

**IN THE UNITED STATES BANKRUPTCY COURT
FOR THE DISTRICT OF DELAWARE**

In re:)	Chapter 11
)	
VWS Holdco, Inc., et al.)	Case No. 25-10979 (JKS) Jointly
)	
Debtors.)	Administered
)	
)	Obj. Deadline: July 31, 2025 at 4:00 p.m. (ET)

**TENEO CAPITAL LLC'S FIRST MONTHLY FEE STATEMENT FOR
COMPENSATION OF SERVICES RENDERED AND REIMBURSEMENT OF
EXPENSES AS FINANCIAL ADVISOR TO THE DEBTORS FOR THE PERIOD FROM
JUNE 1, 2025 THROUGH JUNE 30, 2025**

Name of Applicant:	Teneo Capital LLC	
Applicant's Role in Case:	Financial Advisor to the Debtors	
Date Order of Employment Signed:	June 27, 2025 (effective as of June 1, 2025)	
	Beginning of Period:	End of Period
Time period covered by this Statement:	6/1/2025	6/30/2025
Summary of Total Fees and Expenses Requested		
Total fees requested in this Statement:	\$229,355.00	
Total expenses requested in this Statement:	\$0.00	
Total fees and expenses requested in this Statement (exclusive of 20% Holdback):	\$183,484.00	
Total fees and expenses referenced in this Statement (inclusive of 20% Holdback):	\$229,355.00	



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In accordance with the *Order Establishing Procedures for Interim Compensation and Reimbursement of Expenses for Retained Professionals* [Docket No. 115], each party receiving notice of the monthly fee statement will have 20 days after service of the monthly fee statement to object to the requested fees and expenses. Upon the expiration of such 20-day period, the Debtor is authorized to pay the Professional an amount of 80% of the fees and 100% of the expenses requested in the applicable monthly fee statement.

Pursuant to §§ 105(a), 330(a), and 331 of title 11 of the United States Code (the “Bankruptcy Code”), Rule 2016 of the Federal Rules of Bankruptcy Procedure (the “Bankruptcy Rules”), Rule 2016-1 of the Local Rules of the United States Bankruptcy Court for the District of Delaware (the “Bankruptcy Local Rules”), and the *Order Establishing Procedures for Interim Compensation and Reimbursement of Expenses for Retained Professionals* (the “Fee Procedures Order”) [Docket No. 115], Teneo Capital LLC (“Teneo”), as financial advisor to VWS Holdco, Inc., and Shoosmith Bros., Inc. (collectively, “the Debtors”), hereby files its *First Monthly Fee Statement for Compensation of Services Rendered and Reimbursement of Expenses as Financial Advisor to the Debtors from June 2, 2025 through June 30, 2025* (“Monthly Fee Statement”).

1. By this Monthly Fee Statement, and pursuant to the Fee Procedures Order, Teneo seeks interim payment of \$183,484.00 (80% of \$229,355.00) as compensation for professional services rendered to the Debtors during the period of June 2, 2025 through June 30, 2025 (the “Fee Period”); and reimbursement of actual and necessary expenses in the amount of \$0.00, for a total amount of \$229,355.00.

2. In support of the Monthly Fee Statement, Teneo submits, a *Summary of Professional Fees by Professional as Financial Advisor for the Fee Period*, attached hereto as **Exhibit A**, a *Summary of Professional Fees by Task Category as Financial Advisor for the Period*, attached hereto as **Exhibit B**, a *Detailed Time Entry by Task Category as Financial Advisor for*

the Fee Period, attached hereto as **Exhibit C**, a *Summary of Expenses Incurred by Category as Financial Advisor for the Fee Period*, attached hereto as **Exhibit D**, and a *Detailed Expenses Incurred by Category and Professional as Financial Advisor for the Fee Period*, attached hereto as **Exhibit E**.

3. Pursuant to the Fee Procedures Order, any party objecting to the payment of interim compensation and reimbursement of expenses shall, within twenty (20) days of service of the Monthly Fee Statement, serve via email to Teneo, and the following Notice Parties (as defined in the Fee Procedures Order), a written notice setting forth the precise nature of the objection and the amount at issue (the “Notice of Objection”) twenty (20) days after service of this Monthly Fee Statement:

- (a) the Debtors, 900 Third Avenue, 33rd Floor, New York, NY 10022, (Attn: Steven Agran, sagran@carlmarks.com);
- (b) counsel to the Debtors, Pashman Stein Walder Hayden, P.C., 824 N. Market Street, Suite 800, Wilmington, DE 19801, (Attn: John W. Weiss, Richard W. Riley, Leah M. Eisenberg and David E. Sklar; jweiss@pashmanstein.com, rriley@pashmanstein.com, leisenberg@pashmanstein.com, dsklar@pashmanstein.com);
- (c) Office of the United States Trustee for the District of Delaware, J. Caleb Boggs Building, 844 King Street, Suite 2207, Lockbox 35, Wilmington, DE 19801, (Attn: Jane M. Leamy; jane.m.leafy@usdoj.gov);
- (d) counsel to the DIP Lenders, Cole Schotz P.C., 1325 Avenue of the Americas, New York, NY 10019, (Attn: Daniel F. X. Geoghan; DGeoghan@coleschotz.com);
- (e) counsel to the Official Committee of Unsecured Creditors, Greenberg Traurig, LLP, 222 Delaware Avenue, Suite 1600, Wilmington, DE, 19801 (Attn: Dennis A. Meloro, Shari L. Heyen, and Emily D. Nasir; Dennis.Meloro@gtlaw.com, Shari.Heyen@gtlaw.com, Emily.Nasir@gtlaw.com);

4. If a Notice of Objection is timely served pursuant to the Fee Procedures Order, the objecting party and Teneo shall attempt to resolve the objection on a consensual basis. If the

parties reach an agreement, the Debtor shall promptly pay Teneo an amount equal to 80% of the agreed-upon fees and 100% of the agreed-upon expenses.

5. Teneo has made every effort to coordinate with Carl Marks Advisory Group LLC and to minimize any duplication of effort. Although every effort has been made to include all fees and expenses incurred in the Fee Period, some fees and expenses might not be included in this Monthly Fee Statement due to delays caused by accounting and processing during the Fee Period. Teneo reserves the right to make further application to this Court for allowance of such fees and expenses not included herein. Subsequent Monthly Fee Statements will be filed in accordance with the Bankruptcy Code, the Bankruptcy Rules, and the Fee Procedures Order.

Dated: July 11, 2025

/s/ Gary Polkowitz

Teneo Capital LLC

Financial Advisor to the Debtors

Gary Polkowitz

Senior Managing Director

280 Park Avenue, 4th Floor

New York, NY 10117

Telephone: (212) 593-2255

Email: gary.polkowitz@teneo.com

Exhibit A
Summary of Professional Fees by Professional as Financial Advisor
For the Period June 1, 2025 through June 30, 2025

Professional	Title	Bill Rate	Total Hours	Total Fees
Gary Polkowitz	Sr. Managing Director	\$1200	44.2	\$53,040.00
Jim Silverwood	Senior Director	\$875	118.4	\$103,600.00
Sigapi Muthiah	Associate	\$450	53.5	\$24,075.00
Spencer Weinhoff	Analyst	\$400	121.6	\$48,640.00
Subtotal Hours and Fees			337.7	\$229,355.00
Less: Voluntary Reduction (General)			-	-
Less: Voluntary Reduction (Travel Time)			-	-
Total Hours and Fees			337.7	\$229,355.00

Exhibit B
Summary of Professional Fees by Task Category Descriptions as Financial Advisor
For the Period June 1, 2025 through June 30, 2025

Project Categories `	Total Hours	Total Fees
Case Administration	1.1	\$1,125.00
Cash Management Activities	2.2	\$1,925.00
Contract Review	1.4	\$1,035.00
Court Hearing Preparation and Attendance	6.4	\$5,640.00
DIP / Cash flow forecast / Budgets	123.7	\$79,230.00
Financial Analysis	51.0	\$27,397.50
Meetings and Communications with Professionals	39.5	\$33,235.00
Retention Matters / Fee Applications	10.4	\$10,497.50
Schedule and Statements	102.0	\$69,270.00
TOTAL	337.7	\$229,355.00

EXHIBIT C

**Detailed Time Entry by Task Category as Financial Advisor
For the Period June 1, 2025 through June 30, 2025**

See Attached

Time Period: June 1, 2025 - June 30, 2025

Exhibit C

Name	Date of Service	Project Category	Description	Time	Hourly Rate	Total Individual Fees
Gary Polkowitz	6/2/2025	Case Administration	Perform case set up	0.5	\$ 1,200.00	\$ 600.00
James Silverwood	6/16/2025	Case Administration	Review Verita proposal and prepare communication re: escrow requirements	0.4	\$ 875.00	\$ 350.00
James Silverwood	6/17/2025	Case Administration	Participate in call with M. Salazar, S. Agran and J. Silverwood re: releasing funds from professional fee	0.2	\$ 875.00	\$ 175.00
Case Administration				1.1	\$	1,125.00
James Silverwood	6/10/2025	Cash Management Activities	Participate in call with J. Silverwood and M. Hills: monthly engineering spend	0.4	\$ 875.00	\$ 350.00
James Silverwood	6/13/2025	Cash Management Activities	Prepare initial estimate of critical vendor financial	0.5	\$ 875.00	\$ 437.50
James Silverwood	6/13/2025	Cash Management Activities	Update schedule of critical vendor proposal to reflect comments from G. Polkowitz	0.3	\$ 875.00	\$ 262.50
James Silverwood	6/15/2025	Cash Management Activities	Review communication from G. Polkowitz re: vendor schedule comments	0.2	\$ 875.00	\$ 175.00
James Silverwood	6/15/2025	Cash Management Activities	Prepare communication to S. Agran re: critical vendor counter-proposal	0.3	\$ 875.00	\$ 262.50
James Silverwood	6/15/2025	Cash Management Activities	Update schedule of critical vendor proposal to reflect comments from G. Polkowitz	0.3	\$ 875.00	\$ 262.50
James Silverwood	6/16/2025	Cash Management Activities	Participate in call with S. Agran and J. Silverwood re: certain critical vendor proposal	0.2	\$ 875.00	\$ 175.00
Cash Management Activities				2.2	\$	1,925.00
James Silverwood	6/9/2025	Contract Review	Review objection filed by Swift Creek Renewables	0.5	\$ 875.00	\$ 437.50
James Silverwood	6/11/2025	Contract Review	Review potential agreements with certain engineering	0.5	\$ 875.00	\$ 437.50
Spencer Weinhoff	6/18/2025	Contract Review	Call w/ J. Silverwood, S. Muthiah & Pashman re: contracts on-hand	0.4	\$ 400.00	\$ 160.00
Contract Review				1.4	\$	1,035.00
Gary Polkowitz	6/2/2025	Court Hearing Preparation and Attendance	Prepare for first day hearing	0.4	\$ 1,200.00	\$ 480.00
Gary Polkowitz	6/3/2025	Court Hearing Preparation and Attendance	Participate by video conference on First Day Hearing	2.0	\$ 1,200.00	\$ 2,400.00
Gary Polkowitz	6/3/2025	Court Hearing Preparation and Attendance	Prepare for first day hearing	0.5	\$ 1,200.00	\$ 600.00
James Silverwood	6/3/2025	Court Hearing Preparation and Attendance	Participate in first day case hearing	1.6	\$ 875.00	\$ 1,400.00
Spencer Weinhoff	6/3/2025	Court Hearing Preparation and Attendance	First day court hearing and standby to explain DIP budget and number therein	1.5	\$ 400.00	\$ 600.00
Spencer Weinhoff	6/3/2025	Court Hearing Preparation and Attendance	Prepare for court hearing	0.4	\$ 400.00	\$ 160.00
Court Hearing Preparation and Attendance				6.4	\$	5,640.00
Gary Polkowitz	6/2/2025	DIP / Cash flow forecast / Budgets	Calls with J. Silverwood on the DIP budget	0.6	\$ 1,200.00	\$ 720.00
Gary Polkowitz	6/2/2025	DIP / Cash flow forecast / Budgets	Participate in call relating to DIP credit agreements with C. Boguslaski, J. Silverwood and Pash Stein and Cole Schotz (DIP counsel) teams	0.5	\$ 1,200.00	\$ 600.00
Gary Polkowitz	6/2/2025	DIP / Cash flow forecast / Budgets	Review of latest draft DIP motion and order	1.2	\$ 1,200.00	\$ 1,440.00
Gary Polkowitz	6/2/2025	DIP / Cash flow forecast / Budgets	Review of latest draft DIP agreement	1.0	\$ 1,200.00	\$ 1,200.00
Gary Polkowitz	6/2/2025	DIP / Cash flow forecast / Budgets	Calls with S. Agran on DIP	0.3	\$ 1,200.00	\$ 360.00
James Silverwood	6/2/2025	DIP / Cash flow forecast / Budgets	Participate in call with J. Silverwood and S. Weinhoff re: updating DIP Budget.	1.9	\$ 875.00	\$ 1,662.50
James Silverwood	6/2/2025	DIP / Cash flow forecast / Budgets	Participate in call with S. Agran, G. Polkowitz, C. Boguslaski, J. Silverwood, PS team and CS team to discuss revisions and changes to DIP order.	0.6	\$ 875.00	\$ 525.00
James Silverwood	6/2/2025	DIP / Cash flow forecast / Budgets	Prepare communication to L. Eisenberg re: financial forecast language in DIP order	0.2	\$ 875.00	\$ 175.00
James Silverwood	6/2/2025	DIP / Cash flow forecast / Budgets	Prepare email communication to M. Hill re: weekly financial reporting	0.3	\$ 875.00	\$ 262.50
James Silverwood	6/2/2025	DIP / Cash flow forecast / Budgets	Review comments from D. Geoghan re: Interim DIP	0.2	\$ 875.00	\$ 175.00
James Silverwood	6/2/2025	DIP / Cash flow forecast / Budgets	Participate in call with S. Weinhoff and J. Silverwood re: preliminary DIP reporting	0.4	\$ 875.00	\$ 350.00
James Silverwood	6/2/2025	DIP / Cash flow forecast / Budgets	Review draft of DIP declaration	0.3	\$ 875.00	\$ 262.50
James Silverwood	6/2/2025	DIP / Cash flow forecast / Budgets	Prepare comments on process and assumptions used in preparing DIP Budget for G. Polkowitz testimony	1.0	\$ 875.00	\$ 875.00
James Silverwood	6/2/2025	DIP / Cash flow forecast / Budgets	Prepare for and take call with L. Eisenberg and J. Silverwood re: removal of certain DIP provision	0.2	\$ 875.00	\$ 175.00
James Silverwood	6/2/2025	DIP / Cash flow forecast / Budgets	Participate in call with G. Polkowitz, S. Agran and J. Silverwood re: DIP draws and DIP Term Loans	0.6	\$ 875.00	\$ 525.00
James Silverwood	6/2/2025	DIP / Cash flow forecast / Budgets	Prepare response to L. Eisenberg re: latest drafts of DIP Motion and Interim DIP Order	0.5	\$ 875.00	\$ 437.50

Teneo Capital LLC

Time Period: June 1, 2025 - June 30, 2025

Exhibit C

Name	Date of Service	Project Category	Description	Time	Hourly Rate	Total Individual Fees
Spencer Weinhoff	6/2/2025	DIP / Cash flow forecast / Budgets	Call w/ G. Polkowitz, J. Silverwood re: Shoosmith outstanding items and DIP edits (G. Polkowitz departed early)	1.4	\$ 400.00	\$ 560.00
Spencer Weinhoff	6/2/2025	DIP / Cash flow forecast / Budgets	Push through edits to DIP budget re: professional fee escrow and distribute	0.3	\$ 400.00	\$ 120.00
Spencer Weinhoff	6/2/2025	DIP / Cash flow forecast / Budgets	Draft word document documenting process of putting together DIP Budget for court	1.5	\$ 400.00	\$ 600.00
Spencer Weinhoff	6/2/2025	DIP / Cash flow forecast / Budgets	Map categories from DIP budget onto 52-Week check register vendors	2.5	\$ 400.00	\$ 1,000.00
Spencer Weinhoff	6/2/2025	DIP / Cash flow forecast / Budgets	Draft 52-week disbursement look-back analysis based on certain mapping criteria	1.5	\$ 400.00	\$ 600.00
Spencer Weinhoff	6/2/2025	DIP / Cash flow forecast / Budgets	Prepare payroll analysis including layering into 52-week look-back analysis	1.0	\$ 400.00	\$ 400.00
James Silverwood	6/3/2025	DIP / Cash flow forecast / Budgets	Participate in call with J. Silverwood and S. Muthiah to review prepetition payroll analysis	0.3	\$ 875.00	\$ 262.50
James Silverwood	6/3/2025	DIP / Cash flow forecast / Budgets	Prepare edits for payroll analysis	0.5	\$ 875.00	\$ 437.50
James Silverwood	6/3/2025	DIP / Cash flow forecast / Budgets	Prepare communication to G. Buccellatto-Karnick re: access to court hearing	0.3	\$ 875.00	\$ 262.50
James Silverwood	6/3/2025	DIP / Cash flow forecast / Budgets	Prepare communication to J. Weiss re: key man life	0.2	\$ 875.00	\$ 175.00
James Silverwood	6/3/2025	DIP / Cash flow forecast / Budgets	Prepare summary of Bankruptcy-Related Costs line item for US Trustee	0.5	\$ 875.00	\$ 437.50
James Silverwood	6/3/2025	DIP / Cash flow forecast / Budgets	Prepare request list of financial reporting pack for M. Hills	0.2	\$ 875.00	\$ 175.00
James Silverwood	6/3/2025	DIP / Cash flow forecast / Budgets	Review financial data provided by M. Hills required for cash flow reporting package	0.8	\$ 875.00	\$ 700.00
James Silverwood	6/3/2025	DIP / Cash flow forecast / Budgets	Team call with G. Polkowitz, J. Silverwood, S. Muthiah, S. Weinhoff to discuss US Trustee questions, first day motions, pre-petition payroll analysis and	0.5	\$ 875.00	\$ 437.50
James Silverwood	6/3/2025	DIP / Cash flow forecast / Budgets	Participate in call with S. Weinhoff and J. Silverwood to review cash flow support provided by M. Hill	0.8	\$ 875.00	\$ 700.00
James Silverwood	6/3/2025	DIP / Cash flow forecast / Budgets	Participate in call with G. Polkowitz and J. Silverwood re: first day hearing and DIP financing	0.2	\$ 875.00	\$ 175.00
James Silverwood	6/3/2025	DIP / Cash flow forecast / Budgets	Reconcile bank activity statements for period May 24 - May 30	1.1	\$ 875.00	\$ 962.50
James Silverwood	6/3/2025	DIP / Cash flow forecast / Budgets	Prepare communication to M. Hills re: questions on bank activity and bank balances	0.5	\$ 875.00	\$ 437.50
Spencer Weinhoff	6/3/2025	DIP / Cash flow forecast / Budgets	Begin preparing reporting package template for DIP reporting requirements	1.5	\$ 400.00	\$ 600.00
Spencer Weinhoff	6/3/2025	DIP / Cash flow forecast / Budgets	Prepare response to questions regarding relief payments in the DIP Budget submitted to court	0.3	\$ 400.00	\$ 120.00
Spencer Weinhoff	6/3/2025	DIP / Cash flow forecast / Budgets	Review documents provided by Controller for simulated first week reporting	0.5	\$ 400.00	\$ 200.00
Spencer Weinhoff	6/3/2025	DIP / Cash flow forecast / Budgets	Analyze bank account dynamics, including how company's sweep accounts work	0.5	\$ 400.00	\$ 200.00
Spencer Weinhoff	6/3/2025	DIP / Cash flow forecast / Budgets	Reconcile bank balances with receipts and disbursement activity from May-24 through May-30	0.6	\$ 400.00	\$ 240.00
Spencer Weinhoff	6/3/2025	DIP / Cash flow forecast / Budgets	Participate in call w/ G. Polkowitz, J. Silverwood re: updating DIP budget for delaying professional fee escrow payment	0.7	\$ 400.00	\$ 280.00
James Silverwood	6/4/2025	DIP / Cash flow forecast / Budgets	Participate in team call with G. Polkowitz, J. Silverwood, and S. Weinhoff to discuss deliverables	0.5	\$ 875.00	\$ 437.50
James Silverwood	6/4/2025	DIP / Cash flow forecast / Budgets	Participate in call with S. Weinhoff and J. Silverwood to draft DIP financial reporting package.	1.5	\$ 875.00	\$ 1,312.50
James Silverwood	6/4/2025	DIP / Cash flow forecast / Budgets	Prepare communication to M. Hills re: reconciling cash balance activity	0.5	\$ 875.00	\$ 437.50
James Silverwood	6/4/2025	DIP / Cash flow forecast / Budgets	Participate in call with G. Polkowitz and J. Silverwood to discuss status of cash flow reporting package	0.3	\$ 875.00	\$ 262.50
James Silverwood	6/4/2025	DIP / Cash flow forecast / Budgets	Prepare comments on draft of cash flow reporting	0.9	\$ 875.00	\$ 787.50
Spencer Weinhoff	6/4/2025	DIP / Cash flow forecast / Budgets	Call w/ J. Silverwood re: DIP reporting package and other Shoosmith to do's	1.0	\$ 400.00	\$ 400.00
Spencer Weinhoff	6/4/2025	DIP / Cash flow forecast / Budgets	Prepare DIP Budget reporting package	2.2	\$ 400.00	\$ 880.00
Spencer Weinhoff	6/4/2025	DIP / Cash flow forecast / Budgets	Prepare DIP Budget preliminary variance analysis	1.5	\$ 400.00	\$ 600.00
Spencer Weinhoff	6/4/2025	DIP / Cash flow forecast / Budgets	Finalize week zero sample Reporting Package	1.0	\$ 400.00	\$ 400.00
Gary Polkowitz	6/5/2025	DIP / Cash flow forecast / Budgets	Calls with J. Silverwood on the DIP	0.6	\$ 1,200.00	\$ 720.00
James Silverwood	6/5/2025	DIP / Cash flow forecast / Budgets	Provide additional comments to S. Weinhoff re: cash flow reporting package.	0.2	\$ 875.00	\$ 175.00
James Silverwood	6/5/2025	DIP / Cash flow forecast / Budgets	Review additional cash balance information provided by M Hills.	0.2	\$ 875.00	\$ 175.00
James Silverwood	6/5/2025	DIP / Cash flow forecast / Budgets	Review latest draft of DIP Reporting Package and provide comments	0.3	\$ 875.00	\$ 262.50
Spencer Weinhoff	6/5/2025	DIP / Cash flow forecast / Budgets	Prepare DIP Budget reporting package	0.5	\$ 400.00	\$ 200.00
Spencer Weinhoff	6/5/2025	DIP / Cash flow forecast / Budgets	Perform edits on DIP Budget reporting package	1.5	\$ 400.00	\$ 600.00
Spencer Weinhoff	6/5/2025	DIP / Cash flow forecast / Budgets	Prepare OCP 3-month budget	0.7	\$ 400.00	\$ 280.00
James Silverwood	6/6/2025	DIP / Cash flow forecast / Budgets	Prepare communication to S. Agran re: health insurance payment and cash flow budget	0.4	\$ 875.00	\$ 350.00
James Silverwood	6/6/2025	DIP / Cash flow forecast / Budgets	Prepare communication for S. Agran re: draft DIP reporting package	0.4	\$ 875.00	\$ 350.00
James Silverwood	6/6/2025	DIP / Cash flow forecast / Budgets	Prepare instructions and data request list for M. Hills relating to weekly DIP reporting package	0.7	\$ 875.00	\$ 612.50

Teneo Capital LLC

Time Period: June 1, 2025 - June 30, 2025

Exhibit C

Name	Date of Service	Project Category	Description	Time	Hourly Rate	Total Individual Fees
Spencer Weinhoff	6/6/2025	DIP / Cash flow forecast / Budgets	Prepare communications regarding DIP reporting and other Shoosmith matters	0.5	\$ 400.00	\$ 200.00
Spencer Weinhoff	6/6/2025	DIP / Cash flow forecast / Budgets	Send out support for OCP motion	0.2	\$ 400.00	\$ 80.00
James Silverwood	6/9/2025	DIP / Cash flow forecast / Budgets	Participate in call with M. Hills, J. Silverwood and S. Weinhoff re: DIP cash flow forecast	1.0	\$ 875.00	\$ 875.00
James Silverwood	6/9/2025	DIP / Cash flow forecast / Budgets	Prepare for call with D. Geoghan to discuss DIP reporting package	0.5	\$ 875.00	\$ 437.50
James Silverwood	6/9/2025	DIP / Cash flow forecast / Budgets	Participate in call with D.Geoghan, G. Polkowitz, J. Silverwood, S. Weinhoff and L. Eisenberg re: draft DIP reporting package	0.5	\$ 875.00	\$ 437.50
James Silverwood	6/9/2025	DIP / Cash flow forecast / Budgets	Participate in call with J. Silverwood and S. Weinhoff re: DIP reporting package	0.5	\$ 875.00	\$ 437.50
James Silverwood	6/9/2025	DIP / Cash flow forecast / Budgets	Prepare communication to J. Weiss re: potential Ordinary Course Professional advance	0.3	\$ 875.00	\$ 262.50
James Silverwood	6/9/2025	DIP / Cash flow forecast / Budgets	Participate in call with J. Silverwood and S. Weinhoff re: draft of cashflow forecast	0.6	\$ 875.00	\$ 525.00
James Silverwood	6/9/2025	DIP / Cash flow forecast / Budgets	Participate in call with J. Silverwood and S. Weinhoff re: review draft DIP reporting package	1.0	\$ 875.00	\$ 875.00
James Silverwood	6/9/2025	DIP / Cash flow forecast / Budgets	Participate in call with G. Polkowitz, J. Silverwood, and S. Weinhoff re: developments and cash flow data	0.9	\$ 875.00	\$ 787.50
Spencer Weinhoff	6/9/2025	DIP / Cash flow forecast / Budgets	Call w/ J. Silverwood re: bank activity from prior week	0.5	\$ 400.00	\$ 200.00
Spencer Weinhoff	6/9/2025	DIP / Cash flow forecast / Budgets	Reconcile bank activity from previous week and provide commentary	1.7	\$ 400.00	\$ 680.00
Spencer Weinhoff	6/9/2025	DIP / Cash flow forecast / Budgets	Call w/ J. Silverwood re: DIP reporting mechanics	0.5	\$ 400.00	\$ 200.00
Spencer Weinhoff	6/9/2025	DIP / Cash flow forecast / Budgets	Update DIP reporting back-up excel for previous weeks activity	1.6	\$ 400.00	\$ 640.00
Spencer Weinhoff	6/9/2025	DIP / Cash flow forecast / Budgets	Call w/ J. Silverwood re: continuation of DIP mechanics call and DIP reporting package	1.0	\$ 400.00	\$ 400.00
Spencer Weinhoff	6/9/2025	DIP / Cash flow forecast / Budgets	Finalize first draft of DIP reporting package for previous week	1.5	\$ 400.00	\$ 600.00
James Silverwood	6/10/2025	DIP / Cash flow forecast / Budgets	Participate in call with J. Silverwood and L. Eisenberg re: DIP reporting provisions	0.2	\$ 875.00	\$ 175.00
James Silverwood	6/10/2025	DIP / Cash flow forecast / Budgets	Provide comments to S. Weinhoff re:draft DIP reporting package	0.4	\$ 875.00	\$ 350.00
James Silverwood	6/10/2025	DIP / Cash flow forecast / Budgets	Provide additional comments to S. Weinhoff re:draft DIP reporting package	0.3	\$ 875.00	\$ 262.50
James Silverwood	6/10/2025	DIP / Cash flow forecast / Budgets	Review response from M. Hills re: receipts and disbursements questions	0.4	\$ 875.00	\$ 350.00
Spencer Weinhoff	6/10/2025	DIP / Cash flow forecast / Budgets	Call w/ J. Silverwood re: DIP mechanics and DIP reporting package	0.3	\$ 400.00	\$ 120.00
Spencer Weinhoff	6/10/2025	DIP / Cash flow forecast / Budgets	Push through changes to DIP forecast regarding receipt categorization and reporting layout	1.4	\$ 400.00	\$ 560.00
Gary Polkowitz	6/11/2025	DIP / Cash flow forecast / Budgets	Read and reviewed correspondence related to DIP	0.3	\$ 1,200.00	\$ 360.00
James Silverwood	6/11/2025	DIP / Cash flow forecast / Budgets	Participate in call with J. Silverwood and L. Eisenberg re: DIP reporting requirements	0.2	\$ 875.00	\$ 175.00
James Silverwood	6/11/2025	DIP / Cash flow forecast / Budgets	Participate in call with J. Silverwood, L. Eisenberg, and D. Geoghan re: DIP reporting requirements	0.4	\$ 875.00	\$ 350.00
James Silverwood	6/11/2025	DIP / Cash flow forecast / Budgets	Prepare response to S. Agran re: outstanding insurance	0.3	\$ 875.00	\$ 262.50
James Silverwood	6/11/2025	DIP / Cash flow forecast / Budgets	Participate in call with J. Silverwood L. Eisenberg, and D. Geoghan re: DIP reporting requirements	0.3	\$ 875.00	\$ 262.50
Spencer Weinhoff	6/11/2025	DIP / Cash flow forecast / Budgets	Push through changes to DIP forecast regarding OCP and disbursements	1.5	\$ 400.00	\$ 600.00
Spencer Weinhoff	6/11/2025	DIP / Cash flow forecast / Budgets	Participate in call w/ J. Silverwood re: DIP mechanics and DIP reporting package	0.3	\$ 400.00	\$ 120.00
Spencer Weinhoff	6/11/2025	DIP / Cash flow forecast / Budgets	Finalize draft of DIP reporting package for previous	0.4	\$ 400.00	\$ 160.00
Gary Polkowitz	6/12/2025	DIP / Cash flow forecast / Budgets	Participate on a call relating to cash flow forecasting and DIP with J. Silverwood, S. Agran, C. Boguslaski and Pashman Stein team	0.5	\$ 1,200.00	\$ 600.00
Gary Polkowitz	6/12/2025	DIP / Cash flow forecast / Budgets	Review of draft of first DIP report to DIP lender	0.6	\$ 1,200.00	\$ 720.00
Gary Polkowitz	6/12/2025	DIP / Cash flow forecast / Budgets	Call with D. Geoghan, counsel to DIP lender, on DIP reporting	0.3	\$ 1,200.00	\$ 360.00
Gary Polkowitz	6/12/2025	DIP / Cash flow forecast / Budgets	Call with S. Agran on DIP reporting	0.2	\$ 1,200.00	\$ 240.00
Gary Polkowitz	6/12/2025	DIP / Cash flow forecast / Budgets	Call with J. Silverwood on conversation with counsel to the DIP lender	0.2	\$ 1,200.00	\$ 240.00
James Silverwood	6/12/2025	DIP / Cash flow forecast / Budgets	Participate in call with M. Hills, S. Weinhoff and J. Silverwood re: disbursements in cash flow forecast	0.4	\$ 875.00	\$ 350.00
James Silverwood	6/12/2025	DIP / Cash flow forecast / Budgets	Review communication from D. Geoghan re: cash flow forecast items	0.4	\$ 875.00	\$ 350.00
James Silverwood	6/12/2025	DIP / Cash flow forecast / Budgets	Call with G. Polkowitz, J. Silverwood, C. Boguslaski, S. Agran, and L. Eisenberg re: requirements for weekly DIP reporting	0.4	\$ 875.00	\$ 350.00
James Silverwood	6/12/2025	DIP / Cash flow forecast / Budgets	Call with G. Polkowitz and J. Silverwood re: cash flow requests	0.3	\$ 875.00	\$ 262.50
James Silverwood	6/12/2025	DIP / Cash flow forecast / Budgets	Participate in call with J. Silverwood and S. Weinhoff re: DIP reporting package	0.3	\$ 875.00	\$ 262.50
James Silverwood	6/12/2025	DIP / Cash flow forecast / Budgets	Review updated proposed DIP Reporting package for week ending 6/6.	1.1	\$ 875.00	\$ 962.50
Spencer Weinhoff	6/12/2025	DIP / Cash flow forecast / Budgets	Call w/ M. Hills and J. Silverwood re: disbursements and disbursement forecasts	0.3	\$ 400.00	\$ 120.00

Teneo Capital LLC

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Exhibit C

Name	Date of Service	Project Category	Description	Time	Hourly Rate	Total Individual Fees
Spencer Weinhoff	6/12/2025	DIP / Cash flow forecast / Budgets	Revise DIP reforecast given new information on future disbursements	1.2	\$ 400.00	\$ 480.00
Spencer Weinhoff	6/12/2025	DIP / Cash flow forecast / Budgets	Prepare edits to draft of DIP reporting package for previous week	0.6	\$ 400.00	\$ 240.00
Spencer Weinhoff	6/12/2025	DIP / Cash flow forecast / Budgets	Prepare communications w/ J. Silverwood re: revised DIP budget/forecast/and final package	0.7	\$ 400.00	\$ 280.00
Spencer Weinhoff	6/12/2025	DIP / Cash flow forecast / Budgets	Publish final edits to DIP reporting package and circulate for review	0.7	\$ 400.00	\$ 280.00
Gary Polkowitz	6/13/2025	DIP / Cash flow forecast / Budgets	Review correspondence related to DIP	0.3	\$ 1,200.00	\$ 360.00
Gary Polkowitz	6/13/2025	DIP / Cash flow forecast / Budgets	Review of draft of first DIP report to DIP lender	0.4	\$ 1,200.00	\$ 480.00
Gary Polkowitz	6/13/2025	DIP / Cash flow forecast / Budgets	Call with J. Silverwood on DIP reporting	0.3	\$ 1,200.00	\$ 360.00
James Silverwood	6/13/2025	DIP / Cash flow forecast / Budgets	Prepare communication to L. Eisenberg re: DIP reporting package	0.3	\$ 875.00	\$ 262.50
James Silverwood	6/13/2025	DIP / Cash flow forecast / Budgets	Call with J. Silverwood and S. Agran re: draft DIP cash flow forecast	0.4	\$ 875.00	\$ 350.00
James Silverwood	6/13/2025	DIP / Cash flow forecast / Budgets	Call with S. Weinhoff and J. Silverwood to update financial forecast	0.4	\$ 875.00	\$ 350.00
James Silverwood	6/13/2025	DIP / Cash flow forecast / Budgets	Review updated DIP reporting package	0.4	\$ 875.00	\$ 350.00
James Silverwood	6/13/2025	DIP / Cash flow forecast / Budgets	Prepare communication to M. Hills re: professional fee escrow wire	0.2	\$ 875.00	\$ 175.00
James Silverwood	6/13/2025	DIP / Cash flow forecast / Budgets	Participate in call with G. Polkowitz, S. Weinhoff and J. Silverwood re: case status	0.4	\$ 875.00	\$ 350.00
Gary Polkowitz	6/16/2025	DIP / Cash flow forecast / Budgets	Review of prior week disbursements	0.3	\$ 1,200.00	\$ 360.00
Gary Polkowitz	6/16/2025	DIP / Cash flow forecast / Budgets	Participate on call with J. Silverwood, S. Weinhoff, S. Agran, Pashman team and DIP lenders re: Week 1 Reporting	0.5	\$ 1,200.00	\$ 600.00
Gary Polkowitz	6/16/2025	DIP / Cash flow forecast / Budgets	Participate on call with J. Silverwood, S. Weinhoff, S. Agran and Pashman team on weekly DIP package	0.2	\$ 1,200.00	\$ 240.00
James Silverwood	6/16/2025	DIP / Cash flow forecast / Budgets	Participate in call with DIP Lender, Pashman Stein, and Teneo to review weekly DIP reporting package	0.3	\$ 875.00	\$ 262.50
James Silverwood	6/16/2025	DIP / Cash flow forecast / Budgets	Review Interim DIP order and prepare communication to L. Eisenberg re: certain DIP provision	0.6	\$ 875.00	\$ 525.00
James Silverwood	6/16/2025	DIP / Cash flow forecast / Budgets	Participate in call with S. Agran, L. Eisenberg, J. Silverwood and G. Polkowitz re: review DIP reporting package	0.3	\$ 875.00	\$ 262.50
James Silverwood	6/16/2025	DIP / Cash flow forecast / Budgets	Prepare for call with DIP Lenders	0.7	\$ 875.00	\$ 612.50
James Silverwood	6/16/2025	DIP / Cash flow forecast / Budgets	Review initial weekly disbursements proposed by M. Hills	0.4	\$ 875.00	\$ 350.00
James Silverwood	6/16/2025	DIP / Cash flow forecast / Budgets	Participate in call with J. Silverwood and S. Weinhoff re: review DIP reporting package	0.5	\$ 875.00	\$ 437.50
Spencer Weinhoff	6/16/2025	DIP / Cash flow forecast / Budgets	Call w/ J. Silverwood re: Shoosmith DIP reporting package for week ending 6/13	1.1	\$ 400.00	\$ 440.00
Spencer Weinhoff	6/16/2025	DIP / Cash flow forecast / Budgets	Call w. J. Silverwood, S. Agran, and Pashman re: prep for week 1 reporting call with DIP lenders	0.2	\$ 400.00	\$ 80.00
Spencer Weinhoff	6/16/2025	DIP / Cash flow forecast / Budgets	Call w/ J. Silverwood, G. Polkowitz, S. Agran, Pashman team and DIP lenders re: Week 1 Reporting	0.3	\$ 400.00	\$ 120.00
Spencer Weinhoff	6/16/2025	DIP / Cash flow forecast / Budgets	Reconcile bank activity from previous week and provide commentary	2.0	\$ 400.00	\$ 800.00
Spencer Weinhoff	6/16/2025	DIP / Cash flow forecast / Budgets	Update DIP reporting back-up excel for previous weeks activity	2.5	\$ 400.00	\$ 1,000.00
Spencer Weinhoff	6/16/2025	DIP / Cash flow forecast / Budgets	Begin prepping first draft of week 2 PowerPoint reporting pack	0.5	\$ 400.00	\$ 200.00
James Silverwood	6/17/2025	DIP / Cash flow forecast / Budgets	Participate in call with J. Silverwood and S. Weinhoff re: draft DIP cashflow forecast preparation	0.3	\$ 875.00	\$ 262.50
Spencer Weinhoff	6/17/2025	DIP / Cash flow forecast / Budgets	Update DIP reporting back-up excel for previous weeks activity	2.7	\$ 400.00	\$ 1,080.00
Spencer Weinhoff	6/17/2025	DIP / Cash flow forecast / Budgets	Finalize DIP reporting pack, including prepare commentary re: disbursement activity	2.1	\$ 400.00	\$ 840.00
Gary Polkowitz	6/18/2025	DIP / Cash flow forecast / Budgets	Participate in call with J. Silverwood on DIP reporting	0.2	\$ 1,200.00	\$ 240.00
James Silverwood	6/18/2025	DIP / Cash flow forecast / Budgets	Review weekly disbursements proposed by M. Hills	0.4	\$ 875.00	\$ 350.00
James Silverwood	6/18/2025	DIP / Cash flow forecast / Budgets	Perform initial draft of weekly cash flow and DIP loan package report and provide comments to S. Weinhoff	0.5	\$ 875.00	\$ 437.50
James Silverwood	6/18/2025	DIP / Cash flow forecast / Budgets	Review initial draft of weekly cash flow and DIP loan package report	1.0	\$ 875.00	\$ 875.00
James Silverwood	6/18/2025	DIP / Cash flow forecast / Budgets	Review weekly disbursements proposed by M. Hills	0.4	\$ 875.00	\$ 350.00
Spencer Weinhoff	6/18/2025	DIP / Cash flow forecast / Budgets	Update reforecast for Week 2 DIP reporting package leveraging approved week 3 payments	1.4	\$ 400.00	\$ 560.00
Spencer Weinhoff	6/18/2025	DIP / Cash flow forecast / Budgets	Finalize updated DIP reporting pack and circulate to	0.5	\$ 400.00	\$ 200.00
Spencer Weinhoff	6/18/2025	DIP / Cash flow forecast / Budgets	Prepare response to G. Polkowitz regarding interest payments in past one year	0.3	\$ 400.00	\$ 120.00
Spencer Weinhoff	6/18/2025	DIP / Cash flow forecast / Budgets	Adjust DIP reporting back-up excel for variance analysis to pull from re-forecast	1.9	\$ 400.00	\$ 760.00
Spencer Weinhoff	6/18/2025	DIP / Cash flow forecast / Budgets	Finalize DIP reporting pack and circulate to team	0.8	\$ 400.00	\$ 320.00
Spencer Weinhoff	6/18/2025	DIP / Cash flow forecast / Budgets	Call w/ J. Silverwood, S. Agran, and Mark Hills re: proposed disbursement activity	0.5	\$ 400.00	\$ 200.00
Gary Polkowitz	6/19/2025	DIP / Cash flow forecast / Budgets	Review of draft latest weekly DIP reporting package	0.6	\$ 1,200.00	\$ 720.00
Gary Polkowitz	6/19/2025	DIP / Cash flow forecast / Budgets	Discussions with J. Silverwood on DIP reporting	0.3	\$ 1,200.00	\$ 360.00
Gary Polkowitz	6/20/2025	DIP / Cash flow forecast / Budgets	Continue to review of draft latest DIP weekly reporting package	0.3	\$ 1,200.00	\$ 360.00
James Silverwood	6/20/2025	DIP / Cash flow forecast / Budgets	Participate in call with J. Silverwood, S. Weinhoff, and S. Agran to review draft DIP reporting package	0.2	\$ 875.00	\$ 175.00

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Exhibit C

Name	Date of Service	Project Category	Description	Time	Hourly Rate	Total Individual Fees
James Silverwood	6/20/2025	DIP / Cash flow forecast / Budgets	Finalize weekly DIP reporting package	0.3	\$ 875.00	\$ 262.50
James Silverwood	6/20/2025	DIP / Cash flow forecast / Budgets	Prepare response to G. Polkowitz comments on DIP reporting package	0.3	\$ 875.00	\$ 262.50
James Silverwood	6/20/2025	DIP / Cash flow forecast / Budgets	Prepare communication to S. Agran re: DIP cash flow forecast	0.3	\$ 875.00	\$ 262.50
Spencer Weinhoff	6/20/2025	DIP / Cash flow forecast / Budgets	Call w/ J. Silverwood re: Shoosmith DIP reporting package for week ending 6/13	0.3	\$ 400.00	\$ 120.00
James Silverwood	6/22/2025	DIP / Cash flow forecast / Budgets	Review UCC schedule of comments on Interim DIP	0.3	\$ 875.00	\$ 262.50
Gary Polkowitz	6/23/2025	DIP / Cash flow forecast / Budgets	Participate on call with L. Eisenberg, D. Geoghan, L. McGee, F. Nichols, J. Silverwood and S. Weinhoff to discuss DIP reporting package with DIP lender	0.5	\$ 1,200.00	\$ 600.00
James Silverwood	6/23/2025	DIP / Cash flow forecast / Budgets	Participate in call with DIP Lender, Pashman Stein, and Teneo to review weekly DIP reporting package	0.4	\$ 875.00	\$ 350.00
Spencer Weinhoff	6/23/2025	DIP / Cash flow forecast / Budgets	Reconcile bank activity from previous week and provide commentary	2.0	\$ 400.00	\$ 800.00
Spencer Weinhoff	6/23/2025	DIP / Cash flow forecast / Budgets	Begin preparing first draft of week 2 PowerPoint reporting pack including commentary	1.5	\$ 400.00	\$ 600.00
Spencer Weinhoff	6/23/2025	DIP / Cash flow forecast / Budgets	Update backup excel DIP budget per UCC request	1.7	\$ 400.00	\$ 680.00
Spencer Weinhoff	6/23/2025	DIP / Cash flow forecast / Budgets	Call w/ J. Silverwood, G. Polkowitz, S. Agran, Pashman team and DIP lenders re: Week 2 Reporting	0.4	\$ 400.00	\$ 160.00
Spencer Weinhoff	6/23/2025	DIP / Cash flow forecast / Budgets	Call w/ J. Silverwood, G. Polkowitz, S. Agran, Pashman team and DIP lenders re: Week 2 reporting	0.4	\$ 400.00	\$ 160.00
Gary Polkowitz	6/25/2025	DIP / Cash flow forecast / Budgets	Participate in call with J. Silverwood on DIP	0.4	\$ 1,200.00	\$ 480.00
Gary Polkowitz	6/25/2025	DIP / Cash flow forecast / Budgets	Review case correspondence related to weekly disbursements	0.4	\$ 1,200.00	\$ 480.00
Spencer Weinhoff	6/25/2025	DIP / Cash flow forecast / Budgets	Prepare breakout of professional fees and send to team	0.5	\$ 400.00	\$ 200.00
Gary Polkowitz	6/26/2025	DIP / Cash flow forecast / Budgets	Call with J. Silverwood related to weekly DIP report	0.3	\$ 1,200.00	\$ 360.00
Gary Polkowitz	6/26/2025	DIP / Cash flow forecast / Budgets	Review case correspondence related to weekly disbursements	0.6	\$ 1,200.00	\$ 720.00
James Silverwood	6/26/2025	DIP / Cash flow forecast / Budgets	Call with M. Hills, S. Agran, J. Silverwood, S. Weinhoff re: weekly disbursements	0.3	\$ 875.00	\$ 262.50
James Silverwood	6/26/2025	DIP / Cash flow forecast / Budgets	Call with S. Weinhoff and J. Silverwood re: DIP loan reporting package	0.4	\$ 875.00	\$ 350.00
James Silverwood	6/26/2025	DIP / Cash flow forecast / Budgets	Prepare summary of weekly DIP loan reporting package for S. Agran	0.3	\$ 875.00	\$ 262.50
Spencer Weinhoff	6/26/2025	DIP / Cash flow forecast / Budgets	Prepare communications w J. Silverwood re: proposed disbursements and reforecast	0.5	\$ 400.00	\$ 200.00
Spencer Weinhoff	6/26/2025	DIP / Cash flow forecast / Budgets	Prepare proposed disbursements and follow-up communications w/ S. Agran and M. Hills to ensure correct payments	0.9	\$ 400.00	\$ 360.00
Spencer Weinhoff	6/26/2025	DIP / Cash flow forecast / Budgets	Revise DIP reforecast and update reporting pack accordingly	2.4	\$ 400.00	\$ 960.00
Spencer Weinhoff	6/26/2025	DIP / Cash flow forecast / Budgets	Edit DIP reporting pack per J. Silverwood comments and recirculate	0.5	\$ 400.00	\$ 200.00
Spencer Weinhoff	6/26/2025	DIP / Cash flow forecast / Budgets	Call w/ J. Silverwood, S. Agran, and M. Hills re: proposed disbursements	0.3	\$ 400.00	\$ 120.00
Gary Polkowitz	6/27/2025	DIP / Cash flow forecast / Budgets	Call with J. Silverwood related to weekly DIP report	0.4	\$ 1,200.00	\$ 480.00
James Silverwood	6/27/2025	DIP / Cash flow forecast / Budgets	Review weekly DIP loan reporting package	0.5	\$ 875.00	\$ 437.50
Spencer Weinhoff	6/27/2025	DIP / Cash flow forecast / Budgets	Prepare edits to DIP reporting pack per G. Polkowitz to split out professional fees, finalize, and re-circulate	1.0	\$ 400.00	\$ 400.00
Gary Polkowitz	6/30/2025	DIP / Cash flow forecast / Budgets	Participate on call with L. Eisenberg, D. Geoghan, L. McGee, F. Nichols, J. Silverwood and S. Weinhoff to discuss DIP reporting package with DIP lender	0.5	\$ 1,200.00	\$ 600.00
Gary Polkowitz	6/30/2025	DIP / Cash flow forecast / Budgets	Participate on call related to DIP with L. Eisenberg, J. Silverwood and S. Weinhoff	0.2	\$ 1,200.00	\$ 240.00
Gary Polkowitz	6/30/2025	DIP / Cash flow forecast / Budgets	Discussion with J. Silverwood on DIP	0.2	\$ 1,200.00	\$ 240.00
James Silverwood	6/30/2025	DIP / Cash flow forecast / Budgets	Review proposed weekly disbursements from M. Hills	0.4	\$ 875.00	\$ 350.00
James Silverwood	6/30/2025	DIP / Cash flow forecast / Budgets	Review revised 13 week DIP budget	0.5	\$ 875.00	\$ 437.50
Spencer Weinhoff	6/30/2025	DIP / Cash flow forecast / Budgets	Reconcile bank activity from previous week and provide commentary	2.0	\$ 400.00	\$ 800.00
Spencer Weinhoff	6/30/2025	DIP / Cash flow forecast / Budgets	Update DIP reporting back-up excel for previous weeks activity	3.0	\$ 400.00	\$ 1,200.00
Spencer Weinhoff	6/30/2025	DIP / Cash flow forecast / Budgets	Fulfill request to update original DIP budget per movement of 3rd DIP tranche	0.3	\$ 400.00	\$ 120.00
DIP / Cash flow forecast / Budgets				123.7	\$	79,230.00
James Silverwood	6/2/2025	Financial Analysis	Prepare instructions for S. Muthiah relating to prepetition payroll analysis	0.4	\$ 875.00	\$ 350.00
Sigapi Muthiah	6/2/2025	Financial Analysis	Calculate prepetition wages for the debtor	1.4	\$ 450.00	\$ 630.00
Sigapi Muthiah	6/3/2025	Financial Analysis	Participate in call w/ J. Silverwood re Prepetition wage calculation	0.5	\$ 450.00	\$ 225.00
James Silverwood	6/4/2025	Financial Analysis	Review request list from US Trustee for deliverables	0.3	\$ 875.00	\$ 262.50
James Silverwood	6/4/2025	Financial Analysis	Review data room for selected files that are responsive to US Trustee request list	0.7	\$ 875.00	\$ 612.50
James Silverwood	6/4/2025	Financial Analysis	Review financial files provided by M. Hills requested by US Trustee	0.5	\$ 875.00	\$ 437.50
James Silverwood	6/4/2025	Financial Analysis	Prepare schedule for Ordinary Course Professionals fees	1.0	\$ 875.00	\$ 875.00

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Exhibit C

Name	Date of Service	Project Category	Description	Time	Hourly Rate	Total Individual Fees
James Silverwood	6/5/2025	Financial Analysis	Prepare updated schedule of engineering ordinary course professionals	0.5	\$ 875.00	\$ 437.50
James Silverwood	6/5/2025	Financial Analysis	Prepare response communication to J. Weiss re: ordinary course professionals	0.2	\$ 875.00	\$ 175.00
James Silverwood	6/6/2025	Financial Analysis	Participate in call with J. Silverwood, and S. Weinhoff to update Ordinary Course Professional schedule	0.7	\$ 875.00	\$ 612.50
James Silverwood	6/6/2025	Financial Analysis	Compile numerous documents to satisfy US Trustee initial data request list	1.5	\$ 875.00	\$ 1,312.50
James Silverwood	6/6/2025	Financial Analysis	Participate in call with D. Patel and J. Silverwood re: calculation of Ordinary Course Professional amounts	0.5	\$ 875.00	\$ 437.50
James Silverwood	6/6/2025	Financial Analysis	Participate in call with J. Weiss, D. Patel and J. Silverwood re: Ordinary Course Professional schedule	0.2	\$ 875.00	\$ 175.00
James Silverwood	6/6/2025	Financial Analysis	Participate in call with G. Polkowitz and J. Silverwood re: project status and developments	0.2	\$ 875.00	\$ 175.00
James Silverwood	6/9/2025	Financial Analysis	Compile document requests for U.S. Trustee IDI list	0.6	\$ 875.00	\$ 525.00
James Silverwood	6/9/2025	Financial Analysis	Review schedule of debtors estimate of post-closing	0.4	\$ 875.00	\$ 350.00
James Silverwood	6/10/2025	Financial Analysis	Review draft of Ordinary Course Professionals motion	0.6	\$ 875.00	\$ 525.00
Spencer Weinhoff	6/17/2025	Financial Analysis	Review documents received by company and assess missing financial items	0.7	\$ 400.00	\$ 280.00
Spencer Weinhoff	6/20/2025	Financial Analysis	Map trial balance items to financial statement items	1.0	\$ 400.00	\$ 400.00
Spencer Weinhoff	6/20/2025	Financial Analysis	Create May 2025 tentative BS from temporary May 2025 TB	1.2	\$ 400.00	\$ 480.00
Spencer Weinhoff	6/20/2025	Financial Analysis	Prepare business plan forecast using proforma financials from sale process and liabilities from May 2025 balance sheet and S. Agran assumptions	2.5	\$ 400.00	\$ 1,000.00
James Silverwood	6/23/2025	Financial Analysis	Prepare draft schedule of budgeted professional fees for UCC	0.4	\$ 875.00	\$ 350.00
Gary Polkowitz	6/24/2025	Financial Analysis	Participate in discussion on cash flow waterfall for settlement and related analysis with J. Silverwood, S. Weinhoff and S. Muthiah	0.5	\$ 1,200.00	\$ 600.00
James Silverwood	6/24/2025	Financial Analysis	Participate in call with S. Weinhoff and J. Silverwood re: certain vendor settlement framework	1.0	\$ 875.00	\$ 875.00
James Silverwood	6/24/2025	Financial Analysis	Prepare draft of financial framework for proposed settlement with certain vendor	0.6	\$ 875.00	\$ 525.00
Spencer Weinhoff	6/24/2025	Financial Analysis	Call w/ G. Polkowitz and J. Silverwood re: preliminary business plan	0.4	\$ 400.00	\$ 160.00
Spencer Weinhoff	6/24/2025	Financial Analysis	Call w/ G. Polkowitz, J. Silverwood, and S. Agran re: preliminary business plan	0.6	\$ 400.00	\$ 240.00
Spencer Weinhoff	6/24/2025	Financial Analysis	Call w/ J. Silverwood re: mechanics of preliminary business plan	0.5	\$ 400.00	\$ 200.00
Spencer Weinhoff	6/24/2025	Financial Analysis	Begin drafting framework for business plan forecast	1.1	\$ 400.00	\$ 440.00
Spencer Weinhoff	6/24/2025	Financial Analysis	Begin sizing potential claims as part of business plan	1.4	\$ 400.00	\$ 560.00
Spencer Weinhoff	6/24/2025	Financial Analysis	Incorporate operating cost info and info from S. Agran into business plan forecast	2.9	\$ 400.00	\$ 1,160.00
Spencer Weinhoff	6/24/2025	Financial Analysis	Begin modeling waterfall for business plan forecast	2.8	\$ 400.00	\$ 1,120.00
Spencer Weinhoff	6/25/2025	Financial Analysis	Continue building out extensive assumptions tab that links to waterfall	1.5	\$ 400.00	\$ 600.00
Spencer Weinhoff	6/25/2025	Financial Analysis	Review initial assumptions for reasonableness	1.7	\$ 400.00	\$ 680.00
Spencer Weinhoff	6/25/2025	Financial Analysis	Review potential claims and size accordingly	1.2	\$ 400.00	\$ 480.00
Spencer Weinhoff	6/25/2025	Financial Analysis	Continue modeling business plan forecast	2.6	\$ 400.00	\$ 1,040.00
Spencer Weinhoff	6/25/2025	Financial Analysis	Layer in pari-passu disbursement schedule into forecast	2.5	\$ 400.00	\$ 1,000.00
Gary Polkowitz	6/26/2025	Financial Analysis	Review of initial draft of business plan forecast	0.6	\$ 1,200.00	\$ 720.00
Spencer Weinhoff	6/26/2025	Financial Analysis	Prepare final edits to business plan forecast before discussion with team	1.3	\$ 400.00	\$ 520.00
Spencer Weinhoff	6/26/2025	Financial Analysis	Call w/ G. Polkowitz, J. Silverwood, S. Muthiah re: preliminary business plan forecast	0.9	\$ 400.00	\$ 360.00
Spencer Weinhoff	6/26/2025	Financial Analysis	Edit business plan forecast according to comments from G. Polkowitz	2.4	\$ 400.00	\$ 960.00
Spencer Weinhoff	6/26/2025	Financial Analysis	Prepare final edits to business plan forecast before discussion with team	1.3	\$ 400.00	\$ 520.00
Gary Polkowitz	6/27/2025	Financial Analysis	Continue to review initial draft of business plan forecast	0.7	\$ 1,200.00	\$ 840.00
James Silverwood	6/30/2025	Financial Analysis	Participate in call with S. Agran, G. Polkowitz, J. Silverwood and S. Weinhoff to discuss certain vendor analysis	0.8	\$ 875.00	\$ 700.00
James Silverwood	6/30/2025	Financial Analysis	Participate in call with DIP Lender, Pashman Stein, and Teneo to review weekly DIP reporting package	0.4	\$ 875.00	\$ 350.00
Spencer Weinhoff	6/30/2025	Financial Analysis	Call w/ G. Polkowitz, J. Silverwood, S. Muthiah and S. Agran re: preliminary business plan forecast	1.0	\$ 400.00	\$ 400.00
Spencer Weinhoff	6/30/2025	Financial Analysis	Prepare for call with S. Agran re: preliminary business plan forecast	0.5	\$ 400.00	\$ 200.00
Spencer Weinhoff	6/30/2025	Financial Analysis	Prepare edits to business plan forecast per S. Agran comments	3.0	\$ 400.00	\$ 1,200.00
Spencer Weinhoff	6/30/2025	Financial Analysis	Prepare additional edits to business plan forecast per additional S. Agran comments	0.8	\$ 400.00	\$ 320.00
Financial Analysis				51.0	\$	27,397.50

Teneo Capital LLC

Time Period: June 1, 2025 - June 30, 2025

Exhibit C

Name	Date of Service	Project Category	Description	Time	Hourly Rate	Total Individual Fees
Gary Polkowitz	6/2/2025	Meetings and Communications with Professionals	Call with G. Polkowitz, J. Silverwood, S. Muthiah, and S. Weinhoff to discuss case status and deliverables	0.5	\$ 1,200.00	\$ 600.00
James Silverwood	6/2/2025	Meetings and Communications with Professionals	Call with G. Polkowitz, J. Silverwood, S. Muthiah, and S. Weinhoff to discuss case status and deliverables	0.5	\$ 875.00	\$ 437.50
Spencer Weinhoff	6/2/2025	Meetings and Communications with Professionals	Call with G. Polkowitz, J. Silverwood, S. Muthiah, and S. Weinhoff to discuss case status and deliverables	0.5	\$ 400.00	\$ 200.00
Gary Polkowitz	6/2/2025	Meetings and Communications with Professionals	Call w/ J. Weiss & S. Agran & G. Polkowitz, J. Silverwood regarding Credit Agreement, DIP orders, and First Day Declarations	0.6	\$ 1,200.00	\$ 720.00
James Silverwood	6/2/2025	Meetings and Communications with Professionals	Call w/ J. Weiss & S. Agran & G. Polkowitz, J. Silverwood regarding Credit Agreement, DIP orders, and First Day Declarations	0.6	\$ 875.00	\$ 525.00
Spencer Weinhoff	6/2/2025	Meetings and Communications with Professionals	Call w/ J. Weiss & S. Agran & G. Polkowitz, J. Silverwood regarding Credit Agreement, DIP orders, and First Day Declarations	0.6	\$ 400.00	\$ 240.00
James Silverwood	6/2/2025	Meetings and Communications with Professionals	Call w/ J. Silverwood re: Shoosmith DIP budget and other to-do's	0.4	\$ 875.00	\$ 350.00
Spencer Weinhoff	6/2/2025	Meetings and Communications with Professionals	Call w/ J. Silverwood re: Shoosmith DIP budget and other to-do's	0.4	\$ 400.00	\$ 160.00
Gary Polkowitz	6/2/2025	Meetings and Communications with Professionals	Call with J. Weiss on case strategy	0.3	\$ 1,200.00	\$ 360.00
Gary Polkowitz	6/3/2025	Meetings and Communications with Professionals	Call w/ G. Polkowitz, J. Silverwood, S. Muthiah re: Shoosmith to-do's daily catch-up	0.5	\$ 1,200.00	\$ 600.00
James Silverwood	6/3/2025	Meetings and Communications with Professionals	Call w/ G. Polkowitz, J. Silverwood, S. Muthiah re: Shoosmith to-do's daily catch-up	0.5	\$ 875.00	\$ 437.50
Spencer Weinhoff	6/3/2025	Meetings and Communications with Professionals	Call w/ G. Polkowitz, J. Silverwood, S. Muthiah re: Shoosmith to-do's daily catch-up	0.5	\$ 400.00	\$ 200.00
Gary Polkowitz	6/4/2025	Meetings and Communications with Professionals	Call w/ G. Polkowitz, J. Silverwood, and S. Weinhoff re: Shoosmith to-do's daily catch-up	0.5	\$ 1,200.00	\$ 600.00
James Silverwood	6/4/2025	Meetings and Communications with Professionals	Call w/ G. Polkowitz, J. Silverwood, and S. Weinhoff re: Shoosmith to-do's daily catch-up	0.5	\$ 875.00	\$ 437.50
Spencer Weinhoff	6/4/2025	Meetings and Communications with Professionals	Call w/ G. Polkowitz, J. Silverwood, and S. Weinhoff re: Shoosmith to-do's daily catch-up	0.5	\$ 400.00	\$ 200.00
Gary Polkowitz	6/5/2025	Meetings and Communications with Professionals	Calls with J. Weiss on case strategy	0.4	\$ 1,200.00	\$ 480.00
James Silverwood	6/5/2025	Meetings and Communications with Professionals	Prepare communication to S. Agran re: adding UST as noticed party to insurance	0.2	\$ 875.00	\$ 175.00
Spencer Weinhoff	6/5/2025	Meetings and Communications with Professionals	Prepare communications regarding DIP reporting and other Shoosmith matters	0.5	\$ 400.00	\$ 200.00
Gary Polkowitz	6/5/2025	Meetings and Communications with Professionals	Call w/ G. Polkowitz, J. Silverwood, and S. Weinhoff re: Shoosmith to-do's daily catch-up	0.5	\$ 1,200.00	\$ 600.00
James Silverwood	6/5/2025	Meetings and Communications with Professionals	Call w/ G. Polkowitz, J. Silverwood, and S. Weinhoff re: Shoosmith to-do's daily catch-up	0.5	\$ 875.00	\$ 437.50
Spencer Weinhoff	6/5/2025	Meetings and Communications with Professionals	Call w/ G. Polkowitz, J. Silverwood, and S. Weinhoff re: Shoosmith to-do's daily catch-up	0.5	\$ 400.00	\$ 200.00
Gary Polkowitz	6/6/2025	Meetings and Communications with Professionals	Coordination call with G. Polkowitz, J. Silverwood, S. Agran, Pashman, and Verita teams on services that Verita is to perform	0.5	\$ 1,200.00	\$ 600.00
James Silverwood	6/6/2025	Meetings and Communications with Professionals	Coordination call with G. Polkowitz, J. Silverwood, S. Agran, Pashman, and Verita teams on services that Verita is to perform	0.5	\$ 875.00	\$ 437.50
Gary Polkowitz	6/6/2025	Meetings and Communications with Professionals	Discussion with S. Agran on case strategy	0.3	\$ 1,200.00	\$ 360.00
James Silverwood	6/6/2025	Meetings and Communications with Professionals	Call with G. Polkowitz, J. Silverwood, and S. Weinhoff re: daily status updates	0.2	\$ 875.00	\$ 175.00
Spencer Weinhoff	6/6/2025	Meetings and Communications with Professionals	Call with G. Polkowitz, J. Silverwood, and S. Weinhoff re: daily status updates	0.2	\$ 400.00	\$ 80.00
Gary Polkowitz	6/6/2025	Meetings and Communications with Professionals	Call with G. Polkowitz, J. Silverwood, and S. Weinhoff re: daily status updates	0.2	\$ 1,200.00	\$ 240.00
James Silverwood	6/6/2025	Meetings and Communications with Professionals	Call w/ J. Silverwood re: OCP motion and other Shoosmith to do's	0.4	\$ 875.00	\$ 350.00
Spencer Weinhoff	6/6/2025	Meetings and Communications with Professionals	Call w/ J. Silverwood re: OCP motion and other Shoosmith to do's	0.4	\$ 400.00	\$ 160.00
Gary Polkowitz	6/9/2025	Meetings and Communications with Professionals	Call with S. Agran on various case strategy matters	0.2	\$ 1,200.00	\$ 240.00
Gary Polkowitz	6/9/2025	Meetings and Communications with Professionals	Call w/ G. Polkowitz, J. Silverwood, and S. Weinhoff re: Shoosmith to-do's daily catch-up	0.5	\$ 1,200.00	\$ 600.00
James Silverwood	6/9/2025	Meetings and Communications with Professionals	Call w/ G. Polkowitz, J. Silverwood, and S. Weinhoff re: Shoosmith to-do's daily catch-up	0.5	\$ 875.00	\$ 437.50
Spencer Weinhoff	6/9/2025	Meetings and Communications with Professionals	Call w/ G. Polkowitz, J. Silverwood, and S. Weinhoff re: Shoosmith to-do's daily catch-up	0.5	\$ 400.00	\$ 200.00
Gary Polkowitz	6/10/2025	Meetings and Communications with Professionals	Participate on weekly professional call with G. Polkowitz, J. Silverwood, S. Weinhoff, S. Agran and the Pashman Stein team	1.0	\$ 1,200.00	\$ 1,200.00
James Silverwood	6/10/2025	Meetings and Communications with Professionals	Participate on weekly professional call with G. Polkowitz, J. Silverwood, S. Weinhoff, S. Agran and the Pashman Stein team	1.0	\$ 875.00	\$ 875.00
Spencer Weinhoff	6/10/2025	Meetings and Communications with Professionals	Participate on weekly professional call with G. Polkowitz, J. Silverwood, S. Weinhoff, S. Agran and the Pashman Stein team	1.0	\$ 400.00	\$ 400.00
James Silverwood	6/10/2025	Meetings and Communications with Professionals	Participate in call with J. Silverwood and S. Agran re: critical vendor funds	0.4	\$ 875.00	\$ 350.00
Gary Polkowitz	6/10/2025	Meetings and Communications with Professionals	Call with G. Polkowitz and J. Silverwood re: case status	0.5	\$ 1,200.00	\$ 600.00
James Silverwood	6/10/2025	Meetings and Communications with Professionals	Call with G. Polkowitz and J. Silverwood re: case status	0.5	\$ 875.00	\$ 437.50

Teneo Capital LLC

Time Period: June 1, 2025 - June 30, 2025

Exhibit C

Name	Date of Service	Project Category	Description	Time	Hourly Rate	Total Individual Fees
Gary Polkowitz	6/11/2025	Meetings and Communications with Professionals	Call with J. Silverwood and G. Polkowitz to discuss preparation of schedules and statements	0.3	\$ 1,200.00	\$ 360.00
James Silverwood	6/11/2025	Meetings and Communications with Professionals	Calls with J. Silverwood and G. Polkowitz to discuss preparation of schedules and statements	0.3	\$ 875.00	\$ 262.50
Gary Polkowitz	6/11/2025	Meetings and Communications with Professionals	Call w/ G. Polkowitz, J. Silverwood, and S. Weinhoff re: Shoosmith to-do's daily catch-up	0.5	\$ 1,200.00	\$ 600.00
James Silverwood	6/11/2025	Meetings and Communications with Professionals	Call w/ G. Polkowitz, J. Silverwood, and S. Weinhoff re: Shoosmith to-do's daily catch-up	0.5	\$ 875.00	\$ 437.50
Spencer Weinhoff	6/11/2025	Meetings and Communications with Professionals	Call w/ G. Polkowitz, J. Silverwood, and S. Weinhoff re: Shoosmith to-do's daily catch-up	0.5	\$ 400.00	\$ 200.00
James Silverwood	6/11/2025	Meetings and Communications with Professionals	Prepare communication to M. Hills re: Initial Debtor Interview request for insurance	0.3	\$ 875.00	\$ 262.50
Gary Polkowitz	6/12/2025	Meetings and Communications with Professionals	Call with S. Agran on various case strategy matters	0.3	\$ 1,200.00	\$ 360.00
Gary Polkowitz	6/12/2025	Meetings and Communications with Professionals	Call with J. Weiss on case strategy	0.3	\$ 1,200.00	\$ 360.00
James Silverwood	6/12/2025	Meetings and Communications with Professionals	Participate in call with S. Weinhoff and J. Silverwood re: deliverables	0.8	\$ 875.00	\$ 700.00
Spencer Weinhoff	6/12/2025	Meetings and Communications with Professionals	Participate in call with S. Weinhoff and J. Silverwood re: deliverables	0.8	\$ 400.00	\$ 320.00
Gary Polkowitz	6/13/2025	Meetings and Communications with Professionals	Call w/ G. Polkowitz, J. Silverwood and S. Weinhoff re: Shoosmith to-do's daily catch-up	0.6	\$ 1,200.00	\$ 720.00
James Silverwood	6/13/2025	Meetings and Communications with Professionals	Call w/ G. Polkowitz, J. Silverwood and S. Weinhoff re: Shoosmith to-do's daily catch-up	0.6	\$ 875.00	\$ 525.00
Spencer Weinhoff	6/13/2025	Meetings and Communications with Professionals	Call w/ G. Polkowitz, J. Silverwood and S. Weinhoff re: Shoosmith to-do's daily catch-up	0.6	\$ 400.00	\$ 240.00
Gary Polkowitz	6/13/2025	Meetings and Communications with Professionals	Participate in call with G. Polkowitz and J. Silverwood re: critical vendor counter-proposal	0.3	\$ 1,200.00	\$ 360.00
James Silverwood	6/13/2025	Meetings and Communications with Professionals	Participate in call with G. Polkowitz and J. Silverwood re: critical vendor counter-proposal	0.3	\$ 875.00	\$ 262.50
Gary Polkowitz	6/13/2025	Meetings and Communications with Professionals	Call with J. Weiss on case strategy	0.2	\$ 1,200.00	\$ 240.00
Spencer Weinhoff	6/13/2025	Meetings and Communications with Professionals	Call w/ K. Hanohano and J. Silverwood re: Shoosmith to-do's daily catch-up	0.4	\$ 400.00	\$ 160.00
Gary Polkowitz	6/17/2025	Meetings and Communications with Professionals	Participate on weekly professionals call with J. Silverwood, S. Weinhoff, S. Muthiah, K. Hanohano, S. Agran and Pashman team	0.8	\$ 1,200.00	\$ 960.00
James Silverwood	6/17/2025	Meetings and Communications with Professionals	Participate in call with Pashman Stein, Carl Marks and Teneo to discuss updates to case and status	0.8	\$ 875.00	\$ 700.00
Spencer Weinhoff	6/17/2025	Meetings and Communications with Professionals	Participate on weekly professionals call with J. Silverwood, S. Weinhoff, S. Muthiah, K. Hanohano, S. Agran and Pashman team	0.8	\$ 400.00	\$ 320.00
Gary Polkowitz	6/17/2025	Meetings and Communications with Professionals	Participate on weekly sale status call with C. Boguslaski , K. Hanohano S. Agran, J. Weiss, L. Eisenberg, L. McGee, F. Nichols and D. Geoghan	0.4	\$ 1,200.00	\$ 480.00
Gary Polkowitz	6/18/2025	Meetings and Communications with Professionals	Participate in daily Teneo team call with G. Polkowitz, J. Silverwood, S. Muthiah and S. Weinhoff re: Shoosmith to-do's daily catch-up	0.5	\$ 1,200.00	\$ 600.00
James Silverwood	6/18/2025	Meetings and Communications with Professionals	Participate in daily Teneo team call with G. Polkowitz, J. Silverwood, S. Muthiah and S. Weinhoff re: Shoosmith to-do's daily catch-up	0.5	\$ 875.00	\$ 437.50
Spencer Weinhoff	6/18/2025	Meetings and Communications with Professionals	Participate in daily Teneo team call with G. Polkowitz, J. Silverwood, S. Muthiah and S. Weinhoff re: Shoosmith to-do's daily catch-up	0.5	\$ 400.00	\$ 200.00
Gary Polkowitz	6/20/2025	Meetings and Communications with Professionals	Call w/ G. Polkowitz, J. Silverwood, S. Muthiah, and S. Weinhoff re: Shoosmith to-do's daily catch-up	0.5	\$ 1,200.00	\$ 600.00
James Silverwood	6/20/2025	Meetings and Communications with Professionals	Call w/ G. Polkowitz, J. Silverwood, S. Muthiah, and S. Weinhoff re: Shoosmith to-do's daily catch-up	0.5	\$ 875.00	\$ 437.50
James Silverwood	6/20/2025	Meetings and Communications with Professionals	Call w/ G. Polkowitz, J. Silverwood, S. Muthiah, and S. Weinhoff re: Shoosmith to-do's daily catch-up	0.5	\$ 875.00	\$ 437.50
Spencer Weinhoff	6/20/2025	Meetings and Communications with Professionals	Call w/ G. Polkowitz, J. Silverwood, S. Muthiah, and S. Weinhoff re: Shoosmith to-do's daily catch-up	0.5	\$ 400.00	\$ 200.00
Gary Polkowitz	6/25/2025	Meetings and Communications with Professionals	Call w/ S. Muthiah, G. Polkowitz, J. Silverwood, S. Weinhoff re: Shoosmith to-do's daily catch-up	0.3	\$ 1,200.00	\$ 360.00
James Silverwood	6/25/2025	Meetings and Communications with Professionals	Call w/ S. Muthiah, G. Polkowitz, J. Silverwood, S. Weinhoff re: Shoosmith to-do's daily catch-up	0.3	\$ 875.00	\$ 262.50
Spencer Weinhoff	6/25/2025	Meetings and Communications with Professionals	Call w/ S. Muthiah, G. Polkowitz, J. Silverwood, S. Weinhoff re: Shoosmith to-do's daily catch-up	0.3	\$ 400.00	\$ 120.00
Gary Polkowitz	6/26/2025	Meetings and Communications with Professionals	Participate in call with Teneo team daily check-in call with G. Polkowitz, J. Silverwood, S. Muthiah and S.	0.5	\$ 1,200.00	\$ 600.00
James Silverwood	6/26/2025	Meetings and Communications with Professionals	Participate in call with Teneo team daily check-in call with G. Polkowitz, J. Silverwood, S. Muthiah and S.	0.5	\$ 875.00	\$ 437.50
Spencer Weinhoff	6/26/2025	Meetings and Communications with Professionals	Participate in call with Teneo team daily check-in call with G. Polkowitz, J. Silverwood, S. Muthiah and S.	0.5	\$ 400.00	\$ 200.00
Gary Polkowitz	6/27/2025	Meetings and Communications with Professionals	Participate in call with Teneo team daily check-in call with G. Polkowitz, J. Silverwood, S. Muthiah and S.	0.4	\$ 1,200.00	\$ 480.00
James Silverwood	6/27/2025	Meetings and Communications with Professionals	Participate in call with Teneo team daily check-in call with G. Polkowitz, J. Silverwood, S. Muthiah and S.	0.4	\$ 875.00	\$ 350.00
Spencer Weinhoff	6/27/2025	Meetings and Communications with Professionals	Participate in call with Teneo team daily check-in call with G. Polkowitz, J. Silverwood, S. Muthiah and S.	0.4	\$ 400.00	\$ 160.00
Gary Polkowitz	6/30/2025	Meetings and Communications with Professionals	Participate on call related to vendor proposal with S. Agran, G. Polkowitz, J. Silverwood, S. Weinhoff and S.	0.8	\$ 1,200.00	\$ 960.00

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Exhibit C

Name	Date of Service	Project Category	Description	Time	Hourly Rate	Total Individual Fees
James Silverwood	6/30/2025	Meetings and Communications with Professionals	Participate on call related to vendor proposal with S. Agran, G. Polkowitz, J. Silverwood, S. Weinhoff and S.	0.8	\$ 875.00	\$ 700.00
Spencer Weinhoff	6/30/2025	Meetings and Communications with Professionals	Participate on call related to vendor proposal with S. Agran, G. Polkowitz, J. Silverwood, S. Weinhoff and S.	0.8	\$ 400.00	\$ 320.00
Spencer Weinhoff	6/30/2025	Meetings and Communications with Professionals	Call w/ G. Polkowitz, J. Silverwood, S. Muthiah re: all things Shoosmith	0.4	\$ 400.00	\$ 160.00
Gary Polkowitz	6/30/2025	Meetings and Communications with Professionals	Participate in daily check-in call with Teneo team (G. Polkowitz, J. Silverwood, S. Weinhoff and S. Muthiah)	0.4	\$ 1,200.00	\$ 480.00
Meetings and Communications with Professionals				39.5	\$	33,235.00
Gary Polkowitz	6/4/2025	Retention Matters / Fee Applications	Participate in call relating to Teneo retention application with C. Boguslaski, J. Silverwood and an Pashman Stein	0.4	\$ 1,200.00	\$ 480.00
Gary Polkowitz	6/4/2025	Retention Matters / Fee Applications	Gather information for Teneo Capital retention	0.6	\$ 1,200.00	\$ 720.00
James Silverwood	6/4/2025	Retention Matters / Fee Applications	Review Teneo retention application draft	1.0	\$ 875.00	\$ 875.00
James Silverwood	6/4/2025	Retention Matters / Fee Applications	Participate in call with G. Polkowitz, Boguslaski, J. Silverwood and Pashman Stein to discuss retention application and other case matters	0.6	\$ 875.00	\$ 525.00
Gary Polkowitz	6/5/2025	Retention Matters / Fee Applications	Review correspondence related to Teneo Capital retention application	0.4	\$ 1,200.00	\$ 480.00
James Silverwood	6/5/2025	Retention Matters / Fee Applications	Review latest Party in Interest List and provide to Teneo risk professionals	0.3	\$ 875.00	\$ 262.50
Gary Polkowitz	6/6/2025	Retention Matters / Fee Applications	Review and comment on draft of Teneo Capital retention application	0.4	\$ 1,200.00	\$ 480.00
Gary Polkowitz	6/6/2025	Retention Matters / Fee Applications	Review correspondence related to Teneo Capital retention application	0.2	\$ 1,200.00	\$ 240.00
Gary Polkowitz	6/6/2025	Retention Matters / Fee Applications	Discussion with J. Silverwood on Teneo Capital retention application	0.3	\$ 1,200.00	\$ 360.00
Gary Polkowitz	6/7/2025	Retention Matters / Fee Applications	Review and comment on draft of Teneo Capital retention application	0.6	\$ 1,200.00	\$ 720.00
Gary Polkowitz	6/7/2025	Retention Matters / Fee Applications	Review correspondence related to Teneo Capital retention application	0.3	\$ 1,200.00	\$ 360.00
James Silverwood	6/7/2025	Retention Matters / Fee Applications	Provide comments on draft Teneo retention application	0.9	\$ 875.00	\$ 787.50
Gary Polkowitz	6/8/2025	Retention Matters / Fee Applications	Review and comment on draft of Teneo Capital retention application	0.4	\$ 1,200.00	\$ 480.00
Gary Polkowitz	6/8/2025	Retention Matters / Fee Applications	Read and reviewed correspondence related to Teneo Capital retention application	0.4	\$ 1,200.00	\$ 480.00
Gary Polkowitz	6/8/2025	Retention Matters / Fee Applications	Discussion with J. Silverwood on Teneo Capital retention application	0.3	\$ 1,200.00	\$ 360.00
James Silverwood	6/9/2025	Retention Matters / Fee Applications	Provide professional fee wire escrow instructions to M.	0.3	\$ 875.00	\$ 262.50
James Silverwood	6/9/2025	Retention Matters / Fee Applications	Participate in call with J. Silverwood and S. Weinhoff re: draft of DIP reporting package	0.5	\$ 875.00	\$ 437.50
James Silverwood	6/10/2025	Retention Matters / Fee Applications	Participate in call with J. Silverwood and A. Oden re: Teneo retention application	0.2	\$ 875.00	\$ 175.00
James Silverwood	6/10/2025	Retention Matters / Fee Applications	Review draft of proposed Teneo retention app and provide comments	0.5	\$ 875.00	\$ 437.50
James Silverwood	6/10/2025	Retention Matters / Fee Applications	Review draft of proposed Teneo retention app and provide comments	0.5	\$ 875.00	\$ 437.50
James Silverwood	6/10/2025	Retention Matters / Fee Applications	Prepare communication to A. Oden re: Teneo retention	0.5	\$ 875.00	\$ 437.50
James Silverwood	6/11/2025	Retention Matters / Fee Applications	Provide final comments to A. Oden re: Teneo retention	0.3	\$ 875.00	\$ 262.50
James Silverwood	6/12/2025	Retention Matters / Fee Applications	Summarize requirements for interim professional fees as outlined in interim motion for professional fee	0.5	\$ 875.00	\$ 437.50
Retention Matters / Fee Applications				10.4	\$	10,497.50
James Silverwood	6/6/2025	Schedule and Statements	Review draft agreement for Verita data room, noticing, and SOFA/SOAL drafting	0.4	\$ 875.00	\$ 350.00
James Silverwood	6/6/2025	Schedule and Statements	Participate in call with Verita, J. Weiss, G. Polkowitz and J. Silverwood re: confirmation of services Verita	0.5	\$ 875.00	\$ 437.50
Gary Polkowitz	6/10/2025	Schedule and Statements	Participate on call related to related SOFAs/SOALS discussion w/ J. Silverwood and the Verita team	0.3	\$ 1,200.00	\$ 360.00
Spencer Weinhoff	6/10/2025	Schedule and Statements	Call w/ G. Polkowitz, J. Silverwood and Verita to discuss SOFA/SOALS	0.5	\$ 400.00	\$ 200.00
James Silverwood	6/12/2025	Schedule and Statements	Begin preparing request list for SOAL	0.6	\$ 875.00	\$ 525.00
Gary Polkowitz	6/13/2025	Schedule and Statements	Continue to develop plan to gather information for schedules and statements	0.6	\$ 1,200.00	\$ 720.00
Gary Polkowitz	6/13/2025	Schedule and Statements	Review of financial information related amount owed to creditors	0.6	\$ 1,200.00	\$ 720.00
Gary Polkowitz	6/16/2025	Schedule and Statements	Review correspondence relating to preparation of SOFAs and SOALS	0.2	\$ 1,200.00	\$ 240.00
Sigapi Muthiah	6/16/2025	Schedule and Statements	Update knowledge on SOFA/SOALS and start to put a request list together	2.4	\$ 450.00	\$ 1,080.00

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James Silverwood	6/17/2025	Schedule and Statements	Review April trial balance and April general ledger to understand format and accounts of company's data systems in preparation for SOFAs and SOALs	1.0	\$ 875.00	\$ 875.00
James Silverwood	6/17/2025	Schedule and Statements	Draft request list for M. Hills to begin preparation of SOFAs and SOALS	0.2	\$ 875.00	\$ 175.00
James Silverwood	6/17/2025	Schedule and Statements	Prepare response to M. Hills re: SOFAs	0.3	\$ 875.00	\$ 262.50
James Silverwood	6/17/2025	Schedule and Statements	Review known contracts, leases, and agreements and begin cataloging debtors contracts for disclosure in schedules and statements.	1.8	\$ 875.00	\$ 1,575.00
James Silverwood	6/17/2025	Schedule and Statements	Participate in call with J. Silverwood and S. Muthiah re: schedules and statements requirements	0.7	\$ 875.00	\$ 612.50
James Silverwood	6/17/2025	Schedule and Statements	Review SOFA template provided by Verita Global	0.5	\$ 875.00	\$ 437.50
Sigapi Muthiah	6/17/2025	Schedule and Statements	Call w/ J.Silverwood re SOFA/SOAL introduction and next steps	0.7	\$ 450.00	\$ 315.00
Sigapi Muthiah	6/17/2025	Schedule and Statements	Analyze May 25 Trial Balance and start filling out SOAL with relevant information	2.8	\$ 450.00	\$ 1,260.00
Sigapi Muthiah	6/17/2025	Schedule and Statements	Collect and organize source documents needed to complete SOFA/SOALS	1.2	\$ 450.00	\$ 540.00
Gary Polkowitz	6/18/2025	Schedule and Statements	Read and reviewed correspondence related to contracts	0.3	\$ 1,200.00	\$ 360.00
Gary Polkowitz	6/18/2025	Schedule and Statements	Call with J. Silverwood on SOFAs and SOALS	0.3	\$ 1,200.00	\$ 360.00
James Silverwood	6/18/2025	Schedule and Statements	Prepare data request list for SOFA and SOAL for M.	0.5	\$ 875.00	\$ 437.50
James Silverwood	6/18/2025	Schedule and Statements	Begin initial review of Shoosmith Bros., Inc. general	0.9	\$ 875.00	\$ 787.50
James Silverwood	6/18/2025	Schedule and Statements	Begin initial review of VWS Holdco, Inc. general	0.4	\$ 875.00	\$ 350.00
James Silverwood	6/18/2025	Schedule and Statements	Participate in call with S. Muthiah and J. Silverwood re: interest expense	0.3	\$ 875.00	\$ 262.50
James Silverwood	6/18/2025	Schedule and Statements	Participate in call with G. Polkowitz, S. Muthiah and J. Silverwood re: general ledgers	1.1	\$ 875.00	\$ 962.50
James Silverwood	6/18/2025	Schedule and Statements	Participate in call with L. McGee, F. Nichols, D. Sklar, J. Silverwood, and S. Muthiah to discuss potential contracts and agreements at Shoosmith	0.4	\$ 875.00	\$ 350.00
James Silverwood	6/18/2025	Schedule and Statements	Participate in call with D. Sklar, J. Silverwood, and S. Agran to discuss potential contracts	0.2	\$ 875.00	\$ 175.00
James Silverwood	6/18/2025	Schedule and Statements	Begin draft preparation of Shoosmith Bros SOFA	1.1	\$ 875.00	\$ 962.50
Sigapi Muthiah	6/18/2025	Schedule and Statements	Call w/ G. Polkowitz and J. Silverwood re: GL data entries for SOFA/SOAL purposes	0.6	\$ 450.00	\$ 270.00
Sigapi Muthiah	6/18/2025	Schedule and Statements	Call w/ J. Silverwood for certain SOAL questions	0.3	\$ 450.00	\$ 135.00
Sigapi Muthiah	6/18/2025	Schedule and Statements	Update SOAL with available information	1.5	\$ 450.00	\$ 675.00
Sigapi Muthiah	6/18/2025	Schedule and Statements	Organize the General Ledger format and summarize detail for SOALS	2.6	\$ 450.00	\$ 1,170.00
Gary Polkowitz	6/19/2025	Schedule and Statements	Participate on call to discuss contracts with J. Silverwood. S. Agran, M. Cole and S. Muthiah	0.5	\$ 1,200.00	\$ 600.00
Gary Polkowitz	6/19/2025	Schedule and Statements	Call with J. Silverwood on SOFAs and SOALS	0.3	\$ 1,200.00	\$ 360.00
Gary Polkowitz	6/19/2025	Schedule and Statements	Review of Shoosmith and VWS financial statements and information	0.8	\$ 1,200.00	\$ 960.00
Gary Polkowitz	6/20/2025	Schedule and Statements	Participate on call with J. Silverwood, S. Muthiah on general ledger detail for SOFAs and SOALS	0.5	\$ 1,200.00	\$ 600.00
Gary Polkowitz	6/20/2025	Schedule and Statements	Continue review of general ledger detail provided by company	0.4	\$ 1,200.00	\$ 480.00
James Silverwood	6/20/2025	Schedule and Statements	Prepare schedule of open items for Shoosmith Bros.	0.8	\$ 875.00	\$ 700.00
James Silverwood	6/20/2025	Schedule and Statements	Participate in call with J. Silverwood and S. Muthiah to review draft of SOAL	0.8	\$ 875.00	\$ 700.00
James Silverwood	6/20/2025	Schedule and Statements	Participate in call with D. Sklar, J. Silverwood and S. Muthiah to discuss certain questions on SOAL	0.6	\$ 875.00	\$ 525.00
James Silverwood	6/20/2025	Schedule and Statements	Participate in call with J. Silverwood and S. Muthiah to review Shoosmith general ledgers	0.5	\$ 875.00	\$ 437.50
James Silverwood	6/20/2025	Schedule and Statements	Participate in call with G. Polkowitz, J. Silverwood and S. Muthiah to further review Shoosmith general ledgers	1.0	\$ 875.00	\$ 875.00
James Silverwood	6/20/2025	Schedule and Statements	Continue review of Shoosmith Bros., Inc general ledgers	0.8	\$ 875.00	\$ 700.00
James Silverwood	6/20/2025	Schedule and Statements	Participate in call with M. Cole, D. Sklar, J. Silverwood, S. Muthiah to discuss potential contracts, agreements and leases	0.7	\$ 875.00	\$ 612.50
Sigapi Muthiah	6/20/2025	Schedule and Statements	Call w/ J. Silverwood re: next steps of SOFA / SOALS	1.2	\$ 450.00	\$ 540.00
Sigapi Muthiah	6/20/2025	Schedule and Statements	Participate in call w/ G. Polkowitz and J. Silverwood re: review of GL entries for SOFA/SOAL purposes	1.0	\$ 450.00	\$ 450.00
Sigapi Muthiah	6/20/2025	Schedule and Statements	Update SOALS with latest information	1.2	\$ 450.00	\$ 540.00
Sigapi Muthiah	6/20/2025	Schedule and Statements	Summarize GL Detail review in a PowerPoint format	2.1	\$ 450.00	\$ 945.00
James Silverwood	6/22/2025	Schedule and Statements	Update SOFA Request List	1.3	\$ 875.00	\$ 1,137.50
James Silverwood	6/22/2025	Schedule and Statements	Prepare ownership analysis of VWS Holdco for SOFA	0.7	\$ 875.00	\$ 612.50
James Silverwood	6/22/2025	Schedule and Statements	Update SOAL Request List	0.8	\$ 875.00	\$ 700.00
Gary Polkowitz	6/23/2025	Schedule and Statements	Participate on call relating to discussion on financial questions with S. Agran, M. Hills, L. McGee, J. Silverwood and S. Muthiah	1.0	\$ 1,200.00	\$ 1,200.00
Gary Polkowitz	6/23/2025	Schedule and Statements	Call with J. Silverwood on SOFAs and SOALS	0.3	\$ 1,200.00	\$ 360.00
Gary Polkowitz	6/23/2025	Schedule and Statements	Participate on call with J. Silverwood and S. Muthiah on general ledger for SOFA s and SOALS	0.5	\$ 1,200.00	\$ 600.00
James Silverwood	6/23/2025	Schedule and Statements	Prepare for call with F. Nichols and L. McGee re: SOFA and SOAL disclosures	0.6	\$ 875.00	\$ 525.00
James Silverwood	6/23/2025	Schedule and Statements	Participate in call with F. Nichols and L. McGee re: questions relating to SOFA and SOAL	1.2	\$ 875.00	\$ 1,050.00

Teneo Capital LLC

Time Period: June 1, 2025 - June 30, 2025

Exhibit C

Name	Date of Service	Project Category	Description	Time	Hourly Rate	Total Individual Fees
James Silverwood	6/23/2025	Schedule and Statements	Participate in call with S. Muthiah and J. Silverwood re: general ledger review	0.5	\$ 875.00	\$ 437.50
James Silverwood	6/23/2025	Schedule and Statements	Participate in call with G. Polkowitz, S. Muthiah and J. Silverwood re: general ledger review	0.5	\$ 875.00	\$ 437.50
Sigapi Muthiah	6/23/2025	Schedule and Statements	Call w/ J. Silverwood re: the outstanding documents needed to complete SOFA	0.5	\$ 450.00	\$ 225.00
Sigapi Muthiah	6/23/2025	Schedule and Statements	Call w/ J. Silverwood re: the next SOFA steps	0.3	\$ 450.00	\$ 135.00
Sigapi Muthiah	6/23/2025	Schedule and Statements	Discuss SOFA and SOALs w/ S. Weinhoff	0.5	\$ 450.00	\$ 225.00
Sigapi Muthiah	6/23/2025	Schedule and Statements	Call to review GL entries w/ G. Polkowitz and J. Silverwood	0.7	\$ 450.00	\$ 315.00
Sigapi Muthiah	6/23/2025	Schedule and Statements	Update schedules for bank activity reports and outstanding checks list	2.2	\$ 450.00	\$ 990.00
Sigapi Muthiah	6/23/2025	Schedule and Statements	Update GL review analysis for comments from senior members of team	1.6	\$ 450.00	\$ 720.00
Sigapi Muthiah	6/23/2025	Schedule and Statements	Modify schedules for updated check register as of 6/18	1.8	\$ 450.00	\$ 810.00
Spencer Weinhoff	6/23/2025	Schedule and Statements	Answer questions regarding SOFA/SOAL from S.	0.5	\$ 400.00	\$ 200.00
James Silverwood	6/24/2025	Schedule and Statements	Participate in call with S. Muthiah and J. Silverwood re: certain SOAL disclosures	0.5	\$ 875.00	\$ 437.50
James Silverwood	6/24/2025	Schedule and Statements	Participate in call with S. Muthiah and J. Silverwood re: additional SOAL disclosures	0.5	\$ 875.00	\$ 437.50
James Silverwood	6/24/2025	Schedule and Statements	Research certain creditor addresses for disclosure in	0.4	\$ 875.00	\$ 350.00
Sigapi Muthiah	6/24/2025	Schedule and Statements	Discuss SOFA and SOALs w/ S. Weinhoff	0.3	\$ 450.00	\$ 135.00
Sigapi Muthiah	6/24/2025	Schedule and Statements	Call w/ J. Silverwood to review GL entries	0.5	\$ 450.00	\$ 225.00
Sigapi Muthiah	6/24/2025	Schedule and Statements	Call w/ J. Silverwood re: AR Aging and Fixed Asset Register	0.5	\$ 450.00	\$ 225.00
Sigapi Muthiah	6/24/2025	Schedule and Statements	Update Schedules based on the latest general ledger	1.6	\$ 450.00	\$ 720.00
Sigapi Muthiah	6/24/2025	Schedule and Statements	Update Schedules for AR Aging values	2.4	\$ 450.00	\$ 1,080.00
Sigapi Muthiah	6/24/2025	Schedule and Statements	Analyze AR Aging report	1.5	\$ 450.00	\$ 675.00
Spencer Weinhoff	6/24/2025	Schedule and Statements	Respond to questions regarding SOFA/SOAL from S. Muthiah	0.3	\$ 400.00	\$ 120.00
Gary Polkowitz	6/25/2025	Schedule and Statements	Participate on a call relating to general ledger information for the SOFAs and SOALs	0.5	\$ 1,200.00	\$ 600.00
James Silverwood	6/25/2025	Schedule and Statements	Review select contracts and agreements for disclosure in SOAL	1.0	\$ 875.00	\$ 875.00
James Silverwood	6/25/2025	Schedule and Statements	Prepare summary of insider payments and insurance costs for SOFA	0.6	\$ 875.00	\$ 525.00
James Silverwood	6/25/2025	Schedule and Statements	Review data inputs for SOAL excel template	3.0	\$ 875.00	\$ 2,625.00
James Silverwood	6/25/2025	Schedule and Statements	Draft language for SOFA global footnotes and	1.4	\$ 875.00	\$ 1,225.00
James Silverwood	6/25/2025	Schedule and Statements	Call with J. Silverwood and S. Muthiah re: SOFA disclosures	0.5	\$ 875.00	\$ 437.50
Sigapi Muthiah	6/25/2025	Schedule and Statements	Call w/ J. Silverwood re: AP Aging	0.6	\$ 450.00	\$ 270.00
Sigapi Muthiah	6/25/2025	Schedule and Statements	Manually fill in address in the Schedules from the available addresses in the Creditor Matrix	2.4	\$ 450.00	\$ 1,080.00
Sigapi Muthiah	6/25/2025	Schedule and Statements	Call to review GL entries w/ G. Polkowitz and	0.5	\$ 450.00	\$ 225.00
Sigapi Muthiah	6/25/2025	Schedule and Statements	Update SOAL with AP Aging schedule	2.8	\$ 450.00	\$ 1,260.00
Sigapi Muthiah	6/25/2025	Schedule and Statements	Update AP Aging Schedule w/ addresses from the "Top 20 Creditor List" document	2.2	\$ 450.00	\$ 990.00
Gary Polkowitz	6/26/2025	Schedule and Statements	Discussion with J. Silverwood on SOFAs and SOALs	0.5	\$ 1,200.00	\$ 600.00
James Silverwood	6/26/2025	Schedule and Statements	Review data inputs for SOFA excel template	3.0	\$ 875.00	\$ 2,625.00
James Silverwood	6/26/2025	Schedule and Statements	Draft language for SOFA global footnotes and	1.5	\$ 875.00	\$ 1,312.50
Sigapi Muthiah	6/26/2025	Schedule and Statements	Update Schedules for 401k and other benefit information	2.7	\$ 450.00	\$ 1,215.00
Sigapi Muthiah	6/26/2025	Schedule and Statements	Complete outstanding SOFA items and prepare it to be sent to the claims agent	2.3	\$ 450.00	\$ 1,035.00
James Silverwood	6/27/2025	Schedule and Statements	Participate in call with D. Sklar and J. Silverwood re: footnotes and disclosures	0.2	\$ 875.00	\$ 175.00
James Silverwood	6/27/2025	Schedule and Statements	Review SOAL schedule of unsecured creditors and creditor matrix re: comment from L. Scott	0.5	\$ 875.00	\$ 437.50
James Silverwood	6/27/2025	Schedule and Statements	Participate in call with S. Muthiah and J. Silverwood re: unsecured creditors on SOAL	0.4	\$ 875.00	\$ 350.00
James Silverwood	6/27/2025	Schedule and Statements	Provide additional updates to SOAL excel template	2.6	\$ 875.00	\$ 2,275.00
James Silverwood	6/27/2025	Schedule and Statements	Prepare communications to L. McGee and F. Nichols re: disclosures in SOFA and SOAL	0.4	\$ 875.00	\$ 350.00
Sigapi Muthiah	6/27/2025	Schedule and Statements	Call w/ J. Silverwood re SOFA 3 and associated Check Register	0.4	\$ 450.00	\$ 180.00
Sigapi Muthiah	6/27/2025	Schedule and Statements	Update SOFA for latest checks issued information	2.3	\$ 450.00	\$ 1,035.00
Sigapi Muthiah	6/27/2025	Schedule and Statements	Update SOFA for latest wire information	2.4	\$ 450.00	\$ 1,080.00
Gary Polkowitz	6/30/2025	Schedule and Statements	Call with J. Silverwood on SOFAs and SOALs	0.3	\$ 1,200.00	\$ 360.00
James Silverwood	6/30/2025	Schedule and Statements	Participate in call with D. Sklar and J. Silverwood re: Schedules and Statement questions	0.4	\$ 875.00	\$ 350.00
James Silverwood	6/30/2025	Schedule and Statements	Update SOFA and SOAL templates based on information provided by M. Hills	0.8	\$ 875.00	\$ 700.00
James Silverwood	6/30/2025	Schedule and Statements	Review information and responses provided by M. Hills re: SOFA and SOAL	1.3	\$ 875.00	\$ 1,137.50
Sigapi Muthiah	6/30/2025	Schedule and Statements	Update format of outstanding AP	1.0	\$ 450.00	\$ 450.00
Schedule and Statements				102.0	\$	69,270.00

Exhibit D
Summary of Expenses Incurred by Category as Financial Advisor
For the Period June 1, 2025 through June 30, 2025

No Expenses Incurred

Exhibit E
Detailed Expenses Incurred by Category and Professional as Financial Advisor
For the Period June 1, 2025 through June 30, 2025

No Expenses Incurred

**IN THE UNITED STATES BANKRUPTCY COURT
FOR THE DISTRICT OF DELAWARE**

In re:

VWS Holdco, Inc., et al.,

Debtors.¹

Chapter 11

Case No. 25-10979 (JKS)

(Jointly Administered)

Obj. Deadline: July 31, 2025 at 4:00 p.m. (ET)

**NOTICE OF TENEO CAPITAL LLC'S FIRST MONTHLY FEE STATEMENT FOR
COMPENSATION OF SERVICES RENDERED AND REIMBURSEMENT OF
EXPENSES AS FINANCIAL ADVISOR TO THE DEBTORS FOR THE PERIOD
FROM JUNE 1, 2025 THROUGH JUNE 30, 2025**

PLEASE TAKE NOTICE that today, Teneo Capital LLC, financial advisor to the Debtors in the above-captioned case (the "Debtors"), filed the attached *First Monthly Fee Statement for Compensation of Services Rendered and Reimbursement of Expenses as Financial Advisor to the Debtors for the Period from Jun 1, 2025 Through and Including June 30, 2025* (the "Application").

PLEASE TAKE FURTHER NOTICE that objections, if any, to the Application must: (a) be filed with the Clerk of the Bankruptcy Court, 824 North Market Street, 3rd Floor, Wilmington, Delaware 19801, on or before **July 31, 2025 at 4:00 p.m. (Eastern Time)** (the "Objection Deadline"); and (b) be served so as to be received on or before the Objection Deadline by:

- i. the Debtors: 900 Third Avenue, 33rd Floor, New York, NY 10022, Attn: Steven F. Agran (sagran@carlmarks.com);
- ii. Counsel to the Debtors: Pashman Stein Walder Hayden, P.C., 824 N. Market Street, Suite 800, Wilmington, Delaware 19801, Attn: John W. Weiss (jweiss@pashmanstein.com), Richard W. Riley (rriley@pashmanstein.com), Leah M. Eisenberg (leisenberg@pashmanstein.com), and David E. Sklar (dsklar@pashmanstein.com);
- iii. Counsel to the Committee: Greenberg Traurig, LLP, 222 Delaware Avenue, Suite 1600, Wilmington, Delaware 19801, Attn: Dennis A. Meloro (Dennis.Meloro@gtlaw.com), Shari L. Heyen (Shari.Heyen@gtlaw.com), and Emily D. Nasir (Emily.Nasir@gtlaw.com);

¹ The Debtors in these Chapter 11 Cases, along with the last four digits of each Debtor's federal tax identification numbers are as follows: VWS Holdco, Inc. (5412) and Shoosmith Bros., Inc. (6914). The Debtors' mailing address is P.O. Box 2770, Chesterfield, VA 23832.

- iv. Counsel to the DIP Lenders: Cole Schotz P.C., 1325 Avenue of the Americas, New York, NY 10019, Attn: Daniel F. X. Geoghan (DGeoghan@coleschotz.com); and
- v. U.S. Trustee for the District of Delaware: Office of the United States Trustee for the District of Delaware, J. Caleb Boggs Building, 844 King Street, Suite 2207, Lockbox 35, Wilmington, Delaware, 19801, Attn: Jane M. Leamy (jane.m.leafy@usdoj.gov).

PLEASE TAKE FURTHER NOTICE THAT ONLY OBJECTIONS MADE IN WRITING AND TIMELY FILED AND RECEIVED, IN ACCORDANCE WITH THE PROCEDURES ABOVE, WILL BE CONSIDERED BY THE BANKRUPTCY COURT AT SUCH HEARING.

IF YOU FAIL TO RESPOND IN ACCORDANCE WITH THIS NOTICE, THE COURT MAY GRANT THE RELIEF REQUESTED BY THE APPLICATION WITHOUT FURTHER NOTICE OR HEARING.

Dated: July 11, 2025
Wilmington, Delaware

PASHMAN STEIN WALDER HAYDEN, P.C.

/s/ Richard W. Riley

John W. Weiss (No. 4160)
Richard W. Riley (No. 4052)
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-and-

Leah M. Eisenberg (admitted *pro hac vice*)
David E. Sklar (admitted *pro hac vice*)
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Counsel to the Debtors and Debtors in Possession