Docket #2550 Date Filed: 01/06/2025
United States Bankruptcy Court
Southern District of Texas
ENTERED
January 06, 2025
Nathan Ochsner, Clerk

IN THE UNITED STATES BANKRUPTCY COURT
FOR THE SOUTHERN DISTRICT OF TEXAS
HOUSTON DIVISION

In re **WESCO AIRCRAFT HOLDINGS, INC.,** *et al.*,[1] Debtors.	Chapter 11 Case No. 23-90611 (MI) (Jointly Administered)

CORRECTED FINDINGS OF FACT, CONCLUSIONS OF LAW, AND ORDER (I) CONFIRMING FURTHER MODIFIED SECOND AMENDED JOINT CHAPTER 11 PLAN OF WESCO AIRCRAFT HOLDINGS, INC. *ET AL.* AND (II) GRANTING RELATED RELIEF

WHEREAS, on September 5, 2024, Wesco Aircraft Holdings, Inc. and its debtor affiliates in the above-captioned cases under chapter 11 of title 11 of the United States Code (the "***Bankruptcy Code***"), as debtors and debtors in possession (collectively, the "***Debtors***"), filed the *Modified Second Amended Joint Chapter 11 Plan of Wesco Aircraft Holdings, Inc. et al.* [Dkt. No. 2082] (the "***Modified Second Amended Plan***"), on December 26, 2024, the Debtors filed the *Further Modified Second Amended Joint Chapter 11 Plan of Wesco Aircraft Holdings, Inc. et al.* [Dkt. No. 2517] (as supplemented (including the Plan Supplement) and as otherwise amended in accordance with the terms thereof and this Confirmation Order, the "***Plan***"),[2] annexed hereto as

[1] The Debtors operate under the trade name Incora and have previously used the trade names Wesco, Pattonair, Haas, and Adams Aviation. A complete list of the Debtors in these chapter 11 cases, with each one's federal tax identification number and the address of its principal office, is available on the website of the Debtors' noticing agent at http://www.veritaglobal.net/incora/. The service address for each of the Debtors in these cases is 2601 Meacham Blvd., Ste. 400, Fort Worth, TX 76137.

[2] Capitalized terms used but not otherwise defined herein shall have the meanings ascribed to such terms in the Plan.

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Exhibit A, and on September 5, 2024, the Debtors filed the *Disclosure Statement for Modified Second Amended Joint Chapter 11 Plan of Wesco Aircraft Holdings, Inc. et al.* [Dkt. No. 2083] (the "***Amended Disclosure Statement***");

WHEREAS, on January 12, 2024, after notice and hearing, this Court entered the *Order (I) Approving the Disclosure Statement, (II) Approving Solicitation and Voting Procedures, (III) Approving Forms of Ballots, (IV) Scheduling a Confirmation Hearing, and (V) Establishing Notice and Objection Procedures* [Dkt. No. 1228] (the "***Disclosure Statement Order***"), which, among other things, approved the solicitation and voting procedures (the "***Solicitation Procedures***") related to the *Disclosure Statement for Modified First Amended Joint Chapter 11 Plan of Wesco Aircraft Holdings, Inc. et al.* [Dkt. No. 1224] (the "***Original Disclosure Statement***") for the *Modified First Amended Joint Chapter 11 Plan of Wesco Aircraft Holdings, Inc. et al.* [Dkt. No. 1223] (the "***Modified First Amended Plan***");

WHEREAS, on April 15, 2024, after notice and hearing, this Court entered the *Order (I) Approving Debtors' Form of Notice of Disclosure Statement Supplement for Distribution to Voting Classes and (II) Granting Related Relief* [Dkt. No. 1662] (the "***Disclosure Statement Supplement Order***");

WHEREAS, on September 5, 2024, after notice and hearing, this Court entered the *Order (I) Approving the Amended Disclosure Statement, (II) Approving Re-Solicitation of Classes 4 and 6 and Related Voting Procedures, (III) Approving Forms of Modified Ballots, (IV) Scheduling a Confirmation Hearing, (V) Establishing Notice and Objection Procedures, and (VI) Shortening the Notice and Objection Periods in Connection with the Foregoing* [Dkt. No. 2086] (the "***Amended Disclosure Statement Order***"), which, among other things: (i) approved the re-solicitation and voting procedures related to the Amended Disclosure Statement (the "***Re-***

Solicitation Procedures") and (ii) scheduled a hearing (the "***Confirmation Hearing***") to consider confirmation of the Plan;

WHEREAS, on December 5, 2024, the Court entered the *Order Setting Confirmation Schedule* [Dkt. No. 2412] and the Debtors filed the *Notice of Hearing to Consider Confirmation of the Further Modified Second Amended Chapter 11 Plan* [Dkt. No. 2415] which, among other things, established December 16, 2024 as the date of the Confirmation Hearing;

WHEREAS, the Debtors, through their solicitation and balloting agent, Kurtzman Carson Consultants LLC (now doing business as Verita Global) ("***Verita***"), duly caused the transmittal of the Plan, the Original Disclosure Statement, the Amended Disclosure Statement, the Modified First Amended Plan, and the Modified Second Amended Plan and applicable solicitation materials, including, among other materials, forms of ballots and modified ballots (the "***Ballots***"), notices of non-voting status, and notice of the Confirmation Hearing (collectively, the "***Solicitation Materials***"), to holders of Claims and Interests in accordance with the Disclosure Statement Order and the Amended Disclosure Statement Order, and the oral orders of the Court on December 5, 2024, as described in the certificates of service filed at Docket Nos. 1344, 1364, 1422, 1423, 1462, 1546, 1791, 2106, and 2468 (the "***Solicitation Affidavits***");

WHEREAS, on September 13, 2024, the Debtors, through Verita, caused to be published in the national edition of the *New York Times*, the worldwide edition of the *Financial Times*, and in the *Dallas Morning News* notice of the Confirmation Hearing as set forth in the *Affidavit of Publication of the Notice of Hearing to Consider Confirmation of the Modified Second Amended Chapter 11 Plan Filed By the Debtors and Related Deadlines in the New York Times, the Financial Times, and the Dallas Morning News* (the "***Publication Affidavit***") [Dkt. No. 2161];

WHEREAS, due and proper notice of the Confirmation Hearing was given to holders of Claims and Interests and all other parties in interest in compliance with the Bankruptcy Code, the Federal Rules of Bankruptcy Procedure (the "***Bankruptcy Rules***"), the Bankruptcy Local Rules for the United States Bankruptcy Court for the Southern District of Texas (the "***Local Rules***"), the Disclosure Statement Order, and the Amended Disclosure Statement Order, as established by the affidavits of service, mailing, and publication filed with this Court, including the Solicitation Affidavits and the Publication Affidavit, and such notice being sufficient under the circumstances and no further notice being required;

WHEREAS, (i) on February 1, 2024, the Debtors filed the *Notice of Filing of Plan Supplement* [Dkt. No. 1357], (ii) on March 20, 2024, the Debtors filed the *Notice of Filing of Amended Plan Supplement* [Dkt. No. 1593], (iii) on August 23, 2024, the Debtors filed the *Notice of Filing of Second Amended Plan Supplement* [Dkt. No. 2031], (iv) on December 16, 2024, the Debtors filed the *Notice of Filing of Third Amended Plan Supplement* [Dkt. No. 2486], (v) on December 27, 2024, the Debtors filed the *Notice of Filing of Fourth Amended Plan Supplement* [Dkt. No. 2521], and (vi) on December 27, 2024, the Debtors filed the *Notice of Filing of Fifth Amended Plan Supplement* [Dkt. No. 2524],, where (iv)-(vi) superseded (i)-(iii) of the foregoing in accordance with the Plan (collectively, and as may be further amended or supplemented, the "***Plan Supplement***");

WHEREAS, on January 14, 2024, the Court published its *Memorandum Opinion* on summary judgment [Adv. Pro. Dkt. No. 508] and its *Order on Motions for Summary Judgment* [Adv. Pro. Dkt. No. 509], on January 23, 2024, its *Supplement to Memorandum Opinion* [Adv. Pro. Dkt. No. 553] and *Amended Order on Motions for Summary Judgment* [Adv. Pro. Dkt. No.

554], and, on March 13, 2024, its *Order Clarifying Orders on Summary Judgment* [Adv. Pro. Dkt. No. 998].

WHEREAS (i) between January 25, 2024 and June 6, 2024, the Court heard testimony in the 2022 Financing Adversary Proceeding (the "***Trial***"); and (ii) on July 10, 2024, the Court issued an oral ruling in the 2022 Financing Adversary Proceeding (as subsequently clarified on the record on August 13, 2024, the "***Court's Ruling***");

WHEREAS, (i) on May 7, 2024, the Debtors filed the *Declaration of Kevin Martin with Respect to the Tabulation of Votes on the Modified First Amended Joint Chapter 11 Plan of Wesco Aircraft Holdings, Inc., et al.* [Dkt. No. 1740] (the "***First Voting Declaration***") and (ii) on December 15, 2024, the Debtors filed the *Declaration of Kevin Martin with Respect to the Tabulation of Votes on the Further Modified Second Amended Joint Chapter 11 Plan of Wesco Aircraft Holdings, Inc., et al.* [Dkt. No. 2472] (the "***Second Voting Declaration***" and, together with the First Voting Declaration, the "***Voting Declarations***");

WHEREAS, on December 15, 2024, the Debtors filed the (i) *Debtors' Memorandum of Law (I) in Support of Confirmation of the Further Modified Second Amended Joint Chapter 11 Plan of Wesco Aircraft Holdings, Inc. et al. and (II) in Response to Objections* [Dkt. No. 2476]; (ii) *Declaration of Brian E. Cejka in Support of Confirmation of the Further Modified Second Amended Joint Chapter 11 Plan of Wesco Aircraft Holdings, Inc. et al.* [Dkt. No. 2477] (the "***Cejka Declaration***"), and (iii) *Declaration of Patrick Bartels in Support of Confirmation of the Further Modified Second Amended Joint Chapter 11 Plan of Wesco Aircraft Holdings, Inc., et al.* [Dkt. No. 2478];

WHEREAS, on December 16, 2024 and December 27, 2024, this Court held the Confirmation Hearing;

WHEREAS, this Court has fully considered the entire record of the Confirmation Hearing;

WHEREAS, this Court has heard the arguments of counsel and considered the evidence presented, proffered, and adduced at the Confirmation Hearing;

WHEREAS, any objections to confirmation of the Plan and assumption of Executory Contracts and Unexpired Leases have been settled, withdrawn, resolved, or overruled on the merits by this Court; and

THEREFORE, based on the foregoing; and after due deliberation thereon and sufficient cause appearing therefor, this Court hereby FINDS, DETERMINES, and CONCLUDES as follows:

FINDINGS OF FACT AND CONCLUSIONS OF LAW

A. Findings of Fact and Conclusions of Law. The findings and conclusions set forth herein and in the record of the Confirmation Hearing constitute this Court's findings of fact and conclusions of law pursuant to Rule 52 of the Federal Rules of Civil Procedure, as made applicable herein by Bankruptcy Rules 7052 and 9014. To the extent any of the following findings of fact constitute conclusions of law, they are adopted as such. To the extent any of the following conclusions of law constitute findings of fact, they are adopted as such.

B. Jurisdiction, Venue, Core Proceeding, Eligibility for Relief. This Court has jurisdiction over these Chapter 11 Cases (as defined below) and confirmation of the Plan pursuant to 28 U.S.C. § 1334. Confirmation of the Plan is a core proceeding pursuant to 28 U.S.C. § 157(b) and this Court has jurisdiction to enter a final order with respect thereto. The Debtors consent to the entry of a final order by this Court in accordance with the terms set forth herein to the extent that it is later determined that this Court, absent consent of the parties, cannot enter final orders or

judgments consistent with Article III of the United States Constitution. Venue is proper before this Court pursuant to 28 U.S.C. §§ 1408 and 1409. The Debtors are eligible debtors under section 109 of the Bankruptcy Code. The Debtors are proper plan proponents under section 1121(a) of the Bankruptcy Code.

C. Chapter 11 Petitions. On June 1, 2023, each Debtor commenced a voluntary case under chapter 11 of the Bankruptcy Code in this Court (the "***Chapter 11 Cases***"). The Debtors are authorized to continue to operate their business and manage their properties as debtors in possession pursuant to sections 1107(a) and 1108 of the Bankruptcy Code. No trustee or examiner has been appointed in the Chapter 11 Cases pursuant to section 1104 of the Bankruptcy Code. The Chapter 11 Cases are being jointly administered pursuant to Bankruptcy Rule 1015(b) and Local Rule 1015-1. On June 16, 2023, the U.S. Trustee appointed an official committee of unsecured creditors (the "***Committee***") in the Chapter 11 Cases pursuant to section 1102 of the Bankruptcy Code [Dkt. No. 216].

D. Judicial Notice. This Court takes judicial notice of the docket of the Chapter 11 Cases and all associated adversary proceedings maintained by the Clerk of the Court, including all pleadings and other documents filed, all orders entered, all hearing transcripts, and all evidence and arguments made, proffered, or adduced at the hearings held before this Court during the pendency of the Chapter 11 Cases.

E. Burden of Proof. Based on the record of the Chapter 11 Cases, each of the Debtors has met the burden of proving each applicable element of sections 1129(a) and (b) of the Bankruptcy Code, including all other sections of the Bankruptcy Code referenced therein or implicated thereby, by a preponderance of the evidence.

F. Solicitation. As described in and evidenced by the Solicitation Affidavits and the Voting Declarations, transmittal and service of the Solicitation Materials (collectively, the "***Solicitation***") were timely, adequate, appropriate, and sufficient under the circumstances. The Solicitation (i) was conducted in good faith, (ii) complied with the Bankruptcy Code, the Bankruptcy Rules, the Local Rules, the Disclosure Statement Order, the Amended Disclosure Statement Order, and all other applicable non-bankruptcy rules, laws, and regulations applicable to the Solicitation, and (iii) was appropriate and satisfactory based on the circumstances of these Chapter 11 Cases. The period during which the Debtors solicited votes on the Plan was a reasonable and adequate period of time and the manner of such solicitation was an appropriate process for creditors to have made an informed decision to vote to accept or reject the Plan and for any party in interest to object to the Plan. The Released Parties and the Exculpated Parties acted in good faith and in compliance with the applicable provisions of the Bankruptcy Code, including with respect to (1) the solicitation of acceptance or rejection of the Plan and (2) the participation in the offer, issuance, sale, or purchase of securities offered or sold under the Plan, and are entitled to the protections of section 1125(e) of the Bankruptcy Code and all other applicable protections and rights provided in the Plan and this Confirmation Order.

G. Notice. As evidenced by the Solicitation Affidavits, the Publication Affidavit, and the Voting Declarations, all parties required to be given notice of the Confirmation Hearing (including the deadline for filing and serving objections to confirmation of the Plan) and the Solicitation have been given due, proper, adequate, timely, and sufficient notice of the Confirmation Hearing and the Solicitation in accordance with the Disclosure Statement Order and the Amended Disclosure Statement Order, and in compliance with the Bankruptcy Code, the Bankruptcy Rules, the Local Rules, and all other applicable non-bankruptcy rules, laws, and

regulations, and all parties have had an opportunity to appear and be heard with respect thereto. No other or further notice is required with respect thereto.

H. Plan Compliance with Bankruptcy Code. As further detailed below, the Plan complies with the applicable provisions of the Bankruptcy Code, thereby satisfying section 1129(a)(1) of the Bankruptcy Code.

a. *Proper Classification*. Article III of the Plan designates all Claims and Interests, other than the Claims of the type described in sections 507(a)(2), 507(a)(3), or 507(a)(8) of the Bankruptcy Code, into 11 Classes. The Claims or Interests in each designated Class have the same or substantially similar rights as the other Claims or Interests in such Class and such classification is appropriate under the circumstances of these Chapter 11 Cases. Valid business, legal, and factual reasons exist for separately classifying the various Classes of Claims and Interests under the Plan and the classifications were not implemented for improper purposes. The Plan, therefore, satisfies sections 1122 and 1123(a)(1) of the Bankruptcy Code.

b. *Specified Unimpaired Claims*. The Plan specifies that Class 1 (Priority Non-Tax Claims), Class 2 (Other Secured Claims), Class 3 (ABL Facility Claims), and Class 11 (Intercompany Interests) are Unimpaired Classes and Class 9 (Intercompany Claims) is a potentially Unimpaired Class under the Plan, each within the meaning of section 1124 of the Bankruptcy Code, thereby satisfying section 1123(a)(2) of the Bankruptcy Code.

c. *Specified Treatment of Impaired Claims*. The Plan specifies that Class 4a (Secured 1L Notes Claims), Class 4b (1L Notes Deficiency Claims), Class 4c (New Money Claims), Class 5 (1.25L Notes Claims), Class 6a (Secured 2026 Notes Claims), Class 6b (2026

Notes Deficiency Claims), Class 7a (General Unsecured Claims), Class 7b (General Unsecured Convenience Claims), Class 7c (2024 Unsecured Notes Claims), Class 8 (PIK Notes Claims), and Class 10 (Existing Equity Interests) are Impaired Classes under the Plan and Class 9 (Intercompany Claims) is a potentially Impaired Class under the Plan, each within the meaning of section 1124 of the Bankruptcy Code, and specifies the treatment of each such Class, thereby satisfying section 1123(a)(3) of the Bankruptcy Code.

d. *No Disparate Treatment*. The Plan provides for the same treatment for each Claim or Interest in each respective Class unless the Holder of a particular Claim or Interest has agreed to less favorable treatment on account of such Claim or Interest, thereby satisfying section 1123(a)(4) of the Bankruptcy Code.

e. *Implementation of the Plan*. Article IV of the Plan and the other provisions of the Plan, the various documents included in the Plan Supplement, and the terms of this Order provide adequate and proper means for the implementation of the Plan, including, but not limited to, authorization for the Debtors to consummate the Restructuring Transactions and to take all actions consistent with the Plan as may be necessary or appropriate to effect any transaction described in, approved by, contemplated by, or necessary to effectuate the Restructuring Transactions under and in connection with the Plan. Accordingly, the Plan satisfies the requirements of section 1123(a)(5) of the Bankruptcy Code.

f. *Voting Power of Equity Securities*. Article IV.F.1 of the Plan provides that the New Organizational Documents will prohibit the issuance of non-voting securities to the

extent required by section 1123(a)(6) of the Bankruptcy Code. Accordingly, the Plan satisfies the requirements of section 1123(a)(6) of the Bankruptcy Code.

g. *Designation of Directors, Officers, and Trustees*. The Plan and the Plan Supplement outline the manner of selecting the officers, directors, and/or managers of the Reorganized Debtors and of Reorganized Incora, and these provisions are consistent with the interests of holders of Claims and with public policy. Thus, section 1123(a)(7) of the Bankruptcy Code is satisfied.

h. *Inapplicable Provisions*. None of the Debtors is an individual, as such term is used in the Bankruptcy Code. Accordingly, section 1123(a)(8) of the Bankruptcy Code is inapplicable.

i. *Additional Plan Provisions*. As set forth below, the discretionary provisions of the Plan comply with section 1123(b) of the Bankruptcy Code and are not inconsistent with the applicable provisions of the Bankruptcy Code. Thus, section 1123(b) of the Bankruptcy Code is satisfied.

i. Impairment/Unimpairment of Classes. In accordance with section 1123(b)(1) of the Bankruptcy Code, (A) Classes 1, 2, 3, and 11 are Unimpaired, (B) Classes 4a, 4b, 4c, 5, 6a, 6b, 7a, 7b, 7c, 8 and 10 are Impaired, and (C) Class 9 is Unimpaired or Impaired under the Plan.

ii. Assumption and Rejection of Executory Contracts and Unexpired Leases. In accordance with section 1123(b)(2) of the Bankruptcy Code, Article V of the Plan provides for the assumption of all Executory Contracts and Unexpired Leases other than those that are expressly rejected. The Debtors have exercised reasonable business judgment in determining whether to reject, assume, or assume and assign

each of their executory contracts and unexpired leases under the terms of the Plan. Accordingly, the Debtors' assumption, assumption and assignment, or rejection of each executory contract and unexpired lease under the Plan satisfies the requirements of section 365(b) of the Bankruptcy Code and, therefore, the requirements of section 1123(b)(2) of the Bankruptcy Code.

iii. Settlement, Releases, Exculpation, and Injunction of Claims. In accordance with sections 1123(b)(3)(A) and (b)(6) of the Bankruptcy Code, the Plan contains appropriate settlement, releases, exculpation and injunction provisions as described in more detail below.

iv. Preservation of Claims and Retention of Claims. In accordance with section 1123(b)(3)(B) of the Bankruptcy Code, the Plan preserves the Reorganized Debtors' rights to pursue the Retained Causes of Action.

v. Additional Plan Provisions. The Plan's other provisions are appropriate and consistent with the applicable provisions of the Bankruptcy Code, including, but not limited to, provisions for (A) distributions to holders of Claims, (B) resolution of Disputed Claims, (C) allowance of certain Claims, (D) indemnification obligations, (E) releases by the Debtors of certain parties, (F) releases by certain parties of certain claims against third parties, (G) exculpations of certain parties, (H) injunctions from certain actions, including actions against certain third parties, and (I) retention of the Court's jurisdiction, thereby satisfying the requirements of section 1123(b)(6) of the Bankruptcy Code.

I. The Debtors' Compliance with 11 U.S.C. § 1129(a)(2). As further detailed below, the Debtors as proponents of the Plan have complied with the applicable provisions of the

Bankruptcy Code, thereby satisfying section 1129(a)(2) of the Bankruptcy Code. Specifically (i) the Debtors have complied with the applicable provisions of the Disclosure Statement Order, the Amended Disclosure Statement Order, the Bankruptcy Code, the Bankruptcy Rules, and the Local Rules, including, but not limited to, sections 1125 and 1126(b) of the Bankruptcy Code, in (a) transmitting the Solicitation Materials and related documents and (b) soliciting and tabulating votes with respect to the Plan, and (ii) good, sufficient, and timely notice of the Confirmation Hearing has been provided as further described above.

J. Payment for Services or Costs and Expenses. All payments made or to be made by the Debtors for services or for costs and expenses in or in connection with the Chapter 11 Cases, or in connection with the Plan and incident to the Chapter 11 Cases, have been authorized by, approved by, or are subject to the approval of the Court as reasonable, thereby satisfying section 1129(a)(4) of the Bankruptcy Code.

K. Acceptance by Certain Classes. Holders of Claims in Class 1 (Priority Non-Tax Claims), Class 2 (Other Secured Claims), Class 3 (ABL Facility Claims), and Class 9 (Intercompany Claims) are Unimpaired or potentially Unimpaired and, pursuant to section 1126(f) of the Bankruptcy Code, are conclusively presumed to have accepted the Plan, thus meeting the requirements of section 1128(a)(8) of the Bankruptcy Code. Subject in all respects to the filing of the Final Voting Declaration (as defined below), each of Class 4a (Secured 1L Notes Claims), Class 6a (Secured 2026 Notes Claims), and Class 7b (General Unsecured Convenience Claims) has voted in an aggregate number and amount necessary to accept the Plan. Accordingly, the Debtors have satisfied the requirements of section 1129(a)(8) of the Bankruptcy Code with respect to such Impaired Classes of Claims.

L. Treatment of Administrative Expenses, Priority Tax Claims, Secured Claims, and Priority Non-Tax Claims. The treatment of Administrative Expenses, Priority Tax Claims, Secured Claims, and Priority Non-Tax Claims under Articles II and III of the Plan satisfies the requirements of section 1129(a)(9) of the Bankruptcy Code.

M. Acceptance by Impaired Class of Claims. Subject in all respects to the filing of the Final Voting Declaration (as defined below), each of Classes 4a (Secured 1L Notes Claims), 6a (Secured 2026 Notes Claims), and 7b (General Unsecured Convenience Claims) are Impaired and have voted to accept the Plan. Accordingly, at least one Class of Claims that is Impaired under the Plan has voted to accept the Plan by the requisite majorities, determined without including any acceptance of the Plan by any insider (as that term is defined in the Bankruptcy Code), thus satisfying the requirements of section 1129(a)(10) of the Bankruptcy Code.

N. Payment of Fees. All fees payable under section 1930 of title 28 of the United States Code and statutory interest thereon shall be paid in accordance with Article II.D of the Plan, thereby satisfying the requirements of section 1129(a)(12) of the Bankruptcy Code.

O. Continuation of Retiree Benefits. Pursuant to Article V of the Plan, the Debtors will assume all Compensation and Benefit Plans (other than as specified in Article V.D.3 of the Plan), thereby satisfying the requirements of section 1129(a)(13) of the Bankruptcy Code.

P. Domestic Support Obligations. The Debtors are not required by a judicial or administrative order, or by statute, to pay a domestic support obligation and, accordingly, section 1129(a)(14) of the Bankruptcy Code is inapplicable to the Plan.

Q. Plan of an Individual Debtor. None of the Debtors is an individual and, accordingly, section 1129(a)(15) of the Bankruptcy Code is inapplicable to the Plan.

R. Transfers in Accordance with Non-Bankruptcy Law. None of the Debtor entities is a nonprofit entity and, accordingly, section 1129(a)(16) of the Bankruptcy Code is inapplicable to the Plan.

S. Voting Record Date. The Solicitation Materials and the Modified First Amended Plan were distributed to holders in the Voting Classes that held a Claim or Interest as of January 9, 2024 (the "***First Voting Record Date***"). Pursuant to the Re-Solicitation Procedures, modified Solicitation Materials and the Plan were distributed to holders in Classes 4a and 6a that held a Claim as of September 3, 2024 (the "***Second Voting Record Date***" and, together with the First Voting Record Date, as applicable, the "***Voting Record Date***"). The establishment and notice of the applicable Voting Record Date were reasonable and sufficient.

T. Tabulation. All procedures used to tabulate the Ballots were fair, reasonable, and conducted in accordance with the applicable provisions of the Bankruptcy Code, the Bankruptcy Rules, the Local Rules, the Disclosure Statement Order, the Amended Disclosure Statement Order, and all other applicable non-bankruptcy rules, laws, and regulations. As described in the Voting Declarations and on the record of the Confirmation Hearing, and subject in all respects to the filing of the Final Voting Declaration (as defined below), each of Class 4a (Secured 1L Notes Claims), Class 6a (Secured 2026 Notes Claims), and Class 7b (General Unsecured Convenience Claims) are Impaired under the Plan and has voted in the numbers and amounts required to accept the Plan by section 1126 of the Bankruptcy Code. The holders of Claims in Class 7a (General Unsecured Claims) and Class 7c (2024 Unsecured Notes Claims) are Impaired under the Plan and have voted to reject the Plan. The other Classes of Claims and Interests are either deemed to reject or presumed to accept the Plan.

U. Only One Plan. The Plan is the only plan filed in the Chapter 11 Cases and, accordingly, satisfies section 1129(c) of the Bankruptcy Code.

V. Principal Purpose. The principal purpose of the Plan is not the avoidance of taxes or the avoidance of the application of section 5 of the Securities Act, thereby satisfying the requirements of section 1129(d) of the Bankruptcy Code.

W. Plan Proposed in Good Faith. The Debtors have proposed the Plan (and all documents necessary to effectuate the Plan) in good faith and not by any means forbidden by law, thereby satisfying section 1129(a)(3) of the Bankruptcy Code. The Debtors' good faith in proposing the Plan in accordance with section 1129(a)(3) of the Bankruptcy Code is evident from the record of the Chapter 11 Cases, the Disclosure Statement, the Amended Disclosure Statement, the Court's Ruling, the record of the Confirmation Hearing, and other proceedings held in the Chapter 11 Cases. The Plan was proposed with the legitimate and honest purpose of maximizing the value of the Debtors' Estates and to effectuate a successful reorganization of the Debtors. The Plan (including all documents necessary to effectuate the Plan) was negotiated at arm's length among the Debtors, the First Lien Noteholder Group, the 2024/2026 Noteholder Group, the holders of more than two-thirds in principal amount of the 1.25L Notes Claims, the holder of more than two-thirds in principal amount of the 2027 Unsecured Notes Claims, the Committee, the Prepetition Agents, the Sponsor, and their respective advisors. Further, the Plan's classification, indemnification, exculpation, release, and injunction provisions have been negotiated in good faith and at arm's length, are consistent with sections 105, 1122, 1123(b)(3)(A), 1123(b)(6), 1129, and 1142 of the Bankruptcy Code, and are each integral to the Plan, supported by valuable consideration, and necessary for the Debtors' successful reorganization. The Debtors, the Released Parties, and the Exculpated Parties have been and will be acting in good faith if they proceed to

(i) consummate the Plan and the agreements, settlements, transactions, and transfers contemplated therein, regardless of whether expressly identified in this Confirmation Order, and (ii) take any actions authorized, directed or contemplated by this Confirmation Order.

X. Good Faith Solicitation. Based on the record before the Court in the Chapter 11 Cases, including evidence presented at the Confirmation Hearing, the Debtors, the Released Parties, and the Exculpated Parties (i) have acted in "good faith" within the meaning of section 1125(e) of the Bankruptcy Code and in compliance with the applicable provisions of the Bankruptcy Code, the Bankruptcy Rules, the Local Rules, and any applicable non-bankruptcy law, rule, or regulation in connection with the development of the Plan, all their respective activities relating to the solicitation of acceptances to the Plan and their participation in the activities described in section 1125 of the Bankruptcy Code, including, without limitation, the execution, delivery, entry into and performance of the Restructuring Support Agreement, the Committee Stipulation, the New Organizational Documents, any other Plan Documents (defined below), the extension of financing under the DIP Facilities, consummation of the Restructuring Transactions, and appointment of the New Boards, and (ii) shall be deemed to have participated in good faith and in compliance with the applicable provisions of the Bankruptcy Code in the offer and issuance of any securities in connection with the Plan, and therefore are not, and on account of such offer, issuance, and solicitation shall not be, liable at any time for the violation of any applicable law, rule, or regulation governing the solicitation of acceptances or rejections of a plan or the offer and issuance of the securities, and are entitled to the protections afforded by section 1125(e) of the Bankruptcy Code and the exculpation provisions set forth in Article VIII.F of the Plan. For the avoidance of doubt, the foregoing findings are made solely with respect to the matters described herein, and do not reflect any findings with respect to the 2022 Financing Adversary Proceeding.

Y. Bankruptcy Rule 3016. In accordance with Bankruptcy Rule 3016(a), the Plan is dated and identifies the Debtors as proponents of the Plan. The Debtors appropriately filed the Amended Disclosure Statement and the Plan with this Court, thereby satisfying Bankruptcy Rule 3016(b). The discharge, release, injunction, and exculpation provisions of the Plan are set forth in bold and in specific and conspicuous language, thereby complying with Bankruptcy Rule 3016(c).

Z. Cram-Down Requirement. With respect to those Classes that rejected or are deemed to reject the Plan, the requirements of section 1129(b) of the Bankruptcy Code have been satisfied, and the Plan may be confirmed pursuant to section 1129(b) of the Bankruptcy Code. The Plan does not unfairly discriminate against the Classes of Claims or Interests that rejected or are deemed to reject the Plan as compared to the Classes of similarly situated Claims or Interests, because all Classes of Claims or Interests that rejected or are deemed to reject the Plan will receive treatment substantially similar to similarity situated Classes and, to the extent the Plan treats any Classes differently, there are valid business, legal and factual reasons to do so. Furthermore, the Plan is fair and equitable with respect to the Classes of Claims or Interests that rejected or are deemed to reject the Plan, as the Plan provides that no holder of any Claim or Interest that is junior to the Claims or Interests of such Classes will receive or retain any property under the Plan on account of such junior Claim or Interests. Thus, the Plan may be confirmed despite the fact that not all Impaired Classes have accepted the Plan.

AA. Binding and Enforceable. The Plan and the other Plan Documents have been negotiated in good faith and at arm's length and, subject to the occurrence of the Effective Date, shall bind: (i) any and all holders of Claims and/or Interests and each such holder's respective agents, successors, transferees and assigns (whether or not each such holder's Claim and/or Interest

is Impaired under the Plan, whether or not such holder has accepted or rejected the Plan, and whether or not such holder is entitled to a distribution under the Plan); (ii) all Entities that are parties to or are subject to the settlements, compromises, releases, and injunctions described in the Plan and this Confirmation Order; (iii) each Entity acquiring property under the Plan or this Confirmation Order; and (iv) any and all non-Debtor parties to Executory Contracts or Unexpired Leases with the Debtors. The Plan and the other Plan Documents constitute legal, valid, binding, and authorized obligations of the respective parties thereto and shall be enforceable in accordance with their terms. Pursuant to section 1142(a) of the Bankruptcy Code, the Plan and the other Plan Documents shall apply and be enforceable notwithstanding any otherwise applicable nonbankruptcy law.

BB. Executory Contracts and Unexpired Leases. The Debtors have exercised reasonable business judgment in determining whether to assume or reject Executory Contracts and Unexpired Leases pursuant to sections 365 and 1123(b)(2) of the Bankruptcy Code and the Plan, including as set forth in Article V of the Plan. Each assumption of an Executory Contract or Unexpired Lease pursuant to Article V of the Plan is legal, valid, and binding upon the Reorganized Debtors and their successors and assigns and all non-Debtor parties to such Executory Contract or Unexpired Lease and their successors and assigns, all to the same extent as if such assumption were effectuated pursuant to an order of the Court under section 365 of the Bankruptcy Code entered before entry of this Confirmation Order. Moreover, the Debtors have cured, or provided adequate assurance that the Debtors or Reorganized Debtors or their successors and assigns, as applicable, will cure, defaults (if any) under or relating to each of the Executory Contracts and Unexpired Leases that are being assumed by the Debtors pursuant to the Plan.

CC. Cure of Default. Article V.B of the Plan provides for the satisfaction of Cure Claims associated with each Executory Contract and Unexpired Lease to be assumed in accordance with section 365(b)(1) of the Bankruptcy Code. Unless otherwise provided by this Confirmation Order, a separate Final Order entered by the Court (including on a pending cure objection), or as otherwise agreed by the Debtors (with the consent of the Required 1L Noteholders) or Reorganized Debtors, as applicable, and the applicable party or parties to an Executory Contract and/or Unexpired Lease to Allow a Cure Claim, the cure amount identified on the Schedule of Assumed Executory Contracts and Unexpired Leases represents the Allowed amount, if any, that the Debtors shall pay in full and complete satisfaction of each such Cure Claim. The Debtors provided sufficient notice to the counterparties to the Executory Contracts and Unexpired Leases to be assumed under the Plan. Thus, the Plan complies with section 1123(d) of the Bankruptcy Code.

DD. Plan Supplement. The documents contained in the Plan Supplement comply and are consistent with the Bankruptcy Code and the terms of the Plan, and the filing and notice of such documents were good and proper and in accordance with the Bankruptcy Code, the Bankruptcy Rules, the Local Rules, the Disclosure Statement Order, the Amended Disclosure Statement Order, and the facts and circumstances of these Chapter 11 Cases. All documents included in the Plan Supplement are integral to, part of, and incorporated by reference into, the Plan. Subject to the terms of the Plan, as applicable, the Debtors (with the consent, as set forth in the Plan, as applicable, of the Required 1L Noteholders and the Required 2026 Noteholders), reserve the right to alter, amend, update, or modify any document or instrument in the Plan Supplement at any time before the Effective Date.

EE. Best Interest of Creditors. The liquidation analysis attached as Exhibit C to the Amended Disclosure Statement, the Confirmation Declarations, and the other evidence

presented, proffered, or adduced at the Confirmation Hearing (i) are persuasive and credible, (ii) utilize reasonable and appropriate methodologies and assumptions, (iii) have not been controverted by other persuasive evidence, and (iv) establish that each holder of an Impaired Claim or Interest either has accepted the Plan or will receive or retain under the Plan, on account of such Claim or Interest, property of a value, as of the Effective Date, that is not less than the amount that such holder would receive or retain if the Debtors were liquidated under chapter 7 of the Bankruptcy Code on such date. Accordingly, the Plan satisfies the "best interests of creditors" test under section 1129(a)(7) of the Bankruptcy Code.

FF. Value. The valuation analysis attached as Exhibit D to the Amended Disclosure Statement, the Confirmation Declarations, and the other evidence presented, proffered, or adduced at the Confirmation Hearing (i) are persuasive and credible, (ii) have not been controverted by other evidence, and (iii) establish that, based on appropriate assumptions and valid analysis and methodology, the valuation implied under the Plan, a range for which is set forth in the Amended Disclosure Statement, is a reasonable and appropriate measure of the Reorganized Debtors' enterprise value given the facts and circumstances of these Chapter 11 Cases. All parties in interest have been given a fair and reasonable opportunity to challenge the valuation analysis.

GG. Feasibility. The financial projections attached as Exhibit A to the Cejka Declaration, the information in the Amended Disclosure Statement, the Confirmation Declarations, and the evidence proffered or adduced at the Confirmation Hearing (i) are persuasive and credible, (ii) utilize reasonable and appropriate methodologies, (iii) have not been controverted by other persuasive evidence, (iv) together with the record of the Chapter 11 Cases and the evidence presented at the Confirmation Hearing, establish that the Plan is feasible, that there is a reasonable prospect of the Reorganized Debtors being able to meet their financial obligations

under the Plan as well as their business obligations in the ordinary course, that the incurrence of the obligations contemplated by the Plan will not result in the insolvency of the Reorganized Debtors, and that confirmation of the Plan is not likely to be followed by the liquidation or the need for further financial reorganization of the Reorganized Debtors, and (v) establish that the Reorganized Debtors will have sufficient funds available to meet their obligations under the Plan. Accordingly, the Plan satisfies the requirements of section 1129(a)(11) of the Bankruptcy Code.

HH. Directors, Officers, and Insiders. The officers, directors, and managers of the Debtors who are deemed to resign pursuant to Article IV.E.1 and Article IV.E.3 of the Plan shall be relieved of any and all duties with respect to the Debtors as of the Effective Date. The identities and affiliations of the persons proposed to serve as the initial managers, directors and officers of the Reorganized Debtors after the Effective Date have been disclosed in the Plan Supplement to the extent such information is available, and the appointment to, or continuance in, such offices of such persons is consistent with the interests of holders of Claims and Interests and with public policy. To the extent such managers, directors and officers are insiders, the nature of their compensation has been disclosed to the extent known and reasonably practicable. Accordingly, the Plan satisfies the requirements of section 1129(a)(5) of the Bankruptcy Code.

II. Injunctions, Releases, and Exculpation. The injunction, release, and exculpation provisions contained in Article VIII of the Plan and in this Confirmation Order for the benefit of the Released Parties and Exculpated Parties, as applicable, are essential components of the Plan. Good and valid justifications in support of the releases granted by the Debtors and their Estates and the Reorganized Debtors (the "***Debtor Releases***") have been demonstrated, and the Debtors have satisfied the business judgment standard with respect to the Debtor Releases. The Debtor Releases represent a valid exercise of the Debtors' business judgment. Notwithstanding the

foregoing, the settlement and release of the Subject Standing Motion Claims in the 2024/2026 Holders' Standing Motion shall remain subject to Article IV.A.2. of the Plan. Consistent with *Harrington v. Purdue Pharma, L. P.*, 144 S. Ct. 2071 (2024), the releases by non-Debtors contained in the Plan (the "***Third-Party Release***") are consensual, and all Releasing Parties have received due and adequate notice of the Third-Party Release and sufficient opportunity and instruction to elect to opt out of the Third-Party Release.

JJ. The process described in the Solicitation Affidavits that the Debtors and Verita followed to identify the relevant parties on which to serve the applicable Ballot or notice containing an opportunity to opt out of the Third-Party Release (each, an "***Opt-Out Form***") and to distribute the Opt-Out Forms (i) is consistent with the industry standard and (ii) was reasonably calculated to ensure that each holder of Claims or Interests in each Class was informed of its ability to opt out of the Third-Party Release and the consequences for failing to timely do so. For the avoidance of doubt, any party that validly elected in the Opt-Out Form or in the Ballot to opt out of the Third-Party Release prior to the applicable deadline (whether any original or extended deadline), shall be neither a Released Party nor a Releasing Party under the Plan, except as otherwise set forth in the Plan with respect to the members of the 2024/2026 Noteholder Group.

KK. Accordingly, as has been established by the record of these Chapter 11 Cases, the Confirmation Declarations, and the evidence presented in connection with the Confirmation Hearing, the release provisions contained in Article VIII of the Plan (i) are an integral part of the Consenting 1L Noteholders', the Consenting 2024/2026 Noteholders', the Consenting 1.25L Noteholders', the Consenting 2027 Unsecured Noteholders', and the Consenting Equity Holders' support of the Plan, and are essential to the formulation and implementation of the Plan, as required by section 1123 of the Bankruptcy Code, (ii) are consistent with and permissible under

applicable law, (iii) were given in exchange for good and valuable consideration provided by the Released Parties, (iv) are in the best interests of the Debtors, their Estates, holders of Claims and Interests, and all other parties in interest, (v) were negotiated in good faith and at arm's length, (vi) confer substantial benefits on the Debtors, their Estates and their creditors, and (vii) are fair, equitable, and reasonable, (viii) were given and made after due notice and opportunity for a hearing, and (ix) are a bar to any Entity asserting any Released Claim. Failure to implement the release, injunction and exculpation provisions set forth in the Plan and approved in this Confirmation Order would seriously impair and jeopardize the Debtors' ability to confirm and implement the Plan, and the compromises and settlements provided therein.

LL. The exculpation provisions contained in Article VIII.F of the Plan and in this Confirmation Order are appropriately tailored to the circumstances of these Chapter 11 Cases and are appropriate under applicable law, including *In re Highland Capital Management, L.P.*, 48 F.4th 419 (5th Cir. 2022), because they are supported by proper evidence, proposed in good faith, formulated extensive good faith, arm's-length negotiations with key constituents, and appropriately limited in scope. The Exculpated Parties reasonably relied upon the exculpation provisions as a material inducement to engage in postpetition negotiations with the Debtors and other key stakeholders that culminated in the Plan, the Plan Settlement, and all other settlements and compromises memorialized in the Plan that maximize value for the Debtors' Estates. The record in these Chapter 11 Cases supports the conclusion that the exculpation provisions are appropriately tailored to protect the Exculpated Parties from unnecessary litigation and contain appropriate carve-outs for actions determined by a Final Order to have constituted actual fraud, willful misconduct, or gross negligence.

MM. The injunction provisions contained in Article VIII.G of the Plan and in this Confirmation Order are essential to the Plan and are necessary to implement the Plan and to preserve and enforce the discharge, release, and exculpation provisions of the Plan. The injunction provisions are appropriately tailored to achieve those purposes. Subject in all respects to Article VIII of the Plan, no entity or person shall commence or pursue any Released Claim against any Released Party or Exculpated Party without this Court (i) first determining, after notice and a hearing, that such Claim or Cause of Action represents a colorable Claim for actual fraud, gross negligence, or willful misconduct against such Released Party or Exculpated Party and (ii) specifically authorizing such Entity or Person to bring such Claim or Cause of Action against such Released Party or Exculpated Party.

NN. Modifications. Pursuant to section 1127 of the Bankruptcy Code, the (i) modifications made between the solicitation of the Modified First Amended Plan and the Modified Second Amended Plan, except as to the holders of Claims in Classes 4 and 6, constituted technical or clarifying changes, changes with respect to particular Claims by agreement with the holders of such Claims, or such modifications did not materially and adversely affect or change the treatment of any other Claim under the Plan, (ii) modifications made between the solicitation of the Modified Second Amended Plan and the filing of the Plan constituted technical or clarifying changes, changes with respect to particular Claims by agreement with the holders of such Claims, or such modifications did not materially and adversely affect or change the treatment of any other Claim under the Plan, and (iii) modifications made to the Plan after its filing or in this Confirmation Order (including those modifications announced on the record of the Confirmation Hearing, if any) constitute technical or clarifying changes, changes with respect to particular Claims by agreement with the holders of such Claims, or such modifications do not materially and adversely affect or

change the treatment of any other Claim under the Plan. Notice of these modifications was adequate and appropriate under the facts and circumstances of these Chapter 11 Cases. In accordance with Bankruptcy Rule 3019, these modifications do not require additional disclosure under section 1125 of the Bankruptcy Code or further re-solicitation of votes under section 1126 of the Bankruptcy Code, and they do not require that holders of Claims be afforded any further opportunity to change previously cast acceptances or rejections of the Plan. Accordingly, the Plan is properly before this Court, and all votes cast with respect to the Plan prior to such modifications shall be binding and shall apply with respect to the Plan.

OO. Compromises and Settlements. The Plan is deemed to constitute a motion under section 1123(b)(3) of the Bankruptcy Code and Bankruptcy Rule 9019 with respect to the Plan Settlement. Entry of this Confirmation Order constitutes this Court's approval of the terms of the Plan Settlement provided for under the Plan. In accordance with section 1123(b)(3)(A) of the Bankruptcy Code and Bankruptcy Rule 9019, and in consideration for the distributions, releases, and other benefits provided under the Plan and with the support of the various creditors, stakeholders, and other parties in interest, including the Committee and the Consenting Parties (as defined in the Restructuring Support Agreement), the provisions of the Plan constitute a good faith compromise and settlement of all Claims, Causes of Action, disputes, and controversies released, settled, compromised, or otherwise resolved pursuant to the Plan. In addition, the compromises and settlements embodied in the Plan, including the Plan Settlement, are integral to the Plan and preserve value by enabling the Debtors to avoid extended, value-eroding litigation that could delay the Debtors' emergence from chapter 11. Entry of this Confirmation Order constitutes this Court's approval of the Plan Settlement and all other compromises embodied in the Plan, including the releases given in connection with the Plan Settlement, and a finding by this Court that the Plan

Settlement is fair, equitable, and reasonable and in the best interests of the Debtors, their Estates, and holders of Claims and Interests because, among other things: (i) each aspect of the Plan Settlement reflects a reasonable balance between the possible success of litigation with respect to each of the settled claims and disputes, on the one hand, and the benefits of fully and finally resolving such claims and disputes, while preserving parties' rights as set forth in the Plan to pursue the Appellate Litigation and any Potential Remedies Order, and allowing the Debtors to expeditiously exit chapter 11, on the other hand; (ii) absent the Plan Settlement, there is a likelihood of complex and protracted litigation with the attendant expense, inconvenience, delay and uncertainty that has a possibility to derail the Debtors' reorganization efforts and would jeopardize the Debtors' ability to confirm and implement the Plan; (iii) each of the parties supporting the Plan Settlement, including the Debtors, the Consenting 1L Noteholders, the Consenting 2024/2026 Noteholders, the Consenting 1.25L Noteholders, the Consenting 2027 Unsecured Noteholders, the Committee, and the Consenting Equity Holders are represented by counsel that is recognized as being knowledgeable, competent, and experienced; (iv) the Plan Settlement is the product of arm's-length bargaining and good faith negotiations among sophisticated parties; and (v) the Plan Settlement will maximize the value of the Debtors' Estates by preserving and protecting the ability of the Reorganized Debtors to continue operating outside of bankruptcy protection and in the ordinary course of business, and is essential to the successful implementation of the Plan. Based on the foregoing, the Plan Settlement satisfies the requirements of applicable law for approval of settlements and compromises pursuant to sections 363 and 1123(b) of the Bankruptcy Code and Bankruptcy Rule 9019. Notwithstanding anything to the contrary in the foregoing, the settlement and release of the Subject Standing Motion Claims shall remain subject to Article IV.A.2 of the Plan.

PP. Adversary Proceeding; Effective Date Distributions; Appellate Litigation. Nothing in the Plan or this Confirmation Order shall be deemed to modify, amend, alter or otherwise impact the Adversary Proceeding Decisions; *provided* that the Plan, the Plan Settlement and this Confirmation Order are intended to preserve parties' rights to appeal the Court's decisions, orders, reports and recommendations and/or judgments, including in respect of the Adversary Proceeding Decisions, in the 2022 Financing Adversary Proceeding. In accordance with the Plan, distributions on account of 2024 Unsecured Notes Claims, 2026 Notes Claims and 1L Notes Claims will be made on the Effective Date (or as soon thereafter as reasonably practicable in accordance with the distribution provisions set forth herein) in accordance with this Court's rulings in the 2022 Financing Adversary Proceeding (including the Adversary Proceeding Decisions), as of the Confirmation Date, notwithstanding that such rulings are not Final Orders as of the Confirmation Date and remain subject to the Appellate Litigation and any Potential Remedies Order. Such distributions (and the holders thereof, and each such holders' successors, transferees and assigns) shall remain subject to the jurisdiction of this Court (and any appellate court therefrom) and any Potential Remedies Order. Notwithstanding anything to the contrary herein, the distributions on account of Claims in Class 7a and Class 7b shall not be subject to the Appellate Litigation or any Potential Remedies Order. The 2024/2026 Appellate Litigation Parties and the First Lien Appellate Litigation Parties are each aggrieved parties with respect to the Court's rulings in the 2022 Financing Adversary Proceeding and other Adversary Proceeding Decisions such that they each have the right to (i) appeal or otherwise challenge such rulings directly by way of the Appellate Litigation, irrespective of whether they were named in a particular count or Cause of Action that was adjudicated against the Debtors (or whether the Debtors or the Reorganized Debtors themselves are appellants), and (ii) defend against any such appeal or other challenge in

the Appellate Litigation, as the case may be. The General Unsecured Claims Observer may participate in any Appellate Litigation solely to the extent any resolution or remedies may impact the terms of the Committee Stipulation; *provided* that the General Unsecured Claims Observer may not argue that any Appellate Litigation or Potential Remedies Order is barred under the doctrine of equitable mootness.

QQ. Exit Capital Structure. The evidentiary record demonstrates that the exit capital structure contemplated by the Plan is reasonable and appropriate and sufficient to allow the Reorganized Debtors to fully perform all of their obligations under the Plan and under all assumed agreements. The terms and structure of the New Financing, as well as the New Common Equity, as currently contemplated by the Plan (and any commitments, engagements, or similar arrangements with respect to the provisions, arrangement or structuring thereof), are fair and reasonable, reflect the Debtors' exercise of prudent business judgment consistent with their fiduciary duties, are supported by reasonably equivalent value and fair consideration, and are in the best interests of the Debtors' Estates and their creditors. The New Financing and the New Common Equity are, individually and collectively, an essential element of the Plan, are necessary for Confirmation and Consummation of the Plan, and are critical to the overall success and feasibility of the Plan and the operations of the Reorganized Debtors. The Debtors have provided sufficient and adequate notice of the material terms of the New Notes and the New Common Equity, which were filed as part of the Plan Supplement and final forms of which will be filed upon completion.

RR. Disclosure of Facts. The Debtors have disclosed all material facts regarding the Plan, the Plan Documents, and the adoption, execution, and implementation of the other

matters provided for under the Plan involving corporate action to be taken or required of the Debtors.

SS. Likelihood of Satisfaction of Conditions Precedent to Effective Date. Each of the conditions precedent to the Effective Date, as set forth in Article IX of the Plan, has been or is reasonably likely to be satisfied or waived in accordance with the Plan.

TT. The State of Texas and its agencies, including but not limited to the Texas Commission on Environmental Quality, has opted out of the releases provided in Article VIII.E of the Plan.

ORDER

ACCORDINGLY, IT IS HEREBY ORDERED, ADJUDGED, DECREED, AND DETERMINED THAT:

1. Findings of Fact and Conclusions of Law. The above-referenced findings of fact and conclusions of law are hereby incorporated by reference as though fully set forth herein and shall constitute findings of fact and conclusions of law pursuant to Bankruptcy Rule 7052, made applicable herein by Bankruptcy Rule 9014. All findings of fact and conclusions of law announced by this Court at the Confirmation Hearing in relation to confirmation of the Plan are hereby incorporated into this Confirmation Order. To the extent that any finding of fact shall be determined to be a conclusion of law, it shall be deemed so, and vice versa.

2. No Effect on Adversary Proceeding Decisions. Notwithstanding anything to the contrary herein, nothing contained in the Plan or this Confirmation Order shall be deemed to modify, amend, alter or otherwise impact the Adversary Proceeding Decisions. For the avoidance of doubt, the defined terms in the Plan and this Confirmation Order are solely for convenience and are in no way meant to alter or supersede the Adversary Proceeding Decisions.

Further the defined terms in the Plan and this Confirmation Order shall not be used as evidence of the Court's ruling or intention in the Adversary Proceeding Decisions. In accordance with the Plan, distributions on account of 2024 Unsecured Notes Claims, 2026 Notes Claims and 1L Notes Claims will be made on the Effective Date (or as soon thereafter as reasonably practicable in accordance with the distribution provisions set forth in the Plan) in accordance with this Court's rulings in the 2022 Financing Adversary Proceeding (including the Adversary Proceeding Decisions), as of the Confirmation Date, notwithstanding that such rulings are not Final Orders as of the Confirmation Date and remain subject to the Appellate Litigation and any Potential Remedies Order. Such distributions (and the holders thereof, and each such holders' successors, transferees and assigns) shall remain subject to the jurisdiction of this Court (and any appellate court therefrom) and any Potential Remedies Order. Notwithstanding anything to the contrary herein, the distributions on account of Claims 7a and Class 7b will be made on the Effective Date (or as soon thereafter as reasonably practicable in accordance with the distribution provisions set forth in the Plan) and shall not be subject to the Appellate Litigation or any Potential Remedies Order. For the avoidance of doubt, in no event shall the Plan, the Plan Settlement, this Confirmation Order or any consent to or vote to accept the Plan be deemed (x) to be a determination by the Court or an admission or waiver by the Debtors or any other Entity as to the status (including secured (or Secured) or unsecured status) of the 2024 Unsecured Notes, the 2026 Notes, the 1L Notes (including the New Money Claims) (or the 2024 Unsecured Notes Claims, the 2026 Notes Claims or the 1L Notes Claims on account thereof) or (y) to moot, waive, foreclose or otherwise impair any appeal (including any appeal by holders of 1L Notes Claims, 2026 Notes Claims and/or 2024 Unsecured Notes Claims) of this Court's rulings in the 2022 Financing Adversary Proceeding (or alter, amend or otherwise limit any rights, claims or defenses that may

or could be asserted by any Entity in connection with the Appellate Litigation, irrespective of whether such rights, claims or defenses are provided or arise under the applicable agreements, applicable law, or otherwise) or any party pursuing any Potential Remedies Order, subject to Articles VII.D and VII.F of the Plan. However, notwithstanding any other provision of the Plan or this Confirmation Order, no holder of a 1L Notes Claim, 2026 Notes Claim or 2024 Unsecured Notes Claims (and none of their Related Parties, including any successors, assigns and transferees of any distributions under the Plan) shall (individually or as a group) argue that (x) any Appellate Litigation is barred under the doctrine of equitable mootness or (y) any argument made in any Appellate Litigation by any party is barred, waived, or otherwise estopped as a result of that party's agreement or consent to or vote to accept the Plan; *provided* that this clause (y) is subject in all respects to the parties' agreement regarding Turnover and the applicability of a Potential Remedies Order as set forth in the Plan.

3. Notice of the Confirmation Hearing and Solicitation. Notice of the Confirmation Hearing and Solicitation complied with the Disclosure Statement Order and the Amended Disclosure Statement Order, was appropriate and satisfactory based upon the circumstances of the Chapter 11 Cases, and was in compliance with the Bankruptcy Code, the Bankruptcy Rules, and the Local Rules.

4. Final Voting Declaration. On or before January 3, 2025, the Debtors shall file a declaration setting forth the final voting tabulation for the Plan (the "***Final Voting Declaration***"). Entry of this Confirmation Order shall be subject in all respects to (i) the filing of the Final Voting Declaration and (ii) the acceptance of the Plan by the holders of Claims in Class 4a (Secured 1L Notes Claims) and Class 6a (Secured 2026 Notes Claims), as reflected in the Final Voting Declaration.

5. Confirmation of Plan. The Plan and each of its provisions are confirmed pursuant to section 1129 of the Bankruptcy Code. The documents contained in or contemplated by the Plan, including the Plan Supplement, the New Debt Documents, the New Investment Documents and the New Organizational Documents (collectively, the "***Plan Documents***"), are hereby authorized and approved, and the Plan Documents shall, upon finalization and execution, constitute legal, valid, binding and authorized obligations of the respective parties thereto and shall be enforceable in accordance with their terms and not in conflict with any law. The terms of the Plan, including the Plan Supplement, are incorporated herein by reference and are an integral part of this Confirmation Order. The terms of the Plan, including the Plan Supplement, and all other relevant and necessary documents shall be effective and binding as of the Effective Date. Subject to the terms of the Plan and applicable consent rights set forth therein, the Debtors reserve the right to alter, amend, update, or modify the Plan Documents prior to the Effective Date. The failure to specifically include or refer to any particular article, section, or provision of the Plan or the Plan Documents in this Confirmation Order shall not diminish or impair the effectiveness or enforceability of such article, section, or provision nor constitute a waiver thereof, it being the intent of this Court that the Plan is confirmed in its entirety and incorporated herein by this reference.

6. Objections. Except as set forth herein, any objections (whether formal or informal, and including any reservations of rights contained therein) to confirmation of the Plan, including (i) *The Ad Hoc 2024/2026 Noteholder Group's Initial Objection to Confirmation of Modified First Amended Joint Chapter 11 Plan of Wesco Aircraft Holdings, Inc., et al.* [Dkt. No. 1727], (ii) the *Objection of UMB Bank, N.A., as Successor Indenture Trustee for Notes Due 2024 and Notes Due 2026 to Modified First Amended Joint Chapter 11 Plan* [Dkt. No. 1726], (iii) the

Limited Objection of United States Trustee to the Modified First Amended Joint Chapter 11 Plan of Wesco Aircraft Holdings, Inc. et al. [Dkt. No. 1719], (iv) the *Objection of the Chubb Companies to the Modified First Amended Joint Chapter 11 Plan of Wesco Aircraft Holdings, Inc., et al.* [Dkt. No. 1500], (v) the *United States Trustee's Objection to the Further Modified Second Amended Joint Plan of Wesco Aircraft Holdings, Inc. et al.* [Dkt. No. 2437], (vi) the *Limited Reservation of Rights of the First Lien Noteholder Group Regarding the Further Modified Seconded Amended Joint Chapter 11 Plan of Wesco Aircraft Holdings, Inc. et al.* [Dkt. No. 2445], and (vii) the *Limited Objection of the Official Committee of Unsecured Creditors to the Further Modified Second Amended Joint Chapter 11 Plan of Wesco Aircraft Holdings, Inc., et al.* [Dkt. No. 2446], and all other statements, informal objections, responses, or reservations of rights with respect thereto have been withdrawn or resolved prior to entry of this Confirmation Order or, to the extent not withdrawn or resolved, shall be, and hereby are, overruled on the merits and denied; *provided* that all unresolved Assumption Disputes are adjourned to a date to be determined; *provided further* that a status conference in respect of the adjourned Assumption Disputes will be held on January 14, 2025, at 10:00 a.m. (prevailing Central Time). Each resolution of objections to the confirmation of the Plan explained on the record at the Confirmation Hearing is hereby incorporated by reference.

7. No Action. Pursuant to the appropriate provisions of any applicable State's general corporation or limited liability company laws, other applicable non-bankruptcy laws, and section 1142(b) of the Bankruptcy Code, (i) no action of the respective directors, managers, members, stockholders, or other equity holders of the Debtors or Reorganized Debtors, as applicable, shall be required to authorize the Debtors or Reorganized Debtors, as applicable, to enter into, execute, deliver, file, adopt, amend, restate, consummate, or effectuate, as the case may

be, the Plan and any contract, instrument, or other document to be executed, delivered, adopted, or amended in connection with the implementation of the Plan, including any Plan Document, and (ii) to the extent the Debtors or Reorganized Debtors, as applicable, determine that any Person or Entity is a necessary party to execute and deliver or join in the execution or delivery of any instrument required to effect a transfer of property dealt with by the Plan, or perform any other act in furtherance of the transactions contemplated by the Plan (including entry into the New Debt Documents) and this Confirmation Order, and in furtherance of consummation of the Plan, and such Person or Entity is so informed by the Debtors or Reorganized Debtors, as applicable, then such Person or Entity is directed to take such steps as necessary to comply with the foregoing and section 1142(b) of the Bankruptcy Code. For the avoidance of doubt, each lender and noteholder, as applicable, under the New Debt Documents shall be deemed to be bound by the terms of the applicable New Debt Documents regardless of whether such Person or Entity is a signatory to the agreement, except where such Person or Entity has, in writing to the Debtors or Reorganized Debtors, as applicable, expressly and irrevocably disclaimed and abandoned any right to any benefit thereunder.

8. Governmental Approvals Not Required. This Confirmation Order shall constitute all approvals and consents required, if any, by the laws, rules, or regulations of any state or any other governmental authority with respect to the implementation and consummation of the Plan and the Plan Documents and any other acts that may be necessary or appropriate for the implementation or consummation of the Plan or the Plan Documents.

9. Implementation of the Plan. On and after the Confirmation Date, the Debtors and the Reorganized Debtors, as applicable, and the appropriate officers, representatives, and members of the boards of directors thereof shall be authorized to, and may issue, execute,

deliver, file, or record such documents, contracts, instruments, releases, and other agreements, including those contained in or contemplated by the Plan Documents, and take such other actions as may be necessary or appropriate to effectuate, implement, and further evidence the terms and conditions of the Plan, including the Restructuring Transactions and all such other actions delineated in Article IV of the Plan or otherwise contemplated by the Plan, including the conversion, merger, or dissolution of any Debtor and the deemed contributions of Claims and Interests as set forth in the Description of Restructuring Transactions, in each case, without the need for any further approvals, authorization, or consents, except for those expressly required pursuant to the Plan or the New Organizational Documents.

10. Restructuring Transactions. After the Confirmation Date, the Debtors (with the consent of the Required 1L Noteholders and Required 2026 Noteholders) and the Reorganized Debtors, as applicable, may take all actions consistent with this Confirmation Order, the Plan and the other Plan Documents as may be necessary or appropriate to effectuate any transaction described in, approved by, contemplated by, or necessary to effectuate the Restructuring Transactions. This Confirmation Order shall, and shall be deemed to, pursuant to sections 363, 1123, 1142, 1145, and 1146 of the Bankruptcy Code, authorize, among other things, all actions as may be necessary or appropriate to effect any transaction described in, approved by, contemplated by, or necessary to effectuate the Plan, including the Restructuring Transactions, and, to the extent such actions were taken before the Confirmation Date, such actions are ratified in all respects, and, in each case, no further approvals, authorization, or consents, except those expressly required pursuant to the Plan or this Confirmation Order, or, to the extent applicable, the DIP Documents, shall be required.

11. Approval of the New Organizational Documents. The New Organizational Documents are hereby approved. The Debtors and the Reorganized Debtors, as applicable, are authorized, without further approval of the Court or any other party, to execute and deliver all agreements, documents, instruments, and certificates relating to the New Organizational Documents and take such other actions as reasonably deemed necessary to perform their obligations thereunder. The New Organizational Documents shall, as of the Effective Date, be valid, binding, and enforceable in accordance with their terms, and each holder (including each beneficial holder) of New Common Equity, and each successor, transferee and assignee thereof, shall be bound thereby.

12. Authorization and Issuance of Plan Securities. The Reorganized Debtors are authorized to issue all securities contemplated by the Plan, including the New Common Equity, in accordance with the terms of the Plan; *provided* that nothing herein shall deem anything that is not a security to be a security. All New Common Equity shall be, upon issuance, duly authorized, validly issued, fully paid and non-assessable; *provided* that the New Common Equity issued or distributed pursuant to the Plan (other than any New Common Equity issued on account of Claims in Class 7a) shall be subject to the Appellate Litigation and any Potential Remedies Order. Each distribution and issuance of New Common Equity under the Plan shall be governed by the terms and conditions set forth in the Plan applicable to such distribution or issuance and by the terms and conditions of the New Organizational Documents and other instruments evidencing or relating to such distribution or issuance.

13. New Debt Documents.

a. The New Notes and the terms thereof are approved in their entirety. On the Effective Date, the Reorganized Debtors are authorized to execute and deliver and shall

enter into the New Debt Documents and all other documents, notes, agreements, guaranties, and other documents contemplated thereby. The New Debt Documents shall constitute legal, valid, binding, and authorized joint and several obligations of the applicable Reorganized Debtors enforceable in accordance with their respective terms, and such obligations shall not be enjoined or subject to discharge, impairment, release, avoidance, recharacterization, or subordination (including equitable subordination) for any purposes whatsoever under any applicable law, the Plan, or this Confirmation Order and shall not constitute preferential transfers, fraudulent conveyances or other voidable transfers under the Bankruptcy Code or any other applicable non-bankruptcy law. The financial accommodations extended pursuant to the New Debt Documents are reasonable and are being extended, and shall be deemed to be extended, in good faith for legitimate business purposes. On the Effective Date, all Liens and security interests granted pursuant to, or in connection with the New Debt Documents (I) are approved, (II) shall be legal, valid, binding, and enforceable Liens on the collateral granted under the respective New Debt Documents in accordance with the terms thereof, (III) shall (x) be deemed automatically perfected on the Effective Date without the need for the taking of any further filing, recordation, approval, consent, or other action and (y) have the priorities as set forth in the respective New Debt Documents, and be subject only to such Liens as may be permitted under the New Debt Documents, and (IV) shall not be enjoined or subject to discharge, impairment, release, avoidance, recharacterization, or subordination (including equitable subordination) for any purposes whatsoever and shall not constitute preferential transfers, fraudulent conveyances, or other voidable transfers under the Bankruptcy Code or any applicable non-bankruptcy law.

b. The New Notes Indenture Trustees and the New Revolver Facility Agent (and their designees and agents), as applicable, are authorized to file, with the appropriate

authorities, any financing statements, amendments thereto, or assignments thereof and other documents, including mortgages or amendments or assignments thereof in order to evidence the Liens, pledges, mortgages, and security interests granted in connection with the applicable New Debt Documents. The guaranties, mortgages, pledges, Liens, and other security interests granted in connection with the New Debt Documents, as applicable, are granted in good faith as an inducement to the lenders and noteholders, as applicable, under the New Debt Documents to provide financing thereunder, shall be deemed not to constitute a preferential transfer, fraudulent conveyance or fraudulent transfer, shall not otherwise be subject to avoidance, and the priorities of such Liens, mortgages, pledges, and security interests shall be as set forth in the New Debt Documents and the collateral documents executed and delivered in connection therewith.

c. Following the Effective Date, Wilmington Savings Fund Society, FSB (solely in its capacity as the trustee and collateral agent under the 1L Indenture and not in any capacity relating to the 1.25L Notes, the 2024 Unsecured Notes, the 2026 Notes or the 2027 Unsecured Notes or the 1.25L Indenture, the 2024 Unsecured Indenture, the 2026 Indenture or the 2027 Unsecured Indenture or any other document executed by it, or binding on it, in connection with its role as the indenture trustee for the 1.25L Notes, the 2024 Unsecured Notes, the 2026 Notes or the 2027 Unsecured Notes) and its Related Parties shall be indemnified by the Reorganized Debtors with respect to all present and future actions, suits, and proceedings against the 1L Indenture Trustee or its Related Parties in connection with or related to the 2022 Financing Transactions, the Financing Litigation, and/or any other Causes of Action in connection with or related to the 1L Indenture (including for its reasonable and documented fees and expenses and for the reasonable and documented fees and expenses of its counsel) or the other Note Documents (as defined in the 1L Indenture), on the same terms as afforded under the 1L Indenture or the other

Note Documents (as defined in the 1L Indenture). For the avoidance of doubt, (i) the 1L Indenture Trustee will not be indemnified on account of any costs or expenses incurred by the First Lien Noteholder Group (or any of its members), or in its capacity as the former indenture trustee under the 2026 Indenture and 2024 Unsecured Indenture in connection with the Appellate Litigation and (ii) the fact that the 1L Indenture Trustee is entitled to indemnification under the Plan will not be deemed as an admission of any underlying fact or circumstance related to the 2022 Financing Transactions or be used in the Appellate Litigation by any party.

d. The ABL Credit Facility Engagement Letter and Fee Letter, dated as of November 12, 2024, including the Reorganized Debtors' indemnification of BofA Securities, Inc. thereunder in its role, among others, as lead arranger for the New Revolver Facility, and the fees and expenses reimbursed provided for thereunder, is approved in its entirety.

14. Plan Distributions. The Reorganized Debtors are authorized to make all distributions pursuant to the terms of the Plan and to pay any applicable fees and expenses approved by this Confirmation Order or any other order of this Court. The Reorganized Debtors shall have no duty or obligation to make distributions to any holder of an Allowed Claim unless and until such holder executes and delivers, in a form reasonably acceptable to the Reorganized Debtors, any and all documents applicable to such distributions in accordance with Article VII of the Plan and/or responds to the Debtors' or Reorganized Debtors' reasonable requests for information necessary to facilitate a particular distribution as set forth in Article VII of the Plan.

15. Exemption from Securities Laws.

a. The offer, issuance, and distribution under the Plan of the New Common Equity shall be exempt, without further act or actions by any Entity, from registration under the Securities Act and any other applicable securities laws to the fullest extent permitted by section

1145 of the Bankruptcy Code, except with respect to an Entity that is an "underwriter" with respect to such securities, as that term is defined in section 1145(b) of the Bankruptcy Code. Subject to the transfer provisions, if any, and other applicable provisions set forth in the New Organizational Documents, these securities may be resold without registration under the Securities Act or other federal securities laws pursuant to the exemption provided by section 4(a)(1) of the Securities Act, unless the holder is an "underwriter" with respect to such securities, as that term is defined in section 1145(b) of the Bankruptcy Code. In addition, if the holder is not an "underwriter" with respect to such securities, as that term is defined in section 1145(b) of the Bankruptcy Code, but such holder is an "affiliate" (as defined in Rule 144(a)(1) under the Securities Act) of the issuer, such holder may resell such securities without registration pursuant to and in accordance with the applicable provisions of Rule 144 under the Securities Act (other than the holding period requirement in Rule 144(d) applicable to "restricted securities") or another available exemption under the Securities Act. In addition, such persons will also be entitled to resell such securities in transactions registered under the Securities Act following the effectiveness of an applicable registration statement, if one is filed with the SEC and becomes effective. Further, subject to the transfer provisions, if any, and other applicable provisions set forth in the New Organizational Documents, such section 1145 exempt securities generally may be resold without registration under state securities laws pursuant to various exemptions provided by the respective laws of the several states.

b. The offer, issuance, and distribution under the Plan of the New Notes shall be exempt, without further act or actions by any Entity, from registration under the Securities Act and any other applicable securities laws as a private placement pursuant to section 4(a)(2) of the Securities Act and/or the safe harbor of Regulation D promulgated thereunder. All New Notes

issued pursuant to the exemption from registration set forth in section 4(a)(2) of the Securities Act and/or the safe harbor of Regulation D promulgated thereunder shall be considered "restricted securities" and may not be transferred except pursuant to an effective registration statement or under an available exemption from the registration requirements of the Securities Act, such as, under certain conditions, the resale provisions of Rule 144 or Rule 144A under the Securities Act, subject to, in each case, the transfer provisions, if any, and other applicable provisions set forth in the New Notes Documents or the New Investment Documents, as applicable.

c. The offer, sale, issuance, and distribution under the Plan of any New Common Equity issued to any Entity that is an "underwriter" with respect to such securities, as that term is defined in section 1145(b) of the Bankruptcy Code, shall be exempt from registration under the Securities Act and any other applicable securities laws in reliance on the exemption from registration set forth in section 4(a)(2) under the Securities Act (and on applicable state law registration exemptions) and/or Regulation D promulgated thereunder (and on the preemption of state law registration requirements afforded thereby) or, solely to the extent such exemptions are not available, other available exemptions from registration under the Securities Act. Such securities will be considered "restricted securities" and may not be transferred except pursuant to an effective registration statement or under an available exemption from the registration requirements of the Securities Act, such as, under certain conditions, the resale provisions of Rule 144 under the Securities Act, subject to, in each case, the transfer provisions, if any, and other applicable provisions set forth in the New Organizational Documents.

16. Cancellation of Existing Securities and Agreements. Except as provided under the Plan, this Confirmation Order or for the purpose of evidencing a right to and allowing holders of Claims to receive distributions under the Plan, and except as otherwise set forth in the

Plan, in the Plan Supplement, or any related agreement, instrument, or document, on the Effective Date, all agreements, instruments, notes, certificates, indentures, mortgages, security documents, and other instruments or documents evidencing or creating any prepetition Claim or Interest and any rights of any holder in respect thereof shall be deemed cancelled and of no force or effect and no party (including the Debtors, the Reorganized Debtors and any non-Debtor affiliates) shall have any continuing obligations thereunder or in any way related thereto; *provided* that the foregoing shall not impair or affect the Appellate Litigation in respect of the relative entitlements of holders of 1L Notes Claims, holders of 2026 Notes Claims and holders of 2024 Unsecured Notes Claims (or any such holder's successors, transferees and assigns) under the Plan or with respect to any Potential Remedies Order.

17. Plan Settlement. The entry of this Confirmation Order shall constitute the Court's approval of the Plan Settlement. The Plan Settlement satisfies the standards for approval under Bankruptcy Rule 9019 and sections 363 and 1123(b)(3) of the Bankruptcy Code, and is approved in all respects, subject to the occurrence of the Effective Date and, with respect to the Subject Standing Motion Claims, Article IV.A.2 of the Plan.

18. Executory Contracts and Unexpired Leases.

a. Assumption and Rejection. Pursuant to Article V of the Plan, as of and subject to the occurrence of the Effective Date and the payment of any applicable Allowed Cure Claim in accordance with Article V.B.1 of the Plan, all Executory Contracts and Unexpired Leases to which any of the Debtors are parties shall be deemed assumed (or amended and assumed, as applicable) by the applicable Debtor in accordance with the provisions and requirements of sections 365 and 1123 of the Bankruptcy Code, unless such contract or lease (i) was previously assumed or rejected, (ii) previously expired or was terminated pursuant to its own terms, (iii) is

the subject of a motion to reject, assume, or assume and assign filed on or before the Effective Date, or (iv) is designated specifically as an Executory Contract or Unexpired Lease on the Schedule of Rejected Executory Contracts and Unexpired Leases; *provided* the Debtors shall have the right to alter, amend, modify or supplement the Schedule of Rejected Executory Contracts and Unexpired Leases, including by way of adding or removing a particular Executory Contract or Unexpired Lease from the Schedule of Rejected Executory Contracts and Unexpired Leases at any time through and including the Effective Date. Each Executory Contract and Unexpired Lease assumed pursuant to the Plan or by any order of the Court shall vest in and be fully enforceable by the applicable Reorganized Debtor in accordance with its terms, except as modified by the provisions of the Plan, any Final Order of this Court authorizing and providing for its assumption, or applicable law.

b. Subject to (i) satisfaction of the conditions set forth in Article V of the Plan, and (ii) the occurrence of the Effective Date, entry of this Confirmation Order shall constitute approval of the assumptions and rejections of the Executory Contracts and Unexpired Leases provided for in the Plan pursuant to sections 365(a) and 1123 of the Bankruptcy Code and a determination by the Court that the Reorganized Debtors have provided adequate assurance of future performance under such assumed Executory Contracts and Unexpired Leases.

c. To the extent any provision in any Executory Contract or Unexpired Lease assumed or assumed and assigned pursuant to the Plan restricts or prevents, or purports to restrict or prevent, or is breached or deemed breached by, the assumption (or assumption and assignment) of such Executory Contract or Unexpired Lease (including any "change of control" provision), then such provision shall be deemed to be modified or stricken such that the transactions

contemplated by the Plan shall not entitle the non-Debtor party thereto to terminate such Executory Contract or Unexpired Lease or to exercise any other default-related rights with respect thereto.

19. Chubb Objection. Notwithstanding anything to the contrary in the Plan or this Order, (i) no Insurance Policy issued by ACE American Insurance Company, ACE Property & Casualty Insurance Company, Illinois Union Insurance Company, Federal Insurance Company, Great Northern Insurance Company, Chubb Custom Insurance Company, Chubb Indemnity Insurance Company, Executive Risk Indemnity Inc., Texas Pacific Indemnity Company, or any of their U.S.-based affiliates and successors (collectively, the "***Chubb Companies***") will be added to the Schedule of Rejected Executory Contracts and Unexpired Leases following entry of this Order and (ii) to the extent not already paid or caused to be paid by the Debtors, the Reorganized Debtors shall pay or cause to be paid to the Chubb Companies, in full dollars, all renewal premium owing on account of the renewal of insurance policy number D37958803 when due in the ordinary course.

20. Exemption from Transfer Taxes and Recording Fees. To the fullest extent permitted by section 1146(a) of the Bankruptcy Code, any transfer from a Debtor to a Reorganized Debtor or to any Entity pursuant to, in contemplation of, or in connection with the Plan or in connection with: (a) the issuance, distribution, transfer, or exchange of any debt, securities, or other interest in the Debtors or the Reorganized Debtors, including the New Common Equity (including to the extent they are subject to any Potential Remedies Order), New Convertible Takeback Notes (including to the extent they are subject to any Potential Remedies Order), the New Revolver Facility and the New Exit Notes; (b) the creation, modification, consolidation, or recording of any mortgage, deed of trust or other security interest, or the securing of additional indebtedness by such or other means; (c) the making, assignment, or recording of any lease or sublease; (d) the grant of collateral under the New Debt Documents; (e) the effectuation of the

Restructuring Transactions, or (f) the making, delivery, or recording of any deed or other instrument of transfer under, in furtherance of, or in connection with, the Plan, including any deeds, bills of sale, assignments, or other instrument of transfer executed in connection with any transaction arising out of, contemplated by, or in any way related to the Plan, shall not be subject to any U.S. federal, state or local document recording tax, stamp tax, conveyance fee, intangibles or similar tax, mortgage tax, real estate transfer tax, mortgage recording tax, Uniform Commercial Code filing or recording fee, regulatory filing or recording fee, or other similar tax or governmental fee or assessment, and the appropriate U.S. state or local governmental officials or agents shall forego the collection of any such tax or governmental fee or assessment and shall accept for filing and recordation any of the foregoing instruments or other documents without the payment of any such tax or governmental fee or assessment.

21. Preservation of Retained Causes of Action. In accordance with section 1123(b) of the Bankruptcy Code, but subject in all respects to Article VIII.D of the Plan, all Retained Causes of Action that a Debtor may hold against any Person or Entity shall vest in the applicable Reorganized Debtor on the Effective Date. Thereafter, the Reorganized Debtors shall have the exclusive right, authority, and discretion to determine and to initiate, file, prosecute, enforce, abandon, settle, compromise, release, withdraw, or litigate to judgment any such Retained Causes of Action (including any actions specifically enumerated in the Schedule of Retained Causes of Action), whether arising before or after the Petition Date, and to decline to do any of the foregoing without the consent or approval of any third party or further notice to or action, order, or approval of the Court. No Person or Entity may rely on the absence of a specific reference in the Plan, the Plan Supplement, the Original Disclosure Statement, or the Amended Disclosure Statement to any specific Cause of Action as any indication that the Debtors or Reorganized

Debtors will not pursue any and all available Causes of Action. Unless any Cause of Action that any Debtor may have or be entitled to assert on behalf of its Estate or itself is expressly waived, relinquished, exculpated, released, compromised or settled in the Plan or a Final Order of this Court, the Debtors and Reorganized Debtors shall have all rights to prosecute any and all Causes of Action as Retained Causes of Action, for later adjudication, and, therefore, no preclusion doctrine, including the doctrines of res judicata, collateral estoppel, issue preclusion, claim preclusion, estoppel (judicial, equitable, or otherwise), or laches, shall apply to any such Cause of Action upon, after, or as a consequence of the Confirmation or the occurrence of the Effective Date. Notwithstanding anything to the contrary in the Schedule of Retained Causes of Action or in this Confirmation Order, the Debtors shall not retain any (a) Released Preference Action or (b) Cause of Action against the 2024/2026 Noteholder Group (or any of its members or affiliates, or any of their successors, transferees and assigns, in each case, that is a Releasing Party) other than those Causes of Action that have been asserted, raised or litigated in the Financing Litigation Proceedings, and no release of, or failure to retain, any Cause of Action shall in any way prejudice, waive, limit, or impair any argument, position or defense in the Appellate Litigation. The provisions regarding the Retained Causes of Action in the Plan are appropriate and in the best interests of the Debtors, their respective Estates, and holders of Claims and Interests.

22. On or promptly following the Effective Date, the Appellate Litigation Parties, including for the avoidance of doubt the Reorganized Debtors, shall jointly seek dismissal of the proceeding in New York Supreme Court (New York County) captioned *SSD Investments Ltd. et al. v. Wilmington Savings Fund Society, FSB et al.*, Index No. 654068/2022, with prejudice except that it will be without prejudice only to prosecute the Subject Standing Motion Claims in

the Bankruptcy Court (or any appeal therefrom) in accordance with the Plan and the limitations therein.

23. Potential Remedies Order.

a. The Court (or any other court of competent jurisdiction) may issue a Potential Remedies Order (as defined in and in accordance with the Plan). In the event that any party obtains a Potential Remedies Order in connection with the Appellate Litigation, the New Common Equity and New Convertible Takeback Notes and the holders thereof (including their successors, assignees or transferees) shall be subject to, and required to comply with, such Potential Remedies Order. The New Common Equity and New Convertible Takeback Notes and each recipient of New Common Equity and/or New Convertible Takeback Notes issued on account of 1L Notes Claims or 2026 Notes Claims (including all successors, assigns and transferees of the initial recipients) shall remain subject to the jurisdiction of the Court (and any appellate court therefrom). For the avoidance of doubt, the New Common Equity distributed on account of Claims in Class 7a shall not be subject to the Appellate Litigation or any Potential Remedies Order.

b. Nothing in the Plan or Confirmation Order, nor the references to, or definition of, Potential Remedies Order in the Plan or Confirmation Order, shall (i) be construed as limiting, prejudicing, evidencing, advocating, or prescribing any particular remedy, and any determination on remedy shall be made exclusively by a court of competent jurisdiction or (ii) limit any party from seeking any other remedy or contesting any remedy (including a remedy effectuated through a Potential Remedies Order); *provided*, that: (x) it is expressly contemplated by the Plan and agreed by and among the 2024/2026 Appellate Litigation Parties and the First Lien Appellate Litigation Parties that Turnover is an available remedy to any court of competent jurisdiction and no party shall argue in any proceeding related to the Appellate Litigation that

Turnover is not an available remedy; *provided* that, for the avoidance of doubt, such agreement shall not be construed as prescribing any particular remedy; (y) the 2024/2026 Appellate Litigation Parties and the First Lien Appellate Litigation Parties will not argue that any particular remedy is unavailable because it was not adequately disclosed or developed in the Plan, Plan Documents, or the securities issued under the Plan; and (z) the 2024/2026 Appellate Litigation Parties and the First Lien Appellate Litigation Parties may urge any court to consider tax implications with respect to any remedy, including with respect to any Potential Remedies Order.

c. A Potential Remedies Order may be (i) requested by any Entity seeking to receive any portion of such Excess Distribution and (ii) effectuated (solely to the extent so ordered by the court), through a deemed transfer or turnover (without any action by the holders thereof) and reflected through an adjustment to any applicable register reflecting the ownership of New Common Equity and New Convertible Takeback Notes and/or the reissuance of any certificated securities, as applicable. For the avoidance of doubt, no distribution on account of Claims in Class 7a or Class 7b (or any portion thereof) shall constitute an Excess Distribution.

d. After entry of a Potential Remedies Order, the Reorganized Debtors or any agent for the Reorganized Debtors or the holders of New Common Equity or New Convertible Takeback Notes may seek further orders related to the Potential Remedies Order in order to effectuate such Potential Remedies Order and may take all steps necessary to effectuate such Potential Remedies Order, including instructing the registrar to reflect the ownership of New Common Equity and New Convertible Takeback Notes consistent with such Potential Remedies Order.

24. DTC.

a. Should the Debtors (with the consent of the Required 1L Noteholders) or the Reorganized Debtors elect on or after the Effective Date to reflect any ownership of the New Common Equity and/or the New Notes through the facilities of the Depository Trust Company or any successor thereto ("***DTC***"), the Reorganized Debtors need not provide any further evidence other than the Plan or the Confirmation Order with respect to the treatment of transfers, exercise, removal of restrictions, or conversion of New Common Equity and/or New Notes under applicable U.S. federal, state or local securities laws.

b. DTC shall be required to accept and conclusively rely upon the Plan and Confirmation Order in lieu of a legal opinion regarding whether the New Common Equity and/or the New Notes are exempt from registration and/or eligible for DTC book-entry delivery, settlement and depository services. Each Entity that becomes a holder of New Common Equity and/or New Notes indirectly through the facilities of DTC will be deemed bound by the terms and conditions of the applicable New Organizational Documents or New Notes Documents and shall be deemed to be a beneficial owner of New Common Equity and/or New Notes subject to the terms and conditions of the applicable New Organizational Documents and New Notes Documents.

c. Notwithstanding anything to the contrary in the Plan or this Confirmation Order, no Entity (including, for the avoidance of doubt, DTC) may require a legal opinion regarding the validity of any transaction contemplated by the Plan, including, for the avoidance of doubt, whether the New Common Equity and/or the New Notes are exempt from registration and/or eligible for DTC book-entry delivery, settlement and depository services.

25. All New Convertible Takeback Notes and the New Common Equity issued on account of 1L Notes Claims or 2026 Notes Claims shall initially be held in registered / book-

entry form only and not through the facilities of DTC for so long as such securities bear a legend with respect to a Potential Remedies Order (unless the Reorganized Debtors elect otherwise).

26. General Administrative Expenses Bar Date. All requests for payment of General Administrative Expenses that accrued on or before the Effective Date must be filed with the Claims Agent and served on counsel for the Debtors, counsel for the Committee, and counsel for the First Lien Noteholder Group by the date that is 30 calendar days after the later of (a) the Effective Date and (b) the date on which such Claim becomes due and payable by the Debtors in the ordinary course of business (the "***General Administrative Expenses Bar Date***"). Any requests for payment of General Administrative Expenses pursuant to Article II of the Plan that are not properly filed and served by the General Administrative Expenses Bar Date shall be disallowed automatically without the need for any objection from the Debtors or any action by the Court.

27. Conditions Precedent to Effective Date. The Plan shall not become effective unless and until all conditions set forth in Article IX.A of the Plan have been satisfied or waived pursuant to Article IX.B of the Plan.

28. Injunctions, Releases, and Exculpation. As of the Effective Date, except for the rights that remain in effect from and after the Effective Date to enforce the Plan, including the injunctions, releases, and exculpation provisions of the Plan (including, without limitation, the provisions set forth in Article VIII.D-G that are reproduced below) are hereby approved and shall be effective and binding on all Persons and Entities, to the extent provided in the Plan, without further order or action by this Court. For the avoidance of doubt, the Third-Party Release shall not be binding against any Releasing Party that has not received notice consistent with the United States Constitution and applicable law.

a. Releases by the Debtors. Pursuant to section 1123(b) of the Bankruptcy Code, and subject to Article IV.A. of the Plan, for good and valuable consideration, as of the

Effective Date, each of the Released Parties[3] shall be expressly, absolutely, unconditionally, irrevocably, generally, individually, and collectively, released, acquitted, and discharged by the Debtors, the Reorganized Debtors, and each of their Estates from any and all Causes of Action, including any derivative Causes of Action asserted or assertable by or on behalf of a Debtor, Reorganized Debtor, or any of their Estates (including, for the avoidance of doubt, all Causes of Action identified in the Standing Motions), that any Debtor, Reorganized Debtor, or any of their Estates would have been legally entitled to assert in its own right (whether individually or collectively) or on behalf of the holder of any Claim or Interest or other Entity, whether known or unknown, foreseen or unforeseen, asserted or unasserted, matured or unmatured, existing or hereafter arising, in law, equity, contract, tort, or otherwise that the Debtors, the Reorganized Debtors, or their Estates (whether individually or collectively) ever had, now have, or thereafter can, shall, or may have, based on or relating to, or in any manner arising from, in whole or in part: (a) the Debtors, the Debtors' in- or out-of-court restructuring efforts, intercompany transactions (except to the extent the Debtors or Reorganized Debtors retain Intercompany Claims for accounting or tax purposes), the Chapter 11 Cases, the purchase, sale, or rescission of any security of the Debtors, the Plan Settlement, the formulation, preparation, dissemination, negotiation, or filing of the Restructuring Support Agreement, the Definitive Documents, the DIP Financing, the New Notes, the New Revolver Facility, the New Common Equity, the Disclosure Statement, or the Plan, including the Plan Supplement; (b) any Restructuring Transaction, contract, instrument, release, or other agreement or document (including any legal opinion requested by any Entity regarding any transaction, contract, instrument, document, or other agreement contemplated by the Plan or the reliance by any Released Party on the Plan or the Confirmation Order in lieu of such legal opinion) created or entered into in connection with the Restructuring Support Agreement, the Definitive Documents, the DIP Financing, the use of cash collateral authorized under the DIP Orders and the adequate protection granted in connection therewith, the New Notes, the New Revolver Facility, the New Common Equity, the Disclosure Statement, or the Plan, including the Plan Supplement; (c) the business or contractual arrangements between any Debtor and any Released Party, whether before or during the Debtors' restructuring, or the restructuring of Claims and Interests before or during the Chapter 11 Cases; (d) the assumption, rejection, or amendment of any Executory Contract and/or Unexpired Lease; (e) the subject matter of, or the transactions or events giving rise to, any Claim or Interest that is affected through the Restructuring (including pursuant to the Plan) or classified in the Plan; (f) the filing or administration of the Chapter 11 Cases, the pursuit of Confirmation, the pursuit of Consummation, the administration and implementation of the Plan, including the issuance or distribution of securities pursuant to the Plan, or the distribution of property under the Plan or any other related agreement; (g) the 2022 Financing Transactions, the Financing Litigation or the settlement thereof, including pursuant to the Plan

[3] "***Released Parties***" means, collectively, the Releasing Parties; *provided* that no Excluded Party shall be a Released Party.

Settlement; or (h) any other act or omission, transaction, agreement, event, or other occurrence taking place on or before the Effective Date arising from or relating to any of the foregoing, including the 1L Indenture, 1.25L Indenture, 2024 Unsecured Indenture, 2026 Indenture, 2027 Unsecured Notes Indenture, the PIK Notes Indenture, or the ABL Credit Agreement and including any amendments to the foregoing and all matters relating thereto.

Notwithstanding anything to the contrary in the foregoing, the releases set forth above shall not release, and the Reorganized Debtors shall retain, (a) to the extent that any Causes of Action against the Debtors are not released or discharged pursuant to the Plan, any rights of the Debtors to assert any and all counterclaims, crossclaims, offsets, indemnities, claims for contribution, defenses, and similar claims in response to such Causes of Action, (b) any Cause of Action set forth in the Schedule of Retained Causes of Action, (c) any Cause of Action unknown to the Debtors as of the Effective Date that arises out of actual fraud, or gross negligence of an Entity other than a Debtor, (d) any Cause of Action against any Excluded Party, (e) any post-Effective Date obligations of any Entity under the Plan, any Restructuring Transaction, any Definitive Document (including those set forth in the Plan Supplement), or other document, instrument or agreement executed to implement the Plan, (f) any Cause of Action that is of a commercial nature and arising in the ordinary course of business, such as accounts receivable and accounts payable on account of goods and services being performed, (g) any Cause of Action arising from any obligations owed to the Debtors pursuant to an Executory Contract and/or Unexpired Lease that is not otherwise rejected by the Debtors pursuant to section 365 of the Bankruptcy Code before, after, or as of the Effective Date, (h) any Cause of Action against a holder of a Disputed Claim to the extent necessary to administer and resolve such Disputed Claim solely in accordance with this Plan, (i) only in the event the 2024/2026 Appellate Litigation Parties are granted derivative standing in accordance with Article IV.A.2 of the Plan, the Subject Standing Motion Claims for which such derivative standing is granted; *provided* that, for the avoidance of doubt, nothing in the Plan shall result in the Debtors being deemed to have abandoned such Causes of Action; and (j) any Causes of Action against the 2024/2026 Appellate Litigation Parties that have been asserted, raised or otherwise litigated in the Financing Litigation Proceedings.

Nothing in Article VIII.D. of the Plan is intended to waive, limit, or otherwise alter the res judicata, collateral estoppel or other issue or claim preclusion effect of the 2022 Financing Adversary Proceeding, nor does anything in Article VIII.D of the Plan waive, limit or otherwise alter in any way any potential remedy resulting from or related to the Appellate Litigation, including any Potential Remedies Order, and no release of any Cause of Action shall in any way prejudice, waive, limit, or impair any argument, position, or defense in the Appellate Litigation.

b. Releases by Holders of Claims. As of the Effective Date (subject only to Article IV.A.2 of the Plan), each of the Releasing Parties[4] (other than the Debtors) shall be deemed to have expressly, absolutely, unconditionally, irrevocably, generally, individually, and collectively, released, acquitted, and discharged each of the Released Parties from any and all Causes of Action, including any derivative Causes of Action asserted or assertable by or on behalf of a Debtor, Reorganized Debtor, or any of their Estates, and any Causes of Action asserted or assertable by or on behalf of the holder of any Claim or Interest or other Entity, whether known or unknown, foreseen or unforeseen, asserted or unasserted, matured or unmatured, existing or hereafter arising, in law, equity, contract, tort, or otherwise that the Releasing Parties (whether individually or collectively) ever had, now have, or thereafter can, shall, or may have, based on or relating to, or in any manner arising from, in whole or in part: (a) the Debtors, the Debtors' in- or out-of-court restructuring efforts, intercompany transactions, the Chapter 11 Cases, the purchase, sale, or rescission of any security of the Debtors, the Plan Settlement, the formulation, preparation, dissemination, negotiation, or filing of the Restructuring Support Agreement, the Definitive Documents, the DIP Financing, the New Notes, the New Revolver Facility, the New Common Equity, the Disclosure Statement, or the Plan, including the Plan Supplement; (b) any Restructuring Transaction, contract, instrument, release, or other agreement or document (including any legal opinion requested by any Entity regarding any transaction, contract, instrument, document, or other agreement contemplated by the Plan or the reliance by any Released Party on the Plan or the Confirmation Order in lieu of such legal opinion) created or entered into in connection with the Restructuring Support Agreement, the Definitive Documents, the DIP Financing, the use of cash collateral authorized under the DIP Orders and the adequate protection granted in connection therewith, the New Notes, the New Revolver Facility, the New Common Equity, the Disclosure Statement, or the Plan, including the Plan Supplement; (c) the business

[4] "***Releasing Parties***" means, collectively, and in each case in its capacity as such: (a) each Debtor; (b) each Reorganized Debtor; (c) each non-Debtor affiliate; (d) each of the Consenting 1L Noteholders, the Consenting 2024/2026 Noteholders, the Consenting 1.25L Noteholders, and the Consenting Equity Holders; (e) the Committee and its members; (f) the DIP Purchasers; (g) Wilmington Savings Fund Society, FSB, in its capacity as current and/or former indenture trustee, notes agent and collateral agent, as applicable, under the DIP Notes Purchase Agreement, the 1L Indenture, the 1.25L Indenture, the Unsecured Notes Indentures, the 2026 Indenture, and the PIK Notes Indenture; (h) BOKF, in its capacity as current and/or former indenture trustee under the Unsecured Notes Indentures and the 2026 Indenture; (i) UMB Bank n.a., in its capacities as the 2024 Unsecured Indenture Trustee and the 2026 Indenture Trustee; (j) the ABL Agent and the ABL Lenders; (k) the New Revolver Facility Agent and the New Revolver Facility Lenders; (l) the New Notes Indenture Trustees; (m) each holder of Claims or Interests that does not elect to opt out of the Third-Party Release; and (n) with respect to each of the Entities in the foregoing clauses (a) through (m), each such Entity's current and former Related Parties, solely to the extent that such Related Parties receive notice of the Third-Party Release; *provided* that, if any holder of a Claim or Interest does not elect to opt out of the Third-Party Release in any of its capacities, such holder and each of its Related Parties that is also a holder of a Claim or Interest shall be deemed to have not opted out of the Third-Party Release in all capacities; *provided, further*, that no Excluded Party shall be a Releasing Party. Notwithstanding any of the foregoing, Langur Maize shall be deemed to have opted out of the Third-Party Release and shall not be Releasing Parties or Released Parties. For the avoidance of doubt, each Consenting 2024/2026 Noteholder (and each Related Party thereof) shall be a Releasing Party notwithstanding the opt-out elections noted in Dkt. No. 1727, which are deemed withdrawn.

or contractual arrangements between any Debtor and any Released Party, whether before or during the Debtors' restructuring, or the restructuring of Claims and Interests before or during the Chapter 11 Cases; (d) the assumption, rejection, or amendment of any Executory Contract and/or Unexpired Lease; (e) the subject matter of, or the transactions or events giving rise to, any Claim or Interest that is affected through the Restructuring (including pursuant to the Plan) or classified in the Plan; (f) the filing or administration of the Chapter 11 Cases, the pursuit of Confirmation, the pursuit of Consummation, the administration and implementation of the Plan, including the issuance or distribution of securities pursuant to the Plan, or the distribution of property under the Plan or any other related agreement; (g) the 2022 Financing Transactions, the Financing Litigation or the settlement thereof, including pursuant to the Plan Settlement; or (h) any other act or omission, transaction, agreement, event, or other occurrence taking place on or before the Effective Date arising from or relating to any of the foregoing, including the 1L Indenture, 1.25L Indenture, 2024 Unsecured Indenture, 2026 Indenture, 2027 Unsecured Notes Indenture, the PIK Notes Indenture, or the ABL Credit Agreement and including any amendments to the foregoing and all matters relating thereto (collectively, the "***Covered Released Matters***").

Notwithstanding anything to the contrary in the foregoing, the releases set forth above shall not release (a) to the extent that any Causes of Action against any Releasing Party are not released or discharged pursuant to the Plan, any rights of such Releasing Party to assert any and all counterclaims, crossclaims, offsets, indemnities, claims for contribution, defenses, and similar claims in response to such Causes of Action (provided that, except as set forth in Article V.D.2 of the Plan, no such counterclaims, crossclaims, offsets, indemnities, claims for contribution, defenses, or similar claims may be asserted against the Debtors, or the Reorganized Debtors or any Released Party to the extent such claims have been released or discharged pursuant to the Plan (subject to Article IV.A.2 of the Plan)), (b) any Cause of Action (other than any Cause of Action against the Debtors, the Reorganized Debtors, or any Related Party of the Reorganized Debtors) unknown to such Releasing Party as of the Effective Date that arises out of actual fraud, or gross negligence of an Entity other than such Releasing Party, (c) any Cause of Action against any Excluded Party, (d) any post-Effective Date obligations of any Entity under the Plan, any Restructuring Transaction, any Definitive Document (including those set forth in the Plan Supplement), or other document, instrument or agreement executed to implement the Plan, (e) the right of any Releasing Party to receive any distribution under the Plan or payment of any Cure Claim, (f) any Cause of Action under or relating to any cooperation agreement entered by and between (i) (x) Pacific Investment Management Company LLC, or a subsidiary thereof, (y) Silver Point Capital, L.P., or a subsidiary thereof and/or (z) funds and/or accounts, or subsidiaries of funds and/or accounts, managed, advised or controlled by Entities identified in the foregoing clause (x) or (y) and (ii) any other parties who were (or were investment advisors or managers for) beneficial owners or purported beneficial owners of 2024 Unsecured Notes and/or 2026 Notes at the time of such agreement, (g) any Cause of Action (other than any Subject Standing

Motion Claim as set forth in clause (h) of this paragraph, or other Cause of Action released by the Debtors or their Estates) between the parties to the 2022 Financing Adversary Proceeding asserted, raised, litigated, or otherwise preserved in the 2022 Financing Adversary Proceeding, including as such asserted, raised, litigated, or otherwise preserved Causes of Action may be asserted in the Appellate Litigation, or (h) only in the event the 2024/2026 Appellate Litigation Parties are granted derivative standing or found to have direct standing as to any Subject Standing Motion Claims in accordance with Article IV.A.2 of the Plan or, with respect to the 2024/2026 Holders' Equitable Lien Claim and 2024/2026 Holders' Equitable Subordination Claim, in connection with an appeal of the Adversary Proceeding Decisions in the Appellate Litigation, any such Subject Standing Motion Claim for which the 2024/2026 Appellate Litigation Parties are found to have standing to assert; *provided further*, that, for the avoidance of doubt, nothing in the Plan shall (i) result in the Debtors being deemed to have abandoned any Causes of Action, or (ii) be deemed to impair, release, waive or limit in any way the Tortious Interference Claim (or any remedy associated with such Cause of Action) or any Cause of Action asserted or assertable in response thereto.

Nothing in Article VIII.E. of the Plan is intended to waive, limit, or otherwise alter the res judicata, collateral estoppel or other issue or claim preclusion effect of the 2022 Financing Adversary Proceeding, nor does anything in Article VIII.E of the Plan waive, limit or otherwise alter in any way any potential remedy resulting from or related to the Appellate Litigation, including any Potential Remedies Order, and no release of any Cause of Action shall in any way prejudice, waive, limit, or impair any argument, position, or defense in the Appellate Litigation.

For the avoidance of doubt, Langur Maize shall be deemed to have opted out of the Third-Party Release and shall not be Releasing Parties or Released Parties.

a. Exculpation. Without affecting or limiting the releases set forth in Article VIII.D and Article VIII.E of the Plan, and notwithstanding anything in the Plan to the contrary, to the fullest extent permitted by applicable law, no Exculpated Party shall have or incur, and each Exculpated Party shall be released and exculpated from, any claim or Cause of Action arising during the period from the Petition Date to the Effective Date (and following the Effective Date solely with respect to any issuance or distribution of securities, the distribution of any property, or the implementation of the Restructuring, each pursuant to and in accordance with the Plan) in connection with or arising out of the administration of the Chapter 11 Cases; the negotiation and pursuit of the DIP Financing; the Restructuring Support Agreement; the New Notes; the New Revolver Facility; the Plan (including the Plan Supplement); the Disclosure Statement; the Financing Litigation; the Restructuring Transactions; the solicitation of votes for, or confirmation of the Plan; any settlement or other acts approved by the Bankruptcy Court; the funding of the Plan; Consummation of the Plan; the administration and implementation of the Plan or the property to be distributed under the Plan; the issuance or distribution of securities under or in connection with the Plan; the issuance, distribution, purchase,

sale, or rescission of the purchase or sale of any security of the Debtors or the Reorganized Debtors under or in connection with the Plan; or the transactions in furtherance of any of the foregoing (collectively, the "***Covered Exculpation Matters***"); *provided* that the foregoing shall not be deemed to release, affect, or limit any post-Effective Date rights or obligations of the Exculpated Parties under the Plan (including the Plan Supplement), the New Financing, any Restructuring Transaction, or any Definitive Document, or other document, instrument, or agreement executed to implement the Plan.

Each Exculpated Party shall be entitled in all respects to rely reasonably (and to have relied reasonably) on the advice of counsel with respect to the Exculpated Party's duties and responsibilities. The Exculpated Parties have, and upon implementation of the Plan, shall be deemed to have, participated in good faith and in compliance with the applicable laws with regard to the solicitation of, and distribution of, consideration pursuant to the Plan and, therefore, are not, and on account of such distributions shall not be, liable at any time for the violation of any applicable law, rule, or regulation governing the solicitation of acceptances or rejections of the Plan or such distributions made pursuant to the Plan. This exculpation shall be in addition to, and not in limitation of, all other releases, indemnities, exculpations, and any other applicable laws, rules, or regulations protecting such Exculpated Parties from liability.

The exculpations set forth in Article VIII.F of the Plan do not apply to any Causes of Action arising out of or relating to any act or omission of an Exculpated Party that is determined by a Final Order of a court of competent jurisdiction to have constituted gross negligence, willful misconduct, or actual fraud on the part of the Exculpated Party.

b. Injunction. Upon entry of the Confirmation Order, all Persons and Entities shall be ENJOINED from taking any actions to interfere with the implementation or consummation of the Plan, or the vesting of the Estates' assets in, and the enjoyment of such assets by, the Reorganized Debtors pursuant to the Plan.

Except as otherwise expressly provided in this Plan or in the Confirmation Order, all Persons and Entities are permanently ENJOINED, from and after the Effective Date, from commencing or continuing any action, the employment of process, or any other act, to pursue, collect, recover or offset any Claim, Interest, debt, obligation or Cause of Action that has been extinguished, discharged, released or made subject to exculpation under the Plan (the "***Covered Matters***"), whether against the Debtors, the Reorganized Debtors, (solely with respect to the Releasing Parties) the Released Parties, or the Exculpated Parties (the "***Covered Entities***"). The acts enjoined by the foregoing injunction include any act to:

1. enforce, attach, collect, or recover by any manner or means any judgment, award, decree, or order against a Covered Entity or any of the property or interests

in property of a Covered Entity on account of or in connection with or with respect to any Covered Matter;

2. create, renew, perfect, or enforce any lien or encumbrance of any kind against a Covered Entity or any of the property or interests in property of a Covered Entity on account of or in connection with or with respect to any Covered Matter; or

3. assert any right of setoff, subrogation, or recoupment of any kind against any obligation due from a Covered Entity or from any of the property or interests in property of a Covered Entity on account of or in connection with or with respect to any Covered Matter, unless the Person or Entity holding such setoff, subrogation or recoupment right has asserted such a right and has expressly stated its intent to preserve its right in a document filed with the Bankruptcy Court and served on the Debtors and the applicable Covered Entity no later than the earlier of (x) 28 calendar days after entry of the Confirmation Order and (y) the Effective Date.

Without limiting the generality of the foregoing, no Entity shall treat, or cause any other Entity to treat, any stock (within the meaning of Section 382(g)(4)(D) of the Internal Revenue Code of 1986, as amended) of any Debtor held by any 50-Percent Shareholder as "becoming worthless" (within the meaning of Section 382(g)(4)(D) of the Internal Revenue Code of 1986, as amended), with respect to any taxable year ending prior to the Effective Date.

With respect to any Covered Entity, no Entity or Person may commence or continue any action, employ any process, or take any other act to pursue, collect, recover or offset any Claim, Interest, debt, obligation, or Cause of Action relating or reasonably likely to relate to any act or omission in connection with, relating to, or arising out of a Covered Released Matter, Covered Matter, or Covered Exculpation Matter (including one that alleges the actual fraud, gross negligence, or willful misconduct of a Covered Entity), unless expressly authorized by the Bankruptcy Court after (1) it determines that, after notice and a hearing, such Claim, Interest, debt, obligation, or Cause of Action is colorable and (2) it specifically authorizes such Entity or Person to bring such Claim or Cause of Action; *provided*, *however*, that, for the avoidance of doubt, nothing in this paragraph requires, precludes, and/or prohibits an Insurer to or from administering, handling, defending, settling and/or paying claims covered by any Insurance Policies in accordance with and subject to the terms and conditions of such Insurance Policies and/or applicable non-bankruptcy law. The Bankruptcy Court shall have sole and exclusive jurisdiction to determine whether any such Claim, Interest, debt, obligation, or Cause of Action is colorable and, only to the extent legally permissible and as provided for in Article XI of the Plan, shall have jurisdiction to adjudicate such underlying colorable Claim, Interest, debt, obligation, or Cause of Action. Notwithstanding the foregoing, this paragraph shall not apply to the Langur Maize Retained Causes of Action.

> Notwithstanding anything to the contrary in the foregoing, the injunction does not enjoin (1) the parties to the Appellate Litigation from prosecuting or defending the Appellate Litigation (other than the 2024/2026 Holders' Standing Motion), (2) the 2024/2026 Appellate Litigation Parties from prosecuting the 2024/2026 Holders' Standing Motion solely in accordance with Article IV.A. of the Plan or any party from opposing the 2024/2026 Holders' Standing Motion, or (3) any Entity from prosecuting any action to enforce the terms of the Plan, the Confirmation Order, any Potential Remedies Order, any other Definitive Document, or other document, instrument, or agreement executed to implement the Plan, the Confirmation Order or any other Definitive Document. The injunctions set forth in Article VIII.G of the Plan shall extend to any successors of the Debtors, the Reorganized Debtors, the Released Parties, the Exculpated Parties and all of their respective property and interests in property.

29. No Entity or Person may assert any Cause of Action against any independent director of a Debtor (including Patrick Bartels as independent director of Wolverine Intermediate Holding) arising out of or related to a Covered Exculpation Matter without first seeking authority from the Court. Any request for such authority shall: (a) be made in writing with notice to all affected parties and shall include a proposed complaint setting forth any alleged Causes of Action and the detailed factual basis in support of such Causes of Action; (b) indemnify each independent director against whom any such Causes of Action are asserted against costs associated with the successful defense of any such Causes of Action that are allowed to proceed; and (c) propose a reasonable attorney fee reserve amount, which amount shall be subject to modification by the Court and shall be deposited by the Entity or Person asserting such Causes of Action in the Court's registry to secure the payment of such indemnity.

30. Subject in all respects to Article VIII of the Plan, no entity or person shall commence or pursue any Released Claim against any Released Party or Exculpated Party without this Court (i) first determining, after notice and a hearing, that such Claim or Cause of Action represents a colorable Claim for actual fraud, gross negligence, or willful misconduct against such

Released Party or Exculpated Party and (ii) specifically authorizing such Entity or Person to bring such Claim or Cause of Action against such Released Party or Exculpated Party.

31. Liability of Officers, Directors and Agents.

a. The provisions of section 1125(e) of the Bankruptcy Code govern the protection from liability with respect to all matters governed by section 1125(e) of the Bankruptcy Code.

b. The Debtors and their successors (and the officers, directors or agents of the Debtors or their successors) have no liability for conduct that was authorized by an order of this Court.

c. With respect to conduct during the period from the Petition Date through the Effective Date, the Debtors and their successors (and the officers, directors or agents of the Debtors or their successors) may be subject to liability only for conduct that constituted: (i) actual fraud, (ii) gross negligence, or (iii) willful misconduct, *provided* that, the provisions of this subparagraph (c) apply only to the extent that such limitations on liability exist under applicable nonbankruptcy law.

d. Notwithstanding subparagraph (c) of this provision, this Confirmation Order does not limit liability for conduct for which the Court's approval was required by applicable law, but for which approval was not granted.

32. Dissolution of Official Committees. On the Effective Date, the Committee shall dissolve, and its members and the Retained Professionals of the Committee shall be released and discharged of and from all further authority, duties, responsibilities, and obligations related to and arising from and in connection with the Chapter 11 Cases, except with respect to any continuing confidentiality obligations; *provided*, *however*, that, the Committee shall continue to

exist after the Effective Date and have standing and a right to be heard for the following limited purposes: (a) applications, and any relief related thereto, for payment of Retained Professional Fees of the Retained Professionals of the Committee, and (b) any appeals of the Confirmation Order (other than the Appellate Litigation).

33. General Unsecured Claims Observer. As set forth more fully in the Plan, with the consent of the Debtors and the Required 1L Noteholders (in each case, not to be unreasonably withheld), the Committee may appoint, as of the Effective Date, a General Unsecured Claims Observer with duties limited to monitoring (a) the Reorganized Debtors with respect to the Allowance of General Unsecured Claims and General Unsecured Convenience Claims and (b) any Appellate Litigation. The General Unsecured Claims Observer shall have standing to appear before the Court with respect to matters (x) arising out of or related to reconciliation, Allowance, and settlement of any General Unsecured Claims or General Unsecured Convenience Claims, as well as to assert an objection thereto on any grounds (including that any Claim should not be Allowed or should be Allowed in a reduced amount), and (y) concerning whether the Appellate Litigation, any litigation involving the 2024/2026 Holders' Standing Motion pursuant to Article IV.A.2 of the Plan, or any Potential Remedies Order violates the terms of the Committee Stipulation or otherwise has the effect of reducing, diluting, or adjusting the Class 7a Settlement Equity Pool. The General Unsecured Claims Observer may participate in any Appellate Litigation solely to the extent any resolution or remedies may impact the terms of the Committee Stipulation; *provided* that the General Unsecured Claims Observer may not argue that any Appellate Litigation or Potential Remedies Order is barred under the doctrine of equitable mootness.

34. Statutory Fees. All Statutory Fees due and payable prior to the Effective Date shall be paid by the applicable Debtors on the Effective Date. After the Effective Date, the Reorganized Debtors shall pay any and all Statutory Fees when due and payable and shall file with this Court quarterly reports in a form reasonably acceptable to the U.S. Trustee. Each Reorganized Debtor shall remain obligated to pay quarterly fees to the U.S. Trustee until the earliest of the applicable Debtor's Chapter 11 Case being closed, dismissed, or converted to a case under chapter 7 of the Bankruptcy Code.

35. Retention of Jurisdiction. Subject to Article XI of the Plan, pursuant to sections 105(a) and 1142 of the Bankruptcy Code, this Court shall retain exclusive jurisdiction with respect to all matters arising from or related to these Chapter 11 Cases, the Plan, the 2022 Financing Adversary Proceeding, and the implementation of this Confirmation Order, including those matters set forth in Article XI of the Plan.

36. Documents, Mortgages, and Instruments. Each federal, state, commonwealth, local, foreign, or other governmental agency is hereby authorized to accept any and all documents, mortgages, and instruments necessary or appropriate to effectuate, implement, or consummate the transactions, including the Restructuring Transactions, contemplated by the Plan and this Confirmation Order.

37. Reversal/Stay/Modification/Vacatur of Order. Except as otherwise provided in this Confirmation Order, if any or all of the provisions of this Confirmation Order are hereafter reversed, modified, vacated, or stayed by subsequent order of this Court, or any other court of competent jurisdiction, such reversal, stay, modification, or vacatur shall not affect the validity or enforceability of any act, obligation, indebtedness, liability, priority, or Lien incurred or undertaken by the Debtors, the Reorganized Debtors, or any other party authorized or required

to take action to implement the Plan, as applicable, prior to the effective date of such reversal, stay, modification, or vacatur. Notwithstanding any such reversal, stay, modification, or vacatur of this Confirmation Order, any such act or obligation incurred or undertaken pursuant to, or in reliance on, this Confirmation Order prior to the effective date of such reversal, stay, modification, or vacatur shall be governed in all respects by the provisions of this Confirmation Order, the Plan, the Plan Documents, or any amendments or modifications to the foregoing.

38. Provisions of Plan and Confirmation Order Non-Severable and Mutually Dependent. The provisions of the Plan and this Confirmation Order, including the findings of fact and conclusions of law set forth herein, are (a) valid and enforceable pursuant to their terms, (b) integral to the Plan and may not be deleted or modified without consent of the Debtors (with the consent, as set forth in the Plan, as applicable, of the Required 1L Noteholders and the Required 2026 Noteholders) or the Reorganized Debtors, as applicable, consistent with the terms set forth herein and therein, and (c) non-severable and mutually dependent.

39. Headings. Headings utilized herein are for convenience and reference only, and do not constitute a part of the Plan or this Confirmation Order for any other purpose.

40. Reservation of Rights regarding the Adversary Proceedings. The 2024/2026 Appellate Litigation Parties and the First Lien Appellate Litigation Parties each acknowledge that the distributions contained in the Plan reflect the Adversary Proceeding Decisions as of the Confirmation Date, but otherwise reserve all rights with respect to the Adversary Proceeding Decisions. The 2024/2026 Appellate Litigation Parties and the First Lien Appellate Litigation Parties each agree that they will not use any definitions, descriptions and/or characterizations contained in the Plan with respect to the effect of the Adversary Proceeding Decisions as evidence of the meaning of the Adversary Proceeding Decisions. The fact that the 2024/2026 Appellate

Litigation Parties and the First Lien Appellate Litigation Parties have not objected to the Plan shall not be deemed to be an admission or concession by such party that such definitions, descriptions and/or characterizations relating to the Adversary Proceedings Decisions are accurate or true.

41. Reservation of Rights in Favor of Governmental Units (Texas Commission on Environmental Quality). Nothing in this Confirmation Order or the Plan discharges, releases, precludes, or enjoins: (i) any liability to any Governmental Unit that is not a "Claim"; (ii) any Claim of a Governmental Unit arising on or after the Effective Date; (iii) any liability to a Governmental Unit under police and regulatory statutes or regulations that any Entity would be subject to as the owner or operator of property after the Effective Date; (iv) any liability to a Governmental Unit on the part of any Person other than the Debtors or Reorganized Debtors or (v) the rights or defenses of any Person in respect of the foregoing clauses (i) through (iv); provided that nothing in this paragraph shall modify the effect of the Claims Bar Date to the extent otherwise applicable. Nor shall anything in this Confirmation Order enjoin or otherwise bar a Governmental Unit from asserting or enforcing, outside this Court, any liability described in the preceding sentence. Nothing herein negates the Debtors' and Reorganized Debtors' obligation to comply with applicable police or regulatory requirements or law.

42. Further, nothing in this Confirmation Order or the Plan authorizes the transfer or assignment of any governmental (a) license, (b) permit, (c) registration, (d) authorization or (e) approval, or the discontinuation of any obligation thereunder, without compliance with all applicable legal requirements and approvals under police or regulatory law. Nothing in this Confirmation Order shall relieve any Entity from any obligation to address or comply with information requests or inquiries from any Governmental Unit. Nothing in this Confirmation Order shall affect any valid setoff rights or recoupment rights of any Governmental

Unit; provided that all rights and defenses of Governmental Units, the Debtors, and Reorganized Debtors under applicable nonbankruptcy laws, regulations, and rules concerning any Governmental Unit's setoff or recoupment rights are expressly reserved and preserved. Nothing in this Confirmation Order divests any tribunal of any jurisdiction it may have under police or regulatory law to interpret this Confirmation Order or to adjudicate any defense relating to the liabilities and/or Claims set forth in this paragraph.

43. U.S. Trustee. Notwithstanding any provision in the Plan Documents, nothing in the Confirmation Order or the Plan shall effect a release of any claim by the United States Government or any of its agencies or any state and local authority whatsoever, including without limitation any claim arising under the Internal Revenue Code, the environmental laws or any criminal laws of the United States or any state and local authority, against any party or person other than the Debtors, nor shall anything in the Confirmation Order or the Plan enjoin the United States or any state or local authority from bringing any claim, suit, action, or other proceedings against any party or person other than the Debtors for any liability of such persons whatsoever, including without limitation any claim, suit or action arising under the Internal Revenue Code, the environmental laws or any criminal laws of the United States or any state and local authority against such persons, nor shall anything in the Confirmation Order or the Plan exculpate any party or person from any liability to the United States Government or any of its agencies or any state and local authority whatsoever, including any liabilities arising under the Internal Revenue Code, the environmental laws or any criminal laws of the United States or any state and local authority against any party or person. Neither the United States nor any State shall be a Releasing Party under the Plan; provided that the foregoing shall not (x) limit the scope of the discharge granted to the Debtors under sections 524 and 1141 of the Bankruptcy Code, (y) diminish the scope of any

exculpation to which any party is entitled under the Bankruptcy Code or (z) in any way impair or limit the non-bankruptcy rights or defenses of any Person.

44. Texas Taxing Authorities. The Debtors or the Reorganized Debtors, as applicable, shall pay the Allowed Claims of the Texas Taxing Authorities[5] on the later of (a) the date such Claims become due pursuant to applicable state law and in the ordinary course of business (subject to any applicable extensions, grace periods, or similar rights under applicable state law) and (b) the Effective Date (or as soon as reasonably practicable thereafter). The Texas Taxing Authorities shall not be required to file any request for payment that is not required to be filed pursuant to section 503(B)(1)(D) of the Bankruptcy Code. Any Tax Liens (as defined in the Final DIP Order) securing an Allowed Claim owing to the Texas Taxing Authorities shall be expressly retained in accordance with applicable non-bankruptcy law until such Allowed Claim is paid in full. All rights and defenses of the Debtors and the Reorganized Debtors, as applicable, under bankruptcy and non-bankruptcy law are reserved and preserved with respect to such Claims and Tax Liens of the Texas Taxing Authorities.

45. Tennessee Department of Revenue. If the Tennessee Department of Revenue is the holder of a General Administrative Expense of a kind described in section 503(b)(1)(B) or 503(b)(1)(C) of the Bankruptcy Code, it shall not be required to file a request for payment as a condition of such expense being an Allowed General Administrative Expense.

46. Ipso Facto and Similar Provisions Ineffective. Any term of any prepetition policy, prepetition contract, or other prepetition obligation applicable to a Debtor shall be void and of no further force or effect with respect to any Debtor or Reorganized Debtor to the extent that

[5] "***Texas Taxing Authorities***" means Bexar County, City of Northlake, Dallas County, Denton County, Eagle Mountain-Saginaw ISD, Fort Bend County, Fort Bend County Municipal Utility District #138, Fort Bend County Levee Improvement District #17, Fort Bend ISD, Northwest ISD, and Tarrant County.

such policy, contract, or other obligation is conditioned on, creates an obligation of the Debtor as a result of, or gives rise to a right of any Entity based on (a) the insolvency or financial condition of a Debtor, (b) the commencement of the Chapter 11 Cases, (c) the Confirmation or consummation of the Plan, including any change of control that shall occur as a result of such consummation, or (d) the Restructuring Transactions.

47. Reimbursement of Restructuring Expenses. All Restructuring Expenses shall be paid in accordance with the Plan. Any Restructuring Expenses payable pursuant to clauses (a) and (b) of the definition of "Restructuring Expenses" in the Plan shall not be subject to challenge, modification, recharacterization, avoidance or appeal, including through the Appellate Litigation.

48. Governing Law. Except to the extent that the Bankruptcy Code or other federal law is applicable or to the extent that a Plan Document provides otherwise, the rights, duties, and obligations arising under the Plan and the Plan Documents shall be governed by, and construed and enforced in accordance with, the internal laws of the State of New York, without giving effect to the principles of conflicts of laws thereof (other than section 5-1401 and section 5-1402 of the New York General Obligations Law).

49. Applicable Non-Bankruptcy Law. Pursuant to sections 1123(a) and 1142(a) of the Bankruptcy Code, the provisions of this Confirmation Order, the Plan, the Plan Documents, and any other related documents or any amendments or modifications thereto, shall apply and be enforceable notwithstanding any otherwise applicable non-bankruptcy law.

50. Notice of Entry of Confirmation Order and Effective Date. In accordance with Bankruptcy Rules 2002 and 3020(c), as soon as reasonably practicable after the Effective Date, the Reorganized Debtors shall serve notice of the entry of this Confirmation Order and

occurrence of the Effective Date, substantially in the form annexed hereto as **Exhibit B**, on all parties who asserted a Claim or Interest, the U.S. Trustee, and any other parties in interest. Such notice is hereby approved in all respects and shall be deemed good and sufficient notice of entry of this Confirmation Order and the occurrence of the Effective Date.

51. Final Order. This Confirmation Order is a final order. The period in which an appeal must be filed shall commence upon entry of this Confirmation Order.

52. Substantial Consummation. On the Effective Date, the Plan shall be deemed to be substantially consummated under sections 1101 and 1127(b) of the Bankruptcy Code.

53. Inconsistency. To the extent of any inconsistency between this Confirmation Order and the Plan, this Confirmation Order shall govern.

54. Injunctions and Automatic Stay. Unless otherwise provided in the Plan or in this Confirmation Order, all injunctions or stays in effect in the Chapter 11 Cases pursuant to sections 105 or 362 of the Bankruptcy Code or any order of the Court, and extant on the Confirmation Date (excluding any injunctions or stays contained in the Plan or this Confirmation Order) shall remain in full force and effect until the Effective Date. All injunctions or stays contained in the Plan or this Confirmation Order shall remain in full force and effect in accordance with their terms.

55. Closing of Chapter 11 Cases. On and after the Effective Date, all of the Chapter 11 Cases of the Debtors shall be deemed closed except for one of the Chapter 11 Cases as determined by the Reorganized Debtors, and all contested matters and adversary proceedings relating to any of the Debtors (including Claim objections) shall be administered and heard in such Chapter 11 Case, irrespective of whether the contested matter or adversary proceeding was commenced against a Debtor whose Chapter 11 Case was closed. Upon the occurrence of the

Effective Date, the Reorganized Debtors shall be permitted to change the name of the remaining Debtor and case caption of the remaining open Chapter 11 Case as desired, in the Reorganized Debtors' sole discretion. The Reorganized Debtors may at any time seek to close any remaining Chapter 11 Case in accordance with the Bankruptcy Code and the Bankruptcy Rules; *provided* that closing of any of the Chapter 11 Cases pursuant to this Confirmation Order shall not impair any parties' rights with respect to the Appellate Litigation.

56. This order with technical corrections replaces the order entered at Docket No. 2528.

Signed: January 06, 2025



Marvin Isgur
United States Bankruptcy Judge

Exhibit A

Plan

IN THE UNITED STATES BANKRUPTCY COURT
FOR THE SOUTHERN DISTRICT OF TEXAS
HOUSTON DIVISION

In re **WESCO AIRCRAFT HOLDINGS, INC.**, *et al.*,[1] Debtors.	Case No. 23-90611 (MI) Chapter 11 (Jointly Administered)

FURTHER MODIFIED SECOND AMENDED JOINT CHAPTER 11 PLAN OF WESCO AIRCRAFT HOLDINGS, INC. *ET AL.*

Charles A. Beckham, Jr. (02016600)
Patrick L. Hughes (10227300)
HAYNES AND BOONE, LLP
1221 McKinney Street, Suite 4000
Houston, TX 77010
Telephone: 1 (713) 547-2000
Charles.Beckham@HaynesBoone.com
Patrick.Hughes@HaynesBoone.com

Dennis F. Dunne (admitted *pro hac vice*)
Samuel A. Khalil (admitted *pro hac vice*)
Benjamin M. Schak (admitted *pro hac vice*)
MILBANK LLP
55 Hudson Yards
New York, NY 10001
Telephone: 1 (212) 530-5000
DDunne@Milbank.com
SKhalil@Milbank.com
BSchak@Milbank.com

Counsel to the Debtors and Debtors in Possession

[1] The Debtors operate under the trade name Incora and have previously used the trade names Wesco, Pattonair, Haas, and Adams Aviation. A complete list of the Debtors in these Chapter 11 Cases, with each one's federal tax identification number and the address of its principal office, is available on the website of the Debtors' noticing agent at https://veritaglobal.net/incora/. The service address for each of the Debtors in these cases is 2601 Meacham Blvd., Ste. 400, Fort Worth, TX 76137.

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The Debtors encourage all holders of Claims and Interests to read this Plan and the accompanying Disclosure Statement in their entirety before voting to accept or reject the Plan and before determining whether to opt out of the Third-Party Release set forth at Article VIII.E.

INTRODUCTION

Wesco Aircraft Holdings, Inc. ("*Wesco Holdings*") and its affiliated debtors (each a "*Debtor*" and, collectively, the "*Debtors*") jointly propose this chapter 11 plan of reorganization, pursuant to section 1121(a) of title 11 of the U.S. Code (the "*Bankruptcy Code*"). Each Debtor is the proponent of its Plan within the meaning of section 1129 of the Bankruptcy Code. Holders of Claims or Interests may refer to the Disclosure Statement for a discussion of the Debtors' history, business, assets, results of operations, historical financial information, and projections of future operations, as well as a summary of the Plan.

Nothing contained in this Plan shall be deemed to modify, amend, alter or otherwise impact the Bankruptcy Court's Adversary Proceeding Decisions. The defined terms herein are solely for convenience and are in no way meant to alter or supersede the Adversary Proceeding Decisions. Further, the defined terms in this Plan are not, and shall not be used as, evidence of the Bankruptcy Court's ruling or intention of the Adversary Proceeding Decisions.

The First Lien Noteholder Group and the 2024/2026 Noteholder Group do not agree with certain definitions, descriptions and/or characterizations in this Plan with respect to the effect of the Adversary Proceeding Decisions and believe that such definitions, descriptions and/or characterizations are inconsistent with the Adversary Proceeding Decisions. The rights of all parties are reserved with respect to such definitions, descriptions and/or characterizations. The fact that a party has not objected to this Plan on the basis of such definitions, descriptions and/or characterizations shall not be deemed to be an admission or concession by such party that such definitions, descriptions and/or characterizations are accurate or true.

ARTICLE I.
DEFINED TERMS, RULES OF INTERPRETATION, COMPUTATION OF TIME, AND GOVERNING LAW

A. DEFINITIONS

As used in the Plan, capitalized terms have the meanings set forth below.

1. "*1.25L Indenture*" means the Indenture, dated as of March 28, 2022, by and among Wesco Holdings, the guarantors party thereto, and the 1.25L Indenture Trustee, governing the 1.25L Notes.

2. "*1.25L Indenture Trustee*" means Wilmington Savings Fund Society, FSB, as indenture trustee and collateral agent under the 1.25L Indenture, and its predecessors, successors, assigns, or any replacement indenture trustee appointed pursuant to the terms of the 1.25L Indenture.

3. "*1.25L Notes*" means the 13.125% Senior Secured 1.25 Lien PIK Notes due November 2027 under the 1.25L Indenture.

4. "*1.25L Notes Claim*" means any Claim arising on account of the "Obligations" under the "Note Documents," each as defined in the 1.25L Indenture.

5. "*1L Indenture*" means the Indenture, dated as of March 28, 2022, by and among Wesco Holdings, the guarantors party thereto, and the 1L Indenture Trustee, governing the 1L Notes.

6. "*1L Indenture Trustee*" means Wilmington Savings Fund Society, FSB, as indenture trustee and collateral agent under the 1L Indenture, and its predecessors, successors, assigns, or any replacement indenture trustee appointed pursuant to the terms of the 1L Indenture.

7. "*1L Notes*" means the 10.50% Senior Secured First Lien PIK Notes due November 2026 under the 1L Indenture, including the New Money Claims; *provided*, that, for purposes of distributions on the Effective Date (and subject in all respects to the Appellate Litigation), the Claims on account of the New Money Claims shall not be treated as Secured.

8. "*1L Notes Claim*" means any Claim arising on account of the "Obligations" under the "Note Documents," each as defined in the 1L Indenture. For the avoidance of doubt, the 1L Notes Claims include all Claims on account of the New Money Claims; *provided*, that, for purposes of distributions on the Effective Date (and subject in all respects to the Appellate Litigation), the New Money Claims are not treated as Secured. For purposes of distributions under the Plan, and notwithstanding anything to the contrary in the Plan, each holder of 1L Notes Claims shall be deemed to hold a ratable share (based on such holder's Allowed 1L Notes Claims as a proportion of all Allowed 1L Notes Claims) of the Allowed Claims in each of Classes 4a, 4b and 4c.

9. "*1L Notes Deficiency Claim*" means all 1L Notes Claims (except New Money Claims) that are not Secured.

10. "*1L Notes Percentage*" means a percentage equal to the proportion of the Secured portion of the 1L Notes Claims to the aggregate Secured portions of the 1L Notes Claims and 2026 Notes Claims. For purposes of distributions on the Effective Date (and subject in all respects to the Appellate Litigation), (x) the 1L Notes Percentage does not include any of the New Money Claims in its calculation and (y) the 1L Notes Percentage equals 75.9949758%.

11. "*2022 Financing Adversary Proceeding*" means the adversary proceeding captioned *Wesco Aircraft Holdings, Inc. et al. v. SSD Investments Ltd. et al.*, Adv. Pro. No. 23-03091 (MI) (Bankr. S.D. Tex. June 1, 2023).

12. "*2022 Financing State Court Litigation*" means the proceedings in New York Supreme Court (New York County) captioned (a) *SSD Investments Ltd. et al. v. Wilmington Savings*

Fund Society, FSB et al., Index No. 654068/2022, and (b) *Langur Maize, L.L.C. v. Platinum Equity Advisors, LLC, et al.*, Index No. 651548/2023.

13. "*2022 Financing Transactions*" means, collectively, the transaction(s) executed on March 28, 2022 in connection with the 2024 Unsecured Indenture, the 2026 Indenture, the 2027 Unsecured Indenture, the 1L Indenture and the 1.25L Indenture and any related or subsequent transactions, purchases or exchanges contemplated by such transaction(s). For the avoidance of doubt, the use of the term "2022 Financing Transactions" in the plural, rather than the singular, does not reflect any finding(s) in the 2022 Financing Adversary Proceeding regarding whether the 2022 Financing Transactions were a single, integrated transaction or series of transactions, and all Appellate Litigation Parties rights' are preserved.

14. "*2024 Unsecured Indenture*" means the Indenture, dated as of November 27, 2019 (as amended by that certain First Supplemental Indenture, dated as of January 9, 2020, as further amended by that certain Second Supplemental Indenture, dated as of January 28, 2020, as further amended by that certain Third Supplemental Indenture, dated as of March 28, 2022, and as further amended by that certain Fourth Supplemental Indenture, dated as of March 28, 2022), by and among Wesco Holdings, the guarantors party thereto, and the 2024 Unsecured Indenture Trustee, governing the 2024 Unsecured Notes.

15. "*2024 Unsecured Indenture Trustee*" means UMB Bank n.a., as indenture trustee under the 2024 Unsecured Indenture, and its predecessors, successors, assigns, or any replacement indenture trustee appointed pursuant to the terms of the 2024 Unsecured Indenture.

16. "*2024 Unsecured Notes*" means the 8.50% Senior Notes due November 15, 2024 under the 2024 Unsecured Indenture.

17. "*2024 Unsecured Notes Claim*" means any Claim arising on account of, derived from, based upon or arising under the 2024 Unsecured Indenture or related documents.

18. "*2024/2026 Appellate Litigation Parties*" means the 2024/2026 Noteholder Group and each individual member thereof and its affiliated funds, along with their respective transferees, successors and assigns.

19. "*2024/2026 Holders' Equitable Lien Claim*" means the Fourth Cause of Action (for equitable lien) asserted in the *Proposed Second Amended Counterclaims* attached as Exhibit A to the 2024/2026 Holders' Standing Motion, solely as applicable to the Appellate Litigation Parties.

20. "*2024/2026 Holders' Equitable Subordination Claim*" means the Fifth Cause of Action (for equitable subordination) asserted in the *Proposed Second Amended Counterclaims* attached as Exhibit A to the 2024/2026 Holders' Standing Motion, solely as applicable to the Appellate Litigation Parties.

21. "*2024/2026 Holders' Intentional Fraudulent Transfer Claim*" means the Eighth Cause of Action (for intentional fraudulent transfer) asserted in the *Proposed Second Amended Counterclaims* attached as Exhibit A to the 2024/2026 Holders' Standing Motion, whether asserted on a direct or derivative basis, and the Eighth Cause of Action asserted in the 2024/2026

Noteholder Group's complaint in the 2022 Financing State Court Litigation, solely as applicable to the Appellate Litigation Parties.

22. *2024/2026 Holders' Standing Motion*" means the *Amended and Supplemental Motion of the 2024/2026 Holders (I) Confirming Direct Standing to Pursue Certain Claims and Remedies or, in the Alternative, (II) for Derivative Standing to Pursue Such Claims and Remedies and for Exclusive Settlement Authority* [Dkt. No. 652].

23. "*2024/2026 Noteholder Counterclaims*" means the *2024/2026 Holders' First Amended Counterclaims* [Adv. Pro. Dkt. No. 144].

24. "*2024/2026 Noteholder Group*" means the ad hoc group of holders of 2024 Unsecured Notes and 2026 Notes described in that certain *Amended Verified Statement of the Ad Hoc Group of 2024 and 2026 Noteholders Pursuant to Bankruptcy Rule 2019* [Dkt. No. 2018], or, as applicable, any individual member thereof.

25. "*2026 Indenture*" means the Indenture, dated as of November 27, 2019 (as amended from time to time) by and among Wesco Holdings, the guarantors party thereto, and the 2026 Indenture Trustee, governing the 2026 Notes.

26. "*2026 Indenture Trustee*" means UMB Bank n.a., as indenture trustee under the 2026 Indenture, and its predecessors, successors, assigns, or any replacement indenture trustee appointed pursuant to the terms of the 2026 Indenture.

27. "*2026 Notes*" means the 9.00% Senior Notes due November 15, 2026 under the 2026 Indenture.

28. "*2026 Notes Claim*" means any Claim arising on account of, derived from, based upon or arising under the 2026 Indenture or related documents.

29. "*2026 Notes Deficiency Claim*" means all 2026 Notes Claims that are not Secured.

30. "*2026 Notes Percentage*" means a percentage equal to the proportion of the Secured portion of the 2026 Notes Claims to the aggregate Secured portions of the 1L Notes Claims and 2026 Notes Claims. For purposes of distributions on the Effective Date (and subject in all respects to the Appellate Litigation), (x) the 2026 Notes Percentage does not include any of the New Money Claims in its calculation and (y) the 2026 Notes Percentage equals 24.0050242%.

31. "*2027 Unsecured Indenture*" means the Indenture, dated as of November 27, 2019 (as amended by that certain First Supplemental Indenture, dated as of January 9, 2020, as further amended by that certain Second Supplemental Indenture, dated as of January 28, 2020, as further amended by that certain Third Supplemental Indenture, dated as of March 28, 2022, and as further amended by that certain Fourth Supplemental Indenture, dated as of March 28, 2022), by and among Wesco Holdings, the guarantors party thereto, and the 2027 Unsecured Indenture Trustee, governing the 2027 Unsecured Notes.

32. "*2027 Unsecured Indenture Trustee*" means BOKF, NA, as indenture trustee under the 2027 Unsecured Indenture, and its predecessors, successors, assigns, or any replacement indenture trustee appointed pursuant to the terms of the 2027 Unsecured Indenture.

33. "*2027 Unsecured Notes*" means the 13.125% Senior Notes due November 15, 2027 under the 2027 Unsecured Indenture.

34. "*2027 Unsecured Notes Claim*" means any Claim arising on account of, derived from, based upon or arising under the 2027 Unsecured Indenture or related documents.

35. "*50-Percent Shareholder*" means a "50-percent shareholder" (within the meaning of Section 382(g)(4)(D) of the Internal Revenue Code of 1986, as amended) of the Debtors.

36. "*ABL Agent*" means Bank of America, N.A., as administrative agent and collateral agent under the ABL Credit Agreement, and its predecessors, successors, assigns, or any replacement agent appointed pursuant to the terms of the ABL Credit Agreement.

37. "*ABL Credit Agreement*" means the Revolving Credit Agreement, dated as of January 9, 2020 (as amended on and before March 28, 2022), by and among Wolverine Intermediate Holding II Corporation, as Holdings, Wesco Holdings, as Ultimate Lead Borrower, certain subsidiaries of Wesco Holdings, as Borrowers and Guarantors, the ABL Agent and several financial institutions or other entities from time to time party thereto as "Lenders" and "Issuing Banks."

38. "*ABL Facility*" means that certain asset-based credit facility governed the ABL Credit Agreement.

39. "*ABL Facility Claim*" means any Claim arising on account of the "Obligations," as defined in the ABL Credit Agreement.

40. "*ABL Lenders*" means the lenders under the ABL Facility.

41. "*Administrative Expense*" means any cost or expense of administration of the Chapter 11 Cases entitled to priority pursuant to sections 364(c)(1), 503(b), 507(a)(2), 507(b), or 1114(e)(2) of the Bankruptcy Code, including: (a) the actual and necessary costs and expenses incurred after the Petition Date and through the Effective Date of preserving the Estates and operating the Debtors' businesses; (b) professional compensation and reimbursement awarded or allowed pursuant to sections 330(a) or 331 of the Bankruptcy Code, including the Retained Professional Fees; (c) any administrative expense described in section 503(b)(9) of the Bankruptcy Code; (d) any and all fees and charges assessed against the Estates pursuant to chapter 123 of title 28 of the U.S. Code; (e) DIP Financing Claims; and (f) Restructuring Expenses.

42. "*Adversary Proceeding Decisions*" means the Bankruptcy Court's rulings in the 2022 Financing Adversary Proceeding, including, but not limited to (a) its summary judgment decisions (the *Memorandum Opinion* [Adv. Pro. Dkt. No. 508], the *Order on Motions for Summary Judgment* [Adv. Pro. Dkt. No. 509], the *Supplement to Memorandum Opinion* [Adv. Pro. Dkt. No.553], the *Amended Order on Motions for Summary Judgment* [Adv. Pro. Dkt. No. 554], and the *Order Clarifying Orders on Summary Judgment* [Adv. Pro. Dkt. No. 998]), (b) its oral rulings made on the record on July 10, 2024, and clarified on August 13, 2024, in the 2022 Financing

Adversary Proceeding, (c) its written decision further memorializing such oral rulings (when issued), and (d) its decisions regarding the Tortious Interference Claim (when issued).

43. "*Allowed*" means, with respect to any Claim or Interest, except as otherwise provided in this Plan, a Claim or Interest that has been or hereafter is: (a) evidenced by a Proof of Claim or Interest, as applicable, timely filed by the applicable Claims Bar Date or that is not required to be evidenced by a filed Proof of Claim or Interest, as applicable, under the Plan, the Bankruptcy Code or a Final Order, including the Confirmation Order or any Final Order resolving an objection to the Claim or Interest; (b) scheduled by the Debtors as neither disputed, contingent nor unliquidated, and as for which no Proof of Claim or Interest, as applicable, has been timely filed; or (c) expressly deemed Allowed (i) pursuant to the Plan, (ii) in any stipulation that is approved or any Final Order entered by the Bankruptcy Court or (iii) pursuant to any contract, instrument, indenture or other agreement entered into or assumed in connection herewith; *provided* that a Claim shall be considered Allowed pursuant to the foregoing clause (a) or (b) only if and to the extent that no objection to the allowance thereof or request for estimation has been interposed within the applicable period of time fixed by the Plan, the Bankruptcy Code, the Bankruptcy Rules, or the Bankruptcy Court or, if such an objection or request is so interposed, such Claim shall have been Allowed by a Final Order. Except as otherwise specified in the Plan or any Final Order (w) any Claim that has been or is hereafter scheduled by the Debtors as contingent, unliquidated, or disputed, and for which no Proof of Claim or Interest is or has been timely filed, is not considered Allowed and shall be expunged without further action by the Debtors and without further notice to any party or action, approval, or order of the Bankruptcy Court; (x) the amount of an Allowed Claim shall not include interest or other charges on such Claim from and after the Petition Date; (y) no Claim of any Entity subject to section 502(d) of the Bankruptcy Code shall be deemed Allowed unless and until such Entity pays in full the amount that it owes such Debtor or Reorganized Debtor, as applicable; and (z) for the avoidance of doubt, a Proof of Claim filed after the Claims Bar Date shall not be Allowed for any purposes whatsoever absent entry of a Final Order allowing such late-filed Claim; *provided* that an Allowed Claim: (1) includes a previously Disputed Claim to the extent such Disputed Claim becomes allowed and (2) shall be net of any setoff that may be exercised by any Debtor against the holder of such Claim. Notwithstanding anything to the contrary in the Plan, the Reorganized Debtors shall retain all claims and defenses with respect to Allowed Claims that are Reinstated or otherwise Unimpaired pursuant to the Plan. "*Allow*," "*Allowing*," and "*Allowance*," shall have correlative meanings. A Claim allowed by the Debtors or by the Bankruptcy Court solely for the purpose of voting to accept or reject the Plan shall not be considered an Allowed Claim unless it satisfies this definition.

44. "*Appellate Litigation*" means any post-Confirmation Date proceedings for (i) clarification, reconsideration, appeals, and/or remand in respect of the Bankruptcy Court's decision, orders, report and recommendation and/or judgments, including in respect of the Adversary Proceeding Decisions, in the 2022 Financing Adversary Proceeding, including any appeal of the Plan or Confirmation Order in connection therewith, and (ii) in the event the Bankruptcy Court grants the 2024/2026 Holders' Standing Motion as set forth in Article IV.A., any proceeding for each claim for which standing is granted or confirmed; *provided* that the Debtors shall have no involvement in the foregoing proceedings except as expressly set forth in Article XII.A.9 of the Plan.

45. "*Appellate Litigation Parties*" means (1) the 2024/2026 Appellate Litigation Parties, (2) the First Lien Appellate Litigation Parties, and (3) the Debtors and the Reorganized Debtors, as applicable (as limited under Article XII.A.9 of the Plan).

46. "*Appellate Resolution*" means the first to occur of (i) the date on which all order(s) fully resolving the Appellate Litigation (including fully resolving (A) any request for a Potential Remedies Order or further order related thereto in accordance with Article VII.F, and (B) the 2024/2026 Holders' Standing Motion and, to the extent such motion is granted, any and all litigation of the Subject Standing Motion Claims, in each case in accordance with Article IV.A.2) become Final Order(s) or (ii) the entry into one or more final global settlements between the parties to the Appellate Litigation that fully resolves the Appellate Litigation.

47. "*Article*" means an article of the Plan.

48. "*Assumed Insurance Policies*" has the meaning ascribed to such term in Article V.D.1.

49. "*Avoidance Actions*" means any and all actual or potential claims and Causes of Action to avoid a transfer of property from, or an obligation incurred by, one or more of the Debtors, that arise under (a) chapter 5 of the Bankruptcy Code, including sections 544, 545, 547, 548, 549, 550, 551, and 553(b) of the Bankruptcy Code or (b) similar local, state, federal or non-U.S. law, including fraudulent transfer law.

50. "*Bankruptcy Code*" has the meaning specified in this Plan's Introduction.

51. "*Bankruptcy Court*" means the United States Bankruptcy Court for the Southern District of Texas.

52. "*Bankruptcy Rules*" means (a) the Federal Rules of Bankruptcy Procedure, as amended from time to time and as applicable to the Chapter 11 Cases, promulgated pursuant to 28 U.S.C. § 2075, and (b) the general, local, and chambers rules and procedures of the Bankruptcy Court.

53. "*BOKF*" means BOKF, NA.

54. "*Business Day*" means any day other than (a) a Saturday or Sunday, (b) a "legal holiday" (as defined in Bankruptcy Rule 9006(a)), or (c) a day on which commercial banks in New York are required or authorized by law to remain closed.

55. "*Cash*" means cash and cash equivalents.

56. "*Cause of Action*" means any action, claim, counterclaim, cross-claim, third-party claim, cause of action, controversy, demand, right, remedy, lien, indemnity, guaranty, suit, obligation, liability, damage, judgment, debt, account, defense, offset, power, privilege, license, and franchise of any kind or character whatsoever, whether known or unknown, foreseen or unforeseen, existing or hereinafter arising, contingent or non-contingent, matured or unmatured, suspected or unsuspected, liquidated or unliquidated, disputed or undisputed, secured or unsecured, assertable directly or derivatively, arising before, on, or after the Petition Date, in contract or in tort, in law or in equity, or pursuant to any other theory of law. For the avoidance of doubt, "Cause of Action" includes: (a) any right of setoff, recoupment, or counterclaim and any claim for breach of contract

or for breach of duties imposed by law or in equity; (b) the right to object to Claims or Interests; (c) any claim pursuant to section 362 or chapter 5 of the Bankruptcy Code, including, but not limited to, Avoidance Actions; (d) any counterclaim or defense, including fraud, mistake, duress, usury, and any other defenses set forth in section 558 of the Bankruptcy Code; and (e) any Avoidance Action.

57. "*Chapter 11 Cases*" means the jointly administered cases of the Debtors under chapter 11 of the Bankruptcy Code.

58. "*Claim*" means a "claim," as defined in section 101(5) of the Bankruptcy Code against a Debtor.

59. "*Claim Objection Deadline*" means the date that is 270 days following the Effective Date, or such later date that is approved by order of the Bankruptcy Court for cause upon motion by the Reorganized Debtors.

60. "*Claims Agent*" means Kurtzman Carson Consultants LLC (now doing business as Verita Global), in its capacity as claims agent retained in these cases.

61. "*Claims Bar Date*" means the applicable deadline by which to file a Proof of Claim, as set forth in the Claims Bar Date Order.

62. "*Claims Bar Date Order*" means the *Order (I) Setting Bar Dates for Filing Proofs of Claim, (II) Approving the Form of Proofs of Claim and the Manner of Filing, (III) Approving Notice of Bar Dates, and (IV) Granting Related Relief* [Dkt. No. 750].

63. "*Claims Register*" means the official register of Claims maintained by the Claims Agent in the Chapter 11 Cases.

64. "*Class*" means a class of Claims or Interests designated in Article III of the Plan.

65. "*Class 7a Settlement Equity Pool*" means, as of the Effective Date, 0.6008% of the New Common Equity; *provided* that the Class 7a Settlement Equity Pool shall not be subject to reduction, dilution or adjustment as a result of the Appellate Litigation, and shall not be subject to any Potential Remedies Order.

66. "*Class 7c Settlement Equity Pool*" means 0.9959% of the New Common Equity.

67. "*Committee*" means the official committee of unsecured creditors of the Debtors, appointed by the U.S. Trustee pursuant to section 1102 of the Bankruptcy Code on June 16, 2023 [Dkt. No. 261], as reconstituted from time to time.

68. "*Committee Challenge and Claim Objections*" means the claims and causes of action and claim objections set forth in the *Corrected Omnibus (I) Motion of the Official Committee of Unsecured Creditors for Exclusive Leave, Standing, and Authority to Prosecute and Settle Certain Claims, Causes of Action, and Claim Objections On Behalf of the Debtors' Estates and (II) Claim Objection* [Dkt. No. 1020] and the complaint contemplated thereby.

69. "*Committee Stipulation*" means the *Stipulation Regarding (A) Corrected Omnibus (I) Motion of the Official Committee of Unsecured Creditors for Exclusive Leave, Standing, and Authority to Prosecute and Settle Certain Claims, Causes of Action, and Claim Objections on*

Behalf of the Debtors' Estates and (II) Claim Objection and (B) First Amended Joint Chapter 11 Plan of Wesco Aircraft Holdings, Inc. et al. [Dkt. No. 1191].

70. "*Confirmation*" means the entry of the Confirmation Order on the docket of the Chapter 11 Cases.

71. "*Confirmation Date*" means the date on which Confirmation occurs.

72. "*Confirmation Hearing*" means the hearing held by the Bankruptcy Court to consider Confirmation of the Plan.

73. "*Confirmation Order*" means the Bankruptcy Court order confirming the Plan pursuant to section 1129 of the Bankruptcy Code, which order shall be in form and substance (a) acceptable to the Debtors, (b) acceptable to the Required 1L Noteholders and the Required 2026 Noteholders, and (c) reasonably acceptable to the Committee, with respect to the Committee's Specified Creditor Consent Rights.

74. "*Consenting 1.25L Noteholders*" has the meaning set forth in the Restructuring Support Agreement.

75. "*Consenting 1L Noteholders*" means each holder of a 1L Notes Claim that (a) votes to accept the Plan, (b) consents to the Third-Party Releases (and withdraws any existing opt-out elections made by or on behalf of such holder), and (c) supports, and does not object to, the Plan (including the Debtor Releases, the Third-Party Releases, and the Committee Stipulation).

76. "*Consenting 2024/2026 Noteholders*" means each holder of a 2024 Unsecured Notes Claim and/or a 2026 Notes Claim that (a) is a member of the 2024/2026 Noteholder Group, (b) votes to accept the Plan on account of all 2026 Notes Claims held by such holder, if any, (c) consents to the Third-Party Releases (and withdraws any existing opt-out elections made by or on behalf of such holder), and (d) supports, and does not object to, the Plan (including, subject to Article IV.A.2 of the Plan, the Debtor Releases, the Third-Party Releases, and the Committee Stipulation); *provided* that, for the avoidance of doubt, any holder that only holds a 2024 Unsecured Notes Claim and otherwise satisfies clauses (a), (c) and (d) shall constitute a "Consenting 2024/2026 Noteholder" notwithstanding that such holders did not vote to accept the Plan.

77. "*Consenting 2027 Unsecured Noteholders*" has the meaning set forth in the Restructuring Support Agreement.

78. "*Consenting Equity Holders*" has the meaning set forth in the Restructuring Support Agreement.

79. "*Consummation*" means the occurrence of the Effective Date.

80. "*Contract Objection Deadline*" means the deadline by which objections to the proposed assumption (including any Cure Claim) or rejection of Executory Contracts and Unexpired Leases under the Plan must be received by the Debtors and filed on the docket of the Chapter 11 Cases, which deadline was established by the Bankruptcy Court in the *Order (I) Approving the Disclosure Statement, (II) Approving Solicitation and Voting Procedures, (III) Approving Forms of Ballots, (IV) Scheduling a Confirmation Hearing, and (V) Establishing*

Notice and Objection Procedures [Dkt. No. 1228] and has been extended from time to time in accordance therewith.

81. "*Covered Entities*" has the meaning ascribed to it in Article VIII.G.

82. "*Covered Exculpation Matters*" has the meaning ascribed to it in Article VIII.F.

83. "*Covered Matters*" has the meaning ascribed to it in Article VIII.G.

84. "*Covered Released Matters*" has the meaning ascribed to it in Article VIII.E.

85. "*Critical Vendor Order*" means the *Final Order (I) Authorizing the Payment of Prepetition Claims of Critical Vendors and Foreign Claimants, (II) Authorizing the Payment of Outstanding Orders, and (III) Granting Related Relief* [Dkt. No. 128].

86. "*Cure*" or "*Cure Claim*" means a monetary Claim (unless waived or modified by the applicable counterparty) on account of a Debtor's defaults under an Executory Contract and/or Unexpired Lease assumed by such Debtor under section 365 or 1123 of the Bankruptcy Code, other than (a) a default that is not required to be cured pursuant to section 365(b)(2) of the Bankruptcy Code or (b) a Claim that, by consent of the applicable counterparty, is to be treated as a General Unsecured Claim.

87. "*D&O Policy*" means any Insurance Policy, including tail insurance policies, issued to or providing coverage to any of the Debtors (or their predecessors) at any time for directors', members', trustees', and officers' liability, and all agreements, documents, or instruments ancillary thereto.

88. "*Debtor*" and "*Debtors*" have the meaning specified in this Plan's Introduction.

89. "*Debtor Release*" means the releases set forth at Article VIII.D of the Plan.

90. "*Definitive Documents*" means, collectively, the Plan (including the Plan Supplement), the Confirmation Order, the Solicitation Materials, the New Debt Documents, the New Organizational Documents, all other documents, motions, pleadings, briefs, applications, orders, agreements, supplements, notices, and other filings related to any of the foregoing or as may be reasonably necessary or advisable to implement the Restructuring and the Restructuring Transactions, and all other "Definitive Documents" as defined in the Restructuring Support Agreement.

91. "*Description of Restructuring Transactions*" means a summary description of certain Restructuring Transactions, which shall be in form and substance acceptable to the Debtors, the Required 1L Noteholders, and the Required 2026 Noteholders, including any changes to the corporate or capital structure of the Debtors (to the extent known), to be made on the Effective Date.

92. "*DIP Agent*" means Wilmington Savings Fund Society, FSB, in its capacity as administrative agent and collateral agent under the DIP Note Purchase Agreement, its successors, assigns, or any replacement agent appointed pursuant to the terms of the DIP Documents.

93. "*DIP Documents*" means the DIP Note Purchase Agreement, all other "Note Documents" (as defined in the DIP Note Purchase Agreement), and all other documentation related to the DIP Notes, including, as applicable, security agreements, pledge agreements, debentures, mortgages, control agreements, mortgages, deeds, charges, guarantees, promissory notes, intercompany notes, certificates, instruments, intellectual property security agreements, notes, fee letters and such other documents that are ancillary or incidental thereto or that may be reasonably requested by the DIP Secured Parties in connection with the DIP Notes, in each case, as amended, restated, supplemented, waived or otherwise modified from time to time in accordance with the terms thereof and authorized by the DIP Orders.

94. "*DIP Financing*" means the debtor-in-possession financing facility provided to the Debtors pursuant to the DIP Note Purchase Agreement and the DIP Orders.

95. "*DIP Financing Claim*" means any Claim on account of DIP Obligations.

96. "*DIP Note Purchase Agreement*" means that certain Senior Secured Superpriority Debtor-in-Possession Note Purchase Agreement, dated as of June 2, 2023, by and among Wesco Holdings, as issuer, Wolverine Intermediate Holding, the other guarantors party thereto, the DIP Agent and the several financial institutions or other entities from time to time party thereto as "DIP Purchasers", as amended, restated, modified, and/or supplemented from time to time in accordance with the terms thereof and the DIP Orders.

97. "*DIP Notes*" means the "Notes," as defined in the DIP Note Purchase Agreement.

98. "*DIP Obligations*" means all extensions of credit, financial accommodations, reimbursement obligations, fees and premiums (including commitment fees, upfront fees, exit fees, backstop fees or premiums, administrative agency fees, and any other fees payable pursuant to the DIP Documents), costs, expenses and other liabilities, and all other obligations (including indemnities and similar obligations, whether contingent or absolute) due or payable to or for the benefit of any DIP Secured Party or any indemnified party related thereto under the DIP Documents, including all "DIP Obligations" (as defined in the DIP Orders).

99. "*DIP Orders*" means the Interim DIP Order and the Final DIP Order.

100. "*DIP Purchasers*" means the "Purchasers," as defined in the DIP Note Purchase Agreement.

101. "*DIP Secured Parties*" means the "Secured Parties," as defined in the DIP Note Purchase Agreement.

102. "*Director*" means a member of the board of directors or board of managers, as applicable, of Reorganized Incora.

103. "*Disallowed*" means, with respect to any Claim or Interest, (a) a Claim or Interest, or any portion thereof, that has been disallowed by a Final Order or (b) except as otherwise specified in the Plan or a Final Order, a Claim that has been scheduled by the Debtors at zero or as contingent, disputed or unliquidated or that has not been scheduled by the Debtors and, in each case, as to which no Proof of Claim has been timely filed. "*Disallow*" and "*Disallowance*" shall have correlative meanings.

104. "*Disbursing Agent*" means, as applicable, the Debtors or Reorganized Debtors or any Person or Entity that the Debtors or Reorganized Debtors select to make or facilitate distributions in accordance with the Plan.

105. "*Disclosure Statement*" means the *Disclosure Statement for the Joint Chapter 11 Plan of Wesco Aircraft Holdings, Inc. et al.*, dated as of January 12, 2024, as amended, supplemented, restated, or modified from time to time (including on September 5, 2024), including all of its exhibits and schedules.[2]

106. "*Disclosure Statement Order*" means the order or orders entered by the Bankruptcy Court, approving the Disclosure Statement, as it may be amended, supplemented, restated or modified from time to time, including all exhibits and schedules.

107. "*Disputed*" means, with respect to a Claim or Interest, any Claim or Interest that is not yet Allowed or Disallowed.

108. "*Distribution Record Date*" means the Confirmation Date or such other date prior to the Effective Date that is selected pursuant to a notice filed by the Debtors on the docket in Chapter 11 Cases.

109. "*DTC*" means the Depository Trust Company or any successor thereto.

110. "*Effective Date*" means, with respect to the Plan, (a) the first Business Day on which all conditions precedent specified in Article IX.A of the Plan have been satisfied or waived in accordance with the Plan or (b) such later date as agreed to by the Debtors, the Required 1L Noteholders (whose consent is not to be unreasonably withheld), and the Required 2026 Noteholders (whose consent is not to be unreasonably withheld). Without limiting the foregoing, other than as set forth in the Description of Restructuring Transactions, any action to be taken on the Effective Date may be taken on or as soon as reasonably practicable after the Effective Date.

111. "*Entity*" means any "entity," as defined in section 101(15) of the Bankruptcy Code.

112. "*Estate*" means, with respect to a particular Debtor, the estate created for such Debtor upon commencement of its Chapter 11 Case pursuant to section 541 of the Bankruptcy Code.

113. "*Excess Distribution*" means, with respect to any distribution on account of 1L Notes Claims or 2026 Notes Claims under this Plan, the portion of such distribution that is greater than that to which the holders of such Claims would have been entitled taking into account the rulings and remedies issued in connection with the Appellate Litigation had such rulings or remedies been issued prior to the Confirmation Date, whether such distribution is held by the holder of such Claims or a successor, assignee or transferee thereof. For the avoidance of doubt, no distribution on account of Claims in Class 7a or 7b (or any portion thereof) shall constitute an Excess Distribution.

[2] The "Appellate Adjustment Mechanism" referenced in the Disclosure Statement has been removed from the Plan and shall be given no effect.

114. "*Excluded Party*" means any Entity that (a) elects to opt out of the Third-Party Release; (b) files with the Bankruptcy Court an objection to the Plan, including the Third-Party Release or the Debtor Release, that is not consensually resolved before Confirmation, or supports any such objection or objector; or (c) is designated as an Excluded Party pursuant to the Plan Supplement; *provided* that none of (i) the Initial Consenting Parties, (ii) the Committee, its members, or its Retained Professionals, or (iii) with respect to any Entity in the foregoing clause (i) or (ii), any Related Parties thereof shall be an Excluded Party pursuant to the foregoing clause (c); *provided*, *further*, that the Committee shall not be an Excluded Party pursuant to the foregoing clause (b) on the basis of an objection filed by the Committee.

115. "*Exculpated Parties*" means, collectively, and in each case in their capacities as such and, in each case, to the maximum extent permitted by law: (a) the Debtors and (b) the Committee and its members.

116. "*Executory Contract and/or Unexpired Lease*" means a contract or a lease to which a Debtor is a party or with respect to which the Debtor may be liable that is capable of being assumed, assumed and assigned or rejected under section 365 or 1123 of the Bankruptcy Code, including any modifications, amendments, addenda or supplements thereto.

117. "*Existing Equity Documents*" means the governance documents of the Debtors in effect immediately prior to Consummation of the Plan.

118. "*Existing Equity Interests*" means Interests in any Debtor other than Intercompany Interests.

119. "*Final DIP Order*" means the Bankruptcy Court order filed at Docket No. 396, authorizing the Debtors to enter into the DIP Note Purchase Agreement and access the DIP Financing on a final basis and authorizing the consensual use of cash collateral of certain secured parties, including the ABL Lenders, and granting certain agreed adequate protection, as set forth therein.

120. "*Final Order*" means, as applicable, an order entered by the Bankruptcy Court or other court of competent jurisdiction: (a) that has not been reversed, stayed, modified, amended, or revoked, and as to which (i) any right to appeal or seek leave to appeal, certiorari, review, reargument, stay, or rehearing has been waived or (ii) the time to appeal or seek leave to appeal, certiorari, review, reargument, stay, or rehearing has expired and no appeal, motion for leave to appeal, or petition for certiorari, review, reargument, stay, or rehearing is pending or (b) as to which an appeal has been taken, a motion for leave to appeal, or petition for certiorari, review, reargument, stay, or rehearing has been filed and (i) such appeal, motion for leave to appeal or petition for certiorari, review, reargument, stay, or rehearing has been resolved by the highest court to which the order or judgment was appealed or from which leave to appeal, certiorari, review, reargument, stay, or rehearing was sought and (ii) the time to appeal (in the event leave is granted) further or seek leave to appeal, certiorari, further review, reargument, stay, or rehearing has expired and no such appeal, motion for leave to appeal, or petition for certiorari, further review, reargument, stay, or rehearing is pending; *provided*, that the possibility that a request for relief under Rule 60 of the Federal Rules of Civil Procedure or any analogous rule under the Bankruptcy Rules or applicable non-bankruptcy law may be filed relating to such order shall not prevent such order from being a Final Order.

121. "*Financing Litigation*" means any Cause of Action arising out of or related to (a) the facts and circumstances alleged in any complaint filed in the 2022 Financing State Court Litigation, including all Causes of Action alleged therein; (b) the facts and circumstances alleged in any complaint, counterclaim, or crossclaim filed in the 2022 Financing Adversary Proceeding, including all Causes of Action alleged therein; (c) the Standing Motions, including all Causes of Action alleged therein; (d) the 2022 Financing Transactions, including: (i) the facts and circumstances related to the negotiation of and entry into the 1L Indenture or the 1.25L Indenture and any related transactions or agreements, including any related amendments to the Unsecured Notes Indentures, the 2026 Indenture, or the security or collateral documents related thereto; (ii) any consents provided in connection with any amendments, supplements or waivers with respect to the 2024 Unsecured Notes, the 2026 Notes, the 2027 Unsecured Notes, the Unsecured Notes Indentures, the 2026 Indenture, or related documents; (iii) the issuance of additional notes under the 2026 Indenture; or (iv) the purchase or exchange of any "Obligations" under, and as defined in, the Unsecured Notes Indentures and/or the 2026 Indenture (as applicable) through the 2022 Financing Transactions; and/or (e) any associated documentation or transactions related to the foregoing.

122. "*Financing Litigation Proceedings*" means any litigation of any Financing Litigation.

123. "*First Lien Appellate Litigation Parties*" means (i) the First Lien Noteholder Group and each individual member thereof and its affiliated funds, along with their respective transferees, successors and assigns and (ii) each other holder of 1L Notes Claims, along with their respective transferees, successors and assigns.

124. "*First Lien Noteholder Group*" means the ad hoc group of holders of 1L Notes and DIP Notes described in that certain *Verified Statement of Davis Polk & Wardwell LLP and Porter Hedges LLP Pursuant to Federal Rule of Bankruptcy Procedure 2019* [Dkt. No. 147] as amended from time to time, or, as applicable, any individual member thereof.

125. "*General Administrative Expenses*" means any Administrative Expenses other than Retained Professional Fees, Restructuring Expenses, DIP Financing Claims, and Statutory Fees.

126. "*General Administrative Expenses Bar Date*" means the date that is thirty (30) calendar days after the later of (a) the Effective Date and (b) the date when such Claim becomes due and payable by the Debtors in the ordinary course, unless otherwise ordered by the Bankruptcy Court.

127. "*General Administrative Expenses Objection Deadline*" means the deadline for objecting to a General Administrative Expense, which shall be on the date that is the later of (a) 180 days after the Effective Date and (b) such later date as may be set by the Bankruptcy Court upon a motion by the Reorganized Debtors; *provided* that, if the Reorganized Debtors file such a motion before the expiration of the then-effective General Administrative Expenses Objection Deadline, such General Administrative Expenses Objection Deadline shall be tolled pending entry of a further order by the Bankruptcy Court.

128. "*General Unsecured Claim*" means any Claim, other than an Administrative Expense, an Other Secured Claim, a Priority Tax Claim, a Priority Non-Tax Claim, an ABL Facility

Claim, a 1L Notes Claim, a 2026 Notes Claim, a 1.25L Notes Claim, a 2024 Unsecured Notes Claim, a PIK Notes Claim, a General Unsecured Convenience Claim, or an Intercompany Claim. For the avoidance of doubt, every 2027 Unsecured Notes Claim shall be a General Unsecured Claim.

129. "*General Unsecured Claims Observer*" means the Person or Entity that may be appointed by the Committee with the consent of the Reorganized Debtors and the Required 1L Noteholders (in each case, not to be unreasonably withheld) in accordance with Article VI.F of the Plan, together with any successors thereto.

130. "*General Unsecured Claims Observer Costs*" means the reasonable and documented costs and expenses of the General Unsecured Claims Observer, including reasonable professionals' fees and expenses; *provided*, that the Reorganized Debtors shall be permitted to challenge the reasonableness of all such costs, fees, and expenses before the Bankruptcy Court.

131. "*General Unsecured Convenience Claim*" means any Claim that is Allowed in an amount of $1,500,000 or less (or a lesser threshold, as determined by the Debtors (with the consent of the Required 1L Noteholders, not to be unreasonably withheld) and the Committee prior to the date of the hearing on approval of the Disclosure Statement), other than an Administrative Expense, an Other Secured Claim, a Priority Tax Claim, a Priority Non-Tax Claim, an ABL Facility Claim, a 1L Notes Claim, a 1.25L Notes Claim, a 2024 Unsecured Notes Claim, a 2026 Notes Claim, a 2027 Unsecured Notes Claim, a PIK Notes Claim, or an Intercompany Claim; *provided* that the Allowed amount of all Claims held by a holder and its affiliates shall be aggregated for purposes of the foregoing calculation. Holders of Claims that are Allowed in an amount in excess of $1,500,000 that otherwise meet the foregoing criteria may opt into treatment as a General Unsecured Convenience Claim by making a ballot election to waive any Allowed amounts that are in excess of the $1,500,000 threshold.

132. "*Governmental Unit*" means any "governmental unit," as defined in section 101(27) of the Bankruptcy Code.

133. "*Impaired*" means "impaired" within the meaning of such term in section 1124 of the Bankruptcy Code.

134. "*Indemnification Obligation*" means any existing or future obligation of any Debtor to indemnify current and former directors, officers, members, managers, sponsors, agents or employees of any of the Debtors who served in such capacity, with respect to or based upon such service or any act or omission taken or not taken in any of such capacities, or for or on behalf of any Debtor, whether pursuant to agreement, letters, the Debtors' respective memoranda, articles or certificates of incorporation, corporate charters, bylaws, operating agreements, limited liability company agreements, or similar corporate or organizational documents or other applicable contract or law in effect as of the Effective Date. Notwithstanding the foregoing, the term "Indemnification Obligation" shall not include any existing or future indemnification obligation of any Debtor pursuant to the Prepetition Debt Documents.

135. "*Initial Consenting Party*" means each Consenting 1L Noteholder, Consenting 1.25L Noteholder, and Consenting Equity Holder that is party to the Restructuring Support Agreement as of the date of its execution, January 11, 2024.

136. "*Insurance Policies*" means all insurance policies, including any D&O Policy, issued to or providing coverage at any time to any of the Debtors (or their predecessors) and all agreements, documents, or instruments ancillary thereto.

137. "*Insurer*" means any company or other entity that issued or provided any Insurance Policy (including any third-party administrator) that is not a Debtor (or an affiliate or predecessor thereof), and any predecessors and/or affiliates thereof.

138. "*Intercompany Claim*" means any Claim held by (a) another Debtor or (b) a non-Debtor that is a wholly owned (other than de minimis ownership by nominees that are employees of the Debtor) direct or indirect subsidiary of a Debtor.

139. "*Intercompany Interest*" means any Interest held by (a) a Debtor or (b) a non-Debtor that is a wholly owned (other than de minimis ownership by nominees that are employees of the Debtor) direct or indirect subsidiary of a Debtor.

140. "*Interest*" means any "equity security" (as such term is defined in section 101(16) of the Bankruptcy Code) or other equity interest in a Debtor, including any share of common or preferred stock, LLC interest, membership interest, partnership unit, or other evidence of ownership of, or a similar interest in, a Debtor, and any option, warrant, or right, contractual or otherwise, to purchase, sell, subscribe, or acquire any such equity security or other equity interest in a Debtor, whether or not transferable, issued or unissued, authorized, or outstanding.

141. "*Interim DIP Order*" means the Bankruptcy Court order filed at Docket No. 139, authorizing the Debtors to enter into the DIP Note Purchase Agreement and access the DIP Financing on an interim basis and authorizing the consensual use of cash collateral of certain secured parties, including the ABL Lenders, and granting certain agreed adequate protection, as set forth therein.

142. "*Interim Distribution Date*" means any date after the Distribution Record Date on which the Debtors or Reorganized Debtors determine that an interim distribution should be made to holders of Allowed Claims, in light of, among other things, resolutions of Disputed Claims and the administrative costs of such a distribution.

143. "*Langur Maize*" means Langur Maize, L.L.C., together with its Related Parties.

144. "*Langur Maize Excluded Parties*" has the meaning set forth in the Restructuring Support Agreement.

145. "*Langur Maize Retained Causes of Action*" has the meaning set forth in the Restructuring Support Agreement.

146. "*Lien*" means "lien," as defined in section 101(37) of the Bankruptcy Code.

147. "*Management Incentive Plan*" means the Reorganized Debtors' management incentive compensation program to be established and implemented by the Reorganized Incora Board after the Effective Date.

148. "*New Boards*" means the Reorganized Incora Board and the New Subsidiary Boards.

149. "*New Common Equity*" means the new shares of common stock, limited liability company units or similar equity interests in Reorganized Incora to be issued on or after the Effective Date.

150. "*New Convertible Takeback Notes*" means the new notes in the aggregate principal amount of $420,000,000 to be issued in accordance with the Plan pursuant to the terms and conditions of the New Convertible Takeback Notes Documents, which notes shall have terms (a) as set forth in the *Notice of Amended Plan Supplement* [Dkt. No. 1564] and (b) as otherwise acceptable to the Debtors, the Required 1L Noteholders and the Required 2026 Noteholders.

151. "*New Convertible Takeback Notes Documents*" means the documents that will govern the New Convertible Takeback Notes, including (a) the New Convertible Takeback Notes Indenture and (b) all other financing documents related to the New Convertible Takeback Notes, which shall be, in each case, in form and substance acceptable to the Required 1L Noteholders and the Required 2026 Noteholders.

152. "*New Convertible Takeback Notes Indenture*" means the indenture with respect to the New Convertible Takeback Notes, which shall be in form and substance acceptable to the Required 1L Noteholders and the Required 2026 Noteholders.

153. "*New Debt Documents*" means the New Revolver Facility Documents and the New Notes Documents.

154. "*New DIP Exit Notes*" means New Exit Notes in an aggregate principal amount equal to $334,183,500, which New Exit Notes shall be issued in respect of DIP Financing Claims in accordance with the Plan.

155. "*New Exit Notes*" means the new notes to be issued in respect of DIP Financing Claims and the New Investment in accordance with the Plan and pursuant to the terms and conditions of the New Exit Notes Documents, which notes shall have terms (a) as set forth in the *Notice of Amended Plan Supplement* [Dkt. No. 1564] and (b) as otherwise acceptable to the Debtors, the Required 1L Noteholders and the Required 2026 Noteholders.

156. "*New Exit Notes Documents*" means the documents that will govern the New Exit Notes, including (a) the New Exit Notes Indenture and (b) all other financing documents related to the New Exit Notes, which shall be, in each case, in form and substance acceptable to the Required 1L Noteholders and the Required 2026 Noteholders.

157. "*New Exit Notes Indenture*" means the indenture with respect to the New Exit Notes, which shall be in form and substance acceptable to the Required 1L Noteholders and the Required 2026 Noteholders.

158. "*New Financing*" means the New Revolver Facility and the New Notes.

159. "*New Investment Exit Notes*" means New Exit Notes to be issued to the New Investors in connection with the New Investment in accordance with the Plan and the New Investment Documents.

160. "*New Investment*" means the new money debt capital investment by the New Investors that may be consummated by one or more of the Reorganized Debtors on the Effective Date in accordance with the New Investment Documents.

161. "*New Investment Documents*" means any and all agreements, documents, and instruments delivered or entered into in connection with, or otherwise governing, the New Investment, all of which shall be in form and substance acceptable to the Required 1L Noteholders and the Required 2026 Noteholders. The material terms of the New Investment Documents shall be included in the Plan Supplement.

162. "*New Investors*" means certain DIP Purchasers and certain members of the 2024/2026 Noteholder Group, who are contemplated to agree (on a several and not joint basis) to provide the New Investment in accordance with the New Investment Documents and pursuant to the allocations set forth in the New Investment Documents.

163. "*New LLC Agreement*" means the limited liability company agreement for Reorganized Incora, including all exhibits, annexes, and schedules thereto, the form or material terms of which shall be included in the Plan Supplement, and which shall be in form and substance acceptable to the Required 1L Noteholders and Required 2026 Noteholders.

164. "*New Money Claims*" means the Claims for notes issued or attempted to be issued in exchange for the additional notes that were issued or attempted to be issued pursuant to that certain Note Purchase Agreement, dated as of March 28, 2022, by and among Wesco Holdings as issuer, certain purchasers party thereto, and the other parties thereto; *provided*, that, for purposes of distributions on the Effective Date (and subject in all respects to the Appellate Litigation), the New Money Claims are not treated as Secured. For the avoidance of doubt, all parties' rights are preserved as to the accuracy of the definition of New Money Claims set forth herein.

165. "*New Notes*" means the New Exit Notes (including the New Investment Notes) and the New Convertible Takeback Notes, collectively and as applicable.

166. "*New Notes Documents*" means the New Exit Notes Documents and the New Convertible Takeback Notes Documents, collectively and as applicable.

167. "*New Notes Indenture Trustees*" means the indenture trustees and collateral agent, as applicable, under the New Notes Documents.

168. "*New Organizational Documents*" means the new bylaws, certificates of incorporation, certificates of formation, limited liability company agreements (including the New LLC Agreement), operating agreements, certificates of limited partnership, agreements of limited partnership, shareholder agreements, or such other organizational documents of the Reorganized Debtors, which shall be, in each case, in form and substance acceptable to the Required 1L Noteholders and Required 2026 Noteholders. For the avoidance of doubt, the New Organizational Documents shall contain terms consistent with Article IV.F.1 of the Plan.

169. "*New Revolver Facility*" means the new revolving facility with aggregate commitments of up to $600,000,000, in the form of an asset-based revolver to be made available to the Reorganized Debtors by one or more lenders pursuant to and subject to the terms and conditions of the New Revolver Facility Documents, and which shall be in an amount and on terms acceptable to the Debtors and the Required 1L Noteholders.

170. "*New Revolver Facility Agent*" means the administrative agent and collateral agent under the New Revolver Facility Documents.

171. "*New Revolver Facility Credit Agreement*" means the credit agreement with respect to the New Revolver Facility, which shall be in form and substance acceptable to the Debtors and the Required 1L Noteholders.

172. "*New Revolver Facility Documents*" means the documents that will govern the New Revolver Facility, including (a) the New Revolver Facility Credit Agreement and (b) all other financing documents related to the New Revolver Facility, such as intercreditor agreements, pledges, mortgages, and guarantees, which shall be, in each case, in form and substance acceptable to the Debtors and the Required 1L Noteholders.

173. "*New Revolver Facility Lenders*" means the lenders from time to time party to the New Revolver Facility Credit Agreement, in their capacities as such.

174. "*New Subsidiary Boards*" means the initial boards of directors or managers (as applicable) for the Reorganized Debtors other than Reorganized Incora.

175. "*Other Secured Claim*" means any Secured Claim, other than a Priority Tax Claim (except as set forth in Article II.F), a DIP Financing Claim, an ABL Facility Claim, a 1L Notes Claim, or a 2026 Notes Claim. For the avoidance of doubt, no 1.25L Notes Claim, 2024 Unsecured Notes Claim, 2027 Unsecured Notes Claim or PIK Notes Claim shall be an "Other Secured Claim."

176. "*Person*" means any "person," as defined in section 101(41) of the Bankruptcy Code.

177. "*Petition Date*" means June 1, 2023.

178. "*PIK Notes*" means the 13.750% Senior PIK Notes due April 15, 2028 under the PIK Notes Indenture.

179. "*PIK Notes Claim*" means any Claim arising on account of, derived from, based upon or arising under the PIK Notes Indenture or related documents.

180. "*PIK Notes Indenture*" means the Indenture, dated as of January 9, 2020 (as amended on March 28, 2022 and April 25, 2022), by and between Wolverine Intermediate Holding and the PIK Notes Indenture Trustee, governing the PIK Notes.

181. "*PIK Notes Indenture Trustee*" means Wilmington Savings Fund Society, FSB, as indenture trustee under the PIK Notes Indenture, and its predecessors, successors, assigns, or any replacement indenture trustee appointed pursuant to the terms of the PIK Notes Indenture.

182. "*Plan*" means this *Further Modified Second Amended Joint Chapter 11 Plan of Wesco Aircraft Holdings, Inc. et al.*, together with all exhibits, appendices, and schedules thereto, including the Plan Supplement, as each of the same may be amended, modified or supplemented in accordance with its terms, which shall be, in each case, in form and substance acceptable to the Required 1L Noteholders and the Required 2026 Noteholders and consistent with the Specified Creditor Consent Rights (solely to the extent applicable).

183. "*Plan Settlement*" has the meaning specified in Article IV.A of the Plan.

184. "*Plan Supplement*" means the compilation of documents (or forms of documents), schedules, and exhibits to the Plan to be filed subsequent to this Plan, as each may be amended, supplemented, or modified from time to time in accordance with this Plan, the Bankruptcy Code, and the Bankruptcy Rules, to be filed with the Bankruptcy Court, and which documents may include: (a) the New Organizational Documents; (b) the Description of Restructuring Transactions; (c) the New Exit Notes Indenture; (d) the New Convertible Takeback Notes Indenture; (e) [reserved]; (f) a list of the members of the New Boards (to the extent known); (g) the Schedule of Rejected Executory Contracts and Unexpired Leases; (h) the Schedule of Assumed Executory Contracts and Unexpired Leases; (i) the Schedule of Retained Causes of Action; (j) the schedule of Excluded Parties; (k) the New Investment Documents; and (l) certain other documents as are necessary or advisable to implement the Restructuring. For the avoidance of doubt, the Debtors shall have the right to amend, supplement, or modify the Plan Supplement through the Effective Date in accordance with this Plan, the Bankruptcy Code, and the Bankruptcy Rules (to the extent acceptable to the Required 1L Noteholders and the Required 2026 Noteholders and reasonably acceptable to the Committee, with respect to the Committee's Specified Creditor Consent Rights); *provided*, however, that any filing of, amendment to, supplement or modification to the Plan Supplement documents listed in the foregoing clauses (g) and (h) shall not require the consent of the Required 2026 Noteholders; *provided, further*; that any filing of, amendment to, supplement or modification to the list of members of the New Board appointed by the First Lien Noteholder Group shall not require the consent of the Required 2026 Noteholders and the list of member(s) of the New Board appointed by the 2024/2026 Noteholder Group shall not require the consent of the Required 1L Noteholders. For the avoidance of doubt, the *Notice of Filing of Plan Supplement* [Dkt. No. 1357], the *Notice of Filing of Amended Plan Supplement* [Dkt. No. 1564], and the *Notice of Second Amended Plan Supplement* [Dkt. No. 2031] (and the documents contained therein) shall not be considered part of the Plan Supplement.

185. "*Potential Remedies Order*" means any order by a court of competent jurisdiction as a result of the outcome of the Appellate Litigation that alters the entitlement of a holder of New Common Equity or New Convertible Takeback Notes distributed on account of a Claim in Class 4a, 6a or 7c (or their successors, assignees or transferees) in order to avoid such holder (or its successor, assignee or transferee) retaining any Excess Distribution made under this Plan, whether through Turnover, rescission, cancellation or any other remedy. For the avoidance of doubt, New Common Equity distributed on account of Claims in Class 7a shall not be subject to any Potential Remedies Order.

186. "*Prepetition Agents*" means the ABL Agent, the 1L Indenture Trustee, the 1.25L Indenture Trustee, the PIK Notes Indenture Trustee, the 2024 Unsecured Indenture Trustee, the 2026 Indenture Trustee, and the 2027 Unsecured Indenture Trustee, each in its capacity as such.

187. "*Prepetition Debt Documents*" means the ABL Credit Agreement, the 1L Indenture, the 1.25L Indenture, the PIK Notes Indenture, the Unsecured Notes Indentures, the 2026 Indenture, and all documents, amendments, and supplements related to each of the foregoing.

188. "*Priority Non-Tax Claim*" means any Claim that is entitled to priority pursuant to section 507(a) of the Bankruptcy Code, other than an Administrative Expense (including a DIP Financing Claim) or a Priority Tax Claim.

189. "*Priority Tax Claim*" means any Claim of a Governmental Unit that is entitled to priority pursuant to section 502(i) or 507(a)(8) of the Bankruptcy Code.

190. "*Privilege Rights*" means, collectively, any attorney-client privilege, attorney work-product protection, or any other similar privilege or protection from disclosure belonging to or operating in favor of the Debtors and their Estates.

191. "*Pro Rata*" means, for the holder of an Allowed Claim or Interest in a particular Class, proportional to the ratio of the amount of such Allowed Claim or Interest to the amount of all Allowed Claims or Allowed Interests (as applicable) in the same Class or, as applicable and as specifically set forth in the Plan, multiple Classes.

192. "*Professional Fee Escrow Account*" means the account established on the Effective Date pursuant to Article II.C.2.

193. "*Proof of Claim*" means a proof of Claim filed in the Chapter 11 Cases.

194. "*Reinstated*" means, with respect to a Claim, that such Claim is accorded treatment provided in section 1124(2) of the Bankruptcy Code.

195. "*Related Parties*" means, with respect to a specified Entity, (x) such specified Entity's predecessors, successors, assigns, current or former shareholders, subsidiaries, affiliates, affiliated investment funds or investment vehicles, managed or advised accounts, funds, or other entities, and investment advisors, sub-advisors, managers, direct and indirect equity holders, portfolio companies, and management companies, (y) with respect to such specified Entity and each of the other Entities in the foregoing clause (x), such Entity's current and former directors, officers, principals, managers, members, partners (including limited partners), employees, trustees, independent contractors, managed accounts or funds, fund advisors, investment advisors, advisory board members, management companies, investment bankers, financial advisors, restructuring advisors, accountants, actuaries, agents, consultants, representatives, attorneys, and other consultants and professional advisors; and (z) with respect to such specified Entity and each of the other Entities in each of the foregoing clauses (x) and (y), each such Entity's respective heirs, executors, estates, and nominees.

196. "*Released Claims*" means, subject to Article IV.A., the Causes of Action released under Article VIII.D and Article VIII.E and the Released Preference Actions released under Article IV.G.

197. "*Released Parties*" means, collectively, the Releasing Parties; *provided* that no Excluded Party shall be a Released Party.

198. "*Released Preference Action*" means any Cause of Action arising under section 547 of the Bankruptcy Code, section 548 of the Bankruptcy Code to the extent arising under the same facts as any such Avoidance Actions arising under section 547, or any state law equivalent thereof, in each case, whether asserted offensively or defensively (including in response to any Claim filed against the Debtors' Estates), against any party that does business with the Debtors or has been identified as an eligible critical vendor, in each case, as of the date of the Committee Stipulation. For the avoidance of doubt, if the 2024/2026 Appellate Litigation Parties are found to have direct standing to assert any Subject Standing Motion Claim, then any such Subject Standing Motion Claim shall not constitute a Released Preference Action.

199. "*Releasing Parties*" means, collectively, and in each case in its capacity as such: (a) each Debtor; (b) each Reorganized Debtor; (c) each non-Debtor affiliate; (d) each of the Consenting 1L Noteholders, the Consenting 2024/2026 Noteholders, the Consenting 1.25L Noteholders, and the Consenting Equity Holders; (e) the Committee and its members; (f) the DIP Purchasers; (g) Wilmington Savings Fund Society, FSB, in its capacity as current and/or former indenture trustee, notes agent and collateral agent, as applicable, under the DIP Notes Purchase Agreement, the 1L Indenture, the 1.25L Indenture, the Unsecured Notes Indentures, the 2026 Indenture, and the PIK Notes Indenture; (h) BOKF, in its capacity as current and/or former indenture trustee under the Unsecured Notes Indentures and the 2026 Indenture; (i) UMB Bank n.a., in its capacities as the 2024 Unsecured Indenture Trustee and the 2026 Indenture Trustee; (j) the ABL Agent and the ABL Lenders; (k) the New Revolver Facility Agent and the New Revolver Facility Lenders; (l) the New Notes Indenture Trustees; (m) each holder of Claims or Interests that does not elect to opt out of the Third-Party Release; and (n) with respect to each of the Entities in the foregoing clauses (a) through (m), each such Entity's current and former Related Parties, solely to the extent that such Related Parties receive notice of the Third-Party Release; *provided* that, if any holder of a Claim or Interest does not elect to opt out of the Third-Party Release in any of its capacities, such holder and each of its Related Parties that is also a holder of a Claim or Interest shall be deemed to have not opted out of the Third-Party Release in all capacities; *provided, further*, that no Excluded Party shall be a Releasing Party. Notwithstanding any of the foregoing, Langur Maize shall be deemed to have opted out of the Third-Party Release and shall not be Releasing Parties or Released Parties. For the avoidance of doubt, each Consenting 2024/2026 Noteholder (and each Related Party thereof) shall be a Releasing Party notwithstanding the opt-out elections noted in Dkt. No. 1727, which are deemed withdrawn.

200. "*Reorganized*" means, as to any specific Debtor, that Debtor or any successor or assign thereto by merger, consolidation, or otherwise, on or after the Effective Date, including any entity that receives through the Restructuring Transactions all or substantially all assets of that Debtor.

201. "*Reorganized Debtors*" means, collectively, Reorganized Incora, each Debtor as Reorganized pursuant to this Plan and each of Reorganized Incora's direct and indirect subsidiaries, or any successors thereto, by merger, consolidation, or otherwise, in each case on or after the Effective Date.

202. "*Reorganized Incora*" means, as determined by the Debtors (with the consent of the Required 1L Noteholders and the Required 2026 Noteholders) and set forth on the Description of Restructuring Transactions, either (a) Wolverine Intermediate Holding or another Debtor, as reorganized pursuant to and under the Plan, or any successor or assign thereto by merger, consol-

idation, reorganization or otherwise or (b) a new Entity that may be formed or caused to be formed to, among other things, directly or indirectly, acquire substantially all of the assets and/or equity of the Debtors and issue the New Common Equity to be distributed pursuant to the Plan.

203. "*Reorganized Incora Board*" means the board of Directors of Reorganized Incora on and after the Effective Date.

204. "*Required 1L Noteholders*" means holders of 1L Notes holding at least two-thirds of the outstanding principal amount of the 1L Notes held by the First Lien Noteholder Group.

205. "*Required 2026 Noteholders*" means holders of 2026 Notes holding at least two-thirds of the outstanding principal amount of the 2026 Notes held by the 2024/2026 Noteholder Group.

206. "*Restructuring*" means the comprehensive restructuring of the existing debt and other obligations of the Debtors on the terms and conditions set forth in this Plan.

207. "*Restructuring Expenses*" means the reasonable and documented fees and expenses, incurred in connection with the Chapter 11 Cases (including the Financing Litigation Proceedings and the Restructuring), whether incurred before, on or after the Petition Date, of (a) the professionals retained by, or on behalf of, the First Lien Noteholder Group or any member thereof, including Davis Polk & Wardwell LLP, Evercore Group, L.L.C., Porter Hedges LLP, Holwell Shuster & Goldberg LLP, and each other local or special counsel or other advisor to the First Lien Noteholder Group or any member thereof, (b) the professionals retained by, or on behalf of, the 2024/2026 Noteholder Group, including Kobre & Kim LLP, Foley & Lardner LLP, Fried, Frank, Harris, Shriver & Jacobson LLP, Analysis Group, and Perella Weinberg Partners; (c) the DIP Agent and the professionals retained by, or on behalf of, the DIP Agent, including Pryor Cashman LLP and one local counsel to the DIP Agent in each applicable jurisdiction, (d) the 1L Indenture Trustee and the professionals retained by, or on behalf of, the 1L Indenture Trustee, including Pryor Cashman and one local counsel to the 1L Indenture Trustee in each applicable jurisdiction, (e) BOKF, in its current or former capacities as 2024 Unsecured Indenture Trustee, 2026 Indenture Trustee, and 2027 Unsecured Indenture Trustee, and ArentFox Schiff LLP in its capacity as counsel to BOKF, (f) UMB Bank n.a., in its capacities as 2024 Unsecured Indenture Trustee and 2026 Indenture Trustee, and Mintz, Levin, Cohn, Ferris, Glovsky and Popeo, P.C., in its capacity as counsel to UMB Bank n.a., (g) the ABL Agent and the professionals retained by, or on behalf of, the ABL Agent, including Cahill Gordon & Reindel LLP, FTI Consulting, Inc., and Norton Rose Fulbright US LLP, (h) the 1.25L Indenture Trustee and the professionals retained by, or on behalf of, the 1.25L Indenture Trustee, including Pryor Cashman and one local counsel to the 1.25L Indenture Trustee in each applicable jurisdiction, and (i) all creditor professionals (other than those identified in the foregoing clauses) who are entitled to payment of fees and expenses pursuant to the Restructuring Support Agreement (excluding, for the avoidance of doubt, any Retained Professionals); *provided*, that the fees and expenses payable to the Restructuring Professionals listed in the foregoing clause (f) shall in no event exceed $325,000 in the aggregate; *provided*, *further*, that any fees and expenses payable to the Restructuring Professionals listed in the foregoing clause (a) or (b) shall not be subject to challenge, modification, recharacterization, avoidance or appeal, including through the Appellate Litigation; *provided*, *further*, that the fees and expenses payable to the Restructuring Professionals listed in the foregoing clause (b) shall not

be payable unless each member of the 2024/2026 Noteholder Group (as such group is constituted in the *Amended Verified Statement of the Ad Hoc Group of 2024 and 2026 Noteholders Pursuant to Bankruptcy Rule 2019* [Dkt. No. 2018] and including any successor, transferees or assigns thereof) remains a Consenting 2024/2026 Noteholder as of the Effective Date; *provided*, *further*, that the fees and expenses payable to the Restructuring Professionals listed in the foregoing clauses (h) and (i) shall be subject to the conditions and limitations set forth in the Restructuring Support Agreement; *provided, further,* that the termination of the Restructuring Support Agreement shall not alter, diminish, or impair the entitlement to payment or reimbursement of fees and expenses under clause (i) of this definition and Article II.B, with respect to any party to the Restructuring Support Agreement that itself (A) has not terminated the Restructuring Support Agreement, (B) has not taken or omitted to take any action in such a manner that constitutes an uncured breach of the Restructuring Support Agreement (or would constitute such a breach had the Restructuring Support Agreement not been terminated); *provided that*, for the avoidance of doubt, participation in the negotiation of, and support for the consummation of, this Plan shall not constitute a breach of, or non-compliance with, the Restructuring Support Agreement for purposes of this Plan, and (C) in the case of the parties that have agreed to grant releases under Section 10 of the Restructuring Support Agreement, have executed a substantially identical release with respect to parties that have executed a substantially identical mutual release (provided that, for the avoidance of doubt, this clause (C) shall not require any party to grant a release to any party that fails for any reason to grant a substantially identical mutual release).

208. "*Restructuring Professional*" means any Person entitled to payment of Restructuring Expenses.

209. "*Restructuring Support Agreement*" means that certain Restructuring Support Agreement, dated as of January 11, 2024, by and among the Debtors and the Consenting Parties (as defined in the Restructuring Support Agreement) thereto, and attached as Exhibit F to the Disclosure Statement as it may be joined, amended, restated or otherwise modified from time to time in accordance with its terms.

210. "*Restructuring Transactions*" has the meaning set forth in Article IV.D.1 of the Plan.

211. "*Retained Cause of Action*" means any Cause of Action that any Debtor may have or be entitled to assert on behalf of its Estate or itself and that is not released, waived, or transferred by the Debtors pursuant to the Plan, including any Causes of Action against Excluded Parties, and the Causes of Action set forth in the Schedule of Retained Causes of Action; *provided*, that, for the avoidance of doubt, the Debtors shall not retain any Cause of Action against the 2024/2026 Noteholder Group (or any of its members or affiliates, or any of their successors, transferees and assigns, in each case, that are Releasing Parties) other than those Causes of Action that have been asserted, raised or litigated in the Financing Litigation Proceedings, and no release of, or failure to retain, any Cause of Action shall in any way prejudice, waive, limit, or impair any argument, position or defense in the Appellate Litigation.

212. "*Retained Professional*" means any Person retained by order of the Bankruptcy Court in connection with these Chapter 11 Cases pursuant to sections 327, 328, 330, 331, 503(b), or 1103 of the Bankruptcy Code. "Retained Professional" does not include any professional-

service Entity that the Debtors are authorized to employ, compensate, and reimburse in the ordinary course of their businesses. For the avoidance of doubt, no Restructuring Professional shall be a Retained Professional.

213. "*Retained Professional Fees*" means the accrued, contingent, and/or unpaid compensation for services rendered (including hourly, transaction, and success fees), and reimbursement for expenses incurred, by Retained Professionals, that: (a) are awardable and allowable pursuant to sections 327, 328, 329, 330, 331, 503(b)(4), and/or 1103 of the Bankruptcy Code or otherwise rendered allowable prior to the Confirmation Date; (b) have not been denied by the Bankruptcy Court by Final Order; (c) have not been previously paid (regardless of whether a fee application has been filed for any such amount); and (d) remain outstanding after applying any retainer that has been provided to such Retained Professional. To the extent that any amount of the foregoing compensation or reimbursement is denied or reduced by Final Order of the Bankruptcy Court or any other court of competent jurisdiction, that amount shall no longer constitute Retained Professional Fees.

214. "*Schedule of Assumed Executory Contracts and Unexpired Leases*" means the schedule of executory contracts and unexpired leases to be assumed by the Debtors pursuant to the Plan, as set forth and as amended, modified or supplemented from time to time in the Plan Supplement.

215. "*Schedule of Rejected Executory Contracts and Unexpired Leases*" means the schedule of executory contracts and unexpired leases to be rejected by the Debtors pursuant to the Plan, if any, as set forth and as amended, modified or supplemented from time to time in the Plan Supplement.

216. "*Schedule of Retained Causes of Action*" means a schedule of Retained Causes of Action to be retained by the Reorganized Debtors as set forth and as amended, modified or supplemented from time to time in the Plan Supplement; *provided*, that, the Debtors shall not retain any Cause of Action against the 2024/2026 Noteholder Group (or any of its members or affiliates, or any of their successors, transferees and assigns, in each case, that are Releasing Parties) other than those Causes of Action that have been asserted, raised or litigated in the Financing Litigation Proceedings, and no release of, or failure to retain, any Cause of Action shall in any way prejudice, waive, limit, or impair any argument, position or defense in the Appellate Litigation.

217. "*Schedules*" means the schedules of assets and liabilities, statements of financial affairs, lists of holders of Claims and Interests and all amendments or supplements thereto filed by the Debtors with the Bankruptcy Court.

218. "*Secured*" means, with respect to a Claim, any Claim or portion thereof that is secured by a Lien on property in which an Estate has an interest, which Lien is valid, perfected, and enforceable pursuant to applicable law or by reason of a Bankruptcy Court Final Order, or that is subject to setoff pursuant to section 553 of the Bankruptcy Code, to the extent of the value of the creditor's interest in the Estate's interest in such property or to the extent of the amount subject to setoff, as applicable, as determined pursuant to section 506(a) of the Bankruptcy Code.

219. "*Secured 1L Notes Equity Pool*" means the 1L Notes Percentage of the New Common Equity, subject to dilution by (a) the Class 7a Settlement Equity Pool and (b) the Class 7c Settlement Equity Pool.

220. "*Secured 2026 Notes Equity Pool*" means the 2026 Notes Percentage of the New Common Equity.

221. "*Securities Act*" means the Securities Act of 1933, 15 U.S.C. §§ 77a–77aa, as amended, together with the rules and regulations promulgated thereunder.

222. "*Securities Registration Form*" means a registration form for the New Notes and/or New Common Equity, as applicable, which must be completed by each holder of an Allowed Claim entitled to receive a distribution of New Notes and/or New Common Equity under the Plan and delivered to the Debtors or their designated agent in accordance with instructions provided by or on behalf of the Debtors in order for such holder to receive its distribution of New Notes and/or New Common Equity in accordance with Article VII.B.4 (unless the requirement to deliver such form is waived by the Debtors or Reorganized Debtors for any DTC Holder with respect to New Common Equity in accordance therewith).

223. "*Servicer*" means any Person or Entity that has been empowered to act in the capacity of the Disbursing Agent with respect to a particular Class of Claims, including an administrative agent, an indenture trustee, or a collateral agent.

224. "*Settlement Cash Pool*" means Cash in the amount of $7,500,000 to fund distributions as provided herein on account of General Unsecured Convenience Claims.

225. "*Settlement Distributions*" means, collectively, (a) the Settlement Cash Pool, (b) the Class 7a Settlement Equity Pool and (c) the Class 7c Settlement Equity Pool.

226. "*Solicitation Materials*" means materials used in connection with the solicitation or, if applicable, resolicitation, of votes on the Plan, including the Disclosure Statement, the Disclosure Statement Order, and any procedures established by the Bankruptcy Court with respect to solicitation or resolicitation of votes on the Plan.

227. "*Specified Creditor Consent Rights*" means, collectively, (a) the "Specified Creditor Consent Rights" as defined and set forth in the Restructuring Support Agreement; *provided* that references to the "Plan" or provisions of the Plan in the definition of "Specified Creditor Consent Rights" in the Restructuring Support Agreement shall be deemed to refer to this Plan and the substantively corresponding provisions of the Plan, and (b) with respect to the Committee, (i) unless the Committee consents otherwise, the Plan shall be a Committee Acceptable Plan (as defined in the Committee Stipulation), and (ii) the Committee Consent Provisions (as defined in the Committee Stipulation) shall be, in form and substance, reasonably acceptable to the Committee.

228. "*Sponsor*" means those affiliates and investment funds managed by Platinum Equity Advisors, LLC or its affiliates that are direct or indirect holders of Existing Equity Interests, including Wolverine Top Holding Corporation.

229. "*Standing Motions*" means (a) the *Motion for Entry of An Order Granting Langur Maize, L.L.C. Standing to Pursue Fraudulent Transfer and Preference Claims* [Dkt. No. 650]; (b) the 2024/2026 Holders' Standing Motion; (c) the Committee Challenge and Claim Objections; and (d) any other motion filed at any time in the Chapter 11 Cases (including in any adversary proceeding) seeking standing to pursue claims or remedies on behalf of the Debtors' Estates.

230. "*Statutory Fees*" means all fees payable pursuant to section 1930 of title 28 of the U.S. Code.

231. "*Subject Standing Motion Claims*" means the 2024/2026 Holders' Equitable Lien Claim, the 2024/2026 Holders' Equitable Subordination Claim, and the 2024/2026 Holders' Intentional Fraudulent Transfer Claim, each of which is subject to Article IV.A.2 of the Plan.

232. "*Third-Party Release*" means the releases set forth at Article VIII.E of the Plan.

233. "*Turnover*" means a turnover (or deemed turnover or transfer) of Excess Distributions from a holder of New Common Equity or New Convertible Takeback Notes (or its successor, assignee or transferee) to another holder of New Common Equity or New Convertible Takeback Notes (or its successor, assignee or transferee) to avoid such holders retaining any Excess Distribution. For the avoidance of doubt, the New Common Equity issued or otherwise distributed to holders of Claims in Class 7a shall not be subject to Turnover.

234. "*Tortious Interference Claim*" means the sixth Cause of Action for tortious interference with contract set forth in the 2024/2026 Noteholder Counterclaims; *provided*, that for the avoidance of doubt, the Tortious Interference Claim shall not include any such claims against Carlyle Global Credit Investment Management, LLC and Spring Creek Capital, LLC and their respective affiliates thereof that are holders of the 1.25L Notes.

235. "*U.S. Trustee*" means the Office of the United States Trustee.

236. "*Unimpaired*" means, with respect to a Class, Claim, Interest, or a holder of a Claim or Interest, that such Class, Claim, Interest, or holder is not Impaired.

237. "*Unsecured Notes Indentures*" means the 2024 Unsecured Indenture and the 2027 Unsecured Indenture.

238. "*Voting Classes*" means the Classes entitled to vote to accept or reject the Plan.

239. "*Wesco Holdings*" has the meaning specified in this Plan's Introduction.

240. "*Wolverine Intermediate Holding*" means Wolverine Intermediate Holding Corp.

B. RULES OF INTERPRETATION

Unless otherwise specified in this Plan: (a) the rules of construction set forth in section 102 of the Bankruptcy Code shall apply; (b) each pronoun stated in the masculine, feminine, or neutral gender shall include, in the appropriate context, the masculine, feminine, and the neutral gender; (c) the words "herein," "hereof," and "hereto" refer to the Plan in its entirety rather than to a particular portion of the Plan; (d) all references to articles or Articles are references to the Articles of the Plan; (e) all captions and headings are inserted for convenience of reference only and are

not intended to be a part of, or to affect the interpretation of, the Plan; (f) any reference to an Entity as a holder of a Claim or Interest includes that Entity's successors, transferees and assigns; (g) unless stated otherwise, all docket numbers used in the Plan shall refer to the docket in Case No. 23-90611 (MI); (h) any reference to an existing document, schedule, or exhibit, whether or not filed, having been filed, or to be filed, shall mean that document, schedule or exhibit, as it may thereafter be amended, modified, or supplemented; (i) other than as provided in the Description of Restructuring Transactions, any reference to an event occurring on a specified date, including on the Effective Date, shall mean that the event will occur on that date or as soon thereafter as reasonably practicable; (j) any reference to a contract, lease, instrument, release, indenture, or other agreement or document being in a particular form or on particular terms and conditions means that the referenced document shall be substantially in that form or substantially on those terms and conditions; *provided* that the foregoing shall not be deemed to diminish or otherwise alter the Specified Creditor Consent Rights, or the consent rights set forth herein or in the DIP Note Purchase Agreement; (k) all references to statutes, regulations, orders, rules of courts and the like shall mean as amended from time to time and as applicable to the Chapter 11 Cases; (*l*) subject to the provisions of any contract, certificate of incorporation, bylaw, instrument, release, or other agreement or document entered into in connection with the Plan, the rights and obligations arising pursuant to the Plan shall be governed by, and construed and enforced in accordance with, the applicable federal law, including the Bankruptcy Code and Bankruptcy Rules; (m) any capitalized term used but not otherwise defined in this Plan, which is used in the Bankruptcy Code or the Bankruptcy Rules, shall have the meaning assigned to that term in the Bankruptcy Code or the Bankruptcy Rules, as the case may be; (n) all references in the Plan to Cash, monetary figures, "dollars," or "$" refer to the currency of the United States of America, unless otherwise expressly provided; and (o) at the discretion of the Debtors or Reorganized Debtors, amounts asserted in any currency other than U.S. dollars may be deemed converted to the equivalent U.S. dollar value using the exchange rate for the applicable currency as published in The Wall Street Journal, National Edition, on the Petition Date.

C. Computation of Time

Unless otherwise specifically stated in this Plan, the provisions of Bankruptcy Rule 9006(a) shall apply in computing any period of time prescribed or allowed by the Plan or the related solicitation materials. If the date on which a transaction may or shall occur pursuant to the Plan is not a Business Day, then such transaction shall instead occur on the next Business Day.

D. Governing Law

Unless federal law (including the Bankruptcy Code and Bankruptcy Rules) is applicable, and unless specifically stated otherwise, the laws of the State of New York, without giving effect to the principles of conflict of laws that would require application of the law of another jurisdiction, shall govern the rights, obligations, construction, and implementation of the Plan and any agreements, documents, instruments, or contracts executed or entered into in connection with the Plan (except as otherwise set forth in those agreements, in which case the governing law of such agreement shall control); *provided*, *however*, that corporate or entity governance matters relating to the Debtors or the Reorganized Debtors shall be governed by the laws of the state or country of incorporation or organization of the relevant Debtor or Reorganized Debtor, as applicable.

E. Consent Rights

Notwithstanding anything herein to the contrary, (a) any and all consultation, information, notice and consent rights set forth in the Committee Stipulation and (b) the Specified Creditor Consent Rights shall be incorporated herein by this reference and shall be fully enforceable as if stated in full herein, including any consultation, information, notice and consent rights with respect to the form and substance of the Plan, the Plan Supplement, any supplement to the Disclosure Statement, any other Definitive Documents and any agreements or documents referenced in this Plan or the Plan Supplement, including any amendments, restatements, supplements, or other modifications to such documents, and any consents, waivers or other deviations under or from any such documents pursuant to such rights. For the avoidance of doubt, nothing in the foregoing shall limit or modify any consent rights of the Required 1L Noteholders and the Required 2026 Noteholders expressly set forth in this Plan.

ARTICLE II.
Administrative Expenses and Other Unclassified Claims

In accordance with section 1123(a)(1) of the Bankruptcy Code, DIP Financing Claims, other Administrative Expenses and Priority Tax Claims have not been classified and, thus, are excluded from the Classes of Claims and Interests set forth in Article III.

A. General Administrative Expenses

Each holder of an Allowed General Administrative Expense, to the extent its Allowed General Administrative Expense has not already been paid during the Chapter 11 Cases, shall receive, in full and final satisfaction of its General Administrative Expense, Cash equal to the Allowed amount of such General Administrative Expense in accordance with the following: (1) if such General Administrative Expense is Allowed as of the Effective Date, on or as soon as reasonably practicable after the Effective Date (or, if not then due, when such Allowed General Administrative Expense is due or as soon as reasonably practicable thereafter); (2) if such General Administrative Expense is not Allowed as of the Effective Date, no later than the first Business Day after the date that is thirty (30) calendar days after the date on which an order Allowing such General Administrative Expense becomes a Final Order, or as soon as reasonably practicable thereafter; (3) if such Allowed General Administrative Expense is based on liabilities incurred by the Debtors in the ordinary course of their business after the Petition Date, in accordance with the terms and conditions of the particular transaction giving rise to such Allowed General Administrative Expense without any further action by the holders of such Allowed General Administrative Expense; or (4) at such time and upon such terms as may be agreed upon by such holder and the Debtors (with the consent of the Required 1L Noteholders) or the Reorganized Debtors, as applicable.

Except as otherwise provided in this Article II.A, requests for payment of Allowed General Administrative Expenses must be filed with the Bankruptcy Court and served on the Reorganized

Debtors pursuant to the procedures specified in the Confirmation Order and the notice of entry of the Confirmation Order no later than the General Administrative Expenses Bar Date. **Holders of General Administrative Expenses that are required to, but do not, file and serve a request for payment of such General Administrative Expenses by the General Administrative Expenses Bar Date shall be forever barred, estopped, and enjoined from asserting such General Administrative Expenses against the Debtors or their property and such General Administrative Expenses shall be deemed discharged as of the Effective Date.** Notwithstanding the foregoing, no request for payment of a General Administrative Expense need be filed with respect to a General Administrative Expense previously Allowed by Final Order of the Bankruptcy Court.

The Reorganized Debtors may settle General Administrative Expenses in the ordinary course of business without further notice and without further approval or an order of the Bankruptcy Court. The Debtors or the Reorganized Debtors, as applicable, may also choose to object to any General Administrative Expense no later than the General Administrative Expenses Objection Deadline, subject to extensions by the Bankruptcy Court or agreement in writing of the applicable parties. Unless the Debtors or the Reorganized Debtors (or other party with standing) objects to a timely filed and properly served General Administrative Expense, such General Administrative Expense will be deemed Allowed in the amount requested. In the event that the Debtors or the Reorganized Debtors object to a General Administrative Expense, the Debtors (with the consent of the Required 1L Noteholders) or the Reorganized Debtors, as applicable, and the holder of such General Administrative Expense may confer to try to reach a settlement and, failing that, the Bankruptcy Court will determine whether such General Administrative Expense should be Allowed and, if so, in what amount.

B. RESTRUCTURING EXPENSES

The Debtors shall be obligated, jointly and severally, to pay all Restructuring Expenses in full in Cash, in accordance with the following procedures. No Restructuring Professional shall be required to comply with the U.S. Trustee fee guidelines or file an application seeking compensation for services or reimbursement of expenses with the Bankruptcy Court.

Any time that a Restructuring Professional seeks payment of Restructuring Expenses from the Debtors prior to Confirmation, such Restructuring Professional shall comply with the review procedures set forth in paragraph 17 of the Final DIP Order.

From and after the Confirmation Date, the Debtors or the Reorganized Debtors, as applicable, shall, without any further notice to or action, order, or approval of the Bankruptcy Court or any other Entity, pay in Cash all Restructuring Expenses within ten (10) Business Days (or earlier, as provided below) after submission of an invoice to the Debtors or the Reorganized Debtors, as applicable, which may be in the same summary form permitted under the Final DIP Order but without any requirement that any Restructuring Professional comply with such review procedures.

All Restructuring Expenses incurred, or estimated in good faith to be incurred, up to and including the Effective Date shall be paid in full in Cash on the Effective Date (to the extent not previously paid during the course of the Chapter 11 Cases). The Debtors shall inform each of the

Restructuring Professionals of the anticipated Effective Date at least five (5) Business Days in advance. All Restructuring Expenses to be paid on the Effective Date shall be estimated prior to and as of the Effective Date and such estimates shall be delivered to the Debtors at least two (2) Business Days before the anticipated Effective Date; *provided* that such estimates shall not be considered to be admissions or limitations with respect to such Restructuring Expenses.

Subject in all respects to the limitations on fees, expenses and costs set forth in Article XII.A.9, after the Effective Date, the Reorganized Debtors shall continue to pay, when due, pre- and post-Effective Date Restructuring Expenses solely to the extent related to implementation of the Plan and closing the Chapter 11 Cases, whether incurred before, on or after the Effective Date when due and payable in the ordinary course of business; provided that the Reorganized Debtors shall not be obligated to, and shall not, pay or reimburse the 2024/2026 Appellate Litigation Parties or the First Lien Appellate Litigation Parties for any fees, expenses, costs or any other amounts incurred in connection with the Financing Litigation Proceedings (including any Appellate Litigation) and all related matters and proceedings.

Except as provided in the definition of "Restructuring Expenses", the payment or reimbursement of Restructuring Expenses to Restructuring Professionals described in clauses (h) and (i) of the definition of "Restructuring Expenses" shall be subject to the conditions and limitations set forth in the Restructuring Support Agreement; *provided,* that the termination of the Restructuring Support Agreement shall not alter, diminish, or impair the entitlement to payment or reimbursement of fees and expenses under clause (i) of this paragraph and the definition of "Restructuring Expenses", with respect to any party to the Restructuring Support Agreement that itself (A) has not terminated the Restructuring Support Agreement, (B) has not taken or omitted to take any action in such a manner that constitutes an uncured breach of the Restructuring Support Agreement (or would constitute such a breach had the Restructuring Support Agreement not been terminated); *provided that*, for the avoidance of doubt, participation in the negotiation of, and support for the consummation of, this Plan shall not constitute a breach of, or non-compliance with, the Restructuring Support Agreement for purposes of this Plan, and (C) in the case of the parties that have agreed to grant releases under Section 10 of the Restructuring Support Agreement, have executed a substantially identical release with respect to parties that have executed a substantially identical mutual release (provided that, for the avoidance of doubt, this clause (C) shall not require any party to grant a release to any party that fails for any reason to grant a substantially identical mutual release).

For the avoidance of doubt, the 2024/2026 Noteholder Group and the First Lien Noteholder Group (and, in each case, the members and affiliated funds thereof, as well as their respective successors, transferees and assigns) agree that neither party will assert any Administrative Expenses beyond (x) the Restructuring Expenses contemplated to be paid to such party described in clause (a) or (b) of "Restructuring Expenses" and (y) the DIP Financing Claims, as applicable.

C. RETAINED PROFESSIONAL FEES

1. Final Fee Applications

All final requests for payment of Retained Professional Fees incurred prior to the Effective Date must be filed with the Bankruptcy Court and served on the Reorganized Debtors, the

U.S. Trustee, counsel to the Committee, and all other parties that have requested notice in these Chapter 11 Cases by no later than 60 calendar days after the Effective Date, unless the Reorganized Debtors agree otherwise in writing. Objections to Retained Professional Fees must be filed with the Bankruptcy Court and served on the Reorganized Debtors and the applicable Retained Professional within 21 calendar days after the filing of the applicable final fee application. After notice and a hearing in accordance with the procedures established by the Bankruptcy Code and any prior orders of the Bankruptcy Court in the Chapter 11 Cases, the Allowed amounts of all Retained Professional Fees shall be determined by the Bankruptcy Court and, once approved by the Bankruptcy Court, shall be paid in full in Cash from the Professional Fee Escrow Account as promptly as practicable; *provided*, *however*, that if the funds in the Professional Fee Escrow Account are insufficient to pay the full Allowed amounts of the Retained Professional Fees, the Reorganized Debtors shall promptly pay any remaining Allowed amounts from their Cash on hand. For the avoidance of doubt, upon the Effective Date, paragraph 20 of the Final DIP Order shall not prohibit the Debtors from paying, in accordance with the Plan, any Allowed Retained Professional Fees.

For the avoidance of doubt, the immediately preceding paragraph shall not affect any professional that the Debtors are permitted to pay in the ordinary course of business without specific authority from the Bankruptcy Court (or in accordance with any prior order of the Bankruptcy Court). The Debtors and Reorganized Debtors may continue to make such payments after Confirmation and the Effective Date.

2. Professional Fee Escrow Account

Each Retained Professional shall estimate its unpaid Retained Professional Fees, as of the Effective Date and shall deliver its estimate to the Debtors' counsel no later than three (3) Business Days before the anticipated Effective Date. A Retained Professional's estimate shall not be deemed to limit the Allowed amount of its Retained Professional Fees. If a Retained Professional does not provide an estimate, the Debtors may themselves estimate the unpaid and unbilled fees and expenses of such Retained Professional for purposes of funding the Professional Fee Escrow Account.

On the Effective Date, the Reorganized Debtors shall fund the Professional Fee Escrow Account in an amount equal to all asserted Claims for Retained Professional Fees incurred but unpaid as of the Effective Date (including, for the avoidance of doubt, any reasonable estimates for unbilled amounts provided prior to the Effective Date). The Professional Fee Escrow Account may be an interest-bearing account. Amounts held in the Professional Fee Escrow Account shall not constitute property of the Reorganized Debtors and shall be held in trust for the benefit of the Retained Professionals until all Retained Professional Fees have been paid in full in Cash. However, if a balance remains in the Professional Fee Escrow Account after all Retained Professionals have been paid their Allowed Retained Professional Fees, any such balance shall be promptly returned to, and shall then constitute property of, the Reorganized Debtors. No liens, claims, interests, or encumbrances shall encumber the Professional Fee Escrow Account or the funds held in the Professional Fee Escrow Account.

3. Fees and Expenses After Confirmation

Except as otherwise specifically provided in the Plan, the Debtors and the Reorganized Debtors, as applicable, shall pay, within ten (10) Business Days after submission of a detailed invoice to the Debtors or the Reorganized Debtors, as applicable, and the First Lien Noteholder Group, such reasonable claims for compensation or reimbursement incurred by Retained Professionals of the Debtors and the Committee from and after the Confirmation Date; *provided* that no such notice to the First Lien Noteholder Group shall be required for Retained Professionals of the Debtors or for claims for compensation and reimbursement after the Effective Date. If the Debtors or the Reorganized Debtors, as applicable, or the First Lien Noteholder Group disputes the reasonableness of any such invoice, such disputing party or the affected professional may submit such dispute to the Bankruptcy Court for a determination of the reasonableness of any such invoice, and the disputed portion of such invoice shall not be paid until the dispute is resolved.

Subject to the foregoing, the Debtors or the Reorganized Debtors, as applicable, may, in the ordinary course of business and without any further notice to or action, order, or approval of the Bankruptcy Court, promptly pay in Cash the reasonable legal, professional, or other fees and expenses related to implementation of the Plan and Consummation incurred by the Retained Professionals of the Debtors, the Reorganized Debtors, and/or the Committee on and after the Confirmation Date. Following the Confirmation Date, no professional employed or retained by the Debtors shall be required to comply with sections 327 through 331 of the Bankruptcy Code in seeking retention or compensation for services rendered after the Confirmation Date, and the Reorganized Debtors may employ and pay any professional without further notice to or action, order, or approval of the Bankruptcy Court.

Notwithstanding the foregoing, the Debtors and all payments made by the Debtors (including in respect of any payments described in this Article II.C.3) prior to the Effective Date shall remain subject to the Final DIP Order in all respects; *provided*, *however*, paragraph 20 of the Final DIP Order shall not prohibit the Debtors from paying Allowed Retained Professional Fees incurred by the Committee.

D. STATUTORY FEES

All Statutory Fees due and payable prior to, and that remain unpaid as of, the Effective Date shall be paid by the applicable Debtors on the Effective Date. After the Effective Date, the Reorganized Debtors shall be jointly and severally liable to pay all Statutory Fees when due and payable. The Debtors shall file all reports due prior to the Effective Date when they become due, in a form reasonably acceptable to the U.S. Trustee. After the Effective Date, the applicable Reorganized Debtors shall file with the Bankruptcy Court quarterly reports when they become due, in a form reasonably acceptable to the U.S. Trustee. Each one of the Debtors and the Reorganized Debtors shall remain obligated to pay its own Statutory Fees to the U.S. Trustee until the earliest of that particular Debtor's case being closed, dismissed or converted to a case under Chapter 7 of the Bankruptcy Code. Nothing in the Plan shall prohibit the Reorganized Debtors (or the Disbursing Agent on behalf of the Reorganized Debtors) from paying any Statutory Fees that become due and payable.

E. DIP FINANCING CLAIMS

The DIP Financing Claims shall be Allowed in the full amount due and owing under the DIP Documents, including (a) the principal amounts outstanding on the Effective Date, (b) all interest accrued and unpaid thereon through and including the date of payment, and (c) all premiums, fees (including back-end fees and exit fees), expenses, and indemnification obligations under the DIP Documents. For the avoidance of doubt, the DIP Financing Claims shall not be subject to any avoidance, reduction, setoff, recoupment, recharacterization, subordination (equitable or contractual or otherwise), counterclaim, defense, disallowance, impairment, objection or any challenges under applicable law or regulation.

On the Effective Date, except to the extent that the Debtors (with the consent of the Required 1L Noteholders) and the holder of a DIP Financing Claim agree to different treatment of such holder's Claim, each holder of an Allowed DIP Financing Claim shall receive (a) a Pro Rata share of the New DIP Exit Notes and (b) payment in full in Cash of all amounts other than principal and Exit Premium (as defined in the DIP Note Purchase Agreement), including all accrued and unpaid interest on the DIP Notes.

From and after entry of the Confirmation Order, the Debtors or Reorganized Debtors, as applicable, shall, without any further notice to or action, order, or approval of the Bankruptcy Court or any other Entity, pay in Cash all DIP Fees and Expenses (as defined in the Final DIP Order) (to the extent not previously disputed or paid during the Chapter 11 Cases) in accordance with the procedures for payment of Restructuring Expenses described in Article II.B. For the avoidance of doubt, no DIP Fees and Expenses or any other amounts owed or payable under the DIP Documents incurred after the Effective Date in connection with the Financing Litigation Proceedings (including any Appellate Litigation) shall be payable as DIP Financing Claims or otherwise.

F. PRIORITY TAX CLAIMS

Except to the extent that an Allowed Priority Tax Claim has not been previously paid in full or its holder and the Debtor against which it is asserted (with the consent of the Required 1L Noteholders, not to be unreasonably withheld) agree to less favorable treatment for such holder, in full and final satisfaction of each Priority Tax Claim, each holder of an Allowed Priority Tax Claim shall be treated in accordance with the terms set forth in section 1129(a)(9)(C) of the Bankruptcy Code. In the event an Allowed Priority Tax Claim is Allowed as a Secured Claim, it shall be classified and treated as an Allowed Other Secured Claim.

ARTICLE III.
CLAIMS AND INTERESTS

A. CLASSIFICATION OF CLAIMS AND INTERESTS

1. General Terms

All Claims and Interests, except for those described in Article II, are classified as set forth in this Article III. A Claim or Interest is classified in a particular Class only to the extent that the Claim or Interest qualifies within the description of that Class and is classified in other Classes to the extent that any portion of the Claim or Interest qualifies within the description of such other Classes. A Claim or Interest also is classified in a particular Class for the purpose of receiving distributions pursuant to the Plan only to the extent that such Claim is an Allowed Claim or Allowed Interest, as applicable, in that Class. To the extent a specified Class does not include any Allowed Claims or Allowed Interests, as applicable, then such Class shall be eliminated from the Plan for purposes of voting to accept or reject the Plan and shall not be considered in evaluating the Plan's compliance with section 1129(a)(8) of the Bankruptcy Code. If a controversy arises as to whether any Claims or Interests, or any Classes of Claims or Interests, are Impaired, the Bankruptcy Court shall, after notice and a hearing, determine that controversy on or before the Confirmation Date.

2. Standards for Acceptance of a Plan

The Bankruptcy Code defines "acceptance" of a plan by a Class of (a) Impaired Claims as acceptance by creditors that hold at least two-thirds (⅔) in dollar amount and more than one-half (½) in number of the Allowed Claims in such Class held by creditors that cast ballots for acceptance or rejection of the Plan and (b) Impaired Interests as acceptance by Interest holders that hold at least two-thirds (⅔) in amount of the Allowed Interests in such Class held by holders that cast ballots for acceptance or rejection of the Plan. However, any Class of Claims or Interests that is Unimpaired under the Plan is deemed to have accepted the Plan and is therefore not entitled to vote to accept or reject the Plan. Likewise, any Class of Claims or Interests that does not entitle the holders of such Claims or Interests to receive or retain any property under the Plan on account of such Claims or Interests is deemed to have rejected the Plan and is therefore not entitled to vote to accept or reject the Plan.

If a Class contains Claims or Interests eligible to vote, but no holder of Claims or Interests in that Class delivers a valid and timely vote, the Plan shall be presumed accepted by that Class.

Pursuant to sections 1129(b) and 1129(a)(10) of the Bankruptcy Code, a plan may be confirmed despite its rejection by a Class, so long as (among other things) at least one Impaired Class of Claims accepts the plan, determined without including any acceptance of such plan by an insider. This requirement will be satisfied by acceptance of the Plan by one or more of the Voting Classes of Claims. Certain of the Debtors may not have holders of Claims or Interests in particular Classes. The Debtors intend to seek Confirmation of the Plan pursuant to section 1129(b) of the Bankruptcy Code with respect to each rejecting Class.

3. The Classes Under the Plan and Their Voting Rights

Under this Plan, holders of Claims or Interests in Classes 4a, 6a, 7a, 7b and 7c are the Voting Classes that are entitled to vote to accept or reject the Plan.

In light of the treatment set forth below in Article III.B, Classes 1, 2, 3, and 11 are Unimpaired and deemed to accept the Plan; they are therefore not entitled to vote to accept or reject the Plan. Holders of Claims in Classes 4b, 4c, 5, 6b and 8 and holders of Interests in Class 10 are due to receive or retain no property under the Plan on account of their Claims or Interests (as applicable); such holders are therefore not entitled to vote to accept or reject the Plan. Depending on their treatment, Class 9 either is Unimpaired or is due to receive or retain no property under the Plan; in either case, it is not entitled to vote to accept or reject the Plan. Holders of Claims or Interests in the remaining Classes (Classes 4a, 6a, 7a, 7b and 7c) are Impaired and are entitled to vote to accept or reject the Plan.

Pursuant to section 1122 of the Bankruptcy Code, the classification of Claims and Interests is summarized as follows:

Class	Claims or Interests	Impairment	Voting Rights
1	Priority Non-Tax Claims	Unimpaired	Presumed to accept
2	Other Secured Claims	Unimpaired	Presumed to accept
3	ABL Facility Claims	Unimpaired	Presumed to accept
4a	Secured 1L Notes Claims	Impaired	**Entitled to vote**
4b	1L Notes Deficiency Claims	Impaired	Deemed to reject
4c	New Money Claims	Impaired	Deemed to reject
5	1.25L Notes Claims	Impaired	Deemed to reject
6a	Secured 2026 Notes Claims	Impaired	**Entitled to vote**
6b	2026 Notes Deficiency Claims	Impaired	Deemed to reject
7a	General Unsecured Claims	Impaired	**Previously voted**
7b	General Unsecured Convenience Claims	Impaired	**Previously voted**
7c	2024 Unsecured Notes Claims	Impaired	**Previously voted**
8	PIK Notes Claims	Impaired	Deemed to reject
9	Intercompany Claims	Impaired/ Unimpaired	Deemed to reject/ presumed to accept
10	Existing Equity Interests	Impaired	Deemed to reject
11	Intercompany Interests	Unimpaired	Presumed to accept

B. TREATMENT OF CLAIMS AND INTERESTS

1. Class 1 – Priority Non-Tax Claims

a. ***Classification:*** Class 1 consists of all Priority Non-Tax Claims.

b. ***Treatment:*** Except to the extent previously paid during the Chapter 11 Cases or the holder of an Allowed Priority Non-Tax Claim and the Debtors (with the consent of the Required 1L Noteholders, not to be unreasonably withheld) agree to less favorable treatment for such holder, each holder of an Allowed Priority Non-Tax Claim shall (a) receive from the applicable Reorganized Debtor, in full and final satisfaction of its Priority Non-Tax Claim, payment, in Cash, equal to the Allowed amount of such Claim, on the later of the Effective Date and the date when its Priority Non-Tax Claim becomes due and payable in the ordinary course or (b) be otherwise rendered Unimpaired.

c. ***Voting:*** Class 1 is Unimpaired under the Plan. Holders of Priority Non-Tax Claims are conclusively presumed to have accepted the Plan pursuant to section 1126(f) of the Bankruptcy Code and, therefore, are not entitled to vote to accept or reject the Plan.

2. Class 2 – Other Secured Claims

a. ***Classification:*** Class 2 consists of all Other Secured Claims.

b. ***Treatment:*** Except to the extent previously paid during the Chapter 11 Cases or the holder of an Allowed Other Secured Claim and the Debtors (with the consent of the Required 1L Noteholders, not to be unreasonably withheld) agree to less favorable treatment for such holder, each holder of an Allowed Other Secured Claim, at the option of the Debtors (with the consent of the Required 1L Noteholders, not to be unreasonably withheld), in full and final satisfaction of its Other Secured Claim, (a) shall receive Cash in an amount equal to the Allowed amount of its Other Secured Claim on the later of the Effective Date and the date that is 10 Business Days after the date such Other Secured Claim becomes an Allowed Claim; (b) shall receive, on the Effective Date or as soon as reasonably practicable thereafter, delivery of, or shall retain, the applicable collateral securing its Allowed Other Secured Claim up to the secured amount of such Claim pursuant to section 506(a) of the Bankruptcy Code and payment of any interest required under section 506(b) of the Bankruptcy Code; (c) shall have its Other Secured Claim Reinstated as of the Effective Date; or (d) shall receive such other treatment sufficient to render its Allowed Other Secured Claim Unimpaired.

c. ***Voting:*** Class 2 is Unimpaired under the Plan. Holders of Other Secured Claims are conclusively presumed to have accepted the Plan pursuant to

section 1126(f) of the Bankruptcy Code and, therefore, are not entitled to vote to accept or reject the Plan.

3. Class 3 – ABL Facility Claims

a. ***Classification:*** Class 3 consists of all ABL Facility Claims.

b. ***Allowance:*** The ABL Facility Claims shall be Allowed in the aggregate principal amount then outstanding as of the Effective Date, plus accrued and unpaid interest at the default rate and fees through the Effective Date, subject to reduction for payments made by the Debtors.

c. ***Treatment:*** Except to the extent previously paid during the Chapter 11 Cases or the holder of an ABL Facility Claim, the Debtors and the Required 1L Noteholders agree to less favorable treatment for such holder, on the Effective Date, each holder of an ABL Facility Claim shall receive, in full and final satisfaction of its ABL Facility Claim, Cash in an amount equal to the Allowed amount of its ABL Facility Claim.

d. ***Voting:*** Class 3 is Unimpaired under the Plan. Holders of ABL Facility Claims are conclusively presumed to have accepted the Plan pursuant to section 1126(f) of the Bankruptcy Code and, therefore, are not entitled to vote to accept or reject the Plan.

4. Class 4a – Secured 1L Notes Claims

a. ***Classification:*** Class 4a consists of all 1L Notes Claims that are Secured.

b. ***Allowance:*** The aggregate 1L Notes Claims (including, for the avoidance of doubt, those in Class 4a, Class 4b and Class 4c) shall be Allowed (against all Debtors that are obligors in respect of, including guarantors of, the 1L Notes) in the aggregate amount of $1,394,468,209.68 (the aggregate principal amount and accrued but unpaid interest thereon through the Petition Date), and shall not be Allowed for any amount on account of "Applicable Premium," make-whole premium, call protection, or other similar amounts or premiums. For purposes of distributions under the Plan, and notwithstanding anything to the contrary in the Plan, each holder of 1L Notes Claims shall be deemed to hold a ratable share (based on such holder's Allowed 1L Notes Claims as a proportion of all Allowed 1L Notes Claims) of the Allowed Claims in each of Classes 4a, 4b and 4c.

c. ***Treatment:*** On the Effective Date (or as soon thereafter as reasonably practicable in accordance with the distribution provisions set forth herein), each holder of an Allowed Secured Claim in Class 4a shall receive its Pro Rata share of (x) the Secured 1L Notes Equity Pool and (y) the 1L Notes Percentage of the New Convertible Takeback Notes.

Except as provided herein, the receipt of the foregoing consideration shall be in full and final satisfaction, settlement, release, and discharge of, and in exchange for, each Claim in Class 4a against each Debtor. Notwithstanding anything to the contrary herein, the distributions on account of Claims in Class 4a shall be subject to the Appellate Litigation and any Potential Remedies Order.

d. ***Voting:*** Class 4a is Impaired under the Plan. Holders of 1L Notes Claims in Class 4a are entitled to vote to accept or reject the Plan.

5. Class 4b – 1L Notes Deficiency Claims

a. ***Classification:*** Class 4b consists of all 1L Notes Deficiency Claims.

b. ***Treatment:*** On the Effective Date, as a component of the Plan Settlement, each holder of an Allowed Claim in Class 4b shall not receive any distribution from the Settlement Distributions on account of such Claim in Class 4b.

No property will be distributed to holders of 1L Notes Deficiency Claims on the Effective Date. Each 1L Notes Deficiency Claim shall be discharged on the Effective Date. Notwithstanding anything to the contrary herein, the waiver of distributions on account of Allowed Claims in Class 4b shall be subject to Article IV.A.2.

c. ***Voting:*** Class 4b is Impaired under the Plan. Holders of 1L Notes Deficiency Claims are deemed to have rejected the Plan pursuant to section 1126(g) of the Bankruptcy Code and, therefore, are not entitled to vote to accept or reject the Plan.

6. Class 4c – New Money Claims

a. ***Classification:*** Class 4c consists of New Money Claims. For purposes of distributions on the Effective Date, such amount shall be deemed to equal $275,176,297.66.

b. ***Treatment:*** On the Effective Date, as a component of the Plan Settlement, each holder of an Allowed Claim in Class 4c shall not receive any distribution from the Settlement Distributions on account of such Claim in Class 4c.

No property will be distributed to holders of New Money Claims on the Effective Date. Each New Money Claim shall be discharged on the Effective Date. Notwithstanding anything to the contrary herein, the treatment on account of Claims in Class 4c shall be subject to the Appellate Litigation and any Potential Remedies Order, and consent to this Plan is without prejudice to any arguments that may be raised in the Appellate

Litigation that Class 4c should receive treatment equivalent to the treatment received by Class 4a.

c. ***Voting:*** Class 4c is Impaired under the Plan. Holders of New Money Claims are deemed to have rejected the Plan pursuant to section 1126(g) of the Bankruptcy Code and, therefore, are not entitled to vote to accept or reject the Plan.

7. Class 5 – 1.25L Notes Claims

a. ***Classification:*** Class 5 consists of the 1.25L Notes Claims.

b. ***Allowance:*** The 1.25L Notes Claims shall be Allowed (against all Debtors that are obligors in respect of, including guarantors of, the 1.25L Notes) in the amount of $535,859,414.03 (the aggregate principal amount and accrued but unpaid interest thereon through the Petition Date), plus fees through the Petition Date, and shall not be Allowed for any amount on account of "Applicable Premium," make-whole premium, call protection, or other similar amounts or premiums.

c. ***Treatment:*** As a component of the Plan Settlement, holders of Claims in Class 5 shall not receive any distributions on account of such 1.25L Notes Claims.

Therefore, no property will be distributed to holders of 1.25L Notes Claims. Each 1.25L Notes Claim shall be discharged on the Effective Date.

d. ***Voting:*** Class 5 is Impaired under the Plan. Holders of 1.25L Notes Claims are deemed to have rejected the Plan pursuant to section 1126(g) of the Bankruptcy Code and, therefore, are not entitled to vote to accept or reject the Plan.

8. Class 6a – Secured 2026 Notes Claims

a. ***Classification:*** Class 6a consists of all 2026 Notes Claims that are Secured.

b. ***Allowance:*** The aggregate 2026 Notes Claims (including, for the avoidance of doubt, those in Class 6a and those in Class 6b) shall be Allowed (against all Debtors that are obligors in respect of, including guarantors of, the 2026 Notes) in the aggregate amount of $353,557,970.20 (the aggregate principal amount and accrued but unpaid interest thereon through the Petition Date), and shall not be Allowed for any amount on account of "Applicable Premium," make-whole premium, call protection, or other similar amounts or premiums.

c. ***Treatment:*** On the Effective Date (or as soon thereafter as reasonably practicable in accordance with the distribution provisions set forth herein), each holder of an Allowed Secured Claim in Class 6a shall receive its Pro

Rata share of (x) the Secured 2026 Notes Equity Pool and (y) the 2026 Notes Percentage of the New Convertible Takeback Notes; *provided* that no Allowed Claim in Class 6a shall receive any distribution on account of the Plan Settlement, regardless of the outcome of the Appellate Litigation; *provided further* that, for the avoidance of doubt, the Secured 2026 Notes Equity Pool shall not be subject to dilution by the Class 7a Settlement Equity Pool, or the Class 7c Settlement Equity Pool.

Except as provided herein, the receipt of the foregoing consideration shall be in full and final satisfaction, settlement, release, and discharge of, and in exchange for, each Claim in Class 6a against each Debtor. Notwithstanding anything to the contrary herein, the distributions on account of Claims in Class 6a shall be subject to the Appellate Litigation and any Potential Remedies Order.

d. ***Voting:*** Class 6a is Impaired under the Plan. Holders of 2026 Notes Claims in Class 6a are entitled to vote to accept or reject the Plan.

9. Class 6b – 2026 Notes Deficiency Claims

a. ***Classification:*** Class 6b consists of all 2026 Notes Deficiency Claims.

b. ***Treatment:*** On the Effective Date, as a component of the Plan Settlement, each holder of an Allowed Claim in Class 6b shall not receive any distribution on account of such Claim in Class 6b. For the avoidance of doubt, no Allowed Claim in Class 6b shall receive any distribution on account of the Plan Settlement, regardless of the outcome of the Appellate Litigation.

No property will be distributed to holders of 2026 Notes Deficiency Claims on the Effective Date. Each 2026 Notes Deficiency Claim shall be discharged on the Effective Date. Notwithstanding anything to the contrary herein, the waiver of distributions on account of Allowed Claims in Class 6b shall be subject to Article IV.A.2.

c. ***Voting:*** Class 6b is Impaired under the Plan. Holders of 2026 Notes Deficiency Claims are deemed to have rejected the Plan pursuant to section 1126(g) of the Bankruptcy Code, and, therefore, are not entitled to vote to accept or reject the Plan.

10. Class 7a – General Unsecured Claims

a. ***Classification:*** Class 7a consists of all General Unsecured Claims against one or more Debtors.

b. ***Allowance:***

i. The 2027 Unsecured Notes Claims shall be Allowed (against all Debtors that are obligors in respect of, including guarantors of, the 2027 Unsecured Notes) in the amount of $111,608,496.29 (the aggregate principal amount and accrued but unpaid interest thereon through the Petition Date), and shall not be Allowed for any amount on account of "Applicable Premium," make-whole premium, call protection, or other similar amounts or premiums.

ii. Other General Unsecured Claims shall be Allowed or Disallowed in accordance with Article VI.

c. ***Treatment:*** On the Effective Date (or as soon thereafter as reasonably practicable in accordance with the resolution and distribution provisions set forth herein), each holder of an Allowed General Unsecured Claim shall receive its Pro Rata share of the Class 7a Settlement Equity Pool. Notwithstanding anything to the contrary herein, the distributions on account of Claims in Class 7a shall not be subject to the Appellate Litigation or any Potential Remedies Order.

The receipt of the foregoing consideration shall be in full and final satisfaction, settlement, release, and discharge of, and in exchange for, each General Unsecured Claim against each Debtor.

d. ***Voting:*** Class 7a is Impaired under the Plan. Holders of General Unsecured Claims are entitled to vote to accept or reject the Plan.

11. Class 7b – General Unsecured Convenience Claims

a. ***Classification:*** Class 7b consists of all General Unsecured Convenience Claims.

b. ***Treatment:*** Except to the extent previously paid during the Chapter 11 Cases or such holder agrees to less favorable treatment (with the consent of the Required 1L Noteholders, not to be unreasonably withheld), each holder of an Allowed General Unsecured Convenience Claim shall receive such holder's Pro Rata share of Cash in the amount of the Settlement Cash Pool; *provided* that in no event shall any holder of General Unsecured Convenience Claims receive more than 10.00% of the Allowed amount of its General Unsecured Convenience Claim. Notwithstanding anything to the contrary herein, the distributions on account of Claims in Class 7b shall not be subject to the Appellate Litigation or any Potential Remedies Order.

The receipt of the foregoing consideration shall be in full and final satisfaction, settlement, release, and discharge of, and in exchange for, each General Unsecured Convenience Claim against each Debtor.

c. ***Voting:*** Class 7b is Impaired under the Plan. Holders of General Unsecured Convenience Claims are entitled to vote to accept or reject the Plan.

12. Class 7c – 2024 Unsecured Notes Claims

a. ***Classification:*** Class 7c consists of all 2024 Unsecured Notes Claims.

b. ***Allowance:*** The 2024 Unsecured Notes Claims shall be Allowed (against all Debtors that are obligors in respect of, including guarantors of, the 2024 Unsecured Notes) in the amount of $184,994,863.48 the aggregate principal amount and accrued but unpaid interest thereon through the Petition Date), and shall not be Allowed for any amount on account of "Applicable Premium," make-whole premium, call protection, or other similar amounts or premiums.

c. ***Treatment:*** On the Effective Date (or as soon thereafter as reasonably practicable in accordance with the resolution and distribution provisions set forth herein), each holder of an Allowed 2024 Unsecured Notes Claim shall receive its Pro Rata share of the Class 7c Settlement Equity Pool.

Except as provided herein, the receipt of the foregoing consideration shall be in full and final satisfaction, settlement, release, and discharge of, and in exchange for, each Claim in Class 7c against each Debtor. Notwithstanding anything to the contrary herein, the distributions on account of Claims in Class 7c shall be subject to the Appellate Litigation and any Potential Remedies Order.

d. ***Voting:*** Class 7c is Impaired under the Plan. Holders of 2024 Unsecured Notes Claims are entitled to vote to accept or reject the Plan.

13. Class 8 – PIK Notes Claims

a. ***Classification:*** Class 8 consists of all PIK Notes Claims.

b. ***Treatment:*** No property will be distributed to holders of PIK Notes Claims. Each PIK Notes Claim shall be released and cancelled on the Effective Date.

c. ***Voting:*** Class 8 is Impaired under the Plan. Holders of PIK Notes Claims are deemed to have rejected the Plan pursuant to section 1126(g) of the Bankruptcy Code and, therefore, are not entitled to vote to accept or reject the Plan.

14. Class 9 – Intercompany Claims

a. ***Classification:*** Class 9 consists of all Intercompany Claims.

b. ***Treatment:*** No property will be distributed to holders of Intercompany Claims. Each Intercompany Claim shall be either Reinstated or released and

cancelled, as described in the Description of Restructuring Transactions, on or after the Effective Date.

c. ***Voting:*** Depending on the treatment accorded, Intercompany Claims are either Unimpaired or Impaired under the Plan. Holders of Intercompany Claims are conclusively presumed to have accepted or deemed to have rejected the Plan pursuant to section 1126(f) or 1126(g) of the Bankruptcy Code and, in either case, are not entitled to vote to accept or reject the Plan.

15. Class 10 – Existing Equity Interests

a. ***Classification:*** Class 10 consists of all Existing Equity Interests.

b. ***Treatment:*** Holders of Existing Equity Interests shall not receive any distribution or retain any property on account of their Existing Equity Interests. On the Effective Date, all Existing Equity Interests will be cancelled, released and extinguished, and will be of no further force or effect.

c. ***Voting:*** Class 10 is Impaired under the Plan. Holders of Existing Equity Interests are deemed to have rejected the Plan pursuant to section 1126(g) of the Bankruptcy Code and, therefore, are not entitled to vote to accept or reject the Plan.

16. Class 11 – Intercompany Interests

a. ***Classification:*** Class 11 consists of all Intercompany Interests.

b. ***Treatment:*** Unless otherwise provided for in the Description of Restructuring Transactions, each Intercompany Interest shall be Reinstated solely to the extent necessary to maintain the Reorganized Debtors' organizational structure.

c. ***Voting:*** Class 11 is Unimpaired under the Plan. Holders of Intercompany Interests are conclusively presumed to have accepted the Plan pursuant to section 1126(f) of the Bankruptcy Code and, therefore, are not entitled to vote to accept or reject the Plan.

C. RESERVATIONS OF RIGHTS REGARDING UNIMPAIRED CLAIMS

Except as otherwise specifically provided in the Plan, nothing in the Plan shall affect, diminish, or impair the Debtors' or the Reorganized Debtors' rights and defenses, both legal and equitable, with respect to any Reinstated Claim or Unimpaired Claim, including legal and equitable defenses to setoffs or recoupment against Reinstated Claims or Unimpaired Claims. Except as otherwise specifically provided in the Plan, nothing in the Plan shall be deemed to be a waiver or relinquishment of any Claim, Cause of Action, right of setoff, or other legal or equitable defense that the Debtors had immediately prior to the Petition Date against or with respect to any Claim that is Unimpaired by the Plan. Except as otherwise specifically provided in the Plan, the Debtors and the Reorganized Debtors shall have, retain, reserve, and be entitled to assert all such Claims,

Causes of Action, rights of setoff, and other legal or equitable defenses that the Debtors had immediately prior to the Petition Date fully as if the Chapter 11 Cases had not been commenced, and all of the Debtors' and Reorganized Debtors' legal and equitable rights with respect to any Reinstated Claim or Claim that is Unimpaired by this Plan may be asserted after the Confirmation Date and the Effective Date to the same extent as if the Chapter 11 Cases had not been commenced.

D. VOTING CLASSES

Any Class that does not have a Claim or an Interest, as applicable, as of the date of the Confirmation Hearing shall be deemed eliminated from the Plan for all purposes. If a Class is eligible to vote and no holder of Claims or Interests, as applicable, eligible to vote in such Class votes to accept or reject the Plan, the Plan shall be deemed accepted by such Class.

ARTICLE IV.
MEANS FOR IMPLEMENTATION OF THE PLAN

A. PLAN SETTLEMENT OF CLAIMS AND INTERESTS

1. Plan Settlement

Pursuant to section 1123 of the Bankruptcy Code and Bankruptcy Rule 9019, and in consideration for the classification, distributions, releases, and other benefits provided under the Plan, on the Effective Date, except as provided herein, the provisions of the Plan shall constitute an arms' length and good faith compromise and settlement of all Claims and Interests and controversies resolved pursuant to the Plan. Among other things, the Plan provides for a settlement, between the Debtors and various creditors, of (a) Causes of Action alleged in the Standing Motions, (b) Claims arising from diminution of value from collateral, (c) valuation of collateral supporting Secured Claims, (d) rights to cash payments on account of DIP Financing Claims under section 1129(a)(9)(A) of the Bankruptcy Code, (e) the Allowance of all Claims on account of make-whole premiums, call protection, and similar amounts and premiums, and (f) the applicability of turnover of proceeds arising under any intercreditor agreement (collectively the "*Plan Settlement*"), which provides substantial value to the Debtors' Estates. All distributions made to holders of Allowed Claims and Interests in any Class in accordance with the Plan are intended to be, and shall be, final, except as provided herein and subject to the Appellate Litigation and any Potential Remedies Order.

2. Effect on Subject Standing Motion Claims

Notwithstanding the foregoing, or anything else to the contrary in this Plan, the settlement and release of the Subject Standing Motion Claims will be expressly subject to the provisions below:

a. If, on appeal of the 2022 Financing Adversary Proceeding rulings in the Appellate Litigation, a reviewing court were to find that the 2024/2026 Noteholder Group did not possess standing to bring a claim in their direct capacity for the remedy and/or

declaratory relief adjudicated by the Bankruptcy Court for breach of the 2026 Indenture (as announced on the record on July 10, 2024 and further clarified on August 13, 2024) as part of such 2022 Financing Adversary Proceeding rulings, then, to the extent it is also determined in such appeal that the 2022 Financing Transactions resulted in a breach of the 2024 Unsecured Indenture and/or the 2026 Indenture, the 2024/2026 Appellate Litigation Parties may on remand revive and pursue the 2024/2026 Holders' Standing Motion as to the effects of the 2022 Financing Transactions for the Subject Standing Motion Claims solely as applicable to the Appellate Litigation Parties, and the applicable court shall consider *de novo*, pursuant to Bankruptcy Rule 9019, whether, taking into account the evidentiary record (as may be supplemented on remand) and the reviewing court's rulings, (i) the settlement and release of the Subject Standing Motion Claims should have been approved at confirmation, and (ii) the 2024/2026 Appellate Litigation Parties either have direct standing or should be granted standing to pursue such claims on behalf of the Debtors' estates.

b. In connection with the 2024/2026 Holders' Standing Motion:

i. the Appellate Litigation Parties (i) will not re-open the evidentiary record, except to the extent ordered by an applicable court as a result of any appeals, in the 2022 Financing Adversary Proceeding, which will be binding on all parties, but (ii) will have the ability to supplement the evidentiary record to the same extent that they would be entitled to at a confirmation hearing absent this consensual Plan. The Appellate Litigation Parties also acknowledge and agree that the 2024/2026 Noteholder Group previously demanded (on or about June 28, 2023) [Dkt. No. 652-8] that the Debtors pursue the Subject Standing Motion Claims and the Debtors declined (on or about June 30, 2023) [Dkt. No. 652-9] such that, in the event this provision is later invoked, no party will make such demand again or claim that any further demand is required;

ii. the Debtors and the Reorganized Debtors, as applicable, will not modify their position with respect to standing (including as set forth in the *Debtors' Motion for Summary Judgment* [Adv. Pro. Dkt. No. 199]; *Debtors' Memorandum of Law in Opposition to Formerly Secured Noteholders' Motion for Partial Judgment on the Pleadings* [Adv. Pro. Dkt. No. 270]; *Debtors' Reply in Support of Their Motion for Summary Judgment* [Adv. Pro. Dkt. No. 318]; *Debtors' Memorandum of Law in Opposition to the 2024/2026 Holders' Amended and Supplemental Standing Motion* [Dkt. No.1126]; and *Counterclaim Defendants' Amended Joint Post-Trial Brief* [Adv. Pro. Dkt. No. 1398]); and

iii. all arguments are preserved with respect to the impact of the DIP Orders and the pending *Motion and Reservation of Rights of the 2024/2026 Noteholder Group for Reconsideration of the Final DIP Order* [Dkt. No. 1890], as existed immediately prior to confirmation of the Plan.

c. In connection with any litigation of the Subject Standing Motion Claims upon approval of the 2024/2026 Holders' Standing Motion in accordance with the above:

i. all parties shall have the right to argue whether the value provided under the Plan on account of the Plan Settlement and release of estate causes of action should be offset against any such Subject Standing Motion Claims;

ii. the plaintiffs and defendants in any proceedings related to such Subject Standing Motion Claims will have available to them all claims, defenses and arguments in response thereto as if asserted immediately prior to confirmation and without regard to the Plan or the consummation thereof, and no such claims, defenses or arguments will be discharged, released, waived or enjoined pursuant to the Plan in connection with such litigation;

iii. all parties will preserve all rights with respect to the appropriate allocation of any proceeds of the Subject Standing Motion Claims in accordance with the Bankruptcy Code or other applicable law, without regard to the Plan or the consummation thereof, including all rights with respect to whether such proceeds should be allocated to any Claims (whether Secured or not Secured, and notwithstanding any waiver of Claims under this Plan, including pursuant to Article III.B.5.b or Article III.B.9.b); and

iv. to the extent the 2024/2026 Noteholder Group is granted derivative standing to pursue any of the Subject Standing Motion Claims, any remedy in respect of such derivative claims (after taking the above into account) will be limited to (i) the ownership of the New Common Equity (not including New Common Equity in the Class 7a Settlement Equity Pool) and New Convertible Takeback Notes (or, to the extent the New Convertible Takeback Notes have been converted into New Common Equity, such New Common Equity) distributed under the Plan on account of 1L Notes Claims and 2026 Notes Claims and (ii) any proceeds of such New Common Equity and New Convertible Takeback Notes; *provided*, that, for the avoidance of doubt, "proceeds" as used herein shall be limited to any proceeds payable in respect of such securities in connection with a sale of the Reorganized Debtors; *provided, further*, that the foregoing limitation on remedies herein shall not apply to (x) the 2024/2026 Holders' Equitable Lien Claim or the 2024/2026 Holders' Equitable Subordination Claim in the event the 2024/2026 Noteholder Group is found to have direct standing for such claims by an appellate court reviewing the Adversary Proceeding Decisions or (y) the 2024/2026 Holders' Intentional Fraudulent Conveyance Claim in the event the 2024/2026 Noteholder Group is found to have direct standing for such claim by the Bankruptcy Court in accordance with this Article IV.A.2 or any appellate court reviewing the Bankruptcy Court's determination of standing made in accordance with this Article IV.A.2.

d. For the avoidance of doubt, the right to revive the 2024/2026 Holders' Standing Motion and pursue the Subject Standing Motion Claims as described above will be limited to the 2024/2026 Holders' Standing Motion.

e. If the 2024/2026 Holders' Standing Motion is approved in whole or in part, each Standing Motion Claim for which derivative standing is granted or direct standing is found shall be deemed to have been asserted as of the date of the 2024/2026 Holders' Standing Motion, and no party shall assert that any such Standing Motion Claim will have become barred by any time-based defense when asserted, including, without limitation, as a result of the lapsing of any applicable statute of limitations or statute of repose.

f. For the avoidance of doubt, the provisions of this Article IV.A.2 shall be binding on the Appellate Litigation Parties, including for the avoidance of doubt each such party's transferees, successors, and assigns.

B. Sources of Consideration for Distributions

1. Cash

The Reorganized Debtors shall fund distributions under the Plan required to be paid in Cash, if any, with Cash on hand (including Cash from operations, Cash received under the DIP Financing and Cash received from the New Investment on the Effective Date).

2. New Financing

On the Effective Date, the Reorganized Debtors shall be authorized to execute, deliver, and enter into the New Debt Documents, subject to the requisite approvals, without further (a) notice to or order of the Bankruptcy Court; (b) vote, consent, authorization, or approval of any Person; or (c) action by the holders of Claims or Interests. Confirmation of the Plan shall be deemed approval of the New Financing and the New Debt Documents, all transactions contemplated thereby, and all actions to be taken, undertakings to be made, and obligations to be incurred by the Reorganized Debtors in connection therewith (including, for the avoidance of doubt, (y) the Reorganized Debtors' indemnification of BofA Securities, Inc. for its role as administrative and collateral agent and lead arranger for the New Revolver Facility and (z) the Reorganized Debtors' reimbursement of the payment of reasonable and documented out-of-pocket expenses incurred in connection therewith, in each case as set forth in that certain *ABL Credit Facility Engagement and Fee Letter*, dated as of November 12, 2024, which shall be approved as of the date of execution thereof), and authorization of the Reorganized Debtors to enter into, execute, and deliver the New Debt Documents and such other documents as may be required to effectuate the treatment afforded by the New Financing.

The New Debt Documents shall constitute legal, valid, binding, and authorized joint and several obligations of the applicable Reorganized Debtors, enforceable in accordance with their respective terms, and such obligations shall not be enjoined or subject to discharge, impairment, release, avoidance, recharacterization, or subordination (including equitable subordination) for any purposes whatsoever under applicable law, the Plan, or the Confirmation Order and shall not con-

stitute preferential transfers, fraudulent conveyances, or other voidable transfers under the Bankruptcy Code or any other applicable non-bankruptcy law. The financial accommodations to be extended pursuant to the New Debt Documents are reasonable and are being extended, and shall be deemed to have been extended, in good faith and for legitimate business purposes.

On the Effective Date, all of the Liens to be granted in accordance with the New Debt Documents (a) shall be deemed to be approved; (b) shall be legal, binding, and enforceable Liens on the collateral granted under the respective New Debt Documents in accordance with the terms thereof; (c) shall (i) be deemed automatically perfected on the Effective Date without the need for the taking of any further filing, recordation, approval, consent, or other action, and (ii) have the priorities as set forth in the respective New Debt Documents, and be subject only to such Liens as may be permitted under the New Debt Documents; and (d) shall not be enjoined or subject to discharge, impairment, release, avoidance, recharacterization, or subordination (including equitable subordination) for any purposes whatsoever and shall not constitute preferential transfers, fraudulent conveyances, or other voidable transfers under the Bankruptcy Code or any applicable non-bankruptcy law. The Reorganized Debtors and the secured parties (and their designees and agents) under such New Debt Documents shall be authorized to make all filings and recordings, and to obtain all governmental approvals and consents, and to take any other actions necessary to establish and perfect such Liens under the provisions of the applicable state, provincial, federal, or other law (whether domestic or foreign) that would be applicable in the absence of the Plan and the Confirmation Order (it being understood that perfection of the Liens granted under the New Debt Documents shall occur automatically on the Effective Date by virtue of the entry of the Confirmation Order, and any such filings, recordings, approvals, and consents shall not be necessary or required), and the Reorganized Debtors and the secured parties (and their designees and agents) under such New Debt Documents will thereafter cooperate to make all other filings and recordings that otherwise would be necessary under applicable law to give notice of such Liens to third parties.

To the extent that any holder of a Secured Claim that has been satisfied or discharged pursuant to the Plan, or any agent for such holder, has filed or recorded any Liens to secure such holder's Secured Claim, then on or as soon as practicable after the Effective Date, such holder (or the agent for such holder) shall, at the Debtors' or Reorganized Debtors' sole cost and expense, take any and all steps reasonably requested by the Debtors, Reorganized Debtors, the New Notes Indenture Trustees, or the New Revolver Facility Agent that are necessary to cancel and/or extinguish such Liens (it being understood that such Liens held by holders of Secured Claims that are satisfied on the Effective Date pursuant to the Plan shall be automatically canceled or extinguished on the Effective Date by virtue of the entry of the Confirmation Order). To the extent any direction under any of the Prepetition Debt Documents is required to effectuate the cancellation or extinguishment of Liens described above, the Confirmation Order shall be deemed to have provided such direction and shall include language effectuating the foregoing.

All of the New Notes issued and/or distributed pursuant to the Plan shall be exempt from the registration requirements of section 5 of the Securities Act pursuant to section 4(a)(2) of the Securities Act and/or the safe harbor of Regulation D promulgated thereunder.

Notwithstanding anything to the contrary herein, the New Convertible Takeback Notes shall be subject to the Appellate Litigation and any Potential Remedies Order.

3. New Common Equity

On the Effective Date, Reorganized Incora is authorized to issue or cause to be issued, and shall issue, the New Common Equity pursuant to and in accordance with the Plan, without further notice to or order of the Bankruptcy Court; act or action under applicable law, regulation, order, or rule; or the vote, consent, authorization, or approval of any Person.

The New Common Equity issued on account of Claims shall be distributed in accordance with the treatment set forth in the Plan and subject to the distribution provisions set forth in Article VII, including Article VII.B.4. All registered and beneficial holders of New Common Equity shall be subject to and bound by the New LLC Agreement in accordance with Article IV.C.4.

All of the New Common Equity issued and/or distributed pursuant to the Plan shall be exempt from the registration requirements of section 5 of the Securities Act and any "blue sky" laws of any U.S. jurisdiction pursuant to section 1145(a) of the Bankruptcy Code, except to the extent that the recipient is an "underwriter" within the meaning of section 1145(b) of the Bankruptcy Code.

Notwithstanding anything to the contrary herein, the New Common Equity issued to holders of 1L Notes Claims, holders of 2026 Notes Claims and holders of 2024 Unsecured Notes Claims shall be subject to the Appellate Litigation and any Potential Remedies Order, but New Common Equity distributed on account of Claims in Class 7a shall not be subject to the Appellate Litigation or any Potential Remedies Order.

4. New Investment

On the Effective Date, the Reorganized Debtors shall consummate the New Investment pursuant to which the New Investors shall purchase New Investment Exit Notes in an aggregate principal amount of $100,000,000 (plus upfront fees) in the aggregate in accordance with the New Investment Documents.

Confirmation of the Plan shall be deemed approval of the New Investment and the New Investment Documents, and all transactions contemplated thereby, and all actions to be taken, undertakings to be made, and obligations to be incurred by the Reorganized Debtors in connection therewith, and authorization for the Reorganized Debtors to enter into and execute the New Investment Documents as may be required to effectuate the New Investment. All New Investment Exit Notes issued pursuant to the Plan shall be duly authorized, validly issued and non-assessable.

All of the New Investment Exit Notes issued and/or distributed pursuant to the Plan shall be exempt from the registration requirements of section 5 of the Securities Act and any "blue sky" laws of any U.S. jurisdiction pursuant to section 4(a)(2) of the Securities Act and/or the safe harbor of Regulation D promulgated thereunder.

C. Effects of the Plan

1. Organizational Existence

Except as otherwise provided in the Plan, each Debtor and each of its direct and indirect subsidiaries shall continue to exist after the Effective Date as a separate corporation, limited liability company, limited partnership, or other form, as the case may be, with all the powers of a corporation, limited liability company, limited partnership, or other form, as the case may be, pursuant to the applicable law in the jurisdiction in which each applicable Debtor is incorporated or formed and pursuant to the respective bylaws, limited liability company agreement, operating agreement, limited partnership agreement (or other formation documents) in effect prior to the Effective Date, except to the extent such formation documents are amended, amended and restated, replaced or otherwise modified pursuant to the New Organizational Documents. To the extent such documents are amended, amended and restated, replaced or otherwise modified pursuant to the New Organizational Documents, such documents are deemed to be amended, amended and restated, replaced or otherwise modified pursuant to the Plan and require no further action or approval (other than any requisite filings required under applicable law).

2. Vesting of Assets in the Reorganized Debtors

Except as otherwise provided in the Plan, on the Effective Date, pursuant to section 1141(b) and section 1141(c) of the Bankruptcy Code, all property in any Debtor's Estate, including any property acquired by any Debtor pursuant to the Plan, shall vest in the applicable Reorganized Debtor and, if applicable, any Entity or Entities formed pursuant to the Restructuring Transactions to hold the assets of the Debtors, free and clear of all Liens, Claims, charges, or other encumbrances. On and after the Effective Date, except as otherwise provided in the Plan, the Reorganized Debtors may operate their businesses and may use, acquire, or dispose of property and compromise or settle any Claims, Interests, or Causes of Action without notice and without supervision or approval by the Bankruptcy Court and free of any restrictions of the Bankruptcy Code or Bankruptcy Rules.

Notice of the Plan or of the Confirmation Order shall be conclusively deemed to be adequate notice that Liens, Claims, charges, or other encumbrances are being extinguished. Any Person having a Lien, Claim, charge, or other encumbrance against any of the property vested in accordance with the foregoing paragraph shall be conclusively deemed to have consented to the transfer, assignment, and vesting of such property to or in the Reorganized Debtors free and clear of all Liens, Claims, charges, or other encumbrances by failing to object to confirmation of the Plan, except as otherwise provided in the Plan.

3. Cancellation of Loans, Securities, and Agreements

Except as otherwise provided in the Plan, on the Effective Date: (a) the Prepetition Debt Documents, the Existing Equity Documents, and any other credit agreement, collateral agreement, indenture, certificate, equity security, share, note, purchase right, option, warrant, or other instrument or document directly or indirectly evidencing or creating any indebtedness or obligation of, or ownership interest in, the Debtors or giving rise to any Claim or Interest (except such agreements, certificates, notes, or other instruments or documents evidencing any indebtedness or obli-

gation of, or ownership interest in, the Debtors that are Reinstated, amended and restated, entered into or issued pursuant to the Plan) shall be deemed cancelled, released, surrendered, extinguished and discharged and of no force or effect, without any need for further action or approval of the Bankruptcy Court, the Debtors, any holder of any Claim or Interest or any other Person or Entity, and no party (including the Debtors, the Reorganized Debtors and any non-Debtor affiliates) shall have any continuing obligations or duties thereunder or in any way related thereto, which shall be deemed satisfied in full, canceled, released, discharged, and of no further force or effect; and (b) the obligations of the Debtors pursuant, relating, or pertaining to any agreements, indentures, certificates of designation, bylaws or certificate or articles of incorporation, or similar documents governing the shares, certificates, notes, purchase rights, options, warrants, or other instruments or documents evidencing or creating any indebtedness or obligation of, or ownership interest in, the Debtors (except such agreements, certificates, notes, or other instruments or documents evidencing any indebtedness or obligation of, or ownership interest in, the Debtors that are specifically Reinstated, amended and restated, entered into or issued pursuant to the Plan) shall be deemed satisfied in full, released, and discharged, without any need for further action or approval of the Bankruptcy Court, the Debtors, any holder of any Claim or Interest or any other Person or Entity. To the extent any direction under the Prepetition Debt Documents is required to effectuate the foregoing, the Confirmation Order shall be deemed to have provided such direction and shall include language providing therefor.

Notwithstanding such cancellation and discharge, the Prepetition Debt Documents shall continue in effect solely to the extent necessary (a) to allow the holders of Claims to receive distributions under the Plan; (b) to allow the Debtors, the Reorganized Debtors, and the Prepetition Agents to make or receive distributions under and in accordance with the terms of the Plan and to take other actions pursuant to the terms of the Plan on account of Claims; (c) to allow the 2026 Indenture Trustee, the 2024 Unsecured Indenture Trustee, the 2027 Unsecured Indenture Trustee, the PIK Notes Indenture Trustee, the 1L Indenture Trustee, and the 1.25L Indenture Trustee to exercise their rights, claims, causes of action, and interests (including their rights, if any, to compensation and indemnification as against any money or property distributable) under the 2026 Indenture, the 2024 Unsecured Indenture, the 2027 Unsecured Indenture, the PIK Notes Indenture, the 1L Indenture, and the 1.25L Indenture, respectively, against any holder of 2024 Unsecured Notes Claims, 2026 Notes Claims, 2027 Unsecured Notes Claims, PIK Notes Claims, 1L Notes Claims, and 1.25L Notes Claims, respectively, to the extent consistent with the Plan, including to exercise charging liens; (d) to allow the Prepetition Agents to enforce any obligations owed to them under the Plan and the Prepetition Debt Documents; (e) to preserve all rights, remedies, indemnities, powers, and protections, including rights of enforcement, of the Prepetition Agents, as applicable, against any person other than a Released Party; (f) to allow the Prepetition Agents to appear in the Chapter 11 Cases or in any proceeding in the Bankruptcy Court or any other court relating to such documents in furtherance of the foregoing; (g) with respect to the 2027 Unsecured Indenture and the 2027 Unsecured Notes, to allow for the prosecution and defense of the Langur Maize Retained Causes of Action against and recovery from the Langur Maize Excluded Parties; and (h) with respect to the 1L Notes Indenture, the 1L Notes, the 2026 Notes Indenture, the 2026 Notes, the 2024 Unsecured Indenture, and the 2024 Unsecured Notes, solely to allow for the prosecution and defense of the Appellate Litigation, including the Subject Standing Motion Claims in accordance with Article IV.A.2. and any remedy in connection therewith, *provided* that any provisions regarding turnover of proceeds arising under any intercreditor agreement that constitute Prepetition Debt Documents shall be cancelled and discharged and of no force or effect; and

provided, further, that nothing in this Article IV.C.3 shall affect the discharge of Claims or Interests pursuant to the Plan or the effectiveness of the Debtor Release or the Third-Party Release.

Except for the foregoing, upon Consummation of the Plan, the Prepetition Agents and each of their respective directors, officers, employees, agents, affiliates, controlling persons, and legal and financial advisors shall, without any further action or approval of the Bankruptcy Court or any holders of Claims, each be automatically and fully discharged and shall have no further obligation or liability, and shall otherwise be relieved of all further duties and responsibilities related to the foregoing documents; *provided* that any provisions of such documents that by their terms survive their termination shall survive in accordance with their terms. As applicable, distributions made under the Plan or on account of the Allowed Claims of holders of 1L Notes Claims, 2024 Unsecured Notes Claims, 2026 Notes Claims, 2027 Unsecured Notes Claims, and ABL Facility Claims shall be made to or at the direction of the Prepetition Agent for the applicable Prepetition Debt Document under which the relevant Allowed Claims arose and pursuant to the terms of such Prepetition Debt Document, and the Debtors and/or Reorganized Debtors, as applicable, shall use commercially reasonable efforts to coordinate with the applicable Prepetition Agent with respect to the surrender and cancellation of the 1L Notes, 1.25L Notes, 2024 Unsecured Notes, 2026 Notes, or 2027 Unsecured Notes.

Upon the full payment or other satisfaction of an Allowed Other Secured Claim, or promptly thereafter, the holder of such Allowed Other Secured Claim shall deliver to the Debtors or Reorganized Debtors, as applicable, any collateral or other property of a Debtor held by such holder, together with any termination statements, instruments of satisfaction, or releases of all security interests with respect to its Allowed Other Secured Claim that may be reasonably required to terminate any related financing statements, mortgages, mechanics' or other statutory Liens, lis pendens, or similar interests or documents and take all other steps reasonably requested by the Debtors, the Reorganized Debtors, the New Notes Indenture Trustees, or the New Revolver Facility Agent that are necessary to cancel or extinguish Liens securing such holder's Other Secured Claim.

For the avoidance of doubt, nothing in the foregoing shall impair or affect the Appellate Litigation in respect of the relative entitlements of holders of 1L Notes Claims, holders of 2026 Notes Claims and holders of 2024 Unsecured Notes Claims (or any such holder's successors, transferees and assigns) under this Plan or with respect to any Potential Remedies Order.

4. Binding Effect of New Organizational Documents

Each holder of the New Common Equity (whether issued and distributed hereunder or otherwise, and in each case, whether such New Common Equity is held directly or indirectly through the facilities of DTC) shall be deemed to be a party to, and shall be bound to the terms of, the New LLC Agreement and the other applicable New Organizational Documents, in accordance with their terms, from and after the Effective Date, even if not a signatory thereto. Without limitation of the foregoing, except as provided in Article VII.B.4 and the New LLC Agreement, all recipients of New Common Equity under the Plan shall be required to execute and be bound by the New LLC Agreement. Any beneficial holder of New Common Equity that holds such New Common Equity through the facilities of DTC (each, a "*DTC Holder*") shall be deemed to be a party to (and in privity of contract with the other parties to) the New LLC Agreement as a

"beneficial owner" and bound thereby, regardless of execution thereof by such DTC Holder. After the Effective Date, the successors, transferees and assigns of any holder of New Common Equity (and their successive successors, transferees and assigns) shall be required to execute a joinder to the New LLC Agreement and give notice to the Reorganized Debtors; *provided* that (x) any such successor, transferee or assign shall be deemed bound by the New LLC Agreement, regardless of the execution of a joinder thereto, and (y) the failure of a transferee to so execute a joinder to the New LLC Agreement will not invalidate any transfer occurring through DTC (nor shall the fact that such transfer is not invalidated relieve the transferor from liability for breach for failing to require the transferee to execute a joinder to the New LLC Agreement).

For the avoidance of doubt, with respect to any New Common Equity issued on account of 1L Notes Claims or 2026 Notes Claims, (i) such New Common Equity shall not be held through the facilities of DTC, (ii) execution of the New LLC Agreement shall be a condition to receipt of any such New Common Equity and (iii) such New Common Equity shall be transferable to any Entity that satisfies the requirements set forth in the New Organizational Documents and executes a joinder to the New LLC Agreement; provided that any transfer which fails to satisfy the conditions in the foregoing subclause (iii) is void *ab initio*.

D. AUTHORIZATION TO IMPLEMENT THE PLAN

1. Restructuring Transactions

In consummating the Plan, the Debtors and the Reorganized Debtors shall be authorized, to the extent consistent with the Plan, to enter into such transactions and take such other actions (in each case, with the consent of the Required 1L Noteholders and the Required 2026 Noteholders) as may be necessary or appropriate to effect a corporate and other organizational restructuring of their businesses, to otherwise simplify the overall corporate and other organizational structure of the Debtors, to reincorporate or reorganize certain of the Debtors under the laws of jurisdictions other than the laws under which such Debtors currently are incorporated or formed, and to alter the tax status of the Debtors (collectively, "*Restructuring Transactions*"). The Restructuring Transactions may include one or more mergers, consolidations, dispositions, transfers, assignments, contributions, liquidations or dissolutions, as may be determined by the Debtors (in each case, with the consent of the Required 1L Noteholders and the Required 2026 Noteholders) to be necessary or appropriate, including any such transaction necessary or appropriate to result in substantially all of the respective assets, properties, rights, liabilities, duties, and obligations of certain of the Debtors vesting in one or more surviving, resulting, or acquiring entities. Subject to the terms of the Plan, in each case in which the surviving, resulting, or acquiring Entity in any such transaction is a successor to a Debtor, that surviving, resulting, or acquiring Entity shall perform the obligations of the corresponding Debtor or Reorganized Debtor pursuant to the Plan to pay or otherwise satisfy the Allowed Claims against and Interests in that Debtor, except that any contract, instrument or other agreement or document effecting a disposition to the surviving, resulting or acquiring Entity, which may provide that another Entity (including another Reorganized Debtor) will perform such obligations. The Restructuring Transactions may occur prior to (in consultation with the Committee), on, or after the Effective Date.

In effecting the Restructuring Transactions, the Debtors (with the consent of the Required 1L Noteholders and the Required 2026 Noteholders) and the Reorganized Debtors shall be

permitted to (a) execute and deliver appropriate agreements or other documents of merger, consolidation, restructuring, disposition, liquidation, or dissolution containing terms that are consistent with the terms of the Plan and that satisfy the requirements of applicable non-bankruptcy law and such other terms to which the applicable Entities may agree; (b) form new Entities, execute and deliver appropriate documents in connection therewith containing terms that are consistent with the terms of the Plan and that satisfy the requirements of applicable non-bankruptcy law, and issue equity in such newly formed Entities; (c) execute and deliver appropriate instruments of transfer, assignment, assumption, or delegation of any asset, property, right, liability, duty, or obligation on terms consistent with the terms of the Plan and having such other terms to which the applicable Entities may agree and effectuate such transfers, assignments, assumptions, or delegations in accordance with such instruments, including to any Entities formed in accordance with the Restructuring Transactions and the Plan; (d) file appropriate certificates or articles of merger, consolidation, or dissolution pursuant to applicable non-bankruptcy law; and (e) take all other actions that the applicable Entities determine to be necessary or appropriate, including making filings or recordings, or vacating previously filed filings or recordings, that may be required by applicable non-bankruptcy law in connection with such transactions. Each agent of the Debtors and other Persons authorized to make filings with respect to the Debtors is directed to cooperate with and to take direction from the Debtors and the Reorganized Debtors as to the foregoing.

To the extent known, any Restructuring Transactions will be summarized in the Description of Restructuring Transactions, and shall be subject to the terms and conditions of the Plan and the consent of the Required 1L Noteholders and the Required 2026 Noteholders.

2. Actions to Effectuate the Plan

All actions contemplated under the Plan (including, for the avoidance of doubt, the Plan Supplement) shall be deemed authorized and approved in all respects, including, with respect to the applicable Reorganized Debtors: (a) appointment of the New Boards pursuant to Article IV.E and any other managers, directors, or officers for the Reorganized Debtors identified in the Plan Supplement; (b) the issuance and distribution of the New Common Equity by Reorganized Incora; (c) entry into the New Investment Documents and consummation of the New Investment; (d) entry into the New Organizational Documents; (e) entry into the New Debt Documents; and (f) implementation of the Restructuring Transactions.

All matters provided for in the Plan involving the corporate or other organizational structure of the Debtors or the Reorganized Debtors, and any corporate or other entity action required by the Debtors or Reorganized Debtors in connection with the Plan, shall be deemed to have occurred and shall be in effect, without any requirement of further action by the security holders, managers, or officers of the Debtors or the Reorganized Debtors.

On and after the Effective Date, the Debtors (with the prior consent of the Required 1L Noteholders), the Reorganized Debtors and their respective officers, directors or managers shall each be authorized and (as applicable) directed to issue, execute, deliver, file, or record the contracts, securities, instruments, releases, and other agreements and documents contemplated under the Plan (or necessary or desirable to effectuate, implement, or further evidence the transactions contemplated under the Plan) in the name, and on behalf, of the Debtors or the Reorganized Debtors, including any and all agreements, documents, securities, and instruments

relating to the foregoing. The authorizations and approvals set forth in this Article IV.D.2 shall be effective notwithstanding any approvals, authorization or requirements under applicable non-bankruptcy law, except for those expressly required pursuant to the Plan or the New Organizational Documents.

3. Authorization and Issuance of the New Common Equity

All of the New Common Equity issued or distributed pursuant to the Plan shall be issued and distributed free and clear of all Liens, Claims, and other Interests, but, with the exception of the New Common Equity in the Class 7a Settlement Equity Pool, shall be subject to the Appellate Litigation and any Potential Remedies Order. All of the New Common Equity issued or distributed pursuant to the Plan shall be duly authorized, validly issued, and, as applicable, fully paid and non-assessable. Each distribution and issuance of the New Common Equity under the Plan shall be governed by the terms and conditions set forth in the Plan applicable to such distribution or issuance and by the terms and conditions of the instruments evidencing or relating to such distribution or issuance, which terms and conditions shall bind each Entity receiving such distribution or issuance.

For the avoidance of doubt, nothing in the foregoing shall impair or affect the Appellate Litigation in respect of the relative entitlements of holders of 1L Notes Claims, holders of 2026 Notes Claims and holders of 2024 Unsecured Notes Claims (or any such holder's successors, transferees and assigns) under this Plan or with respect to any Potential Remedies Order.

E. DIRECTORS AND OFFICERS

1. Resignation of Incumbent Directors

As of the Effective Date, the terms of the current directors and managers of each Debtor shall expire, and each such director and manager will be deemed to have resigned and shall have no continuing obligation in their capacity as such to the Reorganized Debtors after the Effective Date.

2. New Boards of Directors

The selection, qualifications, and independence of the members and/or observers on the Reorganized Incora Board shall be determined as set forth in the New Organizational Documents; *provided* that the Reorganized Debtors' chief executive officer shall be one of the Directors. The identities of the Directors as of the Effective Date will be disclosed, to the extent known, in the Plan Supplement. As of the Effective Date, the applicable New Subsidiary Boards shall be appointed in accordance with the applicable New Organizational Documents, and the identities of the members thereof will be disclosed, to the extent known, in the Plan Supplement. From the Effective Date, each of the directors or managers, as applicable, of the Reorganized Debtors shall serve pursuant to the terms of the applicable New Organizational Documents and may be replaced or removed in accordance with the New Organizational Documents.

3. Officers

Except as otherwise provided in the Plan Supplement, the officers of the Debtors immediately before the Effective Date shall serve as the initial officers of each of the respective Reorganized Debtors on and after the Effective Date, except that those officers who are employed by or partners of the Sponsor shall be deemed to have resigned and shall bear no further duties to any of the Debtors or the Reorganized Debtors. From and after the Effective Date, the selection of officers of the Reorganized Debtors shall be as provided by their respective organizational documents.

F. Tax and Regulatory Matters

1. Filing of New Organizational Documents

On or prior to the Effective Date or as soon thereafter as is practicable, the applicable Reorganized Debtors shall, if so required under applicable local law, file their New Organizational Documents with the applicable Secretaries of State or other applicable authorities in their respective jurisdictions of organization in accordance with the laws of the respective jurisdictions. Pursuant to section 1123(a)(6) of the Bankruptcy Code, the New Organizational Documents will prohibit the issuance of non-voting equity securities, but only to the extent required by section 1123(a)(6) of the Bankruptcy Code. After the Effective Date, the Reorganized Debtors may amend and restate their respective New Organizational Documents and other constituent documents as permitted by the laws of their respective jurisdictions of organization, and their respective New Organizational Documents, without further order of the Bankruptcy Court.

Pursuant to agreements reached with Langur Maize in the context of the Restructuring Support Agreement, the Initial Consenting Parties agreed to certain governance terms and minority protections set forth therein. For the avoidance of doubt, negotiation with respect to governance terms remains ongoing as between the First Lien Noteholder Group and the 2024/2026 Noteholder Group, and will be memorialized in the New LLC Agreement and filed in the Plan Supplement once agreed. Both the First Lien Noteholder Group and the 2024/2026 Noteholder Group reserve all rights with respect to such governance terms, and neither the First Lien Noteholder Group nor the 2024/2026 Noteholder Group, nor individual members thereof or their affiliated funds, will be required to consent to or vote to accept the Plan unless and until the terms of the New LLC Agreement are mutually acceptable to the Required 1L Noteholders and the Required 2026 Noteholders.

2. Section 1146 Exemption

In accordance with section 1146 of the Bankruptcy Code, (a) the issuance, distribution, transfer, or exchange of any securities, instruments or documents, including the New Common Equity (including to the extent they are subject to any Potential Remedies Order), New Convertible Takeback Notes (including to the extent they are subject to any Potential Remedies Order), the New Revolver Facility or the New Exit Notes; (b) the creation of any lien, mortgage, deed of trust, or other security interest; (c) the making or assignment of any lease or sublease or the making or delivery of any deed or other instrument of transfer under, pursuant to, in furtherance of, or in connection with the Plan, including any deeds, bills of sale, or assignments executed in connection

with any of the transactions contemplated under the Plan or the reinvesting, transfer or sale of any real or personal property of the Debtors pursuant to, in implementation of, or as contemplated in the Plan (whether to one or more of the Reorganized Debtors or otherwise); (d) the grant of collateral under the New Debt Documents; (e) the Restructuring Transactions; and (f) the issuance, renewal, modification, or securing of indebtedness by such means, and the making, delivery, or recording of any deed, bill of sale, assignment or other instrument of transfer under, in furtherance of, contemplated by, arising out of or in any way related to, the Plan, including the Confirmation Order, shall not be subject to any document recording tax, stamp tax, conveyance fee, intangibles or similar tax, mortgage tax, real estate transfer tax, personal property transfer tax, mortgage recording tax, Uniform Commercial Code filing or recording fee, regulatory filing or recording fee, or other similar tax or governmental assessment (except, in each case, to the extent required under applicable foreign law), and upon entry of the Confirmation Order, the appropriate state or local governmental officials or agents shall forego the collection of any such tax or governmental assessment and accept for filing and recordation any of the foregoing instruments or other documents without the payment of any such tax, recordation fee, or governmental assessment. All filing or recording officers (or any other Person with authority over any of the foregoing, other than in respect of any tax imposed under applicable foreign law), wherever located and by whomever appointed, shall comply with the requirements of section 1146(a) of the Bankruptcy Code, shall forego the collection of any such tax or governmental assessment, and shall accept for filing and recordation any of the foregoing instruments or other documents without the payment of any such tax or governmental assessment.

G. PRESERVATION OF CAUSES OF ACTION

In accordance with section 1123(b) of the Bankruptcy Code, but subject in all respects to Article VIII.D, the Reorganized Debtors shall retain and may enforce all rights to commence and pursue, as appropriate, any and all Retained Causes of Action (and all Privilege Rights with respect thereto), whether arising before or after the Petition Date, in any court or other tribunal including, in an adversary proceeding filed in the Chapter 11 Cases, and including any actions specifically enumerated in the Schedule of Retained Causes of Action; *provided*, that, notwithstanding anything in the Plan to the contrary, the Reorganized Debtors waive their rights to assert, and release, any Released Preference Action; *provided further*, that, to the extent that any Subject Standing Motion Claim would otherwise constitute a Released Preference Action, then any such Subject Standing Motion Claim will not be released pursuant to this paragraph in the event the 2024/2026 Appellate Litigation Parties are granted derivative standing to pursue such Subject Standing Motion Claim in accordance with Article IV.A.2.

The Reorganized Debtors may pursue such Retained Causes of Action, as appropriate, in accordance with the best interests of the Reorganized Debtors in their discretion.

No Person or Entity may rely on the absence of a specific reference in the Plan, the Plan Supplement, or the Disclosure Statement to any Retained Cause of Action against them as any indication that the Debtors or the Reorganized Debtors will not pursue any and all available Retained Causes of Action against them. Unless any Cause of Action that any Debtor may have or be entitled to assert on behalf of its Estate or itself is expressly waived, relinquished, exculpated, released, compromised, or settled in the Plan or a Final Order of the Bankruptcy Court, the Reorganized Debtors expressly reserve all such Causes of Action as Retained Causes of Action,

for later adjudication, and, therefore no preclusion doctrine, including the doctrines of res judicata, collateral estoppel, issue preclusion, claim preclusion, estoppel (judicial, equitable, or otherwise), or laches, shall apply to such Causes of Action upon, after, or as a consequence of Confirmation or Consummation of the Plan.

The Reorganized Debtors, through their authorized agents or representatives, shall retain and shall have the exclusive right, authority, and discretion to determine and to initiate, file, prosecute, enforce, abandon, settle, compromise, release, withdraw, or litigate to judgment any such Retained Causes of Action, and to decline to do any of the foregoing without the consent or approval of any third party or further notice to or action, order, or approval of the Bankruptcy Court.

H. Management Incentive Plan

The Reorganized Debtors will implement a post-emergence Management Incentive Plan for management employees of the Reorganized Debtors, which will contain terms and conditions (including with respect to participants, form, allocation, structure, duration and timing and extent of issuance and vesting) as determined by the Reorganized Incora Board after the Effective Date. For the avoidance of doubt, any New Common Equity issued under the Management Incentive Plan will dilute any then-issued and outstanding New Common Equity.

ARTICLE V.
Treatment of Executory Contracts and/or Unexpired Leases

A. Assumption and Rejection

Except as otherwise provided in this Plan, each Executory Contract and/or Unexpired Lease shall be deemed assumed, without the need for any further notice to or action, order, or approval of the Bankruptcy Court, as of the Effective Date, pursuant to section 365 of the Bankruptcy Code, unless such Executory Contract and/or Unexpired Lease (a) was previously assumed or rejected; (b) previously expired or was terminated pursuant to its own terms; (c) is the subject of a motion to reject, assume, or assume and assign filed on or before the Effective Date; or (d) is designated specifically as an Executory Contract or Unexpired Lease on the Schedule of Rejected Executory Contracts and Unexpired Leases; *provided* the Debtors or the Reorganized Debtors, as applicable, retain the right to alter, amend, modify or supplement the Schedule of Rejected Executory Contracts and Unexpired Leases, including by way of adding or removing a particular Executory Contract or Unexpired Lease from the Schedule of Rejected Executory Contracts and Unexpired Leases at any time through and including the Effective Date. Prior to filing the Schedule of Assumed Executory Contracts and Unexpired Leases and the Schedule of Rejected Executory Contracts and Unexpired Leases, the Debtors shall provide the Committee with reasonable advance notice thereof and the Committee may file an objection to the reasonableness of any proposed assumption or rejection of which the Committee did not have notice as of the date of the Committee Stipulation.

Unless previously approved by the Bankruptcy Court, the Confirmation Order will constitute an order of the Bankruptcy Court approving the above-described rejections, assumptions, and

assignments, all pursuant to sections 365(a) and 1123 of the Bankruptcy Code and effective upon Consummation of the Plan.

Except as otherwise provided in this Plan or agreed to by the Debtors and the applicable counterparty, each Executory Contract and/or Unexpired Lease assumed pursuant to this Article V.A or by any order of the Bankruptcy Court, which has not been assigned to a third party prior to the Confirmation Date, shall be assigned to or shall revest in, and shall be fully enforceable by, the applicable Reorganized Debtor in accordance with its terms (including any amendments to any Executory Contracts and/or Unexpired Leases that were entered into after the Petition Date), except as such terms are modified by the provisions of the Plan or any order of the Bankruptcy Court authorizing and providing for its assumption under applicable federal law. To the maximum extent permitted by law, to the extent that any provision in any Executory Contract and/or Unexpired Lease assumed or assumed and assigned pursuant to the Plan restricts or prevents, or purports to restrict or prevent, or is breached or deemed breached by, the assumption or assumption and assignment of such Executory Contract and/or Unexpired Lease (including any "change of control" provision), then such provision shall be deemed modified or stricken such that the transactions contemplated by the Plan shall not entitle the non-Debtor that is party thereto to terminate such Executory Contract and/or Unexpired Lease or to exercise any other default-related rights with respect thereto.

Nothing contained in the Plan shall constitute an admission by the Debtors that any Executory Contract and/or Unexpired Lease is, in fact, an Executory Contract and/or Unexpired Lease or that the Debtors or the Reorganized Debtors have any liability thereunder.

B. Assumed Contracts and Leases

1. Cure of Defaults and Objections to Cure and Assumption

The Allowed Cure Claim for each Executory Contract and/or Unexpired Lease shall be $0.00, unless (a) the Debtors (with the consent of the Required 1L Noteholders) affirmatively propose to Allow a Cure Claim for an Executory Contract and/or Unexpired Lease in a different amount by listing it on the Schedule of Assumed Executory Contracts and Unexpired Leases, (b) a Final Order is entered Allowing a Cure Claim in a different amount, or (c) the Debtors (with the consent of the Required 1L Noteholders) or Reorganized Debtors, as applicable, otherwise agree with the applicable party or parties to an Executory Contract and/or Unexpired Lease to Allow a Cure Claim in a different amount. The Debtors (with the consent of the Required 1L Noteholders) and the Reorganized Debtors may settle any Cure Claim without any further notice to or action, order, or approval of the Bankruptcy Court. Unless otherwise agreed upon in writing by the parties to the applicable Executory Contract and/or Unexpired Lease (with the consent of the Required 1L Noteholders), all objections to the assumption of any Executory Contract and/or Unexpired Lease pursuant to the Plan, including to any Cure Claim set forth in the Schedule of Assumed Executory Contracts and Unexpired Leases, must be filed with the Bankruptcy Court on or before the Contract Objection Deadline or such other deadline that may be set by the Bankruptcy Court; *provided* that (1) if the Debtors reduce any previously proposed Cure Claim or decide to assume any Executory Contract or Unexpired Lease that was previously proposed to be rejected pursuant to a new or amended Schedule of Assumed Executory Contracts and Unexpired Leases and/or Schedule of Rejected Executory Contracts and Unexpired Leases filed on or after the date that is 14 calendar

days prior to the Contract Objection Deadline, the counterparty to such affected Executory Contracts shall have 14 calendar days after receipt of notice of such schedules to file an objection to any such reduced Cure Claim or the assumption of any such Executory Contract or Unexpired Lease that was previously proposed to be rejected (including the proposed Cure Claim with respect thereto) and (2) an objection seeking a Cure Claim for a default under an Executory Contract or Unexpired Lease that arises after the date of the otherwise applicable Cure Claim objection deadline (other than in respect of any asserted default arising as a result of Consummation of the Plan) may be filed at any time within 90 calendar days after the Effective Date. Any such request that is not timely filed shall be Disallowed and forever barred, estopped, and enjoined from assertion, and shall not be enforceable against any Debtor or Reorganized Debtor, without the need for any objection by the Debtors or Reorganized Debtors or any other party in interest or any further notice to or action, order, or approval of the Bankruptcy Court.

Except as set forth below, the Debtors or the Reorganized Debtors shall satisfy all Allowed Cure Claims in respect of assumed Executory Contracts and Unexpired Leases by payment in Cash, on the Effective Date or as soon as reasonably practicable thereafter, of the Allowed amount. Each Cure Claim shall be deemed fully satisfied, released, and discharged upon such payment; *provided*, *however*, that nothing herein shall prevent the Reorganized Debtors from paying any Cure Claim despite the failure of the relevant counterparty to file such request for payment of such Cure Claim. The consummation of the Plan on the Effective Date shall be conclusively deemed to provide "adequate assurance of future performance" as to all Executory Contracts and/or Unexpired Leases that are assumed.

Assumption of any Executory Contract and/or Unexpired Lease pursuant to the Plan shall result in the full release and satisfaction of any Claims or defaults, whether monetary or non-monetary, including defaults of provisions restricting the change in control or ownership interest composition or other bankruptcy-related defaults, arising under any such Executory Contract and/or Unexpired Lease at any time before the date that it is assumed (other than Claims for amounts under such assumed Executory Contracts and/or Unexpired Leases that are accrued but not yet due as of the date of assumption). Subject to the resolution of any timely objections in accordance with Article V.B.2, any Proofs of Claim filed with respect to an Executory Contract and/or Unexpired Lease that has been assumed or assumed and assigned shall be deemed Disallowed and expunged, without further notice to or action, order, or approval of the Bankruptcy Court.

2. Dispute Resolution

If a counterparty to an Executory Contract and/or Unexpired Lease files a timely objection regarding the amount of any Cure Claim or any other matter pertaining to assumption or the cure of defaults required by section 365(b)(1) of the Bankruptcy Code (each, an "*Assumption Dispute*"), the Assumption Dispute shall be resolved by the Bankruptcy Court or otherwise as may be agreed upon by the Debtors (with the consent of the Required 1L Noteholders) or the Reorganized Debtors and the counterparty, subject to the rights of the General Unsecured Claims Observer with respect to the Allowance of any General Unsecured Claim or General Unsecured Convenience Claim in connection with such resolution.

The Debtors (with the consent of the Required 1L Noteholders) or the Reorganized Debtors may assume, assume and assign, or reject an Executory Contract and/or Unexpired Lease that is subject to an Assumption Dispute at any time prior to the resolution of the Assumption Dispute relating to the Executory Contract and/or Unexpired Lease. During the Assumption Dispute, the counterparty shall continue to perform under the applicable Executory Contract and/or Unexpired Lease. If the Assumption Dispute is resolved or determined unfavorably to the Debtors or Reorganized Debtors, then the Debtors or Reorganized Debtor, as applicable, may either affirm the assumption or reject the applicable Executory Contract and/or Unexpired Lease after such determination, in which case the counterparty may file a Proof of Claim within 30 calendar days after notice of rejection. Prior to rejecting any Executory Contract and/or Unexpired Lease pursuant to the foregoing, the Debtors or the Reorganized Debtors, as applicable, shall provide the Committee or the General Unsecured Claims Observer, as applicable, with reasonable advance notice of such proposed rejection and the Committee or the General Unsecured Claims Observer, as applicable, may file an objection to the reasonableness of any such rejection of which the Committee did not have notice as of the date of the Committee Stipulation.

Any Assumption Dispute, including one styled as an objection to Confirmation, may be scheduled to be heard by the Bankruptcy Court at or after the Confirmation Hearing and may be adjourned from time to time by the Debtors upon notice to the Bankruptcy Court.

3. Modifications, Amendments, Supplements, Restatements, and Other Agreements

Unless otherwise provided in the Plan, each Executory Contract and/or Unexpired Lease that is assumed and, if applicable, assigned to the Reorganized Debtors, shall include all modifications, amendments, supplements, restatements, or other agreements that in any manner affect such Executory Contract and/or Unexpired Lease, including all easements, licenses, permits, rights, privileges, immunities, options, rights of first refusal, and any other interests, unless any of the foregoing agreements has been previously terminated or is otherwise not in effect.

Modifications, amendments, supplements, and restatements to prepetition Executory Contracts and/or Unexpired Leases that have been executed by the Debtors during the Chapter 11 Cases shall not be deemed to alter the prepetition nature of the Executory Contract and/or Unexpired Lease, or the validity, priority, or amount of any Claims that may arise in connection therewith.

C. Rejected Contracts and Leases: Claims for Damages

If the rejection of an Executory Contract and/or Unexpired Lease by the Debtors results in damages to the other party or parties to such contract or lease, a Claim for such damages shall be classified and treated in Class 7a (General Unsecured Claims) or Class 7b (General Unsecured Convenience Claims), as applicable, and may be objected to in accordance with the provisions of Article VI and applicable provisions of the Bankruptcy Code and Bankruptcy Rules. Such Claims shall be asserted within 30 calendar days following entry of the order (including the Confirmation Order) approving the Debtors' rejection of the applicable executory contract or unexpired lease. The Allowance of all such Claims shall be subject to all applicable limitations, including the caps set forth in section 502(b)(6) of the Bankruptcy Code. All such Claims not filed within such time

will be Disallowed, forever barred from assertion, and shall not be enforceable against the Debtors, their Estates or the Reorganized Debtors, or the property thereof, without the need for any objection by the Debtors or Reorganized Debtors or further notice to, or action, order, or approval of the Bankruptcy Court or any other Entity, and any Claim arising out of the rejection of the Executory Contract or Unexpired Lease shall be deemed fully satisfied, released, and discharged, notwithstanding anything in the Schedules, if any, or a Proof of Claim to the contrary.

D. PARTICULAR CONTRACTS AND LEASES

1. Insurance Policies

Notwithstanding anything to the contrary in the Definitive Documents or any other document related thereto (including, without limitation, any other provision that purports to be preemptory or supervening, grants an injunction, discharge or release, or confers Bankruptcy Court jurisdiction):

(a) unless listed on the Schedule of Rejected Executory Contracts and Unexpired Leases, all of the Insurance Policies are deemed to be and shall be treated as Executory Contracts and/or Unexpired Leases under the Plan, and, on and after the Effective Date, shall be assumed in their entirety by the Reorganized Debtors pursuant to the Plan and Bankruptcy Code sections 105 and 365 and shall revest in the Reorganized Debtors and continue in full force and effect (such Insurance Policies, the "*Assumed Insurance Policies*");

(b) on and after the Effective Date, each Reorganized Debtor shall become and remain liable in full in the ordinary course of business for all of the corresponding Debtor's obligations under the Assumed Insurance Policies, regardless of when they arise and in accordance with the terms thereof and the Plan and without the need or requirement for Insurers to file or serve any objection to a proposed Cure Claim or a request, application, Claim, Proof of Claim, Cure Claim, motion for payment or allowance of any Administrative Expense Claim;

(c) except as expressly set forth in this Article V.D.1 of the Plan, nothing shall alter or modify the terms and conditions of the Assumed Insurance Policies, and any rights and obligations thereunder shall be determined in accordance with the terms thereof and applicable non-bankruptcy law, and, for the avoidance of doubt, the assumption and assignment to the Reorganized Debtors of the Assumed Insurance Policies through the Restructuring Transactions shall not be considered a prohibited alteration, modification or assignment of the Assumed Insurance Policies; and

(d) the automatic stay of section 362(a) of the Bankruptcy Code and the injunctions set forth in Article VIII.G of the Plan, if and to the extent applicable, shall be deemed lifted without further order of this Bankruptcy Court, solely with respect to Insurers and claimants with valid workers' compensation claims or direct action claims against Insurers under applicable non-bankruptcy law and solely to permit: (a) claimants with valid workers' compensation claims or direct action claims against Insurers under applicable non-bankruptcy law to proceed with their claims; and (b) Insurers to

administer, handle, defend, settle, and/or pay, in the ordinary course of business and without further order of this Bankruptcy Court, (i) workers' compensation claims, (ii) claims where a claimant asserts a direct claim against the Insurers under applicable non-bankruptcy law, or an order has been entered by this Bankruptcy Court granting a claimant relief from the automatic stay or the injunctions set forth in Article VIII.G of the Plan to proceed with a claim under an Insurance Policy, and (iii) all costs in relation to each of the foregoing.

After the Effective Date, all current and former officers, directors, agents, or employees who served in such capacity at any time before the Effective Date shall be entitled to the full benefits, if any, of any D&O Policy in effect as of the Petition Date for the full term of such policy regardless of whether such officers, directors, agents, and/or employees remain in such positions after the Effective Date, in each case, solely to the extent set forth in such D&O Policies and subject to any terms and conditions thereof. In addition, after the Effective Date, the Reorganized Debtors shall not terminate or otherwise reduce the coverage under any D&O Policy in effect as of the Petition Date.

2. Indemnification Obligations

a. *Indemnification of Directors, Officers, and Others*

Except as set forth on the Schedule of Rejected Executory Contracts and Unexpired Leases, any Indemnification Obligation to indemnify current and former officers, directors, members, managers, agents, or employees with respect to all present and future actions, suits, and proceedings against the Debtors or such officers, directors, members, managers, agents, or employees based upon any act or omission for or on behalf of the Debtors shall (a) remain in full force and effect; (b) not be discharged, impaired, or otherwise affected in any way, including by the Plan, the Plan Supplement, or the Confirmation Order; (c) not be limited, reduced, or terminated after the Effective Date; and (d) survive unimpaired and unaffected irrespective of whether such Indemnification Obligation is owed for an act or event occurring before, on or after the Petition Date; *provided* that the Reorganized Debtors shall not indemnify officers, directors, members, or managers, as applicable, of the Debtors for any claims or Causes of Action that (x) are not indemnified by such Indemnification Obligation; or (y) arise out of or relate to any act or omission that is a criminal act or constitutes intentional fraud, gross negligence, or willful misconduct; *provided, further*, that the obligations in this section shall not apply to any Excluded Party or any other Person that is employed by or a partner of (or indemnified by) the Sponsor, and any obligations to indemnify any such Person shall be terminated upon the occurrence of the Effective Date regardless of whether such obligations are captured on the Schedule of Assumed Executory Contracts and Unexpired Leases or the Schedule of Rejected Executory Contracts and Unexpired Leases. Except as provided in the foregoing sentence, all such obligations shall be deemed and treated as executory contracts to be assumed by the Debtors under the Plan and shall continue as obligations of the Reorganized Debtors, and, if necessary to effectuate such assumption under local law, one or more of the Reorganized Debtors shall contractually assume such obligations.

No Entity or Person may assert any Cause of Action against any independent director of a Debtor (including Patrick Bartels as independent director of Wolverine Intermediate Holding) aris-

ing out of or related to a Covered Exculpation Matter without first seeking authority from the Bankruptcy Court. Any request for such authority shall: (a) be made in writing with notice to all affected parties and shall include a proposed complaint setting forth any alleged Causes of Action and the detailed factual basis in support of such Causes of Action; (b) indemnify each independent director against whom any such Causes of Action are asserted against costs associated with the successful defense of any such Causes of Action that are allowed to proceed; and (c) propose a reasonable attorney fee reserve amount, which amount shall be subject to modification by the Bankruptcy Court and shall be deposited by the Entity or Person asserting such Causes of Action in the Bankruptcy Court's registry to secure the payment of such indemnity.

Any Claim filed on account of an indemnification obligation to a director, manager, officer, or employee of the Debtors as of the Effective Date shall be deemed satisfied and may be expunged from the Claims Register on the Effective Date to the extent such indemnification obligation is assumed by the Reorganized Debtors, or honored or reaffirmed, as the case may be pursuant to the Plan, without an objection having to be filed and without any further notice or action, order or approval of the Bankruptcy Court.

b. *Indemnification of 1L Indenture Trustee*

Following the Effective Date, the 1L Indenture Trustee (solely in Wilmington Savings Fund Society, FSB's capacity as the trustee and collateral agent under the 1L Indenture and not in any capacity relating to the 1.25L Notes, the 2024 Unsecured Notes, the 2026 Notes or the 2027 Unsecured Notes or the 1.25L Indenture, the 2024 Unsecured Indenture, the 2026 Indenture or the 2027 Unsecured Indenture or any other document executed by it, or binding on it, in connection with its role as the indenture trustee for the 1.25L Notes, the 2024 Unsecured Notes, the 2026 Notes or the 2027 Unsecured Notes) and its Related Parties shall be indemnified by the Reorganized Debtors with respect to all present and future actions, suits, and proceedings against the 1L Indenture Trustee or its Related Parties in connection with or related to the 2022 Financing Transactions, the Financing Litigation, and/or any other Causes of Action in connection with or related to the 1L Indenture (including for its reasonable and documented fees and expenses and for the reasonable and documented fees and expenses of its counsel) or the other Note Documents (as defined in the 1L Indenture), on the same terms as afforded under the 1L Indenture or the other Note Documents (as defined in the 1L Indenture). For the avoidance of doubt, (i) the 1L Indenture Trustee will not be indemnified on account of any costs or expenses incurred by the First Lien Noteholder Group (or any of its members), or in its capacity as the former indenture trustee under the 2026 Indenture and 2024 Unsecured Indenture in connection with the Appellate Litigation and (ii) the fact that the 1L Indenture Trustee is entitled to indemnification under the Plan will not be deemed as an admission of any underlying fact or circumstance related to the 2022 Financing Transactions or be used in the Appellate Litigation by any party.

3. Compensation and Benefit Plans

Unless otherwise provided in this Plan (including on the Schedule of Rejected Executory Contracts and Unexpired Leases) and except as applicable to any Excluded Party or any other Person that is employed by or a partner of the Sponsor, all employment, restrictive covenant, confidentiality, and non-competition agreements, collective bargaining agreements, offer letters (including any severance set forth therein), bonus, gainshare and cash-based incentive programs,

vacation, holiday pay, severance, retirement, supplemental retirement, employee or director or officer indemnity, medical, dental, vision, life and disability insurance, flexible spending account, and other health and welfare benefit plans, programs, agreements and arrangements, and all other wage, compensation, employee expense reimbursement, and other benefit obligations (collectively, the "*Compensation and Benefit Plans*") are deemed to be, and shall be treated as, Executory Contracts under the Plan and, on the Effective Date, subject to the following provisos, shall be deemed assumed pursuant to sections 365 and 1123 of the Bankruptcy Code (in each case, as amended prior to or on the Effective Date); *provided* that Consummation shall not constitute a change in control or term of similar meaning pursuant to any such plans; *provided, further*, that no employee equity or equity-based plans, or any provisions set forth in any Compensation and Benefits Plans that provide for rights to acquire equity interests in any of the Debtors, including Existing Equity Interests, shall be assumed, or deemed assumed, by the Reorganized Debtors, or assumed and assigned, or deemed to be assumed and assigned, to Reorganized Incora.

For the avoidance of doubt, the foregoing shall not (1) limit, diminish, or otherwise alter the Reorganized Debtors' defenses, claims, Causes of Action, or other rights with respect to the Compensation and Benefit Plans, or (2) impair the ability of the Reorganized Debtors, to implement the Management Incentive Plan and to determine the Compensation and Benefit Plans of the Reorganized Debtors on or after the Effective Date, in each case consistent with the Plan.

E. Postpetition Contracts and Leases

Subject to Article V.B.3, new contracts and leases entered into after the Petition Date by any Debtor, will be performed by the applicable Debtor or Reorganized Debtor, as the case may be, liable thereunder in the ordinary course of its business or as authorized by the Bankruptcy Court. Accordingly, such contracts and leases (including any assumed Executory Contracts and/or Unexpired Leases) will survive and remain unaffected by entry of the Confirmation Order, and, on the Effective Date, shall revest in and be fully enforceable by and against the applicable Reorganized Debtor in accordance with its terms, except as such terms may have been modified by order of the Bankruptcy Court.

ARTICLE VI.
Claims Resolution

A. Allowance of Claims and Interests, Generally

Except as otherwise expressly provided in the Plan and without regard to any requirements that may be imposed pursuant to Bankruptcy Rule 9019, after the Confirmation Date, the Debtors (with the consent of the Required 1L Noteholders and (solely with respect to the Allowance of any General Unsecured Claim or General Unsecured Convenience Claim) with the reasonable consent of the Committee), and, following the Effective Date, the Reorganized Debtors, subject to the rights of the General Unsecured Claims Observer with respect to the Allowance of any General Unsecured Claim or General Unsecured Convenience Claim, shall have the authority, without any further notice to or action, order, or approval by the Bankruptcy Court, to (a) agree to Allow any Disputed Claim pursuant to clause (c)(iii) of the definition of "Allowed," which has not been made

subject to an objection or request for estimation prior to the Confirmation Date, (b) file, withdraw, or litigate to judgment objections to Disputed Claims, (c) settle or compromise any Disputed Claim that has not been made subject to an objection or request for estimation prior to the Confirmation Date, and (d) direct the Claims Agent to adjust the Claims Register to reflect all resolutions of Disputed Claims.

The Reorganized Debtors shall file any objections to Claims (including any omnibus objections) no later than the Claim Objection Deadline (as it may be extended).

Notwithstanding section 502(j) of the Bankruptcy Code, in no event shall any holder of a Claim that has been Allowed, Disallowed or estimated by order of the Bankruptcy Court be entitled to seek reconsideration of such an order unless it filed a motion requesting reconsideration on or before 21 calendar days after the date of the order.

B. CONTINGENT AND UNLIQUIDATED CLAIMS

Except with respect to a Claim that is Allowed pursuant to clause (a) or (c) of the definition of "Allowed," any Claim that is listed in the Schedules as contingent, unliquidated or disputed, and for which no Proof of Claim has been filed, shall be considered Disallowed and shall be expunged by the Debtors and the Claims Agent without further notice to any party or action, approval or order of the Bankruptcy Court.

At any time prior to the Claim Objection Deadline, the Debtors and Reorganized Debtors or the applicable claimant may request that the Bankruptcy Court estimate, pursuant to section 502(c) of the Bankruptcy Code, any Disputed Claim that is presented in a Proof of Claim as contingent or unliquidated, regardless of whether any party previously has objected to such Claim or whether the Bankruptcy Court has ruled on any such objection, and the Bankruptcy Court shall retain jurisdiction to estimate any such Claim, including during the litigation of any objection to any Claim or during the appeal relating to such objection.

C. AMENDMENTS

On or after the Confirmation Date, a Claim may not be amended without the prior authorization of (a) the Bankruptcy Court or (b) the Debtors (with the consent of the Required 1L Noteholders and the Committee, not to be unreasonably withheld) or Reorganized Debtors (subject to the rights of the General Unsecured Claims Observer with respect to the Allowance of any General Unsecured Claim or General Unsecured Convenience Claim), as applicable.

The Debtors (with the consent of the Required 1L Noteholders and the Committee, not to be unreasonably withheld), prior to the Effective Date, and the Reorganized Debtors (subject to the rights of the General Unsecured Claims Observer with respect to the Allowance of any General Unsecured Claim or General Unsecured Convenience Claim), after the Effective Date, may amend the Schedules with respect to any Claim (other than any Claim that otherwise is or becomes an Allowed Claim or is released hereunder or otherwise by a Final Order) and to make distributions pursuant to the Plan based on such amended Schedules (if no Proof of Claim is timely filed in response to such amendment) without approval of the Bankruptcy Court. If any such amendment to the Schedules reduces the amount of a Claim or adversely changes the nature or priority of a

Claim that was previously scheduled as undisputed, liquidated and not contingent, the Debtors or the Reorganized Debtors, as applicable, shall provide the holder of such Claim with notice of such amendment and the opportunity to file a Proof of Claim pursuant to the Claims Bar Date Order. For the avoidance of doubt, prior to the Claim Objection Deadline, the Reorganized Debtors shall have the authority to object to or otherwise dispute any Claim that has been listed on the Schedules (other than any Claim that is otherwise an Allowed Claim), even if not listed as disputed, unliquidated and/or contingent.

D. CLAIMS SUBJECT TO AVOIDANCE ACTIONS

Subject in all respects to the waiver and release of Released Preference Actions set forth in Article IV.G, except as otherwise provided in a Final Order of the Bankruptcy Court, any Claim held by an Entity against which a Debtor or a Reorganized Debtor pursues an Avoidance Action or an action to recover property under sections 542, 543, 550 or 553 of the Bankruptcy Code or that is a transferee of a transfer avoidable under section 522(f), 522(h), 544, 545, 547, 548, 549, or 724(a) of the Bankruptcy Code, in each case other than a Released Claim, shall be deemed disallowed pursuant to section 502(d) of the Bankruptcy Code, and the holder of such Claim shall not receive any distribution under the Plan on account of such Claim until such time as such action has been resolved and, to the extent applicable, all sums due from such holder have been turned over to the Debtors or the Reorganized Debtors, as applicable. For the avoidance of doubt, the Claims Objection Deadline shall not apply to the filing of an Avoidance Action, including an Avoidance Action that seeks disallowance of a Claim as relief. For the avoidance of doubt, any Claim held by an Entity that does business with the Debtors or has been identified as an eligible critical vendor, in each case, as of the date of the Committee Stipulation, shall not be disallowed on the basis of a Released Preference Action pursuant to this paragraph.

E. CLAIMS PAID OR PAYABLE BY THIRD PARTIES

1. Claims Paid by Third Parties

The Debtors or Reorganized Debtors, as applicable, shall reduce a Claim, and such Claim shall be Disallowed without an objection having to be filed and without any further notice to or action, order, or approval of the Bankruptcy Court, to the extent that the holder of such Claim receives payment (before or after the Effective Date) on account of such Claim from a party that is not a Debtor or Reorganized Debtor; *provided*, *however*, if such holder is required to repay all or any portion of a Claim (either by contract or by order of a court of competent jurisdiction) to the party that is not a Debtor or Reorganized Debtor, and such holder in fact repays all or a portion of the Claim to such third party, the repaid amount of such Claim shall not be Disallowed on such basis and shall remain subject to the applicable treatment set forth in the Plan and the respective rights and defenses of the Debtors or Reorganized Debtors, as applicable, and the holder of such Claim. To the extent a holder of a Claim receives a distribution on account of such Claim under the Plan and receives payment from a party that is not a Debtor or Reorganized Debtor on account of such Claim, such holder shall, within 10 calendar days of receipt thereof, repay or return the distribution to the applicable Debtor or Reorganized Debtor, to the extent the holder's total recovery on account of such Claim from the third party and under the Plan exceeds the amount of such Claim as of the date of any such distribution under the Plan. The failure of such holder to timely repay or return such distribution shall result in the holder owing the applicable Reorganized

Debtor annualized interest at the federal judgment rate, as in effect as of the Petition Date, on such amount owed for each Business Day after the 10-calendar day grace period specified above until the amount is repaid.

2. Claims Payable by Third Parties

No distributions under the Plan shall be made on account of an Allowed Claim that is payable pursuant to any Debtor's Insurance Policies until the holder of such Allowed Claim has exhausted all remedies with respect to such Insurance Policy; *provided* that if such holder is required to repay all or any portion of a Claim (either by contract or by order of a court of competent jurisdiction) to an Insurer, and such holder in fact repays all or a portion of the Claim to such Insurer, the repaid amount of such Claim shall remain subject to the applicable treatment set forth in the Plan and the respective rights and defenses of the Debtors or Reorganized Debtors, as applicable, the holder of such Claim, and, if applicable, the Insurers. The Insurers reserve all rights to defend and contest applicable causes of action or demands to the extent that they are brought against the Insurers, or to the extent that such causes of action or demands seek recovery from the Insurers. To the extent that one or more of the Debtors' Insurers, in its role as an Insurer (but not in any role as the issuer of surety bonds or similar instruments or as a guarantor of payment), agree to pay a Claim in full or in part (if and to the extent adjudicated by a court of competent jurisdiction or otherwise settled), then immediately upon such Insurers' payment thereof, the applicable portion of such Claim may be expunged without an objection having to be filed and without any further notice to or action, order or approval of the Bankruptcy Court. For the avoidance of doubt, nothing in this Article VI.E.2 is intended to alter the terms set forth in Article V.

3. Applicability of Insurance Policies

Except as otherwise provided in the Plan, distributions to holders of Claims covered by Insurance Policies shall be in accordance with the provisions of any applicable Insurance Policy. Except as otherwise expressly set forth in the Plan, nothing in this Plan shall constitute or be deemed a waiver of any Cause of Action that the Debtors or any Entity, including any holders of Claims, may hold against any other Entity under any Insurance Policy, including against Insurers or any insured, nor shall anything contained in this Plan constitute or be deemed a waiver by such Insurers of any rights or defenses, including coverage defenses, held by such Insurers.

F. GENERAL UNSECURED CLAIMS OBSERVER

With the consent of the Debtors and the Required 1L Noteholders (in each case, not to be unreasonably withheld), the Committee may appoint, as of the Effective Date, a General Unsecured Claims Observer with duties limited to monitoring (a) the Reorganized Debtors with respect to the Allowance of General Unsecured Claims and General Unsecured Convenience Claims, and (b) any Appellate Litigation. The General Unsecured Claims Observer shall have standing to appear before the Bankruptcy Court with respect to matters (x) arising out of or related to reconciliation, Allowance, and settlement of any General Unsecured Claims or General Unsecured Convenience Claims, as well as to assert an objection thereto on any grounds (including that any Claim should not be Allowed or should be Allowed in a reduced amount), and (y) concerning whether the Appellate Litigation, any litigation involving the 2024/2026 Holders'

Standing Motion pursuant to Article IV.A.2 of the Plan, or any Potential Remedies Order violates the terms of the Committee Stipulation or otherwise has the effect of reducing, diluting, or adjusting the Class 7a Settlement Equity Pool.

The Reorganized Debtors shall consult with the General Unsecured Claims Observer with respect to the Allowance of General Unsecured Claims and General Unsecured Convenience Claims.

The General Unsecured Claims Observer may employ, without further order of the Bankruptcy Court, professionals to assist in carrying out the duties as limited above, and the General Unsecured Claims Observer Costs, including reasonable and documented professional fees and expenses, shall be reimbursed by the Reorganized Debtors in the ordinary course of business in an aggregate amount not to exceed $200,000 as soon as reasonably practicable after invoiced.

Upon the resignation or removal of the General Unsecured Claims Observer, the outgoing General Unsecured Claims Observer may appoint a successor General Unsecured Claims Observer with the consent of the Reorganized Debtors (not to be unreasonably withheld) and approval of the Bankruptcy Court; *provided*, that in the event of the death of the General Unsecured Claims Observer, the successor General Unsecured Claims Observer shall be appointed by the Reorganized Debtors with approval of the Bankruptcy Court. Upon the resolution of all General Unsecured Claims and General Unsecured Convenience Claims, the General Unsecured Claims Observer shall be released and discharged of and from further authority, duties, responsibilities, and obligations relating to and arising from and in connection with the Chapter 11 Cases.

The Debtors or the Reorganized Debtors on the one hand, and the Committee and the General Unsecured Claims Observer on the other hand, shall engage in good faith discussions of reasonable limitations on the rights and duties of the General Unsecured Claims Observer, including the range of de minimis General Unsecured Convenience Claims that the Reorganized Debtors may agree to Allow without oversight of the General Unsecured Claims Observer, and may agree to such limitations without further notice or order of the Bankruptcy Court.

G. Claim Resolution Procedures Cumulative

All of the aforementioned objection, estimation, and resolution procedures are cumulative and not exclusive of one another. Disputed Claims may be estimated and subsequently compromised, settled, withdrawn, or resolved by any mechanism approved by the Bankruptcy Court.

ARTICLE VII.
DISTRIBUTIONS

A. THE DISBURSING AGENT AND SERVICERS

1. Powers and Roles

All distributions under the Plan shall be made by the Disbursing Agent on the Effective Date (or, if a Claim is not an Allowed Claim on the Effective Date, on the next Interim Distribution Date) or as soon as reasonably practicable thereafter. Where Allowed Claims that are governed by a separate agreement and administered by a Servicer, the Disbursing Agent and the Reorganized Debtors, together with the applicable Servicer, shall use commercially reasonable efforts to implement distributions in accordance with the Plan and with the applicable agreements.

Without further order of the Bankruptcy Court, the Disbursing Agent and, where applicable, the Servicers, shall be empowered to: (a) effect all actions and execute all agreements, instruments, and other documents necessary to perform its duties under the Plan; (b) make all distributions contemplated hereby; (c) employ professionals and incur reasonable fees and expenses to represent it with respect to such responsibilities; and (d) exercise such other powers as may be vested in them by order of the Bankruptcy Court, pursuant to the Plan, or as deemed by the Disbursing Agent to be necessary and proper to implement the Plan.

If the Disbursing Agent is one or more of the Reorganized Debtors, the Disbursing Agent shall not be required to give any bond or surety or other security for the performance of its duties unless otherwise ordered by the Bankruptcy Court. The Servicers shall not be required to give any bond or surety or other security for the performance of its duties unless otherwise ordered by the Bankruptcy Court.

2. Expenses

Except as otherwise ordered by the Bankruptcy Court, the amount of any reasonable fees and documented expenses incurred by the Disbursing Agent or the Servicers on or after the Effective Date (including the reasonable and documented fees and expenses of counsel) in connection with making distributions shall be paid by the Reorganized Debtors, without duplication of payments of Restructuring Expenses or Retained Professional Fees. Additionally, in the event that the Disbursing Agent is ordered or required to give a bond or surety, all costs and expenses of procuring any such bond or surety shall be borne by the Reorganized Debtors.

B. DELIVERY PROCEDURES

1. Record Date

Except as otherwise provided in the Plan or prior Bankruptcy Court order, the Disbursing Agent shall make distributions to holders of Allowed Claims as of the Distribution Record Date at the address for each such holder as indicated in the Debtors' records as of the date of any such distribution.

The manner of such distributions shall be determined at the discretion of the Reorganized Debtors. In addition, with respect to payment of any Cure Claim or disputes over any Cure Claim, neither the Debtors nor the Disbursing Agent shall have any obligation to recognize or deal with any party other than the non-Debtor party to the applicable Executory Contract or Unexpired Lease as of the Effective Date, even if such non-Debtor party has sold, assigned, or otherwise transferred its Cure Claim. For avoidance of doubt, the Distribution Record Date shall not apply to beneficial holders of securities customarily filed with DTC, who shall receive a distribution in accordance with the terms of this Article VII and, as applicable, the customary procedures of DTC on or as soon as practicable after the Effective Date.

All distributions to holders on account of Allowed (a) 1L Notes Claims, (b) 2024 Unsecured Notes Claims, (c) 2026 Notes Claims, (d) 2027 Unsecured Notes Claims, and (e) ABL Facility Claims shall be deemed completed when made to or at the direction of the Prepetition Agent for the applicable Prepetition Debt Document under which the relevant Allowed Claims arose, which shall be deemed to be the holder of such Claims for purposes of distributions to be made under this Plan, subject to any Potential Remedies Order, as applicable. The Prepetition Agents shall hold or direct such distributions for the benefit of the holders of the foregoing Allowed Claims, in each case to the extent that the Prepetition Agent is the Prepetition Agent for the applicable Prepetition Debt Document under which the applicable Allowed Claims arose. As applicable, such Prepetition Agent may transfer or direct the transfer of such distributions directly through the facilities of DTC (whether by means of book-entry exchange, free delivery, or otherwise) and will be entitled to recognize and deal for all purposes under the Plan with applicable holders of the foregoing Allowed Claims, in a manner consistent with the customary practices of DTC. The Prepetition Agents shall not incur any liability whatsoever on account of any distributions under the Plan except for gross negligence or willful misconduct. If the Prepetition Agents are unable to make, or consent to the Reorganized Debtors making, such distributions, the Reorganized Debtors or an authorized Disbursing Agent, with the applicable Prepetition Agent's cooperation, shall make such distribution. The Prepetition Agents for the 1L Notes, the 2024 Unsecured Notes, the 2026 Notes and the 2027 Unsecured Notes shall have no duties, obligations, or responsibilities with respect to any form of distribution to holders of the foregoing Allowed Claims that is not DTC-eligible, and the Reorganized Debtors shall make such distributions. For the avoidance of doubt, all distributions referenced in this paragraph shall be subject to any charging liens exercised by the Prepetition Agents.

2. Interim Distribution Date

Except as otherwise provided in the Plan or prior Bankruptcy Court order, the Disbursing Agent shall make additional interim distributions to holders of Allowed Claims that were not considered Allowed as of Distribution Record Date.

The Reorganized Debtors shall have reasonable discretion to determine the timing of these Interim Distribution Dates based on among other things, resolutions of Disputed Claims and the administrative costs of such a distribution. The manner of such distributions shall be determined at the reasonable discretion of the Reorganized Debtors.

3. Publicly Held Securities

The Distribution Record Dates shall not apply to publicly held securities deposited with DTC and, in connection with any distribution under the Plan to be effected through the facilities of DTC (whether by means of book-entry exchange, free delivery, or otherwise), the Debtors or the Reorganized Debtors, as applicable, shall be entitled to recognize and deal for all purposes under the Plan with holders of Claims in each Class to the extent consistent with the customary practices of DTC used in connection with such distributions.

4. Distributions of Securities

Any distribution of New Convertible Takeback Notes and/or New Common Equity shall be conditioned on the submission to the Debtors or their designated agent of an executed Securities Registration Form and signature page to the New LLC Agreement and/or applicable New Notes Documents. If a holder of Allowed Claims entitled to a distribution of New Convertible Takeback Notes and/or New Common Equity has not delivered a validly executed Securities Registration Form and signature page to the New LLC Agreement and/or applicable New Notes Documents to the Debtors or their designated agent by the Effective Date, any distribution of New Convertible Takeback Notes and/or New Common Equity to which such holder would be entitled under the Plan shall be held in escrow by the Reorganized Debtors, notwithstanding any state or other escheat or similar laws to the contrary. If such holder has not delivered a validly executed Securities Registration Form and signature page to the New LLC Agreement and/or the applicable New Notes Documents to the Debtors or their designated agent within 180 calendar days after the Effective Date, the entitlement of such holder to such distribution on account of such holder's Claims shall be extinguished and forever barred. Notwithstanding the foregoing, the Debtors (with the consent of the Required 1L Noteholders and the Required 2026 Noteholders) or the Reorganized Debtors, as applicable, may determine to waive compliance with the foregoing with respect to any distributions of New Common Equity settled pursuant to the facilities of DTC in accordance with Article VII.G; *provided* that, for the avoidance of doubt, each DTC Holder shall be deemed to be a party to (and in privity of contract with the other parties to) the New LLC Agreement as a "beneficial owner" and bound thereby, in each case, regardless of execution thereof by such DTC Holder, in accordance with Article IV.C.4.

5. Undeliverable Distributions and Unclaimed Property

In the event that any distribution to any holder is undeliverable for any reason (including an undeliverable address or the recipient's failure to provide necessary information), no distribution to such holder shall be made unless and until the holder has cured the reason that its distribution was undeliverable, after which its distribution shall be made on the next Interim Distribution Date without interest; *provided*, *however*, that any undeliverable distribution shall be deemed unclaimed property under section 347(b) of the Bankruptcy Code at the expiration of 180 calendar days after the date on which such distribution was first attempted to be made, as determined in good faith by Reorganized Incora; *provided, further*, that the Debtors or Reorganized Debtors, as applicable, shall use reasonable efforts to locate a holder if any distribution is returned as undeliverable. After such date, all unclaimed property or interests in property shall revert to the Reorganized Debtors automatically and without need for a further order by the Bankruptcy Court (notwithstanding any applicable federal, provincial, state or other jurisdiction escheat, abandon-

ment, or unclaimed property laws to the contrary), and, to the extent such undeliverable distribution is comprised of New Common Equity, such New Common Equity shall be canceled. The claim of any holder to such property or interest in property shall be discharged and forever barred.

Checks issued on account of Allowed Claims shall be null and void if not negotiated within 180 calendar days from and after the date of issuance thereof. Requests for reissuance of any check must be made directly and in writing to the Disbursing Agent by the holder of the relevant Allowed Claim within the 180-calendar-day period. After such date, the relevant Allowed Claim (and any Claim for reissuance of the original check) shall be automatically discharged and forever barred, and such funds shall revert to the Reorganized Debtors (notwithstanding any applicable federal, state, other U.S. or non-U.S. jurisdiction's escheat, abandoned, or unclaimed property laws to the contrary).

A distribution shall be deemed unclaimed if a holder has not: (x) accepted a particular distribution or, in the case of distributions made by check, negotiated such check; (y) responded to the Debtors' or Reorganized Debtors' requests for information necessary to facilitate a particular distribution; or (z) taken any other action necessary to facilitate such distribution.

The Debtors, the Reorganized Debtors, and the Disbursing Agents, as applicable, shall not incur any liability whatsoever on account of any distributions under the Plan, except in the event of actual fraud, gross negligence, or willful misconduct, as determined by a Final Order of a court of competent jurisdiction.

6. Manner of Payment

At the option of the Disbursing Agent, any Cash payment to be made hereunder may be made by check, wire transfer, automated clearing house, or credit card, or as otherwise required or provided in applicable agreements.

C. CALCULATION

1. Full Amount Payable

Unless otherwise provided in the Plan or paid pursuant to a prior Bankruptcy Court order, on the Effective Date (or, if a Claim is not an Allowed Claim on the Effective Date, then on the date that such Claim becomes Allowed or as soon as reasonably practicable thereafter), each holder of an Allowed Claim or Allowed Interest shall receive the full amount of the distributions that the Plan provides for Allowed Claims or Allowed Interests in the applicable Class. Distributions on account of any Disputed Claims (which will only be made if and when they become Allowed Claims) shall be made pursuant to the provisions set forth in Article VII. If any payment or act under the Plan is required to be made or performed on or by a date that is not a Business Day, then the making of such payment or the performance of such act may be completed on the next succeeding Business Day. Distributions on account of Claims in unimpaired Classes that are asserted in non-U.S. currency may, at the Debtors' discretion, be paid in the applicable non-U.S. currency. Distributions on account of Claims in all other Classes shall be converted to the equiva-

lent U.S. dollar value using the exchange rate for the applicable currency as published in The Wall Street Journal, National Edition, on the Petition Date.

2. Distributions on Account of Obligations of Multiple Debtors

For all purposes associated with distributions under the Plan, each Claim that has been asserted against multiple Debtors will be treated as a single Claim and shall result in a single distribution under the Plan.

3. Minimum Distributions

No fractional New Common Equity shall be distributed to a holder of an Allowed Claim on account of its Allowed Claim. When any distribution pursuant to the Plan would otherwise result in the issuance of a number of shares (or LLC interests or other such units) of New Common Equity that is not a whole number, the actual distribution of such New Common Equity shall be rounded as follows: (a) fractions of greater than one-half (½) units of New Common Equity shall be rounded to the next higher whole number and (b) fractions of one-half (½) or less of New Common Equity shall be rounded to the next lower whole number with no further payment on their account. The total number of authorized units of New Common Equity to be distributed to holders of Allowed Claims may be adjusted as necessary to account for the foregoing rounding.

Notwithstanding any other provision of the Plan, no Cash payment valued at less than $50.00, in the reasonable discretion of the Disbursing Agent and the Debtors or the Reorganized Debtors (as applicable), shall be made to a holder of an Allowed Claim on account of such Allowed Claim. Such Allowed Claims to which this limitation applies shall be discharged and its holder forever barred from asserting that Claim against the Reorganized Debtors or their property.

4. Setoff and Recoupment

The Debtors and the Reorganized Debtors may, but shall not be required to, set off against any Claim or Interest (for purposes of determining the Allowed amount of such Claim or Interest on which distribution shall be made), any claims of any nature whatsoever that the Debtors or the Reorganized Debtors may have against the holder of such Claim or Interest that have not been otherwise released, compromised or settled on or prior to the Effective Date (pursuant to the Plan or otherwise); *provided* that neither the failure to do so nor the Allowance of any Claim or Interest under this Plan shall constitute a waiver or release by the Debtors or the Reorganized Debtors of any such claim the Debtors or the Reorganized Debtors may have against the holder of such Claim or Interest.

5. No Postpetition Interest

Except as to the DIP Financing Claims and as required by the Bankruptcy Code, postpetition interest shall not accrue or be paid on any Claims or Interests, and no holder of a Claim or Interest shall be entitled to interest accruing on or after the Petition Date on any such Claim or Interest.

6. Allocation Between Principal and Accrued Interest

Except as otherwise provided in the Plan, the aggregate consideration paid to holders with respect to their Allowed Claims shall be treated pursuant to the Plan as allocated first to the principal amount of such Allowed Claims (to the extent thereof) and, thereafter, to the interest, if any, accrued through the Effective Date.

7. Single Satisfaction of Claims

Notwithstanding anything else contained in the Plan or Confirmation Order, in no case shall a distribution be made under the Plan on account of an Allowed Claim to the extent that the aggregate value of all property received or retained on account of such Allowed Claim (from whatever source) would exceed 100 percent of the underlying Allowed Claim.

D. DISTRIBUTIONS TO HOLDERS OF DISPUTED CLAIMS

Notwithstanding any other provision of the Plan (except as provided below), (a) no distributions will be made under the Plan on account of a Disputed Claim until such Claim becomes an Allowed Claim pursuant to a Final Order, if ever, and (b) except as otherwise agreed by the Debtors or the Reorganized Debtors, as applicable, no partial distributions with respect to a Disputed Claim will be made under the Plan until all disputes in connection with such Disputed Claim have been resolved by settlement or Final Order.

To the extent that a Disputed Claim ultimately becomes an Allowed Claim, any distributions under the Plan shall be made to the holder of such Allowed Claim in accordance with the provisions of the Plan on the next Interim Distribution Date, without any interest to be paid on account of such Claim.

Notwithstanding the foregoing or anything to the contrary herein, distributions on account of 2024 Unsecured Notes Claims, 2026 Notes Claims and 1L Notes Claims will be made on the Effective Date (or as soon thereafter as reasonably practicable in accordance with the distribution provisions set forth herein) in accordance with the Bankruptcy Court's rulings in the 2022 Financing Adversary Proceeding as of the Confirmation Date, including the Adversary Proceeding Decisions, notwithstanding that such rulings are not Final Orders as of the Confirmation Date and remain subject to the Appellate Litigation and any Potential Remedies Order. Such distributions (and the holders thereof, and each such holders' successors, transferees and assigns) will remain subject to the jurisdiction of the Bankruptcy Court (and any appellate court therefrom) and any Potential Remedies Order. For the avoidance of doubt, in no event shall the Plan (including the Plan Settlement), the Confirmation Order or any consent to or vote to accept the Plan be deemed (x) to be a determination by the Bankruptcy Court or an admission or waiver by the Debtors or any other Entity as to the status (including secured (or Secured) or unsecured status) of the 2024 Unsecured Notes, the 2026 Notes, the 1L Notes (including the New Money Claims) (or the 2024 Unsecured Notes Claims, the 2026 Notes Claims or the 1L Notes Claims on account thereof) or (y) to moot, waive, foreclose or otherwise impair any appeal (including any appeal by holders of 1L Notes Claims, 2026 Notes Claims and/or 2024 Unsecured Notes Claims) of the Bankruptcy Court's rulings in the 2022 Financing Adversary Proceeding (or alter, amend or otherwise limit any rights, claims or defenses that may or could be asserted by any Entity in connection with the

Appellate Litigation, irrespective of whether such rights, claims or defenses are provided or arise under the applicable agreements, applicable law, or otherwise) or any party pursuing any Potential Remedies Order. However, notwithstanding any other provision, no holder of a 1L Notes Claim, 2026 Notes Claim or 2024 Unsecured Notes Claims (and none of their Related Parties, including any successors, assigns and transferees of any distributions under the Plan) shall (individually or as a group) argue that (x) any Appellate Litigation is barred under the doctrine of equitable mootness or (y) any argument made in any Appellate Litigation by any party is barred, waived, or otherwise estopped as a result of that party's agreement or consent to or vote to accept the Plan; *provided*, that, this clause (y) is subject in all respects to the parties' agreement regarding Turnover and the applicability of a Potential Remedies Order as set forth in Article VII.F.

E. EXEMPTION FROM SECURITIES LAWS

1. Exemption for Distributions Under Plan

The offer, issuance, and distribution under the Plan of the New Common Equity shall be exempt, without further act or actions by any Entity, from registration under the Securities Act and any other applicable securities laws to the fullest extent permitted by section 1145 of the Bankruptcy Code, except with respect to an Entity that is an "underwriter" with respect to such securities, as that term is defined in section 1145(b) of the Bankruptcy Code. Subject to the transfer provisions, if any, and other applicable provisions set forth in the New Organizational Documents, these securities may be resold without registration under the Securities Act or other federal securities laws pursuant to the exemption provided by section 4(a)(1) of the Securities Act, unless the holder is an "underwriter" with respect to such securities, as that term is defined in section 1145(b) of the Bankruptcy Code. In addition, if the holder is not an "underwriter" with respect to such securities, as that term is defined in section 1145(b) of the Bankruptcy Code, but such holder is an "affiliate" (as defined in Rule 144(a)(1) under the Securities Act) of the issuer, such holder may resell such securities without registration pursuant to and in accordance with the applicable provisions of Rule 144 under the Securities Act (other than the holding period requirement in Rule 144(d) applicable to "restricted securities") or another available exemption under the Securities Act. In addition, such persons will also be entitled to resell such securities in transactions registered under the Securities Act following the effectiveness of an applicable registration statement, if one is filed with the SEC and becomes effective. Further, subject to the transfer provisions, if any, and other applicable provisions set forth in the New Organizational Documents, such section 1145 exempt securities generally may be resold without registration under state securities laws pursuant to various exemptions provided by the respective laws of the several states.

The offer, issuance, and distribution under the Plan of the New Notes shall be exempt, without further act or actions by any Entity, from registration under the Securities Act and any other applicable securities laws as a private placement pursuant to section 4(a)(2) of the Securities Act and/or the safe harbor of Regulation D promulgated thereunder. All New Notes issued pursuant to the exemption from registration set forth in section 4(a)(2) of the Securities Act and/or the safe harbor of Regulation D promulgated thereunder shall be considered "restricted securities" and may not be transferred except pursuant to an effective registration statement or under an available exemption from the registration requirements of the Securities Act, such as, under certain conditions, the resale provisions of Rule 144 or Rule 144A under the Securities Act, subject to, in

each case, the transfer provisions, if any, and other applicable provisions set forth in the New Notes Documents and the New Investment Documents, as applicable.

2. Exemption for Issuances to Underwriters

The offer, sale, issuance, and distribution under the Plan of any New Common Equity issued to an Entity that is an "underwriter" with respect to such securities, as that term is defined in section 1145(b) of the Bankruptcy Code, shall be exempt from registration under the Securities Act and any other applicable securities laws in reliance on the exemption from registration set forth in section 4(a)(2) under the Securities Act (and on applicable state law registration exemptions) and/or Regulation D promulgated thereunder (and on the preemption of state law registration requirements afforded thereby) or, solely to the extent such exemptions are not available, other available exemptions from registration under the Securities Act. Such securities will be considered "restricted securities" and may not be transferred except pursuant to an effective registration statement or under an available exemption from the registration requirements of the Securities Act, such as, under certain conditions, the resale provisions of Rule 144 under the Securities Act, subject to, in each case, the transfer provisions, if any, and other applicable provisions set forth in the New Organizational Documents.

F. Appellate Litigation, Potential Remedies Order and Legends

Notwithstanding anything to the contrary herein, in the event that any party obtains a Potential Remedies Order in connection with the Appellate Litigation, the New Common Equity and New Convertible Takeback Notes and the holders thereof (including their successors, assignees or transferees) shall be subject to, and required to comply with, such Potential Remedies Order. The New Common Equity and New Convertible Takeback Notes and each recipient of New Common Equity and/or New Convertible Takeback Notes issued on account of 1L Notes Claims or 2026 Notes Claims (including all successors, assigns and transferees of the initial recipients) shall remain subject to the jurisdiction of the Bankruptcy Court (and any appellate court therefrom). For the avoidance of doubt, the New Common Equity distributed on account of Claims in Class 7a shall not be subject to the Appellate Litigation or any Potential Remedies Order.

Nothing in this Plan, nor the references to, or definition of, Potential Remedies Order herein, shall (i) be construed as limiting, prejudicing, evidencing, advocating, or prescribing any particular remedy, and any determination on remedy shall be made exclusively by a court of competent jurisdiction or (ii) limit any party from seeking any other remedy or contesting any remedy (including a remedy effectuated through a Potential Remedies Order); provided, that: (x) it is expressly contemplated by this Plan and agreed by and among the 2024/2026 Appellate Litigation Parties and the First Lien Appellate Litigation Parties that Turnover is an available remedy to any court of competent jurisdiction and no party shall argue in any proceeding related to the Appellate Litigation that Turnover is not an available remedy; *provided* that, for the avoidance of doubt, such agreement shall not be construed as prescribing any particular remedy; (y) the 2024/2026 Appellate Litigation Parties and the First Lien Appellate Litigation Parties will not argue that any particular remedy is unavailable because it was not adequately disclosed or developed in the Plan, Definitive Documents, or the securities issued under the Plan; and (z) the 2024/2026 Appellate Litigation Parties and the First Lien Appellate Litigation Parties may urge

any court to consider tax implications with respect to any remedy, including with respect to any Potential Remedies Order (and such parties shall be entitled to obtain reasonable information from the Reorganized Debtors in furtherance of such arguments).

A Potential Remedies Order may be (i) requested by any Entity seeking to receive any portion of such Excess Distribution and (ii) effectuated (solely to the extent so ordered by the court), through a deemed transfer or turnover (without any action by the holders thereof) and reflected through an adjustment to any applicable register reflecting the ownership of New Common Equity and New Convertible Takeback Notes and/or the reissuance of any certificated securities, as applicable.

After entry of a Potential Remedies Order, the Reorganized Debtors or any agent for the Reorganized Debtors or the holders of New Common Equity or New Convertible Takeback Notes may seek further orders related to the Potential Remedies Order in order to effectuate such Potential Remedies Order and may take all steps necessary to effectuate such Potential Remedies Order, including instructing the registrar to reflect the ownership of New Common Equity and New Convertible Takeback Notes consistent with such Potential Remedies Order.

The Appellate Litigation Parties will receive the same class of securities as each other. The New Convertible Takeback Notes Documents and the New Organizational Documents shall provide that the New Convertible Takeback Notes and the New Common Equity, in each case, issued on account of 1L Notes Claims or 2026 Notes Claims (including New Common Equity issued on account of the conversion of any New Convertible Takeback Notes issued on account of 1L Notes Claims or 2026 Notes Claims) shall (a) be in registered / book-entry form only and contain the applicable restrictive legends set forth below identifying the Claims on account of which such New Convertible Takeback Notes or New Common Equity, as applicable, were issued on the Effective Date, (b) be subject to record-keeping to facilitate tracing through certificated or book-entry shares, (c) remain subject to the jurisdiction of the Bankruptcy Court (and any appellate court therefrom) and (d) be transferable with notice to the Reorganized Debtors but without any consent required by the holders thereof to transferees that (i) execute a written joinder or other agreement making such transferees subject to the terms and conditions of the Definitive Documents governing the New Common Equity and New Convertible Takeback Notes (including consent to the jurisdiction of the Bankruptcy Court) and (ii) satisfy the requirements set forth in the New Organizational Documents.

The New Notes issued pursuant to section 4(a)(2) of the Securities Act and/or the safe harbor of Regulation D promulgated thereunder, and certificates, as applicable, evidencing such New Notes will bear (or each book-entry position will be deemed to bear) a legend substantially in the form below:

THE SECURITIES REPRESENTED BY THIS CERTIFICATE HAVE NOT BEEN REGISTERED UNDER THE SECURITIES ACT OF 1933, AS AMENDED, OR APPLICABLE STATE SECURITIES LAWS, AND ACCORDINGLY THE SECURITIES REPRESENTED BY THIS CERTIFICATE MAY NOT BE OFFERED, SOLD OR OTHERWISE TRANSFERRED IN THE ABSENCE OF SUCH REGISTRATION OR AN APPLICABLE EXEMPTION THEREFROM.

The applicable New Organizational Documents evidencing the New Common Equity and the New Common Equity issued thereunder, and certificates, as applicable, evidencing such New Common Equity, in each case, will bear a legend substantially in the form below:

THE SECURITIES [DESCRIBED HEREIN] // [REPRESENTED BY THIS CERTIFICATE] HAVE BEEN ISSUED IN RELIANCE UPON AN EXEMPTION FROM THE REGISTRATION REQUIREMENTS OF SECTION 5 OF THE SECURITIES ACT OF 1933, AS AMENDED (THE "SECURITIES ACT") PROVIDED BY SECTION 1145 OF THE BANKRUPTCY CODE, 11 U.S.C. 1145 (THE "BANKRUPTCY CODE") OR IN THE CASE OF AN "UNDERWRITER," AS DEFINED IN SECTION 1145(B)(1) OF THE BANKRUPTCY CODE, ANOTHER EXEMPTION FROM THE REGISTRATION REQUIREMENTS OF SECTION 5 OF THE SECURITIES ACT. THESE SECURITIES MAY BE OFFERED, SOLD OR OTHERWISE TRANSFERRED WITHOUT REGISTRATION UNDER THE SECURITIES ACT; PROVIDED THAT THE HOLDER IS NOT DEEMED TO BE AN UNDERWRITER AS SUCH TERM IS DEFINED IN SECTION 1145(B)(1) OF THE BANKRUPTCY CODE. THE SECURITIES [DESCRIBED HEREIN] // [REPRESENTED BY THIS CERTIFICATE] HAVE NOT BEEN REGISTERED UNDER THE SECURITIES ACT OR ANY LOCAL OR STATE SECURITIES LAWS, AND TO THE EXTENT THE HOLDER OF SUCH UNITS IS AN "UNDERWRITER," AS DEFINED IN SECTION 1145(B)(1) OF THE BANKRUPTCY CODE, SUCH SECURITIES MAY NOT BE OFFERED, SOLD OR OTHERWISE TRANSFERRED IN THE ABSENCE OF SUCH REGISTRATION OR AN APPLICABLE EXEMPTION THEREFROM.

In addition, any New Convertible Takeback Notes and New Common Equity, and certificates, as applicable, evidencing such securities, issued on account of 2026 Notes Claims will bear a legend substantially in the form below:

POTENTIAL REMEDIES ORDER

THESE SECURITIES WERE DISTRIBUTED UNDER THE *FURTHER MODIFIED SECOND AMENDED JOINT CHAPTER 11 PLAN OF WESCO AIRCRAFT HOLDINGS, INC., ET AL.* ("THE CHAPTER 11 PLAN") IN THE CHAPTER 11 CASES FOR WESCO AIRCRAFT HOLDINGS, INC. AND ITS AFFILIATED DEBTORS IN THE U.S. BANKRUPTCY COURT FOR THE SOUTHERN DISTRICT OF TEXAS (CASE NO. 23-90611 (MI)) ON ACCOUNT OF 2026 NOTES CLAIMS (AS DEFINED IN THE CHAPTER 11 PLAN). THESE SECURITIES ARE SUBJECT TO THE TERMS OF THE CHAPTER 11 PLAN AND ANY APPELLATE LITIGATION, INCLUDING THE SUBJECT STANDING MOTION CLAIMS (AS DEFINED IN THE CHAPTER 11 PLAN), AND POTENTIAL REMEDIES ORDER (AS DEFINED IN THE CHAPTER 11 PLAN).

UPON THE ISSUANCE OF A POTENTIAL REMEDIES ORDER, THESE SECURITIES MAY, TO THE EXTENT REQUIRED BY SUCH ORDER, BE SUBJECT TO TURNOVER, RESCISSION, CANCELLATION OR ANY OTHER REMEDY, AND ANY SUCH REMEDY MAY ALTER THE ENTITLEMENT TO, OR THE VALUE OF THE INVESTMENT IN, THESE SECURITIES. A POTENTIAL REMEDIES ORDER, AND ANY REMEDY ORDERED IN CONNECTION THEREWITH, MAY BE EFFECTUATED WITHOUT ANY FURTHER ACTION BY THE HOLDER.

In addition, any New Convertible Takeback Notes and New Common Equity, and certificates, as applicable, evidencing such securities, issued on account of 1L Notes Claims will bear a legend substantially in the form below:

POTENTIAL REMEDIES ORDER

THESE SECURITIES WERE DISTRIBUTED UNDER THE *FURTHER MODIFIED SECOND AMENDED JOINT CHAPTER 11 PLAN OF WESCO AIRCRAFT HOLDINGS, INC., ET AL.* ("THE CHAPTER 11 PLAN") IN THE CHAPTER 11 CASES FOR WESCO AIRCRAFT HOLDINGS, INC. AND ITS AFFILIATED DEBTORS IN THE U.S. BANKRUPTCY COURT FOR THE SOUTHERN DISTRICT OF TEXAS (CASE NO. 23-90611 (MI)) ON ACCOUNT OF 1L NOTES CLAIMS (AS DEFINED IN THE CHAPTER 11 PLAN). THESE SECURITIES ARE SUBJECT TO THE TERMS OF THE CHAPTER 11 PLAN AND ANY APPELLATE LITIGATION, INCLUDING THE SUBJECT STANDING MOTION CLAIMS (AS DEFINED IN THE CHAPTER 11 PLAN), AND POTENTIAL REMEDIES ORDER (AS DEFINED IN THE CHAPTER 11 PLAN).

UPON THE ISSUANCE OF A POTENTIAL REMEDIES ORDER, THESE SECURITIES MAY, TO THE EXTENT REQUIRED BY SUCH ORDER, BE SUBJECT TO TURNOVER, RESCISSION, CANCELLATION OR ANY OTHER REMEDY, AND ANY SUCH REMEDY MAY ALTER THE ENTITLEMENT TO, OR THE VALUE OF THE INVESTMENT IN, THESE SECURITIES. A POTENTIAL REMEDIES ORDER, AND ANY REMEDY ORDERED IN CONNECTION THEREWITH, MAY BE EFFECTUATED WITHOUT ANY FURTHER ACTION BY THE HOLDER.

G. DTC

Should the Debtors (with the consent of the Required 1L Noteholders) or the Reorganized Debtors elect on or after the Effective Date to reflect any ownership of the New Common Equity and/or the New Notes through the facilities of DTC, the Reorganized Debtors need not provide any further evidence other than the Plan or the Confirmation Order with respect to the treatment of transfers, exercise, removal of restrictions, or conversion of New Common Equity and/or New Notes under applicable U.S. federal, state or local securities laws.

DTC shall be required to accept and conclusively rely upon the Plan and Confirmation Order in lieu of a legal opinion regarding whether the New Common Equity and/or the New Notes are exempt from registration and/or eligible for DTC book-entry delivery, settlement and depository services. Each Entity that becomes a holder of New Common Equity and/or New Notes indirectly through the facilities of DTC will be deemed bound by the terms and conditions of the applicable New Organizational Documents or New Notes Documents and shall be deemed to be a beneficial owner of New Common Equity and/or New Notes subject to the terms and conditions of the applicable New Organizational Documents and New Notes Documents.

Notwithstanding anything to the contrary in the Plan, no Entity (including, for the avoidance of doubt, DTC) may require a legal opinion regarding the validity of any transaction contemplated by the Plan, including, for the avoidance of doubt, whether the New Common Equity and/or

the New Notes are exempt from registration and/or eligible for DTC book-entry delivery, settlement and depository services.

For the avoidance of doubt, the New Convertible Takeback Notes and the New Common Equity issued on account of 1L Notes Claims and 2026 Notes Claims will initially be held in registered / book-entry form only and not through the facilities of DTC for so long as such securities bear a legend with respect to a Potential Remedies Order (unless the Reorganized Debtors elect otherwise).

H. Compliance with Tax Requirements

In connection with the Plan, to the extent applicable, the Reorganized Debtors and the Disbursing Agent shall comply with all tax withholding and reporting requirements imposed on them by any Governmental Unit, and all distributions pursuant to the Plan shall be subject to such withholding and reporting requirements. Notwithstanding any provision in the Plan to the contrary, the Reorganized Debtors and the Disbursing Agent shall be authorized to take all actions necessary or appropriate to comply with such withholding and reporting requirements, including withholding distributions pending receipt of information necessary to facilitate such distributions or establishing any other mechanisms they believe are reasonable and appropriate. The Reorganized Debtors reserve the right to allocate all distributions made under the Plan in compliance with all applicable wage garnishments, alimony, child support and other spousal awards, liens, and encumbrances. Notwithstanding the above, each holder of an Allowed Claim or Allowed Interest that is to receive a distribution under the Plan shall have the sole and exclusive responsibility for the satisfaction and payment of any tax obligations imposed on such holder by any Governmental Unit, including income, withholding, and other tax obligations, on account of such distribution. The Debtors have the right, but not the obligation, to not make a distribution until such holder has made arrangements satisfactory to any issuing or disbursing party for payment of any such tax obligations. The Debtors may require, as a condition to receipt of a distribution, that the holder of an Allowed Claim complete and return a Form W-8 or W-9 or similar form, as applicable to each such holder.

ARTICLE VIII.
Provisions Relating to Releases, Exculpations, and Injunctions

A. Compromise and Settlement

The Confirmation Order will constitute the Bankruptcy Court's approval of the settlements reflected in the Plan, including the Debtor Release and the Third-Party Release, and further, shall constitute the Bankruptcy Court's finding and determination that such settlements, including the Debtor Release and the Third-Party Release are (a) by conferring substantial benefits on the Debtors' Estates, an exercise of the Debtors' business judgment and in the best interests of the Debtors, their Estates, and all holders of Claims and Interests; (b) fair, equitable, and reasonable; (c) made in good faith; (d) in exchange for the good and valuable consideration and substantial contributions provided by the Released Parties; (e) an integral and non-severable element of the Plan and the transactions incorporated therein, and essential to the Confirmation and Consumma-

tion of the Plan; (f) given and made after due notice and opportunity for hearing; and (g) a bar to any Entity asserting any Released Claim. In addition, the allowance, classification, and treatment of any Allowed Claims of a Released Party take into account any Released Claim that may exist between the Debtors and any Released Party and, as of the Effective Date, any and all such Released Claims are settled, compromised, and released as set forth in the Plan. The Confirmation Order shall authorize and approve the releases of the Released Parties by all Entities and Persons of all the Released Claims that are satisfied, compromised, and settled pursuant to this Plan. Except as expressly set forth in the Plan (including the waiver and release of Released Preference Actions as set forth in Article IV.G), nothing in the Plan shall compromise or settle, in any way whatsoever, (x) any Causes of Action against any Excluded Party or any other Entity that is not a Released Party; (y) any Causes of Action that are preserved pursuant to Article IV.G; or (z) any Causes of Action included on the Schedule of Retained Cause of Action.

In accordance with the provisions of the Plan, and pursuant to Bankruptcy Rule 9019, without any further notice to, or action, order, or approval of, the Bankruptcy Court, after the Effective Date, the applicable Reorganized Debtors may, subject to the rights of the General Unsecured Claims Observer (to the extent applicable), compromise and settle (1) Claims (including Causes of Action) against and Interests in the Debtors not previously Allowed (if any) and (2) claims (including Causes of Action) held by the Reorganized Debtors against other Entities.

Notwithstanding anything to the contrary in the foregoing, the settlement and release of the Subject Standing Motion Claims in the 2024/2026 Holders' Standing Motion shall remain subject to Article IV.A.

B. DISCHARGE OF CLAIMS AND TERMINATION OF INTERESTS

The discharge provisions set forth in this Article VIII.B are binding on all Persons and Entities, and are enforceable through the injunction provisions set forth below at Article VIII.G.

Except as otherwise provided in the Plan, effective as of the Effective Date of each applicable Debtor: (a) the rights afforded in the Plan and the treatment of all Claims and Interests shall be in exchange for and in complete satisfaction, discharge, and release of all claims and interests of any nature whatsoever, including any interest accrued on such claims from and after the Petition Date, against the applicable Debtors or any of their assets, property, or estates; (b) the Plan shall bind all holders of Claims against and Interests in the Debtors, notwithstanding whether any such holders failed to vote to accept or reject the Plan or voted to reject the Plan; (c) all Claims and Interests shall be satisfied, discharged, and released in full, and the Debtors' liability with respect thereto shall be extinguished completely, including any liability of the kind specified under section 502(g) of the Bankruptcy Code; and (d) all Entities shall be precluded from asserting against the Debtors, the Debtors' Estates, the applicable Reorganized Debtors, their successors and assigns and their assets and properties any other Claims or Interests based upon any documents, instruments, or any act or omission, transaction, or other activity of any kind or nature that occurred before the Effective Date.

C. RELEASE OF LIENS

The lien release provisions set forth in this Article VIII.C are binding on all Persons and Entities, and are enforceable through the injunction provisions set forth below at Article VIII.G.

Except as otherwise expressly provided in the Plan, or in any contract, instrument, release, or other agreement or document that is created, amended, ratified, entered into, or Reinstated pursuant to the Plan (including the New Debt Documents), on the Effective Date, concurrently with the applicable distributions made pursuant to the Plan and the effectiveness of the New Debt Documents, and without any further approval or order of the Bankruptcy Court and without any action or filing being required to be made by the Debtors:

1. all mortgages, deeds of trust, Liens, pledges, or other security interests against any property of the Estates shall be fully released and discharged, and all of the right, title, and interest of any holder of such mortgages, deeds of trust, Liens, pledges, or other security interests shall revert to the Reorganized Debtors and each of their successors and assigns,

2. the DIP Agent and the Prepetition Agents shall be directed (as if directed by the applicable percentage of lenders and/or noteholders required under the DIP Documents and the Prepetition Debt Documents) to release any such mortgages, deeds of trust, Liens, pledges, or other security interests held by such holder and to take such actions as may be requested by the Reorganized Debtors, the New Revolver Facility Agent or the New Notes Indenture Trustees to evidence the release of such mortgages, deeds of trust, Liens, pledges, or other security interests, including the execution, delivery, and filing or recording of any related releases or discharges as may be requested by the Reorganized Debtors, the New Revolver Facility Agent or the New Notes Indenture Trustees, or as may be required in order to effectuate the foregoing, in each case, at the Reorganized Debtors' cost and expense, and

3. the Reorganized Debtors (and any of their respective agents, attorneys, or designees) shall be authorized to execute and file on behalf of creditors Form UCC-3 termination statements, intellectual property assignments, mortgage or deed of trust releases, or such other forms or release documents in any jurisdiction as may be necessary or appropriate to evidence such releases and implement the provisions of this Article VIII.C, including, for the avoidance of doubt, with respect to the DIP Notes.

The presentation or filing of the Confirmation Order to or with any federal, state, local or non-U.S. agency or department shall constitute good and sufficient evidence of, but shall not be required to effect, the termination of such mortgages, deeds of trust, Liens, pledges, or other security interests.

D. RELEASES BY THE DEBTORS

Pursuant to section 1123(b) of the Bankruptcy Code, and subject to Article IV.A., for good and valuable consideration, as of the Effective Date, each of the Released Parties shall be

expressly, absolutely, unconditionally, irrevocably, generally, individually, and collectively, released, acquitted, and discharged by the Debtors, the Reorganized Debtors, and each of their Estates from any and all Causes of Action, including any derivative Causes of Action asserted or assertable by or on behalf of a Debtor, Reorganized Debtor, or any of their Estates (including, for the avoidance of doubt, all Causes of Action identified in the Standing Motions), that any Debtor, Reorganized Debtor, or any of their Estates would have been legally entitled to assert in its own right (whether individually or collectively) or on behalf of the holder of any Claim or Interest or other Entity, whether known or unknown, foreseen or unforeseen, asserted or unasserted, matured or unmatured, existing or hereafter arising, in law, equity, contract, tort, or otherwise that the Debtors, the Reorganized Debtors, or their Estates (whether individually or collectively) ever had, now have, or thereafter can, shall, or may have, based on or relating to, or in any manner arising from, in whole or in part: (a) the Debtors, the Debtors' in- or out-of-court restructuring efforts, intercompany transactions (except to the extent the Debtors or Reorganized Debtors retain Intercompany Claims for accounting or tax purposes), the Chapter 11 Cases, the purchase, sale, or rescission of any security of the Debtors, the Plan Settlement, the formulation, preparation, dissemination, negotiation, or filing of the Restructuring Support Agreement, the Definitive Documents, the DIP Financing, the New Notes, the New Revolver Facility, the New Common Equity, the Disclosure Statement, or the Plan, including the Plan Supplement; (b) any Restructuring Transaction, contract, instrument, release, or other agreement or document (including any legal opinion requested by any Entity regarding any transaction, contract, instrument, document, or other agreement contemplated by the Plan or the reliance by any Released Party on the Plan or the Confirmation Order in lieu of such legal opinion) created or entered into in connection with the Restructuring Support Agreement, the Definitive Documents, the DIP Financing, the use of cash collateral authorized under the DIP Orders and the adequate protection granted in connection therewith, the New Notes, the New Revolver Facility, the New Common Equity, the Disclosure Statement, or the Plan, including the Plan Supplement; (c) the business or contractual arrangements between any Debtor and any Released Party, whether before or during the Debtors' restructuring, or the restructuring of Claims and Interests before or during the Chapter 11 Cases; (d) the assumption, rejection, or amendment of any Executory Contract and/or Unexpired Lease; (e) the subject matter of, or the transactions or events giving rise to, any Claim or Interest that is affected through the Restructuring (including pursuant to the Plan) or classified in the Plan; (f) the filing or administration of the Chapter 11 Cases, the pursuit of Confirmation, the pursuit of Consummation, the administration and implementation of the Plan, including the issuance or distribution of securities pursuant to the Plan, or the distribution of property under the Plan or any other related agreement; (g) the 2022 Financing Transactions, the Financing Litigation or the settlement thereof, including pursuant to the Plan Settlement; or (h) any other act or omission, transaction, agreement, event, or other occurrence taking place on or before the Effective Date arising from or relating to any of the foregoing, including the 1L Indenture, 1.25L Indenture, 2024 Unsecured Indenture, 2026 Indenture, 2027 Unsecured Notes Indenture, the PIK Notes Indenture, or the ABL Credit Agreement and including any amendments to the foregoing and all matters relating thereto.

Notwithstanding anything to the contrary in the foregoing, the releases set forth above shall not release, and the Reorganized Debtors shall retain, (a) to the extent that any Causes of Action against the Debtors are not released or discharged pursuant to the Plan, any rights of the Debtors to assert any and all counterclaims, crossclaims, offsets, indemnities, claims for contribution, defenses, and similar claims in response to such Causes of Action, (b) any Cause of Action set

forth in the Schedule of Retained Causes of Action, (c) any Cause of Action unknown to the Debtors as of the Effective Date that arises out of actual fraud, or gross negligence of an Entity other than a Debtor, (d) any Cause of Action against any Excluded Party, (e) any post-Effective Date obligations of any Entity under the Plan, any Restructuring Transaction, any Definitive Document (including those set forth in the Plan Supplement), or other document, instrument or agreement executed to implement the Plan, (f) any Cause of Action that is of a commercial nature and arising in the ordinary course of business, such as accounts receivable and accounts payable on account of goods and services being performed, (g) any Cause of Action arising from any obligations owed to the Debtors pursuant to an Executory Contract and/or Unexpired Lease that is not otherwise rejected by the Debtors pursuant to section 365 of the Bankruptcy Code before, after, or as of the Effective Date, (h) any Cause of Action against a holder of a Disputed Claim to the extent necessary to administer and resolve such Disputed Claim solely in accordance with this Plan, (i) only in the event the 2024/2026 Appellate Litigation Parties are granted derivative standing in accordance with Article IV.A.2, the Subject Standing Motion Claims for which such derivative standing is granted; *provided* that, for the avoidance of doubt, nothing in this Plan shall result in the Debtors being deemed to have abandoned such Causes of Action; and (j) any Causes of Action against the 2024/2026 Appellate Litigation Parties that have been asserted, raised or otherwise litigated in the Financing Litigation Proceedings.

Nothing in this Article VIII.D. is intended to waive, limit, or otherwise alter the res judicata, collateral estoppel or other issue or claim preclusion effect of the 2022 Financing Adversary Proceeding, nor does anything in this Article VIII.D waive, limit or otherwise alter in any way any potential remedy resulting from or related to the Appellate Litigation, including any Potential Remedies Order, and no release of any Cause of Action shall in any way prejudice, waive, limit, or impair any argument, position, or defense in the Appellate Litigation.

E. RELEASES BY HOLDERS OF CLAIMS (THIRD-PARTY RELEASE)

The release provisions set forth in this Article VIII.E are binding on all Releasing Parties, as defined herein, and are enforceable through the injunction provisions set forth below at Article VIII.G.

Holders of Claims or Interests in the Voting Classes should refer to Sections IV.F.4 and V.D.4 of the Disclosure Statement, dated September 5, 2024, for further information regarding these release provisions, including instructions to opt out from being a Releasing Party.

As of the Effective Date (subject only to Article IV.A.2), each of the Releasing Parties (other than the Debtors) shall be deemed to have expressly, absolutely, unconditionally, irrevocably, generally, individually, and collectively, released, acquitted, and discharged each of the Released Parties from any and all Causes of Action, including any derivative Causes of Action asserted or assertable by or on behalf of a Debtor, Reorganized Debtor, or any of their Estates, and any Causes of Action asserted or assertable by or on behalf of the holder of any Claim or Interest or other Entity, whether known or unknown, foreseen or unforeseen, asserted or unasserted, matured or unmatured, existing or hereafter arising, in law, equity,

contract, tort, or otherwise that the Releasing Parties (whether individually or collectively) ever had, now have, or thereafter can, shall, or may have, based on or relating to, or in any manner arising from, in whole or in part: (a) the Debtors, the Debtors' in- or out-of-court restructuring efforts, intercompany transactions, the Chapter 11 Cases, the purchase, sale, or rescission of any security of the Debtors, the Plan Settlement, the formulation, preparation, dissemination, negotiation, or filing of the Restructuring Support Agreement, the Definitive Documents, the DIP Financing, the New Notes, the New Revolver Facility, the New Common Equity, the Disclosure Statement, or the Plan, including the Plan Supplement; (b) any Restructuring Transaction, contract, instrument, release, or other agreement or document (including any legal opinion requested by any Entity regarding any transaction, contract, instrument, document, or other agreement contemplated by the Plan or the reliance by any Released Party on the Plan or the Confirmation Order in lieu of such legal opinion) created or entered into in connection with the Restructuring Support Agreement, the Definitive Documents, the DIP Financing, the use of cash collateral authorized under the DIP Orders and the adequate protection granted in connection therewith, the New Notes, the New Revolver Facility, the New Common Equity, the Disclosure Statement, or the Plan, including the Plan Supplement; (c) the business or contractual arrangements between any Debtor and any Released Party, whether before or during the Debtors' restructuring, or the restructuring of Claims and Interests before or during the Chapter 11 Cases; (d) the assumption, rejection, or amendment of any Executory Contract and/or Unexpired Lease; (e) the subject matter of, or the transactions or events giving rise to, any Claim or Interest that is affected through the Restructuring (including pursuant to the Plan) or classified in the Plan; (f) the filing or administration of the Chapter 11 Cases, the pursuit of Confirmation, the pursuit of Consummation, the administration and implementation of the Plan, including the issuance or distribution of securities pursuant to the Plan, or the distribution of property under the Plan or any other related agreement; (g) the 2022 Financing Transactions, the Financing Litigation or the settlement thereof, including pursuant to the Plan Settlement; or (h) any other act or omission, transaction, agreement, event, or other occurrence taking place on or before the Effective Date arising from or relating to any of the foregoing, including the 1L Indenture, 1.25L Indenture, 2024 Unsecured Indenture, 2026 Indenture, 2027 Unsecured Notes Indenture, the PIK Notes Indenture, or the ABL Credit Agreement and including any amendments to the foregoing and all matters relating thereto (collectively, the "*Covered Released Matters*").

Notwithstanding anything to the contrary in the foregoing, the releases set forth above shall not release (a) to the extent that any Causes of Action against any Releasing Party are not released or discharged pursuant to the Plan, any rights of such Releasing Party to assert any and all counterclaims, crossclaims, offsets, indemnities, claims for contribution, defenses, and similar claims in response to such Causes of Action (*provided* that, except as set forth in Article V.D.2, no such counterclaims, crossclaims, offsets, indemnities, claims for contribution, defenses, or similar claims may be asserted against the Debtors, or the Reorganized Debtors or any Released Party to the extent such claims have been released or discharged pursuant to the Plan (subject to Article IV.A.2)), (b) any Cause of Action (other than any Cause of Action against the Debtors, the Reorganized Debtors, or any Related Party of the Reorganized Debtors) unknown to such Releasing Party as of the Effective Date that arises out of actual fraud, or gross negligence of an Entity other than such Releasing Party, (c) any Cause of Action against any Excluded Party, (d) any post-Effective Date obligations of any

Entity under the Plan, any Restructuring Transaction, any Definitive Document (including those set forth in the Plan Supplement), or other document, instrument or agreement executed to implement the Plan, (e) the right of any Releasing Party to receive any distribution under the Plan or payment of any Cure Claim, (f) any Cause of Action under or relating to any cooperation agreement entered by and between (i) (x) Pacific Investment Management Company LLC, or a subsidiary thereof, (y) Silver Point Capital, L.P., or a subsidiary thereof and/or (z) funds and/or accounts, or subsidiaries of funds and/or accounts, managed, advised or controlled by Entities identified in the foregoing clause (x) or (y) and (ii) any other parties who were (or were investment advisors or managers for) beneficial owners or purported beneficial owners of 2024 Unsecured Notes and/or 2026 Notes at the time of such agreement, (g) any Cause of Action (other than any Subject Standing Motion Claim as set forth in clause (h) of this paragraph, or other Cause of Action released by the Debtors or their Estates) between the parties to the 2022 Financing Adversary Proceeding asserted, raised, litigated, or otherwise preserved in the 2022 Financing Adversary Proceeding, including as such asserted, raised, litigated, or otherwise preserved Causes of Action may be asserted in the Appellate Litigation, or (h) only in the event the 2024/2026 Appellate Litigation Parties are granted derivative standing or found to have direct standing as to any Subject Standing Motion Claims in accordance with Article IV.A.2 or, with respect to the 2024/2026 Holders' Equitable Lien Claim and 2024/2026 Holders' Equitable Subordination Claim, in connection with an appeal of the Adversary Proceeding Decisions in the Appellate Litigation, any such Subject Standing Motion Claim for which the 2024/2026 Appellate Litigation Parties are found to have standing to assert; provided further, that, for the avoidance of doubt, nothing in this Plan shall (i) result in the Debtors being deemed to have abandoned any Causes of Action, or (ii) be deemed to impair, release, waive or limit in any way the Tortious Interference Claim (or any remedy associated with such Cause of Action) or any Cause of Action asserted or assertable in response thereto.

Nothing in this Article VIII.E. is intended to waive, limit, or otherwise alter the res judicata, collateral estoppel or other issue or claim preclusion effect of the 2022 Financing Adversary Proceeding, nor does anything in this Article VIII.E waive, limit or otherwise alter in any way any potential remedy resulting from or related to the Appellate Litigation, including any Potential Remedies Order, and no release of any Cause of Action shall in any way prejudice, waive, limit, or impair any argument, position, or defense in the Appellate Litigation.

For the avoidance of doubt, Langur Maize shall be deemed to have opted out of the Third-Party Release and shall not be Releasing Parties or Released Parties.

F. EXCULPATION

The exculpation provisions set forth in this Article VIII.F are binding on all Persons and Entities, and are enforceable through the injunction provisions set forth below at Article VIII.G.

Without affecting or limiting the releases set forth in Article VIII.D and Article VIII.E, and notwithstanding anything in the Plan to the contrary, to the fullest extent permitted by applicable law, no Exculpated Party shall have or incur, and each Exculpated Party shall be released and

exculpated from, any claim or Cause of Action arising during the period from the Petition Date to the Effective Date (and following the Effective Date solely with respect to any issuance or distribution of securities, the distribution of any property, or the implementation of the Restructuring, each pursuant to and in accordance with the Plan) in connection with or arising out of the administration of the Chapter 11 Cases; the negotiation and pursuit of the DIP Financing; the Restructuring Support Agreement; the New Notes; the New Revolver Facility; the Plan (including the Plan Supplement); the Disclosure Statement; the Financing Litigation; the Restructuring Transactions; the solicitation of votes for, or confirmation of the Plan; any settlement or other acts approved by the Bankruptcy Court; the funding of the Plan; Consummation of the Plan; the administration and implementation of the Plan or the property to be distributed under the Plan; the issuance or distribution of securities under or in connection with the Plan; the issuance, distribution, purchase, sale, or rescission of the purchase or sale of any security of the Debtors or the Reorganized Debtors under or in connection with the Plan; or the transactions in furtherance of any of the foregoing (collectively, the "*Covered Exculpation Matters*"); *provided* that the foregoing shall not be deemed to release, affect, or limit any post-Effective Date rights or obligations of the Exculpated Parties under the Plan (including the Plan Supplement), the New Financing, any Restructuring Transaction, or any Definitive Document, or other document, instrument, or agreement executed to implement the Plan.

Each Exculpated Party shall be entitled in all respects to rely reasonably (and to have relied reasonably) on the advice of counsel with respect to the Exculpated Party's duties and responsibilities. The Exculpated Parties have, and upon implementation of the Plan, shall be deemed to have, participated in good faith and in compliance with the applicable laws with regard to the solicitation of, and distribution of, consideration pursuant to the Plan and, therefore, are not, and on account of such distributions shall not be, liable at any time for the violation of any applicable law, rule, or regulation governing the solicitation of acceptances or rejections of the Plan or such distributions made pursuant to the Plan. This exculpation shall be in addition to, and not in limitation of, all other releases, indemnities, exculpations, and any other applicable laws, rules, or regulations protecting such Exculpated Parties from liability.

The exculpations set forth in this Article VIII.F do not apply to any Causes of Action arising out of or relating to any act or omission of an Exculpated Party that is determined by a Final Order of a court of competent jurisdiction to have constituted gross negligence, willful misconduct, or actual fraud on the part of the Exculpated Party.

G. INJUNCTIONS

The injunctions set forth in this Article VIII.G are binding on all Persons and Entities, and enjoin certain conduct not otherwise enjoined under the Bankruptcy Code.

Upon entry of the Confirmation Order, all Persons and Entities shall be ENJOINED from taking any actions to interfere with the implementation or consummation of the Plan, or the vesting of the Estates' assets in, and the enjoyment of such assets by, the Reorganized Debtors pursuant to this Plan.

Except as otherwise expressly provided in this Plan or in the Confirmation Order, all Persons and Entities are permanently ENJOINED, from and after the Effective Date, from commencing or continuing any action, the employment of process, or any other act, to pursue, collect, recover or offset any Claim, Interest, debt, obligation or Cause of Action that has been extinguished, discharged, released or made subject to exculpation under this Plan (the "*Covered Matters*"), whether against the Debtors, the Reorganized Debtors, (solely with respect to the Releasing Parties) the Released Parties, or the Exculpated Parties (the "*Covered Entities*"). The acts enjoined by the foregoing injunction include any act to:

1. **enforce, attach, collect, or recover by any manner or means any judgment, award, decree, or order against a Covered Entity or any of the property or interests in property of a Covered Entity on account of or in connection with or with respect to any Covered Matter;**

2. **create, renew, perfect, or enforce any lien or encumbrance of any kind against a Covered Entity or any of the property or interests in property of a Covered Entity on account of or in connection with or with respect to any Covered Matter; or**

3. **assert any right of setoff, subrogation, or recoupment of any kind against any obligation due from a Covered Entity or from any of the property or interests in property of a Covered Entity on account of or in connection with or with respect to any Covered Matter, unless the Person or Entity holding such setoff, subrogation or recoupment right has asserted such a right and has expressly stated its intent to preserve its right in a document filed with the Bankruptcy Court and served on the Debtors and the applicable Covered Entity no later than the earlier of (x) 28 calendar days after entry of the Confirmation Order and (y) the Effective Date.**

Without limiting the generality of the foregoing, no Entity shall treat, or cause any other Entity to treat, any stock (within the meaning of Section 382(g)(4)(D) of the Internal Revenue Code of 1986, as amended) of any Debtor held by any 50-Percent Shareholder as "becoming worthless" (within the meaning of Section 382(g)(4)(D) of the Internal Revenue Code of 1986, as amended), with respect to any taxable year ending prior to the Effective Date.

With respect to any Covered Entity, no Entity or Person may commence or continue any action, employ any process, or take any other act to pursue, collect, recover or offset any Claim, Interest, debt, obligation, or Cause of Action relating or reasonably likely to relate to any act or omission in connection with, relating to, or arising out of a Covered Released Matter, Covered Matter, or Covered Exculpation Matter (including one that alleges the actual fraud, gross negligence, or willful misconduct of a Covered Entity), unless expressly authorized by the Bankruptcy Court after (1) it determines that, after notice and a hearing, such Claim, Interest, debt, obligation, or Cause of Action is colorable and (2) it specifically authorizes such Entity or Person to bring such Claim or Cause of Action; *provided, however*, that, for the avoidance of doubt, nothing in this paragraph requires, precludes, and/or prohibits an Insurer to or from administering, handling, defending, settling and/or paying claims covered by any Insurance Policies in accordance with and subject to the terms and

conditions of such Insurance Policies and/or applicable non-bankruptcy law. The Bankruptcy Court shall have sole and exclusive jurisdiction to determine whether any such Claim, Interest, debt, obligation, or Cause of Action is colorable and, only to the extent legally permissible and as provided for in Article XI, shall have jurisdiction to adjudicate such underlying colorable Claim, Interest, debt, obligation, or Cause of Action. Notwithstanding the foregoing, this paragraph shall not apply to the Langur Maize Retained Causes of Action.

Notwithstanding anything to the contrary in the foregoing, the injunction does not enjoin (1) the parties to the Appellate Litigation from prosecuting or defending the Appellate Litigation (other than the 2024/2026 Holders' Standing Motion), (2) the 2024/2026 Appellate Litigation Parties from prosecuting the 2024/2026 Holders' Standing Motion solely in accordance with Article IV.A. or any party from opposing the 2024/2026 Holders' Standing Motion, or (3) any Entity from prosecuting any action to enforce the terms of the Plan, the Confirmation Order, any Potential Remedies Order, any other Definitive Document, or other document, instrument, or agreement executed to implement this Plan, the Confirmation Order or any other Definitive Document. The injunctions set forth in this Article VIII.G shall extend to any successors of the Debtors, the Reorganized Debtors, the Released Parties, the Exculpated Parties and all of their respective property and interests in property.

H. Subordination Rights

The classification and manner of satisfying all Claims and Interests under the Plan take into consideration all subordination rights, whether arising under general principles of equitable subordination, contract, section 510(c) of the Bankruptcy Code, or otherwise, that a holder of a Claim or Interest may have against other Claim or Interest holders with respect to any distribution made pursuant to the Plan. Except as provided in the Plan (including, for the avoidance of doubt, Article IV.A.2), all subordination rights that a holder of a Claim may have with respect to any distribution to be made pursuant to the Plan shall be discharged and terminated, and all actions related to the enforcement of such subordination rights shall be permanently enjoined.

ARTICLE IX.
Conditions to Effective Date

A. The Conditions

These are the conditions to each Debtor's Effective Date, which must be satisfied or waived in accordance with Article IX.B at or before Consummation of the Plan:

1. the Final DIP Order shall be in full force and effect, and there shall be no default or event of default existing under the DIP Notes; *provided*, that, in connection with the 2024/2026 Holders' Standing Motion as set forth in Article IV.A.2, all arguments are preserved with respect to the impact of the DIP Orders and the pending *Motion and Reservation of Rights of the 2024/2026 Noteholder Group for Reconsideration of the Final DIP Order* [Dkt. No. 1890], as existed immediately prior to confirmation of the Plan;

2. the Bankruptcy Court shall have entered the Confirmation Order and any other order required to approve any Definitive Document, which shall be Final Orders and in form and substance (a) acceptable to the Debtors, (b) acceptable to the Required 1L Noteholders and the Required 2026 Noteholders, and (c) consistent with the Specified Creditor Consent Rights (solely to the extent applicable);

3. all governmental and regulatory approvals, consents, authorizations, rulings, or other documents that are necessary to implement and effectuate the Plan, including those that are legally required for the consummation of the Restructuring (including, for the avoidance of doubt, any approvals required in connection with the transfer, change of control, or assignment of permits and licenses held by the applicable Debtor, unless such permits or licenses are abandoned), shall have been obtained, not be subject to unfulfilled conditions, and be in full force and effect, and all applicable waiting periods under the Hart-Scott-Rodino Antitrust Improvements Act of 1976 (as amended) or applicable review periods under non-U.S. antitrust law shall have expired;

4. the final version of the Plan, including all schedules, supplements, and exhibits thereto, including in the Plan Supplement (including all documents contained therein), shall be in form and substance (a) acceptable to the Debtors, the Required 1L Noteholders (other than with respect to the list of member(s) of the New Board to be appointed by the members of the 2024/2026 Noteholder Group), and the Required 2026 Noteholders (other than with respect to (i) the list of members of the New Board to be appointed by the First Lien Noteholder Group, (ii) the New Revolver Facility Credit Agreement, (iii) the Schedule of Rejected Executory Contracts and Unexpired Leases and (iv) the Schedule of Assumed Executory Contracts and Unexpired Leases), (b) consistent with the Specified Creditor Consent Rights (solely to the extent applicable), and (c) otherwise consistent with the consent rights set forth in this Plan;

5. all Definitive Documents (including all documents in the Plan Supplement) to be executed, delivered, assumed, or performed upon or in connection with Consummation shall have been (or shall, contemporaneously with the occurrence of the Effective Date, be) (a) executed and in full force and effect, delivered, assumed, or performed, as the case may be, and in form and substance (i) consistent with the Specified Creditor Consent Rights (solely to the extent applicable), (ii) acceptable to the Required 1L Noteholders, and (iii) otherwise consistent with the consent rights set forth in this Plan, including the consent rights of the Required 2026 Noteholders, as applicable (b) to the extent required, filed with the applicable Governmental Units in accordance with applicable law; and (c) any conditions precedent contained in such documents shall have been satisfied or waived in accordance with the terms thereof, except with respect to such conditions that by their terms shall be satisfied substantially contemporaneously with or after Consummation of the Plan;

6. the Debtors shall have made commercially reasonable efforts to offer full payment of critical vendor claims under the Critical Vendor Order to any person previously identified as an eligible critical vendor that has not yet executed a vendor payment

agreement pursuant to the Critical Vendor Order; *provided*, that the Debtors shall be under no obligation to offer or make any payments under the Critical Vendor Order beyond the "Payment Cap" set forth in the Critical Vendor Order as originally entered or to offer or make any payments that do not comply with the terms of the Critical Vendor Order, and shall be under no obligation to offer or make any payments to any vendor that does not execute a vendor payment agreement in substantially the form attached to the Critical Vendor Order;

7. there shall not be in effect any (a) order, opinion, ruling, or other decision entered by any court or other Governmental Unit or (b) U.S. or other applicable law staying, restraining, enjoining, prohibiting, or otherwise making illegal the implementation of any of the transactions contemplated by the Plan;

8. all financing necessary for the Plan shall have been obtained, and any documents related thereto, including the New Debt Documents, shall have been executed, delivered, and be in full force and effect (with all conditions precedent thereto having been satisfied or waived, except with respect to such conditions that by their terms shall be satisfied contemporaneously with or after Consummation of the Plan);

9. all conditions to the issuance of the New Common Equity under the Plan shall have occurred;

10. the Restructuring Transactions shall have been (or shall, contemporaneously with the occurrence of the Effective Date, be) implemented in a manner acceptable to the Required 1L Noteholders and the Required 2026 Noteholders and consistent in all material respects with the Plan and in all respects with the Specified Creditor Consent Rights and the Committee Stipulation;

11. the Debtors shall have paid in full in Cash all Restructuring Expenses incurred, or estimated in good faith to be incurred, through the Effective Date, in accordance with and subject to Article II.B;

12. the Professional Fee Escrow Account shall have been established and funded in full, in Cash, in accordance with, and subject to Article II.C;

13. [reserved];

14. [reserved];

15. the Bankruptcy Court shall have entered an order, which order may be the Confirmation Order, approving the Plan Settlement (including the settlement and release in accordance with Article VIII.D of the Plan of all Causes of Action against the Released Parties, including Causes of Action related to the 2022 Financing Adversary Proceeding, assertable by or on behalf of the Debtors or their Estates); *provided*, that, the release of such claims shall be subject to Article IV.A.2; and

16. (a) the New Investment Documents shall have been entered into, shall not have been terminated and shall be in full force and effect; (b) the Debtors and the New Investors shall be in compliance therewith; and (c) the consummation of the New Investment shall have occurred.

B. Waiver of Conditions

The conditions to the Effective Date set forth in this Article IX may be waived, without notice, leave, or order of the Bankruptcy Court, only by the Debtors with the consent of the Required 1L Noteholders and in a manner consistent with the Specified Creditor Consent Rights (solely to the extent applicable); *provided* that (a) condition 11 may be waived by the Debtors with, and only with, the consent of the applicable Restructuring Professional(s), (b) condition 12 may be waived by, and only by, the Debtors and the Committee, and (c) conditions 2, 3, 4, 5, 7, 8, 9, 10, 11, 15, and 16 may be waived by the Debtors with the consent of the Required 2026 Noteholders and the Required 1L Noteholders. If any such condition precedent is waived pursuant to this section and the Effective Date occurs, the Debtors shall be estopped from withdrawing such waiver after the Effective Date. If the Plan is confirmed for fewer than all of the Debtors, only the conditions applicable to the Debtor or Debtors for which the Plan is confirmed must be satisfied or waived for the Effective Date to occur with respect to such Debtors.

ARTICLE X.
Modification, Revocation or Withdrawal of Plan

A. Modification and Amendments

The Debtors reserve the right to (a) modify the Plan, whether such modification is material or immaterial, with the consent of the Required 1L Noteholders and the Required 2026 Noteholders, and in a manner consistent with the Specified Creditor Consent Rights (solely to the extent applicable) and (b) seek Confirmation consistent with the Bankruptcy Code. Subject to those restrictions on modifications set forth in the Plan and the requirements of section 1127 of the Bankruptcy Code, Bankruptcy Rule 3019, and, to the extent applicable, sections 1122, 1123, and 1125 of the Bankruptcy Code, each Debtor expressly reserves its respective rights to revoke or withdraw, or to alter, amend, or modify the Plan with respect to such Debtor, one or more times, after Confirmation, and, to the extent necessary may initiate proceedings in the Bankruptcy Court to so alter, amend, or modify the Plan, or remedy any defect or omission, or reconcile any inconsistencies in the Plan, the Disclosure Statement, or the Confirmation Order, in such matters as may be necessary to carry out the purposes and intent of the Plan, with the consent of the Required 1L Noteholders and the Required 2026 Noteholders and in a manner consistent with the Specified Creditor Consent Rights (solely to the extent applicable).

After the Confirmation Date, but before the Effective Date, the Debtors may make appropriate technical adjustments and modifications to this Plan (including the Plan Supplement) without further order or approval of the Bankruptcy Court, provided that such technical adjust-

ments and modifications do not adversely affect the treatment of holders of Allowed Claims or Allowed Interests under this Plan.

B. Effect of Confirmation on Modifications

Entry of a Confirmation Order shall mean that all modifications or amendments to the Plan since its solicitation are approved pursuant to section 1127(a) of the Bankruptcy Code and do not require additional disclosure or re-solicitation under Bankruptcy Rule 3019.

C. Revocation or Withdrawal

The Debtors reserve the right to revoke or withdraw the Plan, in consultation with the Committee, with respect to any or all of the Debtors prior to the Confirmation Date and to file subsequent plans of reorganization. If the Debtors revoke or withdraw the Plan or Confirmation does not occur, then (a) the Plan shall be null and void in all respects; (b) any settlement or compromise embodied in the Plan (including the fixing or limiting to an amount certain of any Claim or Class of Claims), assumption of Executory Contracts and/or Unexpired Leases effected under the Plan, and any document or agreement executed pursuant to the Plan, shall be deemed null and void; and (c) nothing contained in the Plan shall (i) constitute a waiver or release of any Claims or Interests; (ii) prejudice in any manner the rights of such Debtor or any other Entity; (iii) constitute an admission, acknowledgement, offer, or undertaking of any sort by such Debtor or any other Entity; or (iv) be used by the Debtor or any other Entity as evidence (or in any other way) in any litigation, including with regard to the strengths or weaknesses of any of the parties' positions, arguments or claims.

ARTICLE XI.
Retention of Jurisdiction

Notwithstanding the entry of the Confirmation Order and Consummation of the Plan, on and after the Effective Date, the Bankruptcy Court shall retain exclusive jurisdiction over all matters arising out of, or related to, the Chapter 11 Cases and the Plan pursuant to sections 105(a) and 1142 of the Bankruptcy Code, including jurisdiction to:

1. allow, disallow, determine, liquidate, classify, estimate, or establish the priority, Secured or unsecured status, or amount of any Claim or Interest, including (a) the resolution of any request for payment of any Administrative Expense and (b) the resolution of any objections to the Secured or unsecured status, priority, amount, or allowance of Claims or Interests;

2. adjudicate all matters related to the granting and denying, in whole or in part, of any applications for allowance of compensation or reimbursement of expenses to Retained Professionals pursuant to the Bankruptcy Code or the Plan;

3. resolve any matters related to: (a) the assumption, assumption and assignment, or rejection of any Executory Contract and/or Unexpired Lease to which the Debtors are party or with respect to which the Debtors may be liable, and to hear, determine,

and, if necessary, liquidate, any Claims arising therefrom, including Claims for rejection damages or Cure Claims pursuant to section 365 of the Bankruptcy Code; (b) any potential contractual obligation under any Executory Contract and/or Unexpired Lease that is assumed, or assumed and assigned; (c) the Reorganized Debtors amending, modifying, or supplementing, after the Effective Date, pursuant to Article V, the Executory Contracts and Unexpired Leases to the Schedule of Assumed Executory Contracts and Unexpired Leases, the Schedule of Rejected Executory Contracts and Unexpired Leases or otherwise; and (d) any dispute regarding whether a contract or lease is or was executory or expired;

4. ensure that distributions are accomplished pursuant to the provisions of the Plan;

5. adjudicate any motions, adversary proceedings, contested, or litigated matters, and any other matters, and grant or deny any applications involving the Debtors that may be pending on the Effective Date;

6. adjudicate any and all matters related to sections 1141 and 1146 of the Bankruptcy Code;

7. enter and implement such orders as may be necessary or appropriate to execute, implement, or consummate the provisions of the Plan and all contracts, instruments, releases, indentures, and other agreements or documents created in connection with the Confirmation Order, the Plan, the Plan Supplement or the Disclosure Statement;

8. enter and enforce any order for the sale or transfer of property pursuant to sections 363, 1123, or 1146(a) of the Bankruptcy Code;

9. resolve any cases, controversies, suits, disputes, or Causes of Action that may arise in connection with the Consummation, interpretation, or enforcement of the Plan or any Entity's obligations incurred in connection with the Plan;

10. issue injunctions, enter and implement other orders, or take such other actions as may be necessary or appropriate to restrain interference by any Entity with Consummation or enforcement of the Plan and ensure compliance with the Plan;

11. hear and determine any cases, controversies, suits, disputes, or Causes of Action involving the existence, nature, scope, or enforcement of any exculpations, discharges, injunctions, and releases granted in the Plan, including under Article VIII and enter such orders as may be necessary or appropriate to implement or enforce such releases, injunctions, and other provisions;

12. resolve any cases, controversies, suits, disputes, or Causes of Action with respect to the repayment or return of distributions and the recovery of additional amounts owed by the holder of a Claim or Interest for amounts not timely repaid pursuant to Article VI.E;

13. enter and implement such orders as are necessary or appropriate if the Confirmation Order is for any reason modified, stayed, reversed, revoked, or vacated;

14. determine any other matters that may arise in connection with, or relate to, the Plan, the Disclosure Statement, the Confirmation Order, or any contract, instrument, release, indenture, or other agreement or document created in connection with the Plan or the Disclosure Statement;

15. enter any order or final decree concluding or closing the Chapter 11 Cases;

16. adjudicate any and all disputes arising from or relating to distributions of any kind under the Plan or any transactions contemplated therein, and enter and/or enforce any Potential Remedies Order and adjudicate any and all disputes relating to the issuance or implementation thereof;

17. consider any modifications of the Plan, to cure any defect or omission, or to reconcile any inconsistency in any Bankruptcy Court order, including the Confirmation Order;

18. determine requests for the payment of Claims and Interests entitled to priority pursuant to section 507 of the Bankruptcy Code;

19. adjudicate matters concerning state, local, federal, and foreign taxes and fees in accordance with sections 346, 505, and 1146 of the Bankruptcy Code;

20. adjudicate whether and in what amount a Claim or Interest is Allowed;

21. adjudicate matters related to the DIP Financing and the DIP Orders;

22. recover all assets of the Debtors and property of the Estates, wherever located;

23. adjudicate any disputes concerning whether an Entity had sufficient notice of the Chapter 11 Cases, the Disclosure Statement, any solicitation conducted in connection with the Chapter 11 Cases, any bar date established in the Chapter 11 Cases, or any deadline for responding or objecting to the amount of a Cure, in each case, for the purpose of determining whether a Claim or Interest is discharged under this Plan or for any other purpose;

24. adjudicate any rights, claims, or Causes of Action held by, or accruing to, the Debtor pursuant to the Bankruptcy Code or pursuant to any federal statute or legal theory, including, but not limited to, those set forth on the Schedule of Retained Causes of Action;

25. enforce all orders previously entered by the Bankruptcy Court;

26. adjudicate any Cause of Action against any independent director of a Debtor (including Patrick Bartels as independent director of Wolverine Intermediate Holding) arising out of or related to a Covered Exculpation Matter to the maximum extent permitted by law;

27. adjudicate the Financing Litigation Proceedings, to the extent contemplated under the *Stipulated Comprehensive Scheduling Order* [Adv. Pro. Dkt. No. 141];

28. adjudicate the 2024/2026 Holders' Standing Motion in accordance with Article IV.A.2 and the Subject Standing Motion Claims (whether asserted derivatively or directly by the 2024/2026 Appellate Litigation Parties);

29. resolve any cases, controversies, suits, disputes, or Causes of Action with respect to whether the Appellate Litigation, any litigation involving the 2024/2026 Holders' Standing Motion, or any Potential Remedies Order violates the terms of the Committee Stipulation or otherwise has the effect of reducing, diluting, or adjusting the Class 7a Settlement Equity Pool; and

30. adjudicate any other matter as to which the Bankruptcy Court has jurisdiction.

Notwithstanding the foregoing: (a) the New Organizational Documents, the New Debt Documents and any other documents contained in the Plan Supplement shall be governed in accordance with applicable jurisdictional, forum selection, and dispute resolution clauses that may be set forth in those documents, and (b) nothing in the Plan or Confirmation Order shall impair any right of Langur Maize to seek to prosecute the Langur Maize Retained Causes of Action in any applicable non-bankruptcy court of competent jurisdiction, including as reserved in the *Stipulated Comprehensive Scheduling Order* [Adv. Pro. Dkt. No. 141]; *provided* that the rights of the Debtors, Reorganized Debtors, Langur Maize Excluded Parties and any other Person are likewise reserved to seek to conclude the 2022 Financing Adversary Proceeding before the Bankruptcy Court.

ARTICLE XII.
MISCELLANEOUS PROVISIONS

A. EFFECT OF PLAN

1. Reservation of Rights

Except as expressly set forth in the Plan, the Plan shall have no force or effect unless the Bankruptcy Court enters the Confirmation Order, and the Confirmation Order shall have no force or effect as to a Debtor if the Effective Date does not occur as to such Debtor. None of the filing of the Plan, any statement or provision contained in the Plan, or the taking of any action by any Debtor with respect to the Plan, the Disclosure Statement, or the Plan Supplement shall be or shall be deemed to be an admission or waiver of any rights of any Debtor with respect to the holders of Claims or Interests before Consummation.

2. Immediate Binding Effect

Subject to Article IX.A, immediately following the conclusion of the stays set forth in Bankruptcy Rule 3020(e), 6004(h), and 7062, the terms of the Plan shall be effective and enforceable and binding upon the Debtors, the Reorganized Debtors, and any and all holders of

Claims or Interests (irrespective of whether such Claims or Interests are deemed to have accepted the Plan), all Entities that are party, or subject to, the settlements, compromises, releases, discharges, and injunctions described in the Plan, each Entity acquiring property under the Plan, and any and all of the Debtors' counterparties to Executory Contracts and/or Unexpired Leases and any other prepetition agreements.

3. Entire Agreement

Except as otherwise indicated, the Plan (including the Plan Supplement) supersedes all previous and contemporaneous negotiations, promises, covenants, agreements, understandings, and representations on such subjects, all of which have become merged and integrated into the Plan.

4. Successors and Assigns

The rights, benefits, and obligations of any Entity named or referred to in the Plan shall be binding on, and shall inure to the benefit of any heir, executor, administrator, successor or assign, affiliate, officer, director, agent, representative, attorney, beneficiaries, or guardian, if any, of each Entity.

5. Termination of Injunctions and Stays

Unless otherwise provided in the Plan or in the Confirmation Order, all injunctions or stays in effect in the Chapter 11 Cases pursuant to sections 105 or 362 of the Bankruptcy Code or any order of the Bankruptcy Court, and existing on the Confirmation Date (excluding any injunctions or stays contained in the Plan or the Confirmation Order) shall remain in full force and effect until the Effective Date. For the avoidance of doubt, (a) upon the Effective Date, the automatic stay pursuant to Bankruptcy Code section 362 of any litigation proceedings against or involving the applicable Debtors shall terminate and (b) all injunctions or stays contained in the Plan or the Confirmation Order shall remain in full force and effect in accordance with their terms.

6. Votes Solicited in Good Faith

Upon Confirmation, the Debtors shall be deemed to have solicited votes on the Plan in good faith and in compliance with the Bankruptcy Code and, pursuant to section 1125(e) of the Bankruptcy Code, the Debtors and their respective affiliates, agents, representatives, members, principals, shareholders, officers, directors, employees, advisors, and attorneys shall be deemed to have participated in good faith and in compliance with the Bankruptcy Code in the offer, issuance, sale, and purchase of securities offered and sold under the Plan and any previous plan, and, therefore, none of any such parties or individuals or the Reorganized Debtors will have any liability for the violation of any applicable law, rule, or regulation governing the solicitation of votes on the Plan or the offer, issuance, sale, or purchase of the securities offered and sold under the Plan and any previous plan.

7. Dissolution of the Committee

On the Effective Date, the Committee shall dissolve, and its members and the Retained Professionals of the Committee shall be released and discharged of and from all further authority,

duties, responsibilities, and obligations related to and arising from and in connection with the Chapter 11 Cases, except with respect to any continuing confidentiality obligations; *provided*, *however*, that, the Committee shall continue to exist after the Effective Date and have standing and a right to be heard for the following limited purposes: (a) applications, and any relief related thereto, for payment of Retained Professional Fees of the Retained Professionals of the Committee, and (b) any appeals of the Confirmation Order (other than the Appellate Litigation).

8. Closing of Chapter 11 Cases

On and after the Effective Date, all of the Chapter 11 Cases of the Debtors shall be deemed closed except for one of the Chapter 11 Cases as determined by the Reorganized Debtors, and all contested matters and adversary proceedings relating to any of the Debtors (including Claim objections) shall be administered and heard in such Chapter 11 Case, irrespective of whether the contested matter or adversary proceeding was commenced against a Debtor whose Chapter 11 Case was closed. Upon the occurrence of the Effective Date, the Reorganized Debtors shall be permitted to change the name of the remaining Debtor and case caption of the remaining open Chapter 11 Case as desired, in the Reorganized Debtors' sole discretion.

The Reorganized Debtors may at any time seek to close any remaining Chapter 11 Case in accordance with the Bankruptcy Code and the Bankruptcy Rules.

9. Appellate Litigation

The treatment provided under this Plan on the Effective Date on account of 1L Notes Claims (including New Money Claims), 2026 Notes Claims, and 2024 Unsecured Notes Claims is based on the Bankruptcy Court's rulings in the 2022 Financing Adversary Proceeding. The 2024/2026 Appellate Litigation Parties and First Lien Appellate Litigation Parties agree that they are each aggrieved parties with respect to such rulings such that they each have the right to (a) appeal or otherwise challenge the 2022 Financing Adversary Proceeding rulings directly by way of the Appellate Litigation, irrespective of whether they were named in a particular count or Cause of Action that was adjudicated against the Debtors (or whether the Debtors or the Reorganized Debtors themselves are appellants), and (b) defend against any such appeal or other challenge in the Appellate Litigation, as the case may be. For the avoidance of doubt, the 2024/2026 Appellate Litigation Parties and First Lien Appellate Litigation Parties preserve all of their respective rights in connection with such Appellate Litigation and in the event the 2022 Adversary Proceeding is remanded for further proceedings.[3] Additionally, the Debtors or the Reorganized Debtors, as applicable, will file a notice of appeal and file a joinder to the arguments of the First Lien Appellate Litigation Parties solely to eliminate any doubt about those parties' ability to prosecute their appeal and will agree to waive any further participation in the appeal. The First Lien Appellate Litigation Parties will not argue in the Appellate Litigation that the Debtors or the Reorganized Debtors have joined in their argument other than to argue that such joinder eliminates any doubt about their ability to prosecute the Appellate Litigation. The 2024/2026 Appellate Litigation Parties will not argue that the Debtors' or the Reorganized Debtors' failure to take any steps or the Debtors' or the

[3] For the avoidance of doubt, the term "appeal" as used herein shall include any and all challenges made to the rulings or reports and recommendation of the Bankruptcy Court by or to a reviewing court.

Reorganized Debtors' limited involvement in connection with its participation in the Appellate Litigation has any substantive effect or import. The 2024/2026 Appellate Litigation Parties and First Lien Appellate Litigation Parties further agree that none of the parties' rights or arguments will be limited in any way by the Debtors' or the Reorganized Debtors' non-involvement or limited involvement in the Appellate Litigation, and that the parties are entitled to raise, any and all arguments and defenses that were raised in the 2022 Financing Adversary Proceeding in the Appellate Litigation and in the event the case is remanded for further proceedings. The Debtors' or the Reorganized Debtors' non-involvement or limited involvement shall also not be construed as a waiver of any rights or consent to any portion of the Bankruptcy Court's ruling in the 2022 Financing Adversary Proceeding, or agreement or objection to any claims or arguments asserted by the parties.

For the avoidance of doubt, the 2024/2026 Appellate Litigation Parties and First Lien Appellate Litigation Parties will bear their own fees, expenses and costs of the Appellate Litigation, and the Reorganized Debtors shall not pay or reimburse such parties for their appellate expenses or otherwise indemnify such parties in connection with the appeal.

The Appellate Litigation Parties will request that the Bankruptcy Court issue a final decision, order and report and recommendation for all matters decided in the 2022 Financing Adversary Proceeding as between the 2024/2026 Noteholder Group (or any individual member thereof or its affiliated funds), on the one hand, and the Debtors and/or First Lien Noteholder Group (or any individual member thereof or its affiliated funds), on the other hand (including the Tortious Interference Claims and the March 2022 $250 million new money). For the avoidance of doubt, the Appellate Litigation Parties retain the right to file any motions for clarification or reconsideration (and to oppose such motions), which will be subject to terms set forth above regarding appeal. The Appellate Litigation Parties agree to jointly request that the appeal of any plan confirmation order and any matters decided in the 2022 Financing Adversary Proceeding as between the 2024/2026 Noteholder Group (or any individual member thereof or its affiliated funds) and the Debtors or Reorganized Debtors, as applicable, and/or First Lien Noteholder Group (or any individual member thereof or its affiliated funds) will be consolidated and briefed on the same schedule. In order to facilitate this coordination, the Appellate Litigation Parties also agree to request the Bankruptcy Court issue a final decision, order, and report and recommendation at its earliest practical convenience so as to facilitate a coordinated appeal with the Confirmation Order, and to stay, hold in abeyance, adjourn, or otherwise extend any interim deadlines to the extent necessary for any such appeals pending entry of the final decision, order and report and recommendation requested hereby.

The Appellate Litigation Parties agree that the agreements in respect of the Appellate Litigation shall apply during any intermediate appeal until an Appellate Resolution.

On or promptly following the Effective Date, the Appellate Litigation Parties, including for the avoidance of doubt the Reorganized Debtors, shall jointly seek dismissal of the proceeding in New York Supreme Court (New York County) captioned *SSD Investments Ltd. et al. v. Wilmington Savings Fund Society, FSB et al.*, Index No. 654068/2022, with prejudice, except that it will be without prejudice only to prosecute the Subject Standing Motion Claims in the Bankruptcy Court (or any appeal therefrom) in accordance with the Plan and the limitations therein.

The General Unsecured Claims Observer may participate in any Appellate Litigation solely to the extent any resolution or remedies may impact the terms of the Committee Stipulation; *provided* that the General Unsecured Claims Observer may not argue that any Appellate Litigation or Potential Remedies Order is barred under the doctrine of equitable mootness.

For the avoidance of doubt, and notwithstanding anything to the contrary herein, the New Exit Notes and the Class 7a Settlement Equity Pool shall not be subject to the Appellate Litigation or any Potential Remedies Order.

B. CONTENTS OF PLAN

1. Exhibits

All exhibits, schedules, supplements, and appendices to the Plan (including any other documents to be executed, delivered, assumed, or performed in connection with Consummation of the Plan) are incorporated into and are a part of the Plan as if set forth in full in the Plan.

2. Non-Severability

Before Confirmation, if any term or provision of the Plan is held by the Bankruptcy Court to be invalid, void, or unenforceable, the Bankruptcy Court, at the request of the Debtors (with the consent of the Required 1L Noteholders and the Required 2026 Noteholders and in a manner consistent with the Specified Creditor Consent Rights (solely to the extent applicable)), shall have the power to alter and interpret such term or provision to make it valid or enforceable to the maximum extent practicable, consistent with the original purpose of the term or provision held to be invalid, void, or unenforceable, and such term or provision shall then be applicable as altered or interpreted. Notwithstanding any such holding, alteration, or interpretation, the remainder of the terms and provisions of the Plan will remain in full force and effect and will in no way be affected, impaired, or invalidated by such holding, alteration, or interpretation. Confirmation shall constitute a judicial determination and shall provide that each term and provision of the Plan, as it may have been altered or interpreted in accordance with the foregoing, is: (a) valid and enforceable pursuant to its terms; (b) integral to the Plan and may not be deleted or modified without consent of the Debtors or the Reorganized Debtors, consistent with the terms set forth herein; and (c) non-severable and mutually dependent.

3. Conflicts

In the event of a conflict between the Plan and the Disclosure Statement, the terms of the Plan shall control in all respects. In the event of a conflict between the Plan (excluding the Plan Supplement) and the Plan Supplement, the terms of the relevant document in the Plan Supplement shall control (unless stated otherwise in such Plan Supplement document or in the Confirmation Order). In the event of a conflict between the Confirmation Order and the Plan (including the Plan Supplement), the Confirmation Order shall control.

C. NOTICES

Any pleading, notice, or other document required by the Plan to be served on or delivered to the Debtors, or the Reorganized Debtors, shall be served on:

Wesco Aircraft Holdings, Inc.
2601 Meacham Blvd., Suite 400
Fort Worth, TX 76137
Attn: Dawn Landry

with a copy to:

Milbank LLP
55 Hudson Yards
New York, NY 10001
Attention: Dennis F. Dunne
Samuel A. Khalil
Benjamin M. Schak
Email: DDunne@Milbank.com
SKhalil@Milbank.com
BSchak@Milbank.com

Haynes and Boone, LLP
1221 McKinney Street, Suite 4000
Houston, Texas 77010
Attention: Charles A. Beckham, Jr.
Patrick L. Hughes
Email: Charles.Beckham@haynesboone.com
Patrick.Hughes@haynesboone.com

After entry of the Confirmation Order, the Debtors shall notify all Persons entitled to notice of filings in the Chapter 11 Cases that each such Person (other than the U.S. Trustee) must file a renewed request pursuant to Bankruptcy Rule 2002 in order to continue to receive documents that are filed after the Effective Date. After service of that notice and Consummation of the Plan, the Reorganized Debtors shall be authorized to limit the list of Persons receiving documents pursuant to Bankruptcy Rule 2002 to the Reorganized Debtors, the U.S. Trustee and those Persons that have filed renewed requests.

[Remainder of page intentionally blank]

Dated: December 26, 2024
Fort Worth, Texas

WESCO AIRCRAFT HOLDINGS, INC.,
on behalf of itself and each of its Debtor affiliates

By: */s/ David Coleal*

David Coleal
Chief Executive Officer

Exhibit B

Notice of Effective Date

IN THE UNITED STATES BANKRUPTCY COURT
FOR THE SOUTHERN DISTRICT OF TEXAS
HOUSTON DIVISION

In re **WESCO AIRCRAFT HOLDINGS, INC.**, *et al.*,[6] Reorganized Debtors.	Chapter 11 Case No. 23-90611 (MI) (Jointly Administered)

NOTICE OF (I) EFFECTIVE DATE AND (II) ENTRY OF CORRECTED ORDER CONFIRMING FURTHER MODIFIED SECOND AMENDED JOINT CHAPTER 11 PLAN OF WESCO AIRCRAFT HOLDINGS, INC. *ET AL.*

PLEASE TAKE NOTICE that on [•], 2024, the Honorable Marvin Isgur, United States Bankruptcy Judge for the United States Bankruptcy Court for the Southern District of Texas (the "***Bankruptcy Court***"), entered the *Corrected Findings of Fact, Conclusions of Law, and Order (I) Confirming Further Modified Second Amended Joint Chapter 11 Plan of Wesco Aircraft Holdings, Inc. et al. and (II) Granting Related Relief* [Dkt. No. [•]] (the "***Confirmation Order***") confirming the *Further Modified Second Amended Joint Chapter 11 Plan of Wesco Aircraft Holdings, Inc. et al.* [Dkt. No. [•]] (as supplemented and amended, the "**Plan**").[7]

PLEASE TAKE FURTHER NOTICE that the Effective Date of the Plan occurred on [•], 2024.

PLEASE TAKE FURTHER NOTICE that all requests for payment of General Administrative Expenses (as defined in the Plan) that accrued on or before the Effective Date must be filed with the Claims Agent and served on counsel for the Debtors, counsel for the Committee, and counsel for the First Lien Noteholder Group by the date that is 30 calendar days after the later of (a) the Effective Date and (b) the date on which such Claim becomes due and payable by the Debtors in the ordinary course of business (the "***General Administrative Expenses Bar Date***").

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[6] The Debtors operate under the trade name Incora and have previously used the trade names Wesco, Pattonair, Haas, and Adams Aviation. A complete list of the Debtors in these chapter 11 cases, with each one's federal tax identification number and the address of its principal office, is available on the website of the Debtors' noticing agent at http://www.veritaglobal.net/incora/. The service address for each of the Debtors in these cases is 2601 Meacham Blvd., Ste. 400, Fort Worth, TX 76137.

[7] Capitalized terms used but not otherwise defined herein shall have the meanings ascribed to such terms in the Plan.

Any requests for payment of General Administrative Expenses pursuant to Article II of the Plan that are not properly filed and served by the General Administrative Expenses Bar Date shall be disallowed automatically without the need for any objection from the Debtors or any action by the Court.

PLEASE TAKE FURTHER NOTICE that copies of the Plan and the Disclosure Statement may be obtained free of charge by visiting the website maintained by Kurtzman Carson Consultants LLC (now doing business as Verita Global) at http://www.veritaglobal.net/incora/. In addition, the Plan and the Confirmation Order are on file with the Bankruptcy Court and may be reviewed for a fee by accessing the Bankruptcy Court's website: www.txs.uscourts.gov. Note that a PACER password and login are needed to access documents on the Bankruptcy Court's website. A PACER password can be obtained at: www.pacer.psc.uscourts.gov.

PLEASE TAKE FURTHER NOTICE that the Plan and the provisions thereof are effective, enforceable and binding on the Debtors, the Reorganized Debtors, any holder of a Claim against, or Interest in, the Debtors and such holder's respective successors and assigns, whether or not the Claim or Interest of such holder is impaired under the Plan and whether or not such holder voted to accept the Plan.

Dated: [•]
Houston, TX

/s/ /draft/

Charles A. Beckham, Jr. (TX Bar No. 02016600)
Patrick L. Hughes (TX Bar No. 10227300)
Kelli S. Norfleet (TX Bar No. 24070678)
Martha Wyrick (TX Bar No. 24101606)
HAYNES AND BOONE, LLP
1221 McKinney Street, Suite 4000
Houston, TX 77010
Telephone: 1 (713) 547-2000
Email: Charles.Beckham@HaynesBoone.com
Patrick.Hughes@HaynesBoone.com
Kelli.Norfleet@HaynesBoone.com
Martha.Wyrick@HaynesBoone.com

- and -

Dennis F. Dunne (admitted *pro hac vice*)
Samuel A. Khalil (admitted *pro hac vice*)
Benjamin M. Schak (admitted *pro hac vice*)
MILBANK LLP
55 Hudson Yards
New York, NY 10001
Telephone: 1 (212) 530-5000
Email: DDunne@Milbank.com
SKhalil@Milbank.com
BSchak@Milbank.com

Counsel to the Reorganized Debtors