IN THE UNITED STATES BANKRUPTCY COURT
FOR THE DISTRICT OF DELAWARE

In re:	Chapter 11
MARELLI AUTOMOTIVE LIGHTING USA LLC., *et al.,*[1]	Case No. 25-11034 (CTG)
	(Jointly Administered)
Debtors.	**Obj. Deadline: December 16, 2026 at 4:00 p.m. (ET)** **Hearing Date: To be scheduled if necessary**

SUMMARY OF FIFTH INTERIM APPLICATION OF FTI CONSULTING, INC., FINANCIAL ADVISOR TO THE OFFICIAL COMMITTEE OF UNSECURED CREDITORS, FOR ALLOWANCE OF COMPENSATION FOR SERVICES RENDERED AND REIMBURSEMENT OF EXPENSES INCURRED FOR THE PERIOD FROM JULY 1, 2026 THROUGH SEPTEMBER 30, 2026

Name of Applicant:	FTI Consulting, Inc.
Authorized to provide professional services to:	Official Committee of Unsecured Creditors
Date of Retention:	August 11, 2025, effective as of June 27, 2025
Period for which compensation and reimbursement are sought:	July 1, 2026 through September 30, 2026
Amount of compensation sought as actual, reasonable, and necessary:	$2,563,336.00
Amount of expense reimbursement sought as actual, reasonable, and necessary:	$36,677.03

This is an: ___ monthly __X__ interim ___final application

[1] A complete list of each of the Debtors in these chapter 11 cases may be obtained on the website of the Debtors' claims and noticing agent at https://www.veritaglobal.net/Marelli. The location of Marelli Automotive Lighting USA LLC's principal place of business and the Debtors' service address in these chapter 11 cases is 26555 Northwestern Highway, Southfield, Michigan 48033.

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SUMMARY OF MONTHLY FEE APPLICATIONS FILED DURING THE INTERIM PERIOD JULY 1, 2026 – SEPTEMBER 30, 2026

Date Filed Docket No.	Period Covered	Requested		Paid		Outstanding	
		Fees	Expenses	Fees (80%)	Expenses (100%)	Fees	Expenses
9/9/2026 Docket #2679	7/1/2026 - 7/31/2026	$ 992,167.50	$ 13,211.03	$ 793,734.00	$ 13,211.03	$ 198,433.50	$ -
10/15/2026 Docket #2845	8/1/2026 - 8/31/2026	$ 795,342.00	$ 12,339.28	$ -	$ -	$ 795,342.00	$ 12,339.28
11/3/2026 Docket #2922	9/1/2026 - 9/30/2026	$ 775,826.50	$ 11,126.72	$ -	$ -	$ 775,826.50	$ 11,126.72
Total		**$ 2,563,336.00**	**$ 36,677.03**	**$ 793,734.00**	**$ 13,211.03**	**$ 1,769,602.00**	**$ 23,466.00**

COMPENSATION BY TIMEKEEPER DURING THE FIFTH INTERIM PERIOD

Professional	Position	Billing Rate	Total Hours	Total Fees
Diaz, Matthew	Senior Managing Director	$ 1,495	166.6	$ 249,067.00
Scruton, Andrew	Senior Managing Director	1,495	70.6	105,547.00
Woodward, David	Senior Managing Director	1,495	24.8	37,076.00
Rauscher, Heiko	Senior Managing Director	1,345	206.5	277,742.50
Cheng, Earnestiena	Managing Director	1,115	187.5	209,062.50
Eisenberg, Jacob	Director	1,000	269.3	269,300.00
Luangkhot, Timothy	Director	1,000	4.1	4,100.00
Aas, Calvin	Director	940	178.0	167,320.00
Duwenhorst, Johannes	Senior Director	885	298.0	263,730.00
Moran, Sarah	Senior Consultant	715	200.2	143,143.00
Bell, Henrik	Senior Consultant	665	290.5	193,182.50
Kemmerling, Luis	Senior Consultant	665	353.7	235,210.50
Rutkat, Daniel	Senior Consultant	665	37.5	24,937.50
Bunte, Constantin	Consultant	590	400.5	236,295.00
Barr, Zachary	Consultant	535	257.2	137,602.00
Revenaugh, Beau	Summer Associate	245	40.9	10,020.50
TOTAL			**2,985.9**	**$ 2,563,336.00**

COMPENSATION BY PROJECT CATEGORY
DURING THE FIFTH INTERIM PERIOD

Task Code	Task Description	Total Hours	Total Fees
1	Current Operating Results & Events	278.8	$ 233,852.50
2	Cash & Liquidity Analysis	324.0	253,515.00
3	Financing Matters	2.7	2,989.00
4	Trade Vendor Issues	44.4	34,554.00
6	Asset Sales	43.7	38,146.00
7	Analysis of Business Plan	1,400.2	1,124,719.00
9	Analysis of Employee Comp Programs	26.9	30,283.50
11	Prepare for and Attend Court Hearings	4.4	3,985.00
13	Analysis of Other Miscellaneous Motions	61.0	53,366.00
14	Analysis of Claims/Liab Subject to Compro	131.2	109,933.50
15	Analyze Interco Claims, RP Trans, SubCon	17.7	18,113.00
16	Analysis, Negotiate and Form of POR & DS	189.7	204,476.50
18	Potential Avoidance Actions & Litigation	95.0	90,330.00
19	Case Management	62.9	63,375.00
20	General Mtgs with Debtor & Debtors' Prof	22.5	27,025.50
21	General Mtgs with UCC & UCC Counsel	156.5	185,673.50
22	Meetings with Other Parties	0.2	223.00
24	Preparation of Fee Application	124.1	88,776.00
	TOTAL	**2,985.9**	**$ 2,563,336.00**

EXPENSE SUMMARY
DURING THE FIFTH INTERIM PERIOD

Expense Type	Amount
Contractor Services[1]	$ 35,978.80
Transportation	346.28
Working Meals[2]	351.95
Total	**$ 36,677.03**

1. Reflects contractor services performed by Shota Kubo, billed at cost, in connection with Marelli Committee engagement as referenced in FTI's retention application (Docket 341).

2. Working Meals have been voluntarily reduced to the lesser of $20 per person or the actual amount charged.

IN THE UNITED STATES BANKRUPTCY COURT
FOR THE DISTRICT OF DELAWARE

In re: MARELLI AUTOMOTIVE LIGHTING USA LLC., *et al.,*[1] Debtors.	Chapter 11 Case No. 25-11034 (CTG) (Jointly Administered) **Obj. Deadline: December 16, 2026 at 4:00 p.m. (ET)** **Hearing Date: To be scheduled if necessary**

FIFTH INTERIM APPLICATION OF FTI CONSULTING, INC., FINANCIAL ADVISOR TO THE OFFICIAL COMMITTEE OF UNSECURED CREDITORS, FOR ALLOWANCE OF COMPENSATION FOR SERVICES RENDERED AND REIMBURSEMENT OF EXPENSES INCURRED FOR THE PERIOD JULY 1, 2026 THROUGH SEPTEMBER 30, 2026

FTI Consulting, Inc., together with its wholly owned subsidiaries ("FTI"), as financial advisor to the Official Committee of Unsecured Creditors (the "Committee") to the above-captioned debtors (the "Debtors"), hereby submits its fifth interim application (the "Application") for allowance of compensation for professional services rendered and reimbursement of out-of-pocket expenses incurred for the period from July 1, 2026 through September 30, 2026 (the "Fifth Interim Period"). FTI respectfully states as follows:

Jurisdiction and Venue

1. The United States Bankruptcy Court for the District of Delaware (the "Court") has jurisdiction over this matter pursuant to 28 U.S.C. §§ 157 and 1334. This is a core proceeding pursuant to 28 U.S.C. § 157(b)(2).

2. Venue is proper pursuant to 28 U.S.C. §§ 1408 and 1409.

[1] A complete list of each of the Debtors in these chapter 11 cases may be obtained on the website of the Debtors' claims and noticing agent at https://www.veritaglobal.net/Marelli. The location of Marelli Automotive Lighting USA LLC's principal place of business and the Debtors' service address in these chapter 11 cases is 26555 Northwestern Highway, Southfield, Michigan 48033.

Basis for Relief

3. Pursuant to sections 330 and 331 of title 11 of the United States Code (the "Bankruptcy Code"), rule 2016 of the Federal Rules of Bankruptcy Procedure (the "Bankruptcy Rules"), rule 2016-1 of the Bankruptcy Local Rules of the United States Bankruptcy Court for the District of Delaware (the "Local Rules"), the *Order (i) Establishing Procedures for Interim Compensation and Reimbursement of Expenses for Retained Professionals and (ii) Granting Related Relief* [Docket No. 477] (the "Interim Compensation Order"), and the *Order Authorizing Retention of FTI Consulting, Inc. as Financial Advisor for the Official Committee of Unsecured Creditors, effective as of June 27, 2025* [Docket No. 574] (the "Retention Order"), FTI Consulting, Inc., together with its wholly owned subsidiaries ("FTI"), as financial advisor to the Official Committee of Unsecured Creditors (the "Committee") appointed in these chapter 11 cases (the "Chapter 11 Cases"), hereby submits this *Fifth Interim Application of FTI Consulting, Inc., Financial Advisor to the Official Committee of Unsecured Creditors, for Allowance of Compensation for Services Rendered and Reimbursement of Expenses Incurred for the Period July 1, 2026 through September 30, 2026*.

Background

4. On June 11, 2025 (the "Petition Date"), each of the Debtors filed a voluntary petition for relief under chapter 11 of the Bankruptcy Code in this Court. The Debtors continue to operate their businesses and manage their assets as debtors in possession pursuant to Bankruptcy Code sections 1107(a) and 1108. On January 15, 2026, the Court entered the *Order (I) Appointing Fee Examiner and (II) Establishing Procedures for Consideration of Requested Fee Compensation and Reimbursement of Expenses* [Docket No. 1515].

5. On June 25, 2025, the Office of the United States Trustee for Region 3 (the "U.S. Trustee") filed the *Notice of Appointment of Committee of Unsecured Creditors* [Docket No. 184]. On July 2, 2025, the Office of the United States Trustee filed an *Amended Notice of Appointment of Committee of Unsecured Creditors* [Docket No. 230]. On September 10, 2025, the Office of the United States Trustee filed a *Second Amended Notice of Appointment of Committee of Unsecured Creditors* [Docket. No. 922]. On March 5, 2026, the Office of the United States Trustee filed a *Third Amended Notice of Appointment of Committee of Unsecured Creditors* [Docket No. 1780]. The Committee members are:

a. Nissan North America, Inc.;

b. Mazda North American Operations;

c. Avnet, Inc.

6. On June 27, 2025, the Committee selected FTI as its financial advisor.

7. On August 11, 2025, the Court entered the *Order Authorizing Retention of FTI Consulting, Inc. as Financial Advisor for the Official Committee of Unsecured Creditors, effective as of June 27, 2025* [Docket No. 574].

Relief Requested

8. FTI submits this Fee Application pursuant to the Bankruptcy Rules, the Interim Compensation Order, and the Retention Order. By this Fee Application, FTI seeks interim allowance and payment of 100% of compensation for actual and necessary professional services rendered in the amount of $2,563,336.00 and reimbursement of expenses in the amount of $36,677.03 in accordance with the terms of the Interim Compensation Order. FTI reserves the right to request, in subsequent fee applications, reimbursement of any additional expenses incurred

during the Application Period, as such expenses may not have been captured in FTI's billing system as of the date of filing of this Fee Application.

9. The total number of hours expended by FTI professionals in performing professional services for the Committee during the Application Period was 2,985.9 hours.

Monthly Fee Applications During the Fifth Interim Period

10. FTI filed three (3) monthly fee applications (the "Monthly Fee Application") during the Fifth Interim Period pursuant to the Interim Compensation Order. The Monthly Fee Applications contain detailed descriptions of the services rendered in the amount of $2,563,336.00 together with actual, reasonable, and necessary expenses of $36,677.03 for a total of $2,600,013.03 and is noted below:

Date Filed Docket No.	Period Covered	Requested		Paid		Outstanding	
		Fees	Expenses	Fees (80%)	Expenses (100%)	Fees	Expenses
9/9/2026 Docket #2679	7/1/2026 - 7/31/2026	$ 992,167.50	$ 13,211.03	$ 793,734.00	$ 13,211.03	$ 198,433.50	$ -
10/15/2026 Docket #2845	8/1/2026 - 8/31/2026	$ 795,342.00	$ 12,339.28	$ -	$ -	$ 795,342.00	$ 12,339.28
11/3/2026 Docket #2922	9/1/2026 - 9/30/2026	$ 775,826.50	$ 11,126.72	$ -	$ -	$ 775,826.50	$ 11,126.72
Total		**$ 2,563,336.00**	**$ 36,677.03**	**$ 793,734.00**	**$ 13,211.03**	**$ 1,769,602.00**	**$ 23,466.00**

11. Services rendered by each professional and a summary of the time incurred by task are attached to the Monthly Fee Applications.

12. FTI has received $793,734.00 in fees and $13,211.03 in expenses from the Debtors and the amount of $1,769,602.00 in fees and $23,466.00 in expenses remains outstanding as of the filing of this Application.

Summary of Services Rendered During the Fifth Interim Period

13. FTI classified the services performed into separate categories. The descriptions below summarize the services provided by FTI to the Committee during the Fifth Interim Period:

Code 1 – Current Operating Results & Events (278.8 hours)

14. Time in this task code relates to the assessment of current events and updates affecting the Company, including the preparation and review of daily industry analyses, and the review of news, financial updates, and earnings reports regarding the Debtors' competitors, OEMs, and customers. Time in this task code also included the review of the Debtors' current operating and financial performance, which was focused on, among other things: (i) May, June, and July 2026 operating results, including preparation of slides for the Committee, (ii) first half 2026 operating results, including preparation of related diligence questions and review of diligence responses received from the Debtors' advisors, and (iii) analysis of the Debtors' 2025 audited financial statements. FTI also prepared summary slides for the Committee regarding the Debtors' new General Counsel. Time in this task code also included work in connection with the maintenance of the Committee's website, including tracking website visits.

Code 2 – Cash & Liquidity Analysis (324.0 hours)

15. Time in this task code relates to the analysis and assessment of the Debtors' updated DIP budgets and budget-to-actual liquidity reporting. This included a detailed review of underlying models and supporting schedules, and evaluation of professional fee accruals and foreign exchange rate assumptions. FTI also assessed various liquidity trends and scenarios, in addition to the impact of key assumptions on the Debtors' near and long-term liquidity position. FTI prepared DIP budget summary slides and liquidity update materials for weekly Committee presentations, and regularly corresponded with, and held diligence calls with, A&M regarding liquidity updates, budget variances, and outstanding diligence items. Time in this task code also included review of the Debtors' proposed amendments to the interim cash management order and review of the Debtors' factoring facilities.

Code 7 – Analysis of Business Plan (1,400.2 hours)

16. Time in this task code primarily relates to (i) comprehensive assessment of the Debtors' business plan and three-statement financial models and (ii) review and analysis in connection with the Debtors' negotiations with its customers.

17. With respect to business plan assessment, FTI reviewed and analyzed the Debtors' original and revised three-statement financial models and underlying business-unit level projections, and the key assumptions driving those projections. FTI also analyzed plant-level data and profitability, plant saturation by business unit, and OEM production volume forecasts, and prepared various benchmarking analyses to compare key drivers of the Debtors' projections to its peers. FTI also reviewed business-plan-related discovery documents received from Counsel and prepared multiple diligence request lists and questions for A&M to better understand the key drivers of the Debtors' three-statement financial models.

18. With respect to customer negotiations, FTI reviewed the status of the Debtors' OEM negotiations, as well as a customer stipulation, to assess the impact on the Debtors' business plan. FTI also regularly corresponded with Counsel and the Debtors' advisors regarding the status of OEM negotiations and related diligence.

Code 14 – Analysis of Claims/Liabilities Subject to Compromise (131.2 hours)

19. Time in this task code primarily relates to the analysis of the Debtors' general unsecured claims ("GUC Claims") pool. In connection with Plan discussions, FTI prepared an analysis of the Debtors' claims register, which included a deliverable that was shared with A&M. FTI also prepared multiple outstanding trade claims analyses, including by legal entity. FTI also reviewed various claims information and diligence responses received from A&M, and regularly corresponded with, and participated in calls with, A&M and Alix regarding the status of GUC

Claims treatment. Time in this task code also relates to corresponding with Counsel regarding GUC claims treatment and addressing ad hoc claims inquiries from various parties. FTI also presented multiple iterations of an outstanding trade claims analysis to the Committee.

Code 16 – Analysis, Negotiate and Form of POR & DS (189.7 hours)

20. Time in this task code primarily relates to the review and analysis of the Debtors' chapter 11 plan (the "Plan") and disclosure statement (the "Disclosure Statement"). FTI conducted detailed review of multiple iterations of the Debtors' Plan and Disclosure Statement and prepared diligence questions for the Debtors' advisors regarding the same. FTI also analyzed the Debtors' Disclosure Statement financial projections, including the key assumptions underlying those projections, and conducted diligence with the Debtors' advisors. FTI prepared a presentation to the Committee summarizing key takeaways from the financial projections. FTI also reviewed other Plan-related filings, including the Debtors' exclusivity extension motion, and corresponded with Counsel regarding Plan timeline and case milestones. FTI also analyzed encumbered and unencumbered assets across various sources and by Debtor entity.

21. FTI believes that the fees and out-of-pocket expenses requested are reasonable, actual and necessary services rendered or expenses incurred on behalf of the Committee during the Fifth Interim Period.

22. FTI has not entered into any agreement, express or implied, with any other party for the purposes of fixing or sharing fees or other compensation to be paid for professional services rendered in these Chapter 11 Cases. No promises have been received by FTI or any member thereof as to compensation in connection with these Chapter 11 Cases other than in accordance with the provisions of the Bankruptcy Code.

Conclusion

WHEREFORE, FTI, as financial advisor to the Committee, respectfully requests that the Court enter an order providing: (i) an interim allowance to FTI in the amount of $2,563,336.00 (including the Holdback in the amount of $512,667.20) together with actual, reasonable, and necessary expenses of $36,677.03, for a total requested interim payment of $2,600,013.03 as compensation for professional services rendered during the Fifth Interim Period; (ii) that the Debtors are authorized and directed to pay FTI the remaining outstanding balance of $1,769,602.00 in fees and $23,466.00 in expenses; and (iii) such other and further relief as this Court deems proper.

Dated: November 25, 2026

FTI CONSULTING, INC.

By: */s/ Matthew Diaz*

Matthew Diaz
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Financial Advisors to the Official
Committee of Unsecured Creditors

IN THE UNITED STATES BANKRUPTCY COURT
FOR THE DISTRICT OF DELAWARE

In re:	Chapter 11
MARELLI AUTOMOTIVE LIGHTING USA LLC., *et al.,*[1]	Case No. 25-11034 (CTG)
	(Jointly Administered)
Debtors.	**Obj. Deadline: December 16, 2026 at 4:00 p.m. (ET)** **Hearing Date: To be scheduled if necessary**

NOTICE OF FIFTH INTERIM FEE APPLICATION OF FTI CONSULTING, INC. FOR INTERIM COMPENSATION AND REIMBURSEMENT OF EXPENSES AS FINANCIAL ADVISOR TO THE OFFICIAL COMMITTEE OF UNSECURED CREDITORS FOR THE PERIOD JULY 1, 2026 THROUGH SEPTEMBER 30, 2026

PLEASE TAKE NOTICE that on November 25, 2026, FTI Consulting, Inc. filed its Fifth Interim Fee Application (the "Application") seeking compensation for services rendered and reimbursement of expenses incurred as financial advisors to the Official Committee of Unsecured Creditors appointed in the above-referenced bankruptcy case (the "Committee") for the period from July 1, 2026 through September 30, 2026 with the United States Bankruptcy Court for the District of Delaware (the "Court").

PLEASE TAKE FURTHER NOTICE that if you object to the relief sought by the Application, you are required to file a response to the Application, on or before **December 16, 2026 at 4:00 p.m. (ET)** (the "**Objection Deadline**") with the Clerk of the United States Bankruptcy Court for the District of Delaware, 824 N. Market Street, 3rd Floor, Wilmington, Delaware 19801. At the same time, you must also serve a copy of the response upon undersigned counsel to the Committee.

PLEASE TAKE FURTHER NOTICE THAT IF NO OBJECTIONS ARE FILED AND SERVED IN ACCORDANCE WITH THE ABOVE PROCEDURES, THEN ALL FEES AND EXPENSES REQUESTED IN THE APPLICATION, INCLUDING ANY 20% HOLDBACK, MAY BE PAID PURSUANT TO THE INTERIM COMPENSATION ORDER WITHOUT FURTHER HEARING OR ORDER OF THE COURT.

IF YOU FAIL TO RESPOND IN ACCORDANCE WITH THIS NOTICE, THE COURT MAY GRANT THE RELIEF DEMANDED BY THE APPLICATION WITHOUT FURTHER NOTICE OR HEARING.

[1] A complete list of each of the Debtors in these chapter 11 cases may be obtained on the website of the Debtors' claims and noticing agent at https://www.veritaglobal.net/Marelli. The location of Marelli Automotive Lighting USA LLC's principal place of business and the Debtors' service address in these chapter 11 cases is 26555 Northwestern Highway, Southfield, Michigan 48033.

Dated: November 25, 2026

MORRIS JAMES LLP

/s/ Eric J. Monzo
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Counsel to the Official Committee of Unsecured Creditors

VERIFICATION PURSUANT TO DEL. BANKR. L.R. 2016-1 AND 28 U.S.C. § 1746

I, Matthew Diaz, pursuant to 28 U.S.C. § 1746, to the best of my knowledge and belief, and after reasonable inquiry, declare as follows:

1. I am a Senior Managing Director with the consulting firm FTI Consulting, Inc., together with its wholly owned subsidiaries ("FTI"). FTI has rendered professional services to the Official Committee of Unsecured Creditors (the "Committee") in these chapter 11 cases.

2. I have read the foregoing statement of FTI for compensation and reimbursement of expenses (the "Fee Application"). To the best of my knowledge, information and belief formed upon the basis of my participation in these chapter 11 cases, as well as after reasonable inquiry, the facts set forth in the Fee Application are true and correct and materially comply with the applicable orders, rules, guidelines, and requirements as set forth by the Bankruptcy Code, the Federal Rules of Bankruptcy Procedure, Del. Bankr. L.R. 2016-1, and the Executive Office for the United States Trustee.

Pursuant to 28 U.S.C. § 1746, I declare under penalty of perjury that the forgoing is true and correct, to the best of my information, knowledge, and belief.

Executed on: November 25, 2026

FTI CONSULTING, INC.

By: */s/ Matthew Diaz*

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Financial Advisors to the Official Committee of Unsecured Creditor

IN THE UNITED STATES BANKRUPTCY COURT
FOR THE DISTRICT OF DELAWARE

In re:	Chapter 11
MARELLI AUTOMOTIVE LIGHTING USA LLC., *et al.,*[1]	Case No. 25-11034 (CTG)
	(Jointly Administered)
Debtors.	

CERTIFICATE OF SERVICE

I hereby certify that on this 25th day of November, 2026, I caused to be filed with the Court electronically, and I caused to be served a true and correct copy of the *Fifth Interim Fee Application of FTI Consulting, Inc. for Interim Compensation and Reimbursement of Expenses as Financial Advisor to the Official Committee of Unsecured Creditors for the Period July 1, 2026 through September 30, 2026* upon the parties that are registered to receive notice via the Court's CM/ECF notification system, and an additional service was competed via electronic mail on the parties listed on the attached service list.

/s/ Eric J. Monzo
Eric J. Monzo (DE Bar No. 5214)

[1] A complete list of each of the Debtors in these chapter 11 cases may be obtained on the website of the Debtors' claims and noticing agent at https://www.veritaglobal.net/Marelli. The location of Marelli Automotive Lighting USA LLC's principal place of business and the Debtors' service address in these chapter 11 cases is 26555 Northwestern Highway, Southfield, Michigan 48033.

Service List

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