IN THE UNITED STATES BANKRUPTCY COURT
FOR THE DISTRICT OF DELAWARE

In re:	Chapter 11
SALT HOUSE, INC.,[1]	Case No. 25-12277 (LSS)
Debtor.	**Ref. Docket Nos. 301 & 302**

DECLARATION OF PATRICK LEATHEM WITH RESPECT TO THE TABULATION OF VOTES ON THE CHAPTER 11 PLAN OF LIQUIDATION FOR SALT HOUSE, INC.

I, Patrick Leathem, depose and say under the penalty of perjury:

1. I am a Senior Consultant of Corporate Restructuring Services, employed by Kurtzman Carson Consultants, LLC doing business as Verita Global LLC ("**Verita**"), whose main business address is 222 North Pacific Coast Highway, 3rd Floor, El Segundo, California 90245. I am above eighteen years of age, and I am competent to testify. Except as otherwise noted, all facts set forth herein are based on my personal knowledge, knowledge that I acquired from individuals under my supervision, and my review of relevant documents. I am authorized to submit this declaration (the "**Declaration**") on behalf of Verita. If I were called to testify, I could and would testify competently as to the facts set forth herein.

2. I submit this Declaration regarding the solicitation of votes and the tabulation of Ballots cast on the *Chapter 11 Plan of Liquidation for Salt House, Inc.* [Docket No. 290] (as may amended, modified, or supplemented from time to time, the "**Plan**").

[1] The Debtor in this chapter 11 case is Salt House, Inc. (f/k/a Food52, Inc.) and the last four digits of the Debtor's federal tax identification number are 2738. For the purpose of this chapter 11 case, the Debtor's service address is 1 Dock 72 Way, 13th Floor, Brooklyn, New York 11205.

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3. The Court authorized Verita's retention (a) as claims and noticing agent to the Debtor on December 31, 2025, pursuant to the *Order Appointing Kurtzman Carson Consultants, LLC dba Verita Global as Claims and Noticing Agent, Effective as of the Petition Date* [Docket No. 32], and (b) as administrative advisor to the Debtor on February 4, 2026, pursuant to the *Order Authorizing the Retention and Employment of Kurtzman Carson Consultants, LLC dba Verita Global as Administrative Advisor to the Debtor, Effective as of the Petition Date* [Docket No. 176] (together, the "**Retention Orders**"). The Retention Orders authorize Verita to assist the Debtor with, among other things, the service of solicitation materials and tabulation of votes cast to accept or reject the Plan. Verita and its employees have considerable experience in soliciting and tabulating votes to accept or reject chapter 11 plans.

4. On March 27, 2026, the Court entered the *Order (A) Approving the Disclosure Statement on an Interim Basis; (B) Establishing Solicitation and Tabulation Procedures; (C) Approving the Form of Ballot and Solicitation Materials; (D) Establishing the Voting Record Date; (E) Fixing the Date, Time, and Place for the Combined Confirmation Hearing and the Deadline for Filing Objections Thereto; and (F) Granting Related Relief* [Docket No. 301] (the "**Disclosure Statement Order**"),[2] establishing, among other things, the Tabulation Procedures. Verita adhered to the procedures outlined in the Disclosure Statement Order and caused the Ballots to be distributed to parties entitled to vote on the Plan. I supervised the solicitation and tabulation performed by Verita's employees.

[2] Capitalized terms used but not defined herein have the meanings ascribed to them in the Plan or the Disclosure Statement Order, as applicable.

A. Service and Transmittal of Solicitation Packages and Related Information

5. Pursuant to the Disclosure Statement Order, on April 1, 2026, and from time to time thereafter, Verita caused the Solicitation Packages to be served on all known Holders of Claims in Class 3 (General Unsecured Claims) (the "**Voting Class**"). In lieu of a Solicitation Package, all known Holders of Claims in Class 1 (Secured Claims) and Class 2 (Other Priority Claims) (collectively, the "**Non-Voting Unimpaired Classes**") received a Notice of Non-Voting Status for Unimpaired Classes. Furthermore, in lieu of a Solicitation Package, all known Holders of Claims and Interests in Class 4 (Subordinated Claims) and Class 5 (Interests) (collectively, the "**Non-Voting Impaired Classes**"), together with the General Administrative Claims, Professional Fee Claims, and Priority Tax Claims (collectively, the "**Unclassified Claims**"), received a Notice of Non-Voting Status for Impaired Classes. Furthermore, Verita caused the *Notice of: (I) Approval of Disclosure Statement on an Interim Basis; and (II) the Hearing to Consider (A) Final Approval of the Disclosure Statement as Containing Adequate Information and (B) Confirmation of the Plan* [Docket No. 305] (the "**Combined Confirmation Hearing Notice**") to be served on the creditor matrix and all other parties required to receive such notice pursuant to the Disclosure Statement Order. A *Certificate of Service* evidencing the completion of solicitation was filed with the Court on April 14, 2026 [Docket No. 322].

6. On April 1, 2026, Verita posted links to the electronic versions of the Disclosure Statement Order, Plan, Disclosure Statement, Committee Letter, and the Combined Confirmation Hearing Notice on the public access website at www.veritaglobal.net/food52.

7. The Combined Confirmation Hearing Notice was published on April 1, 2026 in *The New York Times* (national edition). The *Affidavit of Publication* evidencing the publication of the Combined Confirmation Hearing Notice was filed with the Court on April 2, 2026 [Docket No. 309].

8. Verita also forwarded Combined Confirmation Hearing Notices to creditor matrix parties, as applicable, whose packages were returned with a forwarding address or if an alternate address was available. The supplemental certificate of service evidencing the foregoing was filed with the Court on May 1, 2026 [Docket No. 349] (together with the certificate of service filed on April 14, 2026 the "**Solicitation Certificates**").

9. As of one business day before the date hereof, ten (10) Solicitation Packages were returned as undeliverable. The list of undeliverable addresses is attached hereto as **Exhibit C**.

B. The Tabulation Process

10. The Disclosure Statement Order established March 20, 2026, as the Voting Record Date to determine which Holders of Claims and Interests were entitled to receive the Solicitation Package, the Notice of Non-Voting Status for Unimpaired Classes or the Notice of Non-Voting Status for Impaired Classes, as applicable. Pursuant to the Disclosure Statement Order, Holders of Claims in Class 3 (General Unsecured Claims) were entitled to vote to accept or reject the Plan. No other Classes were entitled or permitted to vote on the Plan.

11. In accordance with the Tabulation Procedures, Verita worked closely with the Debtor's advisors to identify the Holders of Claims in the Voting Classes entitled to vote as of the Voting Record Date, and to coordinate the distribution of Solicitation Packages to such Holders. A detailed description of Verita's distribution of Solicitation Packages is set forth in the Solicitation Certificates.

12. Pursuant to the Disclosure Statement Order, Verita relied on the Debtor's Schedules and the Claims information reflected in Verita's CaseView[3] system to identify and solicit Holders of Claims in the Voting Class.

13. In accordance with the Tabulation Procedures, Verita received, reviewed, determined the validity of, and tabulated the Ballots submitted to vote on the Plan. Each Ballot submitted to Verita was date-stamped, scanned, assigned a Ballot number, entered into Verita's voting database, and processed. To be included in the tabulation results as valid, a Ballot must have been (a) properly completed pursuant to the Tabulation Procedures, (b) executed by the relevant Holder entitled to vote on the Plan (or such Holder's representative), (c) returned to Verita via an approved method of delivery set forth in the Tabulation Procedures unless the delivery method requirement was waived by the Debtor, and (d) received by Verita on or before May 6, 2026, at 4:00 p.m. (prevailing Eastern Time) (the "**Voting Deadline**"). Accordingly, all Ballots cast by Holders entitled to vote in the Voting Class and received by Verita on or before the Voting Deadline were tabulated pursuant to the Tabulation Procedures. Verita completed its final tabulation of the Ballots on May 6, 2026, following a complete review and audit of all Ballots received.

14. The final tabulation of votes cast by timely and properly completed Ballots received by Verita is attached hereto as **Exhibit A** (the "**Final Ballot Tabulation**"). The detailed Ballot reports for Class 3 (General Unsecured Claims) is attached to this Declaration as **Exhibit A-1**.

[3] CaseView is Verita's claims management database, which stores the records and images associated with all scheduled and filed claims.

C. Ballots That Were Not Counted

15. As of one business day before the date hereof, no ballots received were excluded from the voting results because they did not satisfy the requirements for a valid Ballot set forth in the Disclosure Statement Order.

D. Opt Out Election

16. Verita also reviewed and documented elections recorded on the Ballots from Holders of Claims in the Voting Class and Notices from Holders of Claims in the Non-Voting Unimpaired Classes that checked the box on such Ballot or Notice to opt out of the Third-Party Releases. A report of all Entities who opted out of the Third-Party Releases by checking the opt out box on their Ballot or Notice of Non-Voting Status is attached hereto as **Exhibit B**. For the avoidance of doubt, this Declaration does not certify the validity or enforceability of any opt-out elections received, including those reported on **Exhibit B**, but rather is providing these opt-out election results for reporting and informational purposes only.

E. Conclusion

17. To the best of my knowledge, information, and belief, the foregoing information concerning the distribution, submission, and tabulation of Ballots in connection with the Plan is true.

Dated: May 15, 2026

/s/ Patrick Leathem

Patrick Leathem
Verita
222 N Pacific Coast Highway, 3rd Floor
El Segundo, CA 90245
Tel 310.823.9000

Exhibit A

Exhibit A

Ballot Tabulation Summary

Class	Ballots Not Tabulated	Number Voted	Number Accepted	Members Rejected	Total Amount Voted	Amount Accepted	Amount Rejected	Voting Result
3 - General Unsecured Claims	0	51	49 96.08%	2 3.92%	$1,832,276.44	$1,816,093.91 99.12%	$16,182.53 0.88%	Accept

Exhibit A-1

Exhibit A-1
Class 3 Ballot Detail
General Unsecured Claims

Creditor Name	Date Received	Ballot No.	Voting Amount	Vote
Agence Double Shot Inc	05/06/2026	53	$2,000.00	Accept
Airtex Design Group Inc dba The Airtex Group ACME Made	04/09/2026	9	$2,969.52	Accept
Arrow Sanitary Service	04/07/2026	3	$3,841.06	Accept
Atlas Event Staff	04/07/2026	1	$224.41	Accept
Barnes and Thornburg LLP	04/20/2026	30	$5,454.45	Accept
Buchalter APC	04/21/2026	31	$558.00	Accept
Colonial Bronze Company	04/07/2026	2	$15,465.32	Accept
CONNOR GROUP INTERNATIONAL LLC	04/17/2026	26	$23,728.54	Accept
Digital Finance LLC	04/27/2026	36	$15,782.53	Reject
Elevar LLC	04/28/2026	34	$9,900.00	Accept
Essem Design AB	04/22/2026	32	$12,480.00	Accept
Euler Hermes Agent for Grestel - Produtos Ceramicos, S.A.	04/14/2026	20	$30,349.09	Accept
Euler Hermes Agent for Janel Group, Inc.	04/14/2026	18	$460,104.22	Accept
Euler Hermes N.A - Agent for Lameirinho-Industria Textil S.A.	04/14/2026	19	$49,608.85	Accept
Fire Road LLC	04/07/2026	7	$35,498.25	Accept
Folk PDX LLC	04/08/2026	6	$4,437.44	Accept
Form Portfolios LLC	05/05/2026	51	$1.00	Abstain
Fortessa	04/30/2026	41	$504.13	Accept
Fuji Porcelain Enamel Co, LTD	04/14/2026	21	$400.00	Reject
George Heflin IV	04/19/2026	27	$10.00	Accept
Global Nexus, Inc.	05/06/2026	54	$5,554.32	Accept
Hasegawa USA Inc	04/15/2026	22	$18,462.26	Accept
Heidi Robinson	05/04/2026	45	$320,350.00	Accept
INNOVATIVE CARRIERS INC.	04/16/2026	25	$8,121.00	Accept
J. Pereira Fernandes II S.A	04/13/2026	14	$139,510.37	Accept
Jim Golden	04/10/2026	11	$125.00	Accept
Junaman Exportacoes de Portugal Lda	05/05/2026	50	$69,849.96	Accept
Kryton Engineered Metals	05/04/2026	44	$18,424.52	Accept
Lakrids by Bulow	04/14/2026	16	$8,680.00	Accept
Lameirinho - Industria Textil, S.A.	04/16/2026	23	$162,715.80	Accept
Like-it Inc.	04/27/2026	37	$26,530.50	Accept
Lin Stillman	05/01/2026	42	$40,618.75	Accept
Lygdda Anthony	04/08/2026	4	$5,000.00	Accept
Maine Heritage Weavers	04/23/2026	33	$11,640.25	Accept
Meghan Burke	05/05/2026	49	$2,601.00	Accept
Melissa Lakey LLC	04/28/2026	35	$1,514.56	Accept
Meredith China Limited	05/04/2026	43	$9,506.70	Accept
Meta Fab, Inc.	04/10/2026	12	$5,313.10	Accept
Metropolitan Warehouse and Delivery Corp.	04/09/2026	8	$7,484.55	Accept
Multi-Craft Plastics	05/04/2026	47	$932.64	Accept
New NWF LLC	04/29/2026	38	$273.31	Accept
Numrich Industries Ltd.	04/30/2026	40	$11,550.00	Accept
Pennsylvania Woodworks	05/02/2026	46	$21,185.20	Accept
Percasso Coffee/Bottled Water	04/20/2026	29	$448.00	Accept
Port-Style Enterprises Inc.	04/16/2026	24	$16,536.50	Accept
Rachel Murray LLC	05/06/2026	52	$5,918.06	Accept
Sawyer Ceramics, Inc.	04/10/2026	10	$8,145.12	Accept

Exhibit A-1
Class 3 Ballot Detail
General Unsecured Claims

Creditor Name	Date Received	Ballot No.	Voting Amount	Vote
State of Minnesota, Department of Revenue	04/20/2026	28	$1,083.55	Accept
Studio Joo LLC	04/13/2026	15	$2,490.00	Accept
TaskUs Holdings, Inc.	04/08/2026	5	$172,913.96	Accept
The Sherwin-Williams Company	04/14/2026	17	$5,840.50	Accept
Zwilling J.A. Heckels LLC	04/13/2026	13	$49,641.15	Accept
	TOTAL:	**Accept**	**$1,816,093.91**	**49**
		Reject	**$16,182.53**	**2**

Exhibit B

Exhibit B

Opt-Out Summary

Creditor Name	Date Received	Ballot No.	Voting Amount	Vote	Class	Opt Out of Third-Party Releases
Agence Double Shot Inc	05/06/2026	53	$2,000.00	Accept	3 - General Unsecured Claims	Yes
Avidbank	04/29/2026	39	$0.00	N/A	1 - Secured Claims	Yes
Barnes and Thornburg LLP	04/20/2026	30	$5,454.45	Accept	3 - General Unsecured Claims	Yes
Digital Finance LLC	04/27/2026	36	$15,782.53	Reject	3 - General Unsecured Claims	Yes
Essem Design AB	04/22/2026	32	$12,480.00	Accept	3 - General Unsecured Claims	Yes
Euler Hermes Agent for Grestel - Produtos Ceramicos, S.A.	04/14/2026	20	$30,349.09	Accept	3 - General Unsecured Claims	Yes
Euler Hermes Agent for Janel Group, Inc.	04/14/2026	18	$460,104.22	Accept	3 - General Unsecured Claims	Yes
Euler Hermes N.A - Agent for Lameirinho-Industria Textil S.A.	04/14/2026	19	$49,608.85	Accept	3 - General Unsecured Claims	Yes
Fire Road LLC	04/07/2026	7	$35,498.25	Accept	3 - General Unsecured Claims	Yes
Folk PDX LLC	04/08/2026	6	$4,437.44	Accept	3 - General Unsecured Claims	Yes
Form Portfolios LLC	05/05/2026	51	$1.00	Abstain	3 - General Unsecured Claims	Yes
Fuji Porcelain Enamel Co, LTD	04/14/2026	21	$400.00	Reject	3 - General Unsecured Claims	Yes
Hasegawa USA Inc	04/15/2026	22	$18,462.26	Accept	3 - General Unsecured Claims	Yes
J. Pereira Fernandes II S.A	04/13/2026	14	$139,510.37	Accept	3 - General Unsecured Claims	Yes
Junaman Exportacoes de Portugal Lda	05/05/2026	50	$69,849.96	Accept	3 - General Unsecured Claims	Yes
Kryton Engineered Metals	05/04/2026	44	$18,424.52	Accept	3 - General Unsecured Claims	Yes
Lakrids by Bulow	04/14/2026	16	$8,680.00	Accept	3 - General Unsecured Claims	Yes
Lin Stillman	05/01/2026	42	$40,618.75	Accept	3 - General Unsecured Claims	Yes
Lygdda Anthony	04/08/2026	4	$5,000.00	Accept	3 - General Unsecured Claims	Yes
Maine Heritage Weavers	04/23/2026	33	$11,640.25	Accept	3 - General Unsecured Claims	Yes
Meredith China Limited	05/04/2026	43	$9,506.70	Accept	3 - General Unsecured Claims	Yes
Meta Fab, Inc.	04/10/2026	12	$5,313.10	Accept	3 - General Unsecured Claims	Yes
Multi-Craft Plastics	05/04/2026	47	$932.64	Accept	3 - General Unsecured Claims	Yes
Pennsylvania Woodworks	05/02/2026	46	$21,185.20	Accept	3 - General Unsecured Claims	Yes
Sawyer Ceramics, Inc.	04/10/2026	10	$8,145.12	Accept	3 - General Unsecured Claims	Yes
TaskUs Holdings, Inc.	04/08/2026	5	$172,913.96	Accept	3 - General Unsecured Claims	Yes
The Sherwin-Williams Company	04/14/2026	17	$5,840.50	Accept	3 - General Unsecured Claims	Yes
Zwilling J.A. Heckels LLC	04/13/2026	13	$49,641.15	Accept	3 - General Unsecured Claims	Yes

Exhibit C

Exhibit C

Undeliverable Solicitation Packages

Creditor Name	Address	Class	Voting Amount
Advanced Finishing Systems	2304 N. Killingsworth Portland, OR 97217	3 - General Unsecured Claims	$675.56
Amanda Jane Jones	Address on File	3 - General Unsecured Claims	$1,313.19
F&H Group USA Inc.	41 Madison Avenue New York, NY 10010	3 - General Unsecured Claims	$11,197.50
GreenPan	The Cookware Company 660 White Plains Road, Suite 550 Tarrytown, NY 10591	3 - General Unsecured Claims	$126.00
Luigi Bormioli	Address on File	3 - General Unsecured Claims	$2,653.00
OCL Foundry and Abrasive	13636 N Lombard St Portland, OR 97203	3 - General Unsecured Claims	$1,375.19
Palais des Thes	157 Columbus Ave 4th floor New York, NY 10023	3 - General Unsecured Claims	$5,597.25
The Rope Co.	Address on File	3 - General Unsecured Claims	$1,967.50
Vermicular	222 Pacific Coast Highway, 10th Floor El Segundo, CA 90245	3 - General Unsecured Claims	$13,629.00
Whittard of Chelsea Inc	41 Madison Ave Suite 804 New York, NY 10010	3 - General Unsecured Claims	$5,040.00