IN THE UNITED STATES BANKRUPTCY COURT
FOR THE SOUTHERN DISTRICT OF TEXAS
HOUSTON DIVISION

In re:	)	Chapter 11
ZACHRY HOLDINGS, INC., *et al.*[1]	)	Case No. 24-90377 (MI)
Debtors.	)	(Jointly Administered)

NOTICE OF FILING OF THE FOURTH PLAN SUPPLEMENT

PLEASE TAKE NOTICE that on January 23, 2025, the Court entered the *Order (I) Scheduling a Combined Disclosure Statement Approval and Plan Confirmation Hearing, (II) Conditionally Approving the Disclosure Statement, (III) Approving the Revised Confirmation Timeline, Solicitation Procedures, Solicitation Package, and Notices, (IV) Establishing Procedures for Objecting to the Disclosure Statement and Modified First Amended Plan, and (V) Granting Related Relief* [Docket No. 1991] (the "**Disclosure Statement Order**").[2]

PLEASE TAKE FURTHER NOTICE that, pursuant the Disclosure Statement Order, the Debtors filed *Notice of Filing of the Plan Supplement* [Docket No. 2080] on February 5, 2025; the *Notice of Filing of the Second Plan Supplement* [Docket No. 2150] on February 13, 2025; and the *Notice of Filing of the Third Plan* Supplement [Docket No. 2316] on February 19, 2025. The Plan Supplement included the Assumption List [Docket No. 2150-2] and Schedule of Retained Causes of Action [Docket No. 2150-4].

PLEASE TAKE FURTHER NOTICE that the Debtors have revised the Assumption List and the Schedule of Retained Causes of Action. This Fourth Plan Supplement includes the following documents, as may be modified amended, or supplemented from time to time:

Exhibit A Assumption List

Exhibit A-1 Redline of Assumption List

Exhibit B Schedule of Retained Causes of Action

Exhibit B-1 Redline of Schedule of Retained Causes of Action

[1] The last four digits of Zachry Holdings, Inc.'s tax identification number are 6814. A complete list of each of the Debtors in the Chapter 11 Cases and the last four digits of their federal tax identification numbers may be obtained on the website of the Debtors' Claims and Noticing Agent at www.veritaglobal.net/ZHI. The location of the Debtors' service address in the Chapter 11 Cases is: P.O. Box 240130, San Antonio, Texas 78224.

[2] Capitalized terms used but not defined herein shall have the meanings ascribed to them in the Disclosure Statement Order or Plan, as applicable.

PLEASE TAKE FURTHER NOTICE that the Debtors reserve all rights to alter, amend, modify, or supplement the Plan Supplement and any of the documents contained therein in accordance with the terms of the Plan; *provided* that if any document in this Fourth Plan Supplement is altered, amended, modified, or supplemented in any material respect prior to the Confirmation Hearing, the Debtors will file a redline of such documents with the Court.

PLEASE TAKE FURTHER NOTICE that the documents contained in the Plan Supplement are integral to, and are considered part of, the Plan. If the Plan is approved, the documents contained in the Plan Supplement will be approved by the Court pursuant to the order confirming the Plan.

PLEASE TAKE FURTHER NOTICE that copies of the Plan, the Disclosure Statement, and all other documents filed in these Chapter 11 Cases are accessible now, free of charge, on the Debtors' restructuring website, https://www.veritaglobal.net/zhi. Copies of the Plan and Disclosure Statement may also be obtained upon request of the Debtors' counsel, White & Case LLP, at the respective addresses specified herein.

PLEASE TAKE FURTHER NOTICE that the Debtors will seek confirmation of the Plan and final approval of the Disclosure Statement at the Confirmation Hearing to be held before the Honorable Marvin Isgur, Courtroom 404 of the United States Bankruptcy Court, Houston Division, 515 Rusk Street, Houston, Texas, 77002, on **February 26, 2025 at 1:30 p.m. (prevailing Central Time). The Confirmation Hearing may be continued by the Court or the Debtors without further notice other than by announcement of the same in open court and/or by filing and serving a notice of adjournment.**

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Dated: February 25, 2025
Houston, Texas

/s/ Charles R. Koster

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Counsel to the Debtors and
Debtors in Possession

Certificate of Service

I certify that on February 25, 2025, I caused a copy of the foregoing document to be served by the Electronic Case Filing System for the United States Bankruptcy Court for the Southern District of Texas.

/s/ Charles R. Koster
Charles R. Koster

Exhibit A

Assumption List

The Assumption List contains Executory Contracts and Unexpired Leases. Any and all related amendments, assignments, attachments, change orders, confidentiality agreements, exhibits, extensions, guaranties, hold harmless agreements, revisions, schedules, side letters, and documents of similar import related to the applicable Executory Contract or Unexpired Lease set forth on the Assumption List will be assumed as of the Effective Date. For any Executory Contract or Unexpired Lease not explicitly listed on the Assumption List, the Debtors assert that the amounts owed under those Executory Contracts and Unexpired Leases is **$0.00**.

All requests for payment of Cure Claims that differ from the amounts paid or proposed to be paid by the Debtors or the Reorganized Debtors to a counterparty must be Filed with the Bankruptcy Court on or before thirty (30) days after the Effective Date. Any such request that is not timely Filed shall be Disallowed and forever barred, estopped, and enjoined from assertion, and shall not be enforceable against any Reorganized Debtor, without the need for any objection by the Reorganized Debtors or any other party in interest or any further notice to or action, order, or approval of the Bankruptcy Court; *provided, however,* nothing herein shall prevent the Reorganized Debtors, in their sole discretion, from paying any Cure Claim despite the failure of the relevant counterparty to File such request for payment of such Cure Claim.

Notwithstanding anything to the contrary in the Plan, if there is any dispute regarding any Cure Claim, the ability of the Reorganized Debtors or any assignee to provide "adequate assurance of future performance" within the meaning of section 365 of the Bankruptcy Code, or any other matter pertaining to assumption, and if such dispute is not resolved in a manner acceptable to the Reorganized Debtors in their sole discretion, the Reorganized Debtors shall have the right to add the applicable Executory Contract or Unexpired Lease to the Rejection List, in which case such Executory Contract or Unexpired Lease shall be deemed rejected as of the Effective Date and no Cure Claim shall be owed in respect of such Executory Contract or Unexpired Lease. The Reorganized Debtors may determine to add an Executory Contract or Unexpired List to the Rejection List pursuant to the Plan before or after the Bankruptcy Court rules on any dispute regarding any Cure Claim, the ability of the Reorganized Debtors or any assignee to provide "adequate assurance of future performance" within the meaning of section 365 of the Bankruptcy Code, or any other matter pertaining to assumption.

The Assumption List contained in this **Exhibit A** remains subject to continued review and revision by the Debtors. The Debtors' rights are expressly reserved to alter, amend, modify, or supplement the Assumption List in accordance with the terms of the Plan or by order of the Court. If the Assumption List is altered, amended, modified, or supplemented in any material respect prior to the Confirmation Hearing, the Debtors will file a redline of such document with the Court.

Zachry Holdings, Inc., et al.
Assumption List
As of February 25, 2025

Assumed Contract Counterparty	Debtor	Agreement Title	Contract ID	Effective Date	Cure Amount
1st Call Leasing of Texas, LLC	Zachry Industrial, Inc.	Master Carrier / Shipper Transportation Agreement	592854	6/6/2023	$ 0.00
36Software	Zachry Holdings, Inc.	SmartDocs Starter Package	225122	5/31/2016	$ 0.00
36Software	Zachry Holdings, Inc.	36Software End User License Agreement	N/A	--	$ 0.00
5J Oilfield Services, LLC	J.V. Industrial Companies, LLC	Master Line Haul Agreement	163758	9/29/2021	$ 0.00
Abeinsa Abener Teyma General Partnership	Zachry Engineering Corporation	Purchase Order General Terms and Conditions	N/A	--	$ 0.00
Able Construction	J.V. Industrial Companies, LLC	General Terms and Conditions	N/A	--	$ 0.00
Aces Global Quality Services USA LLC	Zachry Industrial, Inc.	Master Service Agreement	606603	1/16/2024	$ 0.00
ACH Food Company, Inc.	Zachry Engineering Corporation	Engineering Services Agreement	N/A	8/4/2021	$ 0.00
ACI Facility Support LLC	Zachry Industrial, Inc.	Service Agreement	614680	4/16/2024	$ 187.50
ACI Facility Support LLC	Zachry Industrial, Inc.	Service Agreement	614734	4/17/2024	$ 187.50
ACI Facility Support LLC	Zachry Industrial, Inc.	Master Services Agreement	527269	4/14/2020	$ 0.00
Acme Truck Line, Inc.	J.V. Industrial Companies, LLC	Line Haul Transportation Services Agreement	147827	--	$ 0.00
Acuren Inspection, Inc.	Zachry Industrial, Inc.	Blanket Release Service Agreement	474988-143	1/29/2024	$ 1,614.00
Acuren Inspection, Inc.	Zachry Industrial, Inc.	Master Service Agreement	610198	4/26/2024	$ 0.00
ADP, Inc.	Zachry Industrial, Inc.	Global Master Services Agreement	568694	4/19/2022	$ 0.00
Advanced Container Company	Zachry Industrial, Inc.	Master Services Agreement	512811	12/10/2019	$ 0.00
Advanced Container Company	Zachry Industrial, Inc.	Rental Agreement	596506	7/12/2023	$ 740.00
Advanced Container Company	Zachry Industrial, Inc.	Rental Agreement	597217	7/21/2023	$ 665.00
Advanced Container Company	Zachry Industrial, Inc.	Rental Agreement	597809	7/31/2023	$ 473.33

Assumed Contract Counterparty	Debtor	Agreement Title	Contract ID	Effective Date	Cure Amount
Advanced Container Company	Zachry Industrial, Inc.	Rental Agreement	598895	8/14/2023	$ 290.00
Advancion fka Angus Chemical	J.V. Industrial Companies, LLC	Purchase Order General Terms and Conditions	N/A	1/30/2024	$ 0.00
Aerotek Inc.	Madison Industrial Services Team, LLC	Service Agreement	4500226803	2/26/2021	$ 0.00
AF Global	J.V. Industrial Companies, LLC	Joint Venture General Terms	N/A	5/5/2020	$ 0.00
Affiliated Industrial	J.V. Industrial Companies, LLC	Purchase Order General Terms and Conditions	N/A	2/29/2016	$ 0.00
Afton Chemical Corporation	Zachry Engineering Corporation	Engineering Services Agreement	N/A	6/25/2020	$ 0.00
Agility Project Logistics, Inc.	Zachry Industrial, Inc.	Master Transportation Services Agreement	506757	8/19/2019	$ 0.00
Air Express International, USA Inc. dba DHL Global Forwarding	Zachry Industrial, Inc.	Master Transportation Logistics Services Agreement	563974	1/28/2022	$ 0.00
Aircraft Performance Group LLC	Zachry Industrial, Inc.	Master Services Agreement	547510	3/1/2021	$ 0.00
AirGas Inc.	Zachry Maintenance Services, LLC	Purchase Order	613658	3/28/2024	$ 401.88
Alabama Power-Southern Company	Madison Industrial Services Team, LLC	Agreement for Miscellaneous Mechanical Work	18-60257-M-APC	11/8/2018	$ 0.00
Alamo Filter Company	Zachry Industrial, Inc.	Purchase Order	614257	4/9/2024	$ 3,337.80
Albemarle Corporation	Zachry Engineering Corporation	Master Professional Services Agreement	N/A	7/31/2023	$ 0.00
ALL Erection & Crane Rental Corp	Zachry Industrial, Inc.	Master Crane Rental Services Agreement	517894	2/8/2022	$ 0.00
ALL Erection & Crane Rental Corp	Zachry Industrial, Inc.	Master Crane with Operator Services Agreement	565857	3/4/2022	$ 0.00
Allterra Central Inc.	Zachry Industrial, Inc.	Rental Agreement	596221	7/7/2023	$ 15,121.07
Allterra Central Inc.	Zachry Industrial, Inc.	Rental Agreement	603004	10/11/2023	$ 4,937.87
Allterra Central Inc.	Zachry Industrial, Inc.	Rental Agreement	614087	4/5/2024	$ 1,079.98

Assumed Contract Counterparty	Debtor	Agreement Title	Contract ID	Effective Date	Cure Amount
All-Ways Trucking Inc	J.V. Industrial Companies, LLC	Master Line Haul Services Agreement	N/A	--	$ 0.00
Alon USA	J.V. Industrial Companies, LLC	Purchase Order General Terms and Conditions	N/A	8/22/2017	$ 0.00
Altair Strickland, LLC	Madison Industrial Services Team, LLC	Construction Contract	14.03	4/1/2014	$ 0.00
Ameren Illinois Company	Zachry Engineering Corporation	Utility Contract	3595271044	--	$ 0.00
American Electric Power	Zachry Maintenance Services, LLC	Contract Letter Agreement	706152-X103	1/15/2018	$ 0.00
American Electric Power - Rockport	J.V. Industrial Companies, LLC	Service Agreement	2880359	9/28/2016	$ 0.00
American Piping Inspection, Inc.	Zachry Industrial, Inc.	Master Servies Agreement	588562	3/22/2023	$ 0.00
Americas Styrenics, LLC	Zachry Maintenance Services, LLC	Blanket Service Agreement	N/A	1/21/2013	$ 0.00
Analytic Stress Relieving, Inc.	J.V. Industrial Companies, LLC	Agreement	187469	--	$ 0.00
Anderson Machinery Company	Zachry Industrial, Inc.	Master Equipment Rental Agreement	551362	7/20/2021	$ 0.00
Anderson Machinery Company	Zachry Industrial, Inc.	Master Crane Rental Services Agreement	551388	10/4/2021	$ 0.00
Anew Transport, LLC dba Anew Transport	Zachry Industrial, Inc.	Master Line Haul Agreement	555898	8/26/2021	$ 0.00
Anheuser-Busch, LLC	Zachry Engineering Corporation	Master Agreement for Engineering Services	4504617618	2/23/2016	$ 0.00
Apache Industrial Services, Inc.	J.V. Industrial Companies, LLC	Services Agreement	188043	1/4/2024	$ 3,209.14
Apache Industrial Services, Inc.	Zachry Industrial, Inc.	Rental Agreement	599898	10/6/2023	$ 672,475.63
Apache Industrial Services, Inc.	Zachry Industrial, Inc.	Master Services Agreement for Rental of Scaffolding	412894	1/17/2017	$ 0.00
Apex Systems LLC	Zachry Industrial, Inc.	Master Service Agreement	570881	5/17/2022	$ 0.00
Apex Systems LLC	Zachry Industrial, Inc.	Purchase Order	600824	9/11/2023	$ 33,440.00

Assumed Contract Counterparty	Debtor	Agreement Title	Contract ID	Effective Date	Cure Amount
Apex Systems LLC	Zachry Industrial, Inc.	Service Agreement	SERV	--	$ 805,826.55
Apex Systems LLC	Zachry Engineering Corporation	Service Agreement	ZEC	--	$ 36,480.00
Apex Systems LLC	Zachry Industrial, Inc.	Purchase Order	571384	6/6/2022	$ 0.00
Apex Systems LLC	Zachry Industrial, Inc.	Purchase Order	571385	6/6/2022	$ 0.00
Apex Systems LLC	Zachry Industrial, Inc.	Purchase Order	572070	6/6/2022	$ 0.00
Apex Systems LLC	Zachry Industrial, Inc.	Purchase Order	099107-572560	6/20/2022	$ 0.00
Apex Systems LLC	Zachry Industrial, Inc.	Purchase Order	099121-578890	10/17/2022	$ 0.00
Apex Systems LLC	Zachry Industrial, Inc.	Purchase Order	099121-582202	12/19/2022	$ 0.00
Apex Systems LLC	Zachry Industrial, Inc.	Purchase Order	099121-582250	1/3/2023	$ 0.00
Apex Systems LLC	Zachry Industrial, Inc.	Purchase Order	114000.21.409501.08	5/27/2023	$ 0.00
Apex Systems LLC	Zachry Industrial, Inc.	Purchase Order	116005.22.9005	7/10/2023	$ 0.00
Apex Systems LLC	Zachry Industrial, Inc.	Purchase Order	099121-597638	8/14/2023	$ 0.00
Apex Systems LLC	Zachry Industrial, Inc.	Purchase Order	099121-597811	8/14/2023	$ 0.00
Apex Systems LLC	Zachry Industrial, Inc.	Purchase Order	099121-597819	8/14/2023	$ 0.00
Apex Systems LLC	Zachry Industrial, Inc.	Purchase Order	114000.21.409501.08	9/18/2023	$ 0.00
Apex Systems LLC	Zachry Industrial, Inc.	Purchase Order	099121-604187	10/30/2023	$ 0.00
Apex Systems LLC	Zachry Industrial, Inc.	Purchase Order	099121-605424	11/27/2023	$ 0.00
Apex Systems LLC	Zachry Industrial, Inc.	Purchase Order	099121-606189	12/4/2023	$ 0.00

Zachry Holdings, Inc., et al.
Assumption List
As of February 25, 2025

Assumed Contract Counterparty	Debtor	Agreement Title	Contract ID	Effective Date	Cure Amount
Apex Systems LLC	Zachry Industrial, Inc.	Purchase Order	099121-608005	1/16/2024	$ 0.00
Apex Systems LLC	Zachry Industrial, Inc.	Purchase Order	099121-612134	3/11/2023	$ 0.00
Apex Systems LLC	Zachry Industrial, Inc.	Purchase Order	000078-614073	1/26/2020	$ 0.00
Apex Systems LLC	Zachry Industrial, Inc.	Purchase Order	114000.21.409501.08	4/10/2024	$ 0.00
Apex Systems LLC	Zachry Industrial, Inc.	Purchase Order	099121-622143	9/3/2024	$ 0.00
Apex Systems LLC	Zachry Industrial, Inc.	Purchase Order	099121-626091	11/18/2024	$ 0.00
APS FIRECO	J.V. Industrial Companies, LLC	Agreement	165642	--	$ 0.00
Aquarion Water Company of Connecticut	Zachry Nuclear Engineering, Inc.	Utility Contract	200300686	--	$ 0.00
Archer-Daniels-Midland Company	Zachry Engineering Corporation	Engineering Services Agreement	N/A	2/21/2022	$ 0.00
Aries Freight Systems LP dba Aries Worldwide Logistics	J.V. Industrial Companies, LLC	Master Line Haul Services Agreement	N/A	--	$ 0.00
ARKEMA	J.V. Industrial Companies, LLC	Purchase Contract Terms and Conditions	N/A	7/24/2015	$ 0.00
Ascension Water aka Baton Rouge Water Company	Zachry Industrial, Inc.	Utility Contract	40418523058501	--	$ 0.00
Ascension Water aka Baton Rouge Water Company	Zachry Industrial, Inc.	Utility Contract	40418523058601	--	$ 0.00
Ascension Water aka Baton Rouge Water Company	Zachry Industrial, Inc.	Utility Contract	40418523062802	--	$ 0.00
Ascension Water aka Baton Rouge Water Company	Zachry Industrial, Inc.	Utility Contract	40421591016701	--	$ 0.00
Ascension Water aka Baton Rouge Water Company	Zachry Industrial, Inc.	Utility Contract	40421591016801	--	$ 0.00
Ascension Water aka Baton Rouge Water Company	Zachry Industrial, Inc.	Utility Contract	40421591021103	--	$ 0.00
AT&T	Zachry Holdings, Inc.	Master Agreement	23937	--	$ 7,762.81

Assumed Contract Counterparty	Debtor	Agreement Title	Contract ID	Effective Date	Cure Amount
AT&T	Zachry Industrial, Inc.	Services Agreement	512719-34014189	--	$ 0.00
AT&T	Zachry Nuclear Engineering, Inc.	Services Agreement	831-000-5324	--	$ 0.00
AT&T	Zachry Industrial, Inc.	Services Agreement	831000-7083332	--	$ 0.00
AT&T	Zachry Industrial, Inc.	Services Agreement	831-000-7233773	--	$ 0.00
AT&T	Zachry Industrial, Inc.	Services Agreement	831-001-1794	--	$ 0.00
AT&T Mobility	Zachry Industrial, Inc.	Services Agreement	287025267756	--	$ 0.00
AT&T Mobility	Zachry Industrial, Inc.	Services Agreement	287242574306	--	$ 0.00
AT&T Mobility	Zachry Industrial, Inc.	Services Agreement	287283215329	--	$ 0.00
ATCO Structures & Logistics (USA), Inc.	Zachry Industrial, Inc.	Master Services Agreement	515307	4/7/2020	$ 0.00
Atmos Energy Corporation	Zachry Industrial, Inc.	Utility Contract	4033855175	--	$ 0.00
Aux Sable Liquid Products LP	Zachry Engineering Corporation	Master Consulting Services Agreement	N/A	11/20/2013	$ 0.00
AVEVA Software LLC	Zachry Holdings, Inc.	Purchase Order	589322	3/30/2023	$ 198,338.64
Awardco, LLC	Zachry Industrial, Inc.	Awardco Master Services Agreement	518348	1/27/2020	$ 0.00
Awardco, Inc.	Zachry Industrial, Inc.	Software as a Service Agreement	587503	3/20/2023	$ 0.00
Awardco, Inc.	Zachry Industrial, Inc.	Service Level Agreement	587503	3/20/2023	$ 0.00
Awardco, Inc.	Zachry Industrial, Inc.	Order Form	587503	3/20/2023	$ 0.00
Axion Logistics, LLC	Zachry Industrial, Inc.	Master Line Haul Agreement	556899	10/7/2021	$ 0.00
Azota	J.V. Industrial Companies, LLC	Terms and Conditions of Purchase Order	N/A	2/9/2018	$ 0.00

Assumed Contract Counterparty	Debtor	Agreement Title	Contract ID	Effective Date	Cure Amount
Badger Daylighting Corporation	J.V. Industrial Companies, LLC	Master Service Agreement	187726	12/20/2023	$ 0.00
Bar-Worx LLC	Zachry Industrial, Inc.	Master Equipment Rental Agreement	555773	8/19/2021	$ 0.00
Base Line Data Inc	J.V. Industrial Companies, LLC	Master Services Agreement	155635	--	$ 0.00
BASF Corporation	J.V. Industrial Companies, LLC	Master Services Agreement	10214	--	$ 0.00
BASF Corporation	J.V. Industrial Companies, LLC	Master Services Agreement	32614	--	$ 0.00
BASF Corporation	Zachry Maintenance Services, LLC	Amended and Restated Master Agreement for Site Maintenance, Construction and General Services	N/A	6/16/2017	$ 0.00
BASF Corporation	Zachry Engineering Corporation	Master Engineering and Professional Services Agreement	N/A	--	$ 0.00
BASF Corporation	J.V. Industrial Companies, LLC	Master Services Agreement	N/A	3/10/2014	$ 0.00
BASF Corporation	J.V. Industrial Companies, LLC	Master Services Agreement	N/A	3/10/2024	$ 0.00
BASF Corporation	J.V. Industrial Companies, LLC	Master Services Agreement	N/A	3/10/2014	$ 0.00
BASF Corporation	J.V. Industrial Companies, LLC	Master Services Agreement	N/A	12/4/2014	$ 0.00
BASF Corporation	Zachry Maintenance Services, LLC	Miscellaneous Services Master Agreement	N/A	10/31/2022	$ 0.00
BASF Corporation	Zachry Engineering Corporation	Regional Engineering Service Agreement	N/A	12/14/2018	$ 0.00
BASF Corporation	Zachry Maintenance Services, LLC	Site Agreement (BASF - Beaumont, TX)	N/A	2/6/2023	$ 0.00
BASF Corporation	Zachry Maintenance Services, LLC	Site Agreement (BASF - Bishop, TX)	N/A	2/6/2023	$ 0.00
BASF Corporation	Zachry Maintenance Services, LLC	Site Agreement (BASF - Geismar, LA)	N/A	11/20/2023	$ 0.00
BASF Corporation	Zachry Maintenance Services, LLC	Site Agreement (BASF - Freeport, TX)	N/A	4/10/2023	$ 0.00
BASF Corporation	Zachry Maintenance Services, LLC	Site Agreement (BASF Pasadena CP - Pasadena, TX)	N/A	1/6/2023	$ 0.00

Assumed Contract Counterparty	Debtor	Agreement Title	Contract ID	Effective Date	Cure Amount
BASF Corporation	Zachry Maintenance Services, LLC	Site Agreement (BASF TOTAL Petrochemicals LLC - Port Arthur, TX)	N/A	2/6/2023	$ 0.00
BASF Corporation	J.V. Industrial Companies, LLC	Master Services Agreement	JV-CAT 103	--	$ 0.00
BASF Corporation	J.V. Industrial Companies, LLC	Master Services Agreement	R100480	--	$ 0.00
Bay Area/General Crane Service Inc.	J.V. Industrial Companies, LLC	Master Services Agreement	163109	9/17/2021	$ 0.00
Bay Ltd.	J.V. Industrial Companies, LLC	Master Services Agreement	N/A	5/23/2023	$ 0.00
Beacon Engineering and Electric, Inc.	Zachry Engineering Corporation	Engineering Services Agreement	N/A	2/1/2016	$ 0.00
Beacon Engineering and Electric, Inc.	Zachry Engineering Corporation	Proposal for Engineering Services	N/A	1/5/2021	$ 0.00
Bearcom Operating LLC	J.V. Industrial Companies, LLC	Rental Agreement	189175	1/11/2024	$ 7,625.20
BEB Enterprises, Inc.	Zachry Industrial, Inc.	Service Agreement	608666	1/16/2024	$ 650.00
BEB Enterprises, Inc.	Zachry Industrial, Inc.	Master Services Agreement	551725	7/8/2021	$ 0.00
Benetech, Inc.	Zachry Engineering Corporation	Engineering Services Agreement	N/A	--	$ 0.00
Bengal Crane and Rigging, LLC	Zachry Industrial, Inc.	Master Services Agreement - Crane Rental and Crane with Operator Rental	530271	6/2/2020	$ 0.00
Bennett Motor Express, LLC	Zachry Industrial, Inc.	Master Line Haul Agreement	534903	8/26/2020	$ 0.00
Bennett Steel, Inc.	Zachry Industrial, Inc.	Master Crane with Operator Services Agreement	563881	1/24/2022	$ 0.00
Bentley Systems, Inc.	Zachry Industrial, Inc.	Service Agreement	607659	12/21/2023	$ 0.00
Big State Electric	Zachry Industrial, Inc.	Master Services Agreement	517249	--	$ 0.00
Bigge Crane and Rigging Co.	Zachry Industrial, Inc.	Rental Agreement	584420	1/20/2023	$ 695,045.27
Bigge Crane and Rigging Co.	Zachry Industrial, Inc.	Master Service Agreement	615264	5/14/2024	$ 0.00

Assumed Contract Counterparty	Debtor	Agreement Title	Contract ID	Effective Date	Cure Amount
Bluewater Learning, Inc.	Zachry Industrial, Inc.	SOW for the Oracle Systems Training Program for Project Maverick	605525	11/17/2023	$ 0.00
BMZ Export Terminal Partners	Zachry Engineering Corporation	Engineering Services Agreement	N/A	--	$ 0.00
Bobcat Crane, LLC	Zachry Industrial, Inc.	Master Crane with Operator Services Agreement	551164	6/14/2021	$ 0.00
Boilermaker-Blacksmith National Pension Trust	Madison Industrial Services Team, LLC	Collective Bargaining Agreement	N/A	'--	$ 0.00
Boise White Paper, LLC	Madison Industrial Services Team, LLC	Master Service Agreement for (MSAFC) Construction for Packing Corporation of America and Madison Industrial Services Team, Ltd.	N/A	1/8/2014	$ 0.00
Boral Resources LLC	Madison Industrial Services Team, LLC	Agreement to Furnish Services	N/A	1/1/2022	$ 0.00
Boss Light Tower Rentals, LLC	Zachry Industrial, Inc.	Master Equipment Rental Agreement	543818	4/6/2021	$ 0.00
Bottom Line Equipment LLC	Zachry Industrial, Inc.	Master Equipment Rental Services Agreement	556173	10/7/2021	$ 0.00
Bottom Line Equipment LLC	Zachry Industrial, Inc.	Rental Agreement	583727	--	$ 803,653.76
BP Products North America, Inc.	Zachry Engineering Corporation	Agreement for Engineering and Related Professional Services	N/A	--	$ 0.00
Bradley Motors	J.V. Industrial Companies, LLC	Purchase Order General Terms and Conditions	N/A	10/25/2017	$ 0.00
BrandSafway LLC	Zachry Industrial, Inc.	Master Service Agreement	601709	1/8/2024	$ 0.00
Brask, Inc.	J.V. Industrial Companies, LLC	General Terms and Conditions	N/A	4/19/2018	$ 0.00
Brazos Electric Power Cooperative, Inc.	Zachry Industrial, Inc.	Master Services Agreement	N/A	9/12/2016	$ 0.00
Brock Services LLC	Zachry Industrial, Inc.	Blanket Release Service Agreement	515382-55	4/25/2024	$ 2,913.09
Brock Services LLC	Zachry Industrial, Inc.	Blanket Release Service Agreement	515382-56	4/25/2024	$ 778.68
Brock Services LLC	Zachry Industrial, Inc.	Blanket Release Service Agreement	515382-57	3/26/2024	$ 1,952.74
Brock Services LLC	Zachry Industrial, Inc.	Blanket Release Service Agreement	515383-120	1/3/2024	$ 1,227.76

Assumed Contract Counterparty	Debtor	Agreement Title	Contract ID	Effective Date	Cure Amount
Brock Services LLC	Zachry Industrial, Inc.	Blanket Release Service Agreement	515383-121	10/13/2023	$ 9,569.15
Brock Services LLC	Zachry Industrial, Inc.	Blanket Release Service Agreement	515383-123	4/25/2024	$ 16,065.89
Brock Services LLC	Zachry Industrial, Inc.	Blanket Release Service Agreement	515383-127	3/21/2024	$ 7,438.66
Brock Services LLC	Zachry Industrial, Inc.	Blanket Release Service Agreement	515383-130	1/24/2024	$ 3,652.24
Brock Services LLC	Zachry Industrial, Inc.	Blanket Release Service Agreement	515383-131	1/29/2024	$ 9,255.49
Brock Services LLC	Zachry Industrial, Inc.	Blanket Release Service Agreement	515383-132	2/14/2024	$ 15,996.73
Brock Services LLC	Zachry Industrial, Inc.	Blanket Release Service Agreement	515383-133	4/24/2024	$ 5,633.16
Brown & Root Industrial Services, LLC	JVIC Fabrication, LLC	Brown & Root Industrial Services, LLC Terms and Conditions of Purchase as Agreed between Brown & Root & JVIC	N/A	7/11/2022	$ 0.00
Building Trades Pension Fund of Western Pennsylvania	Madison Industrial Services Team, LLC	Pension Plan Agreement	N/A	--	$ 0.00
Burkes Mechanical, Inc.	Madison Industrial Services Team, LLC	General Terms and Conditions	N/A	9/1/2022	$ 0.00
Burns & McDonnell Engineering Company, Inc.	Zachry Industrial, Inc.	Amended and Restated Joint Venture Agreement between Burns & McDonnell Engineering Company, Inc. and Zachry Industrial, Inc. for USGC II OSBL Project	N/A	6/28/2022	$ 0.00
Burns & McDonnell Engineering Company, Inc.	Zachry Industrial, Inc.	Engineering, Procurement, and Construction Contract	USGCII-CNCN-000E4	6/28/2022	$ 0.00
Burns & McDonnell Engineering Company, Inc.	Zachry Industrial, Inc.	Front End Engineering Design and Engineering, Procurement, and Construction Contract	CPC-32807	9/18/2019	$ 0.00
Burns & McDonnell Engineering Company, Inc.	Zachry Industrial, Inc.	Joint Venture Agreement	N/A	6/28/2022	$ 0.00
Businesssolver.com, Inc.	Zachry Holdings, Inc.	Enrollment & Eligibility Services Agreement	N/A	6/11/2013	$ 0.00
C Johnnie on the Spot Inc.	Zachry Industrial, Inc.	Service Agreement	577406	9/15/2022	$ 152,243.20
California Ironworkers Field Defined Contribution Pension Trust Fund	Madison Industrial Services Team, LLC	Pension Plan Agreement	N/A	--	$ 0.00

Assumed Contract Counterparty	Debtor	Agreement Title	Contract ID	Effective Date	Cure Amount
California Ironworkers Field Pension Trust	Madison Industrial Services Team, LLC	Pension Plan Agreement	N/A	--	$ 0.00
Calpine (DP Energy, Channel Energy)	J.V. Industrial Companies, LLC	Continuing Services Agreement	N/A	2/5/2014	$ 0.00
Calumet	J.V. Industrial Companies, LLC	Services Agreement	CALSHV-GS-2010-153	7/2/2019	$ 0.00
Canon Financial Services, Inc.	Zachry Holdings, Inc.	Master Lease Agreement	548411	--	$ 0.00
Canon Financial Services, Inc.	Zachry Holdings, Inc.	Master Agreement	MISC	--	$ 3,186.85
Capital City Group, Inc.	Madison Industrial Services Team, LLC	Master Services Agreement	4500226201	2/20/2020	$ 0.00
Cardinal Ethanol, LLC	Zachry Engineering Corporation	Engineering Services Agreement	N/A	8/29/2016	$ 0.00
Cargill, Incorporated	Zachry Engineering Corporation	Agreement for Purchase of Engineering or Construction Management Services	N/A	--	$ 0.00
Cargill, Incorporated	Zachry Engineering Corporation	Select Supplier Engineering Services Agreement	N/A	5/1/2018	$ 0.00
Cascade Natural Gas	J.V. Industrial Companies, LLC	Utility Contract	89434370048	--	$ 0.00
CB&I Inc.	Zachry Industrial, Inc.	Joint Venture Agreement for Train 1 and Train 2 of the Freeport Liquefaction Facility Project	N/A	12/10/2013	$ 0.00
CB&I Inc.	Zachry Holdings, Inc.	Parent Company Guarantee	N/A	6/26/2015	$ 0.00
CB&I Inc.	Zachry Industrial, Inc.	Subcontract Agreement between CBI/Zachry Joint Venture and CB&I Inc.	N/A	12/10/2013	$ 0.00
CB&I Inc.	Zachry Industrial, Inc.	Joint Venture Agreement between CB&I LLC, Chiyoda International Corp., and Zachry Industrial, Inc. for Train 3 of the Freeport Liquefaction Project	N/A	3/24/2015	$ 0.00
CCI Pipeline Systems, Inc.	J.V. Industrial Companies, LLC	General Terms and Conditions	N/A	10/29/2014	$ 0.00
Cellco Partnership dba Verizon Wireless	Zachry Holdings, Inc.	Verizon Wireless Major Account Agreement	COMM	9/18/2020	$ 47,683.19
Central States Pension Fund	Madison Industrial Services Team, LLC	Pension Plan Agreement	N/A	--	$ 0.00
Champion Delivery Inc.	J.V. Industrial Companies, LLC	Master Line Haul Agreement	N/A	--	$ 0.00

Assumed Contract Counterparty	Debtor	Agreement Title	Contract ID	Effective Date	Cure Amount
Cheniere Energy Investments, LLC	Zachry Industrial, Inc.	General Services and Maintenance Contract	CEINV-18-CRT00001	5/21/2018	$ 0.00
Chevron Oronite Company, LLC	Zachry Maintenance Services, LLC	Chevron Oronite Company LLC Downstream Products and Services Contract	CV1370823	1/31/2017	$ 0.00
Chevron Phillips Chemical Company LP	Zachry Maintenance Services, LLC	Blanket Service Agreement	4600005747	10/23/2008	$ 0.00
Chevron Phillips Chemical Company LP	J.V. Industrial Companies, LLC	Blanket Service Agreement	4600006406	4/11/2006	$ 0.00
Chevron Phillips Chemical Company LP	Zachry Industrial, Inc.	USGC II Polyethylene Engineering, Procurement and Construction Contract	N/A	7/7/2022	$ 0.00
Chevron Phillips Chemical Company LP	Zachry Industrial, Inc.	USGC II Petrochemical Project -- OSBL EPC Contract	N/A	6/28/2022	$ 0.00
Chevron Phillips Chemical Company LP	Zachry Industrial, Inc.	Front End Engineering Design and Engineering, Procurement, and Construction Contract	CPC-32807	9/18/2019	$ 0.00
Chevron Phillips Chemical Company LP	Zachry Industrial, Inc.	Blanket Contract for Engineering Design, Procurement, and Construction Services	CPC-34116	--	$ 0.00
Chevron Phillips Chemical Company LP	Zachry Industrial, Inc.	Project Specific Agreement	CW54880	6/4/2020	$ 0.00
Chevron Phillips Chemical Company LP	Zachry Maintenance Services, LLC	Master Agreement for Products and Services Maintenance Agreement	CW64524	7/1/2023	$ 0.00
Chevron Phillips Chemical Company LP	Zachry Industrial, Inc.	Engineering, Procurement, and Construction Contract	USGCII-CNCN-000E4	6/28/2022	$ 0.00
Chevron Phillips Chemical Company LP	Zachry Industrial, Inc.	USGC II Petrochemical Project -- OSBL EPC Contract	USGCII-CNCN-1-000E1	7/7/2022	$ 0.00
Chevron Phillips Chemical Gulf Coast LLC	Zachry Industrial, Inc.	Novation Agreement	N/A	10/18/2022	$ 0.00
Chevron Phillips Chemical Gulf Coast LLC	Zachry Industrial, Inc.	Novation Agreement	N/A	10/17/2022	$ 0.00
Chevron Products Company, a division of Chevron U.S.A. Inc.	Zachry Industrial, Inc.	Master Products and Services Agreement	CW662174	1/31/2017	$ 0.00
Chevron Products Company, a division of Chevron U.S.A. Inc.	J.V. Industrial Companies, LLC	Master Products and Services Contract	CW25723	12/9/2019	$ 0.00
Chicago Bridge & Iron Company N.V.	Zachry Industrial, Inc.	Parent Company Guarantee	N/A	6/26/2015	$ 0.00
Chiyoda International Corporation	Zachry Industrial, Inc.	Joint Venture Agreement between CB&I LLC, Chiyoda International Corp., and Zachry Industrial, Inc. for Train 3 of the Freeport Liquefaction Project	N/A	3/24/2015	$ 0.00

Assumed Contract Counterparty	Debtor	Agreement Title	Contract ID	Effective Date	Cure Amount
Cintas Corporation	JVIC Fabrication, LLC	Service Agreement	186311	9/26/2023	$ 2,960.64
Cintas Corporation	JVIC Fabrication, LLC	Service Agreement	186316	9/26/2023	$ 2,353.82
Cintas Corporation	Zachry Industrial, Inc.	Blanket Release Services Agreement	569341	5/16/2024	$ 0.00
Cintas Corporation	Zachry Engineering Corporation	Service Agreement	601426	9/15/2023	$ 0.00
Cintas Corporation No. 2	Zachry Industrial, Inc.	Master Services Agreement	583709	2/14/2023	$ 0.00
City of Corpus Christi	J.V. Industrial Companies, LLC	Utility Contract	N/A	--	$ 0.00
City of Freeport	Zachry Industrial, Inc.	Utility Contract	13-2780-08	--	$ 0.00
City of Moss Point	Moss Point Properties, LLC	Utility Contract	13-19757-02	--	$ 0.00
City of Moss Point	Moss Point Properties, LLC	Utility Contract	13-19757-03	--	$ 0.00
City of Moss Point	Moss Point Properties, LLC	Utility Contract	13-19816-05	--	$ 0.00
City of Pasadena	Zachry Industrial, Inc.	Utility Contract	10100005-06	--	$ 0.00
City of Pasadena	Zachry Industrial, Inc.	Utility Contract	25305250-14	--	$ 0.00
City of Pasadena	Zachry Industrial, Inc.	Utility Contract	25305400-10	--	$ 0.00
City of Pasadena	Zachry Industrial, Inc.	Utility Contract	25305610-09	--	$ 0.00
City of Pasadena	Zachry Industrial, Inc.	Utility Contract	25305810-15	--	$ 0.00
City of Pasadena	Zachry Industrial, Inc.	Utility Contract	25306499-02	--	$ 0.00
City of Pasadena	Zachry Industrial, Inc.	Utility Contract	25307400-07	--	$ 0.00
City of Pasadena	Zachry Industrial, Inc.	Utility Contract	253505500-07	--	$ 0.00

Assumed Contract Counterparty	Debtor	Agreement Title	Contract ID	Effective Date	Cure Amount
City of Port Arthur, Texas	Zachry Industrial, Inc.	Utility Contract	140101-00025416	--	$ 0.00
City Public Service Board of San Antonio aka CPS Energy	Zachry Maintenance Services, LLC	Master Agreement	N/A	6/16/2017	$ 0.00
City Public Service Board of San Antonio aka CPS Energy	Zachry Industrial, Inc.	Utility Contract	300-2142-072	--	$ 0.00
City Public Service Board of San Antonio aka CPS Energy	Zachry Industrial, Inc.	Utility Contract	300-2142-555	--	$ 0.00
City Public Service Board of San Antonio aka CPS Energy	Zachry Industrial, Inc.	Utility Contract	300-2142-558	--	$ 0.00
City Public Service Board of San Antonio aka CPS Energy	Zachry Industrial, Inc.	Utility Contract	300-2144-720	--	$ 0.00
City Public Service Board of San Antonio aka CPS Energy	Zachry Industrial, Inc.	Utility Contract	300-2148-959	--	$ 0.00
City Public Service Board of San Antonio aka CPS Energy	Zachry Industrial, Inc.	Utility Contract	300-3327-332	--	$ 0.00
City Public Service Board of San Antonio aka CPS Energy	Zachry Industrial, Inc.	Utility Contract	300-3327-332	--	$ 0.00
City Public Service Board of San Antonio aka CPS Energy	Zachry Industrial, Inc.	Utility Contract	300-3347-400	--	$ 0.00
City Public Service Board of San Antonio aka CPS Energy	Zachry Industrial, Inc.	Utility Contract	300-3347-400	--	$ 0.00
City Wide Franchise Company, Inc. dba City Wide Maintenance	Zachry Industrial, Inc.	Master Services Agreement	532644	7/14/2020	$ 0.00
Class One Professionals, LLC	Zachry Engineering Corporation	Engineering Services Agreement	N/A	5/8/2023	$ 0.00
Classic Forms & Products, Inc.	Zachry Industrial, Inc.	Services Agreement	610240	2/9/2024	$ 0.00
Cleaners of America	Zachry Industrial, Inc.	Service Agreement	570896	5/18/2022	$ 31,231.77
Cleco Corporation	Zachry Industrial, Inc.	Miscellaneous Services Master Agreement	N/A	5/17/2021	$ 0.00
CNT Transport, LLC	J.V. Industrial Companies, LLC	Master Line Haul Agreement	167884	2/8/2022	$ 0.00
Comcast	Zachry Engineering Corporation	Services Agreement	8771403021799260	--	$ 0.00

Assumed Contract Counterparty	Debtor	Agreement Title	Contract ID	Effective Date	Cure Amount
Comcast	Zachry Nuclear Engineering, Inc.	Services Agreement	8773404060142000	--	$ 0.00
Concord Marketing Solutions Inc.	Zachry Industrial, Inc.	Master Services Agreement	602245	9/28/2023	$ 0.00
Concur Technologies Inc.	Zachry Holdings, Inc.	Business Services Agreement	101205ZACGRO6000	--	$ 26,842.93
ConocoPhillips Company	Zachry Industrial, Inc.	Master Agreement - Support Services	320159	3/1/2017	$ 0.00
Consolidated PWSD C-1	Madison Industrial Services Team, LLC	Utility Contract	143837	--	$ 0.00
Contech Control Services, Inc.	J.V. Industrial Companies, LLC	Master Services Agreement	N/A	--	$ 0.00
Cornerstone Chemical Company	Zachry Industrial, Inc.	Maintenance & Construction Services Agreement	N/A	10/27/2014	$ 0.00
Corpus Christie Liquefaction, LLC	Zachry Industrial, Inc.	General Services and Maintenance between Corpus Christi Liquefaction, LLC and Zachry Industrial, Inc.	CCL-18-CRT-0001	5/21/2018	$ 0.00
Crane Worldwide Logistics LLC	Zachry Industrial, Inc.	Master Transportation Logistics Services Agreement	543046	4/8/2021	$ 0.00
Cust-O-Fab Specialty Services, LLC	J.V. Industrial Companies, LLC	Services Agreement	179345	1/27/2023	$ 0.00
Cutter Technical Services LLC	Zachry Industrial, Inc.	Master Services Agreement	539847	11/17/2020	$ 0.00
D&C Inspection Services, Inc.	Zachry Industrial, Inc.	Master Services Agreement	569162	4/28/2022	$ 0.00
D&C Inspection Services, Inc.	Zachry Industrial, Inc.	Master Services Agreement	569164	4/28/2022	$ 0.00
Daelim Industrial Co., Ltd.	Zachry Industrial, Inc.	Front End Engineering Design and Engineering, Procurement, and Construction Contract	CPC-32978	9/30/2019	$ 0.00
Daelim Industrial Co., Ltd.	Zachry Industrial, Inc.	Joint Venture Agreement	CPC-32978	9/30/2019	$ 0.00
Daelim Industrial Co., Ltd.	Zachry Industrial, Inc.	Letter of Intent	N/A	3/13/2019	$ 0.00
Daelim Industrial Co., Ltd.	Zachry Industrial, Inc.	Parent Company Guarantee	N/A	9/27/2019	$ 0.00
Daelim Industrial Co., Ltd.	Zachry Industrial, Inc.	Second Memorandum of Understanding between Zachry Industrial, Inc. and Daelim Industrial Co., Ltd.	N/A	3/19/2019	$ 0.00

Assumed Contract Counterparty	Debtor	Agreement Title	Contract ID	Effective Date	Cure Amount
Daelim USA, Inc.	Zachry Industrial, Inc.	Joint Venture Agreement	CPC-32978	9/30/2019	$ 0.00
Daiohs USA, Inc.	J.V. Industrial Companies, LLC	Purchase Order	185718	9/5/2023	$ 703.93
Daiohs USA, Inc.	J.V. Industrial Companies, LLC	Purchase Order	192732	5/1/2024	$ 192.94
Daiohs USA, Inc.	Zachry Industrial, Inc.	Master Service Agreement	610440	2/9/2024	$ 0.00
Daniella Gallardo Alanz dba Maid to Rest	J.V. Industrial Companies, LLC	Abbreviated Service Agreement	177690	11/17/2022	$ 9,359.28
DARR Equipment LP	J.V. Industrial Companies, LLC	Master Services Agreement	167427	1/17/2022	$ 0.00
Dean Snyder Construction	Zachry Engineering Corporation	Engineering Services Agreement	2021-446-18901-REV6	10/28/2021	$ 0.00
Deztex Industrial Services, LLC dba RamTex	J.V. Industrial Companies, LLC	Master Subcontract Agreement	167557	1/24/2022	$ 0.00
Diamond Green Diesel, LLC	J.V. Industrial Companies, LLC	Master Services Agreement	DG.21.WA.10219	11/8/2021	$ 0.00
Diamond Green Diesel, LLC	Zachry Maintenance Services, LLC	Work Agreement	DG.18.WA.10127	8/1/2018	$ 0.00
Diamond Shamrock Refining Company, L.P.	Zachry Maintenance Services, LLC	Multi-Site Work Agreement	CORP.15.MS.00002	3/9/2015	$ 0.00
Diamond Shamrock Refining Company, L.P.	J.V. Industrial Companies, LLC	Multi-Site Work Agreement	CORP.21.WA.10059	5/10/2021	$ 0.00
Diamond Shamrock Refining Company, L.P.	Zachry Engineering Corporation	Multi-Site Engineering Services Agreement	MCAP.10.ES.00001	1/7/2010	$ 0.00
DISA Global Solutions, Inc.	Zachry Industrial, Inc.	Master Services Agreement	530164	5/29/2020	$ 0.00
Discovery Information Technologies, Inc.	Zachry Industrial, Inc.	Master Services Agreement	579869	12/5/2022	$ 0.00
DL E&C Co., Ltd.	Zachry Industrial, Inc.	Professional Services Agreement	ZDJV-PS-DLENC-01	4/4/2022	$ 0.00
DL USA, Inc.	JVIC Fabrication, LLC	Terms and Conditions of Purchase	600216	9/27/2023	$ 0.00
DL USA, Inc.	Zachry Industrial, Inc.	Engineering, Procurement and Construction Contract	USGCII-CNCN-000E1	7/1/2022	$ 0.00

Assumed Contract Counterparty	Debtor	Agreement Title	Contract ID	Effective Date	Cure Amount
DL USA, Inc.	Zachry Industrial, Inc.	Joint Venture Agreement between DL USA, Inc. and Zachry Industrial, Inc. (Zachry-DL Joint Venture) for Chevron Phillips Chemical Company LP USGC II Petrochemicals Project	N/A	4/4/2022	$ 0.00
DL USA, Inc.	Zachry Industrial, Inc.	USGC II Polyethylene Engineering, Procurement and Construction Contract	N/A	7/7/2022	$ 0.00
DL USA, Inc.	Zachry Industrial, Inc.	Front End Engineering Design and Engineering, Procurement and Construction Contract	N/A	--	$ 0.00
DL USA, Inc.	Zachry Industrial, Inc.	Professional Services Agreement	ZDJV-PS-DLENC-01	4/4/2022	$ 0.00
Dominion Energy South Carolina, Inc.	J.V. Industrial Companies, LLC	Utility Contract	2351461642	--	$ 0.00
Dominion Energy South Carolina, Inc.	Zachry Maintenance Services, LLC	Terms and Conditions	N/A	1/26/2024	$ 0.00
Domtar W.W. LLC	Madison Industrial Services Team, LLC	Agreement	N/A	6/1/2023	$ 0.00
Doswell Energy Center	Zachry Industrial, Inc.	Terms and Conditions	N/A	10/8/2014	$ 0.00
Doyle & Wachtstetter, Inc.	J.V. Industrial Companies, LLC	Agreement	N/A	--	$ 0.00
Duke Energy	Zachry Engineering Corporation	Utility Contract	910034803718	--	$ 0.00
Dunn Heat Exchanger	J.V. Industrial Companies, LLC	General Terms and Conditions	N/A	4/16/2018	$ 0.00
Dyno Nobel, Inc.	Zachry Engineering Corporation	Service Agreement	N/A	2/24/2024	$ 0.00
Dyno Nobel, Inc.	Madison Industrial Services Team, LLC	Professional Services Agreement	DNA004756	12/19/2022	$ 0.00
Dyno Nobel, Inc.	J.V. Industrial Companies, LLC	Purchase Agreement for Services	DNA000693	3/4/2022	$ 0.00
E. I. du Pont de Nemours and Company	Zachry Engineering Corporation	Agreement	N/A	--	$ 0.00
Egar Inc.	Zachry Industrial, Inc.	Rental Agreement	604806	11/7/2023	$ 1,589.29
Egar Inc.	Zachry Industrial, Inc.	Purchase Order	606561	12/4/2023	$ 25,005.59
Egar Inc.	Zachry Industrial, Inc.	Rental Agreement	615023	4/23/2024	$ 1,010.04

Zachry Holdings, Inc., et al.
Assumption List
As of February 25, 2025

Assumed Contract Counterparty	Debtor	Agreement Title	Contract ID	Effective Date	Cure Amount
Element Critical	Zachry Holdings, Inc.	Sales Order	COMM	1/3/2022	$ 0.00
Element Fleet Corporation	Zachry Industrial, Inc.	Master Lease Agreement	559509	7/1/2008	$ 0.00
Element Fleet Corporation	Zachry Industrial, Inc.	Master Services Agreement	567208	3/30/2022	$ 0.00
Element Fleet Corporation	Zachry Maintenance Services, LLC	Vehicle Fleet Open-End Lease Agreement	567208	4/18/2022	$ 0.00
Element Fleet Corporation	Zachry Industrial, Inc.	Master Services Agreement	N/A	7/1/2008	$ 0.00
Employers & Operating Engineers Local 520 Pension Fund	Madison Industrial Services Team, LLC	Pension Plan Agreement	N/A	--	$ 0.00
Enduro Composites	J.V. Industrial Companies, LLC	Master Services Agreement	N/A	--	$ 0.00
EnergyLink Corp.	Zachry Industrial, Inc.	Subcontract Agreement	563245	3/28/2022	$ 0.00
ENGIE North America fka GDF SUEZ Energy North America, Inc.	Zachry Industrial, Inc.	Parts, Supplies and Materials Contract Form (Including Labor) Terms and Conditions	N/A	7/27/2016	$ 0.00
Engie Resources LLC	J.V. Industrial Companies, LLC	Utility Contract	103377	--	$ 0.00
Engie Resources LLC	J.V. Industrial Companies, LLC	Utility Contract	103379	--	$ 0.00
Engie Resources LLC	J.V. Industrial Companies, LLC	Utility Contract	103383	--	$ 0.00
Engie Resources LLC	J.V. Industrial Companies, LLC	Utility Contract	103384	--	$ 0.00
Engie Resources LLC	J.V. Industrial Companies, LLC	Utility Contract	103385	--	$ 0.00
Engie Resources LLC	J.V. Industrial Companies, LLC	Utility Contract	103386	--	$ 0.00
Engie Resources LLC	J.V. Industrial Companies, LLC	Utility Contract	103998	--	$ 0.00
Engie Resources LLC	Zachry Industrial, Inc.	Utility Contract	260566	--	$ 0.00
Engie Resources LLC	Zachry Industrial, Inc.	Utility Contract	267893	--	$ 0.00

Assumed Contract Counterparty	Debtor	Agreement Title	Contract ID	Effective Date	Cure Amount
Engie Resources LLC	Zachry Industrial, Inc.	Utility Contract	267895	--	$ 0.00
Engie Resources LLC	Zachry Industrial, Inc.	Utility Contract	267896	--	$ 0.00
Engie Resources LLC	Zachry Industrial, Inc.	Utility Contract	267897	--	$ 0.00
Engie Resources LLC	Zachry Industrial, Inc.	Utility Contract	267898	--	$ 0.00
Engie Resources LLC	Zachry Industrial, Inc.	Utility Contract	267899	--	$ 0.00
Engie Resources LLC	Zachry Industrial, Inc.	Utility Contract	267900	--	$ 0.00
Engie Resources LLC	Zachry Industrial, Inc.	Utility Contract	267901	--	$ 0.00
Engie Resources LLC	Zachry Industrial, Inc.	Utility Contract	267902	--	$ 0.00
Engie Resources LLC	Zachry Industrial, Inc.	Utility Contract	267903	--	$ 0.00
Engie Resources LLC	Zachry Engineering Corporation	Utility Contract	210326415	--	$ 0.00
Engie Resources LLC	Zachry Engineering Corporation	Utility Contract	582005591	--	$ 0.00
Engie Resources LLC	Zachry Engineering Corporation	Utility Contract	2294338204	--	$ 0.00
Engie Resources LLC	Zachry Engineering Corporation	Utility Contract	3342819928	--	$ 0.00
Engie Resources LLC	J.V. Industrial Companies, LLC	Utility Contract	N/A	--	$ 0.00
Engie Resources LLC	J.V. Industrial Companies, LLC	Utility Contract	N/A	--	$ 0.00
Engie Resources LLC	J.V. Industrial Companies, LLC	Utility Contract	0000103376(228#1)	--	$ 0.00
Engie Resources LLC	J.V. Industrial Companies, LLC	Utility Contract	103381(217)	--	$ 0.00
Engineering Physics Services Inc.	Zachry Industrial, Inc.	Service Agreement	612705	3/14/2024	$ 14,578.34

Assumed Contract Counterparty	Debtor	Agreement Title	Contract ID	Effective Date	Cure Amount
Entergy Corporation	Madison Industrial Services Team, LLC	Utility Contract	100580698	--	$ 0.00
Entergy Corporation	Zachry Industrial, Inc.	Utility Contract	163428394	--	$ 0.00
Entergy Corporation	Zachry Industrial, Inc.	Utility Contract	168106326	--	$ 0.00
Entergy Corporation	Zachry Industrial, Inc.	Utility Contract	171816986	--	$ 0.00
Entergy Corporation	Zachry Industrial, Inc.	Utility Contract	197206667	--	$ 0.00
Enterprise Fleet Services	Zachry Industrial, Inc.	Master Walkaway Lease Agreement	454102	2/16/2018	$ 0.00
Enterprise Fleet Services	Zachry Engineering Corp.	Amended and Restated Master Equity Lease Agreement	474699	10/25/2010	$ 0.00
Enterprise Fleet Services	J.V. Industrial Companies, LLC	Open-End (Equity) Lease Schedule	JVA-0660	8/12/2021	$ 0.00
Enterprise Fleet Services	J.V. Industrial Companies, LLC	Open-End (Equity) Lease Schedule	JVA-0661	10/6/2021	$ 0.00
Enterprise Fleet Services	J.V. Industrial Companies, LLC	Open-End (Equity) Lease Schedule	JVA-0666	2/14/2023	$ 0.00
Enterprise Fleet Services	J.V. Industrial Companies, LLC	Open-End (Equity) Lease Schedule	JVA-0667	4/17/2023	$ 0.00
Enterprise Fleet Services	J.V. Industrial Companies, LLC	Open-End (Equity) Lease Schedule	JVA-0668	4/17/2023	$ 0.00
Enterprise Fleet Services	J.V. Industrial Companies, LLC	Open-End (Equity) Lease Schedule	JVA-0671	8/7/2023	$ 0.00
Enterprise FM Trust	J.V. Industrial Companies, LLC	Master Equity Lease Agreement	474699	9/14/2010	$ 0.00
Enterprise Leasing Company of Houston dba Enterprise Fleet Services	J.V. Industrial Companies, LLC	Agreement	N/A	--	$ 0.00
EnviroCon Systems, Inc.	J.V. Industrial Companies, LLC	Master Services Agreement	N/A	--	$ 0.00
Epic Scaffold, LLC dba Epic Scaffold Solutions	J.V. Industrial Companies, LLC	Master Services Agreement	160535	7/22/2021	$ 0.00
Equistar Chemicals, LP	J.V. Industrial Companies, LLC	Master Field Services Agreement	CW2275399	8/1/2018	$ 0.00

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Assumed Contract Counterparty	Debtor	Agreement Title	Contract ID	Effective Date	Cure Amount
Erickson Immigration Group PC	Zachry Industrial, Inc.	Master Services Agreement	608684	--	$ 0.00
eVerge Group LLC	Zachry Enterprise Solutions, LLC	Consulting Scope of Work	603377	--	$ 0.00
eVerge Group LLC	Zachry Enterprise Solutions, LLC	Consulting Scope of Work	605956	10/19/2021	$ 765,000.00
Eversource Energy (The Connecticut Light & Power Company)	Zachry Nuclear Engineering, Inc.	Utility Contract	51235719069	--	$ 0.00
Eversource Energy (The Connecticut Light & Power Company)	Zachry Nuclear Engineering, Inc.	Utility Contract	519415955017	--	$ 0.00
Exelon Generation Company LLC	Zachry Industrial, Inc.	Terms and Conditions	N/A	7/29/2014	$ 0.00
ExxonMobil Global Services Company	J.V. Industrial Companies, LLC	Heat Exchangers Only Standard Procurement Agreement	N/A	4/23/2018	$ 0.00
ExxonMobil Global Services Company	Zachry Engineering Corporation	Engineering Services Agreement	A2363749	10/31/2018	$ 0.00
ExxonMobil Global Services Company	J.V. Industrial Companies, LLC	Standard Procurement Agreement	A2640335	10/1/2016	$ 0.00
ExxonMobil Global Services Company	Zachry Maintenance Services, LLC	Standard Procurement Agreement for Downstream or Chemical Services with Incidental Goods	A2443570	2/1/2014	$ 0.00
F&M Mafco, Inc.	Zachry Industrial, Inc.	Master Crane Rental Services Agreement	508312	10/3/2019	$ 0.00
Fagioli, Inc.	Zachry Industrial, Inc.	Master Crane with Operator Services Agreement	535509	8/24/2020	$ 0.00
Fagioli, Inc.	Zachry Industrial, Inc.	Master Crane Rental Bare Rental Agreement	586690	2/28/2023	$ 0.00
Fastenal Company	Zachry Industrial, Inc.	Master Purchase Agreement	491486	3/4/2019	$ 0.00
Ferrara Transport Services, LLC	Zachry Industrial, Inc.	Master Carrier / Shipper Transportation Agreement	607647	1/18/2024	$ 0.00
Fircroft Engineering Services Ltd.	Zachry Industrial, Inc.	Master Services Agreement	503117	7/5/2019	$ 0.00
Fiscella Building Services, Inc.	Zachry Engineering Corporation	Service Agreement	601604	9/19/2023	$ 460.68
Flexera Software LLC	Zachry Holdings, Inc.	Purchase Order	535409	5/17/2020	$ 0.00

Assumed Contract Counterparty	Debtor	Agreement Title	Contract ID	Effective Date	Cure Amount
Flexera Software LLC	Zachry Holdings, Inc.	Purchase Order	555521	5/16/2021	$ 0.00
Flexera Software LLC	Zachry Holdings, Inc.	Purchase Order	576104	8/23/2022	$ 0.00
Flexera Software LLC	Zachry Holdings, Inc.	Purchase Order	603697	10/23/2023	$ 0.00
Flint Hills	J.V. Industrial Companies, LLC	Field Services Agreement	5894	9/5/2011	$ 0.00
Flint Hills Resources, LP, et al.	Zachry Engineering Corporation	Agreement	N/A	--	$ 0.00
Florida Department of Environmental Protection	Zachry Industrial, Inc.	Agreement	N/A	--	$ 0.00
Florida Department of Environmental Protection	Zachry Industrial, Inc.	Agreement	N/A	--	$ 0.00
Formosa Plastics	J.V. Industrial Companies, LLC	Field Services Agreement	F36-2S-V6GER	6/14/2021	$ 0.00
FPS, LP dba Office Furniture Connection	Zachry Industrial, Inc.	Master Services Agreement	524370	3/6/2020	$ 0.00
Fracht FWO, Inc.	Zachry Industrial, Inc.	Master Services Agreement	542420	12/16/2020	$ 0.00
Freeport LNG Development, L.P.	J.V. Industrial Companies, LLC	Master Services Agreement for Development	N/A	11/12/2019	$ 0.00
Freeport LNG Development, L.P.	J.V. Industrial Companies, LLC	Master Services Agreement for Expansion	N/A	11/14/2018	$ 0.00
Freeport LNG Development, L.P.	Zachry Maintenance Services, LLC	Services Agreement for Time and Materials Work	N/A	7/1/2019	$ 0.00
Frontier Communications	Zachry Nuclear Engineering, Inc.	Services Agreement	860-535-8583-071511-5	--	$ 0.00
Frontier Communications	Zachry Industrial, Inc.	Services Agreement	979-822-6523-081310-5	--	$ 0.00
Fulkrum Technical Resources, Ltd.	Zachry Industrial, Inc.	Master Services Agreement	569784	5/11/2022	$ 0.00
Furniture Marketing Group, Inc.	Zachry Industrial, Inc.	Master Services Agreement	489124	1/22/2019	$ 0.00
Furniture Marketing Group, Inc.	Zachry Industrial, Inc.	Master Services Agreement ORDER AGAINST MSA NO. 489124 PER QUOTE NO. 1W6992.020	569141	4/20/2022	$ 0.00

Assumed Contract Counterparty	Debtor	Agreement Title	Contract ID	Effective Date	Cure Amount
Gajeske, Inc.	Zachry Industrial, Inc.	Master Equipment Rental Agreement	586099	2/15/2023	$ 0.00
Garcia Professional Cleaning	Zachry Industrial, Inc.	Service Agreement	613807	5/7/2024	$ 0.00
Gartner, Inc.	Zachry Industrial, Inc.	Master Services Agreement	611861	2/29/2024	$ 48,056.50
Gartner, Inc.	Zachry Industrial, Inc.	Master Services Agreement	611871	2/29/2024	$ 70,824.24
Gate Services & Supply LLC	Zachry Industrial, Inc.	Purchase Order	613756	4/1/2024	$ 243.56
Gelco Corporation dba GE Fleet Services	Zachry Industrial, Inc.	Master Services Agreement	559509	7/1/2008	$ 0.00
Gelco Fleet Trust	Zachry Industrial, Inc.	Vehicle Lease Agreement	17329LS (VIN: 1GCEC19V97Z176066)	12/1/2006	$ 0.00
Gelco Fleet Trust	Zachry Industrial, Inc.	Vehicle Lease Agreement	17329LS (VIN: 1GCRCPEH9EZ354737)	11/1/2014	$ 0.00
Gelco Fleet Trust	Zachry Industrial, Inc.	Vehicle Lease Agreement	17329LS (VIN: 3GCPCPEC4EG420767)	12/1/2014	$ 0.00
Gelco Fleet Trust	Zachry Industrial, Inc.	Vehicle Lease Agreement	17329LS (VIN: 1GB4CYC89FF186544)	1/1/2015	$ 0.00
Gelco Fleet Trust	Zachry Industrial, Inc.	Vehicle Lease Agreement	17329LS (VIN: 1GB4KYC80FF601849)	6/1/2015	$ 0.00
Gelco Fleet Trust	Zachry Industrial, Inc.	Vehicle Lease Agreement	17329LS (VIN: 1GC1KUEG7FF546361)	11/1/2015	$ 0.00
Gelco Fleet Trust	Zachry Industrial, Inc.	Vehicle Lease Agreement	17329LS (VIN: 1GC1KUEG3FF545689)	11/1/2015	$ 0.00
Gelco Fleet Trust	Zachry Maintenance Services, LLC	Master Lease Agreement	N/A	--	$ 0.00
Gelco Fleet Trust	Zachry Maintenance Services, LLC	Master Services Agreement	N/A	--	$ 0.00
Gelco Fleet Trust	Zachry Maintenance Services, LLC	Vehicle Fleet Open-End Lease Agreement	N/A	--	$ 0.00
Gelco Fleet Trust	Zachry Maintenance Services, LLC	Vehicle Lease Agreement	1000263LS (VIN: 1GNFC13088R168583)	2/1/2008	$ 0.00
Gelco Fleet Trust	Zachry Maintenance Services, LLC	Vehicle Lease Agreement	1000263LS (VIN: 1GCRCPEA9BZ386733)	11/1/2011	$ 0.00

Assumed Contract Counterparty	Debtor	Agreement Title	Contract ID	Effective Date	Cure Amount
Gelco Fleet Trust	Zachry Maintenance Services, LLC	Vehicle Lease Agreement	1000263LS (VIN: 1GCNCPECXEZ409750)	12/1/2014	$ 0.00
Georgia Pacific LLC	Madison Industrial Services Team, LLC	Continuing Services Agreement	PCG052413	6/10/2013	$ 0.00
Georgia Power Company	Zachry Maintenance Services, LLC	Agreement for Miscellaneous Core Maintenance Work	14-48852-MB-GPC	6/25/2023	$ 0.00
GFL Plant Services LP	Zachry Industrial, Inc.	Service Agreement	573166	6/23/2022	$ 0.00
GFL Plant Services LP	Zachry Industrial, Inc.	Service Agreement	582667	12/16/2022	$ 0.00
GFL Plant Services LP	Zachry Industrial, Inc.	Purchase Order	608613	1/15/2024	$ 0.00
Glaize Creek Sewer District	Madison Industrial Services Team, LLC	Utility Contract	N/A	--	$ 0.00
Glesby Marks Ltd.	Madison Industrial Services Team, LLC	Master Vehicle Lease Agreement	01.54350.A1	7/21/2016	$ 0.00
Glesby Marks Ltd.	J.V. Industrial Companies, LLC	Master Vehicle Lease Agreement	01.47826.A1	1/21/2010	$ 68,241.69
Global Tax Network US, LLC	Zachry Holdings, Inc.	Engagement Letter	598696	8/8/2023	$ 0.00
Golden Spread Electric Cooperative, Inc.	Zachry Industrial, Inc.	Terms and Conditions	N/A	1/24/2013	$ 0.00
Golden Triangle Polymers Company LLC	Zachry Industrial, Inc.	Front End Engineering Design and Engineering, Procurement and Construction Contract	CPC-32807	9/18/2019	$ 0.00
Golden Triangle Polymers Company LLC	Zachry Industrial, Inc.	Front End Engineering Design and Engineering, Procurement and Construction Contract	CPC-32978	9/30/2019	$ 0.00
Golden Triangle Polymers Company LLC	Zachry Industrial, Inc.	OSBL Engineering, Procurement and Construction Contract	USGCII-CNCN-000E4	6/28/2022	$ 0.00
Golden Triangle Polymers Company LLC	Zachry Industrial, Inc.	Polyethylene Engineering, Procurement and Construction Contract	USGCII-CNCN-000E1	7/7/2022	$ 0.00
Greater Ouachita Water Company	Madison Industrial Services Team, LLC	Utility Contract	50820011529	--	$ 0.00
Greenwich Inc.	Zachry Enterprise Solutions, LLC	Services Agreement	593394	8/1/2023	$ 0.00
Greenwich, Inc. dba Commercial Kitchen Parts and Service, LLC	Zachry Industrial, Inc.	Master Agreement	593394	8/1/2023	$ 0.00

Assumed Contract Counterparty	Debtor	Agreement Title	Contract ID	Effective Date	Cure Amount
Greenwich, LLC	Zachry Enterprise Solutions, LLC	Service Agreement	593394	8/1/2023	$ 0.00
Groves Equipment Rental Co., Inc.	J.V. Industrial Companies, LLC	Order (Service)	188468	12/13/2023	$ 0.00
Groves Equipment Rental Co., Inc.	Zachry Industrial, Inc.	Master Crane Rental Services Agreement	526953	6/10/2020	$ 0.00
Gruene Environmental Companies, LLC	Zachry Industrial, Inc.	Master Services Agreement	524613	3/17/2020	$ 0.00
GT Weld Testing, LLC	Zachry Industrial, Inc.	Master Services Agreement	534198	8/14/2020	$ 0.00
Gulf Coast Boilers	Zachry Industrial, Inc.	Master Services Agreement	525678	3/24/2020	$ 0.00
Gulf Coast Growth Ventures LLC	Zachry Industrial, Inc.	Agreement	N/A	--	$ 0.00
Gunn Chevrolet	Zachry Industrial, Inc.	Qualified Fleet Agreement	450898	1/22/2018	$ 0.00
Hartford Steam Boiler Inspection and Insurance Company	Zachry Industrial, Inc.	Service Agreement	451168	1/24/2018	$ 0.00
Hartford Steam Boiler Inspection and Insurance Company	Zachry Constructors, LLC	Service Agreement	551738	6/7/2021	$ 0.00
Hartford Steam Boiler Inspection and Insurance Company	J.V. Industrial Companies, LLC	Service Agreement	N/A	--	$ 0.00
Helmcamp	Madison Industrial Services Team, LLC	Subcontract	4618	11/3/2023	$ 0.00
Hemlock Semiconductor Operations LLC	Zachry Engineering Corporation	Service Agreement	N/A	--	$ 0.00
Herc Rentals, Inc.	Zachry Industrial, Inc.	Master Equipment Rental Agreement	608492	7/12/2021	$ 0.00
Herc Rentals, Inc.	Zachry Industrial, Inc.	Master Equipment Rental Agreement	538362-FIELD	7/12/2021	$ 0.00
Hewlett-Packard Financial Services Co.	Zachry Holdings, Inc.	Master Lease and Financing Agreement	100606	4/23/2021	$ 430,101.57
Hewlett-Packard Financial Services Co.	Zachry Holdings, Inc.	Customer Portal Agreement	N/A	4/23/2021	$ 0.00
Hoisting Engineers Pension Fund Local 513	Madison Industrial Services Team, LLC	Pension Plan Agreement	N/A	--	$ 0.00

Assumed Contract Counterparty	Debtor	Agreement Title	Contract ID	Effective Date	Cure Amount
Holly Energy Partners - Operating L.P.	Zachry Industrial, Inc.	Master Services Agreement	CW2257131	1/6/2016	$ 0.00
Holly Energy Partners - Operating L.P.	J.V. Industrial Companies, LLC	Master Services Agreement	HEP-CW2289229	9/17/2019	$ 0.00
HollyFrontier Corporation	J.V. Industrial Companies, LLC	Master Services Agreement	N/A	10/23/2018	$ 0.00
HollyFrontier Corporation	J.V. Industrial Companies, LLC	Master Services Agreement	CH120016	8/15/2012	$ 0.00
HollyFrontier Tulsa Refining, LLC	J.V. Industrial Companies, LLC	Master Services Agreement	CW2220035	--	$ 0.00
HollyFrontier Tulsa Refining, LLC	Zachry Engineering Corporation	Master Professional Services Agreement	TU11098	9/26/2011	$ 0.00
HollyFrontier Tulsa Refining, LLC	Zachry Industrial, Inc.	Master Services Agreement	WX11210	6/4/2014	$ 0.00
Holt Texas, Ltd. dba Holt Cat	Zachry Industrial, Inc.	Master Equipment Rental Agreement	535483	8/24/2020	$ 0.00
Holt Texas, Ltd. dba Holt Crane and Equipment	Zachry Industrial, Inc.	Master Crane Rental Services Agreement	521270	2/26/2020	$ 0.00
Honeywell International Inc.	Zachry Engineering Corporation	Master Services Agreement	N/A	7/1/2013	$ 0.00
Houston NFL Holdings L.P.	Zachry Holdings, Inc.	Stadium Suite Lease Agreement	608149	1/11/2024	$ 0.00
Houston Refining LP	J.V. Industrial Companies, LLC	Master Field Services Agreement	CW2275399	8/1/2018	$ 0.00
HTS AmeriTek	Zachry Industrial, Inc.	Master Services Agreement	442981	10/30/2017	$ 0.00
Hunter Crane & Equipment	J.V. Industrial Companies, LLC	Master Services Agreement	N/A	--	$ 0.00
iCIMS	Zachry Industrial, Inc.	Amendment Order Form	N/A	12/7/2023	$ 0.00
Ideagen Technology Ltd.	Zachry Industrial, Inc.	Purchase Order	614604	4/29/2024	$ 473.99
IJC-HRS Staffing LLC	Zachry Industrial, Inc.	Master Services Agreement	602755	10/9/2023	$ 0.00
Industrial Air Services Inc.	Zachry Industrial, Inc.	Service Agreement	586385	2/16/2023	$ 0.00

Zachry Holdings, Inc., et al.
Assumption List
As of February 25, 2025

Assumed Contract Counterparty	Debtor	Agreement Title	Contract ID	Effective Date	Cure Amount
Industrial Measurement Solutions LLC	Zachry Engineering, Corp.	Purchase Order	621071	8/6/2024	$ 0.00
Ineos Olefins & Polymers USA	Zachry Industrial, Inc.	Maintenance Services Agreement	HOU0900284	7/6/2009	$ 0.00
Ineos Styrolution	J.V. Industrial Companies, LLC	Services Agreement	SA-GC-13-0084	10/27/2013	$ 0.00
Infinity Auto Express, Inc.	Zachry Industrial, Inc.	Master Line Haul Agreement	554270	7/22/2021	$ 0.00
Innophos, Inc.	Zachry Engineering Corporation	Services Agreement	N/A	8/13/2008	$ 0.00
Innovative Heat Treatment Solutions Inc.	Zachry Industrial, Inc.	Master Services Agreement	542156	1/11/2021	$ 0.00
Inspection Specialists, Inc.	Zachry Industrial, Inc.	Master Services Agreement	571675	7/15/2022	$ 0.00
Integrated Power Co.	Zachry Industrial, Inc.	Subcontract Agreement	562438	1/17/2022	$ 0.00
Intelliwave Technologies Inc.	Zachry Industrial, Inc.	Master Services Agreement	517638	12/19/2019	$ 0.00
International Paper Company	Zachry Maintenance Services, LLC	Services Contract	7444-ZAC2203GMRS-BC	7/1/2022	$ 0.00
International SOS	Zachry Industrial, Inc.	Service Agreement	610428	2/9/2024	$ 0.00
International SOS	Zachry Industrial, Inc.	Service Agreement	611734	2/28/2024	$ 99,917.93
Invista, Inc.	Zachry Industrial, Inc.	Site - Construction and Maintenance Services (SCMS) Agreement	0325-304	4/26/2004	$ 0.00
Invista, Inc.	J.V. Industrial Companies, LLC	Master Agreement	CSA-00862-CS	9/7/2005	$ 0.00
Iowa Fertilizer Company, LLC	J.V. Industrial Companies, LLC	Master Services Agreement	21-160-JV	12/9/2021	$ 0.00
IRISNDT, Inc.	J.V. Industrial Companies, LLC	Master Service Agreement	187497	2/7/2024	$ 0.00
Iron Mountain Information Management, LLC	Zachry Industrial, Inc.	Master Services Agreement	SERV	10/15/2020	$ 64,920.10
IWS Gas and Supply of Texas, Ltd.	J.V. Industrial Companies, LLC	Master Purchase Agreement	137947	11/15/2019	$ 0.00

Assumed Contract Counterparty	Debtor	Agreement Title	Contract ID	Effective Date	Cure Amount
JAS Forwarding (USA) Inc	Zachry Industrial, Inc.	Master Logistics Services Agreement	521470	6/16/2020	$ 0.00
JGC America, Inc.	Zachry Industrial, Inc.	Joint Venture Agreement	N/A	2/28/2023	$ 0.00
Joyce Steel Erection, LLC	Zachry Industrial, Inc.	Master Crane with Operator Services Agreement	559605	11/1/2021	$ 0.00
Kellogg Brown & Root LLC	Zachry Industrial, Inc.	ESA Subcontract	N116-KBR-ZII-ESA-001	9/15/2022	$ 0.00
Kellogg Brown & Root LLC	Zachry Industrial, Inc.	Limited Liability Company Agreement for KZJV LLC	N/A	3/16/2021	$ 0.00
Knight Security Systems, LLC	Zachry Industrial, Inc.	Master Services Agreement	520875	2/5/2020	$ 0.00
KZJV LLC	Zachry Industrial, Inc	Project Services Agreement	N/A	11/29/2021	$ 0.00
KZJV LLC	JVIC Fabrication, LLC	Purchase Order	PLVG-MO19-PPI030	6/30/2024	$ 0.00
KZJV Venture Global Plaquemines LNG Project Field Work	J.V. Industrial Companies, LLC	Services Agreement	M019-AGR-KZV-00075	10/1/2023	$ 0.00
Laborers Pension Trust Plan For Northern California	Madison Industrial Services Team, LLC	Pension Plan Agreement	N/A	--	$ 0.00
Landstar Inway, Inc.	Zachry Industrial, Inc.	Master Line Haul Agreement	509042	9/24/2019	$ 0.00
Landstar Ranger, Inc.	Zachry Industrial, Inc.	Master Line Haul Agreement	492565	3/8/2019	$ 0.00
LanzaJet, Inc.	Zachry Engineering Corporation	Master Agreement	N/A	10/18/2021	$ 0.00
LCY Elastomers	J.V. Industrial Companies, LLC	General Terms and Conditions	N/A	2/5/2020	$ 0.00
Lender Protective Services Inc.	Zachry Industrial, Inc.	Service Agreement	580790	11/15/2022	$ 0.00
Lift Source Machinery, Ltd.	Zachry Industrial, Inc.	Master Crane Rental Services Agreement	585543	2/13/2023	$ 0.00
LinkedIn Corporation	Zachry Industrial, Inc.	Hiring Enterprise Program	582902	12/19/2022	$ 49,589.70
LinkedIn Corporation	Zachry Industrial, Inc.	Order FLD9463487904	614305	4/9/2024	$ 3,765.76

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Assumption List
As of February 25, 2025

Assumed Contract Counterparty	Debtor	Agreement Title	Contract ID	Effective Date	Cure Amount
Liquid Environmental Solutions of Texas, LLC	Zachry Industrial, Inc.	Services Agreement	557274	9/23/2021	$ 0.00
Louisiana Machinery Company, LLC dba Louisiana Cat	Zachry Industrial, Inc.	Master Equipment Rental Agreement	568240	4/11/2022	$ 0.00
Louisiana Radio Communications, Inc.	Zachry Industrial, Inc.	Rental Agreement	602163	9/27/2023	$ 1,180.29
Louisiana Radio Communications, Inc.	Zachry Industrial, Inc.	Rental Agreement	613085	3/19/2024	$ 2,089.00
Lyondell Basell	Zachry Industrial, Inc.	Master Field Services Agreement	MA-00322-2014	--	$ 0.00
Lyondell Chemical Company	J.V. Industrial Companies, LLC	Master Field Services Agreement	CW2275399	8/1/2018	$ 0.00
LyondellBasell Acetyls, LLC	J.V. Industrial Companies, LLC	Master Field Services Agreement	CW2275399	8/1/2018	$ 0.00
Marathon Petroleum Company LP	J.V. Industrial Companies, LLC	Master Services Agreement	CW2248090	3/5/2020	$ 0.00
Matheson Tri-Gas Inc.	Zachry Industrial, Inc.	Blanket Release Services Agreement	594639	5/17/2024	$ 0.00
Maxim Crane Works, L.P.	Zachry Industrial, Inc.	Master Services Agreement	426568	--	$ 0.00
Mayflower Transit, LLC	Zachry Industrial, Inc.	Services Agreement	508624	3/19/2020	$ 0.00
McGrath RentCorp	Zachry Industrial, Inc.	Service Agreement	584237	1/18/2023	$ 537,308.50
McGrath RentCorp	Zachry Industrial, Inc.	Rental Agreement	588397	2/17/2023	$ 25,786.35
McGrath RentCorp	Zachry Industrial, Inc.	Rental Agreement	230033456	--	$ 0.00
McGrath RentCorp	Zachry Industrial, Inc.	Rental Agreement	230033513	--	$ 0.00
McGrath RentCorp	Zachry Industrial, Inc.	Rental Agreement	230034013	--	$ 0.00
MCI (Verizon)	Zachry Industrial, Inc.	Services Agreement	8639275473	--	$ 0.00
McMahan Services, Ltd.	Zachry Industrial, Inc.	McMahan Services, Ltd.	540876	12/8/2020	$ 0.00

Assumed Contract Counterparty	Debtor	Agreement Title	Contract ID	Effective Date	Cure Amount
MCR Acquisition Company, LLC dba Marks Crane & Rigging	Zachry Industrial, Inc.	Master Crane with Operator Services Agreement	562555	1/28/2022	$ 0.00
MeGlobal Americas, Inc.	J.V. Industrial Companies, LLC	Master Services Agreement	N/A	12/15/2019	$ 0.00
MeGlobal Americas, Inc.	J.V. Industrial Companies, LLC	Master Services Agreement	N/A	12/15/2019	$ 0.00
Mesa Laboratories	Zachry Industrial, Inc.	Master Services Agreement	609984	2/6/2024	$ 626.57
Metalogic Inspection Services (Southwest), LLC dba NDT Pro	Zachry Industrial, Inc.	Master Services Agreement	555880	8/25/2021	$ 0.00
Miller Truck Lines, LLC	J.V. Industrial Companies, LLC	Master Line Haul Agreement	153902	2/10/2021	$ 0.00
Miner Ltd.	Zachry Industrial, Inc.	Service Agreement	586177	4/5/2023	$ 0.00
Mississippi Power	Moss Point Properties, LLC	Utility Contract	02677-16049	--	$ 0.00
Mississippi Power	Moss Point Properties, LLC	Utility Contract	29316-76043	--	$ 0.00
Mississippi Power	Moss Point Properties, LLC	Utility Contract	32661-67045	--	$ 0.00
Mississippi Power	Moss Point Properties, LLC	Utility Contract	67531-66037	--	$ 0.00
Mistras Group, Inc.	J.V. Industrial Companies, LLC	Master Service Agreement	187695	1/19/2024	$ 0.00
Mobile Modular Management	Zachry Industrial, Inc.	Subcontract Agreement	573170	6/23/2022	$ 0.00
Moffitt Caswell Southern Trucking, LLC	J.V. Industrial Companies, LLC	Master Line Haul Agreement	148411	8/24/2020	$ 0.00
Momentum Building Services LLC	Zachry Industrial, Inc.	Service Agreement	601809	9/21/2023	$ 3,760.96
Momentum Building Services, LLC	Zachry Industrial, Inc.	Master Services Agreement	550272	5/10/2021	$ 0.00
Monsanto Company	Zachry Industrial, Inc.	Master Agreement	N/A	7/31/2025	$ 0.00
Monsanto Company	Zachry Industrial, Inc.	Master Agreement	N/A	9/1/2013	$ 0.00

Assumed Contract Counterparty	Debtor	Agreement Title	Contract ID	Effective Date	Cure Amount
Monsanto Company	Zachry Engineering Corporation	Services Agreement	N/A	4/10/2013	$ 0.00
Monsanto Company	Zachry Industrial, Inc.	Services Agreement	N/A	9/1/2013	$ 0.00
Monsanto Company	Zachry Industrial, Inc.	Statement of Work for Services on Premises (Waco, NE)	N/A	11/20/2023	$ 0.00
Monsanto Company	Zachry Industrial, Inc.	Statement of Work for Services on Premises (Luling, LA)	MA 01 SEP 2013	9/1/2013	$ 0.00
Monsanto Company	Zachry Industrial, Inc.	Agreement for Services (Soda Springs, ID)	Agreement for Services 21 SEP 2015	9/21/2015	$ 0.00
Monsanto Company	Zachry Industrial, Inc.	Statement of Work for Services on Premises (Marana, AZ)	MA 01 AUG 16 2021	8/16/2021	$ 0.00
Monsanto Company	Zachry Industrial, Inc.	Statement of Work for Services on Premises (Lubbock, TX)	MA 01 JAN 18 2019	1/18/2019	$ 0.00
Monsanto Company	Zachry Industrial, Inc.	Statement of Work for Services on Premises (Grinnell, IA)	MA 01 NOV 19 2020	10/19/2020	$ 0.00
Murphy Exploration & Production Company	Zachry Engineering Corporation	Master Professional Technical Services Agreement	MPTS-0006-MEPU-EFS	10/30/2012	$ 0.00
Mustang Rentals	Zachry Industrial, Inc.	Blanket Agreement	484306	6/27/2022	$ 0.00
Mustang Rentals	Zachry Industrial, Inc.	Blanket Agreement	583716	1/11/2023	$ 0.00
NDE Incorporated	J.V. Industrial Companies, LLC	Master Services Agreement	159491	6/2/2021	$ 0.00
Nebraska Iowa Supply Co Inc.	Zachry Industrial, Inc.	Professional Services Agreement	569370	4/28/2022	$ 0.00
Nebraska Iowa Supply Co Inc.	Zachry Industrial, Inc.	Professional Services Agreement	569371	4/28/2022	$ 0.00
New Jersey Building Laborers Statewide Pension Fund	Madison Industrial Services Team, LLC	Pension Plan Agreement	N/A	--	$ 0.00
Nippon Chemical Texas Inc.	J.V. Industrial Companies, LLC	General Terms and Conditions	N/A	10/3/2013	$ 0.00
Norconsult Informasjonssystemer AS	Zachry Industrial, Inc.	Master Services Agreement	526763	5/1/2020	$ 0.00
Norrell Construction, Inc.	Zachry Industrial, Inc.	Master Services Agreement	563535	2/25/2022	$ 0.00

Assumed Contract Counterparty	Debtor	Agreement Title	Contract ID	Effective Date	Cure Amount
North America Delta Energy Services, Inc.	Zachry Industrial, Inc.	Master Services Agreement	589272	6/2/2023	$ 0.00
North American Video Corporation dba NAVCO Security Systems	Zachry Industrial, Inc.	Master Services Agreement	581037	3/22/2023	$ 0.00
Northern California Pipe Trades Pension Plan	Madison Industrial Services Team, LLC	Pension Plan Agreement	N/A	--	$ 0.00
Nouryon Pulp & Performance Chemicals LLC	Zachry Engineering Corporation	Engineering and Procurement Services Agreement	N/A	1/30/2023	$ 0.00
Nouryon Surface Chemistry LLC	Zachry Engineering Corporation	Engineering Services Agreement	N/A	2/10/2021	$ 0.00
Nouryon Surface Chemistry LLC	Zachry Engineering Corporation	Engineering, Procurement and Construction Management Services Agreement	N/A	4/4/2022	$ 0.00
NRG Texas Power, LLC	Zachry Industrial, Inc.	Terms and Conditions (Miscellaneous Construction Services) for Purchase	N/A	6/5/2014	$ 0.00
NTT DATA Business Solutions Inc.	Zachry Holdings, Inc.	Statement of Work for Application Management Services	118938	10/1/2023	$ 11,530.08
NVENT Thermal LLC	J.V. Industrial Companies, LLC	Master Services Agreement	132626	4/27/2020	$ 0.00
Oak Bluff Transport, LLC	J.V. Industrial Companies, LLC	Master Line Haul Agreement	155208	3/23/2021	$ 0.00
O.C. Tanner Recognition Company	Zachry Holdings, Inc.	Scope of Work	612060	4/1/2024	$ 0.00
O.C. Tanner Recognition Company	Zachry Holdings, Inc.	Master Agreement	612059	4/1/2024	$ 0.00
O.C. Tanner Recognition Company	Zachry Holdings, Inc.	Scope of Work	612061	4/1/2024	$ 0.00
Occidental Chemical Corporation	J.V. Industrial Companies, LLC	Construction and Maintenance Agreement	N/A	6/14/2013	$ 0.00
Occidental Chemical Corporation	Zachry Engineering Corporation	Master Services Agreement	2020-0001	7/1/2020	$ 0.00
OCI Beaumont	J.V. Industrial Companies, LLC	General Terms and Conditions	N/A	11/12/2014	$ 0.00
OfficeSource Ltd.	Zachry Industrial, Inc.	Master Purchase Agreement	610317	3/5/2024	$ 0.00
Oilpatch NDT, LLC	J.V. Industrial Companies, LLC	Master Services Agreement	145890	5/26/2020	$ 0.00

Assumed Contract Counterparty	Debtor	Agreement Title	Contract ID	Effective Date	Cure Amount
Oklahoma Gas and Electric Company	Zachry Industrial, Inc.	Agreement to Furnish Maintenance and General Services	N/A	9/1/2015	$ 0.00
Olin Corporation	J.V. Industrial Companies, LLC	Maintenance Services Contract	N/A	6/19/2017	$ 0.00
One Gas, Inc.	Zachry Industrial, Inc.	Utility Contract	912917419-1186002245	--	$ 0.00
Onshore Quality Control Specialists LLC	Zachry Industrial, Inc.	Master Services Agreement	603784	6/14/2023	$ 0.00
Oracle America, Inc.	Zachry Industrial, Inc.	Purchase Order	607198	12/13/2023	$ 4,541.66
Oracle America, Inc.	Zachry Industrial, Inc.	Purchase Order	616047	5/7/2024	$ 681.11
Oracle America, Inc.	Zachry Industrial, Inc.	Purchase Order	616463	5/13/2024	$ 2,154.37
OTR Fleet Services	J.V. Industrial Companies, LLC	Master Agreement	N/A	--	$ 0.00
Overknight Logistics, Inc.	J.V. Industrial Companies, LLC	Master Line Haul Agreement	153025	2/1/2021	$ 0.00
P&I Supply Co.	Zachry Industrial, Inc.	Master Purchase Agreement	571264	9/8/2022	$ 0.00
P&M USA, LLC dba Baker Hughes	J.V. Industrial Companies, LLC	Master Services Agreement	N/A	--	$ 0.00
P4 Production LLC	Zachry Industrial, Inc.	Agreement for Services	N/A	9/21/2015	$ 0.00
Packaging Corporation of America	Madison Industrial Services Team, LLC	Master Services Agreement - Long Form	N/A	10/20/2022	$ 0.00
Panda Temple Power II, LLC	Zachry Maintenance Services, LLC	Agreement to Furnish Maintenance and Construction Services	N/A	2/14/2022	$ 0.00
Paragon Micro Inc.	Zachry Industrial, Inc.	Purchase Order	99121.03	12/18/2023	$ 0.00
Paragon Micro Inc.	Zachry Industrial, Inc.	Purchase Order	612982	3/18/2024	$ 14,226.02
Paragon Micro Inc.	Zachry Industrial, Inc.	Purchase Order	615340	4/25/2024	$ 6,963.00
Paris Generation, LP	Zachry Maintenance Services, LLC	Standard Terms and Conditions	N/A	6/1/2013	$ 0.00

Assumed Contract Counterparty	Debtor	Agreement Title	Contract ID	Effective Date	Cure Amount
Parker Print Solutions	Zachry Industrial, Inc.	Master Services Agreement	601360	--	$ 0.00
Parkway Pipeline LLC	J.V. Industrial Companies, LLC	Multi-Site Work Agreement	CORP.21.WA.10059	5/10/2021	$ 0.00
Patriot Security EOC	J.V. Industrial Companies, LLC	Master Agreement	N/A	--	$ 0.00
PECO Energy Company	Madison Industrial Services Team, LLC	Utility Contract	195286000	--	$ 0.00
Peerless Dynamics	J.V. Industrial Companies, LLC	Master Agreement	N/A	--	$ 0.00
Pension Fund Of Steamfitters Local Union 420	Madison Industrial Services Team, LLC	Pension Plan Agreement	N/A	--	$ 0.00
Pension Plan Of Steamfitters Pension Fund Local Union No. 475	Madison Industrial Services Team, LLC	Pension Plan Agreement	N/A	--	$ 0.00
Performance Contracting, Inc.	Zachry Industrial, Inc.	Master Services Agreement	551814	7/7/2021	$ 0.00
Pervyn Heavy Haul, LLC	J.V. Industrial Companies, LLC	Master Line Haul Agreement	156827	4/26/2021	$ 0.00
Petroval, Inc.	J.V. Industrial Companies, LLC	Master Services Agreement	124881	8/7/2020	$ 0.00
PFM Hosting Inc	Zachry Industrial, Inc.	Hosting Agreement	532959	7/9/2020	$ 0.00
Phillips 66 Company	Zachry Maintenance Services, LLC	Master Service Agreement	11517.0-MSA-GPS	--	$ 0.00
Phillips 66 Company	Zachry Engineering Corporation	Master Service Agreement	CW2333701	1/31/2019	$ 0.00
Phillips 66 Company	Madison Industrial Services Team, LLC	Master Services Agreement	CW2345531	10/1/2019	$ 0.00
Phillips 66 Company	J.V. Industrial Companies, LLC	Master Services Agreement	CW2346253	10/1/2019	$ 0.00
Phillips 66 Company	Madison Industrial Services Team, LLC	Master Service Agreement	CW2349096	--	$ 0.00
Phoenix Crane Services, Inc.	Zachry Industrial, Inc.	Master Services Agreement - Crane Rental and Crane with Operator Rental	547299	4/1/2021	$ 0.00
Piping Enterprise Company, Inc.	J.V. Industrial Companies, LLC	Master Service Agreement	182139	6/21/2023	$ 0.00

Assumed Contract Counterparty	Debtor	Agreement Title	Contract ID	Effective Date	Cure Amount
PIT Instruction & Training LLC	Zachry Industrial, Inc.	Master Service Agreement	595523	7/7/2023	$ 0.00
Pixelle (PH Glatfelter)	J.V. Industrial Companies, LLC	Services Agreement	N/A	8/1/2016	$ 0.00
PK Technology LLC dba PK Industrial, LLC	J.V. Industrial Companies, LLC	Master Service Agreement	182100	5/5/2023	$ 0.00
PK Technology LLC dba PK Industrial, LLC	J.V. Industrial Companies, LLC	Master Service Agreement	182100	5/5/2023	$ 0.00
Plant Interscapes, Inc	Zachry Industrial, Inc.	Agreement	557263	9/23/2021	$ 0.00
Plant Transit, Inc.	Zachry Industrial, Inc.	Master Bus with Operator Services Agreement	540079	11/20/2020	$ 0.00
Plocher Construction	Madison Industrial Services Team, LLC	Subcontract	3899	6/1/2023	$ 0.00
Plumbers & Pipefitters Local 553 Pension Fund	Madison Industrial Services Team, LLC	Pension Plan Agreement	N/A	--	$ 0.00
Plumbers & Pipefitters Local 562 Pension Plan	Madison Industrial Services Team, LLC	Pension Plan Agreement	N/A	--	$ 0.00
Plumbers & Pipefitters Local Union #354 Pension Plan	Madison Industrial Services Team, LLC	Pension Plan Agreement	N/A	--	$ 0.00
PPI Quality & Engineering, LLC	Zachry Industrial, Inc.	Master Services Agreement	535825	8/28/2020	$ 0.00
PPI Quality & Engineering, LLC	Zachry Industrial, Inc.	Master Services Agreement	535827	8/28/2020	$ 0.00
Precision Weld Testing	J.V. Industrial Companies, LLC	Master Agreement	N/A	--	$ 0.00
Primoris Energy Services Corporation	J.V. Industrial Companies, LLC	Purchase Agreement	N/A	4/5/2023	$ 0.00
Professional Janitorial Services	Zachry Industrial, Inc.	Master Agreement	575396	9/1/2022	$ 0.00
Professional Services Industries, Inc.	J.V. Industrial Companies, LLC	Master Services Agreement	187355	12/20/2023	$ 0.00
Pro-Surve Technical Services, LLC	J.V. Industrial Companies, LLC	Master Service Agreement	180769	3/28/2023	$ 0.00
PV Rentals, LLC dba PV Rentals Leasing and Sales	J.V. Industrial Companies, LLC	Master Equipment Rental Agreement	153608	5/7/2021	$ 0.00

Assumed Contract Counterparty	Debtor	Agreement Title	Contract ID	Effective Date	Cure Amount
Q IT Reparis TNS, LLC dba Texas Network Services	Zachry Industrial, Inc.	Master Agreement	575698	9/8/2022	$ 0.00
Quadient Leasing USA, Inc.	J.V. Industrial Companies, LLC	Lease Agreement	SERV	4/22/2022	$ 2,368.37
Quantum Financial Services	Zachry Enterprise Solutions, LLC	Rental Agreement	556766	9/21/2021	$ 0.00
Rab of LA, Inc.	Madison Industrial Services Team, LLC	Master Services Agreement	132306	8/22/2019	$ 0.00
Ramtex Industrial, LLC	Zachry Maintenance Services, LLC	Service Agreement	597474	7/27/2023	$ 0.00
Rand Worldwide Subsidiary Inc.	Zachry Nuclear Engineering, Inc.	Master Agreement	600947	--	$ 0.00
Refining Technology Solutions, LLC	Zachry Engineering Corporation	Agreement	MA-02652-16	7/11/2016	$ 0.00
Rensenhouse	Zachry Engineering Corporation	Engineering Services Agreement	N/A	6/10/2024	$ 0.00
Rentokil North America, Inc.	Zachry Industrial, Inc.	Service Agreement	580126	11/3/2022	$ 250.97
Republic Testing Laboratories, LLC	J.V. Industrial Companies, LLC	Master Agreement	N/A	--	$ 0.00
Riggingpro, Inc.	Madison Industrial Services Team, LLC	Master Crane with Operator Services Agreement	4500226169	3/2/2020	$ 0.00
Ritchie Bros. Auctioneers	J.V. Industrial Companies, LLC	Agreement	N/A	--	$ 0.00
River Healthcare	J.V. Industrial Companies, LLC	Service Agreement	585002	1/27/2023	$ 0.00
Rocky Mountain Power	J.V. Industrial Companies, LLC	Utility Contract	75583162-0017	--	$ 0.00
RUS Industrial, LLC	Zachry Industrial, Inc.	Master Services Agreement	539310	3/30/2021	$ 0.00
RVN Inc.	Zachry Engineering Corporation	Master Services Agreement	586265	--	$ 0.00
Salt Lake City Public Utilities	J.V. Industrial Companies, LLC	Utility Contract	W2702468	--	$ 0.00
Salt River Project	Zachry Industrial, Inc.	Alliance Agreement	N/A	1/1/2013	$ 0.00

Assumed Contract Counterparty	Debtor	Agreement Title	Contract ID	Effective Date	Cure Amount
San Antonio Water System	Zachry Industrial, Inc.	Utility Contract	000277055-0001	--	$ 0.00
San Antonio Water System	Zachry Industrial, Inc.	Utility Contract	001188532-2720891-0001	--	$ 0.00
San Antonio Water System	Zachry Industrial, Inc.	Utility Contract	001309136-27435285-0001	--	$ 0.00
San Antonio Water System	Zachry Industrial, Inc.	Utility Contract	001309295-2735312-0001	--	$ 0.00
San Antonio Water System	Zachry Industrial, Inc.	Utility Contract	814085-2687674-0001	--	$ 0.00
Sandows Lake Ranch	Zachry Maintenance Services, LLC	Agreement	CW2258185	--	$ 0.00
Sandy Creek Services, LLC	Zachry Industrial, Inc.	Agreement for Maintenance and Construction Services	N/A	2/27/2015	$ 0.00
SAP America, Inc.	J.V. Industrial Companies, LLC	Software License Agreement	N/A	9/29/2006	$ 0.00
SAP America, Inc.	Madison Industrial Services Team, LLC	Subsidiary Use Agreement	N/A	7/29/2006	$ 0.00
Sarens USA, Inc.	Zachry Industrial, Inc.	Master Services Agreement - Crane Rental and Crane with Operator Rental	563891	1/26/2022	$ 0.00
Satellite Shelters Inc.	Zachry Industrial, Inc.	Rental Agreement	574774	7/27/2022	$ 1,245.94
Satellite Shelters, Inc.	Zachry Industrial, Inc.	Master Equipment Rental Agreement	589438	4/6/2023	$ 0.00
Scott Equipment Company, LLC	J.V. Industrial Companies, LLC	Order (Service)	188430	12/21/2023	$ 0.00
Scott Equipment Company, LLC	Zachry Industrial, Inc.	Rental Agreement	488565	1/18/2019	$ 9,071.41
Scott Equipment Company, LLC	Zachry Industrial, Inc.	Master Crane Rental Services Agreement	556645	9/15/2021	$ 0.00
Scott Equipment Company, LLC	Zachry Maintenance Services, LLC	Rental Agreement	583610	--	$ 40,894.45
Scott Equipment Company, LLC	Zachry Maintenance Services, LLC	Rental Agreement	583611	--	$ 32,875.92
Scott Equipment Company, LLC	Zachry Maintenance Services, LLC	Rental Agreement	614785	--	$ 38,268.34

Assumed Contract Counterparty	Debtor	Agreement Title	Contract ID	Effective Date	Cure Amount
Scott Equipment Company, LLC	Zachry Industrial, Inc.	Purchase Order	626022	--	$ 0.00
Scott Macon Equipment Rental, Inc.	Zachry Industrial, Inc.	Master Crane Rental Services Agreement	562748	1/5/2022	$ 0.00
Scott Macon Ltd.	Zachry Industrial, Inc.	Purchase Order	624362	--	$ 0.00
Scott Macon Ltd.	Zachry Industrial, Inc.	Purchase Order	624363	--	$ 0.00
Scott Macon Ltd.	Zachry Industrial, Inc.	Purchase Order	618189	--	$ 0.00
Scott Macon Ltd.	Zachry Industrial, Inc.	Purchase Order	608893	--	$ 36,027.05
Scott Macon Ltd.	Zachry Industrial, Inc.	Rental Agreement	571413	5/26/2022	$ 62,112.09
Scott Macon Ltd.	Zachry Maintenance Services, LLC	Rental Agreement	579894	10/31/2022	$ 494.69
Scott Macon Ltd.	Zachry Maintenance Services, LLC	Rental Agreement	579896	10/31/2022	$ 4,554.27
Scott Macon Ltd.	Zachry Industrial, Inc.	Rental Agreement	596752	7/17/2023	$ 0.00
Securitas Security Services USA, Inc.	Zachry Industrial, Inc.	Services Agreement	524739	3/24/2020	$ 0.00
Securitas Security Services USA, Inc.	Zachry Industrial, Inc.	Services Agreement	531355	6/18/2020	$ 0.00
Sentinel Integrity Solutions, Inc.	J.V. Industrial Companies, LLC	Master Services Agreement	187736	1/22/2024	$ 0.00
Sirius Computer Solutions Inc.	Zachry Industrial, Inc.	Purchase Order	592534	5/15/2023	$ 257.10
Skill Survey, Inc.	Zachry Industrial, Inc.	Purchase Order	605517	11/16/2023	$ 0.00
SLR Property I, LP	Zachry Maintenance Services, LLC	Master Agreement for Procurement of Services	CW2258185	10/29/2021	$ 0.00
South Carolina Public Service Authority aka Santee Cooper	Zachry Industrial, Inc.	General Terms and Conditions	90-001	10/2/2014	$ 0.00
Southern Company Services, Inc.	Zachry Engineering Corporation	Master Agreement for Consulting Services	17-53355-M-SCS	5/15/2017	$ 0.00

Assumed Contract Counterparty	Debtor	Agreement Title	Contract ID	Effective Date	Cure Amount
Southern Imaging Solutions	Zachry Industrial, Inc.	Service Agreement	N/A	1/26/2023	$ 0.00
Southern Imaging Solutions	Zachry Industrial, Inc.	Service Agreement	N/A	5/22/2023	$ 0.00
Southern Imaging Solutions	Zachry Industrial, Inc.	Service Agreement	N/A	6/26/2023	$ 0.00
Southern Imaging Solutions	Zachry Industrial, Inc.	Service Agreement	N/A	8/4/2023	$ 0.00
Southern Imaging Solutions	Zachry Industrial, Inc.	Service Agreement	N/A	8/4/2023	$ 0.00
Southern Imaging Solutions	Zachry Industrial, Inc.	Service Agreement	N/A	1/18/2024	$ 0.00
Southern Imaging Solutions	Zachry Industrial, Inc.	Service Agreement	N/A	2/16/2024	$ 0.00
Southern Imaging Solutions	Zachry Industrial, Inc.	Delivery Agreement	N/A	3/6/2024	$ 0.00
Southern Imaging Solutions	Zachry Industrial, Inc.	Service Agreement	N/A	4/4/2024	$ 0.00
Southern Power Company	Zachry Maintenance Services, LLC	Miscellaneous Onsite Maintenance Contract	18-C3374-M-SPC	8/24/2018	$ 0.00
Southwest Bus Sales, Inc.	Zachry Industrial, Inc.	Master Agreement	523805	3/3/2020	$ 0.00
Spark RGV LLC	J.V. Industrial Companies, LLC	Master Service Agreement	186980	10/26/2023	$ 0.00
Sterling Crane LLC	J.V. Industrial Companies, LLC	Master Crane Rental and Crane with Operator Rental Services Agreement	161304	1/27/2022	$ 0.00
STS Industrial, Inc.	Zachry Industrial, Inc.	Master Purchase Agreement	587981	3/14/2023	$ 0.00
Sunbelt Rentals, Inc., and its Affiliates	Zachry Industrial, Inc.	Various Purchase Orders	N/A	--	$ 44,102,862[1]
Sunbelt Rentals, Inc.	Zachry Industrial, Inc.	Master Equipment Rental Services Agreement	484814	5/5/2019	$ 0.00
Sunbelt Rentals, Inc.	Zachry Industrial, Inc.	Purchase Order	484814-FIELD	5/8/2019	$ 0.00
Sunbelt Rentals, Inc.	Zachry Industrial, Inc.	Master Services Agreement	481968	11/6/2018	$ 0.00

Assumed Contract Counterparty	Debtor	Agreement Title	Contract ID	Effective Date	Cure Amount
Sunbelt Supply Co.	Zachry Industrial, Inc.	Master Purchase Agreement	575204	8/26/2022	$ 0.00
Superheat FGH Services, Inc.	J.V. Industrial Companies, LLC	Master Service Agreement	187514	12/6/2023	$ 0.00
Syngenta Crop Protection	J.V. Industrial Companies, LLC	Contract Service Agreement	N/A	5/26/2022	$ 0.00
Tallgrass MLP Operations, LLC	Zachry Engineering Corporation	Agreement for Professional Services	TG-000998	3/27/2024	$ 0.00
TDF Rentals & Leasing	Zachry Industrial, Inc.	Corporate Rental Agreement	604530	1/1/2023	$ 12,644.81
TDS Erectors, Inc.	Madison Industrial Services Team, LLC	Services Agreement - Crane Rental and Crane With Operator Rental	226165	2/10/2020	$ 0.00
Team Marathon Fitness	Zachry Industrial, Inc.	Master Agreement	524129	3/12/2020	$ 0.00
Temple Generation I, LLC	Zachry Maintenance Services, LLC	Agreement to Furnish Maintenance and Construction Services	N/A	2/14/2022	$ 0.00
Terracon Consultants Inc.	Zachry Industrial, Inc.	Service Agreement	561349	12/1/2021	$ 371,579.32
Texas A&M University	Zachry Industrial, Inc.	Master Services Agreement	597235	--	$ 0.00
Texas A&M University	Zachry Enterprise Solutions, LLC	Master Services Agreement	N/A	9/8/2022	$ 0.00
Texas Auto Carriers, Inc.	Zachry Industrial, Inc.	Master Service Agreement	608634	3/27/2024	$ 0.00
Texas Stress, Inc.	J.V. Industrial Companies, LLC	Master Service Agreement	187513	1/16/2024	$ 0.00
The Chemours Company FC, LLC	Zachry Engineering Corporation	Professional Services Master Agreement	MA-00658-20	7/21/2020	$ 0.00
The DOW Chemical Company	J.V. Industrial Companies, LLC	Seadrift Santorini Services Agreement	N/A	--	$ 0.00
The DOW Chemical Company	J.V. Industrial Companies, LLC	Sabine River TAR Services Agreement	N/A	--	$ 0.00
The DOW Chemical Company	J.V. Industrial Companies, LLC	St. Charles Olefins TAR Services Agreement	N/A	--	$ 0.00
The DOW Chemical Company	J.V. Industrial Companies, LLC	Services Agreement	MA-2018-03263	3/4/2019	$ 0.00

Zachry Holdings, Inc., et al.
Assumption List
As of February 25, 2025

Assumed Contract Counterparty	Debtor	Agreement Title	Contract ID	Effective Date	Cure Amount
The DOW Chemical Company	Zachry Industrial, Inc.	On and Off-Site Services Agreement	MA-2018-03416	4/1/2019	$ 0.00
The FootBridge Companies, LLC	Zachry Nuclear Engineering, Inc.	Master Service Agreement	N/A	10/4/2022	$ 0.00
The Hershey Company	Zachry Engineering Corporation	Master Services Agreement	CW1971826	4/26/2022	$ 0.00
The Premcor Refining Group, Inc.	Zachry Maintenance Services, LLC	Multi-Site Work Agreement	CORP.15.MS.00002	3/9/2015	$ 0.00
The Premcor Refining Group, Inc.	J.V. Industrial Companies, LLC	Multi-Site Work Agreement	CORP.21.WA.10059	5/10/2021	$ 0.00
The Premcor Refining Group, Inc.	Zachry Engineering Corporation	Multi-Site Engineering Services Agreement	MCAP.10.ES.00001	1/7/2010	$ 0.00
The Reynolds Company	Zachry Industrial, Inc.	Purchase Agreement	560106	1/4/2022	$ 89,300.00
The Reynolds Company	Zachry Industrial, Inc.	Purchase Agreement	560108	12/28/2021	$ 2,465,837.30
The Reynolds Company	Zachry Industrial, Inc.	Purchase Agreement	569308	5/19/2022	$ 1,277,811.65
The Reynolds Company	Zachry Industrial, Inc.	Purchase Agreement	569309	5/19/2022	$ 1,052,452.90
The Reynolds Company	Zachry Industrial, Inc.	Purchase Agreement	569634	6/8/2022	$ 31,039.16
The Reynolds Company	Zachry Industrial, Inc.	Purchase Agreement	575836	9/27/2022	$ 1,835,279.76
The Reynolds Company	Zachry Industrial, Inc.	Purchase Agreement	575895	9/26/2022	$ 2,018,248.74
The Reynolds Company	Zachry Industrial, Inc.	Purchase Agreement	577035	11/14/2022	$ 33,440.96
The Reynolds Company	Zachry Industrial, Inc.	Purchase Agreement	585111	2/2/2023	$ 48,717.32
The Reynolds Company	Zachry Industrial, Inc.	Purchase Agreement	585116	2/10/2023	$ 2,465.35
The Reynolds Company	Zachry Industrial, Inc.	Purchase Agreement	603068	10/27/2023	$ 0.00
The Reynolds Company	Zachry Industrial, Inc.	Purchase Order	604450	11/1/2023	$ 4,580.96

Assumed Contract Counterparty	Debtor	Agreement Title	Contract ID	Effective Date	Cure Amount
The Reynolds Company	Zachry Industrial, Inc.	Various Purchase Orders	--	--	$ 599,848.45
The Sherwin-Williams Company	Zachry Industrial, Inc.	Product Supply Agreement	586241	3/2/2023	$ 0.00
Thompson Construction Group	Zachry Industrial, Inc.	Subcontract Agreement	566087	3/1/2022	$ 767,694.85
Thompson Construction Group	Zachry Industrial, Inc.	Subcontract Agreement	566088	3/1/2022	$ 61,226.10
Thompson Industrial Services, LLC	Zachry Industrial, Inc.	Master Services Agreement	528813	5/19/2020	$ 0.00
Thompson Safety LLC	Zachry Engineering Corporation	Service Agreement	600703	9/6/2023	$ 227.95
Tier 1 Integrity, LLC	Zachry Industrial, Inc.	Master Purchase Agreement	587423	3/8/2023	$ 0.00
Tiger Sanitation LLC	Zachry Industrial, Inc.	Master Service Agreement	607564	--	$ 0.00
Tiger Sanitation LLC	Zachry Industrial, Inc.	Master Service Agreement	607577	--	$ 0.00
TNT Crane & Rigging, Inc.	Zachry Industrial, Inc.	Master Services Agreement - Crane Rental and Crane with Operator Rental	581480	1/5/2023	$ 0.00
Town of Stonington	Zachry Nuclear Engineering, Inc.	Utility Contract	122365073	--	$ 0.00
TPC Group - Total Petrochemical	J.V. Industrial Companies, LLC	Standard Purchase Order Terms	N/A	9/7/2021	$ 0.00
Tradesmen International	Zachry Industrial, Inc.	Master Services Agreement	590901	4/24/2023	$ 0.00
Tradesmen International	Zachry Industrial, Inc.	Service Agreement	SERV	4/3/2023	$ 1,073,243.52
Trane US Inc.	Zachry Industrial, Inc.	Service Agreement	541834	12/2/2020	$ 12,222.19
TSA Advet Technologies	Zachry Industrial, Inc.	Purchase Order	614905	4/19/2024	$ 4,814.38
U.S. Bank National Association	Zachry Industrial, Inc.	Agreement	518399	1/21/2020	$ 0.00
Ultramar Inc.	J.V. Industrial Companies, LLC	Multi-Site Work Agreement	N/A	--	$ 0.00

Assumed Contract Counterparty	Debtor	Agreement Title	Contract ID	Effective Date	Cure Amount
Ultramar Inc.	Zachry Maintenance Services, LLC	Multi-Site Work Agreement	CORP.15.MS.00002	3/9/2015	$ 0.00
Ultramar Inc.	Zachry Engineering Corporation	Mult-Site Engineering Services Agreement	MCAP.10.ES.00001	1/7/2010	$ 0.00
United Association National Pension Fund (UANPF)	Madison Industrial Services Team, LLC	Pension Plan Agreement	N/A	--	$ 0.00
United Rentals (N.A.) Inc.	Zachry Industrial, Inc.	Master Equipment Rental Agreement	569768	5/11/2022	$ 0.00
United Rentals (N.A.) Inc.	Zachry Maintenance Services, LLC	Purchase Order Revision	607645	12/21/2023	$ 4,424.26
United Rentals (N.A.) Inc.	Zachry Maintenance Services, LLC	Purchase Order	610188	2/12/2024	$ 6,948.17
United Rentals (N.A.) Inc.	Zachry Industrial, Inc.	Rental Agreement	610743	3/1/2024	$ 12,717.93
United Rentals (N.A.) Inc.	Zachry Maintenance Services, LLC	Purchase Order	611198	2/28/2024	$ 726.91
United Rentals (N.A.) Inc.	Zachry Maintenance Services, LLC	Purchase Order	611251	2/22/2024	$ 3,269.92
United Rentals (N.A.) Inc.	Zachry Maintenance Services, LLC	Rental Agreement	611632	2/27/2024	$ 11,815.10
United Rentals (N.A.) Inc.	Zachry Maintenance Services, LLC	Rental Agreement	615972	5/7/2024	$ 1,765.26
United Site Services of Texas	Zachry Maintenance Services, LLC	Blanket Release Agreement	582034-32	5/21/2024	$ 71,095.03
United Site Services, Inc.	J.V. Industrial Companies, LLC	Master Services Agreement	167474	2/17/2022	$ 0.00
UTC Overseas, Inc.	Zachry Industrial, Inc.	Master Transportation Logistics Services Agreement	583573	3/31/2023	$ 0.00
Vaco LLC	Zachry Industrial, Inc.	Master Services Agreement	597696	6/22/2023	$ 0.00
Valero Partners Louisiana, LLC	J.V. Industrial Companies, LLC	Multi-Site Work Agreement	CORP.21.WA.10059	5/10/2021	$ 0.00
Valero Partners Memphis, LLC	J.V. Industrial Companies, LLC	Multi-Site Work Agreement	CORP.21.WA.10059	5/10/2021	$ 0.00
Valero MKS Logistics, LLC	J.V. Industrial Companies, LLC	Multi-Site Work Agreement	CORP.21.WA.10059	5/10/2021	$ 0.00

Assumed Contract Counterparty	Debtor	Agreement Title	Contract ID	Effective Date	Cure Amount
Valero Partners CCTS, LLC	J.V. Industrial Companies, LLC	Multi-Site Work Agreement	CORP.21.WA.10059	5/10/2021	$ 0.00
Valero Partners EP, LLC	J.V. Industrial Companies, LLC	Multi-Site Work Agreement	CORP.21.WA.10059	5/10/2021	$ 0.00
Valero Partners Houston, LLC	J.V. Industrial Companies, LLC	Multi-Site Work Agreement	CORP.21.WA.10059	5/10/2021	$ 0.00
Valero Partners Lucas, LLC	J.V. Industrial Companies, LLC	Multi-Site Work Agreement	CORP.21.WA.10059	5/10/2021	$ 0.00
Valero Partners McKee, LLC	J.V. Industrial Companies, LLC	Multi-Site Work Agreement	CORP.21.WA.10059	5/10/2021	$ 0.00
Valero Partners Meraux, LLC	J.V. Industrial Companies, LLC	Multi-Site Work Agreement	CORP.21.WA.10059	5/10/2021	$ 0.00
Valero Partners North Texas, LLC	J.V. Industrial Companies, LLC	Multi-Site Work Agreement	CORP.21.WA.10059	5/10/2021	$ 0.00
Valero Partners PAPS, LLC	J.V. Industrial Companies, LLC	Multi-Site Work Agreement	CORP.21.WA.10059	5/10/2021	$ 0.00
Valero Partners Port Arthur, LLC	J.V. Industrial Companies, LLC	Multi-Site Work Agreement	CORP.21.WA.10059	5/10/2021	$ 0.00
Valero Partners South Texas, LLC	J.V. Industrial Companies, LLC	Multi-Site Work Agreement	CORP.21.WA.10059	5/10/2021	$ 0.00
Valero Partners Three Rivers, LLC	J.V. Industrial Companies, LLC	Multi-Site Work Agreement	CORP.21.WA.10059	5/10/2021	$ 0.00
Valero Partners West Memphis, LLC	J.V. Industrial Companies, LLC	Multi-Site Work Agreement	CORP.21.WA.10059	5/10/2021	$ 0.00
Valero Partners Wynnewood, LLC	J.V. Industrial Companies, LLC	Multi-Site Work Agreement	CORP.21.WA.10059	5/10/2021	$ 0.00
Valero Refining - New Orleans, LLC	J.V. Industrial Companies, LLC	Multi-Site Work Agreement	CORP.21.WA.10059	5/10/2021	$ 0.00
Valero Refining Company	Zachry Maintenance Services, LLC	Multi-Site Work Agreement	CORP.15.MS.00002	3/9/2015	$ 0.00
Valero Refining Company-California	J.V. Industrial Companies, LLC	Multi-Site Work Agreement	N/A	--	$ 0.00
Valero Refining Company-California	Zachry Maintenance Services, LLC	Multi-Site Work Agreement	CORP.15.MS.00002	3/9/2015	$ 0.00
Valero Refining Company-California	Zachry Engineering Corporation	Multi-Site Engineering Services Agreement	MCAP.10.ES.00001	1/7/2010	$ 0.00

Assumed Contract Counterparty	Debtor	Agreement Title	Contract ID	Effective Date	Cure Amount
Valero Refining Company-New Jersey	Zachry Engineering Corporation	Multi-Site Engineering Services Agreement	MCAP.10.ES.00001	1/7/2010	$ 0.00
Valero Refining Company-New Jersey	J.V. Industrial Companies, LLC	Multi-Site Engineering Services Agreement	MCAP.10.ES.00001	1/7/2010	$ 0.00
Valero Refining Company-Oklahoma	Zachry Maintenance Services, LLC	Multi-Site Work Agreement	CORP.15.MS.00002	3/9/2015	$ 0.00
Valero Refining Company-Oklahoma	J.V. Industrial Companies, LLC	Multi-Site Work Agreement	CORP.21.WA.10059	5/10/2021	$ 0.00
Valero Refining Company-Oklahoma	Zachry Engineering Corporation	Multi-Site Engineering Services Agreement	MCAP.10.ES.00001	1/7/2010	$ 0.00
Valero Refining Company-Tennessee	J.V. Industrial Companies, LLC	Multi-Site Work Agreement	CORP.21.WA.10059	5/10/2021	$ 0.00
Valero Refining Company-Tennessee, LLC	Zachry Maintenance Services, LLC	Multi-Site Work Agreement	CORP.15.MS.00002	3/9/2015	$ 0.00
Valero Refining Company-Tennessee, LLC	Zachry Engineering Corporation	Multi-Site Engineering Services Agreement	MCAP.10.ES.00001	1/7/2010	$ 0.00
Valero Refining-Meraux LLC	J.V. Industrial Companies, LLC	Multi-Site Work Agreement	CORP.21.WA.10059	5/10/2021	$ 0.00
Valero Refining-Meraux, LLC	Zachry Maintenance Services, LLC	Multi-Site Work Agreement	CORP.15.MS.00002	3/9/2015	$ 0.00
Valero Refining-New Orleans, LLC	Zachry Maintenance Services, LLC	Multi-Site Work Agreement	CORP.15.MS.00002	3/9/2015	$ 0.00
Valero Refining-New Orleans, LLC	Zachry Engineering Corporation	Multi-Site Engineering Services Agreement	MCAP.10.ES.00001	1/7/2010	$ 0.00
Valero Refining-Texas, L.P.	Zachry Maintenance Services, LLC	Multi-Site Work Agreement	CORP.15.MS.00002	3/9/2015	$ 0.00
Valero Refining-Texas, L.P.	J.V. Industrial Companies, LLC	Multi-Site Work Agreement	CORP.21.WA.10059	5/10/2021	$ 0.00
Valero Refining-Texas, L.P.	Zachry Engineering Corporation	Multi-Site Engineering Services Agreement	MCAP.10.ES.00001	1/7/2010	$ 0.00
Valero Renewable Fuels Company, LLC	Zachry Maintenance Services, LLC	Multi-Site Work Agreement	CORP.15.MS.00002	3/9/2015	$ 0.00
Valero Renewable Fuels Company, LLC	J.V. Industrial Companies, LLC	Multi-Site Work Agreement	CORP.21.WA.10059	5/10/2021	$ 0.00
Valero Services, Inc.	Zachry Maintenance Services, LLC	Multi-Site Work Agreement	CORP.15.MS.00002	3/9/2015	$ 0.00

Assumed Contract Counterparty	Debtor	Agreement Title	Contract ID	Effective Date	Cure Amount
Valero Services, Inc.	J.V. Industrial Companies, LLC	Multi-Site Work Agreement	CORP.21.WA.10059	5/10/2021	$ 0.00
Valero Services, Inc.	Zachry Engineering Corporation	Multi-Site Engineering Services Agreement	MCAP.10.ES.00001	1/7/2010	$ 0.00
Valero Terminaling and Distribution Company	J.V. Industrial Companies, LLC	Multi-Site Work Agreement	CORP.21.WA.10059	5/10/2021	$ 0.00
Valero Terminaling and Distribution Company	Zachry Engineering Corporation	Engineering and Procurement Services Agreement	VT09ES7815-00	2/2/2009	$ 0.00
Valero Terminaling and Distribution Company	Zachry Maintenance Services, LLC	Multi-Site Work Agreement	CORP.15.MS.00002	3/9/2015	$ 0.00
Valor Crane & Equip., LLC dba Americrane Rentals	J.V. Industrial Companies, LLC	Master Service Agreement - Crane Rental and Crane with Operation Rental	151245	12/1/2020	$ 0.00
Vendtek Wholesale Equipment Inc.	Madison Industrial Services Team, LLC	Master Services Agreement	N/A	--	$ 0.00
Venture Global Plaquemines LNG, LLC	Zachry Industrial, Inc.	Engineering, Procurement and Construction Agreement	N/A	1/10/2023	$ 0.00
Venture Global Plaquemines LNG, LLC	Zachry Industrial, Inc.	Second Amended and Restated Engineering, Procurement, and Construction Agreement	N/A	1/7/2022	$ 0.00
Verizon Wireless	Zachry Industrial, Inc.	Services Agreement	842056363-00001	--	$ 0.00
Verizon Wireless	Zachry Industrial, Inc.	Services Agreement	920359326-00001	--	$ 0.00
Vincent Oddo Interior Service, Inc.	Zachry Industrial, Inc.	Master Services Agreement	551677	6/7/2021	$ 0.00
Vision Electric & Systems	Madison Industrial Services Team, LLC	Master Services Agreement	N/A	--	$ 0.00
W. Joe Shaw, Ltd. dba GoSafe	Zachry Industrial, Inc.	Master Purchase Agreement	532599	7/24/2020	$ 0.00
Wabash Valley Power Association	Zachry Industrial, Inc.	Master Agreement	N/A	5/24/2017	$ 0.00
Waggoner Equipment Rental, LLC	Madison Industrial Services Team, LLC	Master Services Agreement	N/A	1/30/2020	$ 0.00
Wagstaff Crane & Rigging	J.V. Industrial Companies, LLC	Master Crane with Operator Services Agreement	168669	2/21/2022	$ 0.00
Waste Connections of North Carolina	Zachry Engineering Corporation	Utility Contract	611-375777-001	--	$ 0.00

Assumed Contract Counterparty	Debtor	Agreement Title	Contract ID	Effective Date	Cure Amount
Waste Management, Inc.	Zachry Industrial, Inc.	Utility Contract	14-42962-63006	--	$ 0.00
Waste Management, Inc.	Zachry Industrial, Inc.	Utility Contract	21-72823-73005	--	$ 0.00
Waste Management, Inc.	Zachry Industrial, Inc.	Utility Contract	22-44003-23005	--	$ 0.00
Waste Management, Inc.	Zachry Industrial, Inc.	Utility Contract	22-83469-43006	--	$ 0.00
Waste Management of Texas	J.V. Industrial Companies, LLC	Service Agreement	113915-191681	2/26/2024	$ 0.00
Waukesha Pearce Industries, LLC	Zachry Industrial, Inc.	Master Equipment Rental Agreement	582968	1/6/2023	$ 0.00
Wells Fargo Equipment Finance, Inc.	Zachry Industrial, Inc.	Master Lease	531677	9/27/2016	$ 0.00
Wells Fargo Equipment Finance, Inc.	Zachry Industrial, Inc.	Master Lease Agreement	001-0009375-000	12/16/2021	$ 0.00
Wells Fargo Equipment Finance, Inc.	Zachry Industrial, Inc.	Master Lease Agreement	001-0009376-000	12/16/2021	$ 0.00
Wells Fargo Equipment Finance, Inc.	Zachry Industrial, Inc.	Master Lease Agreement	001-0011446-000	6/8/2022	$ 0.00
Wells Fargo Equipment Finance, Inc.	Zachry Industrial, Inc.	Master Lease Agreement	001-0011446-000	--	$ 0.00
Wells Fargo Equipment Finance, Inc.	Zachry Industrial, Inc.	Master Lease Agreement	001-0011446-001	--	$ 0.00
Wells Fargo Equipment Finance, Inc.	Zachry Industrial, Inc.	Master Lease Agreement	001-0011446-002	--	$ 0.00
Wells Fargo Equipment Finance, Inc.	Zachry Industrial, Inc.	Master Lease Agreement	001-0011446-003	--	$ 0.00
Wells Fargo Equipment Finance, Inc.	Zachry Industrial, Inc.	Master Lease Agreement	001-0011446-004	--	$ 0.00
Wells Fargo Equipment Finance, Inc.	Zachry Industrial, Inc.	Master Lease Agreement	001-0011446-005	--	$ 0.00
Wells Fargo Equipment Finance, Inc.	Zachry Industrial, Inc.	Master Lease Agreement	001-0011446-006	--	$ 0.00
Wells Fargo Equipment Finance, Inc.	Zachry Industrial, Inc.	Master Lease Agreement	001-0011446-007	--	$ 0.00

Assumed Contract Counterparty	Debtor	Agreement Title	Contract ID	Effective Date	Cure Amount
Wells Fargo Equipment Finance, Inc.	Zachry Industrial, Inc.	Master Lease Agreement	001-0011446-008	--	$ 0.00
Wells Fargo Equipment Finance, Inc.	Zachry Industrial, Inc.	Master Lease Agreement	001-0011446-009	--	$ 0.00
Wells Fargo Equipment Finance, Inc.	Zachry Industrial, Inc.	Master Lease Agreement	001-0011446-010	--	$ 0.00
Wells Fargo Equipment Finance, Inc.	Zachry Industrial, Inc.	Master Lease Agreement	001-0011793-000	7/12/2022	$ 0.00
Wells Fargo Equipment Finance, Inc.	Zachry Industrial, Inc.	Master Lease Agreement	001-0011793-000	--	$ 0.00
Wells Fargo Equipment Finance, Inc.	Zachry Industrial, Inc.	Master Lease Agreement	001-0011913-000	7/25/2022	$ 0.00
Wells Fargo Equipment Finance, Inc.	Zachry Industrial, Inc.	Master Lease Agreement	001-0011913-000	--	$ 0.00
Wells Fargo Equipment Finance, Inc.	Zachry Industrial, Inc.	Master Lease Agreement	001-0531677-001	9/29/2021	$ 0.00
Wells Fargo Equipment Finance, Inc.	Zachry Industrial, Inc.	Master Lease Agreement	001-0531677-001	--	$ 0.00
Wells Fargo Equipment Finance, Inc.	Zachry Industrial, Inc.	Master Lease Agreement	001-0531677-002	--	$ 0.00
Wells Fargo Equipment Finance, Inc.	Zachry Industrial, Inc.	Master Lease Agreement	001-0531677-157	--	$ 0.00
Wells Fargo Financial Leasing, Inc.	Zachry Industrial, Inc.	Master Lease Agreement	LS-6010339	3/24/2023	$ 0.00
Wells Fargo Financial Leasing, Inc.	Zachry Industrial, Inc.	Master Lease Agreement	603-0276289	7/18/2023	$ 89,822.80
Wells Fargo Financial Leasing, Inc.	Zachry Industrial, Inc.	Rental Agreement	588410	3/17/2023	$ 0.00
WESCO Distribution, Inc.	Zachry Industrial, Inc.	Master Purchase Agreement	569741	6/6/2022	$ 0.00
WesTech Engineering, LLC	Zachry Maintenance Services, LLC	Subcontract Agreement	N/A	1/28/2023	$ 0.00
Western States Equipment Co.	Zachry Industrial, Inc.	Lease Agreement	N/A	--	$ 66,363.87
White Energy Holdings, LLC	Zachry Maintenance Services, LLC	Agreement for Maintenance and Construction Services	N/A	7/28/2021	$ 0.00

Assumed Contract Counterparty	Debtor	Agreement Title	Contract ID	Effective Date	Cure Amount
Wilkins & Associate, Inc. dba ADS Custom Signs	J.V. Industrial Companies, LLC	Master Service Agreement	172587	6/9/2022	$ 0.00
William Scotsman, Inc.	J.V. Industrial Companies, LLC	Rental Agreement	574231	7/18/2022	$ 12,216.96
William Scotsman, Inc.	Zachry Industrial, Inc.	Service Agreement	574181	7/15/2022	$ 405,022.61
William Scotsman, Inc.	J.V. Industrial Companies, LLC	Service Agreement	574190	7/15/2022	$ 204,709.03
William Scotsman, Inc.	Zachry Industrial, Inc.	Master Equipment Lease Agreement	499137	6/13/2019	$ 0.00
WillScot Mobile Mini, Inc.	Zachry Industrial, Inc.	Rental Agreement Revision	573321	6/27/2022	$ 6,409.14
Windstream Corporation	Zachry Industrial, Inc.	Services Agreement	5345342	--	$ 0.00
Windstream Corporation	Zachry Industrial, Inc.	Services Agreement	200168150	--	$ 0.00
Windstream Corporation	Zachry Industrial, Inc.	Services Agreement	208434109	--	$ 0.00
Windstream Corporation	Zachry Industrial, Inc.	Services Agreement	209536665	--	$ 0.00
Windstream Corporation	Zachry Industrial, Inc.	Services Agreement	209637240	--	$ 0.00
Windstream Corporation	Zachry Industrial, Inc.	Services Agreement	214460269	--	$ 0.00
Windstream Corporation	Zachry Industrial, Inc.	Services Agreement	2042273303	--	$ 0.00
Windstream Corporation	Zachry Industrial, Inc.	Services Agreement	2102257391	--	$ 0.00
Windstream Services LLC	Zachry Holdings, Inc.	Service Order	N/A	3/15/2018	$ 110,721.43
Wise County Power	Zachry Industrial, Inc.	Terms and Conditions	N/A	7/14/2014	$ 0.00
Wood Group USA, Inc.	J.V. Industrial Companies, LLC	Master Services Agreement	N/A	--	$ 0.00
Xerox Corporation	J.V. Industrial Companies, LLC	Purchase Order	189392	1/19/2024	$ 2,481.10

Assumed Contract Counterparty	Debtor	Agreement Title	Contract ID	Effective Date	Cure Amount
Xerox Corporation	Zachry Industrial, Inc.	Rental Agreement	588782	3/23/2023	$ 11,507.64
Xerox Corporation	Zachry Industrial, Inc.	Purchase Order	608363	1/10/2024	$ 785.06
Xerox Corporation	Zachry Industrial, Inc.	Purchase Order	610295	2/8/2024	$ 83.06
Ziegler Industries, Inc.	J.V. Industrial Companies, LLC	Services Agreement	186647	10/20/2023	$ 0.00

[1] The Debtors and Sunbelt Rentals, Inc. have agreed to pay Sunbelt's Cure Claim over time on the terms and conditions set forth in the *Stipulation and Agreed Order Regarding Sunbelt Claims* [Docket No.2284].

Exhibit A-1

Redline of Assumption List

Zachry Holdings, Inc., et al.
Assumption List
As of February ~~13~~25, 2025

Assumed Contract Counterparty	Debtor	Agreement Title	Contract ID	Effective Date	Cure Amount
1st Call Leasing of Texas, LLC	Zachry Industrial, Inc.	Master Carrier / Shipper Transportation Agreement	592854	6/6/2023	$ 0.00
36Software	Zachry Holdings, Inc.	SmartDocs Starter Package	225122	5/31/2016	$ 0.00
36Software	Zachry Holdings, Inc.	36Software End User License Agreement	N/A	--	$ 0.00
5J Oilfield Services, LLC	J.V. Industrial Companies, LLC	Master Line Haul Agreement	163758	9/29/2021	$ 0.00
Abeinsa Abener Teyma General Partnership	Zachry Engineering Corporation	Purchase Order General Terms and Conditions	N/A	--	$ 0.00
Able Construction	J.V. Industrial Companies, LLC	General Terms and Conditions	N/A	--	$ 0.00
Aces Global Quality Services USA LLC	Zachry Industrial, Inc.	Master Service Agreement	606603	1/16/2024	$ 0.00
ACH Food Company, Inc.	Zachry Engineering Corporation	Engineering Services Agreement	N/A	8/4/2021	$ 0.00
ACI Facility Support LLC	Zachry Industrial, Inc.	Service Agreement	614680	4/16/2024	$ 187.50
ACI Facility Support LLC	Zachry Industrial, Inc.	Service Agreement	614734	4/17/2024	$ 187.50
ACI Facility Support LLC	Zachry Industrial, Inc.	Master Services Agreement	527269	4/14/2020	$ 0.00
Acme Truck Line, Inc.	J.V. Industrial Companies, LLC	Line Haul Transportation Services Agreement	147827	--	$ 0.00
Acuren Inspection, Inc.	Zachry Industrial, Inc.	Blanket Release Service Agreement	474988-143	1/29/2024	$ 1,614.00
Acuren Inspection, Inc.	Zachry Industrial, Inc.	Master Service Agreement	610198	4/26/2024	$ 0.00
ADP, Inc.	Zachry Industrial, Inc.	Global Master Services Agreement	568694	4/19/2022	$ 0.00
Advanced Container Company	Zachry Industrial, Inc.	Master Services Agreement	512811	12/10/2019	$ 0.00
Advanced Container Company	Zachry Industrial, Inc.	Rental Agreement	596506	7/12/2023	$ 740.00
Advanced Container Company	Zachry Industrial, Inc.	Rental Agreement	597217	7/21/2023	$ 665.00
Advanced Container Company	Zachry Industrial, Inc.	Rental Agreement	597809	7/31/2023	$ 473.33

Zachry Holdings, Inc., et al.
Assumption List
As of February ~~13~~25, 2025

Assumed Contract Counterparty	Debtor	Agreement Title	Contract ID	Effective Date	Cure Amount
Advanced Container Company	Zachry Industrial, Inc.	Rental Agreement	598895	8/14/2023	$ 290.00
Advancion fka Angus Chemical	J.V. Industrial Companies, LLC	Purchase Order General Terms and Conditions	N/A	1/30/2024	$ 0.00
Aerotek Inc.	Madison Industrial Services Team, LLC	Service Agreement	4500226803	2/26/2021	$ 0.00
AF Global	J.V. Industrial Companies, LLC	Joint Venture General Terms	N/A	5/5/2020	$ 0.00
Affiliated Industrial	J.V. Industrial Companies, LLC	Purchase Order General Terms and Conditions	N/A	2/29/2016	$ 0.00
Afton Chemical Corporation	Zachry Engineering Corporation	Engineering Services Agreement	N/A	6/25/2020	$ 0.00
Agility Project Logistics, Inc.	Zachry Industrial, Inc.	Master Transportation Services Agreement	506757	8/19/2019	$ 0.00
Air Express International, USA Inc. dba DHL Global Forwarding	Zachry Industrial, Inc.	Master Transportation Logistics Services Agreement	563974	1/28/2022	$ 0.00
Aircraft Performance Group LLC	Zachry Industrial, Inc.	Master Services Agreement	547510	3/1/2021	$ 0.00
AirGas Inc.	Zachry Maintenance Services, LLC	Purchase Order	613658	3/28/2024	$ 401.88
Alabama Power-Southern Company	Madison Industrial Services Team, LLC	Agreement for Miscellaneous Mechanical Work	18-60257-M-APC	11/8/2018	$ 0.00
Alamo Filter Company	Zachry Industrial, Inc.	Purchase Order	614257	4/9/2024	$ 3,337.80
Albemarle Corporation	Zachry Engineering Corporation	Master Professional Services Agreement	N/A	7/31/2023	$ 0.00
ALL Erection & Crane Rental Corp	Zachry Industrial, Inc.	Master Crane Rental Services Agreement	517894	2/8/2022	$ 0.00
ALL Erection & Crane Rental Corp	Zachry Industrial, Inc.	Master Crane with Operator Services Agreement	565857	3/4/2022	$ 0.00
Allterra Central Inc.	Zachry Industrial, Inc.	Rental Agreement	596221	7/7/2023	$ 15,121.07
Allterra Central Inc.	Zachry Industrial, Inc.	Rental Agreement	603004	10/11/2023	$ 4,937.87
Allterra Central Inc.	Zachry Industrial, Inc.	Rental Agreement	614087	4/5/2024	$ 1,079.98
All-Ways Trucking Inc	J.V. Industrial Companies, LLC	Master Line Haul Services Agreement	N/A	--	$ 0.00

Zachry Holdings, Inc., et al.
Assumption List
As of February ~~13~~25, 2025

Assumed Contract Counterparty	Debtor	Agreement Title	Contract ID	Effective Date	Cure Amount
Alon USA	J.V. Industrial Companies, LLC	Purchase Order General Terms and Conditions	N/A	8/22/2017	$ 0.00
Altair Strickland, LLC	Madison Industrial Services Team, LLC	Construction Contract	14.03	4/1/2014	$ 0.00
Ameren Illinois Company	Zachry Engineering Corporation	Utility Contract	3595271044	--	$ 0.00
American Electric Power	Zachry Maintenance Services, LLC	Contract Letter Agreement	706152-X103	1/15/2018	$ 0.00
American Electric Power - Rockport	J.V. Industrial Companies, LLC	Service Agreement	2880359	9/28/2016	$ 0.00
American Piping Inspection, Inc.	Zachry Industrial, Inc.	Master Servies Agreement	588562	3/22/2023	$ 0.00
Americas Styrenics, LLC	Zachry Maintenance Services, LLC	Blanket Service Agreement	N/A	1/21/2013	$ 0.00
Analytic Stress Relieving, Inc.	J.V. Industrial Companies, LLC	Agreement	187469	--	$ 0.00
Anderson Machinery Company	Zachry Industrial, Inc.	Master Equipment Rental Agreement	551362	7/20/2021	$ 0.00
Anderson Machinery Company	Zachry Industrial, Inc.	Master Crane Rental Services Agreement	551388	10/4/2021	$ 0.00
Anew Transport, LLC dba Anew Transport	Zachry Industrial, Inc.	Master Line Haul Agreement	555898	8/26/2021	$ 0.00
Anheuser-Busch, LLC	Zachry Engineering Corporation	Master Agreement for Engineering Services	4504617618	2/23/2016	$ 0.00
Apache Industrial Services, Inc.	J.V. Industrial Companies, LLC	Services Agreement	188043	1/4/2024	$ 3,209.14
Apache Industrial Services, Inc.	Zachry Industrial, Inc.	Rental Agreement	599898	10/6/2023	$ 672,475.63
Apache Industrial Services, Inc.	Zachry Industrial, Inc.	Master Services Agreement for Rental of Scaffolding	412894	1/17/2017	$ 0.00
Apex Systems LLC	Zachry Industrial, Inc.	Master Service Agreement	570881	5/17/2022	$ 0.00
Apex Systems LLC	Zachry Industrial, Inc.	Purchase Order	600824	9/11/2023	$ 33,440.00
Apex Systems LLC	Zachry Industrial, Inc.	Service Agreement	SERV	--	$ 805,826.55
Apex Systems LLC	Zachry Engineering Corporation	Service Agreement	ZEC	--	$ 36,480.00

Assumed Contract Counterparty	Debtor	Agreement Title	Contract ID	Effective Date	Cure Amount
Apex Systems LLC	Zachry Industrial, Inc.	Purchase Order	571384	6/6/2022	$ 0.00
Apex Systems LLC	Zachry Industrial, Inc.	Purchase Order	571385	6/6/2022	$ 0.00
Apex Systems LLC	Zachry Industrial, Inc.	Purchase Order	572070	6/6/2022	$ 0.00
Apex Systems LLC	Zachry Industrial, Inc.	Purchase Order	099107-572560	6/20/2022	$ 0.00
Apex Systems LLC	Zachry Industrial, Inc.	Purchase Order	099121-578890	10/17/2022	$ 0.00
Apex Systems LLC	Zachry Industrial, Inc.	Purchase Order	099121-582202	12/19/2022	$ 0.00
Apex Systems LLC	Zachry Industrial, Inc.	Purchase Order	099121-582250	1/3/2023	$ 0.00
Apex Systems LLC	Zachry Industrial, Inc.	Purchase Order	114000.21.409501.08	5/27/2023	$ 0.00
Apex Systems LLC	Zachry Industrial, Inc.	Purchase Order	116005.22.9005	7/10/2023	$ 0.00
Apex Systems LLC	Zachry Industrial, Inc.	Purchase Order	099121-597638	8/14/2023	$ 0.00
Apex Systems LLC	Zachry Industrial, Inc.	Purchase Order	099121-597811	8/14/2023	$ 0.00
Apex Systems LLC	Zachry Industrial, Inc.	Purchase Order	099121-597819	8/14/2023	$ 0.00
Apex Systems LLC	Zachry Industrial, Inc.	Purchase Order	114000.21.409501.08	9/18/2023	$ 0.00
Apex Systems LLC	Zachry Industrial, Inc.	Purchase Order	099121-604187	10/30/2023	$ 0.00
Apex Systems LLC	Zachry Industrial, Inc.	Purchase Order	099121-605424	11/27/2023	$ 0.00
Apex Systems LLC	Zachry Industrial, Inc.	Purchase Order	099121-606189	12/4/2023	$ 0.00
Apex Systems LLC	Zachry Industrial, Inc.	Purchase Order	099121-608005	1/16/2024	$ 0.00
Apex Systems LLC	Zachry Industrial, Inc.	Purchase Order	099121-612134	3/11/2023	$ 0.00
Apex Systems LLC	Zachry Industrial, Inc.	Purchase Order	000078-614073	1/26/2020	$ 0.00

Zachry Holdings, Inc., et al.
Assumption List
As of February ~~13~~25, 2025

Assumed Contract Counterparty	Debtor	Agreement Title	Contract ID	Effective Date	Cure Amount
Apex Systems LLC	Zachry Industrial, Inc.	Purchase Order	114000.21.409501.08	4/10/2024	$ 0.00
Apex Systems LLC	Zachry Industrial, Inc.	Purchase Order	099121-622143	9/3/2024	$ 0.00
Apex Systems LLC	Zachry Industrial, Inc.	Purchase Order	099121-626091	11/18/2024	$ 0.00
APS FIRECO	J.V. Industrial Companies, LLC	Agreement	165642	--	$ 0.00
Aquarion Water Company of Connecticut	Zachry Nuclear Engineering, Inc.	Utility Contract	200300686	--	$ 0.00
Archer-Daniels-Midland Company	Zachry Engineering Corporation	Engineering Services Agreement	N/A	2/21/2022	$ 0.00
Aries Freight Systems LP dba Aries Worldwide Logistics	J.V. Industrial Companies, LLC	Master Line Haul Services Agreement	N/A	--	$ 0.00
ARKEMA	J.V. Industrial Companies, LLC	Purchase Contract Terms and Conditions	N/A	7/24/2015	$ 0.00
Ascension Water aka Baton Rouge Water Company	Zachry Industrial, Inc.	Utility Contract	40418523058501	--	$ 0.00
Ascension Water aka Baton Rouge Water Company	Zachry Industrial, Inc.	Utility Contract	40418523058601	--	$ 0.00
Ascension Water aka Baton Rouge Water Company	Zachry Industrial, Inc.	Utility Contract	40418523062802	--	$ 0.00
Ascension Water aka Baton Rouge Water Company	Zachry Industrial, Inc.	Utility Contract	40421591016701	--	$ 0.00
Ascension Water aka Baton Rouge Water Company	Zachry Industrial, Inc.	Utility Contract	40421591016801	--	$ 0.00
Ascension Water aka Baton Rouge Water Company	Zachry Industrial, Inc.	Utility Contract	40421591021103	--	$ 0.00
AT&T	Zachry Holdings, Inc.	Master Agreement	23937	--	$ 7,762.81
AT&T	Zachry Industrial, Inc.	Services Agreement	512719-34014189	--	$ 0.00
AT&T	Zachry Nuclear Engineering, Inc.	Services Agreement	831-000-5324	--	$ 0.00
AT&T	Zachry Industrial, Inc.	Services Agreement	831000-7083332	--	$ 0.00
AT&T	Zachry Industrial, Inc.	Services Agreement	831-000-7233773	--	$ 0.00

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Assumed Contract Counterparty	Debtor	Agreement Title	Contract ID	Effective Date	Cure Amount
AT&T	Zachry Industrial, Inc.	Services Agreement	831-001-1794	--	$ 0.00
AT&T Mobility	Zachry Industrial, Inc.	Services Agreement	287025267756	--	$ 0.00
AT&T Mobility	Zachry Industrial, Inc.	Services Agreement	287242574306	--	$ 0.00
AT&T Mobility	Zachry Industrial, Inc.	Services Agreement	287283215329	--	$ 0.00
ATCO Structures & Logistics (USA), Inc.	Zachry Industrial, Inc.	Master Services Agreement	515307	4/7/2020	$ 0.00
Atmos Energy Corporation	Zachry Industrial, Inc.	Utility Contract	4033855175	--	$ 0.00
Aux Sable Liquid Products LP	Zachry Engineering Corporation	Master Consulting Services Agreement	N/A	11/20/2013	$ 0.00
AVEVA Software LLC	Zachry Holdings, Inc.	Purchase Order	589322	3/30/2023	$ 198,338.64
Awardco, LLC	Zachry Industrial, Inc.	Awardco Master Services Agreement	518348	1/27/2020	$ 0.00
Awardco, Inc.	Zachry Industrial, Inc.	Software as a Service Agreement	587503	3/20/2023	$ 0.00
Awardco, Inc.	Zachry Industrial, Inc.	Service Level Agreement	587503	3/20/2023	$ 0.00
Awardco, Inc.	Zachry Industrial, Inc.	Order Form	587503	3/20/2023	$ 0.00
Axion Logistics, LLC	Zachry Industrial, Inc.	Master Line Haul Agreement	556899	10/7/2021	$ 0.00
Azota	J.V. Industrial Companies, LLC	Terms and Conditions of Purchase Order	N/A	2/9/2018	$ 0.00
Badger Daylighting Corporation	J.V. Industrial Companies, LLC	Master Service Agreement	187726	12/20/2023	$ 0.00
Bar-Worx LLC	Zachry Industrial, Inc.	Master Equipment Rental Agreement	555773	8/19/2021	$ 0.00
Base Line Data Inc	J.V. Industrial Companies, LLC	Master Services Agreement	155635	--	$ 0.00
BASF Corporation	J.V. Industrial Companies, LLC	Master Services Agreement	10214	--	$ 0.00
BASF Corporation	J.V. Industrial Companies, LLC	Master Services Agreement	32614	--	$ 0.00

Assumed Contract Counterparty	Debtor	Agreement Title	Contract ID	Effective Date	Cure Amount
BASF Corporation	Zachry Maintenance Services, LLC	Amended and Restated Master Agreement for Site Maintenance, Construction and General Services	N/A	6/16/2017	$ 0.00
BASF Corporation	Zachry Engineering Corporation	Master Engineering and Professional Services Agreement	N/A	--	$ 0.00
BASF Corporation	J.V. Industrial Companies, LLC	Master Services Agreement	N/A	3/10/2014	$ 0.00
BASF Corporation	J.V. Industrial Companies, LLC	Master Services Agreement	N/A	3/10/2024	$ 0.00
BASF Corporation	J.V. Industrial Companies, LLC	Master Services Agreement	N/A	3/10/2014	$ 0.00
BASF Corporation	J.V. Industrial Companies, LLC	Master Services Agreement	N/A	12/4/2014	$ 0.00
BASF Corporation	Zachry Maintenance Services, LLC	Miscellaneous Services Master Agreement	N/A	10/31/2022	$ 0.00
BASF Corporation	Zachry Engineering Corporation	Regional Engineering Service Agreement	N/A	12/14/2018	$ 0.00
BASF Corporation	Zachry Maintenance Services, LLC	Site Agreement (BASF - Beaumont, TX)	N/A	2/6/2023	$ 0.00
BASF Corporation	Zachry Maintenance Services, LLC	Site Agreement (BASF - Bishop, TX)	N/A	2/6/2023	$ 0.00
BASF Corporation	Zachry Maintenance Services, LLC	Site Agreement (BASF - Geismar, LA)	N/A	11/20/2023	$ 0.00
BASF Corporation	Zachry Maintenance Services, LLC	Site Agreement (BASF - Freeport, TX)	N/A	4/10/2023	$ 0.00
BASF Corporation	Zachry Maintenance Services, LLC	Site Agreement (BASF Pasadena CP - Pasadena, TX)	N/A	1/6/2023	$ 0.00
BASF Corporation	Zachry Maintenance Services, LLC	Site Agreement (BASF TOTAL Petrochemicals LLC - Port Arthur, TX)	N/A	2/6/2023	$ 0.00
BASF Corporation	J.V. Industrial Companies, LLC	Master Services Agreement	JV-CAT 103	--	$ 0.00
BASF Corporation	J.V. Industrial Companies, LLC	Master Services Agreement	R100480	--	$ 0.00
Bay Area/General Crane Service Inc.	J.V. Industrial Companies, LLC	Master Services Agreement	163109	9/17/2021	$ 0.00
Bay Ltd.	J.V. Industrial Companies, LLC	Master Services Agreement	N/A	5/23/2023	$ 0.00
Beacon Engineering and Electric, Inc.	Zachry Engineering Corporation	Engineering Services Agreement	N/A	2/1/2016	$ 0.00

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Beacon Engineering and Electric, Inc.	Zachry Engineering Corporation	Proposal for Engineering Services	N/A	1/5/2021	$ 0.00
Bearcom Operating LLC	J.V. Industrial Companies, LLC	Rental Agreement	189175	1/11/2024	$ 7,625.20
BEB Enterprises, Inc.	Zachry Industrial, Inc.	Service Agreement	608666	1/16/2024	$ 650.00
BEB Enterprises, Inc.	Zachry Industrial, Inc.	Master Services Agreement	551725	7/8/2021	$ 0.00
Benetech, Inc.	Zachry Engineering Corporation	Engineering Services Agreement	N/A	--	$ 0.00
Bengal Crane and Rigging, LLC	Zachry Industrial, Inc.	Master Services Agreement - Crane Rental and Crane with Operator Rental	530271	6/2/2020	$ 0.00
Bennett Motor Express, LLC	Zachry Industrial, Inc.	Master Line Haul Agreement	534903	8/26/2020	$ 0.00
Bennett Steel, Inc.	Zachry Industrial, Inc.	Master Crane with Operator Services Agreement	563881	1/24/2022	$ 0.00
Bentley Systems, Inc.	Zachry Industrial, Inc.	Service Agreement	607659	12/21/2023	$ 0.00
Big State Electric	Zachry Industrial, Inc.	Master Services Agreement	517249	--	$ 0.00
Bigge Crane and Rigging Co.	Zachry Industrial, Inc.	Rental Agreement	584420	1/20/2023	$ 695,045.27
Bigge Crane and Rigging Co.	Zachry Industrial, Inc.	Master Service Agreement	615264	5/14/2024	$ 0.00
Bluewater Learning, Inc.	Zachry Industrial, Inc.	SOW for the Oracle Systems Training Program for Project Maverick	605525	11/17/2023	$ 0.00
BMZ Export Terminal Partners	Zachry Engineering Corporation	Engineering Services Agreement	N/A	--	$ 0.00
Bobcat Crane, LLC	Zachry Industrial, Inc.	Master Crane with Operator Services Agreement	551164	6/14/2021	$ 0.00
Boilermaker-Blacksmith National Pension Trust	Madison Industrial Services Team, LLC	Collective Bargaining Agreement	N/A	'--	$ 0.00
Boise White Paper, LLC	Madison Industrial Services Team, LLC	Master Service Agreement for (MSAFC) Construction for Packing Corporation of America and Madison Industrial Services Team, Ltd.	N/A	1/8/2014	$ 0.00
Boral Resources LLC	Madison Industrial Services Team, LLC	Agreement to Furnish Services	N/A	1/1/2022	$ 0.00
Boss Light Tower Rentals, LLC	Zachry Industrial, Inc.	Master Equipment Rental Agreement	543818	4/6/2021	$ 0.00

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Assumed Contract Counterparty	Debtor	Agreement Title	Contract ID	Effective Date	Cure Amount
Bottom Line Equipment LLC	Zachry Industrial, Inc.	Master Equipment Rental Services Agreement	556173	10/7/2021	$ 0.00
Bottom Line Equipment LLC	Zachry Industrial, Inc.	Rental Agreement	583727	--	$ 803,653.76
BP Products North America, Inc.	Zachry Engineering Corporation	Agreement for Engineering and Related Professional Services	N/A	--	$ 0.00
Bradley Motors	J.V. Industrial Companies, LLC	Purchase Order General Terms and Conditions	N/A	10/25/2017	$ 0.00
BrandSafway LLC	Zachry Industrial, Inc.	Master Service Agreement	601709	1/8/2024	$ 0.00
Brask, Inc.	J.V. Industrial Companies, LLC	General Terms and Conditions	N/A	4/19/2018	$ 0.00
Brazos Electric Power Cooperative, Inc.	Zachry Industrial, Inc.	Master Services Agreement	N/A	9/12/2016	$ 0.00
Brock Services LLC	Zachry Industrial, Inc.	Blanket Release Service Agreement	515382-55	4/25/2024	$ 2,913.09
Brock Services LLC	Zachry Industrial, Inc.	Blanket Release Service Agreement	515382-56	4/25/2024	$ 778.68
Brock Services LLC	Zachry Industrial, Inc.	Blanket Release Service Agreement	515382-57	3/26/2024	$ 1,952.74
Brock Services LLC	Zachry Industrial, Inc.	Blanket Release Service Agreement	515383-120	1/3/2024	$ 1,227.76
Brock Services LLC	Zachry Industrial, Inc.	Blanket Release Service Agreement	515383-121	10/13/2023	$ 9,569.15
Brock Services LLC	Zachry Industrial, Inc.	Blanket Release Service Agreement	515383-123	4/25/2024	$ 16,065.89
Brock Services LLC	Zachry Industrial, Inc.	Blanket Release Service Agreement	515383-127	3/21/2024	$ 7,438.66
Brock Services LLC	Zachry Industrial, Inc.	Blanket Release Service Agreement	515383-130	1/24/2024	$ 3,652.24
Brock Services LLC	Zachry Industrial, Inc.	Blanket Release Service Agreement	515383-131	1/29/2024	$ 9,255.49
Brock Services LLC	Zachry Industrial, Inc.	Blanket Release Service Agreement	515383-132	2/14/2024	$ 15,996.73
Brock Services LLC	Zachry Industrial, Inc.	Blanket Release Service Agreement	515383-133	4/24/2024	$ 5,633.16
Brown & Root Industrial Services, LLC	JVIC Fabrication, LLC	Brown & Root Industrial Services, LLC Terms and Conditions of Purchase as Agreed between Brown & Root & JVIC	N/A	7/11/2022	$ 0.00

Assumed Contract Counterparty	Debtor	Agreement Title	Contract ID	Effective Date	Cure Amount
Building Trades Pension Fund of Western Pennsylvania	Madison Industrial Services Team, LLC	Pension Plan Agreement	N/A	--	$ 0.00
Burkes Mechanical, Inc.	Madison Industrial Services Team, LLC	General Terms and Conditions	N/A	9/1/2022	$ 0.00
Burns & McDonnell Engineering Company, Inc.	Zachry Industrial, Inc.	Amended and Restated Joint Venture Agreement between Burns & McDonnell Engineering Company, Inc. and Zachry Industrial, Inc. for USGC II OSBL Project	N/A	6/28/2022	$ 0.00
Burns & McDonnell Engineering Company, Inc.	Zachry Industrial, Inc.	Engineering, Procurement, and Construction Contract	USGCII-CNCN-000E4	6/28/2022	$ 0.00
Burns & McDonnell Engineering Company, Inc.	Zachry Industrial, Inc.	Front End Engineering Design and Engineering, Procurement, and Construction Contract	CPC-32807	9/18/2019	$ 0.00
Burns & McDonnell Engineering Company, Inc.	Zachry Industrial, Inc.	Joint Venture Agreement	N/A	6/28/2022	$ 0.00
Businesssolver.com, Inc.	Zachry Holdings, Inc.	Enrollment & Eligibility Services Agreement	N/A	6/11/2013	$ 0.00
C Johnnie on the Spot Inc.	Zachry Industrial, Inc.	Service Agreement	577406	9/15/2022	$ 152,243.20
California Ironworkers Field Defined Contribution Pension Trust Fund	Madison Industrial Services Team, LLC	Pension Plan Agreement	N/A	--	$ 0.00
California Ironworkers Field Pension Trust	Madison Industrial Services Team, LLC	Pension Plan Agreement	N/A	--	$ 0.00
Calpine (DP Energy, Channel Energy)	J.V. Industrial Companies, LLC	Continuing Services Agreement	N/A	2/5/2014	$ 0.00
Calumet	J.V. Industrial Companies, LLC	Services Agreement	CALSHV-GS-2010-153	7/2/2019	$ 0.00
Canon Financial Services, Inc.	Zachry Holdings, Inc.	Master Lease Agreement	548411	--	$ 0.00
Canon Financial Services, Inc.	Zachry Holdings, Inc.	Master Agreement	MISC	--	$ 3,186.85
Capital City Group, Inc.	Madison Industrial Services Team, LLC	Master Services Agreement	4500226201	2/20/2020	$ 0.00
Cardinal Ethanol, LLC	Zachry Engineering Corporation	Engineering Services Agreement	N/A	8/29/2016	$ 0.00
Cargill, Incorporated	Zachry Engineering Corporation	Agreement for Purchase of Engineering or Construction Management Services	N/A	--	$ 0.00
Cargill, Incorporated	Zachry Engineering Corporation	Select Supplier Engineering Services Agreement	N/A	5/1/2018	$ 0.00

Assumed Contract Counterparty	Debtor	Agreement Title	Contract ID	Effective Date	Cure Amount
Cascade Natural Gas	J.V. Industrial Companies, LLC	Utility Contract	89434370048	--	$ 0.00
CB&I Inc.	Zachry Industrial, Inc.	Joint Venture Agreement for Train 1 and Train 2 of the Freeport Liquefaction Facility Project	N/A	12/10/2013	$ 0.00
CB&I Inc.	Zachry Holdings, Inc.	Parent Company Guarantee	N/A	6/26/2015	$ 0.00
CB&I Inc.	Zachry Industrial, Inc.	Subcontract Agreement between CBI/Zachry Joint Venture and CB&I Inc.	N/A	12/10/2013	$ 0.00
CB&I Inc.	Zachry Industrial, Inc.	Joint Venture Agreement between CB&I LLC, Chiyoda International Corp., and Zachry Industrial, Inc. for Train 3 of the Freeport Liquefaction Project	N/A	3/24/2015	$ 0.00
CCI Pipeline Systems, Inc.	J.V. Industrial Companies, LLC	General Terms and Conditions	N/A	10/29/2014	$ 0.00
Cellco Partnership dba Verizon Wireless	Zachry Holdings, Inc.	Verizon Wireless Major Account Agreement	COMM	9/18/2020	$ 47,683.19
Central States Pension Fund	Madison Industrial Services Team, LLC	Pension Plan Agreement	N/A	--	$ 0.00
Champion Delivery Inc.	J.V. Industrial Companies, LLC	Master Line Haul Agreement	N/A	--	$ 0.00
Cheniere Energy Investments, LLC	Zachry Industrial, Inc.	General Services and Maintenance Contract	CEINV-18-CRT00001	5/21/2018	$ 0.00
Chevron Oronite Company, LLC	Zachry Maintenance Services, LLC	Chevron Oronite Company LLC Downstream Products and Services Contract	CV1370823	1/31/2017	$ 0.00
Chevron Phillips Chemical Company LP	Zachry Maintenance Services, LLC	Blanket Service Agreement	4600005747	10/23/2008	$ 0.00
Chevron Phillips Chemical Company LP	J.V. Industrial Companies, LLC	Blanket Service Agreement	4600006406	4/11/2006	$ 0.00
Chevron Phillips Chemical Company LP	Zachry Industrial, Inc.	USGC II Polyethylene Engineering, Procurement and Construction Contract	N/A	7/7/2022	$ 0.00
Chevron Phillips Chemical Company LP	Zachry Industrial, Inc.	USGC II Petrochemical Project -- OSBL EPC Contract	N/A	6/28/2022	$ 0.00
Chevron Phillips Chemical Company LP	Zachry Industrial, Inc.	Front End Engineering Design and Engineering, Procurement, and Construction Contract	CPC-32807	9/18/2019	$ 0.00
Chevron Phillips Chemical Company LP	Zachry Industrial, Inc.	Blanket Contract for Engineering Design, Procurement, and Construction Services	CPC-34116	--	$ 0.00
Chevron Phillips Chemical Company LP	Zachry Industrial, Inc.	Project Specific Agreement	CW54880	6/4/2020	$ 0.00
Chevron Phillips Chemical Company LP	Zachry Maintenance Services, LLC	Master Agreement for Products and Services Maintenance Agreement	CW64524	7/1/2023	$ 0.00

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Chevron Phillips Chemical Company LP	Zachry Industrial, Inc.	Engineering, Procurement, and Construction Contract	USGCII-CNCN-000E4	6/28/2022	$ 0.00
Chevron Phillips Chemical Company LP	Zachry Industrial, Inc.	USGC II Petrochemical Project -- OSBL EPC Contract	USGCII-CNCN-1-000E1	7/7/2022	$ 0.00
Chevron Phillips Chemical Gulf Coast LLC	Zachry Industrial, Inc.	Novation Agreement	N/A	10/18/2022	$ 0.00
Chevron Phillips Chemical Gulf Coast LLC	Zachry Industrial, Inc.	Novation Agreement	N/A	10/17/2022	$ 0.00
Chevron Products Company, a division of Chevron U.S.A. Inc.	Zachry Industrial, Inc.	Master Products and Services Agreement	CW662174	1/31/2017	$ 0.00
Chevron Products Company, a division of Chevron U.S.A. Inc.	J.V. Industrial Companies, LLC	Master Products and Services Contract	CW25723	12/9/2019	$ 0.00
Chicago Bridge & Iron Company N.V.	Zachry Industrial, Inc.	Parent Company Guarantee	N/A	6/26/2015	$ 0.00
Chiyoda International Corporation	Zachry Industrial, Inc.	Joint Venture Agreement between CB&I LLC, Chiyoda International Corp., and Zachry Industrial, Inc. for Train 3 of the Freeport Liquefaction Project	N/A	3/24/2015	$ 0.00
Cintas Corporation	JVIC Fabrication, LLC	Service Agreement	186311	9/26/2023	$ 2,960.64
Cintas Corporation	JVIC Fabrication, LLC	Service Agreement	186316	9/26/2023	$ 2,353.82
Cintas Corporation	Zachry Industrial, Inc.	Blanket Release Services Agreement	569341	5/16/2024	$ 0.00
Cintas Corporation	Zachry Engineering Corporation	Service Agreement	601426	9/15/2023	$ 0.00
Cintas Corporation No. 2	Zachry Industrial, Inc.	Master Services Agreement	583709	2/14/2023	$ 0.00
City of Corpus Christi	J.V. Industrial Companies, LLC	Utility Contract	N/A	--	$ 0.00
City of Freeport	Zachry Industrial, Inc.	Utility Contract	13-2780-08	--	$ 0.00
City of Moss Point	Moss Point Properties, LLC	Utility Contract	13-19757-02	--	$ 0.00
City of Moss Point	Moss Point Properties, LLC	Utility Contract	13-19757-03	--	$ 0.00
City of Moss Point	Moss Point Properties, LLC	Utility Contract	13-19816-05	--	$ 0.00
City of Pasadena	Zachry Industrial, Inc.	Utility Contract	10100005-06	--	$ 0.00

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Assumed Contract Counterparty	Debtor	Agreement Title	Contract ID	Effective Date	Cure Amount
City of Pasadena	Zachry Industrial, Inc.	Utility Contract	25305250-14	--	$ 0.00
City of Pasadena	Zachry Industrial, Inc.	Utility Contract	25305400-10	--	$ 0.00
City of Pasadena	Zachry Industrial, Inc.	Utility Contract	25305610-09	--	$ 0.00
City of Pasadena	Zachry Industrial, Inc.	Utility Contract	25305810-15	--	$ 0.00
City of Pasadena	Zachry Industrial, Inc.	Utility Contract	25306499-02	--	$ 0.00
City of Pasadena	Zachry Industrial, Inc.	Utility Contract	25307400-07	--	$ 0.00
City of Pasadena	Zachry Industrial, Inc.	Utility Contract	253505500-07	--	$ 0.00
City of Port Arthur, Texas	Zachry Industrial, Inc.	Utility Contract	140101-00025416	--	$ 0.00
City Public Service Board of San Antonio aka CPS Energy	Zachry Maintenance Services, LLC	Master Agreement	N/A	6/16/2017	$ 0.00
City Public Service Board of San Antonio aka CPS Energy	Zachry Industrial, Inc.	Utility Contract	300-2142-072	--	$ 0.00
City Public Service Board of San Antonio aka CPS Energy	Zachry Industrial, Inc.	Utility Contract	300-2142-555	--	$ 0.00
City Public Service Board of San Antonio aka CPS Energy	Zachry Industrial, Inc.	Utility Contract	300-2142-558	--	$ 0.00
City Public Service Board of San Antonio aka CPS Energy	Zachry Industrial, Inc.	Utility Contract	300-2144-720	--	$ 0.00
City Public Service Board of San Antonio aka CPS Energy	Zachry Industrial, Inc.	Utility Contract	300-2148-959	--	$ 0.00
City Public Service Board of San Antonio aka CPS Energy	Zachry Industrial, Inc.	Utility Contract	300-3327-332	--	$ 0.00
City Public Service Board of San Antonio aka CPS Energy	Zachry Industrial, Inc.	Utility Contract	300-3327-332	--	$ 0.00
City Public Service Board of San Antonio aka CPS Energy	Zachry Industrial, Inc.	Utility Contract	300-3347-400	--	$ 0.00
City Public Service Board of San Antonio aka CPS Energy	Zachry Industrial, Inc.	Utility Contract	300-3347-400	--	$ 0.00
City Wide Franchise Company, Inc. dba City Wide Maintenance	Zachry Industrial, Inc.	Master Services Agreement	532644	7/14/2020	$ 0.00

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Assumed Contract Counterparty	Debtor	Agreement Title	Contract ID	Effective Date	Cure Amount
Class One Professionals, LLC	Zachry Engineering Corporation	Engineering Services Agreement	N/A	5/8/2023	$ 0.00
Classic Forms & Products, Inc.	Zachry Industrial, Inc.	Services Agreement	610240	2/9/2024	$ 0.00
Cleaners of America	Zachry Industrial, Inc.	Service Agreement	570896	5/18/2022	$ 31,231.77
Cleco Corporation	Zachry Industrial, Inc.	Miscellaneous Services Master Agreement	N/A	5/17/2021	$ 0.00
CNT Transport, LLC	J.V. Industrial Companies, LLC	Master Line Haul Agreement	167884	2/8/2022	$ 0.00
Comcast	Zachry Engineering Corporation	Services Agreement	8771403021799260	--	$ 0.00
Comcast	Zachry Nuclear Engineering, Inc.	Services Agreement	8773404060142000	--	$ 0.00
Concord Marketing Solutions Inc.	Zachry Industrial, Inc.	Master Services Agreement	602245	9/28/2023	$ 0.00
Concur Technologies Inc.	Zachry Holdings, Inc.	Business Services Agreement	101205ZACGRO6000	--	$ 26,842.93
ConocoPhillips Company	Zachry Industrial, Inc.	Master Agreement - Support Services	320159	3/1/2017	$ 0.00
Consolidated PWSD C-1	Madison Industrial Services Team, LLC	Utility Contract	143837	--	$ 0.00
Contech Control Services, Inc.	J.V. Industrial Companies, LLC	Master Services Agreement	N/A	--	$ 0.00
Cornerstone Chemical Company	Zachry Industrial, Inc.	Maintenance & Construction Services Agreement	N/A	10/27/2014	$ 0.00
Corpus Christie Liquefaction, LLC	Zachry Industrial, Inc.	General Services and Maintenance between Corpus Christi Liquefaction, LLC and Zachry Industrial, Inc.	CCL-18-CRT-0001	5/21/2018	$ 0.00
Crane Worldwide Logistics LLC	Zachry Industrial, Inc.	Master Transportation Logistics Services Agreement	543046	4/8/2021	$ 0.00
Cust-O-Fab Specialty Services, LLC	J.V. Industrial Companies, LLC	Services Agreement	179345	1/27/2023	$ 0.00
Cutter Technical Services LLC	Zachry Industrial, Inc.	Master Services Agreement	539847	11/17/2020	$ 0.00
D&C Inspection Services, Inc.	Zachry Industrial, Inc.	Master Services Agreement	569162	4/28/2022	$ 0.00
D&C Inspection Services, Inc.	Zachry Industrial, Inc.	Master Services Agreement	569164	4/28/2022	$ 0.00

Assumed Contract Counterparty	Debtor	Agreement Title	Contract ID	Effective Date	Cure Amount
Daelim Industrial Co., Ltd.	Zachry Industrial, Inc.	Front End Engineering Design and Engineering, Procurement, and Construction Contract	CPC-32978	9/30/2019	$ 0.00
Daelim Industrial Co., Ltd.	Zachry Industrial, Inc.	Joint Venture Agreement	CPC-32978	9/30/2019	$ 0.00
Daelim Industrial Co., Ltd.	Zachry Industrial, Inc.	Letter of Intent	N/A	3/13/2019	$ 0.00
Daelim Industrial Co., Ltd.	Zachry Industrial, Inc.	Parent Company Guarantee	N/A	9/27/2019	$ 0.00
Daelim Industrial Co., Ltd.	Zachry Industrial, Inc.	Second Memorandum of Understanding between Zachry Industrial, Inc. and Daelim Industrial Co., Ltd.	N/A	3/19/2019	$ 0.00
Daelim USA, Inc.	Zachry Industrial, Inc.	Joint Venture Agreement	CPC-32978	9/30/2019	$ 0.00
Daiohs USA, Inc.	J.V. Industrial Companies, LLC	Purchase Order	185718	9/5/2023	$ 703.93
Daiohs USA, Inc.	J.V. Industrial Companies, LLC	Purchase Order	192732	5/1/2024	$ 192.94
Daiohs USA, Inc.	Zachry Industrial, Inc.	Master Service Agreement	610440	2/9/2024	$ 0.00
Daniella Gallardo Alanz dba Maid to Rest	J.V. Industrial Companies, LLC	Abbreviated Service Agreement	177690	11/17/2022	$ 9,359.28
DARR Equipment LP	J.V. Industrial Companies, LLC	Master Services Agreement	167427	1/17/2022	$ 0.00
Dean Snyder Construction	Zachry Engineering Corporation	Engineering Services Agreement	2021-446-18901-REV6	10/28/2021	$ 0.00
Deztex Industrial Services, LLC dba RamTex	J.V. Industrial Companies, LLC	Master Subcontract Agreement	167557	1/24/2022	$ 0.00
Diamond Green Diesel, LLC	J.V. Industrial Companies, LLC	Master Services Agreement	DG.21.WA.10219	11/8/2021	$ 0.00
Diamond Green Diesel, LLC	Zachry Maintenance Services, LLC	Work Agreement	DG.18.WA.10127	8/1/2018	$ 0.00
Diamond Shamrock Refining Company, L.P.	Zachry Maintenance Services, LLC	Multi-Site Work Agreement	CORP.15.MS.00002	3/9/2015	$ 0.00
Diamond Shamrock Refining Company, L.P.	J.V. Industrial Companies, LLC	Multi-Site Work Agreement	CORP.21.WA.10059	5/10/2021	$ 0.00
Diamond Shamrock Refining Company, L.P.	Zachry Engineering Corporation	Multi-Site Engineering Services Agreement	MCAP.10.ES.00001	1/7/2010	$ 0.00
DISA Global Solutions, Inc.	Zachry Industrial, Inc.	Master Services Agreement	530164	5/29/2020	$ 0.00

Assumed Contract Counterparty	Debtor	Agreement Title	Contract ID	Effective Date	Cure Amount
Discovery Information Technologies, Inc.	Zachry Industrial, Inc.	Master Services Agreement	579869	12/5/2022	$ 0.00
DL E&C Co., Ltd.	Zachry Industrial, Inc.	Professional Services Agreement	ZDJV-PS-DLENC-01	4/4/2022	$ 0.00
DL USA, Inc.	JVIC Fabrication, LLC	Terms and Conditions of Purchase	600216	9/27/2023	$ 0.00
DL USA, Inc.	Zachry Industrial, Inc.	Engineering, Procurement and Construction Contract	USGCII-CNCN-000E1	7/1/2022	$ 0.00
DL USA, Inc.	Zachry Industrial, Inc.	Joint Venture Agreement between DL USA, Inc. and Zachry Industrial, Inc. (Zachry-DL Joint Venture) for Chevron Phillips Chemical Company LP USGC II Petrochemicals Project	N/A	4/4/2022	$ 0.00
DL USA, Inc.	Zachry Industrial, Inc.	USGC II Polyethylene Engineering, Procurement and Construction Contract	N/A	7/7/2022	$ 0.00
DL USA, Inc.	Zachry Industrial, Inc.	Front End Engineering Design and Engineering, Procurement and Construction Contract	N/A	--	$ 0.00
DL USA, Inc.	Zachry Industrial, Inc.	Professional Services Agreement	ZDJV-PS-DLENC-01	4/4/2022	$ 0.00
Dominion Energy South Carolina, Inc.	J.V. Industrial Companies, LLC	Utility Contract	2351461642	--	$ 0.00
Dominion Energy South Carolina, Inc.	Zachry Maintenance Services, LLC	Terms and Conditions	N/A	1/26/2024	$ 0.00
Domtar W.W. LLC	Madison Industrial Services Team, LLC	Agreement	N/A	6/1/2023	$ 0.00
Doswell Energy Center	Zachry Industrial, Inc.	Terms and Conditions	N/A	10/8/2014	$ 0.00
Doyle & Wachtstetter, Inc.	J.V. Industrial Companies, LLC	Agreement	N/A	--	$ 0.00
Duke Energy	Zachry Engineering Corporation	Utility Contract	910034803718	--	$ 0.00
Dunn Heat Exchanger	J.V. Industrial Companies, LLC	General Terms and Conditions	N/A	4/16/2018	$ 0.00
Dyno Nobel, Inc.	Zachry Engineering Corporation	Service Agreement	N/A	2/24/2024	$ 0.00
Dyno Nobel, Inc.	Madison Industrial Services Team, LLC	Professional Services Agreement	DNA004756	12/19/2022	$ 0.00
Dyno Nobel, Inc.	J.V. Industrial Companies, LLC	Purchase Agreement for Services	DNA000693	3/4/2022	$ 0.00
E. I. du Pont de Nemours and	Zachry Engineering	Agreement	N/A	--	$ 0.00

Assumed Contract Counterparty	Debtor	Agreement Title	Contract ID	Effective Date	Cure Amount
Company	Corporation				
Egar Inc.	Zachry Industrial, Inc.	Rental Agreement	604806	11/7/2023	$ 1,589.29
Egar Inc.	Zachry Industrial, Inc.	Purchase Order	606561	12/4/2023	$ 25,005.59
Egar Inc.	Zachry Industrial, Inc.	Rental Agreement	615023	4/23/2024	$ 1,010.04
Element Critical	Zachry Holdings, Inc.	Sales Order	COMM	1/3/2022	$ 0.00
Element Fleet Corporation	Zachry Industrial, Inc.	Master Lease Agreement	559509	7/1/2008	$ 0.00
Element Fleet Corporation	Zachry Industrial, Inc.	Master Services Agreement	567208	3/30/2022	$ 0.00
Element Fleet Corporation	Zachry Maintenance Services, LLC	Vehicle Fleet Open-End Lease Agreement	567208	4/18/2022	$ 0.00
Element Fleet Corporation	Zachry Industrial, Inc.	Master Services Agreement	N/A	7/1/2008	$ 0.00
Employers & Operating Engineers Local 520 Pension Fund	Madison Industrial Services Team, LLC	Pension Plan Agreement	N/A	--	$ 0.00
Enduro Composites	J.V. Industrial Companies, LLC	Master Services Agreement	N/A	--	$ 0.00
EnergyLink Corp.	Zachry Industrial, Inc.	Subcontract Agreement	563245	3/28/2022	$ 0.00
ENGIE North America fka GDF SUEZ Energy North America, Inc.	Zachry Industrial, Inc.	Parts, Supplies and Materials Contract Form (Including Labor) Terms and Conditions	N/A	7/27/2016	$ 0.00
Engie Resources LLC	J.V. Industrial Companies, LLC	Utility Contract	103377	--	$ 0.00
Engie Resources LLC	J.V. Industrial Companies, LLC	Utility Contract	103379	--	$ 0.00
Engie Resources LLC	J.V. Industrial Companies, LLC	Utility Contract	103383	--	$ 0.00
Engie Resources LLC	J.V. Industrial Companies, LLC	Utility Contract	103384	--	$ 0.00
Engie Resources LLC	J.V. Industrial Companies, LLC	Utility Contract	103385	--	$ 0.00
Engie Resources LLC	J.V. Industrial Companies, LLC	Utility Contract	103386	--	$ 0.00

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Assumed Contract Counterparty	Debtor	Agreement Title	Contract ID	Effective Date	Cure Amount
Engie Resources LLC	J.V. Industrial Companies, LLC	Utility Contract	103998	--	$ 0.00
Engie Resources LLC	Zachry Industrial, Inc.	Utility Contract	260566	--	$ 0.00
Engie Resources LLC	Zachry Industrial, Inc.	Utility Contract	267893	--	$ 0.00
Engie Resources LLC	Zachry Industrial, Inc.	Utility Contract	267895	--	$ 0.00
Engie Resources LLC	Zachry Industrial, Inc.	Utility Contract	267896	--	$ 0.00
Engie Resources LLC	Zachry Industrial, Inc.	Utility Contract	267897	--	$ 0.00
Engie Resources LLC	Zachry Industrial, Inc.	Utility Contract	267898	--	$ 0.00
Engie Resources LLC	Zachry Industrial, Inc.	Utility Contract	267899	--	$ 0.00
Engie Resources LLC	Zachry Industrial, Inc.	Utility Contract	267900	--	$ 0.00
Engie Resources LLC	Zachry Industrial, Inc.	Utility Contract	267901	--	$ 0.00
Engie Resources LLC	Zachry Industrial, Inc.	Utility Contract	267902	--	$ 0.00
Engie Resources LLC	Zachry Industrial, Inc.	Utility Contract	267903	--	$ 0.00
Engie Resources LLC	Zachry Engineering Corporation	Utility Contract	210326415	--	$ 0.00
Engie Resources LLC	Zachry Engineering Corporation	Utility Contract	582005591	--	$ 0.00
Engie Resources LLC	Zachry Engineering Corporation	Utility Contract	2294338204	--	$ 0.00
Engie Resources LLC	Zachry Engineering Corporation	Utility Contract	3342819928	--	$ 0.00
Engie Resources LLC	J.V. Industrial Companies, LLC	Utility Contract	N/A	--	$ 0.00
Engie Resources LLC	J.V. Industrial Companies, LLC	Utility Contract	N/A	--	$ 0.00
Engie Resources LLC	J.V. Industrial Companies, LLC	Utility Contract	0000103376(228#1)	--	$ 0.00

Assumed Contract Counterparty	Debtor	Agreement Title	Contract ID	Effective Date	Cure Amount
Engie Resources LLC	J.V. Industrial Companies, LLC	Utility Contract	103381(217)	--	$ 0.00
Engineering Physics Services Inc.	Zachry Industrial, Inc.	Service Agreement	612705	3/14/2024	$ 14,578.34
Entergy Corporation	Madison Industrial Services Team, LLC	Utility Contract	100580698	--	$ 0.00
Entergy Corporation	Zachry Industrial, Inc.	Utility Contract	163428394	--	$ 0.00
Entergy Corporation	Zachry Industrial, Inc.	Utility Contract	168106326	--	$ 0.00
Entergy Corporation	Zachry Industrial, Inc.	Utility Contract	171816986	--	$ 0.00
Entergy Corporation	Zachry Industrial, Inc.	Utility Contract	197206667	--	$ 0.00
Enterprise Fleet Services	Zachry Industrial, Inc.	Master Walkaway Lease Agreement	454102	2/16/2018	$ 0.00
Enterprise Fleet Services	Zachry Engineering Corp.	Amended and Restated Master Equity Lease Agreement	474699	10/25/2010	$ 0.00
Enterprise Fleet Services	J.V. Industrial Companies, LLC	Open-End (Equity) Lease Schedule	JVA-0660	8/12/2021	$ 0.00
Enterprise Fleet Services	J.V. Industrial Companies, LLC	Open-End (Equity) Lease Schedule	JVA-0661	10/6/2021	$ 0.00
Enterprise Fleet Services	J.V. Industrial Companies, LLC	Open-End (Equity) Lease Schedule	JVA-0666	2/14/2023	$ 0.00
Enterprise Fleet Services	J.V. Industrial Companies, LLC	Open-End (Equity) Lease Schedule	JVA-0667	4/17/2023	$ 0.00
Enterprise Fleet Services	J.V. Industrial Companies, LLC	Open-End (Equity) Lease Schedule	JVA-0668	4/17/2023	$ 0.00
Enterprise Fleet Services	J.V. Industrial Companies, LLC	Open-End (Equity) Lease Schedule	JVA-0671	8/7/2023	$ 0.00
Enterprise FM Trust	J.V. Industrial Companies, LLC	Master Equity Lease Agreement	474699	9/14/2010	$ 0.00
Enterprise Leasing Company of Houston dba Enterprise Fleet Services	J.V. Industrial Companies, LLC	Agreement	N/A	--	$ 0.00
EnviroCon Systems, Inc.	J.V. Industrial Companies, LLC	Master Services Agreement	N/A	--	$ 0.00
Epic Scaffold, LLC dba Epic Scaffold Solutions	J.V. Industrial Companies, LLC	Master Services Agreement	160535	7/22/2021	$ 0.00

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Equistar Chemicals, LP	J.V. Industrial Companies, LLC	Master Field Services Agreement	CW2275399	8/1/2018	$ 0.00
Erickson Immigration Group PC	Zachry Industrial, Inc.	Master Services Agreement	608684	--	$ 0.00
eVerge Group LLC	Zachry Enterprise Solutions, LLC	Consulting Scope of Work	603377	--	$ 0.00
eVerge Group LLC	Zachry Enterprise Solutions, LLC	Consulting Scope of Work	605956	10/19/2021	$ 765,000.00
Eversource Energy (The Connecticut Light & Power Company)	Zachry Nuclear Engineering, Inc.	Utility Contract	51235719069	--	$ 0.00
Eversource Energy (The Connecticut Light & Power Company)	Zachry Nuclear Engineering, Inc.	Utility Contract	519415955017	--	$ 0.00
Exelon Generation Company LLC	Zachry Industrial, Inc.	Terms and Conditions	N/A	7/29/2014	$ 0.00
ExxonMobil Global Services Company	J.V. Industrial Companies, LLC	Heat Exchangers Only Standard Procurement Agreement	N/A	4/23/2018	$ 0.00
ExxonMobil Global Services Company	Zachry Engineering Corporation	Engineering Services Agreement	A2363749	10/31/2018	$ 0.00
ExxonMobil Global Services Company	J.V. Industrial Companies, LLC	Standard Procurement Agreement	A2640335	10/1/2016	$ 0.00
ExxonMobil Global Services Company	Zachry Maintenance Services, LLC	Standard Procurement Agreement for Downstream or Chemical Services with Incidental Goods	A2443570	2/1/2014	$ 0.00
F&M Mafco, Inc.	Zachry Industrial, Inc.	Master Crane Rental Services Agreement	508312	10/3/2019	$ 0.00
Fagioli, Inc.	Zachry Industrial, Inc.	Master Crane with Operator Services Agreement	535509	8/24/2020	$ 0.00
Fagioli, Inc.	Zachry Industrial, Inc.	Master Crane Rental Bare Rental Agreement	586690	2/28/2023	$ 0.00
Fastenal Company	Zachry Industrial, Inc.	Master Purchase Agreement	491486	3/4/2019	$ 0.00
Ferrara Transport Services, LLC	Zachry Industrial, Inc.	Master Carrier / Shipper Transportation Agreement	607647	1/18/2024	$ 0.00
Fircroft Engineering Services Ltd.	Zachry Industrial, Inc.	Master Services Agreement	503117	7/5/2019	$ 0.00
Fiscella Building Services, Inc.	Zachry Engineering Corporation	Service Agreement	601604	9/19/2023	$ 460.68

Assumed Contract Counterparty	Debtor	Agreement Title	Contract ID	Effective Date	Cure Amount
Flexera Software LLC	Zachry Holdings, Inc.	Purchase Order	535409	5/17/2020	$ 0.00
Flexera Software LLC	Zachry Holdings, Inc.	Purchase Order	555521	5/16/2021	$ 0.00
Flexera Software LLC	Zachry Holdings, Inc.	Purchase Order	576104	8/23/2022	$ 0.00
Flexera Software LLC	Zachry Holdings, Inc.	Purchase Order	603697	10/23/2023	$ 0.00
Flint Hills	J.V. Industrial Companies, LLC	Field Services Agreement	5894	9/5/2011	$ 0.00
Flint Hills Resources, LP, et al.	Zachry Engineering Corporation	Agreement	N/A	--	$ 0.00
Florida Department of Environmental Protection	Zachry Industrial, Inc.	Agreement	N/A	--	$ 0.00
Florida Department of Environmental Protection	Zachry Industrial, Inc.	Agreement	N/A	--	$ 0.00
Formosa Plastics	J.V. Industrial Companies, LLC	Field Services Agreement	F36-2S-V6GER	6/14/2021	$ 0.00
FPS, LP dba Office Furniture Connection	Zachry Industrial, Inc.	Master Services Agreement	524370	3/6/2020	$ 0.00
Fracht FWO, Inc.	Zachry Industrial, Inc.	Master Services Agreement	542420	12/16/2020	$ 0.00
Freeport LNG Development, L.P.	J.V. Industrial Companies, LLC	Master Services Agreement for Development	N/A	11/12/2019	$ 0.00
Freeport LNG Development, L.P.	J.V. Industrial Companies, LLC	Master Services Agreement for Expansion	N/A	11/14/2018	$ 0.00
Freeport LNG Development, L.P.	Zachry Maintenance Services, LLC	Services Agreement for Time and Materials Work	N/A	7/1/2019	$ 0.00
Frontier Communications	Zachry Nuclear Engineering, Inc.	Services Agreement	860-535-8583-071511-5	--	$ 0.00
Frontier Communications	Zachry Industrial, Inc.	Services Agreement	979-822-6523-081310-5	--	$ 0.00
Fulkrum Technical Resources, Ltd.	Zachry Industrial, Inc.	Master Services Agreement	569784	5/11/2022	$ 0.00
Furniture Marketing Group, Inc.	Zachry Industrial, Inc.	Master Services Agreement	489124	1/22/2019	$ 0.00
Furniture Marketing Group, Inc.	Zachry Industrial, Inc.	Master Services Agreement ORDER AGAINST MSA NO. 489124 PER QUOTE NO. 1W6992.020	569141	4/20/2022	$ 0.00

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Gajeske, Inc.	Zachry Industrial, Inc.	Master Equipment Rental Agreement	586099	2/15/2023	$ 0.00
Garcia Professional Cleaning	Zachry Industrial, Inc.	Service Agreement	613807	5/7/2024	$ 0.00
Gartner, Inc.	Zachry Industrial, Inc.	Master Services Agreement	611861	2/29/2024	$ 48,056.50
Gartner, Inc.	Zachry Industrial, Inc.	Master Services Agreement	611871	2/29/2024	$ 70,824.24
Gate Services & Supply LLC	Zachry Industrial, Inc.	Purchase Order	613756	4/1/2024	$ 243.56
Gelco Corporation dba GE Fleet Services	Zachry Industrial, Inc.	Master Services Agreement	559509	7/1/2008	$ 0.00
Gelco Fleet Trust	Zachry Industrial, Inc.	Vehicle Lease Agreement	17329LS (VIN: 1GCEC19V97Z176066)	12/1/2006	$ 0.00
Gelco Fleet Trust	Zachry Industrial, Inc.	Vehicle Lease Agreement	17329LS (VIN: 1GCRCPEH9EZ354737)	11/1/2014	$ 0.00
Gelco Fleet Trust	Zachry Industrial, Inc.	Vehicle Lease Agreement	17329LS (VIN: 3GCPCPEC4EG420767)	12/1/2014	$ 0.00
Gelco Fleet Trust	Zachry Industrial, Inc.	Vehicle Lease Agreement	17329LS (VIN: 1GB4CYC89FF186544)	1/1/2015	$ 0.00
Gelco Fleet Trust	Zachry Industrial, Inc.	Vehicle Lease Agreement	17329LS (VIN: 1GB4KYC80FF601849)	6/1/2015	$ 0.00
Gelco Fleet Trust	Zachry Industrial, Inc.	Vehicle Lease Agreement	17329LS (VIN: 1GC1KUEG7FF546361)	11/1/2015	$ 0.00
Gelco Fleet Trust	Zachry Industrial, Inc.	Vehicle Lease Agreement	17329LS (VIN: 1GC1KUEG3FF545689)	11/1/2015	$ 0.00
Gelco Fleet Trust	Zachry Maintenance Services, LLC	Master Lease Agreement	N/A	--	$ 0.00
Gelco Fleet Trust	Zachry Maintenance Services, LLC	Master Services Agreement	N/A	--	$ 0.00
Gelco Fleet Trust	Zachry Maintenance Services, LLC	Vehicle Fleet Open-End Lease Agreement	N/A	--	$ 0.00
Gelco Fleet Trust	Zachry Maintenance Services, LLC	Vehicle Lease Agreement	1000263LS (VIN: 1GNFC13088R168583)	2/1/2008	$ 0.00
Gelco Fleet Trust	Zachry Maintenance Services, LLC	Vehicle Lease Agreement	1000263LS (VIN: 1GCRCPEA9BZ386733)	11/1/2011	$ 0.00
Gelco Fleet Trust	Zachry Maintenance Services, LLC	Vehicle Lease Agreement	1000263LS (VIN: 1GCNCPECXEZ409750)	12/1/2014	$ 0.00

Assumed Contract Counterparty	Debtor	Agreement Title	Contract ID	Effective Date	Cure Amount
Georgia Pacific LLC	Madison Industrial Services Team, LLC	Continuing Services Agreement	PCG052413	6/10/2013	$ 0.00
Georgia Power Company	Zachry Maintenance Services, LLC	Agreement for Miscellaneous Core Maintenance Work	14-48852-MB-GPC	6/25/2023	$ 0.00
GFL Plant Services LP	Zachry Industrial, Inc.	Service Agreement	573166	6/23/2022	$ 0.00
GFL Plant Services LP	Zachry Industrial, Inc.	Service Agreement	582667	12/16/2022	$ 0.00
GFL Plant Services LP	Zachry Industrial, Inc.	Purchase Order	608613	1/15/2024	$ 0.00
Glaize Creek Sewer District	Madison Industrial Services Team, LLC	Utility Contract	N/A	--	$ 0.00
Glesby Marks Ltd.	Madison Industrial Services Team, LLC	Master Vehicle Lease Agreement	01.54350.A1	7/21/2016	$ 0.00
Glesby Marks Ltd.	J.V. Industrial Companies, LLC	Master Vehicle Lease Agreement	01.47826.A1	1/21/2010	$ 68,241.69
Global Tax Network US, LLC	Zachry Holdings, Inc.	Engagement Letter	598696	8/8/2023	$ 0.00
Golden Spread Electric Cooperative, Inc.	Zachry Industrial, Inc.	Terms and Conditions	N/A	1/24/2013	$ 0.00
Golden Triangle Polymers Company LLC	Zachry Industrial, Inc.	Front End Engineering Design and Engineering, Procurement and Construction Contract	CPC-32807	9/18/2019	$ 0.00
Golden Triangle Polymers Company LLC	Zachry Industrial, Inc.	Front End Engineering Design and Engineering, Procurement and Construction Contract	CPC-32978	9/30/2019	$ 0.00
Golden Triangle Polymers Company LLC	Zachry Industrial, Inc.	OSBL Engineering, Procurement and Construction Contract	~~USGC-CNCN~~USGCII-CNCN-000E4	~~7/7/2022~~6/28/2022	$ 0.00
Golden Triangle Polymers Company LLC	Zachry Industrial, Inc.	Polyethylene Engineering, Procurement and Construction Contract	USGCII-CNCN-000E1	~~7/1/2022~~7/7/2022	$ 0.00
Greater Ouachita Water Company	Madison Industrial Services Team, LLC	Utility Contract	50820011529	--	$ 0.00
Greenwich Inc.	Zachry Enterprise Solutions, LLC	Services Agreement	593394	8/1/2023	$ 0.00
Greenwich, Inc. dba Commercial Kitchen Parts and Service, LLC	Zachry Industrial, Inc.	Master Agreement	593394	8/1/2023	$ 0.00
Greenwich, LLC	Zachry Enterprise Solutions, LLC	Service Agreement	593394	8/1/2023	$ 0.00
Groves Equipment Rental Co., Inc.	J.V. Industrial Companies, LLC	Order (Service)	188468	12/13/2023	$ 0.00

Assumed Contract Counterparty	Debtor	Agreement Title	Contract ID	Effective Date	Cure Amount
Groves Equipment Rental Co., Inc.	Zachry Industrial, Inc.	Master Crane Rental Services Agreement	526953	6/10/2020	$ 0.00
Gruene Environmental Companies, LLC	Zachry Industrial, Inc.	Master Services Agreement	524613	3/17/2020	$ 0.00
GT Weld Testing, LLC	Zachry Industrial, Inc.	Master Services Agreement	534198	8/14/2020	$ 0.00
Gulf Coast Boilers	Zachry Industrial, Inc.	Master Services Agreement	525678	3/24/2020	$ 0.00
Gulf Coast Growth Ventures LLC	Zachry Industrial, Inc.	Agreement	N/A	--	$ 0.00
Gunn Chevrolet	Zachry Industrial, Inc.	Qualified Fleet Agreement	450898	1/22/2018	$ 0.00
Hartford Steam Boiler Inspection and Insurance Company	Zachry Industrial, Inc.	Service Agreement	451168	1/24/2018	$ 0.00
Hartford Steam Boiler Inspection and Insurance Company	Zachry Constructors, LLC	Service Agreement	551738	6/7/2021	$ 0.00
Hartford Steam Boiler Inspection and Insurance Company	J.V. Industrial Companies, LLC	Service Agreement	N/A	--	$ 0.00
Helmcamp	Madison Industrial Services Team, LLC	Subcontract	4618	11/3/2023	$ 0.00
Hemlock Semiconductor Operations LLC	Zachry Engineering Corporation	Service Agreement	N/A	--	$ 0.00
Herc Rentals, Inc.	Zachry Industrial, Inc.	Master Equipment Rental Agreement	608492	7/12/2021	$ 0.00
Herc Rentals, Inc.	Zachry Industrial, Inc.	Master Equipment Rental Agreement	538362-FIELD	7/12/2021	$ 0.00
Hewlett-Packard Financial Services Co.	Zachry Holdings, Inc.	Master Lease and Financing Agreement	100606	4/23/2021	$ 430,101.57
Hewlett-Packard Financial Services Co.	Zachry Holdings, Inc.	Customer Portal Agreement	N/A	4/23/2021	$ 0.00
Hoisting Engineers Pension Fund Local 513	Madison Industrial Services Team, LLC	Pension Plan Agreement	N/A	--	$ 0.00
Holly Energy Partners - Operating L.P.	Zachry Industrial, Inc.	Master Services Agreement	CW2257131	1/6/2016	$ 0.00
Holly Energy Partners - Operating L.P.	J.V. Industrial Companies, LLC	Master Services Agreement	HEP-CW2289229	9/17/2019	$ 0.00
HollyFrontier Corporation	J.V. Industrial Companies, LLC	Master Services Agreement	N/A	10/23/2018	$ 0.00

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HollyFrontier Corporation	J.V. Industrial Companies, LLC	Master Services Agreement	CH120016	8/15/2012	$ 0.00
HollyFrontier Tulsa Refining, LLC	J.V. Industrial Companies, LLC	Master Services Agreement	CW2220035	--	$ 0.00
HollyFrontier Tulsa Refining, LLC	Zachry Engineering Corporation	Master Professional Services Agreement	TU11098	9/26/2011	$ 0.00
HollyFrontier Tulsa Refining, LLC	Zachry Industrial, Inc.	Master Services Agreement	WX11210	6/4/2014	$ 0.00
Holt Texas, Ltd. dba Holt Cat	Zachry Industrial, Inc.	Master Equipment Rental Agreement	535483	8/24/2020	$ 0.00
Holt Texas, Ltd. dba Holt Crane and Equipment	Zachry Industrial, Inc.	Master Crane Rental Services Agreement	521270	2/26/2020	$ 0.00
Honeywell International Inc.	Zachry Engineering Corporation	Master Services Agreement	N/A	7/1/2013	$ 0.00
Houston NFL Holdings L.P.	Zachry Holdings, Inc.	Stadium Suite Lease Agreement	608149	1/11/2024	$ 0.00
Houston Refining LP	J.V. Industrial Companies, LLC	Master Field Services Agreement	CW2275399	8/1/2018	$ 0.00
HTS AmeriTek	Zachry Industrial, Inc.	Master Services Agreement	442981	10/30/2017	$ 0.00
Hunter Crane & Equipment	J.V. Industrial Companies, LLC	Master Services Agreement	N/A	--	$ 0.00
iCIMS	Zachry Industrial, Inc.	Amendment Order Form	N/A	12/7/2023	$ 0.00
Ideagen Technology Ltd.	Zachry Industrial, Inc.	Purchase Order	614604	4/29/2024	$ 473.99
IJC-HRS Staffing LLC	Zachry Industrial, Inc.	Master Services Agreement	602755	10/9/2023	$ 0.00
Industrial Air Services Inc.	Zachry Industrial, Inc.	Service Agreement	586385	2/16/2023	$ 0.00
Industrial Measurement Solutions LLC	Zachry Engineering, Corp.	Purchase Order	621071	8/6/2024	$ 0.00
Ineos Olefins & Polymers USA	Zachry Industrial, Inc.	Maintenance Services Agreement	HOU0900284	7/6/2009	$ 0.00
Ineos Styrolution	J.V. Industrial Companies, LLC	Services Agreement	SA-GC-13-0084	10/27/2013	$ 0.00
Infinity Auto Express, Inc.	Zachry Industrial, Inc.	Master Line Haul Agreement	554270	7/22/2021	$ 0.00

Assumed Contract Counterparty	Debtor	Agreement Title	Contract ID	Effective Date	Cure Amount
Innophos, Inc.	Zachry Engineering Corporation	Services Agreement	N/A	8/13/2008	$ 0.00
Innovative Heat Treatment Solutions Inc.	Zachry Industrial, Inc.	Master Services Agreement	542156	1/11/2021	$ 0.00
Inspection Specialists, Inc.	Zachry Industrial, Inc.	Master Services Agreement	571675	7/15/2022	$ 0.00
Integrated Power Co.	Zachry Industrial, Inc.	Subcontract Agreement	562438	1/17/2022	$ 0.00
Intelliwave Technologies Inc.	Zachry Industrial, Inc.	Master Services Agreement	517638	12/19/2019	$ 0.00
International Paper Company	Zachry Maintenance Services, LLC	Services Contract	7444-ZAC2203GMRS-BC	7/1/2022	$ 0.00
International SOS	Zachry Industrial, Inc.	Service Agreement	610428	2/9/2024	$ 0.00
International SOS	Zachry Industrial, Inc.	Service Agreement	611734	2/28/2024	$ 99,917.93
Invista, Inc.	Zachry Industrial, Inc.	Site - Construction and Maintenance Services (SCMS) Agreement	0325-304	4/26/2004	$ 0.00
Invista, Inc.	J.V. Industrial Companies, LLC	Master Agreement	CSA-00862-CS	9/7/2005	$ 0.00
Iowa Fertilizer Company, LLC	J.V. Industrial Companies, LLC	Master Services Agreement	21-160-JV	12/9/2021	$ 0.00
IRISNDT, Inc.	J.V. Industrial Companies, LLC	Master Service Agreement	187497	2/7/2024	$ 0.00
Iron Mountain Information Management, LLC	Zachry Industrial, Inc.	Master Services Agreement	SERV	10/15/2020	$ 64,920.10
IWS Gas and Supply of Texas, Ltd.	J.V. Industrial Companies, LLC	Master Purchase Agreement	137947	11/15/2019	$ 0.00
JAS Forwarding (USA) Inc	Zachry Industrial, Inc.	Master Logistics Services Agreement	521470	6/16/2020	$ 0.00
JGC America, Inc.	Zachry Industrial, Inc.	Joint Venture Agreement	N/A	2/28/2023	$ 0.00
Joyce Steel Erection, LLC	Zachry Industrial, Inc.	Master Crane with Operator Services Agreement	559605	11/1/2021	$ 0.00
Kellogg Brown & Root LLC	Zachry Industrial, Inc.	~~Limited Liability Company Agreement~~ESA Subcontract	~~N/A~~N116-KBR-ZII-ESA-001	~~4/21/2021~~9/15/2022	$ 0.00
Kellogg Brown & Root LLC	Zachry Industrial, Inc.	Limited Liability Company Agreement ~~of~~for KZJV LLC	N/A	3/16/2021	$ 0.00

Zachry Holdings, Inc., et al.
Assumption List
As of February ~~13~~25, 2025

Assumed Contract Counterparty	Debtor	Agreement Title	Contract ID	Effective Date	Cure Amount
~~Kellogg Brown & Root LLC~~	~~Zachry Industrial, Inc.~~	~~ESA Subcontract~~	~~N116-KBR-ZII-ESA-001~~	~~9/15/2022~~	~~$ 0.00~~
Knight Security Systems, LLC	Zachry Industrial, Inc.	Master Services Agreement	520875	2/5/2020	$ 0.00
KZJV LLC	Zachry Industrial, Inc~~.~~	~~Limited Liability Company~~Project Services Agreement ~~for KZJV LLC~~	N/A	~~3/16/2021~~11/29/2021	$ 0.00
~~KZJV LLC~~	~~Zachry Industrial, Inc.~~	~~Second Amended and Restated Engineering, Procurement, and Construction Agreement~~	~~N/A~~	~~1/7/2022~~	~~$ 0.00~~
KZJV LLC	JVIC Fabrication, LLC	Purchase Order	PLVG-MO19-PPI030	6/30/2024	$ 0.00
KZJV Venture Global Plaquemines LNG Project Field Work	J.V. Industrial Companies, LLC	Services Agreement	M019-AGR-KZV-00075	10/1/2023	$ 0.00
Laborers Pension Trust Plan For Northern California	Madison Industrial Services Team, LLC	Pension Plan Agreement	N/A	--	$ 0.00
Landstar Inway, Inc.	Zachry Industrial, Inc.	Master Line Haul Agreement	509042	9/24/2019	$ 0.00
Landstar Ranger, Inc.	Zachry Industrial, Inc.	Master Line Haul Agreement	492565	3/8/2019	$ 0.00
LanzaJet, Inc.	Zachry Engineering Corporation	Master Agreement	N/A	10/18/2021	$ 0.00
LCY Elastomers	J.V. Industrial Companies, LLC	General Terms and Conditions	N/A	2/5/2020	$ 0.00
Lender Protective Services Inc.	Zachry Industrial, Inc.	Service Agreement	580790	11/15/2022	$ 0.00
Lift Source Machinery, Ltd.	Zachry Industrial, Inc.	Master Crane Rental Services Agreement	585543	2/13/2023	$ 0.00
LinkedIn Corporation	Zachry Industrial, Inc.	Hiring Enterprise Program	582902	12/19/2022	$ 49,589.70
LinkedIn Corporation	Zachry Industrial, Inc.	Order FLD9463487904	614305	4/9/2024	$ 3,765.76
Liquid Environmental Solutions of Texas, LLC	Zachry Industrial, Inc.	Services Agreement	557274	9/23/2021	$ 0.00
Louisiana Machinery Company, LLC dba Louisiana Cat	Zachry Industrial, Inc.	Master Equipment Rental Agreement	568240	4/11/2022	$ 0.00
Louisiana Radio Communications, Inc.	Zachry Industrial, Inc.	Rental Agreement	602163	9/27/2023	$ 1,180.29
Louisiana Radio Communications, Inc.	Zachry Industrial, Inc.	Rental Agreement	613085	3/19/2024	$ 2,089.00

Assumed Contract Counterparty	Debtor	Agreement Title	Contract ID	Effective Date	Cure Amount
Lyondell Basell	Zachry Industrial, Inc.	Master Field Services Agreement	MA-00322-2014	--	$ 0.00
Lyondell Chemical Company	J.V. Industrial Companies, LLC	Master Field Services Agreement	CW2275399	8/1/2018	$ 0.00
LyondellBasell Acetyls, LLC	J.V. Industrial Companies, LLC	Master Field Services Agreement	CW2275399	8/1/2018	$ 0.00
Marathon Petroleum Company LP	J.V. Industrial Companies, LLC	Master Services Agreement	CW2248090	3/5/2020	$ 0.00
Matheson Tri-Gas Inc.	Zachry Industrial, Inc.	Blanket Release Services Agreement	594639	5/17/2024	$ 0.00
Maxim Crane Works, L.P.	Zachry Industrial, Inc.	Master Services Agreement	426568	--	$ 0.00
Mayflower Transit, LLC	Zachry Industrial, Inc.	Services Agreement	508624	3/19/2020	$ 0.00
McGrath RentCorp	Zachry Industrial, Inc.	Service Agreement	584237	1/18/2023	$ 537,308.50
McGrath RentCorp	Zachry Industrial, Inc.	Rental Agreement	588397	2/17/2023	$ 25,786.35
McGrath RentCorp	Zachry Industrial, Inc.	Rental Agreement	230033456	--	$ 0.00
McGrath RentCorp	Zachry Industrial, Inc.	Rental Agreement	230033513	--	$ 0.00
McGrath RentCorp	Zachry Industrial, Inc.	Rental Agreement	230034013	--	$ 0.00
MCI (Verizon)	Zachry Industrial, Inc.	Services Agreement	8639275473	--	$ 0.00
McMahan Services, Ltd.	Zachry Industrial, Inc.	McMahan Services, Ltd.	540876	12/8/2020	$ 0.00
MCR Acquisition Company, LLC dba Marks Crane & Rigging	Zachry Industrial, Inc.	Master Crane with Operator Services Agreement	562555	1/28/2022	$ 0.00
MeGlobal Americas, Inc.	J.V. Industrial Companies, LLC	Master Services Agreement	N/A	12/15/2019	$ 0.00
MeGlobal Americas, Inc.	J.V. Industrial Companies, LLC	Master Services Agreement	N/A	12/15/2019	$ 0.00
Mesa Laboratories	Zachry Industrial, Inc.	Master Services Agreement	609984	2/6/2024	$ 626.57
Metalogic Inspection Services (Southwest), LLC dba NDT Pro	Zachry Industrial, Inc.	Master Services Agreement	555880	8/25/2021	$ 0.00

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Miller Truck Lines, LLC	J.V. Industrial Companies, LLC	Master Line Haul Agreement	153902	2/10/2021	$ 0.00
Miner Ltd.	Zachry Industrial, Inc.	Service Agreement	586177	4/5/2023	$ 0.00
Mississippi Power	Moss Point Properties, LLC	Utility Contract	02677-16049	--	$ 0.00
Mississippi Power	Moss Point Properties, LLC	Utility Contract	29316-76043	--	$ 0.00
Mississippi Power	Moss Point Properties, LLC	Utility Contract	32661-67045	--	$ 0.00
Mississippi Power	Moss Point Properties, LLC	Utility Contract	67531-66037	--	$ 0.00
Mistras Group, Inc.	J.V. Industrial Companies, LLC	Master Service Agreement	187695	1/19/2024	$ 0.00
Mobile Modular Management	Zachry Industrial, Inc.	Subcontract Agreement	573170	6/23/2022	$ 0.00
Moffitt Caswell Southern Trucking, LLC	J.V. Industrial Companies, LLC	Master Line Haul Agreement	148411	8/24/2020	$ 0.00
Momentum Building Services LLC	Zachry Industrial, Inc.	Service Agreement	601809	9/21/2023	$ 3,760.96
Momentum Building Services, LLC	Zachry Industrial, Inc.	Master Services Agreement	550272	5/10/2021	$ 0.00
Monsanto Company	Zachry Industrial, Inc.	Master Agreement	N/A	7/31/2025	$ 0.00
Monsanto Company	Zachry Industrial, Inc.	Master Agreement	N/A	9/1/2013	$ 0.00
Monsanto Company	Zachry Engineering Corporation	Services Agreement	N/A	4/10/2013	$ 0.00
Monsanto Company	Zachry Industrial, Inc.	Services Agreement	N/A	9/1/2013	$ 0.00
Monsanto Company	Zachry Industrial, Inc.	Statement of Work for Services on Premises (Waco, NE)	N/A	11/20/2023	$ 0.00
Monsanto Company	Zachry Industrial, Inc.	Statement of Work for Services on Premises (Luling, LA)	MA 01 SEP 2013	9/1/2013	$ 0.00
Monsanto Company	Zachry Industrial, Inc.	Agreement for Services (Soda Springs, ID)	Agreement for Services 21 SEP 2015	9/21/2015	$ 0.00
Monsanto Company	Zachry Industrial, Inc.	Statement of Work for Services on Premises (Marana, AZ)	MA 01 AUG 16 2021	8/16/2021	$ 0.00

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Monsanto Company	Zachry Industrial, Inc.	Statement of Work for Services on Premises (Lubbock, TX)	MA 01 JAN 18 2019	1/18/2019	$ 0.00
Monsanto Company	Zachry Industrial, Inc.	Statement of Work for Services on Premises (Grinnell, IA)	MA 01 NOV 19 2020	10/19/2020	$ 0.00
Murphy Exploration & Production Company	Zachry Engineering Corporation	Master Professional Technical Services Agreement	MPTS-0006-MEPU-EFS	10/30/2012	$ 0.00
Mustang Rentals	Zachry Industrial, Inc.	Blanket Agreement	484306	6/27/2022	$ 0.00
Mustang Rentals	Zachry Industrial, Inc.	Blanket Agreement	583716	1/11/2023	$ 0.00
NDE Incorporated	J.V. Industrial Companies, LLC	Master Services Agreement	159491	6/2/2021	$ 0.00
Nebraska Iowa Supply Co Inc.	Zachry Industrial, Inc.	Professional Services Agreement	569370	4/28/2022	$ 0.00
Nebraska Iowa Supply Co Inc.	Zachry Industrial, Inc.	Professional Services Agreement	569371	4/28/2022	$ 0.00
New Jersey Building Laborers Statewide Pension Fund	Madison Industrial Services Team, LLC	Pension Plan Agreement	N/A	--	$ 0.00
Nippon Chemical Texas Inc.	J.V. Industrial Companies, LLC	General Terms and Conditions	N/A	10/3/2013	$ 0.00
Norconsult Informasjonssystemer AS	Zachry Industrial, Inc.	Master Services Agreement	526763	5/1/2020	$ 0.00
Norrell Construction, Inc.	Zachry Industrial, Inc.	Master Services Agreement	563535	2/25/2022	$ 0.00
North America Delta Energy Services, Inc.	Zachry Industrial, Inc.	Master Services Agreement	589272	6/2/2023	$ 0.00
North American Video Corporation dba NAVCO Security Systems	Zachry Industrial, Inc.	Master Services Agreement	581037	3/22/2023	$ 0.00
Northern California Pipe Trades Pension Plan	Madison Industrial Services Team, LLC	Pension Plan Agreement	N/A	--	$ 0.00
Nouryon Pulp & Performance Chemicals LLC	Zachry Engineering Corporation	Engineering and Procurement Services Agreement	N/A	1/30/2023	$ 0.00
Nouryon Surface Chemistry LLC	Zachry Engineering Corporation	Engineering Services Agreement	N/A	2/10/2021	$ 0.00
Nouryon Surface Chemistry LLC	Zachry Engineering Corporation	Engineering, Procurement and Construction Management Services Agreement	N/A	4/4/2022	$ 0.00
NRG Texas Power, LLC	Zachry Industrial, Inc.	Terms and Conditions (Miscellaneous Construction Services) for Purchase	N/A	6/5/2014	$ 0.00

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NTT DATA Business Solutions Inc.	Zachry Holdings, Inc.	Statement of Work for Application Management Services	118938	10/1/2023	$ 11,530.08
NVENT Thermal LLC	J.V. Industrial Companies, LLC	Master Services Agreement	132626	4/27/2020	$ 0.00
Oak Bluff Transport, LLC	J.V. Industrial Companies, LLC	Master Line Haul Agreement	155208	3/23/2021	$ 0.00
O.C. Tanner Recognition Company	Zachry Holdings, Inc.	Scope of Work	612060	4/1/2024	$ 0.00
O.C. Tanner Recognition Company	Zachry Holdings, Inc.	Master Agreement	612059	4/1/2024	$ 0.00
O.C. Tanner Recognition Company	Zachry Holdings, Inc.	Scope of Work	612061	4/1/2024	$ 0.00
Occidental Chemical Corporation	J.V. Industrial Companies, LLC	Construction and Maintenance Agreement	N/A	6/14/2013	$ 0.00
Occidental Chemical Corporation	Zachry Engineering Corporation	Master Services Agreement	2020-0001	7/1/2020	$ 0.00
OCI Beaumont	J.V. Industrial Companies, LLC	General Terms and Conditions	N/A	11/12/2014	$ 0.00
OfficeSource Ltd.	Zachry Industrial, Inc.	Master Purchase Agreement	610317	3/5/2024	$ 0.00
Oilpatch NDT, LLC	J.V. Industrial Companies, LLC	Master Services Agreement	145890	5/26/2020	$ 0.00
Oklahoma Gas and Electric Company	Zachry Industrial, Inc.	Agreement to Furnish Maintenance and General Services	N/A	9/1/2015	$ 0.00
Olin Corporation	J.V. Industrial Companies, LLC	Maintenance Services Contract	N/A	6/19/2017	$ 0.00
One Gas, Inc.	Zachry Industrial, Inc.	Utility Contract	912917419-1186002245	--	$ 0.00
Onshore Quality Control Specialists LLC	Zachry Industrial, Inc.	Master Services Agreement	603784	6/14/2023	$ 0.00
Oracle America, Inc.	Zachry Industrial, Inc.	Purchase Order	607198	12/13/2023	$ 4,541.66
Oracle America, Inc.	Zachry Industrial, Inc.	Purchase Order	616047	5/7/2024	$ 681.11
Oracle America, Inc.	Zachry Industrial, Inc.	Purchase Order	616463	5/13/2024	$ 2,154.37
OTR Fleet Services	J.V. Industrial Companies, LLC	Master Agreement	N/A	--	$ 0.00

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Overknight Logistics, Inc.	J.V. Industrial Companies, LLC	Master Line Haul Agreement	153025	2/1/2021	$ 0.00
P&I Supply Co.	Zachry Industrial, Inc.	Master Purchase Agreement	571264	9/8/2022	$ 0.00
P&M USA, LLC dba Baker Hughes	J.V. Industrial Companies, LLC	Master Services Agreement	N/A	--	$ 0.00
P4 Production LLC	Zachry Industrial, Inc.	Agreement for Services	N/A	9/21/2015	$ 0.00
Packaging Corporation of America	Madison Industrial Services Team, LLC	Master Services Agreement - Long Form	N/A	10/20/2022	$ 0.00
Panda Temple Power II, LLC	Zachry Maintenance Services, LLC	Agreement to Furnish Maintenance and Construction Services	N/A	2/14/2022	$ 0.00
Paragon Micro Inc.	Zachry Industrial, Inc.	Purchase Order	99121.03	12/18/2023	$ 0.00
Paragon Micro Inc.	Zachry Industrial, Inc.	Purchase Order	612982	3/18/2024	$ 14,226.02
Paragon Micro Inc.	Zachry Industrial, Inc.	Purchase Order	615340	4/25/2024	$ 6,963.00
Paris Generation, LP	Zachry Maintenance Services, LLC	Standard Terms and Conditions	N/A	6/1/2013	$ 0.00
Parker Print Solutions	Zachry Industrial, Inc.	Master Services Agreement	601360	--	$ 0.00
Parkway Pipeline LLC	J.V. Industrial Companies, LLC	Multi-Site Work Agreement	CORP.21.WA.10059	5/10/2021	$ 0.00
Patriot Security EOC	J.V. Industrial Companies, LLC	Master Agreement	N/A	--	$ 0.00
PECO Energy Company	Madison Industrial Services Team, LLC	Utility Contract	195286000	--	$ 0.00
Peerless Dynamics	J.V. Industrial Companies, LLC	Master Agreement	N/A	--	$ 0.00
Pension Fund Of Steamfitters Local Union 420	Madison Industrial Services Team, LLC	Pension Plan Agreement	N/A	--	$ 0.00
Pension Plan Of Steamfitters Pension Fund Local Union No. 475	Madison Industrial Services Team, LLC	Pension Plan Agreement	N/A	--	$ 0.00
Performance Contracting, Inc.	Zachry Industrial, Inc.	Master Services Agreement	551814	7/7/2021	$ 0.00
Pervyn Heavy Haul, LLC	J.V. Industrial Companies, LLC	Master Line Haul Agreement	156827	4/26/2021	$ 0.00

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Petroval, Inc.	J.V. Industrial Companies, LLC	Master Services Agreement	124881	8/7/2020	$ 0.00
PFM Hosting Inc	Zachry Industrial, Inc.	Hosting Agreement	532959	7/9/2020	$ 0.00
Phillips 66 Company	Zachry Maintenance Services, LLC	Master Service Agreement	11517.0-MSA-GPS	--	$ 0.00
Phillips 66 Company	Zachry Engineering Corporation	Master Service Agreement	CW2333701	1/31/2019	$ 0.00
Phillips 66 Company	Madison Industrial Services Team, LLC	Master Services Agreement	CW2345531	10/1/2019	$ 0.00
Phillips 66 Company	J.V. Industrial Companies, LLC	Master Services Agreement	CW2346253	10/1/2019	$ 0.00
Phillips 66 Company	Madison Industrial Services Team, LLC	Master Service Agreement	CW2349096	--	$ 0.00
Phoenix Crane Services, Inc.	Zachry Industrial, Inc.	Master Services Agreement - Crane Rental and Crane with Operator Rental	547299	4/1/2021	$ 0.00
Piping Enterprise Company, Inc.	J.V. Industrial Companies, LLC	Master Service Agreement	182139	6/21/2023	$ 0.00
PIT Instruction & Training LLC	Zachry Industrial, Inc.	Master Service Agreement	595523	7/7/2023	$ 0.00
Pixelle (PH Glatfelter)	J.V. Industrial Companies, LLC	Services Agreement	N/A	8/1/2016	$ 0.00
PK Technology LLC dba PK Industrial, LLC	J.V. Industrial Companies, LLC	Master Service Agreement	182100	5/5/2023	$ 0.00
PK Technology LLC dba PK Industrial, LLC	J.V. Industrial Companies, LLC	Master Service Agreement	182100	5/5/2023	$ 0.00
Plant Interscapes, Inc	Zachry Industrial, Inc.	Agreement	557263	9/23/2021	$ 0.00
Plant Transit, Inc.	Zachry Industrial, Inc.	Master Bus with Operator Services Agreement	540079	11/20/2020	$ 0.00
Plocher Construction	Madison Industrial Services Team, LLC	Subcontract	3899	6/1/2023	$ 0.00
Plumbers & Pipefitters Local 553 Pension Fund	Madison Industrial Services Team, LLC	Pension Plan Agreement	N/A	--	$ 0.00
Plumbers & Pipefitters Local 562 Pension Plan	Madison Industrial Services Team, LLC	Pension Plan Agreement	N/A	--	$ 0.00
Plumbers & Pipefitters Local Union #354 Pension Plan	Madison Industrial Services Team, LLC	Pension Plan Agreement	N/A	--	$ 0.00

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PPI Quality & Engineering, LLC	Zachry Industrial, Inc.	Master Services Agreement	535825	8/28/2020	$ 0.00
PPI Quality & Engineering, LLC	Zachry Industrial, Inc.	Master Services Agreement	535827	8/28/2020	$ 0.00
Precision Weld Testing	J.V. Industrial Companies, LLC	Master Agreement	N/A	--	$ 0.00
Primoris Energy Services Corporation	J.V. Industrial Companies, LLC	Purchase Agreement	N/A	4/5/2023	$ 0.00
Professional Janitorial Services	Zachry Industrial, Inc.	Master Agreement	575396	9/1/2022	$ 0.00
Professional Services Industries, Inc.	J.V. Industrial Companies, LLC	Master Services Agreement	187355	12/20/2023	$ 0.00
Pro-Surve Technical Services, LLC	J.V. Industrial Companies, LLC	Master Service Agreement	180769	3/28/2023	$ 0.00
PV Rentals, LLC dba PV Rentals Leasing and Sales	J.V. Industrial Companies, LLC	Master Equipment Rental Agreement	153608	5/7/2021	$ 0.00
Q IT Reparis TNS, LLC dba Texas Network Services	Zachry Industrial, Inc.	Master Agreement	575698	9/8/2022	$ 0.00
Quadient Leasing USA, Inc.	J.V. Industrial Companies, LLC	Lease Agreement	SERV	4/22/2022	$ 2,368.37
Quantum Financial Services	Zachry Enterprise Solutions, LLC	Rental Agreement	556766	9/21/2021	$ 0.00
Rab of LA, Inc.	Madison Industrial Services Team, LLC	Master Services Agreement	132306	8/22/2019	$ 0.00
Ramtex Industrial, LLC	Zachry Maintenance Services, LLC	Service Agreement	597474	7/27/2023	$ 0.00
Rand Worldwide Subsidiary Inc.	Zachry Nuclear Engineering, Inc.	Master Agreement	600947	--	$ 0.00
Refining Technology Solutions, LLC	Zachry Engineering Corporation	Agreement	MA-02652-16	7/11/2016	$ 0.00
Rensenhouse	Zachry Engineering Corporation	Engineering Services Agreement	N/A	6/10/2024	$ 0.00
Rentokil North America, Inc.	Zachry Industrial, Inc.	Service Agreement	580126	11/3/2022	$ 250.97
Republic Testing Laboratories, LLC	J.V. Industrial Companies, LLC	Master Agreement	N/A	--	$ 0.00
Riggingpro, Inc.	Madison Industrial Services Team, LLC	Master Crane with Operator Services Agreement	4500226169	3/2/2020	$ 0.00

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Ritchie Bros. Auctioneers	J.V. Industrial Companies, LLC	Agreement	N/A	--	$ 0.00
River Healthcare	J.V. Industrial Companies, LLC	Service Agreement	585002	1/27/2023	$ 0.00
Rocky Mountain Power	J.V. Industrial Companies, LLC	Utility Contract	75583162-0017	--	$ 0.00
RUS Industrial, LLC	Zachry Industrial, Inc.	Master Services Agreement	539310	3/30/2021	$ 0.00
RVN Inc.	Zachry Engineering Corporation	Master Services Agreement	586265	--	$ 0.00
Salt Lake City Public Utilities	J.V. Industrial Companies, LLC	Utility Contract	W2702468	--	$ 0.00
Salt River Project	Zachry Industrial, Inc.	Alliance Agreement	N/A	1/1/2013	$ 0.00
San Antonio Water System	Zachry Industrial, Inc.	Utility Contract	000277055-0001	--	$ 0.00
San Antonio Water System	Zachry Industrial, Inc.	Utility Contract	001188532-2720891-0001	--	$ 0.00
San Antonio Water System	Zachry Industrial, Inc.	Utility Contract	001309136-27435285-0001	--	$ 0.00
San Antonio Water System	Zachry Industrial, Inc.	Utility Contract	001309295-2735312-0001	--	$ 0.00
San Antonio Water System	Zachry Industrial, Inc.	Utility Contract	814085-2687674-0001	--	$ 0.00
Sandows Lake Ranch	Zachry Maintenance Services, LLC	Agreement	CW2258185	--	$ 0.00
Sandy Creek Services, LLC	Zachry Industrial, Inc.	Agreement for Maintenance and Construction Services	N/A	2/27/2015	$ 0.00
SAP America, Inc.	J.V. Industrial Companies, LLC	Software License Agreement	N/A	9/29/2006	$ 0.00
SAP America, Inc.	Madison Industrial Services Team, LLC	Subsidiary Use Agreement	N/A	7/29/2006	$ 0.00
Sarens USA, Inc.	Zachry Industrial, Inc.	Master Services Agreement - Crane Rental and Crane with Operator Rental	563891	1/26/2022	$ 0.00
Satellite Shelters Inc.	Zachry Industrial, Inc.	Rental Agreement	574774	7/27/2022	$ 1,245.94
Satellite Shelters, Inc.	Zachry Industrial, Inc.	Master Equipment Rental Agreement	589438	4/6/2023	$ 0.00

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Scott Equipment Company, LLC	J.V. Industrial Companies, LLC	Order (Service)	188430	12/21/2023	$ 0.00
Scott Equipment Company, LLC	Zachry Industrial, Inc.	Rental Agreement	488565	1/18/2019	$ 9,071.41
Scott Equipment Company, LLC	Zachry Industrial, Inc.	Master Crane Rental Services Agreement	556645	9/15/2021	$ 0.00
Scott Equipment Company, LLC	Zachry Maintenance Services, LLC	Rental Agreement	583610	--	$ 40,894.45
Scott Equipment Company, LLC	Zachry Maintenance Services, LLC	Rental Agreement	583611	--	$ 32,875.92
Scott Equipment Company, LLC	Zachry Maintenance Services, LLC	Rental Agreement	614785	--	$ 38,268.34
Scott Equipment Company, LLC	Zachry Industrial, Inc.	Purchase Order	626022	--	$ 0.00
Scott Macon Equipment Rental, Inc.	Zachry Industrial, Inc.	Master Crane Rental Services Agreement	562748	1/5/2022	$ 0.00
Scott Macon Ltd.	Zachry Industrial, Inc.	Purchase Order	624362	--	$ 0.00
Scott Macon Ltd.	Zachry Industrial, Inc.	Purchase Order	624363	--	$ 0.00
Scott Macon Ltd.	Zachry Industrial, Inc.	Purchase Order	618189	--	$ 0.00
Scott Macon Ltd.	Zachry Industrial, Inc.	Purchase Order	608893	--	$ 36,027.05
Scott Macon Ltd.	Zachry Industrial, Inc.	Rental Agreement	571413	5/26/2022	$ 62,112.09
Scott Macon Ltd.	Zachry Maintenance Services, LLC	Rental Agreement	579894	10/31/2022	$ 494.69
Scott Macon Ltd.	Zachry Maintenance Services, LLC	Rental Agreement	579896	10/31/2022	$ 4,554.27
Scott Macon Ltd.	Zachry Industrial, Inc.	Rental Agreement	596752	7/17/2023	$ 0.00
Securitas Security Services USA, Inc.	Zachry Industrial, Inc.	Services Agreement	524739	3/24/2020	$ 0.00
Securitas Security Services USA, Inc.	Zachry Industrial, Inc.	Services Agreement	531355	6/18/2020	$ 0.00
Sentinel Integrity Solutions, Inc.	J.V. Industrial Companies, LLC	Master Services Agreement	187736	1/22/2024	$ 0.00

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Sirius Computer Solutions Inc.	Zachry Industrial, Inc.	Purchase Order	592534	5/15/2023	$ 257.10
Skill Survey, Inc.	Zachry Industrial, Inc.	Purchase Order	605517	11/16/2023	$ 0.00
SLR Property I, LP	Zachry Maintenance Services, LLC	Master Agreement for Procurement of Services	CW2258185	10/29/2021	$ 0.00
South Carolina Public Service Authority aka Santee Cooper	Zachry Industrial, Inc.	General Terms and Conditions	90-001	10/2/2014	$ 0.00
Southern Company Services, Inc.	Zachry Engineering Corporation	Master Agreement for Consulting Services	17-53355-M-SCS	5/15/2017	$ 0.00
Southern Imaging Solutions	Zachry Industrial, Inc.	Service Agreement	N/A	1/26/2023	$ 0.00
Southern Imaging Solutions	Zachry Industrial, Inc.	Service Agreement	N/A	5/22/2023	$ 0.00
Southern Imaging Solutions	Zachry Industrial, Inc.	Service Agreement	N/A	6/26/2023	$ 0.00
Southern Imaging Solutions	Zachry Industrial, Inc.	Service Agreement	N/A	8/4/2023	$ 0.00
Southern Imaging Solutions	Zachry Industrial, Inc.	Service Agreement	N/A	8/4/2023	$ 0.00
Southern Imaging Solutions	Zachry Industrial, Inc.	Service Agreement	N/A	1/18/2024	$ 0.00
Southern Imaging Solutions	Zachry Industrial, Inc.	Service Agreement	N/A	2/16/2024	$ 0.00
Southern Imaging Solutions	Zachry Industrial, Inc.	Delivery Agreement	N/A	3/6/2024	$ 0.00
Southern Imaging Solutions	Zachry Industrial, Inc.	Service Agreement	N/A	4/4/2024	$ 0.00
Southern Power Company	Zachry Maintenance Services, LLC	Miscellaneous Onsite Maintenance Contract	18-C3374-M-SPC	8/24/2018	$ 0.00
Southwest Bus Sales, Inc.	Zachry Industrial, Inc.	Master Agreement	523805	3/3/2020	$ 0.00
Spark RGV LLC	J.V. Industrial Companies, LLC	Master Service Agreement	186980	10/26/2023	$ 0.00
Sterling Crane LLC	J.V. Industrial Companies, LLC	Master Crane Rental and Crane with Operator Rental Services Agreement	161304	1/27/2022	$ 0.00
STS Industrial, Inc.	Zachry Industrial, Inc.	Master Purchase Agreement	587981	3/14/2023	$ 0.00

Assumed Contract Counterparty	Debtor	Agreement Title	Contract ID	Effective Date	Cure Amount
Sunbelt Rentals, Inc., and its Affiliates	Zachry Industrial, Inc.	Various Purchase Orders	N/A	--	$ ~~44,100,000.00~~ 44,102,862[1]
Sunbelt Rentals, Inc.	Zachry Industrial, Inc.	Master Equipment Rental Services Agreement	484814	5/5/2019	$ 0.00
Sunbelt Rentals, Inc.	Zachry Industrial, Inc.	Purchase Order	484814-FIELD	5/8/2019	$ 0.00
Sunbelt Rentals, Inc.	Zachry Industrial, Inc.	Master Services Agreement	481968	11/6/2018	$ 0.00
Sunbelt Supply Co.	Zachry Industrial, Inc.	Master Purchase Agreement	575204	8/26/2022	$ 0.00
Superheat FGH Services, Inc.	J.V. Industrial Companies, LLC	Master Service Agreement	187514	12/6/2023	$ 0.00
Syngenta Crop Protection	J.V. Industrial Companies, LLC	Contract Service Agreement	N/A	5/26/2022	$ 0.00
Tallgrass MLP Operations, LLC	Zachry Engineering Corporation	Agreement for Professional Services	TG-000998	3/27/2024	$ 0.00
TDF Rentals & Leasing	Zachry Industrial, Inc.	Corporate Rental Agreement	604530	1/1/2023	$ 12,644.81
TDS Erectors, Inc.	Madison Industrial Services Team, LLC	Services Agreement - Crane Rental and Crane With Operator Rental	226165	2/10/2020	$ 0.00
Team Marathon Fitness	Zachry Industrial, Inc.	Master Agreement	524129	3/12/2020	$ 0.00
Temple Generation I, LLC	Zachry Maintenance Services, LLC	Agreement to Furnish Maintenance and Construction Services	N/A	2/14/2022	$ 0.00
Terracon Consultants Inc.	Zachry Industrial, Inc.	Service Agreement	561349	12/1/2021	$ 371,579.32
Texas A&M University	Zachry Industrial, Inc.	Master Services Agreement	597235	--	$ 0.00
Texas A&M University	Zachry Enterprise Solutions, LLC	Master Services Agreement	N/A	9/8/2022	$ 0.00
Texas Auto Carriers, Inc.	Zachry Industrial, Inc.	Master Service Agreement	608634	3/27/2024	$ 0.00
Texas Stress, Inc.	J.V. Industrial Companies, LLC	Master Service Agreement	187513	1/16/2024	$ 0.00
The Chemours Company FC, LLC	Zachry Engineering Corporation	Professional Services Master Agreement	MA-00658-20	7/21/2020	$ 0.00
The DOW Chemical Company	J.V. Industrial Companies, LLC	Seadrift Santorini Services Agreement	N/A	--	$ 0.00

Zachry Holdings, Inc., et al.
Assumption List
As of February ~~13~~25, 2025

Assumed Contract Counterparty	Debtor	Agreement Title	Contract ID	Effective Date	Cure Amount
The DOW Chemical Company	J.V. Industrial Companies, LLC	Sabine River TAR Services Agreement	N/A	--	$ 0.00
The DOW Chemical Company	J.V. Industrial Companies, LLC	St. Charles Olefins TAR Services Agreement	N/A	--	$ 0.00
The DOW Chemical Company	J.V. Industrial Companies, LLC	Services Agreement	MA-2018-03263	3/4/2019	$ 0.00
The DOW Chemical Company	Zachry Industrial, Inc.	On and Off-Site Services Agreement	MA-2018-03416	4/1/2019	$ 0.00
The FootBridge Companies, LLC	Zachry Nuclear Engineering, Inc.	Master Service Agreement	N/A	10/4/2022	$ 0.00
The Hershey Company	Zachry Engineering Corporation	Master Services Agreement	CW1971826	4/26/2022	$ 0.00
The Premcor Refining Group, Inc.	Zachry Maintenance Services, LLC	Multi-Site Work Agreement	CORP.15.MS.00002	3/9/2015	$ 0.00
The Premcor Refining Group, Inc.	J.V. Industrial Companies, LLC	Multi-Site Work Agreement	CORP.21.WA.10059	5/10/2021	$ 0.00
The Premcor Refining Group, Inc.	Zachry Engineering Corporation	Multi-Site Engineering Services Agreement	MCAP.10.ES.00001	1/7/2010	$ 0.00
The Reynolds Company	Zachry Industrial, Inc.	Purchase Agreement	560106	1/4/2022	$ 89,300.00
The Reynolds Company	Zachry Industrial, Inc.	Purchase Agreement	560108	12/28/2021	$ 2,465,837.30
The Reynolds Company	Zachry Industrial, Inc.	Purchase Agreement	569308	5/19/2022	$ 1,277,811.65
The Reynolds Company	Zachry Industrial, Inc.	Purchase Agreement	569309	5/19/2022	$ 1,052,452.90
The Reynolds Company	Zachry Industrial, Inc.	Purchase Agreement	569634	6/8/2022	$ 31,039.16
The Reynolds Company	Zachry Industrial, Inc.	Purchase Agreement	575836	9/27/2022	$ 1,835,279.76
The Reynolds Company	Zachry Industrial, Inc.	Purchase Agreement	575895	9/26/2022	$ 2,018,248.74
The Reynolds Company	Zachry Industrial, Inc.	Purchase Agreement	577035	11/14/2022	$ 33,440.96
The Reynolds Company	Zachry Industrial, Inc.	Purchase Agreement	585111	2/2/2023	$ 48,717.32
The Reynolds Company	Zachry Industrial, Inc.	Purchase Agreement	585116	2/10/2023	$ 2,465.35

Zachry Holdings, Inc., et al.
Assumption List
As of February ~~13~~25, 2025

Assumed Contract Counterparty	Debtor	Agreement Title	Contract ID	Effective Date	Cure Amount
The Reynolds Company	Zachry Industrial, Inc.	Purchase Agreement	603068	10/27/2023	$ 0.00
The Reynolds Company	Zachry Industrial, Inc.	Purchase Order	604450	11/1/2023	$ 4,580.96
The Reynolds Company	Zachry Industrial, Inc.	Various Purchase Orders	--	--	$ 599,848.45
The Sherwin-Williams Company	Zachry Industrial, Inc.	Product Supply Agreement	586241	3/2/2023	$ 0.00
Thompson Construction Group	Zachry Industrial, Inc.	Subcontract Agreement	566087	3/1/2022	$ 767,694.85
Thompson Construction Group	Zachry Industrial, Inc.	Subcontract Agreement	566088	3/1/2022	$ 61,226.10
Thompson Industrial Services, LLC	Zachry Industrial, Inc.	Master Services Agreement	528813	5/19/2020	$ 0.00
Thompson Safety LLC	Zachry Engineering Corporation	Service Agreement	600703	9/6/2023	$ 227.95
Tier 1 Integrity, LLC	Zachry Industrial, Inc.	Master Purchase Agreement	587423	3/8/2023	$ 0.00
Tiger Sanitation LLC	Zachry Industrial, Inc.	Master Service Agreement	607564	--	$ 0.00
Tiger Sanitation LLC	Zachry Industrial, Inc.	Master Service Agreement	607577	--	$ 0.00
TNT Crane & Rigging, Inc.	Zachry Industrial, Inc.	Master Services Agreement - Crane Rental and Crane with Operator Rental	581480	1/5/2023	$ 0.00
Town of Stonington	Zachry Nuclear Engineering, Inc.	Utility Contract	122365073	--	$ 0.00
TPC Group - Total Petrochemical	J.V. Industrial Companies, LLC	Standard Purchase Order Terms	N/A	9/7/2021	$ 0.00
Tradesmen International	Zachry Industrial, Inc.	Master Services Agreement	590901	4/24/2023	$ 0.00
Tradesmen International	Zachry Industrial, Inc.	Service Agreement	SERV	4/3/2023	$ 1,073,243.52
Trane US Inc.	Zachry Industrial, Inc.	Service Agreement	541834	12/2/2020	$ 12,222.19
TSA Advet Technologies	Zachry Industrial, Inc.	Purchase Order	614905	4/19/2024	$ 4,814.38
U.S. Bank National Association	Zachry Industrial, Inc.	Agreement	518399	1/21/2020	$ 0.00

Assumed Contract Counterparty	Debtor	Agreement Title	Contract ID	Effective Date	Cure Amount
Ultramar Inc.	J.V. Industrial Companies, LLC	Multi-Site Work Agreement	N/A	--	$ 0.00
Ultramar Inc.	Zachry Maintenance Services, LLC	Multi-Site Work Agreement	CORP.15.MS.00002	3/9/2015	$ 0.00
Ultramar Inc.	Zachry Engineering Corporation	Mult-Site Engineering Services Agreement	MCAP.10.ES.00001	1/7/2010	$ 0.00
United Association National Pension Fund (UANPF)	Madison Industrial Services Team, LLC	Pension Plan Agreement	N/A	--	$ 0.00
United Rentals (N.A.) Inc.	Zachry Industrial, Inc.	Master Equipment Rental Agreement	569768	5/11/2022	$ 0.00
United Rentals (N.A.) Inc.	Zachry Maintenance Services, LLC	Purchase Order Revision	607645	12/21/2023	$ 4,424.26
United Rentals (N.A.) Inc.	Zachry Maintenance Services, LLC	Purchase Order	610188	2/12/2024	$ 6,948.17
United Rentals (N.A.) Inc.	Zachry Industrial, Inc.	Rental Agreement	610743	3/1/2024	$ 12,717.93
United Rentals (N.A.) Inc.	Zachry Maintenance Services, LLC	Purchase Order	611198	2/28/2024	$ 726.91
United Rentals (N.A.) Inc.	Zachry Maintenance Services, LLC	Purchase Order	611251	2/22/2024	$ 3,269.92
United Rentals (N.A.) Inc.	Zachry Maintenance Services, LLC	Rental Agreement	611632	2/27/2024	$ 11,815.10
United Rentals (N.A.) Inc.	Zachry Maintenance Services, LLC	Rental Agreement	615972	5/7/2024	$ 1,765.26
United Site Services of Texas	Zachry Maintenance Services, LLC	Blanket Release Agreement	582034-32	5/21/2024	$ 71,095.03
United Site Services, Inc.	J.V. Industrial Companies, LLC	Master Services Agreement	167474	2/17/2022	$ 0.00
UTC Overseas, Inc.	Zachry Industrial, Inc.	Master Transportation Logistics Services Agreement	583573	3/31/2023	$ 0.00
Vaco LLC	Zachry Industrial, Inc.	Master Services Agreement	597696	6/22/2023	$ 0.00
Valero Partners Louisiana, LLC	J.V. Industrial Companies, LLC	Multi-Site Work Agreement	CORP.21.WA.10059	5/10/2021	$ 0.00
Valero Partners Memphis, LLC	J.V. Industrial Companies, LLC	Multi-Site Work Agreement	CORP.21.WA.10059	5/10/2021	$ 0.00
Valero MKS Logistics, LLC	J.V. Industrial Companies, LLC	Multi-Site Work Agreement	CORP.21.WA.10059	5/10/2021	$ 0.00

Assumed Contract Counterparty	Debtor	Agreement Title	Contract ID	Effective Date	Cure Amount
Valero Partners CCTS, LLC	J.V. Industrial Companies, LLC	Multi-Site Work Agreement	CORP.21.WA.10059	5/10/2021	$ 0.00
Valero Partners EP, LLC	J.V. Industrial Companies, LLC	Multi-Site Work Agreement	CORP.21.WA.10059	5/10/2021	$ 0.00
Valero Partners Houston, LLC	J.V. Industrial Companies, LLC	Multi-Site Work Agreement	CORP.21.WA.10059	5/10/2021	$ 0.00
Valero Partners Lucas, LLC	J.V. Industrial Companies, LLC	Multi-Site Work Agreement	CORP.21.WA.10059	5/10/2021	$ 0.00
Valero Partners McKee, LLC	J.V. Industrial Companies, LLC	Multi-Site Work Agreement	CORP.21.WA.10059	5/10/2021	$ 0.00
Valero Partners Meraux, LLC	J.V. Industrial Companies, LLC	Multi-Site Work Agreement	CORP.21.WA.10059	5/10/2021	$ 0.00
Valero Partners North Texas, LLC	J.V. Industrial Companies, LLC	Multi-Site Work Agreement	CORP.21.WA.10059	5/10/2021	$ 0.00
Valero Partners PAPS, LLC	J.V. Industrial Companies, LLC	Multi-Site Work Agreement	CORP.21.WA.10059	5/10/2021	$ 0.00
Valero Partners Port Arthur, LLC	J.V. Industrial Companies, LLC	Multi-Site Work Agreement	CORP.21.WA.10059	5/10/2021	$ 0.00
Valero Partners South Texas, LLC	J.V. Industrial Companies, LLC	Multi-Site Work Agreement	CORP.21.WA.10059	5/10/2021	$ 0.00
Valero Partners Three Rivers, LLC	J.V. Industrial Companies, LLC	Multi-Site Work Agreement	CORP.21.WA.10059	5/10/2021	$ 0.00
Valero Partners West Memphis, LLC	J.V. Industrial Companies, LLC	Multi-Site Work Agreement	CORP.21.WA.10059	5/10/2021	$ 0.00
Valero Partners Wynnewood, LLC	J.V. Industrial Companies, LLC	Multi-Site Work Agreement	CORP.21.WA.10059	5/10/2021	$ 0.00
Valero Refining - New Orleans, LLC	J.V. Industrial Companies, LLC	Multi-Site Work Agreement	CORP.21.WA.10059	5/10/2021	$ 0.00
Valero Refining Company	Zachry Maintenance Services, LLC	Multi-Site Work Agreement	CORP.15.MS.00002	3/9/2015	$ 0.00
Valero Refining Company-California	J.V. Industrial Companies, LLC	Multi-Site Work Agreement	N/A	--	$ 0.00
Valero Refining Company-California	Zachry Maintenance Services, LLC	Multi-Site Work Agreement	CORP.15.MS.00002	3/9/2015	$ 0.00
Valero Refining Company-California	Zachry Engineering Corporation	Multi-Site Engineering Services Agreement	MCAP.10.ES.00001	1/7/2010	$ 0.00
Valero Refining Company-New Jersey	Zachry Engineering Corporation	Multi-Site Engineering Services Agreement	MCAP.10.ES.00001	1/7/2010	$ 0.00

Assumed Contract Counterparty	Debtor	Agreement Title	Contract ID	Effective Date	Cure Amount
Valero Refining Company-New Jersey	J.V. Industrial Companies, LLC	Multi-Site Engineering Services Agreement	MCAP.10.ES.00001	1/7/2010	$ 0.00
Valero Refining Company-Oklahoma	Zachry Maintenance Services, LLC	Multi-Site Work Agreement	CORP.15.MS.00002	3/9/2015	$ 0.00
Valero Refining Company-Oklahoma	J.V. Industrial Companies, LLC	Multi-Site Work Agreement	CORP.21.WA.10059	5/10/2021	$ 0.00
Valero Refining Company-Oklahoma	Zachry Engineering Corporation	Multi-Site Engineering Services Agreement	MCAP.10.ES.00001	1/7/2010	$ 0.00
Valero Refining Company-Tennessee	J.V. Industrial Companies, LLC	Multi-Site Work Agreement	CORP.21.WA.10059	5/10/2021	$ 0.00
Valero Refining Company-Tennessee, LLC	Zachry Maintenance Services, LLC	Multi-Site Work Agreement	CORP.15.MS.00002	3/9/2015	$ 0.00
Valero Refining Company-Tennessee, LLC	Zachry Engineering Corporation	Multi-Site Engineering Services Agreement	MCAP.10.ES.00001	1/7/2010	$ 0.00
Valero Refining-Meraux LLC	J.V. Industrial Companies, LLC	Multi-Site Work Agreement	CORP.21.WA.10059	5/10/2021	$ 0.00
Valero Refining-Meraux, LLC	Zachry Maintenance Services, LLC	Multi-Site Work Agreement	CORP.15.MS.00002	3/9/2015	$ 0.00
Valero Refining-New Orleans, LLC	Zachry Maintenance Services, LLC	Multi-Site Work Agreement	CORP.15.MS.00002	3/9/2015	$ 0.00
Valero Refining-New Orleans, LLC	Zachry Engineering Corporation	Multi-Site Engineering Services Agreement	MCAP.10.ES.00001	1/7/2010	$ 0.00
Valero Refining-Texas, L.P.	Zachry Maintenance Services, LLC	Multi-Site Work Agreement	CORP.15.MS.00002	3/9/2015	$ 0.00
Valero Refining-Texas, L.P.	J.V. Industrial Companies, LLC	Multi-Site Work Agreement	CORP.21.WA.10059	5/10/2021	$ 0.00
Valero Refining-Texas, L.P.	Zachry Engineering Corporation	Multi-Site Engineering Services Agreement	MCAP.10.ES.00001	1/7/2010	$ 0.00
Valero Renewable Fuels Company, LLC	Zachry Maintenance Services, LLC	Multi-Site Work Agreement	CORP.15.MS.00002	3/9/2015	$ 0.00
Valero Renewable Fuels Company, LLC	J.V. Industrial Companies, LLC	Multi-Site Work Agreement	CORP.21.WA.10059	5/10/2021	$ 0.00
Valero Services, Inc.	Zachry Maintenance Services, LLC	Multi-Site Work Agreement	CORP.15.MS.00002	3/9/2015	$ 0.00
Valero Services, Inc.	J.V. Industrial Companies, LLC	Multi-Site Work Agreement	CORP.21.WA.10059	5/10/2021	$ 0.00
Valero Services, Inc.	Zachry Engineering Corporation	Multi-Site Engineering Services Agreement	MCAP.10.ES.00001	1/7/2010	$ 0.00

Assumed Contract Counterparty	Debtor	Agreement Title	Contract ID	Effective Date	Cure Amount
Valero Terminaling and Distribution Company	J.V. Industrial Companies, LLC	Multi-Site Work Agreement	CORP.21.WA.10059	5/10/2021	$ 0.00
Valero Terminaling and Distribution Company	Zachry Engineering Corporation	Engineering and Procurement Services Agreement	VT09ES7815-00	2/2/2009	$ 0.00
Valero Terminaling and Distribution Company	Zachry Maintenance Services, LLC	Multi-Site Work Agreement	CORP.15.MS.00002	3/9/2015	$ 0.00
Valor Crane & Equip., LLC dba Americrane Rentals	J.V. Industrial Companies, LLC	Master Service Agreement - Crane Rental and Crane with Operation Rental	151245	12/1/2020	$ 0.00
Vendtek Wholesale Equipment Inc.	Madison Industrial Services Team, LLC	Master Services Agreement	N/A	--	$ 0.00
Venture Global Placquemines LNG, LLC	Zachry Industrial, Inc.	Engineering, Procurement and Construction Agreement	N/A	1/10/2023	$ 0.00
Venture Global Placquemines LNG, LLC	Zachry Industrial, Inc.	Second Amended and Restated Engineering, Procurement, and Construction Agreement	N/A	1/7/2022	$ 0.00
Verizon Wireless	Zachry Industrial, Inc.	Services Agreement	842056363-00001	--	$ 0.00
Verizon Wireless	Zachry Industrial, Inc.	Services Agreement	920359326-00001	--	$ 0.00
Vincent Oddo Interior Service, Inc.	Zachry Industrial, Inc.	Master Services Agreement	551677	6/7/2021	$ 0.00
Vision Electric & Systems	Madison Industrial Services Team, LLC	Master Services Agreement	N/A	--	$ 0.00
W. Joe Shaw, Ltd. dba GoSafe	Zachry Industrial, Inc.	Master Purchase Agreement	532599	7/24/2020	$ 0.00
Wabash Valley Power Association	Zachry Industrial, Inc.	Master Agreement	N/A	5/24/2017	$ 0.00
Waggoner Equipment Rental, LLC	Madison Industrial Services Team, LLC	Master Services Agreement	N/A	1/30/2020	$ 0.00
Wagstaff Crane & Rigging	J.V. Industrial Companies, LLC	Master Crane with Operator Services Agreement	168669	2/21/2022	$ 0.00
Waste Connections of North Carolina	Zachry Engineering Corporation	Utility Contract	611-375777-001	--	$ 0.00
Waste Management, Inc.	Zachry Industrial, Inc.	Utility Contract	14-42962-63006	--	$ 0.00
Waste Management, Inc.	Zachry Industrial, Inc.	Utility Contract	21-72823-73005	--	$ 0.00
Waste Management, Inc.	Zachry Industrial, Inc.	Utility Contract	22-44003-23005	--	$ 0.00

Assumed Contract Counterparty	Debtor	Agreement Title	Contract ID	Effective Date	Cure Amount
Waste Management, Inc.	Zachry Industrial, Inc.	Utility Contract	22-83469-43006	--	$ 0.00
Waste Management of Texas	J.V. Industrial Companies, LLC	Service Agreement	113915-191681	2/26/2024	$ 0.00
Waukesha Pearce Industries, LLC	Zachry Industrial, Inc.	Master Equipment Rental Agreement	582968	1/6/2023	$ 0.00
Wells Fargo Equipment Finance, Inc.	Zachry Industrial, Inc.	Master Lease	531677	9/27/2016	$ 0.00
Wells Fargo Equipment Finance, Inc.	Zachry Industrial, Inc.	Master Lease Agreement	001-0009375-000	12/16/2021	$ 0.00
Wells Fargo Equipment Finance, Inc.	Zachry Industrial, Inc.	Master Lease Agreement	001-0009376-000	12/16/2021	$ 0.00
Wells Fargo Equipment Finance, Inc.	Zachry Industrial, Inc.	Master Lease Agreement	001-0011446-000	6/8/2022	$ 0.00
Wells Fargo Equipment Finance, Inc.	Zachry Industrial, Inc.	Master Lease Agreement	001-0011446-000	--	$ 0.00
Wells Fargo Equipment Finance, Inc.	Zachry Industrial, Inc.	Master Lease Agreement	001-0011446-001	--	$ 0.00
Wells Fargo Equipment Finance, Inc.	Zachry Industrial, Inc.	Master Lease Agreement	001-0011446-002	--	$ 0.00
Wells Fargo Equipment Finance, Inc.	Zachry Industrial, Inc.	Master Lease Agreement	001-0011446-003	--	$ 0.00
Wells Fargo Equipment Finance, Inc.	Zachry Industrial, Inc.	Master Lease Agreement	001-0011446-004	--	$ 0.00
Wells Fargo Equipment Finance, Inc.	Zachry Industrial, Inc.	Master Lease Agreement	001-0011446-005	--	$ 0.00
Wells Fargo Equipment Finance, Inc.	Zachry Industrial, Inc.	Master Lease Agreement	001-0011446-006	--	$ 0.00
Wells Fargo Equipment Finance, Inc.	Zachry Industrial, Inc.	Master Lease Agreement	001-0011446-007	--	$ 0.00
Wells Fargo Equipment Finance, Inc.	Zachry Industrial, Inc.	Master Lease Agreement	001-0011446-008	--	$ 0.00
Wells Fargo Equipment Finance, Inc.	Zachry Industrial, Inc.	Master Lease Agreement	001-0011446-009	--	$ 0.00
Wells Fargo Equipment Finance, Inc.	Zachry Industrial, Inc.	Master Lease Agreement	001-0011446-010	--	$ 0.00
Wells Fargo Equipment Finance, Inc.	Zachry Industrial, Inc.	Master Lease Agreement	001-0011793-000	7/12/2022	$ 0.00

Assumed Contract Counterparty	Debtor	Agreement Title	Contract ID	Effective Date	Cure Amount
Wells Fargo Equipment Finance, Inc.	Zachry Industrial, Inc.	Master Lease Agreement	001-0011793-000	--	$ 0.00
Wells Fargo Equipment Finance, Inc.	Zachry Industrial, Inc.	Master Lease Agreement	001-0011913-000	7/25/2022	$ 0.00
Wells Fargo Equipment Finance, Inc.	Zachry Industrial, Inc.	Master Lease Agreement	001-0011913-000	--	$ 0.00
Wells Fargo Equipment Finance, Inc.	Zachry Industrial, Inc.	Master Lease Agreement	001-0531677-001	9/29/2021	$ 0.00
Wells Fargo Equipment Finance, Inc.	Zachry Industrial, Inc.	Master Lease Agreement	001-0531677-001	--	$ 0.00
Wells Fargo Equipment Finance, Inc.	Zachry Industrial, Inc.	Master Lease Agreement	001-0531677-002	--	$ 0.00
Wells Fargo Equipment Finance, Inc.	Zachry Industrial, Inc.	Master Lease Agreement	001-0531677-157	--	$ 0.00
Wells Fargo Financial Leasing, Inc.	Zachry Industrial, Inc.	Master Lease Agreement	LS-6010339	3/24/2023	$ 0.00
Wells Fargo Financial Leasing, Inc.	Zachry Industrial, Inc.	Master Lease Agreement	603-0276289	7/18/2023	$ 89,822.80
Wells Fargo Financial Leasing, Inc.	Zachry Industrial, Inc.	Rental Agreement	588410	3/17/2023	$ 0.00
WESCO Distribution, Inc.	Zachry Industrial, Inc.	Master Purchase Agreement	569741	6/6/2022	$ 0.00
WesTech Engineering, LLC	Zachry Maintenance Services, LLC	Subcontract Agreement	N/A	1/28/2023	$ 0.00
Western States Equipment Co.	Zachry Industrial, Inc.	Lease Agreement	N/A	--	$ 66,363.87
White Energy Holdings, LLC	Zachry Maintenance Services, LLC	Agreement for Maintenance and Construction Services	N/A	7/28/2021	$ 0.00
Wilkins & Associate, Inc. dba ADS Custom Signs	J.V. Industrial Companies, LLC	Master Service Agreement	172587	6/9/2022	$ 0.00
William Scotsman, Inc.	J.V. Industrial Companies, LLC	Rental Agreement	574231	7/18/2022	$ 12,216.96
William Scotsman, Inc.	Zachry Industrial, Inc.	Service Agreement	574181	7/15/2022	$ 405,022.61
William Scotsman, Inc.	J.V. Industrial Companies, LLC	Service Agreement	574190	7/15/2022	$ 204,709.03
William Scotsman, Inc.	Zachry Industrial, Inc.	Master Equipment Lease Agreement	499137	6/13/2019	$ 0.00

Assumed Contract Counterparty	Debtor	Agreement Title	Contract ID	Effective Date	Cure Amount
WillScot Mobile Mini, Inc.	Zachry Industrial, Inc.	Rental Agreement Revision	573321	6/27/2022	$ 6,409.14
Windstream Corporation	Zachry Industrial, Inc.	Services Agreement	5345342	--	$ 0.00
Windstream Corporation	Zachry Industrial, Inc.	Services Agreement	200168150	--	$ 0.00
Windstream Corporation	Zachry Industrial, Inc.	Services Agreement	208434109	--	$ 0.00
Windstream Corporation	Zachry Industrial, Inc.	Services Agreement	209536665	--	$ 0.00
Windstream Corporation	Zachry Industrial, Inc.	Services Agreement	209637240	--	$ 0.00
Windstream Corporation	Zachry Industrial, Inc.	Services Agreement	214460269	--	$ 0.00
Windstream Corporation	Zachry Industrial, Inc.	Services Agreement	2042273303	--	$ 0.00
Windstream Corporation	Zachry Industrial, Inc.	Services Agreement	2102257391	--	$ 0.00
Windstream Services LLC	Zachry Holdings, Inc.	Service Order	N/A	3/15/2018	$ 110,721.43
Wise County Power	Zachry Industrial, Inc.	Terms and Conditions	N/A	7/14/2014	$ 0.00
~~Wood Group USA, Inc.~~	~~JVIC Fabrication, LLC~~	~~Master Services Agreement~~	~~310800096366~~	~~8/31/2021~~	~~$ 0.00~~
Wood Group USA, Inc.	J.V. Industrial Companies, LLC	Master Services Agreement	N/A	--	$ 0.00
Xerox Corporation	J.V. Industrial Companies, LLC	Purchase Order	189392	1/19/2024	$ 2,481.10
Xerox Corporation	Zachry Industrial, Inc.	Rental Agreement	588782	3/23/2023	$ 11,507.64
Xerox Corporation	Zachry Industrial, Inc.	Purchase Order	608363	1/10/2024	$ 785.06
Xerox Corporation	Zachry Industrial, Inc.	Purchase Order	610295	2/8/2024	$ 83.06
Ziegler Industries, Inc.	J.V. Industrial Companies, LLC	Services Agreement	186647	10/20/2023	$ 0.00

~~Claim~~and Sunbelt Rentals, Inc. have agreed to pay Sunbelt's Cure Claim over time on the terms and conditions set forth in the *Stipulation and Agreed Order Regarding Sunbelt Claims* [Docket No.2284].

Exhibit B

Schedule of Retained Causes of Action

The Schedule of Retained Causes of Action contained in this **Exhibit B** remains subject to continued review and revision by the Debtors. The Debtors' rights are expressly reserved to alter, amend, modify, or supplement the Schedule of Retained Causes of Action in accordance with the terms of the Plan or by order of the Court. If the Schedule of Retained Causes of Action is altered, amended, modified, or supplemented in any material respect prior to the Confirmation Hearing, the Debtors will file a redline of such document with the Court.

Schedule of Retained Causes of Action

Article IV.N of the Plan[1] provides as follows:

> In accordance with section 1123(b) of the Bankruptcy Code, but subject to **Article VIII** [of the Plan], the Reorganized Debtors shall retain and may enforce all rights to commence and pursue, as appropriate, any and all Causes of Action of the Debtors, whether arising before or after the Petition Date, including any actions specifically enumerated in the Schedule of Retained Causes of Action, and the Reorganized Debtors' rights to commence, prosecute, or settle such Causes of Action shall be preserved notwithstanding the occurrence of the Effective Date, other than the Causes of Action released by the Debtors pursuant to the GPX Final Settlement Order and the releases and exculpations contained in [the] Plan, including in **Article VIII**.
>
> The Reorganized Debtors may pursue such Causes of Action, as appropriate, in accordance with the best interests of the Reorganized Debtors. **No Entity may rely on the absence of a specific reference in this Plan, the Plan Supplement, or the Disclosure Statement to any Cause of Action against it as any indication that the Debtors or the Reorganized Debtors, as applicable, will not pursue any and all available Causes of Action against it. The Debtors and the Reorganized Debtors expressly reserve all rights to prosecute any and all Causes of Action against any Entity, except as otherwise expressly provided in the GPX Final Settlement Order and [the] Plan, including Article VIII of [the] Plan**. Unless any Causes of Action against an Entity are expressly waived, relinquished, exculpated, released, compromised, or settled in this Plan or a Bankruptcy Court order, the Reorganized Debtors expressly reserve all Causes of Action for later adjudication, and, therefore, no preclusion doctrine, including the doctrines of res judicata, collateral estoppel, issue preclusion, claim preclusion, estoppel (judicial, equitable, or otherwise), or laches, shall apply to such Causes of Action upon, after, or as a consequence of Confirmation, Consummation, or the occurrence of the Effective Date.

---

[1] Terms used but not defined herein shall have the meaning ascribed to them in the *Further Modified First Amended Joint Chapter 11 Plan of Reorganization of Zachry Holdings, Inc. and Its Debtor Affiliates* [Docket No. 2362] (as may be amended, modified, or supplemented from time to time, the "**Plan**"). As used herein, the words "include" and "including," and variations thereof, shall not be deemed to be terms of limitation, and shall be deemed to be followed by the words "without limitation" in each case.

> The Reorganized Debtors reserve and shall retain such Causes of Action notwithstanding the rejection or repudiation of any Executory Contract or Unexpired Lease during the Chapter 11 Cases or pursuant to this Plan. In accordance with section 1123(b)(3) of the Bankruptcy Code, any Causes of Action that a Debtor may hold against any Entity shall vest in the corresponding Reorganized Debtor, except as otherwise expressly provided in the GPX Final Settlement Order and [the] Plan, including **Article VIII** of [the] Plan. The Reorganized Debtors, through their authorized agents or representatives, shall retain and may exclusively enforce any and all such Causes of Action. The Reorganized Debtors shall have the exclusive right, authority, and discretion to determine and to initiate, file, prosecute, enforce, abandon, settle, compromise, release, withdraw, or litigate to judgment any such Causes of Action and to decline to do any of the foregoing without the consent or approval of any third party or further notice to or action, order, or approval of the Bankruptcy Court.

In addition, **Article VIII.C** of the Plan provides as follows:

> **Notwithstanding anything to the contrary in [the Plan's Debtor Release set forth in] Article VIII.C, the Debtors shall maintain all rights to object to Filed Claims and shall not release any claims or Causes of Action (i) identified in the Schedule of Retained Causes of Action, or (ii) related to the GPX Settlement that are preserved by the GPX Settlement Documents, the GPX Settlement Dispute Opinion, or the GPX Settlement Dispute Order. Any and all such rights, claims, and Causes of Action set forth in this paragraph shall be fully preserved and revest in the Reorganized Debtors pursuant to [the] Plan and the Confirmation Order.**

Without limiting the generality of the Plan, including **Article IV.N** and Article **VIII.C** of the Plan, the Debtors identify the following types of Causes of Action that are expressly preserved by the Debtors and the Reorganized Debtors after the Effective Date, solely to the extent such Causes of Action are not otherwise specifically and expressly released, settled, compromised, transferred, or assigned under the Plan or any other order of the Court. Failure to include any Cause of Action herein shall not be a bar and shall not have any impact on the Debtors' or Reorganized Debtors' rights to bring any such Cause of Action not otherwise specifically and expressly released, settled, compromised, transferred, or assigned under the Plan or any other order of the Court. This Schedule of Retained Causes of Action is subject to ongoing review and discussion and may be amended, modified, or supplemented by the Debtor at any time prior to the Effective Date of the Plan.

1. Claims, Defenses, Cross-Claims, and Counter-Claims Related to Litigation and Possible Litigation

Unless otherwise specifically and expressly released under the Plan, the Reorganized Debtors expressly reserve all Causes of Action, including, but not limited to all Causes of Action listed on **Schedule 1** to this Schedule of Retained Causes of Action, against or related to all Entities that are party to or that may in the future become party to litigation, arbitration, or any other type of adversarial proceeding or dispute resolution proceeding, whether formal, informal, judicial, or non-judicial, including all claims, defenses, cross-claims, and counter-claims the Debtors or Reorganized Debtors may assert against or related to such Entities, and regardless of whether such Entity is specifically identified in the Plan, the Plan Supplement, or any amendments to the Plan or Plan Supplement.

2. Claims Related to Contracts and Leases

Unless otherwise specifically and expressly released under the Plan, the Debtors and Reorganized Debtors expressly reserve all Causes of Action based in whole or in part upon any and all contracts and leases to which any Debtor or Reorganized Debtor is a party or pursuant to which any Debtor or Reorganized Debtor has any rights whatsoever (regardless of whether such contract or lease is specifically identified in the Plan, the Plan Supplement, or any amendments thereto), including as a third party beneficiary or otherwise, including all Executory Contracts and Unexpired Leases that are assumed by the Debtors (including pursuant to the Plan) or rejected by the Debtors.

3. Claims Related to Accounts Receivable and Accounts Payable

Unless otherwise specifically and expressly released under the Plan, the Debtors and Reorganized Debtors expressly reserve all Causes of Action against or related to all Entities that owe (or that may in the future owe) money to the Debtors or Reorganized Debtors, and all Entities who assert (or may assert) that the Debtors or the Reorganized Debtors, as applicable, owe money to them, including, without limitation, all Entities listed in the *Consolidated Creditor Matrix* [Docket No. 81], and regardless of whether such Entity is expressly identified in the Plan, the Plan Supplement, or any amendments to the Plan or the Plan Supplement.

4. Claims Related to Insurance Policies

Unless otherwise specifically and expressly released by the Plan, the Debtors and Reorganized Debtors expressly reserve all Causes of Action based in whole, or in part, upon any and all insurance contracts and insurance policies to which any Debtor or Reorganized Debtor is a party or pursuant to which any Debtor or Reorganized Debtor has any rights whatsoever, regardless of whether such contract or policy is specifically identified in the Plan, the Plan Supplement, or any amendments to the Plan or the Plan Supplement, including, without limitation: (i) Causes of Action against insurance carriers, reinsurance carriers, insurance brokers, underwriters, occurrence carriers, surety bond issuers, or surety bond brokers relating to coverage, indemnity, contribution, reimbursement, or any other matters; (ii) Causes of Action relating to any open insurance claims asserted by any Debtor or third party under any Insurance Policy; and (iii) Causes of Action preserved under the GPX Settlement Dispute Order and GPX Settlement Dispute Opinion.

5. Claims Related to Taxing Authorities

Unless otherwise specifically and expressly released under the Plan, the Debtors and Reorganized Debtors expressly reserve all Causes of Action based in whole, or in part, upon any and all tax obligations to which any Debtor or Reorganized Debtor is a party or pursuant to which any Debtor or Reorganized Debtor has any rights whatsoever, including, without limitation, Causes of Action against or related to all Entities that owe (or that may in the future owe) money related to tax refunds to the Debtors or Reorganized Debtors, regardless of whether such Entity is specifically identified in the Plan, the Plan Supplement, or any amendments to the Plan or the Plan Supplement.

6. Claims Related to Deposits, Adequate Assurance, and Other Collateral Postings

Unless otherwise specifically and expressly released under the Plan, the Debtors and Reorganized Debtors expressly reserve all Causes of Action based in whole, or in part, upon any and all postings of security deposits, letters of credit, adequate assurance payments, performance bonds, payment bonds, or any other type of deposit, prepayment, collateral, or bond, regardless of whether such postings of security deposits, letters of credit, adequate assurance payments, bonds, or any other type of deposit, prepayment, or collateral is specifically identified herein. For the avoidance of doubt, the Debtors and Reorganized Debtors reserve all rights with respect to any deposit provided in accordance with the *Order (I) Determining Adequate Assurance of Payment for Future Utility Services, (II) Prohibiting Utilities from Discontinuing Services, (III) Establishing Procedures for Determining Adequate Assurance of Payment, and (IV) Granting Related Relief* [Docket No. 80], or otherwise provided as "adequate assurance of payment" as that term is used by section 366 of the Bankruptcy Code.

7. Claims Related to Liens

The Debtors and Reorganized Debtors expressly reserve all Causes of Action based in whole, or in part, upon any and all Liens related to the Debtors, the Reorganized Debtors, and their assets, regardless of whether such Liens are asserted against the Debtors, the Reorganized Debtors, or any other Entity, including any joint venture in which any Debtor or Reorganized Debtor has an interest, any project or undertaking in which any Debtor or Reorganized Debtor has an interest, or otherwise.

8. Other Causes of Action

Unless otherwise specifically and expressly released by the Plan, the Debtors and Reorganized Debtors expressly reserve all Causes of Action against:

- All Entities that have filed, or may file, a Proof of Claim or request for payment of administrative expenses in these Chapter 11 Cases;

- All Entities with Claims listed in the Debtors' Schedules of Assets and Liabilities and Statement of Financial Affairs, regardless of whether or not such Claims are listed as contingent, unliquidated, or disputed, to the extent such Claims are not satisfied or expressly released under the Plan;

- All agents and independent contractors of any Debtor, creditors, service providers, utilities, suppliers, vendors, insurers, sureties, factors, lessors, or other parties that provided financial accommodations, goods, or services of any kind to any Debtor at any time;

- Any Entity that owed any legal duty, no matter how arising, to any Debtor;

- Any Entity that caused, contributed to, or is in any way potentially responsible for any environmental liabilities related to any real or personal property of any Debtor or Reorganized Debtor; and,

- Any Entity against whom a Cause of Action is discovered after Confirmation of the Plan.

In addition, unless otherwise specifically and expressly released by the Plan, the Debtors and Reorganized Debtors expressly reserve all Causes of Action against any and all vendors, subcontractors, suppliers of goods and services, current or former joint venture partners, customers, creditors, utilities, insurers, sureties, factors, lenders, bondholders, landlords, lessors, environmental consultants, environmental agencies, suppliers of environmental services or goods, and any other Entities for, related to, or arising from, among other things, any of the following:

- Overpayments, back charges, duplicate payments, improper holdbacks, deductions owing or improper deductions taken, deposits, warranties, guarantees;

- Setoff, recoupment, indemnification, contribution, and reimbursement rights and claims;

- Wrongful or improper termination, suspension of services or supply of goods, or failure to meet other contractual or regulatory obligations;

- Failure to fully perform or to condition performance on additional requirements under contracts with any one or more of the Debtors before the assumption or rejection, if applicable, of such contracts;

- Payments, deposits, holdbacks, reserves, or other amounts owed by any Entity;

- Any liens or security interests, including mechanics', artisans', materialmens', possessory, or statutory liens held by any one or more of the Debtors;

- Recovery of any payments made to former employees that are required to be returned to the Debtors or Reorganized Debtors under the relevant arrangements or agreements between the Debtors or Reorganized Debtors and the applicable former employees;

- Claims arising out of environmental or contaminant exposure matters;

- Counter-claims and defenses related to any litigation, arbitration, or similar proceeding involving the Debtors or Reorganized Debtors;
- Counter-claims and defenses related to any contractual obligations;
- Any turnover actions arising under sections 542 or 543 of the Bankruptcy Code;
- Unfair competition, interference with contract or potential business advantage, breach of contract, infringement of intellectual property, or any other business tort claims;
- The commission of any tortious act against the Debtors; and
- Any other legal or equitable Cause of Action or remedy that is just and reasonable under the circumstances.

For the avoidance of doubt, the Debtors reserve all rights to amend, revise, or supplement the Plan Supplement, and any of the documents and designations contained therein, at any time before the Effective Date of the Plan, or any such other date as may be provided for by the Plan or by order of the Bankruptcy Court.

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Schedule 1

Litigation Claims

Zachry Holdings, Inc., et al.
Schedule of Retained Causes of Action
As of February 25, 2025

Counterparty(ies)	Debtor(s)	Description[1]
Adams, Cheyanne Adams, James Adams, Wendy	Zachry Industrial, Inc.	Litigation SA-5:23-CV-01437-XR U.S. District Court, Western District of Texas, San Antonio Division *Cheyanne Adams, James Adams, and Wendy Adams v. Zachry Industrial, Inc.*
Allianz Global Risks US Insurance Co. Certain Underwriters at Lloyd's of London Subscribing To Policy No. B0180ME2219036 Great Lakes Insurance SE GuideOne National Insurance Company Tokio Marine America Insurance Company	Zachry Industrial, Inc.; Zachry Industries, Inc.	Litigation Case No. 128926-CV Tex. Dist. Ct. 2024 *Allianz Global Risks US Insurance Co. et al. v. Zachry Industrial, Inc. et al.*
Alvar Resins, Inc.	Madison Industrial Services Team, LLC	Potential Litigation Letter of representation sent to debtor entity for alleged fire loss claim
Alviarez, Naiker	Zachry Engineering Corp.	Litigation Case No. 4:22-CV-00376 U.S. District Court for the Southern District of Texas *Naiker Alviarez Individually and on Behalf of the Estate of Juan Fuenmayor, et al. v. Zachry Engineering Corp.*
Andres, Ursula	Zachry Industrial, Inc.	Litigation Case No. E-210871 172nd Judicial District Court, Jefferson County, Texas *Ursula Andres v. Golden Pass LNG Terminal, LLC, et al.*
Avis Lamotte, on behalf of herself and those similarly situated	Zachry Industrial, Inc.[2]	Litigation Case No. 24-90377 (MI) Adv. Pro. No. 24-03122 (MI) Bankr. S.D. Tex. 2024 *Lamotte v. Zachry Industrial, Inc.*
Barron, Jr., Nabor	Zachry Industrial, Inc.	Personal Injury Case No. 22-DCV-291957 434th Judicial District Court, Fort Bend County, Texas *Nabor Barron, Jr. v. Kitz Corporation, et al.*
BASF Corporation	Zachry Maintenance Services, LLC	Potential Litigation

[1] The information provided herein is sufficient to give counterparties adequate notice of the Retained Causes of Action that the Debtors and Reorganized Debtors (as applicable) will retain upon emerging from the Chapter 11 Cases.

[2] The Debtors sought the Court's approval of a settlement related to this litigation, which the Court approved on a final basis in the *Final Order (A) Approving the Settlement By and Between Avis Lamotte, on Her Own Behalf and on Behalf of Others Similarly Situated, and (B) Granting Related Relief* [Docket No. 1894]. Pursuant to this order, the Debtors and other parties to the settlement are bound by mutual releases on the terms and conditions set forth therein.

Zachry Holdings, Inc., et al.
Schedule of Retained Causes of Action
As of February 25, 2025

Counterparty(ies)	Debtor(s)	Description[1]
Bay Ltd.	J.V. Industrial Companies, LLC	Potential Litigation Demand letter for allegedly unpaid invoices sent to debtor entity
Beasley, Geraldine Daugherty, Albert James Daugherty, Vanessa Lee	Zachry Engineering Corporation	Litigation Case No. 2DCCV0925 172nd Judicial District Court, Jefferson County, Texas *Daugherty, et al.v. Kemp, et al.*
Boyce, Derian	Zachry Industrial, Inc. Madison Industrial Services Team, LLC	Litigation 2024LA000303 Madison County, Illinois *Boyce v. Phillips 66 Company*
Brignac, Timmy Brignac, Shonda	Zachry Holdings, Inc.	Litigation Case No. 127-046 23rd Judicial District Court for the Parish of Asension, Louisiana *Brignac v. 3M Company, et al.*
Constellation Energy Generation, LLC fka Exelon Generation Company, LLC	Zachry Industrial, Inc.	Litigation Case No. 2021-41903 281st District Court of Harris County, TX *In re Winter Storm Uri Litigation*
Cruz; Luis A. Garcia, Oliverio	Zachry Industrial, Inc.	Litigation 2019-CI-09570 285th Judicial District Court, Bexar County, Texas *Cruz et al. v. Zachry Industrial, Inc., et al.*
Encina Solutions, LLC	Zachry Engineering Corp.	Litigation Case No. 2021-02701 125th Judicial District Court, Harris County, Texas *Zachry Engineering Corp. v. Encina Solutions, LLC, et al.*
Equal Employment Opportunity Commission On File with the Debtors	Zachry Industrial, Inc.	Potential Litigation Letter
Fairway Methanol, LLC	Zachry Engineering Corporation	Litigation Contract dispute seeking alleged damages
FLNG Liquefaction, LLC FLNG Liquefaction 2, LLC FLNG Liquefaction 3, LLC	Zachry Industrial, Inc.	Litigation Case No. 2024-26036 (MI) Tex. Dist. Ct. 2024 *FLNG Liquefaction, LLC, et al. v. CB&I Inc., et al.*
FLNG Liquefaction, LLC FLNG Liquefaction 2, LLC FLNG Liquefaction 3, LLC	Zachry Industrial, Inc.; Zachry Industries, Inc.	Litigation Case No. 128933-CV Tex. Dist. Ct. 2024 *FLNG Liquefaction, LLC, et al. v. CB&I Inc., et al.*

Zachry Holdings, Inc., et al.
Schedule of Retained Causes of Action
As of February 25, 2025

Counterparty(ies)	Debtor(s)	Description[1]
FLNG Liquefaction, LLC FLNG Liquefaction 2, LLC FLNG Liquefaction 3, LLC	Zachry Industrial, Inc.; Zachry Industries, Inc.	Litigation Case No. 3:24-cv-00209 Tex. 2024 *FLNG Liquefaction, LLC, et al. v. CB&I Inc., et al.*
Gonzalez, Reinol Wallum, Michael	Zachry Industrial, Inc.	Litigation Case No. 121131-CV / 01-23-00230-CV 239th Judicial District Court, Brazoria County, Texas *Gonzalez, et al. v. Zachry, LLC, et al.*
Gray, S.	Zachry Holdings, Inc.; Zachry Industrial, Inc.; Zachry Enterprise Solutions, LLC	Litigation Case No. 2021-02701 / 23-0506 125th Judicial District Court, Harris County Texas *Gray et al. v. Zachry Industrial, Inc., et al.*
Gray, S.	Zachry Holdings, Inc.; Zachry Industrial, Inc.; Zachry Enterprise Solutions, LLC	Litigation U.S. District Court, Western District of Texas, San Antonio Division *Gray et al. v. Zachry Industrial, Inc., et al.*
Hotard, Destiny	Zachry Industrial, Inc.	Litigation Case No. C-726373 “30” 19th Judicial District Court for the Parish of East Baton Rouge, State of Louisiana *Hotard, et al. v. Turner Industries Group, LLC, et al.*
Hulin, Devonte	Zachry Industrial, Inc.	Litigation Case No. 2023-38016 333rd Judicial District, Harris County, TX *Hulin v. GPLNG, et al.*
Iowa Fertilizer Company	J.V. Industrial Companies, LLC	Potential Litigation Demand Letter for contract claims and indemnification sent to debtor entity
Jones, Edwards C. Jones, Pamela	Zachry Industrial, Inc.	Litigation Case No. 116989-CV / 117321-CV 421st Judicial District Court, Brazoria County, Texas *Jones et al. v. Zachry Industrial, Inc., et al.*
Jose Gudberto Olvera, Jr., Individually and as Representative of the Estate of Jose Gudberto Olvera, III	Zachry Industrial, Inc.	Litigation Case No. 2019-CI-26116 285th Judicial District Court, Bexar County, Texas *Jose Gudberto Olvera, Jr., Individually and as Representative of the Estate of Jose Gudberto Olvera, III v. Zachry Industrial, Inc., et al.*

Zachry Holdings, Inc., et al.
Schedule of Retained Causes of Action
As of February 25, 2025

Counterparty(ies)	Debtor(s)	Description[1]
Luna, Arnoldo Rojas, Barbado	Zachry Industrial, Inc.	Litigation Case No. 2022-84307, 190th District Court, Harris County, Texas
Morin, Reynaldo	J.V. Industrial Companies, LLC	Litigation Case No. C-2059-18-c 139th Judicial District Court of Hidalgo County, Texas *Morin v. J.V. Industrial Companies, LLC, et al.*
Nuccio, Anthony	Zachry Industrial, Inc.	Litigation Case No. 69-200 25th Judicial District Court for the Parish of Plaquemines *Nuccio et al. vs. Williamson, et al.*
Omaha Public Power District	Zachry Holdings, Inc.	Litigation Case No. 24-90377 (MI) Adv. Pro. No. 25-03025 (MI) U.S. Bankruptcy Court for the Southern District of Texas *Zachry Holdings, Inc. v. Omaha Public Power District*
On File with the Debtors	J.V. Industrial Companies, LLC	Potential Litigation Personal Injury - Letter of Representation
On File With the Debtors	J.V. Industrial Companies, LLC	Potential Litigation Personal Injury - Letter of Representation
On File With the Debtors	J.V. Industrial Companies, LLC	Potential Litigation Personal Injury - Letter of Representation
On File With the Debtors	J.V. Industrial Companies, LLC	Potential Litigation Personal Injury - Letter of Representation
On File With the Debtors	Madison Industrial Services Team, LLC	Potential Litigation Personal Injury - Letter of Representation
On File With the Debtors	Madison Industrial Services Team, LLC	Potential Litigation Personal Injury - Letter of Representation
On File with the Debtors	Zachry Holdings, Inc.	Arbitration Employment - AAA Case No. 01-23-0005-9484
On File with the Debtors	Zachry Holdings, Inc.	Potential Litigation Personal Injury - Letter of Representation
On File with the Debtors	Zachry Industrial, Inc.	Arbitration Employment - AAA Case No. 01-22-0001-2696
On File with the Debtors	Zachry Industrial, Inc.	Arbitration Employment - AAA Case No. 01-23-0001-8807

Zachry Holdings, Inc., et al.
Schedule of Retained Causes of Action
As of February 25, 2025

Counterparty(ies)	Debtor(s)	Description[1]
On File with the Debtors	Zachry Industrial, Inc.	Arbitration Employment - AAA Case No. 01-23-0001-9058
On File with the Debtors	Zachry Industrial, Inc.	Litigation NLRB Case 15-CA-308811 NLRB Region 15 (New Orleans)
On File with the Debtors	Zachry Industrial, Inc.	Litigation NLRB Case 15-CA-322118 NLRB Region 15 (New Orleans)
On File with the Debtors	Zachry Industrial, Inc.	Litigation NLRB Case 15-CA-338732 NLRB Region 15 (New Orleans)
On File with the Debtors	Zachry Industrial, Inc.	Potential Litigation Personal Injury - Letter of Representation
On File with the Debtors	Zachry Industrial, Inc.	Potential Litigation Personal Injury - Letter of Representation
On File with the Debtors	Zachry Industrial, Inc.	Potential Litigation Personal Injury - Letter of Representation
On File with the Debtors	Zachry Industrial, Inc.	Potential Litigation Personal Injury - Letter of Representation
On File with the Debtors	Zachry Industrial, Inc.	Potential Litigation Personal Injury - Letter of Representation
On File With the Debtors	Zachry Industrial, Inc.	Potential Litigation Personal Injury - Letter of Representation
On File With the Debtors	Zachry Industrial, Inc.	Potential Litigation Personal Injury - Letter of Representation
On File With the Debtors	Zachry Industrial, Inc.	Potential Litigation Personal Injury - Letter of Representation
On File With the Debtors	Zachry Industrial, Inc.	Potential Litigation Personal Injury - Tender and Request for Indemnity
On File With the Debtors Wise Choice Trans.	Zachry Industrial, Inc.	Potential Litigation Personal Injury
On File with the Debtors	Zachry Industrial, Inc.; Zachry Maintenance Services, LLC	Litigation NLRB Case 15-CA-338732 NLRB Region 15 (New Orleans)
On File With the Debtors	Zachry Industrial, Inc.; Zachry Maintenance Services, LLC	Potential Litigation Personal Injury - Tender and Request for Indemnity

Zachry Holdings, Inc., et al.
Schedule of Retained Causes of Action
As of February 25, 2025

Counterparty(ies)	Debtor(s)	Description[1]
Phillips 66 Company	Madison Industrial Services Team, LLC	Potential Litigation
Porche, Jabari	Zachry Industrial, Inc.	Litigation Case No. 2:24-cv-00639 U.S. District Court, Eastern District of Louisiana *Porche v. Zachry Holdings, Inc., et al.*
Rogers, Roy Rogers & Son Trucking, LLC	Zachry Industrial, Inc.	Litigation Case No. 69-000 25th Judicial District Court, Plaquemines Parish, Louisiana *Roy Rogers and Rogers & Son Trucking, LLC v. Peoples, et al.*
Shawna Green, Individually and as Personal Representative of the Estate of Aaron Green	Zachry Industrial, Inc.	Litigation Case No. 99329-CV 239th Judicial District Court, Brazoria County, Texas *Shawna Green, Individually and as Personal Representative of the Estate of Aaron Green v. CB&I-Zachry Joint Venture, et al.*
Stratigos Dynamics, Inc.	Zachry Industrial, Inc.	Potential Litigation
Terracon Consultants, Inc.	Zachry Holdings, Inc.	Potential Litigation
Torres, Carlos Ramos	Zachry Industrial, Inc.	Litigation Case No. 1:24-cv-00158 U.S. District Court, Eastern District of Texas, Beaumont Division *Torres v. Zachry Industrial, Inc.*
United States Department of Labor	Zachry Industrial, Inc.	Potential Litigation
United States Department of Labor	Zachry Industrial, Inc.	Potential Litigation
Yelina Martinez, Individually and as the Estate Representative of Jaime Martinez	Zachry Industrial, Inc.	Litigation Case No. 23DCCV0129 172nd Judicial District Court, Jefferson County, Texas *Yelina Martinez, Individually and as the Estate Representative of Jaime Martinez, et al. v. Golden Pass Terminal, LLC, et al.*

Exhibit B-1

Redline of Schedule of Retained Causes of Action

Schedule of Retained Causes of Action

Article IV.~~M~~N of the Plan[1] provides as follows:

> In accordance with section 1123(b) of the Bankruptcy Code, but subject to **Article VIII** [of the Plan], the Reorganized Debtors shall retain and may enforce all rights to commence and pursue, as appropriate, any and all Causes of Action of the Debtors, whether arising before or after the Petition Date, including any actions specifically enumerated in the Schedule of Retained Causes of Action, and the Reorganized Debtors' rights to commence, prosecute, or settle such Causes of Action shall be preserved notwithstanding the occurrence of the Effective Date, other than the Causes of Action released by the Debtors pursuant to the GPX Final Settlement Order and the releases and exculpations contained in ~~this~~[the] Plan, including in **Article VIII**.
>
> The Reorganized Debtors may pursue such Causes of Action, as appropriate, in accordance with the best interests of the Reorganized Debtors. **No Entity may rely on the absence of a specific reference in this Plan, the Plan Supplement, or the Disclosure Statement to any Cause of Action against it as any indication that the Debtors or the Reorganized Debtors, as applicable, will not pursue any and all available Causes of Action against it. The Debtors and the Reorganized Debtors expressly reserve all rights to prosecute any and all Causes of Action against any Entity, except as otherwise expressly provided in the GPX Final Settlement Order and ~~this~~[the] Plan, including Article VIII of ~~this~~[the] Plan**. Unless any Causes of Action against an Entity are expressly waived, relinquished, exculpated, released, compromised, or settled in this Plan or a Bankruptcy Court order, the Reorganized Debtors expressly reserve all Causes of Action for later adjudication, and, therefore, no preclusion doctrine, including the doctrines of res judicata, collateral estoppel, issue preclusion, claim preclusion, estoppel (judicial, equitable, or otherwise), or laches, shall apply to such Causes of Action upon, after, or as a consequence of Confirmation, Consummation, or the occurrence of the Effective Date.

[1] Terms used but not defined herein shall have the meaning ascribed to them in the *Further Modified First Amended Joint Chapter 11 Plan of Reorganization of Zachry Holdings, Inc. and Its Debtor Affiliates* [Docket No. ~~1978~~2362] (as may be amended, modified, or supplemented from time to time, the "**Plan**"). As used herein, the words "include" and "including," and variations thereof, shall not be deemed to be terms of limitation, and shall be deemed to be followed by the words "without limitation" in each case.

> The Reorganized Debtors reserve and shall retain such Causes of Action notwithstanding the rejection or repudiation of any Executory Contract or Unexpired Lease during the Chapter 11 Cases or pursuant to this Plan. In accordance with section 1123(b)(3) of the Bankruptcy Code, any Causes of Action that a Debtor may hold against any Entity shall vest in the corresponding Reorganized Debtor, except as otherwise expressly provided in the GPX Final Settlement Order and ~~this~~[the] Plan, including **Article VIII** of ~~this~~[the] Plan. The Reorganized Debtors, through their authorized agents or representatives, shall retain and may exclusively enforce any and all such Causes of Action. The Reorganized Debtors shall have the exclusive right, authority, and discretion to determine and to initiate, file, prosecute, enforce, abandon, settle, compromise, release, withdraw, or litigate to judgment any such Causes of Action and to decline to do any of the foregoing without the consent or approval of any third party or further notice to or action, order, or approval of the Bankruptcy Court.

In addition, **Article VIII.C** of the Plan provides as follows:

> **Notwithstanding anything to the contrary in [the Plan's Debtor Release set forth in] Article VIII.C, the Debtors shall maintain all rights to object to Filed Claims and shall not release any claims or Causes of Action (i) identified in the Schedule of Retained Causes of Action, or (ii) related to the GPX Settlement that are preserved by the GPX Settlement Documents, the GPX Settlement Dispute Opinion, or the GPX Settlement Dispute Order. Any and all such rights, claims, and Causes of Action set forth in this paragraph shall be fully preserved and revest in the Reorganized Debtors pursuant to ~~this~~[the] Plan and the Confirmation Order.**

Without limiting the generality of the Plan, including **Article IV.~~M~~N** and Article **VIII.C** of the Plan, the Debtors identify the following types of Causes of Action that are expressly preserved by the Debtors and the Reorganized Debtors after the Effective Date, solely to the extent such Causes of Action are not otherwise specifically and expressly released, settled, compromised, transferred, or assigned under the Plan or any other order of the Court. Failure to include any Cause of Action herein shall not be a bar and shall not have any impact on the Debtors' or Reorganized Debtors' rights to bring any such Cause of Action not otherwise specifically and expressly released, settled, compromised, transferred, or assigned under the Plan or any other order of the Court. This Schedule of Retained Causes of Action is subject to ongoing review and discussion and may be amended, modified, or supplemented by the Debtor at any time prior to the Effective Date of the Plan.

1. Claims, Defenses, Cross-Claims, and Counter-Claims Related to Litigation and Possible Litigation

Unless otherwise specifically and expressly released under the Plan, the Reorganized Debtors expressly reserve all Causes of Action, including, but not limited to all Causes of Action listed on **Schedule 1** to this Schedule of Retained Causes of Action, against or related to all Entities that are party to or that may in the future become party to litigation, arbitration, or any other type of adversarial proceeding or dispute resolution proceeding, whether formal, informal, judicial, or non-judicial, including all claims, defenses, cross-claims, and counter-claims the Debtors or Reorganized Debtors may assert against or related to such Entities, and regardless of whether such Entity is specifically identified in the Plan, the Plan Supplement, or any amendments to the Plan or Plan Supplement.

2. Claims Related to Contracts and Leases

Unless otherwise specifically and expressly released under the Plan, the Debtors and Reorganized Debtors expressly reserve all Causes of Action based in whole or in part upon any and all contracts and leases to which any Debtor or Reorganized Debtor is a party or pursuant to which any Debtor or Reorganized Debtor has any rights whatsoever (regardless of whether such contract or lease is specifically identified in the Plan, the Plan Supplement, or any amendments thereto), including as a third party beneficiary or otherwise, including all Executory Contracts and Unexpired Leases that are assumed by the Debtors (including pursuant to the Plan) or rejected by the Debtors.

3. Claims Related to Accounts Receivable and Accounts Payable

Unless otherwise specifically and expressly released under the Plan, the Debtors and Reorganized Debtors expressly reserve all Causes of Action against or related to all Entities that owe (or that may in the future owe) money to the Debtors or Reorganized Debtors, and all Entities who assert (or may assert) that the Debtors or the Reorganized Debtors, as applicable, owe money to them, including, without limitation, all Entities listed in the *Consolidated Creditor Matrix* [Docket No. 81], and regardless of whether such Entity is expressly identified in the Plan, the Plan Supplement, or any amendments to the Plan or the Plan Supplement.

4. Claims Related to Insurance Policies

Unless otherwise specifically and expressly released by the Plan, the Debtors and Reorganized Debtors expressly reserve all Causes of Action based in whole, or in part, upon any and all insurance contracts and insurance policies to which any Debtor or Reorganized Debtor is a party or pursuant to which any Debtor or Reorganized Debtor has any rights whatsoever, regardless of whether such contract or policy is specifically identified in the Plan, the Plan Supplement, or any amendments to the Plan or the Plan Supplement, including, without limitation: (i) Causes of Action against insurance carriers, reinsurance carriers, insurance brokers, underwriters, occurrence carriers, surety bond issuers, or surety bond brokers relating to coverage, indemnity, contribution, reimbursement, or any other matters; (ii) Causes of Action

relating to any open insurance claims asserted by any Debtor or third party under any Insurance Policy; and (iii) Causes of Action preserved under the GPX Settlement Dispute Order and GPX Settlement Dispute Opinion.

5. Claims Related to Taxing Authorities

Unless otherwise specifically and expressly released under the Plan, the Debtors and Reorganized Debtors expressly reserve all Causes of Action based in whole, or in part, upon any and all tax obligations to which any Debtor or Reorganized Debtor is a party or pursuant to which any Debtor or Reorganized Debtor has any rights whatsoever, including, without limitation, Causes of Action against or related to all Entities that owe (or that may in the future owe) money related to tax refunds to the Debtors or Reorganized Debtors, regardless of whether such Entity is specifically identified in the Plan, the Plan Supplement, or any amendments to the Plan or the Plan Supplement.

6. Claims Related to Deposits, Adequate Assurance, and Other Collateral Postings

Unless otherwise specifically and expressly released under the Plan, the Debtors and Reorganized Debtors expressly reserve all Causes of Action based in whole, or in part, upon any and all postings of security deposits, letters of credit, adequate assurance payments, performance bonds, payment bonds, or any other type of deposit, prepayment, collateral, or bond, regardless of whether such postings of security deposits, letters of credit, adequate assurance payments, bonds, or any other type of deposit, prepayment, or collateral is specifically identified herein. For the avoidance of doubt, the Debtors and Reorganized Debtors reserve all rights with respect to any deposit provided in accordance with the *Order (I) Determining Adequate Assurance of Payment for Future Utility Services, (II) Prohibiting Utilities from Discontinuing Services, (III) Establishing Procedures for Determining Adequate Assurance of Payment, and (IV) Granting Related Relief* [Docket No. 80], or otherwise provided as "adequate assurance of payment" as that term is used by section 366 of the Bankruptcy Code.

7. Claims Related to Liens

The Debtors and Reorganized Debtors expressly reserve all Causes of Action based in whole, or in part, upon any and all Liens related to the Debtors, the Reorganized Debtors, and their assets, regardless of whether such Liens are asserted against the Debtors, the Reorganized Debtors, or any other Entity, including any joint venture in which any Debtor or Reorganized Debtor has an interest, any project or undertaking in which any Debtor or Reorganized Debtor has an interest, or otherwise.

8. Other Causes of Action

Unless otherwise specifically and expressly released by the Plan, the Debtors and Reorganized Debtors expressly reserve all Causes of Action against:

- All Entities that have filed, or may file, a Proof of Claim or request for payment of administrative expenses in these Chapter 11 Cases;

- All Entities with Claims listed in the Debtors' Schedules of Assets and Liabilities and Statement of Financial Affairs, regardless of whether or not such Claims are listed as contingent, unliquidated, or disputed, to the extent such Claims are not satisfied or expressly released under the Plan;

- All agents and independent contractors of any Debtor, creditors, service providers, utilities, suppliers, vendors, insurers, sureties, factors, lessors, or other parties that provided financial accommodations, goods, or services of any kind to any Debtor at any time;

- Any Entity that owed any legal duty, no matter how arising, to any Debtor;

- Any Entity that caused, contributed to, or is in any way potentially responsible for any environmental liabilities related to any real or personal property of any Debtor or Reorganized Debtor; and,

- Any Entity against whom a Cause of Action is discovered after Confirmation of the Plan.

In addition, unless otherwise specifically and expressly released by the Plan, the Debtors and Reorganized Debtors expressly reserve all Causes of Action against any and all vendors, subcontractors, suppliers of goods and services, current or former joint venture partners, customers, creditors, utilities, insurers, sureties, factors, lenders, bondholders, landlords, lessors, environmental consultants, environmental agencies, suppliers of environmental services or goods, and any other Entities for, related to, or arising from, among other things, any of the following:

- Overpayments, back charges, duplicate payments, improper holdbacks, deductions owing or improper deductions taken, deposits, warranties, guarantees;

- Setoff, recoupment, indemnification, contribution, and reimbursement rights and claims;

- Wrongful or improper termination, suspension of services or supply of goods, or failure to meet other contractual or regulatory obligations;

- Failure to fully perform or to condition performance on additional requirements under contracts with any one or more of the Debtors before the assumption or rejection, if applicable, of such contracts;

- Payments, deposits, holdbacks, reserves, or other amounts owed by any Entity;

- Any liens or security interests, including mechanics', artisans', materialmens', possessory, or statutory liens held by any one or more of the Debtors;

- Recovery of any payments made to former employees that are required to be returned to the Debtors or Reorganized Debtors under the relevant arrangements or agreements between the Debtors or Reorganized Debtors and the applicable former employees;

- Claims arising out of environmental or contaminant exposure matters;

- Counter-claims and defenses related to any litigation, arbitration, or similar proceeding involving the Debtors or Reorganized Debtors;

- Counter-claims and defenses related to any contractual obligations;

- Any turnover actions arising under sections 542 or 543 of the Bankruptcy Code;

- Unfair competition, interference with contract or potential business advantage, breach of contract, infringement of intellectual property, or any other business tort claims;

- The commission of any tortious act against the Debtors; and

- Any other legal or equitable Cause of Action or remedy that is just and reasonable under the circumstances.

For the avoidance of doubt, the Debtors reserve all rights to amend, revise, or supplement the Plan Supplement, and any of the documents and designations contained therein, at any time before the Effective Date of the Plan, or any such other date as may be provided for by the Plan or by order of the Bankruptcy Court.

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Schedule 1

Litigation Claims

Zachry Holdings, Inc., et al.
Schedule of Retained Causes of Action
As of February ~~13~~25, 2025

Counterparty(ies)	Debtor(s)	Description[1]
Adams, Cheyanne Adams, James Adams, Wendy	Zachry Industrial, Inc.	Litigation SA-5:23-CV-01437-XR U.S. District Court, Western District of Texas, San Antonio Division *Cheyanne Adams, James Adams, and Wendy Adams v. Zachry Industrial, Inc.*
Allianz Global Risks US Insurance Co. Certain Underwriters at Lloyd's of London Subscribing To Policy No. B0180ME2219036 Great Lakes Insurance SE GuideOne National Insurance Company Tokio Marine America Insurance Company	Zachry Industrial, Inc.; Zachry Industries, Inc.	Litigation Case No. 128926-CV Tex. Dist. Ct. 2024 *Allianz Global Risks US Insurance Co. et al. v. Zachry Industrial, Inc. et al.*
Alvar Resins, Inc.	Madison Industrial Services Team, LLC	Potential Litigation Letter of representation sent to debtor entity for alleged fire loss claim
Alviarez, Naiker	Zachry Engineering Corp.	Litigation Case No. 4:22-CV-00376 U.S. District Court for the Southern District of Texas *Naiker Alviarez Individually and on Behalf of the Estate of Juan Fuenmayor, et al. v. Zachry Engineering Corp.*
Andres, Ursula	Zachry Industrial, Inc.	Litigation Case No. E-210871 172nd Judicial District Court, Jefferson County, Texas *Ursula Andres v. Golden Pass LNG Terminal, LLC, et al.*
Avis Lamotte, on behalf of herself and those similarly situated	Zachry Industrial, Inc.[2]	Litigation Case No. 24-90377 (MI) Adv. Pro. No. 24-03122 (MI) Bankr. S.D. Tex. 2024 *Lamotte v. Zachry Industrial, Inc.*
Barron, Jr., Nabor	Zachry Industrial, Inc.	Personal Injury Case No. 22-DCV-291957 434th Judicial District Court, Fort Bend County, Texas *Nabor Barron, Jr. v. Kitz Corporation, et al.*

1 The information provided herein is sufficient to give counterparties adequate notice of the Retained Causes of Action that the Debtors and Reorganized Debtors (as applicable) will retain upon emerging from the Chapter 11 Cases.

2 The Debtors sought the Court's approval of a settlement related to this litigation, which the Court approved on a final basis in the *Final Order (A) Approving the Settlement By and Between Avis Lamotte, on Her Own Behalf and on Behalf of Others Similarly Situated, and (B) Granting Related Relief* [Docket No. 1894]. Pursuant to this order, the Debtors and other parties to the settlement are bound by mutual releases on the terms and conditions set forth therein.

Zachry Holdings, Inc., et al.
Schedule of Retained Causes of Action
As of February ~~13~~25, 2025

Counterparty(ies)	Debtor(s)	Description[1]
BASF Corporation	Zachry Maintenance Services, LLC	Potential Litigation
Bay Ltd.	J.V. Industrial Companies, LLC	Potential Litigation Demand letter for allegedly unpaid invoices sent to debtor entity
Beasley, Geraldine Daugherty, Albert James Daugherty, Vanessa Lee	Zachry Engineering Corporation	Litigation Case No. 2DCCV0925 172nd Judicial District Court, Jefferson County, Texas *Daugherty, et al.v. Kemp, et al.*
Boyce, Derian	Zachry Industrial, Inc. Madison Industrial Services Team, LLC	Litigation 2024LA000303 Madison County, Illinois *Boyce v. Phillips 66 Company*
Brignac, Timmy Brignac, Shonda	Zachry Holdings, Inc.	Litigation Case No. 127-046 23rd Judicial District Court for the Parish of Asension, Louisiana *Brignac v. 3M Company, et al.*
Constellation Energy Generation, LLC fka Exelon Generation Company, LLC	Zachry Industrial, Inc.	Litigation Case No. 2021-41903 281st District Court of Harris County, TX *In re Winter Storm Uri Litigation*
Cruz; Luis A. Garcia, Oliverio	Zachry Industrial, Inc.	Litigation 2019-CI-09570 285th Judicial District Court, Bexar County, Texas *Cruz et al. v. Zachry Industrial, Inc., et al.*
Encina Solutions, LLC	Zachry Engineering Corp.	Litigation Case No. 2021-02701 125th Judicial District ~~court~~Court, Harris County, Texas *Zachry Engineering Corp. v. Encina Solutions, LLC, et al.*
Equal Employment Opportunity Commission On File with the Debtors	Zachry Industrial, Inc.	Potential Litigation Letter
Fairway Methanol, LLC	Zachry Engineering Corporation	Litigation Contract ~~Dispute~~dispute seeking alleged damages
FLNG Liquefaction, LLC FLNG Liquefaction 2, LLC FLNG Liquefaction 3, LLC	Zachry Industrial, Inc.	Litigation Case No. 2024-26036 (MI) Tex. Dist. Ct. 2024 *FLNG Liquefaction, LLC, et al. v. CB&I Inc., et al.*

Zachry Holdings, Inc., et al.
Schedule of Retained Causes of Action
As of February ~~13~~25, 2025

Counterparty(ies)	Debtor(s)	Description[1]
FLNG Liquefaction, LLC FLNG Liquefaction 2, LLC FLNG Liquefaction 3, LLC	Zachry Industrial, Inc.; Zachry Industries, Inc.	Litigation Case No. 128933-CV Tex. Dist. Ct. 2024 *FLNG Liquefaction, LLC, et al. v. CB&I Inc., et al.*
FLNG Liquefaction, LLC FLNG Liquefaction 2, LLC FLNG Liquefaction 3, LLC	Zachry Industrial, Inc.; Zachry Industries, Inc.	Litigation Case No. 3:24-cv-00209 Tex. 2024 *FLNG Liquefaction, LLC, et al. v. CB&I Inc., et al.*
~~Golden Pass LNG Terminal LLC~~	~~Zachry Holdings, Inc.~~	~~The Debtors reserve all claims and causes of action not otherwise released under the Plan or the GPX Settlement~~
Gonzalez, Reinol Wallum, Michael	Zachry Industrial, Inc.	Litigation Case No. 121131-CV / 01-23-00230-CV 239th Judicial District Court, Brazoria County, Texas *Gonzalez, et al. v. Zachry, LLC, et al.*
Gray, S.	Zachry Holdings, Inc.; Zachry Industrial, Inc.; Zachry Enterprise Solutions, LLC	Litigation Case No. 2021-02701 / 23-0506 125th Judicial District Court, Harris County Texas *Gray et al. v. Zachry Industrial, Inc., et al.*
Gray, S.	Zachry Holdings, Inc.; Zachry Industrial, Inc.; Zachry Enterprise Solutions, LLC	Litigation U.S. District Court, Western District of Texas, San Antonio Division *Gray et al. v. Zachry Industrial, Inc., et al.*
Hotard, Destiny	Zachry Industrial, Inc.	Litigation Case No. C-726373 "30" 19th Judicial District Court for the Parish of East Baton Rouge, State of Louisiana *Hotard, et al. v. Turner Industries Group, LLC, et al.*
Hulin, Devonte	Zachry Industrial, Inc.	Litigation Case No. 2023-38016 333rd Judicial District, Harris County, TX *Hulin v. GPLNG, et al.*
Iowa Fertilizer Company	J.V. Industrial Companies, LLC	Potential Litigation Demand Letter for contract claims and indemnification sent to debtor entity
Jones, Edwards C. Jones, Pamela	Zachry Industrial, Inc.	Litigation Case No. 116989-CV / 117321-CV 421st Judicial District Court, Brazoria County, Texas *Jones et al. v. Zachry Industrial, Inc., et al.*

Zachry Holdings, Inc., et al.
Schedule of Retained Causes of Action
As of February ~~13~~25, 2025

Counterparty(ies)	Debtor(s)	Description[1]
Jose Gudberto Olvera, Jr., Individually and as Representative of the Estate of Jose Gudberto Olvera, III	Zachry Industrial, Inc.	Litigation Case No. 2019-CI-26116 285th Judicial District Court, Bexar County, Texas *Jose Gudberto Olvera, Jr., Individually and as Representative of the Estate of Jose Gudberto Olvera, III v. Zachry Industrial, Inc., et al.*
Luna, Arnoldo Rojas, Barbado	Zachry Industrial, Inc.	Litigation Case No. 2022-84307, 190th District Court, Harris County, Texas
Morin, Reynaldo	J.V. Industrial Companies, LLC	Litigation Case No. C-2059-18-c 139th Judicial District Court of Hidalgo County, Texas *Morin v. J.V. Industrial Companies, LLC, et al.*
Nuccio, Anthony	Zachry Industrial, Inc.	Litigation Case No. 69-200 25th Judicial District Court for the Parish of Plaquemines *Nuccio et al. vs. Williamson, et al.*
Omaha Public Power District	Zachry Holdings, Inc.	Litigation Case No. 24-90377 (MI) Adv. Pro. No. 25-03025 (MI) U.S. Bankruptcy Court for the Southern District of Texas *Zachry Holdings, Inc. v. Omaha Public Power District*
On File with the Debtors	J.V. Industrial Companies, LLC	Potential Litigation Personal Injury - Letter of Representation
On File With the Debtors	J.V. Industrial Companies, LLC	Potential Litigation Personal Injury - Letter of Representation
On File With the Debtors	J.V. Industrial Companies, LLC	Potential Litigation Personal Injury - Letter of Representation
On File With the Debtors	J.V. Industrial Companies, LLC	Potential Litigation Personal Injury - Letter of Representation
On File With the Debtors	Madison Industrial Services Team, LLC	Potential Litigation Personal Injury - Letter of Representation
On File With the Debtors	Madison Industrial Services Team, LLC	Potential Litigation Personal Injury - Letter of Representation
On File with the Debtors	Zachry Holdings, Inc.	Arbitration Employment - AAA Case No. 01-23-0005-9484
On File with the Debtors	Zachry Holdings, Inc.	Potential Litigation Personal Injury - Letter of Representation

Zachry Holdings, Inc., et al.
Schedule of Retained Causes of Action
As of February ~~13~~25, 2025

Counterparty(ies)	Debtor(s)	Description[1]
On File with the Debtors	Zachry Industrial, Inc.	Arbitration Employment - AAA Case No. 01-22-0001-2696
On File with the Debtors	Zachry Industrial, Inc.	Arbitration Employment - AAA Case No. 01-23-0001-8807
On File with the Debtors	Zachry Industrial, Inc.	Arbitration Employment - AAA Case No. 01-23-0001-9058
On File with the Debtors	Zachry Industrial, Inc.	Litigation NLRB Case 15-CA-308811 NLRB Region 15 (New Orleans)
On File with the Debtors	Zachry Industrial, Inc.	Litigation NLRB Case 15-CA-322118 NLRB Region 15 (New Orleans)
On File with the Debtors	Zachry Industrial, Inc.	Litigation NLRB Case 15-CA-338732 NLRB Region 15 (New Orleans)
On File with the Debtors	Zachry Industrial, Inc.	Potential Litigation Personal Injury - Letter of Representation
On File with the Debtors	Zachry Industrial, Inc.	Potential Litigation Personal Injury - Letter of Representation
On File with the Debtors	Zachry Industrial, Inc.	Potential Litigation Personal Injury - Letter of Representation
On File with the Debtors	Zachry Industrial, Inc.	Potential Litigation Personal Injury - Letter of Representation
On File with the Debtors	Zachry Industrial, Inc.	Potential Litigation Personal Injury - Letter of Representation
On File With the Debtors	Zachry Industrial, Inc.	Potential Litigation Personal Injury - Letter of Representation
On File With the Debtors	Zachry Industrial, Inc.	Potential Litigation Personal Injury - Letter of Representation
On File With the Debtors	Zachry Industrial, Inc.	Potential Litigation Personal Injury - Letter of Representation
On File With the Debtors	Zachry Industrial, Inc.	Potential Litigation Personal Injury - Tender and Request for Indemnity
On File With the Debtors Wise Choice Trans.	Zachry Industrial, Inc.	Potential Litigation Personal Injury

Zachry Holdings, Inc., et al.
Schedule of Retained Causes of Action
As of February ~~13~~25, 2025

Counterparty(ies)	Debtor(s)	Description[1]
On File with the Debtors	Zachry Industrial, Inc.; Zachry Maintenance Services, LLC	Litigation NLRB Case 15-CA-338732 NLRB Region 15 (New Orleans)
On File With the Debtors	Zachry Industrial, Inc.; Zachry Maintenance Services, LLC	Potential Litigation Personal Injury - Tender and Request for Indemnity
Phillips 66 Company	Madison Industrial Services Team, LLC	Potential Litigation
Porche, Jabari	Zachry Industrial, Inc.	Litigation Case No. 2:24-cv-00639 U.S. District Court, Eastern District of Louisiana *Porche v. Zachry Holdings, Inc., et al.*
Rogers, Roy Rogers & Son Trucking, LLC	Zachry Industrial, Inc.	Litigation Case No. 69-000 25th Judicial District Court, Plaquemines Parish, Louisiana *Roy Rogers and Rogers & Son Trucking, LLC v. Peoples, et al.*
Shawna Green, Individually and as Personal Representative of the Estate of Aaron Green	Zachry Industrial, Inc.	Litigation Case No. 99329-CV 239th Judicial District Court, Brazoria County, Texas *Shawna Green, Individually and as Personal Representative of the Estate of Aaron Green v. CB&I-Zachry Joint Venture, et al.*
Stratigos Dynamics, Inc.	Zachry Industrial, Inc.	Potential Litigation
Terracon Consultants, Inc.	Zachry Holdings, Inc.	Potential Litigation
Torres, Carlos Ramos	Zachry Industrial, Inc.	Litigation Case No. 1:24-cv-00158 U.S. District Court, Eastern District of Texas, Beaumont Division *Torres v. Zachry Industrial, Inc.*
United States Department of Labor	Zachry Industrial, Inc.	Potential Litigation
United States Department of Labor	Zachry Industrial, Inc.	Potential Litigation
Yelina Martinez, Individually and as the Estate Representative of Jaime Martinez	Zachry Industrial, Inc.	Litigation Case No. 23DCCV0129 172nd Judicial District Court, Jefferson County, Texas *Yelina Martinez, Individually and as the Estate Representative of Jaime Martinez, et al. v. Golden Pass Terminal, LLC, et al.*