archives to reflect the recent data collection and review initiatives, in response to document request.
San Luis, Ana	1/12/2026	1.3	Perform review of additional updates to document review workspace to prepare for additional document review.
Kelly, Chris	1/13/2026	0.9	Review emails for potential litigation discovery.
San Luis, Ana	1/13/2026	0.8	Participate in discussion re: production scope and specifications for preliminary document production with Milbank and A&M counsel, in response to document request.
San Luis, Ana	1/13/2026	0.8	Confirm additional document production specifications with Milbank and A&M counsel, in response to document request.
San Luis, Ana	1/13/2026	1.2	Perform additional review of updated search hits report and searches within the document review workspace, in response to document request.
San Luis, Ana	1/13/2026	0.7	Perform review of proposed document metadata field mapping for requested document production, in response to document request.
San Luis, Ana	1/13/2026	0.6	Update project documentation archives to reflect the recent document search and review initiatives, in response to document request.
Segal, Jillian	1/13/2026	1.6	Review external counsel's document metadata requirements and map them to existing platform fields, in response to document request.
Segal, Jillian	1/13/2026	1.1	Analyze the review population to identify any inconsistencies introduced during document review, in response to document request.
Cejka, Brian	1/14/2026	0.3	Participate in internal A&M call to discuss the status of mediation.

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**Litigation**

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Kelly, Chris	1/14/2026	0.2	Participate in call with Milbank to discuss mediation.
Kelly, Chris	1/14/2026	0.1	Participate in call with PJT to discuss mediation.
Kelly, Chris	1/14/2026	0.3	Participate in internal A&M call to discuss the status of mediation.
Kelly, Chris	1/14/2026	0.4	Participate in internal A&M calls to discuss the impact of potential mediation settlements on exit capital structure.
Papai, Andrew	1/14/2026	0.4	Participate in internal A&M calls to discuss the impact of potential mediation settlements on exit capital structure.
San Luis, Ana	1/14/2026	0.6	Confirm metadata field mapping and other document production specifications with A&M counsel, in response to document request.
San Luis, Ana	1/14/2026	0.9	Perform preliminary QA of document review results to identify potential inconsistent coding designations, in response to document request.
San Luis, Ana	1/14/2026	1.8	Perform QA of further revised search hits report and additional searches within the document review workspace, in response to document request.
Segal, Jillian	1/14/2026	0.9	Prepare an updated set of searches for documents within the review platform, in response to document request.
Segal, Jillian	1/14/2026	0.4	Prepare an updated search result report for Counsel's review, in response to document request.
Segal, Jillian	1/14/2026	0.4	Identify document population for production by creating targeted searches in the review platform, in response to document request.
Segal, Jillian	1/14/2026	0.4	Perform validation of document review fields post-mapping, in response to document request.
Segal, Jillian	1/14/2026	0.4	Prepare the document production set for export, including the application of post-production metadata updates, in response to document request.
Cejka, Brian	1/15/2026	0.4	Participate in call with PJT, Milbank and A&M to discuss outcome of mediation and next steps.
Kelly, Chris	1/15/2026	0.4	Participate in call with PJT, Milbank and A&M to discuss outcome of mediation and next steps.
Kelly, Chris	1/15/2026	0.3	Participate in call with USS, PJT, Milbank and A&M to provide update on mediation and discuss next steps.
Papai, Andrew	1/15/2026	0.3	Participate in call with USS, PJT, Milbank and A&M to provide update on mediation and discuss next steps.
San Luis, Ana	1/15/2026	1.6	Perform preliminary QA of proposed document production population, document searches, export settings, load file, and exported documents, in response to document request.
San Luis, Ana	1/15/2026	0.8	Provide Milbank and A&M counsel with overview of documents anticipated in preliminary document production, in response to document request.
San Luis, Ana	1/15/2026	0.8	Update project documentation archives to reflect the recent document review and production initiatives, in response to document request.
Segal, Jillian	1/15/2026	0.7	Conduct QA of the production population and associated metadata, in response to document request.

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**Meetings**

Professional	Date	Hours	Activity
Kelly, Chris	12/29/2025	0.6	Participate in call with USS to discuss chapter 11 filing and other matters.
Kelly, Chris	12/30/2025	0.2	Participate in call with USS to discuss the company's insurance renewal.
Kelly, Chris	1/5/2026	0.2	Participate in call with USS to discuss calls with AHG members.
Broskay, Cole	1/5/2026	0.8	Participate in initial discussion with USS and A&M re: accounting approach for DIP/RSA.
Papai, Andrew	1/5/2026	0.7	Participate in call with Milbank and PJT regarding case timeline and general case updates.
Kelly, Chris	1/6/2026	0.4	Participate in meeting with USS to discuss fleet operations.
Kelly, Chris	1/6/2026	1.7	Conduct yard visit of Gainesville, VA branch with USS.
Kelly, Chris	1/6/2026	1.5	Conduct visit of Elkwood, VA trailer yard with USS.
Papai, Andrew	1/6/2026	0.7	Participate in meeting with USS to review case timeline, reporting requirements, and operating requirements under the DIP credit facility.
Kelly, Chris	1/9/2026	1.0	Participate in call with USS to discuss ES&T group and other transformation initiatives.
Kelly, Chris	1/9/2026	0.2	Participate in call with USS to discuss insurance and other matters.
Kelly, Chris	1/9/2026	0.2	Participate in call with USS to discuss insurance and other matters.
Papai, Andrew	1/14/2026	1.1	Prepare for and participate in meeting with surety bond providers.

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**Plan & Disclosure Statement**

Professional	Date	Hours	Activity
Wadhvani, Neil	1/5/2026	1.4	Review equity rights offering subscription form and provided comments.
Papai, Andrew	1/7/2026	0.4	Participate in call with PJT regarding debt facility claim calculations.
Papai, Andrew	1/9/2026	1.2	Review and response to emails related to Plan / Disclosure Statement matters.
Wadhvani, Neil	1/12/2026	1.1	Review and analyze information contained in the forbearance agreement, including key terms and implications.
Kelly, Chris	1/15/2026	0.4	Review and follow up with Milbank on questions from the SEC related to the disclosure statement.
Kelly, Chris	1/16/2026	0.5	Participate in meeting with A&M team and Milbank discussing response to SEC letter.
Kelly, Chris	1/16/2026	0.2	Prepare correspondence with A&M re: SEC's disclosure statement inquiry.
Kelly, Chris	1/16/2026	0.6	Review and follow up with Milbank on questions from the SEC related to the disclosure statement.
Papai, Andrew	1/16/2026	0.5	Participate in meeting with A&M team and Milbank discussing response to SEC letter.
Kelly, Chris	1/20/2026	0.2	Prepare correspondence with A&M re: SEC questions related to the disclosure statement.
Kelly, Chris	1/20/2026	2.4	Review and follow up on response to SEC related to the disclosure statement.
Papai, Andrew	1/20/2026	1.7	Review draft emergence planning presentation and schedules.
Kelly, Chris	1/21/2026	0.6	Participate in call with USS, Milbank and A&M to discuss SEC questions related to the disclosure statement.
Kelly, Chris	1/21/2026	0.2	Participate in internal A&M call as follow-up to call with USS and Milbank on SEC questions.
Kelly, Chris	1/21/2026	0.2	Participate in call with USS to discuss SEC questions.
Kelly, Chris	1/21/2026	1.6	Review and follow up on response to SEC related to the disclosure statement.
Papai, Andrew	1/21/2026	0.6	Participate in call with USS, Milbank and A&M to discuss SEC questions related to the disclosure statement.
Papai, Andrew	1/21/2026	0.2	Participate in internal A&M call as follow-up to call with USS and Milbank on SEC questions.
Papai, Andrew	1/21/2026	0.7	Participate in call with Milbank and USS regarding financial projections in Disclosure Statement.
Kelly, Chris	1/22/2026	0.3	Participate in internal A&M call to discuss questions from the SEC related to the disclosure statement.
Kelly, Chris	1/22/2026	0.5	Participate in call with PwC, Milbank and A&M to discuss SEC questions on disclosure statement.

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**Plan & Disclosure Statement**

Kelly, Chris	1/22/2026	0.4	Review draft of supplemental disclosures for SEC and correspond with A&M re: same.
Kelly, Chris	1/22/2026	1.1	Review and provide additional comments on response to SEC on disclosure statement.
Papai, Andrew	1/22/2026	0.3	Participate in internal A&M call to discuss questions from the SEC related to the disclosure statement.
Papai, Andrew	1/22/2026	1.1	Update emergence planning presentation with latest changes and additional schedules.
Papai, Andrew	1/22/2026	0.5	Participate in call with PwC, Milbank and A&M to discuss SEC questions on disclosure statement.
Kelly, Chris	1/23/2026	0.4	Participate in call with USS and Milbank to discuss SEC questions related to the disclosure statement.
Kelly, Chris	1/23/2026	0.8	Review and follow up on questions from the SEC related to the disclosure statement.
Papai, Andrew	1/23/2026	1.4	Develop commentary on business plan projections for additional required disclosures.
Papai, Andrew	1/26/2026	0.8	Prepare for and participate in call with USS regarding SEC letter.
Papai, Andrew	1/26/2026	1.1	Prepare revisions to supplemental financial projections for Plan / Disclosure Statement.
Kelly, Chris	1/27/2026	0.4	Review plan supplement filing materials.
Kelly, Chris	1/27/2026	0.6	Review updated draft of response to SEC on additional Plan disclosures.
Kelly, Chris	1/28/2026	0.5	Review and comment on updated disclosures requested by the SEC.
Kelly, Chris	1/28/2026	0.7	Review and comment on draft of A&M declaration in support of confirmation.
Papai, Andrew	1/29/2026	1.4	Prepare revisions to declaration in support of confirmation; review and response to emails related to same.
Kelly, Chris	1/30/2026	0.3	Review plan objection from a landlord.
Papai, Andrew	1/30/2026	0.7	Prepare revisions to declaration in support of confirmation; review and response to emails related to same.

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**Retention**

<b>Professional</b>	<b>Date</b>	<b>Hours</b>	<b>Activity</b>
Bixler, Holden	12/29/2025	0.6	Prepare updated scheduled related to retention applications.
DiNatale, Trevor	1/1/2026	0.3	Update retention application details for upcoming filing.
Bixler, Holden	1/2/2026	0.8	Review updated schedules re: retention application and correspondence re: same.
Bixler, Holden	1/5/2026	0.9	Review finalized retention application and correspondence with A&M team re: same.
Kelly, Chris	1/20/2026	0.2	Review and follow up on questions from the US Trustee and Milbank related to the A&M retention application.
DiNatale, Trevor	1/21/2026	0.4	Coordinate with A&M team re: retention application details.
DiNatale, Trevor	1/21/2026	1.4	Review updated UST inquiries related to retention application.
Kelly, Chris	1/22/2026	0.4	Review and follow up on questions from the US Trustee on A&M's retention application.
Kelly, Chris	1/23/2026	0.1	Participate in call with Milbank to discuss comments from the US Trustee related to A&M retention.
Kelly, Chris	1/23/2026	0.4	Review and follow up on questions from the US Trustee related to A&M retention.
Kelly, Chris	1/26/2026	0.3	Review and follow up on questions from the US Trustee related to A&M retention.
DiNatale, Trevor	1/26/2026	0.8	Review retention application responses from UST.

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**Valuation**

Professional	Date	Hours	Activity
Juneau, David	1/6/2026	1.1	Process planning for impairment testing process required for 2025.
Juneau, David	1/7/2026	0.8	Review of draft financial statements for impairment testing scoping.
Argabright, Payton	1/8/2026	2.4	Perform comparable company analysis using S&P Capital IQ to identify guideline public companies for impairment analysis.
Perri, Hope	1/9/2026	0.3	Prepare initial model for ASC 360/350 analysis.
Perri, Hope	1/9/2026	0.9	Prepare analysis regarding AMVS modelling template.
Argabright, Payton	1/9/2026	1.6	Conduct transaction screening analysis using S&P Capital IQ to support impairment benchmarking.
Juneau, David	1/12/2026	1.4	Participate in internal working session with A&M to prepare impairment workplan.
Juneau, David	1/12/2026	0.9	Review information for documents provided related to data request list supporting impairment analysis.
Hill, Corey	1/12/2026	1.9	Perform review of model re: long-lived asset impairment mechanics and assumptions.
Hill, Corey	1/12/2026	2.4	Review model re: goodwill impairment mechanics and assumptions.
Perri, Hope	1/12/2026	1.4	Participate in internal working session with A&M to prepare impairment workplan.
Perri, Hope	1/12/2026	2.3	Perform review of forecast information to client-provided data to support impairment calculations.
Perri, Hope	1/13/2026	1.6	Prepare initial impairment support files re: comparative valuation methods.
Perri, Hope	1/13/2026	1.1	Update support papers for revised inventory impairment impacts, including recalculation of impairment losses.
Perri, Hope	1/13/2026	2.3	Adjust methodology for long-lived impairment run-out and residual value modeling.
Perri, Hope	1/13/2026	0.8	Review net working capital assumption metrics and their impact on impairment calculations.
Perri, Hope	1/13/2026	0.3	Review of estimated depreciation lives and their impact on impairment calculations.
Argabright, Payton	1/13/2026	1.2	Prepare and update valuation data request lists related to in-scope assets and asset-level detail.
Argabright, Payton	1/13/2026	1.8	Retrieve and analyze Capital IQ financial data for selected guideline public companies.
Perri, Hope	1/14/2026	2.8	Perform stress test for inventory impairment conclusions supporting long-lived asset impairment.
Juneau, David	1/16/2026	1.6	Participate in progress review with A&M re: impairment testing model, preparation of supporting inputs, and development of testing framework.

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**Valuation**

Juneau, David	1/16/2026	1.2	Prepare materials outlining impairment testing process.
Perri, Hope	1/16/2026	1.6	Participate in progress review with A&M re: impairment testing model, preparation of supporting inputs, and development of testing framework.
Perri, Hope	1/16/2026	0.4	Prepare sensitivity analysis performed to support impairment conclusions.
Perri, Hope	1/16/2026	1.7	Continue modelling for impairment analysis of long-lived assets and goodwill.
Perri, Hope	1/17/2026	2.9	Continue modelling adjustments for impairment mechanics (depreciation, amortization, and WACC inputs).
Perri, Hope	1/17/2026	1.2	Review of model mechanics for long-lived asset and goodwill impairment calculations.
Argabright, Payton	1/17/2026	1.1	Review year-end financial statements for use in impairment modeling.
Perri, Hope	1/18/2026	2.8	Adjustment to modelling for market approach in long-lived asset impairment.
Perri, Hope	1/18/2026	2.7	Built out forecasted capital expenditures and depreciation schedules within impairment model.
Perri, Hope	1/18/2026	2.9	Validate cash flow projections in model to ensure alignment with long-lived asset recoverable value testing.
Argabright, Payton	1/18/2026	1.1	Review business plan assumptions relevant to impairment testing.
Argabright, Payton	1/18/2026	0.8	Perform clerical and mathematical checks on key valuation inputs (including revenue and adjusted EBITDA) used in impairment analyses.
Juneau, David	1/19/2026	1.4	Review of prior valuations completed for the company supporting historical impairment analyses.
Perri, Hope	1/19/2026	1.3	Refresh model for revised Business Plan forecast provided.
Perri, Hope	1/19/2026	2.7	Continue modelling for impairment analysis of long-lived assets and goodwill.
Perri, Hope	1/19/2026	0.9	Review of prior valuations completed for the company supporting historical impairment analyses.
Perri, Hope	1/19/2026	2.1	Update tax depreciation and capital expenditures.
Juneau, David	1/20/2026	1.3	Review of key impairment assumptions, including revenue growth, margins, and discount rates.
Juneau, David	1/20/2026	1.7	Prepare analysis re: initial impairment conclusions and underlying business drivers.
Perri, Hope	1/21/2026	3.1	Update guideline public company data.
Perri, Hope	1/22/2026	2.7	Review revised impairment results based on draft feedback.

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**Valuation**

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Perri, Hope	1/22/2026	0.4	Review of estimated depreciation lives.
Argabright, Payton	1/24/2026	2.6	Review prior-year valuation materials, supporting impairment analysis for underlying assumptions and methodology.
Perri, Hope	1/25/2026	2.3	Revise footnotes to support valuation schedules.
Argabright, Payton	1/25/2026	1.4	Review current-period financial information to support impairment testing.
Juneau, David	1/27/2026	2.1	Review of sensitivity analyses to assess impairment outcome and key value drivers.
Juneau, David	1/28/2026	1.1	Review significant data assumptions dependencies affecting impairment testing.
Juneau, David	1/29/2026	2.6	Participate in internal call with A&M re: review of draft impairment analysis.
Perri, Hope	1/29/2026	2.6	Participate in internal call with A&M re: review of draft impairment analysis.

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**Vendor Management**

Professional	Date	Hours	Activity
Rogers, Joel	12/29/2025	1.0	Conduct training for USS employees regarding vendor management, including talking points, FAQs and the escalation protocol to address vendor issues.
Rogers, Joel	12/29/2025	1.9	Prepare materials and presentation for vendor management training, including talking points, FAQs and the escalation protocol to address vendor issues.
Rogers, Joel	12/29/2025	0.6	Participate in call with the USS procurement team to discuss vendor management and coordinate on next steps for vendor outreach.
Rogers, Joel	12/29/2025	0.6	Discuss with USS a telecom vendor, including gathering invoice and payment history data, and coordinate on next steps for outreach.
Rogers, Joel	12/29/2025	0.7	Participate in call with A&M to review and discuss data used to estimate trade claims in response to requests from the US Trustee.
Broskay, Cole	12/29/2025	1.0	Participate in call with A&M and USS re: AP process & vendor training.
Porter, Jordan	12/29/2025	1.0	Participate in call with A&M and USS re: AP process & vendor training.
Wadhvani, Neil	12/29/2025	1.1	Participate in discussion with USS and A&M to review AP processes and vendor onboarding procedures.
Wadhvani, Neil	12/29/2025	0.7	Participate in call with A&M to review and discuss data used to estimate trade claims in response to requests from the US Trustee.
Meeks, Ryan	12/29/2025	0.9	Prepare AP aging schedule by vendor re: pre-petition payables.
Meeks, Ryan	12/29/2025	0.5	Prepare analysis re: pre-petition vendor payables.
Meeks, Ryan	12/29/2025	0.8	Prepare preliminary forecast of interim prepetition vendor trade claims.
Rogers, Joel	12/30/2025	0.2	Participate in call with Milbank and A&M re: vendor escalation protocol.
Rogers, Joel	12/30/2025	0.4	Participate in call with a subcontracting vendor to discuss status of invoices and next steps for payment.
Rogers, Joel	12/30/2025	0.7	Gather and review invoice and payment data for a subcontracting vendor to prepare for a call with the vendor.
Rogers, Joel	12/30/2025	0.6	Discuss with USS an inquiry from a subcontracting vendor, including status of invoices and next steps for vendor outreach.
Rogers, Joel	12/30/2025	0.5	Review invoice and payment data for a subcontracting vendor in preparation for a call with the vendor.
Rogers, Joel	12/30/2025	0.3	Participate in call with the attorney for a subcontracting vendor to discuss the trade claims motion and next steps for payment of invoices.
Rogers, Joel	12/30/2025	1.8	Review data used to estimate trade claims and prepare summary in response to requests from the US Trustee.
LeGuen, Jonathon	12/30/2025	0.6	Participate in call with A&M re: interim trade claims support.
Wadhvani, Neil	12/30/2025	2.4	Prepare analysis related to vendor management issues.

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**Vendor Management**

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Wadhvani, Neil	12/30/2025	1.4	Perform review of upcoming vendor payments.
Bridgers, Kristen	12/30/2025	1.6	Prepare analysis related to prepetition invoice statuses.
Meeks, Ryan	12/30/2025	0.6	Participate in call with A&M re: interim trade claims support.
Cejka, Brian	12/31/2025	0.6	Review supplier and operational matters.
Kelly, Chris	12/31/2025	0.6	Review and follow up on vendor management issues.
Rogers, Joel	12/31/2025	0.8	Participate in call with a subcontracting vendor to discuss status of invoices and next steps for payment.
Rogers, Joel	12/31/2025	0.7	Review invoice and payments data for a subcontracting vendor and respond to inquiry from vendor.
Rogers, Joel	12/31/2025	0.4	Participate in call with a subcontracting vendor to discuss the Chapter 11 process and next steps for payment of invoices.
Rogers, Joel	12/31/2025	0.6	Review invoice and payments data for an additional waste dumping vendor and respond to inquiry from vendor.
Rogers, Joel	12/31/2025	0.4	Review invoice and payments data for a waste dumping vendor and respond to inquiry from vendor.
Rogers, Joel	12/31/2025	1.1	Discuss with USS outstanding invoices for a subcontracting vendor and the invoice reconciliation process to complete.
Rogers, Joel	12/31/2025	0.4	Discuss with Milbank preparing a vendor trade agreement to be used for certain vendors.
Wadhvani, Neil	12/31/2025	2.3	Review and address vendor management issues arising from inbound vendor requests.
Wadhvani, Neil	12/31/2025	1.3	Review draft vendor communications email and related talking points.
Bridgers, Kristen	12/31/2025	0.8	Communicate with finance and operations vendors regarding invoicing, case updates and payment expectations.
Meeks, Ryan	12/31/2025	1.6	Review interim trade relief coding.
Meeks, Ryan	12/31/2025	1.0	Review AP sub-model detail and past due detail.
Kotseos, Grayson	12/31/2025	0.3	Participate in internal call with A&M regarding invoice reconciliation matters.
Hydeman, Blake	12/31/2025	0.2	Correspond with A&M re: vendor management reconciliations.
Hydeman, Blake	12/31/2025	0.3	Participate in internal call with A&M regarding invoice reconciliation matters.
Rogers, Joel	1/1/2026	0.3	Prepare and send correspondence to the lawyer for a subcontracting vendor in response to additional information about the trade claims order.

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**Vendor Management**

Rogers, Joel	1/1/2026	1.1	Participate in discussion with A&M re: the vendor tracking file, including the status for each vendor listed and next steps for vendor follow up.
DiNatale, Trevor	1/1/2026	1.1	Participate in discussion with A&M re: the vendor tracking file, including the status for each vendor listed and next steps for vendor follow up.
Kelly, Chris	1/2/2026	0.4	Participate in call with A&M to discuss assisting the Company with the overall invoice reconciliation process and next steps to coordinate.
Rogers, Joel	1/2/2026	0.4	Participate in call with A&M to discuss assisting the Company with the overall invoice reconciliation process and next steps to coordinate.
Rogers, Joel	1/2/2026	0.8	Gather and review invoice and payment data for a financial services vendor to prepare for a call with the vendor.
Rogers, Joel	1/2/2026	0.7	Gather and review invoice and payment data for a subcontracting vendor to prepare for a call with the vendor.
Rogers, Joel	1/2/2026	0.9	Prepare a draft trade agreement for a subcontracting vendor and send to vendor with information about the trade claims order.
Rogers, Joel	1/2/2026	0.7	Gather and review invoice and payment data for a waste dumping vendor to prepare for a call with the vendor and discuss with USS.
Rogers, Joel	1/2/2026	0.6	Discuss status of invoice payments and vendor communications with A&M and USS related to a waste dumping vendor, including next steps for vendor communications.
Wadhvani, Neil	1/2/2026	0.9	Coordinate vendor management payments with two vendors, including confirmation of payment status and required approvals.
Bridgers, Kristen	1/2/2026	0.4	Communicate with waste deposit vendor regarding current bankruptcy status.
Bridgers, Kristen	1/2/2026	0.4	Research status of invoices for waste disposal vendor.
Bridgers, Kristen	1/2/2026	0.6	Communicate with waste deposit vendor regarding invoicing status and resumption of services.
Bridgers, Kristen	1/2/2026	0.8	Prepare vendor issue tracking system to manage service disruptions, talking points, and contact information.
Bridgers, Kristen	1/2/2026	0.4	Consolidate and update vendor talking points.
Bridgers, Kristen	1/2/2026	0.2	Prepare communication re: vendor tracking system.
Hydeman, Blake	1/2/2026	0.4	Perform review of contractor-level systems access for invoice reconciliations.
Rogers, Joel	1/5/2026	0.8	Gather and review invoice and payment data for an equipment vendor to prepare for a call with the vendor.
Rogers, Joel	1/5/2026	0.7	Participate in call with an equipment vendor to answer questions about the case and to discuss payment of invoices.
Rogers, Joel	1/5/2026	0.8	Discuss with A&M the vendor tracking file, including the status for each vendor listed and next steps for vendor follow up.
Rogers, Joel	1/5/2026	0.3	Prepare and send information to an equipment vendor regarding the trade claims order.

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Rogers, Joel	1/5/2026	0.6	Prepare and send information to a payroll processor vendor regarding the wages order.
Rogers, Joel	1/5/2026	0.3	Gather and review invoice and payment data for a safety equipment vendor to prepare for a call with the vendor.
Rogers, Joel	1/5/2026	0.9	Review invoice reconciliation information for a subcontracting vendor and discuss with USS outstanding items.
Wadhvani, Neil	1/5/2026	0.9	Review and comment on vendor-related matters, including payment status and open items.
Wadhvani, Neil	1/5/2026	0.8	Participate in working session with A&M to organize vendor workstreams and next steps.
Wadhvani, Neil	1/5/2026	0.8	Discuss with A&M the vendor tracking file, including the status for each vendor listed and next steps for vendor follow up.
Wadhvani, Neil	1/5/2026	0.9	Research and review details related to a new vendor payment request, including supporting documentation.
Wadhvani, Neil	1/5/2026	0.6	Participate in discussion with USS regarding invoice coding procedures for pre- and post-petition classification.
Bridgers, Kristen	1/5/2026	0.6	Review and comment on various vendor matters.
Bridgers, Kristen	1/5/2026	0.8	Participate in working session with A&M to organize vendor workstreams and next steps.
Bridgers, Kristen	1/5/2026	0.4	Perform review of services provided by utility vendor.
Bridgers, Kristen	1/5/2026	0.5	Perform review of invoices from utility vendor.
Bridgers, Kristen	1/5/2026	0.6	Communicate with utility vendor re: invoicing.
Bridgers, Kristen	1/5/2026	0.7	Perform review of services provided by utility vendor and communicate with their team about invoicing.
Bridgers, Kristen	1/5/2026	0.3	Review trade agreement for vendor.
Bridgers, Kristen	1/5/2026	0.6	Communicate with vendors regarding potential trade agreement.
Bridgers, Kristen	1/5/2026	0.6	Communicate with vendors regarding bond requirements and credit caps.
Bridgers, Kristen	1/5/2026	0.2	Document communication with waste vendor.
Bridgers, Kristen	1/5/2026	0.5	Communicate with waste vendor regarding service resumption.
Bridgers, Kristen	1/5/2026	0.4	Communicate with waste vendor regarding credit hold.
Bridgers, Kristen	1/5/2026	0.8	Research invoices and vendor payment status for waste vendors.

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Bridgers, Kristen	1/5/2026	0.4	Prepare and send communication to vendor re: payment status for waste vendors.
Bridgers, Kristen	1/5/2026	0.2	Document vendor payment status and communications to waste vendors.
Kelly, Chris	1/6/2026	0.2	Correspond with A&M regarding vendor management.
Rogers, Joel	1/6/2026	0.4	Participate in call with a tax advisory vendor regarding the ordinary course professionals retention and payment process.
Rogers, Joel	1/6/2026	0.7	Gather and review invoice and payment data for a staffing agency vendor and respond to the vendor's inquiry.
Rogers, Joel	1/6/2026	0.7	Gather and review invoice and payment data for a fencing vendor and respond to the vendor's inquiry.
Rogers, Joel	1/6/2026	1.1	Gather and review invoice and payment data for a business supplies vendor and respond to the vendor's inquiry.
Rogers, Joel	1/6/2026	0.8	Gather and review invoice and payment data for a supplies vendor and respond to the vendor's inquiry.
Wadhvani, Neil	1/6/2026	0.3	Review and assessed incoming vendor request and identified required information.
Wadhvani, Neil	1/6/2026	0.4	Coordinate internally and communicated with the company to request and obtain vendor contact information.
Wadhvani, Neil	1/6/2026	0.8	Participate in multiple calls with USS field operations to discuss fencing requirements, timing, and logistics related to shipment.
Wadhvani, Neil	1/6/2026	0.4	Participate in call with vendor to discuss shipment details, timing, and coordination of fencing delivery.
Wadhvani, Neil	1/6/2026	0.2	Communicate update to USS field operations regarding vendor discussions and next steps related to fencing shipment.
Wadhvani, Neil	1/6/2026	0.3	Provide update to internal A&M team regarding status of fencing shipment and coordination with USS field operations and vendor.
Wadhvani, Neil	1/6/2026	0.2	Follow up with vendor to provide and confirm contact information to facilitate ongoing coordination.
Wadhvani, Neil	1/6/2026	0.4	Update vendor tracker with current vendor information and status fields.
Bridgers, Kristen	1/6/2026	0.7	Communicate with supply vendor regarding account status, payment updates and credit terms.
Bridgers, Kristen	1/6/2026	0.9	Communicate with staffing vendor regarding account status, payment updates.
Bridgers, Kristen	1/6/2026	0.4	Draft and share follow up communication with staffing vendor regarding company current case and account status.
Bridgers, Kristen	1/6/2026	0.6	Draft and share follow up communication with supply vendor regarding company current case and account status.
Bridgers, Kristen	1/6/2026	0.5	Prepare standard communications for vendors regarding motions / interim orders.

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Bridgers, Kristen	1/6/2026	0.6	Research invoicing status for staffing vendor.
Bridgers, Kristen	1/6/2026	0.3	Research invoicing status for supply vendor.
Bridgers, Kristen	1/6/2026	0.2	Document status of negotiations with staffing vendor.
Bridgers, Kristen	1/6/2026	0.2	Document status of negotiations with inspection vendor.
Bridgers, Kristen	1/6/2026	0.2	Document status of negotiations with supply vendors.
Bridgers, Kristen	1/6/2026	0.8	Prepare standard communications for vendors regarding current case status.
Rogers, Joel	1/7/2026	0.9	Participate in call with an insurance claims administrator vendor to discuss treatment of insurance claims and payments to defense counsel.
Rogers, Joel	1/7/2026	0.9	Gather and review invoice and payment data for a subcontracting vendor to prepare for a call with the vendor.
Rogers, Joel	1/7/2026	0.8	Participate in call with a subcontracting vendor to discuss the case and next steps for payment of invoices.
Wadhvani, Neil	1/7/2026	0.6	Review notes from prior call with vendor and updated tracker with relevant comments and follow-up items.
Wadhvani, Neil	1/7/2026	0.8	Participate in call with vendor to review and analyze outstanding invoices and coordinate next steps.
Wadhvani, Neil	1/7/2026	0.4	Coordinate with internal cash management team regarding vendor payment.
Wadhvani, Neil	1/7/2026	0.3	Coordinate with USS AP team to facilitate vendor payment.
Bridgers, Kristen	1/7/2026	0.6	Research invoice status for vendor related to credit hold.
Bridgers, Kristen	1/7/2026	0.7	Research invoice status for vendor related to pre and post petition invoices.
Bridgers, Kristen	1/7/2026	0.6	Analyze invoicing status for vendor related to pre and post petition invoices.
Bridgers, Kristen	1/7/2026	0.9	Draft and share communication to vendor re: invoicing status and analysis.
Bridgers, Kristen	1/7/2026	0.8	Prepare trade agreement for supplier.
Bridgers, Kristen	1/7/2026	0.4	Communicate with vendor regarding trade agreement for supplier.
Bridgers, Kristen	1/7/2026	0.4	Research outstanding balances for waste vendor. .
Bridgers, Kristen	1/7/2026	0.8	Prepare material for meeting with client and vender regarding outstanding balances, current case status and trade agreement.

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Bridgers, Kristen	1/7/2026	0.4	Participate in meeting with USS and vender regarding outstanding balances, current case status and trade agreement.
Meeks, Ryan	1/7/2026	0.9	Review interim trade relief and disbursement timing.
Rogers, Joel	1/8/2026	2.7	Review and update the file mapping vendors to their relevant first day order treatment for AP to utilize.
Rogers, Joel	1/8/2026	0.8	Gather and review invoice and payment data for a utility vendor to prepare for a call with the vendor.
Rogers, Joel	1/8/2026	0.6	Gather and review invoice and payment data for a subcontracting vendor and respond to the vendor's inquiry.
Rogers, Joel	1/8/2026	0.6	Gather and review invoice and payment data for an additional subcontracting vendor and respond to the vendor's inquiry.
Wadhvani, Neil	1/8/2026	0.7	Update vendor tracker with current information in support of ongoing vendor coordination and payment processes.
Wadhvani, Neil	1/8/2026	0.4	Coordinate with USS to review invoice status for vendor and address outstanding items.
Wadhvani, Neil	1/8/2026	0.4	Communicate status update to vendor following internal coordination regarding invoice/payment matters.
Wadhvani, Neil	1/8/2026	0.6	Participate in discussion with vendor to analyze open invoices and coordinate next steps.
Wadhvani, Neil	1/8/2026	0.3	Update vendor tracker to reflect current information.
Bridgers, Kristen	1/8/2026	0.6	Communicate with vendor regarding outstanding invoices.
Bridgers, Kristen	1/8/2026	0.3	Communicate with USS and vendor regarding appropriate invoicing procedure.
Bridgers, Kristen	1/8/2026	0.6	Communicate with vendor regarding appropriate invoicing procedure.
Bridgers, Kristen	1/8/2026	0.5	Communicate with USS and vendor regarding outstanding invoices.
Bridgers, Kristen	1/8/2026	0.2	Document communications with vendor and company regarding account status.
Bridgers, Kristen	1/8/2026	0.2	Research outstanding invoices for cleaning vendors.
Bridgers, Kristen	1/8/2026	0.3	Research outstanding invoices for waste receiving vendor.
Bridgers, Kristen	1/8/2026	0.4	Communicate case status with cleaning vendor.
Bridgers, Kristen	1/8/2026	0.3	Draft and send communication to cleaning vendor regarding case and invoice payment status.
Bridgers, Kristen	1/8/2026	0.6	Coordinate service status with cleaning vendor.

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Bridgers, Kristen	1/8/2026	0.8	Communicate case status with waste vendor.
Bridgers, Kristen	1/8/2026	0.2	Communicate with USS re: service status with waste vendor.
Bridgers, Kristen	1/8/2026	0.8	Draft and send communication to waste vendor regarding case and invoice payment status.
Bridgers, Kristen	1/8/2026	0.6	Research outstanding tax matters.
Bridgers, Kristen	1/8/2026	0.4	Communicate with municipality regarding outstanding tax matters.
Bridgers, Kristen	1/8/2026	0.2	Draft and send follow up regarding communication with municipality regarding outstanding tax matters.
Bridgers, Kristen	1/8/2026	0.2	Communicate with USS regarding outstanding tax matter with municipality.
Bridgers, Kristen	1/8/2026	0.7	Communicate with USS regarding outstanding vendor matters related to discontinued services.
Bridgers, Kristen	1/8/2026	0.3	Update records and tracker with vendor and company communications.
Bridgers, Kristen	1/8/2026	0.3	Draft and send follow up to vendor regarding updated payment status of invoices.
Bridgers, Kristen	1/8/2026	0.3	Update records and tracker regarding outstanding tax matter.
Rogers, Joel	1/9/2026	0.6	Participate in call with USS to discuss status of the headquarters lease and next steps for communications with the landlord.
Rogers, Joel	1/9/2026	0.9	Review headquarters lease in preparation for a call with USS and possibly the landlord.
Rogers, Joel	1/9/2026	2.2	Review and update schedule of leases.
Rogers, Joel	1/9/2026	0.7	Review status of invoices for an equipment supply vendor and discuss with USS next steps for payment and communications to the vendor.
Rogers, Joel	1/9/2026	1.4	Gather and review invoice and payment data for a vehicle registration vendor and discuss with USS next steps for reconciling outstanding invoices and making payments.
Papai, Andrew	1/9/2026	0.6	Review and response to emails from Milbank regarding vendor matters.
Wadhvani, Neil	1/9/2026	0.4	Review and assess vendor request to change payment terms to cash on delivery (COD).
Wadhvani, Neil	1/9/2026	0.3	Coordinate internally to review and align on response to vendor.
Wadhvani, Neil	1/9/2026	0.7	Participate in discussion with counterparty regarding the Chapter 11 situation and followed up to confirm key points.
Wadhvani, Neil	1/9/2026	0.8	Participate in call with USS to review vendor payments made, reconcile activity to the top-30 vendor list, and address discrepancies.

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Sigman, Claudia	1/9/2026	0.4	Perform review of utility provider detail based on vendor outreach related to adequate assurance deposit.
Bridgers, Kristen	1/9/2026	0.8	Communicate with vendor regarding case status to have credit hold released.
Bridgers, Kristen	1/9/2026	0.9	Communicate with vendor regarding last payments and invoicing status.
Bridgers, Kristen	1/9/2026	0.7	Perform research regarding vendor invoicing status.
Bridgers, Kristen	1/9/2026	0.8	Communicate with fuel vendor re: trade agreements, payment terms and invoice status.
Bridgers, Kristen	1/9/2026	0.4	Communicate with company regarding real time waste disposal to have truck / driver released from yard.
Bridgers, Kristen	1/9/2026	0.4	Communicate with company regarding alternative payment methods to have truck / driver released from yard.
Bridgers, Kristen	1/9/2026	0.6	Research invoicing status for waste vendor.
Bridgers, Kristen	1/9/2026	0.6	Draft and send communication to vendor regarding case and invoicing status.
Bridgers, Kristen	1/9/2026	0.4	Document communication with company regarding credit hold and alternative payment options.
Bridgers, Kristen	1/9/2026	0.2	Document communication with waste vendor regarding credit hold and alternative payments.
Bridgers, Kristen	1/9/2026	0.5	Research invoice payments for compliance related vendor.
Bridgers, Kristen	1/9/2026	0.6	Research invoice payments for waste vendor.
Bridgers, Kristen	1/9/2026	0.7	Communicate with waste vendors to have credit hold removed following invoice payments.
Bridgers, Kristen	1/9/2026	0.6	Communicate with waste vendor re: invoicing status and service resumption.
Kelly, Chris	1/12/2026	0.5	Participate in call with USS to discuss status of vendor payments.
Rogers, Joel	1/12/2026	1.4	Participate in discussion with A&M regarding the vendor tracking file, including the status for each vendor listed and next steps for vendor follow up.
Rogers, Joel	1/12/2026	0.8	Revise schedule of ordinary course professionals in terms of their classification and categorization by expected spending based on additional feedback from the Company.
Rogers, Joel	1/12/2026	0.7	Review additional invoice and payment data for a vehicle registration vendor and discuss with USS next steps for reconciling outstanding invoices and making payments.
Rogers, Joel	1/12/2026	0.8	Review invoice and payment data for a subcontracting vendor to prepare for a call with the vendor.
LeGuen, Jonathon	1/12/2026	0.8	Participate in meeting with A&M to assess vendor payment status and determine appropriate next steps.

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Wadhvani, Neil	1/12/2026	0.8	Review and analyze details of vendor payments made last week and coordinate internally to confirm accuracy and status.
Wadhvani, Neil	1/12/2026	0.8	Research and confirm vendor names in response to an information request in support of ongoing reporting and review.
Wadhvani, Neil	1/12/2026	0.7	Coordinate internally to align on issues, talking points, and approach for upcoming AP vendor payment call.
Wadhvani, Neil	1/12/2026	0.8	Participate in meeting with A&M to assess vendor payment status and determine appropriate next steps.
Bridgers, Kristen	1/12/2026	0.6	Communicate with fire suppression vendor regarding credit hold.
Bridgers, Kristen	1/12/2026	0.7	Communicate with fire suppression vendor regarding detailed invoice status.
Bridgers, Kristen	1/12/2026	1.1	Prepare and share follow up communication with fire suppression vendor regarding correct invoicing process.
Bridgers, Kristen	1/12/2026	0.2	Communication with company regarding timeline for fire suppression inspections.
Bridgers, Kristen	1/12/2026	0.5	Communicate with fire suppression vendor regarding payment expectations and terms.
Bridgers, Kristen	1/12/2026	0.4	Update records regarding various outstanding vendor matters for waste vendors.
Bridgers, Kristen	1/12/2026	0.4	Update records regarding various outstanding vendor matters for compliance vendors.
Bridgers, Kristen	1/12/2026	0.2	Update company regarding inspection timeline.
Bridgers, Kristen	1/12/2026	0.2	Communication with company regarding invoice payment expectations.
Meeks, Ryan	1/12/2026	1.4	Participate in discussion with A&M regarding the vendor tracking file, including the status for each vendor listed and next steps for vendor follow up.
Kelly, Chris	1/13/2026	0.2	Correspond with A&M regarding IT vendor contracts.
Rogers, Joel	1/13/2026	0.6	Prepare response to vendor inquiries from two vendors that received communications from a third party claims trader.
Rogers, Joel	1/13/2026	0.6	Gather and review invoice and payment data for a waste dumping vendor and respond to the vendor's inquiry.
Wadhvani, Neil	1/13/2026	0.8	Review and analyze invoice details in connection with responding to vendors.
Sigman, Claudia	1/13/2026	0.9	Analyze historical disbursements for utility providers based on vendor outreach for additional adequate assurance.
Bridgers, Kristen	1/13/2026	0.4	Communicate with waste vendor regarding case update and payment concerns.
Bridgers, Kristen	1/13/2026	0.3	Communicate with waste vendor regarding case update and invoice status.

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Bridgers, Kristen	1/13/2026	0.6	Research invoice status for waste vendors.
Bridgers, Kristen	1/13/2026	0.4	Communicate with waste vendors regarding credit terms.
Bridgers, Kristen	1/13/2026	0.6	Communicate with waste vendors regarding invoice payment status.
Bridgers, Kristen	1/13/2026	0.7	Update company regarding various waste vendor matters related to service resumption and credit holds.
Bridgers, Kristen	1/13/2026	0.4	Update internal records regarding various waste vendor matters related to service resumption and credit holds.
Kelly, Chris	1/14/2026	0.3	Review and follow up with Milbank on questions related to vendor management.
Rogers, Joel	1/14/2026	0.6	Review and revise trade agreement for a waste dumping vendor and discuss with USS next steps to communicate with the vendor.
Rogers, Joel	1/14/2026	1.1	Gather and review invoice and payment data for an additional equipment rental vendor and discuss with USS next steps to reconcile invoices and communicate with the vendor.
Rogers, Joel	1/14/2026	0.8	Review invoice and payment data for an equipment rental vendor and discuss with USS next steps to reconcile invoices and communicate with the vendor.
Rogers, Joel	1/14/2026	0.7	Participate in call with an equipment rental vendor to discuss status of the case and next steps for invoice payments.
Wadhvani, Neil	1/14/2026	1.4	Coordinate with multiple vendors to manage payment matters and facilitate resumption of services in support of ongoing operations.
Wadhvani, Neil	1/14/2026	0.7	Coordinate internally to review vendor payment status and determine outreach to specific vendors.
Wadhvani, Neil	1/14/2026	1.4	Coordinate with multiple vendors regarding outstanding payments, invoice status, and resolution of open items.
Wadhvani, Neil	1/14/2026	0.8	Reconcile vendor feedback with AP records and payment history to confirm invoice status and discrepancies.
Wadhvani, Neil	1/14/2026	0.6	Coordinate internally regarding vendor payment status, Reconcile findings, and next steps.
Bridgers, Kristen	1/14/2026	0.5	Research invoice status for staffing vendors.
Bridgers, Kristen	1/14/2026	0.4	Communicate with company regarding invoicing next steps.
Bridgers, Kristen	1/14/2026	0.5	Communicate to staffing vendor next steps.
Bridgers, Kristen	1/14/2026	0.2	Document communication to staffing vendor and company re: next steps.
Bridgers, Kristen	1/14/2026	0.4	Research utility accounts..
Bridgers, Kristen	1/14/2026	1.4	Communicate with utility provider regarding case status and account list.

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Bridgers, Kristen	1/14/2026	0.8	Communicate with different department of utility provider regarding case status and account list.
Bridgers, Kristen	1/14/2026	0.9	Communicate with different department of utility provider regarding status of active accounts and case status.
Bridgers, Kristen	1/14/2026	0.4	Prepare and share communications with legal regarding trade agreement.
Bridgers, Kristen	1/14/2026	0.4	Prepare and share communications with company regarding trade agreement for waste vendor.
Bridgers, Kristen	1/14/2026	0.3	Prepare and share communications with company regarding trade agreement for supplier.
Bridgers, Kristen	1/14/2026	0.3	Communicate with municipality regarding outstanding tax matters, current case status and next steps.
Bridgers, Kristen	1/14/2026	0.4	Communicate with company regarding outstanding tax matters, current case status and next steps.
Bridgers, Kristen	1/14/2026	0.3	Communicate with waste vendors to have services resumed at several disposal sites.
Bridgers, Kristen	1/14/2026	0.6	Communicate with corporate offices at waste vendors to have services resumed at several disposal sites.
Bridgers, Kristen	1/14/2026	0.4	Document status updates on various vendor matters regarding COD requests, credit term reinstatement and status of negotiations.
Hydeman, Blake	1/14/2026	0.6	Prepare invoices related to a utility vendor's account.
Hydeman, Blake	1/14/2026	0.6	Prepare analysis related to the latest AP run.
Rogers, Joel	1/15/2026	1.1	Review and discuss with USS the status of the invoice reconciliation for a vehicle registration vendor and next steps for communicating with the vendor.
Wadhvani, Neil	1/15/2026	1.6	Coordinate with multiple vendors to review outstanding invoices, confirm payment status, and address open questions.
Wadhvani, Neil	1/15/2026	0.9	Reconcile vendor communications with AP records and payment history to confirm invoice status and discrepancies.
Wadhvani, Neil	1/15/2026	0.7	Coordinate internally with the AP team to review vendor payment issues, confirm payment timing, and align on resolution steps.
Wadhvani, Neil	1/15/2026	0.4	Reconcile AP and vendor information and identified follow-up actions and next steps.
Wadhvani, Neil	1/15/2026	0.4	Review and update tracker with current information and status.
Bridgers, Kristen	1/15/2026	0.6	Communicate with company regarding trade agreement execution and documentation for supply vendor.
Bridgers, Kristen	1/15/2026	1.0	Communicate with waste vendor regarding case status and appropriate invoicing procedure.
Bridgers, Kristen	1/15/2026	0.6	Communicate with waste vendor regarding current invoicing status.

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Bridgers, Kristen	1/15/2026	0.6	Communicate with waste vendors regarding case status, appropriate invoicing procedure and current invoicing status.
Bridgers, Kristen	1/15/2026	0.6	Research invoicing status for waste receiver.
Bridgers, Kristen	1/15/2026	0.8	Research payment status to waste receiver.
Rogers, Joel	1/16/2026	0.7	Participate in working session with A&M to review and organize outstanding vendor matters.
Rogers, Joel	1/16/2026	0.8	Participate in working session with A&M re: vendor workstreams and next steps.
Rogers, Joel	1/16/2026	0.6	Participate in meeting with Florida taxing authority to discuss the case and the taxes order.
Rogers, Joel	1/16/2026	0.4	Review invoice and payment data for a payroll processing vendor and respond to inquiry from the vendor.
Rogers, Joel	1/16/2026	0.6	Review invoice and payment data for a salt supply vendor and respond to the vendor's inquiry.
Rogers, Joel	1/16/2026	0.4	Review invoice and payment data for a truck repair vendor and respond to the vendor's inquiry.
Rogers, Joel	1/16/2026	0.4	Review trade agreement for a waste dumping vendor and correspond with A&M on next steps to complete agreement.
Rogers, Joel	1/16/2026	0.5	Discuss with USS the status of a tax and accounting advisory vendor and the need going forward for consideration as an ordinary course professional.
Rogers, Joel	1/16/2026	0.7	Review and correspond with A&M on the status of the invoice reconciliation for a supplies vendor and next steps for communicating with the vendor.
Rogers, Joel	1/16/2026	1.1	Discuss with A&M the vendor tracking file, including the status for each vendor listed and next steps for vendor follow up.
Wadhvani, Neil	1/16/2026	0.7	Participate in working session with A&M to review and organize outstanding vendor matters.
Wadhvani, Neil	1/16/2026	1.1	Discuss with A&M the vendor tracking file, including the status for each vendor listed and next steps for vendor follow up.
Wadhvani, Neil	1/16/2026	1.9	Continue to coordinate internally and with vendors regarding payment status, outstanding items, and next steps.
Sigman, Claudia	1/16/2026	0.8	Analyze utility deposit detail and historical spend based on review of vendor correspondence.
Bridgers, Kristen	1/16/2026	0.8	Participate in working session with A&M re: vendor workstreams and next steps.
Bridgers, Kristen	1/16/2026	0.4	Research invoice status to waste receiver.
Bridgers, Kristen	1/16/2026	0.3	Research branch location information for waste receiver.
Bridgers, Kristen	1/16/2026	0.4	Communicate with waste vendor regarding status of negotiations and, trade agreement.

*United Site Services, Inc. et al.*  
**Time Detail by Professional**  
*December 29, 2025 through January 31, 2026*

**Vendor Management**

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Bridgers, Kristen	1/16/2026	0.3	Communicate with waste vendor regarding staffing schedule and receipt of payment.
Bridgers, Kristen	1/16/2026	0.3	Update internal tracking system with latest notes related to various utility providers.
Bridgers, Kristen	1/16/2026	0.4	Update internal tracking system with latest notes related to various waste vendor matters.
Bridgers, Kristen	1/16/2026	1.2	Communicate with utility company regarding chapter 11 filing and account status.
Bridgers, Kristen	1/16/2026	0.8	Communicate with different department at utility company regarding chapter 11 filing and account status.
Bridgers, Kristen	1/16/2026	1.5	Communicate with different department at utility company regarding current account status and closures related to chapter 11 filing.
Rogers, Joel	1/19/2026	0.7	Participate in call with USS to discuss key IT vendors, including approach to contract negotiations and next steps for communications to the vendors.
Rogers, Joel	1/19/2026	0.4	Revise schedule of ordinary course professionals in terms of their classification and categorization by expected spending based on additional feedback from the Company.
Rogers, Joel	1/19/2026	0.4	Analyze outstanding invoices and next steps for communication to a utility provider.
Rogers, Joel	1/19/2026	0.7	Review invoice and payment data for a subcontracting vendor to prepare for a call with the vendor.
Rogers, Joel	1/19/2026	0.4	Participate in call with a subcontracting vendor to discuss the case and next steps for payment of invoices.
Rogers, Joel	1/19/2026	0.4	Review latest invoice reconciliation data for an equipment rental vendor and respond to inquiry from vendor.
Rogers, Joel	1/19/2026	0.7	Review invoice and payment data for an IT vendor to prepare for a call with the vendor.
Rogers, Joel	1/19/2026	0.7	Discuss with USS outstanding invoices for an IT vendor and the invoice reconciliation process to complete, as well as next steps to communicate to the vendor.
Rogers, Joel	1/19/2026	1.1	Review contract for potential rejection and discuss with USS and Milbank.
Rogers, Joel	1/19/2026	1.3	Prepare schedule reconciling invoices and payments for an equipment rental vendor.
Wadhvani, Neil	1/19/2026	0.4	Review request to engage vendor regarding change to cash-on-delivery (COD) terms and scoped required follow-up.
Wadhvani, Neil	1/19/2026	1.1	Review and analyze historical payment activity for vendor in connection with COD request.
Wadhvani, Neil	1/19/2026	1.4	Communicate with vendor to discuss COD terms and payment status and followed up to confirm key points.
Wadhvani, Neil	1/19/2026	0.9	Coordinate internally regarding vendor payment status, COD terms, and next steps.
Rogers, Joel	1/20/2026	0.5	Participate in call with a tax advisory vendor regarding the ordinary course professionals retention and payment process.

*United Site Services, Inc. et al.*  
**Time Detail by Professional**  
*December 29, 2025 through January 31, 2026*

**Vendor Management**

Rogers, Joel	1/20/2026	2.2	Review and reconcile invoice and payments data for multiple vendors in regards to a third party claims trader that purchased the vendors' claims.
Rogers, Joel	1/20/2026	0.6	Review and discuss with USS the status of the invoice reconciliation for a salt supply vendor and next steps for communicating with the vendor.
Rogers, Joel	1/20/2026	0.7	Review and discuss with USS the status of the invoice reconciliation for a subcontracting vendor and next steps for communicating with the vendor.
Rogers, Joel	1/20/2026	0.4	Discuss with A&M status of communications with a utility vendor and next steps to pay invoices.
Rogers, Joel	1/20/2026	0.6	Participate in discussion with USS re: invoice and payments data for multiple vendors in regards to a third party claims trader that purchased the vendors' claims.
Rogers, Joel	1/20/2026	0.9	Discuss with A&M the vendor tracking file, including the status for each vendor listed and next steps for vendor follow up.
Wadhvani, Neil	1/20/2026	1.3	Coordinate with vendors to follow up on open items and outstanding matters.
Wadhvani, Neil	1/20/2026	0.7	Review underlying information and update tracker to reflect current status and follow-up items.
Wadhvani, Neil	1/20/2026	0.9	Discuss with A&M the vendor tracking file, including the status for each vendor listed and next steps for vendor follow up.
Wadhvani, Neil	1/20/2026	0.4	Discuss with A&M status of communications with a utility vendor and next steps to pay invoices.
Wadhvani, Neil	1/20/2026	0.8	Review and analyze invoice data to reconcile vendor invoice status against payments made.
Wadhvani, Neil	1/20/2026	0.6	Prepare a list of open vendor invoices based on reconciled AP data.
Wadhvani, Neil	1/20/2026	0.3	Provide open invoice list to USS AP team for follow-up with vendors.
Bridgers, Kristen	1/20/2026	0.6	Prepare for and communicate with waste vendor regarding status of negotiations and trade agreement.
Bridgers, Kristen	1/20/2026	0.4	Research invoicing status for several waste treatment centers.
Bridgers, Kristen	1/20/2026	0.7	Analyze invoicing status vs vendor records for several waste treatment centers.
Bridgers, Kristen	1/20/2026	0.8	Communicate with vendor re: status of outstanding invoices for several waste treatment centers.
Bridgers, Kristen	1/20/2026	0.4	Communicate with company re: status of outstanding invoices for several waste treatment centers.
Bridgers, Kristen	1/20/2026	0.8	Update waste vendor regarding invoice analysis and payment expectations.
Bridgers, Kristen	1/20/2026	0.2	Document communication with vendor and company re: credit hold removal.
Bridgers, Kristen	1/20/2026	0.7	Communicate with supervisor at waste facility regarding repeated issues with service and invoicing status discrepancies.

*United Site Services, Inc. et al.*  
*Time Detail by Professional*  
*December 29, 2025 through January 31, 2026*

**Vendor Management**

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Bridgers, Kristen	1/20/2026	0.4	Research invoicing status for waste facility.
Bridgers, Kristen	1/20/2026	0.6	Communicate with waste vendor regarding trade agreement status.
Bridgers, Kristen	1/20/2026	0.2	Communicate with counsel regarding waste vendor trade agreement.
Meeks, Ryan	1/20/2026	1.8	Prepare analysis re: AP aging as of 1/19.
Meeks, Ryan	1/20/2026	0.8	Review vendor disbursement timing and AP aging as of 1/19.
Meeks, Ryan	1/20/2026	1.4	Integrate latest thinking AP aging into cash flow model re: 1/24 liquidity forecast.
Rogers, Joel	1/21/2026	1.4	Review latest invoice reconciliation data and update summary of reconciliation for a subcontracting vendor and respond to inquiry from vendor.
Rogers, Joel	1/21/2026	0.3	Discuss with Milbank request from a utility provider to make an adequate assurance payment directly to the vendor and next steps to make payment.
Rogers, Joel	1/21/2026	0.7	Gather and review invoice and payment data for another waste dumping vendor and respond to the vendor's inquiry.
Rogers, Joel	1/21/2026	0.5	Gather and review invoice and payment data for a waste dumping vendor and respond to the vendor's inquiry.
Rogers, Joel	1/21/2026	0.6	Review outstanding invoices and recent payments for a tax advisory vendor and prepare reconciliation.
Papai, Andrew	1/21/2026	1.1	Participate in call with USS regarding surety bonds; review and response to emails related to same.
Bridgers, Kristen	1/21/2026	0.6	Communicate with waste vendor regarding removal of COD status.
Bridgers, Kristen	1/21/2026	0.2	Communicate with company regarding removal of COD status.
Bridgers, Kristen	1/21/2026	0.3	Update internal tracking system with latest notes related to credit hold status for waste vendors.
Bridgers, Kristen	1/21/2026	0.8	Update internal tracking system with next steps regarding payment expectations and next steps.
Bridgers, Kristen	1/21/2026	0.7	Communicate with utility vendor regarding account and case status.
Bridgers, Kristen	1/21/2026	0.9	Communicate with utility vendor regarding adequate assurance and deposit concerns.
Bridgers, Kristen	1/21/2026	1.2	Communicate with different party at utility vendor regarding adequate assurance and case updates.
Bridgers, Kristen	1/21/2026	0.6	Communicate with waste vendor regarding current negotiations and trade agreement status.
Bridgers, Kristen	1/21/2026	0.6	Communicate with supplier about current case status.

*United Site Services, Inc. et al.*  
**Time Detail by Professional**  
*December 29, 2025 through January 31, 2026*

**Vendor Management**

Bridgers, Kristen	1/21/2026	0.5	Communicate with supplier about credit terms and future payment expectations.
Rogers, Joel	1/22/2026	2.3	Prepare summary of vendor communications and status of invoice reconciliations.
Rogers, Joel	1/22/2026	2.7	Review and update schedule of trade claims paid to date and comparison to estimated trade claims.
Rogers, Joel	1/22/2026	0.8	Gather and review invoice and payment data for a supply vendor and respond to the vendor's inquiry.
Rogers, Joel	1/22/2026	1.9	Prepare analysis regarding vendor tracking, including the status for each vendor listed and next steps for vendor follow up.
Wadhvani, Neil	1/22/2026	0.9	Review underlying information and update tracker to reflect current status and follow-up items.
Wadhvani, Neil	1/22/2026	0.6	Research, review, and analyze information related to a specific vendor in response to an internal request.
Bridgers, Kristen	1/22/2026	0.4	Research invoicing status for supplier that uses financing vendor intermediary.
Bridgers, Kristen	1/22/2026	0.6	Communicate with parties at financing vendor regarding account status and chapter 11 procedures.
Bridgers, Kristen	1/22/2026	0.9	Communicate with commercial department at financing vendor regarding account status and chapter 11 procedures.
Bridgers, Kristen	1/22/2026	0.8	Communicate with bankruptcy department at financing vendor regarding account status and chapter 11 procedures.
Bridgers, Kristen	1/22/2026	0.8	Research company account information to gain access to vendor records.
Bridgers, Kristen	1/22/2026	0.6	Research company account and payment status for vendor negotiations.
Bridgers, Kristen	1/22/2026	0.4	Communicate with waste vendor regarding trade agreement execution and next steps.
Rogers, Joel	1/23/2026	0.3	Participate in discussion with company re: next steps to pay an adequate assurance amount directly to a utility vendor.
Rogers, Joel	1/23/2026	0.6	Review list of leases and contracts to evaluate potential contract rejections.
Rogers, Joel	1/23/2026	0.9	Discuss with USS leases and contracts for potential rejection.
Rogers, Joel	1/23/2026	0.4	Discuss with Milbank a contract for potential rejection.
Rogers, Joel	1/23/2026	0.4	Provide requested information and prepare response to a tax advisory firm considered an ordinary course professional.
Rogers, Joel	1/23/2026	0.4	Respond to vendor inquiries about the ordinary course professionals process and forms.
Rogers, Joel	1/23/2026	1.0	Prepare analysis regarding vendor payment status and next steps.

*United Site Services, Inc. et al.*  
**Time Detail by Professional**  
*December 29, 2025 through January 31, 2026*

**Vendor Management**

Sigman, Claudia	1/23/2026	0.3	Analyze utility account numbers based on vendor outreach related to account treatment.
Bridgers, Kristen	1/23/2026	0.4	Research invoice status for construction vendor with negotiated agreements with third party claim acquirer.
Bridgers, Kristen	1/23/2026	0.6	Research invoice status for cleaning vendor with negotiated agreements with third party claim acquirer.
Bridgers, Kristen	1/23/2026	0.7	Research invoice status for services vendor with negotiated agreements with third party claim acquirer.
Bridgers, Kristen	1/23/2026	0.6	Communicate with construction vendor regrading invoices status and agreements with third party claim acquirer.
Bridgers, Kristen	1/23/2026	0.6	Communicate with cleaning vendor regrading invoices status and agreements with third party claim acquirer.
Bridgers, Kristen	1/23/2026	0.5	Communicate with services vendor regrading invoices status and agreements with third party claim acquirer.
Bridgers, Kristen	1/23/2026	0.4	Draft and share follow up communication with construction vendor regrading third party claim acquirer.
Bridgers, Kristen	1/23/2026	0.4	Draft and share follow up communication with services vendor regrading third party claim acquirer.
Bridgers, Kristen	1/23/2026	0.4	Draft and share communication with company regrading invoices status and agreements with third party claim acquirer.
Bridgers, Kristen	1/23/2026	0.4	Draft and share communication with team regrading invoices status and agreements with third party claim acquirer.
Bridgers, Kristen	1/23/2026	0.4	Communicate with company regarding outstanding municipal sales tax audit and next steps.
Bridgers, Kristen	1/23/2026	0.6	Communicate with commercial group at financing vendor regarding next steps to reinstate credit terms.
Bridgers, Kristen	1/23/2026	0.8	Communicate with bankruptcy group at financing vendor regarding next steps to reinstate credit terms.
Bridgers, Kristen	1/23/2026	0.4	Communicate with company regarding account status and next steps with financing vendor.
Rogers, Joel	1/26/2026	1.7	Gather contact information for ordinary course professionals and prepare table of the same.
Papai, Andrew	1/26/2026	0.7	Prepare for and participate in vendor call re: bankruptcy process and resumption of services.
Bridgers, Kristen	1/26/2026	0.4	Update company and counsel regarding communication with vendors that allegedly signed agreements with third party claim purchaser.
Bridgers, Kristen	1/26/2026	0.2	Research independent contractor company relationship.
Bridgers, Kristen	1/26/2026	0.4	Research independent contractor payment status and activity.
Bridgers, Kristen	1/26/2026	0.4	Research inclusion of independent contractor in relief calculations.

*United Site Services, Inc. et al.*  
**Time Detail by Professional**  
*December 29, 2025 through January 31, 2026*

**Vendor Management**

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Bridgers, Kristen	1/26/2026	0.4	Prepare materials for meeting with independent contractor.
Bridgers, Kristen	1/26/2026	0.6	Communicate with independent contractor regarding case updates, invoicing status and motion / order updates.
Bridgers, Kristen	1/26/2026	0.3	Follow up with independent contractor regarding next step.
Bridgers, Kristen	1/26/2026	0.2	Document communications and status of independent contractor vendor matters.
Bridgers, Kristen	1/26/2026	0.2	Update company re: independent contractor vendor matters.
Kelly, Chris	1/27/2026	0.4	Review and follow up with management on questions related to contract and lease rejections.
Rogers, Joel	1/27/2026	0.4	Review lease information pertaining to a landlord that inquired about treatment under the Plan and discuss with USS.
Rogers, Joel	1/27/2026	1.6	Update reconciliation of invoice and payments data for multiple vendors in regards to a third party claims trader that purchased the vendors' claims.
Rogers, Joel	1/27/2026	0.6	Review completed declaration and questionnaire from an ordinary course professional and respond to their questions.
Bridgers, Kristen	1/27/2026	0.4	Research invoice status of waste vendor.
Bridgers, Kristen	1/27/2026	0.5	Communicate with waste vendor regarding current account status and credit terms.
Bridgers, Kristen	1/27/2026	0.2	Communicate with company regarding current account status with waste vendor.
Meeks, Ryan	1/27/2026	1.9	Prepare analysis re: AP aging as of 1/27.
Rogers, Joel	1/28/2026	0.6	Gather and review invoice and payment data for a staffing agency vendor and respond to the vendor's inquiry.
Rogers, Joel	1/28/2026	0.4	Update table of contact information for ordinary course professionals based on information from the Company and discuss next steps with USS.
Rogers, Joel	1/28/2026	1.1	Gather and review invoice and payment data for a supply vendor and prepare summary to discuss with USS.
Bridgers, Kristen	1/28/2026	0.4	Communicate with fuel supplier regarding account status, credit terms and current case status.
Bridgers, Kristen	1/28/2026	0.6	Research status of invoices for fuel supplier.
Bridgers, Kristen	1/28/2026	0.6	Communicate with fuel supplier regarding payment status and expectations.
Bridgers, Kristen	1/28/2026	0.6	Research invoice status for waste vendor in company accounting platforms.
Bridgers, Kristen	1/28/2026	0.6	Research vendor charges related to surcharges and current chapter 11 case.

*United Site Services, Inc. et al.*  
*Time Detail by Professional*  
*December 29, 2025 through January 31, 2026*

**Vendor Management**

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Bridgers, Kristen	1/28/2026	0.4	Communicate with waste vendor regarding service resumption and account status.
Bridgers, Kristen	1/28/2026	0.2	Communicate with company to provide update regarding waste vendor status.
Bridgers, Kristen	1/28/2026	0.9	Follow up correspondence with waste provider regarding resumption of services and account status.
Bridgers, Kristen	1/28/2026	0.7	Follow up correspondence with financial services provider regarding account status.
Bridgers, Kristen	1/28/2026	0.4	Follow up with commercial department with financial services provider regarding account status.
Meeks, Ryan	1/28/2026	2.1	Prepare updates to AP aging as of 1/27 re: vendor disbursement timing.
Bridgers, Kristen	1/29/2026	0.8	Research invoice submittance for supplier in company accounting platforms.
Bridgers, Kristen	1/29/2026	0.4	Communicate with supplier re: outstanding invoices and correct invoicing procedure.
Bridgers, Kristen	1/29/2026	0.6	Compare company records with supplier records re: invoice status.
Bridgers, Kristen	1/29/2026	0.3	Communicate with company re: next steps for account resumption.
Bridgers, Kristen	1/29/2026	0.7	Communicate to vendor re: paid and missing invoices for account resumption.
Bridgers, Kristen	1/29/2026	0.2	Communicate with waste vendor re: account resumption and timeline.
Bridgers, Kristen	1/29/2026	0.2	Communicate with company re: waste vendor account resumption and timeline.
Bridgers, Kristen	1/29/2026	0.2	Communicate with counsel regarding adequate assurance request from utility provider.
Bridgers, Kristen	1/29/2026	0.6	Communicate with utility provider regarding adequate assurance deposit increase request.
Rogers, Joel	1/30/2026	0.7	Gather and review invoice and payment data for a propane supply vendor and respond to the vendor's inquiry.
Rogers, Joel	1/30/2026	0.6	Gather and summarize contract information for an IT vendor.
Papai, Andrew	1/30/2026	0.8	Prepare for and participate in call with USS regarding landlords and related agreements.
Papai, Andrew	1/30/2026	0.9	Analysis of vendor contracts and responses to emails related to same.

**EXHIBIT E TO FIRST MONTHLY FEE APPLICATION**

**SUMMARY OF EXPENSES**

*United Site Services, Inc. et al.*  
*Summary of Expense Detail by Category*  
*December 29, 2025 through January 31, 2026*

<b>Expense Category</b>	<b>Sum of Expenses</b>
Meals	\$1,087.96
Miscellaneous	\$687.09
<b>Total</b>	<b>\$1,775.05</b>

*United Site Services, Inc. et al.*  
*Expense Detail by Category*  
*December 29, 2025 through January 31, 2026*

**Meals**

<b>Professional</b>	<b>Date</b>	<b>Expense</b>	<b>Expense Description</b>
Kotseos, Grayson	1/14/2026	\$132.74	Business meal - dinner in Atlanta, GA (3 attendees)
Papai, Andrew	1/21/2026	\$525.00	Business meal - dinner in Atlanta, GA (7 attendees)
Kotseos, Grayson	1/26/2026	\$203.66	Business meal - dinner in Atlanta, GA (3 attendees)
Kotseos, Grayson	1/27/2026	\$226.56	Business meal - dinner in Atlanta, GA (4 attendees)

<p><i>United Site Services, Inc. et al.</i>  <i>Expense Detail by Category</i>  <i>December 29, 2025 through January 31, 2026</i></p>
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**Miscellaneous**

Professional	Date	Expense	Expense Description
Bixler, Holden	12/31/2025	\$12.74	Third-party data storage and virtual server usage
San Luis, Ana	12/31/2025	\$441.00	Monthly legal discovery software charge
Rogers, Joel	1/1/2026	\$39.09	Wireless usage charges
Kelly, Chris	1/1/2026	\$34.87	Wireless usage charges
DiNatale, Trevor	1/1/2026	\$12.43	Wireless usage charges
Moreira, Felipe	1/1/2026	\$12.84	Wireless usage charges
Gordon, Robert	1/1/2026	\$4.27	Wireless usage charges
Broskay, Cole	1/1/2026	\$12.13	Wireless usage charges
Cejka, Brian	1/12/2026	\$12.84	Wireless usage charges
LeGuen, Jonathon	1/12/2026	\$29.81	Wireless usage charges
Hydeman, Blake	1/12/2026	\$23.12	Wireless usage charges
Ruiz, Ariela	1/12/2026	\$31.19	Wireless usage charges
Bixler, Holden	1/12/2026	\$7.12	Wireless usage charges
Bixler, Holden	1/31/2026	\$13.64	Third-party data storage and virtual server usage