Docket #3029 Date Filed: 11/16/2026

IN THE UNITED STATES BANKRUPTCY COURT
FOR THE DISTRICT OF DELAWARE

In re:	)	Chapter 11
MARELLI AUTOMOTIVE LIGHTING USA LLC, *et al.*,[1]	)	Case No. 25-11034 (CTG)
Debtors.	)	(Jointly Administered)
	)	**Hearing Date: To be determined**
	)	**Obj Deadline: December 7, 2026 at 4:00 p.m. (ET)**

APPLICATION OF DEBTORS FOR ENTRY OF AN ORDER(I) AUTHORIZING THE RETENTION AND EMPLOYMENT OF HILCO VALUATION SERVICES, LLC AS INVENTORY APPRAISER AND FIELD EXAMINER EFFECTIVE AS OF APRIL 13, 2026, (II) WAIVING CERTAIN REQUIREMENTS IMPOSED BY LOCAL RULE 2016-1, AND (III) GRANTING RELATED RELIEF

The above-captioned debtors and debtors in possession (collectively, the "Debtors") state as follows in support of this application (this "Application"):[2]

Relief Requested

1. The Debtors seek entry of an order, substantially in the form attached hereto as **Exhibit A** (the "Order"): (a) authorizing the retention and employment of Hilco Valuation Services, LLC ("Hilco") as inventory appraiser and field examiner for the Debtors, effective as of April 13, 2026, so that Hilco may perform inventory appraisal and field examination services for

[1] A complete list of each of the Debtors in these chapter 11 cases may be obtained on the website of the Debtors' claims and noticing agent at https://www.veritaglobal.net/Marelli. The location of Marelli Automotive Lighting USA LLC's principal place of business and the Debtors' service address in these chapter 11 cases is 26555 Northwestern Highway, Southfield, Michigan 48033.

[2] A detailed description of the Debtors and their business, including the circumstances giving rise to the Debtors' chapter 11 cases, is set forth in the *Declaration of David Slump, Chief Executive Officer of Marelli Automotive Lighting USA, LLC, in Support of First Day Motions*, [Docket No. 20] (the "Slump Declaration") and the *Declaration of Tony Simion, Managing Director of Alvarez & Marsal North America, LLC, in Support of First Day Motions* [Docket No. 19] (the "Simion Declaration", and together with the Slump Declaration, the "First Day Declarations"). Capitalized terms used but not otherwise defined herein shall have the meanings ascribed to them in the First Day Declarations.

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the Debtors in accordance with that certain letter agreement dated April 13, 2026, attached hereto as Exhibit 1 to the Order, as amended by that certain letter agreement, dated October 12, 2026, attached hereto as Exhibit 2 to the Order (the "Engagement Agreement"); (b) approving the terms of Hilco's employment and retention as set forth in the Engagement Agreement; (c) waiving certain timekeeping requirements described further herein; and (d) granting related relief. In support of this Application, the Debtors submit the declaration of Eric Kaup, attached hereto as **Exhibit B** (the "Kaup Declaration").

Jurisdiction and Venue

2. The United States Bankruptcy Court for the District of Delaware (the "Court") has jurisdiction over this matter pursuant to 28 U.S.C. §§ 157 and 1334 and the Amended Standing Order of Reference from the United States District Court for the District of Delaware, dated February 29, 2012. This matter is a core proceeding within the meaning of 28 U.S.C. § 157(b)(2), and the Debtors confirm their consent, pursuant to rule 9013-1(f) of the Local Rules of the United States Bankruptcy Court for the District of Delaware (the "Local Rules"), to the entry of a final order by the Court in connection with this Application to the extent that it is later determined that the Court, absent consent of the parties, cannot enter final orders or judgments in connection herewith consistent with Article III of the United States Constitution.

3. Venue is proper in the Court pursuant to 28 U.S.C. §§ 1408 and 1409.

4. The statutory bases for the relief requested herein are sections 327(a) and 328(a) of title 11 of the United States Code, 11 U.S.C. §§ 101–1532 (the "Bankruptcy Code"), rules 2014(a) and 2016 of the Federal Rules of Bankruptcy Procedure (the "Bankruptcy Rules"), and Local Rules 2014-1 and 2016-1.

Background

5. The Debtors, together with their non-Debtor affiliates (collectively, "Marelli" or the "Company") are one of the largest international automotive parts suppliers in the world and a pioneer in motorsports and in automobile manufacturing and design. With its headquarters in Saitama, Japan and over 46,000 employees located in twenty-four countries around the world, Marelli designs and produces sophisticated technologies for leading automotive manufacturers, including lighting and sensor integrations, electronic systems, software solutions, and interior design products, and collaborates with motor sports teams and other industry leaders to research and develop cutting-edge, high-performance automotive components.

6. On June 11, 2025 (the "Petition Date"), each Debtor filed a voluntary petition for relief under chapter 11 of the Bankruptcy Code. The Debtors are operating their businesses and managing their property as debtors in possession pursuant to sections 1107(a) and 1108 of the Bankruptcy Code. On June 12, 2025, the Court entered an order [Docket No. 102] authorizing the procedural consolidation and joint administration of these chapter 11 cases pursuant to Bankruptcy Rule 1015(b) and Local Rule 1015-1. On June 25, 2025, the United States Trustee for the District of Delaware (the "U.S. Trustee") appointed an official committee of unsecured creditors [Docket No. 184] (the "Committee").[3] On January 15, 2026, a fee examiner was appointed in these in these chapter 11 cases [Docket No. 1515].

Hilco's Qualifications

7. Hilco is one of the world's largest and most diversified business asset appraisers and valuation advisors and has significant experience in providing field examination and inventory

[3] On July 2, 2025, the U.S. Trustee filed the *Amended Notice of Appointment of Committee of Unsecured Creditors* [Docket No. 230]. On September 10, 2025, the U.S. Trustee filed the *Second Amended Notice of Appointment of Committee of Unsecured Creditors* [Docket No. 922]. On March 5, 2026, the U.S. Trustee filed the *Third Amended Notice of Appointment of Committee of Unsecured Creditors* [Docket No. 1780].

appraisal services for a variety of asset classes. The Debtors seek to retain Hilco in particular because of Hilco's qualifications and substantial experience in restructuring matters. Moreover, Hilco specializes in assisting and advising debtors, creditors, creditor's committees, shareholders, bondholders and other parties involved with financially distressed companies, both during and outside of bankruptcy cases, and has provided appraisal and field examination services for debtors, creditors, and other constituents in numerous chapter 11 cases in this district and others. *See, e.g., In re Braskem Idesa, S.A.P.I.*, No. 26-90762 (CML) (Bankr. S.D. Tex. Sept. 10, 2026); *In re First Brands Group, LLC*, No. 25-90399 (CML) (Bankr. S.D. Tex. Dec. 8, 2025); *In re Ascend Performance Materials Holdings, Inc.*, No. 25-90127 (CML) (Bankr. S.D. Tex. Dec. 2, 2025); *In re Global Clean Energy Holdings, Inc.*, No. 25-90113 (ARP) (Bankr. S.D. Tex. May 22, 2025); *In re Franchise Group, Inc.*, No. 24-124820 (LSS) (Bankr. D. Del. Apr. 1, 2025).

8. The Debtors respectfully request that Hilco's retention be made effective as of April 13, 2026, so that Hilco may be compensated for the services it has provided before this Application is heard by the Court. During this period, Hilco has performed various planning tasks related to the multi-phase inventory appraisal and field examination services as contemplated by the Engagement Agreement to ensure the timely delivery of services required by the Debtors as necessitated by the size and complexity of the Debtors' business and the circumstances of these chapter 11 cases. Additionally, over the course of the period from April 13, 2026 through the filing of this Application, Hilco and the Debtors discussed the scope for Hilco's services, and Hilco performed internal conflict checks on the individuals and entities on the parties in interest list. Both the Debtors and Hilco believed in good faith that it was in the Debtors' best interest to continue performing services through the present date in light of the fact that the services performed were necessary to the Debtors' ongoing efforts to successfully achieve their chapter 11

objectives, and the Debtors would have been prejudiced in the event that this work was not performed.

9. For the foregoing reasons, the Debtors believe that Hilco is well qualified to advise the Debtors in an efficient and timely manner, and that the engagement of Hilco is critical to their efforts in these chapter 11 cases and is in the best interests of the Debtors' estates.

Services to Be Provided[4]

10. Based on Hilco's knowledge and experience with conducting field exams and appraisals in large chapter 11 cases, and because such work is critically important to the Debtors' successful restructuring, including their ability to obtain exit financing for certain of its businesses, the Debtors, in exercising their business judgment, seek the Court's approval for the Debtors to engage and employ Hilco on the terms and conditions set forth in the Engagement Agreement.

11. In accordance with and as described further in the Engagement Agreement, Hilco will perform inventory appraisal and/or field examination services for Marelli Holdings Co., Ltd. and its subsidiaries located in Italy, the United States, Mexico, Poland, France, Japan, Czech Republic, Spain, Slovakia, the United Kingdom, Germany, and Romania, including through the examination of the books, records, and representations of the Debtors' management, employees, professionals, and other representatives and by providing gross and net orderly liquidation value of the inventory in question, which will include delineated recovery values for raw material and finished goods (collectively, the "Services"). The foregoing Services are necessary to enable the

[4] The summary of the Engagement Agreement in this Application is qualified in its entirety by reference to the provisions of the Engagement Agreement. To the extent that there is any discrepancy between the summary contained in the Application and the terms set forth in the Engagement Agreement, the terms of the Engagement Agreement shall govern. Capitalized terms used but not otherwise defined in this section shall have the meanings ascribed to them in the Engagement Agreement.

Debtors to maximize the value of their estates and are in the best interests of the Debtors, their estates, and their creditors.

No Duplication of Services

12. The Debtors and Hilco intend that the Services will not duplicate the services to be performed by any other professional retained by the Debtors in these chapter 11 cases. Hilco has assured the Debtors that it will work cooperatively with such professionals to integrate any respective work conducted by the various professionals on behalf of the Debtors. The Debtors believe that the Services will complement, and will not be duplicative of, any services of the Debtors' other professionals.

Professional Compensation[5]

13. Subject to the Court's approval, and in accordance with the Bankruptcy Code, the Bankruptcy Rules, the Local Rules, the *Guidelines for Reviewing Applications for Compensation and Reimbursement of Expenses Filed Under 11 U.S.C. § 330*, effective January 30, 1996, established by the Executive Office for the United States Trustees (the "Fee Guidelines"), and the Engagement Agreement, the Debtors will compensate Hilco in accordance with the following compensation structure, as further detailed in the Engagement Agreement (the "Fee and Expense Structure"). Specifically, the Debtors will pay Hilco a fee of $1,250,000 for the Services and will reimburse Hilco for its reasonable and customary travel costs. Within ten (10) days after Court approval of Hilco's fees, $625,000 is payable to Hilco, and the remaining balance is due upon completion of the Services but prior to Hilco's mailing or releasing any verbal or written indication of its appraisal and fee examination reports to the Debtors.

[5] The summary of the Fee and Expense Structure in this Application is qualified in its entirety by reference to the provisions of the Engagement Agreement. To the extent there is any discrepancy between the summary contained in the Application and the terms set forth in the Engagement Agreement, the terms of the Engagement Agreement shall govern.

14. The Fee and Expense Structure has been negotiated at arm's length and in good faith by the Debtors and Hilco and is consistent with Hilco's typical billing practices for comparably sized cases and transactions, as well as with arrangements entered into by Hilco and other inventory appraisers and field examiners in connection with rendering comparable services to clients such as the Debtors. Hilco's expertise in the Services was an important factor in determining the Fee and Expense Structure. Accordingly, the Debtors believe that the Fee and Expense Structure is fair, reasonable, market-based, and accurately reflects the nature of the Services, including the amount of time and effort that will be required of Hilco and its professionals.

15. The Debtors are seeking to compensate Hilco under section 328(a) of the Bankruptcy Code because they believe that Hilco's compensation should not be subject to a more common standard of review under section 330 of the Bankruptcy Code. Notwithstanding the foregoing, the U.S. Trustee will have the right to review the reasonableness of Hilco's fees requested in the final application under section 330 of the Bankruptcy Code.

Waiver of Compliance with Time-Detail Requirements

16. The ultimate benefit the Debtors expect to receive from the Services cannot be measured by reference to the number of hours to be expended by Hilco's professionals in the performance of the Services. Consistent with the practice of inventory appraisers and field examiners, Hilco does not ordinarily maintain contemporaneous time records in tenth-hour increments or provide or conform to a schedule of hourly rates for its professionals. The detailed filing requirements of the Fee Guidelines would require the expenditure of unnecessary time and expense in compiling time records and preparing fee applications and could hinder Hilco from providing the Services as efficiently as possible.

17. The Debtors, therefore, respectfully request that Hilco's professionals be excused from submitting monthly and interim fee applications or maintaining time records in connection with rendering the Services; *provided* that Hilco will file a final fee application with a summary of fees earned and expenses incurred along with a summary of what fees and expenses have been paid.

Indemnification of Hilco

18. As part of the overall consideration provided to Hilco under the terms of the Engagement Agreement, the Debtors have agreed to certain indemnification provisions in the Engagement Agreement (the "Indemnification Provisions"). As more fully set forth in the Engagement Agreement, the Debtors have agreed to indemnify, defend, and hold Hilco and its members, affiliates, officers, directors, employees, appraisers, independent contractors, representatives, and agents harmless from and against any and causes of action, demands, losses, claims, damages, liabilities, costs, and expenses, including, without limitation, reasonable legal fees, costs, and expenses incurred by the foregoing arising from, related to, or in any way connected with the Engagement Agreement, except to the extent such causes of action, demands, losses, claims, damages, liabilities, costs, or expenses are finally determined to have been substantially caused by the fraud, gross negligence, or willful misconduct of Hilco and its members, affiliates, officers, directors, employees, appraisers, independent contractors, representatives, and agents.

19. The terms of the Indemnification Provisions were negotiated between the Debtors and Hilco at arm's length, and the Debtors respectfully submit that the Indemnification Provisions are customary, reasonable, and in the best interests of the Debtors and their estates and creditors.

Accordingly, the Debtors request that the Court approve the Indemnification Provisions as modified by the Order.

Hilco's Disinterestedness

20. To the best of the Debtors' knowledge, except as set forth in the Kaup Declaration, Hilco (i) does not hold or represent any interest adverse to the Debtors' estates and (ii) is a "disinterested person" within the meaning of section 101(14) of the Bankruptcy Code, as required by section 327(a) of the Bankruptcy Code. The Debtors have been informed that Hilco will conduct an ongoing review of its files to ensure that no conflicts or other disqualifying circumstances arise, and if any such circumstances arise or are discovered, Hilco will promptly supplement the disclosures contained in the Kaup Declaration. During the ninety (90) days before the Petition Date, Hilco did not receive any payments from the Debtors for professional services performed or expenses incurred. As of the Petition Date, Hilco did not hold a prepetition claim against the Debtors.

Basis for Relief

I. The Debtors Should Be Permitted to Retain and Employ Hilco on the Terms of the Engagement Agreement Pursuant to Sections 327 and 328 of the Bankruptcy Code.

21. The Debtors seek approval of the retention and employment of Hilco pursuant to sections 327(a) and 328(a) of the Bankruptcy Code. Section 327(a) of the Bankruptcy Code authorizes a debtor in possession to employ professionals that "do not hold or represent an interest adverse to the estate, and that are disinterested persons." As discussed above and in the Kaup Declaration, Hilco satisfies the disinterestedness standard of section 327(a) of the Bankruptcy Code.

22. In addition, the Debtors seek approval of the Engagement Agreement, including the Fee and Expense Structure set forth therein, pursuant to section 328(a) of the Bankruptcy Code.

Section 328(a) of the Bankruptcy Code provides, in relevant part, that debtors "with the court's approval, may employ or authorize the employment of a professional person under section 327 . . . on any reasonable terms and conditions of employment, including on a retainer, on an hourly basis, on a fixed or percentage fee basis, or on a contingent fee basis." 11 U.S.C. § 328(a). Accordingly, section 328(a) of the Bankruptcy Code permits the compensation of appraisers on more flexible terms that reflect the nature of their services and market conditions.

23. Numerous courts have recognized that Congress intended section 328(a) of the Bankruptcy Code to enable a debtor to retain professionals pursuant to specific fee arrangements to be determined at the time of the court's approval of the retention, subject to review if the terms are found to be improvident in light of "developments not capable of being anticipated at the time of the fixing of such terms and conditions." *In re Nat'l Gypsum Co.*, 123 F.3d 861, 862–63 (5th Cir. 1997); *see also In re River Foal, Inc.*, 161 B.R. 568, 569 (Bankr. S.D.N.Y. 1993).

24. The Debtors submit that the Fee and Expense Structure set forth in the Engagement Agreement is market-based, fair, and reasonable under the standards set forth in section 328(a) of the Bankruptcy Code in light of: (a) the nature and scope of services to be provided by Hilco; (b) industry practice with respect to the fee structure proposed by Hilco; (c) market rates charged for comparable services; and (d) Hilco's substantial experience with respect to field examination and inventory appraisal issues. Additionally, the terms of the Engagement Agreement were negotiated in good faith and at arm's length between the Debtors and Hilco and reflect the Debtors' evaluation of the value and expertise of the work to be performed by Hilco.

25. Thus, the Debtors requests that the Court approve Hilco's compensation pursuant to section 328(a) of the Bankruptcy Code, and that the Court evaluate Hilco's final compensation

and reimbursement of expenses in these chapter 11 cases under the standards of section 328(a) of the Bankruptcy Code, rather than under those of section 330 of the Bankruptcy Code.

II. The Indemnification Provisions Are Appropriate.

26. As discussed above, the Debtors and Hilco believe that the Indemnification Provisions are customary and reasonable for similar engagements.

27. In light of the foregoing, and given the numerous case-specific issues that Hilco might address in performing the Services under the Engagement Agreement, Hilco's commitment to the variable level of time and effort necessary to address all such issues as they arise, and the market prices for Hilco's services for engagements of this nature, the Debtors believe that the terms and conditions of the Engagement Agreement—including the Indemnification Provisions—are fair, reasonable, and market-based under the standards set forth in section 328(a) of the Bankruptcy Code.

III. Waiver of Certain Timekeeping Requirements Is Appropriate.

28. Local Rule 2016-1(h) provides an exception to the information requirements of Local Rule 2016-1(d), including the requirements to bill time in one-tenth of an hour increments, provide or conform to a schedule of hourly rates, and divide activity descriptions into general project categories. Specifically, Local Rule 2016-1(h) provides that "[a]n applicant may request that the Court, for cause shown, waive one or more of th[e] Local Rule's information requirements". Del Bankr. L.R. 2016-1(h).

29. Because it is not customary for Hilco or other appraisers to keep detailed time records similar to those customarily kept by attorneys, the Debtors submit, on behalf of Hilco, that a waiver of the requirements of Local Rule 2016-1(d) is justified pursuant to Local Rule 2016-1(h). In addition, because Hilco's compensation is results-oriented, the Debtors submit that requiring Hilco to maintain and file detailed time records and periodic fee applications in

accordance with sections 330 and 331 of the Bankruptcy Code, and in compliance with Bankruptcy Rule 2016 and the Fee Guidelines, is unnecessary under the circumstances of these chapter 11 cases.

IV. The Retention of Hilco Is Critical to the Debtors' Chapter 11 Efforts, and Retroactive Relief Is Warranted.

30. The Debtors submit that the retention of Hilco is in the best interests of all parties in interest in these chapter 11 cases. As set forth above, Hilco has extensive experience in matters involving complex financial restructurings and an excellent reputation for the services that it has rendered in chapter 11 cases on behalf of debtors and creditor constituencies throughout the United States.

31. In addition, the Debtors submit that the employment and retention of Hilco, effective as of April 13, 2026, is warranted by the circumstances of these chapter 11 cases. The Third Circuit has ruled that a bankruptcy court may grant an application of employment and retention where the services performed by the applicant "were necessary under the circumstances." *In re Ark. Co*., 798 F.2d 645, 650 (3d Cir. 1986). Factors such as "whether the applicant was under time pressure to begin service" and absence of prejudice favor the granting of such an application. *Id*. The Debtors respectfully submit that the complexity and intense activity of these chapter 11 cases necessitated the engagement of Hilco, and the Services "were necessary under the circumstances" as they are critical to the Debtors' restructuring efforts. Further, the Debtors believe that no party in interest can be prejudiced by the employment and retention of Hilco effective as of April 13, 2026, because the Services will benefit the Debtors' estates as a whole. The Debtors and Hilco have worked diligently to complete its conflict review process in support of this Application and took all necessary actions to prepare and file this Application.

32. Moreover, denial of the relief requested herein will deprive the Debtors from timely receiving the appraisal and fee examination reports, which are necessary for the Debtors to obtain exit financing and successfully restructure their business. If the Debtors were forced to engage an alternative inventory appraiser and field examiner, such change would mandate the commitment of significant resources to educate a replacement, causing significant delay in these chapter 11 cases and increased cost due to such replacement. Hilco is integral to the success of the Debtors' chapter 11 cases.

33. Based on the foregoing, the Debtors submit that they have satisfied the requirements of the Bankruptcy Code, the Bankruptcy Rules, and the Local Rules to support entry of the Order authorizing the Debtors to retain and employ Hilco in these chapter 11 cases on the terms described herein and in the Engagement Agreement.

Notice

34. The Debtors will provide notice of this Application to: (a) the U.S. Trustee; (b) Paul Hastings LLP and Morris James LLP, as co-counsel to the Committee; (c) the office of the attorney general for each of the states in which the Debtors operate; (d) United States Attorney's Office for the District of Delaware; (e) the Internal Revenue Service; (f) the United States Securities and Exchange Commission; (g) the United States Department of Justice; (h) Mayer Brown LLP, as counsel to the DIP Agent; (i) Davis Polk & Wardwell LLP, as counsel to Mizuho Bank, Ltd., in all capacities other than as Prepetition Agent; (j) Young Conaway Stargatt & Taylor, LLP, as counsel to Mizuho Bank, Ltd., in its capacity as Prepetition Agent; (k) Akin Gump Strauss Hauer & Feld LLP and Cole Schotz P.C., as counsel to the Ad Hoc Group of Senior Lenders; (l) Paul, Weiss, Rifkind, Wharton & Garrison LLP, as counsel to the Sponsors; and (m) any party that has requested notice pursuant to Bankruptcy Rule 2002. The Debtors submit that, in light of the nature of the relief requested, no other or further notice need be given.

No Prior Request

35. No prior request for the relief sought in this Application has been made to this or any other court.

WHEREFORE, the Debtors request entry of the Order, substantially in the form attached hereto as **Exhibit A**, (a) granting the relief requested herein and (b) granting such other relief as the Court deems appropriate under the circumstances.

Dated: November 16, 2026
Wilmington, Delaware

/s/ John Nicholson
John Nicholson
General Counsel
Marelli Automotive Lighting USA LLC

EXHIBIT A

PROPOSED ORDER

IN THE UNITED STATES BANKRUPTCY COURT
FOR THE DISTRICT OF DELAWARE

In re:	)	Chapter 11
MARELLI AUTOMOTIVE LIGHTING USA LLC, *et al.*,[1]	)	Case No. 25-11034 (CTG)
Debtors.	)	(Jointly Administered)
	)	**Re: Docket No. [●]**

ORDER (I) AUTHORIZING THE RETENTION AND EMPLOYMENT OF HILCO VALUATION SERVICES, LLC AS INVENTORY APPRAISER AND FIELD EXAMINER EFFECTIVE AS OF APRIL 13, 2026, (II) WAIVING CERTAIN REQUIREMENTS IMPOSED BY LOCAL RULE 2016-1, AND (III) GRANTING RELATED RELIEF

Upon the application (the "Application")[2] of the above-captioned debtors and debtors in possession (collectively, the "Debtors") for the entry of an order (this "Order"): (a) authorizing the retention and employment of Hilco Valuation Services, LLC ("Hilco") as inventory appraiser and field examiner for the Debtors, effective as of April 13, 2026, so that Hilco may perform inventory appraisal and field examination services for the Debtors in accordance with the Engagement Agreement; (b) approving the terms of Hilco's employment and retention as set forth in the Engagement Agreement; (c) waiving certain timekeeping requirements described further herein; and (d) granting related relief, all as more fully set forth in the Application; and upon the Kaup Declaration; and this Court having jurisdiction over this matter pursuant to 28 U.S.C. §§ 157 and 1334 and the *Amended Standing Order of Reference* from the United States District Court for the District of Delaware, dated February 29, 2012; and this Court having found that this is a core

[1] A complete list of each of the Debtors in these chapter 11 cases may be obtained on the website of the Debtors' claims and noticing agent at https://www.veritaglobal.net/Marelli. The location of Marelli Automotive Lighting USA LLC's principal place of business and the Debtors' service address in these chapter 11 cases is 26555 Northwestern Highway, Southfield, Michigan 48033.

[2] Capitalized terms used but not otherwise defined herein have the meanings ascribed to them in the Application.

proceeding pursuant to 28 U.S.C. § 157(b)(2); and this Court having found that this Court may enter a final order consistent with Article III of the United States Constitution; and this Court having found that venue of this proceeding and the Application in this district is proper pursuant to 28 U.S.C. §§ 1408 and 1409; and this Court having found that the relief requested in the Application is in the best interests of the Debtors' estates, their creditors, and other parties in interest; and this Court having found that the Debtors' notice of the Application and opportunity for a hearing on the Application were appropriate and no other notice need be provided; and this Court having reviewed the Application and having heard the statements in support of the relief requested therein at a hearing, if any, before this Court (the "Hearing"); and this Court having determined that the legal and factual bases set forth in the Application and at the Hearing establish just cause for the relief granted herein; and upon all of the proceedings had before this Court; and after due deliberation and sufficient cause appearing therefor, it is HEREBY ORDERED THAT:

1. The Application is granted on a final basis as set forth herein.

2. In accordance with sections 327(a) and 328(a) of the Bankruptcy Code, Bankruptcy Rules 2014(a) and 2016(a), and Local Rules 2014-1 and 2016-1, the Debtors are hereby authorized to employ and retain Hilco to provide the Services in accordance with the terms and conditions set forth in the Application and the Engagement Agreement.

3. The terms and conditions of the Engagement Agreement, together with all exhibits thereto and all compensation set forth therein, including, without limitation, the Fee and Expense Structure and Indemnification Provisions, are approved pursuant to section 328(a) of the Bankruptcy Code, and Hilco shall be compensated, reimbursed, and indemnified pursuant to section 328(a) of the Bankruptcy Code in accordance with the terms of, and at the times specified in, the Engagement Agreement, as modified by the Order.

4. Notwithstanding anything to the contrary in the Bankruptcy Code, the Bankruptcy Rules, the Local Rules, or orders of this Court, the information requirements set forth in the Fee Guidelines are hereby waived, and Hilco and its professionals shall not be required to maintain time records or file monthly fee statements or interim fee applications; *provided* that Hilco shall file a final fee application with a summary of fees earned and expenses incurred along with a summary of what fees and expenses have been paid.

5. The fees payable to Hilco pursuant to the Engagement Agreement shall be subject to review only pursuant to the standards set forth in section 328(a) of the Bankruptcy Code and shall not be subject to the standard of review set forth in section 330 of the Bankruptcy Code.

6. With respect to controversies or claims arising out of or in any way related to the Services in the Engagement Agreement notwithstanding any arbitration, dispute resolution, or exclusive jurisdiction provisions contained in the Engagement Agreement, any disputes arising under the Engagement Agreement shall be heard in this Court during the pendency of these chapter 11 cases.

7. The payment of all fees and reimbursement of expenses pursuant to the Engagement Agreement shall be free and clear of all liens, claims, and encumbrances.

8. The indemnification provisions included in the Engagement Agreement are approved, subject during the pendency of these chapter 11 cases to the following modifications:

(a) Hilco shall not be entitled to indemnification, contribution, or reimbursement for services other than the services to be provided under the Engagement Agreement, unless such services and the indemnification, contribution, or reimbursement therefor is approved by this Court;

(b) notwithstanding anything to the contrary in the Engagement Agreement, the Debtors shall have no obligation to indemnify Hilco or provide contribution or reimbursement to Hilco for any claim or expense that is (i) judicially determined (the determination having become final) to have arisen from Hilco's bad faith, gross negligence, willful misconduct, fraud, breach of fiduciary duty (if any), or self-dealing, (ii) for a contractual dispute in which

the Debtors allege breach of Hilco's contractual obligations under the Engagement Agreement unless this Court determines that indemnification, contribution or reimbursement would be permissible pursuant to applicable law, or (iii) settled prior to a judicial determination as to sub-clauses (i) or (ii) above, but determined by this Court, after notice and a hearing pursuant to subparagraph (c), to be a claim or expense for which Hilco should not receive indemnity, contribution, or reimbursement under the terms of the Engagement Agreement as modified by this Order; and

(c) if, before the earlier of (i) the entry of an order confirming a chapter 11 plan in these chapter 11 cases (that order having become a final order no longer subject to appeal) and (ii) the entry of an order closing these chapter 11 cases, Hilco believes that it is entitled to the payment of any amounts by the Debtors on account of the Debtors' indemnification, contribution, or reimbursement obligations under the Engagement Agreement (as modified by this Order), including, without limitation, the advancement of defense costs, Hilco must file an application before this Court, and the Debtors may not pay any such amounts before the entry of an order by this Court approving the payment; *provided*, *however*, that for the avoidance of doubt, this subparagraph (c) is intended only to specify the period of time under which this Court shall have jurisdiction over any request for fees and expenses for indemnification, contribution, or reimbursement and not a provision limiting the duration of the Debtors' obligation to indemnify, or make contributions or reimbursments to, Hilco. The U.S. Trustee shall retain the right to object to any request for indemnification, contribuiton, or reimbursment by Hilco.

9. None of the fees payable to Hilco under the Engagement Agreement shall constitute a "bonus" or fee enhancement under applicable law.

10. To the extent that there may be any inconsistency between the terms of the Application, the Engagement Agreement, and this Order, the terms of this Order shall govern.

11. Notice of the Application as provided therein shall be deemed good and sufficient notice of such Application, and the requirements of Bankruptcy Rule 6004(a) and the Local Rules are satisfied by such notice.

12. Notwithstanding Bankruptcy Rule 6004(h), the terms and conditions of this Order are immediately effective and enforceable upon its entry.

13. The Debtors are authorized to take all actions necessary to effectuate the relief granted in this Order in accordance with the Application.

14. The Court retains jurisdiction with respect to all matters arising from or related to the implementation, interpretation, and enforcement of this Order.

EXHIBIT 1

Original Engagement Agreement

Hilco Valuation Services

April 13, 2026

Alberto Vaccari
Brian Worrell
Marelli Holdings Co., Ltd.
2-19-4 Miyahara-cho
Kita-ku, Saitama-city
Saitama 331-0812, Japan

RE: Inventory Appraisal and Field Examination of: Marelli Holdings Co., Ltd.

We are pleased to submit our proposal concerning the appraisal of Inventory as well as the Field Examination you have requested Hilco Valuation Services, LLC ("Hilco"), to undertake with respect to Marelli Holdings Co., Ltd. and its subsidiaries (collectively, "Marelli", the "Company", or the "Borrower").

For your convenience, we have organized our proposal in the following sections:

- *Form of Opinion and Objective*
- *Approach and Scope*
  - ***Inventory Appraisal***
  - ***Field Examination***
- *Timing, Fees and Costs*
- *Terms and Conditions*

I. FORM OF OPINION AND OBJECTIVE

Our objective is to provide Marelli Holdings Co., Ltd. with the following:

1. An opinion of the Gross Orderly Liquidation Value and Net Orderly Liquidation Value of the Company's Inventory. Furthermore, our report will include an explanation of how the analysis was developed and the inherent assumptions associated with the liquidation scenario.

2. Field Examination Procedures of the Borrower as detailed below.

II. APPROACH & SCOPE – INVENTORY APPRAISAL

Hilco Valuation Services, LLC, will appraise the inventory of Marelli Holdings Co., Ltd. and its subsidiaries at the Company's locations in Mexico, the United States, Poland, and Spain. We will provide you with a Gross and Net Orderly Liquidation Value of the inventory in question which will include delineated recovery values for Raw Material and Finished Goods. In addition, we will provide you with a summary statement of Gross and Net Orderly Liquidation Value for each location considered.

Gross Orderly Liquidation Value is herein defined as: A professional opinion of the estimated most probable price, expressed in terms of U.S. dollars, which the subject inventory could typically realize at a privately negotiated sale, properly advertised and professionally managed, by a seller obligated to sell over an extended period of time, usually within (2-3 months), as of the effective date of the appraisal report. Further, the ability of certain asset groupings to draw sufficient prospective buyers to ensure competitive offers is considered. All inventory is to be sold on an "as is, where is" basis, with purchasers responsible for removal of the inventory at their own risk and expense. Any change in location, condition, deletions or

additions to the total assets appraised could change the psychological and/or monetary appeal necessary to gain the value indicated.

Net Orderly Liquidation Value is herein defined as: A professional opinion of the estimated most probable price, expressed in terms of U.S. dollars, which the subject inventory could typically realize at a privately negotiated sale, properly advertised and professionally managed, by a seller obligated to sell over an extended period of time, usually within (2-3 months), net of occupancy and liquidation costs, as of the effective date of the appraisal report. Further, the ability of certain asset groupings to draw sufficient prospective buyers to ensure competitive offers is considered. All inventory is to be sold on an "as is, where is" basis, with purchasers responsible for removal of the inventory at their own risk and expense. Any change in location, condition, deletions or additions to the total assets appraised could change the psychological and/or monetary appeal necessary to gain the value indicated.

Inventory approach and procedures may include, but will not necessarily be limited to, the following procedures and investigations:

- Preliminary data will be gathered from Marelli's financial statements and internally generated reports.
- During a plant visit, management will be interviewed, inventory and other related supplementary information will be gathered and reviewed, and inventory will be physically observed in a plant visit.
- All assumptions and models will be reviewed and value conclusions correlated.
- Appraisal reports will be drafted which document the details of the analyses and conclusions reached.

A total value will be provided in letterform, with a Statement of Conditions and a signed Certification of Appraisal.

III. APPROACH & SCOPE – FIELD EXAMINATION

Our field examination will be based on the books, records and representations of the Borrower's management, employees, accountants, attorneys, other professionals, or other representatives (the "Representatives"). In conducting our field examination, we will apply certain agreed-upon procedures to the financial statements and other accounting records of the Borrower (the "Records") for the period as set forth in Exhibit A attached hereto, which is hereby incorporated herein by reference as if fully set forth herein. From time-to-time, it may be necessary to amend or augment the procedures, which shall be confirmed in writing upon mutual agreement by Hilco and the Company, but we have no obligation to perform any procedures beyond those listed in Exhibit A or any written amendments thereto. This engagement is solely to assist the Company with respect to evaluating certain assets the Company pledged as collateral in conjunction with a loan. The sufficiency of the procedures is solely the responsibility of the Company and Hilco makes no representation or warranty, express or implied, with respect to the sufficiency thereof. Upon completion of the agreed-upon procedures, we will submit a report containing the procedures performed and the results of those procedures.

Pursuant to the terms and conditions herein, Hilco, at the sole option of the Company, shall provide to persons interested in providing financing to the Company for any or all of the assets ("Lenders") with a Field Examination Report, and if requested, applicable Borrowing Base Support (collectively, the "Report Documents"). This letter confirms that the Lenders may utilize the Report Documents solely for the purposes of the potential or existing financing of the Company or ongoing monitoring of the borrowing base and related collateral (the "Purpose"). The Lenders acknowledge and affirm that the Borrowing Base Support is Hilco trade secrets and proprietary Hilco property but may be used only by the Lenders only as an exhibit to and in support of the loan documents for purposes of exercising their rights and remedies if the Company's information, affirmations or representations in any borrowing base support are incorrect or

false. For purposes of this Agreement, the term “Borrowing Base Support" shall mean all such excel worksheets, listings, and analyses related to the borrowing base.

Limitations Concerning Engagement. For purposes of our engagement, we will accept as accurate the Records of the Borrower. Moreover, we will not express an opinion with respect to such Records or any elements, accounts, or items thereof. Similarly, we will rely upon the accuracy of the representations, statements and other information of the Borrower and Borrower's Representatives from other public sources we deem to be appropriate. With respect to all Records and all representations, statements or other information, written or oral, provided by the Borrower or its Representatives, we will not independently verify any such Records, or such representations, statements or other information and our review will make no representation or warranty as to the accuracy or completeness of such Records or representations, statements or other information. We also make no representation or warranty and assume no responsibility with respect to the financial condition of the Borrower.

The agreed-upon procedures detailed in Exhibit A do not constitute an audit under generally accepted auditing standards, generally accepted accounting principles, or any other standard or convention on such information and is not designed to and cannot be relied upon to disclose or detect errors, irregularities or illegal acts, including fraud and defalcations, that may affect the collectability of your existing or subsequent loan(s), should any exist. However, should any such errors or irregularities come to our attention; we will report them to you as soon as reasonably practicable.

IV. TIMING, FEES AND COSTS

Our fee for the inventory valuation appraisal and field examination will be a range of $565,000 – $665,000 USD plus reasonable and customary travel costs. The fee noted above is based on the Fee Assumptions outlined below. The fee is payable as follows: $282,500 USD upon acceptance of this engagement letter, and the remaining balance is due upon completion, but prior to the mailing or release of any verbal or written indication of our appraisal and field exam reports.

Any deviations from the assumptions below could result in a fee change. Hilco will advise of any differences in the below assumptions and the resulting fee impact on a commercially reasonable basis.

Fee Assumptions:

1) Field Exam procedures will be performed in two separate Phases with two separate deliverables as noted by the following:
    a. Phase 1 – A Draft Borrowing Base Report based on the information, support, and discussions provided by the Company.
    b. Phase 2 – A completed Field Examination Report based on the information, support, and discussions provided by the Company, including the consolidated procedures outlined in Exhibit A.
2) Approximately 36 operating entities will be considered for potential borrowing base inclusion, with entities subject to a combination of full-scope, limited-scope, and desktop procedures based on relative collateral contribution and materiality, to be determined in consultation with the Company.
3) Each legal entity will have one inventory perpetual listing, one accounts receivable aging, and one accounts payable aging available. Additional listings or reporting structures per entity may result in additional procedures and incremental fees.
4) Work will focus primarily on the jurisdictions previously identified and discussed with the Company and its advisors and outlined further in Exhibit A.
5) The Company will provide timely cooperation throughout the process, including appropriate access to accounting, finance, and operational personnel.
6) Requested information will be provided electronically and primarily in usable formats (e.g., Excel). The Company will avoid providing documents in PDF format or scanned copies where underlying data files are available.

7) The Company's books and records are reasonably organized and accessible for the entities included in scope.
8) A significant portion of procedures can be performed remotely, with targeted site visits where necessary.
9) Full cooperation of the Company and regular access to the Company's team to complete our work.
10) Fieldwork is contingent on direct access to the Company management team members for interviews and accounting personnel for ongoing questions and follow-ups on information.

Factors That May Impact Scope or Fee - The following circumstances, among others, may increase the scope of work and result in fees above the estimated range:

1) Changes to, or inaccuracies in, the assumptions outlined previously.
2) Inclusion of additional jurisdictions or operating entities and/or the amount of general ledgers beyond those currently contemplated.
3) Identification of structural complexities affecting collateral eligibility, such as assets owned by an entity incorporated in one jurisdiction but physically located in another jurisdiction.
4) Material data limitations, inconsistencies, or reconciliation issues requiring additional procedures.
5) Changes in prospective lender scope requirements or requests for expanded diligence procedures.
6) Discussions with multiple prospective lenders that result in expanded diligence scope, additional reporting requirements, or revised borrowing base expectations.
7) Expanded geographic scope or additional site visits requested by the Company or prospective lenders.
8) Accelerated timelines requiring additional staffing or parallel workstreams.

The joint field examination and inventory valuation information request list will be provided upon the execution of this letter, with the field examination commencing upon receipt of **90%** of the initial information and testing support provided from the source documents.

Following receipt of the above, an Inventory Appraisal and Phase 1 Borrowing Base Report will be delivered within approximately 30–35 business days thereafter, with the Phase 2 Field Exam Report expected 20–25 business days following completion of Phase 1.

V. TERMS AND CONDITIONS

The appraisals will conform to the guidelines established by the Uniform Standards of Professional Appraisal Practice. The appraisals will be subject to Hilco's standard limitations and statement of conditions. The contents of the appraisals are to be considered confidential for the use of the Company and its affiliates, and, at the Company's sole option, its advisors and the Company's professionals as long as such advisors and professionals are informed of the confidential nature of such contents. The contents of the appraisals will not be transmitted to any third party without the express written consent of Marelli Holdings Co., Ltd.

Use of Independent Contractors. The Company understands and agrees that Hilco may, from time to time, employ independent contractors in connection with performing its services under this Agreement. Any such contractors will be obligated to comply with all applicable Hilco obligations under this Agreement, including all obligations under Exhibit A as incorporated herein.

Captions: The captions and headings used in the Agreement are inserted for convenience only and shall not constitute a part hereof.

Confidentiality/Use of Information. In connection with its performance of services for the Company, Hilco will have access to information and materials relating to the Company that are not generally available to the public and which must be treated as confidential and proprietary ("Confidential Information"). Confidential Information shall not include any information which is or becomes available to the public generally other than as a result of a breach of this Agreement. We will not release non-public Company information except pursuant to legal process issued by regulatory and judicial bodies having jurisdiction

over these matters, provided that whenever reasonably possible, Hilco will give the Company notice of such process prior to the release of said information.

The Company acknowledges and agrees that Hilco is not under an obligation to disclose information obtained from other engagements to the Company. The Company further agrees that you will not assert that Hilco has an actual or potential conflict or has breached any duty or obligation to the Company by virtue of Hilco's possession of such information, not revealing such information to you, and/or not using such information in connection with the engagement hereunder.

Survival: The terms of the "Limitation of Liability" and Indemnification" sections of this Agreement paragraph shall survive the termination of this Agreement. Hilco and its affiliates shall be an agent of the Company and deemed a party entitled to the protection under the provisions of loan documents governing the delegation of duties by the Company.

Use of Deliverables: For the avoidance of doubt, the appraisals and field examination report is valid only for the purposes stated in this Agreement. The Company agrees not to reference, orally or in writing, Hilco or its affiliates, the field examination report in whole, or in part, in any communication or document made available to third parties where it is reasonable to assume that any such third party may rely on the field examination report.

WAIVER OF JURY TRIAL: EACH OF HILCO AND THE COMPANY WAIVE ANY RIGHT TO A TRIAL BY JURY IN ANY ACTION OR PROCEEDING TO ENFORCE OR DEFEND ANY RIGHTS UNDER THIS AGREEMENT AND ANY AMENDMENT, INSTRUMENT, DOCUMENT, AGREEMENT, ATTACHMENTS, EXHIBITS, APPRAISALS, FIELD EXAMINATIONS, OR DELIVERABLES DELIVERED OR WHICH MAY IN THE FUTURE BE DELIVERED IN CONNECTION HEREWITH OR THEREWITH OR ARISING FROM ANY RELATIONSHIP EXISTING IN CONNECTION WITH ANY OF THE FOREGOING, AND AGREES THAT ANY SUCH ACTION OR PROCEEDING SHALL BE TRIED BEFORE A COURT AND NOT BEFORE A JURY.

Governing Law: This Agreement shall be governed by and interpreted in accordance with the laws of the State of Illinois, without reference to any conflict of laws provisions thereof. Each of the Company and Hilco irrevocably and unconditionally submits, for itself and its properties, to the jurisdiction of the courts of the State of Illinois, County of Cook, or, if it has or can acquire jurisdiction, in the United States District Court for the District of Illinois. Each of the parties consents to the jurisdiction of such courts (and of the appropriate appellate courts) in any action or proceeding arising out of or relating to this Agreement and waives any objection to venue laid therein. Process in any action or proceeding referred to in the preceding sentence may be served on any party anywhere in the world.

LIMITATION OF LIABILITY: HILCO'S MAXIMUM LIABILITY TO THE COMPANY AND ALL THIRD PARTIES, IN THE AGGREGATE, ARISING FOR ANY REASON OUT OF OR RELATING TO THE AGREEMENT, WHETHER A CLAIM IN TORT, CONTRACT, OR OTHERWISE, SHALL BE LIMITED TO THE AMOUNT OF FEES PAID TO HILCO UNDER THIS AGREEMENT FOR THE SERVICES DESCRIBED THEREIN, EXCEPT TO THE EXTENT SUCH LIABILITY IS FINALLY DETERMINED TO HAVE BEEN SUBSTANTIALLY CAUSED BY THE FRAUD, GROSS NEGLIGENCE OR WILLFUL MISCONDUCT OF HILCO. NEITHER HILCO NOR HILCO'S MEMBERS, AFFILIATES, OFFICERS, DIRECTORS, EMPLOYEES, APPRAISERS, INDEPENDENT CONTRACTORS, REPRESENTATIVES, OR AGENTS SHALL BE LIABLE TO THE COMPANY FOR ANY INCIDENTAL, CONSEQUENTIAL, INDIRECT, SPECIAL, OR PUNITIVE DAMAGES.

Indemnification: The Company agrees to and shall indemnify, defend and hold Hilco and its members, affiliates, officers, directors, employees, appraisers, independent contractors, representatives, and agents harmless from and against any and all causes of action, demands, losses, claims, damages, liabilities, costs, and expenses, including without limitation, reasonable legal fees, costs, and expenses, incurred by the foregoing arising from, related to, or reasonably connected with this Agreement, except to the extent

such causes of action, demands, losses, claims, damages, liabilities, costs, or expenses are finally determined to have been substantially caused by the fraud, gross negligence or willful misconduct of Hilco or its members, affiliates, officers, directors, employees, appraisers, independent contractors, representatives, or agents.

If any action, proceeding, or investigation is commenced to which Hilco proposes to demand indemnification hereunder, Hilco will notify the Company with reasonable promptness; provided however, that any failure by Hilco to notify the Company will not relieve the Company from its obligations hereunder, except to the extent that such failure shall have actually prejudiced the defense of such action. Hilco hereby undertakes, and the Company hereby accepts its undertaking, to repay any and all such amounts so advanced if it shall ultimately be determined that Hilco is not entitled to be indemnified therefor. If any such action, proceeding or investigation in which Hilco is a party is also against the Company, the Company may, in lieu of advancing the expenses of separate counsel for Hilco, provide Hilco with legal representation by the same counsel who represents the Company, provided such counsel is reasonably satisfactory to Hilco, at no cost to Hilco; provided, however, that if such counsel or counsel to Hilco shall determine that due to the existence of actual or potential conflicts of interest between Hilco and the Company such counsel is unable to represent both Hilco and the Company, then Hilco shall be entitled to use separate counsel of its own choice, and the Company shall promptly advance its reasonable expenses of such separate counsel upon submission of invoices therefor. Nothing herein shall prevent Hilco from using separate counsel of its own choice at its own expense. The Company will be liable for any settlement of any claim against Hilco made with the Company's written consent, which consent shall not be unreasonably withheld.

Litigation Cooperation by Hilco. If Hilco or any employee, any independent contractor, or any former Hilco employee or independent contractor who participated in the services is required to prepare for and/or participate in any stage of a legal proceeding, including (without limitation) in response to subpoenas, demand letters, or discovery, prepare or appear for depositions, hearings, proceedings, or trials (collectively, "Litigation Services"), regarding the services or the subject matter of this Agreement, the Company agrees to compensate Hilco and any employee, any independent contractor, or any former Hilco employee or independent contractor who participated in the services for the Litigation Services on such terms and for such amounts as shall be mutually agreed by Hilco and the Company.

No Guaranty: Hilco has not guaranteed, and is not guaranteeing, by the Agreement or otherwise, any specific result.

No Third-Party Beneficiaries: Nothing in the Agreement expressed or implied is intended to confer upon any person (other than Hilco, the Company, and members and prospective members of the syndicate lending group) any right, remedies, obligations, or liabilities under or by reason of the Agreement.

Counterparts and Execution: The Agreement may be executed in two or more counterparts, each of which shall be deemed an original and all of which together shall constitute one and the same instrument. A manual signature on the Agreement or other documents to be delivered pursuant to the Agreement, an image of which shall have been transmitted electronically, will constitute an original signature for all purposes. The delivery of copies of the Agreement or other documents to be delivered pursuant to the Agreement, including executed signature pages where required, by electronic transmission will constitute effective delivery of the Agreement or such other document for all purposes.

Construction: Each of Hilco and the Company agree that, in the event an ambiguity or question of intent or interpretation arises, the Agreement shall be construed as if drafted jointly by Hilco and the Company and no presumption or burden of proof shall arise favoring or disfavoring either Hilco or the Company by virtue of the authorship of any of the provisions of the Agreement. The word "including" shall mean including without limitation.

Severability**:** Any term or provision of the Agreement that is determined by a court of competent jurisdiction invalid or unenforceable in any situation in any jurisdiction shall not affect the validity or enforceability of the

remaining terms and provisions hereof or the validity or enforceability of the offending term or provision in any other situation or in any other jurisdiction.

Entire Agreement/Amendment: The Agreement, including any exhibits incorporated herein and attached hereto, constitutes the entire agreement between the Company and Hilco and supersedes all prior discussions, negotiations and agreements, whether oral or written. The Agreement shall not be modified or amended in any respect, except by a written instrument executed by or on behalf of the parties to the Agreement. This Agreement shall be binding upon the Company and Hilco and their respective successors and assigns.

These reports shall be used for decision-making purposes regarding financing of the assets. The appraisal and field examination reports may be invalid if used for any other purpose. After receipt of payment in full of the fee, the reports shall be deemed to be owned by Marelli Holdings Co., Ltd. who may, at its option, provide such reports to other Lenders. The Lenders shall be entitled to rely on the appraisal and field examination reports to the same extent as Marelli Holdings Co., Ltd.

If the terms and conditions of this proposal are acceptable, please sign in the space provided below and return the signed engagement letter via email, so that we may begin the appraisals in a timely fashion.

We look forward to working with you towards a successful completion of this project. Please do not hesitate to contact me should you have any additional questions or requirements.

Sincerely,



Edward Zimmerlin
Executive Director
Hilco Valuation Services, LLC

Accepted and Agreed:

Signed: Signed by: _____
77BEE7C9045542A...
Name: Alberto Vaccari
Title: Treasurer, Marelli Holdings Co., Ltd.
Date: 14 April 2026

Exhibit A:

Scope of Work

The following procedures will be performed as of the month ended March 31, 2026 ("Current Period"), unless otherwise noted, with the comparative "Prior Period" representing March 31, 2025. In the event that HDS encounters items that are unusual, unforeseen, or more complex than the planned procedures below, HDS will bring these items to the attention of the Client for further discussion. Additional procedures requested by the Client not included within the below may result in additional engagement fees.

The following due diligence framework applies to the jurisdictions listed below and outlines the scope of procedures to be performed across four primary procedural sections: Accounts Receivable (AR), Inventory, Accounts Payable (AP), and Cash & Other.

At this stage, the jurisdictions identified are those preliminarily expected to be considered for potential inclusion in the borrowing base. Further discussions with the Company will be required to determine which legal entities within these jurisdictions will ultimately be subject to full-scope, limited-scope, or desktop procedures, based on factors such as gross collateral balances, expected borrowing base contribution, and overall materiality.

The procedural scope applied to each entity will determine the level and extent of testing or procedural review to be conducted. The accompanying summary framework should be read in conjunction with the detailed procedural descriptions provided below, which define the nature, purpose, and extent of each procedure type.

Any material changes to the defined scoping, including the addition or removal of jurisdictions or legal entities, may result in an adjustment to the overall fee. Hilco will advise the Client in advance of proceeding with any such changes.

Marelli Proposed In-Scope Jurisdictions ('millions)					
Entity Country	**Trade A/R**	**Inventory**	**Total**	**% Total**	**Entity Count**
Mexico	202	165	367	*38.7%*	9
Italy	114	-	114	*12.0%*	5
USA	165	32	197	*20.7%*	5
Poland	51	49	100	*10.5%*	3
Czech Republic	4	-	4	*0.5%*	1
Spain	25	30	54	*5.7%*	2
United Kingdom	54	-	54	*5.6%*	3
France	27	-	27	*2.8%*	6
Germany	33	-	33	*3.5%*	2
Total Included	**$ 674**	**$ 275**	**$ 949**	***100.0%***	**36**

The jurisdictions reflected above represent Hilco's preliminary view of the most viable candidates for potential inclusion in a prospective ABL facility based on the accounts receivable and inventory balances provided (as of an unspecified date). Per the Company, the balances supplied represent gross A/R and inventory and do not reflect eligibility, ineligibles, reserves, dilution, or advance rates; accordingly, they should not be interpreted as indicative of borrowing availability.

Full-Scope Procedures:

ACCOUNTS RECEIVABLE:

A. Interview relevant Company personnel to understand the customer order and sales process, whether any unusual customers or customer relationships exist (related party, exceptions to policies), credit and collections procedures, credit memos, defect/return handling, revenue recognition process, AR tools & systems and all activity relevant to accounts receivable, billing and collection (including review of the Company's policies and

practices for new and ongoing customer credit analysis, delinquent accounts and collections). This includes contract accounting/percentage, milestone, progress billing, and retainage, surety bond requirements, if applicable.

B. Obtain and/or prepare a reconciliation from the AR aging to the general ledger and from the general ledger to the financial statements for the Current Period.

C. Prepare and/or comment on a borrowing base utilizing the AR Aging balance based on the Credit Agreement and/or Term Sheet provided by the Client for the Current Period.

D. Obtain and/or prepare a monthly rollforward of the Company's AR (either the general ledger or AR aging) for the last 13 months as agreed upon months ended as of the Current Period identifying sales/billings, cash receipts, credit memos, write-offs, other credit adjustments, debit adjustments, and other balancing items.
   a. Prepare a dilution analysis for the 12 months ended as of the Current Period;
   b. Obtain a reconciliation of each month's ending balance to its historic AR aging balance or general ledger balance;
   c. Prepare a cash proof for the last 3 months ended as of the Current Period between the Company's cash collections for the last 3 months ended as of the Current Period to the Company's bank statements; and
   d. Obtain a reconciliation of sales/billings for the 12 months ended as of the Current Period compared to sales per the financial statements.

E. Compare and comment on the Company's AR aging spreads for Current Period, Prior Period and last fiscal year-end. Include the monthly AR aging spreads for the last 13 months as an appendix within the report

F. Obtain or determine the Company's top ten customers (consolidated) based on sales for the last 12 months ended as of the Current Period and obtain the sales for those same customers for the last 12 months ended as of the Prior Period. List each customer's payment terms, length of relationship, products purchased and other pertinent information. Obtain an explanation for significant changes within the top 10 customer sales between each period.

G. Obtain or determine the Company's top ten customers (consolidated or by opco) based on AR balance for the Current Period. Listing the payment terms, AR aging spreads, length of relationship, products purchased and other pertinent information.

H. Obtain or determine the Company's top ten customers (consolidated or by opco) based on past due AR for the Current Period. Comment on the reason for each account being past due, subsequent collections and/or future collectability of the account(s). Compare results to the Company's relevant AR collection policies. Consider whether dilution should be adjusted for unrecorded write-offs.

I. Obtain or determine and comment on (as applicable) the Company's accrued rebates, volume incentives, marketing allowances, other financing arrangements, sales taxes, or other items that may impact the AR borrowing base.

J. Comment on the Company's allowance for doubtful accounts reserve for the last 12 months ended as of the Current Prior, obtain an explanation for any customer write-offs and compare results to the Company's relevant AR or accounting policies.

K. For applicable foreign jurisdictions with Ban on Assignment (BOA), obtain the legal entities' Top 10 customer sales agreements or other commercial documentation to review the Terms & Conditions for potential BOA clauses.

L. Select 50 invoices (consolidated) from the AR aging(s) focusing on invoices that appear to be eligible. Obtain evidence of shipment and/or delivery (e.g. bill of lading, proof of delivery, etc), the invoice and associated payment details noting whether the invoice is aged consistent with the AR aging, if the invoice was pre-billed and any other pertinent information, such as bill to/ship to locations or billing legal entity.

M. Select 50 credit memos (consolidated) from the Company's credit memo listing for the last 3 months ended as of the Current Period. Obtain a copy of the original invoice, credit memo, rebilled invoice (if applicable). Note the associated credit memo lag and reason for the credit memo.

N. Select 50 cash receipts (consolidated) from the Company's cash receipts listing for the last 3 months ended as of the Current Period. Obtain a copy of the original invoice, check/wire/ACH, remittance advice and evidence the timing of cash application.

INVENTORY:

A. Interview relevant Company personnel to understand the general operations, processes and controls related to inventory procurement, production, distribution/storage/logistics, customer fulfilment, accounting/costing methodologies, inventory systems and if applicable accounting methodologies for capitalizing/expensing standard to actual variances.

B. Obtain and/or prepare a reconciliation from the inventory perpetual to the general ledger and from the general ledger to the financial statements for the Current Period. Consider whether any reconciling items should be reflected in the borrowing base.

C. Prepare and/or comment on a borrowing base utilizing the inventory perpetual balance based on the Credit Agreement and/or Term Sheet provided by the Client for the Current Period
D. Obtain and document the Company's calculation for their inventory reserves including but not limited to the slow moving and obsolescence reserve, LCM reserve, NRV reserve, intercompany profit, samples, etc.
E. Obtain an inventory by location schedule and note any differences between the schedule and the inventory perpetual. Note if the location is leased or owned and, if leased, provide the monthly rental expense and landlord information. Document the various inventory components (e.g., RM, WIP, FG) by location and provide their physical address.
F. Document the Company's physical and/or cycle count policies. Include the Company's book-to-physical adjustments for the last 12 months ended as of the Current Period including final shrink results.
G. Obtain and comment on (as applicable) the Company's marketing incentive programs, including accrued vendor rebates, volume incentive programs, or returns, freight reserves, landed costs (if applicable), etc.
H. For applicable foreign jurisdictions with Retention of Title (ROT) or Extended ROT, obtain the legal entities' Top 10 inventory supplier purchase agreements or other commercial documentation to review the Terms & Conditions for potential ROT and EROT clauses.
I. Select 25 items for each location from the perpetual listings and perform inventory counts at 5 locations based on locations selected by the Client. Obtain and comment on variances between the perpetual listing and the count.
J. Select 50 items (consolidated) from the Company's inventory perpetual listing as of the Current Period. Obtain a copy of the original vendor invoice to compare the cost per the vendor invoice to the perpetual listing. Obtain explanations for any variances from Management.
K. Select 30 invoices (consolidated) from the AR aging or inventory perpetual to compare the gross margins within the Company's invoices to the Company's overall gross margins within the financial statements. Obtain and comment on any variances.

ACCOUNTS PAYABLE:

A. Interview relevant Company personnel to understand the general controls and procurement processes related to accounts payable and purchases.
B. Obtain and/or prepare a reconciliation from the AP aging to the general ledger and from the general ledger to the financial statements for the Current Period.
C. Compare and comment on the Company's AP aging spreads for Current Period, Prior Period and last fiscal year-end. Include the monthly AP aging spreads for the last 13 months as an appendix within the report.
D. Obtain the Company's top ten vendors (consolidated) based on purchases for the last 12 months ended as of the Current Period and obtain the purchases for those same vendors for the last 12 months ended as of the Prior Period. List each vendor's payment terms, length of relationship, products purchased and other pertinent information. Obtain an explanation for significant changes within the top 10 vendor purchases between each period.
E. Obtain the Company's top ten vendors (consolidated) based on AP balance for the Current Period. Listing the payment terms, AP aging spreads, length of relationship, products purchased and other pertinent information.
F. Prepare a schedule of the Company's accrued liabilities from the general ledger and provide an explanation related to those accounts with any potential impact on availability.
G. Obtain a selection of three property tax returns, a selection of three sales and use tax returns and the Company's last two filed US Form 941 documents or other applicable jurisdictions payroll tax filing forms. In addition, obtain the Company's proof of payment for each tax filing to determine if they are current on their taxes. Note if any undergoing audits are currently underway by governmental authorities.
H. For relevant jurisdictions, obtain a listing of all employee-related liabilities and, if not evident, their purpose and payment timing.

CASH & OTHER:

A. Interview relevant Company personnel to understand the general controls and procedures related to cash processes.
B. Obtain the Company's cash flow diagram for all bank accounts and a brief description of the purpose of each bank account.
C. Obtain a listing of bank accounts and note the bank name, account number, GL number and purpose of each account.
D. Select 15 bank statements and obtain the Company's reconciliations commenting on any reconciling items.

E. Obtain the Company's outstanding letters of credit noting the purpose, amount and expiration dates.
F. Obtain and document the Company's list of threatening or pending litigation.
G. Prepare a schedule of monthly self-insured medical claims for the 12 months ending as of the Current Period (or most recent annual claims analysis provided by the Company's benefit administrator.
H. Obtain the Company's current property insurance policy and amount of coverage, deductible, period of coverage, insurance providers, loss payee, proof of payment and expiration date. Also, document if there have been any claims within the last 12 months ended as of the Current Period and if so how they were adjudicated.

Limited Procedures:

ACCOUNTS RECEIVABLE:

A. Obtain and/or prepare a reconciliation from the AR aging to the general ledger and from the general ledger to the financial statements for the Current Period.
B. Prepare and/or comment on a borrowing base utilizing the AR Aging balance based on the Credit Agreement and/or Term Sheet provided by the Client for the Current Period.
C. Compare and comment on the Company's AR aging spreads for the Current Period, Prior Period, and the last fiscal year-end. Include the monthly AR aging spreads for the last 13 months as an appendix within the report
D. Obtain or determine the Company's top ten customers (consolidated) based on AR balance for the Current Period. Listing the payment terms, AR aging spreads, length of relationship, products purchased and other pertinent information.
E. Obtain or determine and comment on (as applicable) the Company's accrued rebates, volume incentives, marketing allowances, other financing arrangements, sales taxes, or other items that may impact the AR borrowing base.

INVENTORY:

A. Obtain and/or prepare a reconciliation from the inventory perpetual to the general ledger and from the general ledger to the financial statements for the Current Period. Consider whether any reconciling items should be reflected in the borrowing base.
B. Prepare and/or comment on a borrowing base utilizing the inventory perpetual balance based on the Credit Agreement and/or Term Sheet provided by the Client for the Current Period
C. Obtain and document the Company's calculation for their inventory reserves including but not limited to the slow moving and obsolescence reserve, LCM reserve, NRV reserve, intercompany profit, samples, etc.
D. Obtain an inventory by location schedule and note any differences between the schedule and the inventory perpetual. Note if the location is leased or owned and, if leased, provide the monthly rental expense and landlord information. Document the various inventory components (e.g., RM, WIP, FG) by location and provide their physical address.

ACCOUNTS PAYABLE:

A. Obtain and/or prepare a reconciliation from the AP aging to the general ledger and from the general ledger to the financial statements for the Current Period.
B. Prepare a schedule of the Company's accrued liabilities from the general ledger and provide an explanation related to those accounts with any potential impact on availability.
C. Compare and comment on the Company's AR aging spreads for Current Period and Prior Period.
D. For relevant jurisdictions, obtain a listing of all employee related liabilities and if not evident their purpose and payment timing.

CASH & OTHER:

A. Obtain a listing of bank accounts and note the bank name, account number, GL number and purpose of each account.

B. Select one bank statement from each legal entity and obtain the Company's reconciliations commenting on any reconciling items.
C. Obtain the Company's outstanding letters of credit noting the purpose, amount and expiration dates.

Borrowing Base Only ("BB Only") Procedures:

ACCOUNTS RECEIVABLE:

A. Obtain and/or prepare a reconciliation from the AR aging to the general ledger and from the general ledger to the financial statements for the Current Period.
B. Prepare and/or comment on a borrowing base utilizing the AR Aging balance based on the Credit Agreement and/or Term Sheet provided by the Client for the Current Period.

INVENTORY:

A. Obtain and/or prepare a reconciliation from the inventory perpetual to the general ledger and from the general ledger to the financial statements for the Current Period. Consider whether any reconciling items should be reflected in the borrowing base.
B. Prepare and/or comment on a borrowing base utilizing the inventory perpetual balance based on the Credit Agreement and/or Term Sheet provided by the Client for the Current Period

ACCOUNTS PAYABLE:

A. Obtain and/or prepare a reconciliation from the AP aging to the general ledger and from the general ledger to the financial statements for the Current Period.
B. Prepare a schedule of the Company's accrued liabilities from the general ledger and provide an explanation related to those accounts with any potential impact on availability.

CASH & OTHER:

D. Obtain a listing of bank accounts and note the bank name, account number, GL number and purpose of each account.

EXHIBIT 2

Amended Engagement Agreement

Hilco Valuation Services

October 12, 2026

Marelli Holdings Co., Ltd.
2-19-4 Miyahara-cho
Kita-ku, Saitama-city
Saitama 331-0812, Japan

RE: Inventory Appraisal and Field Examination of: Marelli Holdings Co., Ltd.

This engagement letter represents an amendment to the letter executed on April 14, 2026 to add additional entities and jurisdictions to the original engagement. We are pleased to submit our proposal concerning the appraisal of Inventory as well as the Field Examination you have requested Hilco Valuation Services, LLC ("Hilco"), to undertake with respect to Marelli Holdings Co., Ltd. and its subsidiaries (collectively, "Marelli", the "Company", or the "Borrower").

For your convenience, we have organized our proposal in the following sections:

- *Form of Opinion and Objective*
- *Approach and Scope*
  - ***Inventory Appraisal***
  - ***Field Examination***
- *Timing, Fees and Costs*
- *Terms and Conditions*

I. FORM OF OPINION AND OBJECTIVE

Our objective is to provide Marelli Holdings Co., Ltd. with the following:

1. An opinion of the Gross Orderly Liquidation Value and Net Orderly Liquidation Value of the Company's Inventory. Furthermore, our report will include an explanation of how the analysis was developed and the inherent assumptions associated with the liquidation scenario.

2. Field Examination Procedures of the Borrower as detailed below.

II. APPROACH & SCOPE – INVENTORY APPRAISAL

Hilco Valuation Services, LLC, will appraise the inventory of Marelli Holdings Co., Ltd. and its subsidiaries at the Company's locations in Italy, the United States, Mexico, Poland, France, Japan, Czech Republic, Spain, Slovakia, UK, Germany, and Romania. We will provide you with a Gross and Net Orderly Liquidation Value of the inventory in question which will include delineated recovery values for Raw Material and Finished Goods. In addition, we will provide you with a summary statement of Gross and Net Orderly Liquidation Value for each location considered.

Gross Orderly Liquidation Value is herein defined as: A professional opinion of the estimated most probable price, expressed in terms of U.S. dollars, which the subject inventory could typically realize at a privately negotiated sale, properly advertised and professionally managed, by a seller obligated to sell over an extended period of time, usually within (2-3 months), as of the effective date of the appraisal report. Further, the ability of certain asset groupings to draw sufficient prospective buyers to ensure competitive offers is considered. All inventory is to be sold on an "as is, where is" basis, with purchasers responsible for removal of the inventory at their own risk and expense. Any change in location, condition, deletions or

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additions to the total assets appraised could change the psychological and/or monetary appeal necessary to gain the value indicated.

Net Orderly Liquidation Value is herein defined as: A professional opinion of the estimated most probable price, expressed in terms of U.S. dollars, which the subject inventory could typically realize at a privately negotiated sale, properly advertised and professionally managed, by a seller obligated to sell over an extended period of time, usually within (2-3 months), net of occupancy and liquidation costs, as of the effective date of the appraisal report. Further, the ability of certain asset groupings to draw sufficient prospective buyers to ensure competitive offers is considered. All inventory is to be sold on an "as is, where is" basis, with purchasers responsible for removal of the inventory at their own risk and expense. Any change in location, condition, deletions or additions to the total assets appraised could change the psychological and/or monetary appeal necessary to gain the value indicated.

Inventory approach and procedures may include, but will not necessarily be limited to, the following procedures and investigations:

- Preliminary data will be gathered from Marelli's financial statements and internally generated reports.
- During a plant visit, management will be interviewed, inventory and other related supplementary information will be gathered and reviewed, and inventory will be physically observed in a plant visit.
- All assumptions and models will be reviewed and value conclusions correlated.
- Appraisal reports will be drafted which document the details of the analyses and conclusions reached.

A total value will be provided in letterform, with a Statement of Conditions and a signed Certification of Appraisal.

III. APPROACH & SCOPE – FIELD EXAMINATION

Our field examination will be based on the books, records and representations of the Borrower's management, employees, accountants, attorneys, other professionals, or other representatives (the "Representatives"). In conducting our field examination, we will apply certain agreed-upon procedures to the financial statements and other accounting records of the Borrower (the "Records") for the period as set forth in Exhibit A attached hereto, which is hereby incorporated herein by reference as if fully set forth herein. From time-to-time, it may be necessary to amend or augment the procedures, which shall be confirmed in writing upon mutual agreement by Hilco and the Company, but we have no obligation to perform any procedures beyond those listed in Exhibit A or any written amendments thereto. This engagement is solely to assist the Company with respect to evaluating certain assets the Company pledged as collateral in conjunction with a loan. The sufficiency of the procedures is solely the responsibility of the Company and Hilco makes no representation or warranty, express or implied, with respect to the sufficiency thereof. Upon completion of the agreed-upon procedures, we will submit a report containing the procedures performed and the results of those procedures.

Pursuant to the terms and conditions herein, Hilco, at the sole option of the Company, shall provide to persons interested in providing financing to the Company for any or all of the assets ("Lenders") with a Field Examination Report, and if requested, applicable Borrowing Base Support (collectively, the "Report Documents"). This letter confirms that the Lenders may utilize the Report Documents solely for the purposes of the potential or existing financing of the Company or ongoing monitoring of the borrowing base and related collateral (the "Purpose"). The Lenders acknowledge and affirm that the Borrowing Base Support is Hilco trade secrets and proprietary Hilco property but may be used only by the Lenders only as an exhibit to and in support of the loan documents for purposes of exercising their rights and remedies if the Company's information, affirmations or representations in any borrowing base support are incorrect or

false. For purposes of this Agreement, the term “Borrowing Base Support" shall mean all such excel worksheets, listings, and analyses related to the borrowing base.

Limitations Concerning Engagement. For purposes of our engagement, we will accept as accurate the Records of the Borrower. Moreover, we will not express an opinion with respect to such Records or any elements, accounts, or items thereof. Similarly, we will rely upon the accuracy of the representations, statements and other information of the Borrower and Borrower's Representatives from other public sources we deem to be appropriate. With respect to all Records and all representations, statements or other information, written or oral, provided by the Borrower or its Representatives, we will not independently verify any such Records, or such representations, statements or other information and our review will make no representation or warranty as to the accuracy or completeness of such Records or representations, statements or other information. We also make no representation or warranty and assume no responsibility with respect to the financial condition of the Borrower.

The agreed-upon procedures detailed in Exhibit A do not constitute an audit under generally accepted auditing standards, generally accepted accounting principles, or any other standard or convention on such information and is not designed to and cannot be relied upon to disclose or detect errors, irregularities or illegal acts, including fraud and defalcations, that may affect the collectability of your existing or subsequent loan(s), should any exist. However, should any such errors or irregularities come to our attention; we will report them to you as soon as reasonably practicable.

IV. TIMING, FEES AND COSTS

Our fee for the inventory valuation appraisal and field examination is $1,250,000 USD (the “Fee”) plus reasonable and customary travel costs. The Fee noted above is based on the Fee Assumptions outlined below. The fee is payable as follows: $625,000 USD within ten (10) days after approval of Hilco’s fees in Marelli’s chapter 11 cases in the United States Bankruptcy Court for the District of Delaware (the “Court”), and the remaining balance is due upon completion of the services, but prior to the mailing or release of any verbal or written indication of our appraisal and field exam reports. The Company shall, as soon as reasonably practicable, file all appropriate documents with the Court to obtain the necessary Court approval for the payment of the Fee.

Any deviations from the assumptions below or scope of work outlined herein could result in a change to the Fee. Hilco will advise of any differences in the below assumptions and the resulting Fee impact on a commercially reasonable basis.

Fee Assumptions:

1) Field Exam procedures will be performed in two separate Phases with two separate deliverables as noted by the following:
    a. Phase 1 – A Draft Borrowing Base Report based on the information, support, and discussions provided by the Company.
    b. Phase 2 – A completed Field Examination Report based on the information, support, and discussions provided by the Company, including the consolidated procedures outlined in Exhibit A.
2) Approximately 39 operating entities will be considered for potential borrowing base inclusion, with entities subject to a combination of full-scope, limited-scope, and desktop procedures based on relative collateral contribution and materiality, to be determined in consultation with the Company.
3) Each legal entity will have one inventory perpetual listing, one accounts receivable aging, and one accounts payable aging available. Additional listings or reporting structures per entity may result in additional procedures and incremental increase in the Fee.
4) In scope AR jurisdictions include Mexico, Italy, Japan, USA, Poland, France, Spain, Slovakia, Germany, UK, Romania, Czech Republic
5) In scope inventory jurisdictions include Italy, the United States, Mexico, Poland, France, Japan, Czech Republic, Spain, Slovakia, UK, Germany, and Romania.

6) Work will focus primarily on the jurisdictions previously identified and discussed with the Company and its advisors and outlined further in Exhibit A.

7) The Company will provide timely cooperation throughout the process, including appropriate access to accounting, finance, and operational personnel.
8) Requested information will be provided electronically and primarily in usable formats (e.g., Excel). The Company will avoid providing documents in PDF format or scanned copies where underlying data files are available.
9) The Company's books and records are reasonably organized and accessible for the entities included in scope.
10) A significant portion of procedures can be performed remotely, with targeted site visits where necessary.
11) Full cooperation of the Company and regular access to the Company's team to complete our work.
12) Fieldwork is contingent on direct access to the Company management team members for interviews and accounting personnel for ongoing questions and follow-ups on information.

Factors That May Impact Scope or Fee - The following circumstances, among others, may increase the scope of work and result in fees above the Fee set forth herein:

1) Changes to, or inaccuracies in, the assumptions outlined previously.
2) Inclusion of additional jurisdictions or operating entities and/or the amount of general ledgers beyond those currently contemplated.
3) Identification of structural complexities affecting collateral eligibility, such as assets owned by an entity incorporated in one jurisdiction but physically located in another jurisdiction.
4) Material data limitations, inconsistencies, or reconciliation issues requiring additional procedures.
5) Changes in prospective lender scope requirements or requests for expanded diligence procedures.
6) Discussions with multiple prospective lenders that result in expanded diligence scope, additional reporting requirements, or revised borrowing base expectations.
7) Expanded geographic scope or additional site visits requested by the Company or prospective lenders.
8) Accelerated timelines requiring additional staffing or parallel workstreams.

The joint field examination and inventory valuation information request list will be provided upon the execution of this letter, with the field examination commencing upon receipt of **90%** of the initial information and testing support provided from the source documents.

Following receipt of the above, an Inventory Appraisal and Phase 1 Borrowing Base Report will be delivered within approximately 30–35 business days thereafter, with the Phase 2 Field Exam Report expected 20–25 business days following completion of Phase 1.

V. TERMS AND CONDITIONS

The appraisals will conform to the guidelines established by the Uniform Standards of Professional Appraisal Practice. The appraisals will be subject to Hilco's standard limitations and statement of conditions. The contents of the appraisals are to be considered confidential for the use of the Company and its affiliates, and, at the Company's sole option, its advisors and the Company's professionals as long as such advisors and professionals are informed of the confidential nature of such contents. The contents of the appraisals will not be transmitted to any third party without the express written consent of Marelli Holdings Co., Ltd.

Use of Independent Contractors. The Company understands and agrees that Hilco may, from time to time, employ independent contractors in connection with performing its services under this Agreement. Any such contractors will be obligated to comply with all applicable Hilco obligations under this Agreement, including all obligations under Exhibit A as incorporated herein.

Captions: The captions and headings used in the Agreement are inserted for convenience only and shall not constitute a part hereof.

Confidentiality/Use of Information. In connection with its performance of services for the Company, Hilco will have access to information and materials relating to the Company that are not generally available to the public and which must be treated as confidential and proprietary ("Confidential Information"). Confidential Information shall not include any information which is or becomes available to the public generally other than as a result of a breach of this Agreement. We will not release non-public Company information except pursuant to legal process issued by regulatory and judicial bodies having jurisdiction over these matters, provided that whenever reasonably possible, Hilco will give the Company notice of such process prior to the release of said information.

The Company acknowledges and agrees that Hilco is not under an obligation to disclose information obtained from other engagements to the Company. The Company further agrees that you will not assert that Hilco has an actual or potential conflict or has breached any duty or obligation to the Company by virtue of Hilco's possession of such information, not revealing such information to you, and/or not using such information in connection with the engagement hereunder.

Survival: The terms of the "Limitation of Liability" and Indemnification" sections of this Agreement paragraph shall survive the termination of this Agreement. Hilco and its affiliates shall be an agent of the Company and deemed a party entitled to the protection under the provisions of loan documents governing the delegation of duties by the Company.

Use of Deliverables: For the avoidance of doubt, the appraisals and field examination report is valid only for the purposes stated in this Agreement. The Company agrees not to reference, orally or in writing, Hilco or its affiliates, the field examination report in whole, or in part, in any communication or document made available to third parties where it is reasonable to assume that any such third party may rely on the field examination report.

WAIVER OF JURY TRIAL: EACH OF HILCO AND THE COMPANY WAIVE ANY RIGHT TO A TRIAL BY JURY IN ANY ACTION OR PROCEEDING TO ENFORCE OR DEFEND ANY RIGHTS UNDER THIS AGREEMENT AND ANY AMENDMENT, INSTRUMENT, DOCUMENT, AGREEMENT, ATTACHMENTS, EXHIBITS, APPRAISALS, FIELD EXAMINATIONS, OR DELIVERABLES DELIVERED OR WHICH MAY IN THE FUTURE BE DELIVERED IN CONNECTION HEREWITH OR THEREWITH OR ARISING FROM ANY RELATIONSHIP EXISTING IN CONNECTION WITH ANY OF THE FOREGOING, AND AGREES THAT ANY SUCH ACTION OR PROCEEDING SHALL BE TRIED BEFORE A COURT AND NOT BEFORE A JURY.

Governing Law: This Agreement shall be governed by and interpreted in accordance with the laws of the State of Illinois, without reference to any conflict of laws provisions thereof. Each of the Company and Hilco irrevocably and unconditionally submits, for itself and its properties, to the jurisdiction of the courts of the State of Illinois, County of Cook, or, if it has or can acquire jurisdiction, in the United States District Court for the District of Illinois. Each of the parties consents to the jurisdiction of such courts (and of the appropriate appellate courts) in any action or proceeding arising out of or relating to this Agreement and waives any objection to venue laid therein. Process in any action or proceeding referred to in the preceding sentence may be served on any party anywhere in the world.

LIMITATION OF LIABILITY: HILCO'S MAXIMUM LIABILITY TO THE COMPANY AND ALL THIRD PARTIES, IN THE AGGREGATE, ARISING FOR ANY REASON OUT OF OR RELATING TO THE AGREEMENT, WHETHER A CLAIM IN TORT, CONTRACT, OR OTHERWISE, SHALL BE LIMITED TO THE AMOUNT OF FEES PAID TO HILCO UNDER THIS AGREEMENT FOR THE SERVICES DESCRIBED THEREIN, EXCEPT TO THE EXTENT SUCH LIABILITY IS FINALLY DETERMINED TO HAVE BEEN SUBSTANTIALLY CAUSED BY THE FRAUD, GROSS NEGLIGENCE OR WILLFUL MISCONDUCT OF HILCO. NEITHER HILCO NOR HILCO'S MEMBERS, AFFILIATES, OFFICERS, DIRECTORS, EMPLOYEES, APPRAISERS, INDEPENDENT CONTRACTORS, REPRESENTATIVES, OR AGENTS SHALL BE LIABLE TO THE COMPANY FOR ANY INCIDENTAL, CONSEQUENTIAL, INDIRECT, SPECIAL, OR PUNITIVE DAMAGES.

Indemnification: The Company agrees to and shall indemnify, defend and hold Hilco and its members, affiliates, officers, directors, employees, appraisers, independent contractors, representatives, and agents harmless from and against any and all causes of action, demands, losses, claims, damages, liabilities, costs, and expenses, including without limitation, reasonable legal fees, costs, and expenses, incurred by the foregoing arising from, related to, or reasonably connected with this Agreement, except to the extent such causes of action, demands, losses, claims, damages, liabilities, costs, or expenses are finally determined to have been substantially caused by the fraud, gross negligence or willful misconduct of Hilco or its members, affiliates, officers, directors, employees, appraisers, independent contractors, representatives, or agents.

If any action, proceeding, or investigation is commenced to which Hilco proposes to demand indemnification hereunder, Hilco will notify the Company with reasonable promptness; provided however, that any failure by Hilco to notify the Company will not relieve the Company from its obligations hereunder, except to the extent that such failure shall have actually prejudiced the defense of such action. Hilco hereby undertakes, and the Company hereby accepts its undertaking, to repay any and all such amounts so advanced if it shall ultimately be determined that Hilco is not entitled to be indemnified therefor. If any such action, proceeding or investigation in which Hilco is a party is also against the Company, the Company may, in lieu of advancing the expenses of separate counsel for Hilco, provide Hilco with legal representation by the same counsel who represents the Company, provided such counsel is reasonably satisfactory to Hilco, at no cost to Hilco; provided, however, that if such counsel or counsel to Hilco shall determine that due to the existence of actual or potential conflicts of interest between Hilco and the Company such counsel is unable to represent both Hilco and the Company, then Hilco shall be entitled to use separate counsel of its own choice, and the Company shall promptly advance its reasonable expenses of such separate counsel upon submission of invoices therefor. Nothing herein shall prevent Hilco from using separate counsel of its own choice at its own expense. The Company will be liable for any settlement of any claim against Hilco made with the Company's written consent, which consent shall not be unreasonably withheld.

Litigation Cooperation by Hilco. If Hilco or any employee, any independent contractor, or any former Hilco employee or independent contractor who participated in the services is required to prepare for and/or participate in any stage of a legal proceeding, including (without limitation) in response to subpoenas, demand letters, or discovery, prepare or appear for depositions, hearings, proceedings, or trials (collectively, "Litigation Services"), regarding the services or the subject matter of this Agreement, the Company agrees to compensate Hilco and any employee, any independent contractor, or any former Hilco employee or independent contractor who participated in the services for the Litigation Services on such terms and for such amounts as shall be mutually agreed by Hilco and the Company.

No Guaranty: Hilco has not guaranteed, and is not guaranteeing, by the Agreement or otherwise, any specific result.

No Third-Party Beneficiaries: Nothing in the Agreement expressed or implied is intended to confer upon any person (other than Hilco, the Company, and members and prospective members of the syndicate lending group) any right, remedies, obligations, or liabilities under or by reason of the Agreement.

Counterparts and Execution: The Agreement may be executed in two or more counterparts, each of which shall be deemed an original and all of which together shall constitute one and the same instrument. A manual signature on the Agreement or other documents to be delivered pursuant to the Agreement, an image of which shall have been transmitted electronically, will constitute an original signature for all purposes. The delivery of copies of the Agreement or other documents to be delivered pursuant to the Agreement, including executed signature pages where required, by electronic transmission will constitute effective delivery of the Agreement or such other document for all purposes.

Construction: Each of Hilco and the Company agree that, in the event an ambiguity or question of intent or interpretation arises, the Agreement shall be construed as if drafted jointly by Hilco and the Company and

no presumption or burden of proof shall arise favoring or disfavoring either Hilco or the Company by virtue of the authorship of any of the provisions of the Agreement. The word "including" shall mean including without limitation.

Severability**:** Any term or provision of the Agreement that is determined by a court of competent jurisdiction invalid or unenforceable in any situation in any jurisdiction shall not affect the validity or enforceability of the remaining terms and provisions hereof or the validity or enforceability of the offending term or provision in any other situation or in any other jurisdiction.

Entire Agreement/Amendment: The Agreement, including any exhibits incorporated herein and attached hereto, constitutes the entire agreement between the Company and Hilco and supersedes all prior discussions, negotiations and agreements, whether oral or written. The Agreement shall not be modified or amended in any respect, except by a written instrument executed by or on behalf of the parties to the Agreement. This Agreement shall be binding upon the Company and Hilco and their respective successors and assigns.

These reports shall be used for decision-making purposes regarding financing of the assets (the "Purpose"). The appraisal and field examination reports are invalid if used for any other purpose. After receipt of payment in full of the Fee, the reports shall be deemed to be owned by Marelli Holdings Co., Ltd. who may, at its option, provide such reports to other Lenders for the Purpose. The Lenders shall be entitled to rely on the appraisal and field examination reports for the Purpose to the same extent as Marelli Holdings Co., Ltd. No other person or entity may rely on the appraisal and field examination reports for any reason without Hilco's express written consent.

If the terms and conditions of this proposal are acceptable, please sign in the space provided below and return the signed engagement letter via email, so that we may begin the appraisals in a timely fashion.

We look forward to working with you towards a successful completion of this project. Please do not hesitate to contact me should you have any additional questions or requirements.

Sincerely,



Edward Zimmerlin
Executive Director
Hilco Valuation Services, LLC

Accepted and Agreed:

Signed: Signed by: Matteo Bielli 75C95B352BAF46C... _____
Name: Matteo Bielli
Title: Treasurer, Marelli Holdings Co., Ltd.

Date: 10/12/2026

Exhibit A:

Scope of Work

The following procedures will be performed as of the month ended June 30, 2026 ("Current Period"), unless otherwise noted, with the comparative "Prior Period" representing June 30, 2025. In the event that HDS encounters items that are unusual, unforeseen, or more complex than the planned procedures below, HDS will bring these items to the attention of the Client for further discussion. Additional procedures requested by the Client not included within the below may result in additional engagement fees.

The following due diligence framework applies to the jurisdictions listed below and outlines the scope of procedures to be performed across four primary procedural sections: Accounts Receivable (AR), Inventory, Accounts Payable (AP), and Cash & Other.

At this stage, the jurisdictions identified are those preliminarily expected to be considered for potential inclusion in the borrowing base. Further discussions with the Company will be required to determine which legal entities within these jurisdictions will ultimately be subject to full-scope, limited-scope, or desktop procedures, based on factors such as gross collateral balances, expected borrowing base contribution, and overall materiality.

The procedural scope applied to each entity will determine the level and extent of testing or procedural review to be conducted. The accompanying summary framework should be read in conjunction with the detailed procedural descriptions provided below, which define the nature, purpose, and extent of each procedure type.

Any material changes to the defined scoping, including the addition or removal of jurisdictions or legal entities, may result in an adjustment to the overall Fee. Hilco will advise the Client in advance of proceeding with any such changes.

In scope AR jurisdictions include Mexico, Italy, Japan, USA, Poland, France, Spain, Slovakia, Germany, UK, Romania, Czech Republic. In scope inventory jurisdictions include Mexico, Italy, Japan, USA, Poland, France, Spain, Slovakia.

Full-Scope Procedures:

ACCOUNTS RECEIVABLE:

- **A.** Interview relevant Company personnel to understand the customer order and sales process, whether any unusual customers or customer relationships exist (related party, exceptions to policies), credit and collections procedures, credit memos, defect/return handling, revenue recognition process, AR tools & systems and all activity relevant to accounts receivable, billing and collection (including review of the Company's policies and practices for new and ongoing customer credit analysis, delinquent accounts and collections). This includes contract accounting/percentage, milestone, progress billing, and retainage, surety bond requirements, if applicable.
- **B.** Obtain and/or prepare a reconciliation from the AR aging to the general ledger and from the general ledger to the financial statements for the Current Period.
- **C.** Prepare and/or comment on a borrowing base utilizing the AR Aging balance based on the Credit Agreement and/or Term Sheet provided by the Client for the Current Period.
- **D.** Obtain and/or prepare a monthly rollforward of the Company's AR (either the general ledger or AR aging) for the last 13 months as agreed upon months ended as of the Current Period identifying sales/billings, cash receipts, credit memos, write-offs, other credit adjustments, debit adjustments, and other balancing items.
    a. Prepare a dilution analysis for the 12 months ended as of the Current Period;
    b. Obtain a reconciliation of each month's ending balance to its historic AR aging balance or general ledger balance;
    c. Prepare a cash proof for the last 3 months ended as of the Current Period between the Company's cash collections for the last 3 months ended as of the Current Period to the Company's bank statements; and
    d. Obtain a reconciliation of sales/billings for the 12 months ended as of the Current Period compared to sales per the financial statements.

E. Compare and comment on the Company's AR aging spreads for Current Period, Prior Period and last fiscal year-end. Include the monthly AR aging spreads for the last 13 months as an appendix within the report
F. Obtain or determine the Company's top ten customers (consolidated) based on sales for the last 12 months ended as of the Current Period and obtain the sales for those same customers for the last 12 months ended as of the Prior Period. List each customer's payment terms, length of relationship, products purchased and other pertinent information. Obtain an explanation for significant changes within the top 10 customer sales between each period.
G. Obtain or determine the Company's top ten customers (consolidated or by opco) based on AR balance for the Current Period. Listing the payment terms, AR aging spreads, length of relationship, products purchased and other pertinent information.
H. Obtain or determine the Company's top ten customers (consolidated or by opco) based on past due AR for the Current Period. Comment on the reason for each account being past due, subsequent collections and/or future collectability of the account(s). Compare results to the Company's relevant AR collection policies. Consider whether dilution should be adjusted for unrecorded write-offs.
I. Obtain or determine and comment on (as applicable) the Company's accrued rebates, volume incentives, marketing allowances, other financing arrangements, sales taxes, or other items that may impact the AR borrowing base.
J. Comment on the Company's allowance for doubtful accounts reserve for the last 12 months ended as of the Current Prior, obtain an explanation for any customer write-offs and compare results to the Company's relevant AR or accounting policies.
K. For applicable foreign jurisdictions with Ban on Assignment (BOA), obtain the legal entities' Top 10 customer sales agreements or other commercial documentation to review the Terms & Conditions for potential BOA clauses.
L. Select 50 invoices (consolidated) from the AR aging(s) focusing on invoices that appear to be eligible. Obtain evidence of shipment and/or delivery (e.g. bill of lading, proof of delivery, etc), the invoice and associated payment details noting whether the invoice is aged consistent with the AR aging, if the invoice was pre-billed and any other pertinent information, such as bill to/ship to locations or billing legal entity.
M. Select 50 credit memos (consolidated) from the Company's credit memo listing for the last 3 months ended as of the Current Period. Obtain a copy of the original invoice, credit memo, rebilled invoice (if applicable). Note the associated credit memo lag and reason for the credit memo.
N. Select 50 cash receipts (consolidated) from the Company's cash receipts listing for the last 3 months ended as of the Current Period. Obtain a copy of the original invoice, check/wire/ACH, remittance advice and evidence the timing of cash application.

INVENTORY:

A. Interview relevant Company personnel to understand the general operations, processes and controls related to inventory procurement, production, distribution/storage/logistics, customer fulfilment, accounting/costing methodologies, inventory systems and if applicable accounting methodologies for capitalizing/expensing standard to actual variances.
B. Obtain and/or prepare a reconciliation from the inventory perpetual to the general ledger and from the general ledger to the financial statements for the Current Period. Consider whether any reconciling items should be reflected in the borrowing base.
C. Prepare and/or comment on a borrowing base utilizing the inventory perpetual balance based on the Credit Agreement and/or Term Sheet provided by the Client for the Current Period
D. Obtain and document the Company's calculation for their inventory reserves including but not limited to the slow moving and obsolescence reserve, LCM reserve, NRV reserve, intercompany profit, samples, etc.
E. Obtain an inventory by location schedule and note any differences between the schedule and the inventory perpetual. Note if the location is leased or owned and, if leased, provide the monthly rental expense and landlord information. Document the various inventory components (e.g., RM, WIP, FG) by location and provide their physical address.
F. Document the Company's physical and/or cycle count policies. Include the Company's book-to-physical adjustments for the last 12 months ended as of the Current Period including final shrink results.
G. Obtain and comment on (as applicable) the Company's marketing incentive programs, including accrued vendor rebates, volume incentive programs, or returns, freight reserves, landed costs (if applicable), etc.
H. For applicable foreign jurisdictions with Retention of Title (ROT) or Extended ROT, obtain the legal entities' Top 10 inventory supplier purchase agreements or other commercial documentation to review the Terms & Conditions for potential ROT and EROT clauses.

I. Select 25 items for each location from the perpetual listings and perform inventory counts at 5 locations based on locations selected by the Client. Obtain and comment on variances between the perpetual listing and the count.
J. Select 50 items (consolidated) from the Company's inventory perpetual listing as of the Current Period. Obtain a copy of the original vendor invoice to compare the cost per the vendor invoice to the perpetual listing. Obtain explanations for any variances from Management.
K. Select 30 invoices (consolidated) from the AR aging or inventory perpetual to compare the gross margins within the Company's invoices to the Company's overall gross margins within the financial statements. Obtain and comment on any variances.

ACCOUNTS PAYABLE:

A. Interview relevant Company personnel to understand the general controls and procurement processes related to accounts payable and purchases.
B. Obtain and/or prepare a reconciliation from the AP aging to the general ledger and from the general ledger to the financial statements for the Current Period.
C. Compare and comment on the Company's AP aging spreads for Current Period, Prior Period and last fiscal year-end. Include the monthly AP aging spreads for the last 13 months as an appendix within the report.
D. Obtain the Company's top ten vendors (consolidated) based on purchases for the last 12 months ended as of the Current Period and obtain the purchases for those same vendors for the last 12 months ended as of the Prior Period. List each vendor's payment terms, length of relationship, products purchased and other pertinent information. Obtain an explanation for significant changes within the top 10 vendor purchases between each period.
E. Obtain the Company's top ten vendors (consolidated) based on AP balance for the Current Period. Listing the payment terms, AP aging spreads, length of relationship, products purchased and other pertinent information.
F. Prepare a schedule of the Company's accrued liabilities from the general ledger and provide an explanation related to those accounts with any potential impact on availability.
G. Obtain a selection of three property tax returns, a selection of three sales and use tax returns and the Company's last two filed US Form 941 documents or other applicable jurisdictions payroll tax filing forms. In addition, obtain the Company's proof of payment for each tax filing to determine if they are current on their taxes. Note if any undergoing audits are currently underway by governmental authorities.
H. For relevant jurisdictions, obtain a listing of all employee-related liabilities and, if not evident, their purpose and payment timing.

CASH & OTHER:

A. Interview relevant Company personnel to understand the general controls and procedures related to cash processes.
B. Obtain the Company's cash flow diagram for all bank accounts and a brief description of the purpose of each bank account.
C. Obtain a listing of bank accounts and note the bank name, account number, GL number and purpose of each account.
D. Select 15 bank statements and obtain the Company's reconciliations commenting on any reconciling items.
E. Obtain the Company's outstanding letters of credit noting the purpose, amount and expiration dates.
F. Obtain and document the Company's list of threatening or pending litigation.
G. Prepare a schedule of monthly self-insured medical claims for the 12 months ending as of the Current Period (or most recent annual claims analysis provided by the Company's benefit administrator.
H. Obtain the Company's current property insurance policy and amount of coverage, deductible, period of coverage, insurance providers, loss payee, proof of payment and expiration date. Also, document if there have been any claims within the last 12 months ended as of the Current Period and if so how they were adjudicated.

Limited Procedures:

ACCOUNTS RECEIVABLE:

A. Obtain and/or prepare a reconciliation from the AR aging to the general ledger and from the general ledger to the financial statements for the Current Period.
B. Prepare and/or comment on a borrowing base utilizing the AR Aging balance based on the Credit Agreement and/or Term Sheet provided by the Client for the Current Period.
C. Compare and comment on the Company's AR aging spreads for the Current Period, Prior Period, and the last fiscal year-end. Include the monthly AR aging spreads for the last 13 months as an appendix within the report
D. Obtain or determine the Company's top ten customers (consolidated) based on AR balance for the Current Period. Listing the payment terms, AR aging spreads, length of relationship, products purchased and other pertinent information.
E. Obtain or determine and comment on (as applicable) the Company's accrued rebates, volume incentives, marketing allowances, other financing arrangements, sales taxes, or other items that may impact the AR borrowing base.

INVENTORY:

A. Obtain and/or prepare a reconciliation from the inventory perpetual to the general ledger and from the general ledger to the financial statements for the Current Period. Consider whether any reconciling items should be reflected in the borrowing base.
B. Prepare and/or comment on a borrowing base utilizing the inventory perpetual balance based on the Credit Agreement and/or Term Sheet provided by the Client for the Current Period
C. Obtain and document the Company's calculation for their inventory reserves including but not limited to the slow moving and obsolescence reserve, LCM reserve, NRV reserve, intercompany profit, samples, etc.
D. Obtain an inventory by location schedule and note any differences between the schedule and the inventory perpetual. Note if the location is leased or owned and, if leased, provide the monthly rental expense and landlord information. Document the various inventory components (e.g., RM, WIP, FG) by location and provide their physical address.

ACCOUNTS PAYABLE:

A. Obtain and/or prepare a reconciliation from the AP aging to the general ledger and from the general ledger to the financial statements for the Current Period.
B. Prepare a schedule of the Company's accrued liabilities from the general ledger and provide an explanation related to those accounts with any potential impact on availability.
C. Compare and comment on the Company's AR aging spreads for Current Period and Prior Period.
D. For relevant jurisdictions, obtain a listing of all employee related liabilities and if not evident their purpose and payment timing.

CASH & OTHER:

A. Obtain a listing of bank accounts and note the bank name, account number, GL number and purpose of each account.
B. Select one bank statement from each legal entity and obtain the Company's reconciliations commenting on any reconciling items.
C. Obtain the Company's outstanding letters of credit noting the purpose, amount and expiration dates.

Borrowing Base Only ("BB Only") Procedures:

ACCOUNTS RECEIVABLE:

A. Obtain and/or prepare a reconciliation from the AR aging to the general ledger and from the general ledger to the financial statements for the Current Period.
B. Prepare and/or comment on a borrowing base utilizing the AR Aging balance based on the Credit Agreement and/or Term Sheet provided by the Client for the Current Period.

INVENTORY:

A. Obtain and/or prepare a reconciliation from the inventory perpetual to the general ledger and from the general ledger to the financial statements for the Current Period. Consider whether any reconciling items should be reflected in the borrowing base.
B. Prepare and/or comment on a borrowing base utilizing the inventory perpetual balance based on the Credit Agreement and/or Term Sheet provided by the Client for the Current Period

ACCOUNTS PAYABLE:

A. Obtain and/or prepare a reconciliation from the AP aging to the general ledger and from the general ledger to the financial statements for the Current Period.
B. Prepare a schedule of the Company's accrued liabilities from the general ledger and provide an explanation related to those accounts with any potential impact on availability.

CASH & OTHER:

D. Obtain a listing of bank accounts and note the bank name, account number, GL number and purpose of each account.

EXHIBIT B

Kaup Declaration

IN THE UNITED STATES BANKRUPTCY COURT
FOR THE DISTRICT OF DELAWARE

In re:	)	Chapter 11
MARELLI AUTOMOTIVE LIGHTING USA LLC, *et al.*,[1]	)	Case No. 25-11034 (CTG)
Debtors.	)	(Jointly Administered)

DECLARATION OF ERIC KAUP IN SUPPORT OF (I) AUTHORIZING THE RETENTION AND EMPLOYMENT OF HILCO VALUATION SERVICES, LLC AS INVENTORY APPRAISER AND FIELD EXAMINER EFFECTIVE AS OF APRIL 13, 2026, (II) WAIVING CERTAIN REQUIREMENTS IMPOSED BY LOCAL RULE 2016-1, AND (III) GRANTING RELATED RELIEF

I, Eric Kaup, hereby state and declare as follows:

1. I am the Chief Commercial Officer, Head of Global Originations, and Special Counsel of Hilco Trading, LLC, the managing member and parent company of Hilco Valuation Services, LLC ("Hilco"). This declaration (this "Declaration") is submitted in support of the application (the "Application")[2] of the Debtors for entry of an order approving the Debtors' retention and employment of Hilco as inventory appraiser and field examiner so that Hilco may perform inventory appraisal and field examination services for the Debtors in accordance with the Engagement Agreement, pursuant to sections 327(a) and 328(a) of the Bankruptcy Code.

[1] A complete list of each of the Debtors in these chapter 11 cases may be obtained on the website of the Debtors' claims and noticing agent at https://www.veritaglobal.net/Marelli. The location of Marelli Automotive Lighting USA LLC's principal place of business and the Debtors' service address in these chapter 11 cases is 26555 Northwestern Highway, Southfield, Michigan 48033.

[2] Capitalized terms used but not otherwise defined herein shall have the meanings ascribed to such terms in the Application.

2. Except as otherwise stated in this Declaration, I have personal knowledge of or have relied upon the knowledge of others employed by Hilco with respect to the matters set forth herein.[3] If called to testify, I could and would testify competently to the facts set forth herein.

3. Hilco has agreed to conduct inventory appraisal and field examination services for the Debtors in connection with the Debtors' restructuring and financing efforts pursuant to the terms and conditions set forth in the Engagement Agreement.

Hilco's Qualifications

4. Hilco is one of the world's largest and most diversified business asset appraisers and valuation advisors and has significant experience in providing field examination, appraisal, valuation, and monetization services for a variety of asset classes, including intellectual property. Moreover, Hilco specializes in assisting and advising debtors, creditors, creditor's committees, shareholders, bondholders and other parties involved with financially distressed companies, both during and outside of bankruptcy cases, and has provided appraisal, field examination, and asset monetization services for debtors, creditors, and other constituents in numerous chapter 11 cases in this District and others. *See, e.g., In re Braskem Idesa, S.A.P.I.*, No. 26-90762 (CML) (Bankr. S.D. Tex. Sept. 10, 2026); *In re First Brands Group, LLC*, No. 25-90399 (CML) (Bankr. S.D. Tex. Dec. 8, 2025); *In re Ascend Performance Materials Holdings, Inc.*, No. 25-90127 (CML) (Bankr. S.D. Tex. Dec. 2, 2025); *In re Global Clean Energy Holdings, Inc.*, No. 25-90113 (ARP) (Bankr. S.D. Tex. May 22, 2025); *In re Franchise Group, Inc.*, No. 24-124820 (LSS) (Bankr. D. Del. Apr. 1, 2025).

[3] Certain information set forth herein relates to matters (a) contained in Hilco's books and records and (b) within the knowledge of employees of Hilco and is based on information provided by such employees.

5. From April 13, 2026, to the filing of the Application, Hilco has performed various planning tasks related to the multi-phase inventory appraisal and field examination services as contemplated by the Engagement Agreement to ensure the timely delivery of services required by the Debtors as necessitated by the size and complexity of the Debtors' business and the circumstances of these chapter 11 cases. Additionally, over the course of this period, Hilco and the Debtors discussed the scope for Hilco's services, and Hilco performed internal conflict checks on the individuals and entities on the parties in interest list. Both the Debtors and Hilco believed in good faith that it was in the Debtors' best interest to continue performing services through the present date in light of the fact that the services performed were necessary to the Debtors' ongoing efforts to successfully achieve their chapter 11 objectives, and the Debtors would have been prejudiced in the event that this work was not performed.

6. For the foregoing reasons, I believe that Hilco is well qualified to advise the Debtors in an efficient and timely manner and that the engagement of Hilco is critical to the Debtors' efforts in these chapter 11 cases and is in the best interests of the Debtors' estates.

Services To Be Rendered and Professional Compensation

7. The scope of services to be performed by Hilco and compensation terms are set forth in the Application and the Engagement Agreement. Subject to the Court's approval, the Debtors will compensate Hilco in accordance with the terms and conditions set forth in the Application and the Engagement Agreement. The Fee and Expense Structure appropriately reflects the nature of the services to be provided by Hilco and the fee structures typically utilized by leading field examination and inventory appraisal firms of similar stature to Hilco for comparable engagements. The Fee and Expense Structure is consistent with Hilco's normal and

customary billing practices for cases of this size and complexity that require the level of scope and services outlined herein.

Efforts to Avoid Duplication of Services

8. I believe that the Services, which will require Hilco to perform unique functions, will be complementary rather than duplicative of the services to be performed by other professionals retained by the Debtors. Hilco will use reasonable efforts to coordinate with the Debtors and their other retained professionals to avoid the unnecessary duplication of services.

Indemnification Provisions

9. The terms of the Indemnification Provisions were negotiated between the Debtors and Hilco at arm's length. I believe the Indemnification Provisions are customary, reasonable, and in the best interests of the Debtors and their estates and creditors.

Time Keeping

10. Hilco does not ordinarily maintain contemporaneous time records in tenth-hour increments or provide or conform to a schedule of hourly rates for its appraisers, which I believe to be consistent with the practices of other firms providing inventory appraisal and field examiner services. I believe that the detailed filing requirements of the Fee Guidelines would require the expenditure of unnecessary time and expense in compiling time records and preparing fee applications and could hinder Hilco from providing Services as efficiently as possible.

Hilco's Disinterestedness

11. To check potential connections with the Debtors and other parties in interest in these chapter 11 cases, Hilco searched to determine whether it had any relationships with the entities identified by the Debtors and its representatives as potential parties in interest listed on **Schedule 1**, attached hereto (collectively, the "Potential Parties in Interest"). To the extent that

this inquiry has revealed any connections to certain Potential Parties in Interest, those connections are listed on and described in **Schedule 2**, attached hereto.

12. Except as otherwise set forth herein or on **Schedule 2**, and insofar as I have been able to determine after reasonable inquiry, Hilco and each of Hilco's employees who will work on this engagement (i) do not hold or represent any interest adverse to the Debtors' estates and (ii) are "disinterested person[s]" within the meaning of section 101(14) of the Bankruptcy Code. Specifically, they (i) are not creditors, equity security holders, or insiders of the Debtors; (ii) are not, and were not, within two years before the Petition Date, a director, officer, or employee of the Debtors; and (iii) do not hold an interest materially adverse to the Debtors, their respective estates, or any class of creditors or equity security holders by reason of any direct or indirect relationship to, connection with, or interest in the Debtors, or for any other reason. 11 U.S.C. § 101(14). In addition, to the best of my knowledge and belief, except as set forth on **Schedule 2**, none of the Hilco professionals expected to assist in this engagement (i) has represented any Potential Parties in Interest and will not represent any Potential Parties in Interest or any other entities in matters relating to the Debtors, their estates, assets, or businesses or these chapter 11 cases or (ii) is related or connected to the Debtors, any United States Bankruptcy Judge for the District of Delaware, any of the District Judges for the District of Delaware, the United States Trustee for the District of Delaware, any employee in the Office of the United States Trustee for the District of Delaware, or any other Potential Parties in Interest in these chapter 11 cases or their respective attorneys.

13. As part of its diverse global activities, Hilco may be involved in numerous cases, proceedings, and transactions involving many different attorneys, accountants, investment bankers, and financial consultants, some of whom may represent claimants and parties in interest in these chapter 11 cases. Further, Hilco may have in the past, and may in the future, advised

and/or have been represented by several attorneys, law firms, and other professionals, some of whom may be involved in these chapter 11 cases. Finally, Hilco may have in the past, and will likely in the future, be working with or against other professionals involved in these chapter 11 cases in matters wholly unrelated to these chapter 11 cases. Based upon my current knowledge of the professionals involved in these chapter 11 cases, and to the best of my knowledge, none of these business relationships constitute interests adverse to the interests of the Debtors' estates or of any class of creditors or equity security holders in matters upon which Hilco is to be employed, and none are in connection with these chapter 11 cases.

14. The Debtors have numerous creditors and relationships with a large number of individuals and entities that may be parties in interest in these chapter 11 cases. Consequently, although every reasonable effort has been made to discover Hilco's connections with the Potential Parties in Interest, Hilco is unable to state with certainty whether any of its clients or an affiliated entity of a client holds a claim or otherwise is a party in interest in these chapter 11 cases. If Hilco discovers any information that is contrary or pertinent to the statements made herein, Hilco will promptly disclose such information to the Court.

15. During the ninety (90) days before the Petition Date, Hilco did not receive any payments from the Debtors for professional services performed or expenses incurred.

16. For the reasons set forth in this Declaration, Hilco believes that it (a) is a disinterested person as defined in the Bankruptcy Code and (b) does not hold or represent any interest adverse to the Debtors' estates.

17. The foregoing constitutes the statement of Hilco pursuant to section 504 of the Bankruptcy Code and Bankruptcy Rules 2014(a) and 5002.

Pursuant to 28 U.S.C. § 1746, I declare under penalty of perjury that the foregoing statements are true and correct.

Dated: November 16, 2026

/s/ Eric Kaup
Eric Kaup
Chief Commercial Officer and Special Counsel
Hilco Trading, LLC

Schedule 1

Potential Parties in Interest

SCHEDULE 1

List of Schedules

Schedule	Category
1(a)	Debtors
1(b)	Director/Officer
1(c)	Ad Hoc Group of Senior Lenders
1(d)	Bankruptcy Judges
1(e)	Banks-Lender-UCC Lien Parties-Administrative Agents
1(f)	Core 2002 Parties
1(g)	Customers
1(h)	Debtor Restructuring Professionals
1(i)	Factoring Counterparties
1(j)	Insurance
1(k)	Known Affiliates - JV
1(l)	Litigation
1(m)	Material Contract Counterparties
1(n)	Ordinary Course Professionals
1(o)	Potential DIP Lenders
1(p)	Potential M&A Counterparties
1(q)	Significant Equity Holders
1(r)	Surety & Letters of Credit-Issuers
1(s)	Taxing Authority-Governmental Regulatory Agencies
1(t)	Third Party Professionals
1(u)	Top 30 Creditors
1(v)	UCC Members
1(w)	Unions
1(x)	U.S. Trustee Office
1(y)	U.S. Utilities
1(z)	Vendors

SCHEDULE 1(a)

Debtors

Automotive Lighting UK Ltd.
Calsonic Kansei (Shanghai) Corp.
Changchun Marelli Automotive Lighting System Co. Ltd.
CK Trading De Mexico S De RL De CV
Magneti Marelli Do Brasil Industria E Comercio Ltda
Marelli (China) Co. Ltd.
Marelli (Guangzhou) Corp.
Marelli (India) Private Ltd.
Marelli (Thailand) Co. Ltd.
Marelli (Xiang Yang) Corp.
Marelli Aftermarket Germany GmbH
Marelli Aftermarket Italy SPA
Marelli Aftermarket Poland SP ZOO
Marelli Aftermarket Spain SLU
Marelli Aftersales Co. Ltd.
Marelli Argentan France SAS
Marelli Automotive Chassis System (Guangzhou) Co. Ltd.
Marelli Automotive Components (Changsha) Co. Ltd.
Marelli Automotive Components (Guangzhou) Corp.
Marelli Automotive Components (Wuhu) Co. Ltd.
Marelli Automotive Components (Wuxi) Corp.
Marelli Automotive Electronics (Guangzhou) Co. Ltd.
Marelli Automotive Lighting (Foshan) Co. Ltd.
Marelli Automotive Lighting (Thailand) Co. Ltd.
Marelli Automotive Lighting France SAS
Marelli Automotive Lighting Italy SPA
Marelli Automotive Lighting Jihlava (Czeck Republic) SRO
Marelli Automotive Lighting Juarez Mexico SA De CV
Marelli Automotive Lighting Tepotzotlan Mexico S.De RL De CV
Marelli Automotive Lighting USA LLC
Marelli Automotive Systems Europe Plc.
Marelli Automotive Systems UK Ltd.
Marelli Bielsko-Biala Poland Sp. ZOO
Marelli Business Service (Dalian) Co. Ltd.
Marelli Business Service Corp.
Marelli Cabin Comfort Mexicana SA De CV
Marelli Cabin Comfort Trading De Mexico
Marelli China Holding Co.
Marelli Cluj Romania SRL
Marelli Cofap Do Brasil Ltda
Marelli Corp.
Marelli Do Brasil Industria E Comercio Ltda
Marelli Eaxle Torino SRL
Marelli Engineering (Shanghai) Co. Ltd.
Marelli Ept Strasbourg (France) SAS
Marelli España SA
Marelli Europe SPA
Marelli France SAS
Marelli Fukushima Corp.
Marelli Germany GmbH
Marelli Global Business Services America
Marelli Global Business Services Europe
Marelli Holding USA LLC
Marelli Holdings Co. Ltd.
Marelli Industria E Comercio De Componentes Automotivos Brasil Ltda
Marelli International Trading (Shanghai) Co. Ltd.
Marelli Iwashiro Corp.
Marelli Kechnec Slovakia SRO
Marelli Kyushu Corp.
Marelli Machine Works Corp.
Marelli Mako Turkey Elektrik Sanayi Ve Ticaret Anonim Sirketi
Marelli Mexicana SA De CV
Marelli Morocco LLC
Marelli North America Inc.
Marelli North Carolina USA LLC
Marelli Ploiesti Romania SRL
Marelli Powertrain (Hefei) Co. Ltd.
Marelli R&D Co. Ltd.

Marelli Ride Dynamics Mexico
Marelli Sistemas Automotivos Industria E Comercio Brasil Ltda
Marelli Smart Me Up SAS
Marelli Sophia Antipolis France SAS
Marelli Sosnowiec Poland Sp ZOO
Marelli Suspension Systems Italy SPA
Marelli Tennessee USA LLC
Marelli Toluca Mexico S De RL De CV
Marelli Tooling (Guangzhou) Corp.
Marelli Turkey Suspansiyon Sistemleri Ticaret Ltd.
Marelli Yokohama KK

SCHEDULE 1(b)

Director/Officer

Abrahamson, Alanna
Alvarez, Arturo
Duckwitz, Samantha
Ferrara, Andrea Cesare
Fetzer, Joachim
Fioroni, Roberto
Fujii, Takeshi
Henderson, Frederick A.
Hirano, Hirofumi
Huber, Frank
Iasenza, Marisa
Iijima, Hisao
Kakizawa, Seichii
Kobayashi, Shinji
Kumar-Sinha, Punita
Meltzer, Roger
Mollá, Jose
Nicholson, John
Paliwal, Dinesh
Quek, Bin Hwee
Redfern, Helen
Rossi, Giorgio
Salame, Serena
Sancassani, Stefano
Santana, Shellene
Selig, Stefan M.
Shen, Kenny
Slump, David
Snow, Karen
Tallapragada, Ravi
Vasa, Sherry
Vivanco, Fernando
Yamamoto, Noboru

SCHEDULE 1(c)

Ad Hoc Group of Senior Lenders

Fortress Credit Advisors LLC
Polus Capital Management Ltd.

SCHEDULE 1(d)

Bankruptcy Judges

Dorsey, John T.
Goldblatt, Craig T.
Horan, Thomas M.
Owens, Karen B.
Selber Silverstein, Laurie
Shannon, Brendan L.
Stickles, J. Kate
Walrath, Mary F.

SCHEDULE 1(e)

Banks-Lender-UCC Lien Parties-Administrative Agents

Altai Gate Sarl
Aozora Bank Ltd.
Aozora Loan Services Co. Ltd.
Ashton Gate Sarl
Atco Industries LLC
Bank of Yokohama Ltd., The
Beverly Bank & Trust Co. NA
Burdock
Burdock Godo Kaisha
CT Corporation System
Dell Financial Services LLC
Deutsche Bank AG
Development Bank of Japan Inc.
Development Bank of Singapore
Engel Machinery Inc.
Essex Group Inc.
First Commercial Bank Ltd.
Fuyo General Lease USA Inc.
Green Pasture Sarl
Gunma Bank Ltd., The
Japan Bank for International Cooperation
Joyo Bank Ltd., The
Kellynch Park SARL
Kroll Trustee Services Ltd.
Maserati SS II LP
MB Financial Bank NA
MBK Partners
Mega International Commercial Bank Co. Ltd.
Mizuho Financial Group Inc.
Nec Capital Solutions Ltd.
Norinchukin Bank, The
Proper Group International LLC
Proper Tooling LLC
Steward Finance & Leasing Pvt. Ltd.
Strategic Value Partners
Summit Funding Group Inc.
Tokyo Century USA Inc.
Wells Fargo Bank NA

SCHEDULE 1(f)

Core 2002 Parties

AIS Portfolio Services LLC
Alabama, State of, Attorney General
Alaska, State of, Attorney General
Alston & Bird LLP
Arizona, State of, Attorney General
Arkansas, State of, Attorney General
Ashby & Geddes PA
Ballard Spahr LLP
Benesch Friedlander Coplan & Aronoff LLP
Brooks Wilkins Sharkey & Turco PLLC
Brown Borkowski & Morrow
Buchalter, A Professional Corp.
Burr & Forman LLP
California, State of, Attorney General
Colorado, State of, Attorney General
Columbia, District of, Attorney General
Connecticut, State of, Attorney General
Delaware, State of, Attorney General
Delaware, State of, Department of Justice
Delaware, State of, Secretary of State
Delaware, State of, State Treasury
Delaware, State of, US Attorney
Delaware, State of, US Trustee
Dickinson Wright PLLC
Dorsey & Whitney (Delaware) LLP
Dorsey & Whitney LLP
Dykema Gossett PLLC
Esbrook P.C.
Faegre Drinker Biddle & Reath LLP
FBT Gibbons LLP
Florida, State of, Attorney General
Foley & Lardner LLP
Fox Rothschild LLP
Frost Brown Todd LLC
Galen & Davis LLP
Georgia, State of, Attorney General
Gibbons PC
Guam, Government of, Attorney General
Hawaii, State of, Attorney General
Idaho, State of, Attorney General
Illinois, State of, Attorney General
Indiana, State of, Attorney General
Iowa, State of, Attorney General
Jackson Walker LLP
Johnson Matthey PLC
K&L Gates LLP
Kansas, State of, Attorney General
Kentucky, Commonwealth of, Attorney General
Linebarger Goggan Blair & Sampson LP
Lori Lapin Jones PLLC
Louisiana, State of, Attorney General
Maine, State of, Attorney General
Manier & Herod PC
Marelli Automotive Lighting USA LLC
Maryland, State of, Attorney General
Massachusetts, Commonwealth of, Attorney General
Mayer Brown
Michigan, State of, Attorney General
Michigan, State of, Department of Attorney General, Labor Division
Minnesota, State of, Attorney General
Mississippi, State of, Attorney General
Missouri, State of, Attorney General
Montana, State of, Attorney General
Morgan Lewis & Bockius LLP
Morris James LLP
Munsch Hardt Kopf & Harr PC
Nebraska, State of, Attorney General
Nevada, State of, Attorney General
New Hampshire, State of, Attorney General
New Jersey, State of, Attorney General
New Mexico, State of, Attorney General
New York, State of, Attorney General
Nissan North America Inc.
North Carolina, State of, Attorney General
North Dakota, State of, Attorney General
Ohio, State of, Attorney General
Oklahoma, State of, Attorney General
Oregon, State of, Attorney General
Pachulski Stang Ziehl & Jones LLP
Pashman Stein Walder Hayden PC

Pennsylvania, Commonwealth of, Attorney General
Puerto Rico, Territory of, Attorney General
Reid & Riege PC
Rhode Island, State of, Attorney General
Rochelle McCullough LLP
Santoro Law Group LLC
Saul Ewing LLP
Shannon, Martin, Finkelstein, Alvarado & Dunne PC
Sheppard Mullin Richter & Hampton LLP
South Carolina, State of, Attorney General
South Dakota, State of, Attorney General
Stevens & Lee PC
Stradley, Ronon, Stevens & Young LLP
Taft Stettinius & Hollister LLP
Tennessee, State of, Attorney General
Tennessee, State of, Department of Revenue
Texas, State of, Attorney General
Trost Legal PC
Troutman Pepper Locke LLP
United States, Government of, Internal Revenue Service
United States, Government of, Securities & Exchange Commission
Utah, State of, Attorney General
Vectis Law
Vermont, State of, Attorney General
Virgin Islands, Territory of, Attorney General
Virginia, State of, Attorney General
Washington, State of, Attorney General
West Virginia, State of, Attorney General
Wisconsin, State of, Attorney General
Wolfson Bolton Kochis PLLC
Womble Bond Dickinson US LLP
Wyoming, State of, Attorney General
Young Conway Stargatt & Taylor LLP

SCHEDULE 1(g)

Customers

[Confidential]
BMW Group
BMW Group International
Honda (Acura)
Honda Motor Co. Ltd.
Mercedes-Benz Group AG
Nissan Mexicana
Nissan Motor Co. Ltd.
Nissan Shatai Co. Ltd.
Nissan USA
Stellantis Group
Tesla Motors Inc.
Volkswagen AG

SCHEDULE 1(h)

Debtor Restructuring Professionals

Alvarez & Marsal Holdings LLC
Collected Strategies LLC
Kirkland & Ellis LLP
Mori Hamada & Matsumoto LPC
Nishimura & Asahi LLP
PJT Partners Inc.
Verita Global LLC

SCHEDULE 1(i)

Factoring Counterparties

[Confidential]

SCHEDULE 1(j)

Insurance

Ace American Insurance Co.
Ace Property & Casualty Insurance Co.
AIG
Allianz Argentina Compañia De Seguros SA
Allianz Global Corporate & Specialty SE
Allianz Global Risks US Insurance Co.
Allianz Insurance PLC
Allianz SE
Aon SpA
Bajaj Allianz General Insurance Co. Ltd.
Berjaya Sompo Insurance Berhad
Chubb European Group
Chubb Ltd.
Chubb Seguros Argentina SA
Dialog Axiata plc
Endurance Assurance Corp.
Ergo Hestia
Essor
Fairfax
Farmington Casualty Co.
Federal Insurance Co.
Generali Italia SpA
Go Digit General Insurance Ltd.
HDI Global SE
HDI Seguros
Hestia
Huatai Insurance Group Co. Ltd.
Icici Lombard General Insurance Co. Ltd.
Illinois Union Insurance Co.
Markel American Insurance Co.
MS&AD Insurance Group Holdings Inc.
National Union Fire Ins. Co. of Pittsburgh PA
Ping An Insurance Group Co. of China Ltd.
Protector Forsikring ASA
Protector Insurance UK
SI Insurance Europe SA
Sompo America Insurance Co.
Sompo Guangzhou /Ping An Shanghai
Starr Indemnity & Liability Co.
Swiss Reinsurance Group
Syndicate 2623/623 At Lloyd's
Tata AIG General Insurance Co. Ltd.
Universal Sompo General Insurance Co. Ltd.
VHV Group
Zurich American Insurance Co.
Zurich Aseguradora Argentina SA
Zurich Insurance Co. Ltd.

SCHEDULE 1(k)

Known Affiliates - JV

ANFIA Automotive SCRL
Calsonic Kansei Korea Corp.
Changchun Marelli Powertrain Components Co. Ltd.
CK Adjustments
CoFap Fabricadora De Pecas Ltda
Components Adjustments
CRF SCPA
FCA Security SCPA
Hefei Marelli Exhaust Systems Co. Ltd.
Highly Marelli (Nantong) Car Air-Conditioning Compressor Co. Ltd.
Highly Marelli (Wuxi) Climate & Thermal Control System Co. Ltd.
Highly Marelli Holdings Co. Ltd.
HMC MM Auto Ltd.
Hubei Huazhong Marelli Automotive Lighting Co. Ltd.
Leddartech Inc.
Magneti Marelli Argentina SA
Magneti Marelli Conjuntos De Escape SA
Magneti Marelli Repuestos SA
Magneti Marelli South Africa (Proprietary) Ltd.
Marelli Adjustments
Marelli Automotive Components (Changsha) Co. Ltd. Labor Union
Marelli Automotive Doo Kragujevac
Marelli Automotive Lighting Brotterode (Germany) GmbH
Marelli Automotive Lighting Malaysia Sdn. Bhd.
Marelli Automotive Lighting Rus OOO
Marelli Barcelona Espana S.A.U.
Marelli Electric Powertrain Cologne (Germany) GmbH
Marelli Engineering Yangon Co. Ltd.
Marelli Motherson Auto Suspension Parts Private Ltd.
Marelli Motherson Automotive Lighting India Private Ltd.
Marelli Powertrain India Private Ltd.
Marelli PWT Kechnec Slovakia SRO
Marelli Rus LLC
Marelli Skh Exhaust Systems Private Ltd.
Marelli Stuttgart (Germany) GmbH
Marelli Sweden AB
Marelli Talbros Chassis Systems Private Ltd.
Marelli Tepotzotlan Mexico SA De CV
Marelli Um Electronic Systems Private Ltd.
Mars Seal Private Ltd.
Matay Otomotiv Sanayi Ve Ticaret AS
Mew
Nissin Kogyo Co. Ltd.
PT Kansei Indonesia Manufacturing
SAIC Marelli Powertrain Co. Ltd.
Shanghai Highly New Energy Technology Co. Ltd.
Siam Calsonic Co. Ltd.
SKH Marelli Exhaust Systems Private Ltd.
Statutory Adjustments
Techalliance GmbH
Tokyo Radiator Manufacturing Co. Ltd.
Total Group Elimination
Total Group Manual Journals
Uni-Calsonic Corp.
Yue Ki Industrial Co. Ltd.
Zhejiang Wanxiang Marelli Shock Absorbers Co. Ltd.

SCHEDULE 1(l)

Litigation

Advanex Inc.
Ambarella Inc.
AMD Inc.
Amparo
Argenta Employee LLP
Associação dos Moradores do Jardim Cristal e Jardim Marambaia
Asti, City of (Italy)
Audi AG
Automotive Amiens SAS
Avanci
Bari, City of (Italy)
Beacon
Beacon Navigation GmbH
Bell Northern Research
Betz UG
Blutec SRL
BMW Group
Bologna, City of (Italy)
Bologna, City of (Italy), Public Prosecutor
Bowden, Adam
Brazil, Government of, Ministério Público Do Trabalho
Broadcom Inc.
C&L Locação De Veículos E Transporte Ltda.
Caivano, Municipality of (Italy)
Chen, Aiju
CNC Logistics Co. Ltd.
Cofap Do Brasil Ltda.
Collecte Valorisation Energie Dechets
Conselho Regional Dos Representantes Comerciais No Estado De Minas Gerais
Contagem, City of (Brazil)
Curitiba, City of (Brazil), Public Legal Prosecutor
Daimler AG
Damatic
Denso San Salvo
Diciassette Realestate SRL
DSV Air & Sea
Eco-Rom Ambalaje
Elis Textil Servis SRO
Environmental Control Agency of Sao Paulo State
European Commission
First Brands Group LLC
Ford Motor Co.
Fukushima
GAC Fiat Chrysler Automobiles Co. Ltd.
General Motors Co.
Gereso SAS
Grinbold-Jodag GmbH
Guangzhou Tax Administration
Harpa Factoring Sociedade De Fomento Mercantil Ltda.
HiPhi
Huawei Technologies Co. Ltd.
Indumyll Indústria e Comércio Ltda.
Inmobiliaria Rocal
Istituto Figlie Di S. Anna
Ivrea, Town of (Italy), Public Prosecutor
Jungheinrich Vertrieb Deutschland Ag & Co. Kg
Kostal Kontakt Systeme Gmbh & Co. Kg
Krupa, Ewa
Krupa, Tomasz
Lavras Gold Corp.
Le Mesnil
Maciel & Maciel Ltda.
Malikie Innovations Ltd.
Mauà Capital
Mecânica Auto Center Roma Eirelli
Melfi Ute1
Melfi Ute2
Mercedes-Benz Group AG
Milano Crescenzago
Modugno, Town of (Italy)
Neo Wireless LLC
Nickaros Indústria E Comércio De Plásticos Ltda.
Nitco Ltd.
Novacel SAS
Nokia Corp.

Ottagglo, Luca
Palmira Wireless AG
Phalo, Jordan
Product Data Management BV
Promed
Protector Insurance
Renault Group BV
Righetti, Fabrizio
RMA + Ultimat
Robert Wolf Gmbh
Sao Bernardo Do Campo, City of (Brazil)
SAS LHH Recruitment Solutions
Sección Sindical De La UGT
Sete Interlagos
SG Logística Ltda.
SI Express
SI Express Servizi Integrati SRL
Siemens AG
Signify NV
Sindicato Dos Trabaldhores Nas Industrias Metalúrgicas Mecanicas e de Matrial Eletrico de Piracicaba e Regiao
Spain, Government of, Instituto Nacional de Seguridad Social
Stellantis Group
Sulmona, Town of (Italy), Public Prosecutor
Suzuki Motor Corp.
T.Mac's SA de CV
Techsus Indústria De Auto Peças Çtda
Tecnomeccanica Crevalcore SRL
Telematics
Thüringer Aufbaubank
Tianjin Qianhai Enterprise Management Consulting Co. Ltd.
Topdear Logística E Distribuidora Ltda.
Torchlight
Torchlight Technologies LLC
Tuper SA
Usifluors Indústria e Comércio Importação e Exportação de Polímeros Ltda.
Venaria Reale
Via Optronics (Suzhou) Co. Ltd.
VIA Optronics GmbH
Vislab
Volkswagen AG
Wuxi Branch of Jiangsu Bank Co. Ltd.
ZF Lemforder Shanghai Chassistech Co. Ltd.
Zhejiang Jishan Technology Co. Ltd.

SCHEDULE 1(m)

Material Contract Counterparties

Covestro S.r.L.
Integrated Micro-Electronics Inc.
Lacroix Electronics SAS
Lite-On Automotive Corp.
OSRAM GmbH
Qualcomm Technologies International Ltd.
Texas Instruments Inc.
Zollner Elektronik AG

SCHEDULE 1(n)

Ordinary Course Professionals

Ader Jolibois
Advocacia José Eduardo Duarte
Advokat Dr Dubravka Kosic
Advokatska Kancelaria Vasil
Amendolito & Associati
Anhui Lingxing Law Firm
Ariboni Fabbri e Schmidt Sociedade de Advogados
Asafo & Co.
Ass. Prof. Avv. Ti Dirutigliano Ropolo
Atsumi & Sakai
Auren International Advisory GmbH Wirtschaftsprüfungsgesellschaft
Ayres Ribeiro Oliveira Jayme e Assocciados
B&P Avvocati - Butti & Partners
Baer & Karrer AG
Bailly Pommery Cauro
Bass Berry Sims plc
Benito Ivan Guerra Silla
Bennani & Associes LLP
Bomchil
Botelho Spagnol Carvalho Ibraim Advogados
Bowmans Kenya
Bradley Arant Boult Cummings LLP
BRP Renaud & Partner mdB
Bufete Escura SLP
Burges Salmon
Buzzi Notaro & Antonielli d'Oulx
Cerrahoğlu Avukatlik Ortakliği
Chance Bridge / Beijing Zhuowei (Shanghai) Law Firm
China Patent Agent HK Ltd.
Clark Hill PLC
Daiichi Hoki Co. Ltd.
Daiichi-Chuo Law Office
De Carvalho Dias Pime, Isabella
Decroix, Mgr. Eva
Del Ama Salgado, Juan Carlos
Demirkan, Okan
Dennemeyer Co. Ltd.
Dentons Europe-Zizzi-Caradja Si Aso
Dentons López Velarde SC
Dentons UK & Middle East LLP
Dr. Meier & Schmidt GmbH
Dreiss Patentanwaelte
Dumeau, Anne-Laure
Elexi Studio Legale
Esin Avukatlik Ortakligi
Eva Morcillo Villanueva
Eversheds Sutherland Ltd.
Fairway Avocats
Fasken Martineau DuMoulin LLP
Faycal Elkhatib Et Associes SCPA
Federazione Impiegati Operai Metallurgici
Foshan Dacheng Certified Public Accountants Co. Ltd.
Frost Brown Todd LLC
Frus e Associati Studio Legale
Galaz Yamazaki Ruiz Urquiza SC
Galicia Abogados SC
Gide Loyrette Nouel
Gleiss Lutz
Gómez-Acebo & Pombo Abogados SLP
Greenberg Traurig LLP
Havel Holásek & Partners SRO
Hengeler Mueller Partnerschaft von Rechtsanwälten mbB
Herrmann Patentanwaelte
Hibiya General Law Office
Hopfgarten Rechtsanwaelte
Howard & Howard Attorneys PLLC
Iuristico SRO
Japan Patent Attorneys Association
Jessica P Leite Gomes de SA
Judr. Tomáš Banič Advokát SR
Kerr Russell & Weber PLC Attorneys & Counselors
Khaitan & Co.
Kim & Chang
Kimura Judicial Scrivener Office
King & Wood Mallesons
Kioisaka Themis Patent Corp.
Kohler Schmid Moebus Patentanwaelte

Lawberry Pietrzyk I Partnerzy Radcowie Prawni sp. p.
LawLinguists SRL
Legal Management Advisory SL
Lynch, Pat
Malvano, Massimo
Martinez Estebanez Y Asociados
Marval & O'Farrell
Mason Hayes & Curran LLP
Mattos Filho, Veiga Filho, Marrey Jr. e Quiroga Advogados
Militerni & Associati
Militerni, Massimo
Moraes Pitombo Advogados
Musat & Asociatii
Nagashima Ohno Tsunematsu Law
Nelson Mullins Riley & Scarborough LLP
NGB Co. Ltd.
Nishimura & Asahi LLP
Notaria SZ CB
Oldham Li & Nie Solicitors
Pactech Law PC
Pendl Mair Rechtsanwälte OG
Pinheiro Neto Advogados
Pricewaterhousecoopers LLP
PRK Partners S.R.O Attorneys
PTG Notai Pene Vidari-Tardivo
Quorum Law & Tax Studio Legale e Tributario Associato
Ra Klaus Diepenbruck
Reinhart Boerner Van Deuren SC
Ricardo Energy & Environment
Ricci Avvocati Associati
Rödl Gmbh Rechtsanwaltsgesells
Rodontini & Associati Avvocati
Rodrigues Da Silva, Joao Paulo
Rodriguez Hernandez, Juan Ramon
Rolim Viotti Goulart Cardos Advogados
Schoenherr Rechtsanwälte GmbH
Shanghai Allbright Law Offices
Sitár & Saloka Advokátska kancelária
Slomian Ezrah, Katarzyna
SPCG Spolka Komandytowa
SSW Group
Steptoe & Johnson LLP
Studio Associato Servizi Studio
Studio Benessia-Cavalli-Fubini-Jori
Studio Legale Associato Avv. Toffoli
Studio Legale Chiodo
Studio Legale Jacobacci & Associati
Studio Legale Tributario Bolzoni & Bobbio
Studio Notarile Morone
Sugimura International Patent & Trademark Office
Thomas Mauser Rechtsanwälte
Thomson Reuters Brasil Conteúdo e Tecnologia Ltda.
TMI Associates
Tsar & Tsai Law Firm
V. Fatma Banu Vardar Tosunoğlu
Valko & Volný SRO
Vanguard Tokyo Law Office
Vera Abogados SC
Veritas Legal
Volpe & Koenig PC
Weerawong Chinnavat & Partners Ltd.
Weil Gotshal Manges LLP

SCHEDULE 1(o)

Potential DIP Lenders

[Confidential]

SCHEDULE 1(p)

Potential M&A Counterparties

[Confidential]

SCHEDULE 1(q)

Significant Equity Holders

KKR CK Investment LP

SCHEDULE 1(r)

Surety & Letters of Credit-Issuers

Aon plc
Assicuratrice Milanese
Atradius Credito Y Caucion SA de Seguros y Reaseguros
COFACE SA
Compagnie Francaise D'Assurance Pour Le Commerce Exterierur SA
Generali Italia SpA
Intact Services USA LLC
Junto Seguros SA
Pottencial Seguradora SA
Revo SpA
S2C SpA
Tokio Marine Europe SA
TUA Assicurazioni SpA
V. Alexander & Co. Inc.

SCHEDULE 1(s)

Taxing Authority-Governmental-Regulatory Agencies

Acre, State of (Brazil), Revenue Office
Administracion Gubernamental Ingresos Publicos Buenos Aires
Agencia Tributaria
Agenzia Delle Entrate
Agenzia Delle Entrate - Direzione Regionale Del Piemonte
Agenzia Delle Entrate - Direzione Regionale Della Lombardia
Aichi Prefecture
Alagoas, State of (Brazil), Revenue Office
Amapá, State of (Brazil), Revenue Office
Amazonas, State of (Brazil), Revenue Office
Anjyo, City of (Japan)
Astugi, City of (Japan)
Bahia, State of (Brazil), Revenue Office
Barcelona Provincial Council
Brazil, Government of, Estate Revenue Office
Brazil, Government of, Federal Revenue Office
Brotterode, City of (Germany)
Ceará, State of (Brazil), Revenue Office
Centre Des Finances Publiques
Centre Des Finances Publiques- Service De Gestion Comptable
City Kama, City of (Japan)
City Karita, City of (Japan)
City Nakatsu, City of (Japan)
City Nihonmatsu, City of (Japan)
City Otsu, City of (Japan)
City Saitama, City of (Japan)
City Sano, City of (Japan)
Cluj Napoca Aeroport
Colny Urad Kosice
Czech Replublik, Country of, Tax Agency
Dalian Area Taxation Bureau Of China (Liaoning) Pilot Free Trade Zone, State Administration of Taxation
Dalian Hi-Tech Industrial Park Taxation Bureau, State Administration of Taxation
Daňový Úrad Bratislava
Directia Generala De Administrare A Marilor Contribuabili
Direction Regionale Des Impots De Tanger
Direzione Provinciale I Di Milano - Ufficio Territoriale Magenta
Drugi Urząd Skarbowy Warszawa-Śródmieście
Federal District of Brazil
Finanční Úřad Pro Kraj Vysočina
Financni Urad Pro Moravskoslezsky Kraj
Finanzamt Chemnitz-Süd
Finanzamt Heilbronn
Finanzamt München
Finanzamt Reutlingen
First Tax Office of Shanghai Pudong New Area Free Trade Zone Taxation Bureau, State Administration of Taxation, The
First Taxation Office of Huadu District Taxation Bureau, Guangzhou City, State Administration of Taxation, The
First Taxation Office of Nansha District Taxation Bureau, Guangzhou City, State Administration of Taxation, The
First Taxation Office of Shanghai Changning District Taxation Bureau, State Administration of Taxation, The
First Taxation Office of Shanghai Minhang District Taxation Bureau, State Administration of Taxation, The
First Taxation Office of Shanghai Pudong New Area Taxation Bureau, State Administration of Taxation, The
First Taxation Office of Shanghai Xuhui District Taxation Bureau, State Administration of Taxation, The
Foshan Nanhai District State Taxation Bureau Danzao Taxation Branch Office
France, Government of, Tax Administration
GST Tax Authority/The Central Board of Indirect Tax & Customs
Gumma Prefacture
Hamamatsu, City of (Japan)

Hauptzollamt Heilbronn
Hefei High-Tech Industrial Development Zone Taxation Bureau of the State Administration of Taxation
Heilbronn, City of (Germany)
Hiratsuka, City of (Japan)
Hiroshima Prefecture
Hiroshima, City of (Japan)
HM Revenue & Customs
Honjyo, City of (Japan)
India, Government of, Income Tax Authority/Central Board Of Direct Taxes (CBDT)
Italy, Government of , Ministry of the Economy and Finance
Kamimikawa, City of (Japan)
Kanagawa, Prefecture of (Japan)
Kanagawa, Prefecture of (Japan), Tax Office
Kanto-Shinetsu Tax Bureau (Japan)
Kechnec, Municipality of (Slovakia)
Lubelski Urząd Skarbowy W Lublinie
Maranhão, State of (Brazil), Revenue Office
Mato Grosso, State of (Brazil), Revenue Office
Minas Gerais, State of (Brazil), Revenue Office
Moroccan Customs (Nejtrans)
Morocco, Government of, Ministry of Industry, Trade, Investment & the Digital Economy, The
Morocco, Government of, Ministry of Industry, Trade, Investment, and the Digital Economy
Morocco, Government of, Ministry of The Economy & Finance
Municipal Corporation Gurugram
Municipal Revenue Office (Amparo)
Municipal Revenue Office (Contagem)
Municipal Revenue Office (Goiana)
Municipal Revenue Office (Hortolândia)
Municipal Revenue Office (Lavras)
Municipal Revenue Office (Mauá)
Municipal Revenue Office (São Paulo)
Municipalidad De Córdoba Provincia
Municipalidad De Vicente López Provincia De Buenos Aires
Neckarsulm, City of (Germany)
New Delhi, City of (India) Central Board of Excise & Customs
Nihonmatsu, City of (Japan)
Nihonmatsu, City of (Japan), Tax Office
Okazaki, City of (Japan)
Omiya Tax Office (Japan)
Otama, City of (Japan)
Oura, City of (Japan)
Para, State of (Brazil), Revenue Office
Paraíba, State of (Brazil), Revenue Office
Paraná, State of (Brazil), Revenue Office
Pernambuco, State of (Brazil), Revenue Office
Phaya Thai, City of (Thailand), Revenue Department
Piauí, State of (Brazil), Revenue Office
Pierwszy Mazowiecki Urząd Skarbowy W Warszawie
Ploiesti, City of (Romania), Customs Office
Prefecture Fukuoka
Prefecture Fukushima
Prefecture Hiroshima
Prefecture Kanagawa
Prefecture Oita
Prefecture Saitama
Prefecture Shizuoka
Prefecture Tochigi
Reutlingen, City of (Germany)
Rio De Janeiro, State of (Brazil), Revenue Office
Rio Grande Do Sul, State of (Brazil), Revenue Office
Roraima, State of (Brazil), Revenue Office
Saitama Prefecture
Saitama, City of (Japan)
Sano, City of (Japan)
Sao Office (Bankao)
São Paulo, State of (Brazil), Revenue Office
Servicio De Adminsitración Tributaria
Serviciul Public Finante Locale Ploiesti
Shimotsuke, City of (Japan)
Shizuoka Prefecture
Sie Centre De Finance Publqiue
Slovakia, Government of, Tax Office For Selected Taxpayers

Specializovaný Finanční Úřad
State Administration of Taxation Shanghai Pudong New Area Taxation Bureau Free Trade Zone Taxation Branch No. 1 Tax Office
Tanagura, City of (Japan)
Thailand, Government of, Customs Department
Tochigi Prefecture
Trnava, City of (Slovakia), Tax Office
United States, Government of the, Tax Office
Urząd Miasta W Sosnowcu
USA, City of (Japan)
Wuhan Economic & Technological Development Zone (Hannan District) Taxation Bureau of the State Administration of Taxation
Wuhu Economic & Technological Development Zone Taxation Bureau, State Administration of Taxation
Wuxi High-Tech Industrial Development Zone (Wuxi Xinwu District) Taxation Bureau of the State Administration of Taxation
Xiangyang High-Tech Industrial Development Zone Taxation Bureau, State Administration of Taxation
Yokohama, City of (Japan)
Yokosuka, City of (Japan)
Yoshimi, City of (Japan)
Zhengzhou Economic & Technological Development Zone Taxation Bureau of the State Administration of Taxation

SCHEDULE 1(t)

Third Party Professionals

Akin Gump Strauss Hauer & Feld LLP
AlixPartners LLP
Baker & McKenzie LLP
Bayard PA
Cole Schotz PC
Davis Polk & Wardwell LLP
GLAS USA LLC
Hogan Lovells LLP
Houlihan Lokey Inc.
Milbank LLP
Morris Nichols Arsht & Tunnell LLP
Nagashima Ohno & Tsunematsu
Pachulski Stang Ziehl & Jones LLP
Paul Hastings LLP
Paul Weiss Rifkind Wharton & Garrison LLP
Richards Layton & Finger PA
Selendy & Gay pllc
White & Case LLP
Willkie Farr & Gallagher LLP
Young Conway Stargatt & Taylor LLP

SCHEDULE 1(u)

Top 30 Creditors

Arrow Electronics Inc.
Bitron Industrie SpA
Pension Benefit Guaranty Corp.
Pension Protection Fund
Tiberina Group, The
Valeo SE
Visteon Corp.

SCHEDULE 1(v)

UCC Members

Tesla Inc.

SCHEDULE 1(w)

Unions

Associazione Quadri e Capi FIAT Rinati
Barberà Del Valles
Changchun Marelli Automotive Lighting System Co. Ltd. Labor Union
Comisiones Obreras Palencia
Comisiones Obreras Santpedor
Confederación De Trabajadores De México (CTM)
Confederación Revolucionaria De Obreros Y Campesinos (CROC)
Confederation Francaise de l'Encadrement - CFE-CGC
Confederation Francaise Democratique du Travail
Confederation Francaise des Travailleurs Chretiens
Confederation Generale du Travail
Federazione Impiegati Operai Metallurgici - CGIL
Federazione Italiana Metalmeccanici - CISL
Federazione Italiana Sindacati Metalmeccanici e Industrie Collegate - CONFSAL
Federazione Nazionale Dirigenti Aziende Industriali
GMB - Britain's General Union
Industriegewerkschaft Metall
Labour Union of Marelli (Thailand) Co. Ltd.
Llinars Del Valles
Marelli (Guangzhou) Corporation Dalian Branch Labor Union
Marelli (Guangzhou) Corporation Labor Union
Marelli (Guangzhou) Corporation Zhengzhou Branch Labor Union
Marelli (Xiangyang) Corporation Labor Union
Marelli Aftermarket Spain S.L.U.
Marelli Automotive Chassis System (Guangzhou) Co. Ltd. Labor Union
Marelli Automotive Components (Wuhu) Co. Ltd. Labor Union
Marelli Automotive Components (Wuxi) Corporation Labor Union
Marelli Automotive Electronics (Guangzhou) Co. Ltd. Labor Union
Marelli Automotive Lighting (Foshan) Co. Ltd. Labor Union
Marelli China Holding Company Labor Union
Marelli Engineering (Shanghai) Co. Labor Union
Marelli Fukushima Corp.
Marelli Global Business Services Europe s.r.o.
Marelli Iwashiro K.K.
Marelli Kechnec Slovakia s.r.o.
Marelli Kyushu K.K.
Marelli Powertrain India Pvt. Ltd. Works Committee
Marelli Powertrain Slovakia s.r.o.
Marelli R&D Co. Labor Union
Marelli UM Electronic Systems Pvt. Ltd.
Marelli Workers Union
Miedzyzakladowa Organizacja Związkowa NSZZ "Solidarnosc"-80 w Sosnowcu
Miedzyzakladowa Organizacja Zwiazkowa NSZZ Pracownikow FCA Poland SA i Spolek
Miedzyzakladowa Organizacja Zwiazkowa NSZZ Solidarnosc FCA Poland SA
Miedzyzakladowy Zwiazek Zawodowy "Auto"
National Union of Transport Equipment & Allied Industries Workers
NSZZ Solidarnosc – Biuro Terenowe Zarządu Regionu Slasko-Dabrowskiego
Odborova organizacia Magneti Marelli
Sindicato Dos Trabalhadores Nas Indústrias Metalúrgicas, Mecânicas E Material Elétrico De Betim
Sindicato Dos Trabalhadores Nas Indústrias Metalúrgicas, Mecânicas E Material Elétrico De Bh E Contagem

Sindicato Dos Trabalhadores Nas Indústrias Metalúrgicas, Mecânicas E Material Elétrico De Campinas, Hortolândia E Região
Sindicato Dos Trabalhadores Nas Indústrias Metalúrgicas, Mecânicas E Material Elétrico De Jaguariúna, Amparo E Região
Sindicato Dos Trabalhadores Nas Indústrias Metalúrgicas, Mecânicas E Material Elétrico De Lavras E Região
Sindicato Dos Trabalhadores Nas Indústrias Metalúrgicas, Mecânicas E Material Elétrico De Mauá, Santo André E Ribeirão Pires
Sindicato Dos Trabalhadores Nas Indústrias Metalúrgicas, Mecânicas E Material Elétrico De Resende E Região
Sindicato Dos Trabalhadores Nas Indústrias Metalúrgicas, Mecânicas E Material Elétrico De Varginha E Região
Sindicato Dos Trabalhadores Nas Indústrias Metalúrgicas, Mecânicas E Material Elétrico No Estado De Pernambuco
Sindicatul IT Timișoara (SITT)
Smata - Sindicato De Mecánicos Y Afines Del Transporte Automotor De La República Argentina
Turk Metal Sendikası
Unione Generale del Lavoro Metalmeccanici
Unione Italiana Lavoratori Metalmeccanici - UIL
Unite the Union Llanelli
Zakladna organizacia OZ KOVO KOSIT
Zakladní organizace Odboroveho svazu KOVO AL Jihlava
Zakladní organizace Pro Libertate - DPMLJ
Zwiazek Zawodowy "Metalowcy" Marelli Sosnowiec Poland
Zwiazek Zawodowy GT 20&21

SCHEDULE 1(z)

U.S. Trustee Office

Attix, Lauren
Bates, Malcolm M.
Casey, Linda
Cudia, Joseph
Dice, Holly
Dortch, Shakima L.
Fox, Timothy J., Jr.
Girello, Michael
Green, Christine
Hackman, Benjamin
Jones, Nyanquoi
Konde, Hawa
Leamy, Jane
Lipshie, Jonathan
McCollum, Hannah M.
McMahon, Joseph
Nyaku, Jonathan
O'Malley, James R.
Richenderfer, Linda
Schepacarter, Richard
Serrano, Edith A.
Sierra-Fox, Rosa
Thomas, Elizabeth
Vara, Andrew R.
Wynn, Dion

SCHEDULE 1(y)

U.S. Utilities

Atmos Energy Corp.
Bowling Green, City of (OH)
Columbia Gas of Ohio Inc.
Consumers Energy
DTE Energy Co.
GFL Environmental Inc.
Lewisburg Electric System (TN)
Lewisburg Water & Wastewater (TN)
Lewisburg, City of (TN), Gas Department
PES Energize
Pulaski Natural Gas (TN)
Shelbyville Power System
Southfield, City of (MI)
United Communications
Waste Management Inc.

SCHEDULE 1(z)

Vendors

(K.K.) Kintetsu Express Port Forwarding Sales Office
09 Solutions
3GI Ricambi SRL
3M Brasil Ltda.
3M Mexico SA de CV
3M Poland Sp Z O.O.
A Benevenuta Spa
A. Agrati SpA
A. Benevenuta & C. SpA
A. Raymond Brasil Ltd.
A.D. Device Corp.
A2Mac1 GmbH
AARPI Castaldi Partners
ABC Technologies California LLC
AC Rolcar Srl
Accenture do Brasil Ltda.
Accenture SpA
Acciai Speciali Terni SpA
Acciaierie Bertoli Safau SpA
Acciona Green Energy
ACCIONA Green Energy Developments SL
Accu Jiangsu Co. Ltd.
Ace Expresso Embalagens Ltda.
Action Agenc Cargas Ltda.
Active Industrial Solutions Inc.
AD Device Co. Ltd.
Ad Parts SL
Additiva SRL
Adecco France SAS
Adecco Italia SpA
Adecco Spol. SRO
Adecco TT SA
Advanced Composites Inc.
Advanced Molding Technology Inc.
Advanced Plastic Injection Co.
AEA SRL Applicazioni Elettroniche Avanzate
Afore XXI Banorte SA de CV
Agenzia Delle Dogane
Agenzia Delle Dogane E Dei Monopoli
Ahead Lighting Technology Co. Ltd.
Air Liquide Italia Service SRL
Air Plus SRL
Airboss Flexible Products Co.
Airgas Inc.
Airgas USA LLC
Ajustes Ctas Provee. Inmovilizado
Akkodis Italy SRL
ALD Autoleasing D Gmbh
Aldi Sp Zoo
Alfa Plastik AS
Alfamation SpA
Algar SpA
Algo SpA
Algo SpA A Socio Unico
Alicon Castalloy Ltd.
Alimaq SA De CV
Alit-Venaria
AlixPartners LLP
Al-Kor Makina Kalip San Tic.A.Åž.
Allied Security Inc.
Allworks SRO
Alpha (Guangzhou) Auto Parts Co. Ltd.
Alpha (Guangzhou) Automotive Parts Co. Ltd.
Alpha Assembly Solutions Inc.
Alpha Corp.
Alpha Industry Queretaro SA CV
Alpha Industry Thailand Co. Ltd.
Alphabet Polska Fleet Management
Alphametal Mexico SA De CV
Alphatec (Aichi)
Alpine Electronics Inc.
Alpipress SRL
Alprema SA de CV
Alps Alpine Asia Co. Ltd.
Alps Alpine Europe Gmbh
Alps Alpine North America Inc.
ALSOK Soei Co. Ltd.
Alten Italia SpA
Altia Acquisition Corp.
Altuglas LLC
Altuglas SRL

ALW Industry SRO
AMAG Rolling Gmbh
Amata B.Grimm Power 2 Ltd.
Amazon Business Eu Sarl, Sucursal E
American Mitsuba CME Corp.
Amil Assistencia Medica Internacional
AML Automotive Active Modules
AML Systems
AMS - Machines Speciales Createur de Process
Ams-OSRAM AG
Ams-OSRAM Asia Pacific Pte. Ltd.
Ams-OSRAM USA Inc.
Analog Devices International UC
Anaqua Services Inc.
Anaya Huerta, Lizbeth Yamell
Anchor Bay Packaging De Mexico S de RI de CV
Angel4Future SRL
Angstrom Electric LLC
Anhui Encortich Auto Parts Co.. Ltd.
Anhui Kaiwei Human Resources Consulting Co. Ltd.
Anhui Ruiteng Auto Lights Manufacturing Co. Ltd.
Anhui Ruiteng Automotive
Anhui Zhenghang Human Resources Service Co. Ltd.
Anhui Zhuoran Automotive Electronics Co. Ltd.
Ansys Italia SRL
Antala Industria SL
Aon Advisory & Solutions SRL
Aon Japan
Aon SpA Insurance & Reinsurance Brokers SB
Aperam Inox America Do Sul SA
Aperam Stainless & Sol.Arg SA
APL Logistics Americas Ltd.
APL Logistics WMS de Mexico SA
Apollo Global Funding LLC
Aptiv Manufatura e Servicos De Distribuicao Ltda. (Brazil)
Aptiv Services Italia SRL
Aptiv Services US LLC
Arai Axon Corp.
Arcelormittal Brasil SA
Arcese Trasporti SpA
Archer Trans - Parts Co. Ltd.
Arias Logistics Inc.
Armco Do Brasil SA
Arnecom SA De CV
Arquitrama Feiras e Exposicoes Ltda.
Arrendadora Inmobiliaria Satte
Arriva Italia Srl
Arrow Electronic Asia(S) Pte. Ltd.
Arrow Electronics Italia SRL
Arrow France SA
Arrow-Iberia Electronica SLU
Artax Srl
Artron Suzhou Co. Ltd.
Arup Alu-Rohr Und Profil Gmbh
Arvedi Metalfer do Brasil SA
Arvin Sango Inc.
Asahi Industrial Co. Ltd.
Ascend Performance Materials
Ascend Performance Materials Europe
Asia Shipping Transportes
Asian Stanley International Co. Ltd.
Aslam Lamec SRL
Associacão Beneficente Recreativa e de Moradia de Lavras do Sul
Associated Spring Brl Ltda.
Associated Spring Mexico SA
Astolfi SpA
Atco Industries Inc.
Atop SpA
ATR International AG
AU Optronics Corp.
Aubay Italia SpA
Audes Group SRL
Audi Mexico SA De CV
Auo Corp.
Aures Sp. ZOO
Autocam Do Brasil Usinagem Ltda.
Autodis Italia SRL
Autoliv (Thailand) Ltd.
Autoliv Co. Ltd.
Autoliv France
Automaq Iasi SA de CV
Automatizacion Rusemi S de RL de CV
Automobiles Peugeot SA

Automotive L. Malaysia Sdn. Bhd.
Averna AS
Aviva plc
Avl List GmbH
Avnet Co. Ltd.
Avnet EMG France SA
Avnet EMG Italy SRL
Avnet Europe BV
Avnet Europe Comm. VA
Avnet Iberia SL
Avnet KK
Avnet Technology Hong Kong Ltd.
Avon TSA Ltd.
Avvale SpA
Avx Ltd.
Azcom Technology SRL
Åžengãœzel Tur Otomotä°V Tä°C.San.Ltd.Åž
Baier & Michels Srl
Baker & McKenzie Abogados SC
Banca Del Fucino SpA
Banca IFIS SpA
Banca UBAE SpA
Banco BPM SpA
Banco Nacional De Desenvolvimento Desenvolvimento Economico e Social
Banco Santander Brasil SA
Band It Idex Inc.
Bandeirantes Deicmar Logística Integrada SA
Bank of China Ltd.
Baolong Salzgitter (Anhui) Hydroforming
Basell Poliolefinas Ltda.
BASF Catalisadores Ltda.
BASF Catalysts Germany Gmbh
BASF Catalysts Italia SRL
BASF Catalysts Polska Sp. Z O.O.
BASF Corp.
BASF Italia SpA
BASF Maroc SA
BASF Mobile Emissions Catalysts LLC
BASF Polyrethanes Gmbh
BASF SA
BASF Spol. SRO
Baxter Rehmann LLC
Baxy Ltd.
BBP Kunststoffwerk
Bdtronic Italy Srl
Behr Hella Thermocontrol (Shanghai)
Beijing Zhongyong Auto Parts Co. Ltd.
Belgo Bekaert Arames Ltda.
Bend Steel Indústria e Comércio de Estampados de Metais Ltda.
Beppu Pension Office
Ber-Nak Turizm Tekstil Nakliyat Gida Sanayi Ticaret
Berufsgenossenschaft Energie Textil Elektro Medienerzeugnisse
Bestex Kyoei Co. Ltd.
Bestex Kyoei Corp.
Beta-Trans SpA
BFX Borrachas Automotivas Eireli
BGZ BNP Paribas Faktoring Sp. Zoo
BH EVS Co. Ltd.
Bianchin e Poli SRL
Bibby Financial Services AS
Bielsko Logistics Sp. Z O.O.
Biesterfeld Plastik Ticaret AS
Bifrangi SpA
Bilplast SA
Bitron De Mexico SA de CV
Bitron Electronic China Co. Ltd.
Bitron Poland Sp. ZOO
Bizlink Tech Inc.
Bizzcom SRO
BMW AG
BNP Paribas Factor Sp. Zoo
Boardman Molded International LLC
BOC Ltd.
Boellhoff Verbinungstechnik GmbH
BOGE Elastmetall Slovakia AS
Bois Technology Ltd.
Bollhoff Inc.
Bollhoff SA
Bollhoff SA De CV
Bonteck Precision (Dongguan) Co. Ltd.
Bonteck Precision Co. Ltd.
Borealis AG
Borgwarner Rzeszow Sp. ZOO
Borromini Srl
Bosch Automotive Components (Suzhou) Co. Ltd.

Bosch Automotive Parts (Changsha) Co. Ltd.
Bosch Corp.
Bosch Ltd.
Bose Automotive LLC
Bouverat Industries SA
Bradford de Mexico S de RL de CV
Brain Technologies SRL
Branif Despachos Aduanales SA
Brazil, Government of, Ministerio Da Fazenda, Secretaria Da
Brazil, Government of, Ministerio Do Trabalhoe Emprego
Brembo Mexico SA de CV
Brembo NV
Brembo Poland Sp. ZOO
Brenta Group SpA
Brenta Pcm Spa
Brilho Terceirizações Ltda.
Brovedani SpA
BTV Technologies GmbH
Buechner Kunststoffprodukte GmbH
Bulk Asset Trading
Bulk Molding Compounds Do Brasil Industria de Plasticos Reforcados Ltda.
Bulmec Di Bulfon Giovanni-Maria & C. SNC
Bursa
Bursa Ihtisas
Bursa Organize Sanayi Bolgesi Muduru
Bushu Industry Co. Ltd.
Bushu Kogyo Co. Ltd.
Business Logistics Managers SA
Buzz Oates Management Services
C & S Plastic LLC
C&J Tech Alabama Inc.
C.H. Robinson Co. Inc.
C.H. Robinson Global Forwarding
C.H. Robinson Worldwide Inc.
CA Shea & Co. Inc.
Cablerias Tanger SARL
Cabrera Llamas Y Asociados SA
Cadence Design Systems Srl
Caixa Economica Federal
Campania Autoricambi Formia Srl
Capgemini Italia SpA
Capote, Roberto Garcia
Caproni Joint Stock Co.
Caproni JSC
Capstone Fabrication LLC
Care Insumos Industriales SA De CV
Cargo Handling Transportes Express
CBG Automation SRO
CBG Impex SRO
CEAM Di Cane & C. SNC
Celanese Sales Germany Gmbh
Celay SA de CV
Celikel Aluminyum Dokum Imalat Sanayi Ve Ticaret Anonim Sirketi
Cemas do Brasil Industria de Maquinas para Uso Industrial Ltda.
Cemas Elettra SRL
CEMIG Distribuição SA
Cemm Thome Corp.
Cemm Thome SK S.R.O.
Cemm Thome SK spol SRO
Centrum Inzynieryjne Sp. Zoo Sp. K.
Century Mold Co. Inc.
Cesta Basica Brasil Comercio De Alimentos Ltda.
CETL Cargo SRO
Ceva Freight Italy SRL
Ceva Ground Logistics Poland Sp. Zoo
Ceva Ground Logistics Slovakia SR
Ceva Logistics Espana SLU
Ceva Logistics Italia SRL
Ceva Logistics Poland Sp.ZOO
Ceva Logistics Slovakia SRO
CFE Calificados SA de CV
CFE Suministrador de Servicios Basicos
CH Radiators Co. Ltd.
CH Robinson Europe BV
Chandco Manufacturing Inc.
Changchun Century Square
Changchun Faway Gaoxinautomotive
Changchun Fudi Zhuangbei Jishukaifa
Changchun Lihe New Material Co. Ltd.
Changchun Tianlong
Chassis Brakes International
Chemnitz, City of (Germany), South Tax Office
Chep Italia Srl

Chesini Meccanica SRL
Chien Tai Industry Co. Ltd.
Chin Poon (Changshu) Electronics Co.
China Circuit Technology (Europe) GmbH
China Circuit Technology (Shantou) Co. Ltd.
China Circuit Technology Europe
China Post Express & Logistics Co.
China Star Optoelectronics International
China Tool JV IMS LLC
China Tool Projects UK Ltd.
China, People's Republic of, Wuhu Economic And Technological Development Zone Tax Bureau, State Taxation Administration
Chinatool UK Ltd.
Chin-Poon (Changshu) Electronics Co. Ltd.
Chin-Poon Industrial Co. Ltd.
Chongqing Chaoli Electric Appliance Co. Ltd.
Chongqing Chaoli Electric Co. Ltd.
Chrome Industries LLC
Chrono Express Srl
CI Banco SA IBM Fideicomiso CIB 240
Cia Paulista Forca
Ciclope Componentes Automotivo
Cicor Hartlepool Ltd.
Cida Auto Components SPA
CIE Compiegne SAS
CIE Norma
CIE Plasty CZ SRO
CIE Unitools Press AS
Ciem SAS
Clamason Slovakia SRO
Clar Serwis Sp. Zoo
Clarion Electronics Corp.
Clarios Energy Solutions Brasil
Clessidra Factoring SpA
Clid Systemes
Climalife Dehon Service Belgium SA
Cloture Technique
Clydesdale Engineering Ltd.
CMA Indústria de Componentes Plásticos Automotivos Ltda.
CMC SRL
CMI SRL
CMK America Corp.
CMK Corp.
CMS SpA
CNC Logistics S de RL de CV
Codico Gmbh
Coface Italia Srl
CoFap Cia Fabricadora De Pecas Ltda.
Cogeme Precision Parts India Pvt. Ltd.
Cogeme Set RO SRL
Coko-Werk Polska Sp. ZOO
Columbus Stainless (Pty) Ltd.
Comau Automatizacion S de RL de CV
Comau Romania SRL
Comau SpA
Comco Corp.
Comec Italia Srl
Commodity Components International Inc.
Compact Solutions SRO
Companhia Brasileira de Distribuica
Companhia Siderúrgica Nacional
Compartec SAPI de CV
Compass Group Italia SpA
Compelma
Compo de Mexico SA de CV
Comtech Industria e Comercio de Maq
Concessionaria Do Aeroporto
Consmevi SL
Consorzio Dei Comuni Dei Navigli
Consorzio di Sviluppo Economico Locale di Tolmezzo
Constellium Neuf Brisach
Construction Rubber Co. Ltd.
Continental Automotive Changchun
Continental Automotive Czech Republic
Continental Automotive Electronics (Changchun) Co. Ltd. Jingyue Branch
Continental Automotive France SAS
Continental Automotive Inc.
Continental Automotive Lithuania
Continental Brakes Italy SpA
Controller Technologies Corp.
Cooper Standard Automotive
Coset International Inc.
Cosma Group SRL
Costal Japan Co. Ltd.
Costantin Innovation SRL

Costruzioni Meccaniche Fin SRL
Courier Network Inc.
Covestro (Shanghai) Investment Co.
Covestro Deutschland AG
Covestro Gmbh
Covestro Industria e Comercio
Covestro International SA
Covestro LLC
Covestro SA de CV
Cowwin Tech Co. Ltd.
CP Service SAS
CR Ricambi SRL
CRF Soc. Consortile Per Azioni
Cryoinfra SA de CV
CSN Companhia Siderurgica Nacional
CT Automotive Systems de Mexico
CTC Externalizacion SLU
CTP Tau Poland Sp. Zoo
CVB SRL
CVB SRL Advanced Form Parts
Daeha Enterprise
Daejung High Polymer Industry Co. Ltd.
Dafen Warehousing Solutions Ltd.
Daiichi Jitsugyo Co. Ltd.
Daimaru Industries (Co.) Ltd.
Daimaru Kogyo (Thailand) Co. Ltd.
Daimaru Kogyo Co. Ltd.
Dalian Aibike Air Conditioning Parts Co. Ltd.
Dalian Demaishi Precision Technology Co. Ltd.
Dalian Demaisi Precision Technology Co. Ltd.
Dalian Foresight Automotive Parts Co. Ltd.
Dalian Fusai Automotive Parts Co. Ltd.
Dalian Han Dao New Moon Precision Machinery Co. Ltd.
Dalian Handao Crescent Precision Machinery Co. Ltd.
Dalian Ritong Plastic Processing Co. Ltd.
Danyang Rongfei Automation Equipment Co. Ltd.
Danyang Tianchen Automotive Parts
Dassault Systemes Italia SRL
Datamatic CNC Engineering Co. Ltd.
Datrin Industry Co. Ltd.
Datwyler do Brasil Ltda.
Davisa Desarrollos Inmobiliarios
DBM Optix SA De CV
DBM Reflex Enterprises Inc.
DBM Reflex Inc.
DBW Fiber Corp.
Debony Usinagem De Precisao Ltda.
Deloitte & Touche SpA
Deloitte Haskins & Sells LLP
Deloitte Tax LLP
Delphi Packard Electrical Electronic Architecture
Delta
Delta Automation SRL
Delta Electronics (Thailand Pcl.)
Delta Electronics (Thailand) PCL
Delta Electronics (Thailand) Public
Demgy Fagaras Srl
Demoautoplast SRO
Denso Thermal Systems SpA
Derince Port
Deshazo LLC
Design Plastic (Dong Guan) Co. Ltd.
Despol Techniki Montazowe Sp Zoo
Dexiang Plastic Trade Co. Ltd.
Dexter Stamping Co. LLC
DHL Express (Italy) Srl
DHL Express (Slovakia) Spol. SRO
DHL Express Spain SLU
DHL Global Forwarding Sp. Zoo
DHL Logistics Morocco
DHL Metropolitan Logistics SC Mexico SA de CV
Di.Pa. Sport Srl
Diamond (Beijing) Machinery Co. Ltd.
Dianjing Mould Co. Ltd.
Digital China Cloud Technology Co. Ltd.
Digital Process Co. Ltd.
Digital Technologies SRL
Dilovasi, Region of (Turkey)
Dimac Red Spa
Dinamica Termoplastica SA de CV
Diodes Zetex Gmbh
Dioma SRL Soc. Unipersonale
Discharge Precision Processing Laboratory
Dl Invest Group Xxix Sp.Zoo

DM Control SA De CV
DN Automotive
DN Automotive Italy Srl Unipersonal
DN Automotive Mexico SA de CV
DN Automotive Poland Sp. Z O.O.
DNV Gl Business Assurance Italia
Docter Optics SE
Doduco Technical Solutions Gmbh
Doga Otomotiv Elektrik Mak.San.Tic
Dogane (Beta-Trans)
Dogane (Sadi)
Doiter Castings LLC
Dominant Semiconductors Sdm. Bhd.
Dongguan Bangda Hardware Co. Ltd.
Dongguan Baojinshan Hardware Products Co. Ltd.
Dongguan Guangze Automotive Accessories Co. Ltd.
Dongguan Guangze Automotive Trim Co. Ltd.
Dongguan Takeda Moriyasu Precision
Dongguan Zhusheng Precision Metal Technology Co. Ltd.
Dorna Sports SL
Dostawcy Rozni Kraj
DREWAG - Stadtwerke Dresden Gmbh
DS Schiavetto & CIA Ltda.
DS Smith Packaging Italia SpA
Dspace GmbH
Dumarey Powerglide Strasbourg
Dynamic Frank Sdn Bhd
Ease Inc.
Easy Solution Logistica Ltda.
Easyflyers Logistics Ltd.
Easyflyers Logistics Ltd. (Sin R)
EBS Elettronica Srl
Eccim Metalurgica Ltda.
Ecindia Pvt Ltd.
Edenred Cz SRO
Edenred Mexico SA De CV
EDF Entreprises
Edison Next Poland Sp. Zoo
Edison Next SpA
EDM S de RL de CV
Effort Especialización y Facilitador de Ingeniería SA de CV
EFI Technology SRL
Ehlebracht Slowakei SRO Michalovce
EI Co. SNC
Eion Srl
Ejot Gmbh & Co. KG Kunststofftechnik Verwaltungsgesellschaft Mbh
Ekol Transport AS
Electronica Clarion SA de CV
Electropoli Poland Sp. ZOO
Elektromet Robotik Makina Sanayi Ticaret Ltd.
Elematec Co. Ltd.
Elenger Sp. Zoo
Elevated Resonance LLC
Elin Electronics Ltd.
Elke SRL
Ellsworth Adhesives
Ellsworth Adhesives S De Rl De Cv
Elmann SRLU
Elmos Semiconductor AG
Elmos Semiconductor SE
ELNA Co. Ltd.
Eloy Coguetto Usinagem de Precisão
El-Sy SRL
Eltecc SAS Di Zavagno Angelo & Co.
ELTEK SpA
Elvac AS
Elvac USA LLC
Embalatec Industrial Ltda.
Embba Corrugados SA De CV
Embrepar Do Brasil Eireli Me
EMCN (Shanghai) Co. Ltd.
Empaques Maquilas Y Servicios
Empaques Y Reciclados Mexicanos S de RL de CV
Empire Electronics Inc.
EMTB Engineering Machinery Tool
Enefit Sp. ZOO
Enel Energia SA De CV
Enel Energia SpA
Enfu Commercial (Shanghai) Co. Ltd.
Engel Austria Gmbh
Engel de Mexico SA de CV
Engemet Metalurgica e Comercio Ltda.
Engie Italia SpA
Engie Power Ltd.

Engineering D.Hub SpA
Enlaces Terrestres Del Bosque SA de CV
Ennovi Advanced Mobility Solutions New Jersey Inc.
Entaveo Sp ZOO
Envalior Engineering Materials Inc.
Envalior Industria de Materiais
Envalior SA De CV
Eos France SAS
Eptix Electronics Inc.
Equipements Scientifiques SA
Equipos y Servicios de Chihuahua SA
Eraquimicos SA De CV
Ernst & Young LLP
Ertugrulgazı
Esex Srl
Essex Germany Gmbh
Estampados Industriales SA De CV
ETAS Gmbh Branch In Italy
E-Tooling Ltd.
Eurocir (Shanghai) Co. Ltd.
Eurocir SA
Eurocir SA Euro
Eurocir SAU
Europartners Mexico SA de CV
Europartners Mexico SA de CV (Sin R)
Euroscatola SpA
Eurotranciatura SpA
EVCO Plastics de Mexico S de RL De CV
Everbrite Technology Co. Ltd.
Evolution Logistics Corp.
Excellent Fastening Systems (Shanghai) Co. Ltd.
Exel Inc.
Exide Technologies SLU
Exide Technologies SRL
Exo-S Industrias SA De CV
Experis SRL
Expresso Nepomuceno SA
Exzone Precision Engineering Sdn. Bhd.
F.Lli Lucco Borlera SRL
FA Krosno SA
Factofrance
Factoring KB AS
Factorit SPA
Factory 4D SRL Unipersonale
Fagor Ederlan S. Coop.
Faist Componenti SpA
Faist Mekatronic SRL
Falcon, Jorge Luis
Fallim Lares SpA
FAM Srl
Far East Seiki Co. Ltd.
Faro Technologies Polska
Faurecia Clarion Electronics Co. Ltd.
Faurecia Clarion Electronics Europe
Faurecia Emissions Control Systems NA LLC
Faurecia Sistemas Automotrices de Mexico SA de CV
Faurecia Sistemas De Escape Portugal Lda.
Fawn Mexico Inc.
Fawn Plastics Co. Inc.
Fazhiyuan Electric Co. Ltd.
FC Group DOO
FCA Item SPA
FCA Mexico SA de CV
FCA Partecipazioni SpA
FCA Poland Sp. Z O.O.
FCA Services SCPA
FCA US LLC
Fcar SRL
FCC Ceska Republika SRO
FCI USA LLC
Federal Express Holdings Mexico
Feeders Y Maquinas De Mexico
Fema SRL
Fematic SRL
Fenugursan Gida San. Tic. Ltd. Sti.
Fergusons Transport Ltd.
Ferrari SpA
Fertinger Tubes Gmbh
FGI Worldwide LLC
FI Automazione SRL
Fib Srl
Fideicomiso Maestro Irrevocable De Administracion CIB/4254
Filostamp SRL
Finalbion SV SA
Finanzamt Reutlingen
Fiori
Fischer Mexicana SA de CV

Fischer Stainless Steel Tubing Uruguay SA
Fischer Tubtech SA de CV
Fitech Sp. Zoo
Flash BV
Fleetwood Metal Industries Inc.
Flexfab LLC
Flexible And Green Mechatronics Solutions Srl
Flexible Warehousing Solutions S. de RL de CV
Flexider Automotive Brasil Ltda.
Flexider Poland Spolka Zoo
Flextronics Computing (Suzhou)
Flextronics International Europe BV
Flextronics International KFT
Flextronics International Kft.
Flexus Industries
Florence Consulting Group Srl
Florez, Guillermo
Flowtech Precision Mouldings Ltd.
Fluortech Industria e Comercio Ltda.
FM Coatings Ltd.
FMTC Wire Settlements
Fonderia Di Torbole SRL
Fonderie Mario Mazzucconi SpA
Fondo De Ahorro Empleados Tia
Ford-Werke Gmbh
Fores Elastomech India Pte. Ltd.
Foresight Mexico Co. Ltd. S de RL de CV
Forez SRO
Formin AS
Formplast Purkert SRO
Formula Plastics Ltd.
Fornitore X Ripresa
Fornitori Diversi
Fortune Land International Trade (Shanghai) Co. Ltd.
Foshan Chuangheying Co. Ltd.
Foshan Dinghe Sheng Auto Parts Co. Ltd.
Foshan Dongyang Auto Parts Co. Ltd.
Foshan Dongyang Automotive Parts Co. Ltd.
Foshan Lianju Plastics Co. Ltd.
Foshan Nanhai Huada Gaomu Mould Co. Ltd.
Foshan Nanhai, District of (China), First Taxation Branch of The State Taxation Administration
Foshan Nanhai, District of (China), Taxation Bureau, State Taxation Administration
Foshan Rike Heat Resistant Materials Co. Ltd.
Foundry Alfe Chem Srl
Foxconn Interconnect Technology
Freudenberg FST Gmbh
Freudenberg Nok Sealing Technologie
Freudenberg-Nok General Partnership
Frio Express SA de CV
FriTech SRL
Fu Yu Corp. Ltd.
Fuji Industries Manila Corp.
Fuji Kiko Co. Ltd.
Fuji Press Corp.
Fujichem Sonneborn Ltd.
Fujikawa Co. Ltd.
Fukuai Technology Co. Ltd.
Fulling & Corp. Ltd.
Fundacao Parque Tecnologico Da Paraiba
Fundiciones Y Matriceria SL
Furukawa Automotive Systems
Fusion Trade Inc.
Futaba Corp.
Future Electronics (US) LLC
Future Electronics Corp.
Future Electronics Hong Kong Ltd.
Future Electronics Inc.
Future Electronics Ltd.
Galvanoplast Bohemia SRO
Galvanotechnik SpA
Gam-Plast SRL
Gastronomia Industrial SA de CV
Gauss (Jiaxing) Co. Ltd.
Gcabe Produtos Eletricos Ltda
Geartec SRL
Geatek SRL
Gebruder Weiss Sdn. Bhd.
Gefit (Dalian) Industrial Technology
Gefit SpA
General Auto SRL
Generalfinance SpA
Genova Ricambi SRL

Genpact (Dalian) Co. Ltd.
Genpact (UK) Ltd.
Gentherm (Dalian) Co. Ltd.
GEON Performance Solutions LLC
Gerdau SA
Gergonne Plasticos Industriales SA
Germanetti SRL
Gervasoni SpA
Getica 95 Com SRL
GG Profits Sp. Zoo
GGB Brasil Industria de Mancais e Componentes Ltd.
GI Group Sp. ZOO
GI Group SpA
Giken Precision Engineering (S) Pte. Ltd.
GK 108 Industrial de Partes de Auto
GLM Components Mexico SA de CV
Global Risk Consultants Ltd.
Global Technology Ventures Inc.
Globkon CZ SRO
Glosel America Inc.
Glosel Corp.
GMG Proingen SA de CV
GNE Corp.
GÖPEL Electronic GmbH
Gordon Brothers Group LLC
Gotec Plastics Gmbh
Governo do Parana Secretaria De Estado Da Fazenda
Grace Blessing Commerce (Shanghai) Co. Ltd.
Graf SpA
Gran Sapore Br Brl SA
Grãnges Aluminum (Shanghai) Co. Ltd.
Granges Finspang AB
Granges International Inc.
Greatcom Industrial Equipment (Jiangsu) Co. Ltd.
Green Hills Software Inc.
Greenberg Traurig Studio Legale Ass
Grifal SpA
Grupo ABC de Mexico SA de CV
Grupo Antolin Saltillo S de RL
Grupo Eduardo Diaz SC
Grupo Ind. FH&H SA de CV
Grupo Maquirental Express SA de CV
GSP Automotive Group Wenzhou Co. Ltd.
GSP Nanjing Co. Ltd.
Gtekt Europe Manufacturing Ltd.
Guangdong Dongya Electric Co. Ltd.
Guangdong East Asia Electrical Co. Ltd.
Guangdong East-Asia Co. Ltd.
Guangdong Huahai Construction Group Co. Ltd.
Guangdong Johnson Electric Co. Ltd.
Guangdong Kaidaxing Plastic Mold Co. Ltd.
Guangdong Masuda Seian Auto Parts Manufacturing Co. Ltd.
Guangdong Masuda Sheng'An Auto Parts Manufacturing Co. Ltd.
Guangdong Senxia Automotive Technology Co. Ltd.
Guangdong Yejia Optoelectronics Technology Co. Ltd.
Guangdong Zhida Precision Pipe Industry Manufacturing Co. Ltd.
Guangdong Zhida Precision Tubing Manufacturing Co. Ltd.
Guangqian Electronics Co. Ltd.
Guangzhou Auto Spring Co. Ltd.
Guangzhou Brilliant Technology Co.
Guangzhou Desheng Machinery Co. Ltd.
Guangzhou Haitian Plastics Co. Ltd.
Guangzhou Haitian Plastics Co. Ltd. Xiangyang Branch
Guangzhou Hengshang Property Co. Ltd.
Guangzhou Hongli Display Electronics Co. Ltd.
Guangzhou Hongzhong Automotive Steel Parts Co. Ltd.
Guangzhou Huadu, District of (China), Tax Bureau, State Taxation Administration, First Tax Office
Guangzhou Inabata Trading Co. Ltd.
Guangzhou Iwatani Trading Co. Ltd.
Guangzhou Jiaxin Intelligent Technology Co. Ltd.
Guangzhou Jingjia Auto Equipment Co.
Guangzhou Light Chemical Material
Guangzhou Nagase Trading Co. Ltd.
Guangzhou Nansha Pingdai Automobile Industry Park Co. Ltd.

Guangzhou Nansha Pingqian Automobile Industrial Park Co. Ltd.
Guangzhou Nissan Trading Co., Ltd.
Guangzhou Power Supply Bureau, Guangdong Power Grid Co. Ltd.
Guangzhou Shitian Materials Technology Co., Ltd.
Guangzhou Xinhao Precision Technology Co. Ltd.
Guangzhou Yize Co. Ltd.
Guangzhou Youcheng Co. Ltd.
Guarnizioni Industriali Srl
Gultech Wuxi Electronics Co. (HK)
Gultech Wuxi Electronics Co. (HK) Ltd.
Gureak Lanean SA
GVA Grimley Ltd.
GVS BRL Ltda.
H.A. Automotive Systems Inc.
H.I. Giken Co. Ltd.
HAC Packaging LLC
Hahntel Ltda.
Hairam Industria e Comercio Auto Pecas Ltda.
Haitian MM Italy SRL
Han Yale Industry Co. Ltd.
Hangzhou Yusei Import & Export Co.
Hankuk Rotec Co. Ltd.
Hannover Automotive Parts (Dalian) Co. Ltd.
Hannstar Display (Nanjing) Corp.
Hanwa Co. Ltd.
Harada Industries (Europe) Ltd.
Harada Industry Co. Ltd.
Harada Trading Co. Ltd.
Harada Tsusho Co. Ltd.
Harison Toshiba Lighting (USA) Inc.
Haynes Service Co.
HB Fuller Austria Gesmbh
Health & Safety de Mexico SA
Hedge Desenvolvimento Logistico Fundo De Investimento Imobiliario
Hefei High-Tech Co. Ltd.
Hefei, District of (China), State Taxation Administration, High-Tech Industrial Development Zone Taxation Bureau
Heidrick & Struggles Inc.
Helbako Gmbh
Helium Technology SRL
Hella Do Brasil Automotive
Hella GmbH & Co. KGAA
Hella Kgaa Hueck & Co.
Hella Shanghai Electronics
Helvoet Rubber & Plastic
Henderson Stamping & Production Inc.
Henkel (China) Investment Co. Ltd.
Henkel AG & Co. Kgaa
Henkel Belgium NV
Henkel Capital SA de CV
Henkel Ltda.
Heri Automotive HK Co. Ltd.
Heritage Products Inc.
Herzum Software SRL
Heshan Anbai Circuit Board Factory Co. Ltd.
Hewlett Packard Enterprise Co.
Hexing Automotive Electronics (Taicang) Co. Ltd.
Hidria D O O
Hidrobus SA de CV
High Guide (Shanghai) Trading Co. Ltd.
High Tech Moldes De Precisao Ltda.
Highly Marelli Japan Corp.
Hilite Germany GmbH
Hirosawa Automotive Trim USA Co.
Hirose Electric Co. Ltd.
Hirose Electric Europe BV
Hirotai Automotive Trim SA de CV
Hiruta Mexico SA de CV
Hitachi Astemo Co. Ltd.
Hitachi Astemo Indiana Inc.
Hitachi High-System 21 Co. Ltd.
Hoe Co. Ltd.
Hofmann Maschinen- Und Anlagenbau
Hogan Lovells Horitsu Jimusho
Hoganas Brasil Ltda.
Hohe Co. Ltd.
Hollen SRO
Honda Motor Co. Ltd.
Honda Trading
Honda Trading (M) Sdn Bhd
Honda Trading Brasil Ltda.
Honda Trading De Mexico SA De CV

Hong Kong Holder Co. Ltd.
Hongfa Europe GmbH
Hosiden Besson Ltd.
Hoxxis - Gestao De Suprim. E Fabric
HPFS
Hu Bei Peak Intelligence Technology
Huafeng Aluminum Japan Co., Ltd.
Huanhong Electronics (Kunshan) Co. Ltd.
Huanuowei Automotive Parts (Dalian) Co., Ltd.
Hubei Huazhong Changjiang Photoelectric Technology Co. Ltd.
Hubei Liangcheng Auto Parts Co. Ltd.
Hubei Xinhe Bell New Materials Co. Ltd.
Hubei Yusei Plastic Mould Co. Ltd.
Huizhou Huayang Multimedia Electronics Co. Ltd.
Huizhou Sumitomo Electric Wiring Systems Co. Ltd.
Husa Krzysztof Zapert
Hutchinson SRL
Hyperion Automation Industry SA de CV
Hyundai Assem Gida Otomotiv Sanayi Ve Ticaret Ltd.
Iberfluid Systems S De RL De CV
Ibiden Co. Ltd.
Ibiden Corp.
Iconic Lubrificantes SA
Idemia France SAS
Idemia Group SAS
IDI Composites International Europa
IDI Composites International Mexico
IDI Composites Internazional
I-Fast Container Logistic SPA
IFE Global Logistics LLP
IFIS Finance Sp. Zoo
Ifitalia SpA
Ignitis Polska Sp. Zoo
Igpecograph Industria Metalurgica Ltda.
Igus Srl Con Socio Unico
IHS Markit Global SARL
Ihui Ingenieria Y Soporte Integral
IMI China
IMI China (Jiaxing) Co. Ltd.
Impr. Edi.Va SRL
Impresa Lavermicocca & C Srl
In.Te.S.A. Spa
Industria e Comercio de Produtos
Industria Mecanica e Plasticos Gabb
Industria Metalurgica Max Del Ltda.
Industrial Manufacturing Machines SR
Industrial Manufacturing Technologies Ltd.
Industrias B.M. De Mexico SA de CV
Industrias Cazel S De Rl de CV
Industrie Elektrik GmbH
Industrieelektrik GmbH HS
Ineos Styrolution Europe GmbH
Ineos Styrolution Mexicana SA de CV
Inevo SRL
Infind SRL
Infineon Technologies (Shanghai)
Infineon Technologies AG
Infineon Technologies Americas Corp.
Infineon Technologies Asia Pacific
Infonacot
Infor Mexico Softwares SA de CV
Infra SA de CV
ING Commercial Finance Polska SA
Ingenieria En Manufacturas Y Service
Ingenieria Y Tecnologia Aplicada
Inglass SpA
INOAC de Mexico SA de CV
Inova Industria De Matrizes Ltda.
InSiCon SRL
Institute of the National Fund for Workers' Consumption
Instituto Mexicano Del Seguro Socia
Instituto Nacional de la Seguridad Social
Integradora Aduanal Woodward
Integral Accumulator GmbH & Co. KG
Integral Accumulator KG
Integrated Micro Electronics Mexico
Integrated Microelectronics Bulgaria
Integrated Micro-Electronics Bulgaria
Integrated Micro-Electronics DOO
Integrated Micro-Elektronics
Integrity Tool & Mold Inc.
Inter Land Sp. Zoo Sp. K.
Interbox Kajzer Spolka Jawna
International SOS Italy Srl
Intesa Sanpaolo SpA
Invenio Sp. ZOO

Inventec Performance Chemicals
IPE Precision Machinery Ltd.
IPG Plasty SRO
Irfan Plastic & Mold Industry Trade Inc.
Irfan Plastik Ve Kalip Sanayi Ticaret AS
Iriso (Shanghai)Trading Co. Ltd.
Iriso USA Inc.
Iscot Italia SpA
Iselfa SpA
Ishihara Manufacturing Co. Ltd.
Ishihara Manufacturing Corp.
Ishihara Mfg Co. Ltd.
Ishikawa Press Industry Co. Ltd.
Ishitech Thailand Co. Ltd.
Iskra Mehanizmi DOO
Isolit-Bravo Spol. SRO
Istanbul Havalimani
Isuzu Co. Ltd.
Italmetal Sp. ZOO
ITD Solutions SpA
ITD Solutions SPA ASU
Itochu Marubeni Special Steel Co. Ltd.
Itochu Marubeni Special Steel Corp.
ITW Drawform
ITW Fastener Products Gmbh
Ivict Europe Gmbh
Iwata Bolt Co. Ltd.
Iwata Bolt Mexicana SA de CV
Iwatani Corp.
Izcan Automotive Import Export Industry Trade
J. Łabuz, Z. Rojek, J. Skawiński, R. Skawiński PH Motogama Spółka Jawna
Jacobacci & Partners SpA
Jangsu Jazhirui Electronic Technology Co. Ltd.
Japan Densan Sankyo Corp.
Japan Molex LLC
Japan Plast Corp.
Japan Plastics Technologies Co. Ltd.
Japan Plastics Technologies Inc.
JAS Forwarding (USA) Inc.
JAS Forwarding De Mexico (Sin Ret)
JAS Worldwide Poland Sp. ZOO
JDI Display America Inc.
JDI Europe GmbH
JDI Europe GmbH - Italian Branch
Jenks & Cattell Engineering Ltd.
Jenner & Block LLP
Jet Air Service SpA
JFC Packaging de Mexico S de RL De CV
JFE Shoji Corp.
Jian Mankun Technology Co. Ltd.
Jiangsu Beiren Smart Manufacturing
Jiangsu Desen Industrial Components (Group) Co. Ltd.
Jiangsu Easyland Automotive Corp.
Jiangsu Fanya Micro Vent Technology Co. Ltd.
Jiangsu Guangqian Electronics Ltd.
Jiangsu Jiayang Electrical Machinery
Jiangsu Jiazhirui Electronic Technology Co. Ltd.
Jiangsu Liwan Precisiontube
Jiangsu Runhong Precision Plastic Machinery Technology Co. Ltd.
Jiangsu Star Tech Precision Mould C
Jiangsu Tengchi Technology Co. Ltd.
Jiangsu Tonglian Polytron Tech
Jiangsu Wenguang Group Co. Ltd.
Jiangsu Wenguang Vehicle Accessories Co. Ltd.
Jiangsu Xingke Precise Modeling
Jiangsu Xinhua Auto Parts Co. Ltd.
Jiazheng Construction Technology
Jilin Dongguang
Jingdian (Heyuan) Display Technology Co. Ltd.
Jinzhou Dongpeng Auto Suspension System Co. Ltd.
Jinzhou Wanyou Mechanical Parts Co.
Jipocar Logistic SRO
Jipocar Transport SRO
Jit Plastic SRO
Joalmi Industria E Comercio Ltda
Joao De Deus & Filho AA
Job Aid Co. Ltd.
Joframa Indl Ltda
John McGavigan Ltd.
Johnson Electric Industrial Manufacturing
Johnson Electric International AG
Johnson Electric North America Inc.

Johnson Matthey (China) Trading Co. Ltd.
Johnson Matthey Dooel Skopje
Johnson Matthey Poland Sp. ZOO
Joinhands Auto Spare Parts Co. Ltd.
Jones Day
Jotaeme Fitafer I Met Ltda.
Joyson Safety Systems Japan
JP Morgan Securities Japan Co. Ltd.
J's Factory Co. Ltd.
JTEKT Column Systems (Thailand) Co. Ltd.
Junior Flex Industria e Participaco
Kab-Lem SpA
Kaga Electronics Co. Ltd.
Kaga Fei Co. Ltd.
Kaga Fei Corp.
Kaidefu International Trade (Shanghai) Co. Ltd.
Kaifeng Guangjia Automotive Accessories Co. Ltd.
Kaifeng Guangjia Automotive Trim Co. Ltd.
Kanox Corp.
Kanto Yakin Kogyo Co. Ltd.
Kaplam OtomotäV Plas.San.Ve TäC.A.Åž
Kaplam Otomotiv Plastik Sanayi ve Ticaret AS
Karitsu Co. Ltd.
Kartesis Slovakia
Kawasaki Precision Works Corp.
Kawasaki Seiko Co. Ltd.
KCE (Thailand) Co. Ltd.
KCE Electronics PLC
KCE Europe
KDF Distribution (Shanghai) Co. Ltd.
Keboda Deutschland Gmbh & Co.KG
Keboda Technology Co. Ltd.
Keboda Technology Corp.
Kemet Electronics Italia Srl
Kendrion Automotive (Sibiu) SRL
Kensetsu Rubber Co. Ltd.
Kern Liebers USA Inc.
Keyence (China) Co. Ltd.
Keyence Corp. of America
Keyence Mexico Sa De Cv
Ki Mexico S de RL de CV
Kingfa Sci. & Tech. Co. Ltd.
Kintetsu World Express UK Ltd.
Kirkland & Ellis LLP
Kiyomizuho
Knoflã-Karsky Prumysl Zirovnice AS
Knoflikarsky Prumysl Zirovnice AS
Koh-I-Noor Ponas SRO
Koller-Craft South
Kompunet Informatica Srl
Koni BV
Konig Metall GT SRL
Kostal Japan Co. Ltd.
Kostal Kontakt Systeme Gmbh & Co. KG
KPMG LLP
Kraussmaffei Group Italia SRL
Kraussmaffei Machinery (China) Co.
Kravsovo AP CZ SRO
Kromberg & Schubert Austria
Kromberg & Schubert Mexico LE S de RL de CV
Kuka Polska Sp ZOO
Kumpulan Wang Simpanan Pekerja
Kunshan Bonteck Precision Co. Ltd.
Kunshan Cadic Auto Electric Parts Co.
Kunshan Hyd Precision Electronics
Kunshan Jinyun New Materials Technology Co. Ltd.
Kunshan Kersen Science & Technology Co. Ltd.
Kunshan Shangda Precision Parts Co. Ltd.
Kuznia Polska SA
Kyuyo Mizuho Bank
L&T Technology Services Ltd.
La.M.Plast Di Aldo Radaelli
Labone Castleside Ltd.
Lacks Exterior Trim Systems LLC
Lacroix Electronics MI LLC
Lacroix Electronics Poland Sp.Zoo
Lacroix Electronics Sp. ZOO
Lacroix Electronics Tunisia
Lacroix Electronics Tunisie
Lahser Holdings LLC
Lane Clark & Peacock LLP
Lanzi Srl
Lasim SpA
Laster Tech Automotive (Shanghai)
Launch Italy Srl

Lawrence Surface Technologies Inc.
Lazpiur Intelligent Machine (Tianjin) Co. Ltd.
Lcj Invest, Uzavå Enã Investiä□Nã- Fon
LCM Engineering & Consultancy Ltd.
Lear Automotive Interior Materials (Yangzhou) Co. Ltd.
Lear Corp.
Lear Corp. Gmbh & Co. KG
Lear Corp. Holding Spain SL
Lear Corporation GmbH
Leasys France SAS
Leasys SpA
Ledlink Optics (Dong Guan) Co. Ltd.
Ledlink Optics (Yang Zhou) Co. Ltd.
Lee Manufacturing Solutions LLC
Lee SRL
Lejian Technology (Zhuhai) Co. Ltd.
Lek Sun Manufacturing SDN Bhd
Leon Interiors Inc.
Leoni Electrical Systems Shanghai
Leoni Wiring Systems Inc.
Leoni Wiring Systems Ltd.
Leoni Wiring Systems UK Ltd.
Lewisburg Electric System
Lexicon Relocation LLC
Lexington Realty Trust
LG Display America Inc.
LG Display Germany GmbH
LG Electronics UK Ltd.
LG Innotek Co. Ltd.
Liase Group Ltd.
Lidex CZ SRO
Likajia Electric (Zhuhai) Co. Ltd.
Likum SRL
Lim Otomotiv Ticaret Ltd. STI
Limer Stamp Estamparia, Ferramentar
Limited Company Ishikawa Press Industry
Limpieza Integral De La Frontera SA
Linaset AS
Linde Gas AS
Linkit SRL
Lisovna Plastå Spol. SRO
Lite On Trading USA Inc.
Lite-On Singapore Pte Ltd.
Lite-On Technology (Shanghai)
Lite-On Trading USA Inc.
Lloyd & Jones Engineering TA Proctor
LLR Group Pension Scheme
Lofty Success Group Ltd.
Logi Service SCRL
Logicom Co. Ltd.
Logis Servicios de Comercio Exterio
Logistica Arrendamiento DMT SA De CV
Logixred SA de CV
Lohmann Nordic AB
Longyi Auto Parts Manufacturing (Wuxi) Co. Ltd.
Lorenz Kunststofftechnik Gmbh
Lotes Co. Ltd.
Lotte Chemical Magyarországi Kft.
LPR Srl
LS Automotive Japan Co. Ltd.
LS Automotive Qingdao Corp.
LS Automotive Technologies (Qingdao) Co. Ltd.
LS Automotive Technologies Co. Ltd.
LS Technology SRO
Lubricantes De America SA de CV
Lubricantes Fuchs de Mexico SA de CV
Lumileds (Shanghai) Management
Lumileds Aachen GmbH
Lumileds Germany GmbH
Lumileds Germany GmbH Leds
Lumileds Hong Kong Co. Ltd.
Lumileds Italy SRL
Lumileds LLC
Luxit Tennessee LLC
Luxlite Lamp SARL
Lyondell Chemical Co.
M A P Motorad Automotive Parts Ltd.
M&G Assessoria Logistica Aduaneira
M&T Insieme SRO
MA Aluminum Co. Ltd
MA Aluminum Co. Ltd.
Ma Aluminum Corp.
Ma Polska SA
MA Srl
Macdermid Alpha Italy SRL
Macnica Americas Inc.
Macnica Corp.
Macnica Cytech -Thailand- Co. Ltd.

Macnica Inc.
Magiplas Industria E Comercio De PR
Magna Electronics
Magna Kansei Life Pension Scheme
Mahle Aftermarket Gmbh
Mahle Aftermarket Italy SRL
Mahle Metal Leve SA
Maini Precision Products Ltd.
Manage Now Gmbh
Manaut Design SRO
Mandrion SL
Manix Automatyka I Budowa Maszyn
Mankiewicz Mexico y Compania S EN CA de CV
Mankun Technology Ltd. Co.
Mann + Hummel Ft Poland Sp ZOO
Manpower
Manpower Group Inc.
Manpower SPA
ManPowerGroup SRO
Manufacturas Industriales Cej SA de CV
Manuvia Job SRO
Manuvia Personel Efekt SRO
Maosen Jingyi Metal (Suzhou) Co. Ltd.
Maosen Precision Metal (Suzhou) Co. Ltd.
Maosheng Auto Parts (Dalian) Co. Ltd.
Maosheng Automotive Parts (Dalian) Co. Ltd.
Map Europe SRL
Mapal Italia SRL
Mapal Narzedzia Precyzyjne Spolka zoo
Marcegaglia Carbon Steel SPA
Marcegaglia Carbon Steel SRL
Marcegaglia SpA
Marcegaglia Specialties SPA
Marel Industria E Comercio Do Brasil
Marelli Iwashiro Co. Ltd.
Markdom Componentes de Mexico
Marquardt Gmbh
Marubeni Mexico SA de CV
Marubeni Plax Co. Ltd.
Marubeni Plax Corp.
Marubeni Thailand Co. Ltd.
Marubun Corp.
Marubun/Arrow USA LLC
Maruwa (Malaysia) Sdn. Bhd.
Mascarin Stampi SRL
Masmec SpA
Massola SRL
Masuda Manufacturing Co. Ltd.
Matcor Automotive (Mogreen) Inc.
Materials Group LLC, The
Mathworks SRL, The
Matsuno Press Industry Co. Ltd.
Maxell Asia Ltd.
Maxim Integrated Products International Ltd.
MAX-MAR Marcin Burzynski
Mazda North American Operations
MBK Partners
MCE SRL
MD Group SA
M-D-J Spol. SRO
Mecalor I C Refrig Ltda.
Meccanica Baudano SRL
Meccanica Finnord SpA
Mectron Srls
Melchiorre SRL
Melexis Technologies NV
Melton Machine & Control Co.
Menway Conseil SAS
Mercer Italia SRL Socio Unico
Mercomolas Industria De Molas Ltda.
Mespro SRO
Metal Assemblies Ltd.
Metal Stamp Industria e Comercio Ltd.
Metalfer Automotive Morocco Sarl AU
Metalfer Automotive SRL
Metalfer Polonia Sp ZOO
Metalgalvano Plastics Finishing Srl
Metalmeccanica Tiberina SRL
Metalsolution Sp. Zoo.
Metalurgica Atica Ltda.
Metalurgica Formigari Ltda.
Metalurgicas Pabur SL
Metaseval
Metaseval SAS
Metelli SpA
Methacrylate Chemicals Roehm Mexico
Methodos SpA
Metlife Mã Mexico SA de CV
Metlife Mexico SA

Metokote de Mã Mexico SA de CV
Meunidec
Mevis Slovakia SRO
Mevis SpA
Mexico, Government of, Comision Federal De Electricidad
Mexproud Shipping SA de CV
MGM Robotics Srl
Mi- King Ltd. (CES)
Mi- King Ltd. (CP)
Mi Metal Processing Mexicana SA DE
Micro Mega Elettronica SRL
Microchip Technology Inc.
Microchip Technology Ireland Ltd.
Micropac SRL
Microsoft Corp.
Midac SPA
Minebea Mitsumi Inc.
Minebea Mitsumi Shanghai Trading Ltd.
Minebeamitsumi Shanghai Trading
Mininni SRL
Minth Asia Pacific Co. Ltd.
Mira Otm Transportes Ltda.
Mista SPA
Mitoyo Co. Ltd.
Mitoyo Plastics Thailand Co. Ltd.
Mitoyo Precision Engineering Co. Ltd.
Mitsuba Corp.
Mitsubishi Chemical Corp.
Mitsubishi Electric Europe BV
Mitsubishi Electric Mobility Co. Ltd.
Mitsubishi Electric Mobility Corp.
Mitsumi Automotive De Mexico SA de CV
Miyako Sangyo Co. Ltd.
Mizuho Bank Europe NV
MMG Manufacturas De Saltillo
Moccia Car Service
Model Resin SRL
Modellbau Robert Hofmann GmbH
Moduli Elettronici e Componenti SpA
Mohlis SRO
Molex (China) Investment Co. Ltd.
Molex Deutschland GmbH
Molex Interconnect GmbH
Molex LLC
Mollificio ISB SRL
Momentive Performance Materials GmbH
Mondragon Assembly Do Brasil
Monotype Ltd.
Monthly Reserve Use
Montix AS
Mopla SRL
Mops Press SRO
Motherson Sumi Systems Ltd.
Motherson Sumi Wiring India Ltd.
Motorol Automotive Sp Zoo
Moulding Technology SA de CV
Mountain Sect Co. Ltd.
Movincar SpA
MP Di Padovan Daniel & C SAS
MPE SRL
MS Ambrogio SpA
Mside SRO
MS-Schramberg GmbH & Co. KG
MTrec Ltd.
Mubea De Mã Mexico S de RL de CV
Mubea Italia SRL
Mudanya, Municipality of (Turkey)
Multilog SPA
Murata Co. Ltd.
Murata Electronics Europe BV
Murata Electronics North America Inc.
Murata Electronics Trading (Shanghai)
Murata Manufacturing Co. Ltd.
Murata Manufacturing Corp.
Mustad SpA
Mustang Vacuum Systems Inc.
Mycronic S De RL De CV
MyPegasus
Mytex Polymers US Corp.
Nach-Tech Srl
Nagase & Co. Ltd.
Nagase Sangyo Co. Ltd.
Nakagawa Machinery Works Co. Ltd.
Nakagawa Machinery Works Corp.
Nakamura Industries Co. Ltd.
Nakashin Co. Ltd.
Nakata Coating Co. Ltd.
Nakatsu Express
Nakayama Forest Industrial Co. Ltd.
Nanchino Automazioni Industriali Sr
N-And Embedded SRL

Nanjing Hanyu Caixin Technology Co. Ltd.
Nanogate North America LLC
Nantong Docharm Amphenol
Nantong Dongchen Amphenol Automotive Electronics Co. Ltd.
Nantong Sanxin Auto Lamp Accessories Co. Ltd.
Nantong Sanxin Auto Lamp Fitting
NASG Mexico LLC
NASG Tennessee South LLC
National Molding Italia SRL
NDK Electronics Shanghai Co. Ltd.
NDK Europe Ltd.
NDR SRL
Neaton Rome Inc.
Negri Bossi Spa
Neko Klima
Netcom Engineering SpA
New Concept Technology
Nexi Payments SpA
Nexion SpA
Nexity Property Management
Nexperia BV
Nexperia USA Inc.
Next Shipping Logistica Internacion
Nexty Electronics Corp.
Nexus Automotive Brasil SA
Nexus Automotive International SA
NGK Europe GmbH
Nichia America Corp.
Nichia Europe GmbH
Nichias Corp.
Nicma Facility SpA
Nidec Corp.
Nidec India Private Ltd.
Nidec Sankyo Corp.
Nifast Mexicana SA de CV
Nifco America Corp.
Nifco Corp.
Nifco Inc.
Nihon Custody Bank
Nihon Plast (Thailand) Co. Ltd.
Nihon Plast Mexicana SA de CV
Nikken Total Sourcing Co. Ltd.
Ningbo Advancing Mechanical Parts Co. Ltd.
Ningbo Aidexin Mechanical Parts Co. Ltd.
Ningbo Asiaway Automotive Components Co. Ltd.
Ningbo Huaxiang Imp.& Exp. Co. Ltd.
Ningbo Jinghua Electronics Technology Co. Ltd.
Ningbo Jinhui Optical Technology Co. Ltd.
Ningbo Joysonquin Automotive Systems Holding Co. Ltd.
Ningbo Longyuan Co. Ltd.
Ningbo Promise Electrical Appliances Co. Ltd.
Ningbo Sanfeng Machinery Electronics Co. Ltd.
Ningbo Sanhuan Magsound Industry Trade Co.
Ningbo Xinke Shaft Industry Manufacturing Co. Ltd.
Ningbo Xusheng Auto Technology Co. Ltd.
Ningbo Xusheng Group Co. Ltd.
Ningbo Yinzhou Chinaust
Ningbo Yinzhou Chinaust Automobile Fittings Corp. Ltd.
Nippon CMK Co. Ltd.
Nippon Express Co., Ltd. Tokyo International Transport Branch
Nippon Light Metal Co. Ltd.
Nippon Plast Co. Ltd.
Nippon Plastics Co. Ltd.
Nippon Seiki De Mexico SA de CV
Nishi Shoji Co. Ltd.
Nishi Trading Co. Ltd.
Nissan Creative Service Co. Ltd.
Nissan Formula E Team
Nissan Mexicana SA de CV
Nissan Motor Health Insurance Society
Nissan Shatai Co. Ltd. (Hiratsuka Plant)
Nissan Trading (Thailand) Co. Ltd.
Nissan Trading Co. Ltd.
Nissan Trading Co. Ltd. (Chemicals Division)
Nissan Trading Co. Ltd. (Steel Division)
Nissan Trading Co. Ltd. Chemical Products Division
Nissan Trading Co. USA
Nissan Trading Corp.

Nissan Trading Corp. Americas
Nissan Trading Europe Ltd.
Nissha PMX Technologies SA de CV
Nisshinbo Mechatronics (Shanghai) Co. Ltd.
Nisshinbo Precision Machinery (Shanghai) Co. Ltd.
NKA Enterprise (Hong Kong)
NMB Italia Srl
NMB Minebea UK
NMB Technologies Corp.
NMB-Minebea GmbH
NNG Software Developing & Commercial LLC
Nok Corp.
Norma Do Brasil Sistemas De Conexao
Norma Manufacturing NA SW LLC
Norma Mi Inc.
Northgatearinso Brazil Informatica
Northgatearinso Italia SRL
Novaerum Automotive Sarl
Novalux America Inc.
Novalux Europe Gmbh
Novalux Thailand Co. Ltd.
Novametal Brl Ltda.
Novatec Diseño e Industrialización SL
Novatec Leon SA de CV
Novatek Microelectronics Corp.
NPC Moltek-Japan Co. Ltd.
NPO Sistemi Srl
NTN-SNR Roulements
NTT Data Italia SpA
Nugar SA de CV
Nuvia A.S
NXP Semiconductors (Shanghai) Co. Ltd.
NXP Semiconductors Netherlands BV
NXP USA Inc.
Ochiai Co. Ltd.
Ochiai USA Inc.
OCS Moulds SRL
Officine Granzotto Srl
Officine Meccaniche Rezzatesi SRL
Officine Meccaniche Villar Perosa SRL
Ognibene Power SPA
Ohlins Racing AB
OK Solution SRO
Okaya & Co. Ltd.
Oledworks GmbH
Olsa Parts SRL
Omiya Social Insurance Office
Ompak Oluklu Muk.Ambalaj Ltd.Sti.
On Semiconductor Components
On Semiconductor Ltd.
One Tech Molding & Assembling
OneStream Inc.
Onpress PCB Ltd.
Onpress Printed Circuits Co. Ltd.
Optoflux GmbH
Oracle Italia SRL
Organizacion Aduanal Siglo XXI SC
Orhan Automotive
Orienta Czech SRO
Orora Packaging Solutions
Osaka Vacuum Chemical Co. Ltd.
Oskar Rãœegg Bulgaria Eood
Oskar Ruegg AG
Oskar Ruegg Mexico Srl de CV
OSRAM Comercio De Solucoes De Iluminacao
Osram Teknolojä°Lerä° A.Åž.
OSRAM Teknolojileri A.S.
P & I Corp.
Pacific Fame International Ltd.
Pacific Rim Capital Inc.
Pack Inside SRL
Packaging Corp. of America
Pack-In Automotive Specialized Packaging S de RL de CV
Packmaster Systems SA de CV
Pal Wiping Systems SRO
Pan Asia Microvent Tech
Panasonic Auto Systems Europe GmbH
Panasonic Automotive & Industrial Systems Europe GmbH, Organizacna Zlozka
Panasonic Automotive Systems Co. Ltd.
Panasonic Automotive Systems Czech SRO
Panasonic Industrial Marketing & Sales Co. Ltd.
Panasonic Operational Excellence Co. Ltd. (Global)
Panmeccanica SRL
Pantel-Elektronik AG
Par.Co SPA

Parametric Technology Italia SRL
Parker Hannifin GmbH
Parker Hannifin Industria e Comercio Ltda.
Parker Hannifin Italy SRL
Patrone e Mongiello SpA
Patrone e Mongiello SRL
Pavesio Mario SRL
Pawotec De Mexico SA De CV
PCM SRL
Peasa Autopartes SA de CV
Pecha, Zdenek
Pedrex Industria Metalurgica Ltda.
Pegaso Srl
Perbadanan Pembangunan Pulau Pinang
Perfiles De La Rioja SA
Performance Solutions Do Brasil Comercio de Polimeros Ltda.
Pessot F LLI SRL
Petex Jihlava SRO
Petronas Lubricants (India) Pvt. Ltd.
Petronas Lubricants Italy SpA
Petronas Lubricants Poland Sp.
Petronas Lubrificantes Brasil SA
PF Plasty CZ SRO
PGL Brasil Ltda.
PGL Express Service Ltda.
PGL Prime Agenciamento De Carga Ltd.
PGNiG Obrot Detaliczny Sp. Zoo
PHU Instro Michal Myslowski
Pialex Corp.
Piemonte Locativa SA
Pierburg Huayu Pump Technology Co. Ltd.
Piolax Corp.
Pioneerax Co. Ltd.
Piovan Mexico SA de CV
PJT Partners LP
Pl&Tl SRL
Plasfil Plásticos Da Figueira SA
Plaskar Plastä°K Enjeksä°Yon Otomotä°V
Plast Met Automotive Systems Sp. Zoo
Plastic Forming SpA
Plastic Molding Technology Inc.
Plastico Gigante De Mexico
Plasticos Tecnicos Mexicanos
Plastika AS
Plastikon Industries Inc.
Ploiesti, City of (Romania), Primaria Municipiului
PMG Polmetasa SAU
PMP Srl
PNB A/C Custom Duty A/C Magneti Mar
Politecnico di Torino, Dipartimento di Ingegneria Meccanica e Aerospaziale
Polplastic SpA
Poppe + Potthoff France
Posco AAPC LLC
Posco International America Corp.
Posco MPPC SA De CV
Powertica Energie AS
Praxair Mexico S de RL de CV
PRD Inc.
Precision Micro Ltd.
Present SpA
Price F(X) Emea GmbH
Pricewaterhousecoopers Business Services
Pridgeon & Clay Inc.
Principal Manufacturing Corp.
Pro Metal Industrial Ltda.
Procars Group Spolka Z Ograniczona
Pro-Cars Sp. Zoo SK
Procemec SA de CV
Procesos Industriales Del Sur SL
Procsmetalic SA de CV
Prodotti Baumann SRL Unipersonal
Prodrex Sp Zoo
Productos Laminados De Monterrey SA
Progility Technologies Pvt. Ltd.
Proma Industries Ltd.
Proma Poland Sp. ZOO
Proma SpA
Promatik SP Zoo
Property Management Centric Services LLC
Proteccion Tecnica Premier SC
Provisiontrade-kovo SRO
PT Tech
Public Packages (NT) Sdn Bhd
Pucktechnik Srl
Pulaski Electric Water & Gas
PW Industria e Comercio de Componentes Ltda.
PwC Advisory LLC
PXI Auto Components (Suzhou) Co. Ltd.

PXI Automotive Mexico S de CV
Pymasa - Piezas Y Mecanismos
Qingdao Biqin Elite Electronics Co. Ltd.
Qingdao DN VMS Automotive Co. Ltd.
Qualcomm Technologies Inc.
Quaser Srl
Quectel Iot Technologies Pte. Ltd.
Quectel Wireless Solutions Co. Ltd.
Quickparts Italy SRL
R. Bourgeois SA
RA Joachim Exner W./ Erbsloh Alumini
Raben Logistics Polska Sp. Zoo
Rabyte Pte. Ltd.
Radar Custom & Logistics Sapi
Radici Novacips SpA
Radici Plastics Ltda.
Rahm GmbH
Raiffeisen Bank SA Romania
Randstad Deutschland GmbH & Co. KG
Randstad HR Solution SRL
Randstad North America Inc.
Randstad NV
Rassini Frenos SA de CV
Rawe Electronic GmbH
Rayben Technologies (HK) Ltd.
Rayben Technologies (Zhuhai) Ltd.
Raytech Industria E Comercio De Maq
Rdr Industria Metalurgica Ltda.
Real Mecanica De Precisao Ltda.
Rebound Electronics (UK) Ltd.
Red Spot de Mexico SA de CV
Reed Smith LLP
Reheo Technology Ltd.
Rejoin (Anhui) Supply Chain Technology
Remarkplast SRO
Renault SAS
Renesas Electronics (Shanghai) Co.
Renesas Electronics America Inc.
Renesas Electronics Europe GmbH
Reply SpA
Resistor Srl
Revestcoat Pinturatecnica Ltda.
Rexim, Spol SRO
Reymond Solucoes Tecnologicas Eireli
Rhetech LLC
Rhythm Precision Co. Ltd.
Rhythm Vietnam (Saigon) Co. Ltd.
Ri.Co. Srl
Ricor North East Ltd.
RIE Mpp Industrieservice Elektrotechnik GmbH
Rio Paranapamena Energia SA
RK Transport Inc.
Robert Bosch Automotive Technologies (Thailand) Co. Ltd.
Robert Bosch GmbH
Robert Bosch Gmbh - Branch In Italy
Robert Bosch LLC
Robert Bosch Ltda.
Rodacciai SpA
Rodastal Sp zoo
Roehm Chemical (Shanghai) Co. Ltd.
Roehm GmbH
Rogelein GmbH
Rohm Chemical (Shanghai) Co. Ltd.
Rohm Co. Ltd. (Kita-Kanto 1St Sales Office)
Rohm Co. Ltd., North Kanto First Sales Office
Rohm GmbH
Rohm Gmbh Sp. Zoo Oddzial W Polsce
Rohm Gmbh Sucursal En Espana
Rohm Semiconductor (Thailand) Co. Ltd.
Rohm Semiconductor Hong Kong Co. Ltd.
Rohm Semiconductor USA LLC
Rolling Wireless (HK) Ltd.
Rolling Wireless France SAS
Rolling Wireless Pte. Ltd.
Romwell Gmbh & Co. KG
Roncalli Viaggi Di Oroviaggi S Ben
Rosenberger Asia Pacific Electronic Co. Ltd.
Rosenberger Hochfrequenztechnik GmbH & Co. KG
RSD Pressings Ltd.
RTR LLC
Ruhlamat Automation Technologies
Ruian Hongke Xinde Electric Co. Ltd.
Rusemi LLC
Rutronik Electronics Asia HK Ltd.
Rutronik Elektronische Bauelemente GmbH
Ryosan Corp.

Ryosan Thailand Co. Ltd.
S Riko Automotive Hose Tecalon
S&T Corp.
S.Heaton Elecronictechnology
S.I.C.A. SAS
Saber Foundation Innovation Plastic
Sabic Innov Plast South AIC Plast
Sabic Innovative Plastics
Sabic Innovative Plastics BV
Sabic Innovative Plastics Mexico S de RL de CV
Sabic Innovative Plastics US LLC
Sacel SRL
Sacelest SRO
Sachsenenergie AG
SADA Transportes Armazenagens Ltda.
Sailian Die Casting (Kunshan) Co. Ltd.
Saito Seiki Co. Ltd.
Sakaiya - Thai Techno Plate Co. Ltd.
Sakaiya Corp.
Sakaiya De Mexico SA de CV
Salesforce.com Italy SRL
Saltillo Lamination SA de CV
Salzgitter Hydroforming Gmbh
Samsung C&T America Inc.
Samsung Electro-Mechanics (Shenzhen) Co. Ltd.
Samsung Electro-Mechanics Gmbh
Samsung Semiconductor Europe GmbH
Samu Korea Corp.
San Grato SPA
San Hua Development Co. Ltd.
San Ye Shilin Electric Machinery (Wuhan) Co. Ltd.
Sandhar Technologies Barcelona SL
Sango Auto Parts Mexico Sa De
Sankei Giken Kogyo Co. Ltd.
Sanko Electronics America Inc.
Sanko Industrial Automation
Sankyo Co. Ltd.
Sanpou Seiko Co. Ltd.
Sansin Manufacturing of Tennessee Inc.
Santomas Sdn Bhd
Santos Brasil Participacoes SA
Sanvito & Somaschini SpA
Sanwa Screen Nameplate Co. Ltd.
Sanwa Screen Nameplate Corp.
Sanyo Denki (Wuhan) Co. Ltd.
SAP Italia SpA
Sarrel PNA SAS
Sas Automotive Amiens
SAS Groupauto International
SAS Umicore Autocat France
Sasano Max Co. Ltd.
Savia Financiacion SA
SBE Varvit SpA
SCG Hong Kong Sar Ltd.
Schaeffler Mexico S de RL de CV
Schaeffler Technologies AG & Co. Kg
Schenker Deutschland AG
Scheuermann + H Brasil Tec Pec Est Dob Mol Ltd.
Schlaeger M-Tech GmbH
Scholar Fab
Schott AG
Scorpios Industria Metalurgica Ltda.
Sea Link Die Casting (Kunshan) Co. Ltd.
Sea Link International IRB Inc.
Sebemar I C Isolantes Ltda.
Secret De Est Negocios Da Fazenda
Secretaria Da Fazenda Do Est Do Amazonas
Secretaria de Estado da Fazenda
Secretaria De Finanzas Y Administracion Del Estado de Chihuahua
Secretaria Fazenda Estado Sao Paolo
Securitas Security Services USA Inc.
Segucen Servicios Integrales S de RI
Seica Automation SRL
Seica Electronics (Suzhou) Co. Ltd.
Select Arc Inc.
Semblex Corp.
Semiconductor Components Industries
Semos Software LLC
Senai
Senguzel Tur Otomotiv Ticaret Sanayi Ltd.
Senior UK Ltd. T/A Senior Flexonics
Sensata Technologies (Changzhou) Co. Ltd.
Sensata Technologies de Mexico S de RL de CV
Sensata Technologies Holland BV
Sepema S De RL De CV
Sequoia Automatic Inc.

Seris Service Tech Indis Ltda.
Seris Servicos Tecnicos Industriai
Sernet SpA
Serveo Industrial SLU
Service Key SpA
Servicios Industriales 3I S de RL M
Servicios Integrales De Inspeccion
Servico Nacional De Aprendizagem
Sews Mexico SA de CV
SFC Koenig Gmbh
SGF Süddeutsche Gelenkscheibenfabrik GmbH & Co. KG
SGK
Shandong Jinggong Electronic Technology Co. Ltd.
Shandong Nexteer Automotive Lubricants Co. Ltd.
Shandong Goldencell Electronics Technology Co. Ltd.
Shanghai Autoliv Automotive Safety Systems Co. Ltd.
Shanghai Bondit Fluid Equipment Co.
Shanghai Cat Culture Communication Co. Ltd.
Shanghai Changning, District of (China), State Taxation Administration, Taxation Bureau 19Th Taxation Office
Shanghai Chenlan Optoelectronic Devices Co. Ltd.
Shanghai Chugai Co. Ltd.
Shanghai Foreign Service (Group) Co.
Shanghai Huafeng Aluminum Co. Ltd.
Shanghai Huazhi Construction & Installation Co. Ltd.
Shanghai Jiuqian Industry Co. Ltd.
Shanghai Li An Import & Export Corp.
Shanghai Lian Nan Auto Accessories
Shanghai New Leap United Electronic Technology Co. Ltd.
Shanghai Nlo Logistics Co. Ltd.
Shanghai Pengchi Precision Machinery Co. Ltd.
Shanghai Siasun Robot Co. Ltd.
Shanghai Sunlight
Shanghai Sunlight Opto Device Co. Ltd.
Shanghai Sunlight Optoelectronic Device Cos.
Shanghai Victory Auto Heat-Transfer
Shanghai Waigaoqiao New Four Economic Development Co. Ltd.
Shanghai Xinding Trading Co. Ltd.
Shanghai Xiudro Automation Equipment Co. Ltd.
Shanghai Yinlun Heat Exchange System Co. Ltd.
Shanghai Yuwei Information Technology Co. Ltd.
Shanghai Ziming Intelligence Technology
Shanghai, City of (China), Pudong New Area Tax Bureau, Municipal Tax Service, State Taxation Administration, Tax Division Of The Free Trade Zone, First Tax Office
Shantou Gaowei Electronic Technology Co. Ltd.
Shantou Goworld Display
Shantou Goworld Technology Co. Ltd.
Shantou Ultrasonic Printed Circuit Board Co.
Sharp Devices Europe GmbH
Shelbyville Power Water & Sewerage Systems
Shell Italia Oil Products SRL
Shen Zhen Cosco Precision Plastic Mould Co. Ltd.
Shenlu (Shanghai) Materials Technology Co. Ltd.
Shenyang Changzu Electrical Systems Co. Ltd.
Shenzhen Acuway Molds Ltd.
Shenzhen Baikang Optical Co. Ltd.
Shenzhen Beijida Electronics Tech
Shenzhen First Barde Precision Moul
Shenzhen Fu Zhao Da Electronic
Shenzhen Hangsheng Electronics Co. Ltd.
Shenzhen Hesheng New Material Co.
Shenzhen Heshenghang New Material Technology Co. Ltd.
Shenzhen Liande Automation Equipment
Shenzhen Minsheng Gefco Logistics
Shenzhen Poleda Investment Co. Ltd.

Shenzhen Syncript Technology Co. Ltd.
Shenzhen Wei Chuangxin Technology
Shenzhen Yiqun New Material Co. Ltd.
Shenzhen Zhuolida Electronics Co.
Sherwin Williams Do Brasil Industries
Shimamura Co. Ltd.
Shin Etsu Polymer Singapore Pte. Ltd.
Shin-Etsu Polymer Europe BV (Shin-E)
Shinko Shoji Co. Ltd.
Shoji Manufacturing
Shoji Manufacturing Corp.
Shoyo Mizuho
SI Express Servizi Integrati SRL
Si Vale Mexico SA de CV
Siam Calsonic Co. Ltd.
Sichuan Chuannan Absorber Group Ltd.
Sichuan Fusheng Auto Parts Co.
Sichuan Hongji Optical Glass New
Siemens Industry Software Gmbh
Siemens Industry Software Inc.
Simerx Com E Assessoria Empresarial
Simerx HK Ltd.
Simple Burt (Dalian) Co Ltd.
Simpson Thacher & Bartlett LLC
Siram SpA
Sirion SRL
Sitronic Gmbh & Co Kg
SIV GmbH
SJ Plastic Tooling (International)
SJM Co. Ltd.
SJM Flex SA (Pty) Ltd.
Sjmflex De Mexico S de RL de CV
SK Hynix Deutschland GmbH
SKF de Mexico SA de CV
SKF Industrie SpA
SKF Seals Italy SPA
SKF USA Inc.
Skyworth Microelectronics Co. Ltd.
Slotter Industria de Embalagem Ltda.
Slovenska Sporitelna AS
Smart AE SA De CV
Smart Automotive SRO
Smart Manufacturing Solutions Ltd.
Smat Ltd.
SMR Plast Met Auto.Tec Turkey Pls.A
SMRC Automotive Interiors Japan Ltd.
SMRC Automotive Smart Interior Tech Thailand Ltd.
Snop Automotive Italy Srl
Sofra Yemek Üretim ve Hizmet
Sogo SpA
Sohbi Craft (Changshu) Co. Ltd.
Solalva Mecanica De Precisao SA
Solero Technologies Prostejov SRO
Soluciones & Tecnologias Aplicadas
Soluciones Integrales De Ingenieria
Soluções em Aço Usiminas SA
Solvay Fluor Mexico SA de CV
Solvay Gmbh
Solvera Gawel Technology SA
Sonplas Gmbh
Sopra Steria Group SpA
Souhatsu Cebu Manufacturing Inc.
SPEA SpA
Specialty Products Poland Sp. Zoo
Spectrum-Plastics
Spitai Electronics (Jiaxing) Co. Ltd.
SPJ Espejos y Cables Para Automocio
SPP CZ AS
Springfix Befestigungstechnick Gmb
Springfix Hungary Kft
SRG Global Liria SLU
SSI Schaefer Systems International Pte Ltd.
ST Microelectronics SA
St. Clair Technologies Inc.
Stalmax Spolka ZOO
Stamplast Group Srl
Stamplavras Industria e Comercio de Pecas Metalicas e Plasticas Ltda.
Stampline Metais Estampados Ltda.
Stamptec Industria e Comercio De Pecas Estampadas Ltda.
Standgreen Srl
Stanley Electric Sales of America Inc.
Star Tech Precision Mould Co. Ltd.
Starteam Global Germany Gmbh
Starteam Global Ltd.
Stat SpA
State Grid Huitong Jincai (Beijing)
State Grid Jiangsu Electric Power Co. Ltd. Wuxi Power Supply Branch
Steel & Trucks SA de CV

Steel Technologies Inc.
Stellantis Auto SAS
Stellantis Europe SPA
STMicroelectronics Asia Pacific Pte.
STMicroelectronics Asia Pacific Pte. Ltd.
STMicroelectronics Holding BV
STMicroelectronics International
STMicroelectronics International NV
Stredoslovenskã Energetika AS
Streparava SpA
Studio Torta SpA
Sumica Comercializadora SA de CV
Sumiriko Automotive Hose Poland Sp.
Sumiriko AVS Spain SAU
Sumisho Metalex Co. Ltd.
Sumisho Metalex Corp.
Sumitomo Electric Industries Ltd.
Sumitomo Electric Wiring
Sumitronics Corp.
Summerer Technologies GmbH & Co. Kg
Summit Logistics Group LLC
Sun Packaging USA LLC
Sunderland, City of, England
Sunlit Industries Co. Ltd.
Sunlit Industries Inc.
Suntec Co. Ltd.
Sunway Precision Industries USA
Superior Fastenings System
Surface Mount Technology Europe
Surtec North East Ltd.
Suzhou Elcom Automation Technology
Suzhou Industrial Park
Suzhou Lingfu Aluminum Co. Ltd.
Suzhou Ruigao New Material Co. Ltd.
Suzhou Shengxidun Electronics Technology Co. Ltd.
Suzhou Tegore Electronic Co. Ltd.
Suzhou Tuoya Electronics Co. Ltd.
Suzhou Zhongjie Automotive Parts Co. Ltd.
Suzuyo & Co. Ltd.
SZP Plast Industries Sp. Zoo Sp.K
TA America Corp.
Tadesan SL
Taes Sro
Taiko Electronics Japan LLC
Taiyo Yuden Co. Ltd.
Taizhou Xinteng Oil Pump Co. Ltd.
Talent Solutions SRO
Tanaka Paper Industry Co. Ltd.
Tanger Automotive City
Tanger Med Utilities
Tata Consultancy Services Japan
Tata Elxsi Ltd.
Tata Technologies Inc.
Tatsuta Chemical Co. Ltd.
Tauron Dystrybucja SA
Tauron Dystrybucja Spolka Akcyjna
Tauw Italia Srl
Tazzetti SPA
TDK Corp.
TDK Corp. of America
TDK Europe GmbH
TDK Hongkong Co. Ltd.
TDM Transformation Decoupage De Metaux SRL
TE Connectivity Brasil Indústria de Eletrônicos Ltda.
TE Connectivity Electronics Spain S
TE Connectivity India Pvt. Ltd.
TE Connectivity Italia Distribution
TE Connectivity Solutions Gmbh
TE.DAS SRL
Techlnsights USA Inc.
Technical Sealing System
Technical Sealing System Foam Mexico
Technical Sealing System Poland Sp. Zoo
Techniplast Sp.ZOO
Techniques Surfaces Andrezieux
Techno Associe de Mexico SA de CV
Technoglas Produktions Gesellschaft
Technopro Inc.
Techpol Srl
Tecnomeccanica Crevalcore SpA
Tecnomeccanica Crevalcore SRL
Tecnomeccanica SpA
Tecnometal Srl
Tecnopresse SRL
Tekmart Integrated Manufacturing Services
Teknia Kalisz Sp. Zoo
Tekno Alfa SRL
Teksid Iron Poland Sp.ZOO
Teksid Iron Poland Spolka ZOO

Telecom Italia SpA
Telos GS SPA
Tenaga Nasional Berhad
Tenneco Clean Air Spain SL
Tenneco Sistemas Automotivos Ltda.
Tensho Electric Co. Ltd.
Termaco Terminais Mar de Containers e Serv Aces Ltda.
Termaco Terminais Marítimos de Containers e Serviços Acessórios Ltda.
Tesoreria De La Federacion
Testing Technologies SRL
Tex Fibras Industria e Comercio de Componentes Para Escapamento Automotivo Ltda.
Texas Instruments China Sales Ltd.
Texas Instruments EMEA Sales GmbH
Texas Instruments Southeast Asia Pte Ltd.
Texin (Hongkong) Electronics Co. Ltd.
Textape Inc.
TGK Co.
Thai Marujun Co. Ltd.
Thai Mitsuwa Public Co. Ltd.
Thai Murata Electronics Trading Ltd.
Thai Nissin Mold Co. Ltd.
Thermalex Inc.
Thyssenkrupp Brasil Ltda.
Thyssenkrupp Materials Iberica SA
Thyssenkrupp Materials Poland SA
Thyssenkrupp Presta Chemnitz Gmbh
Thyssenkrupp Springs & Stabilizers
TI Group Automotive Systems
Tianjin Sanhuan Lucky New Materials Inc.
Tianma Micro Electronics Hong Kong
Tianma Microelectronics Co. Ltd.
Tianma Micro-Electronics Co. Ltd.
Tiberina Sangro SRL
Tigerpoly Industria De Mexico SA De CV
Time Glory Trading Ltd.
TMC C.H. Robinson Co. Inc.
TMW Corp.
TNL Express SA de CV
Tokai Denka Kogyo Co. Ltd.
Tokai Kogyo Co. Ltd.
Tokai Kogyo Corp.
Tokyo Braze Co. Ltd.
Tokyo Byoken Co. Ltd.
Tokyo Sangyo Machinery SA de CV
Toledo Tool & Die Co. Inc.
Tomihisa Wireless Electric Co. Ltd.
Tongling Onbole PCB Co. Ltd.
Tongzhi Electronics Technology (Xiamen) Co. Ltd.
Topura Co. Ltd.
Torch Auto Parts Co. Ltd.
Torneria Automatica Alfredo
Torneria Serra SRL
Toshiba Corp.
Toshiba Electronics Europe Gmbh
Toshiba Europe Gmbh
Toshin Corp.
To-Top Electronics (Shenzhen) Co. Ltd.
Tottser Tool & Manufacturing Inc.
Tottser-Iroquois Industries LLC
Towa Electric Co. Ltd.
Toyo Seiko Co. Ltd.
Toyo Tanso Mexico SA de CV
Toyota Material Handling
Toyota Motor Corp.
Toyota Tsusho Advanced Electronics (Shanghai) Co. Ltd.
Toyota Tsusho Mexico SA De CV
Toyota Tsusho Nexty
Toyota Tsusho Nexty Electronic
Toyota Tsusho Nexty Electronics America Inc.
Toyoyo Seiko Co. Ltd.
TPM Srl
TQ-1 de Mexico SA de CV
TR Fastenings Ltd.
TR Italy SpA
TRA Technology Robot Automation
Traca Aguascalientes SA de CV
Trafime SpA
Trale SRL
Tramontina Eletrik SA
Transfer International Staff KS
Transformaciones Metalurg Norma SA
Transmec de Bortoli Group
Transmec De Bortoli Group Espana SA
Transportadora Norte De Chihuahua SA

Transportadora Nuevo Milenio SA de CV
Transportation Solutions Group LLC
Transporte Empresarial, Escolar y Empresarial Toluca
Transportes Translovato Ltda.
Transports Chaveneau Bernis
Trauen Plasticos Industria e Comercio
Travelers Indemnity Co., The
Treasure (Shantou) Electronic Technology
Treck Automotive de Mexico S de RL
Trend Kurumsal Hizmetler AS
TRI Electronics (Shenzhen) Co. Ltd.
Triangle Rubber Co. LLC
Trico Ltd.
Trigo Quality Solutions US Inc.
Trinity Mfg S de RL de CV
Trinity Shipping Co.
Truform Manufacturing LLC
Trumpf SRL
TTI Inc.
Tubificio Di Terni SRL
Tubocerto Industria Trefilados Ltda.
Tubopartes Conformacao De Metais Ltda.
Tugcelik Aluminyum Ve Metal Mamulleri Sanayi Ve Ticaret AS
Tunisian Telecom Electric International SA
Tus24 Sp Zoo
Tyco Electronics (Shanghai) Co. Ltd.
Tyco Electronics Mexico S de RL de CV
UAB Hella Lithuania
UACJ Dongyangguang (Shaoguan) Aluminum Sales Co. Ltd.
UACJ Elval Heat Exchanger Materials GmbH
UACJ Extrusion Czech SRO
UIHJ Dongyang Sunshine (Shaoguan) Aluminum Sales Co. Ltd.
Ultinon Motion de Iberia SL
Ultinon Motion Germany GmbH
Ultinon Motion Italy SRL
Ultinon Motion Poland SA
UMC Electronics (Thailand) Ltd.
UMC Electronics Co. Ltd.
Umicore AG & Co. Kg
Umicore Shokubai USA Inc.
Un Mondo Di Avventure Srl
Uni Trade Brokers SC
Uniadex Inc.
Unicorn Electronic (Shenzhen) Co. Ltd.
UniCredit Factoring SpA
Unifloor Krzysztof Bak
Unifrax Brl Ltda.
Unifrax Emission Control
Unifrax I LLC
Unigel Plasts SA
Uni-Mecc SRL
Unimed Campinas Cooperativa De Trabalho Medico
Unimed Lavras Cooperativa Trabalho Medico
Unipres Corp.
Unipres Inc.
Unipres Mexicana SA de CV
Unipres Thailand Co. Ltd.
United Kingdom, Government of the, HMRC Vat
United States, Government of the, Department of the Treasury, Bureau of the Fiscal Service, Central Treasury
Unitehnica SRL
Universal Co. Ltd.
Universal DPL Wuhu Industrial Co. Ltd.
Universal Global Technology
Universal Scientific Industrial Co. Ltd.
Universal Scientific Industrial de Mexico SA de CV
Universal Wuhu Industrial Co. Ltd.
University of Nottingham
Used Car Locadora De Veiculos Ltda.
Usinas Siderurgicas De Minas Gerais SA
Usinas Siderurgicas Minas Gerais
Usuki Transport Co. Ltd.
Utac Italy SRL
Uvet Global Businesstravel SPA
Uzan Elektrik Mak. Otom.San.Tic.Ltd.
Vacuum Process Material de Mexico
Vacuum Process Material LLC
Valeo Comfort & Driving Assistance System (Thailand) Ltd.
Valeo Comfort Driving Assistance Systems (Guangzhou) Co. Ltd.
Valeo Japan Co. Ltd.

Valeo Japan Corp.
Valeo Niles America Wintechinc
Valeo North America (Rio Bravo)
Valeo North America Inc.
Valeo Sc2N
Valeo Schalter Und Sensoren Gmbh
Valeo Termico SAU
Valfsan Dis Ticaret Ltd. Sti.
Vallourec Tubos Industriais Ltda.
Valor Hong Kong Co. Ltd.
Vantec Corp.
Vantec Logistics Mexico SA de CV
Var Industries SRL
Varitronix (Heyuan) Display Technology
Varitronix Ltd.
Vector Automotive Technology
Vector Informatik Gmbh
Vector Italia Srl
Vema GmbH & Co. KG
Vendor Myr
Ventana Serra SA De CV
Ventana Serra SA de CV (Sin Retencion)
Venture Express Inc.
Veritiv Packaging Solutions
Verlan SA
Vestiduras Universales
VIA Optronics GmbH
Via Optronics LLC
Vibe Recruit Ltd.
Vibracoustic Spain Sau
Victora Auto Private Ltd.
Victory Giant Technology
Victory Giant Technology (Hui Zhou)
Vimos Technologies Gmbh
Vishay Americas Inc.
Vishay Europe Sales GmbH
Vishay Intertechnology Asia Pte. Ltd.
Visteon Japan Co. Ltd.
Visteon Japan KK
Vitesco Automotive Changchun Co. Ltd.
Vitesco Technologies (Changchun) Co. Ltd.
Vitesco Technologies Czech Republic
Vitesco Technologies USA LLC
Voice Display Company Japan Co. Ltd.
Volkswagen De Mexico SA de CV
VSP-KOVO SRO
Wachtell Lipton Rosen & Katz
Wagner Automotiv d.o.o. Gradačac
Wai Chi Opto Technology (Shenzhen) Ltd.
Wally International Inc.
Watanabe Trading Co. Ltd.
Weizhi Optoelectronics (Shenzhen) Co. Ltd.
Wellfar Engine Parts Co. Ltd.
Wenton Industrial Equipment (Jiangsu) Co. Ltd.
Wenzhou Huaqiang Auto Parts Co. Ltd.
Wenzhou Huirun Import & Export Co. Ltd.
Weppler Filter Gmbh
West Side Viagens E Turismo Ltda.
Wetzel SA
WeWork Italy SRL
White Martins Gases Industriais Do
White Martins Gases Industriais Ltda.
Wilhelm Plastic Gmbh & Co. KG
Wintech Inc.
Wipro Japan KK
Wipro Ltd.
Wipro Ltd. Filiale Italiana
Wise Harmony Technology Co. Ltd.
Witte Automotive Bulgaria Eood
Witzenmann Brl Ltd.
Witzenmann Gmbh
WL Gore & Associates Gmbh
Wonder Auto (Poland) Co. Ltd. Spolka ZOO
Woodpel Industria De Embalagens Ltd.
Woori M-Tech Co. Ltd.
WSP Italia Srl
Wuhan Boaosi Precision Automation Co. Ltd.
Wuhan China Star Optoelectronics Technology Co. Ltd.
Wuhan Dongya Synthesis Automotive Parts Co. Ltd.
Wuhan East Asia Synthetic Automotive Components Co. Ltd.
Wuhan Guangjia Automotive Trim Co. Ltd.
Wuhan Huaxing Optoelectronics Technology Co. Ltd.
Wuhan Kotei Informatics Co. Ltd.
Wuhan Mingke Jingji Auto Parts Co. Ltd.

Wuhan Mingke Precision Automotive Parts Co. Ltd.
Wuhu Bokang Automobile Components
Wuhu Changxiang Rubber & Plastic Co. Ltd.
Wuhu Foresight Technology Co. Ltd.
Wuhu Fusai Technology Co. Ltd.
Wuhu Haoxin Auto Parts Co. Ltd.
Wuhu Housing Provident Fund Management Center
Wuhu Huaxia Construction
Wuhu Jingfu Industry Trade Co. Ltd.
Wuhu Jinyi Machinery Co. Ltd.
Wuhu Pengxiang Packaging Material
Wuhu Sepstar Electronics Co. Ltd.
Wuhu Silver Lake Industrial Co. Ltd.
Wuhu Xinquan Automotive Trim System Co., Ltd. Dalian Branch
Wuhu Yusei Plastic Mold Co. Ltd.
Wus International Co. Ltd.
WUS Printed Circuit (Kunshan) Co. Ltd.
Wuxi Gongxin Human Resources Service Co. Ltd.
Wuxi Kede Packaging Co. Ltd.
Wuxi Luhang Shitong Supply Chain Management Co. Ltd.
Wuxi Norman Automotive Electronics Technology Co. Ltd.
Wuxi Talkey Heat Exchanger Technology Co. Ltd.
Wuxi Talqi Heat Exchanger Technology Co. Ltd.
Wuxi Xinli Labor Dispatch Co. Ltd.
Wuxi Zhongzhuo Intelligent Technology Co. Ltd.
WW Grainger Inc.
XGM Corp. Ltd.
Xiamen Fultong Automotive Parts Co.
Xiamen Oudelang Auto Parts Co. Ltd.
Xiangyang Baojinshan Hardware Products Co. Ltd.
Xiangyang Guangjia Automotive Accessories Co. Ltd.
Xiangyang Guangjia Automotive Trim Co. Ltd.
Xiaogan Sanyang Plastic Technology Co. Ltd.
Xinglu International Trade (Shanghai) Co. Ltd.
Xiuzhuo Automation Equipment (Hubei)
XPO Transport Solutions Italy SRL
Yageo Europe BV
Yamaha Corp. of America
Yamaso Co. Ltd.
Yamauchi Seiki Co. Ltd.
Yamazaki Metal Industries Co. Ltd.
Yanfeng Visteon Automotive Electronics Co. Ltd.
Yangzhou Focus Shock Absorber Co. Ltd.
Yangzhou Yangjie Electronic Technology
Yantai Dongxing Air Conditioner Tube Co. Ltd.
Yantai Runfuxiang Oil Seal Co. Ltd.
Yantai Shijie Auto Parts Co. Ltd.
Yantai Shijie Automotive Parts Co. Ltd.
Yantai SJM Co. Ltd.
Yantai Winhere Auto-Part Manufacturing
Yantai Zhenghai Magnetic Material
Yaskawa Mexico SA de CV
Yaskawa UK Ltd.
Yazaki Corp.
Yazaki Europe Ltd.
Yazaki North America Inc.
Yejia Optical Technology (Guangdong) Co. Ltd.
Yijin Xiangyang Industrial Co. Ltd.
Yinbang Clad Material Co. Ltd.
Yonghao Optic & Electronic Co. Ltd.
Youke Advertising Graphic (Shenzhen) Co. Ltd.
YSP Corp.
Yusei Mold Inc.
Zalesi AS
Zannini Poland Sp. Zoo
Zatorcal SLU
Zeibina Kunststoff-Technik
Zentralverband Elektrotechnik
Zes Zollner Electronic SRL
ZF Automotive Brasil Ltda.
ZF Automotive Czech SRO
ZF Automotive Italia SRL

ZF Chassis Technology Sa De CV
ZF Friedrichshafen AG
ZF Lemforder TLM Dis Ticaret Ltd. St.
ZF Sachs Espana SA
ZF Sachs Italia SpA
Zhangjiakou Powsea New Energy-Tech
Zhangjiang Longyuan Import & Export Co. Ltd.
Zhejiang Baikang Optical Co. Ltd.
Zhejiang Bicom Opotics Co. Ltd.
Zhejiang Century Huatong Automotive Parts Co. Ltd.
Zhejiang Dadongwu Auto Electric Motor Co. Ltd.
Zhejiang Debang Automotive Lighting Co. Ltd.
Zhejiang Deming Automobile Parts
Zhejiang Deye Automobile Parts Co.
Zhejiang Gold Intelligent Suspension Corp.
Zhejiang Ruitai Suspension System Technology Co. Ltd.
Zhejiang Saihao Industrial Co. Ltd.
Zhejiang Saihao Industrial Trade Co. Ltd.
Zhejiang Sheng'An Precision Technology Co. Ltd.
Zhejiang Simtek Auto Electronic Co. Ltd.
Zhejiang Tospo Automotive
Zhejiang Wanfeng
Zhejiang Winsafe Automotive
Zhejiang Xinbao Automotive
Zhejiang Ya Zhi Xing Automobile
Zhejiang Yongxin Electric Co. Ltd.
Zhengzhou Zhuoda Automotive Parts Manufacturing Co. Ltd.
Zhenyu (Wuhu) Industry Co. Ltd.
Zhongli North America Inc.
Zhongshan Forster Industrial Co. Ltd.
Zhuang Xin Wan Feng (China) Trading Co. Ltd.
Zhuhai Xinhao Precision Engineering
Zhuo Neng Electronics (Taicang) Co. Ltd.
ZKH Industrial Supply Co. Ltd.
ZKW Lichtsysteme GmbH
ZKW Slovakia SRO
Zlã-N Precision SRO
Zlin Precision SRO
Zollner Electronic (Taicang) Co. Ltd.
Zollner Electronics Costa Rica Ltda.
Zollner Electronics Inc.
Zollner Elektronik Gyarto Es Szolgaltato Kft.
Zollner Elektronik Gyártó és Szolgáltató Korlátolt Felelosségu Társaság

Schedule 2

Disclosures

SCHEDULE II

MARELLI HOLDINGS CO., LTD.
HILCO DISCLOSURES

a. Affiliates of Hilco employ the following individuals who were previously associated with the Bankruptcy and Corporate Restructuring section of the law firm of Young Conaway Stargatt & Taylor, LLP ("YCST") in Wilmington, Delaware: (i) Ian S. Fredericks, Chief Executive Officer of Hilco Merchant Resources, LLC, and (ii) David Peress, Executive Vice President of Hilco IP Services, LLC. Mr. Fredericks and Mr. Peress left YCST in 2008 and 2000, respectively. While at YCST, the Honorable Brendan Linehan Shannon and the Honorable John Dorsey were partners in the Bankruptcy and Corporate Restructuring section.

b. Hilco IP Services, LLC, an affiliate of Hilco, has provided patent advisory services to Debtors.

c. While at Ashby & Geddes PC, the Honorable Karen Owens provided legal services to HVS and/or affiliates of HVS in matters unrelated to the Debtors and these chapter 11 cases.

d. Affiliates of Hilco are parties to a credit facility under Wells Fargo Bank, N.A. is a participatory lender.

e. In matters unrelated to the Debtors, Hilco Valuation Services, LLC, and/or its subsidiaries have performed or are currently performing appraisal, advisory, consulting, valuation, field examination, disposition or liquidation services for, (or related to loans made by) or to the following entities: (i) Deutsche Bank AG, (ii) Wells Fargo Bank NA, (iii) Proper Group International LLC, (iv) Johnson Matthey PLC, (v) [redacted] (vii) Clark Hill PLC, (viii) Jump Auto Holdings, LLC d/b/a Solero Technologies f/k/a Borg Warner, Inc, which may be an affiliate of Solero Technologies Prostejov SRO (ix) [redacted] (x) Chinatool UK, (xi) Cooper Standard Automotive, (xii) Exel Inc., (xiii) Johnson Matthey, (xiv) Labone Castleside Ltd., (xv) Orora Packaging Solutions, (xvi) PJT Partners LP, (xvii) Plastikon Industries, Inc., (xviii) Toledo Tool & Die Co. Inc., (xix) Toyota Tsusho America, (xx) Vitesco Technologies, (xxi) XPO Transport Solutions Italy SRL, which may be an affiliate of XPO, (xxii) ZF Automotive, which may be affiliated with ZF Automotive Brasil Ltda., ZF Automotive Czech SRO, ZF Automotive Italia SRL, ZF Chassis Technology Sa De CV, ZF Friedrichshafen AG, ZF Lemforder TLM Dis Ticaret Ltd. St., ZF Sachs Espana SA, and/or ZF Sachs Italia SpA (xxiii) Valeo Group, with may be an affiliate of Valeo SE, Valeo Comfort & Driving Assistance System (Thailand) Ltd., Valeo Comfort Driving Assistance Systems (Guangzhou) Co. Ltd., Valeo Japan Co. Ltd., Valeo Japan Corp., Valeo Niles America Wintechinc, Valeo North America (Rio Bravo), Valeo North America Inc., Valeo Sc2N, Valeo Schalter Und Sensoren Gmbh, and/or Valeo Termico SAU, and (xxiv) Morgan, Lewis & Bockius LLP.

f. In matters unrelated to the Debtors, an affiliate of Hilco, Hilco IP Services, LLC has performed or is currently performing appraisal, advisory, disposition or IPv4 brokerage services for or to for or to (i) AON, (ii) Wipro Technologies, (iii) W.W. Grainger and (iv) Morgan, Lewis & Bockius LLP. Additionally, Hilco IP Services, LLC is a leading broker in IPv4 addresses and maintains an IPv4 marketplace. In the course of providing such IPv4 brokerage services, Hilco IP Services, LLC may have transacted, and may in the future transact, with one or more of the parties-in-interest in matters unrelated to these chapter 11 cases.

g. In matters unrelated to the Debtors, Hilco's affiliate, Hilco Real Estate, LLC ("HRE") and/or its subsidiaries have performed or are currently performing real estate advisory services for (or related to loans made by or to) (i) AIG, (ii) Pacific Investment Management Company, LLC, (iii) Morgan, Lewis & Bockius LLP, and (iv) SGK. Additionally, HRE and its affiliates provide lease acquisition, disposition, and restructuring services to commercial real estate clients. In the course of providing such services, HRE and its affiliates may have transacted, and may in the future transact, with one or more of the parties-in-interest identified as landlords.

h. In matters unrelated to the Debtors, Hilco's affiliates, Hilco Global Professional Services, LLC and Getzler Henrich & Associates LLC and/or their subsidiaries have performed or are currently performing consulting and advisory services for or to Morgan, Lewis & Bockius LLP.

i. From time to time, Hilco and/or its affiliates have collaborated with or engaged the professional services of: (i) Ashby & Geddes PA, (ii) Alix Partners, (iii) Alston & Bird, LLP, (iii) Burr and Forman LLP, (iv) Dykema Gossett PLLC, (v) Buchalter, A Professional Corp., (vi) Ballard Spahr LLP, (vii) Dickinson Wright PLLC, (viii) Mayer Brown, (ix) K& L Gates LLP, (x) Fox Rothschild LLP, (xi) Foley & Lardner LLP, (xii) Faegre Drinker Biddle & Reath LLP, (xiii) Morris James LLP, (xiv) Munsch Hardt Kopf & Harr PC, (xv) Pachulski Stang Ziehl & Jones LLP, (xvi) Rochelle McCullough LLP, (xvii) Troutman Pepper Locke LLP, (xviii) Stradley, Ronon, Stevens & Young LLP, (xviv) Saul Ewing LLP, (xx) Sheppard Mullin Richter & Hampton LLP, (xxi) Womble Bond Dickinson US LLP, (xxii) Stevens & Lee PC, (xxiii) Kirkland & Ellis LLP, (xxiv) Davis Polk & Wardwell LLP, (xxv) Cole Schotz PC, (xxvi) Paul Hastings LLP, (xxvii) Baker & McKenzie LLP, (xxviii) Houlihan Lokey Inc., (xxix) White & Case LLP, (xxx) Milbank LLP, (xxxi) Frost Brown Todd LLC, (xxxii) Eversheds Sutherland Ltd., (xxxiii) Fasken Martineau DuMoulin LLP, (xxxiv) Greenberg Traurig LLP, (xxxv) Ernst & Young LLP, (xxxvi) Jenner & Block LLP, (xxxvii) Jones Day, (xxxviii) Wachtell Lipton Rosen & Katz, (xxxix) Reed Smith LLP, (xl) Simpson Thacher & Bartlett LLC, (xli) Morgan, Lewis & Bockius LLP, and (xlii) FBT Gibbons LLP in matters unrelated to the Debtors.

j. Because of the magnitude of the entire creditor list in these chapter 11 cases, it is possible that Hilco and/or its affiliates may represent or may have represented other creditors of the Debtors but does not represent any such creditors in connection with these chapter 11 cases. Hilco and/or its affiliates presently or in the past have served as a professional person in other matters, wholly unrelated to the Debtors or these chapter 11 cases, in which other attorneys, accountants and other professionals of the Debtors, creditors, or other parties in interest may have also served or serve as professional persons.

IN THE UNITED STATES BANKRUPTCY COURT
FOR THE DISTRICT OF DELAWARE

In re:	)	Chapter 11
MARELLI AUTOMOTIVE LIGHTING USA LLC, *et al.*,[1]	)	Case No. 25-11034 (CTG)
Debtors.	)	(Jointly Administered)
	)	**Hearing Date: To be determined**
	)	**Obj Deadline: December 7, 2026 at 4:00 p.m. (ET)**

NOTICE OF APPLICATION OF DEBTORS FOR ENTRY OF AN ORDER (I) AUTHORIZING THE RETENTION AND EMPLOYMENT OF HILCO VALUATION SERVICES, LLC AS INVENTORY APPRAISER AND FIELD EXAMINER EFFECTIVE AS OF APRIL 13, 2026, (II) WAIVING CERTAIN REQUIREMENTS IMPOSED BY LOCAL RULE 2016-1, AND (III) GRANTING RELATED RELIEF

PLEASE TAKE NOTICE that, on November 16, 2026 the above-captioned debtors and debtors in possession (collectively, the "Debtors" and together with their non-debtor affiliates, the "Company") filed the *Application of Debtors for Entry of an Order (I) Authorizing the Retention and Employment of Hilco Valuation Services, LLC as Inventory Appraiser and Field Examiner Effective as of April 13, 2026, (II) Waiving Certain Requirements Imposed by Local Rule 2016-1, and (III) Granting Related Relief* (the "Application") with the United States Bankruptcy Court for the District of Delaware (the "Court").

PLEASE TAKE FURTHER NOTICE that any responses to the Application must be in writing and filed with the Clerk of the United States Bankruptcy Court for the District of Delaware, 824 North Market Street, Third Floor, Wilmington, Delaware 19801, and served upon the

[1] A complete list of each of the Debtors in these chapter 11 cases may be obtained on the website of the Debtors' claims and noticing agent at https://www.veritaglobal.net/Marelli. The location of Marelli Automotive Lighting USA LLC's principal place of business and the Debtors' service address in these chapter 11 cases is 26555 Northwestern Highway, Southfield, Michigan 48033.

undersigned, so as to be received on or **before 4:00 p.m. (prevailing Eastern Time) on December 7, 2026**.

PLEASE TAKE FURTHER NOTICE that at the same time, you must also serve a copy of the response or objection upon: (a) the Debtors, Marelli Automotive Lighting USA LLC, 26555 Northwestern Highway, Southfield, Michigan 48033, Attn.: John Nicholson (john.nicholson@marelli.com); (b) counsel to the Debtors, Kirkland & Ellis LLP, 333 West Wolf Point Plaza, Chicago, Illinois 60654, Attn.: Spencer A. Winters, P.C. (spencer.winters@kirkland.com), and Kirkland & Ellis LLP, 601 Lexington Avenue, New York, New York 10022, Attn.: Nicholas M. Adzima (nicholas.adzima@kirkland.com) and Evan Swager (evan.swager@kirkland.com); (c) co-counsel to the Debtors, Pachulski Stang Ziehl & Jones LLP, 919 North Market Street, 17th Floor, P.O. Box 8705, Wilmington, Delaware 19899 (Courier 19801), Attn.: Laura Davis Jones (ljones@pszjlaw.com), Timothy P. Cairns (tcairns@pszjlaw.com), and Edward A. Corma (ecorma@pszjlaw.com); (d) the U.S. Trustee, 844 King Street, Suite 2207, Lockbox 35, Wilmington, Delaware 19801, Attn.: Jane Leamy (Jane.M.Leamy@usdoj.gov) and Timothy J. Fox, Jr. (timothy.fox@usdoj.gov); (e) counsel to the DIP Agent, Mayer Brown LLP, 1221 Avenue of the Americas, New York, New York 10020-1001, Attn.: Jason Elder (jason.elder@mayerbrown.com); (f) counsel to Mizuho Bank, Ltd., in all capacities other than as Prepetition Agent, Davis Polk & Wardwell LLP, 450 Lexington Avenue, New York, New York 10017, Attn.: Timothy Graulich (timothy.graulich@davispolk.com) and Richard J. Steinberg (richard.steinberg@davispolk.com); (g) counsel to Mizuho Bank, Ltd., in its capacity as Prepetition Agent, Young Conaway Stargatt & Taylor, LLP, 1000 North King Street, Wilmington, Delaware 19801, Attn.: Robert S. Brady (rbrady@ycst.com) and Andrew L. Magaziner (amagaziner@ycst.com); (h) counsel to the Ad Hoc Group of Senior Lenders, (i) Akin

Gump Strauss Hauer & Feld LLP, One Bryant Park, New York, New York 10036, Attn.: Ira S. Dizengoff (idizengoff@akingump.com) and Anna Kordas (akordas@akingump.com), (ii) Akin Gump Strauss Hauer & Feld LLP, 2001 K Street NW, Washington, D.C. 20006, Attn.: Scott Alberino (salberino@akingump.com), Kate Doorley (kdoorley@akingump.com), and Alexander F. Antypas (aantypas@akingump.com); and (iii) Cole Schotz P.C., 500 Delaware Avenue, Suite 600, Wilmington, DE 19801, Attn.: Justin R. Alberto (jalberto@coleschotz.com) and Stacy L. Newman (snewman@coleschotz.com); (i) counsel to the Sponsors, Paul, Weiss, Rifkind, Wharton & Garrison LLP, 1285 Avenue of the Americas, New York, New York 10019-6064, Attn.: Brian S. Hermann (bhermann@paulweiss.com) and Jacob Adlerstein (jadlerstein@paulweiss.com); and (j) co-counsel to the Committee, (i) Paul Hastings LLP, 200 Park Avenue, New York, New York 10166, Attn.: Kristopher M. Hansen (krishansen@paulhastings.com), Gabriel E. Sasson (gabesasson@paulhastings.com), Daniel Ginsberg (danielginsberg@paulhastings.com), and Xue (Annie) Yu (xueyu@paulhastings.com), and (ii) Morris James LLP, 3205 Avenue North Blvd., Suite 100, Wilmington, Delaware 19803, Attn.: Eric J. Monzo (emonzo@morrisjames.com), Jason S. Levin (jlevin@morrisjames.com), and Siena B. Cerra (scerra@morrisjames.com).

PLEASE TAKE FURTHER NOTICE THAT, IF AN OBJECTION IS PROPERLY FILED AND SERVED IN ACCORDANCE WITH THE ABOVE PROCEDURES, A HEARING WILL BE HELD ON A DATE TO BE DETERMINED BEFORE THE HONORABLE CRAIG T. GOLDBLATT, UNITED STATES BANKRUPTCY JUDGE FOR THE DISTRICT OF DELAWARE, 824 NORTH MARKET STREET, COURTROOM #7, THIRD FLOOR, WILMINGTON, DELAWARE 19801. ONLY OBJECTIONS MADE IN WRITING AND TIMELY FILED WILL BE CONSIDERED BY THE BANKRUPTCY COURT AT SUCH HEARING.

IF YOU FAIL TO RESPOND IN ACCORDANCE WITH THIS NOTICE, THE COURT MAY GRANT THE RELIEF DEMANDED BY THE APPLICATION WITHOUT FURTHER NOTICE OR HEARING.

[*Remainder of page intentionally left blank*]

Dated: November 16, 2026
Wilmington, Delaware

/s/ Laura Davis Jones

PACHULSKI STANG ZIEHL & JONES LLP
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