IN THE UNITED STATES BANKRUPTCY COURT
FOR THE DISTRICT OF DELAWARE

In re:	)	Chapter 11
WEST MARINE, INC., *et al.*,[1]	)	Case No. 26-10794 (KBO)
Debtors.	)	(Jointly Administered)
	)	**Hearing Date:** **June 11, 2026 at 2:00 p.m. (ET)**
	)	**Objection Deadline:** **June 8, 2026 at 4:00 p.m. (ET)**

NOTICE OF FILING STORE CLOSING LIST

PLEASE TAKE NOTICE that, on May 21, 2026, the above-captioned debtors and debtors in possession (collectively, the "Debtors") filed the *Debtors' Motion for Entry of an Order (I) Authorizing the Debtors to Assume Consulting Agreement, (II) Authorizing Store Closing Sales at Certain Locations and Approving Related Procedures, (III) Authorizing Customary Compensation Enhancement, and (IV) Granting Related Relief* [Docket No. 80] (the "Motion") with the United States Bankruptcy Court for the District of Delaware (the "Court"). Through the Motion, the Debtors seek entry of an order, substantially in the form attached to the Motion as Exhibit A (the "Proposed Order"), authorizing, but not directing, the Debtors to conduct certain store closings and related sales in accordance with store closing sale guidelines and other procedures and to make payments under the Sale Enhancement Compensation Program to non-insider employees employed at Stores subject to the Store Closing Sales.

PLEASE TAKE FURTHER NOTICE that, pursuant to the relief requested in the Motion and contemplated in the Proposed Order, the Debtors hereby provide notice (this "Notice")[2] that they have determined, in the exercise of their business judgment, to conduct Store Closing Sales at the Stores listed in **Exhibit 1** attached hereto (the "Store Closing List").[3]

[1] The Debtors in these chapter 11 cases, along with the last four digits of each Debtor's federal tax identification number, are: West Marine, Inc. (5502); Marine One Holdco, LLC (2231); Marine One Parent, Inc. (0402); Rising Tide Holdings Inc. (2628); Rising Tide Parent Inc. (6153); Seascapes, Inc. (3739); W Marine Management Company, Inc. (4151); and West Marine Products, Inc. (4523). For purposes of these chapter 11 cases, the Debtors' service address is West Marine Headquarters, 1 East Broward Blvd., Suite 200, Fort Lauderdale, FL 33301.

[2] Capitalized terms used but not defined in this Notice have the meanings ascribed to them in the Motion.

[3] As set forth in the Motion, the Debtors continue to analyze their store portfolio and may file additional Store Closing Lists in accordance with the procedures sought in the Motion.

PLEASE TAKE FURTHER NOTICE that, pursuant to the relief requested in the Motion and contemplated in the Proposed Order, the Debtors hereby provide notice that the total aggregate amount that the Debtors seek authority, but not direction, to pay under the Sale Compensation Enhancement Program to non-insider employees of such Stores is approximately $270,000.00.

PLEASE TAKE FURTHER NOTICE that the Debtors propose that any objections or responses to the application of the Proposed Order to the Stores provided on the Store Closing List and the payments sought to be made under the Sale Compensation Enhancement Program must be filed with the Court, 824 N. Market Street, 3rd Floor, Wilmington, Delaware 19801 and actually received by the Debtors and their proposed undersigned counsel no later than **June 8, 2026 at 4:00 p.m. (ET)** (the date that is five business days after the date the Debtors served this Notice).

PLEASE TAKE FURTHER NOTICE THAT A HEARING TO CONSIDER THE MOTION, INCLUDING THE SALE ENHANCEMENT COMPENSATION PROGRAM, AND THE APPLICATION OF THE PROPOSED ORDER TO THE STORES SET FORTH ON THE STORE CLOSING LIST IS SCHEDULED FOR **JUNE 11, 2026 AT 2:00 P.M. (ET)** BEFORE THE HONORABLE KAREN B. OWENS, IN THE UNITED STATES BANKRUPTCY COURT FOR THE DISTRICT OF DELAWARE, 824 N. MARKET STREET, 6TH FLOOR, COURTROOM NO. 3, WILMINGTON, DE 19801.

PLEASE TAKE FURTHER NOTICE THAT, IF NO OBJECTIONS OR RESPONSES TO THE APPLICATION OF THE PROPOSED ORDER TO THE STORES SET FORTH ON THE STORE CLOSING LIST OR THE PAYMENTS SOUGHT TO BE MADE UNDER THE SALE ENHANCEMENT COMPENSATION PROGRAM ARE TIMELY FILED, SERVED, AND RECEIVED IN ACCORDANCE WITH THIS NOTICE AND THE PROPOSED ORDER, THE COURT MAY APPROVE THE APPLICATION OF THE PROPOSED ORDER TO THE STORES SET FORTH ON THE STORE CLOSING LIST AND AUTHORIZE THE DEBTORS TO MAKE THE PAYMENTS UNDER THE SALE ENHANCEMENT COMPENSATION PROGRAM WITHOUT FURTHER NOTICE OR HEARING.

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Dated: June 1, 2026
Wilmington, Delaware

/s/ Shella Borovinskaya

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Proposed Co-Counsel for the Debtors and Debtors in Possession

EXHIBIT 1

Store Closing List

Store #	Store Name	Address	City	State	ZIP	Landlord Name
1763	WM Rochester	1850 Ridge Road East	Irondequoit	NY	14622	1850 E Ridge Holdings LLC
161	WM N. Olmsted	24781 Lorain Rd	North Olmstead	OH	44070	24757 Lorain Road, LLC
130	WM Toms River	213 Route 37 East	Tom's River	NJ	08753	249 Route 37E Toms River, LLC
179	WM Baltimore Harbor	2700 Lighthouse Pt E Ste 100	Baltimore	MD	21224	2700 Lighthouse Point, LLC
5540	WMX Vineyard Haven	52 Beach Rd	Vineyard Haven	MA	02568	Acme Vineyard Haven MA, LLC
514	WM Lafayette	2668 Johnston St Ste B-2	Lafayette	LA	70503	Anse Berluchaud Land Co., LLC
511	WM Anderson	3501-2 Clemson Blvd Ste 110	Anderson	SC	29621	ARG Management/North Hills LLC
84	WM Portland	127 Marginal Way	Portland	ME	04101	Back Cove Company
155	WM Pt. Charlotte	4265 Tamiami Trail	Port Charlotte	FL	33980-2512	Bayshore Village (US), Inc.
1233	WM Grand Haven	810 Jackson St	Grand Haven	MI	49417	Beacon Square Shopping Center, LLC
78	WM Muskegon	2492 Henry St Ste B	Muskegon	MI	49441	Ben Stones, LLC
1201	WM Bonita Springs	28520 Bonita Crossings Blvd Ste 1	Bonita Springs	FL	34135-3205	Bonita I, LLC
1338	WM Palm Coast	250 Palm Coast Pkwy NE Unit 507	Palm Coast	FL	32137	Branch Island Walk Associates, LP
1219	WM Reno	2505 Mill St	Reno	NV	89502	Kingsland Properties, LLC
527	WM Raleigh	3027 Capital Blvd Ste 111	Raleigh	NC	27604	Capital Boulevard Shoppes, Inc.
122	WM Antioch	4645 Century Blvd	Pittsburg	CA	94565-7107	Century Plaza Commercial, LLC
1218	WM Winter Haven	1107 3rd Street SW Ste 8	Winter Haven	FL	33880	Charter Florida, LLC
111	WM Eatontown	178 State Route 35 S	Eatontown	NJ	07724	Circle Plaza Associates
182	WM Osage Beach	3872 Osage Beach Pkwy	Osage Beach	MO	65065	Crazy Horse Properties, LLC
1212	WM Bensalem	2126 Street Rd	Bensalem	PA	19020	David Fiori, Inc.
577	WMX Monterey	2024 Del Monte Ste A	Monterey	CA	93940-3740	Del Monte Ventures, LLC

181	WM Port Townsend	2428 Washington St	Port Townsend	WA	98368	DeLeo Brothers LLC
5509	WMX Dog River	5004 Dauphin Island Pkwy	Mobile	AL	36605-9644	Dog River Marina & Boat Works Inc.
1228	WM Marblehead	32 Atlantic Ave	Marblehead	MA	01945	Edwaar Realty Trust
28	WM Bellingham	3560 Meridian St	Bellingham	WA	98225	Eiford Holdings, LLC
521	WM Winthrop Harbor	1707 7th St	Winthrop Harbor	IL	60096	Fargus Inc.
76	WM Fox Lake	2 W Grand Ave	Fox Lake	IL	60020	Fox Lake Property Management, LLC
1339	WM Fernandina	474347 E State Road 200	Fernandina Beach	FL	32034	Gates of Fernandina, LLC
541	WM Southwest Harbor	11 Apple Lane	Southwest Harbor	ME	04679	Great Harbor Marina, Inc.
177	WM Spokane	5306 East Sprague Ave	Spokane	WA	99212	Harlan D. Douglass Trust
517	WM Watertown	21214 Pioneer Plaza Dr	Watertown	NY	13601	HP Salmon Run, LLC
1208	WM Murrells Inlet	12078 Highway 17 Bypass Unit A	Murrells Inlet	SC	29576	Inlet Trade, LLC
1238	WM Ocean City	12638 Ocean Gateway Units 1-5	Ocean City	MD	21842	J & D Rentals
191	WM Redding	2607 Bechelli Lane	Redding	CA	96002	Jackson-Amador Associates
96	WM Bay City	4128 Wilder Rd	Bay City	MI	48706	K & N Falcon, LLC
5534	WMX Oriental	1104 Broad St Ext	Oriental	NC	28571-9786	Latitude 35 Enterprises, LLC
1735	WM Milwaukee	4141 S 76th St	Greenfield	WI	53220	Lewenauer Investment Company
1098	WM South Orlando	7478 S Orange Blossom Trl Ste A	Orlando	FL	32809-5781	Mamath Properties, Ltd.
137	WM Savannah	7700 Abercorn St	Savannah	GA	31406	Market Walk Station, LLC
516	WM Edgewater	3257 Solomon's Island Rd Ste B2	Edgewater	MD	21037	MSRC, LLC
169	WM Glen Allen	10819 W Broad St	Glen Allen	VA	23060	NRP Parkside Marketplace, LLC
1205	WM Tigard	15230 SW Sequoia Pkwy Ste 190	Tigard	OR	97224	Pacific Realty Associates, LP
536	WM Port Washington	16 Soundview Marketplace	Port Washington	NY	11050	PEBB Soundview, LLC

55	WM Sandusky	207 E Water St	Sandusky	OH	44870	Pifer Erie Limited, Ltd.
29	WM Everett	1716 West Marine View Dr	Everett	WA	98201	Port Gardner Landing Commercial Building LLC
150	WM Chula Vista	630 Bay Blvd Ste 103	Chula Vista	CA	91910	Protea Five, LLC
548	WM Venice	1860 Tamiami Trail S	Venice	FL	34293	Realty Income Corporation
526	WM Petoskey	105 West Mitchell St	Petoskey	MI	49770	Reef Investment Properties LLC
5547	WMX Port Royal	1347 Ribaut Road Ste B	Port Royal	SC	29935	Royal Oaks, LLC
560	WM Rock Hall	21386 Rock Hall Avenue	Rock Hall	MD	21661	RP Associates
1335	WM North Myrtle Beach	1288 Highway 17 N	North Myrtle Beach	SC	29582	SC NMB Retail 3, LLC
1215	WM Oceanside	1719 Oceanside Blvd	Oceanside	CA	92054	SVAP II Oceanside TC, LLC
1718	WM Cleveland	1577 Saint Clair Ave NE	Cleveland	OH	44114	Terminal Properties
569	WM Jacksonville Beach	14180 Beach Blvd Ste 4	Jacksonville	FL	32250	The Smith and Young Company
77	WM St. Clair Shores	25050 Jefferson Ave	St. Clair Shores	MI	48080	Trident St. Clair, LLC
79	WM Troy	789 E Big Beaver Rd	Troy	MI	48083	Troy Commons, LLC
188	WM Cape May	791 Route 109	Cape May	NJ	08204	Velvento Holdings, LLC
27	WM Bremerton	5971 State Hwy 303 NE	Bremerton	WA	98310	Waite Family, LLC
1250	WM Knoxville	7812 Kingston Pike	Knoxville	TN	37919	West Town Point LLC