IN THE UNITED STATES BANKRUPTCY COURT
FOR THE DISTRICT OF DELAWARE

In re:	)	
	)	
Noble Supply & Logistics, LLC, *et al.*,	)	Chapter 11
	)	Case No. 26-11369 (CTG)
	)	
Debtors.[1]	)	(Jointly Administered)
	)	
Noble Supply & Logistics, LLC,	)	
	)	
Plaintiff,	)	
	)	
v.	)	Adv. Proc. No. 26-50885 (CTG)
	)	
	)	
Defense Logistics Agency,	)	Re: Adv. D.I. 3, 4, 5, 17, 18
	)	
Defendant.	)	
	)	

UNITED STATES' BRIEF IN OPPOSITION TO MOTION OF NOBLE SUPPLY & LOGISTICS, LLC FOR PARTIAL SUMMARY JUDGMENT AND IN SUPPORT OF ITS MOTION TO DISMISS AND ITS CROSS-MOTION FOR SUMMARY JUDGMENT

Dated: October 20, 2026

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[1] The Debtors in these chapter 11 cases, along with the last four digits of each Debtor's federal tax identification number, are: Noble Supply & Logistics, LLC (7926); COTS Solutions, LLC (4477); Federal Resources Supply Company, LLC (3636); FRS Holdings, LLC (2327); K.D. Analytical Consulting, LLC (6637); KDA Acquisition, LLC (5870); Noble Defense Corporation (N/A); Noble Equity Holdings, LLC (0851); Noble.com, LLC (4712); Noble Mission Support, LLC (7908); and Tactical & Survival Specialties, LLC (2266).

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TABLE OF CONTENTS

NATURE AND STAGE OF THE PROCEEDINGS 1
SUMMARY OF ARGUMENT 2
STATEMENT OF FACTS 3
A. The Contracts Condition Payment on Acceptance. 3
B. The August 2026 Notices and Terminations. 4
C. Noble's Alleged Evidence. 5
D. The Disputed Facts. 6
STANDARD OF REVIEW 8
ARGUMENT 9
I. This Court Lacks Subject Matter Jurisdiction over Noble's Complaint. 9
A. Count I Is a Contract Claim Mislabeled as Turnover. 10
B. The Court of Federal Claims and the CDA Forums Have Exclusive Jurisdiction over Contract Claims Like Noble's. 12
C. Noble Has Not Presented Any Claim Under the CDA. 14
II. Congress Has Not Waived Sovereign Immunity for Noble's Suit. 15
A. Noble Has Not Alleged a Waiver. 16
B. Congress Has Not Made DLA Suable. 16
C. Section 106 Does Not Waive Immunity for Noble's Contract Claims. 17
III. Count I Must Be Dismissed Because Noble Fails to State a Claim for Turnover. 18
IV. In the Alternative, the United States Is Entitled to Summary Judgment. 19
A. The Complaint's Jurisdictional and Immunity Defects Support Summary Judgment in Favor of the United States on Both Counts. 19
B. The Debts Count I Seeks Are Disputed and Unmatured. 20
V. This Court Should Deny Noble Summary Judgment. 22
A. Noble's Evidence Does Not Meet Rule 56(c). 22
B. The Parties Dispute Whether the Government Accepted the Disputed Deliveries. 23
C. The Parties Dispute Whether the Termination Notices Allowed Payment for the Terminated Orders. 24
D. Noble's Declaration Conflicts with the Records. 25

VI. In the Alternative, This Court Should Deny or Defer the Motion Under Rule 56(d). 25

VII. This Court Could Not Enter a Final Judgment on Noble's Claims. 26

CONCLUSION 27

TABLE OF AUTHORITIES

Page(s)

Cases

Anderson v. Liberty Lobby, Inc.,
477 U.S. 242 (1986) 9

Arizona v. U.S. Env't Prot. Agency,
No. 2:25-cv-02015-TMC, 2026 WL 1533001 (W.D. Wash. June 1, 2026),
appeal docketed, No. 26-4975 (9th Cir. Aug. 4, 2026) 12

Ashcroft v. Iqbal,
556 U.S. 662 (2009) 9, 19

Barlow v. Hooper (In re Structurlam Mass Timber U.S., Inc.),
Adv. No. 25-51040 (CTG), 2025 WL 3037162 (Bankr. D. Del. Apr. 6, 2026) 9

B.D.W. Assocs., Inc. v. Busy Beaver Bldg. Ctrs., Inc.,
865 F.2d 65 (3d Cir. 1989) 21

Beard v. Braunstein,
914 F.2d 434 (3d Cir. 1990) 27

Bell Atl. Corp. v. Twombly,
550 U.S. 544 (2007) 9

Blackmar v. Guerre,
342 U.S. 512 (1952) 16

Boyle v. United Techs. Corp.,
487 U.S. 500 (1988) 23

In re Bressman,
327 F.3d 229 (3d Cir. 2003) 9

Celotex Corp. v. Catrett,
477 U.S. 317 (1986) 9

Chabal v. Reagan,
822 F.2d 349 (3d Cir. 1987) 12

Clark v. United States,
326 F.3d 911 (7th Cir. 2003) 10

Dalton v. Sherwood Van Lines, Inc.,
50 F.3d 1014 (Fed. Cir. 1995) 13

Dep't of Educ. v. California,
604 U.S. 650 (2025) (per curiam) 12

Dep't of the Army v. Blue Fox, Inc.,
525 U.S. 255 (1999) 18

DHP Holdings II Corp. v. Home Depot, Inc. (In re DHP Holdings II Corp.),
435 B.R. 264 (Bankr. D. Del. 2010) 21

FDIC v. Meyer,
510 U.S. 471 (1994) 8, 16

In re Franklin Sav. Corp.,
385 F.3d 1279 (10th Cir. 2004) 18

Hahn v. United States,
757 F.2d 581 (3d Cir. 1985) 12

Halper v. Halper,
164 F.3d 830 (3d Cir. 1999) 27

In re IPC Int'l Corp.,
No. 13-12050, 2014 WL 5544692 (Bankr. D. Del. Nov. 3, 2014) 21

Kokkonen v. Guardian Life Ins. Co. of Am.,
511 U.S. 375 (1994) 8

Lane v. Peña,
518 U.S. 187 (1996) 8, 15, 16

Lawrence v. City of Philadelphia,
527 F.3d 299 (3d Cir. 2008) 9

Liberty Mut. Ins. Co. v. Wetzel,
424 U.S. 737 (1976) 27

McGuire v. United States,
550 F.3d 903 (9th Cir. 2008) 12, 14, 17

Megapulse, Inc. v. Lewis,
672 F.2d 959 (D.C. Cir. 1982) 10

In re MF Glob., Inc.,
531 B.R. 424 (Bankr. S.D.N.Y. 2015) 21

Miller v. Michaels Constr. Co. (In re Polished.com Inc.),
No. 24-10353 (TMH), 2026 WL 2547238 (Bankr. D. Del. Aug. 27, 2026) 21

Minnesota v. United States,
305 U.S. 382 (1939) 10

Mortensen v. First Fed. Sav. & Loan Ass'n,
549 F.2d 884 (3d Cir. 1977) 8

In re New Century TRS Holdings, Inc.,
386 B.R. 11 (Bankr. D. Del. 2008) 12

Pac. Gas & Elec. Co. v. United States,
838 F.3d 1341 (Fed. Cir. 2016) 23

Quality Tooling, Inc. v. United States,
47 F.3d 1569 (Fed. Cir. 1995) 14

Roberts v. Green Convergence (In re SunPower Corp.),
Adv. No. 25-52473 (CTG) (Bankr. D. Del. July 23, 2026) 11

Shelton v. Bledsoe,
775 F.3d 554 (3d Cir. 2015) 26

Stanziale v. CopperCom, Inc. (In re Conex Holdings, LLC),
518 B.R. 792 (Bankr. D. Del. 2014) 10, 19

Steel Co. v. Citizens for a Better Env't,
523 U.S. 83 (1998) 9

Suburban Mortg. Assocs., Inc. v. HUD,
480 F.3d 1116 (Fed. Cir. 2007) 11

Union Pac. R.R. v. United States ex rel. U.S. Army Corps of Eng'rs,
591 F.3d 1311 (10th Cir. 2010) 11

United Aeronautical Corp. v. U.S. Air Force,
80 F.4th 1017 (9th Cir. 2023) 13

United States v. Inslaw, Inc.,
932 F.2d 1467 (D.C. Cir. 1991) 10, 19

United States v. Miller,
604 U.S. 518 (2025) 17, 18

United States v. Sherwood,
312 U.S. 584 (1941) 15, 16

United States v. U.S. Fid. & Guar. Co.,
309 U.S. 506 (1940) 18

VeraSun Energy Corp. v. W. Plains Co. (In re VeraSun Energy Corp.),
Adv. No. 11-53143 (BLS), 2013 WL 3336870 (Bankr. D. Del. June 28, 2013) 21

Statutes

10 U.S.C. § 101 16

10 U.S.C. § 191 16

10 U.S.C. § 192 16

11 U.S.C. § 105 ..... 10, 12, 16

11 U.S.C. § 106 ..... 2, 15, 17, 18

11 U.S.C. § 541 ..... 10, 16

11 U.S.C. § 542 ..... passim

28 U.S.C. § 157 ..... 14, 27, 28
28 U.S.C. § 1334 ..... 11, 13, 17
28 U.S.C. § 1346 ..... 12, 14
28 U.S.C. § 1491 ..... 12, 15, 25
31 U.S.C. § 3903 24
41 U.S.C. §§ 7101–7109 12
41 U.S.C. § 7103 ..... 13, 14, 15, 20
41 U.S.C. § 7104 ..... 13, 15

Rules

Fed. R. Bankr. P. 7012 ..... 2, 8, 20, 27
Fed. R. Bankr. P. 7026 26
Fed. R. Bankr. P. 7041 20
Fed. R. Bankr. P. 7054 27
Fed. R. Bankr. P. 7056 ..... 2, 9
Fed. R. Civ. P. 12 ..... passim
Fed. R. Civ. P. 26 26
Fed. R. Civ. P. 41 20
Fed. R. Civ. P. 54 27
Fed. R. Civ. P. 56 ..... passim
Fed. R. Evid. 1006 23
Del. Bankr. L.R. 7007-1 2
Del. Bankr. L.R. 7012-1 27

Regulations

FAR 2.101, 48 C.F.R. § 2.101 15
FAR 32.904, 48 C.F.R. § 32.904 ..... 19, 21, 24
FAR 46.407, 48 C.F.R. § 46.407 23
FAR 46.501, 48 C.F.R. § 46.501 ..... 22, 23, 24
FAR 46.502, 48 C.F.R. § 46.502 23
FAR 52.212-4, 48 C.F.R. § 52.212-4 ..... passim
FAR 52.233-1, 48 C.F.R. § 52.233-1 13

Other Authorities

DoD Directive 5105.22, Defense Logistics Agency (DLA) (June 29, 2017) 16

U.C.C. § 2-606 23

U.C.C. § 2-607 23

14 Charles Alan Wright, Arthur R. Miller & Edward H. Cooper, Federal Practice and Procedure § 3654 (4th ed.) 16

The United States, on behalf of the Defense Logistics Agency ("DLA"), opposes the motion of Noble Supply & Logistics, LLC ("Noble") for partial summary judgment [Adv. D.I. 3] (the "Motion"). It also submits this brief in support of its motion [Adv. D.I. 17] (the "Motion to Dismiss") to dismiss Noble's complaint [Adv. D.I. 1] (the "Complaint") and its cross-motion for summary judgment [Adv. D.I. 18] (the "Cross-Motion for Summary Judgment" and, together with the Motion to Dismiss, the "Cross-Motions"). This Court should deny the Motion and grant the Cross-Motions for at least four independent reasons: (1) this Court lacks subject matter jurisdiction over the Complaint, which asserts only contract claims; (2) Congress has not waived sovereign immunity for Noble's suit; (3) Count I states no claim upon which relief can be granted, because Noble's own allegations and evidence show that the debts it seeks are neither matured nor undisputed; and (4) Noble has not shown that it is entitled to summary judgment, because the material facts are disputed or, in the alternative, because the United States is entitled to discovery under Rule 56(d).

NATURE AND STAGE OF THE PROCEEDINGS

1. Noble filed this action against DLA on October 6, 2026. The Complaint seeks $18,960,176.31 that Noble alleges DLA owes under two DLA contracts, in Count I as "turnover" under section 542 of the Bankruptcy Code and in Count II as damages for breach of contract. Compl. ¶¶ 29, 38, 44, 55. The same day, Noble moved for partial summary judgment on both counts for $14,566,268.02 of that amount. Br. ¶¶ 34, 60.[2] This Court shortened the United States' deadline to respond to the Motion from November 20 to October 20 and set the hearing for October 28, 2026. Adv. D.I. 6 ¶ 16; Adv. D.I. 15. This Court will therefore consider the Motion before any

[2] For this opposition, "Br." refers to Noble's opening summary judgment brief [Adv. D.I. 4]; "Compl." to the Complaint; "Albergotti Decl." to the declaration of Robert Albergotti [Adv. D.I. 5]; and "Ex." to its exhibits [Adv. D.I. 5-1], cited by ECF page. "D.I." refers to the docket in the main case, No. 26-11369 (CTG).

discovery and before the United States' deadline to respond to the Complaint. Fed. R. Bankr. P. 7012(a).

2. The United States has not waited for its deadline to answer. It responds to the Complaint with the Motion to Dismiss, which asks this Court to dismiss both counts for the reasons in Parts I through III below. Fed. R. Civ. P. 12(b)(1), (6); Fed. R. Bankr. P. 7012(b). It also moves, in the alternative, for summary judgment on both counts for the reasons set forth in Part IV. Fed. R. Civ. P. 56(a); Fed. R. Bankr. P. 7056. This brief serves as the United States' opening brief on both Cross-Motions. Del. Bankr. L.R. 7007-1(a)(i).

SUMMARY OF ARGUMENT

3. Noble asks this Court to order DLA to pay $14.6 million within three business days, but it fails to show that this Court has authority to do so. *First*, this Court lacks subject matter jurisdiction. The Complaint seeks payment on contract claims for more than $10,000 under contracts subject to the Contract Disputes Act ("CDA"). Congress gave the Court of Federal Claims exclusive jurisdiction over such claims, which must first go through the CDA's administrative process. Count I cannot avoid that jurisdiction by invoking section 542 of the Bankruptcy Code, which reaches only matured, undisputed debts, not disputed contract payments.

4. *Second*, Congress has not waived sovereign immunity for Noble's suit against DLA. Noble does not allege any waiver, and it has sued an agency that Congress has not made suable in its own name. Section 106 of the Bankruptcy Code provides no waiver because it does not reach contract claims, however labeled. Because neither jurisdiction nor sovereign immunity turns on a disputed fact, and Noble has never submitted a claim to the designated contracting officer, the United States is also entitled, in the alternative, to summary judgment on both counts.

5. *Third*, Count I fails as a matter of law. Turnover reaches only debts that are matured and not subject to a bona fide dispute. The Complaint admits that DLA has not validated the

deliveries at issue, that Noble therefore cannot invoice DLA, and that Noble disputes DLA's terminations of the delivery orders. Those admissions show that Count I states no claim upon which turnover relief can be granted, so it must be dismissed under Rule 12(b)(6). Noble's evidence in support of the Motion shows the same facts, so, in the alternative, the United States is entitled to summary judgment on Count I.

6. *Fourth*, even if this Court had jurisdiction to reach the merits of the Motion, Noble would not be entitled to summary judgment. Its declarant does not show personal knowledge of any delivery, as Rule 56(c)(4) requires, and the material facts are disputed. Under the contracts, DLA pays only for "items accepted," and DLA terminated for cause the orders covering all but four of the deliveries at issue in the Motion. DLA's records also dispute whether and where Noble delivered certain items, as well as certain dates and amounts on Noble's spreadsheet. In the alternative, because the United States has had no discovery, this Court should deny or defer the Motion under Rule 56(d). Finally, this Court could not enter the final judgment Noble requests, because this is not a core proceeding, the United States does not consent to final judgment, and an order on only part of each count would be interlocutory.

STATEMENT OF FACTS

A. The Contracts Condition Payment on Acceptance.

7. Noble's claims stem from two indefinite-delivery, indefinite-quantity contracts, Contract No. SPE8EJ-21-D-0022 (the "SOE Contract") and Contract No. SPE8EH-24-D-0003 (the "F&ESE Contract" and together with the SOE Contract, the "Contracts"), under which DLA buys supplies and services through individual delivery orders. Br. ¶ 15; Albergotti Decl. Exs. A-

1, A-2; Cuorato Decl. ¶ 3.[3] Both Contracts incorporate the Federal Acquisition Regulation ("FAR") commercial-items clause, FAR 52.212-4, which provides that "[p]ayment shall be made for items accepted by the Government that have been delivered to the delivery destinations set forth in this contract," FAR 52.212-4(i)(1), and that, after a termination for cause, "the Government shall not be liable to the Contractor for any amount for supplies or services not accepted," FAR 52.212-4(m). Adv. D.I. 5-1 at 10–13; Cuorato Decl. ¶ 3. Noble concedes that both Contracts condition payment on acceptance. Br. ¶ 19; Compl. ¶ 16.

8. By Noble's own account, payment under the Contracts follows four steps. First, Noble sends DLA the proof of delivery ("POD") it receives from the shipper (or, for services, "training logs/sign in sheets"). Albergotti Decl. ¶ 12. Second, DLA reviews the POD and either "validates" it or "raises specific issues precluding validation." *Id.* ¶¶ 12–13. Once DLA validates the POD, Noble is "authorize[d] . . . to invoice the order." *Id.* ¶ 12. Third, Noble uploads an invoice to Wide Area WorkFlow ("WAWF"), where a DLA representative confirms that the invoice was properly submitted. *Id.* Fourth, DLA instructs the Defense Finance and Accounting Service to pay Noble. *Id.* The disputes in this case arise at the second step.

B. The August 2026 Notices and Terminations.

9. DLA issued show cause and cure notices under both Contracts on August 13 and 14, 2026, and Noble responded on August 24 (the "Cure Notice Response"). Br. ¶¶ 22–23; Albergotti Decl. ¶ 14 & n.5; Exs. B-1 to C-8. On August 27, Mr. Cuorato, the contracting officer for both Contracts, issued four Notices of Termination for Cause (the "Termination Notices"), each terminating "the Delivery Orders on the attached spreadsheets, in whole or in part," under

[3] Filed with this brief is the Declaration of John S. Cuorato, Jr. ("Cuorato Decl."), the DLA contracting officer who issued the pertinent contract terminations, which serves as the declaration required by Fed. R. Civ. P. 56(d).

FAR 52.212-4(m). Cuorato Decl. ¶¶ 1, 6; Exs. D-1 to D-4; *e.g.*, Adv. D.I. 5-1 at 187. Each notice provides that "[a]ny receipted balance will remain receipted," that Noble "must invoice for the outstanding amount that has been receipted," and that delivery after the date of the Termination Notice "will not be considered for Goods Receipt posting." Adv. D.I. 5-1 at 187. DLA records its acceptance of a delivery by posting a "goods receipt" in its Enterprise Business System, which creates a "receipted" balance. Cuorato Decl. ¶¶ 4, 6. Apart from fast payment orders, which let Noble invoice certain SOE Contract orders of $35,000 or less before DLA posts a goods receipt, DLA has not validated PODs or posted goods receipts on any terminated order line since August 27. *Id.* ¶¶ 5–6.

10. Three days later, the Debtors filed their chapter 11 petitions, and the next day they told this Court that Noble "currently intends to appeal the DLA's decision [to terminate the Contracts] pursuant to the Contract Disputes Act of 1978." D.I. 15 ¶ 57.

C. Noble's Alleged Evidence.

11. With the Motion, Noble filed a spreadsheet that Noble prepared (the "Schedule"), which purports to list 108 deliveries (the "Disputed Deliveries") on 47 delivery orders (the "Disputed Orders"). Noble asserts that DLA owes $14,566,268.02 for the Disputed Deliveries. Albergotti Decl. ¶ 19 & Ex. E; Br. ¶ 29 & n.13. Each row of the Schedule lists one line item of a delivery order, with a description of the goods or services (such as 20 flight-suit pants or one training course), a dollar amount, and a date. Adv. D.I. 5-1 at 202–05. Noble admits that the Disputed Orders appear on the spreadsheets attached to the Termination Notices, Albergotti Decl. ¶ 18; Br. ¶ 25, and DLA's records confirm that those spreadsheets list every Disputed Delivery except four. Cuorato Decl. ¶ 6.

12. By Noble's own account, none of the Disputed Deliveries have passed the second payment entitlement step, validation. Albergotti Decl. ¶ 17; Br. ¶¶ 28, 58. Noble's declarant,

Robert Albergotti, however, alleges that, for each Disputed Order, "either a representative of the Government signed a receiving report for such goods or Noble obtained proof of delivery from a shipper or freight forwarder," but does not state which. Albergotti Decl. ¶ 17. Mr. Albergotti also alleges that DLA "has refused to validate the proof of delivery," so that Noble cannot invoice. *Id.*

13. Noble did not, however, file the invoices, PODs, or packing slips summarized in the Schedule. *Id.* ¶ 19. Instead, on October 7, the day after it filed the Motion, Noble's counsel sent counsel for the United States copies of documents described as those records (the "October 7 Production"). Cuorato Decl. ¶ 18. The October 7 Production consists of emails, carrier tracking records, packing slips, and similar documents, which Noble sorted into folders labeled "Delivery Before Aug 28" and "Delivery Aug 28 + After." *Id.* ¶¶ 18–19. The October 7 Production includes no DD Form 250 (the Government's Material Inspection and Receiving Report) or WAWF receiving report for any Disputed Delivery. *Id.* ¶ 18. The October 7 Production also shows that DLA questioned or rejected certain of Noble's PODs. *Id.* ¶ 20 & Exs. A-1 to A-3.

14. The Schedule also does not identify the destination, the consignee, the recipient, or whether a receiving report exists for any of the Disputed Deliveries. Adv. D.I. 5-1 at 202–05. And more than half of what Noble seeks, $8,425,959.80, consists of 32 Disputed Deliveries that the Schedule dates between August 24 and 27, 2026, after the August 24 Cure Notice Response and on or before the day DLA issued the Termination Notices. *Id.* at 204–05. Noble says that DLA typically takes about a week to validate a POD. Br. ¶ 40; Albergotti Decl. ¶ 13. Thus, even on Noble's account, DLA had no time to review those 32 Disputed Deliveries before it terminated the orders.

D. The Disputed Facts.

15. DLA's records contradict Noble's Schedule on four basic facts: whether Noble proved delivery, whether the goods went where the orders required, whether DLA accepted them, and whether the Schedule's dates and amounts are correct. Cuorato Decl. ¶¶ 8–16 & Sched. 1.

16. First, DLA found Noble's proof of delivery lacking for most of the Disputed Deliveries. The POD was insufficient for 73 of the 108 Disputed Deliveries (totaling $11,968,580.95), most often because nothing shows that the military customer received the goods. Cuorato Decl. ¶ 9 & Sched. 1. Only 21 of the 108 have a receiving report signed by a Government representative. *Id.* ¶ 10. For the other 87, Noble's "proof" is a carrier's record, a contractor's document, or an email. *Id.* And for 67 deliveries (totaling $11,889,082.57), Noble did not send DLA any POD until after August 27, the day DLA terminated the orders. *Id.* ¶ 11. Accordingly, for those 67, DLA had nothing to review before the terminations.

17. Second, Noble's own proof shows that eight Disputed Deliveries (totaling $6,073,107.93) went to locations other than the destinations in the orders, and DLA never approved those locations.[4] Cuorato Decl. ¶ 12. Noble sent six of these deliveries (totaling $5,697,532.75), including the three on Noble's largest invoice, to Fort Bragg, North Carolina. *Id.* Noble did not ask DLA to approve Fort Bragg as the delivery location for four of those six deliveries until October 14, 2026, after it filed the Motion. DLA approved none of Noble's requested destination changes. *Id.*

18. Third, DLA has accepted almost none of the Disputed Deliveries. As of October 15, DLA had posted a goods receipt for *only nine* of the 108 Disputed Deliveries (totaling $599,768.97). Cuorato Decl. ¶ 13. Four of the nine (totaling $566,110.63) are the only Disputed

[4] The Contracts pay only for items "delivered to the delivery destinations set forth in this contract." FAR 52.212-4(i)(1).

Deliveries that DLA did not terminate. *Id.* ¶¶ 6, 13. DLA posted goods receipts for three of those four before Noble filed its Motion, but Noble has not invoiced any of the four. *Id.* ¶ 13. The other five (totaling $33,658.34) are on fast payment orders. Noble invoiced them on October 2, four days before it filed the Motion, and DLA scheduled payment of those invoices for October 21. *Id.* ¶ 14. The remaining 99 Disputed Deliveries (totaling $13,966,499.05) have no goods receipt at all. *Id.* ¶ 13.

19. Fourth, DLA's records contradict the Schedule's dates and amounts. For 26 Disputed Deliveries (totaling $2,228,776.26), Noble's own documents or DLA's records show a later delivery date than the Schedule. Cuorato Decl. ¶ 15. For 18 of these deliveries, the records give a delivery date on or after August 27. *Id.* For two, Noble's own email to DLA confirms that the services were performed on September 4, not August 24, and Noble filed the records for fifteen others under its own heading "Delivery Aug 28 + After." *Id.* ¶ 15(b)–(c). The date of delivery is critical because the Termination Notices are explicit that a delivery after the termination date "will not be considered for Goods Receipt posting." Adv. D.I. 5-1 at 187. The Schedule also lists the same one-unit training course twice, on invoices dated four days apart (totaling $19,922.46), even though DLA posted the goods receipt for that course on August 13 and Noble submitted its final invoice for the course on August 14. Cuorato Decl. ¶ 16(a).

STANDARD OF REVIEW

20. The Motion to Dismiss challenges this Court's subject matter jurisdiction and the sufficiency of the Complaint. Fed. R. Civ. P. 12(b)(1), (6); Fed. R. Bankr. P. 7012(b). Federal courts are "courts of limited jurisdiction," and "the burden of establishing" jurisdiction "rests upon the party asserting jurisdiction." *Kokkonen v. Guardian Life Ins. Co. of Am.*, 511 U.S. 375, 377 (1994). A challenge to jurisdiction may be facial, in which case the court accepts the complaint's well-pleaded allegations as true, or factual, in which case the court may weigh evidence outside

the pleadings and "no presumptive truthfulness attaches to plaintiff's allegations." *Mortensen v. First Fed. Sav. & Loan Ass'n*, 549 F.2d 884, 891 (3d Cir. 1977). Sovereign immunity is also jurisdictional, *FDIC v. Meyer*, 510 U.S. 471, 475 (1994), so Noble must likewise identify a waiver that is "unequivocally expressed in statutory text" and covers its claims against DLA. *Lane v. Peña*, 518 U.S. 187, 192 (1996).

21. To survive the Rule 12(b)(6) challenge, a complaint must contain "sufficient factual matter, accepted as true, to 'state a claim to relief that is plausible on its face.'" *Ashcroft v. Iqbal*, 556 U.S. 662, 678 (2009) (quoting *Bell Atl. Corp. v. Twombly*, 550 U.S. 544, 570 (2007)). This Court need not accept legal conclusions, and "[t]hreadbare recitals of the elements of a cause of action, supported by mere conclusory statements, do not suffice." *Id.*

22. Summary judgment is appropriate only if "there is no genuine dispute as to any material fact and the movant is entitled to judgment as a matter of law." Fed. R. Civ. P. 56(a); Fed. R. Bankr. P. 7056; *Celotex Corp. v. Catrett*, 477 U.S. 317, 322–23 (1986). In applying that standard, "[t]he evidence of the non-movant is to be believed, and all justifiable inferences are to be drawn in [the non-movant's] favor." *Anderson v. Liberty Lobby, Inc.*, 477 U.S. 242, 255 (1986). And because Noble bears the burden of proof, it must also show that no reasonable factfinder could find for the United States on any element of its claims. *In re Bressman*, 327 F.3d 229, 238 (3d Cir. 2003). The same standard governs the Cross-Motion for Summary Judgment, and this Court considers each motion on its own. *See Lawrence v. City of Philadelphia*, 527 F.3d 299, 310 (3d Cir. 2008).

ARGUMENT

I. This Court Lacks Subject Matter Jurisdiction over Noble's Complaint.

23. This Court must begin with jurisdiction. "Without jurisdiction the court cannot proceed at all in any cause." *Steel Co. v. Citizens for a Better Env't*, 523 U.S. 83, 94–95 (1998)

(internal quotation marks and citation omitted) (rejecting the practice of assuming jurisdiction in order to reach the merits); *see Barlow v. Hooper (In re Structurlam Mass Timber U.S., Inc.)*, Adv. No. 25-51040 (CTG), slip op. at 4 (Bankr. D. Del. Apr. 6, 2026) (dismissing for lack of subject-matter jurisdiction and declining to reach the merits "in the alternative"). When the defendant is the United States, "it rests with Congress to determine . . . in what courts the suit may be brought." *Minnesota v. United States*, 305 U.S. 382, 388 (1939). "[A] plaintiff must identify a statute that confers subject matter jurisdiction" on the court in which it sues. *Clark v. United States*, 326 F.3d 911, 912 (7th Cir. 2003). Noble has not identified, and cannot identify, such a statute. Count I is a contract claim despite its label (Part I.A); Congress has given the Court of Federal Claims and the CDA forums exclusive jurisdiction over contract claims like Noble's (Part I.B); and Noble has not presented any claim under the CDA that is ripe for judicial review (Part I.C).

A. Count I Is a Contract Claim Mislabeled as Turnover.

24. Noble pleads Count I under sections 105(a), 541(a), and 542(b) of the Bankruptcy Code. Compl. ¶ 6. But Count I is a contract claim by another name. Whether a claim against the United States is "at its essence" contractual "depends both on the source of the rights upon which the plaintiff bases its claims, and upon the type of relief sought (or appropriate)." *Megapulse, Inc. v. Lewis*, 672 F.2d 959, 968 (D.C. Cir. 1982). Both the source of Noble's rights and the relief it seeks point to the Contracts. Noble's rights depend on whether DLA "accepted" the deliveries and validated Noble's PODs, which "authorizes Noble to invoice," under the Contracts and the FAR. Compl. ¶¶ 16–17. The relief Noble seeks is the payment that would have come due under the Contracts had DLA accepted the Disputed Deliveries before the terminations. *Id.* ¶¶ 37–38, 44; Br. ¶¶ 34, 60. Noble's brief argues both counts the same way: the "Contracts are valid," Noble "fully performed," and DLA "breached the Contracts by refusing to validate Noble's proof of

delivery." Br. ¶¶ 56–58. Count I seeks the same money, for the same deliveries, on the same theory as the breach of contract claim in Count II. *Compare* Compl. ¶¶ 31–47, *with id.* ¶¶ 48–55.

25. Labeling Count I "turnover" does not alter its nature. Turnover reaches only debts that are "matured, payable on demand, or payable on order." 11 U.S.C. § 542(b). A "debtor cannot use the turnover provisions to liquidate contract disputes." *United States v. Inslaw, Inc.*, 932 F.2d 1467, 1472 (D.C. Cir. 1991); *accord Stanziale v. CopperCom, Inc. (In re Conex Holdings, LLC)*, 518 B.R. 792, 801 (Bankr. D. Del. 2014) (dismissing with prejudice a trustee's turnover claim to a $2.56 million receivable that the debtor's parent disputed, because turnover requires "an undisputed right to recover the claimed debt"). This Court has already held that turnover "cannot be used to liquidate a disputed claim for breach of contract." *Roberts v. Green Convergence (In re SunPower Corp.)*, Adv. No. 25-52473 (CTG), slip op. at 7 (Bankr. D. Del. July 23, 2026).[5] Count I seeks to do just that.

26. Noble concedes that it cannot invoice because DLA has not validated its PODs, Compl. ¶¶ 17, 25; Br. ¶ 58, and it also contends that the Termination Notices were "ineffective" as to the Disputed Orders. Br. ¶ 56. Whether DLA had to validate Noble's PODs, whether the Government accepted the goods, and whether the Termination Notices are valid are contract disputes that the CDA sends first to the contracting officer and then to a board or the Court of Federal Claims.

[5] In *Green Convergence*, the defendant was a private party, and this Court treated the misuse of turnover as "a merits issue, not one of subject-matter jurisdiction." Slip op. at 15. A debtor's contract claim against a private party may fall within this Court's "related to" jurisdiction whatever its label. *See* 28 U.S.C. § 1334(b). A contract claim against the United States does not, however, because Congress has mandated that such claims be heard by the forums prescribed by the CDA. See Part I.B, infra.

27. Courts look past labels like Noble's when they decide where a claim against the United States belongs. *See Suburban Mortg. Assocs., Inc. v. HUD*, 480 F.3d 1116, 1124 (Fed. Cir. 2007) (holding that a suit styled as one for declaratory relief was "in substance a contract-based action asking for monetary relief from the Government," which belonged in the Court of Federal Claims); *Union Pac. R.R. v. United States ex rel. U.S. Army Corps of Eng'rs*, 591 F.3d 1311, 1314 (10th Cir. 2010) (holding that a railroad's negligence claim was founded on its contract with the Government and could be heard only in the Court of Federal Claims, because the court was "not bound by [the railroad's] characterization"). Courts in this District have done the same when a debtor relied on the Bankruptcy Code to seek money from the Government. *See In re New Century TRS Holdings, Inc.*, 386 B.R. 11, 12, 14 & n.5, 17 (Bankr. D. Del. 2008) (treating debtors' motion under sections 105(a) and 362(a) to compel the IRS to release a $66 million tax refund as "a request for a tax refund" and dismissing it for lack of jurisdiction).

B. The Court of Federal Claims and the CDA Forums Have Exclusive Jurisdiction over Contract Claims Like Noble's.

28. The Tucker Act gives the Court of Federal Claims jurisdiction over claims against the United States "founded . . . upon any express or implied contract with the United States," and over disputes under the CDA, 41 U.S.C. §§ 7101–7109, "including a dispute concerning termination of a contract." 28 U.S.C. § 1491(a)(1)–(2). The district courts share that jurisdiction only for contract claims of $10,000 or less (under what is called the "Little Tucker Act"), and even then, not for claims subject to the CDA. 28 U.S.C. § 1346(a)(2). For claims in excess of $10,000, the Court of Federal Claims' jurisdiction is exclusive. As the Third Circuit has explained, "for claims exceeding $10,000, the Tucker Act vests exclusive jurisdiction in the Claims Court," as the Court of Federal Claims was then called, "even if such claims could be brought within the terms of some other jurisdictional grant." *Hahn v. United States*, 757 F.2d 581, 586 (3d Cir. 1985)

(citation omitted); *accord Chabal v. Reagan*, 822 F.2d 349, 353 (3d Cir. 1987); *McGuire v. United States*, 550 F.3d 903, 910–11 (9th Cir. 2008) (explaining that the Tucker Act "provide[s] for jurisdiction solely in the Court of Federal Claims for [contract] claims seeking more than $10,000 in damages"). The Supreme Court recently confirmed that exclusive jurisdiction. *See Dep't of Educ. v. California*, 604 U.S. 650, 651 (2025) (per curiam) (staying an order that required the Government to pay out grants it had terminated, because "the Tucker Act grants the Court of Federal Claims jurisdiction over suits based on 'any express or implied contract with the United States'"); *see also Arizona v. U.S. Env't Prot. Agency*, No. 2:25-cv-02015-TMC, 2026 WL 1533001, at *1 (W.D. Wash. June 1, 2026) (holding that, "[b]ecause Plaintiffs' claims are contractual in nature, the Tucker Act vests exclusive jurisdiction over them in the Court of Federal Claims," and dismissing the states' challenge to the termination of their grants), *appeal docketed*, No. 26-4975 (9th Cir. Aug. 4, 2026).

29. Here, Noble seeks $14.6 million under the Contracts, Br. ¶¶ 34, 60, and both Contracts incorporate the CDA: "This contract is subject to 41 U.S.C. chapter 71, Contract Disputes." FAR 52.212-4(d) (incorporating FAR 52.233-1, Disputes). The CDA prescribes the only routes for judicial review of a contractor's claim. A contractor must first submit a written claim to the contracting officer for a decision. 41 U.S.C. § 7103(a)(1). Only after the contracting officer decides the claim, or is deemed to have denied it, may the contractor appeal to a board of contract appeals or sue in the Court of Federal Claims. *Id.* §§ 7103(f)(5), 7104(a)–(b). The CDA "provides the exclusive mechanism for dispute resolution." *Dalton v. Sherwood Van Lines, Inc.*, 50 F.3d 1014, 1017 (Fed. Cir. 1995). Because Congress decides where the United States may be sued, a court "cannot defer to the plaintiff's choice of court," and "[a] plaintiff cannot sidestep" those limits "through clever pleading." *United Aeronautical Corp. v. U.S. Air Force*, 80 F.4th

1017, 1029 (9th Cir. 2023) (holding that the CDA "impliedly forbids" district court relief on a contractor's claim that "relat[ed] to" its agreement with the Government and affirming dismissal for lack of jurisdiction).

30. This Court's jurisdiction over proceedings "arising under," "arising in," or "related to" a bankruptcy case, 28 U.S.C. § 1334(b), does not displace that exclusive jurisdiction. The Ninth Circuit confirmed that conclusion when a chapter 11 debtor sued the United States in bankruptcy court on a $2 million claim within the Tucker Act, holding that "the bankruptcy and district court do not have jurisdiction to hear the merits of the Tucker Act claims." *McGuire*, 550 F.3d at 911, 914.

31. The CDA makes the point stronger here than in *McGuire*, which involved the Tucker Act alone. The CDA adds two features that leave no room for this Court to decide Noble's contract claims. First, a contracting officer's decision on a claim "is final and conclusive and is not subject to review by any forum, tribunal, or Federal Government agency" unless the contractor timely appeals it to a board or the Court of Federal Claims. 41 U.S.C. § 7103(g). Second, Congress expressly withheld contract claims subject to the CDA from the district courts, whose jurisdiction this Court exercises by referral, even when those claims are for $10,000 or less. 28 U.S.C. §§ 157(a), 1346(a)(2).

C. Noble Has Not Presented Any Claim Under the CDA.

32. Noble may try to rely on *Quality Tooling, Inc. v. United States*, 47 F.3d 1569 (Fed. Cir. 1995), to argue that this Court shares jurisdiction with the Court of Federal Claims, but such reliance is misplaced. There, a contractor had already sued under the CDA in the Court of Federal Claims when it filed for chapter 11, and its suit was then moved to the bankruptcy court. *See McGuire*, 550 F.3d at 912 n.4. The Federal Circuit held that "in a case such as this," the two courts had concurrent jurisdiction. *Quality Tooling*, 47 F.3d at 1571. *McGuire* considered that decision

and declined to follow it, holding that the Tucker Act does not waive immunity "for suits outside the Court of Federal Claims." 550 F.3d at 912–14. And even the Federal Circuit acknowledged that "[i]n many cases, bankruptcy courts should stay their proceedings while the contractual issues are resolved." 47 F.3d at 1580.

33. Unlike the contractor in *Quality Tooling*, Noble has not taken the first step that the CDA requires. "Each claim by a contractor against the Federal Government relating to a contract shall be submitted to the contracting officer for a decision." 41 U.S.C. § 7103(a)(1); *see* ¶ 29, *supra*. Noble has not submitted a claim to the contracting officer for any amount it seeks here, and it has not appealed the Termination Notices. Cuorato Decl. ¶ 7. Its PODs and the Schedule are not claims, *see* Compl. ¶ 17; Albergotti Decl. Ex. E; FAR 2.101, and they do not turn the amounts Noble seeks into matured, undisputed debts. Because the Complaint does not allege that any claim has been submitted to or reviewed by the contracting officer, it states no claim upon which relief can be granted on either count, an independent ground for dismissal under Rule 12(b)(6). Noble's contention that the Termination Notices were "ineffective," Br. ¶ 56, must take the same route. A "dispute concerning termination of a contract" is also governed by the CDA: the contracting officer decides first whether termination was lawful, and a board or the Court of Federal Claims reviews the decision. 28 U.S.C. § 1491(a)(2); *see* 41 U.S.C. §§ 7103(g), 7104(a)–(b). Those forums, not this Court, will decide whether DLA owes Noble anything under the Contracts.[6]

II. Congress Has Not Waived Sovereign Immunity for Noble's Suit.

34. Even if a statute gave this Court jurisdiction, and none does, Noble's claims could not proceed because Congress has not waived the United States' sovereign immunity for Noble's suit. The United States may be sued only to the extent it has consented, and "the terms of its consent

[6] Noble itself has told this Court that it intends to appeal the terminations under the CDA. D.I. 15 ¶ 57.

to be sued in any court define that court's jurisdiction to entertain the suit." *United States v. Sherwood*, 312 U.S. 584, 586 (1941). A waiver is "strictly construed, in terms of its scope, in favor of the sovereign." *Lane*, 518 U.S. at 192. Noble has not alleged any waiver (Part II.A), and no statute authorizes suit against DLA in its own name (Part II.B). Nor does section 106, the only waiver Noble could invoke, reach its contract claims (Part II.C).

A. Noble Has Not Alleged a Waiver.

35. Noble bears the burden of establishing a waiver of sovereign immunity, and it must do so for each claim and each form of relief. *See Sherwood*, 312 U.S. at 586; *Lane*, 518 U.S. at 192 (holding that the Rehabilitation Act's waiver did not extend to monetary damages); 14 Charles Alan Wright, Arthur R. Miller & Edward H. Cooper, *Federal Practice and Procedure* § 3654 (4th ed.). Noble does not carry its burden. The Complaint cites sections 105(a), 541(a), and 542(b) of the Bankruptcy Code, Compl. ¶ 6, and neither the Complaint nor Noble's brief cites any statute that waives the United States' immunity. That failure alone supports dismissal.

B. Congress Has Not Made DLA Suable.

36. Noble also sued DLA, a defendant that Congress has not made suable. A federal agency is not subject to suit in its own name unless Congress has explicitly authorized it. *See Blackmar v. Guerre*, 342 U.S. 512, 514–15 (1952) (holding that the Civil Service Commission could not be sued as an entity). When Congress wants an agency to answer suits in its own name, it does so in a "sue-and-be-sued" clause. *See Meyer*, 510 U.S. at 475 (finding suit against the Federal Savings and Loan Insurance Corporation proper under the sue-and-be-sued clause in its organic statute). Otherwise, "sovereign immunity shields the Federal Government and its agencies from suit." *Id.*

37. Congress has given some agencies the authority to sue and be sued, but not DLA. DLA is "an organizational entity of the Department of Defense" that the Secretary of Defense

established to perform supply activities common to more than one military department. 10 U.S.C. §§ 101(a)(11), 191–192; DoD Directive 5105.22, Defense Logistics Agency (DLA) (June 29, 2017). Neither those statutes nor DLA's charter authorizes DLA to sue or be sued in its own name. The defect is not only the name in the caption: no statute waives the United States' immunity for Noble's claims in this Court. The Tucker Act and the CDA waive immunity only in the CDA forums, and section 106 does not reach such contract claims. *See* Part II.C, *infra*.

C. Section 106 Does Not Waive Immunity for Noble's Contract Claims.

38. Section 106 is the only waiver Noble could invoke, but Noble's contract claims arise under the Tucker Act, which waives immunity for contract claims like Noble's only in the Court of Federal Claims. In *McGuire*, the Ninth Circuit held that, although section 1334(b) gave the district court jurisdiction over the proceeding, "there is no corresponding statute that provides a waiver of sovereign immunity," and the Tucker Act, "if anything . . . unequivocally limits claims like McGuire's to the Court of Federal Claims." 550 F.3d at 912. The court added that the specific waivers in section 106 "suggest that Congress did not intend to broadly consent to suit in bankruptcy court for any claim that falls under the Tucker Act." *Id.* at 913.

39. Section 106(a) abrogates immunity only "with respect to" the Bankruptcy Code sections it lists, and it does not create any claim for relief. 11 U.S.C. § 106(a)(1), (5).[7] The Supreme Court recently reaffirmed these limits in *United States v. Miller*, 604 U.S. 518 (2025). There, a trustee sued the United States under section 544(b) to recover a debtor's tax payments as fraudulent transfers under state law. The Court held that "§ 106(a)'s sovereign-immunity waiver applies only to the § 544(b) claim itself and not to any state-law claims nested within that federal claim." *Id.* at

[7] Sections 106(b) and 106(c) do not apply. Section 106(b) applies only when a governmental unit has filed a proof of claim, and the United States has not filed one. Section 106(c) permits an offset against a claim of the governmental unit; it does not authorize affirmative relief. 11 U.S.C. § 106(b)–(c).

522. Section 106(a), the Court explained, "is 'merely jurisdictional' and does not establish any substantive rights against the Government." *Id.* at 528. Count II pleads breach of contract, Compl. ¶¶ 48–55, which is not a claim under any section of the Bankruptcy Code. Section 106 therefore does not waive immunity for Count II.

40. Count I fares no better. Section 542 is listed in section 106(a), but section 106(a) waives immunity only for a claim that actually arises under section 542, not for a contract claim that borrows its name. *See Miller*, 604 U.S. at 522; *In re Franklin Sav. Corp.*, 385 F.3d 1279, 1286 (10th Cir. 2004) (explaining that section 106 "does not provide a substantive or independent basis for asserting a claim against the government"). Just as courts look past labels in deciding where a claim against the United States belongs, *see* Part I.A, *supra*, they look past labels in deciding whether a waiver of sovereign immunity applies. *See Dep't of the Army v. Blue Fox, Inc.*, 525 U.S. 255, 261–63 (1999) (holding that a subcontractor's claim to an "equitable lien" on funds held by the Army really sought money damages, which the waiver it invoked did not reach). Count I is a contract claim, *see* Part I.A, *supra*, and it fails the elements of section 542(b), *see* Parts III–IV, *infra*. Thus, if Count I is not a valid turnover claim under section 542, and it is not, section 106 provides no waiver for it.[8]

III. Count I Must Be Dismissed Because Noble Fails to State a Claim for Turnover.

41. If this Court concludes that it has jurisdiction over Count I and that section 106 waives DLA's sovereign immunity, Count I still fails to state a claim upon which relief can be granted and must be dismissed. The Complaint's own allegations show that the debts Noble seeks

[8] This Court's September 18, 2026 order [D.I. 151] does not suggest otherwise. Neither that order nor the briefing on the motion that led to it addresses sovereign immunity, and immunity is not waived by a failure to raise it. *See United States v. U.S. Fid. & Guar. Co.*, 309 U.S. 506, 513–14 (1940). That order also concerned invoices that Noble describes as "fully processed in the WAWF system," Br. ¶ 48, while Noble concedes that it cannot invoice the amounts at issue here, *id.* ¶ 58. The United States has appealed the order. *See* D.I. 263.

are neither matured nor free of bona fide dispute. And if this Court looks beyond the pleadings, Noble's own evidence shows the same, so the United States is entitled, in the alternative, to summary judgment on Count I (Part IV.B).

42. Section 542(b) requires an entity that owes a debt that is property of the estate, and "that is matured, payable on demand, or payable on order," to pay that debt to the estate. 11 U.S.C. § 542(b). The debt must also be undisputed. *Inslaw*, 932 F.2d at 1472; *Conex*, 518 B.R. at 801, 803. The Complaint recites those words, alleging that DLA's obligation is "fixed, matured, presently due, and payable on demand." Compl. ¶ 37; *see id.* ¶ 44. That is a legal conclusion, which this Court need not accept, *Iqbal*, 556 U.S. at 678, and the Complaint's own facts show that the debts are neither matured nor undisputed. Noble alleges that the Contracts pay only for "items accepted," Compl. ¶ 16; that DLA's validation of a POD is what "authorizes Noble to invoice," *id.* ¶ 17; and that DLA has refused to validate the PODs for these deliveries, "thereby preventing Noble from invoicing." *Id.* ¶¶ 25, 28. Under the Contracts, payment is not due until 30 days after the later of a proper invoice or acceptance. FAR 32.904(b)(1); Adv. D.I. 5-1 at 8, 10–11. On Noble's own allegations, neither has occurred. A complaint that alleges a wrongful refusal to validate, which blocks the invoice on which payment depends, pleads a contract dispute, not a matured and undisputed debt.

43. Noble's alternative theory under section 542(a), Compl. ¶¶ 45–47, fails for the same reason. The "value" it seeks is the contract price of the same deliveries, in the same amount, *id.* ¶ 47, and calling the price a "value" does not avoid the rule that a debtor "cannot use the turnover provisions to liquidate contract disputes." *Inslaw*, 932 F.2d at 1472.

IV. In the Alternative, the United States Is Entitled to Summary Judgment.

A. The Complaint's Jurisdictional and Immunity Defects Support Summary Judgment in Favor of the United States on Both Counts.

44. The grounds in Parts I and II, *supra*, also support summary judgment for the United States on both counts because they turn on no disputed fact. Both counts seek payment under the Contracts, Compl. ¶¶ 29, 38, 44, 55; Br. ¶¶ 34, 60, and it is undisputed that Noble has not submitted a claim to the contracting officer for any amount it seeks here or appealed the Termination Notices. Cuorato Decl. ¶ 7; *see* ¶ 33, *supra*. If a court "determines at any time that it lacks subject-matter jurisdiction," it "must dismiss the action." Fed. R. Civ. P. 12(h)(3); Fed. R. Bankr. P. 7012(b). The United States may therefore raise jurisdiction and sovereign immunity on summary judgment as well as by motion to dismiss. A ruling on either ground would result in dismissal without prejudice because a dismissal for lack of jurisdiction is not an adjudication on the merits. Fed. R. Civ. P. 41(b); Fed. R. Bankr. P. 7041. Noble's failure to submit any claim to the contracting officer is a further and independent ground for judgment on both counts because the CDA requires that each of Noble's claims against DLA go first to the contracting officer. 41 U.S.C. § 7103(a)(1).

B. The Debts Count I Seeks Are Disputed and Unmatured.

45. Even if the Complaint stated a claim upon which relief could be granted, the United States would be entitled to summary judgment on Count I because Noble's own evidence in support of the Motion shows that the debts it seeks are unmatured and disputed. That result rests on what Noble itself has told this Court, not on the factual disputes described in Part V. Noble concedes that DLA has not validated its PODs for the Disputed Deliveries and that, as a result, Noble "is unable to invoice the DLA." Br. ¶¶ 28, 58; Albergotti Decl. ¶ 17. The Complaint alleges the same for the $4,393,908.29 in deliveries that Noble says it made after the Termination Notices were issued. Compl. ¶ 28. Noble contends that the Termination Notices were "ineffective" as to

the Disputed Orders, Br. ¶ 56, while also admitting that the Disputed Orders appear on the spreadsheets attached to the Termination Notices. Albergotti Decl. ¶ 18. Noble further asks this Court to infer acceptance from the passage of time. Br. ¶¶ 39–40.

46. Those admissions establish a bona fide dispute that, as a matter of law, defeats a claim for turnover. Section 542(b) is a means of collecting debts that are owed, not of deciding whether they are owed. Decisions in this District apply that rule when a customer disputes what it owes for goods the debtor supplied. *See DHP Holdings II Corp. v. Home Depot, Inc. (In re DHP Holdings II Corp.)*, 435 B.R. 264, 270–71 (Bankr. D. Del. 2010) (holding that a customer's dispute over what it owed for products it admitted receiving, and its claimed credits, "convert[ed] this adversary from a garden variety action to collect a sum admittedly due to a breach of contract claim"); *VeraSun Energy Corp. v. W. Plains Co. (In re VeraSun Energy Corp.)*, Adv. No. 11-53143 (BLS), 2013 WL 3336870, at *4 (Bankr. D. Del. June 28, 2013) (holding that a buyer's denial that it owed the balance for distillers grains raised a "bona fide dispute," so "this is not a proper turnover action"). The case Noble relies on for the section 542(b) standard holds that a bona fide dispute exists where "there is a genuine issue of a material fact that bears upon the debtor's liability." Br. ¶ 42 (quoting *In re IPC Int'l Corp.*, No. 13-12050, 2014 WL 5544692, at *3 (Bankr. D. Del. Nov. 3, 2014)); *see B.D.W. Assocs., Inc. v. Busy Beaver Bldg. Ctrs., Inc.*, 865 F.2d 65, 66 (3d Cir. 1989) (adopting the same test under section 303(b)). Noble's own account presents several disputed facts: whether DLA had to validate the PODs, whether the Government accepted Noble's deliveries, and whether the Termination Notices applied to the Disputed Orders. Each fact bears on DLA's liability, and the existence of those disputes is itself undisputed.

47. Nor are the debts Noble seeks matured. A matured debt is one "presently payable, as opposed to those that are contingent and become payable only upon the occurrence of a certain

act or event." Br. ¶ 44 (quoting *In re MF Glob., Inc.*, 531 B.R. 424, 438 (Bankr. S.D.N.Y. 2015)). Another case Noble quotes, *Polished.com*, likewise requires that "all acts necessary to create the debt have occurred." Br. ¶ 35 (quoting *Miller v. Michaels Constr. Co. (In re Polished.com Inc.)*, No. 24-10353 (TMH), 2026 WL 2547238, at *5 (Bankr. D. Del. Aug. 27, 2026)). Payment under the Contracts depends on acceptance and a proper invoice. FAR 32.904(b)(1). By Noble's own account, DLA has not validated the deliveries for which Count I seeks payment, and without validation Noble cannot invoice them. Albergotti Decl. ¶¶ 12, 17; Br. ¶ 28; Compl. ¶¶ 25, 28. The United States does not seek summary judgment on the five Disputed Deliveries on fast payment orders, which Noble invoiced on October 2 and DLA has scheduled for payment. *See* ¶ 18, *supra*. For everything else Count I seeks, the debts are neither matured nor free of bona fide dispute, and the United States is entitled to summary judgment on Count I except as to those five deliveries.

V. This Court Should Deny Noble Summary Judgment.

48. Even if the United States were not entitled to summary judgment, Noble would not be. The undisputed facts do not establish Noble's right to payment on either count, so at a minimum this Court must deny the Motion. Noble has not carried its burden. Its evidence does not meet Rule 56(c) (Part V.A). Even if it did, the United States disputes each fact Noble must prove: that the Government accepted the Disputed Deliveries, 99 of which have no goods receipt (Part V.B); that the Termination Notices allowed payment for the terminated orders (Part V.C); and Noble's proof of delivery for 73 Disputed Deliveries, the destinations of eight, and the Schedule's dates and amounts (Part V.D). *See* ¶¶ 16–19, *supra*; U.S. Ex. 1. And in the alternative, the United States has had no opportunity for discovery (Part VI).

A. Noble's Evidence Does Not Meet Rule 56(c).

49. Noble must establish, for each Disputed Delivery, that the goods reached the contract destination, that the Government accepted them, and the amount due. Its evidence is one

paragraph of the Albergotti Declaration and the Schedule. Paragraph 17 of the declaration says that "either" a receiving report "or" a shipper's POD exists, without saying which for any Disputed Delivery.[9] Albergotti Decl. ¶ 17. That is not enough. Rule 56(c)(4) requires a declaration made on personal knowledge, and Mr. Albergotti does not establish that he has personal knowledge of any delivery. *See* Albergotti Decl. ¶ 3 & at 7. The United States therefore objects under Rule 56(c)(2) to paragraphs 17 and 19 of the declaration and to the Schedule, to the extent Noble offers them to prove delivery, acceptance, or amount. *See* Fed. R. Evid. 1006. The October 7 Production does not cure the defect. Noble has not offered it, and it includes no DD Form 250 or WAWF receiving report for any Disputed Delivery. *See* ¶ 13, *supra*.

B. The Parties Dispute Whether the Government Accepted the Disputed Deliveries.

50. Noble has offered no evidence that the Government accepted the Disputed Deliveries, and DLA has not accepted 99 of them. Cuorato Decl. ¶¶ 4, 13. Acceptance matters because both Contracts incorporate FAR 52.212-4, which provides for payment only "for items accepted," after the Government has had an opportunity to inspect. FAR 52.212-4(a), (i)(1), (m); Cuorato Decl. ¶ 3. Acceptance, in turn, "constitutes acknowledgment that the supplies or services conform with applicable contract quality and quantity requirements" and "shall ordinarily be evidenced by execution of an acceptance certificate." FAR 46.501; *see* FAR 46.502. Delivery is therefore not acceptance, and a carrier's receipt shows, *at most*, that a shipment arrived somewhere.[10]

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[9] A shipper's receipt is not acceptance. FAR 46.501; *see* ¶ 50, *infra*.

[10] Noble's reliance on the Uniform Commercial Code ("UCC") does not help its position. Federal law, not the UCC, governs the Government's contracts. *Boyle v. United Techs. Corp.*, 487 U.S. 500, 504 (1988). Noble concedes that the UCC "does not apply directly to government contracts." Br. ¶ 36 (quoting *Pac. Gas & Elec. Co. v. United States*, 838 F.3d 1341, 1351 (Fed. Cir. 2016)).

51. Noble's theory of implied acceptance does not close that gap. Acceptance "may in certain cases be implied as a matter of law," FAR 46.407(g); Br. ¶ 39, but whether it was implied is a question of fact for each Disputed Delivery. Noble instead asks this Court to infer acceptance from timing: the Government "typically validates proof of delivery . . . within one week," the goods were delivered at least five weeks before Noble filed its Motion without any reported defect, and so the Government "would be deemed to have accepted" them. Br. ¶ 40; Albergotti Decl. ¶ 13.

52. No rule of law supports that inference. The FAR deems acceptance to occur on a fixed day, the seventh day after delivery, only "[f]or the sole purpose of computing an interest penalty," and not at all when "there is a disagreement over quantity, quality, or contractor compliance with a contract requirement." FAR 32.904(b)(1)(ii)(B)(1). That rule implements the Prompt Payment Act, 31 U.S.C. § 3903, and it does not excuse Noble from submitting a proper invoice, which Noble concedes it cannot do. Br. ¶ 58. Nor does the absence of reported defects, Albergotti Decl. ¶ 17, establish acceptance, which the FAR ties to an affirmative act. FAR 46.501; Cuorato Decl. ¶ 4. Similarly, Noble's reliance on the Government's post-acceptance rights, Br. ¶ 41, assumes the very acceptance it must prove. And even Noble's one-week measure does not reach the $8.4 million dated August 24 through 27, because a week had not passed when the Termination Notices issued on August 27. *See* ¶ 14, *supra*.

C. The Parties Dispute Whether the Termination Notices Allowed Payment for the Terminated Orders.

53. The Termination Notices do not support Noble's claim for payment. Each notice terminates "the Delivery Orders on the attached spreadsheets, in whole or in part." Adv. D.I. 5-1

In any event, the UCC, too, ties payment to acceptance after a reasonable opportunity to inspect. U.C.C. §§ 2-606, 2-607(1).

at 187. Noble agrees that the Disputed Orders are on those spreadsheets, Albergotti Decl. ¶ 18, and DLA's records show that the spreadsheets list every Disputed Delivery except four. Cuorato Decl. ¶ 6. Noble nonetheless says that the Termination Notices "expressly excluded" the Disputed Orders. Br. ¶¶ 4, 25. But the Termination Notices authorized payment only of balances that DLA had already "receipted," that is, accepted by posting a goods receipt. Adv. D.I. 5-1 at 187; Cuorato Decl. ¶ 6. When the Termination Notices issued, DLA had posted no goods receipt for any terminated Disputed Delivery. Cuorato Decl. ¶ 13.

54. The Contracts' termination-for-cause clause confirms this point. After a termination for cause, "the Government shall not be liable to the Contractor for any amount for supplies or services not accepted." FAR 52.212-4(m). For that reason, apart from fast payment orders, DLA has not validated PODs or posted goods receipts on any terminated order line since August 27. Cuorato Decl. ¶ 6. The Termination Notices' statement that a delivery after the notice date "will not be considered for Goods Receipt posting" does not declare every earlier delivery accepted. Adv. D.I. 5-1 at 187. And to the extent Noble contends that the terminations were improper, that is "a dispute concerning termination of a contract" for the CDA forums. 28 U.S.C. § 1491(a)(2); *see* Part I.C, *supra*.

D. Noble's Declaration Conflicts with the Records.

55. Noble's declarant makes three assertions that conflict with the record. First, Mr. Albergotti states that the goods for every Disputed Delivery reached the agreed destination. Albergotti Decl. ¶ 17. But DLA found the proof of delivery insufficient for 73 Disputed Deliveries, and Noble's own proof shows that eight went to locations DLA never approved. Cuorato Decl. ¶¶ 9, 12. Second, he states that the Schedule accurately reflects each delivery date and amount owed. Albergotti Decl. ¶ 19. But for 26 Disputed Deliveries, the records show a later delivery date, and the Schedule lists one training course twice. Cuorato Decl. ¶¶ 15, 16(a). Third, Noble alleges that

the Government signed a receiving report for each shipment of goods or accepted the goods implicitly. Compl. ¶ 33. But only 21 Disputed Deliveries have a signed receiving report, and DLA has posted a goods receipt for only nine. Cuorato Decl. ¶¶ 10, 13. Each of these is a genuine dispute of material fact. *See* ¶¶ 16–19, *supra*; U.S. Ex. 1.

VI. In the Alternative, This Court Should Deny or Defer the Motion Under Rule 56(d).

56. In the alternative, if this Court finds the present record insufficient to deny the Motion, it should deny or defer the Motion under Rule 56(d), because the United States has had no opportunity to take discovery. When a nonmovant "shows by affidavit or declaration that, for specified reasons, it cannot present facts essential to justify its opposition," the court may "defer considering the motion or deny it" or "allow time . . . to take discovery." Fed. R. Civ. P. 56(d)(1)–(2). In this Circuit, "[i]f discovery is incomplete, a district court is rarely justified in granting summary judgment," and courts "usually grant properly filed requests for discovery under Rule 56(d) 'as a matter of course.'" *Shelton v. Bledsoe*, 775 F.3d 554, 568 (3d Cir. 2015) (citation omitted). Discovery has not begun. Noble filed the Motion with the Complaint, before any Rule 26(f) conference, and no party may seek discovery before that conference. Fed. R. Civ. P. 26(d)(1); Fed. R. Bankr. P. 7026.

57. The October 7 Production does not fill that gap. Noble has offered no witness to verify it, and, taken at face value, the Schedule raises more disputes than it resolves. *See* U.S. Ex. 1. As Mr. Cuorato explains, DLA cannot verify the October 7 Production or the Schedule without records that Noble and third parties hold: the carriers', freight forwarders', and vendors' own delivery records; when Noble received the Termination Notices and what it shipped afterward; the service logs that Noble says prove its services; and how the Schedule was prepared. Cuorato Decl. ¶¶ 21–25.

58. DLA's customers also keep their own receiving and inspection records at more than 30 locations, including bases in Germany, Japan, and South Korea. Cuorato Decl. ¶ 17. Those records, and the people who received and inspected the items, would show whether and when each item arrived and whether it was inspected and accepted, but DLA could not collect them and present them in admissible form under the abbreviated briefing schedule. *Id.* ¶ 26. Each of these records goes to an element on which Noble bears the burden, so Rule 56(d) provides an independent basis to deny or defer the Motion.

VII. This Court Could Not Enter a Final Judgment on Noble's Claims.

59. Finally, even if this Court could hear Noble's claims, it could not enter a final judgment on them, because this is not a core proceeding. A bankruptcy judge may enter final orders and judgments only in core proceedings. 28 U.S.C. § 157(b)(1). A proceeding is core if it "invokes a substantive right provided by title 11" or "by its nature, could arise only in the context of a bankruptcy case." *Halper v. Halper*, 164 F.3d 830, 836 (3d Cir. 1999) (citation omitted). A claim for breach of a prepetition contract is neither, and calling it turnover does not make it core. *See Beard v. Braunstein*, 914 F.2d 434, 443–45 (3d Cir. 1990) (holding that a trustee's suit to collect a disputed contract debt was not a core turnover proceeding).

60. In a non-core proceeding, unless the parties consent, the bankruptcy judge may only submit proposed findings of fact and conclusions of law to the district court, which enters any final judgment. 28 U.S.C. § 157(c)(1)–(2). The United States does not consent to the entry of final orders or judgment by this Court in this adversary proceeding, and it does not consent by filing the Cross-Motions. Fed. R. Bankr. P. 7012(b); Del. Bankr. L.R. 7012-1. Noble's proposed order, which recites that this is a core proceeding in which this Court may enter a final order and directs DLA to pay within three business days, Adv. D.I. 3-1 at 3 & ¶¶ 5–7, therefore could not be entered.

61. Nor would an order granting the Motion be final even in a core proceeding. The Motion reaches only part of what Noble claims in each count, *see* ¶ 1, *supra*, and an order resolving only part of each claim is interlocutory and cannot be certified as final under Rule 54(b). *See Liberty Mut. Ins. Co. v. Wetzel*, 424 U.S. 737, 742–44 (1976) (holding that a partial summary judgment on liability, with relief still to be decided, was not final); Fed. R. Bankr. P. 7054(a). Noble's proposed order would thus require payment within three business days on an order that "may be revised at any time." Fed. R. Civ. P. 54(b). A dismissal for lack of jurisdiction raises no such issue.

CONCLUSION

For these reasons, Noble presents no claim upon which this Court can grant relief. This Court should deny the Motion and grant the Motion to Dismiss, dismissing the Complaint without prejudice to Noble's pursuit of its claims under the CDA. In the alternative, this Court should grant the Cross-Motion for Summary Judgment and enter judgment for the United States on both counts, or at least on Count I except as to the five Disputed Deliveries on fast payment orders, or, to the extent 28 U.S.C. § 157(c)(1) applies, submit proposed findings of fact and conclusions of law to that effect. At a minimum, this Court should deny the Motion or defer considering it under Rule 56(d).

Dated: October 20, 2026

Respectfully submitted,

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U.S. EXHIBIT 1

Summary of DLA's Review of Noble's Schedule

Noble Supply & Logistics, LLC v. Defense Logistics Agency, Adv. No. 26-50885 (CTG)

Noble seeks $14,566,268.02 for the 108 Disputed Deliveries on its Schedule (Adv. D.I. 5-1 at 202–05). DLA reviewed its own records and Noble's October 7 Production for each one, and the table compares what Noble has told the court and what DLA's review found. Cuorato Decl. ¶ 8.

Noble's Statement	DLA's Review Found	Deliveries	Amount
It has proof for each one *Albergotti Decl. ¶ 17*	DLA found the proof insufficient *Cuorato Decl. ¶ 9*	**73** 82	**$11,968,580.95**
DLA refused to validate its proof *Albergotti Decl. ¶ 17*	Noble sent no proof until after the terminations *Cuorato Decl. ¶ 11*	**67** 82	**$11,889,082.57**
The Government accepted *Compl. ¶ 33*	No goods receipt, DLA's record of acceptance *Cuorato Decl. ¶ 13*	**99** 96	**$13,966,499.05**
The goods went to the agreed destinations *Albergotti Decl. ¶ 17*	The goods went where DLA never approved *Cuorato Decl. ¶ 12*	**8** 42	**$6,073,107.93**
The Schedule's dates are accurate *Albergotti Decl. ¶ 19*	The records give a later date than the Schedule *Cuorato Decl. ¶ 15*	**26** 15	**$2,228,776.26**
The Schedule's amounts are accurate *Albergotti Decl. ¶ 19*	Billed twice, or the wrong quantity or price *Cuorato Decl. ¶ 16*	**4** 1	**$48,350.41**

Source: Cuorato Decl. ¶¶ 8–16 & Sched. 1. The categories overlap. Percentages are of the $14,566,268.02 that Noble seeks. Page 2 lists the Disputed Deliveries in each category, numbered 1–108 in the order of the Schedule, as in Cuorato Decl. Sched. 1.

Disputed Deliveries in Each Category

Category	Disputed Deliveries
Proof insufficient (73)	7, 10, 16–22, 26, 33–50, 54–55, 59–62, 65–67, 70–75, 77–80, 82–107
No proof sent until after the terminations (67)	7, 9, 11–17, 26, 32–48, 50, 52–53, 57, 60–62, 69, 76–89, 91–108
No goods receipt (99)	All except 7–9, 54, 60–62, 86, and 108
Went where DLA never approved (8)	48, 79, 82–84, 91–93
Later date than the Schedule (26)	9, 27–31, 52, 59, 83–84, 90, 94–108
Billed twice, or the wrong quantity or price (4)	9, 10, 63, 68

IN THE UNITED STATES BANKRUPTCY COURT
FOR THE DISTRICT OF DELAWARE

In re:	)	
	)	
Noble Supply & Logistics, LLC, *et al.*,	)	Chapter 11
	)	Case No. 26-11369 (CTG)
	)	
Debtors.[1]	)	(Jointly Administered)
	)	
Noble Supply & Logistics, LLC,	)	
	)	
Plaintiff,	)	
	)	
v.	)	Adv. Proc. No. 26-50885 (CTG)
	)	
	)	
Defense Logistics Agency,	)	Re: Adv. D.I. 3, 4, 5
	)	
Defendant.	)	
	)	

I, John S. Cuorato, Jr., declare as follows:

1. I am the Supervisory Supplier Operations Division Chief of the Fire & Marine Division within the Defense Logistics Agency ("DLA") Troop Support's Construction &

[1] The Debtors in these chapter 11 cases, along with the last four digits of each Debtor's federal tax identification number, are: Noble Supply & Logistics, LLC (7926); COTS Solutions, LLC (4477); Federal Resources Supply Company, LLC (3636); FRS Holdings, LLC (2327); K.D. Analytical Consulting, LLC (6637); KDA Acquisition, LLC (5870); Noble Defense Corporation (N/A); Noble Equity Holdings, LLC (0851); Noble.com, LLC (4712); Noble Mission Support, LLC (7908); and Tactical & Survival Specialties, LLC (2266).

Equipment Directorate. In that capacity, I oversee administration of the Special Operational Equipment and Fire & Emergency Services Equipment Tailored Logistics Support Programs, under which DLA issued the delivery orders at issue in this proceeding. I am also the contracting officer who issued the Termination Notices described in paragraph 6.

2. I submit this declaration in support of the United States' brief in opposition to the Motion of Noble Supply & Logistics, LLC ("Noble") for Partial Summary Judgment [Adv. D.I. 3] (the "Motion") and in support of its motion to dismiss and its cross-motion for summary judgment [Adv. D.I. __, __], and under Federal Rule of Civil Procedure 56(d), made applicable by Federal Rule of Bankruptcy Procedure 7056. Unless otherwise stated, the facts in this declaration are based on my personal knowledge, my official responsibilities, and my review of DLA records that are made at or near the time of the events they record and kept in the regular course of DLA's business. Those records include DLA's contract files, its Enterprise Business System ("EBS"), Wide Area WorkFlow ("WAWF"), and the correspondence DLA received from Noble.

3. The delivery orders at issue were issued under two indefinite-delivery, indefinite-quantity contracts, Contract No. SPE8EJ-21-D-0022 (the "SOE Contract") and Contract No. SPE8EH-24-D-0003 (the "F&ESE Contract"). DLA buys supplies and services under each contract only by issuing individual delivery orders. Each order identifies the items, quantity, price, delivery location, and required delivery date. Both contracts were awarded under Part 12 of the Federal Acquisition Regulation ("FAR") and incorporate FAR 52.212-4, under which the Government pays for items it has accepted. The SOE Contract incorporates the October 2018 version of that clause, and the F&ESE Contract incorporates the November 2023 version.

4. To be paid for a delivery, Noble must give DLA proof of delivery (or, for services, proof of performance). DLA personnel review that proof and either ask Noble for more

information or accept the delivery by posting a goods receipt in EBS. A goods receipt is DLA's record of acceptance. DLA does not treat a delivery as accepted until it has posted a goods receipt, and it does not treat the absence of a reported defect as acceptance.

5. Once DLA posts a goods receipt, it tells Noble, and Noble may then invoice the delivery, either in WAWF or by an electronic data interchange ("EDI 810") transaction. The Defense Finance and Accounting Service then pays the invoice within the contract's payment terms. A contractor may not invoice a delivery before DLA has posted a goods receipt for it, except on SOE Contract orders of $35,000 or less that use fast payment procedures.

6. On August 27, 2026, I issued four Notices of Termination for Cause to Noble (the "Termination Notices"). Adv. D.I. 5-1 at 186–200. DLA sent the Termination Notices to Noble by email on August 27, 2026. Each terminates the delivery orders on its attached spreadsheets, in whole or in part, and those spreadsheets list the order lines for every Line described in paragraph 8 except Lines 8, 9, 86, and 108, which DLA did not terminate. Each notice states that "[a]ny receipted balance will remain receipted." A balance is "receipted" when DLA has posted a goods receipt for it. A terminated order line is no longer under contract, and apart from orders that use fast payment procedures, DLA has not validated proof of delivery or posted a goods receipt for a terminated order line since August 27, 2026.

7. As of the date of this declaration, Noble has not submitted to the contracting officer a claim for any amount that it seeks in this proceeding, and it has not appealed the terminations.

8. Exhibit E to the Declaration of Robert Albergotti (the "Schedule"), Adv. D.I. 5-1 at 202–05, lists 108 entries totaling $14,566,268.02. I numbered the entries 1 through 108 in the order in which they appear (each, a "Line"), and DLA personnel under my supervision reviewed

DLA's records for each Line. Schedule 1 to this declaration reports the results for each Line. The dollar amounts in this declaration are the amounts that the Schedule lists.

9. *Proof of delivery.* DLA found Noble's proof of delivery insufficient for 73 Lines ($11,968,580.95). For most of them, nothing in the proof shows that the customer received the goods. For others, the proof shows a location other than the one the order requires, or it conflicts with other proof.

10. *eceiving reports.* Only 21 Lines have a receiving report signed by a Government representative. For the other 87 Lines ($12,192,639.85), Noble's proof is a carrier's record, a contractor's document, or an email, and DLA found that proof insufficient for 71 of them.

11. *hen Noble sent its proof.* DLA's records show that DLA did not receive proof of delivery for 70 Lines until after August 27, 2026. For three of them (Lines 8, 49, and 58), the October 7 Production described in paragraph 18 includes an earlier email sending proof to DLA. For the other 67 Lines ($11,889,082.57), neither DLA's records nor the October 7 Production shows that Noble sent DLA any proof of delivery before August 28, 2026.

12. *Destinations.* Eight Lines ($6,073,107.93) were delivered somewhere DLA never approved: Lines 48, 79, 82–84, and 91–93. Line 48 was ordered for Cannon Air Force Base, New Mexico, but Noble's proof shows delivery in Suitland, Maryland. Line 79 was ordered for Hanahan, South Carolina, but Noble's proof shows delivery to Camp Pendleton, California. The other six ($5,697,532.75) went to Fort Bragg, North Carolina. Three of those six (Lines 91–93; $4,419,045.76) are on invoice V2496778, the largest invoice on the Schedule. Noble first asked DLA to change the destination of Lines 82 and 91–93 to Fort Bragg on October 14, 2026, after it filed the Motion, and it asked to change the destination of Lines 83 and 84 on August 17, 2026. DLA has approved none of these changes.

13. *oods receipts.* As of October 15, 2026, DLA has posted a goods receipt for only nine Lines ($599,768.97): Lines 7, 8, 9, 54, 60–62, 86, and 108. Four of them (Lines 8, 9, 86, and 108; $566,110.63) are the Lines that DLA did not terminate. DLA posted the goods receipts for three of those four (Lines 8, 9, and 108; $530,410.63) between September 28 and October 2, 2026. Noble has not invoiced any of the four. The other five are fast payment Lines, described in paragraph 14. When I issued the Termination Notices, DLA had posted no goods receipt for any Line on a terminated order line. DLA has posted no goods receipt for the other 99 Lines ($13,966,499.05).

14. Five of those nine Lines (Lines 7, 54, and 60–62; $33,658.34) are on SOE Contract orders that use fast payment procedures. Noble submitted invoices for them in WAWF on October 2, 2026, and DLA has scheduled payment of those invoices for October 21, 2026. Noble has also invoiced one Line for which DLA has posted no goods receipt, Line 76 ($1,575.00); that invoice posted in DLA's system on October 7, 2026.

15. *Dates.* For 26 Lines ($2,228,776.26), DLA's records or the October 7 Production show delivery later than the date the Schedule gives. (a) For Lines 9, 27–31, 52, 59, and 90, the proof of delivery that Noble gave DLA shows a later date. (b) For Lines 83 and 84 ($1,219,321.69), which the Schedule dates August 24, 2026, Noble's email to DLA states that the "ACTUAL DELIVERY DATE" of the services was "9.4.2026." Ex. A-5. (c) Lines 94–108 ($94,179.41), which the Schedule dates August 27, 2026, appear in the October 7 Production in folders that Noble filed under the heading "Delivery Aug 28 + After." For 18 of these 26 Lines (83–84, 90, and 94–108; $1,316,009.10), these records place delivery on or after August 27, 2026.

16. *rrors on the Schedule.* Four Lines ($48,350.41) are wrong on their face. (a) Lines 63 and 68 ($19,922.46) bill the same one-unit training course, order SPE8E 24FW0JR, CLIN 1,

on invoices dated four days apart. DLA posted the final goods receipt for that order line on August 13, 2026, and Noble submitted its final invoice for it on August 14, 2026. (b) Line 9 lists 3 units, but Noble's packing slip shows that it shipped 10. Ex. A-11. (c) For Line 10, the Schedule's amount ($16,384.00) exceeds the order's price ($15,099.70).

17. *Customer records.* The customers that received the Lines keep their own receiving and inspection records at more than 30 locations, including bases in Germany, Japan, and South Korea.

18. On October 7, 2026, the day after Noble filed the Motion, Noble's counsel sent counsel for the United States copies of documents he described as the business records summarized in the Schedule (the "October 7 Production"). Counsel for the United States provided the October 7 Production to DLA, and I reviewed the folders for the 52 Noble invoices listed on the Schedule. None contains a DD Form 250 (the Government's Material Inspection and Receiving Report) or a WAWF receiving report for any Line. Noble sorted the folders under the headings "Delivery Before Aug 28" and "Delivery Aug 28 + After," and it placed the folders for the three invoices covering Lines 94–108 under "Delivery Aug 28 + After."

19. True and correct copies of the following documents from the October 7 Production are attached as Exhibits A-1 through A-11: (A-1) emails concerning invoice V2387100, including a January 28, 2026 email from DLA; (A-2) emails concerning invoice V2475961, including a July 28, 2026 email from DLA; (A-3) emails concerning invoice V2468493, including an August 26, 2026 email from DLA; (A-4) an email exchange concerning invoice V2492726; (A-5) Noble's email to DLA concerning invoice V2497464; (A-6) emails, carrier tracking records, the invoice, and packing slips for invoice V2496778; (A-7) the proof-of-delivery files for invoices V2497464 and V2495178, including September 3, 2026 emails; (A-8) the sales order, packing slip, and FedEx

proof-of-delivery letter for invoice V2493396; (A-9) a September 10, 2026 email concerning invoice V2495664; (A-10) the carrier tracking page and a September 25, 2026 email concerning invoice V2483734; and (A-11) packing slip F3853639 for invoice VHS003757.

20. Before Noble filed this proceeding, DLA questioned or rejected some of Noble's proofs of delivery. Exhibits A-1 through A-3 include examples, in emails from DLA dated January 28, July 28, and August 26, 2026.

21. Noble filed the Motion with its complaint on October 6, 2026, and no discovery has taken place. Apart from the October 7 Production, DLA has not received from Noble the records on which the Schedule rests. To determine whether each Line was delivered to the destination the order requires, when it was delivered, whether it was accepted, and what, if anything, is owed, DLA needs the records described in paragraphs 22 through 26. Each is essential to the United States' opposition. Noble and third parties hold the records described in paragraphs 22 through 25, and DLA cannot obtain them without discovery.

22. *Delivery records.* For each Line: the bill of lading, the carrier's tracking and delivery records, any signed receiving document and the name and title of the person who signed it, the consignee, the ship and arrival dates, the packing slip, and the entries in Noble's NetSuite system from which the Schedule was prepared. These records are held by Noble, its carriers and freight forwarders, and vendors that shipped directly to DLA's customers. DLA is not a party to Noble's shipping arrangements and does not have them. Without them, DLA cannot test the authenticity, completeness, or accuracy of the proofs in the October 7 Production.

23. *eceipt of the Termination Notices.* When Noble received the Termination Notices, who at Noble read them, and what Noble shipped or released for shipment afterward. The Schedule dates 32 Lines ($8,425,959.80) between August 24 and 27, 2026, and the Termination Notices

state that deliveries after their date will not be considered for goods receipt posting. Noble's email systems and internal records will show these facts.

24. *Services.* Noble describes training logs and sign-in sheets as its proof of services, Albergotti Decl. ¶ 12, but has not filed them. For invoices V2497464, V2495178, V2492726, and V2494292, the October 7 Production includes only emails or a Noble receipt form. These records, which Noble holds, are essential to whether the services were performed as ordered and accepted.

25. *Preparation of the Schedule.* How the Schedule was prepared, from what source documents, and why it includes Lines that DLA never terminated (Lines 8, 9, 86, and 108), an order line billed twice (Lines 63 and 68), and Lines dated as early as July 10, 2025 (Lines 1–6). Only Noble can supply this information, including through the testimony of Mr. Albergotti.

26. *Customer records.* The receiving and inspection records kept by DLA's customers at more than 30 locations, and the testimony of the people who received and inspected the items, bear on delivery, inspection, and acceptance for each Line. Collecting those records from locations in the United States and abroad, and presenting them in admissible form, requires more time than the schedule for the Motion has allowed.

27. Evidence that a Line was not delivered to the required destination, arrived after Noble received the Termination Notices, was not inspected or accepted, did not conform to the order, or falls outside the orders terminated on August 27, 2026, would create a genuine dispute of material fact on delivery, acceptance, and amount for that Line.

I declare under penalty of perjury under the laws of the United States of America that the foregoing is true and correct.

Executed on October 20, 2026.

CUORATO.JOHN.S.JR.1386908113 Digitally signed by CUORATO.JOHN.S.JR.1386908113 Date: 2026.10.20 17:58:24 -04'00'

John S. Cuorato, Jr.
Supervisory Supplier Operations Division Chief
Fire & Marine Division, Construction & Equipment Directorate
DLA – Troop Support

DLA's Review of the Lines on Noble's Schedule (Adv. D.I. 5-1 at 202–05)

Source: DLA records. Lines are numbered in the order in hich they appear on the Schedule, and amounts are as the Schedule lists them. Proof first received is the date DLA first received proof of delivery for the Line. means none.

1	V2387100	SPE8E 25F 013	2	$5,378.20	7/10/25	Yes	1/22/26	Gov't receiving report	Yes			
2	V2387100	SPE8E 25F 013	5	$5,378.20	7/10/25	Yes	1/22/26	Gov't receiving report	Yes			
3	V2387100	SPE8E 25F 013	6	$5,378.20	7/10/25	Yes	1/22/26	Gov't receiving report	Yes			
4	V2387100	SPE8E 25F 013	1	$5,011.80	7/10/25	Yes	1/22/26	Gov't receiving report	Yes			
5	V2387100	SPE8E 25F 013	3	$5,011.80	7/10/25	Yes	1/22/26	Gov't receiving report	Yes			
6	V2387100	SPE8E 25F 013	4	$5,011.80	7/10/25	Yes	1/22/26	Gov't receiving report	Yes			
7	V2495664	SPE8EM25FW04E	2	$14,190.00	3/19/26	Yes	9/29/26	Contractor document	No	10/7/26	10/2/26	Fast payment; payment scheduled 10/21/26
8	V2468493	SPE8EL26FW1FK	1	$513,064.24	7/9/26	No	9/28/26	Carrier record	Yes	10/2/26		October 7 Production shows earlier email sending proof; not terminated
9	VHS003757	SPE8E 23FW0C	2	$12,043.95	7/15/26	No	9/29/26	Contractor document (rosters, packing slip)	Yes	10/1/26		Proof shows delivery 7/13–7/24/26; Schedule lists 3 units, packing slip shows 10; not terminated
10	V2475961	SPE8EL26FW0EY	1	$16,384.00	7/22/26	Yes	7/24/26	Carrier record	No			Schedule amount exceeds order price ($15,099.70)
11	V2496319	SPE8EL26FW0U6	1	$27,403.40	7/27/26	Yes	9/15/26	Carrier record	Yes			
12	V2496320	SPE8EL26FW0U7	1	$27,403.40	7/27/26	Yes	9/15/26	Carrier record	Yes			
13	V2496322	SPE8EM25FW06N	2	$87,302.82	7/27/26	Yes	9/15/26	Gov't receiving report	Yes			
14	V2496322	SPE8EM25FW06N	1	$21,608.16	7/27/26	Yes	9/15/26	Gov't receiving report	Yes			
15	V2496322	SPE8EM25FW06N	3	$11,279.90	7/27/26	Yes	9/15/26	Gov't receiving report	Yes			
16	V2492066	SPE8EL26FW1LM	1	$160.65	7/29/26	Yes	8/28/26	Carrier record	No		10/2/26 (failed)	
17	V2479389	SPE8EL26FW01F	1	$362,517.96	7/30/26	Yes	9/16/26	Carrier record	No			
18	V2479392	SPE8EL26FW0 F	3	$1,554.48	7/30/26	Yes	7/31/26	Carrier record	No			
19	V2479392	SPE8EL26FW0 F	1	$1,165.86	7/30/26	Yes	7/31/26	Carrier record	No			
20	V2479392	SPE8EL26FW0 F	2	$1,165.86	7/30/26	Yes	7/31/26	Carrier record	No			
21	V2479392	SPE8EL26FW0 F	4	$582.93	7/30/26	Yes	7/31/26	Carrier record	No			
22	V2479392	SPE8EL26FW0 F	5	$388.62	7/30/26	Yes	7/31/26	Carrier record	No			
23	V2490859	SPE8EL26FW1K3	1	$10,973.40	7/30/26	Yes	8/25/26	Carrier record	Yes			

24	V2490859	SPE8EL26FW1K3	3	$9,803.90	7/30/26	Yes	8/25/26	Carrier record	Yes			
25	V2490859	SPE8EL26FW1K3	2	$9,742.90	7/30/26	Yes	8/25/26	Carrier record	Yes			
26	V2483734	SPE8EL26FW114	1	$1,830,625.00	7/31/26	Yes	9/25/26	Carrier record	No			
27	V2490774	SPE8EL26FW0UB	1	$73,293.00	8/3/26	Yes	8/25/26	Gov't receiving report	Yes			Proof shows delivery 8/17/26
28	V2490774	SPE8EL26FW0UB	5	$25,620.21	8/3/26	Yes	8/25/26	Gov't receiving report	Yes			Proof shows delivery 8/17/26
29	V2490774	SPE8EL26FW0UB	2	$17,423.82	8/3/26	Yes	8/25/26	Gov't receiving report	Yes			Proof shows delivery 8/17/26
30	V2490774	SPE8EL26FW0UB	4	$9,447.45	8/3/26	Yes	8/25/26	Gov't receiving report	Yes			Proof shows delivery 8/17/26
31	V2490774	SPE8EL26FW0UB	3	$7,365.81	8/3/26	Yes	8/25/26	Gov't receiving report	Yes			Proof shows delivery 8/17/26
32	V2495667	SPE8EL26FW151	6	$25,690.70	8/3/26	Yes	9/10/26	Carrier record	Yes			
33	V2493056	SPE8E 26FW01H	14	$14,722.40	8/4/26	Yes	8/31/26	Carrier record	No			
34	V2493056	SPE8E 26FW01H	10	$8,536.00	8/4/26	Yes	8/31/26	Carrier record	No			
35	V2493056	SPE8E 26FW01H	11	$5,401.00	8/4/26	Yes	8/31/26	Carrier record	No			
36	V2493056	SPE8E 26FW01H	8	$4,268.00	8/4/26	Yes	8/31/26	Carrier record	No			
37	V2493056	SPE8E 26FW01H	9	$4,268.00	8/4/26	Yes	8/31/26	Carrier record	No			
38	V2493056	SPE8E 26FW01H	15	$4,092.00	8/4/26	Yes	8/31/26	Carrier record	No			
39	V2493056	SPE8E 26FW01H	1	$3,432.00	8/4/26	Yes	8/31/26	Carrier record	No			
40	V2493056	SPE8E 26FW01H	4	$3,432.00	8/4/26	Yes	8/31/26	Carrier record	No			
41	V2493056	SPE8E 26FW01H	5	$3,234.00	8/4/26	Yes	8/31/26	Carrier record	No			
42	V2493056	SPE8E 26FW01H	12	$2,700.50	8/4/26	Yes	8/31/26	Carrier record	No			
43	V2493056	SPE8E 26FW01H	6	$1,940.40	8/4/26	Yes	8/31/26	Carrier record	No			
44	V2493056	SPE8E 26FW01H	7	$1,940.40	8/4/26	Yes	8/31/26	Carrier record	No			
45	V2493056	SPE8E 26FW01H	2	$1,716.00	8/4/26	Yes	8/31/26	Carrier record	No			
46	V2493056	SPE8E 26FW01H	3	$1,716.00	8/4/26	Yes	8/31/26	Carrier record	No			
47	V2493056	SPE8E 26FW01H	13	$1,138.50	8/4/26	Yes	8/31/26	Carrier record	No			
48	V2493396	SPE8EL25FW3L4	2	$30,800.00	8/4/26	Yes	9/21/26	Carrier record	No			Ordered for Cannon AFB, NM; proof shows Suitland, MD
49	V2485269	SPE8EL26FW1GV	1	$13,917.50	8/6/26	Yes	8/31/26	Contractor document	No			October 7 Production shows earlier email sending proof
50	V2482688	SPE8EL26FW1JW	1	$85,922.48	8/7/26	Yes	9/22/26	Carrier record	No			
51	V2488189	SPE8E 25FW017	2	$694,423.87	8/7/26	Yes	8/19/26	Gov't receiving report	Yes			
52	V2493354	SPE8EL25FW3GK	1	$723,792.36	8/7/26	Yes	8/31/26	Gov't receiving report	Yes			Proof dated 8/8/26, signed 8/27/26
53	V2494234	SPE8EL26FW0KV	1	$45,830.57	8/7/26	Yes	9/2/26	Gov't receiving report	Yes			

54	V2497327	SPE8EL26FW0 F	6	$388.62	8/10/26	Yes	7/31/26	Carrier record	No	10/7/26	10/2/26	Fast payment; payment scheduled 10/21/26
55	V2485093	SPE8EL25FW34V	1	$163,057.00	8/11/26	Yes	8/12/26	Carrier record	No			
56	V2486014	SPE8EL26FW14N	2	$11,949.33	8/12/26	Yes	8/14/26	Gov't receiving report	Yes			
57	V2492424	SPE8EL26FW1B8	1	$60,704.00	8/13/26	Yes	8/28/26	Carrier record	Yes			
58	V2490309	SPE8EL26FW142	1	$39,249.94	8/14/26	Yes	9/9/26	Carrier record	Yes			October 7 Production shows earlier email sending proof
59	V2490815	SPE8EL26FW0JJ	1	$43,780.56	8/14/26	Yes	8/25/26	Carrier record	No			Proof shows delivery 8/17/26
60	V2494286	SPE8EL26FW1BG	1	$16,198.60	8/14/26	Yes	9/2/26	Carrier record	No	10/7/26	10/2/26	Fast payment; payment scheduled 10/21/26
61	V2494286	SPE8EL26FW1BG	3	$1,994.30	8/14/26	Yes	9/2/26	Carrier record	No	10/8/26	10/2/26	Fast payment; payment scheduled 10/21/26
62	V2494286	SPE8EL26FW1BG	2	$886.82	8/14/26	Yes	9/2/26	Carrier record	No	10/9/26	10/2/26	Fast payment; payment scheduled 10/21/26
63	V2494312	SPE8E 24FW0JR	1	$9,961.23	8/14/26	Yes	6/30/26	Customer email	Yes			Same order line billed twice; full quantity already received and invoiced
64	V2490865	SPE8EL26FW0	1	$28,638.72	8/17/26	Yes	8/25/26	Carrier record	Yes			
65	V2491894	SPE8EM24FW04K	1	$330,047.91	8/17/26	Yes	8/27/26	Gov't receiving report	No			
66	V2491894	SPE8EM24FW04K	2	$281,497.96	8/17/26	Yes	8/27/26	Gov't receiving report	No			
67	V2490773	SPE8EL26FW0SV	1	$151,784.79	8/18/26	Yes	8/25/26	Carrier record	No			
68	V2493442	SPE8E 24FW0JR	1	$9,961.23	8/18/26	Yes	6/30/26	Customer email	Yes			Same order line billed twice; full quantity already received and invoiced
69	V2494204	SPE8EL26FW05Y	1	$15,163.50	8/18/26	Yes	9/2/26	Carrier record	Yes			
70	V2490311	SPE8EL26FW1J	1	$139,589.85	8/19/26	Yes	8/24/26	Carrier record	No			
71	V2490311	SPE8EL26FW1J	3	$3,182.79	8/19/26	Yes	8/24/26	Carrier record	No			
72	V2490311	SPE8EL26FW1J	4	$2,154.85	8/19/26	Yes	8/24/26	Carrier record	No			
73	V2490311	SPE8EL26FW1J	2	$2,032.28	8/19/26	Yes	8/24/26	Carrier record	No			
74	V2490311	SPE8EL26FW1J	5	$997.60	8/19/26	Yes	8/24/26	Carrier record	No			
75	V2490814	SPE8EL26FW16W	1	$18,914.94	8/19/26	Yes	8/25/26	Carrier record	No			
76	V2494292	SPE8EL26FW006	2	$1,575.00	8/20/26	Yes	9/2/26	Gov't receiving report	Yes		10/7/26	Invoice held pending goods receipt
77	V2492075	SPE8EL26FW06	1	$0.01	8/24/26	Yes	8/28/26	Contractor email	No			
78	V2492075	SPE8EL26FW06	28	$0.01	8/24/26	Yes	8/28/26	Contractor email	No			
79	V2493355	SPE8EL26FW1 L	1	$344,775.18	8/24/26	Yes	8/31/26	Carrier record	No			Ordered for Hanahan, SC; proof shows Camp Pendleton, CA
80	V2493378	SPE8EL26FW1FL	1	$228,690.00	8/24/26	Yes	8/31/26	Carrier record	No			
81	V2493435	SPE8EL26FW1S4	1	$30,497.82	8/24/26	Yes	8/31/26	Carrier record	Yes			

82	V2495178	SPE8EL26FW06Y	6	$59,165.30	8/24/26	Yes	9/8/26	Customer email	No			Delivered to Fort Bragg, NC; change first requested 10/14/26; not approved
83	V2497464	SPE8EL26FW06	18	$933,747.04	8/24/26	Yes	9/22/26	Customer email	No			Delivered to Fort Bragg, NC; change requested 8/17/26; not approved; Noble email gives delivery date 9/4/26
84	V2497464	SPE8EL26FW06	19	$285,574.65	8/24/26	Yes	9/22/26	Customer email	No			Delivered to Fort Bragg, NC; change requested 8/17/26; not approved; Noble email gives delivery date 9/4/26
85	V2492272	SPE8EL26FW11D	1	$1,266,370.20	8/25/26	Yes	8/29/26	Carrier record	No			
86	V2492726	SPE8EL24FW1WS	246	$35,700.00	8/25/26	No	8/31/26	Contractor email	No	2/25/26		Not terminated
87	V2493120	SPE8EL26FW1G3	1	$712,056.50	8/26/26	Yes	8/31/26	Carrier record	No			
88	V2493120	SPE8EL26FW1G3	2	$11,365.86	8/26/26	Yes	8/31/26	Carrier record	No			
89	V2493120	SPE8EL26FW1G3	3	$2,284.06	8/26/26	Yes	8/31/26	Carrier record	No			
90	V2493445	SPE8EL26FW1GV	1	$2,508.00	8/26/26	Yes	8/12/26	Contractor document	No			Proof shows delivery 8/27/26
91	V2496778	SPE8EL26FW06Y	3	$3,357,697.60	8/26/26	Yes	9/16/26	Carrier record	No			Delivered to Fort Bragg, NC; change first requested 10/14/26; not approved
92	V2496778	SPE8EL26FW06Y	7	$962,784.00	8/26/26	Yes	9/16/26	Carrier record	No			Delivered to Fort Bragg, NC; change first requested 10/14/26; not approved
93	V2496778	SPE8EL26FW06Y	5	$98,564.16	8/26/26	Yes	9/16/26	Carrier record	No			Delivered to Fort Bragg, NC; change first requested 10/14/26; not approved
94	V2493047	SPE8EL26FW1H	1	$7,430.15	8/27/26	Yes	8/31/26	Carrier record	No			In Noble's "Delivery Aug 28 + After" folder
95	V2493047	SPE8EL26FW1H	7	$972.00	8/27/26	Yes	8/31/26	Carrier record	No			In Noble's "Delivery Aug 28 + After" folder
96	V2493047	SPE8EL26FW1H	9	$972.00	8/27/26	Yes	8/31/26	Carrier record	No			In Noble's "Delivery Aug 28 + After" folder
97	V2493047	SPE8EL26FW1H	4	$710.74	8/27/26	Yes	8/31/26	Carrier record	No			In Noble's "Delivery Aug 28 + After" folder
98	V2493047	SPE8EL26FW1H	8	$710.74	8/27/26	Yes	8/31/26	Carrier record	No			In Noble's "Delivery Aug 28 + After" folder
99	V2493047	SPE8EL26FW1H	3	$646.16	8/27/26	Yes	8/31/26	Carrier record	No			In Noble's "Delivery Aug 28 + After" folder
100	V2493047	SPE8EL26FW1H	2	$646.12	8/27/26	Yes	8/31/26	Carrier record	No			In Noble's "Delivery Aug 28 + After" folder
101	V2493047	SPE8EL26FW1H	5	$646.12	8/27/26	Yes	8/31/26	Carrier record	No			In Noble's "Delivery Aug 28 + After" folder
102	V2493047	SPE8EL26FW1H	6	$646.12	8/27/26	Yes	8/31/26	Carrier record	No			In Noble's "Delivery Aug 28 + After" folder
103	V2493394	SPE8EL26FW0V	1	$44,473.94	8/27/26	Yes	8/31/26	Carrier record	No			In Noble's "Delivery Aug 28 + After" folder
104	V2493394	SPE8EL26FW0V	2	$22,487.01	8/27/26	Yes	8/31/26	Carrier record	No			In Noble's "Delivery Aug 28 + After" folder
105	V2493394	SPE8EL26FW0V	3	$2,845.29	8/27/26	Yes	8/31/26	Carrier record	No			In Noble's "Delivery Aug 28 + After" folder
106	V2493394	SPE8EL26FW0V	4	$2,845.29	8/27/26	Yes	8/31/26	Carrier record	No			In Noble's "Delivery Aug 28 + After" folder

107	V2493394	SPE8EL26FW0V	5	$2,845.29	8/27/26	Yes	8/31/26	Carrier record	No			In Noble's "Delivery Aug 28 + After" folder
108	V2493444	SPE8EL26FW10B	1	$5,302.44	8/27/26	No	8/31/26	Contractor document	Yes	9/28/26		In Noble's "Delivery Aug 28 + After" folder; not terminated

Case 26-50885-CTG Doc 19-2 Filed 10/20/26 Page 14 of 14

EXHIBIT A

Documents from Noble's October 7, 2026 production
(Declaration of John S. Cuorato, Jr., ¶ 19)

A-1 Emails concerning invoice V2387100, including a January 28, 2026 email from DLA
A-2 Emails concerning invoice V2475961, including a July 28, 2026 email from DLA
A-3 Emails concerning invoice V2468493, including an August 26, 2026 email from DLA
A-4 Email exchange concerning invoice V2492726
A-5 Noble email to DLA concerning invoice V2497464
A-6 Emails, carrier tracking records, invoice, and packing slips concerning invoice V2496778
A-7 Proof-of-delivery files for invoices V2497464 and V2495178, including September 3, 2026 emails
A-8 Sales order, packing slip, and proof-of-delivery file for invoice V2493396
A-9 Noble emails to DLA concerning invoice V2495664
A-10 Carrier tracking record and Noble email to DLA concerning invoice V2483734
A-11 Packing slip for invoice VHS003757

EXHIBIT A-1

Emails concerning invoice V2387100, including a January 28, 2026 email from DLA

Invoice #V2387100

Close

9/25/2026 1:04 pm

Title: RE: [Non-DoD Source] POD / Request to GR: Contract SPE8EH24D0003 / DO SPE8EX25FX013 / Inv. V2387100
Name: Sama Manandhar (smanandhar@noble.com)
Invoice #V2387100
Memo

Good Day,

Please see attached signed RR as requested.

Thankyou,

Sama Manandhar
(339) 298-1036
Accounts Receivable Specialist
www.noble.com

From: rtokioka@noble.com
Sent: 1/28/2026 1:21 pm GMT-05:00
To: Veronica.Refela@dla.mil
Cc: smanandhar@noble.com; SOE_FES_PODS@dla.mil; Taryn blunt (tblunt@noble.com)
Subject: Re: [Non-DoD Source] POD / Request to GR: Contract SPE8EH24D0003 / DO SPE8EX25FX013 / Inv. V2387100

Good day Veronica,

Please standby as I address this internally with our team. I will get back to you with the relevant documentation as soon as it's made available
On Wed, Jan 28, 2026 at 7:13 AM Refela, Veronica A CIV DLA TROOP SUPPORT (USA) <Veronica.Refela@dla.mil> wrote:

Good afternoon,

The order was to be delivered to Miramar in San Diego. The internal packing slip states Miramar. However, the POD says Ohio - ***185 PROGRESS PL***

CINCINNATI OH 45246. *Google says this location is a warehouse for Product Fulfillment Solutions, a 3PL. The POD does not support final delivery to Miramar.*

Sincerely,

Veronica Refela

Tailored Vendor Logistics Specialist

Operating Forces Support Branch – QCLB

Fire and Emergency Equipment & Special Operational Equipment

C&E DLA Troop Support

E-mail: Veronica.Refela@dla.mil

Phone: 445-737-7978

Govt. Cell: 267-894-0619

DSN: 392-737-7978

For information on G-Invoicing / GT&C, please contact CEGTC@dla.mil

QR SCAN or CLICK for C&E Programs



From: *Taryn blunt <tblunt@noble.com>*
Sent: *Thursday, January 22, 2026 12:58 PM*
To: *Refela, Veronica A CIV DLA TROOP SUPPORT (USA) <Veronica.Refela@dla.mil>; SOE FES PODS <SOE_FES_PODS@dla.mil>; smanandhar@noble.com; rtokioka@noble.com*
Subject: *[Non-DoD Source] POD / Request to GR: Contract SPE8EH24D0003 / DO SPE8EX25FX013 / Inv. V2387100*

Good day,
Please see attached the shipment information. Can you please confirm once the GR is posted?

- *Contract No: SPE8EH24D0003*
- *Delivery Order No: SPE8EX25FX013*
- *CLIN#*
- - *CLIN 0001 QTY 20*
  - *CLIN 0002 QTY 20*
  - *CLIN 0003 QTY 20*
  - *CLIN 0004 QTY 20*
  - *CLIN 0005 QTY 20*
  - *CLIN 0006 QTY 20*
- *ACTUAL DELIVERY DATE : 07/10/2025*

Please let me know if you need anything else.
Thank you,

Have a good day!

Taryn Blunt Senior Billing Specialist O: (410) 604-6788 O: (800) 892-1099 www.noble.com

--

Rylan Tokioka
Accounts Receivable Specialist

O: (339) 298-1186
www.noble.com

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1/28/2026 1:21 pm

Title: Re: [Non-DoD Source] POD / Request to GR: Contract SPE8EH24D0003 / DO SPE8EX25FX013 / Inv. V2387100
Name: rtokioka@noble.com
Invoice #V2387100
Memo

Good day Veronica,

Please standby as I address this internally with our team. I will get back to you with the relevant documentation as soon as it's made available to me.

On Wed, Jan 28, 2026 at 7:13 AM Refela, Veronica A CIV DLA TROOP SUPPORT (USA) <Veronica.Refela@dla.mil> wrote:

Good afternoon,

The order was to be delivered to Miramar in San Diego. The internal packing slip states Miramar. However, the POD says Ohio - ***185 PROGRESS PL CINCINNATI OH 45246.*** *Google says this location is a warehouse for Product Fulfillment Solutions, a 3PL. The POD does not support final delivery to Miramar.*

Sincerely,

Veronica Refela

Tailored Vendor Logistics Specialist

Operating Forces Support Branch – QCLB

Fire and Emergency Equipment & Special Operational Equipment

C&E DLA Troop Support

E-mail: Veronica.Refela@dla.mil

Phone: 445-737-7978

Govt. Cell: 267-894-0619

DSN: 392-737-7978

For information on G-Invoicing / GT&C, please contact CEGTC@dla.mil

QR SCAN or CLICK for C&E Programs

From: *Taryn blunt <tblunt@noble.com>*
Sent: *Thursday, January 22, 2026 12:58 PM*
To: *Refela, Veronica A CIV DLA TROOP SUPPORT (USA) <Veronica.Refela@dla.mil>; SOE FES PODS <SOE_FES_PODS@dla.mil>; smanandhar@noble.com; rtokioka@noble.com*
Subject: *[Non-DoD Source] POD / Request to GR: Contract SPE8EH24D0003 / DO SPE8EX25FX013 / Inv. V2387100*

Good day,
Please see attached the shipment information. Can you please confirm once the GR is posted?

- *Contract No: SPE8EH24D0003*
- *Delivery Order No: SPE8EX25FX013*
- *CLIN#*

- - *CLIN 0001 QTY 20*
  - *CLIN 0002 QTY 20*
  - *CLIN 0003 QTY 20*
  - *CLIN 0004 QTY 20*
  - *CLIN 0005 QTY 20*
  - *CLIN 0006 QTY 20*
- *ACTUAL DELIVERY DATE : 07/10/2025*

Please let me know if you need anything else.
Thank you,

Have a good day!

Taryn Blunt Senior Billing Specialist O: (410) 604-6788 O: (800) 892-1099 www.noble.com

--

Rylan Tokioka
Accounts Receivable Specialist



O: (339) 298-1186
www.noble.com

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1/28/2026 12:13 pm

Title: RE: [Non-DoD Source] POD / Request to GR: Contract SPE8EH24D0003 / DO SPE8EX25FX013 / Inv. V2387100
Name: veronica.refela@dla.mil
Invoice #V2387100
Memo

Good afternoon,

The order was to be delivered to Miramar in San Diego. The internal packing slip states Miramar. However, the POD says Ohio - **185 PROGRESS PL**

CINCINNATI OH 45246. Google says this location is a warehouse for Product Fulfillment Solutions, a 3PL. The POD does not support final delivery to Miramar.

Sincerely,

Veronica Refela

Tailored Vendor Logistics Specialist

Operating Forces Support Branch – QCLB

Fire and Emergency Equipment & Special Operational Equipment

C&E DLA Troop Support

E-mail: Veronica.Refela@dla.mil

Phone: 445-737-7978

Govt. Cell: 267-894-0619

DSN: 392-737-7978

For information on G-Invoicing / GT&C, please contact CEGTC@dla.mil

QR SCAN or CLICK for C&E Programs



From: Taryn blunt <tblunt@noble.com>
Sent: Thursday, January 22, 2026 12:58 PM
To: Refela, Veronica A CIV DLA TROOP SUPPORT (USA) <Veronica.Refela@dla.mil>; SOE FES PODS <SOE_FES_PODS@dla.mil>; smanandhar@noble.com; rtokioka@noble.com
Subject: [Non-DoD Source] POD / Request to GR: Contract SPE8EH24D0003 / DO SPE8EX25FX013 / Inv. V2387100

Good day,
Please see attached the shipment information. Can you please confirm once the GR is posted?

- Contract No: SPE8EH24D0003
- Delivery Order No: SPE8EX25FX013
- CLIN#
- - CLIN 0001 QTY 20
  - CLIN 0002 QTY 20
  - CLIN 0003 QTY 20
  - CLIN 0004 QTY 20
  - CLIN 0005 QTY 20
  - CLIN 0006 QTY 20
- ACTUAL DELIVERY DATE : 07/10/2025

Please let me know if you need anything else.
Thank you,

Have a good day!

Taryn Blunt Senior Billing Specialist O: (410) 604-6788 O: (800) 892-1099 www.noble.com

Title: POD / Request to GR: Contract SPE8EH24D0003 / DO SPE8EX25FX013 / Inv. V2387100
Name: Taryn blunt (tblunt@noble.com)
Invoice #V2387100
Memo

Good day,
Please see attached the shipment information. Can you please confirm once the GR is posted?

- Contract No: SPE8EH24D0003
- Delivery Order No: SPE8EX25FX013
- CLIN#
  - CLIN 0001 QTY 20
  - CLIN 0002 QTY 20
  - CLIN 0003 QTY 20
  - CLIN 0004 QTY 20
  - CLIN 0005 QTY 20
  - CLIN 0006 QTY 20
- ACTUAL DELIVERY DATE : 07/10/2025

Please let me know if you need anything else.
Thank you,
Have a good day!

Taryn Blunt Senior Billing Specialist O: (410) 604-6788 O: (800) 892-1099 www.noble.com

Print Close

EXHIBIT A-2

Emails concerning invoice V2475961, including a July 28, 2026 email from DLA

Invoice #V2475961

Close

9/28/2026 4:09 pm

Title: [Non-DoD Source] POD / Request to GR: Contract SPE8EJ21D0022 / DO SPE8EL26FW0EY / Inv. V2475961-07/24/2026
Name: Rylan Tokioka (rtokioka@noble.com)
Invoice #V2475961
Memo

Good day,
Please see newly attached receiving report. Can you please confirm once the GR is posted?

- Contract No: SPE8EJ21D0022
- Delivery Order No: SPE8EL26FW0EY
- CLIN# 1 QTY 1
- ACTUAL DELIVERY DATE : 7/22/26

Please let me know if you need anything else.
Thank you,

Have a good day!

Rylan Tokioka

Accounts Receivable Specialist

NOBLE

O: (339) 298-1186

www.noble.com

From: Rylan Tokioka <rtokioka@noble.com>
Sent: 9/16/2026 7:38 am GMT-10:00
To: michael.c.dunn@dla.mil
Cc: lauren.chiaradio@dla.mil; Shervon.James@dla.mil; smanandhar@noble.com; SOE_FES_PODS@dla.mil
Subject: [Non-DoD Source] POD / Request to GR: Contract SPE8EJ21D0022 / DO SPE8EL26FW0EY / Inv. V2475961-07/24/2026

Good day,
Please see newly attached receiving report. Can you please confirm once the GR is posted?

- Contract No: SPE8EJ21D0022
- Delivery Order No: SPE8EL26FW0EY
- CLIN# 1 QTY 1
- ACTUAL DELIVERY DATE : 7/22/26

Please let me know if you need anything else.
Thank you,

Have a good day!

Rylan Tokioka

Accounts Receivable Specialist

NOBLE

O: (339) 298-1186

www.noble.com

From: michael.c.dunn@dla.mil
Sent: 7/28/2026 3:04 am GMT-10:00
To: Rylan Tokioka (rtokioka@noble.com)
Cc: lauren.chiaradio@dla.mil; Shervon.James@dla.mil; smanandhar@noble.com; SOE_FES_PODS@dla.mil
Subject: RE: [Non-DoD Source] POD / Request to GR: Contract SPE8EJ21D0022 / DO SPE8EL26FW0EY / Inv. V2475961-07/24/2026

Good Morning,

Thank you for providing the Proof of Delivery (POD). At this time I cannot post the goods receipt (GR), because the POD doesn't show the delivery location.

Please provide a POD that provides the delivery location of these items.

Please send the updated POD directly to me via e-mail address SOE_FES_PODS@dla.mil and Michael.C.Dunn@dla.mil.

Upon receipt of a valid POD, I'll gladly review further.

Thank you for your understanding.

Best regards,

*****FY26 PV/TLS Order Receipt Deadline: Thursday, September 3, 2026 11:59 p.m. EST*****

NOTE: All orders expected to be funded with FY26 funds must be received by this deadline. Orders received after this deadline will be returned to the submitter with the opportunity to resubmit using FY27 funds.

*****FY26 Funding Receipt Deadline: Tuesday, September 15, 2026 11:59 p.m. EST*****

NOTE: All Price Acknowledgment Spreadsheets with the appropriate funding must be sent from the FOPOC to our mailboxes by this deadline or the order and the funding will be returned to the FOPOC.

Michael Dunn

DLA Troop Support

Construction & Equipment Directorate

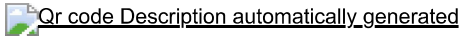
Fire & Emergency Service & Special Operational Equipment

Tel: 445-737-5919

Michael.C.Dunn@dla.mil

I am a Tailored Vendor Logistics Specialist with DLA Troop Support and am contacting you for coordination and information gathering purposes only. I have no authority to contractually bind or obligate the Government, or to change the terms and conditions of your contract or order. Any changes to the terms and conditions of your contract or order must be directed or approved by the contracting officer or someone designated by the contracting officer in writing. If you believe, based on our conversation/correspondence, that there is a need to change the terms and conditions of your contract or order, you should contact the contracting officer or other POC designated in your contract or order."

QR SCAN for C&E Programs



From: Rylan Tokioka <rtokioka@noble.com>
Sent: Friday, July 24, 2026 4:54 PM
To: Dunn, Michael C CIV DLA TROOP SUPPORT (USA) <michael.c.dunn@dla.mil>
Cc: smanandhar@noble.com; SOE FES PODS <SOE_FES_PODS@dla.mil>
Subject: [Non-DoD Source] POD / Request to GR: Contract SPE8EJ21D0022 / DO SPE8EL26FW0EY / Inv. V2475961

Good day,
Please see attached the shipment information. Can you please confirm once the GR is posted?

- Contract No: SPE8EJ21D0022
- Delivery Order No: SPE8EL26FW0EY
- CLIN# 1 QTY 1
- ACTUAL DELIVERY DATE : 7/22/26

Please let me know if you need anything else.
Thank you,

Have a good day!

Rylan Tokioka

Accounts Receivable Specialist

NOBLE

O: (339) 298-1186

www.noble.com

9/16/2026 1:38 pm

Title: [Non-DoD Source] POD / Request to GR: Contract SPE8EJ21D0022 / DO SPE8EL26FW0EY / Inv. V2475961-07/24/2026
Name: Rylan Tokioka (rtokioka@noble.com)
Invoice #V2475961
Memo

Good day,
Please see newly attached receiving report. Can you please confirm once the GR is posted?

- Contract No: SPE8EJ21D0022
- Delivery Order No: SPE8EL26FW0EY
- CLIN# 1 QTY 1
- ACTUAL DELIVERY DATE : 7/22/26

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Have a good day!

Rylan Tokioka

Accounts Receivable Specialist



O: (339) 298-1186

www.noble.com

From: michael.c.dunn@dla.mil
Sent: 7/28/2026 3:04 am GMT-10:00
To: Rylan Tokioka (rtokioka@noble.com)
Cc: lauren.chiaradio@dla.mil; Shervon.James@dla.mil; smanandhar@noble.com; SOE_FES_PODS@dla.mil
Subject: RE: [Non-DoD Source] POD / Request to GR: Contract SPE8EJ21D0022 / DO SPE8EL26FW0EY / Inv. V2475961-07/24/2026

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Michael Dunn

DLA Troop Support

Construction & Equipment Directorate

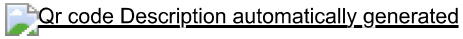
Fire & Emergency Service & Special Operational Equipment

Tel: 445-737-5919

Michael.C.Dunn@dla.mil

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QR SCAN for C&E Programs



From: Rylan Tokioka <rtokioka@noble.com>
Sent: Friday, July 24, 2026 4:54 PM
To: Dunn, Michael C CIV DLA TROOP SUPPORT (USA) <michael.c.dunn@dla.mil>
Cc: smanandhar@noble.com; SOE FES PODS <SOE_FES_PODS@dla.mil>
Subject: [Non-DoD Source] POD / Request to GR: Contract SPE8EJ21D0022 / DO SPE8EL26FW0EY / Inv. V2475961

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- Delivery Order No: SPE8EL26FW0EY
- CLIN# 1 QTY 1
- ACTUAL DELIVERY DATE : 7/22/26

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Thank you,

Have a good day!

Rylan Tokioka

Accounts Receivable Specialist

O: (339) 298-1186

www.noble.com

7/28/2026 9:04 am

Title: RE: [Non-DoD Source] POD / Request to GR: Contract SPE8EJ21D0022 / DO SPE8EL26FW0EY / Inv. V2475961-07/24/2026
Name: michael.c.dunn@dla.mil
Invoice #V2475961
Memo

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Michael Dunn

DLA Troop Support

Construction & Equipment Directorate

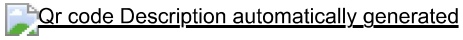
Fire & Emergency Service & Special Operational Equipment

Tel: 445-737-5919

Michael.C.Dunn@dla.mil

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QR SCAN for C&E Programs



From: Rylan Tokioka <rtokioka@noble.com>
Sent: Friday, July 24, 2026 4:54 PM
To: Dunn, Michael C CIV DLA TROOP SUPPORT (USA) <michael.c.dunn@dla.mil>
Cc: smanandhar@noble.com; SOE FES PODS <SOE_FES_PODS@dla.mil>
Subject: [Non-DoD Source] POD / Request to GR: Contract SPE8EJ21D0022 / DO SPE8EL26FW0EY / Inv. V2475961

Good day,
Please see attached the shipment information. Can you please confirm once the GR is posted?

- Contract No: SPE8EJ21D0022
- Delivery Order No: SPE8EL26FW0EY
- CLIN# 1 QTY 1
- ACTUAL DELIVERY DATE : 7/22/26

Please let me know if you need anything else.
Thank you,

Have a good day!

Rylan Tokioka

Accounts Receivable Specialist

NOBLE

O: (339) 298-1186

www.noble.com

7/24/2026 4:54 pm

Title: POD / Request to GR: Contract SPE8EJ21D0022 / DO SPE8EL26FW0EY / Inv. V2475961
Name: Rylan Tokioka (rtokioka@noble.com)
Invoice #V2475961
Memo

Good day,
Please see attached the shipment information. Can you please confirm once the GR is posted?

- Contract No: SPE8EJ21D0022
- Delivery Order No: SPE8EL26FW0EY
- CLIN# 1 QTY 1
- ACTUAL DELIVERY DATE : 7/22/26

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Thank you,
Have a good day!

Rylan Tokioka
Accounts Receivable Specialist



O: (339) 298-1186
www.noble.com

Print Close

EXHIBIT A-3

Emails concerning invoice V2468493, including an August 26, 2026 email from DLA

Invoice #V2468493

Close

9/28/2026 3:43 pm

Title: [Non-DoD Source] FW: POD / Request to GR: Contract SPE8EJ21D0022 / DO SPE8EL26FW1FK / Inv. V2468493
Name: Rylan Tokioka (rtokioka@noble.com)
Invoice #V2468493
Memo

Good day,
Please see attached the shipment information. Can you please confirm once the GR is posted?

- Contract No: SPE8EJ21D0022
- Delivery Order No: SPE8EL26FW1FK
- CLIN# 1 QTY 52
- ACTUAL DELIVERY DATE : 7/9/26

Please let me know if you need anything else.
Thank you,

Have a good day!

Rylan Tokioka

Accounts Receivable Specialist

NOBLE

O: (339) 298-1186

www.noble.com

From: Taryn blunt <tblunt@noble.com>
Sent: 9/24/2026 3:04 am GMT-10:00
To: rtokioka@noble.com; smanandhar@noble.com; SOE_FES_PODS@dla.mil; Tiffany.Wright@dla.mil
Subject: [Non-DoD Source] FW: POD / Request to GR: Contract SPE8EJ21D0022 / DO SPE8EL26FW1FK / Inv. V2468493

Good day,
Please see attached the shipment information. Can you please confirm once the GR is posted? I have attached both POD's showing they have been delivered.

- Contract No: SPE8EJ21D0022
- Delivery Order No: SPE8EL26FW1FK
- CLIN# 1 QTY 52
- ACTUAL DELIVERY DATE : 7/9/26

Please let me know if you need anything else.

Taryn Blunt Senior Billing Specialist O: (410) 604-6788 O: (800) 892-1099 www.noble.com

---

From: SOE_FES_PODS@dla.mil
Sent: 8/26/2026 6:56 pm GMT-04:00
To: rtokioka@noble.com; Sama Manandhar (smanandhar@noble.com); SOE_FES_PODS@dla.mil; Tiffany.Wright@dla.mil
Subject: RE: [Non-DoD Source] FW: POD / Request to GR: Contract SPE8EJ21D0022 / DO SPE8EL26FW1FK / Inv. V2468493

Good evening,

Noble will need to provide an updated POD and/or supplemental documentation. The second tracking number on the POD does not have delivery date. It states – will be updated soon. I tried to see if there was updated information on the FedEx Freight website, but its saying they cannot retrieve tracking results at this time for the number.

Sincerely,

Veronica Refela

Tailored Vendor Logistics Specialist

Operating Forces Support Branch – QCLB

Fire and Emergency Equipment & Special Operational Equipment

C&E DLA Troop Support

E-mail: Veronica.Refela@dla.mil

Phone: 445-737-7978

Govt. Cell: 267-894-0619

DSN: 392-737-7978

For information on G-Invoicing / GT&C, please contact CEGTC@dla.mil

QR SCAN or CLICK for C&E Programs



From: Sama Manandhar <smanandhar@noble.com>
Sent: Monday, August 3, 2026 2:52 PM
To: Wright, Tiffany R CIV DLA TROOP SUPPORT (USA) <Tiffany.Wright@dla.mil>; SOE FES PODS <SOE_FES_PODS@dla.mil>; rtokioka@noble.com
Subject: [Non-DoD Source] FW: POD / Request to GR: Contract SPE8EJ21D0022 / DO SPE8EL26FW1FK / Inv. V2468493

Good day,
Please see attached the shipment information. Can you please confirm once the GR is posted?

- Contract No: SPE8EJ21D0022
- Delivery Order No: SPE8EL26FW1FK
- CLIN# 1 QTY 52
- ACTUAL DELIVERY DATE : 7/9/26

Please let me know if you need anything else.

Thankyou,

Sama Manandhar
(339) 298-1036
Accounts Receivable Specialist
www.noble.com

From: Rylan Tokioka <rtokioka@noble.com>
Sent: 7/10/2026 3:28 pm GMT-04:00
To: 1N259052 DLA Troop Support, SOE (tiffany.wright@dla.mil)
Cc: smanandhar@noble.com; SOE_FES_PODS@dla.mil
Subject: POD / Request to GR: Contract SPE8EJ21D0022 / DO SPE8EL26FW1FK / Inv. V2468493

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- Delivery Order No: SPE8EL26FW1FK
- CLIN# 1 QTY 52
- ACTUAL DELIVERY DATE : 7/9/26

Please let me know if you need anything else.
Thank you,

Have a good day!

Rylan Tokioka

Accounts Receivable Specialist

O: (339) 298-1186

www.noble.com

9/24/2026 9:04 am

Title: [Non-DoD Source] FW: POD / Request to GR: Contract SPE8EJ21D0022 / DO SPE8EL26FW1FK / Inv. V2468493
Name: Taryn blunt (tblunt@noble.com)
Invoice #V2468493
Memo

Good day,
Please see attached the shipment information. Can you please confirm once the GR is posted? I have attached both POD's showing they have been delivered.

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- Delivery Order No: SPE8EL26FW1FK
- CLIN# 1 QTY 52
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Taryn Blunt Senior Billing Specialist O: (410) 604-6788 O: (800) 892-1099 www.noble.com

---

From: SOE_FES_PODS@dla.mil
Sent: 8/26/2026 6:56 pm GMT-04:00
To: rtokioka@noble.com; Sama Manandhar (smanandhar@noble.com); SOE_FES_PODS@dla.mil; Tiffany.Wright@dla.mil
Subject: RE: [Non-DoD Source] FW: POD / Request to GR: Contract SPE8EJ21D0022 / DO SPE8EL26FW1FK / Inv. V2468493

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Sincerely,

Veronica Refela

Tailored Vendor Logistics Specialist

Operating Forces Support Branch – QCLB

Fire and Emergency Equipment & Special Operational Equipment

C&E DLA Troop Support

E-mail: Veronica.Refela@dla.mil

Phone: 445-737-7978

Govt. Cell: 267-894-0619

DSN: 392-737-7978

For information on G-Invoicing / GT&C, please contact CEGTC@dla.mil

QR SCAN or CLICK for C&E Programs

From: Sama Manandhar <smanandhar@noble.com>
Sent: Monday, August 3, 2026 2:52 PM
To: Wright, Tiffany R CIV DLA TROOP SUPPORT (USA) <Tiffany.Wright@dla.mil>; SOE FES PODS <SOE_FES_PODS@dla.mil>; rtokioka@noble.com
Subject: [Non-DoD Source] FW: POD / Request to GR: Contract SPE8EJ21D0022 / DO SPE8EL26FW1FK / Inv. V2468493

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(339) 298-1036
Accounts Receivable Specialist
www.noble.com

From: Rylan Tokioka <rtokioka@noble.com>
Sent: 7/10/2026 3:28 pm GMT-04:00

To: 1N259052 DLA Troop Support, SOE (tiffany.wright@dla.mil)
Cc: smanandhar@noble.com; SOE_FES_PODS@dla.mil
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Thank you,

Have a good day!

Rylan Tokioka

Accounts Receivable Specialist

NOBLE

O: (339) 298-1186

www.noble.com

9/22/2026 1:43 pm

Title: RE: [Non-DoD Source] FW: POD / Request to GR: Contract SPE8EJ21D0022 / DO SPE8EL26FW1FK / Inv. V2468493
Name: Sama Manandhar (smanandhar@noble.com)
Invoice #V2468493
Memo

Good Day,

Please see attached Signed RR. Please let us know once GR is posted.

Thankyou,

Sama Manandhar
(339) 298-1036
Accounts Receivable Specialist
www.noble.com

From: SOE_FES_PODS@dla.mil
Sent: 8/26/2026 6:56 pm GMT-04:00
To: rtokioka@noble.com; Sama Manandhar (smanandhar@noble.com); SOE_FES_PODS@dla.mil; Tiffany.Wright@dla.mil
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Operating Forces Support Branch – QCLB

Fire and Emergency Equipment & Special Operational Equipment

C&E DLA Troop Support

E-mail: Veronica.Refela@dla.mil

Phone: 445-737-7978

Govt. Cell: 267-894-0619

DSN: 392-737-7978

For information on G-Invoicing / GT&C, please contact CEGTC@dla.mil

QR SCAN or CLICK for C&E Programs

From: Sama Manandhar <smanandhar@noble.com>
Sent: Monday, August 3, 2026 2:52 PM
To: Wright, Tiffany R CIV DLA TROOP SUPPORT (USA) <Tiffany.Wright@dla.mil>; SOE FES PODS <SOE_FES_PODS@dla.mil>; rtokioka@noble.com
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(339) 298-1036
Accounts Receivable Specialist
www.noble.com

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Sent: 7/10/2026 3:28 pm GMT-04:00

To: 1N259052 DLA Troop Support, SOE (tiffany.wright@dla.mil)
Cc: smanandhar@noble.com; SOE_FES_PODS@dla.mil
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Rylan Tokioka

Accounts Receivable Specialist

NOBLE

O: (339) 298-1186

www.noble.com

8/26/2026 6:56 pm

Title: RE: [Non-DoD Source] FW: POD / Request to GR: Contract SPE8EJ21D0022 / DO SPE8EL26FW1FK / Inv. V2468493
Name: SOE_FES_PODS@dla.mil
Invoice #V2468493
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Operating Forces Support Branch – QCLB

Fire and Emergency Equipment & Special Operational Equipment

C&E DLA Troop Support

E-mail: Veronica.Refela@dla.mil

Phone: 445-737-7978

Govt. Cell: 267-894-0619

DSN: 392-737-7978

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To: Wright, Tiffany R CIV DLA TROOP SUPPORT (USA) <Tiffany.Wright@dla.mil>; SOE FES PODS <SOE_FES_PODS@dla.mil>; rtokioka@noble.com
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From: Rylan Tokioka <rtokioka@noble.com>
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To: 1N259052 DLA Troop Support, SOE (tiffany.wright@dla.mil)
Cc: smanandhar@noble.com; SOE_FES_PODS@dla.mil
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Rylan Tokioka

Accounts Receivable Specialist



O: (339) 298-1186

www.noble.com

8/3/2026 2:52 pm

Title: FW: POD / Request to GR: Contract SPE8EJ21D0022 / DO SPE8EL26FW1FK / Inv. V2468493
Name: Sama Manandhar (smanandhar@noble.com)
Invoice #V2468493
Memo

Good day,
Please see attached the shipment information. Can you please confirm once the GR is posted?

- Contract No: SPE8EJ21D0022
- Delivery Order No: SPE8EL26FW1FK
- CLIN# 1 QTY 52
- ACTUAL DELIVERY DATE : 7/9/26

Please let me know if you need anything else.

Thankyou,

Sama Manandhar
(339) 298-1036
Accounts Receivable Specialist
www.noble.com

From: Rylan Tokioka <rtokioka@noble.com>
Sent: 7/10/2026 3:28 pm GMT-04:00
To: 1N259052 DLA Troop Support, SOE (tiffany.wright@dla.mil)
Cc: smanandhar@noble.com; SOE_FES_PODS@dla.mil
Subject: POD / Request to GR: Contract SPE8EJ21D0022 / DO SPE8EL26FW1FK / Inv. V2468493

Good day,
Please see attached the shipment information. Can you please confirm once the GR is posted?

- Contract No: SPE8EJ21D0022
- Delivery Order No: SPE8EL26FW1FK
- CLIN# 1 QTY 52
- ACTUAL DELIVERY DATE : 7/9/26

Please let me know if you need anything else.
Thank you,
Have a good day!

Rylan Tokioka
Accounts Receivable Specialist



O: (339) 298-1186
www.noble.com

7/10/2026 3:28 pm

Title: POD / Request to GR: Contract SPE8EJ21D0022 / DO SPE8EL26FW1FK / Inv. V2468493
Name: Rylan Tokioka (rtokioka@noble.com)
Invoice #V2468493
Memo

Good day,
Please see attached the shipment information. Can you please confirm once the GR is posted?

- Contract No: SPE8EJ21D0022
- Delivery Order No: SPE8EL26FW1FK
- CLIN# 1 QTY 52
- ACTUAL DELIVERY DATE : 7/9/26

Please let me know if you need anything else.
Thank you,
Have a good day!

Rylan Tokioka
Accounts Receivable Specialist

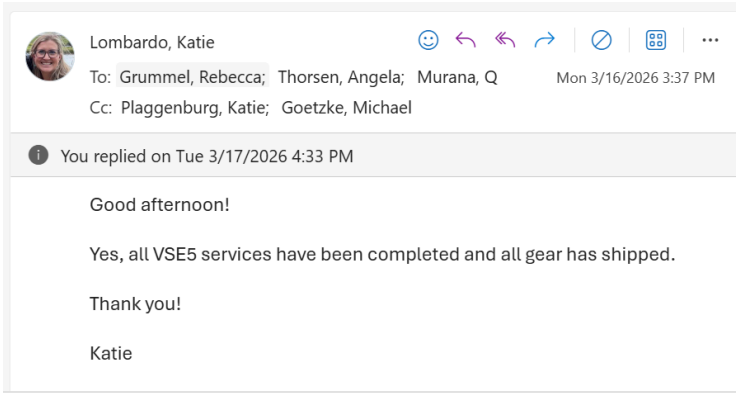


O: (339) 298-1186
www.noble.com

Print Close

EXHIBIT A-4

Email exchange concerning invoice V2492726



Lombardo, Katie

To: Grummel, Rebecca; Thorsen, Angela; Murana, Q Mon 3/16/2026 3:37 PM

Cc: Plaggenburg, Katie; Goetzke, Michael

You replied on Tue 3/17/2026 4:33 PM

Good afternoon!

Yes, all VSE5 services have been completed and all gear has shipped.

Thank you!

Katie

Please give me a call as soon as possible: 832-406-8803.

Thank you,
Q

Q Murana
Sr. ISR - Navy Expeditionary
World Wide Technology
314-301-2443
Order/Tracking Status:
customerservicepubsec@wwt.com

UPCOMING PTO: Aug 5th & 14-18th

From: Karli King <kking@noble.com>
Sent: Tuesday, July 28, 2026 11:02 AM
To: Murana, Q <Q.Murana@pubsec.wwt.com>
Cc: Keena Hawkins <khawkins@noble.com>; Goetzke, Michael <Michael.Goetzke@pubsec.wwt.com>
Subject: Re: FW: [EXTERNAL] Re: P1858872 - WWT Cisco ThreatGrid

Hi Q,

Thank you for the follow-up.

I understand that Line 246 for the Arsenal Level 2 Integration Services and Support is a non-tangible item. However, because this is a specific line item on the award, we still require documentation to proceed.

Does WWT intend to invoice the $35,000 for these services? If so, we need confirmation or proof that the services were completed, noting the warehouse as the performance location. We cannot submit the invoice to the DLA without this information.

Karli

Karli King
Sr. Buyer
C5ISR/CBRNE
NOBLE
kking@noble.com
www.noble.com

On Tue, Jul 28, 2026 at 11:18 AM Murana, Q <Q.Murana@pubsec.wwt.com> wrote:

> Hi Karli,
>
> Following up here....please provide a response asap!
>
> Thanks
>
> **Q Murana**
> **Sr. ISR - Navy Expeditionary**
> **World Wide Technology**
> 314-301-2443
> Order/Tracking Status:
> customerservicepubsec@wwt.com
>
> **UPCOMING PTO: Aug 5th & 14-18th**

From: Murana, Q <Q.Murana@pubsec.wwt.com>
Sent: Tuesday, July 21, 2026 2:07 PM
To: Karli King <kking@noble.com>

EXHIBIT A-5

Noble email to DLA concerning invoice V2497464

Email Message

Cancel | Preview | StickyNotes New:

DATE & TIME
9/22/2026 10:40 am

Recipients

FROM
Sama Manandhar (smanandhar@noble.com)

RECIPIENT
rtokioka@noble.com; SOE_FES_PODS@dla.mil; 1N259052 DLA Troop Support, SOE (timothy.hofmeister@dla.mil)

CC

BCC

Message

SUBJECT
POD / Request to GR: Contract SPE8EJ21D1022 / DO SPE8EL26FW06X / Inv. V2497464

MESSAGE

Good day,
Please see attached the shipment information. Can you please confirm once the GR is posted?

- Contract No: SPE8EJ21D1022
- Delivery Order No: SPE8EL26FW06X
- CLIN# 18 qty 1 CLIN # 19 qty 1
- ACTUAL DELIVERY DATE : 9.4.2026

Please let me know if you need anything else.
Thank you,
Have a good day!

Sama Manandhar
(339) 298-1036
Accounts Receivable Specialist

Attachments

Files (2)

ATTACHED FILES	FOLDER	SIZE (KB)	LAST MODIFIED	DOCUMENT TYPE	DOWNLOAD
F4045630 POD (lines 18-19).pdf	Attachments Sent	1,332	9/22/2026 10:40 am	PDF File	download

F4045630Packing Slip.pdf	Attachments Sent	13	9/22/2026 10:40 am	PDF File	download

Read Receipts

Read Receipts (0)

DATE SENT	AUTHOR	EMAIL ADDRESS	STATUS
No records to show.			

Cancel | Preview

EXHIBIT A-6

Emails, carrier tracking records, invoice, and packing slips concerning invoice V2496778

Kimberly Roach <kroach@noble.com>

RE: [Non-DoD Source] Re: SPE8EL26FW06X & SPE8EL26FW06Y: RFQ# { RFQ_BATCH_NUMBER = 20260106099195 }; Load Batch Number(s): 20251231240844.

1 message

SOE Post Award Request <SOEPostAwardRequest@dla.mil> Tue, Jul 7, 2026 at 7:13 AM
To: "bnelson@noble.com" <bnelson@noble.com>, SOE Post Award Request <SOEPostAwardRequest@dla.mil>
Cc: Kimberly Roach <kroach@noble.com>, Orin Brown <obrown@noble.com>, Joshua Jewell <jjewell@noble.com>, Karin Ewald <kewald@noble.com>, Mark Good <mgood@noble.com>, Gary Campbell <gcampbell@noble.com>

Good morning,

These additional DODAAC changes are approved. As these are only address changes, an additional formal mod should not be needed. Please use this email as authorization to ship the following to the below approved DODAACs:

1. SPE8EJ21D1022 - **SPE8EL26FW06X (CLIN 0001) Part# 1602765** from DODAAC W91ZKV to **W81UHH**.

2. SPE8EJ21D1022 - **SPE8EL26FW06Y (CLIN 0007) Part# 1602769** from DODAAC W81UHH to **W91ZKV**.

Thanks!

Jacqueline Ryder

Special Operational Equipment Branch

DLA Troop Support – FCCB

Jacqueline.ryder@dla.mil

From: Bobbi Nelson <bnelson@noble.com>
Sent: Monday, July 6, 2026 6:55 PM

To: SOE Post Award Request <SOEPostAwardRequest@dla.mil>
Cc: Kimberly Roach <kroach@noble.com>; Orin Brown <obrown@noble.com>; Joshua Jewell <jjewell@noble.com>; Karin Ewald <kewald@noble.com>; Mark Good <mgood@noble.com>; Gary Campbell <gcampbell@noble.com>
Subject: Re: [Non-DoD Source] Re: SPE8EL26FW06X & SPE8EL26FW06Y: RFQ# { RFQ_BATCH_NUMBER = 20260106099195 }; Load Batch Number(s): 20251231240844.

Hi Jackie,

I apologize, there was an error on the following CLINS/DO#s in my request. I need the following DODAAC changes per the customer's request.

1. SPE8EJ21D1022 - **SPE8EL26FW06X (CLIN 0001) Part# 1602765** from DODAAC W91ZKV to **W81UHH**.

2. SPE8EJ21D1022 - **SPE8EL26FW06Y (CLIN 0007) Part# 1602769** from DODAAC W81UHH to **W91ZKV**.

Sincerely,

Bobbi Nelson

Sr. Contracts Administrator

www.noble.com

On Mon, Jul 6, 2026 at 1:50 PM SOE Post Award Request <SOEPostAwardRequest@dla.mil> wrote:

> Good afternoon,
>
> Please see attached mods.
>
> Thanks!

Jacqueline Ryder

Special Operational Equipment Branch

DLA Troop Support – FCCB

Jacqueline.ryder@dla.mil

From: Bobbi Nelson <bnelson@noble.com>
Sent: Monday, July 6, 2026 10:11 AM
To: SOE Post Award Request <SOEPostAwardRequest@dla.mil>
Cc: Kimberly Roach <kroach@noble.com>; Orin Brown <obrown@noble.com>; Joshua Jewell <jjewell@noble.com>; Karin Ewald <kewald@noble.com>; Mark Good <mgood@noble.com>; Gary Campbell <gcampbell@noble.com>
Subject: [Non-DoD Source] Re: SPE8EL26FW06X & SPE8EL26FW06Y: RFQ# { RFQ_BATCH_NUMBER = 20260106099195 }; Load Batch Number(s): 20251231240844.

Good morning,

Can you please send over an official mod? Thank you!

Sincerely,

Bobbi Nelson

Sr. Contracts Administrator

www.noble.com

On Mon, Jul 6, 2026 at 10:06 AM Bobbi Nelson <bnelson@noble.com> wrote:

> Thank you!

Sincerely,

Bobbi Nelson

Sr. Contracts Administrator

www.noble.com

On Mon, Jul 6, 2026 at 6:52 AM SOE Post Award Request <SOEPostAwardRequest@dla.mil> wrote:

> Good morning,
>
> The following changes have been made:
>
> SPE8EL26FW06X:
>
> CLIN 0001 ship to DODAAC W91ZKV is approved.
>
> Updated the unit price on CLIN 0056 to $57,415.61.
>
> SPE8EL26FW06Y:
>
> Canceled CLINs 0001 and 0002.
>
> Updated the Qty of CLIN 0003 to 16. PN change to 144-7411-001 is approved. Ship to DODAAC W91ZKV is approved.
>
> CLIN 0004 ship to DODAAC W91ZKV is approved.
>
> Updated the Qty of CLIN 0005 to 16. Ship to DODAAC W91ZKV is approved.
>
> CLIN 0006 ship to DODAAC W91ZKV is approved.
>
> Updated the Qty of CLIN 0007 to 16.
>
> Please confirm receipt of this email.

Thanks!

Jacqueline Ryder

Special Operational Equipment Branch

DLA Troop Support – FCCB

Jacqueline.ryder@dla.mil

From: Bobbi Nelson <bnelson@noble.com>
Sent: Thursday, July 2, 2026 2:11 PM
To: SOE Post Award Request <SOEPostAwardRequest@dla.mil>
Cc: Kimberly Roach <kroach@noble.com>; Orin Brown <obrown@noble.com>; Joshua Jewell <jjewell@noble.com>; Karin Ewald <kewald@noble.com>; Mark Good <mgood@noble.com>; Gary Campbell <gcampbell@noble.com>
Subject: Re: [Non-DoD Source] Fwd: SOE Pending Award Notification: RFQ# { RFQ_BATCH_NUMBER = 20260106099195 }; Load Batch Number(s): 20251231240844.

Thank you! I will follow up at the beginning of next week to confirm. I believe the customer wants this delivered ASAP so there is an urgency to this request.

Sincerely,

Bobbi Nelson

Sr. Contracts Administrator

www.noble.com

On Thu, Jul 2, 2026 at 1:46 PM SOE Post Award Request <SOEPostAwardRequest@dla.mil> wrote:

> Sorry I misspoke, “After this change is made, please confirm that MIPR 10031043 has sufficient funding for both orders. I want to make sure there are no errors before I tell the vendor changes are complete.”

We are waiting for the TVLS to confirm we have sufficient funds.

From: Bobbi Nelson <bnelson@noble.com>
Sent: Thursday, July 2, 2026 1:41 PM
To: SOE Post Award Request <SOEPostAwardRequest@dla.mil>
Cc: Kimberly Roach <kroach@noble.com>; Orin Brown <obrown@noble.com>; Joshua Jewell <jjewell@noble.com>; Karin Ewald <kewald@noble.com>; Mark Good <mgood@noble.com>; Gary Campbell <gcampbell@noble.com>
Subject: Re: [Non-DoD Source] Fwd: SOE Pending Award Notification: RFQ# { RFQ_BATCH_NUMBER = 20260106099195 }; Load Batch Number(s): 20251231240844.

Good afternoon,

The customer does not need additional funds.

Please review the attached spreadsheet. The totals are on the bottom of column **R** *(Original Purchase Extended Price)* & **S** *(NEW- PURCHASE EXTENDED PRICE)* , each column total $32,867,812.64. I also confirmed the total matches the award total. Although the customer decreased and increased quantities, we worked with the vendor so the total overall cost remained the same. Therefore, the customer will not require additional funds for these modifications.

I have attached the award document with highlighted cells that they would like revised.

The changes reflect 1 part number change (SAME FORM, FIT and FUNCTION, COO is USA), quantity changes, the same overall pricing (though clin amounts will increase or decrease due to quantity changes) and address changes (new DODAACs are included on the spreadsheet).

These mods can be completed at no additional cost since the overall pricing remains the same. Please approve, and if approved, pleasesend a formal modification for these changes.

Please advise if you have any questions. Thank you!

Sincerely,

Bobbi Nelson

Sr. Contracts Administrator

www.noble.com

On Thu, Jul 2, 2026 at 1:37 PM SOE Post Award Request <SOEPostAwardRequest@dla.mil> wrote:

> Good afternoon,
>
> It appears we are waiting for the additional funds from the customer.
>
> ---
>
> **From:** Bobbi Nelson <bnelson@noble.com>
> **Sent:** Thursday, July 2, 2026 12:44 PM
> **To:** SOE Post Award Request <SOEPostAwardRequest@dla.mil>
> **Cc:** Kimberly Roach <kroach@noble.com>; Orin Brown <obrown@noble.com>; Joshua Jewell <jjewell@noble.com>; Karin Ewald <kewald@noble.com>; Mark Good <mgood@noble.com>; Gary Campbell <gcampbell@noble.com>
> **Subject:** Re: [Non-DoD Source] Fwd: SOE Pending Award Notification: RFQ# { RFQ_BATCH_NUMBER = 20260106099195 }; Load Batch Number(s): 20251231240844.
>
> Good afternoon,
>
> I am following up regarding these mods. Please advise.
>
> We would like to get this fulfilled ASAP for the customer.
>
> Sincerely,
>
> Bobbi Nelson
>
> Sr. Contracts Administrator

On Wed, Jul 1, 2026 at 6:19 AM SOE Post Award Request <SOEPostAwardRequest@dla.mil> wrote:

> Good morning,
>
> The updated spreadsheet was received and being reviewed with our TVLS. I just sent a follow up. I will advise when we have an update.
>
> Thanks!
>
> **Jacqueline Ryder**
>
> Special Operational Equipment Branch
>
> DLA Troop Support – FCCB
>
> Jacqueline.ryder@dla.mil

From: Kimberly Roach <kroach@noble.com>
Sent: Tuesday, June 30, 2026 5:26 PM
To: SOE Post Award Request <SOEPostAwardRequest@dla.mil>
Cc: bnelson@noble.com; Orin Brown <obrown@noble.com>; Joshua Jewell <jjewell@noble.com>; Karin Ewald <kewald@noble.com>; Mark Good <mgood@noble.com>; Gary Campbell <gcampbell@noble.com>
Subject: Re: [Non-DoD Source] Fwd: SOE Pending Award Notification: RFQ# { RFQ_BATCH_NUMBER = 20260106099195 }; Load Batch Number(s): 20251231240844.

> Good Evening Ms. Ryder!
>
> Have you had an opportunity to review the revised spreadsheet?

Thank You,

KIMBERLY ROACH, PMP

Senior Manager, Revenue Operations

C: 410-271-3675

W: www.noble.com

On Fri, Jun 26, 2026 at 9:34 AM Kimberly Roach <kroach@noble.com> wrote:

> Good Morning Ms. Ryder!
>
> Please let me know if you have any questions or need additional information from me to process this request. Our customer is eager to start receiving the deliverables in July.
>
> Thank You,
>
> **KIMBERLY ROACH, PMP**
>
> Senior Manager, Revenue Operations

C: 410-271-3675

W: www.noble.com

On Wed, Jun 24, 2026 at 12:48 PM Kimberly Roach <kroach@noble.com> wrote:

> Good Afternoon Ms. Ryder!
>
> Please see attached the revised spreadsheet. Please let me know if you have any questions.
>
> Thank You,
>
> **KIMBERLY ROACH, PMP**
>
> Senior Manager, Revenue Operations
>
> C: 410-271-3675
>
> W: www.noble.com
>
> On Tue, Jun 16, 2026 at 9:26 AM SOE Post Award Request <SOEPostAwardRequest@dla.mil> wrote:
>
> > Good morning,
> >
> > When comparing the original total ext price and the new total ext price, it looks like there is a difference that would require additional funds from the customer. You stated below that it would be the same total price. I have attached my calculations that are added to the spreadsheet. Can you

let me know if I am missing something?

Thanks!

Jacqueline Ryder

Special Operational Equipment Branch

DLA Troop Support – FCCB

Jacqueline.ryder@dla.mil

From: Bobbi Nelson <bnelson@noble.com>
Sent: Monday, June 15, 2026 12:14 PM
To: SOE Post Award Request <SOEPostAwardRequest@dla.mil>
Cc: Kimberly Roach <kroach@noble.com>; Orin Brown <obrown@noble.com>; Joshua Jewell <jjewell@noble.com>; Karin Ewald <kewald@noble.com>; Mark Good <mgood@noble.com>
Subject: [Non-DoD Source] Fwd: SOE Pending Award Notification: RFQ# { RFQ_BATCH_NUMBER = 20260106099195 }; Load Batch Number(s): 20251231240844.

Good morning,

Attached is a mod request per the customer. I have attached the award document with highlighted cells that they would like revised.

The changes reflect 1 part number change (SAME FORM, FIT and FUNCTION, COO is USA), quantity changes, the same overall pricing (though clin amounts will increase or decrease due to quantity changes) and address changes (new DODAACs are included on the spreadsheet).

These mods can be completed at no additional cost since the over all pricing remains the same. Please approve, and if approved, send a formal modification for these changes.

Please let me know if you have any questions. Thank you!

Sincerely,

Bobbi Nelson

Sr. Contracts Administrator

www.noble.com

---------- Forwarded message ---------
From: **michael.mann via Soetls Sales** <soetls.sales@federalresources.com>
Date: Wed, Jan 21, 2026 at 3:46 PM
Subject: SOE Pending Award Notification: RFQ# { RFQ_BATCH_NUMBER = 20260106099195 }; Load Batch Number(s): 20251231240844.
To: <SOEteam@noble.com>, <tlsrfq@tssi-ops.com>, <Soetls.sales@federalresources.com>, <Soetls.orders@federalresources.com>
Cc: <Tamika.Sykes-Brown@dla.mil>, <SOEAwardNotification@dla.mil>

NOTICE TO VENDOR: THIS EMAIL IS NOT AN AUTHORIZATION TO DELIVER THE ATTACHED ITEMS

The attached spreadsheet lists items authorized to you for delivery, pending funding approval. Please submit data in the form of an approved DLA, EDI 855 document as soon as possible. For information about EDI requirements, go to http://www.troopsupport.dla.mil/CE/edi/.

If, and when, the funding of these items is approved, you will be notified by a second email authorizing delivery.

Under no circumstances are you to deliver the attached items without having received the second email, which authorized approved funding. Doing so puts DLA personnel in jeopardy of violating the Anti-Deficiency Act (31 U.S.C. & 1341, 1982). Therefore, the DLA will not pay for any item for which funding has not been approved.

***NOTICE TO CUSTOMER:
The proposed awardee for some of, if not all of, your material requirements listed on the attached spreadsheet is Noble Supply and Logistics. If your order consisted of more items and/or delivery points than shown on the attached, you will soon receive similar notices for these items. The spreadsheet will show the contract number(s) and delivery order number(s) associated with these items. Please be aware that the "required delivery date" shown on the attached spreadsheet is the estimated delivery date based on our internal award processing time and delivery lead times.

PLEASE RECEIPT YOUR ITEMS upon delivery. Customers are reminded to receipt all received items at FedMall ASAP (see http://www.dla.mil/Info/FedMall/OD). Failure to receipt items may result in delays of future orders.

Please visit our websites for additional details: http://www.dla.mil/TroopSupport/ConstructionandEquipment/SpecOpsmarinelifesaving/

{SOE-AW}
{CEBIS-BW}

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SHIPMENT TRACKING

TQL TRAX

Enter your TQL PO# or TQL LTL BOL#

38074932 × Track Shipment

Shipment Details

Mode	TQL PO	Picked Up On	Delivered On	Status	First Pickup	Final Drop	Next Appointment
FTL	38074932	08/24/2026	08/25/2026	Delivered	Atlanta, GA	Fort Bragg, NC	-

Shipment Tracking

Date/Time(EST)	Location	Status
8/25/26, 9:07 AM	Fort Bragg, NC	In Transit
8/25/26, 8:53 AM	Fort Bragg, NC	In Transit
8/25/26, 8:37 AM	Fort Bragg, NC	In Transit
8/25/26, 8:20 AM	Fayetteville, NC	In Transit
8/25/26, 8:03 AM	Spring Lake, NC	In Transit
8/25/26, 7:25 AM	Fort Bragg, NC	In Transit
8/25/26, 3:45 AM	Spring Lake, NC	In Transit
8/25/26, 2:08 AM	Cameron, NC	In Transit
8/25/26, 1:51 AM	Sanford, NC	In Transit
8/25/26, 1:35 AM	Siler City, NC	In Transit

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SHIPMENT TRACKING

TQL TRAX

Enter your TQL PO# or TQL LTL BOL#

38040996 × Track Shipment

Shipment Details

Mode	TQL PO	Picked Up On	Delivered On	Status	First Pickup	Final Drop	Next Appointment
FTL	38040996	08/21/2026	08/21/2026	Delivered	Atlanta, GA	Fort Bragg, NC	-

Shipment Tracking

Date/Time(EST)	Location	Status
8/21/26, 9:27 AM	Saint Pauls, NC	In Transit
8/21/26, 9:23 AM	Saint Pauls, NC	In Transit
8/21/26, 9:18 AM	Lumberton, NC	In Transit
8/21/26, 9:13 AM	Lumberton, NC	In Transit
8/21/26, 9:08 AM	Lumberton, NC	In Transit
8/21/26, 9:04 AM	Fairmont, NC	In Transit
8/21/26, 8:59 AM	Rowland, NC	In Transit
8/21/26, 8:54 AM	Fayetteville, NC	In Transit
8/21/26, 8:54 AM	Dillon, SC	In Transit
8/21/26, 8:49 AM	Dillon, SC	In Transit

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Commercial Invoice

NOBLE SALES CO., INC.
302 Weymouth St
Rockland MA 02370
United States
TIN:42767926
DUNS:107910259

Ship To	Bill To	Invoice #
W91ZKV Bldg. 851A Langford Lake Road Fort Irwin 92310 US	Noble Sales, Co., Inc C/O Ontour logistic service UK Ltd. Unit 3McKay Trading Estate Blackthorne Road GB-SL3 0AH Colnbrook EORI: GB080538610000	V2496778
		Date
		9/16/2026

Sales Rep	Customer PO	Terms	Tracking #	
8756100	SPE8EJ21D1022	Government Terms(30 Day)		
			Parent Custom...	Payment Method
			160253	

Item	MPN	Quantity	Units	Description	Price	Extended Pr...
7534122	144-7411-001	16	17	ALTIUS 600MV (INERT)	209856.10	3357697.60
7534124	AND-CDRL-010	16	17	DEPLOYABLE TRANSPORT CASES	6160.26	98564.16
7534126	130-4090-001	16	17	LAUNCHER SYSTEM (Tactical)	60174.00	962784.00

S24261840	**Subtotal**	4419045.76
	Shipping Charge (Standard Ground)	0.00

Commercial Invoice

NOBLE SALES CO., INC.
302 Weymouth St
Rockland MA 02370
United States
TIN:42767926
DUNS:107910259

	Total	$4419045.76
	Amount Paid	0

NOBLE

Packing Slip

#F4045045

9/2/2026

Ship To

W91ZKV
Bldg. 851A
Langford Lake Road
Fort Irwin CA 92310
United States

Contract #	BPA Number	Customer PO #	Ship Date	Ship Via
20260106099195	SPE8EJ21D1022	SPE8EL26FW06Y	8/24/2026	Local Delivery

Tracking #	Weight
	49

NSN / MPN	Line ID	Item #	Requisition #	UOM	Ordered	Shipped	DeliveryDate
144-7411-001	3	**1602763** ALTIUS 600MV (INERT)	W51VRX60211VV7	EA	16	15	8/26/2026
AND-CDRL-010	5	**1602767** DEPLOYABLE TRANSPORT CASES	W51VRX60211VV7	EA	16	15	8/26/2026
130-4090-001	7	**1602769** LAUNCHER SYSTEM (Tactical)	W51VRX60211VV7	EA	16	15	8/26/2026

Packing Slip

#F4045072

9/2/2026

Ship To

W91ZKV
Bldg. 851A
Langford Lake Road
Fort Irwin CA 92310
United States

Contract #	BPA Number	Customer PO #	Ship Date	Ship Via
20260106099195	SPE8EJ21D1022	SPE8EL26FW06Y	8/20/2026	Local Delivery

Tracking #	Weight
	4

NSN / MPN	Line ID	Item #	Requisition #	UOM	Ordered	Shipped	DeliveryDate
144-7411-001	3	**1602763** ALTIUS 600MV (INERT)	W51VRX60211VV7	EA	16	1	8/24/2026
AND-CDRL-010	5	**1602767** DEPLOYABLE TRANSPORT CASES	W51VRX60211VV7	EA	16	1	8/24/2026
130-4090-001	7	**1602769** LAUNCHER SYSTEM (Tactical)	W51VRX60211VV7	EA	16	1	8/24/2026

EXHIBIT A-7

Proof-of-delivery files for invoices V2497464 and V2495178, including September 3, 2026 emails

NOBLE

Karli King <kking@noble.com>

RE: Shipment Notification (8/24/2026 - TOPS-42327): PO#SPE8EJ21D0022/DO#SPE8EL26FW06Y - Ft. Bragg, NC ALTIUS

1 message

Cole, Alisha G CIV USARMY CPE AVN (USA) <alisha.g.cole.civ@army.mil>
To: Andrew McGrath <amcgrath@anduril.com>, Karli King <kking@noble.com>
Cc: "Ramirez, Gerson S CTR USARMY CPE AVN (USA)" <gerson.s.ramirez.ctr@army.mil>, "Rice, Kristen R MAJ USARMY CPE AVN (USA)" <kristen.r.rice.mil@army.mil>, Tyler Kunsa <tkunsa@anduril.com>, Garrett Hanson <thanson2@anduril.com>, Walker Rayburn <wrayburn@anduril.com>, Eth
<rortega@anduril.com>

Hi!

I am confirming receipt for the below that supported the 82nd event at Ft Bragg.

v/r

Alisha G. Cole
Launched Effects Logistics Acquisition Lead
CPE Aviation, Uncrewed Aircraft Systems

PdM Launched Effects
Bldg 5681 Wood Rd, Redstone Arsenal, AL
GOVT Cell: 256-947-6008 (primary)

Teams: 520-725-2163

From: Andrew McGrath <amcgrath@anduril.com>
Sent: Thursday, September 3, 2026 10:32 AM
To: Karli King <kking@noble.com>; Cole, Alisha G CIV USARMY CPE AVN (USA) <alisha.g.cole.civ@army.mil>
Cc: Ramirez, Gerson S CTR USARMY CPE AVN (USA) <gerson.s.ramirez.ctr@army.mil>; Rice, Kristen R MAJ USARMY CPE AVN (USA) <kristen.r.rice.mil@army.mil>; Tyler Kunsa <tkunsa@anduril.com>; Garrett Hanson <thanson2@anduril.com>; Walker Rayburn <wrayburn@anduril.c
<rortega@anduril.com>
Subject: RE: Shipment Notification (8/24/2026 - TOPS-42327): PO#SPE8EJ21D0022/DO#SPE8EL26FW06Y - Ft. Bragg, NC ALTIUS

Karli,

Shipping info attached.

@Cole, Alisha G CIV USARMY CPE AVN (USA) can you confirm receipt for these items as requested by Nobel?

DLA Delivery Order	PO Line	Item #	Description	MPN/Vendor P/N	NOTES
SPE8EL26FW06X	18	1602785	ANDURIL SYSTEM TRAINING	AND-CDRL-007	Executed week of 8/24/2026
SPE8EL26FW06X	19	1602786	FIELD SERVICE SUPPORT	AND-CDRL-008	Partial Shipment to this location. Executed week of 8/24/2026.
SPE8EL26F**W06Y**	6	1602768	EQUIPMENT SUPPORT	AND-CDRL-021	Executed week of 8/24/2026

Thanks,

Andrew

From: Karli King <kking@noble.com>
Sent: Thursday, September 3, 2026 9:41 AM
To: Andrew McGrath <amcgrath@anduril.com>
Cc: gerson.s.ramirez.ctr@army.mil; Cole, Alisha G CIV USARMY CPE AVN (USA) <alisha.g.cole.civ@army.mil>; kristen.r.rice.mil@army.mil; Tyler Kunsa <tkunsa@anduril.com>; Garrett Hanson <thanson2@anduril.com>; Walker Rayburn <wrayburn@anduril.com>; Ethan Olenick <e
Subject: Re: Shipment Notification (8/24/2026 - TOPS-42327): PO#SPE8EJ21D0022/DO#SPE8EL26FW06Y - Ft. Bragg, NC ALTIUS

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Hi Andrew,

I have a few follow-up questions regarding the shipment to the 82nd at Ft. Bragg, NC:

1. The following three items are listed as executed the week of 8/24/26 with no physical item. To mark these as delivered, we require a Proof of Delivery (POD). Please have the PM UAS team acknowledge receipt so we can use that confirmation as the POD:

- SPE8EL26FW06X: Items 1602785 and 1602786
- SPE8EL26FW06Y: Item 1602768

2. For the following shipments, could you please provide the name of the logistics company used, as well as the signed delivery documents for both shipments?

8/20/26-TOPS-41912

8/24/26-TOPS-42327

Thank you in advance,

Karli

Karli King

Sr. Buyer

C5ISR/CBRNE

NOBLE

kking@noble.com

www.noble.com

On Mon, Aug 24, 2026 at 8:30 PM Andrew McGrath <amcgrath@anduril.com> wrote:

PM UAS / Nobel Team,

The following remaining items have shipped, with status as indicated in the table below. It is the QTY 15 remaining of the 20 total Altius. There are no open Hardware items for this event.

Shipping Tracker Reference: **TOPS-42327** – Stright truck from ATL Origin to Ft. Bragg, NC Destination, Delivery Expected 8/25/2026

DLA Delivery Order	PO Line	Item #	Description	MPN/Vendor P/N	Order Quantity	Planned Shipment Quantity	Remaining Post Delivery	QTY Shipped Prior– 8/20/2026 via TOPS-41912	QTY Shipped 8/24/2026 via TOPS-42327	Serial Numbers	NOTES
SPE8EL26FW06X	8	1602775	ALTIUS 600MV (INERT)	118-6505-001-A	12	**4**	**8**	4	**-**	A84498, A22821, A17599, A92256	Partial Shipment to this location. Deliveri
SPE8EL26F**W06Y**	3	1602763	ALTIUS 600MV (INERT)	144-7411-001	16	16	0	1	15	A87483 (Prior) A50573, A66066, A75357 , A36851, A46811, A73865 A38405, A70303 , A96487, A56542, A43978, A75400, A94987, A51829, A71702	
SPE8EL26FW06X	18	1602785	ANDURIL SYSTEM TRAINING	AND-CDRL-007	1	1	0				To be executed week of 8/24/2026 (No pl
SPE8EL26F**W06Y**	5	1602767	DEPLOYABLE TRANSPORT CASES	129-0000-001	16	16	0	1	15	2625054 (Prior) 2625030, 625028, 2625013, 2625018, 2625050, 2625046, 2625015, 2625043, 2625016, 2625047, 2625011, 2625051, 2625027, 2625045, 2625017	
SPE8EL26FW06X	16	1602783	DEPLOYABLE TRANSPORT CASES	129-0000-001	20	**4**	**16**	4	-	2625052, 625049, 2625048, 2625053	Partial Shipment to this location.
SPE8EL26F**W06Y**	6	1602768	EQUIPMENT SUPPORT	AND-CDRL-021	1	1	0				To be executed week of 8/24/2026 (No pl
SPE8EL26FW06X	19	1602786	FIELD SERVICE SUPPORT	AND-CDRL-008	2	**1**	**1**				Partial Shipment to this location. To be ex
SPE8EL26FW06X	11	1602778	GCS LITE KIT	122-5799-001	6	**5**	**1**	5	-	2614027, 2624008, 2624007, 2624003, 2624004	Partial Shipment to this location. Or Equi
SPE8EL26F**W06Y**	7	1602769	LAUNCHER SYSTEM (Tactical)	130-4090-001	16	16	0	1	15	A87483 (Prior) A50573, A66066, A75357 , A36851, A46811, A73865 A38405, A70303 , A96487, A56542, A43978, A75400, A94987, A51829, A71702	
SPE8EL26FW06X	15	1602782	LAUNCHER SYSTEM (Tactical)	130-4090-001	20	**4**	**16**	4	-	A84498, A22821, A17599, A92256	Partial Shipment to this location.
SPE8EL26FW06X	12	1602779	MTS 2.0 TRACKING ANTENNA	125-0357-003	2	2	0	2	-	12606016, 12606013	
SPE8EL26FW06X	14	1602781	ANDURIL DIGITAL TRAINING SIMULATION SOFTWARE	AND-CDRL-013	1	1	0	1	-	N/A	

PM UAS Team,

Please confirm delivery when received at event.

Thanks,

Andrew

From: Andrew McGrath
Sent: Thursday, August 20, 2026 7:00 PM
To: 'Karli King' <kking@noble.com>
Cc: 'Ramirez, Gerson S CTR USARMY CPE AVN (USA)' <gerson.s.ramirez.ctr@army.mil>; 'Cole, Alisha G CIV USARMY CPE AVN (USA)' <alisha.g.cole.civ@army.mil>; 'Orin Brown' <obrown@noble.com>; 'Karin Ewald' <kewald@noble.com>; 'Joshua Jewell' <jjewell@noble.com>; 'kroach@nc <tkunsa@anduril.com>; Garrett Hanson <thanson2@anduril.com>; 'Rice, Kristen R MAJ USARMY CPE AVN (USA)' <kristen.r.rice.mil@army.mil>; Walker Rayburn <wrayburn@anduril.com>; Roberto Ortega <rortega@anduril.com>
Subject: RE: Altius Delivery - August 82ND ABN Event - Nobel SPE8EJ26FW06Y/P2012022

Good catch – this has been happening when items are split between events. I've double checked the rest vs the PO and updated below.

Table is updated below and in the lower message also for consistency:

Delivery to: Ft. Bragg // DoDDAC: W36R4X Force Modernization, ATTN: Mr. Norvelle Patterson, Central Receiving Point, Building J-2050 Cook St, Fort Bragg, N.C. 28310-5000

DLA Delivery Order	PO_Line	Item #	Description	MPN/Vendor P/N	Order Quantity	Planned Shipment Quantity	Remaining Post Delivery	NOTES
SPE8EL26FW06X	8	1602775	ALTIUS 600MV (INERT)	118-6505-001-A	12	**4**	**8**	Partial Shipment to this location. Delivering P/N: 144-7411-001 (Same FFF, Equivalent, No Cost Delta)
SPE8EL26F**W06Y**	3	1602763	ALTIUS 600MV (INERT)	144-7411-001	16	16	0	
~~SPE8EL26FW06X~~		~~1602780~~	~~ANDURIL DITIAL TRAINING SIMULATION HARDSARE~~	~~AND-CDRL-006~~	~~3~~	~~0~~	~~3~~	~~Not Applicable : Not Delivering based on cloud sim~~
SPE8EL26FW06X	18	1602785	ANDURIL SYSTEM TRAINING	AND-CDRL-007	1	1	0	
SPE8EL26F**W06Y**	5	1602767	DEPLOYABLE TRANSPORT CASES	129-0000-001	16	16	0	
SPE8EL26FW06X	16	1602783	DEPLOYABLE TRANSPORT CASES	129-0000-001	20	**4**	**16**	Partial Shipment to this location.
SPE8EL26F**W06Y**	6	1602768	EQUIPMENT SUPPORT	AND-CDRL-021	1	1	0	
SPE8EL26FW06X	19	1602786	FIELD SERVICE SUPPORT	AND-CDRL-008	2	**1**	**1**	Partial Shipment to this location.
SPE8EL26FW06X	11	1602778	GCS LITE KIT	122-5799-001	6	**5**	**1**	Partial Shipment to this location.
SPE8EL26F**W06Y**	7	1602769	LAUNCHER SYSTEM (Tactical)	130-4090-001	16	16	0	
SPE8EL26FW06X	15	1602782	LAUNCHER SYSTEM (Tactical)	130-4090-001	20	**4**	**16**	Partial Shipment to this location.
SPE8EL26FW06X	12	1602779	MTS 2.0 TRACKING ANTENNA	125-0357-003	2	2	0	
SPE8EL26FW06X	14	1602781	ANDURIL DIGITAL TRAINING SIMULATION SOFTWARE	AND-CDRL-013	1	1	0	

Delivery To: PM UAS

DLA Delivery Order	Line	Item #	Description	MPN/Vendor P/N	Order Quantity	Planned Shipment Quantity	NOTES
SPE8EL26FW06X	31	**1602798**	CONFIGURATION VARIANCE LOG	**AND-CDRL-027**	1	1	None
SPE8EL26FW06X	44	**1602811**	UPGRADE TO SAFETY RELEASE DOCUMENTATION	**AND-CDRL-002-A**	1	1	None
SPE8EL26FW06X	43	**1602810**	UPGRADES TO BILL OF MATERIALS (BOM)	**AND-CDRL-023**	1	1	None
SPE8EL26FW06X	25	**1602792**	UPGRADES TO SOFTWARE SAFETY DOCUMENTS	**AND-CDRL-003-A**	1	1	None
SPE8EL26FW06X	39	**1602806**	UPGRADES TO TRAINING SUPPORT PACKAGE	**AND-CDRL-005-A**	1	1	None

On Wed, Aug 19, 2026 at 7:43 PM Andrew McGrath <amcgrath@anduril.com> wrote:

> Gerson / Karli,
>
> Below is the single consolidated list for the AUG 82ND Event (includes the info in Gerson's one-pager, plus a few more details). Yellow highlight Item #s are the ones that are different then initial PDF/On-Pager Gerson sent.
>
> **Delivery to: Ft. Bragg // DoDDAC: W36R4X**
>
> Force Modernization, ATTN: Mr. Norvelle Patterson, Central Receiving Point, Building J-2050 Cook St, Fort Bragg, N.C. 28310-5000

DLA Delivery Order	PO_Line	Item #	Description	MPN/Vendor P/N	Order Quantity	Planned Shipment Quantity	Remaining Post Delivery	NOTES
SPE8EL26FW06X	8	1602775	ALTIUS 600MV (INERT)	118-6505-001-A	12	**4**	**8**	Partial Shipment to this location. Delivering P/N: 144-7411-001 (Same FFF, Equivalent, No Cost I
SPE8EL26F**W06Y**	3	1602763	ALTIUS 600MV (INERT)	144-7411-001	16	16	0	
~~SPE8EL26FW06X~~		~~1602780~~	~~ANDURIL DITIAL TRAINING SIMULATION HARDSARE~~	~~AND-CDRL-006~~	~~3~~	~~0~~	~~3~~	~~Not Applicable : Not Delivering based on cloud sim~~
SPE8EL26FW06X	18	1602785	ANDURIL SYSTEM TRAINING	AND-CDRL-007	1	1	0	
SPE8EL26F**W06Y**	5	1602767	DEPLOYABLE TRANSPORT CASES	129-0000-001	16	16	0	
SPE8EL26FW06X	16	1602783	DEPLOYABLE TRANSPORT CASES	129-0000-001	20	**4**	**16**	Partial Shipment to this location.
SPE8EL26F**W06Y**	6	1602768	EQUIPMENT SUPPORT	AND-CDRL-021	1	1	0	
SPE8EL26FW06X	19	1602786	FIELD SERVICE SUPPORT	AND-CDRL-008	2	**1**	**1**	Partial Shipment to this location.
SPE8EL26FW06X	11	1602778	GCS LITE KIT	122-5799-001	6	**5**	**1**	Partial Shipment to this location.

SPE8EL26F**W06Y**	7	1602769	LAUNCHER SYSTEM (Tactical)	130-4090-001	16	16	0	
SPE8EL26FW06X	15	1602782	LAUNCHER SYSTEM (Tactical)	130-4090-001	20	**4**	**16**	Partial Shipment to this location.
SPE8EL26FW06X	12	1602779	MTS 2.0 TRACKING ANTENNA	125-0357-003	2	2	0	
SPE8EL26FW06X	14	1602781	ANDURIL DIGITAL TRAINING SIMULATION SOFTWARE	AND-CDRL-013	1	1	0	

Delivery To:

PM UAS

DLA Delivery Order	Line	Item #	Description	MPN/Vendor P/N	Order Quantity	Planned Shipment Quantity	NOTES
SPE8EL26FW06X	31	**1602798**	CONFIGURATION VARIANCE LOG	**AND-CDRL-027**	1	1	None
SPE8EL26FW06X	44	**1602811**	UPGRADE TO SAFETY RELEASE DOCUMENTATION	**AND-CDRL-002-A**	1	1	None
SPE8EL26FW06X	43	**1602810**	UPGRADES TO BILL OF MATERIALS (BOM)	**AND-CDRL-023**	1	1	None
SPE8EL26FW06X	25	**1602792**	UPGRADES TO SOFTWARE SAFETY DOCUMENTS	**AND-CDRL-003-A**	1	1	None
SPE8EL26FW06X	39	**1602806**	UPGRADES TO TRAINING SUPPORT PACKAGE	**AND-CDRL-005-A**	1	1	None

Only question: W06Y was updated to the current 144-7411-001 P/N for Altius 600MV (INERT) but doesn't look like W06Y was. @Karli King what is the cleanest way to update that to the same FFF updated (current) P/N (if needed).

Thanks,

Andrew

Andrew McGrath

Senior Program Manager, Launched Effects

amcgrath@anduril.com

m (657) 664-9214

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From: Karli King <kking@noble.com>
Sent: Wednesday, August 19, 2026 4:15 PM
To: Andrew McGrath <amcgrath@anduril.com>
Cc: Ramirez, Gerson S CTR USARMY CPE AVN (USA) <gerson.s.ramirez.ctr@army.mil>; Cole, Alisha G CIV USARMY CPE AVN (USA) <alisha.g.cole.civ@army.mil>; Orin Brown <obrown@noble.com>; Karin Ewald <kewald@noble.com>; Joshua Jewell <jjewell@noble.com>; kroach@noble.
<thanson2@anduril.com>; Rice, Kristen R MAJ USARMY CPE AVN (USA) <kristen.r.rice.mil@army.mil>; Walker Rayburn <wrayburn@anduril.com>
Subject: Re: Altius Delivery - August 82ND ABN Event - Nobel SPE8EJ26FW06Y/P2012022

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Thank you for clarifying.

Karli

Karli King

Sr. Buyer

C5ISR/CBRNE

NOBLE

kking@noble.com

www.noble.com

On Wed, Aug 19, 2026 at 4:12 PM Andrew McGrath <amcgrath@anduril.com> wrote:

> It will be a partial delivery against the full quantity. The ultimate goal is 20x Altius MV (Inerts), so the 4 partial delivery gets to 20 when combined with the 16x on the other order.
>
> ---
>
> **From:** Karli King <kking@noble.com>
> **Sent:** Wednesday, August 19, 2026 4:07 PM
> **To:** Andrew McGrath <amcgrath@anduril.com>
> **Cc:** Ramirez, Gerson S CTR USARMY CPE AVN (USA) <gerson.s.ramirez.ctr@army.mil>; Cole, Alisha G CIV USARMY CPE AVN (USA) <alisha.g.cole.civ@army.mil>; Orin Brown <obrown@noble.com>; Karin Ewald <kewald@noble.com>; Joshua Jewell <jjewell@noble.com>; kroach@nobl
> <thanson2@anduril.com>; Rice, Kristen R MAJ USARMY CPE AVN (USA) <kristen.r.rice.mil@army.mil>; Walker Rayburn <wrayburn@anduril.com>
> **Subject:** Re: Altius Delivery - August 82ND ABN Event - Nobel SPE8EJ26FW06Y/P2012022
>
> **CAUTION:** This email originated from outside of the organization. Do not click links or open attachments unless you recognize the sender and know the content is safe.
>
> Hi Andrew,
>
> Regarding the chart for SPE8EL26FW06X, I have listed the current PO quantities for each item below.
> Could you please clarify if your intention is to ship a partial delivery against these existing quantities, or if you are requesting that we reduce the quantities to 4? Item 1602782, the current quantity is 1.
>
> - 1602775 - PO total qty is 12
> - 1602783 - PO total qty is 20
> - 1602782 - PO total qty is 20
>
> Which would mean from SPE8EL26FW06X should be
>
> | **Order Item ID** | **Description** | **QTY To Deliver** |
> |---|---|---|
> | 1602775 | 118-6505-001 / ALTIUS 600MV (INERT) | **4** |

1602783	129-0000-001 (AND-CDRL-010) / DEPLOYABLE TRANSPORT CASES	**4**
1602782	130-4090-001 / LAUNCHER SYSTEM (Tactical)	**4**
1602781	AND-CDRL-013 / ANDURIL DIGITAL TRAINING SIMULATION SOFTWARE	**1 – This applies also**

Please confirm.

Karli King
Sr. Buyer
C5ISR/CBRNE

NOBLE
kking@noble.com
www.noble.com

On Wed, Aug 19, 2026 at 10:36 AM Andrew McGrath <amcgrath@anduril.com> wrote:

Gerson,

W06Y has QTY 16 Altius MV (Inerts) + Cases + Launchers. Also see below for clarification on AND-CDRL-021 and AND-CDRL-013.

I'll push P/N comms to Noble for this PO as applicable.

SPE8EL26FW06Y has

Order Item ID	Description	QTY Remain/To Deliver
1602763	144-7411-001 / ALTIUS 600MV (INERT)	**16**
1602767	129-0000-001 (AND-CDRL-010) / DEPLOYABLE TRANSPORT CASES	**16**
1602769	130-4090-001 / LAUNCHER SYSTEM (Tactical)	**16**
1602768	AND-CDRL-021 EQUIPMENT SUPPORT	**1 – We didn't tag this to PCC6, should we, or apply to 82ND AUG?**

Which would mean from SPE8EL26FW06X should be

Order Item ID	Description	QTY To Deliver
1602775	118-6505-001 / ALTIUS 600MV (INERT)	**4**
1602783	129-0000-001 (AND-CDRL-010) / DEPLOYABLE TRANSPORT CASES	**4**
1602782	130-4090-001 / LAUNCHER SYSTEM (Tactical)	**4**
1602781	AND-CDRL-013 / ANDURIL DIGITAL TRAINING SIMULATION SOFTWARE	**1 – This applies also**

From: Ramirez, Gerson S CTR USARMY CPE AVN (USA) <gerson.s.ramirez.ctr@army.mil>
Sent: Wednesday, August 19, 2026 10:03 AM
To: Karli King <kking@noble.com>; Andrew McGrath <amcgrath@anduril.com>
Cc: Cole, Alisha G CIV USARMY CPE AVN (USA) <alisha.g.cole.civ@army.mil>; Orin Brown <obrown@noble.com>; Karin Ewald <kewald@noble.com>; Joshua Jewell <jjewell@noble.com>; kroach@noble.com; Tyler Kunsa <tkunsa@anduril.com>; Garrett Hanson <thanson2@anduri <kristen.r.rice.mil@army.mil>; Walker Rayburn <wrayburn@anduril.com>
Subject: RE: Altius Delivery - August 82ND ABN Event - Nobel SPE8EJ26FW06Y/P2012022

CAUTION: This email originated from outside of the organization. Do not click links or open attachments unless you recognize the sender and know the content is safe.

Good morning,

Just clothing out this thread.

I sent the below earlier this morning for documentation purposes.

I need confirmation that the following part numbers were changed for this and future deliveries – the table indicates the old PNs:

Transport Cases PN: AND-CDRL-010 to PN: 129-0000-001

Anduril Digital Training Simulation Hardware PN: AND-CDRL-006 to PN: 131-9653-001/A

Please let us know if you have any questions.

CUI

82nd ABN, Fort Bragg, NC – AUG 2026

82nd Air Borne **SPE8EL26FW06(X/Y) - NOBLE**

DLA Delivery Order (DO)	Order Item ID	Manufacturer Number	Description	UOI	Qty Ordered
SPE8EL26FW06X	1602775	144-7411-001	ALTIUS 600MV (INERT)	EA	6
SPE8EL26FW06Y	1602763	144-7411-001	ALTIUS 600MV (INERT)	EA	14
SPE8EL26FW06X	1602780	AND-CDRL-006	ANDURIL DIGITAL TRAINING SIMULATION HARDWARE	EA	3
SPE8EL26FW06X	1602785	AND-CDRL-007	ANDURIL SYSTEM TRAINING	EA	1
SPE8EL26FW06X	1602783	AND-CDRL-010	DEPLOYABLE TRANSPORT CASES	EA	20
SPE8EL26FW06X	1602787	AND-CDRL-021	EQUIPMENT SUPPORT	EA	1
SPE8EL26FW06X	1602786	AND-CDRL-008	FIELD SERVICE SUPPORT	EA	1
SPE8EL26FW06X	1602778	122-5799-001	GCS LITE KIT	EA	5
SPE8EL26FW06X	1602782	130-4090-001	LAUNCHER SYSTEM (Tactical)	EA	20
SPE8EL26FW06X	1602779	125-0357-003	MTS 2.0 TRACKING ANTENNA	EA	2

AVs (20)
20x ALTIUS 600MV (INERT)

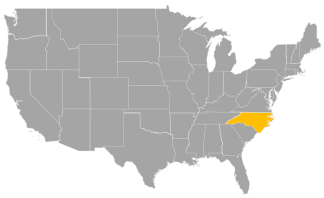
DLA DO: SPE8EL26FW06(X/Y)

Ship to DODDAC: W36R4X

Ship to Address:
Force Modernization
ATTN: Mr. Norvelle Patterson
Central Receiving Point
Building J- 2050 Cook ST
Fort Bragg, N. C. 28310-5000
Due date: 23 August 2026
NET/NEI: 24 AUG-3 SEP 2026

PM UAS Deliverables (x5)

DLA Delivery Order (DO)	Order Item ID	Manufacturer Number	Description	UOI	Qty Ordered
SPE8EL26FW06X	1602798	AND-CDRL-027	CONFIGURATION VARIANCE LOG	EA	1
SPE8EL26FW06X	1602811	AND-CDRL-002-A	UPGRADE TO SAFETY RELEASE DOCUMENTATION	EA	1
SPE8EL26FW06X	1602810	AND-CDRL-023	UPGRADES TO BILL OF MATERIALS (BOM)	EA	1
SPE8EL26FW06X	1602792	AND-CDRL-003-A	UPGRADES TO SOFTWARE SAFETY DOCUMENTS	EA	1
SPE8EL26FW06X	1602806	AND-CDRL-005-A	UPGRADES TO TRAINING SUPPORT PACKAGE	EA	1



Documentation Delivery:
Windchill: https://pdm.avmc.army.mil/Windchill/app/
DoD Safe: https://safe.apps.mil/
POCs: England, Teresa K CTR USARMY PEO AVN (USA), Cummings, Judson S CIV USARMY DEVCOM AVMC (USA), Rivera, Taina M CTR USARMY PEO AVN (USA

9

GERSON RAMIREZ, PMP
Senior Program Integrator (SME)
Huntington Ingalls Industries, SETA Contractor
Supporting PM UAS / Launched Effects (LE)
Office: 520-716-0540 | Mobile: 256-937-9401
gerson.s.ramirez.ctr@army.mil

// Please be advised that I am a contractor supporting PM UAS.

My correspondence is for coordination and information gathering purposes only

and in no way binds or obligates the Government contractually //

From: Karli King <kking@noble.com>
Sent: Monday, August 17, 2026 12:49 PM
To: Andrew McGrath <amcgrath@anduril.com>
Cc: Cole, Alisha G CIV USARMY CPE AVN (USA) <alisha.g.cole.civ@army.mil>; Ramirez, Gerson S CTR USARMY CPE AVN (USA) <gerson.s.ramirez.ctr@army.mil>; Orin Brown <obrown@noble.com>; Karin Ewald <kewald@noble.com>; Joshua Jewell <jjewell@noble.com>; kroach@n
<thanson2@anduril.com>; Rice, Kristen R MAJ USARMY CPE AVN (USA) <kristen.r.rice.mil@army.mil>; Walker Rayburn <wrayburn@anduril.com>
Subject: Re: Altius Delivery - August 82ND ABN Event - Nobel SPE8EJ26FW06Y/P2012022

Andrew,

No, not yet. I'm confirming with the contracts team.

The following item was not on the list from Gerson for a ship to address change to Ft. Bragg. If you have approval, please forward it.
SPE8EJ26FW06X (PO P2012015)

AND-CDRL-013 ANDURIL DIGITAL TRAINING SIMULATION SOFTWARE

@Ramirez, Gerson S CTR USARMY CPE AVN (USA) - Please confirm the following items are approved to ship to 82ND ABN at Ft. Bragg.

SPE8EJ26FW06Y (PO P2012022)

Altius MV(Inert) (144-7411-001) Qty 16

Launcher Systems (130-4090-001) Qty 16

Deployable Transport Cases (129-0000-001) Qty 16

CDRL-021 EQUIPMENT SUPPORT Qty 1

Thank you,

Karli King
Sr. Buyer
C5ISR/CBRNE

NOBLE
kking@noble.com
www.noble.com

On Mon, Aug 17, 2026 at 12:06 PM Andrew McGrath <amcgrath@anduril.com> wrote:

> Will need Gerson to confirm that for the team.
>
> Karli,
>
> Does that mean PO P2012022 is good to go and ship against?

From: Karli King <kking@noble.com>
Sent: Monday, August 17, 2026 11:30 AM
To: Andrew McGrath <amcgrath@anduril.com>
Cc: Cole, Alisha G CIV USARMY CPE AVN (USA) <alisha.g.cole.civ@army.mil>; Ramirez, Gerson S CTR USARMY CPE AVN (USA) <gerson.s.ramirez.ctr@army.mil>; Orin Brown <obrown@noble.com>; Karin Ewald <kewald@noble.com>; Joshua Jewell <jjewell@noble.com>; kroach@

<thanson2@anduril.com>; Rice, Kristen R MAJ USARMY CPE AVN (USA) <kristen.r.rice.mil@army.mil>; Walker Rayburn <wrayburn@anduril.com>
Subject: Re: Altius Delivery - August 82ND ABN Event - Nobel SPE8EJ26FW06Y/P2012022

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Andrew,

Once you receive and confirm direction on which items are moving forward, please forward that information by line from P2012015 so I can confirm the address.

Thank you,
Karli

Karli King

Sr. Buyer

C5ISR/CBRNE

NOBLE

kking@noble.com

www.noble.com

On Mon, Aug 17, 2026 at 11:07 AM Andrew McGrath <amcgrath@anduril.com> wrote:

> @Karli King @'Ramirez, Gerson S CTR USARMY CPE AVN (USA)' Coming out of the weekly call today, looking for confirmation that we are good to ship 20x Altius 600(MV) Inerts and associated Launchers/Cases to 82ND ABN at Ft. Bragg. Details below – but need input on which fr
>
> ---
>
> **From:** Andrew McGrath
> **Sent:** Monday, August 10, 2026 4:26 PM
> **To:** 'Cole, Alisha G CIV USARMY CPE AVN (USA)' <alisha.g.cole.civ@army.mil>; 'Karli King' <kking@noble.com>; 'Ramirez, Gerson S CTR USARMY CPE AVN (USA)' <gerson.s.ramirez.ctr@army.mil>
> **Cc:** 'Orin Brown' <obrown@noble.com>; 'Karin Ewald' <kewald@noble.com>; 'Joshua Jewell' <jjewell@noble.com>; 'kroach@noble.com' <kroach@noble.com>; Tyler Kunsa <tkunsa@anduril.com>; Garrett Hanson <thanson2@anduril.com>; 'Rice, Kristen R MAJ USARMY CPE <wrayburn@anduril.com>
> **Subject:** RE: Altius Delivery - August 82ND ABN Event - Nobel SPE8EJ26FW06Y/P2012022
>
> Hi All,
>
> Quick follow-up on this for confirmation.
>
> Additionally, @'Ramirez, Gerson S CTR USARMY CPE AVN (USA)' to get to 20x MVs, are there specific lines from the parallel SPE8EL26FW06X order we can pull in? Thought would be to "pull forward" 4x from the TBD October event to get to 20x MVs on Nobel POs for AUGUST 8
>
> Thanks,
>
> Andrew
>
> ---
>
> **From:** Andrew McGrath
> **Sent:** Thursday, August 6, 2026 3:20 PM
> **To:** 'Cole, Alisha G CIV USARMY CPE AVN (USA)' <alisha.g.cole.civ@army.mil>; 'Karli King' <kking@noble.com>; 'Ramirez, Gerson S CTR USARMY CPE AVN (USA)' <gerson.s.ramirez.ctr@army.mil>
> **Cc:** 'Orin Brown' <obrown@noble.com>; 'Karin Ewald' <kewald@noble.com>; 'Joshua Jewell' <jjewell@noble.com>; 'kroach@noble.com' <kroach@noble.com>; Tyler Kunsa <tkunsa@anduril.com>; Garrett Hanson <thanson2@anduril.com>; 'Rice, Kristen R MAJ USARMY CPE <wrayburn@anduril.com>
> **Subject:** Altius Delivery - August 82ND ABN Event - Nobel SPE8EJ26FW06Y/P2012022
>
> Hi Nobel and PM UAS Team,
>
> Our intention is to deliver the open 16x Altius MV(Inert) (144-7411-001) + associated Launcher Systems (130-4090-001) and Deployable Transport Cases (130-4090-001) + AND-CDRL-021 EQUIPMENT SUPPORT remaining on **SPE8EJ26FW06Y** (PO P2012022) to Ft. Bragg for the update address or anything?
>
> The 5x GCS and 2x MTS will be delivered against SPE8EJ26FW06X (PO P2012015), along with the below core CDRLs on W06X:
>
> - AND-CDRL-007 ANDURIL SYSTEM TRAINING
> - AND-CDRL-005-A UPGRADES TO TRAINING SUPPORT PACKAGE
> - AND-CDRL-008 FIELD SERVICE SUPPORT
> - AND-CDRL-013 ANDURIL DIGITAL TRAINING SIMULATION SOFTWARE
> - AND-CDRL-003-A UPGRADES TO SOFTWARE SAFETY DOCUMENTS
> - AND-CDRL-027 CONFIGURATION VARIANCE LOG
>
> Gerson,
>
> This is 16 of the 20x total, SEPCOR for the other 4x.
>
> Please let me know if there are any Anduril actions to execute this plan ahead of the event at the end of the month.
>
> Thanks,
>
> Andrew
>
> ---
>
> **Andrew McGrath**
>
> Senior Program Manager, Launched Effects
> amcgrath@anduril.com
>
> m (657) 664-9214
>
> This email (including any attachments) includes trade secrets or privileged or confidential commercial or financial information of Anduril Industries, and may be subject to specific contractual licenses or data rights under applicable laws. It qualifies for protection under Exemption 4 of the Freedom of Information Act and is being submitted voluntarily by Anduril with an expectation of continued cor Anduril.

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image003.png
453K

NOBLE

Karli King <kking@noble.com>

RE: Shipment Notification (8/24/2026 - TOPS-42327): PO#SPE8EJ21D0022/DO#SPE8EL26FW06Y - Ft. Bragg, NC ALTIUS
1 message

Cole, Alisha G CIV USARMY CPE AVN (USA) <alisha.g.cole.civ@army.mil>
To: Andrew McGrath <amcgrath@anduril.com>, Karli King <kking@noble.com>
Cc: "Ramirez, Gerson S CTR USARMY CPE AVN (USA)" <gerson.s.ramirez.ctr@army.mil>, "Rice, Kristen R MAJ USARMY CPE AVN (USA)" <kristen.r.rice.mil@army.mil>, Tyler Kunsa <tkunsa@anduril.com>, Garrett Hanson <thanson2@anduril.com>, Walker Rayburn <wrayburn@anduril.com>, Eth
<rortega@anduril.com>

Hi!

I am confirming receipt for the below that supported the 82nd event at Ft Bragg.

v/r

Alisha G. Cole
Launched Effects Logistics Acquisition Lead
CPE Aviation, Uncrewed Aircraft Systems

PdM Launched Effects
Bldg 5681 Wood Rd, Redstone Arsenal, AL
GOVT Cell: 256-947-6008 (primary)

Teams: 520-725-2163

From: Andrew McGrath <amcgrath@anduril.com>
Sent: Thursday, September 3, 2026 10:32 AM
To: Karli King <kking@noble.com>; Cole, Alisha G CIV USARMY CPE AVN (USA) <alisha.g.cole.civ@army.mil>
Cc: Ramirez, Gerson S CTR USARMY CPE AVN (USA) <gerson.s.ramirez.ctr@army.mil>; Rice, Kristen R MAJ USARMY CPE AVN (USA) <kristen.r.rice.mil@army.mil>; Tyler Kunsa <tkunsa@anduril.com>; Garrett Hanson <thanson2@anduril.com>; Walker Rayburn <wrayburn@anduril.co
<rortega@anduril.com>
Subject: RE: Shipment Notification (8/24/2026 - TOPS-42327): PO#SPE8EJ21D0022/DO#SPE8EL26FW06Y - Ft. Bragg, NC ALTIUS

Karli,

Shipping info attached.

@Cole, Alisha G CIV USARMY CPE AVN (USA) can you confirm receipt for these items as requested by Nobel?

DLA Delivery Order	PO Line	Item #	Description	MPN/Vendor P/N	NOTES
SPE8EL26FW06X	18	1602785	ANDURIL SYSTEM TRAINING	AND-CDRL-007	Executed week of 8/24/2026
SPE8EL26FW06X	19	1602786	FIELD SERVICE SUPPORT	AND-CDRL-008	Partial Shipment to this location. Executed week of 8/24/2026.
SPE8EL26F**W06Y**	6	1602768	EQUIPMENT SUPPORT	AND-CDRL-021	Executed week of 8/24/2026

Thanks,

Andrew

From: Karli King <kking@noble.com>
Sent: Thursday, September 3, 2026 9:41 AM
To: Andrew McGrath <amcgrath@anduril.com>
Cc: gerson.s.ramirez.ctr@army.mil; Cole, Alisha G CIV USARMY CPE AVN (USA) <alisha.g.cole.civ@army.mil>; kristen.r.rice.mil@army.mil; Tyler Kunsa <tkunsa@anduril.com>; Garrett Hanson <thanson2@anduril.com>; Walker Rayburn <wrayburn@anduril.com>; Ethan Olenick <e
Subject: Re: Shipment Notification (8/24/2026 - TOPS-42327): PO#SPE8EJ21D0022/DO#SPE8EL26FW06Y - Ft. Bragg, NC ALTIUS

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Hi Andrew,

I have a few follow-up questions regarding the shipment to the 82nd at Ft. Bragg, NC:

1. The following three items are listed as executed the week of 8/24/26 with no physical item. To mark these as delivered, we require a Proof of Delivery (POD). Please have the PM UAS team acknowledge receipt so we can use that confirmation as the POD:
   - SPE8EL26FW06X: Items 1602785 and 1602786
   - SPE8EL26FW06Y: Item 1602768
2. For the following shipments, could you please provide the name of the logistics company used, as well as the signed delivery documents for both shipments?

8/20/26-TOPS-41912

8/24/26-TOPS-42327

Thank you in advance,

Karli

Karli King

Sr. Buyer

C5ISR/CBRNE

NOBLE

kking@noble.com

www.noble.com

On Mon, Aug 24, 2026 at 8:30 PM Andrew McGrath <amcgrath@anduril.com> wrote:

PM UAS / Nobel Team,

The following remaining items have shipped, with status as indicated in the table below. It is the QTY 15 remaining of the 20 total Altius. There are no open Hardware items for this event.

Shipping Tracker Reference: **TOPS-42327 –** Stright truck from ATL Origin to Ft. Bragg, NC Destination, Delivery Expected 8/25/2026

DLA Delivery Order	PO Line	Item #	Description	MPN/Vendor P/N	Order Quantity	Planned Shipment Quantity	Remaining Post Delivery	QTY Shipped Prior– 8/20/2026 via TOPS-41912	QTY Shipped 8/24/2026 via TOPS-42327	Serial Numbers	NOTES
SPE8EL26FW06X	8	1602775	ALTIUS 600MV (INERT)	118-6505-001-A	12	**4**	**8**	4	-	A84498, A22821, A17599, A92256	Partial Shipment to this location. Deliverir
SPE8EL26F**W06Y**	3	1602763	ALTIUS 600MV (INERT)	144-7411-001	16	16	0	1	15	A87483 (Prior) A50573, A66066, A75357 , A36851, A46811, A73865 A38405, A70303 , A96487, A56542, A43978, A75400, A94987, A51829, A71702	
SPE8EL26FW06X	18	1602785	ANDURIL SYSTEM TRAINING	AND-CDRL-007	1	1	0				To be executed week of 8/24/2026 (No pl
SPE8EL26F**W06Y**	5	1602767	DEPLOYABLE TRANSPORT CASES	129-0000-001	16	16	0	1	15	2625054 (Prior) 2625030, 625028, 2625013, 2625018, 2625050, 2625046, 2625015, 2625043, 2625016, 2625047, 2625011, 2625051, 2625027, 2625045, 2625017	
SPE8EL26FW06X	16	1602783	DEPLOYABLE TRANSPORT CASES	129-0000-001	20	**4**	**16**	4	-	2625052, 625049, 2625048, 2625053	Partial Shipment to this location.
SPE8EL26F**W06Y**	6	1602768	EQUIPMENT SUPPORT	AND-CDRL-021	1	1	0				To be executed week of 8/24/2026 (No pl
SPE8EL26FW06X	19	1602786	FIELD SERVICE SUPPORT	AND-CDRL-008	2	**1**	**1**				Partial Shipment to this location. To be ex
SPE8EL26FW06X	11	1602778	GCS LITE KIT	122-5799-001	6	**5**	**1**	5	-	2614027, 2624008, 2624007, 2624003, 2624004	Partial Shipment to this location. Or Equiv
SPE8EL26F**W06Y**	7	1602769	LAUNCHER SYSTEM (Tactical)	130-4090-001	16	16	0	1	15	A87483 (Prior) A50573, A66066, A75357 , A36851, A46811, A73865 A38405, A70303 , A96487, A56542, A43978, A75400, A94987, A51829, A71702	
SPE8EL26FW06X	15	1602782	LAUNCHER SYSTEM (Tactical)	130-4090-001	20	**4**	**16**	4	-	A84498, A22821, A17599, A92256	Partial Shipment to this location.
SPE8EL26FW06X	12	1602779	MTS 2.0 TRACKING ANTENNA	125-0357-003	2	2	0	2	-	12606016, 12606013	
SPE8EL26FW06X	14	1602781	ANDURIL DIGITAL TRAINING SIMULATION SOFTWARE	AND-CDRL-013	1	1	0	1	-	N/A	

PM UAS Team,

Please confirm delivery when received at event.

Thanks,

Andrew

From: Andrew McGrath
Sent: Thursday, August 20, 2026 7:00 PM
To: 'Karli King' <kking@noble.com>
Cc: 'Ramirez, Gerson S CTR USARMY CPE AVN (USA)' <gerson.s.ramirez.ctr@army.mil>; 'Cole, Alisha G CIV USARMY CPE AVN (USA)' <alisha.g.cole.civ@army.mil>; 'Orin Brown' <obrown@noble.com>; 'Karin Ewald' <kewald@noble.com>; 'Joshua Jewell' <jjewell@noble.com>; 'kroach@no
<tkunsa@anduril.com>; Garrett Hanson <thanson2@anduril.com>; 'Rice, Kristen R MAJ USARMY CPE AVN (USA)' <kristen.r.rice.mil@army.mil>; Walker Rayburn <wrayburn@anduril.com>; Roberto Ortega <rortega@anduril.com>
Subject: RE: Altius Delivery - August 82ND ABN Event - Nobel SPE8EJ26FW06Y/P2012022

Good catch -- this has been happening when items are split between events. I've double checked the rest vs the PO and updated below.

Table is updated below and in the lower message also for consistency:

Delivery to: Ft. Bragg // DoDDAC: W36R4X Force Modernization, ATTN: Mr. Norvelle Patterson, Central Receiving Point, Building J-2050 Cook St, Fort Bragg, N.C. 28310-5000

DLA Delivery Order	PO_Line	Item #	Description	MPN/Vendor P/N	Order Quantity	Planned Shipment Quantity	Remaining Post Delivery	NOTES
SPE8EL26FW06X	8	1602775	ALTIUS 600MV (INERT)	118-6505-001-A	12	**4**	**8**	Partial Shipment to this location. Delivering P/N: 144-7411-001 (Same FFF, Equivalent, No Cost Delta)
SPE8EL26F**W06Y**	3	1602763	ALTIUS 600MV (INERT)	144-7411-001	16	16	0	
~~SPE8EL26FW06X~~		~~1602780~~	~~ANDURIL DITIAL TRAINING SIMULATION HARDSARE~~	~~AND-CDRL-006~~	~~8~~	~~8~~	~~8~~	~~Not Applicable - Not Delivering based on cloud sim~~
SPE8EL26FW06X	18	1602785	ANDURIL SYSTEM TRAINING	AND-CDRL-007	1	1	0	
SPE8EL26F**W06Y**	5	1602767	DEPLOYABLE TRANSPORT CASES	129-0000-001	16	16	0	
SPE8EL26FW06X	16	1602783	DEPLOYABLE TRANSPORT CASES	129-0000-001	20	**4**	**16**	Partial Shipment to this location.
SPE8EL26F**W06Y**	6	1602768	EQUIPMENT SUPPORT	AND-CDRL-021	1	1	0	
SPE8EL26FW06X	19	1602786	FIELD SERVICE SUPPORT	AND-CDRL-008	2	**1**	**1**	Partial Shipment to this location.
SPE8EL26FW06X	11	1602778	GCS LITE KIT	122-5799-001	6	**5**	**1**	Partial Shipment to this location.
SPE8EL26F**W06Y**	7	1602769	LAUNCHER SYSTEM (Tactical)	130-4090-001	16	16	0	
SPE8EL26FW06X	15	1602782	LAUNCHER SYSTEM (Tactical)	130-4090-001	20	**4**	**16**	Partial Shipment to this location.
SPE8EL26FW06X	12	1602779	MTS 2.0 TRACKING ANTENNA	125-0357-003	2	2	0	
SPE8EL26FW06X	14	1602781	ANDURIL DIGITAL TRAINING SIMULATION SOFTWARE	AND-CDRL-013	1	1	0	

Delivery To: PM UAS

DLA Delivery Order	Line	Item #	Description	MPN/Vendor P/N	Order Quantity	Planned Shipment Quantity	NOTES
SPE8EL26FW06X	31	**1602798**	CONFIGURATION VARIANCE LOG	**AND-CDRL-027**	1	1	None
SPE8EL26FW06X	44	**1602811**	UPGRADE TO SAFETY RELEASE DOCUMENTATION	**AND-CDRL-002-A**	1	1	None
SPE8EL26FW06X	43	**1602810**	UPGRADES TO BILL OF MATERIALS (BOM)	**AND-CDRL-023**	1	1	None
SPE8EL26FW06X	25	**1602792**	UPGRADES TO SOFTWARE SAFETY DOCUMENTS	**AND-CDRL-003-A**	1	1	None
SPE8EL26FW06X	39	**1602806**	UPGRADES TO TRAINING SUPPORT PACKAGE	**AND-CDRL-005-A**	1	1	None

On Wed, Aug 19, 2026 at 7:43 PM Andrew McGrath <amcgrath@anduril.com> wrote:

> Gerson / Karli,
>
> Below is the single consolidated list for the AUG 82ND Event (includes the info in Gerson's one-pager, plus a few more details). Yellow highlight Item #s are the ones that are different then initial PDF/On-Pager Gerson sent.
>
> **Delivery to: Ft. Bragg // DoDDAC: W36R4X**
>
> Force Modernization, ATTN: Mr. Norvelle Patterson, Central Receiving Point, Building J-2050 Cook St, Fort Bragg, N.C. 28310-5000

DLA Delivery Order	PO_Line	Item #	Description	MPN/Vendor P/N	Order Quantity	Planned Shipment Quantity	Remaining Post Delivery	NOTES
SPE8EL26FW06X	8	1602775	ALTIUS 600MV (INERT)	118-6505-001-A	12	**4**	**8**	Partial Shipment to this location. Delivering P/N: 144-7411-001 (Same FFF, Equivalent, No Cost D
SPE8EL26F**W06Y**	3	1602763	ALTIUS 600MV (INERT)	144-7411-001	16	16	0	
~~SPE8EL26FW06X~~		~~1602780~~	~~ANDURIL DITIAL TRAINING SIMULATION HARDSARE~~	~~AND-CDRL-006~~	~~8~~	~~8~~	~~8~~	~~Not Applicable - Not Delivering based on cloud sim~~
SPE8EL26FW06X	18	1602785	ANDURIL SYSTEM TRAINING	AND-CDRL-007	1	1	0	
SPE8EL26F**W06Y**	5	1602767	DEPLOYABLE TRANSPORT CASES	129-0000-001	16	16	0	
SPE8EL26FW06X	16	1602783	DEPLOYABLE TRANSPORT CASES	129-0000-001	20	**4**	**16**	Partial Shipment to this location.
SPE8EL26F**W06Y**	6	1602768	EQUIPMENT SUPPORT	AND-CDRL-021	1	1	0	
SPE8EL26FW06X	19	1602786	FIELD SERVICE SUPPORT	AND-CDRL-008	2	**1**	**1**	Partial Shipment to this location.
SPE8EL26FW06X	11	1602778	GCS LITE KIT	122-5799-001	6	**5**	**1**	Partial Shipment to this location.

SPE8EL26F**W06Y**	7	1602769	LAUNCHER SYSTEM (Tactical)	130-4090-001	16	16	0	
SPE8EL26FW06X	15	1602782	LAUNCHER SYSTEM (Tactical)	130-4090-001	20	**4**	**16**	Partial Shipment to this location.
SPE8EL26FW06X	12	1602779	MTS 2.0 TRACKING ANTENNA	125-0357-003	2	2	0	
SPE8EL26FW06X	14	1602781	ANDURIL DIGITAL TRAINING SIMULATION SOFTWARE	AND-CDRL-013	1	1	0	

Delivery To:

PM UAS

DLA Delivery Order	Line	Item #	Description	MPN/Vendor P/N	Order Quantity	Planned Shipment Quantity	NOTES
SPE8EL26FW06X	31	**1602798**	CONFIGURATION VARIANCE LOG	**AND-CDRL-027**	1	1	None
SPE8EL26FW06X	44	**1602811**	UPGRADE TO SAFETY RELEASE DOCUMENTATION	**AND-CDRL-002-A**	1	1	None
SPE8EL26FW06X	43	**1602810**	UPGRADES TO BILL OF MATERIALS (BOM)	**AND-CDRL-023**	1	1	None
SPE8EL26FW06X	25	**1602792**	UPGRADES TO SOFTWARE SAFETY DOCUMENTS	**AND-CDRL-003-A**	1	1	None
SPE8EL26FW06X	39	**1602806**	UPGRADES TO TRAINING SUPPORT PACKAGE	**AND-CDRL-005-A**	1	1	None

Only question: W06Y was updated to the current 144-7411-001 P/N for Altius 600MV (INERT) but doesn't look like W06Y was. @Karli King what is the cleanest way to update that to the same FFF updated (current) P/N (if needed).

Thanks,

Andrew

Andrew McGrath

Senior Program Manager, Launched Effects

amcgrath@anduril.com

m (657) 664-9214

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---

From: Karli King <kking@noble.com>
Sent: Wednesday, August 19, 2026 4:15 PM
To: Andrew McGrath <amcgrath@anduril.com>
Cc: Ramirez, Gerson S CTR USARMY CPE AVN (USA) <gerson.s.ramirez.ctr@army.mil>; Cole, Alisha G CIV USARMY CPE AVN (USA) <alisha.g.cole.civ@army.mil>; Orin Brown <obrown@noble.com>; Karin Ewald <kewald@noble.com>; Joshua Jewell <jjewell@noble.com>; kroach@noble.c
<thanson2@anduril.com>; Rice, Kristen R MAJ USARMY CPE AVN (USA) <kristen.r.rice.mil@army.mil>; Walker Rayburn <wrayburn@anduril.com>
Subject: Re: Altius Delivery - August 82ND ABN Event - Nobel SPE8EJ26FW06Y/P2012022

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Thank you for clarifying.

Karli

Karli King

Sr. Buyer

C5ISR/CBRNE

NOBLE

kking@noble.com

www.noble.com

On Wed, Aug 19, 2026 at 4:12 PM Andrew McGrath <amcgrath@anduril.com> wrote:

> It will be a partial delivery against the full quantity. The ultimate goal is 20x Altius MV (Inerts), so the 4 partial delivery gets to 20 when combined with the 16x on the other order.

From: Karli King <kking@noble.com>
Sent: Wednesday, August 19, 2026 4:07 PM
To: Andrew McGrath <amcgrath@anduril.com>
Cc: Ramirez, Gerson S CTR USARMY CPE AVN (USA) <gerson.s.ramirez.ctr@army.mil>; Cole, Alisha G CIV USARMY CPE AVN (USA) <alisha.g.cole.civ@army.mil>; Orin Brown <obrown@noble.com>; Karin Ewald <kewald@noble.com>; Joshua Jewell <jjewell@noble.com>; kroach@nobl
<thanson2@anduril.com>; Rice, Kristen R MAJ USARMY CPE AVN (USA) <kristen.r.rice.mil@army.mil>; Walker Rayburn <wrayburn@anduril.com>
Subject: Re: Altius Delivery - August 82ND ABN Event - Nobel SPE8EJ26FW06Y/P2012022

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Hi Andrew,

Regarding the chart for SPE8EL26FW06X, I have listed the current PO quantities for each item below.
Could you please clarify if your intention is to ship a partial delivery against these existing quantities, or if you are requesting that we reduce the quantities to 4? Item 1602782, the current quantity is 1.

- 1602775 - PO total qty is 12
- 1602783 - PO total qty is 20
- 1602782 - PO total qty is 20

Which would mean from SPE8EL26FW06X should be

Order Item ID	**Description**	**QTY To Deliver**
1602775	118-6505-001 / ALTIUS 600MV (INERT)	**4**

1602783	129-0000-001 (AND-CDRL-010) / DEPLOYABLE TRANSPORT CASES	**4**
1602782	130-4090-001 / LAUNCHER SYSTEM (Tactical)	**4**
1602781	AND-CDRL-013 / ANDURIL DIGITAL TRAINING SIMULATION SOFTWARE	**1 – This applies also**

Please confirm.

Karli King
Sr. Buyer
C5ISR/CBRNE

NOBLE
kking@noble.com
www.noble.com

On Wed, Aug 19, 2026 at 10:36 AM Andrew McGrath <amcgrath@anduril.com> wrote:

> Gerson,
>
> W06Y has QTY 16 Altius MV (Inerts) + Cases + Launchers. Also see below for clarification on AND-CDRL-021 and AND-CDRL-013.
>
> I'll push P/N comms to Noble for this PO as applicable.
>
> **SPE8EL26FW06Y has**

Order Item ID	Description	QTY Remain/To Deliver
1602763	144-7411-001 / ALTIUS 600MV (INERT)	**16**
1602767	129-0000-001 (AND-CDRL-010) / DEPLOYABLE TRANSPORT CASES	**16**
1602769	130-4090-001 / LAUNCHER SYSTEM (Tactical)	**16**
1602768	AND-CDRL-021 EQUIPMENT SUPPORT	**1 – We didn't tag this to PCC6, should we, or apply to 82ND AUG?**

> Which would mean from SPE8EL26FW06X should be

Order Item ID	Description	QTY To Deliver
1602775	118-6505-001 / ALTIUS 600MV (INERT)	**4**
1602783	129-0000-001 (AND-CDRL-010) / DEPLOYABLE TRANSPORT CASES	**4**
1602782	130-4090-001 / LAUNCHER SYSTEM (Tactical)	**4**
1602781	AND-CDRL-013 / ANDURIL DIGITAL TRAINING SIMULATION SOFTWARE	**1 – This applies also**

From: Ramirez, Gerson S CTR USARMY CPE AVN (USA) <gerson.s.ramirez.ctr@army.mil>
Sent: Wednesday, August 19, 2026 10:03 AM
To: Karli King <kking@noble.com>; Andrew McGrath <amcgrath@anduril.com>
Cc: Cole, Alisha G CIV USARMY CPE AVN (USA) <alisha.g.cole.civ@army.mil>; Orin Brown <obrown@noble.com>; Karin Ewald <kewald@noble.com>; Joshua Jewell <jjewell@noble.com>; kroach@noble.com; Tyler Kunsa <tkunsa@anduril.com>; Garrett Hanson <thanson2@anduri
<kristen.r.rice.mil@army.mil>; Walker Rayburn <wrayburn@anduril.com>
Subject: RE: Altius Delivery - August 82ND ABN Event - Nobel SPE8EJ26FW06Y/P2012022

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Good morning,

Just clothing out this thread.

I sent the below earlier this morning for documentation purposes.

I need confirmation that the following part numbers were changed for this and future deliveries – the table indicates the old PNs:

Transport Cases PN: AND-CDRL-010 to PN: 129-0000-001

Anduril Digital Training Simulation Hardware PN: AND-CDRL-006 to PN: 131-9653-001/A

Please let us know if you have any questions.

CUI

82nd ABN, Fort Bragg, NC – AUG 2026

U.S. ARMY

NOBLE

AIRBORNE

82nd Air Borne **SPE8EL26FW06(X/Y) - NOBLE**

DLA Delivery Order (DO)	Order Item ID	Manufacturer Number	Description	UOI	Qty Ordered
SPE8EL26FW06X	1602775	144-7411-001	ALTIUS 600MV (INERT)	EA	6
SPE8EL26FW06Y	1602763	144-7411-001	ALTIUS 600MV (INERT)	EA	14
SPE8EL26FW06X	1602780	AND-CDRL-006	ANDURIL DIGITAL TRAINING SIMULATION HARDWARE	EA	3
SPE8EL26FW06X	1602785	AND-CDRL-007	ANDURIL SYSTEM TRAINING	EA	1
SPE8EL26FW06X	1602783	AND-CDRL-010	DEPLOYABLE TRANSPORT CASES	EA	20
SPE8EL26FW06X	1602787	AND-CDRL-021	EQUIPMENT SUPPORT	EA	1
SPE8EL26FW06X	1602786	AND-CDRL-008	FIELD SERVICE SUPPORT	EA	1
SPE8EL26FW06X	1602778	122-5799-001	GCS LITE KIT	EA	5
SPE8EL26FW06X	1602782	130-4090-001	LAUNCHER SYSTEM (Tactical)	EA	20
SPE8EL26FW06X	1602779	125-0357-003	MTS 2.0 TRACKING ANTENNA	EA	2

AVs (20)
20x ALTIUS 600MV (INERT)

DLA DO: SPE8EL26FW06(X/Y)

Ship to DODDAC: W36R4X

Ship to Address:
Force Modernization
ATTN: Mr. Norvelle Patterson
Central Receiving Point
Building J- 2050 Cook ST
Fort Bragg, N. C. 28310-5000
Due date: 23 August 2026
NET/NEI: 24 AUG-3 SEP 2026

PM UAS Deliverables (x5)

DLA Delivery Order (DO)	Order Item ID	Manufacturer Number	Description	UOI	Qty Ordered
SPE8EL26FW06X	1602798	AND-CDRL-027	CONFIGURATION VARIANCE LOG	EA	1
SPE8EL26FW06X	1602811	AND-CDRL-002-A	UPGRADE TO SAFETY RELEASE DOCUMENTATION	EA	1
SPE8EL26FW06X	1602810	AND-CDRL-023	UPGRADES TO BILL OF MATERIALS (BOM)	EA	1
SPE8EL26FW06X	1602792	AND-CDRL-003-A	UPGRADES TO SOFTWARE SAFETY DOCUMENTS	EA	1
SPE8EL26FW06X	1602806	AND-CDRL-005-A	UPGRADES TO TRAINING SUPPORT PACKAGE	EA	1



Documentation Delivery:
Windchill: https://pdm.avmc.army.mil/Windchill/app/
DoD Safe: https://safe.apps.mil/
POCs: England, Teresa K CTR USARMY PEO AVN (USA), Cummings, Judson S CIV USARMY DEVCOM AVMC (USA), Rivera, Taina M CTR USARMY PEO AVN (USA

9

GERSON RAMIREZ, PMP
Senior Program Integrator (SME)
Huntington Ingalls Industries, SETA Contractor
Supporting PM UAS / Launched Effects (LE)
Office: 520-716-0540 | Mobile: 256-937-9401
gerson.s.ramirez.ctr@army.mil

// Please be advised that I am a contractor supporting PM UAS.
My correspondence is for coordination and information gathering purposes only
and in no way binds or obligates the Government contractually //

From: Karli King <kking@noble.com>
Sent: Monday, August 17, 2026 12:49 PM
To: Andrew McGrath <amcgrath@anduril.com>
Cc: Cole, Alisha G CIV USARMY CPE AVN (USA) <alisha.g.cole.civ@army.mil>; Ramirez, Gerson S CTR USARMY CPE AVN (USA) <gerson.s.ramirez.ctr@army.mil>; Orin Brown <obrown@noble.com>; Karin Ewald <kewald@noble.com>; Joshua Jewell <jjewell@noble.com>; kroach@n
<thanson2@anduril.com>; Rice, Kristen R MAJ USARMY CPE AVN (USA) <kristen.r.rice.mil@army.mil>; Walker Rayburn <wrayburn@anduril.com>
Subject: Re: Altius Delivery - August 82ND ABN Event - Nobel SPE8EJ26FW06Y/P2012022

Andrew,

No, not yet. I'm confirming with the contracts team.

The following item was not on the list from Gerson for a ship to address change to Ft. Bragg. If you have approval, please forward it.
SPE8EJ26FW06X (PO P2012015)

AND-CDRL-013 ANDURIL DIGITAL TRAINING SIMULATION SOFTWARE

@Ramirez, Gerson S CTR USARMY CPE AVN (USA) - Please confirm the following items are approved to ship to 82ND ABN at Ft. Bragg.

SPE8EJ26FW06Y (PO P2012022)

Altius MV(Inert) (144-7411-001) Qty 16

Launcher Systems (130-4090-001) Qty 16

Deployable Transport Cases (129-0000-001) Qty 16

CDRL-021 EQUIPMENT SUPPORT Qty 1

Thank you,

Karli King
Sr. Buyer
C5ISR/CBRNE

NOBLE
kking@noble.com
www.noble.com

On Mon, Aug 17, 2026 at 12:06 PM Andrew McGrath <amcgrath@anduril.com> wrote:

> Will need Gerson to confirm that for the team.
>
> Karli,
>
> Does that mean PO P2012022 is good to go and ship against?

From: Karli King <kking@noble.com>
Sent: Monday, August 17, 2026 11:30 AM
To: Andrew McGrath <amcgrath@anduril.com>
Cc: Cole, Alisha G CIV USARMY CPE AVN (USA) <alisha.g.cole.civ@army.mil>; Ramirez, Gerson S CTR USARMY CPE AVN (USA) <gerson.s.ramirez.ctr@army.mil>; Orin Brown <obrown@noble.com>; Karin Ewald <kewald@noble.com>; Joshua Jewell <jjewell@noble.com>; kroach@

<thanson2@anduril.com>; Rice, Kristen R MAJ USARMY CPE AVN (USA) <kristen.r.rice.mil@army.mil>; Walker Rayburn <wrayburn@anduril.com>
Subject: Re: Altius Delivery - August 82ND ABN Event - Nobel SPE8EJ26FW06Y/P2012022

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Andrew,

Once you receive and confirm direction on which items are moving forward, please forward that information by line from P2012015 so I can confirm the address.

Thank you,
Karli

Karli King

Sr. Buyer

C5ISR/CBRNE

NOBLE

kking@noble.com

www.noble.com

On Mon, Aug 17, 2026 at 11:07 AM Andrew McGrath <amcgrath@anduril.com> wrote:

@Karli King @'Ramirez, Gerson S CTR USARMY CPE AVN (USA)' Coming out of the weekly call today, looking for confirmation that we are good to ship 20x Altius 600(MV) Inerts and associated Launchers/Cases to 82ND ABN at Ft. Bragg. Details below – but need input on which fro

---

From: Andrew McGrath
Sent: Monday, August 10, 2026 4:26 PM
To: 'Cole, Alisha G CIV USARMY CPE AVN (USA)' <alisha.g.cole.civ@army.mil>; 'Karli King' <kking@noble.com>; 'Ramirez, Gerson S CTR USARMY CPE AVN (USA)' <gerson.s.ramirez.ctr@army.mil>
Cc: 'Orin Brown' <obrown@noble.com>; 'Karin Ewald' <kewald@noble.com>; 'Joshua Jewell' <jjewell@noble.com>; 'kroach@noble.com' <kroach@noble.com>; Tyler Kunsa <tkunsa@anduril.com>; Garrett Hanson <thanson2@anduril.com>; 'Rice, Kristen R MAJ USARMY CPE <wrayburn@anduril.com>
Subject: RE: Altius Delivery - August 82ND ABN Event - Nobel SPE8EJ26FW06Y/P2012022

Hi All,

Quick follow-up on this for confirmation.

Additionally, @'Ramirez, Gerson S CTR USARMY CPE AVN (USA)' to get to 20x MVs, are there specific lines from the parallel SPE8EL26FW06X order we can pull in? Thought would be to "pull forward" 4x from the TBD October event to get to 20x MVs on Nobel POs for AUGUST 8

Thanks,

Andrew

From: Andrew McGrath
Sent: Thursday, August 6, 2026 3:20 PM
To: 'Cole, Alisha G CIV USARMY CPE AVN (USA)' <alisha.g.cole.civ@army.mil>; 'Karli King' <kking@noble.com>; 'Ramirez, Gerson S CTR USARMY CPE AVN (USA)' <gerson.s.ramirez.ctr@army.mil>
Cc: 'Orin Brown' <obrown@noble.com>; 'Karin Ewald' <kewald@noble.com>; 'Joshua Jewell' <jjewell@noble.com>; 'kroach@noble.com' <kroach@noble.com>; Tyler Kunsa <tkunsa@anduril.com>; Garrett Hanson <thanson2@anduril.com>; 'Rice, Kristen R MAJ USARMY CPE <wrayburn@anduril.com>
Subject: Altius Delivery - August 82ND ABN Event - Nobel SPE8EJ26FW06Y/P2012022

Hi Nobel and PM UAS Team,

Our intention is to deliver the open 16x Altius MV(Inert) (144-7411-001) + associated Launcher Systems (130-4090-001) and Deployable Transport Cases (130-4090-001) + AND-CDRL-021 EQUIPMENT SUPPORT remaining on **SPE8EJ26FW06Y** (PO P2012022) to Ft. Bragg for the update address or anything?

The 5x GCS and 2x MTS will be delivered against SPE8EJ26FW06X (PO P2012015), along with the below core CDRLs on W06X:

- AND-CDRL-007 ANDURIL SYSTEM TRAINING
- AND-CDRL-005-A UPGRADES TO TRAINING SUPPORT PACKAGE
- AND-CDRL-008 FIELD SERVICE SUPPORT
- AND-CDRL-013 ANDURIL DIGITAL TRAINING SIMULATION SOFTWARE
- AND-CDRL-003-A UPGRADES TO SOFTWARE SAFETY DOCUMENTS
- AND-CDRL-027 CONFIGURATION VARIANCE LOG

Gerson,

This is 16 of the 20x total, SEPCOR for the other 4x.

Please let me know if there are any Anduril actions to execute this plan ahead of the event at the end of the month.

Thanks,

Andrew

Andrew McGrath

Senior Program Manager, Launched Effects
amcgrath@anduril.com

m (657) 664-0214

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image003.png
453K

EXHIBIT A-8

Sales order, packing slip, and proof-of-delivery file for invoice V2493396

Order

Remit To Address:
ONE Marina Park Drive Suite 220
Boston, Massachusetts 02110 US

Noble Supply & Logistics
ONE Marina Park Drive Suite 220
Boston MA 02210
United States

TIN : 42767926
DUNS : 107910259

Ship To	Bill To	Order #	Date
F1L0XP **27 SOW** **301 S Chindit Blvd Building 790** **Cannon AFB NM 88103** **United States**	**SL4701** **DEF FIN AND ACCOUNTING SVC** **P O BOX 182317** **COLUMBUS OH 432182317** **United States**	**S24198866**	**9/29/2025**

Approver	Job Order Number	Burdened Ship...	Outside Sales Rep
	20250905056007		**Jason St Peter**

DO #	Customer PO	Quoted Days	RDD	Fund Code	Signal Code	RFQ Urgency
SPE8EL25FW3L4	**SPE8EJ21D0022**	**240**	**10/14/2026**	**XP**	**B**	

Total Contract Amount	DPAS Rating	Salesforce Opportunity
58,889.33	**DO-C9**	**20250905056007**

Line	Item	MFG	MPN	UOM	Qty	Item Description	Contract Price	Extended	Req #
1	1583861	Crown Point	CPS-6820-JOC-AU...	EA	1	CPS 6820 JOC AUDIO Communication System	26,426.13	26,426.13	F1L0XP52711URS
2	1583862	Crown Point	CPS-6820-JOC-AU...	EA	1	CPS 6820-JOC-AUDIO-INS Communication System Install	32,463.20	32,463.20	F1L0XP52711URS

Packing Slip

#F4032173

8/11/2026

Ship To

F1L0XP
27 SOW
301 S Chindit Blvd Building 790
Cannon AFB NM 88103
United States

Contract #	BPA Number	Customer PO #	Ship Date	Ship Via
20250905056007	SPE8EJ21D0022	SPE8EL25FW3L4	8/4/2026	Local Delivery

Tracking #	Weight
SPE8EL25FW3L4	1

NSN / MPN	Line ID	Item #	Requisition #	UOM	Ordered	Shipped	DeliveryDate
C P S - 6 8 2 0 - J O C - AUDIO-INS	2	**1583862** CPS 6820-JOC-AUDIO-INS Communication System Install	F1L0XP52711URS	EA	1	1	8/4/2026

August 01, 2026

Dear Customer:

Proof-of-delivery letters are being provided for the following shipments:

531936047018	Suitland, MD
531936047029	Suitland, MD
531936046982	SUITLAND, MD
531936046993	SUITLAND, MD
531936047007	Suitland, MD

You may save or print this Batch Signature Proof of Delivery file for your records.

Thank You For Choosing Fedex.

FedEx

1.800.GoFedEx 1.800.463.3339

August 01, 2026

Dear Customer,

The following is the proof-of-delivery for tracking number: 531936047018

Delivery Information:

Status:	Delivered	**Delivered To:**	
Signed for by:	KSNELL	**Delivery Location:**	
Service type:	FedEx Ground		
Special Handling:			Suitland, MD,
		Delivery date:	Jul 30, 2026 13:39

Shipping Information:

Tracking number:	531936047018	**Ship Date:**	Jul 24, 2026
		Weight:	20.0 LB/9.08 KG

Recipient:	**Shipper:**
Suitland, MD, US,	Logan, OH, US,

Reference	H610433000/48964593
Purchase Order	P2039897
Shipment ID	531936047018

Thank you for choosing FedEx

August 01, 2026

Dear Customer,

The following is the proof-of-delivery for tracking number: 531936047029

Delivery Information:

Status:	Delivered	**Delivered To:**	
Signed for by:	KSNELL	**Delivery Location:**	
Service type:	FedEx Ground		
Special Handling:			Suitland, MD,
		Delivery date:	Jul 30, 2026 13:39

Shipping Information:

Tracking number:	531936047029	**Ship Date:**	Jul 24, 2026
		Weight:	16.0 LB/7.26 KG

Recipient:	**Shipper:**
Suitland, MD, US,	Logan, OH, US,

Reference	H610433000/48964594
Purchase Order	P2039897
Shipment ID	531936047029

Thank you for choosing FedEx

August 01, 2026

Dear Customer,

The following is the proof-of-delivery for tracking number: 531936046982

Delivery Information:

Status:	Delivered	**Delivered To:**	
Signed for by:	KSNELL	**Delivery Location:**	
Service type:	FedEx Ground		
Special Handling:			Suitland, MD,
		Delivery date:	Jul 30, 2026 13:39

Shipping Information:

Tracking number:	531936046982	**Ship Date:**	Jul 27, 2026
		Weight:	29.1 LB/13.21 KG

Recipient:	**Shipper:**
SUITLAND, MD, US,	Logan, OH, US,

Reference	H610433000/48964590
Purchase Order	P2039897
Shipment ID	531936046982

Thank you for choosing FedEx

August 01, 2026

Dear Customer,

The following is the proof-of-delivery for tracking number: 531936046993

Delivery Information:

Status:	Delivered	**Delivered To:**	
Signed for by:	KSNELL	**Delivery Location:**	
Service type:	FedEx Ground		
Special Handling:			Suitland, MD,
		Delivery date:	Jul 30, 2026 13:39

Shipping Information:

Tracking number:	531936046993	**Ship Date:**	Jul 27, 2026
		Weight:	27.3 LB/12.39 KG

Recipient:	**Shipper:**
SUITLAND, MD, US,	Logan, OH, US,

Reference	H610433000/48964591
Purchase Order	P2039897
Shipment ID	531936046993

Thank you for choosing FedEx

August 01, 2026

Dear Customer,

The following is the proof-of-delivery for tracking number: 531936047007

Delivery Information:

Status:	Delivered	**Delivered To:**	
Signed for by:	SSNEEL	**Delivery Location:**	
Service type:	FedEx Ground		
Special Handling:			Suitland, MD,
		Delivery date:	Jul 29, 2026 13:08

Shipping Information:

Tracking number:	531936047007	**Ship Date:**	Jul 27, 2026
		Weight:	28.5 LB/12.94 KG

Recipient:	**Shipper:**
Suitland, MD, US,	Logan, OH, US,

Reference	H610433000/48964592
Purchase Order	P2039897
Shipment ID	531936047007

Thank you for choosing FedEx

EXHIBIT A-9

Noble emails to DLA concerning invoice V2495664

Email Message

Cancel | Preview | StickyNotes New:

DATE & TIME
9/29/2026 1:34 pm

Recipients **Message** Attachments Read Receipts

SUBJECT
POD / Request to GR: Contract SPE8EJ21D0028 / DO SPE8EM25FW04E / Inv. V2495664

MESSAGE

Good day,
Please see attached the shipment information. Can you please confirm once the GR is posted?

- Contract No: SPE8EJ21D0028
- Delivery Order No: SPE8EM25FW04E
- CLIN# 2 QTY 1
- ACTUAL DELIVERY DATE : 3/19/26

Please let me know if you need anything else.
Thank you,
Have a good day!

Rylan Tokioka
Accounts Receivable Specialist

O: (339) 298-1186
www.noble.com

From: Rylan Tokioka <rtokioka@noble.com>
Sent: 9/10/2026 2:59 pm GMT-10:00
To: 1N259052 DLA Troop Support, SOE (tenisha.martin@dla.mil)
Cc: smanandhar@noble.com; SOE_FES_PODS@dla.mil
Subject: POD / Request to GR: Contract SPE8EJ21D0028 / DO SPE8EM25FW04E / Inv. V2495664

Good day,
Please see attached the shipment information. Can you please confirm once the GR is posted?

- Contract No: SPE8EJ21D0028
- Delivery Order No: SPE8EM25FW04E
- CLIN# 2 QTY 1
- ACTUAL DELIVERY DATE : 3/19/26

Please let me know if you need anything else.
Thank you,
Have a good day!

Rylan Tokioka
Accounts Receivable Specialist

O: (339) 298-1186
www.noble.com

Cancel | Preview

EXHIBIT A-10

Carrier tracking record and Noble email to DLA concerning invoice V2483734

RXO (/)

Tracking | Search for... | Go!

Lookup Results

Quick Track Results For HWBNumber: 995552

Tracking #:	995552
Pieces:	8
Weight:	3975.0 lbs
Pick-up City:	SOUTHAVEN, MS
Pick-up Date:	07-30-2026
Due Date:	07-31-2026
Status:	Arrived at Delivery Terminal
Delivery City:	FAYETTEVILLE, NC
Delivery Date:	07-31-2026
Delivery Time:	
Received By:	Lewis K
Appointment Date/Time:	

For more detailed information, call your local office 800-253-4122.

Login (/Login/)

Email Message

Reply | Reply to All | Forward | Cancel | Preview | StickyNotes | New:

DATE & TIME
9/25/2026 8:32 am

Recipients

FROM
Sama Manandhar (smanandhar@noble.com)

RECIPIENT
rtokioka@noble.com; SOE_FES_PODS@dla.mil; 1N259052 DLA Troop Support, SOE (tiffany.wright@dla.mil)

CC

BCC

Message

SUBJECT
POD / Request to GR: Contract SPE8EJ21D0022 / DO SPE8EL26FW114 / Inv. V2483734

MESSAGE

Good day,
Please see attached the shipment information. Can you please confirm once the GR is posted?

- Contract No: SPE8EJ21D0022
- Delivery Order No: SPE8EL26FW114
- CLIN# 1 qty 500
- ACTUAL DELIVERY DATE : 7.31.2026

Please let me know if you need anything else.
Thank you,
Have a good day!

Sama Manandhar
(339) 298-1036
Accounts Receivable Specialist
NOBLE

Attachments

Files (2)

ATTACHED FILES	FOLDER	SIZE (KB)	LAST MODIFIED	DOCUMENT TYPE	DOWNLOAD
F4025140.pdf	Attachments Sent	13	9/25/2026 8:32 am	PDF File	download
F4025140_POD_.pdf	Attachments Sent	140	9/25/2026 8:31 am	PDF File	download

Read Receipts

Read Receipts (0)

DATE SENT	AUTHOR	EMAIL ADDRESS	STATUS
No records to show.			

Reply | Reply to All | Forward | Cancel | Preview

EXHIBIT A-11

Packing slip for invoice VHS003757

Packing Slip

#F3853639

12/9/2025

Ship To

7032A4
USSS TSD
Communication Center (TSD) Mailstop 8140
ATTN: Colin Mack (202) 794-2581 245 Murray Lane
Washington DC 20223
United States

Contract #	BPA Number	Customer PO #	Ship Date	Ship Via
20230515678654	SPE8EH19D0017	SPE8EX23FW0CQ	7/15/2026	Local Delivery

Tracking #	Weight
SPE8EX23FW0CQ	10

NSN / MPN	Line ID	Item #	Requisition #	UOM	Ordered	Shipped	DeliveryDate
TRAINING	2	**1253997** 1 day of OEM certified, on-site training	7032A431710WM2	EA	10	10	7/15/2026