IN THE UNITED STATES BANKRUPTCY COURT
FOR THE DISTRICT OF DELAWARE

In re:	Chapter 11
NOBLE SUPPLY & LOGISTICS, LLC, *et al.*,[1]	Case No. 26-11369 (CTG)
Debtors.	(Jointly Administered)
	Obj Deadline: October 21, 2026 at 4:00 p.m. (ET) **Hearing Date: October 28, 2026 at 11:00 a.m. (ET)**

APPLICATION FOR AN ORDER AUTHORIZING THE RETENTION AND EMPLOYMENT OF FTI CONSULTING, INC. AS FINANCIAL ADVISOR TO THE OFFICIAL COMMITTEE OF UNSECURED CREDITORS EFFECTIVE AS OF SEPTEMBER 16, 2026

The Official Committee of Unsecured Creditors (the "Committee") of the above-captioned debtors and debtors in possession (collectively, the "Debtors") hereby moves the Court for entry of an order under section 1103 of chapter 11 of title 11 of the United States Code (the "Bankruptcy Code") approving this application (the "Application") and authorizing the employment and retention of FTI Consulting, Inc. ("FTI"), as financial advisors for the Committee. In support of this Application, the Committee relies on the Declaration of Matthew Diaz (the "Diaz Declaration"), filed contemporaneously herewith and attached hereto as **Exhibit B**, and respectfully states as follows:

Jurisdiction and Venue

1. This Court has jurisdiction over this Application pursuant to 28 U.S.C. §§ 157 and 1334. This matter is a core proceeding pursuant to 28 U.S.C. § 157(b).

1 The Debtors in these chapter 11 cases, along with the last four digits of each Debtor's federal tax identification number, are: Noble Supply & Logistics, LLC (7926); COTS Solutions, LLC (4477); Federal Resources Supply Company, LLC (3636); FRS Holdings, LLC (2327); K.D. Analytical Consulting, LLC (6637); KDA Acquisition, LLC (5870); Noble Defense Corporation (N/A); Noble Equity Holdings, LLC (0851); Noble.com, LLC (4712); Noble Mission Support, LLC (7908); and Tactical & Survival Specialties, LLC (2266). The location of the Debtors' principal place of business and the Debtors' service address in these chapter 11 cases is 1 Marina Park Drive, Suite 220, Boston, MA 02210.

2. Venue of these proceedings and this Application is proper in this district pursuant to 28 U.S.C. § 1408.

3. The statutory bases for the relief requested herein are sections 1103(a) and 328(a) of Title 11 of the United States Code, 11 U.S.C. §§ 101 et seq. (the "Bankruptcy Code"), Rules 2014 and 2016 of the Federal Rules of Bankruptcy Procedure (the "Bankruptcy Rules") and Rule 2014-1 of the Local Rules of Bankruptcy Practice and Procedure of the United States Bankruptcy Court for the District of Delaware (the "Local Rules").

Background

A. General Background

4. On August 30, 2026 (the "Petition Date"), each of the Debtors filed a voluntary petition for relief under chapter 11 of the Bankruptcy Code in this Court. The Debtors continue to operate their businesses and manage their assets as debtors in possession pursuant to Bankruptcy Code sections 1107(a) and 1108. No request for appointment of a trustee or examiner has been made in these chapter 11 cases.

5. On September 16, 2026, the Office of the United States Trustee for Region 3 (the "U.S. Trustee") filed the N*otice of Appointment of Committee of Unsecured Creditors* [Docket No. 128]. The Committee members are: STATZ Corporation, Brooks Building Solutions, Inc., Continental Heavy Civil Corp., LSI, Inc., BlueHalo Labs, LLC, Tecmotiv (USA), Inc., and Supliaeros USA LLC d/b/a Aero Supply USA.

6. On September 16, 2026, the Committee selected FTI as its proposed financial advisor.

B. FTI's Qualifications

7. FTI provides services in areas ranging from corporate finance and interim management to economic consulting, forensic and litigation consulting, strategic communications,

and technology. FTI's clients include many of the world's largest public companies and majorities of the twenty-five largest banks and one-hundred largest law firms in the world. FTI's expertise includes liquidity and capital structure assessment, debt and equity restructuring advice, and identification of reorganization alternatives.

8. The Committee is familiar with FTI's professional standing and reputation. FTI has considerable experience in providing financial advisory services in restructurings and reorganizations and enjoys an excellent reputation for the results it has obtained for debtors and creditors in chapter 11 cases throughout the United States. The Committee requires FTI's services to enable it to assess and monitor the efforts of the Debtors and their professional advisors to maximize the value of their estates and to reorganize successfully. Finally, FTI is well qualified and able to represent the Committee in a cost-effective, efficient, and timely manner.

C. Services to be Rendered

9. FTI will provide such financial advisory services to the Committee and its legal advisor as they deem appropriate and feasible to advise the Committee in the course of these chapter 11 cases, including, but not limited to, the following:

- Assistance in the review of financial related disclosures required by the Court, including the Schedules of Assets and Liabilities, the Statement of Financial Affairs and Monthly Operating Reports;
- Assistance in the preparation of analyses required to assess any proposed Debtor-In-Possession ("DIP") financing or use of cash collateral;
- Assistance with the assessment and monitoring of the Debtors' short-term cash flow, liquidity, and operating results;
- Assistance with the review of the Debtors' proposed employee compensation and benefits programs;
- Assistance with the review of the Debtors' potential disposition or liquidation of both core and non-core assets;
- Assistance with the review of the Debtors' cost/benefit analysis with respect to the

affirmation or rejection of various executory contracts and leases;

- Assistance with the review of the Debtors' identification of potential cost savings, including overhead and operating expense reductions and efficiency improvements;

- Assistance in the review and monitoring of the asset sale process, including, but not limited to an assessment of the adequacy of the marketing process, completeness of any buyer lists, review and quantifications of any bids;

- Assistance with review of any tax issues associated with, but not limited to, claims/stock trading, preservation of net operating losses, refunds due to the Debtors, plans of reorganization, and asset sales;

- Assistance in the review of the claims reconciliation and estimation process;

- Assistance in the review of other financial information prepared by the Debtors, including, but not limited to, cash flow projections and budgets, business plans, cash receipts and disbursement analysis, asset and liability analysis, and the economic analysis of proposed transactions for which Court approval is sought;

- Attendance at meetings and assistance in discussions with the Debtors, potential investors, banks, other secured lenders, the Committee and any other official committees organized in these chapter 11 proceedings, the U.S. Trustee, other parties in interest and professionals hired by the same, as requested;

- Assistance in the review and/or preparation of information and analysis necessary for the confirmation of a plan and related disclosure statement in these chapter 11 proceedings;

- Assistance in the evaluation and analysis of avoidance actions, including fraudulent conveyances and preferential transfers;

- Assistance in the prosecution of Committee responses/objections to the Debtors' motions, including attendance at depositions and provision of expert reports/testimony on case issues as required by the Committee; and

- Render such other general business consulting or such other assistance as the Committee or its counsel may deem necessary that are consistent with the role of a financial advisor and not duplicative of services provided by other professionals in this proceeding.

D. FTI's Eligibility for Employment

10. FTI has informed the Committee that, to the best of FTI's knowledge, information, and belief, other than as set forth in the Diaz Declaration, FTI: (a) has no connection with the Debtors, their creditors, their equity security holders, or other parties in interest or their respective

attorneys or accountants, the U.S. Trustee, any person employed in the office of the U.S. Trustee, or any United States district judge or bankruptcy judge in this district in any matter related to the Debtors or their estates; (b) does not hold any interest adverse to the Debtors' estates; and (c) believes that it is a "disinterested person" as that term is defined in Bankruptcy Code section 101(14). FTI has not provided, and will not provide, any professional services to the Debtors, any of the creditors, other parties-in-interest, or their respective attorneys and accountants with regard to any matter related to these chapter 11 cases. If any new material facts or relationships are discovered or arise, FTI will inform the Court as required by Bankruptcy Rule 2014(a).

11. FTI has agreed not to share with any person or firm the compensation to be paid for professional services rendered in connection with these cases.

E. Terms of Retention

12. FTI is not owed any amounts with respect to pre-petition fees and expenses.

13. The Committee understands that FTI intends to apply to the Court for allowances of compensation and reimbursement of expenses for its financial advisory services in accordance with the applicable provisions of the Bankruptcy Code, the Bankruptcy Rules, the Local Rules, orders of this Court, and guidelines established by the United States Trustee.

14. FTI seeks to be compensated on an hourly-fee basis, plus reimbursement of actual and necessary expenses incurred by FTI. Actual and necessary expenses would include any reasonable legal fees incurred by FTI related to FTI's retention or preparation of fee applications in these cases, subject to Court approval. FTI understands that interim and final fee awards are subject to approval by this Court.

15. The customary hourly rates, subject to periodic adjustments, charged by FTI professionals anticipated to be assigned to this case are as follows:

United States	Per Hour (USD)
Senior Managing Directors	$1,345 – $1,585
Directors / Senior Directors / Managing Directors	$995 - $1,265
Consultants/Senior Consultants	$550 - $900
Administrative / Paraprofessionals	$205 - $415

16. FTI will maintain records in support of any actual, necessary costs and expenses incurred in connection with the rendering of its services in these chapter 11 cases. In the event FTI seeks reimbursement for attorneys' fees during the term of the Debtors' chapter 11 cases, FTI will include the applicable invoices and supporting time records from such attorneys (in summary form and redacted for privilege and work product). Such attorneys do not need to have been retained under Bankruptcy Code section 327.

17. FTI believes that the foregoing fee structure and terms are reasonable and comparable to those generally charged by financial advisors and consultants of similar stature to FTI for comparable engagements, both in and out of chapter 11.

F. Indemnification

18. In addition to the foregoing, and as a material part of the consideration for the agreement of FTI to furnish services to the Committee pursuant to the terms of this Application, FTI believes that the following indemnification terms are customary and reasonable for financial advisors in chapter 11 cases:

a. subject to the provisions of subparagraphs (b) and (c) below and approval of the Court, the Debtors are authorized to indemnify, and shall indemnify, FTI for any claims arising from, related to, or in connection with FTI's engagement under this Application, but not for any claim arising from, related to, or in connection with FTI's performance of any other services other than those in connection with the engagement, unless such services and indemnification therefor are approved by this Court; and

b. the Debtors shall have no obligation to indemnify FTI for any claim or expense that is either (i) judicially determined (the determination having become final) to have arisen primarily from FTI's gross negligence, willful misconduct, breach of fiduciary duty (if any), bad faith, or fraud, unless the Court determines that indemnification would be permissible pursuant to applicable law, or (ii) settled

prior to a judicial determination as to FTI's gross negligence, willful misconduct, breach of fiduciary duty (if any), bad faith, or fraud, but determined by this Court, after notice and a hearing, to be a claim or expense for which FTI is not entitled to receive indemnity under the terms of this Application; and

c. if, before the earlier of (i) the entry of an order confirming a chapter 11 plan in these cases (that order having become a final order no longer subject to appeal), and (ii) the entry of an order closing these chapter 11 cases, FTI believes that it is entitled to the payment of any amounts by the Debtors on account of the Debtors' indemnification obligations under the Application, including, without limitation, the advancement of defense costs, FTI must file an application in this Court, and the Debtors may not pay any such amounts to FTI before the entry of an order by this Court approving the payment. This subparagraph (c) is intended only to specify the period of time under which the Court shall have jurisdiction over any request for fees and expenses by FTI for indemnification, and not as a provision limiting the duration of the Debtors' obligation to indemnify FTI.

The Committee believes that indemnification is customary and reasonable for financial advisors in chapter 11 proceedings. *See In re Joan & David Halpern, Inc.*, 248 B.R. 43 (Bankr. S.D.N.Y. 2000).

Relief Requested

19. By this Application, the Committee seeks entry of an order, substantially in the form attached hereto as **Exhibit A**, authorizing the Committee to employ and retain FTI as its financial advisor pursuant to Bankruptcy Code section 1103.

Basis for Relief Requested

20. The Committee seeks approval of the Application pursuant to Bankruptcy Code section 1103. Bankruptcy Code section 1103(a) provides, in relevant part, that a creditors' committee, with the Court's approval, "may select and authorize the employment by such committee of one or more attorneys, accountants, or other agents, to represent or perform services for such committee." 11 U.S.C. § 1103(a). The employment of FTI and its professionals by the Committee is reasonable and in line with the terms and conditions typical for engagements of this size and character. Because the Committee will require substantial assistance with these chapter

11 cases, it is reasonable for the Committee to seek to employ and retain FTI to serve as its financial advisor on the terms and conditions in this Application.

21. Bankruptcy Code section 328(a) provides, in relevant part, that the Committee "with the court's approval, may employ or authorize the employment of a professional person under section 327 or 1103 . . . on any reasonable terms and conditions of employment, including on a retainer, on an hourly basis, on a fixed or percentage fee basis, or on a contingent fee basis." 11 U.S.C. § 328(a).

22. FTI's fee structure is fair and reasonable in light of the services being provided and commensurate with the fee structures generally offered by firms of similar stature to FTI for comparable engagements. In addition, given the numerous issues FTI may need to address during these chapter 11 cases, FTI's commitment to the variable level of time and effort necessary to address all such related issues as they arise, and the market prices for FTI's services for engagements of this nature in an out-of-court context, the Committee has determined that the FTI fee arrangement is fair and reasonable.

23. Finally, to the best of the Committee's knowledge, information, and belief, FTI does not have any interest materially adverse to the Debtors' estates or any class of creditors or equity security holders, by reason of any direct or indirect relationship to, connection with, or interest in, the Debtors, or for any other reason. Further, the Committee understands that FTI believes it is disinterested because, to the best of FTI's knowledge, information, and belief, FTI has no connection with the Debtors, their creditors, or any other party-in-interest, except as disclosed in the Diaz Declaration.

No Duplication of Services

24. The services that FTI will provide to the Committee will be appropriately directed

by the Committee and its counsel so as to avoid duplication of efforts among the other professionals retained in these chapter 11 cases and performed in accordance with applicable standards of the profession. FTI will work collaboratively with the Committee and other professionals employed by the Committee to avoid duplication of services. The Committee believes that the services to be provided by FTI will complement and will not be duplicative of any services of the Committee's other professionals.

No Prior Request

25. No prior Application for the relief requested herein has been made to this or any other Court.

Notice

26. Notice of this Application has been given to (i) proposed counsel to the Debtors; (ii) the Office of the U.S. Trustee for the District of Delaware; (iii) counsel to the Prepetition ABL Agent; (iv) counsel to the Prepetition Term Loan Agent; (v) counsel to the Prepetition Subordinated Note Agent; (vi) counsel to the Prepetition Subordinated Note Holders; (vii) the United States Securities and Exchange Commission; (viii) the Internal Revenue Service; (ix) the Office of the United States Attorney for the District of Delaware; (x) the Delaware State Treasury; (xi) the Delaware Secretary of State; (xii) the state attorney generals for states in which the Debtors conduct business; and (xiii) any party that has requested notice pursuant to Bankruptcy Rule 2002. In light of the nature of the relief requested, the Committee submits that no further notice is required.

WHEREFORE, the Committee respectfully requests that the Court enter an order, substantially in the form attached hereto, authorizing the Committee to employ and retain FTI as financial advisors for the Committee for the purposes set forth above, effective as of September

16**,** 2026, and grant such further relief as is just and proper.

Dated: October 8, 2026

OFFICIAL COMMITTEE OF UNSECURED CREDITORS OF NOBLE SUPPLY & LOGISTICS, LLC, ET AL.

/s/ David Krasne
By: David Krasne of Tecmotiv (USA), Inc., solely in his capacity as the chair of the Official Committee of Unsecured Creditors[2]

[2] Except as otherwise provided in this Application, I have made the statements herein on information and belief and in reliance on statements made to me by the Committee and its professionals.

EXHIBIT A

Proposed Order

IN THE UNITED STATES BANKRUPTCY COURT
FOR THE DISTRICT OF DELAWARE

In re:	Chapter 11
NOBLE SUPPLY & LOGISTICS, LLC, *et al.*,[1]	Case No. 26-11369 (CTG)
Debtors.	(Jointly Administered)
	Re: Docket No. ___

ORDER AUTHORIZING RETENTION OF
FTI CONSULTING, INC. AS FINANCIAL ADVISOR
FOR THE OFFICIAL COMMITTEE OF UNSECURED CREDITORS

Upon the application (the "Application") of the Official Committee of Unsecured Creditors (the "Committee") of the above-captioned debtors and debtors in possession (collectively, the "Debtors"), for an order under Bankruptcy Code section 1103 authorizing the Committee to retain FTI Consulting, Inc. ("FTI"), as financial advisors; and upon the Diaz Declaration[2] in support of the Application; and due and adequate notice of the Application having been given; and it appearing that no other notice need be given; and it appearing that FTI neither holds nor represents any interest adverse to the Debtors' estates; and it appearing that FTI is "disinterested," as that term is defined in Bankruptcy Code section 101(14); and it appearing that the relief requested in the Application is in the best interest of the Committee and the Debtors' estates, after due deliberation and sufficient cause appearing therefor, it is hereby **ORDERED**:

1. The Application is granted as set forth herein.

2. In accordance with Bankruptcy Code section 1103, the Committee is authorized to

1 The Debtors in these chapter 11 cases, along with the last four digits of each Debtor's federal tax identification number, are: Noble Supply & Logistics, LLC (7926); COTS Solutions, LLC (4477); Federal Resources Supply Company, LLC (3636); FRS Holdings, LLC (2327); K.D. Analytical Consulting, LLC (6637); KDA Acquisition, LLC (5870); Noble Defense Corporation (N/A); Noble Equity Holdings, LLC (0851); Noble.com, LLC (4712); Noble Mission Support, LLC (7908); and Tactical & Survival Specialties, LLC (2266). The location of the Debtors' principal place of business and the Debtors' service address in these chapter 11 cases is 1 Marina Park Drive, Suite 220, Boston, MA 02210.

2 Capitalized terms used in this order not otherwise defined have the meaning given to them in the Application.

employ and retain FTI as its financial advisor effective as of September 16, 2026 on the terms set forth in the Application.

3. FTI shall be compensated in accordance with the procedures set forth in Bankruptcy Code sections 330 and 331, Bankruptcy Rule 2016, and any applicable orders entered by the Court.

4. FTI is entitled to reimbursement of actual and necessary expenses, including legal fees related to the Application and future fee applications as approved by the Court.

5. The following indemnification provisions are approved:

a. subject to the provisions of subparagraphs (b) and (c) below, the Debtors are authorized to indemnify, and shall indemnify, FTI for any claims arising from, related to, or in connection with the services to be provided by FTI as specified in the Application, but not for any claim arising from, related to, or in connection with FTI's performance of any other services other than those in connection with the engagement, unless such services and indemnification therefor are approved by this Court; and

b. the Debtors shall have no obligation to indemnify FTI for any claim or expense that is either (i) judicially determined (the determination having become final) to have arisen primarily from FTI's gross negligence, willful misconduct, breach of fiduciary duty (if any), bad faith, or fraud, unless the Court determines that indemnification would be permissible pursuant to applicable law, or (ii) settled prior to a judicial determination as to FTI's gross negligence, willful misconduct, breach of fiduciary duty (if any), bad faith, or fraud, but determined by this Court, after notice and a hearing, to be a claim or expense for which FTI is not entitled to receive indemnity under the terms of this Order; and

c. if, before the earlier of (i) the entry of an order confirming a chapter 11 plan in these cases (that order having become a final order no longer subject to appeal), and (ii) the entry of an order closing this chapter 11 case, FTI believes that it is entitled to the payment of any amounts by the Debtors on account of the Debtors' indemnification obligations under the Application, including, without limitation, the advancement of defense costs, FTI must file an application in this Court, and the Debtors may not pay any such amounts to FTI before the entry of an order by this Court approving the payment. This subparagraph (c) is intended only to specify the period of time under which the Court shall have jurisdiction over any request for fees and expenses by FTI for indemnification, and not as a provision limiting the duration of the Debtors' obligation to indemnify FTI.

6. FTI shall provide ten (10) days' notice to the Debtors, the U.S. Trustee, and the

Committee in connection with any increase in the hourly rates listed in the Application.

7. To the extent that FTI uses the services of independent or third-party contractors or subcontractors (the "Contractors") in these chapter 11 cases and FTI seeks to pass through the fees and costs of the Contractors, FTI shall (i) pass through the fees of such Contractors at the same rate that FTI pays the Contractors and (ii) seek reimbursement for actual costs of the Contractors only. In addition, FTI shall ensure that the Contractors perform the conflicts checks and file such disclosures as required by the Bankruptcy Code and Bankruptcy Rules.

8. FTI shall use its reasonable efforts to avoid any duplication of services provided by any of the Committee's other retained professionals.

9. If there is any inconsistency between the terms of the Application, the Diaz Declaration, and this Order, this Order shall govern.

10. This Court shall retain jurisdiction with respect to all matters arising or related to the implementation of this Order.

EXHIBIT B

Diaz Declaration

IN THE UNITED STATES BANKRUPTCY COURT
FOR THE DISTRICT OF DELAWARE

In re:	Chapter 11
NOBLE SUPPLY & LOGISTICS, LLC, *et al.*,[1]	Case No. 26-11369 (CTG)
Debtors.	(Jointly Administered)

DECLARATION OF MATTHEW DIAZ IN SUPPORT OF THE APPLICATION FOR AN ORDER AUTHORIZING THE RETENTION AND EMPLOYMENT OF FTI CONSULTING, INC. AS FINANCIAL ADVISOR TO THE OFFICIAL COMMITTEE OF UNSECURED CREDITORS

Pursuant to 28 U.S.C. section 1746, Matthew Diaz, declares as follows:

1. I am a Senior Managing Director with FTI Consulting, Inc. ("FTI"), an international consulting firm. I submit this declaration (the "Declaration") on behalf of FTI in support of the application (the "Application") of the Official Committee of Unsecured Creditors (the "Committee") of the above-captioned debtors and debtors-in-possession (collectively, the "Debtors"), for entry of an order authorizing the employment and retention of FTI as financial advisor to the Committee under the terms and conditions set forth in the Application. I am generally familiar with the Bankruptcy Code and the Bankruptcy Rules. Except as otherwise noted, I have personal knowledge of the matters set forth herein, and, if called as a witness, I would testify thereto.[2]

1 The Debtors in these chapter 11 cases, along with the last four digits of each Debtor's federal tax identification number, are: Noble Supply & Logistics, LLC (7926); COTS Solutions, LLC (4477); Federal Resources Supply Company, LLC (3636); FRS Holdings, LLC (2327); K.D. Analytical Consulting, LLC (6637); KDA Acquisition, LLC (5870); Noble Defense Corporation (N/A); Noble Equity Holdings, LLC (0851); Noble.com, LLC (4712); Noble Mission Support, LLC (7908); and Tactical & Survival Specialties, LLC (2266). The location of the Debtors' principal place of business and the Debtors' service address in these chapter 11 cases is 1 Marina Park Drive, Suite 220, Boston, MA 02210.

2 Certain of the disclosures herein relate to matters within the personal knowledge of other professionals at FTI and are based on information provided by them.

Disinterestedness and Eligibility

2. In connection with the preparation of this Declaration, FTI conducted a review of its contacts with the Debtors, their affiliates, and certain entities holding large claims against, or equity interests in, the Debtors that were made reasonably known to FTI. A listing of the parties reviewed is reflected on **Exhibit A** to this Declaration. FTI's review, completed under my supervision, consisted of a query of the Exhibit A parties within an internal computer database[3] containing names of individuals and entities that are present or recent former clients of FTI. A listing of such relationships that FTI identified during this process is set forth on **Exhibit B** to this Declaration.

3. Based on the results of its review, except as otherwise discussed herein, FTI does not have a relationship with any of the parties on Exhibit A in matters related to the Debtors or these proceedings. FTI has provided, and could reasonably expect to continue to provide, services unrelated to the Debtors' cases for the various entities shown on Exhibit B. FTI's assistance to these parties has been related to providing various financial restructuring, litigation support, technology, strategic communications, and economic consulting services. To the best of my knowledge and except as otherwise disclosed herein, no services have been provided to these parties in interest that involve their rights in the Debtors' cases, nor does FTI's involvement in these cases compromise its ability to continue such consulting services.

4. As part of its diverse practice, FTI appears in numerous cases, proceedings, and transactions that involve many different professionals, including attorneys, accountants, and financial consultants, who may represent claimants and parties-in-interest in the Debtors' chapter 11 cases. Also, FTI has performed in the past, and may perform in the future, advisory consulting

[3] For the avoidance of doubt, FTI's computer database covers FTI Consulting, Inc. and its wholly owned subsidiaries globally.

services for various attorneys and law firms, and has been represented by several attorneys and law firms, some of whom may be involved in these proceedings. In addition, FTI has in the past, may currently, and will likely in the future be working with or against other professionals involved in these chapter 11 cases in matters unrelated to the Debtors and these cases. Based on our current knowledge of the professionals involved, and to the best of my knowledge, none of these relationships create interests adverse to the Debtors' estates and none are in connection with the Debtors' chapter 11 cases.

5. FTI is not a "creditor" of any of the Debtors within the meaning of Bankruptcy Code section 101(10). Further, neither I, nor any other member of the FTI engagement team serving the Committee, to the best of my knowledge, (a) is a creditor, equity security holder, or insider of the Debtors; (b) is or has been within two years before the Petition Date, a director, officer, or employee of the Debtors; or (c) has any interest materially adverse to the interests of the Debtors' estates or of any class of creditors or equity security holders, by reason of any direct or indirect relationship to, connection with, or interest in, the Debtors, or for any other reason. As such, to the best of my knowledge, and based upon the results of the relationship search described above and disclosed herein, FTI (i) is a "disinterested person" as defined in Bankruptcy Code section 101(14) and (ii) does not hold or represent any interest adverse to the Debtors' estates. Therefore, FTI believes it is eligible to represent the Committee under Bankruptcy Code section 1103(b).

6. It is FTI's policy and intent to update and expand its ongoing relationship search for additional parties in interest in an expedient manner. If any new material relevant facts or relationships are discovered or arise, FTI will file a supplemental declaration pursuant to Bankruptcy Rule 2014(a).

Professional Compensation

7. Subject to Court approval and in accordance with the applicable provisions of the Bankruptcy Code, Bankruptcy Rules, the local rules of this District, orders of this Court, and applicable U.S. Trustee guidelines, FTI will seek payment for compensation on an hourly basis, plus reimbursement of actual and necessary expenses incurred by FTI, including legal fees related to the preparation of the Application (if any), as approved by the Court. FTI's customary hourly rates as charged in bankruptcy and non-bankruptcy matters of this type by the professionals assigned to this engagement are outlined in the Application. These hourly rates are adjusted periodically, typically on an annual basis. I believe that the fee structure as set forth in the Application is reasonable and comparable to those generally charged by financial advisors and consultants of similar stature to FTI for comparable engagements, both in and out of chapter 11.

8. According to FTI's books and records, during the ninety days before the Petition Date, FTI did not receive any payments from the Debtors.

9. To the best of my knowledge, (a) no commitments have been made or received by FTI with respect to compensation or payment in connection with these cases other than in accordance with the provisions of the Bankruptcy Code and (b) FTI has no agreement with any other entity to share with such entity any compensation received by FTI in connection with these chapter 11 cases.

No Duplication of Services

10. The Committee and FTI intend that FTI's services will be appropriately directed by the Committee so as to avoid duplication of efforts among the other professionals retained by the Committee in these chapter 11 cases and performed in accordance with applicable standards of the profession. FTI will work collaboratively with the Committee's other professionals to avoid

duplication of services among professionals. I believe that the services to be provided by FTI will complement and will not be duplicative of any services of the Committee's other professionals.

I declare under penalty of perjury that the foregoing is true and correct.

Executed on: October 8, 2026

/s/ Matthew Diaz
Matthew Diaz

EXHIBIT A

Parties-in-Interest Reviewed for Current and Recent Former Relationships

Debtor Entities
Noble Supply & Logistics, LLC
COTS Solutions, LLC
Federal Resources Supply Company, LLC
FRS Holdings, LLC
K.D. Analytical Consulting, LLC
KDA Acquisition, LLC
Noble Defense Corporation
Noble Equity Holdings, LLC
Noble Mission Support, LLC
Noble Sales Co. Inc.
Noble.com, LLC
Tactical & Survival Specialties, LLC

Debtor Trade Names & Aliases
Federal Resources
Federal Resources Supply Co.
KD Analytical Consulting, Inc.
Noble Sales Co., Inc.
Noble Supply & Logistics, Inc.
Tactical & Survival Specialties, Inc. (TSSi)
Tactical & Survival Specialties Inc.

Non-Debtor Affiliates
Noble Holco, Inc.

Debtors' Professionals
Cole Schotz P.C.
Cole Schotz, P.C.
Kirkland & Ellis International LLP
Kirkland & Ellis LLP
Portage Point Partners, LLC
Triple P TRS, LLC
Verita Global

Current and Former Directors & Officers
Bob McGill
Gary Campbell
Gerry Haines
Michael Wartell
Michelle Skubic
Mike Warell
Patrick McGrath
Robert J. McGill
Stacy Williamson
Stephen Szejner
Thomas Noble Sr.
Thomas W. Noble III
Tom Noble
Tom Noble Sr

Administrative Agents, Lenders, & Lien Parties
Blue Torch Capital
JPMorgan Chase Bank, N.A.
The TCW Group, Inc.
PGIM, Inc.

Bankruptcy Judges
Chief Judge Karen B. Owens
Judge Brenden L. Shannon
Judge Craig T. Goldblatt
Judge J. Kate Stickles
Judge Laurie Selber Silverstein
Judge Mary F. Walrath
Judge Thomas M. Horan

Banks
JPMorgan Chase Bank, N.A.

Benefit Providers
Fidelity Investments
Aegis Retirement Partners, LLC
The Hartford Group Benefits

Courtroom Deputies
Al Lugano
Amanda Hrycak
Cacia Batts
Claire Brady
Danielle Gadson
Demitra Yeager

Jill Walker
Laura Haney
Laurie Capp
Lora Johnson
Marquietta Lopez
Nickita Barksdale
Nikki Washington
Paula Subda
Rachel Bello
Stephen L. Grant Xavier Hunt

Insurance Providers, Sureties, Letter of Credit Issuers
ACE American Insurance Company
AXIS Insurance Company
Cobbs Allen Capital, LLC
Columbia Casualty Company
Falvey Cargo Underwriting
Federal Insurance Company
Great American Insurance Company
Lockton Companies, LLC
Managed Wealth Strategies, LLC
RLI Insurance Company
Sompo
The Guardian Insurance & Annuity Company, Inc.
Vantage Risk Specialty Insurance Company
Zurich American Insurance Company

Landlords
Walde Management, LLC
3900 Early LLC
Alexander & Benedikt Schafer
Bluegrass Station Division
CLPF One Marina Park Drive LLC
Expedition III, L.L.C.
Hamann Svenja
LEQUIOS Asset Management Co Ltd.
Scannell Properties #402, LLC
Sealy Commercial Drive, LLC
Shirley Venture #1 Limited Partnership
TLC Worldwide Logistics, LLC

Lender Professionals
Arnold & Porter Kaye Scholer LLP
Crowell & Moring LLP
King & Spalding LLP
McDermott Will & Schulte LLP
Otterbourg P.C.
Young Conaway Stargatt & Taylor, LLP

Litigation Counterparties
David Loeser
Logistic Services International, Inc
SupplyCore Inc.
U.S. Department of Justice — Antitrust Division
U.S. Department of Justice — Civil Division
U.S. Department of the Navy
U.S. General Services Administration
United States of America
Thomas Noble, II
Shaelyn Washburn

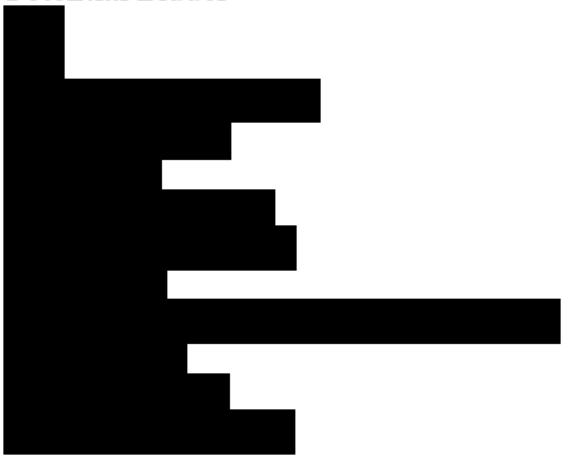
Members of the U.S. Trustee's Office
Andrew R. Vara
Benjamin Hackman
Christine Green Denis Cooke
Diane Giordano
Dion Wynn
Edith A. Serrano
Elizabeth Thomas
Fang Bu
Hannah M. McCollum
Holly Dice
James R. O'Malley
Jane Leamy
Jonathen Lipshie
Jonathen Nyaku
Joseph Cudia
Joseph McMahon
Juliet Sarkessian
Lauren Attix
Linda Casey
Linda Richenderfer
Michael Panacio
Nyanquioi Jones
Ramona Harris
Richard Schepacarter
Rosa Sierra-Fox
Shakima L. Dortch

Official Creditors' Committee Attorneys
Brown Rudnick LLP
Morris James LLP

Official Creditors' Committee Members
BlueHalo Labs, LLC
Brooks Building Solutions, Inc
Continental Heavy Civil Corp.
LSI, Inc.
STATZ Corporation
Tecmotiv (USA), Inc.
Thermo Scientific Portable Analytical Instruments
Aero Suppply USA
Supliaeros USA LLC

Official Creditors' Committee Members' Attorneys
Akerman LLP
Saul Ewing LLP
Tucker Arensberg, P.C.

Potential Bidder



Significant Customers
Defense Logistics Agenchy (DLA)
Arcticom
Army Contracting Command (ACC-DTA)
Defense Logistics Agency (DLA)
Department of National Defence
Federal Bureau of Investigation (FBI)
General Services Administration (GSA)
Mountain Horse Solutions
Research and Development Center (ERDC)
Securitas Technology
U.S. Air Force
U.S. Army Corps of Engineers, Engineer
U.S. Department of Homeland Security / Immigration and Customs Enforcement (ICE)
U.S. Department of State
U.S. Drug Enforcement Administration (DEA)
U.S. Navy
U.S. Secret Service (USSS)
United States Postal Service (USPS)
Washington Metropolitan Area Transit Authority (WMATA)

Taxing Authorities
Alabama Department of Revenue; Legal Division (Bankruptcy Section)
Arizona Attorney General's Office; Bankruptcy & Collections Enforcement (BCE)
Arkansas Department of Finance and Administration; Office of Revenue Legal Counsel
California Franchise Tax Board; Business Bankruptcy (MS A345)
City of Philadelphia Department of Revenue; Law Department, Bankruptcy Unit
Connecticut Office of the Attorney General; Bankruptcy Division
DC Office of Tax and Revenue; Compliance Administration, Collection Division
Delaware Division of Revenue; Bankruptcy Service, Attn: MS #25
Georgia Department of Revenue; Central Collection Section (Bankruptcy)
Guam Department of Revenue and Taxation; Taxpayer Services Division
Hawaii Department of Taxation; Bankruptcy Unit
Idaho State Tax Commission; Bankruptcy Unit
Illinois Department of Revenue; Bankruptcy Unit
Indiana Department of Revenue; Bankruptcy Section, MS 108

Internal Revenue Service; Centralized Insolvency Operation
Iowa Attorney General's Office; Bankruptcy Unit
Kansas Department of Revenue
Kentucky Department of Revenue; Legal Support Branch, Bankruptcy
Louisiana Department of Revenue; Bankruptcy Section
Louisville Metro Revenue Commission
Maine Revenue Services; Compliance Division Comptroller of Maryland; Bankruptcy Unit
Massachusetts Department of Revenue; Collections Bureau / Bankruptcy Unit
Minnesota Department of Revenue; Collection Division
Mississippi Department of Revenue; Bankruptcy Section
Missouri Department of Revenue; Bankruptcy Unit, General Counsel's Office
Montana Department of Revenue; Bankruptcy Unit
Nebraska Department of Revenue; Bankruptcy Unit
New Hampshire Department of Revenue Administration
New Jersey Division of Taxation; Bankruptcy Unit
New Mexico Taxation and Revenue Department; Bankruptcy Section
New York State Department of Taxation and Finance; Bankruptcy Section
North Carolina Department of Revenue; Bankruptcy Unit
North Dakota Office of State Tax Commissioner
NYC Department of Finance; Office of Legal Affairs
Ohio Department of Taxation; Bankruptcy Division
Oklahoma Tax Commission
Oregon Department of Revenue; Bankruptcy Unit
Pennsylvania Department of Revenue; Bankruptcy Division
Rhode Island Division of Taxation
South Carolina Department of Revenue; Office of General Counsel
Tennessee Attorney General and Reporter; Bankruptcy Division, Public Protection Section
Texas Comptroller of Public Accounts; Revenue Accounting Division, Bankruptcy Section
Utah State Tax Commission
Vermont Department of Taxes
Virginia Department of Taxation; Bankruptcy
West Virginia State Tax Department; Legal, Bankruptcy Unit
Wisconsin Department of Revenue; Special Procedures Unit

Top 100 Vendors
GusTavson Group SP Z.O.O.
Harrell's Mechanical Inc.
3M Personal Safety Division DBA Scott Safety
Advon Systems, LLC
Aetna
Altagrove, LLC
American Engineering Corporation
American Engineering Corporation (USD)
Anacapa Micro Products, Inc.
Arcticom, LLC
ATS Industrial, Inc.
Avon Protection Systems
Bering Straits Native Corp.
Berkeley Research Group, LLC (BRG)
Big Top Manufacturing Inc.
Blauer Manufacturing
Blue Force Gear, Inc.
Brian Crosby DBA Cronos LLC
C3.ai, Inc.
Carahsoft Technology Corporation
Caterpillar
Chelton Limited
Combat Weapon Storage Systems (VITALVALT)
Crown Point Systems, Inc.
CTG Federal LLC

Cykor
Do It Best Corp.
Echelon International LLC
Encompass Supplies
EST Companies, LLC
Expeditors Int'l GmbH
FLIR Unmanned Ground Systems, Inc.
Gateway Contracting, Inc.
Golden Star Technology, Inc.
Hentzen Coatings, Inc.(ANAD Consign Only)
Hot & Cold Plumbing Supply (K.R. Campbell Inc.)
Howland Pump Supply
Hugus, Inc.
Impres Technology Solutions, Inc.
Indian Aerospace, Inc.
Ir-Lock LLC
Janson Communications, Inc.
KI System Co., Ltd.
Laser Shot
Leidos, Inc.
Lockheed Martin Rotary and Mission Systems
Lockton
Logistica Solutions USA, Inc.
Massif (Samtech)
MKS Instruments, Inc.
Motorola Government
MSA, LLC
Night Vision Devices, Inc.
nVision (EURO)
nVision (USD)
PAI Thin Air Gear, LLC
Paragon Micro Inc.
Pixels on Target, LLC
Quantico Tactical
RAE Systems, Inc.
Rapiscan Systems
Republic Capital Access #2 (RCA)
Revision Military Ltd.
Rich Global Solutions GmbH
S&B Inc. DBA WG Henschen (Abound)
Safe Structure Designs (D)
Safran Defense & Space Inc.
SCIF Solutions, Inc.
SharpLogixx, LLC
Sigma Defense Systems, LLC
Snap-on Industrial Gov/Fed
Stellar Solutions
Sterling Computers Corporation
TD Synnex Corporation
TDI LLC DBA ZP Solutions
Teledyne FLIR Defense, LLC
Texas Fire Services, LLC
Thermo Scientific Portable Analytical Instruments Inc.
TommyTQL LLC
United States Treasury
UTS Systems
Van & Smith Co., Inc.
Vectornav Technologies, LLC
Wabtec Inspection Tech - (Evident Scientific)
Wescam Inc.
World Wide Technology, LLC

Top Unsecured Creditor
Aegis Integrations GmbH
Blue Torch Capital LP
Bluehalo LLC
Brooks Building Solutions, Inc.
Civil Corp.
Continental Heavy Civil Corp
Crestwood Technology Group, LLC
Epoch Concepts
FCN, Inc.
GJB And Associates LLC
Hot & Cold Plumbing Supply
J.F. Taylor, Inc.
JDI Integrations LLC
K.R. Campbell Inc.
Kamikita Kensetsu Co., Ltd.
L3 Harris Global Technologies
Logistic Services International, Inc.
Logistic Services International, Inc. (LSI)
Metrea Advanced Signals LLC
Mountain Horse, LLC
Northrop Grumman Systems Corporation
Persistent Systems
Persistent Systems World Micro Inc.
Raytheon Company

Rigaku Analytical Devices Inc.
Robert H McWilliams
Ryo Enterprise. Co. Ltd
S&B Inc.
Sonicare Solutions Inc.
Technology Service Corporation
Tecmotiv (USA), Inc
Thermo Scientific Portable Analytical Instruments Inc.
Ultra Electronics TCS Inc.
Weatherproofing Technologies Inc.
WG Henschen (Abound)
WG Henschen Continental Heavy
World Micro

Utility Providers
Verizon
Vodafone GmbH
Segra
Cable One
Eversource Energy
Bci Mississippi Broadband
Comcast
Dominion Energy Virginia
Maxxsouth Broadband
Northcentral Electric Cooperative
Olive Branch Gas Utility
Washington Gas Light

EXHIBIT B

Parties-in-Interest Noted for Court Disclosure

Relationships in Matters Related to These Proceedings

None

Relationships in Unrelated Matters - Current

Debtors' Professionals
Cole Schotz P.C.
Kirkland & Ellis International LLP
Kirkland & Ellis LLP

Administrative Agents, Lenders, & Lien Parties
Blue Torch Capital
JPMorgan Chase Bank, N.A.
The TCW Group, Inc.

Banks
JPMorgan Chase Bank, N.A.

Insurance Providers, Sureties, Letter of Credit Issuers
ACE American Insurance Company
AXIS Insurance Company
Columbia Casualty Company
Federal Insurance Company
Great American Insurance Company
Lockton Companies, LLC
RLI Insurance Company
Sompo
Zurich American Insurance Company

Lender Professionals
Arnold & Porter Kaye Scholer LLP
Crowell & Moring LLP
King & Spalding LLP
McDermott Will & Schulte LLP
Young Conaway Stargatt & Taylor, LLP

Litigation Counterparties
SupplyCore Inc.
U.S. Department of Justice — Antitrust Division
U.S. Department of Justice — Civil Division
U.S. Department of the Navy
United States of America

Official Creditors' Committee Attorneys
Brown Rudnick LLP
Morris James LLP

Official Creditors' Committee Members' Attorneys
Akerman LLP
Saul Ewing LLP
Tucker Arensberg, P.C.

Potential Bidder
[redacted]

Significant Customers
U.S. Army Corps of Engineers, Engineer
U.S. Department of State

Taxing Authorities
Internal Revenue Service; Centralized Insolvency Operation

Top 100 Vendors
Aetna
Berkeley Research Group, LLC (BRG)
C3.ai, Inc.
Caterpillar
Lockton
Rapiscan Systems

Top Unsecured Creditor
Blue Torch Capital LP
Northrop Grumman Systems Corporation
Raytheon Company

Utility Providers
Verizon
Vodafone GmbH
Eversource Energy
Comcast

Relationships in Unrelated Matters - Former

Lender Professionals
Otterbourg P.C.

Significant Customers
General Services Administration (GSA)

IN THE UNITED STATES BANKRUPTCY COURT
FOR THE DISTRICT OF DELAWARE

In re:	Chapter 11
NOBLE SUPPLY & LOGISTICS, LLC, *et al.*,[1]	Case No. 26-11369 (CTG)
Debtors.	(Jointly Administered)
	Obj Deadline: October 21, 2026 at 4:00 p.m. (ET) **Hearing Date: October 28, 2026 at 11:00 a.m. (ET)**

NOTICE OF APPLICATION FOR AN ORDER AUTHORIZING THE RETENTION AND EMPLOYMENT OF FTI CONSULTING, INC. AS FINANCIAL ADVISOR TO THE OFFICIAL COMMITTEE OF UNSECURED CREDITORS EFFECTIVE AS OF SEPTEMBER 16, 2026

PLEASE TAKE NOTICE that on October 8, 2026, the Official Committee of Unsecured Creditors (the "Committee") of Noble Supply & Logistics, LLC, and its affiliated debtors and debtors-in-possession, filed with the United States Bankruptcy Court for the District of Delaware (the "Court") the *Application for an Order Authorizing the Retention and Employment of FTI Consulting, Inc. as Financial Advisor to the Official Committee of Unsecured Creditors Effective as of September 16, 2026* (the "Application").

PLEASE TAKE FURTHER NOTICE that, objections, if any, to the Application or the relief requested therein must be filed with the United States Bankruptcy Court for the District of Delaware, 824 North Market Street, 3rd Floor, Wilmington, Delaware 19801 on or before **October 21, 2026 at 4:00 p.m. (ET)** (the "Objection Deadline"). At the same time, you must serve a copy of the objection so as to be received on or before the Objection Deadline upon the proposed undersigned counsel to the Committee.

PLEASE TAKE FURTHER NOTICE THAT A HEARING TO CONSIDER THE APPLICATION WILL BE HELD ON **OCTOBER 28, 2026 AT 11:00 A.M. (ET)** BEFORE THE HONORABLE CRAIG T. GOLDBLATT, IN THE UNITED STATES BANKRUPTCY COURT FOR THE DISTRICT OF DELAWARE, 824 N. MARKET STREET, WILMINGTON, 3rd FLOOR, COURTROOM 7, DELAWARE 19801.

PLEASE TAKE FURTHER NOTICE THAT, IF NO OBJECTIONS OR RESPONSES TO THE APPLICATION ARE TIMELY FILED, SERVED, AND RECEIVED IN ACCORDANCE WITH THIS NOTICE, THE COURT MAY GRANT THE RELIEF

1 The Debtors in these chapter 11 cases, along with the last four digits of each Debtor's federal tax identification number, are: Noble Supply & Logistics, LLC (7926); COTS Solutions, LLC (4477); Federal Resources Supply Company, LLC (3636); FRS Holdings, LLC (2327); K.D. Analytical Consulting, LLC (6637); KDA Acquisition, LLC (5870); Noble Defense Corporation (N/A); Noble Equity Holdings, LLC (0851); Noble.com, LLC (4712); Noble Mission Support, LLC (7908); and Tactical & Survival Specialties, LLC (2266). The location of the Debtors' principal place of business and the Debtors' service address in these chapter 11 cases is 1 Marina Park Drive, Suite 220, Boston, MA 02210.

REQUESTED THEREIN WITHOUT FURTHER NOTICE OR HEARING.

Dated: October 8, 2026

MORRIS JAMES LLP

/s/ Jeffrey R. Waxman
Jeffrey R. Waxman (DE Bar No. 4159)
Samantha L. Rodriguez (DE Bar No. 7524)
3205 Avenue North Blvd., Suite 100
Wilmington, DE 19803
Telephone: (302) 888-6800
Facsimile: (302) 571-1750
Email: jwaxman@morrisjames.com
srodriguez@morrisjames.com

-and-

BROWN RUDNICK LLP
Tristan Axelrod (admitted *pro hac vice*)
Jessica Y. Liong (admitted *pro hac vice*)
One Financial Center
Boston, MA 02111
Telephone: (617) 856-8200
Facsimile: (617) 856-8201
Email: taxelrod@brownrudnick.com
jliong@brownrudnick.com

Kenneth B. Weckstein, Esq. (admitted *pro hac vice*)
1900 N Street NW, 4th Floor
Washington, D.C. 20036
Telephone: (202) 536-1700
Facsimile: (202) 536-1701
Email: kweckstein@brownrudnick.com

Proposed Co-Counsel to the Official Committee of Unsecured Creditors