IN THE UNITED STATES BANKRUPTCY COURT
FOR THE DISTRICT OF DELAWARE

In re:	)	Chapter 11
MARELLI AUTOMOTIVE LIGHTING USA LLC, *et al.*,[1]	)	Case No. 25-11034 (CTG)
Debtors.	)	(Jointly Administered)
	)	**Obj Deadline: November 17, 2026 at 4:00 p.m. (ET)**

SUMMARY COVER SHEET TO COMBINED EIGHTH MONTHLY AND FIFTH INTERIM FEE APPLICATION OF PWC ADVISORY LLC AS ADVISORY SERVICES PROVIDER TO THE DEBTORS FOR COMPENSATION AND REIMBURSEMENT OF EXPENSES FOR THE PERIOD FROM MAY 1, 2026 THROUGH SEPTEMBER 30, 2026

Name of Applicant:	PwC Advisory LLC
Authorized to Provide Professional Services to:	Debtors and Debtors in Possession
Date of Retention:	August 6, 2025, effective as of June 11, 2025
Period for Which Compensation and Reimbursement Are Requested:	May 1, 2026 through September 30, 2026[2]
Total Amount of Compensation Sought as Actual, Reasonable and Necessary:	JPY 36,850,000[3]
Amount of Expense Reimbursement Requested:	$0.00

This is a(n): monthly x interim x final application ____

[1] A complete list of each of the Debtors in these chapter 11 cases may be obtained on the website of the Debtors' claims and noticing agent at https://www.veritaglobal.net/Marelli. The location of Marelli Automotive Lighting USA LLC's principal place of business and the Debtors' service address in these chapter 11 cases is 26555 Northwestern Highway, Southfield, Michigan 48033.

[2] PwC Advisory LLC reserves the right to include any fees and expenses in the period indicated above in future application(s) if it is not included herein.

[3] JPY 36,850,000 is the sum of (i) JPY 27,500,000 (the fees requested for the period from September 1, 2026 to September 30, 2026, including consumption tax), plus (ii) JPY 9,350,000 (the 20 % of hold back from the Seventh Monthly Fee Application, which includes consumption tax). JPY 36,850,000 is equal to approximately USD 234,534 using the prevailing exchange rate on October 26, 2026 (in Japan).

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SUMMARY OF PREVIOUSLY FILED MONTHLY AND INTERIM FEE APPLICATIONS:

Application / Date Filed / Docket No.	Application Period	Fees Requested (100%)	Expenses Requested (100%)	CNO Filed	20% Holdback	Fees and Expenses Paid to Date	Outstanding Fees and Expenses
Combined First Monthly and First Interim; Filed: 10/27/2025; Dkt. No. 1112	06/11/2025 – 09/30/2025	JPY 61,000,000 (100% of JPY 61,000,000)	JPY 0	November 20, 2025 [Docket No. 1227]	JPY 0	JPY 61,000,000	JPY 0
Second Monthly; Filed: 12/19/2025; Dkt. No. 1373	10/01/2025 – 11/30/2025	JPY 20,000,000 (80% of JPY 25,000,000)	JPY 0	January 21, 2026 [Docket No. 1520]	JPY 5,000,000	JPY 20,000,000	JPY 0
Combined Third Monthly and Second Interim; Filed: 01/30/2026; Dkt. No. 1551	10/01/2025 – 12/31/2025	JPY 17,500,000 (100% of JPY 17,500,000)	JPY 0	March 2, 2026 [Docket No. 1771]	JPY 0	JPY 17,500,000	JPY 0
Combined Fourth Monthly and Third Interim; Filed:04/15/2026; Dtk. No. 1930	01/01/2026 – 03/31/2026	JPY 75,250,000 (100% of JPY 75,250,000)	JPY 0	May 20, 2026 [Docket No. 2088]	JPY 0	JPY 75,250,000	JPY 0
Fifth Monthly; Filed: 06/03/2026 Dkt: No. 2206	03/13/2026－04/30/2026	JPY 39,600,000 (80% of JPY 49,500,000)	JPY 57,177	July 10, 2026 [Docket No. 2386]	JPY 9,900,000	JPY 39,657,177	JPY 0
Combined Sixth Monthly and Fourth Interim; Filed:07/31/2026; Dtk. No. 2458	03/13/2026－06/30/2026	JPY 51,150,000 (100% of JPY 51,150,000)	JPY 0	September 28, 2026 [Docket No. 2726]	JPY 0	JPY 51,150,000	JPY 0
Seventh Monthly; Filed: 09/30/2026 Dkt: No. 2730	05/01/2026－08/31/2026	JPY 37,400,000 (80% of JPY 46,750,000)	JPY 0	n/a	JPY 9,350,000	JPY 0	JPY 37,400,000
Totals:	06/11/2025 – 08/31/2026	JPY 301,900,000	JPY 57,177		JPY 24,250,000	JPY 264,557,177	JPY 37,400,000

SUMMARY OF FEES
For the Period from September 1, 2026 through September 30, 2026

Summary of Hours by Billing Category and Project Category[4]

Billing Category and Project Category	Hours	Total Compensation (including Tax(10%))
Fixed Fee Services		
Restructuring Advisory Services (September 1, 2026 - September 30, 2026)		
Lender Q&A	2.0	
Lender comm.(Tel)	4.0	
Lender comm.(mtg)	26.0	
Internal Project Management and Documentation	55.0	
External Documentation and Correspondence Management	17.0	
Others	11.5	
Total-Hours and Compensation Sought	115.5	JPY 27,500,000

Summary of Hours by Professional and Billing Category

Billing Category and Professional		Position	Hours
Fixed Fee Services			
Restructuring Advisory Services	Soichiro Oku	Director	5.5
	Akira Nomoto	Partner	13.0
	Shuhei Inoue	Director	14.5
	Soon Park	Senior Manager	29.0
	Shiori Taniguchi	Manager	46.0
	Keiichiro Kajino	Associate	7.5
Total Hours			115.5

[4] The total amount of JPY 36,850,000 is the sum of (i) JPY 27,500,000 (the fees requested for the period from September 1, 2026 to September 30, 2026, including consumption tax), plus (ii) JPY 9,350,000 (the 20 % of hold back from the Seventh Monthly Fee Application, which includes consumption tax). As more fully set forth in the Fifth Supplemental Declaration [Docket No. 2588], with respect to the Restructuring Advisory Services, PwC Advisory LLC agreed to be paid Monthly Fixed Fees in the amount of JPY 25,000,000 for September 2026. JPY 36,850,000 is equal to approximately USD 234,534 using the prevailing exchange rate on October 26, 2026 (in Japan).

Summary of Expenses by Category:

None requested during this application period.

IN THE UNITED STATES BANKRUPTCY COURT
FOR THE DISTRICT OF DELAWARE

In re:	)	Chapter 11
MARELLI AUTOMOTIVE LIGHTING USA LLC, *et al.*,[1]	)	Case No. 25-11034 (CTG)
Debtors.	)	(Jointly Administered)
	)	**Obj Deadline: November 17, 2026 at 4:00 p.m. (ET)**

COMBINED EIGHTH MONTHLY AND FIFTH INTERIM FEE APPLICATION OF PWC ADVISORY LLC AS ADVISORY SERVICES PROVIDER TO THE DEBTORS FOR COMPENSATION AND REIMBURSEMENT OF EXPENSES FOR THE PERIOD FROM MAY 1, 2026 THROUGH SEPTEMBER 30, 2026

PwC Advisory LLC ("PwC LLC"), as advisory services provider to the debtors and debtors in possession (collectively, the "Debtors") in the above-captioned chapter 11 cases, hereby submits its combined eighth monthly and fifth interim fee application (this "Application"), pursuant to sections 330(a) and 331 of title 11 of the United States Code, 11 U.S.C. §§ 101-1532 (as amended, the "Bankruptcy Code"), rule 2016 of the Federal Rules of Bankruptcy Procedure (the "Bankruptcy Rules"), rule 2016-2 of the Local Rules of Bankruptcy Practice and Procedure of the United States Bankruptcy Court for the District of Delaware (the "Local Rules"), the *U.S. Trustee Guidelines for Reviewing Applications for Compensation and Reimbursement of Expenses Filed under 11 U.S.C. § 330* (the "Guidelines") and this Court's *Order (I) Establishing Procedures for Interim Compensation and Reimbursement of Expenses for Retained Professionals and (II) Granting Related Relief* [Docket No. 477] (the "Interim Compensation Procedures Order"),

[1] A complete list of each of the Debtors in these chapter 11 cases may be obtained on the website of the Debtors' claims and noticing agent at https://www.veritaglobal.net/Marelli. The location of Marelli Automotive Lighting USA LLC's principal place of business and the Debtors' service address in these chapter 11 cases is 26555 Northwestern Highway, Southfield, Michigan 48033.

entered August 5, 2025, requesting the entry of an order granting interim allowance and payment, to the extent not previously paid, in the amount of JPY 36,850,000[2], which is equal to the total compensation (including any holdbacks) earned by PwC LLC for its services to the Debtors during the period from May 1, 2026 through and including September 30, 2026 (the "Application Period"),[3] plus a 10% Japanese consumption tax.[4] In support of this Application, PwC LLC respectfully represents as follows:

JURISDICTION AND VENUE

1. The United States Bankruptcy Court for the District of Delaware (the "Court") has jurisdiction over this matter pursuant to 28 U.S.C. § 1334 and the *Amended Standing Order of Reference* from the United States District Court for the District of Delaware, dated February 29, 2012. This matter is a core proceeding within the meaning of 28 U.S.C. § 157(b)(2). Venue is proper in this district pursuant to 28 U.S.C. §§ 1408 and 1409.

2. The statutory and other bases for the relief requested herein are sections 330 and 331 of the Bankruptcy Code, Bankruptcy Rule 2016, Local Rule 2016-2, the Guidelines, and the Interim Compensation Procedures Order.

BACKGROUND

3. On June 11, 2025 (the "Petition Date"), each of the Debtors filed a voluntary petition for relief under chapter 11 of the Bankruptcy Code. The Debtors are operating their

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[2] JPY 36,850,000 is the sum of (i) JPY 27,500,000 (the fees requested for the period from September 1, 2026 to September 30, 2026, including consumption tax), plus (ii) JPY 9,350,000 (the 20% holdback from the Seventh Monthly Fee Application, which includes consumption tax). JPY 36,850,000 is equal to approximately USD 234,534 using the prevailing exchange rate on October 26, 2026 (in Japan).

[3] Pursuant to the Seventh Monthly Fee Application, PwC requested compensation earned for its Financial Due Diligence Services to the Debtors during the period from May 1, 2026 through and including May 31, 2026. Pursuant to the Fourth Addendum, such services could not be invoiced until the end of June 2026.

[4] PwC LLC does not request any expense reimbursement during the Application Period.

businesses and managing their property as debtors in possession pursuant to sections 1107(a) and 1108 of the Bankruptcy Code.

4. On June 25, 2025, the United States Trustee for the District of Delaware appointed an official committee of unsecured creditors [Docket No. 184]. No request for the appointment of a trustee or examiner has been made in these chapter 11 cases.

5. On August 5, 2025, the Court entered the Interim Compensation Procedures Order [Docket No. 477]. The Interim Compensation Procedures Order provides, among other things, that each retained professional shall be entitled, on or after the fifth (5th) day of each calendar month for which compensation and/or expense reimbursement is sought, to file and serve a monthly fee statement for interim allowance of compensation for services rendered and reimbursement of expenses incurred during the preceding month (each a "Monthly Fee Application"). Parties shall have twenty-one (21) days after service of a Monthly Fee Application to file an objection to the compensation or expenses that are the subject thereof (the "Objection Deadline"). Upon the expiration of the Objection Deadline, the applicant may file a certificate of no objection (a "CNO") with the Court with respect to the unopposed portion of the fees and/or expenses requested in the applicable Monthly Fee Application. After the filing of a CNO, the Debtors are authorized to and shall promptly pay the applicant an amount equal to 80% of the fees and 100% of the expenses requested in the applicable Monthly Fee Application not subject to an objection.

6. Further, pursuant to the Interim Compensation Procedures Order, beginning with the period ending on September 30, 2025, and at three-month intervals thereafter, certain professionals may file and serve an interim fee application for compensation and reimbursement of expenses sought in the Monthly Fee Applications served during such period (each an "Interim

Fee Application"). The Court, in its discretion, may approve an uncontested Interim Fee Application without the need for a hearing upon the filing of a CNO. Upon allowance by the Court of an Interim Fee Application, the Debtors are authorized to promptly pay all allowed fees and expenses not previously paid.

7. Additional information regarding the Debtors' organizational structure, business operations, historical revenues and liabilities, and a description of the events precipitating the filing of the Chapter 11 Cases, is set forth in the *Declaration of David Slump, Chief Executive Officer of Marelli Automotive Lighting USA, LLC, in Support of First Day Motions*, [Docket No. 20] (the "Slump Declaration") and the *Declaration of Tony Simion, Managing Director of Alvarez & Marsal North America, LLC, in Support of First Day Motions* [Docket No. 19] (the "Simion Declaration," and together with the Slump Declaration, the "First Day Declarations").

RETENTION AND EMPLOYMENT OF PWC LLC

8. On July 11, 2025, the Debtors filed the *Application of Debtors for Entry of an Order (I) Authorizing the Retention and Employment of PwC Advisory LLC Effective as of June 11, 2025 and (II) Granting Related Relief* [Docket No. 268] and on August 5, 2025, the Debtors filed the *Supplemental Declaration of Akira Nomoto in Support of Application of Debtors for Entry of an Order (I) Authorizing the Retention and Employment of PwC Advisory LLC Effective as of June 11, 2025 and (II) Granting Related Relief* [Docket No. 476] (together, the "PwC LLC Retention Application"), and on November 13, 2025, the Debtors filed the *Second Supplemental Declaration of Akira Nomoto in Support of Application of Debtors for Entry of an Order (I) Authorizing the Retention and Employment of PwC Advisory LLC Effective as of June 11, 2025 and (II) Granting Related Relief* [Docket No. 1211] (the "Second Supplemental Declaration"), and on February 10, 2026, the Debtors filed the *Third Supplemental Declaration of Akira Nomoto in Support of*

Application of Debtors for Entry of an Order (I) Authorizing the Retention and Employment of PwC Advisory LLC Effective as of June 11, 2025 and (II) Granting Related Relief [Docket No. 1652] (the "Third Supplemental Declaration"), and on May 5, 2026, the Debtors filed the *Fourth Supplemental Declaration of Akira Nomoto in Support of Application of Debtors for Entry of an Order (I) Authorizing the Retention and Employment of PwC Advisory LLC Effective as of June 11, 2025 and (II) Granting Related Relief* [Docket No. 2055] (the "Fourth Supplemental Declaration"), and on September 2, 2026, the Debtors filed the *Fifth Supplemental Declaration of Akira Nomoto in Support of Application of Debtors for Entry of an Order (I) Authorizing the Retention and Employment of PwC Advisory LLC Effective as of June 11, 2025 and (II) Granting Related Relief* [Docket No. 2588] (the "Fifth Supplemental Declaration").[5]

9. On August 6, 2025, the Court entered the *Order (I) Authorizing the Retention and Employment of PwC Advisory LLC Effective as of June 11, 2025 and (II) Granting Related Relief* [Docket No. 486] (as amended, the "PwC LLC Retention Order"), approving the PwC LLC Retention Application and authorizing the retention and employment of PwC LLC effective as of June 11, 2025, pursuant to the terms of the Engagement Letter.

[5] Capitalized terms used in this Application but not otherwise defined herein shall have the meanings ascribed to such terms in the PwC LLC Retention Application, the Second Supplemental Declaration, the Third Supplemental Declaration, the Fourth Supplemental Declaration or the Fifth Supplemental Declaration.

RELIEF REQUESTED

10. By this Application, and in accordance with the Interim Compensation Procedures Order, PwC LLC requests the entry of an order granting interim allowance and payment, to the extent not previously paid, in the amount of JPY 36,850,000, which is equal to the total compensation (including any holdbacks) earned by PwC LLC for its services to the Debtors during the Application Period, plus a 10% Japanese consumption tax.

SUMMARY OF SERVICES RENDERED BY PWC LLC

11. The services rendered by PwC LLC during the period from September 1, 2026 to September 30, 2026 are categorized as set forth in **Exhibit A** and in the summary cover sheet submitted with this Application. The professionals who provided services to the Debtors during the period from September 1, 2026 to September 30, 2026 are also identified, by billing category, in **Exhibit B** and in the summary cover sheet submitted with this Application. Attached hereto as **Exhibit C** are detailed statements of the time expended by PwC LLC during the period from September 1, 2026 to September 30, 2026. PwC LLC professionals expended a total of 115.5 hours in connection with these chapter 11 cases during the period from September 1, 2026 to September 30, 2026. All services for which PwC LLC is requesting compensation were performed for or on behalf of the Debtors.

12. The following is an overview of the services that PwC LLC rendered as advisory services provider to the Debtors during the period from September 1, 2026 to September 30, 2026:

Restructuring Advisory Services. Hours: 115.5, Fees: JPY 27,500,000

(including consumption tax)

(a) Lender Q&A. Hours: 2.0

During the Application Period, PwC LLC professionals provided the following services to the Debtors: Coordinated and managed queries

from lenders. This required robust interaction with lenders and advisors to address inquiries on proposals, Restructuring Support Agreement terms, cash flow forecasts, and DIP budget intricacies. Facilitated document support and Q&A sessions, ensuring seamless communication and informed lender engagement. Collaborated with legal counsel to navigate Bankruptcy Code concepts and manage reporting activities for lenders to maintain clarity and compliance throughout the process.

(b) Lender Communications – Telephone. Hours: 4.0

During the Application Period, PwC LLC professionals provided the following services to the Debtors: Communicated with lenders during the chapter 11 process. This involved sharing filing notices that elucidated the rationale and projected steps, coupled with tracking of inquiries for effective follow-up. Managed communication frameworks, encompassing feedback integration, RSA negotiation insights. Shared strategic discussions around chapter 11 status and consent requests, and alignment on Restructuring Support Agreement execution strategies and next steps to lenders. Conducted preparatory calls to establish clear agendas, aligning expectations and strategies for cash meetings and consent-request procedures, ensuring informed and coordinated actions throughout the process.

(c) Lender Communications – Meeting. Hours: 26.0

During the Application Period, PwC LLC professionals provided the following services to the Debtors: Prepared for and participated in regular financial and strategic meetings with lenders, including weekly cash forecast meetings with Mizuho and monthly update meetings with all lenders. These involved video and teleconference calls to discuss the chapter 11 process, facilitate lender communication strategies, and assess the financial status with company management, legal counsel, and advisors. Engaged in coordination sessions to address lender inquiries, review consent request strategies, and capture critical action items, ensuring streamlined communication across all parties involved.

(d) Internal Project Management and Documentation. Hours: 55.0

During the Application Period, PwC LLC professionals provided the following services to the Debtors: Guided and supported internal PwC LLC teams in effectively managing the chapter 11 proceedings-related tasks. The process demanded seamless coordination among PwC LLC's business units, advisors, and support staff to ensure efficient alignment and execution. This involved strategic planning meetings and stand-ups to establish priorities and timelines for outreach, refining documentation

pertaining to chapter 11 procedural submissions and retention applications.

(e) External Documentation and Correspondence Management. Hours: 17.0

During the Application Period, PwC LLC professionals provided the following services to the Debtors: Advised and assisted the Debtor on strategic communications with stakeholders and legal coordination throughout the chapter 11 process. The Debtor's complex stakeholder landscape across multiple regions required close coordination with advisory teams and legal counsel at local, regional, and international levels. This involved developing and managing detailed communication plans to effectively facilitate lender outreach, prepare comprehensive materials regarding the Restructuring Support Agreement and chapter 11 schedule. PwC LLC oversaw the translation of key documents to support lender engagement and alignment, coordinated meetings to clarify the financial situation of the company, and provided translation services necessary for smooth and clear communication with the company. Additionally, PwC LLC's work involved organizing schedules, reviewing submissions related to the DIP budget and cash flow, and responding to inquiries to maintain administrative coherence and transparency.

(f) Other. Hours: 11.5

During the Application Period, PwC LLC professionals provided the following services to the Debtors: Extended search for media leaks focusing within the Japanese market regarding Debtor's chapter 11 announcement, focusing on industry impact reports.

13. As set forth above, detailed descriptions of these services, the amount of fees incurred, and the amount of hours spent providing such services throughout the period from September 1, 2026 to September 30, 2026 are provided in the attached exhibits. All entries itemized in PwC LLC's time records attached hereto as **Exhibit C** (i) are categorized in accordance with the appropriate project categories, (ii) include a description of each activity or service that each individual performed, and (iii) identify the number of hours (in increments of one-half of an hour) spent by each individual providing the services. However, in some instances, services may

overlap between project categories. Thus, some services may appear under more than one project category; however, in no instance is a specific time entry recorded or charged more than once.

SUMMARY OF EXPENSES INCURRED

14. PwC LLC does not request reimbursement of any expenses during the Application Period.[5]

ALLOWANCE OF COMPENSATION

15. The professional time expended by PwC LLC, the value of said time in fees, and the value of the actual expenses incurred by the firm were actual, reasonable, and necessary. In all respects, PwC LLC's fees and expenses meet the standards for allowance under Bankruptcy Code section 330, as well as the standards that govern the review and allowance of bankruptcy professionals' fees. *See*, *e.g.*, *In re Busy Beaver Bldg. Ctrs., Inc.*, 19 F.3d 833 (3d Cir. 1994).

16. Bankruptcy Code section 331 provides for interim compensation of professionals and incorporates the substantive standards of Bankruptcy Code section 330 to govern the Court's award of such compensation. *See* 11 U.S.C. § 331. Bankruptcy Code section 330 provides that a court may award a professional employed under Bankruptcy Code section 327 the "reasonable compensation for actual, necessary services rendered . . . and reimbursement for actual, necessary expenses." 11 U.S.C. § 330(a)(1)(A)-(B). Bankruptcy Code section 330 also sets forth the criteria for the award of such compensation and reimbursement:

> In determining the amount of reasonable compensation to be awarded . . . the court shall consider the nature, the extent, and the value of such services, taking into account all relevant factors, including –

[5] PwC LLC's standard practice is to treat certain expenses as having been incurred when such obligations are recorded and reflected as payable in PwC LLC's accounting system. Accordingly, reimbursement for certain disbursements incurred during the Application Period may still be pending submission and will be requested in a future fee application.

> (A) the time spent on such services;
>
> (B) the rates charged for such services;
>
> (C) whether the services were necessary to the administration of, or beneficial at the time at which the service was rendered toward the completion of, a case under this title;
>
> (D) whether the services were performed within a reasonable amount of time commensurate with the complexity, importance, and nature of the problem, issue, or task addressed;
>
> (E) with respect to a professional person, whether the person is board certified or otherwise has demonstrated skill and experience in the bankruptcy field; and
>
> (F) whether the compensation is reasonable based on the customary compensation charged by comparably skilled practitioners in cases other than cases under this title.

11 U.S.C. § 330(a)(3).

17. The reasonable value of the unpaid portion of the services rendered by PwC LLC for the Application Period as advisory services provider to the Debtors in these chapter 11 cases is JPY 36,850,000. The fixed fees reflected on the exhibits hereto are PwC LLC's customary fees for work of this nature. The professional services performed by PwC LLC were in the best interests of the Debtors and their estates and other parties in interest. Compensation for the foregoing services as requested is commensurate with the complexity, importance, and time-sensitive nature of the problems, issues, or tasks involved. The professional services were performed with expedition and in an efficient manner.

18. In accordance with section 330 of the Bankruptcy Code, the fees requested are reasonable in light of factors including, among other things, (a) the complexity of these chapter 11 cases, (b) the time expended, (c) the nature and extent of the services rendered, (d) the value of such services, and (e) the costs of comparable services other than in a case under this title.

Accordingly, allowance and payment of the compensation for professional services and reimbursement of expenses sought herein is warranted.

RESERVATION OF RIGHTS

19. Although PwC LLC has made every effort to include all fees and expenses incurred during the Application Period in this Application, some fees and expenses may inadvertently be omitted from this Application, including as a result of accounting and processing delays in the Application Period. PwC LLC reserves the right to submit further applications to the Court for allowance of such fees and expenses not included herein. Subsequent fee applications will be filed in accordance with the requirements of the Bankruptcy Code, the Bankruptcy Rules, the Local Rules, and the Interim Compensation Procedures Order.

CERTIFICATION OF COMPLIANCE AND WAIVER

20. To the best of its knowledge, PwC LLC believes that this Application, together with the exhibits attached hereto, and the description of services set forth herein of work performed are in compliance with the requirements of the PwC LLC Retention Order. To the extent that this Application does not comply in all respects with those requirements, PwC LLC believes that such deviations are not material and respectfully requests that such requirements be waived.

NOTICE

21. In accordance with the Interim Compensation Procedures Order, this Application will be served upon the Application Recipients (as defined in the Interim Compensation Procedures Order). Notice of hearing on this Application will be served upon all parties that have requested notice in the chapter 11 cases pursuant to Bankruptcy Rule 2002. In light of the nature of the relief requested, PwC LLC submits that no other or further notice is necessary.

WHEREFORE, PwC LLC requests the entry of an order (a) approving interim allowance and payment, to the extent not previously paid, in the amount of JPY 36,850,000, which is equal to the total compensation (including any holdbacks) earned by PwC LLC for its services to the Debtors during the Application Period, plus a 10% Japanese consumption tax and (b) such other and further relief as may be just and proper.

Dated: October 23, 2026

PWC ADVISORY LLC

By: Akira Nomoto

Akira Nomoto, Partner
Otemachi Park Building,
1-1-1 Otemachi, Chiyoda-ku,
Tokyo 100-0004 Japan
Tel: +81 80-3094-8111
Email: akira.nomoto@pwc.com

Advisory Services Provider to the Debtors and Debtors in Possession

IN THE UNITED STATES BANKRUPTCY COURT
FOR THE DISTRICT OF DELAWARE

In re:	)	Chapter 11
MARELLI AUTOMOTIVE LIGHTING USA LLC, *et al.*,[1]	)	Case No. 25-11034 (CTG)
Debtors.	)	(Jointly Administered)

Objection Deadline: November 17, 2026 at 4:00 p.m. (ET)
Hearing Date: To be scheduled if necessary

NOTICE OF COMBINED EIGHTH MONTHLY AND FIFTH INTERIM FEE APPLICATION OF PWC ADVISORY LLC AS ADVISORY SERVICES PROVIDER TO THE DEBTORS FOR COMPENSATION AND REIMBURSEMENT OF EXPENSES FOR THE PERIOD FROM MAY 1, 2026 THROUGH SEPTEMBER 30, 2026

PLEASE TAKE NOTICE that on October 27, 2026, PwC Advisory LLC ("PwC LLC"), as advisory services provider to the above-captioned debtors and debtors in possession, filed its *Combined Eighth Monthly and Fifth Interim Fee Application of PwC Advisory LLC as Advisory Services Provider to the Debtors for Compensation and Reimbursement of Expenses for the Period from May 1, 2026 Through September 30, 2026* (the "Application").

PLEASE TAKE FURTHER NOTICE that any objection or response to the Application must be made in writing and be filed with the United States Bankruptcy Court for the District of Delaware (the "Bankruptcy Court"), 824 North Market Street, 3rd Floor, Wilmington, Delaware 19801, on or before **November 17, 2026 at 4:00 p.m. (prevailing Eastern Time)**.

PLEASE TAKE FURTHER NOTICE that at the same time, you must also serve a copy of the objection or response, if any, by email upon the following: (a) the Debtors, Marelli

[1] A complete list of each of the Debtors in these chapter 11 cases may be obtained on the website of the Debtors' claims and noticing agent at https://www.veritaglobal.net/Marelli. The location of Marelli Automotive Lighting USA LLC's principal place of business and the Debtors' service address in these chapter 11 cases is 26555 Northwestern Highway, Southfield, Michigan 48033.

Automotive Lighting USA LLC, 26555 Northwestern Highway, Southfield, Michigan 48033, Attn.: Marisa Iasenza (marisa.iasenza@marelli.com); (b) counsel to the Debtors, (i) Kirkland & Ellis LLP, 601 Lexington Avenue, New York, New York 10022, Attn.: Nicholas M. Adzima (nicholas.adzima@kirkland.com) and Evan Swager (evan.swager@kirkland.com), (ii) Kirkland & Ellis LLP, 333 West Wolf Point Plaza, Chicago, Illinois 60654, Attn.: Spencer A. Winters, P.C. (spencer.winters@kirkland.com), and (iii) Pachulski Stang Ziehl & Jones LLP, 919 North Market Street, 17th Floor, P.O. Box 8705, Wilmington, Delaware 19899 (Courier 19801), Attn.: Laura Davis Jones (ljones@pszilaw.com), Timothy P. Cairns (tcairns@pszilaw.com), and Edward A. Corma (ecorma@pszilaw.com); (c) the United States Trustee, 844 King Street, Suite 2207, Lockbox 35, Wilmington, Delaware 19801, Attn.: Jane Leamy (Jane.M.Leamy@usdoj.gov) and Timothy J. Fox, Jr. (timothy.fox@usdoj.gov); (d) counsel to the DIP Agent, Mayer Brown LLP, 1221 Avenue of the Americas, New York, New York 10020-1001, Attn.: Jason Elder (jason.elder@mayerbrown.com); (e) counsel to Mizuho Bank, Ltd., (i) in all capacities other than as the Prepetition Agent, Davis Polk & Wardwell LLP, 450 Lexington Avenue, New York, New York 10017, Attn.: Timothy Graulich (timothy.graulich@davispolk.com) and Richard J. Steinberg (richard.steinberg@davispolk.com) and (ii) in its capacity as the Prepetition Agent, Young Conaway Stargatt & Taylor, LLP, 1000 North King Street, Wilmington, Delaware 19801, Attn.: Robert S. Brady (rbrady@ycst.com) and Andrew L. Magaziner (amagaziner@ycst.com); (f) counsel to the Ad Hoc Group of Senior Lenders, (i) Akin Gump Strauss Hauer & Feld LLP, One Bryant Park, New York, New York 10036, Attn: Ira S. Dizengoff (idizengoff@akingump.com) and Anna Kordas (akordas@akingump.com), (ii) Akin Gump Strauss Hauer & Feld LLP, 2001 K Street NW, Washington, D.C., 20006, Attn.: Scott L. Alberino (salberino@akingump.com), Kate Doorley (kdoorley@akingump.com), and Alexander F.

Antypas (aantypas@akingump.com), and (iii) Cole Schotz P.C., 500 Delaware Avenue, Suite 600, Wilmington, Delaware 19801, Attn: Justin R. Alberto (jalberto@coleschotz.com) and Stacy L. Newman (snewman@coleschotz.com); (g) counsel to the Initial Tranche A Lender, (i) Willkie Farr & Gallagher LLP, 787 Seventh Avenue, New York, New York 10019, Attn: Joseph Minias (jminias@willkie.com) and Christine Thain (cthain@willkie.com), (ii) Willkie Farr & Gallagher LLP, 600 Travis Street, Houston, Texas 77002, Attn: Jennifer J. Hardy (jhardy2@willkie.com), and (iii) Bayard P.A., 600 N. King St. Suite 400, Wilmington, Delaware 19801, Attn: Ericka F. Johnson (ejohnson@bayardlaw.com) and Steven D. Adler (sadler@bayardlaw.com); (h) counsel to the Sponsors, Paul, Weiss, Rifkind, Wharton & Garrison LLP, 1285 Avenue of the Americas, New York, New York 10019-6064, Attn.: Brian S. Hermann (bhermann@paulweiss.com) and Jacob A. Adlerstein (jadlerstein@paulweiss.com); (i) co-counsel to the Official Committee of Unsecured Creditors, (i) Paul Hastings LLP, 200 Park Avenue, New York, New York 10166, Attn.: Kristopher M. Hansen (krishansen@paulhastings.com), Jonathan D. Canfield (joncanfield@paulhastings.com), Gabriel E. Sasson (gabesasson@paulhastings.com), and Marcella Leonard (marcellaleonard@paulhastings.com), and (ii) Morris James LLP, 500 Delaware Avenue, Suite 1500, Wilmington, Delaware 19801, Attn.: Eric J. Monzo (emonzo@morrisjames.com), Jason S. Levin (jlevin@morrisjames.com), and Siena B. Cerra (scerra@morrisjames.com); and (j) any other statutory committee appointed in these chapter 11 cases.

PLEASE TAKE FURTHER NOTICE that the Application is submitted pursuant to the *Order (I) Establishing Procedures for Interim Compensation and Reimbursement of Expenses for Retained Professionals and (II) Granting Related Relief* (the "Interim Compensation Order") [Docket No. 477].

PLEASE TAKE FURTHER NOTICE THAT IF NO OBJECTIONS ARE FILED AND SERVED IN ACCORDANCE WITH THE ABOVE PROCEDURES, THEN 100% OF THE FEES AND 100% OF THE EXPENSES REQUESTED IN THE APPLICATION MAY BE PAID PURSUANT TO THE INTERIM COMPENSATION ORDER WITHOUT FURTHER HEARING OR ORDER OF THE COURT.

PLEASE TAKE FURTHER NOTICE THAT IF A TIMELY OBJECTION IS FILED AND SERVED, THEN PAYMENT WILL BE MADE ACCORDING TO THE PROCEDURES SET FORTH IN THE INTERIM COMPENSATION ORDER.

PLEASE TAKE FURTHER NOTICE THAT A HEARING ON THE APPLICATION WILL BE HELD ONLY IF OBJECTIONS ARE TIMELY FILED.

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Dated: October 27, 2026
Wilmington, Delaware

/s/ Laura Davis Jones

PACHULSKI STANG ZIEHL & JONES LLP
Laura Davis Jones (DE Bar No. 2436)
Timothy P. Cairns (DE Bar No. 4228)
Edward A. Corma (DE Bar No. 6718)
919 North Market Street, 17th Floor
P.O. Box 8705
Wilmington, Delaware 19899 (Courier 19801)
Telephone: (302) 652-4100
Facsimile: (302) 652-4400
Email: ljones@pszjlaw.com
tcairns@pszjlaw.com
ecorma@pszjlaw.com

Co-Counsel for the Debtors and Debtors in Possession

KIRKLAND & ELLIS LLP
KIRKLAND & ELLIS INTERNATIONAL LLP
Joshua A. Sussberg, P.C. (admitted *pro hac vice*)
Nicholas M. Adzima (admitted *pro hac vice*)
Evan Swager (admitted *pro hac vice*)
601 Lexington Avenue
New York, New York 10022
Telephone: (212) 446-4800
Facsimile: (212) 446-4900
Email: joshua.sussberg@kirkland.com
nicholas.adzima@kirkland.com
evan.swager@kirkland.com

-and-

Ross M. Kwasteniet, P.C. (admitted *pro hac vice*)
Spencer A. Winters, P.C. (admitted *pro hac vice*)
333 West Wolf Point Plaza
Chicago, Illinois 60654
Telephone: (312) 862-2000
Facsimile: (312) 862-2200
Email: ross.kwasteniet@kirkland.com
spencer.winters@kirkland.com

Co-Counsel for the Debtors and Debtors in Possession

Exhibit A

Summary of Fees for the Period from September 1, 2026 through September 30, 2026

Summary of Hours by Billing Category and Project Category

Billing Category and Project Category	Hours	Total Compensation (including Tax(10%))
Fixed Fee Services		
Restructuring Advisory Services (September 1, 2026 - September 30, 2026)		
Lender Q&A	2.0	
Lender comm.(Tel)	4.0	
Lender comm.(mtg)	26.0	
Internal Project Management and Documentation	55.0	
External Documentation and Correspondence Management	17.0	
Others	11.5	
Total-Hours and Compensation Sought	115.5	JPY 27,500,000

Exhibit B

Summary of Hours by Professional and Billing Category

Billing Category and Professional		Position	Hours
Fixed Fee Services			
Restructuring Advisory Services	Soichiro Oku	Director	5.5
	Akira Nomoto	Partner	13.0
	Shuhei Inoue	Director	14.5
	Soon Park	Senior Manager	29.0
	Shiori Taniguchi	Manager	46.0
	Keiichiro Kajino	Associate	7.5
Total Hours			115.5

Exhibit C

from lenders. This required robust interaction with lenders and advisors to address inquiries on proposals, Restructuring Support Agreement terms, cash flow forecasts, and DIP budget intricacies. Facilitated document support and Q&A sessions, ensuring seamless communication and informed lender engagement. Collaborated with legal counsel to navigate Bankruptcy Code concepts and manage reporting activities for lenders to maintain clarity and compliance throughout the process.

(b) Lender Communications – Telephone. Hours: 4.0

During the Application Period, PwC LLC professionals provided the following services to the Debtors: Communicated with lenders during the chapter 11 process. This involved sharing filing notices that elucidated the rationale and projected steps, coupled with tracking of inquiries for effective follow-up. Managed communication frameworks, encompassing feedback integration, RSA negotiation insights. Shared strategic discussions around chapter 11 status and consent requests, and alignment on Restructuring Support Agreement execution strategies and next steps to lenders. Conducted preparatory calls to establish clear agendas, aligning expectations and strategies for cash meetings and consent-request procedures, ensuring informed and coordinated actions throughout the process.

(c) Lender Communications – Meeting. Hours: 26.0

During the Application Period, PwC LLC professionals provided the following services to the Debtors: Prepared for and participated in regular financial and strategic meetings with lenders, including weekly cash forecast meetings with Mizuho and monthly update meetings with all lenders. These involved video and teleconference calls to discuss the chapter 11 process, facilitate lender communication strategies, and assess the financial status with company management, legal counsel, and advisors. Engaged in coordination sessions to address lender inquiries, review consent request strategies, and capture critical action items, ensuring streamlined communication across all parties involved.

(d) Internal Project Management and Documentation. Hours: 55.0

During the Application Period, PwC LLC professionals provided the following services to the Debtors: Guided and supported internal PwC LLC teams in effectively managing the chapter 11 proceedings-related tasks. The process demanded seamless coordination among PwC LLC's business units, advisors, and support staff to ensure efficient alignment and execution. This involved strategic planning meetings and stand-ups to establish priorities and timelines for outreach, refining documentation

pertaining to chapter 11 procedural submissions and retention applications.

(e) External Documentation and Correspondence Management. Hours: 17.0

During the Application Period, PwC LLC professionals provided the following services to the Debtors: Advised and assisted the Debtor on strategic communications with stakeholders and legal coordination throughout the chapter 11 process. The Debtor's complex stakeholder landscape across multiple regions required close coordination with advisory teams and legal counsel at local, regional, and international levels. This involved developing and managing detailed communication plans to effectively facilitate lender outreach, prepare comprehensive materials regarding the Restructuring Support Agreement and chapter 11 schedule. PwC LLC oversaw the translation of key documents to support lender engagement and alignment, coordinated meetings to clarify the financial situation of the company, and provided translation services necessary for smooth and clear communication with the company. Additionally, PwC LLC's work involved organizing schedules, reviewing submissions related to the DIP budget and cash flow, and responding to inquiries to maintain administrative coherence and transparency.

(f) Other. Hours: 11.5

During the Application Period, PwC LLC professionals provided the following services to the Debtors: Extended search for media leaks focusing within the Japanese market regarding Debtor's chapter 11 announcement, focusing on industry impact reports.

13. As set forth above, detailed descriptions of these services, the amount of fees incurred, and the amount of hours spent providing such services throughout the period from September 1, 2026 to September 30, 2026 are provided in the attached exhibits. All entries itemized in PwC LLC's time records attached hereto as **Exhibit C** (i) are categorized in accordance with the appropriate project categories, (ii) include a description of each activity or service that each individual performed, and (iii) identify the number of hours (in increments of one-half of an hour) spent by each individual providing the services. However, in some instances, services may

overlap between project categories. Thus, some services may appear under more than one project category; however, in no instance is a specific time entry recorded or charged more than once.

SUMMARY OF EXPENSES INCURRED

14. PwC LLC does not request reimbursement of any expenses during the Application Period.[5]

ALLOWANCE OF COMPENSATION

15. The professional time expended by PwC LLC, the value of said time in fees, and the value of the actual expenses incurred by the firm were actual, reasonable, and necessary. In all respects, PwC LLC's fees and expenses meet the standards for allowance under Bankruptcy Code section 330, as well as the standards that govern the review and allowance of bankruptcy professionals' fees. *See*, *e.g.*, *In re Busy Beaver Bldg. Ctrs., Inc.*, 19 F.3d 833 (3d Cir. 1994).

16. Bankruptcy Code section 331 provides for interim compensation of professionals and incorporates the substantive standards of Bankruptcy Code section 330 to govern the Court's award of such compensation. *See* 11 U.S.C. § 331. Bankruptcy Code section 330 provides that a court may award a professional employed under Bankruptcy Code section 327 the "reasonable compensation for actual, necessary services rendered . . . and reimbursement for actual, necessary expenses." 11 U.S.C. § 330(a)(1)(A)-(B). Bankruptcy Code section 330 also sets forth the criteria for the award of such compensation and reimbursement:

> In determining the amount of reasonable compensation to be awarded . . . the court shall consider the nature, the extent, and the value of such services, taking into account all relevant factors, including –

[5] PwC LLC's standard practice is to treat certain expenses as having been incurred when such obligations are recorded and reflected as payable in PwC LLC's accounting system. Accordingly, reimbursement for certain disbursements incurred during the Application Period may still be pending submission and will be requested in a future fee application.

> (A) the time spent on such services;
>
> (B) the rates charged for such services;
>
> (C) whether the services were necessary to the administration of, or beneficial at the time at which the service was rendered toward the completion of, a case under this title;
>
> (D) whether the services were performed within a reasonable amount of time commensurate with the complexity, importance, and nature of the problem, issue, or task addressed;
>
> (E) with respect to a professional person, whether the person is board certified or otherwise has demonstrated skill and experience in the bankruptcy field; and
>
> (F) whether the compensation is reasonable based on the customary compensation charged by comparably skilled practitioners in cases other than cases under this title.

11 U.S.C. § 330(a)(3).

17. The reasonable value of the unpaid portion of the services rendered by PwC LLC for the Application Period as advisory services provider to the Debtors in these chapter 11 cases is JPY 36,850,000. The fixed fees reflected on the exhibits hereto are PwC LLC's customary fees for work of this nature. The professional services performed by PwC LLC were in the best interests of the Debtors and their estates and other parties in interest. Compensation for the foregoing services as requested is commensurate with the complexity, importance, and time-sensitive nature of the problems, issues, or tasks involved. The professional services were performed with expedition and in an efficient manner.

18. In accordance with section 330 of the Bankruptcy Code, the fees requested are reasonable in light of factors including, among other things, (a) the complexity of these chapter 11 cases, (b) the time expended, (c) the nature and extent of the services rendered, (d) the value of such services, and (e) the costs of comparable services other than in a case under this title.

Accordingly, allowance and payment of the compensation for professional services and reimbursement of expenses sought herein is warranted.

RESERVATION OF RIGHTS

19. Although PwC LLC has made every effort to include all fees and expenses incurred during the Application Period in this Application, some fees and expenses may inadvertently be omitted from this Application, including as a result of accounting and processing delays in the Application Period. PwC LLC reserves the right to submit further applications to the Court for allowance of such fees and expenses not included herein. Subsequent fee applications will be filed in accordance with the requirements of the Bankruptcy Code, the Bankruptcy Rules, the Local Rules, and the Interim Compensation Procedures Order.

CERTIFICATION OF COMPLIANCE AND WAIVER

20. To the best of its knowledge, PwC LLC believes that this Application, together with the exhibits attached hereto, and the description of services set forth herein of work performed are in compliance with the requirements of the PwC LLC Retention Order. To the extent that this Application does not comply in all respects with those requirements, PwC LLC believes that such deviations are not material and respectfully requests that such requirements be waived.

NOTICE

21. In accordance with the Interim Compensation Procedures Order, this Application will be served upon the Application Recipients (as defined in the Interim Compensation Procedures Order). Notice of hearing on this Application will be served upon all parties that have requested notice in the chapter 11 cases pursuant to Bankruptcy Rule 2002. In light of the nature of the relief requested, PwC LLC submits that no other or further notice is necessary.

WHEREFORE, PwC LLC requests the entry of an order (a) approving interim allowance and payment, to the extent not previously paid, in the amount of JPY 36,850,000, which is equal to the total compensation (including any holdbacks) earned by PwC LLC for its services to the Debtors during the Application Period, plus a 10% Japanese consumption tax and (b) such other and further relief as may be just and proper.

Dated: October 23, 2026

PWC ADVISORY LLC

By: Akira Nomoto

Akira Nomoto, Partner
Otemachi Park Building,
1-1-1 Otemachi, Chiyoda-ku,
Tokyo 100-0004 Japan
Tel: +81 80-3094-8111
Email: akira.nomoto@pwc.com

Advisory Services Provider to the Debtors and Debtors in Possession

Professional Services by Project Category, Professional, and Date

Professional	Date	Hours	Performed work details
Shuhei Inoue	2026/9/1	0.5	Internal team stand-up (S. Park, S. Taniguchi, K. Kajino) to review to-dos and confirm next steps.
Soon Park	2026/9/1	0.5	Internal team stand-up (S. Inoue, S. Taniguchi, K. Kajino) to review to-dos and confirm next steps.
Shiori Taniguchi	2026/9/1	0.5	Internal team stand-up (S. Inoue, S. Park, K. Kajino) to review to-dos and confirm next steps.
Shiori Taniguchi	2026/9/1	0.5	Extended research for media leaks about Marelli and articles related to OEMs and automotive industry
Shiori Taniguchi	2026/9/1	0.5	Sent meeting related files to the translator via email for smooth facilitation
Keiichiro Kajino	2026/9/1	0.5	Internal team stand-up (S. Inoue, S. Park, S. Taniguchi) to review to-dos and confirm next steps.
Keiichiro Kajino	2026/9/1	0.5	Extended research for media leaks about Marelli and articles related to OEMs and automotive industry
Soichiro Oku	2026/9/2	1.0	Participated in weekly cash meetings with Mizuho, Marelli, A&M, and K&E to discuss the DIP budget and forecast cash flow
Akira Nomoto	2026/9/2	1.0	Participated in weekly cash meetings with Mizuho, Marelli, A&M, and K&E to discuss the DIP budget and forecast cash flow
Akira Nomoto	2026/9/2	0.5	Internal team meeting (S. Park, S. Taniguchi) to review to-dos and confirm next steps.
Akira Nomoto	2026/9/2	0.5	Internal debrief and information sharing following call with Mizuho; aligned next steps.
Shuhei Inoue	2026/9/2	1.0	Participated in weekly cash meetings with Mizuho, Marelli, A&M, and K&E to discuss the DIP budget and forecast cash flow
Shuhei Inoue	2026/9/2	0.5	Internal team stand-up (S. Park, S. Taniguchi, K. Kajino) to review to-dos and confirm next steps.
Soon Park	2026/9/2	1.0	Participated in weekly cash meetings with Mizuho, Marelli, A&M, and K&E to discuss the DIP budget and forecast cash flow
Soon Park	2026/9/2	0.5	Internal team meeting (A.Nomoto, S. Taniguchi) to review to-dos and confirm next steps.
Soon Park	2026/9/2	0.5	Internal team stand-up (S. Inoue, S. Taniguchi, K. Kajino) to review to-dos and confirm next steps.
Soon Park	2026/9/2	0.5	Internal debrief and information sharing following call with Mizuho; aligned next steps.
Soon Park	2026/9/2	0.5	Internal preparation for weekly update with Mizuho; reviewed lender Q&A and recent developments.
Shiori Taniguchi	2026/9/2	1.0	Participated in weekly cash meetings with Mizuho, Marelli, A&M, and K&E to discuss the DIP budget and forecast cash flow
Shiori Taniguchi	2026/9/2	0.5	Internal team meeting (A.Nomoto, S. Park) to review to-dos and confirm next steps.
Shiori Taniguchi	2026/9/2	0.5	Internal team stand-up (S. Inoue, S. Park, K. Kajino) to review to-dos and confirm next steps.
Shiori Taniguchi	2026/9/2	0.5	Extended research for media leaks about Marelli and articles related to OEMs and automotive industry

Professional Services by Project Category, Professional, and Date

Professional	Date	Hours	Performed work details
Shiori Taniguchi	2026/9/2	0.5	Reviewed and understood the company's answers for debtor's questions regarding cash flow and business
Shiori Taniguchi	2026/9/2	0.5	Internal debrief and information sharing following call with Mizuho; aligned next steps.
Keiichiro Kajino	2026/9/2	1.0	Participated in weekly cash meetings with Mizuho, Marelli, A&M, and K&E to discuss the DIP budget and forecast cash flow
Keiichiro Kajino	2026/9/2	0.5	Internal team stand-up (S. Inoue, S. Park, S. Taniguchi) to review to-dos and confirm next steps.
Keiichiro Kajino	2026/9/2	0.5	Extended research for media leaks about Marelli and articles related to OEMs and automotive industry
Shuhei Inoue	2026/9/3	0.5	Internal team stand-up (S. Park, S. Taniguchi, K. Kajino) to review to-dos and confirm next steps.
Soon Park	2026/9/3	0.5	Internal team stand-up (S. Inoue, S. Taniguchi, K. Kajino) to review to-dos and confirm next steps.
Shiori Taniguchi	2026/9/3	0.5	Internal team stand-up (S. Inoue, S. Park, K. Kajino) to review to-dos and confirm next steps.
Shiori Taniguchi	2026/9/3	0.5	Extended research for media leaks about Marelli and articles related to OEMs and automotive industry
Shiori Taniguchi	2026/9/3	2.5	Compiled meeting notes of meeting (Weekly Cash Meeting with Mizuho, Marelli, A&M, K&E regarding DIP Budget and forecast of cash flow) to communicate with lenders and internal members
Keiichiro Kajino	2026/9/3	0.5	Internal team stand-up (S. Inoue, S. Park, S. Taniguchi) to review to-dos and confirm next steps.
Keiichiro Kajino	2026/9/3	0.5	Extended research for media leaks about Marelli and articles related to OEMs and automotive industry
Keiichiro Kajino	2026/9/3	2.5	Compiled meeting notes of meeting (Weekly Cash Meeting with Mizuho, Marelli, A&M, K&E regarding DIP Budget and forecast of cash flow) to communicate with lenders and internal members
Akira Nomoto	2026/9/4	0.5	Internal team meeting (S. Park, S. Taniguchi) to review to-dos and confirm next steps.
Shuhei Inoue	2026/9/4	0.5	Internal team stand-up (S. Park, S. Taniguchi, K. Kajino) to review to-dos and confirm next steps.
Soon Park	2026/9/4	0.5	Internal team meeting (A.Nomoto, S. Taniguchi) to review to-dos and confirm next steps.
Soon Park	2026/9/4	0.5	Internal team stand-up (S. Inoue, S. Taniguchi, K. Kajino) to review to-dos and confirm next steps.
Shiori Taniguchi	2026/9/4	0.5	Internal team meeting (A.Nomoto, S. Park) to review to-dos and confirm next steps.
Shiori Taniguchi	2026/9/4	0.5	Internal team stand-up (S. Inoue, S. Park, K. Kajino) to review to-dos and confirm next steps.
Shiori Taniguchi	2026/9/4	0.5	Extended research for media leaks about Marelli and articles related to OEMs and automotive industry
Keiichiro Kajino	2026/9/4	0.5	Internal team stand-up (S. Inoue, S. Park, S. Taniguchi) to review to-dos and confirm next steps.

Professional Services by Project Category, Professional, and Date

Professional	Date	Hours	Performed work details
Keiichiro Kajino	2026/9/4	0.5	Extended research for media leaks about Marelli and articles related to OEMs and automotive industry
Akira Nomoto	2026/9/7	0.5	Internal team meeting (S. Park, S. Taniguchi) to review to-dos and confirm next steps.
Shuhei Inoue	2026/9/7	0.5	Internal team stand-up (S. Park, S. Taniguchi) to review to-dos and confirm next steps.
Soon Park	2026/9/7	0.5	Internal team meeting (A.Nomoto, S. Taniguchi) to review to-dos and confirm next steps.
Soon Park	2026/9/7	0.5	Internal team stand-up (S. Inoue, S. Taniguchi) to review to-dos and confirm next steps.
Soon Park	2026/9/7	0.5	Update call with Mizuho regarding Chapter 11 process and company status.
Shiori Taniguchi	2026/9/7	0.5	Internal team meeting (A.Nomoto, S. Park) to review to-dos and confirm next steps.
Shiori Taniguchi	2026/9/7	0.5	Internal team stand-up (S. Inoue, S. Park) to review to-dos and confirm next steps.
Shiori Taniguchi	2026/9/7	0.5	Extended research for media leaks about Marelli and articles related to OEMs and automotive industry
Shuhei Inoue	2026/9/8	0.5	Internal team stand-up (S. Park, S. Taniguchi) to review to-dos and confirm next steps.
Soon Park	2026/9/8	0.5	Internal team stand-up (S. Inoue, S. Taniguchi) to review to-dos and confirm next steps.
Soon Park	2026/9/8	0.5	Individual call with Mizuho to align expectations for the weekly company update; confirmed agenda and open questions.
Shiori Taniguchi	2026/9/8	0.5	Internal team stand-up (S. Inoue, S. Park) to review to-dos and confirm next steps.
Shiori Taniguchi	2026/9/8	0.5	Extended research for media leaks about Marelli and articles related to OEMs and automotive industry
Shiori Taniguchi	2026/9/8	0.5	Sent meeting related files to the translator via email for smooth facilitation
Soichiro Oku	2026/9/9	1.0	Participated in weekly cash meetings with Mizuho, Marelli, A&M, and K&E to discuss the DIP budget and forecast cash flow
Akira Nomoto	2026/9/9	1.0	Participated in weekly cash meetings with Mizuho, Marelli, A&M, and K&E to discuss the DIP budget and forecast cash flow
Akira Nomoto	2026/9/9	0.5	Internal team meeting (S. Park, S. Taniguchi) to review to-dos and confirm next steps.
Akira Nomoto	2026/9/9	0.5	Internal debrief and information sharing following call with Mizuho; aligned next steps.
Shuhei Inoue	2026/9/9	1.0	Participated in weekly cash meetings with Mizuho, Marelli, A&M, and K&E to discuss the DIP budget and forecast cash flow
Shuhei Inoue	2026/9/9	0.5	Internal team stand-up (S. Park, S. Taniguchi) to review to-dos and confirm next steps.
Soon Park	2026/9/9	1.0	Participated in weekly cash meetings with Mizuho, Marelli, A&M, and K&E to discuss the DIP budget and forecast cash flow

Professional Services by Project Category, Professional, and Date

Professional	Date	Hours	Performed work details
Soon Park	2026/9/9	0.5	Internal team meeting (A.Nomoto, S. Taniguchi) to review to-dos and confirm next steps.
Soon Park	2026/9/9	0.5	Internal team stand-up (S. Inoue, S. Taniguchi) to review to-dos and confirm next steps.
Shiori Taniguchi	2026/9/9	1.0	Participated in weekly cash meetings with Mizuho, Marelli, A&M, and K&E to discuss the DIP budget and forecast cash flow
Soon Park	2026/9/9	0.5	Internal debrief and information sharing following call with Mizuho; aligned next steps.
Soon Park	2026/9/9	0.5	Internal preparation for weekly update with Mizuho; reviewed lender Q&A and recent developments.
Shiori Taniguchi	2026/9/9	0.5	Internal team meeting (A.Nomoto, S. Park) to review to-dos and confirm next steps.
Shiori Taniguchi	2026/9/9	0.5	Internal team stand-up (S. Inoue, S. Park) to review to-dos and confirm next steps.
Shiori Taniguchi	2026/9/9	0.5	Extended research for media leaks about Marelli and articles related to OEMs and automotive industry
Shiori Taniguchi	2026/9/9	0.5	Reviewed and understood the company’s answers for debtor's questions regarding cash flow and business
Shiori Taniguchi	2026/9/9	0.5	Internal debrief and information sharing following call with Mizuho; aligned next steps.
Soichiro Oku	2026/9/10	1.0	Participated in Monthly Bank Meeting regarding Marelli's cash forecast with Marelli, SVP Cons, Japanese banks.
Akira Nomoto	2026/9/10	1.0	Participated in Monthly Bank Meeting regarding Marelli's cash forecast with Marelli, SVP Cons, Japanese banks.
Shuhei Inoue	2026/9/10	0.5	Internal team stand-up (S. Park, S. Taniguchi) to review to-dos and confirm next steps.
Shuhei Inoue	2026/9/10	1.0	Participated in Monthly Bank Meeting regarding Marelli's cash forecast with Marelli, SVP Cons, Japanese banks.
Shiori Taniguchi	2026/9/10	0.5	Extended research for media leaks about Marelli and articles related to OEMs and automotive industry
Soon Park	2026/9/10	0.5	Internal team stand-up (S. Inoue, S. Taniguchi) to review to-dos and confirm next steps.
Soon Park	2026/9/10	1.0	Participated in Monthly Bank Meeting regarding Marelli's cash forecast with Marelli, SVP Cons, Japanese banks.
Shiori Taniguchi	2026/9/10	0.5	Internal team stand-up (S. Inoue, S. Park) to review to-dos and confirm next steps.
Shiori Taniguchi	2026/9/10	2.5	Compiled meeting notes of meeting (Weekly Cash Meeting with Mizuho, Marelli, A&M, K&E regarding DIP Budget and forecast of cash flow) to communicate with lenders and internal members
Shiori Taniguchi	2026/9/10	1.0	Participated in Monthly Bank Meeting regarding Marelli's cash forecast with Marelli, SVP Cons, Japanese banks.
Akira Nomoto	2026/9/11	0.5	Internal team meeting (S. Park, S. Taniguchi) to review to-dos and confirm next steps.

Professional Services by Project Category, Professional, and Date

Professional	Date	Hours	Performed work details
Shuhei Inoue	2026/9/11	0.5	Internal team stand-up (S. Park, S. Taniguchi) to review to-dos and confirm next steps.
Soon Park	2026/9/11	0.5	Internal team meeting (A.Nomoto, S. Taniguchi) to review to-dos and confirm next steps.
Soon Park	2026/9/11	0.5	Internal team stand-up (S. Inoue, S. Taniguchi) to review to-dos and confirm next steps.
Soon Park	2026/9/11	0.5	Update call with Mizuho regarding Chapter 11 process and company status.
Shiori Taniguchi	2026/9/11	0.5	Internal team meeting (A.Nomoto, S. Park) to review to-dos and confirm next steps.
Shiori Taniguchi	2026/9/11	0.5	Internal team stand-up (S. Inoue, S. Park) to review to-dos and confirm next steps.
Shiori Taniguchi	2026/9/11	0.5	Extended research for media leaks about Marelli and articles related to OEMs and automotive industry
Akira Nomoto	2026/9/14	0.5	Internal team meeting (S. Park, S. Taniguchi) to review to-dos and confirm next steps.
Shuhei Inoue	2026/9/14	0.5	Internal team stand-up (S. Park, S. Taniguchi) to review to-dos and confirm next steps.
Soon Park	2026/9/14	0.5	Internal team stand-up (S. Inoue, S. Taniguchi) to review to-dos and confirm next steps.
Soon Park	2026/9/14	0.5	Internal team meeting (A.Nomoto, S. Taniguchi) to review to-dos and confirm next steps.
Shiori Taniguchi	2026/9/14	0.5	Internal team meeting (A.Nomoto, S. Park) to review to-dos and confirm next steps.
Shiori Taniguchi	2026/9/14	0.5	Internal team stand-up (S. Inoue, S. Park) to review to-dos and confirm next steps.
Shiori Taniguchi	2026/9/14	0.5	Extended research for media leaks about Marelli and articles related to OEMs and automotive industry
Shuhei Inoue	2026/9/15	0.5	Internal team stand-up (S. Park, S. Taniguchi) to review to-dos and confirm next steps.
Soon Park	2026/9/15	0.5	Internal team stand-up (S. Inoue, S. Taniguchi) to review to-dos and confirm next steps.
Shiori Taniguchi	2026/9/15	0.5	Internal team stand-up (S. Inoue, S. Park) to review to-dos and confirm next steps.
Shiori Taniguchi	2026/9/15	0.5	Sent meeting related files to the translator via email for smooth facilitation
Shiori Taniguchi	2026/9/15	0.5	Extended research for media leaks about Marelli and articles related to OEMs and automotive industry
Soichiro Oku	2026/9/16	1.0	Participated in weekly cash meetings with Mizuho, Marelli, A&M, and K&E to discuss the DIP budget and forecast cash flow
Soichiro Oku	2026/9/16	0.5	Internal debrief and information sharing following call with Mizuho; aligned next steps.
Akira Nomoto	2026/9/16	1.0	Participated in weekly cash meetings with Mizuho, Marelli, A&M, and K&E to discuss the DIP budget and forecast cash flow

Professional Services by Project Category, Professional, and Date

Professional	Date	Hours	Performed work details
Akira Nomoto	2026/9/16	0.5	Internal team meeting (S. Park, S. Taniguchi) to review to-dos and confirm next steps.
Akira Nomoto	2026/9/16	0.5	Internal debrief and information sharing following call with Mizuho; aligned next steps.
Shuhei Inoue	2026/9/16	1.0	Participated in weekly cash meetings with Mizuho, Marelli, A&M, and K&E to discuss the DIP budget and forecast cash flow
Shuhei Inoue	2026/9/16	0.5	Internal team stand-up (S. Park, S. Taniguchi) to review to-dos and confirm next steps.
Soon Park	2026/9/16	1.0	Participated in weekly cash meetings with Mizuho, Marelli, A&M, and K&E to discuss the DIP budget and forecast cash flow
Soon Park	2026/9/16	0.5	Internal team meeting (A.Nomoto, S. Taniguchi) to review to-dos and confirm next steps.
Soon Park	2026/9/16	0.5	Internal team stand-up (S. Inoue, S. Taniguchi) to review to-dos and confirm next steps.
Soon Park	2026/9/16	0.5	Internal debrief and information sharing following call with Mizuho; aligned next steps.
Soon Park	2026/9/16	0.5	Internal preparation for weekly update with Mizuho; reviewed lender Q&A and recent developments.
Soon Park	2026/9/16	0.5	Update call with Japanese bank regarding Chapter 11 process and company status.
Shiori Taniguchi	2026/9/16	1.0	Participated in weekly cash meetings with Mizuho, Marelli, A&M, and K&E to discuss the DIP budget and forecast cash flow
Shiori Taniguchi	2026/9/16	0.5	Internal team meeting (A.Nomoto, S. Park) to review to-dos and confirm next steps.
Shiori Taniguchi	2026/9/16	0.5	Internal team stand-up (S. Inoue, S. Park) to review to-dos and confirm next steps.
Shiori Taniguchi	2026/9/16	0.5	Extended research for media leaks about Marelli and articles related to OEMs and automotive industry
Shiori Taniguchi	2026/9/16	0.5	Reviewed and understood the company’s answers for debtor's questions regarding cash flow and business
Shiori Taniguchi	2026/9/16	0.5	Internal debrief and information sharing following call with Mizuho; aligned next steps.
Shuhei Inoue	2026/9/17	0.5	Internal team stand-up (S. Park, S. Taniguchi) to review to-dos and confirm next steps.
Soon Park	2026/9/17	0.5	Internal team stand-up (S. Inoue, S. Park) to review to-dos and confirm next steps.
Shiori Taniguchi	2026/9/17	0.5	Internal team stand-up (S. Inoue, S. Taniguchi) to review to-dos and confirm next steps.
Shiori Taniguchi	2026/9/17	0.5	Extended research for media leaks about Marelli and articles related to OEMs and automotive industry
Shiori Taniguchi	2026/9/17	2.5	Compiled meeting notes of meeting (Weekly Cash Meeting with Mizuho, Marelli, A&M, K&E regarding DIP Budget and forecast of cash flow) to communicate with lenders and internal members

Professional Services by Project Category, Professional, and Date

Professional	Date	Hours	Performed work details
Akira Nomoto	2026/9/18	0.5	Internal team meeting (S. Park, S. Taniguchi) to review to-dos and confirm next steps.
Shuhei Inoue	2026/9/18	0.5	Internal team stand-up (S. Park, S. Taniguchi) to review to-dos and confirm next steps.
Soon Park	2026/9/18	0.5	Internal team meeting (A.Nomoto, S. Taniguchi) to review to-dos and confirm next steps.
Soon Park	2026/9/18	0.5	Internal team stand-up (S. Inoue, S. Taniguchi) to review to-dos and confirm next steps.
Soon Park	2026/9/18	0.5	Update call with Japanese bank regarding Chapter 11 process and company status.
Shiori Taniguchi	2026/9/18	0.5	Internal team meeting (A.Nomoto, S. Park) to review to-dos and confirm next steps.
Shiori Taniguchi	2026/9/18	0.5	Internal team stand-up (S. Inoue, S. Park) to review to-dos and confirm next steps.
Shiori Taniguchi	2026/9/18	0.5	Extended research for media leaks about Marelli and articles related to OEMs and automotive industry
Akira Nomoto	2026/9/24	0.5	Internal debrief and information sharing following call with Mizuho; aligned next steps.
Shuhei Inoue	2026/9/24	0.5	Internal team stand-up (S. Park, S. Taniguchi) to review to-dos and confirm next steps.
Soon Park	2026/9/24	0.5	Internal team stand-up (S. Inoue, S. Taniguchi) to review to-dos and confirm next steps.
Soon Park	2026/9/24	0.5	Internal debrief and information sharing following call with Mizuho; aligned next steps.
Soon Park	2026/9/24	0.5	Internal preparation for weekly update with Mizuho; reviewed lender Q&A and recent developments.
Soon Park	2026/9/24	0.5	Update call with Mizuho regarding Chapter 11 process and company status.
Shiori Taniguchi	2026/9/24	0.5	Internal team stand-up (S. Inoue, S. Park) to review to-dos and confirm next steps.
Shiori Taniguchi	2026/9/24	0.5	Extended research for media leaks about Marelli and articles related to OEMs and automotive industry
Shiori Taniguchi	2026/9/24	2.5	Compiled meeting notes of meeting (Weekly Cash Meeting with Mizuho, Marelli, A&M, K&E regarding DIP Budget and forecast of cash flow) to communicate with lenders and internal members
Shiori Taniguchi	2026/9/24	0.5	Internal debrief and information sharing following call with Mizuho; aligned next steps.
Akira Nomoto	2026/9/25	0.5	Internal team meeting (S. Park, S. Taniguchi) to review to-dos and confirm next steps.
Shuhei Inoue	2026/9/25	0.5	Internal team stand-up (S. Park, S. Taniguchi) to review to-dos and confirm next steps.
Soon Park	2026/9/25	0.5	Internal team meeting (A.Nomoto, S. Taniguchi) to review to-dos and confirm next steps.

Professional Services by Project Category, Professional, and Date

Professional	Date	Hours	Performed work details
Soon Park	2026/9/25	0.5	Internal team stand-up (S. Inoue, S. Taniguchi) to review to-dos and confirm next steps.
Soon Park	2026/9/25	0.5	Update call with Mizuho regarding Chapter 11 process and company status.
Shiori Taniguchi	2026/9/25	0.5	Internal team meeting (A.Nomoto, S. Park) to review to-dos and confirm next steps.
Shiori Taniguchi	2026/9/25	0.5	Internal team stand-up (S. Inoue, S. Park) to review to-dos and confirm next steps.
Shiori Taniguchi	2026/9/25	0.5	Extended research for media leaks about Marelli and articles related to OEMs and automotive industry
Akira Nomoto	2026/9/28	0.5	Internal team meeting (S. Park, S. Taniguchi) to review to-dos and confirm next steps.
Shuhei Inoue	2026/9/28	0.5	Internal team stand-up (S. Park, S. Taniguchi) to review to-dos and confirm next steps.
Soon Park	2026/9/28	0.5	Internal team meeting (A.Nomoto, S. Taniguchi) to review to-dos and confirm next steps.
Soon Park	2026/9/28	0.5	Internal team stand-up (S. Inoue, S. Taniguchi) to review to-dos and confirm next steps.
Soon Park	2026/9/28	0.5	Update call with Japanese bank regarding Chapter 11 process and company status.
Shiori Taniguchi	2026/9/28	0.5	Internal team meeting (A.Nomoto, S. Park) to review to-dos and confirm next steps.
Shiori Taniguchi	2026/9/28	0.5	Internal team stand-up (S. Inoue, S. Park) to review to-dos and confirm next steps.
Shiori Taniguchi	2026/9/28	0.5	Extended research for media leaks about Marelli and articles related to OEMs and automotive industry
Shuhei Inoue	2026/9/29	0.5	Internal team stand-up (S. Park, S. Taniguchi) to review to-dos and confirm next steps.
Soon Park	2026/9/29	0.5	Internal team stand-up (S. Inoue, S. Taniguchi) to review to-dos and confirm next steps.
Shiori Taniguchi	2026/9/29	0.5	Internal team stand-up (S. Inoue, S. Park) to review to-dos and confirm next steps.
Shiori Taniguchi	2026/9/29	0.5	Sent meeting related files to the translator via email for smooth facilitation
Shiori Taniguchi	2026/9/29	0.5	Extended research for media leaks about Marelli and articles related to OEMs and automotive industry
Soichiro Oku	2026/9/30	1.0	Participated in weekly cash meetings with Mizuho, Marelli, A&M, and K&E to discuss the DIP budget and forecast cash flow
Akira Nomoto	2026/9/30	1.0	Participated in weekly cash meetings with Mizuho, Marelli, A&M, and K&E to discuss the DIP budget and forecast cash flow
Akira Nomoto	2026/9/30	0.5	Internal team meeting (S. Park, S. Taniguchi) to review to-dos and confirm next steps.
Akira Nomoto	2026/9/30	0.5	Internal debrief and information sharing following call with Mizuho; aligned next steps.

Professional Services by Project Category, Professional, and Date

Professional	Date	Hours	Performed work details
Shuhei Inoue	2026/9/30	1.0	Participated in weekly cash meetings with Mizuho, Marelli, A&M, and K&E to discuss the DIP budget and forecast cash flow
Shuhei Inoue	2026/9/30	0.5	Internal team stand-up (S. Park, S. Taniguchi) to review to-dos and confirm next steps.
Soon Park	2026/9/30	1.0	Participated in weekly cash meetings with Mizuho, Marelli, A&M, and K&E to discuss the DIP budget and forecast cash flow
Soon Park	2026/9/30	0.5	Internal team meeting (A.Nomoto, S. Taniguchi) to review to-dos and confirm next steps.
Soon Park	2026/9/30	0.5	Internal team stand-up (S. Inoue, S. Taniguchi) to review to-dos and confirm next steps.
Soon Park	2026/9/30	0.5	Internal debrief and information sharing following call with Mizuho; aligned next steps.
Soon Park	2026/9/30	0.5	Internal preparation for weekly update with Mizuho; reviewed lender Q&A and recent developments.
Shiori Taniguchi	2026/9/30	1.0	Participated in weekly cash meetings with Mizuho, Marelli, A&M, and K&E to discuss the DIP budget and forecast cash flow
Shiori Taniguchi	2026/9/30	0.5	Internal team meeting (A.Nomoto, S. Park) to review to-dos and confirm next steps.
Shiori Taniguchi	2026/9/30	0.5	Internal team stand-up (S. Inoue, S. Park) to review to-dos and confirm next steps.
Shiori Taniguchi	2026/9/30	0.5	Extended research for media leaks about Marelli and articles related to OEMs and automotive industry
Shiori Taniguchi	2026/9/30	0.5	Reviewed and understood the company’s answers for debtor's questions regarding cash flow and business
Shiori Taniguchi	2026/9/30	0.5	Internal debrief and information sharing following call with Mizuho; aligned next steps.
Total		**115.5**	