IN THE UNITED STATES BANKRUPTCY COURT
FOR THE DISTRICT OF DELAWARE

In re:	Chapter 11
NOBLE SUPPLY & LOGISTICS, LLC, *et al*.,[1]	Case No. 26-11369 (CTG)
Debtors.	(Jointly Administered)
	Objection Deadline: **October 21, 2026, at 4:00 p.m. (ET)**
	Hearing Date: **October 28, 2026, at 11:00 a.m. (ET)**

APPLICATION FOR ORDER AUTHORIZING THE EMPLOYMENT AND RETENTION OF BROWN RUDNICK LLP AS COUNSEL FOR THE OFFICIAL COMMITTEE OF UNSECURED CREDITORS OF NOBLE SUPPLY & LOGISTICS, LLC, *ET AL*., *NUNC PRO TUNC* TO SEPTEMBER 16, 2026

The Official Committee of Unsecured Creditors (the "Committee") of Noble Supply & Logistics, LLC, and its affiliated debtors and debtors-in-possession (collectively, the "Debtors") in the above-captioned cases (the "Cases"), hereby submits this application (the "Application") for entry of an order, substantially in the form attached hereto as **Exhibit A**, authorizing and approving the retention and employment of Brown Rudnick LLP ("Brown Rudnick") as counsel to the Committee in connection with these Cases, effective as of September 16, 2026, pursuant to sections 328 and 1103 of title 11 of the United States Code (the "Bankruptcy Code"), Rule 2014 of the Federal Rules of Bankruptcy Procedure (the "Bankruptcy Rules"), and Local Rule 2014-1

[1] The Debtors in these chapter 11 cases, along with the last four digits of each Debtor's federal tax identification number, are: Noble Supply & Logistics, LLC (7926); COTS Solutions, LLC (4477); Federal Resources Supply Company, LLC (3636); FRS Holdings, LLC (2327); K.D. Analytical Consulting, LLC (6637); KDA Acquisition, LLC (5870); Noble Defense Corporation (N/A); Noble Equity Holdings, LLC (0851); Noble.com, LLC (4712); Noble Mission Support, LLC (7908); and Tactical & Survival Specialties, LLC (2266). The location of the Debtors' principal place of business and the Debtors' service address in these chapter 11 cases is 1 Marina Park Drive, Suite 220, Boston, MA 02210.

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of the Local Rules of the United States Bankruptcy Court for the District of Delaware (the "Local Rules"). In support of the Application, the Committee submits the declaration of Tristan G. Axelrod (the "Axelrod Declaration"), a partner of Brown Rudnick, attached hereto as **Exhibit B**, and the declaration of David Krasne of Tecmotiv (USA), Inc., in his capacity as Chair of the Committee (the "Chair Declaration") attached as **Exhibit C**, each incorporated herein by reference. In further support of the Application, the Committee respectfully states as follows:

JURISDICTION AND VENUE

1. This Court has jurisdiction over this Application pursuant to 28 U.S.C. §§ 157 and 1334. This is a core proceeding pursuant to 28 U.S.C. § 157(b)(2).

2. Venue in this district is proper pursuant to 28 U.S.C. §§ 1408 and 1409. The statutory predicates for the relief sought herein are sections 328(a) and 1103(a) of the Bankruptcy Code, Bankruptcy Rule 2014, and Local Rule 2014-1.

BACKGROUND

3. On August 30, 2026 (the "Petition Date"), the Debtors filed voluntary petitions for relief under Chapter 11 of the Bankruptcy Code in the United States Bankruptcy Court for the District of Delaware.

4. The Debtors continue to manage and operate their businesses as debtors-in-possession under sections 1107 and 1108 of the Bankruptcy Code. No Trustee or examiner has been requested or appointed in these Cases.

5. On September 16, 2026, the Office of the United States Trustee (the "U.S. Trustee") filed the *Notice of Appointment of Committee of Unsecured Creditors* (the "Appointment Notice") [Docket No. 128]. On September 24, 2026, the U.S. Trustee filed the *Amended Notice of*

Appointment of Committee of Unsecured Creditors (the "Amended Appointment Notice") [Docket No. 171].

6. On September 16, 2026, the Committee selected Brown Rudnick to serve as its counsel in these Cases along with Delaware co-counsel Morris James LLP.

SERVICES TO BE RENDERED

7. In its role as counsel to the Committee, Brown Rudnick will be responsible for representing the Committee in all aspects of these Cases, including all aspects of bankruptcy litigation and overall case strategy. The professional services to be provided by Brown Rudnick to the Committee include, but are not limited to, the following:

a. assisting, advising, and representing the Committee in its meetings, consultations and negotiations with the Debtors and other parties in interest regarding the administration of these Cases;

b. assisting, advising, and representing the Committee in understanding its powers and its duties under the Bankruptcy Code and the Bankruptcy Rules and in performing other services as are in the interests of those represented by the Committee;

c. assisting with the Committee's review of the Debtors' Schedules of Assets and Liabilities, Statement of Financial Affairs and other financial reports prepared by or on behalf of the Debtors;

d. assisting the Committee's investigation of the acts, conduct, assets, liabilities, and financial condition of the Debtors and their affiliates, including certain transactions preceding the bankruptcy filing and the formation of the Debtors;

e. assisting and advising the Committee regarding the identification and prosecution of estate claims and causes of action;

f. assisting and advising the Committee in its review and analysis of, and negotiations with the Debtors and any counterparties related to, any potential sale or restructuring transactions;

g. reviewing and analyzing all applications, motions, complaints, orders, and other pleadings filed with the Court by the Debtors or third parties, and advising the Committee as to their propriety and, after consultation with the Committee, taking any appropriate action;

h. preparing necessary applications, motions, answers, orders, reports, and other legal papers on behalf of the Committee, and pursuing or participating in contested matters and adversary proceedings as may be necessary or appropriate in furtherance of the Committee's duties, interests, and objectives;

i. representing the Committee at hearings held before the Court and communicating with the Committee regarding the issues raised, and the decisions of the Court;

j. assisting, advising, and representing the Committee in connection with the review of filed proofs of claim and reconciliation of or objections to such proofs of claim and any claims estimation proceedings;

k. assisting, advising, and representing the Committee in their participation in the negotiation, formulation, and drafting of a plan of reorganization/liquidation;

l. assisting, advising, and representing the Committee with respect to its communications with the general creditor body regarding significant matters in these Cases;

m. responding to inquiries from individual creditors as to the status of, and developments in, these Cases; and

n. providing such other services to the Committee as may be necessary in these Cases or any related proceedings.

8. The Committee has informed Brown Rudnick, and Brown Rudnick understands, that the Committee is planning on filing retention applications for other professionals in these Cases. In particular, the Committee determined it was in creditors' best interest to retain Brown Rudnick, Morris James LLP, as Delaware co-counsel, and FTI Consulting, as financial advisor.

PROFESSIONAL FEES AND COMPENSATION

9. Subject to this Court's approval, and in accordance with sections 330 and 331 of the Bankruptcy Code and any orders of the Court, Brown Rudnick will charge for its legal services as counsel to the Committee on an hourly basis in accordance with its ordinary and customary hourly rates in effect on the date such services are rendered, and for its actual,

reasonable and necessary out-of-pocket disbursements incurred in connection therewith, as set forth in the Axelrod Declaration. The current hourly rates of Brown Rudnick professionals are in the following ranges:[2]

Professional	Rate Per Hour
Partners	$1,000 - $3,000
Counsel	$750 - $1,600
Associates	$695 - $1,450
Paralegals	$450 - $725

10. The Committee is advised that Brown Rudnick intends to apply to this Court for allowance of compensation and reimbursement of expenses in accordance with applicable provisions of the Bankruptcy Code, the applicable Bankruptcy Rules, the Local Rules, the *Guidelines for Reviewing Applications for Compensation and Reimbursement of Expenses filed Under United States Code by Attorneys in Larger Chapter 11 Cases* (the "U.S. Trustee Guidelines"), and further orders of this Court, including any order providing for interim compensation of professionals. Brown Rudnick will maintain detailed records of fees and expenses incurred in connection with the rendering of the professional services described above, in accordance with applicable rules and guidelines.

11. Consistent with Brown Rudnick's policy with respect to its other clients, Brown Rudnick will charge for all other services provided and for any other charges and disbursements incurred in the rendition of services. These charges and disbursements include, but are not limited to, business meals, photocopies, courier service, computer assisted research, docket and court filing fees, mail and express mail charges, messenger charges, document processing,

[2] As set forth in the Axelrod Declaration, pursuant to its ordinary practice, Brown Rudnick generally revises its rates on an annual basis. In the event that Brown Rudnick increases its standard hourly rates in its ordinary course of business during its retention in these Cases, prior to any increases to the rates set forth in this Application taking effect, Brown Rudnick shall provide ten (10) calendar days' notice to the Committee, the Debtors, and the U.S. Trustee, and shall file a notice of the increase of its standard hourly rates with the Court.

telecommunications, travel, court reporting charges, and any other non-ordinary overhead expense such as overtime for secretarial personnel and other staff and any other incidental costs advanced by Brown Rudnick specifically for the representation of the Committee, in a manner and at rates consistent with charges made generally to Brown Rudnick's other clients. Photocopies and similar copies will be billed at a reduced rate of $0.10 per page.

12. Brown Rudnick has further advised the Committee that it intends to seek compensation for all time and expenses associated with the preparation of this Application to retain Brown Rudnick and related documents, and the preparation of monthly, interim, or final fee applications for Brown Rudnick. It will not bill for the defense of any fee applications. Brown Rudnick agrees to charge non-working travel time at 50% of the non-working travel time actually incurred.

13. Brown Rudnick has agreed to accept as compensation such sums as may be allowed by the Court, including on the basis of the professional time spent, the rates charged for such services, the necessity of such services to the administration of the Debtors' estates, the reasonableness of the time within which the services were performed in relation to the results achieved, and the complexity, importance, and nature of the problems, issues or tasks addressed in these Cases.

14. Brown Rudnick has no agreement with any other entity to share any compensation received, nor will any be made.

BROWN RUDNICK'S DISINTERESTEDNESS

15. The Committee has reviewed the Axelrod Declaration, including the "connections" to these Cases disclosed therein, as such term is used in Bankruptcy Rule 2014(a).

16. Notwithstanding any such connections, the Committee believes that Brown Rudnick is "disinterested," as that term is defined in section 101(14) of the Bankruptcy Code and does not hold or represent an interest adverse to the Debtors' estates with respect to the matters for which Brown Rudnick is to be employed, as required by section 328(c) of the Bankruptcy Code.

17. To the extent that issues arise that would cause the Committee to be adverse to any of Brown Rudnick's clients such that it would not be appropriate for Brown Rudnick to represent the Committee with respect to such matters, the Committee will engage conflicts counsel with respect to those matters.

18. Other than as described herein, insofar as Brown Rudnick has been able to ascertain, other than in connection with these Cases, neither Brown Rudnick nor any partner, counsel or associate of Brown Rudnick, has any connection (connection being defined as a familial or professional relationship) with the Debtors, their creditors, or any other interested party herein, or their respective attorneys or accountants, or the United States Trustee or any person employed in the Office of the United States Trustee.

19. Brown Rudnick is conducting a continuing inquiry into matters that would affect its disinterested status. In the event additional disclosure is necessary, Brown Rudnick will promptly file a supplemental declaration with this Court setting forth any facts and circumstances relevant thereto.

RELIEF REQUESTED

20. By this Application, the Committee respectfully requests that the Court enter an order, substantially in the form attached hereto as **Exhibit A**, pursuant to Bankruptcy Code sections 328(a) and 1103(a), Bankruptcy Rule 2014, and Local Rule 2014-1, authorizing the Committee to retain and employ Brown Rudnick as counsel in these Cases. The Committee

seeks to retain Brown Rudnick effective as of September 16, 2026, the date the Committee selected Brown Rudnick as proposed counsel.

BASIS FOR RELIEF

21. The Committee selected Brown Rudnick because of its extensive experience and knowledge of complex Chapter 11 matters, and believes Brown Rudnick is well qualified to represent the Committee in these Cases. For example, and as more fully described in the Axelrod Declaration, Brown Rudnick has represented official and unofficial committees and other prominent parties in many of the most complex and prominent Chapter 11 bankruptcy cases in recent years, including cases in this jurisdiction.

NOTICE

22. Notice of this Application has been provided to (a) the Debtors; (b) counsel to the Debtors; (c) the U.S. Trustee; and (d) all parties requesting notices pursuant to Bankruptcy Rule 2002. The Committee respectfully submits that no further notice is necessary under the circumstances.

CONCLUSION

WHEREFORE, for the reasons set forth in this Application and in the annexed Axelrod Declaration, the Committee respectfully requests that the Court enter an order, substantially in the form attached hereto as **Exhibit A**, authorizing the employment and retention of Brown Rudnick as counsel to the Committee effective as of September 16, 2026, and granting the Committee such other and further relief as may be just and proper.

[*Signature page to follow.*]

Dated: October 8, 2026

Respectfully Submitted,

THE OFFICIAL COMMITTEE OF UNSECURED CREDITORS

/s/ *David Krasne*
David Krasne of Tecmotiv (USA), Inc., not individually but solely in his capacity as Chair of the Official Committee of Unsecured Creditors of Noble Supply & Logistics, LLC, *et al.*, and not in any other capacity

Chair of the Official Committee of Unsecured Creditors

Exhibit A

(Proposed Order)

IN THE UNITED STATES BANKRUPTCY COURT
FOR THE DISTRICT OF DELAWARE

In re:	)	Chapter 11
NOBLE SUPPLY & LOGISTICS, LLC, *et al.*,[1]	)	Case No. 26-11369 (CTG)
Debtors.	)	(Jointly Administered)

ORDER AUTHORIZING THE EMPLOYMENT AND RETENTION OF BROWN RUDNICK LLP AS COUNSEL FOR THE OFFICIAL COMMITTEE OF UNSECURED CREDITORS OF NOBLE SUPPLY & LOGISTICS, LLC, ET AL., *NUNC PRO TUNC* TO SEPTEMBER 16, 2026

Upon consideration of the *Application for Order Authorizing the Employment and Retention of Brown Rudnick LLP as Counsel for the Official Committee of Unsecured Creditors of Noble Supply & Logistics, LLC, et al., Nunc Pro Tunc to September 16, 2026* (the "Application"),[2] pursuant to sections 328 and 1103 of title 11 of the United States Code (the "Bankruptcy Code"), Rule 2014 of the Federal Rules of Bankruptcy Procedure (the "Bankruptcy Rules"), and Local Rule 2014-1 of the Local Rules of the United States Bankruptcy Court for the District of Delaware (the "Local Rules"), authorizing and approving the employment of Brown Rudnick LLP ("Brown Rudnick") as counsel to the Official Committee of Unsecured Creditors (the "Committee")

[1] The Debtors in these chapter 11 cases, along with the last four digits of each Debtor's federal tax identification number, are: Noble Supply & Logistics, LLC (7926); COTS Solutions, LLC (4477); Federal Resources Supply Company, LLC (3636); FRS Holdings, LLC (2327); K.D. Analytical Consulting, LLC (6637); KDA Acquisition, LLC (5870); Noble Defense Corporation (N/A); Noble Equity Holdings, LLC (0851); Noble.com, LLC (4712); Noble Mission Support, LLC (7908); and Tactical & Survival Specialties, LLC (2266). The location of the Debtors' principal place of business and the Debtors' service address in these chapter 11 cases is 1 Marina Park Drive, Suite 220, Boston, MA 02210.

[2] Capitalized terms used but not defined herein shall have the meanings ascribed to them in the Application.

appointed in the above-captioned bankruptcy cases (the "Cases") effective as of September 16, 2026; and the declaration of Tristan G. Axelrod (the "Axelrod Declaration"), and the declaration of David Krasne of Tecmotiv (USA), Inc. in his capacity as Chair of the Committee (the "Chair Declaration") in support of the Application annexed thereto; and the Court having jurisdiction to consider the Application and the relief requested therein being a core proceeding pursuant to 28 U.S.C. § 157(b); and it appearing that the relief requested in the Application is in the best interests of the Debtors' estates, their creditors and other parties-in-interest; and the Committee having provided adequate and appropriate notice of the Application under the circumstances; and after due deliberation and good and sufficient cause appearing therefor,

IT IS HEREBY ORDERED THAT:

1. The Application is GRANTED as set forth herein.

2. The Committee is authorized pursuant to sections 328(a) and 1103(a) of the Bankruptcy Code to retain and employ Brown Rudnick as counsel to the Committee effective as of September 16, 2026.

3. Brown Rudnick shall apply for compensation for professional services rendered and reimbursement of expenses incurred in connection with the Cases as set forth in the Application and in compliance with the applicable provisions of the Bankruptcy Code, the Bankruptcy Rules, the Local Rules, and any other applicable procedures or orders of this Court.

4. Brown Rudnick shall provide at least 10 calendar days' notice to the Committee, the Debtors, and the U.S. Trustee prior to any increases in the rates set forth in the Axelrod Declaration and shall file such notice with this Court.

5. The Committee and Brown Rudnick are authorized and empowered to take all actions necessary to implement the relief granted in this Order.

6. The Court shall retain jurisdiction to hear and determine all matters arising from the implementation of this Order.

7. Notwithstanding any provision in the Bankruptcy Rules to the contrary, this Order shall be immediately effective and enforceable upon its entry.

8. Further terms of this Order shall be as follows:

a. Brown Rudnick will only bill 50% for non-working travel and shall not seek the reimbursement of any fees or costs, including attorney fees and costs, arising from the defense of any of Brown Rudnick's fee applications in these Cases;

b. Brown Rudnick will agree to make a reasonable effort to comply with the U.S. Trustee's requests for information and additional disclosures as set forth in the *Guidelines for Reviewing Applications for Compensation and Reimbursement of Expenses Filed Under 11 U.S.C. § 330 by Attorneys in Larger Chapter 11 Cases Effective as of November 1, 2013* (the "U.S. Trustee Guidelines");

c. Brown Rudnick will use the billing and expense categories set forth in the U.S. Trustee Guidelines (Exhibit D-1, "Summary of Compensation Requested by Project Category"), and may use additional categories that provide additional detail on work performed;

d. Brown Rudnick will provide any and all monthly fee statements, interim fee applications, and final fee applications in "LEDES" format to the U.S. Trustee; and

e. any and all compensation to be paid to Brown Rudnick for services rendered on the Committee's behalf shall be fixed by application to this Court in accordance with sections 330 and 331 of the Bankruptcy Code, such Federal Rules and Local Rules as may then be applicable, and any orders entered in these Cases governing the compensation and reimbursement of professionals for services rendered and charges and disbursements incurred.

Exhibit B

(Axelrod Declaration)

IN THE UNITED STATES BANKRUPTCY COURT
FOR THE DISTRICT OF DELAWARE

In re:	)	Chapter 11
	)	Case No. 26-11369 (CTG)
NOBLE SUPPLY & LOGISTICS, LLC, *et al*.,[1]	)	(Jointly Administered)
Debtors.	)	**Objection Deadline:** **October 21, 2026, at 4:00 p.m. (ET)**
	)	**Hearing Date**: **October 28, 2026, at 11:00 a.m. (ET)**

DECLARATION OF TRISTAN G. AXELROD IN SUPPORT OF APPLICATION FOR ORDER AUTHORIZING THE EMPLOYMENT AND RETENTION OF BROWN RUDNICK LLP AS COUNSEL FOR THE OFFICIAL COMMITTEE OF UNSECURED CREDITORS OF NOBLE SUPPLY & LOGISTICS, LLC, *ET AL*., *NUNC PRO TUNC* TO SEPTEMBER 16, 2026

Pursuant to 28 U.S.C § 1746, I, Tristan G. Axelrod, hereby declare:

1. I am an attorney admitted to practice in the jurisdictions of Massachusetts and New York and am a partner of the law firm Brown Rudnick LLP ("Brown Rudnick"), which maintains an office at One Financial Center, Boston, MA 02111.

2. I submit this Declaration (the "Declaration") in support of the *Application for Order Authorizing the Employment and Retention of Brown Rudnick LLP as Counsel for the*

[1] The Debtors in these chapter 11 cases, along with the last four digits of each Debtor's federal tax identification number, are: Noble Supply & Logistics, LLC (7926); COTS Solutions, LLC (4477); Federal Resources Supply Company, LLC (3636); FRS Holdings, LLC (2327); K.D. Analytical Consulting, LLC (6637); KDA Acquisition, LLC (5870); Noble Defense Corporation (N/A); Noble Equity Holdings, LLC (0851); Noble.com, LLC (4712); Noble Mission Support, LLC (7908); and Tactical & Survival Specialties, LLC (2266). The location of the Debtors' principal place of business and the Debtors' service address in these chapter 11 cases is 1 Marina Park Drive, Suite 220, Boston, MA 02210.

Official Committee of Unsecured Creditors of Noble Supply & Logistics, LLC, et al., Nunc Pro Tunc to September 16, 2026 (the "Application")[2] of the Official Committee of Unsecured Creditors (the "Committee") appointed in the above-captioned cases (the "Cases") for entry of an order, pursuant to sections 328 and 1103(a) of title 11 of the United States Code (the "Bankruptcy Code"), Rule 2014 of the Federal Rules of Bankruptcy Procedure (the "Bankruptcy Rules"), and Local Rule 2014-1 of the Local Rules of the United States Bankruptcy Court for the District of Delaware (the "Local Rules"), authorizing and approving the retention and employment of Brown Rudnick as counsel to the Committee in connection with these Cases effective as of September 16, 2026.

3. Except as otherwise indicated herein, I have personal knowledge of the matters set forth herein and, if called as a witness, would testify competently thereto.

BROWN RUDNICK'S QUALIFICATIONS AND EXPERIENCE

4. Brown Rudnick is well qualified and able to represent the Committee in a cost-effective and efficient manner. Among the reasons Brown Rudnick was selected as counsel includes our deep bankruptcy bench with experience in bankruptcy sales and litigation representing committees in the largest and most complex Chapter 11 cases. Brown Rudnick's Bankruptcy and Corporate Restructuring team is focused, first and foremost, on official committee engagements in large Chapter 11 cases. We are known for passionate and zealous advocacy on behalf of official committees. In addition to its attorneys with decades of experience in restructuring, Brown Rudnick has a large and well-respected litigation group at the Committee's disposal.

[2] Capitalized terms used but not defined herein shall have the meanings ascribed to them in the Application.

5. Brown Rudnick has successfully represented official committees of creditors and equity security holders and debtors in many prominent and complex bankruptcy cases throughout the country.

DISINTERESTEDNESS OF PROFESSIONALS

6. In preparing this Declaration, an attorney working under my supervision caused the implementation of certain procedures developed by Brown Rudnick's Conflicts Department to ensure compliance with the requirements of the Bankruptcy Code, the Bankruptcy Rules, and the Local Rules (collectively, the "Statutory Authority"). Pursuant to the Statutory Authority, the attorney worked with Brown Rudnick's Conflicts Department to cause to be performed an examination and comparison (the "Connections Check") of the Debtors and non-debtor affiliates, creditors, and other parties-in-interest (collectively, the "Case Parties"). The list of Case Parties is attached hereto as **Schedule 1**. A summary of the results of the Connections Check is attached hereto as **Schedule 2**.

7. Based upon my review of the results of the Connections Check, to the best of my knowledge after diligent inquiry, neither Brown Rudnick, nor any member of Brown Rudnick, nor any attorney associated with or employed by Brown Rudnick, has any "connection," as such term is used in Bankruptcy Rule 2014, with the Debtors herein, their creditors, any other party-in-interest herein, their respective attorneys or accountants, the U.S. Trustee, or any person employed in the office of the U.S. Trustee, except to the extent set forth in **Schedule 2** or as follows:

a. Brown Rudnick appears in cases, proceedings, and transactions involving numerous attorneys, accountants, and financial advisors, some of which may represent the Debtors, creditors, or parties-in-interest, or themselves be creditors or parties-in-interest in these Cases. Brown Rudnick has not and will not represent any of these creditors, investors, potential acquirers, parties-in-interest, attorneys, financial advisors, accountants, or any other entity in connection with these Cases.

b. Brown Rudnick represents many investors, financial institutions, and other persons or entities that may become creditors or parties-in-interest in these Cases. Brown Rudnick has not and will not represent any of these investors, financial institutions, or other creditors or parties-in-interest in connection with these Cases.

c. Brown Rudnick regularly appears in cases before the United States Bankruptcy Court for the District of Delaware.

8. Notwithstanding any "connection" set forth in **Schedule 2** and except as set forth herein, to the best of my knowledge, any "connection" of Brown Rudnick to the identified entities is limited to matters unrelated to the Debtors.

9. Brown Rudnick, led by partners with no involvement in these Cases or Brown Rudnick's representation of the Committee, currently represents the Official Committee of Unsecured Creditors of Kidde-Fenwal, Inc., to which Raytheon (an unsecured creditor in these Cases) is listed as an adverse party. The Brown Rudnick professionals assigned to this unrelated representation are not and will not be part of the team representing the Committee.

10. Brown Rudnick may represent in the future parties in documenting the trading of claims against, interests in, and debt of, the Debtors or their estates. Brown Rudnick has not and will not provide any valuation or strategic due diligence regarding the Debtors in connection with providing such advice. Our work, on behalf of such parties, is generally limited to: (i) the ordinary course review of any underlying loan, interest, or claim documentation in connection with the purchase or sale of such loan, interest, or claim and the review of any upstream trade transaction documentation in connection therewith; or (ii) advice based solely on publicly available information or information obtained in connection with (i) above. Brown Rudnick may also assist such parties with completing the filings or submissions necessary to complete the transfer of a debt, interest, or claim against the Debtors or their estates from a seller to a purchaser.

11. None of Brown Rudnick's existing clients noted in **Schedule 2** accounted for more than one percent (1%) of Brown Rudnick's gross revenues for the past twelve (12) months.

12. It is possible that certain of the partners, counsel and associates of Brown Rudnick and such persons' relatives may have familial or personal relationships, as well as business, contractual, or economic relationships, with officers, directors, and/or shareholders or creditors of the Debtors, competitors of the Debtors, other professionals engaged in these Cases and/or other parties in interest in these Cases. I have not been made aware of any material relationships with any such individual.

13. I am not related to and, to the best of my knowledge, no other attorney at Brown Rudnick is related to (a) any United States Bankruptcy Judge for the District of Delaware or (b) the U.S. Trustee, or any person employed by the U.S. Trustee's office.

14. If Brown Rudnick discovers any information that is contrary to or pertinent to the statements made herein, Brown Rudnick will promptly disclose such information to the Court by filing and serving a supplemental declaration.

15. For the reasons stated herein, based on the conflicts search conducted to date and described here, to the best of my knowledge Brown Rudnick is a "disinterested person" as that term is defined in section 101(14) of the Bankruptcy Code and as used in section 328(c) of the Bankruptcy Code, and does not have an interest materially adverse to the interests of the Debtors' estates or any class of creditors or equity holders of the Debtors.

PROFESSIONAL COMPENSATION

16. Subject to this Court's approval, and in accordance with section 330(a) of the Bankruptcy Code and any orders of the Court, Brown Rudnick will charge for its legal services as counsel to the Committee on an hourly basis in accordance with its ordinary and customary hourly

rates in effect on the date such services are rendered, and for its actual, reasonable and necessary out-of-pocket disbursements incurred in connection therewith.

17. My current hourly rate is $1,775. Other attorneys and paraprofessionals will assist with these Cases as needed. As of the date hereof, the hourly rates of Brown Rudnick professionals are in the following ranges:

Professional	Rate Per Hour
Partners	$1,000 - $3,000
Counsel	$750 - $1,600
Associates	$695 - $1,450
Paralegals	$450 - $725

18. The hourly rates set forth above are Brown Rudnick's general hourly rates for work of this nature and are consistent with the customary compensation charged by comparably skilled attorneys at Brown Rudnick in similar matters, including non-bankruptcy matters. In the normal course of its business, Brown Rudnick revises its billing rates on an annual basis.[3]

19. Brown Rudnick has advised the Committee that it intends to seek compensation for all time and expenses associated with the preparation of this Application to retain Brown Rudnick and related documents, and the preparation of monthly, interim or final fee applications for Brown Rudnick. It will not bill for the defense of any fee applications. Brown Rudnick will bill any non-working travel time at 50% of the actual time incurred.

20. In addition, Brown Rudnick will apply for reimbursement for any actual and necessary expenses incurred in representing the Committee, including, but not limited to, business meals, photocopies, courier service, computer assisted research, docket and court filing fees, mail

[3] In the ordinary course, Brown Rudnick reviews the billing rates of its attorneys and paraprofessionals annually. The review and rate increases are based upon increases within each attorney's and paraprofessional's current level of seniority. The rates described herein reflect the most recent rate increase. As set forth in the attached order, Brown Rudnick will provide ten (10) calendar days' notice to the Committee, the Debtors, and the U.S. Trustee before implementing any periodic increases, and shall file any such notice with the Court.

and express mail charges, messenger charges, document processing, telecommunications, travel, court reporting charges, and any other non-ordinary overhead expense such as overtime for secretarial personnel and other staff and any other incidental costs advanced by Brown Rudnick specifically for the representation of the Committee, in a manner and at rates consistent with charges made generally to Brown Rudnick's other clients. Photocopies and similar copies will be billed at a reduced rate of $0.10 per page.

21. Brown Rudnick has not agreed to share (a) any compensation it may receive with another party or person, other than with the partners, counsel, and associates of Brown Rudnick; or (b) any compensation another person or party has received or may receive in connection with these Cases.

22. Brown Rudnick has not received a retainer in connection with these Cases.

AFFIRMATIVE STATEMENT OF DISINTERESTEDNESS

23. Based upon the information available to me, and except as otherwise described herein, Brown Rudnick holds no interest adverse to the Debtors, their estates, or any class of creditors or equity holders as to the matters in which it is to be employed. I know of no reason why Brown Rudnick cannot act as counsel to the Committee.

STATEMENT REGARDING U.S. TRUSTEE GUIDELINES

24. The following information is provided pursuant to paragraph D.1 of the U.S. Trustee Guidelines:

QUESTION:	Did you agree to any variations from, or alternatives to, your standard or customary billing arrangements for this engagement?
Response:	No.
QUESTION:	Do any of the professionals included in this engagement vary their rate based on the geographic location of the bankruptcy case?
Response:	No.

QUESTION:	If you represented the client in the 12 months prepetition, disclose your billing rates and material financial terms for the prepetition engagement, including any adjustments during the 12 months prepetition. If your billing rates and material financial terms have changed post-petition, explain the difference and the reasons for the difference.
Response:	No.
QUESTION:	Has your client approved your prospective budget and staffing plan, and, if so, for what budget period?
Response:	The Committee will approve a budget and general staffing plan in connection with Brown Rudnick's representation of the Committee.

Pursuant to 28 U.S.C. § 1746, I declare under penalty of perjury that the foregoing is true and correct to the best of my knowledge.

Dated: October 8, 2026

/s/ *Tristan G. Axelrod*
Tristan G. Axelrod

SCHEDULE 1

(Case Parties)

Debtor Entities

COTS Solutions, LLC
Federal Resources Supply Company, LLC
FRS Holdings, LLC
K.D. Analytical Consulting, LLC
KDA Acquisition, LLC
Noble Defense Corporation
Noble Equity Holdings, LLC
Noble Supply & Logistics, LLC
Noble.com, LLC
Tactical & Survival Specialties, LLC
Noble Mission Support, LLC

Debtor Trade Names & Aliases

Noble Supply & Logistics, Inc.
Tactical & Survival Specialties, Inc.
Noble Sales Co., Inc.
Federal Resources
Federal Resources Supply Co.
TSSi
TSSI
Tactical & Survival Specialties, Inc.
KD Analytical Consulting, Inc.
Noble

Non-Debtor Affiliates

Noble Holdco, Inc.

Current and Former Directors & Officers

Tom Noble
Gary Campbell
Gerry Haines
Patrick McGrath
Stacy Williamson
Michelle Skubic
Mike Warell
Stephen Szejner
Bob McGill
Tom Noble Sr

Banks

JPMorgan Chase Bank, N.A.

Insurance Providers, Sureties, Letter of Credit Issuers

Federal Insurance Company
Falvey Cargo Underwriting
Great American Insurance Company
Zurich American Insurance Company
Columbia Casualty Company

Vantage Risk Specialty Insurance Company
ACE American Insurance Company
Sompo
RLI Insurance Company
AXIS Insurance Company
The Guardian Insurance & Annuity Company, Inc.
Lockton Companies, LLC
Cobbs Allen Capital, LLC
Managed Wealth Strategies, LLC

Landlords

Scannell Properties #402, LLC
Sealy Commercial Drive, LLC
Expedition III, L.L.C.
TLC Worldwide Logistics, LLC
CLPF One Marina Park Drive LLC
Shirley Venture #1 Limited Partnership
Walde Management, LLC
3900 Early LLC
Bluegrass Station Division
Hamann Svenja
Alexander & Benedikt Schafer
LEQUIOS Asset Management Co Ltd.

Utility Providers

Northcentral Electric Cooperative
Olive Branch Gas Utility
Eversource
Dominion Energy Virginia
Washington Gas Light
Bci Mississippi Broadband DBA Maxxsouth Broadband
Vodafone GmbH
Cable One
Comcast
Segra
Verizon

Top 100 Vendor by Spend

3M Personal Safety Division DBA Scott Safety
Advon Systems, LLC
Aegis Integrations GmbH
Aetna
Altagrove, LLC
American Engineering Corporation
American Engineering Corporation (USD)
Anacapa Micro Products, Inc.
ATS Industrial, Inc.
Avon Protection Systems

Bering Straits Native Corp. DBA Arcticom, LLC
Berkeley Research Group, LLC (BRG)
Big Top Manufacturing Inc.
Blauer Manufacturing
Blue Force Gear, Inc.
Brian Crosby DBA Cronos LLC
Brooks Building Solutions, Inc.
C3.ai, Inc.
Carahsoft Technology Corporation
Caterpillar
Chelton Limited
Combat Weapon Storage Systems (VITALVALT)
Continental Heavy Civil Corp.
Crestwood Technology Group, LLC
Crown Point Systems, Inc.
CTG Federal LLC
Cykor
Do It Best Corp.
Echelon International LLC
Encompass Supplies
EST Companies, LLC
Expeditors Int'l GmbH
FCN, Inc.
FLIR Unmanned Ground Systems, Inc.
Gateway Contracting, Inc.
GJB and Associates LLC
Golden Star Technology, Inc.
Gustavson Group SP Z.O.O.
Harrell's Mechanical Inc.
Hentzen Coatings, Inc.(ANAD Consign Only)
Hot & Cold Plumbing Supply (K.R. Campbell Inc.)
Howland Pump Supply
Hugus, Inc.
Impres Technology Solutions, Inc.
Indian Aerospace, Inc.
Ir-Lock LLC
J.F. Taylor, Inc.
Janson Communications, Inc.
JDI Integrations LLC
KI System Co., Ltd.
L3 Harris Global Technologies
Laser Shot
Leidos, Inc- CA
Lockheed Martin Rotary and Mission Systems
Lockton
Logistica Solutions USA, Inc.
Massif (Samtech)
MKS Instruments, Inc.
Motorola Government
Mountain Horse, LLC
MSA, LLC

Night Vision Devices, Inc.
nVision (EURO)
nVision (USD)
Paragon Micro Inc.
Persistent Systems
Pixels on Target, LLC
Quantico Tactical
RAE Systems, Inc.
Rapiscan Systems
Raytheon Company
Republic Capital Access #2 (RCA)
Revision Military Ltd.
Rich Global Solutions GmbH
Rigaku Analytical Devices Inc.
S&B Inc. DBA WG Henschen (Abound)
Safe Structure Designs (D)
Safran Defense & Space Inc.
SCIF Solutions, Inc.
SharpLogixx, LLC
Sigma Defense Systems, LLC
Snap-on Industrial Gov/Fed
Stellar Solutions
Sterling Computers Corporation
TD Synnex Corporation
TDI LLC DBA ZP Solutions
Tecmotiv (USA), Inc.
Teledyne FLIR Defense, LLC
Texas Fire Services, LLC
Thermo Scientific Portable Analytical Instruments Inc. PAI
Thin Air Gear, LLC
TommyTQL LLC
United States Treasury
UTS Systems
Van & Smith Co., Inc.
Vectornav Technologies, LLC
Wabtec Inspection Tech - (Evident Scientific)
Weatherproofing Technologies Inc.
Wescam Inc.
World Wide Technology, LLC

Members of the U.S. Trustee's Office

Andrew R. Vara
Benjamin Hackman
Christine Green
Denis Cooke
Diane Giordano
Dion Wynn
Edith A. Serrano
Elizabeth Thomas
Fang Bu

Hannah M. McCollum
Holly Dice
James R. O'Malley
Jane Leamy
Jonathen Lipshie
Jonathen Nyaku
Joseph Cudia
Joseph McMahon
Juliet Sarkessian
Lauren Attix
Linda Casey
Linda Richenderfer
Michael Panacio
Nyanquioi Jones
Ramona Harris
Richard Schepacarter
Rosa Sierra-Fox
Shakima L. Dortch

Potential 363 Bidders

[REDACTED]
[REDACTED]
[REDACTED]
[REDACTED]
[REDACTED]
[REDACTED]
[REDACTED]
[REDACTED]
[REDACTED]
[REDACTED]
[REDACTED]
[REDACTED]
[REDACTED]
[REDACTED]

Benefits Providers

Fidelity Investments
Aegis Retirement Partners, LLC
The Hartford Group Benefits

Taxing Authorities

Alabama Department of Revenue; Legal Division (Bankruptcy Section)
Arizona Attorney General's Office; Bankruptcy & Collections Enforcement (BCE)
Arkansas Department of Finance and Administration; Office of Revenue Legal Counsel
California Franchise Tax Board; Business Bankruptcy (MS A345)
Connecticut Office of the Attorney General; Bankruptcy Division
Delaware Division of Revenue; Bankruptcy Service, Attn: MS #25
DC Office of Tax and Revenue; Compliance Administration, Collection Division
Georgia Department of Revenue; Central Collection Section (Bankruptcy)

Hawaii Department of Taxation; Bankruptcy Unit
Idaho State Tax Commission; Bankruptcy Unit
Illinois Department of Revenue; Bankruptcy Unit
Indiana Department of Revenue; Bankruptcy Section, MS 108
Iowa Attorney General's Office; Bankruptcy Unit
Kansas Department of Revenue
Kentucky Department of Revenue; Legal Support Branch, Bankruptcy
Louisville Metro Revenue Commission
Louisiana Department of Revenue; Bankruptcy Section
Maine Revenue Services; Compliance Division
Comptroller of Maryland; Bankruptcy Unit
Massachusetts Department of Revenue; Collections Bureau / Bankruptcy Unit
Minnesota Department of Revenue; Collection Division
Mississippi Department of Revenue; Bankruptcy Section
Missouri Department of Revenue; Bankruptcy Unit, General Counsel's Office
Montana Department of Revenue; Bankruptcy Unit
Nebraska Department of Revenue; Bankruptcy Unit
New Hampshire Department of Revenue Administration
New Jersey Division of Taxation; Bankruptcy Unit
New Mexico Taxation and Revenue Department; Bankruptcy Section
New York State Department of Taxation and Finance; Bankruptcy Section
NYC Department of Finance; Office of Legal Affairs
North Carolina Department of Revenue; Bankruptcy Unit
North Dakota Office of State Tax Commissioner
Ohio Department of Taxation; Bankruptcy Division
Oklahoma Tax Commission
Oregon Department of Revenue; Bankruptcy Unit
Pennsylvania Department of Revenue; Bankruptcy Division
City of Philadelphia Department of Revenue; Law Department, Bankruptcy Unit
Rhode Island Division of Taxation
South Carolina Department of Revenue; Office of General Counsel
Tennessee Attorney General and Reporter; Bankruptcy Division, Public Protection Section
Texas Comptroller of Public Accounts; Revenue Accounting Division, Bankruptcy Section
Utah State Tax Commission
Vermont Department of Taxes
Virginia Department of Taxation; Bankruptcy
West Virginia State Tax Department; Legal, Bankruptcy Unit
Wisconsin Department of Revenue; Special Procedures Unit
Guam Department of Revenue and Taxation; Taxpayer Services Division
Internal Revenue Service; Centralized Insolvency Operation

Debtors' Professionals

Kirkland & Ellis LLP
Cole Schotz, P.C.
Portage Point Partners, LLC
Triple P TRS, LLC
Verita Global

Lender Professionals

Otterbourg P.C.
McDermott Will & Schulte LLP
Arnold & Porter Kaye Scholer LLP
King & Spalding LLP
Young Conaway Stargatt & Taylor, LLP

Administrative Agents, Lenders, & Lien Parties

PGIM, Inc.
The TCW Group, Inc.
JPMorgan Chase Bank, N.A.
Blue Torch Capital

Litigation Counterparties

U.S. Department of Justice — Civil Division
U.S. Department of Justice — Antitrust Division
Defense Logistics Agency (DLA)
Shaelyn Washburn
SupplyCore Inc.
United States of America
Logistic Services International, Inc. d/b/a LSI, Inc.
David Loeser
Thomas Noble, III
Federal Resources Supply Company, LLC
U.S. General Services Administration
U.S. Department of the Navy

Top 30 Unsecured Creditors

Mountain Horse, LLC
Thermo Scientific Portable Analytical Instruments Inc.
Blue Torch Capital
Gjb And Associates LLC
Brooks Building Solutions, Inc.
Tecmotiv (Usa), Inc.
Bluehalo LLC
Rigaku Analytical Devices Inc.
Logistic Services International, Inc.
Weatherproofing Technologies Inc.
Crestwood Technology Group, LLC
S&B Inc. DBA Wg Henschen
Continental Heavy Civil Corp.
Kamikita Kensetsu Co., Ltd.
Metrea Advanced Signals LLC
Epoch Concepts
Jdi Integrations LLC
K.R. Campbell Inc. DBA Hot & Cold Plumbing Supply
Technology Service Corporation
Fcn, Inc.
J.F. Taylor, Inc.
Ryo Enterprise.Co.Ltd

L3 Harris Global Technologies
Sonicare Solutions Inc.
Persistent Systems
World Micro Inc.
Aegis Integrations GmbH
Raytheon Company
Northrop Grumman Systems Corporation
Ultra Electronics Tcs Inc.

Bankruptcy Judges

Chief Judge Karen B. Owens
Judge Brenden L. Shannon
Judge Craig T. Goldblatt
Judge J. Kate Stickles
Judge Laurie Selber Silverstein
Judge Mary F. Walrath
Judge Thomas M. Horan

Courtroom Deputies

Al Lugano
Amanda Hrycak
Cacia Batts
Claire Brady
Danielle Gadson
Demitra Yeager
Jill Walker
Laura Haney
Laurie Capp
Lora Johnson
Marquietta Lopez
Nickita Barksdale
Nikki Washington
Paula Subda
Rachel Bello
Stephen L. Grant
Xavier Hunt

Significant Customers

Defense Logistics Agency (DLA)
General Services Administration (GSA)
Mountain Horse Solutions
United States Postal Service (USPS)
U.S. Department of State
Army Contracting Command (ACC-DTA)
U.S. Navy
Securitas Technology
Federal Bureau of Investigation (FBI)
U.S. Department of Homeland Security / Immigration and Customs Enforcement (ICE)
U.S. Drug Enforcement Administration (DEA)

U.S. Secret Service (USSS)
Washington Metropolitan Area Transit Authority (WMATA)
Arcticom
U.S. Army Corps of Engineers, Engineer Research and Development Center (ERDC)
Department of National Defence
U.S. Air Force

SCHEDULE 2

(Connections Check)

Noble Supply Logistics, LLC Official Committee of Unsecured Creditors

Connections Disclosure

Individual/Entity Name	Bankruptcy Role	Current Client	Former Client	Adverse/Neutral/Client-Friendly Connections [X = Yes]	Other Connection	Lateral Connection
JPMorgan Chase Bank, N.A.	Banks		X (applicable to affiliate of searched entity)	X		X
Federal Insurance Company	Insurance Providers, Sureties, Letter of Credit Issuers		X	X		
Great American Insurance Company	Insurance Providers, Sureties, Letter of Credit Issuers			X		
Zurich American Insurance Company	Insurance Providers, Sureties, Letter of Credit Issuers		X (applicable to affiliate of searched entity)	X		
Vantage Risk Specialty Insurance Company	Insurance Providers, Sureties, Letter of Credit Issuers			X		
ACE American Insurance Company	Insurance Providers, Sureties, Letter of Credit Issuers			X		
Sompo	Insurance Providers, Sureties, Letter of Credit Issuers			X		
AXIS Insurance Company	Insurance Providers, Sureties, Letter of Credit Issuers			X		
Eversource	Utility Providers	X		X		
Cable One	Utility Providers					X
Comcast	Utility Providers		X (applicable to affiliate of searched entity)	X		
Segra	Utility Providers			X		
Verizon	Utility Providers		X	X		X
3M Personal Safety Division DBA Scott Safety	Top 100 Vendor by Spend			X		
Aetna	Top 100 Vendor by Spend		X (applicable to affiliate of searched entity)	X	X (Firm vendor)	
Big Top Manufacturing Inc.	Top 100 Vendor by Spend			X		
Carahsoft Technology Corporation	Top 100 Vendor by Spend		X			
Caterpillar	Top 100 Vendor by Spend			X		X
Sigma Defense Systems, LLC	Top 100 Vendor by Spend			X		
United States Treasury	Top 100 Vendor by Spend			X		
Wescam Inc.	Top 100 Vendor by Spend	X (applicable to affiliate of searched entity)				
[redacted]	Potential 363 Bidders			X		X (applicable to affiliate of searched entity)
[redacted]	Potential 363 Bidders			X		X

Noble Supply Logistics, LLC Official Committee of Unsecured Creditors

Connections Disclosure

Individual/Entity Name	Bankruptcy Role	Current Client	Former Client	Adverse/Neutral/Client-Friendly Connections [X = Yes]	Other Connection	Lateral Connection
[redacted]	Potential 363 Bidders			X		
[redacted]	Potential 363 Bidders		X (applicable to affiliate of searched entity)	X		X (applicable to affiliate of searched entity)
Fidelity Investments	Benefits Providers		X	X		X
The Hartford Group Benefits	Benefits Providers		X	X		
Kansas Department of Revenue	Taxing Authorities			X		
Maine Revenue Services; Compliance Division	Taxing Authorities			X		
New Hampshire Department of Revenue Administration	Taxing Authorities			X		
New York State Department of Taxation and Finance; Bankruptcy Section	Taxing Authorities			X		
Oklahoma Tax Commission	Taxing Authorities			X		
Rhode Island Division of Taxation	Taxing Authorities			X		
Utah State Tax Commission	Taxing Authorities			X		
Vermont Department of Taxes	Taxing Authorities			X		
Internal Revenue Service; Centralized Insolvency Operation	Taxing Authorities			X		
Kirkland & Ellis LLP	Debtors' Professionals			X		X
Cole Schotz, P.C.	Debtors' Professionals			X		
Portage Point Partners, LLC	Debtors' Professionals			X		
Triple P TRS, LLC	Debtors' Professionals			X		
Verita Global	Debtors' Professionals			X		
Otterbourg P.C.	Lender Professionals			X		
McDermott Will & Schulte LLP	Lender Professionals			X		
King & Spalding LLP	Lender Professionals			X		X
Young Conaway Stargatt & Taylor, LLP	Lender Professionals			X		

Noble Supply Logistics, LLC Official Committee of Unsecured Creditors

Connections Disclosure

Individual/Entity Name	Bankruptcy Role	Current Client	Former Client	Adverse/Neutral/Client-Friendly Connections [X = Yes]	Other Connection	Lateral Connection
PGIM, Inc.	Administrative Agents, Lenders, & Lien Parties		X (applicable to affiliate of searched entity)	X		X (applicable to affiliate of searched entity)
The TCW Group, Inc.	Administrative Agents, Lenders, & Lien Parties			X		X (applicable to affiliate of searched entity)
JPMorgan Chase Bank, N.A.	Administrative Agents, Lenders, & Lien Parties		X (applicable to affiliate of searched entity)	X		X
U.S. Department of Justice — Civil Division	Litigation Counterparties			X		
U.S. Department of Justice — Antitrust Division	Litigation Counterparties			X		X
Defense Logistics Agency (DLA)	Litigation Counterparties; Significant Customers			X		
United States of America	Litigation Counterparties			X		
U.S. General Services Administration	Litigation Counterparties			X		
U.S. Department of the Navy	Litigation Counterparties			X		
Thermo Scientific Portable Analytical Instruments Inc.	Top 30 Unsecured Creditors; Top 100 Vendor by Spend; Committee Member			X		
L3 Harris Global Technologies	Top 30 Unsecured Creditors; Top 100 Vendor by Spend	X (applicable to affiliate of searched entity)				
Raytheon Company	Top 30 Unsecured Creditors; Top 100 Vendor by Spend		X	X		
Northrop Grumman Systems Corporation	Top 30 Unsecured Creditors		X (applicable to affiliate (parent) of searched entity)	X		
General Services Administration (GSA)	Significant Customers			X		
United States Postal Service (USPS)	Significant Customers		X	X		
U.S. Department of State	Significant Customers			X		X
U.S. Navy	Significant Customers			X		
Securitas Technology	Significant Customers			X		
Federal Bureau of Investigation (FBI)	Significant Customers			X		
U.S. Air Force	Significant Customers			X		

Exhibit C

(Chair Declaration)

IN THE UNITED STATES BANKRUPTCY COURT
FOR THE DISTRICT OF DELAWARE

In re:	)	Chapter 11
	)	
NOBLE SUPPLY & LOGISTICS, LLC, *et al*.,[1]	)	Case No. 26-11369 (CTG)
	)	(Jointly Administered)
Debtors.	)	**Objection Deadline:** **October 21, 2026, at 4:00 p.m. (ET)**
	)	**Hearing Date**: **October 28, 2026, at 11:00 a.m. (ET)**

DECLARATION OF DAVID KRASNE OF TECMOTIV (USA), INC. IN SUPPORT OF APPLICATION FOR ORDER AUTHORIZING THE EMPLOYMENT AND RETENTION OF BROWN RUDNICK LLP AS COUNSEL FOR THE OFFICIAL COMMITTEE OF UNSECURED CREDITORS OF NOBLE SUPPLY & LOGISTICS, LLC, *ET AL*., *NUNC PRO TUNC* TO SEPTEMBER 16, 2026

Pursuant to 28 U.S.C § 1746, I, David Krasne, hereby declare:

1. I am the Secretary of Tecmotiv (USA), Inc., which is an unsecured creditor in the above-captioned cases of Noble Supply & Logistics, LLC, and its debtor affiliates, as debtors and debtors-in-possession in these proceedings (collectively, the "Debtors"). I was named as chairperson (the "Chair") of the Official Committee of Unsecured Creditors of Noble Supply & Logistics, LLC (the "Committee"), and I serve as Chair of the Committee.

[1] The Debtors in these chapter 11 cases, along with the last four digits of each Debtor's federal tax identification number, are: Noble Supply & Logistics, LLC (7926); COTS Solutions, LLC (4477); Federal Resources Supply Company, LLC (3636); FRS Holdings, LLC (2327); K.D. Analytical Consulting, LLC (6637); KDA Acquisition, LLC (5870); Noble Defense Corporation (N/A); Noble Equity Holdings, LLC (0851); Noble.com, LLC (4712); Noble Mission Support, LLC (7908); and Tactical & Survival Specialties, LLC (2266). The location of the Debtors' principal place of business and the Debtors' service address in these chapter 11 cases is 1 Marina Park Drive, Suite 220, Boston, MA 02210.

2. I have reviewed and am familiar with the contents of the *Application for Order Authorizing the Employment and Retention of Brown Rudnick LLP as Counsel for the Official Committee of Unsecured Creditors of Noble Supply & Logistics, LLC, et al., Nunc Pro Tunc to September 16, 2026* (the "Application").[2] In such capacity, I was part of the process and involved in selecting and engaging counsel for the Committee. In support of the Application, the Committee relies upon the Axelrod Declaration, which is attached to the Application as **Exhibit B**.

3. A number of prospective law firms were considered by the Committee at meetings on September 16, 2026 as potential legal counsel to the Committee. The Committee considered the materials provided as well as information and/or presentations provided by several of those firms prior to selecting Brown Rudnick LLP ("Brown Rudnick") as its attorneys.

4. The Committee selected Brown Rudnick because of Brown Rudnick's extensive general legal experience and knowledge, and its substantial experience in representing official committees of creditors and recognized expertise in the field of creditors' rights and business reorganization under Chapter 11 of the Bankruptcy Code. I understand that Brown Rudnick's expertise includes representing official creditors' committees in large and complex bankruptcy cases, as set forth in the Application and Axelrod Declaration. I understand that since the Committee's appointment, Brown Rudnick has been working closely with the Debtors and other parties-in-interest to become familiar with the Debtors' businesses and many of the potential legal issues that may arise in the context of these Chapter 11 Cases. For these reasons, the Committee believes that Brown Rudnick is well-qualified and uniquely able to represent the Committee in these Chapter 11 Cases in an efficient and timely manner.

[2] Capitalized terms used and not otherwise defined herein shall have the meanings ascribed to them in the Application.

5. The members of the Committee reviewed Brown Rudnick's standard rates for bankruptcy services, as set forth in the Application. Based upon representations made to the Committee by Brown Rudnick, I understand that those rates are generally consistent with Brown Rudnick's rates for comparable non-bankruptcy engagements and the billing rates and terms of other comparably skilled firms for providing similar services. Based on these representations and the Committee members' experience in both the bankruptcy field and in other fields in which the Debtors operate, the Committee believes these rates are reasonable.

6. The facts set forth in this Declaration are based upon my personal knowledge, my review of the relevant documents, information provided to me or verified by Committee counsel, and my personal opinion based upon my experience, knowledge, and information provided to me. I am authorized to submit this Declaration on behalf of the Committee, and if called upon to testify, I would testify competently to the facts set forth herein.

[*Signature page to follow.*]

Pursuant to 28 U.S.C. § 1746, I declare under penalty of perjury under the laws of the United States, that the foregoing statements are true and correct.

Dated: October 8, 2026

THE OFFICIAL COMMITTEE OF UNSECURED CREDITORS

By: /s/ *David Krasne*

David Krasne of Tecmotiv (USA), Inc., not individually but solely in his capacity as Chair of the Official Committee of Unsecured Creditors of Noble Supply & Logistics, LLC, *et al.*, and not in any other capacity

IN THE UNITED STATES BANKRUPTCY COURT
FOR THE DISTRICT OF DELAWARE

In re:	)	Chapter 11
	)	Case No. 26-11369 (CTG)
NOBLE SUPPLY & LOGISTICS, LLC, *et al*.,[1]	)	(Jointly Administered)
Debtors.	)	**Objection Deadline:** **October 21, 2026, at 4:00 p.m. (ET)**
	)	**Hearing Date**: **October 28, 2026, at 11:00 a.m. (ET)**

NOTICE OF APPLICATION FOR ORDER AUTHORIZING THE EMPLOYMENT AND RETENTION OF BROWN RUDNICK LLP AS COUNSEL FOR THE OFFICIAL COMMITTEE OF UNSECURED CREDITORS OF NOBLE SUPPLY & LOGISTICS, LLC, *ET AL*., *NUNC PRO TUNC* TO SEPTEMBER 16, 2026

PLEASE TAKE NOTICE that on October 8, 2026, the Official Committee of Unsecured Creditors (the "Committee") of Noble Supply & Logistics, LLC, appointed in the Chapter 11 bankruptcy cases of the above-captioned debtors and debtors-in-possession (the "Debtors"), by and through the Committee's undersigned proposed counsel, filed the *Application for Order Authorizing the Employment and Retention of Brown Rudnick LLP as Counsel for the Official Committee of Unsecured Creditors of Noble Supply & Logistics, LLC, et al., Nunc Pro Tunc to September 16, 2026* (the "Application") with the United States Bankruptcy Court for the District of Delaware (the "Bankruptcy Court"). A copy of the Application is attached hereto.

[1] The Debtors in these chapter 11 cases, along with the last four digits of each Debtor's federal tax identification number, are: Noble Supply & Logistics, LLC (7926); COTS Solutions, LLC (4477); Federal Resources Supply Company, LLC (3636); FRS Holdings, LLC (2327); K.D. Analytical Consulting, LLC (6637); KDA Acquisition, LLC (5870); Noble Defense Corporation (N/A); Noble Equity Holdings, LLC (0851); Noble.com, LLC (4712); Noble Mission Support, LLC (7908); and Tactical & Survival Specialties, LLC (2266). The location of the Debtors' principal place of business and the Debtors' service address in these chapter 11 cases is 1 Marina Park Drive, Suite 220, Boston, MA 02210.

PLEASE TAKE FURTHER NOTICE that objections or responses, if any, to the Application must be in writing, in conformity with the Federal Rules of Bankruptcy Procedure and the Local Rules of the United States Bankruptcy Court for the District of Delaware, and filed with the Bankruptcy Court so as to be received on or before **October 21, 2026 at 4:00 p.m. (ET)** (the "**Objection Deadline**"), and served upon the undersigned proposed counsel to the Committee.

PLEASE TAKE FURTHER NOTICE that a hearing with respect to the Application will be held on **October 28, 2026 at 11:00 a.m. (ET)** before the Honorable Craig T. Goldblatt, United States Bankruptcy Judge for the District of Delaware, at the United States Bankruptcy Court for the District of Delaware, 824 N. Market Street, 5th Floor, Courtroom No. 5, Wilmington, Delaware 19801.

PLEASE TAKE FURTHER NOTICE THAT IF YOU FAIL TO RESPOND TO THE APPLICATION IN ACCORDANCE WITH THIS NOTICE, THE BANKRUPTCY COURT MAY GRANT THE RELIEF REQUESTED IN THE APPLICATION WITHOUT FURTHER NOTICE OR A HEARING.

[*Signature page to follow.*]

Dated: October 8, 2026

MORRIS JAMES LLP

/s/ Jeffrey R. Waxman
Jeffrey R. Waxman (DE Bar No. 4159)
Samantha L. Rodriguez (DE Bar No. 7524)
3205 Avenue North Blvd., Suite 100
Wilmington, DE 19803
Telephone: (302) 888-6800
Facsimile: (302) 571-1750
Email: jwaxman@morrisjames.com
srodriguez@morrisjames.com

-and-

BROWN RUDNICK LLP
Tristan Axelrod (admitted *pro hac vice*)
Jessica Y. Liong (admitted *pro hac vice*)
One Financial Center
Boston, MA 02111
Telephone: (617) 856-8200
Facsimile: (617) 856-8201
Email: taxelrod@brownrudnick.com
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Kenneth B. Weckstein, Esq. (admitted *pro hac vice*)
1900 N Street NW, 4th Floor
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August Dinwiddie, Esq. (admitted *pro hac vice*)
7 Times Square
New York, NY 10036
Telephone: (212) 209-4800
Facsimile: (212) 209-4801
Email: adinwiddie@brownrudnick.com

Proposed Co-Counsel to the Official Committee of Unsecured Creditors